

**State of Texas  
County of Bexar  
City of San Antonio**



**FINAL  
Meeting Minutes  
City Council Special Session**

City Hall Complex  
114 W. Commerce  
San Antonio, Texas 78205

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Wednesday, August 27, 2014

2:00 PM

Municipal Plaza Building

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The City Council of San Antonio convened in the "B" Room of the Municipal Plaza Building at 2:00 pm. City Clerk Leticia Vacek took the Roll Call with the following Councilmembers present:

**Present:** 11 - Mayor Taylor, Bernal, Toney, Viagran, Saldaña, Gonzales, Lopez, Aguirre-Rodriguez, Nirenberg, Krier and Gallagher

1. Staff presentation on the FY 2015 Proposed Budget focusing on, but not limited to, the following City Departments: [Sheryl Sculley, City Manager; Maria Villagomez, Director, Management and Budget]

A. Solid Waste Management

B. Aviation

**A. SOLID WASTE MANAGEMENT**

David McCary presented a Power Point and highlighted the Solid Waste Department Recycling Plan. He reported that the Plan was adopted in 2010 and revised in 2013. He spoke of the Pathway to Zero Waste which encourages conservation through pricing and

makes recycling easier. He stated the goals of the Plan: 1) 60% Residential Recycling Rate by 2025; 2) All residents have convenient access to Recycling; and 3) Improve Recycling Opportunities for Businesses.

Mr. McCary stated that they recommended moving to Utility Pricing and charging the Solid Waste Fee based on Cart Size. He noted the customer benefits that include greater control over the Monthly Fee and increased capacity. He mentioned the Major Cities with Variable Rate Pricing (VRP) that include Austin, Fort Worth, Phoenix, and San Jose. He highlighted the impact of VRP in which Recycling, Organics, and Source Reduction would increase between 4-6%. He presented examples for selecting a Garbage and Recycling Cart for a Family of Six.

Mr. McCary reported the Steps for VRP Implementation in which there would be an 18-Month Rollout with continuous neighborhood outreach. He stated that it would be implemented in October 2015 and rolled out by April 2017. He presented the Projected Fee Schedule by Cart Size from FY 2014 through FY 2019. He noted that for FY 2015, the Total Monthly Fee would increase by \$1; generating \$4.2 Million in additional revenue.

Mr. McCary spoke of the reorganization of Fleet Maintenance in which the Four Truck Service Centers would be managed by Solid Waste, while the Central Service Shop would continue to be managed by the Building and Equipment Services Department. He added that 99 Fleet Employees would be transferred to the Solid Waste Department.

Mayor Taylor thanked staff for the presentation.

Councilmember Gallagher thanked staff for their work but noted that one of the complaints he heard most was confusion due to three carts. Mr. McCary replied that the Green and Brown Carts were picked up on the same day while the Blue Recycling Cart was picked up on a different day. He noted that Elderly and Disabled Residents could request that staff pick up the cart by their door if necessary. Councilmember Gallagher expressed concern with the acceleration of VRP without further education. Councilmember Gallagher asked of Multi-Family Recycling. Mr. McCary responded that there was 99% compliance from Multi-Family Property Owners in regard to offering Recycling Opportunities to their residents.

Councilmember Viagran stated that she was pleased with the recycling of plastic bags. She expressed concern with Brush and Bulky Item Pickups noting that sometimes there was debris left over that continued to pile up. Mr. McCary stated that they had Inspectors within the Solid Waste Department that made contact with residents with issues and worked closely with 3-1-1 on complaints received.

Councilmember Saldaña expressed support for moving forward and spoke of the incentives to utilize the Small Carts for Garbage. He asked of the communication in regard to recycling plastic bags. Mr. McCary replied that they had advertised it on the radio, television, newspaper, and were working with HEB on bookmarks with said information. He added that they were placing stickers on current carts and including them on new carts.

Councilmember Nirenberg commended the Solid Waste Department on their Customer Service and asked of the costs associated with recycling and the landfill. Mr. McCary explained that the landfill costs were \$23.60 per ton, while having the same amount recycled gave the city \$10. Therefore, there was a total benefit of \$33.60. Councilmember Nirenberg asked if discussions had occurred with grocery retailers regarding the recycling of plastic bags. Mr. McCary replied that they had not discussed the issue with retailers. Councilmember Nirenberg stated that he would like to know the impact to the environment due to the recycling of plastic bags. Mr. McCary stated that they would monitor that information and provide it to the City Council.

Councilmember Gonzales stated that she was pleased to know that garbage could be picked up at the front door for residents that needed it. She asked if residents could opt-out of trash pick-up service. Mr. McCary replied that there was not an opt-out option. Councilmember Gonzales asked of the Dial-A-Trailer Program and Cost. Mr. McCary stated that it was free to the community but there was an associated cost which he would provide to the City Council. Councilmember Gonzales commended staff for their marketing and education.

Councilmember Aguirre-Rodriguez asked of the recycling initiatives geared toward the younger generation. Mr. McCary spoke of the efforts in working with the Spurs Organization noting that they held a contest regarding the importance of recycling. He stated that they were working with schools at all grade levels and had developed a Jeopardy Game that was interactive. Councilmember Aguirre-Rodriguez stated that she was pleased with marketing efforts noting that they were easy to follow and bi-lingual.

Councilmember Krier asked of the Automated Garbage Pick-Up. Mr. McCary replied that it was implemented in 2007 and completed in 2010. Councilmember Krier asked of the reduction of personnel due to the automation. Mr. McCary responded that there were almost 200 less employees performing Garbage Collection and Recycling Services. He stated that there had been no layoffs and that some employees were trained as Drivers. Councilmember Krier asked of the reduction in Workers Compensation Claims. Mr. McCary replied that said claims had been significantly reduced from \$11 Million spent those years. Councilmember Krier asked of the 800 pounds of Organic Waste diverted per household in the initial year of the Organics Program. Mr. McCary replied that yard waste was a component of the Organics Program which included grass trimmings and shrubs which contributed to the high amount. Councilmember Krier asked if households paid a fee

per cart. Mr. McCary confirmed that the Monthly Fee included a Brown and Blue Cart. He noted that with VRP, the costs would increase based on the size of the Brown Cart but added that residents could choose to opt out of the Organics Program.

Councilmember Viagran asked of the number and length of time it took to pick up dead animals. Mr. McCary replied that they picked up 35,000 dead animals annually and could collect an animal the same day if the call was received by 3:00 pm.

Mayor Taylor commended the Solid Waste Department for their work and thanked staff for the presentation.

## B. AVIATION

Frank Miller stated that the Aviation Department was an Enterprise Fund supported by user fees paid by tenants and passengers. He noted that Federal Law mandates that Airport Revenues be used for Airport Costs and Projects. He mentioned that Airport Revenues support Airport Operations & Maintenance, Capital Improvements, and Debt Service. He reported that there were 8 Million passengers annually; 33 Non-Stop Destinations; and \$5.1 Billion Economic Impact. He highlighted FY 2014 Accomplishments that include Terminal A Renovations and additional monitors in the Terminals, Food Court, and General Areas. He mentioned the Air Service Task Force created to help identify Airlines and new Non-Stop Destinations.

Mr. Miller presented the Proposed FY 2015 Aviation Budget totaling \$211.67 Million. He spoke of the Gas Station Services Agreement that would be presented to the City Council in October. He stated that the Gas Station would be located at the entrance of the Airport and that the Cell Phone Lot would be relocated adjacent to the Gas Station. He provided an update on the Consortium that was implemented in 2012 noting that they had made significant strides on the transition of Custodial Services.

Mr. Miller requested eight new positions that would perform services at the Airport Integrated Control Center and Building Inspections. He highlighted Air Service Targets for FY 2015: Boston, Reagan National, South Florida, and Mexico. He spoke of the Airport Master Plan that identifies Capital Needs and is updated every 7-10 years. He stated that the Consolidated Rental Car Facility (CONRAC) was currently in the Design Phase and that construction would begin in July 2015. He mentioned the Federal Inspection Station in which a Third-Party Agreement would be presented to the City Council in November 2014 and completed by September 2016. He indicated that Stinson Airport would turn 100 Years Old in December 2015 and that the celebration would begin in FY 2015. Lastly, he stated that the top priorities for FY 2015 included Increased Air Service, Capital Program, and the Integrated Control Center.

Mayor Taylor thanked staff for the presentation.

Councilmember Saldaña asked for a comparison of the number of current Airline Passengers within the last 5-10 years. Mr. Miller replied that the number of Passengers had decreased over the last five years. He indicated that this was partially due to the departure of Spirit Airlines which had helped San Antonio peak to over 40 Non-Stop Destinations. Councilmember Saldaña asked of the future of the San Antonio Airport and possible collaboration with Austin. Mr. Miller replied that he did not see a merger of airports between Austin and San Antonio and stated that he believed it was an issue of increasing Service Levels in San Antonio. Councilmember Saldaña asked of issues with the Parking Revenue Control System. Mr. Miller stated that they working with ITSD to resolve the issues but they were not completely fixed.

Councilmember Viagran asked of the number of tenants at Stinson Airport. Mr. Miller replied that there were five Terminal Tenants and 12 Airfield Tenants at Stinson Airport. Councilmember Viagran asked for an update of the Tower at Stinson. Tim O'Krongley stated that the Federal Aviation Administration (FAA) Control Towers were operated through a Block Grant that paid up to \$2 Million. He noted that the City was responsible for the matching share and that the budget for the Control Towers was \$3.4 Million. He reported that it was managed by the Texas Department of Transportation (TxDOT) and that the design was almost complete with construction scheduled to begin next year. Councilmember Viagran expressed support for the Stinson 100-Year Celebration and invited everyone to attend the scheduled events. She requested information on the percentage of funding in the Aviation Budget utilized for Marketing Stinson Airport.

Councilmember Gallagher asked of the potential to expand runways. Mr. Miller responded that Runway 422 could be increased by 10,000 feet which would provide significant opportunities for International Travel. He stated that they could not justify the expense to the FAA at this time but would include it in the Master Plan to ensure there is no encroachment. Councilmember Gallagher highlighted Runway 12 Right and expressed concern that there was no room for expansion. He stated that the city needed to look at another area for an Airport in the future. He asked of the down time related to the work occurring in 2016. Loyce Clark stated that there were several activities that had to occur on Runway 12 Right including a separation from Runway 422. He noted that it would have to be extended 400 feet West and that all of the work could take eight months to a year to complete. Councilmember Gallagher asked of Runway 12 Left. Mr. Clark stated that the plan was to expand it from the current 5,800 feet to 7,500 feet and that it would be strengthened and widened.

Councilmember Krier spoke of the amount of long-term planning that would be required to

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develop a Shared International Airport with Austin and stated that this was a good time to begin said discussions. He asked of new Non-Stop Destinations. Mr. Miller replied that they had Target Cities such as Boston, Miami, Fort Lauderdale, and Reagan National. He spoke of the meetings held with Airlines to discuss potential schedules. Councilmember Krier asked of incentives for Airlines. Mr. Miller replied that they had a budget for incentives totaling \$600,000 for FY 2015 and that they could use any unspent funds from FY 2014. He spoke of marketing that they would purchase in the new city identified and waive landing fees for the first year of operation. Councilmember Krier requested information regarding the amount of funding spent on Consultants.

Mayor Taylor thanked staff for the presentation and stated that it was important to meet the changing demands of the city in relation to Air Service. She spoke of the Master Plan and the need to make decisions for the future.

### **RECESSED**

Mayor Taylor recessed the meeting into Executive Session at 4:50 pm to discuss the following:

- A. Deliberations regarding economic development negotiations and discuss related legal issues pursuant to Texas Government Code Sections 551.087 (economic development) and 551.071 (consultation with attorney).
- B. Deliberate the purchase, exchange, lease or value of real property and discuss related legal issues pursuant to Texas Government Code Sections 551.072 (real property) and 551.071 (consultation with attorney).
- C. Discuss legal issues related to collective bargaining pursuant to Texas Government Code Section 551.071 (consultation with attorney).
- D. Discuss legal issues related to KGME v. City of San Antonio pursuant to Texas Government Code Section 551.071 (consultation with attorney).
- E. Discuss legal issues related to Llanes v. City of San Antonio pursuant to Texas Government Code Section 551.071 (consultation with attorney).

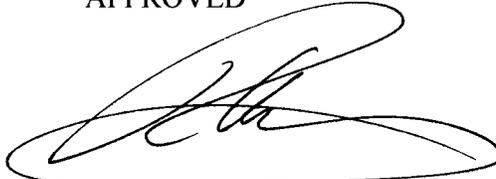
**RECONVENED**

Mayor Taylor reconvened the meeting at 6:06 pm and announced that no action was taken in Executive Session.

**ADJOURNMENT**

There being no further discussion, Mayor Taylor adjourned the meeting at 6:06 pm.

APPROVED



IVY R. TAYLOR

for MAYOR

ATTEST:



LETICIA M. VACEK, TRMC/MMC  
CITY CLERK

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