



CITY OF SAN ANTONIO
OFFICE OF THE CITY CLERK
MUNICIPAL ARCHIVES & RECORDS

CREATOR:

City County Government Committee

TITLE:

City County Government Committee Records, 1967-2000

DATES:

1967-2000 (inclusive); 1991-1999 (bulk)

QUANTITY:

10 ft. 6 in.

LANGUAGE:

English

REPOSITORY:

[City of San Antonio, Office of the City Clerk, Municipal Archives & Records](#)

ADMINISTRATIVE HISTORY:

The City County Government Committee was created in 1994 through a coalition of county and city official to help reduce overlap in services and to improve the overall efficiency of city and county government. The committee was directed by a chairman, an executive committee, a board consisting of 60 members appointed by Judge Cyndi Taylor Krier, Mayor Nelson Wolff and Councilman Howard Peak, and general strategy and functional area task forces. William Sinkin was named chairman and committee members were selected to represent a "broad cross-section of the community." To help ensure the committee maintained a non-partisan perspective, no elected officials of either the city or county government were appointed as members. The primary goal of the committee was to study the existing structure of local government within Bexar County and to develop recommendations to improve its structure. The committee studied

Bexar County, the City of San Antonio, and all the local governments and independent agencies within the county. The committee board served as a policymaking body for the committee and approved any recommendations before they were announced to the public. The committee pursued five basic goals: (1) to reduce the cost of city and county government by eliminating duplication between city and county functions and services; (2) to be sure that services are performed by the most appropriate level of local government (that is, the one with proper area jurisdiction, adequate legal authority, etc.); (3) to ensure that service levels were related to need, and that tax burdens were distributed fairly among city and county taxpayers; (4) ensure that the structure of government encouraged citizen control and made elected officials accountable for their performance; and (5) to be sure that local government encouraged citizen involvement and responded to citizen initiatives and requests.

SCOPE AND CONTENT:

The collection was originally housed at the San Antonio Central Library Genealogy/Texana Room until it was transferred to the San Antonio Municipal Archives in 2009. The collection is composed of two series, the committee records of Theresa K. Giolma (4 ft.), one of the Executive Board members of the Committee from 1994-1995, and 10 ft. of records from the office of Bill Sinkin, chairman of the executive committee. Records include correspondence, reports, consolidation case studies, financial records, legislative materials, numbered reference documents and audio and videotapes that document the activities of the committee.

ARRANGEMENT

- I. Theresa Giolma Records
 - II. Bill Sinkin Records
-

RESTRICTIONS:

Unrestricted access.

PREFERRED CITATION:

[Box #, item identification], City County Government Committee Records, 1967-2000 (b. 1991-1999), City of San Antonio, Office of the City Clerk, Municipal Archives & Records.

PROCESSING INFORMATION:

This collection was processed with financial assistance from the National Historical Publications and Records Commission.

INDEX TERMS

Persons:

Sinkin, William.
Giolma, Theresa K.
Peak, Howard W.
Wolff, Nelson W.
Krier, Cyndi Taylor.

Organizations:

City County Government Committee.
City of San Antonio.
Bexar County Government.

Subjects:

City County Consolidation.
Public administration—San Antonio (Tex.).
Public administration—Bexar County (Tex.).

Places:

San Antonio (Tex.).

INVENTORY:

Location Contents

I. Theresa Giolma Records

BOX 1

Subject files

Administrative correspondence, 1994-1995
Brochure printing samples, 1994-1995
Census figures, Bexar County, 1990
City candidates mayoral/city council election, 1995
Conferences
 Managing for Results: Performance Measures in
 Government, Austin Convention Center, 1993
 Mayor's Forum, Paragon Cable, 1993
 Neighbors for the '90s, 1994
Consolidation newspaper articles, 1993-1995
Consolidation study input report provided by Information
 Services Dept. City of S.A., 1994
Crime prevention/law enforcement legislation, 1993-1994
Executive Committee correspondence, 1994
Expenses, 1994-1995
Fax lists, undated
Interested citizens, 1994
Issues
 Children, 1993-1994
 Crime/law enforcement, 1993-1994
 Assorted, 1993-1994
Judge Cyndi Taylor Krier
 Biographical sketch, undated
 Cherokee County, 1994
 City County cooperation, 1993
 COOP Projects, 1993
 Correspondence
 Helen Ayala, City Councilperson, 1994
 Judge Cyndi Taylor Krier correspondence, undated
 David Childs, Tax Assessor/Collector, 1994
 Vic Heller, UTSA College of Business/Tourism
 Management Program, 1994
 General Robert T. Herres, USAA, 1995

Mark McBriarty, UTSA Professor, 1994
Howard Peak, San Antonio City Councilman, 1994
Gene Seaman, Corpus Christi/Nueces County
consolidation, 1994
Mayor Nelson Wolff, 1993
Employee suggestions, 1993
Speeches
 Background material, 1993
 Research, 1995
 Speeches delivered, 1993-1994

BOX 2

Legislative efforts, 1992-1994
Legislation, 1992-1994
Meetings, 1994-1995
National Commission on State and Local Public Service, 1993
Nueces County/Corpus Christi Consolidation, 1994
Organizing (Steering) Committee, 1993-1994
Preliminary meetings
 June 14, 1994
 June 21, 1994
 June 24, 1994
 July 19, 1994
 August 9-23, 1994
 September 13, 1994 (Executive Committee)
 October 17, 1994 (Local Economic Regions Breakfast
 meeting, Larry Ledebur)
 November 14, 1994 (Legislative Delegation Luncheon)
 November 18, 1994 (State of the County Luncheon, Lex
 Hester)
 December 7, 1994 (Leadership San Antonio)
 Assorted dates, 1995 (Executive Committee)
 March 13, 1995 (Luncheon at Plaza Club)
 June 20, 1995 (Appreciation Luncheon)
Reinventing Government, Vice-President Al Gore, 1993
Research for Bob Sohn, 1995
Resource committee and legislative liaison, 1994
Speaker's bureau stationery, 1994
Task forces
 Administrative Services, 1994-1995
 Economic Development, 1994-1995

Newspaper articles on economic development, 1994-1995

BOX 3

General strategy

July – September, 1994

October, 1994 – February, 1995

Health and Human Services, 1994-1995

Reports

Natural resources and utilities, 1994

Planning, housing and community development, 1994

Public safety, 1994-1995

Recreation and cultural services, 1994-1995

Transportation and infrastructure, 1994-1995

Press release, 1994

Progress reports, 1993-1994

Voters' guide, 1994

II. Bill Sinkin Records

BOX 5

Task Force Committees

Meeting diary, 1994-1995

Task forces

Administrative services, 1993-1995

Economic development, 1994

Health and human services, 1994

Housing, 1993-1996

Information systems, 1996

Interlocal agreements, 1994-1998

Legislative process, 1994-1998

Meetings, 1995-1996

Minutes of meetings, 1994-1996

Natural resources and utilities, 1991-1994

Parks and recreation, 1995

Public safety, 1994-1995

Public works, 1996

Purchasing, 1995-1996

Recreational and cultural services, 1994

Transportation, 1996

Voting Rights Advisory Committee, 1996

Correspondence

Budget and expenditures, 1997-1998

Conferences

BOX 6

Conferences (cont.)

Coalition of Urban and Metropolitan Universities,
1998

August 21, 1998 City/County Consolidation
Conference

Master documents, 1998

Agenda, invitations, registration, 1998

Meeting materials, 1998

Correspondence, 1998

Consolidation executive summary, 1996

Database, Citizens for the Right to Vote,
membership lists, 1996-1998

Donor lists, 1995-1997

Executive Committee lists, 1995-1997

Fundraising letters, 1996-1998

Legislation JR74 and HJR104, 1995-1996

Legislative efforts, Austin hearings, 1997

Member meetings, 1998

Outreach

1994 -1996

1996 - 1998

Polling demographics, 1996-1998

Privatization, 1995-1996

Slide presentation (with narrative), 1996

Speeches

Speeches and background material, 1994-1998

Speeches by Dr. Larry Ledebur, 1994

BOX 4

Consolidation case studies

Anaconda - Dee Lodge County, Montana, 1996

Athens - Clarke County, Georgia, 1990-1997

Augusta - Richmond County, Georgia, 1995

Baton Rouge - East Baton Rouge Parish, Louisiana, 1995

Columbus - Muscogee County, Georgia, 1996

Denver city - Denver County, Colorado, 1996

Houston Metropolitan Study, 1996-1997

Indianapolis - Marion County, Indiana, 1997

Jacksonville - Duval County, Florida, 1996
Kansas City - Wyandotte County, Kansas, 1997
Laredo, Texas, 1996
Lexington - Fayette County, Kentucky, 1996
Nashville - Davidson County, Tennessee, 1994
New Jersey - New York, 1996
Portland, Oregon, 1995-1999
Tallahassee - Leon County, Florida, 1995

BOX 5

Toronto, 1997-1998
Washington County, Minnesota, undated
Nationwide, misc. other areas, 1994-1998

BOX 8

Financial records

Board meetings, 1994-1995
Citizens for the Right to Vote
Contributions
 Lists of previous donors, 1994-1995
 Finance, 1996
 Proposed budget phase II, 1997
 Proposed solicitation letter, 1997
 Resolutions of city and county for consolidation,
 1996-1997
 Roster lists, 1996-1997
 City County Government Executive Committee,
 1994-1995
Financial records, 1996-1997
General correspondence
 1993-1995
 1996
International Association of Fire Chiefs Privatization, 1997
Meetings, 1997
Opposition/Criticism Frank Madla, 1996-1999
Original organizational papers, 1994
Outreach, 1996

BOX 9

Supporters and expressions of support, 1996
Task Force assignments, 1994

Legislation

Bond issue disbursements, 1998
City and County Commissioners Report, 1997-1999
City of San Antonio City Council, 1997-1999
Other cities, 1999
State representatives, 1998
Notes on the bill, 1999
City/County Commission, 1995-1996
Commission final meeting, 1999
Newspaper articles, 1998
Database roster, 1998
Implementing legislation, 1998-1999
Interim legislative hearings, 1994-1996
Legislative bills, 1996-1997
Legislative efforts, 1996-1997
State Senator Frank Madla, 1996
Minutes of meetings, 1996
Outsourcing, undated
Press releases, editorials, and newspaper articles, 1994-1996
Proposed Implementing Statute for Bexar County Home
Rule Charter, 1999
Proposed legislation, 1994-1996
Proposed local governmental integration amendment, 1998
Public relations correspondence, 1996
David Rusk, 1998-1999
*San Antonio/Bexar County Government Committee Report and
Recommendations Executive Summary, 1996*
Master copy, 1996
Testimony, 1997
Notes, 1996-1998
*Da El Informe Sobre Consolidacion de Gobiernos la Comision de
Gobierno: Ciudad y Condado San Antonio y Condado de Bexar
Septiembre de 1996*
Local Government Handbook, League of Women Voters, 1992
Regional Governance in the San Antonio/Bexar County Area,
Dr. Mark McBriarty, UTSA MPA PAD6923/Applied
Research, 1994

BOX 10

Texas County Government: Let the People Choose, Texas
Research League, 1970

This Way Up: Local Officials Handbook for Privatization and Contracting Out, eds. R.Q. Armington and William D. Ellis, 1996

Report and recommendations draft, 1997

Analysis by the city, 1997

Public relations, 1996-1997

Correspondence, 1996-1997

Newspaper articles

- Annexation, 1994-1998
- Government consolidation
 - 1993-1995
 - January-March, 1996
 - April-June, 1996
 - July-December, 1996
 - January-March, 1997
 - April-June, 1997
 - July-December, 1997

Public relations proposal prepared by Regnier, Valdez & Associates, 1997

Consolidation study input provided by Information Services Department, City of San Antonio, 1996

Speakers' bureau, 1995-1996

Citizens for the Right to Vote

- Correspondence, 1997-1999
- Austin Legislative Conference legislation, 1999
- Bexar County budget and organization, 1996-1998
- City/County Government Committee brochures, undated
- City of San Antonio, 1991-1994
- Commission members roster, 1999
- Consolidation, 1996-2000
- Constables, 1995-1997
- Corporate and Business Task Force meetings, 1998
- Ethnicity in Bexar County statistics, 1996
- Expenses and bills, 1998
- FAQs about consolidation, 1994-1998
- Frost meeting, 1998
- Fund raising, 1998
- Incorporated areas, 1996-1998
- Logbook, 1998-1999

Neighborhood and Grassroots Task Force, 1996-1998
Newspaper articles, 1991, 1996, 1998
Notebook (Citizens for the Right to Vote), 2000
Organizational meetings, 1998
Police/Sheriff's Department, Law Enforcement
(includes report on consolidation), 1995-1998

BOX 11

Proposed Governmental Integration Legislation bill,
1998

Research papers and reports

*City/County Government Consolidation Personnel
Management in the Public Sector*, 1995

*Regional Governance in the San Antonio Bexar County
Area*, 1994

Resolutions: San Antonio City Council, 1996; Laredo
City Council, 1998

Responses to State Sen. Madla's Objections to
Consolidation, 1999

Working Together: Building Foundations for the
Future, roster of community-wide event
participants, undated, [ca. 1999]

Photographs, two meetings, undated

Assorted

Citizens Against Government Waste, presentation by
C.A. Stubbs, 1999

Committees, 1998

Georgia Future Communities Commission, 1995

Local Governenance in Texas, presentation by Dr.

Mark McBriarty, 1995

Maury Maverick, Sr. articles, 1998

Population statistics, 1996

Speeches

Bill Sinkin, 1995, 1996

Barbara Christian, 1996

Nelson Wolff, 2001

Studies and Reports, 1994-1998

Audiotapes

El Paso public hearing of Senate/House IGR Committee
hearing, April 1, 1996

The Great Northwest at the GNW Club House, recorded by
City County Government Commission, June 5, 1996
Southeast Area Meeting at Pecan Valley Golf Club, recorded
by Arthur Estrada, June 19, 1996

Southside Area Meeting at South San High School, recorded
By Arthur Estrada, June 25, 1996

Districts 9 & 10 Joint Meeting at SW Bell Auditorium,
Broadway and Hildebrand, recorded by City County
Government Commission, July 24, 1996

Southwest Meeting at John F. Kennedy High School,
recorded by City County Government Commission,
August 8, 1996

District 8 Meeting at Colonies North elementary School
Cafeteria/Auditorium, recorded by City County
Government Commission, August 13, 1996

City County Government Commission Meeting at UTSA
Cypress Tower Campus recorded by City/County
Government Commission, August 21, 1996

District 1 Meeting at Robert E. Lee High School, recorded by
City County Government Commission; August 27, 1996,

District 1 Meeting at Brackenridge High School recorded by
City County Government Commission, August 28, 1996

City County Government Commission Meeting at UTSA
Cypress Tower room 140, recorded by City County
Government Commission, September 25, 1996

City Council Meeting taped by City County
Government Commission, Council Chambers, October 3,
1996

County Commissioners Court taped by Bexar County,

Agenda regarding consolidation is on last portion of tape 1 and first portion of tape 2, October 8, 1996

Commission Meeting at UTSA Cypress Tower to revise proposed constitutional amendment, November 14, 1996

City Council Meeting to discuss amendment and two additional consolidation related issues, November 21, 1996

City Council vote on adding the revised amendment to the city's list of items for legislation, November 26, 1996

Videotapes

IGR Hearings in San Antonio City Council Chambers.
Taped by City of San Antonio. Includes a paper written by William Sinkin, March 5, 1996

Seminar by Dan Durning; May 24, 1996, Seminar by Paul Hardy –UTSA, May 3, 1996

Computer Floppy Disks

24 miscellaneous disks, 1999 and undated

BOX 3

Reports and Studies

Building Communities: Together HUD Guidebook, 1994
City-County Government Commission Report and Recommendations, 1996
City -County Consolidation: The Next Step for Bexar County, 1997
The Claritas Demographic Update Methodology, 1997
"Consolidate or Coordinate?" *County*, Vol. 8 No. 6, 1996
Consolidation Study Input, 1994
Education That Works: Quality Education for Minorities Project, 1990
Initial Report and Recommendations of the Transportation and Infrastructure Task Force, 1994
Inside Game/Outside Game, 1998
Mayor's Symposium on Building a City That Works, 1998

BOX 4

Metropolitan Governance: A Handbook for Local Government Commissions, 1980
Organizational Change Strategies, 1994
Partnership for Hope Growth Without Prosperity, 1993
Powder Hill Memorial Gardens Neighborhood Improvement Concept, 1984
Regional Governance in the San Antonio Bexar County Area, 1994
Regional Politics, 1996
Reorganizing Bexar County's Commissioner Court, 1995
Rightsizing Government, 1993
San Antonio/Bexar County City Government Committee Report and Recommendations (final draft), 1996
Senate Intergovernmental Relations Committee Interim Report, 1996
Strategies for Implementing Change in the San Antonio-Bexar County Governments Consolidation, 1994
Summary of Proposed Governmental Integration Legislation, 1998-99

BOX 6**Reference materials**

Austin-Travis County Joint Commission on Metropolitan Government Final Report on Ten Service Delivery Areas and Alternative Government Structures, 1986

Austin City Council and Travis County Commissioners Court, Appendices to the Summary Recommendations of Five Functional Areas Action for Metropolitan Government Committee, 1989

BOX 7

Austin-Travis County Joint Commission on Metropolitan Government, Implementation Reports on Parks and Recreation Consolidation, Vehicle Maintenance and Data Processing, 1990
Austin-Travis County: Two Governments--One Public, Report and Summary. (2 separate vols.), Report of Action for Metropolitan Government Commission, 1991

Bexar County Adopted Annual Budget, 1993-1994 [missing]

Bexar County 1995-1996 Annual Budget, [missing]

Bexar County 1995-1996 Budget Instruction Manual

Bexar County--Recommendations for the Improvement of Provision of EMS Services in Unincorporated Bexar County, Report of EMS Task Force, 1993

Bexar County, Reorganizing Commissioners Court: A Slow Path to Consolidation, Edwin Evans PAD 5003, 1993

Bexar County--Of, By, and For the People, An examination of responsiveness capacity of local government. Report of Research and Planning Council, 1971

Bexar County and City of San Antonio: Fragmented vs. Consolidated Governments, Kimberly Nelson, UTSA, Independent Study, 1996

City-County Government Committee brochure, folded 11x17 handout describing structure and functions of committee, 1994-1995

City-County Government Commission, An evaluation by Monica Ramos for a political science class, 1996

City-County Government Consolidation, Frank Scardetta, report for a government class at San Antonio College, 1996

City-County Consolidation Committee, Transportation and Infra-structure Task Force, Initial Report and Recommendations, 1994

City-County Government Committee Speakers Bureau Training Sessions, 1995-1996

City-County Project, Social Services Reorganization, Graduate research report for PAD 5003, Contemporary Perspectives, 1995

City of San Antonio/Bexar County, Functional Analysis of the housing Authorities, UTSA MPA students for PAD 5003, 1995

San Antonio-Bexar County Area, A Conceptual framework for Regional Governance, UTSA MPA PAD6923/Applied Research, 1995

San Antonio/Bexar County, Regional Governance, UTSA MPA PAD 6923 Applied Research, 1995

San Antonio/Bexar County, Restructuring Local Government Services for victims of Domestic Violence, Bridget Jackson, UTSA MPA, 1995

San Antonio/Bexar County, Strategies for Implementing Change in Government Consolidation, Geraldine C. Ford for PAD6953, 1994

San Antonio-Bexar County Consolidation and the Minority Vote, Linda McClure, 1995

San Antonio-Bexar County Metropolitan Area Transportation Improvement Program, FY 1996 Approved July 24, 1995)

San Antonio-Bexar County Urban Transportation Study, Unified Planning Work Program FY 1996 (Approved July 24, 1995)

"Consolidate or Coordinate?" *County*, Vol. 8, No. 6, 1996

"Counties, the Role of Economic Development," *Economic Development Quarterly*, Feb. 1994

County Government Conference, Advanced--Three Workshops Evolution of County Offices 1836-1930; County Government—How It Got This Way; A Look at Dynamic Change and Local Government, 1994

County Home Rule--Its Impact on Structure, Function, Finance and Intergovernmental Relations, David Childs, Ph.D. dissertation proposal, University of Texas at Arlington plus comments from County Judge Cyndi Taylor Krier, 1994

Edwards Underground Water District Reference Map, 1988, and Index of Edwards Aquifer Recharge and Transition Zone Maps, 1993

Edwards Aquifer Recharge Zone/Major Thoroughfare Plan Study and Recommendations, 1996

From Red Tape to Results, Creating a Government that Works Better and Costs Less, Vice-President Al Gore, Report of National Performance Review, 1993

Getting Results, A Guide for Government Accountability, 1991

Housing, Truth about Regulations and the Cost, National Association of Home Builders, draft copy, 1995

Houston, Regional: Confrontation or Cooperation Regional Houston Conference, 1996

Jacksonville-Duval County Consolidation, A Quiet Revolution, 1993 (3rd edition)

Literature Review of Six City-County Consolidations Kimberly Nelson, UTSA PAD5003, 1995
Management for Non-Profit Organizations Class, Memo, class syllabus from Professor Terrell Blodgett, 1992

Managing for Results: Performance Measure in Government, Lyndon B. Johnson School of Public Affairs, University of Texas at Austin, conference, book and packet, 1993

Metropolitan Texas, A Workable Approach to its

Problems, Texas Research League, 1967

Metropolis: Its People, Politics and Economic Life, John C. Bollens and Henry J. Schmandt, pp. 310-323, 1982

Michigan, Writing Home Rule: Charters in Michigan, *National Civic Review*, 1995

Municipal Reference Services packet: bibliography and background materials on local government organization and research, undated

Building Civil Society. *National Civic Review*, 1995

New York--Committee for Economic Development: Reshaping Government in the Metropolitan Area, 1970

North American Metropolitan Planning, Canadian and United States Perspectives, *APA Journal*, 1994

Outsourcing Options Guide, study completed by USAA, 1995

BOX 8

"Proportional Representation," *National Civic Review*, 1995

City of San Antonio Adopted Annual Budget, 1993-1994

City of San Antonio Adopted Annual Budget, 1995-1996
[missing]

San Antonio Master Plan Study for International Airport
1995 power point presentation to Planning Commission
and City Council, undated

City of San Antonio Proposed Master Plan, Policies for
Planning Commission Review, Master Plan Ad-Hoc
Advisory Committee, 1996

San Antonio Chamber of Commerce Directory of Clubs
and Organizations, 1995

City of San Antonio Charter

City of San Antonio Charter Review Committee Report
and Review, 1993

City of San Antonio Consolidation Study Input,
Information Services Department, 1994-1995

City of San Antonio Consolidation Study Input
Information Services Department, 1995-1996

City of San Antonio Annexation Plan, 1996-1998

San Antonio Metropolitan Area, A Guide to Local
Government, Local Government Handbook, League of
Women Voters, 1992

San Antonio Metropolitan Area, A Guide to Local
Government, Local Government Handbook, League of
Women Voters, 1982

City of San Antonio Regionalization Committee Report
on Decentralization of City Services, 1989

San Antonio Water System, Report of the 2050 Water
Resources Commission, 1994

Schertz-Cibolo, Proposed Consolidation, information
packet, 1975-76 data

Strategies for Stretching Cities, excerpts only, pp. 88-89,
116-119

Tallahassee and Leon County, An Assessment of the
Proposed City/County Consolidation, Richard Feiock,
Ph.D., Florida State University, ca. 1990

Texas Constitutional Revision Commission, A New
Constitution for Texas, Article IX, Local Government,
text, explanation, and commentary, 1973

Citizens Guide to the Proposed New Texas Constitution,
George D. Braden, 1975

Texas County Government: Let the People Choose (Texas
Research League, 1970

Texas Government Handbook, 2nd ed., League of
Women Voters, 1988

Texas Legislative House Directory, 74th Legislature,
1995

Texas Open Meetings Handbook, 1992

Texas Open Records Handbook, 1991

Texas Senate Intergovernmental Relations Committee
Interim Report on consolidation of services provided by
county and municipal governments and problems of
urban infrastructure, 1996

Texas Tomorrow, Strategic Planning and Performance
Budgeting workshop, 1993