



**Military Transformation Task Force
Meeting Minutes**

A Regular Meeting of the Military Transformation Task Force was held in the Municipal Plaza, Room B, 103 South Main, San Antonio, TX 78205 on Friday, September 5, 2014 from 2 p.m. to 3 p.m.

MEMBERS:	Mac McCarthy	Carroll Schubert	Robert Murdock
Joe Krier	BG La Brutta	Col. Chevallier	Frank Sherman
Kevin Wolff	Mike Novak	Mark Frye	
	Bob Brach	Howard Peak	
STAFF:	Jesus Garza	Ryan Cook	
GUESTS:	John Thurman	Richard Terrell	
Felipe Jimenez	Daniel Chavez	Phil Reidinger	
Todd White	Ryan Garcia	Jim Cannizzo	

Citizens: Terri Williams

Call to Order

Chairman Novak called the meeting to order at 2:00 pm.

Chairman Novak provided a brief background of the Military Task Force and spoke of its roles and responsibilities.

Citizens to be heard

Terri Williams spoke of the upcoming Veterans Regional Summit on October 30, 2014, at the Norris Conference Center. She indicated that the Summit would focus on helping Veterans in business and/or seeking to start a business. She mentioned that the ongoing Veterans Business Development Program would continue to be funded by the JP Morgan Chase Foundation.

Chairman Novak suggested that Ms. Williams post the information to the website.

Administrative Business

MTTF/Office of Military Affairs Completed Actions (Mr. Robert Murdock, City of San Antonio)

Robert Murdock spoke of future meeting dates and stated that they would be held on Wednesday, October 29, 2014; Wednesday, January 28, 2015; and Wednesday, April 22, 2015.

Information Items

OMA Fiscal Year 2014 Funding

Mr. Murdock stated that the Office of Military Affairs (OMA) has been Grant Funded by the Office of Economic Adjustment (OEA), a sub-office for the Department of Defense, for the past eight years. He stated that the OEA would fund the OMA through the remainder of the Fiscal Year; however, the City Manager was recommending to the City Council that OMA be funded by the General Fund, for the first time, beginning in FY 2015. He spoke of funding challenges and stated that staff was constrained by the type of work approved by the OEA. He stated that OMA was funded for one full time staff personnel and would submit a request to OEA for a full-time equivalent to continue work on the Regional Joint Land Use Study (JLUS).

DoD Fiscal Year 2015 Budget

He stated that the U.S. House of Representatives authorized the Department of Defense to conduct a Data Call of the various Services to determine Excess Infrastructure and the Value of Military Installations. He spoke on the significance of the request and stated that this was the first step required for Base Realignment and Closure (BRAC). He mentioned that

the House Version of the National Defense Authorization Act (NDAA) did not authorize or suggest BRAC. He stated that the Senate would not work on the Authorization Act until after the Election. He indicated that while Congress was in Session a Continuing Resolution (CR) would be produced to allow the Government to continue working at FY 2014 rates, through mid December. He indicated that Senate and House Committees would meet and conference after the Election to take up the Authorization Act and at that time language would be inserted to authorize BRAC in 2017.

ADC (Association of Defense Communities) Summit

Mr. Murdock referenced the Association of Defense Communities (ADC) June Conference and stated that the Association issued a Policy Statement against a future BRAC. He reported that the Policy Statement stated that BRAC Alternatives would be more devastating to a community than the BRAC itself. He mentioned that the Services would be able to utilize alternative methods that would allow Mission Movement and “warm base” Military Installations with minimal manning and minimal upkeep. He spoke of the adverse affects of “warm basing” and stated that it would detrimental to the surrounding communities.

Texas Military Communities Mayor’s Forum

Mr. Murdock spoke of the Texas Municipal League Meeting and stated that Mayor Castro met with the Mayors of Killeen and Corpus Christi, and together they agreed to organize a meeting between the 15 Mayors and 15 Military Communities throughout the State. He stated that the meeting would be an attempt to engage the Legislature to provide funding for the Installations and Surrounding Communities to increase their Military Value. He mentioned that numerous States were allocating funds to “BRAC Proof” their Installations. He stated that the Mayors have met three times and would meet again on Monday. He stated that Mayor Castro and Mayor Taylor requested that he represent them at the meetings. He noted that Monday’s meeting would be to affirm the language in the Legislative Request. He reported that the Request would be for \$150 million and the amount was based on the \$150 billion Economic Impact of all Texas Installations.

Air Force Installation ad Mission Support Center

Mr. Murdock stated that the Air Force agreed to establish an Installation and Mission Support Center to provide Support Services to all of its Installations. He indicated that the Support Center was the equivalent of the Army’s Installation Management Command (IMCOM). He stated that it would consolidate current support and noted that Brigadier General Theresa C. Carter was designated as the Center’s Commander. He spoke of the required criteria and stated that Wright-Patterson Air Force Base and San Antonio were currently the two strongest contenders for a location. He stated that the Secretary of the Air Force would review all Base Locations and make a determination.

Texas Military Value Task Force

Mr. Murdock stated that Senate Bill 1200 authorized a Texas BRAC Commission, or Military Value Task Force (MVTF), to visit all 15 Installations and determine their Strengths and Weaknesses. He stated that the MVTF would make recommendations to the Legislature and Governor, based on their findings, of how to promote growth and ensure the viability of those Installations. He spoke of the briefing process and stated that Joint Base San Antonio (JBSA) would make their presentation in Ft. Worth on September 22, 2014. He stated the Task Force would gather data and publish a report to the Texas Military Preparedness Commission (TMPC), Legislature, and Governor.

Carroll Schubert asked of MVTF Staffing. Mr. Murdock replied that the TMPC Commissioners were asked to provide nominees to the MVTF. He noted that by law the MVTF was limited to seven individuals; however, only five were being selected. Mr. Schubert asked if the MVTF had a funding allocation from the TMPC. Mr. Murdock replied that funding was not allocated by the Legislature.

Community – Military Partnership update

Felipe Jimenez presented information on the JBSA Community Partnership Initiative Public-Public; Public-Private (P4) Partnerships. Mr. Jimenez spoke of the 502d Air Base Wing (ABW) & JBSA Installation Support Funding and stated that it had significantly decreased. He spoke of the various partnerships with JBSA and stated that as Initiatives developed more partnerships would be sought. He indicated that the Commander’s intent was to institute a cross-functional Task Force and formal processes that leveraged existing assets and resources in JBSA and the San Antonio Community. He stated that this would create synergies to achieve operational efficiencies and effectiveness. He mentioned that the ultimate goal was to reduce the 502d ABW’s installation support operating costs while generating robust partnerships to preserve JBSA’s critical Military Missions and to support the Economic Vitality of the San Antonio Region. He spoke of mitigation

measurements and stated that an Energy Plan was established by partnering with CPS Energy and SAWS to gain efficiencies with their utilities. He stated that various partnership Initiatives were being considered in an effort to generate revenue; one of which was to open the Golf Courses to members of the community. He stated that on August 5 the 502d ABW signed a Charter with community partners to establish a more efficient means of using available resources. He stated that the 502d had committed to establish a business office with the objective of working with community partners and to provide one civilian position. It was requested that partners provide one additional individual.

Chairman Novak thanked Mr. Jimenez for the presentation. He inquired about the funding cuts made to the Ft. Sam Houston School District. Mr. Jimenez replied that he had only met with Randolph but would look into it. John Williams stated that in the event the school district closed, the surrounding schools would need to take in the students. Discussion ensued regarding the role of the school districts.

Update from MTF Committee Chairs, Joint Base San Antonio, and Other MTF Organizational Representatives

Infrastructure and Transportation Committee (Chair: Carroll Schubert)

Mr. Schubert spoke in favor of the Partnership Initiatives the 502d ABW was pursuing. He stated that the MTF need to advocate for Texas Department of Transportation (TxDOT) Funding alongside the Installations and Local Officials.

Chairman Novak thanked Mr. Schubert for the presentation. He spoke of the East Side and stated that a better opportunity had never presented itself before. He referenced a SAGE Board Meeting and stated that he had an in depth look at the Economic Challenges of the community.

Chairman Krier excused himself from the meeting.

Real Property and Neighborhoods (Co-Chairs: Howard Peak)

Howard Peak spoke of the Hike and Bike Trails being built on the East and West Sides of the City. He provided an update of their development and indicated that he experienced a slight pushback from Ft. Sam. He stated that he would discuss further with Mr. Murdock at a follow up meeting.

Communication and Legislative Affairs (Co-Chairs: Mark Frye and Jesse Hereford)

Mark Frye spoke of the MVTF Hearing and indicated that it provided the opportunity to prepare for the September Hearing in Ft. Worth. He stated that the Army was preparing for a drawdown; however, in order for the drawdown to occur they would need to be in compliance with the National Environmental Policy Act. He mentioned that the Congressional Delegation wrote a letter in Support of bringing the Air Force Installation and Mission Support Center to San Antonio. He spoke of SA to DC Initiatives and stated that an Issue Paper was created and presented to the Delegation. He indicated that he did not anticipate them doing much with it. He noted that the Military Veteran and Community Council now consisted of the following: San Antonio Chamber of the San Antonio Area Foundation; San Antonio Coalition for Veterans and Families; Alamo Area Council of Governments (AACOG); Getting There, City of San Antonio (COSA); Bexar County; Texas Veterans Commission; JBSA; and possibly the Veterans Assistance (VA). He stated that the H.R. 1770 was imminent and mentioned that participation of accredited colleges and universities in the Transition Assistance Program had been demonstrated locally. He spoke of the Air Force Installation and Mission Support Center and stated that it was searching for a location for the Head Quarters. He stated that it would contain 350 individuals from all of the Air Force's Major Commands.

Mission Readiness & Sustainability Committee (Co-Chairs: Eric Stephens and John Williams)

John Williams provided an update for the JBSA Lackland JLUS and stated that the next steps were to complete the Light Pollution Mitigation Analysis.

Mr. Williams provided an update for the JBSA Randolph JLUS and stated that the next steps the following: 1) Compatibility Assessments; 2) Draft and Final Reports; 3) AC Final Draft Preliminary Strategies/Implementation Plan; and 4) Committee Workshops.

Review and Approval of Minutes from March 7, 2014

The March 7, 2014 minutes were unanimously approved.

Adjourn

Respectfully submitted,

Ryan J. Cook, Office of the City Clerk

Please visit the Military Transformation Task Force website: www.sanantonio.gov/oma

Audio recording is available at the Office of Military Affairs

Attachments:

1. Military Transformation Task Force PowerPoint Presentation



Military Transformation Task Force

September 5, 2014



City of
San Antonio



Bexar County



Greater San Antonio
Chamber of Commerce

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Agenda

1. Citizens to be Heard
2. Review and Approval of Minutes of March 7 , 2014
3. Administrative Business
 - a) MTTF/Office of Military Affairs (Bob Murdock)
4. Information Items
 - DoD FY 2015 Budget
 - OMA FY 2014 Funding
 - Community – Military Partnership Update
 - ADC Defense Communities Summit
 - Texas Military Communities Mayor's Forum
 - Air Force Installation and Mission Support Center
 - Texas Military Value Task Force
5. Update from MTTF Committee Chairs, Joint Base San Antonio, and Other MTTF Organizational Representatives
6. Adjourn.

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Citizens to be Heard

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Review and Approval of Minutes from March 7, 2014

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Administrative Business

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Future Meetings

Upcoming MTTF Meetings

- **Location: Municipal Plaza B Room**
- **Time: 1:30 PM**
 - **Wednesday, October 29, 2014**
 - **Wednesday, January 28, 2015**
 - **Wednesday, April 22, 2015**

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Information Items

1. DoD FY 2015 Budget
2. OMA FY 2014 Funding
3. Community-Military Partnership Update
4. ADC Defense Communities Summit
5. Texas Military Communities Mayor's Forum
6. Air Force Installation and Mission Support Center
7. Texas Military Value Task Force

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Joint Base San Antonio 502d Air Base Wing Military Transformation Task Force

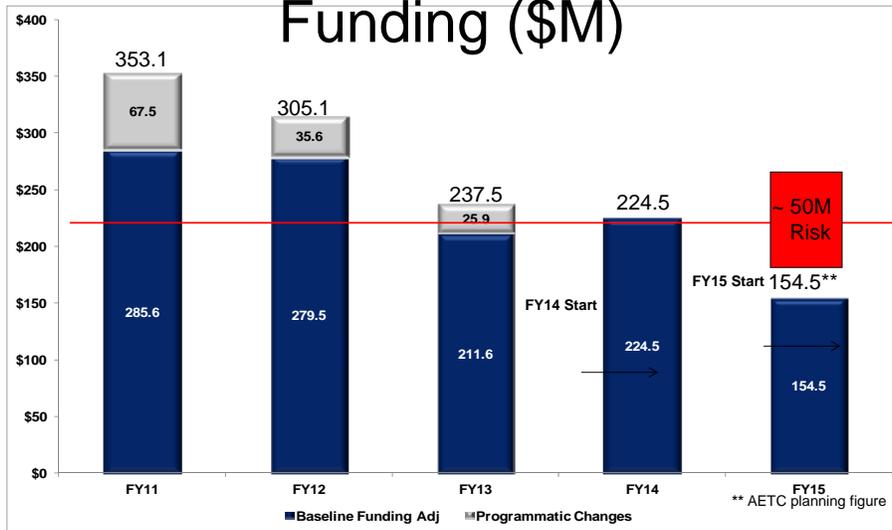
JBSA Community Partnership Initiative
Public-Public; Public-Private (P4) Partnerships

5 September 2014



Brigadier General
Bob LaBrutta

502 ABW & JBSA Installation Support Funding (\$M)



Partnerships



JBSA Community Partnership Initiative

- **Commander's Intent:** To institute a cross-functional task force and formal process that leverages existing assets and resources in JBSA and the San Antonio community to create synergies to achieve operational efficiencies and effectiveness. The ultimate goal is to reduce 502d ABW's installation support operating costs while generating robust partnerships to preserve JBSA's critical military missions and to support the economic vitality of the San Antonio region.
- **Driving Factors:**
 - Reduced budgets/fiscal challenges; manpower cuts; hiring freezes; realignments
 - Force structure changes and defense industry reductions
 - Innovative partnerships—sparked by new legislation
 - Need to make every dollar count
 - JBSA needs to be represented as a large local business with vast utility, transportation, and workforce needs on the local and state stage
 - Mutual benefits – helps posture San Antonio for next round of BRAC

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Mitigation Measures...

- Actively pursuing AF P4 initiatives with the San Antonio Region to leverage existing assets and resources to reduce JBSA operating costs and preserve QOL programs
- Working with the City of San Antonio to identify opportunities to share municipal services (traffic lights, road repair, waste/refuge, etc.) through intergovernmental support agreements
 - Library access/support
 - Access/reduced fees for off base Arts & Crafts, Auto, Youth Sports, etc.
- Establishing an aggressive JBSA-wide Energy Plan by partnering with CPS and SAWS to gain efficiencies in water, electricity and fuel
- Pursuing robust major contract reviews/analysis through the AF Center of Expertise to gain further efficiencies
 - FY11-13 reduced by 41%
- "Volunteer" opportunities for parents (i.e., coaching, referees, etc.)
- Initiating JBSA Pride Days (Spring & Fall) for grounds care
- Partnering with regional Parks and Recreation Services to manage JBSA grounds and park maintenance

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Partnership Initiatives

#	Partnership	Status
1	Animal Control -	Completed
2	Parks and Recreation	Completed
3	Workforce Development and Transition	Active
4	Golf Courses	Active
5	Libraries	Active
6	Model of efficiency	Active
7	Bus Operations	Active
8	Joint Use Airfield	Active
9	LMI Study (Stormwater; Portable Toilets; Bulk Materials; Traffic Signals; Traffic Signs & Markings; Grounds Maintenance)	Active
11	Security Forces/Police Joint Training	In the Queue
12	Fire/EOD Joint Training	In the Queue
13	VIA Vanpools	In the Queue

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The Way Forward

- Signed charter with partners – 5 Aug
- Continue facilitated discussions
- Establish business office
 - 502 ABW committed to establishing an office with objective of working with community partners
 - 502 ABW dedicated 1 civilian position / \$75 - \$85K
 - **Asking for commitment and funding of positions (s) from community partners to establish a business office**
- Continued development of new opportunities

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Questions?

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MTTF

MTTF Committee Updates

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**Infrastructure and
Transportation
Committee**

Chair: Carroll Schubert

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**Neighborhoods and Real
Property Committee**

Chair: Howard Peak

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Communication and Legislative Affairs Committee

**Co-Chairs: Mark Frye and
Jesse Hereford**

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Communication and Legislative

Description: Coordinate and integrate military-related State and Federal legislative efforts with City, County and San Antonio Chamber efforts, to include participation in the San Antonio Military and Veteran Community Council (MVCC) and the JBSA Community Partnership Initiative (CPI); facilitate communication

Ongoing Activities Include:

1. Participate in SA to DC and Viva! activities; contribute to relevant issue papers
2. Meet with State and Federal delegation and staffers to promote MTTF agenda
3. Meet with City and County legislative staffers / lobbyists
4. Interact with Texas Military Preparedness Commission (TMPC), MVCC and CPI

Completed Items:

- Attended TMPC meetings (May 8 and August 2)
- Attended ADC National Forum (June 4-6)
- Attended Joint Chiefs of Staff Representatives lunch (June 26)
- Attended various Community Partnership Initiative meetings (throughout period)
- Attended TMPC Military Value Task Force (MVTF) Hearing (July 28)
- Attended Lt. Col. Robert Hensley brief on Soldier for Life (August 12)

Pending Items:

- Preparing for San Antonio testimony at TMPC MVTF Hearing in September
- Monitoring Army's Environmental Assessment for drawdown of force at JBSA-FSH (through Congressman Gallego's office)

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- Support the Military and Veteran Community Council, which links active duty military, veterans & their families with the San Antonio region & its resources.
- Support Impact Aid, which makes up a significant part of the total budgets for Lackland ISD, Ft. Sam Houston ISD and Randolph Field ISD.
- Support H.R. 1770, which eliminates the different treatment of inactive duty personnel under the Survivor Benefit Plan.
- Implement active participation of accredited colleges and universities in the Department of Defense's Transition Assistance Program.
- Support MILCON funding requests from Joint Base San Antonio (JBSA) missions and commands, including:
 - JBSA-Camp Bullis Dining Facility (FY 16; \$18.5M)
 - JBSA-Lackland Air Traffic Control Tower (FY 15; \$10.0M)
 - JBSA-Randolph Commercial Gate (FY 16; \$8.7M)
 - JBSA-Fort Sam Houston Physical Fitness Center (FY 16; \$14.0M)
 - JBSA-Lackland Chapel for America's Airmen (FY 16; \$30.3M)



Mission Readiness and Sustainability Committee

**Co-Chairs: Eric Stephens and
John Williams**



JBSA Lackland JLUS

Description: Conduct Joint Land-Use Study for JBSA Lackland

Completed Actions:

- Light Study – Commissioners Court Approval – 12/10/2013
- Light Study Technical Committee Kickoff – 02/12/2014
- Data Collection | Stakeholder Interviews – 05/27/2014

Next Steps:

- Light Pollution Mitigation Analysis

Staff Support: Bexar County

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JBSA Randolph JLUS

Description: Conduct Joint Land-Use Study for JBSA Randolph

Completed Actions:

- 4th Advisory Committee Workshop – 05/08/2014
- 3rd Public Workshop
- Data collection efforts/Small Area Studies

Next Steps:

- Compatibility Assessments – 65% Complete – On-going
- Draft & Final Reports – 45% Complete – On-going
- AC Final Draft Preliminary Strategies/ Implementation Plan
- Committee Workshops – 9/11-12/2014

Staff Support: Bexar County

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**Updates from
Joint Base San Antonio and
Other MTTF Organizational
Representatives**

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Adjourn

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