



# Fiscal Year 2013 Three Plus Nine Budget & Finance Report

Presented by:  
Sheryl Sculley, City Manager  
Maria Villagómez, Budget Director

City Council "B" Session  
February 13, 2013

City of San Antonio

## Agenda

- FY 2013 Three Plus Nine Budget & Finance Report
  - General Fund
  - General Fund FY 2014 Preliminary Outlook
  - Restricted Funds
- Budget Initiatives
- Innovation Projects
- Budget Calendar

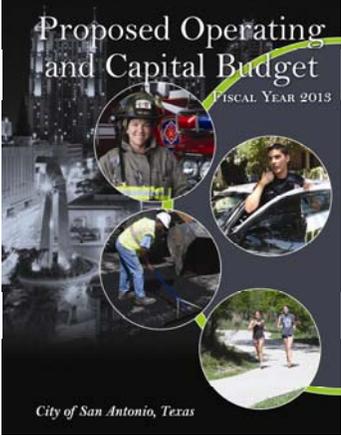


2

-  1<sup>st</sup> Quarter Summary
-  Budget Initiatives
-  FY 2014 Budget Strategy
-  Budget Calendar

## Budget Summary

- FY 2013 Budget is balanced
- No City Property Tax Rate increase
- Focuses on Community and Council Priorities
  - Provides more Streets and Sidewalks
  - Enhances Code Enforcement
  - Increases Animal Care Services
  - Targets Neighborhood Revitalization
  - Adds Police Officers through Civilianization

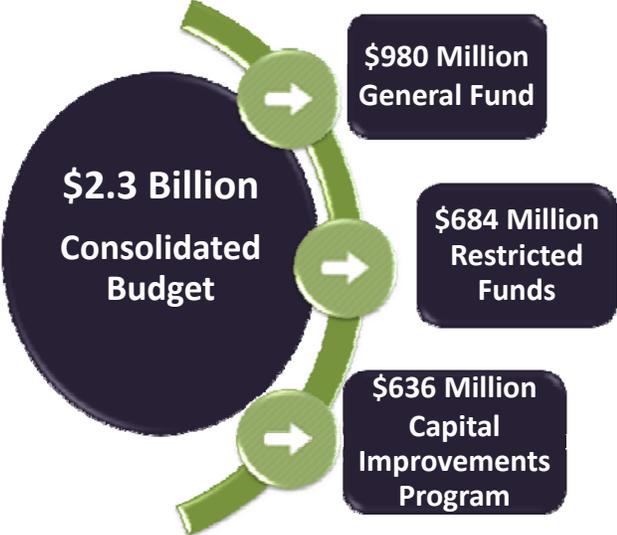


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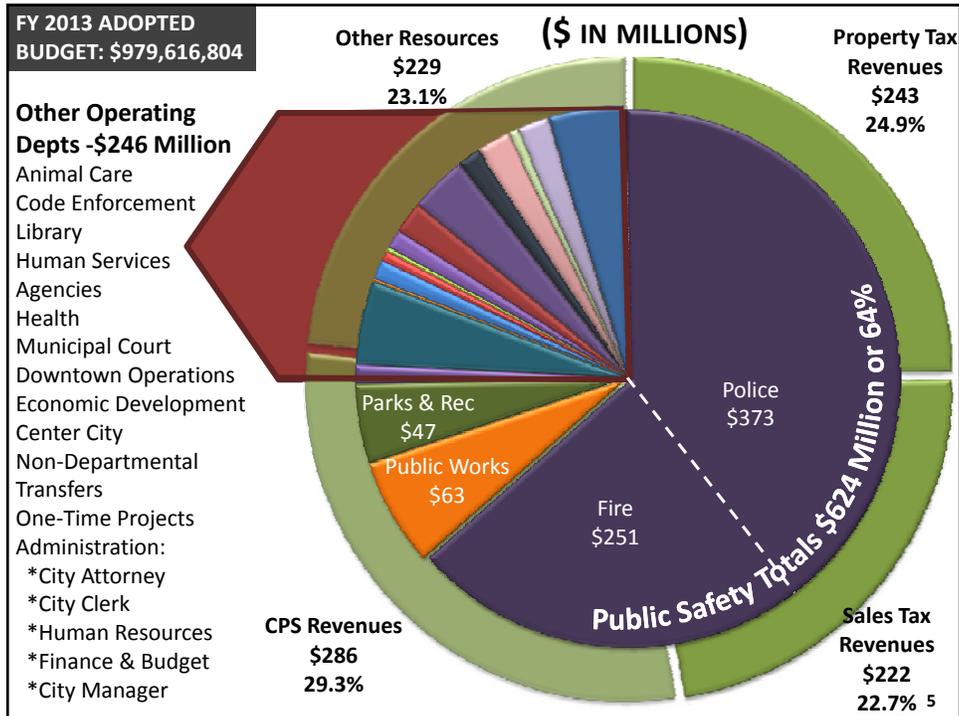
-  1<sup>st</sup> Quarter Summary
-  Budget Initiatives
-  FY 2014 Budget Strategy
-  Budget Calendar

## FY 2013 Budget Facts

- FY 2013 City's Consolidated Budget



4



## General Fund

### FY 2013 1<sup>st</sup> Quarter Financial Results

1<sup>st</sup> Quarter Summary

Budget Initiatives

FY 2014 Budget Strategy

Budget Calendar

- General Fund net financial result for 1st Quarter is \$580,000 better than budget
  - \$360,000 in more revenues
  - \$220,000 in less expense
- General Fund projection in total for year is \$2.6 Million better than budget
  - \$2.2 Million in more revenues in total for the year
  - \$360,000 in less expense in total for the year

6



1<sup>st</sup> Quarter Summary



Budget Initiatives



FY 2014 Budget Strategy



Budget Calendar

## General Fund FY 2013 Financial Summary

- Preliminary closing of FY 2012 results in \$8 Million better than anticipated ending balance as reported in December 2012
- With additional ending balance of \$8 Million, overall FY 2013 financial condition for the General Fund is \$10.6 Million better than adopted budget
- While today forecast is positive for FY 2013, City faces significant budget challenges for FY 2014

7



1<sup>st</sup> Quarter Summary



Budget Initiatives



FY 2014 Budget Strategy



Budget Calendar

## General Fund FY 2014 Challenges

While FY 2013 financial update is positive today, 3 areas of concern exist for FY 2014

1. A \$50 Million budget challenge exists for FY 2014 as Forecasted in September 2012
2. Uncertainty in CPS revenues: revenues have consistently declined since FY 2011
  - ➔ Projection for FY 2013 is 5% less than actual CPS revenue collected in FY 2011
3. New unbudgeted funding requests received since last fall

8





1<sup>st</sup> Quarter Summary



Budget Initiatives



FY 2014 Budget Strategy



Budget Calendar

## \$14.45 Million in New Funding Requests

Since last fall, \$14.45 Million in new and unfunded requests have been received

- \$14.3 Million for Senior Center Requests
  - \$12.4 Million in one-time expense and \$1.9 Million in recurring operating cost
  - Requests include expansion of 3 Centers and construction of 1 new Center
  - This is over and above the \$17.75 Million included in the 2012 Bond Program for 3 new Senior Centers
- \$150,000 to expand services at one Parks Community Center
- Does not include outside entities requests for funds



9



1<sup>st</sup> Quarter Summary



Budget Initiatives



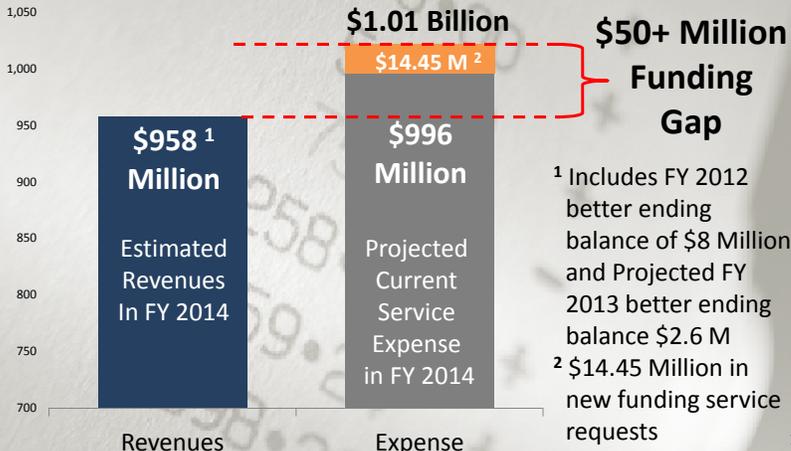
FY 2014 Budget Strategy



Budget Calendar

## General Fund FY 2014 Challenges

- Significant gap in budget for FY 2014 exists even with better 1<sup>st</sup> Quarter results (includes FY 2012 ending balance)



Category	Amount
Estimated Revenues In FY 2014	\$958 <sup>1</sup> Million
Projected Current Service Expense in FY 2014	\$996 Million
New Funding Requests	\$14.45 M <sup>2</sup>
<b>Funding Gap</b>	<b>\$50+ Million</b>

<sup>1</sup> Includes FY 2012 better ending balance of \$8 Million and Projected FY 2013 better ending balance \$2.6 M

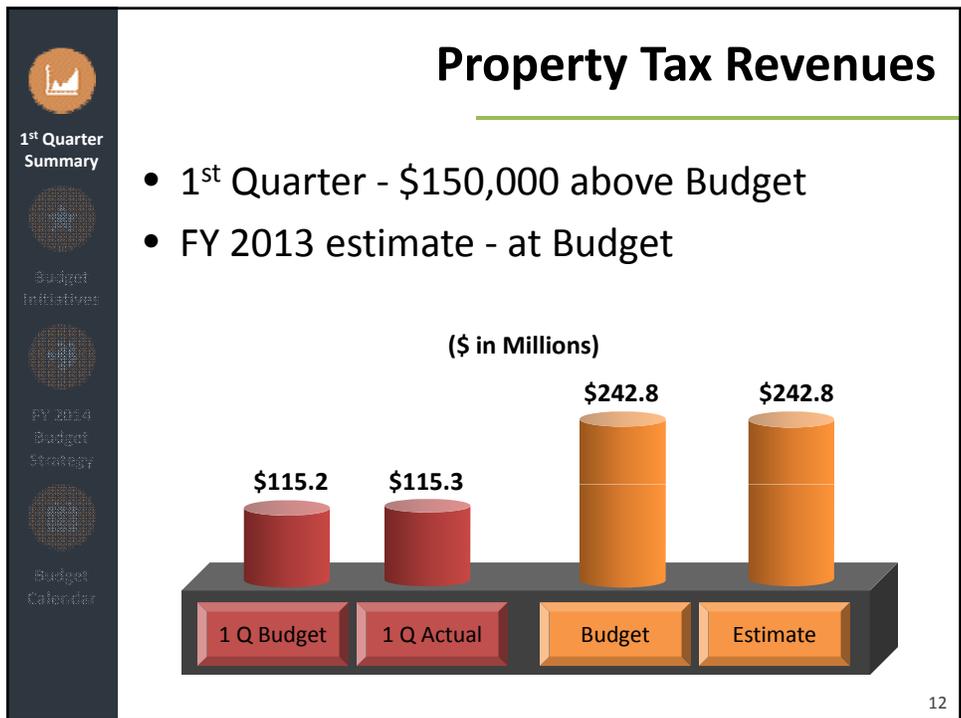
<sup>2</sup> \$14.45 Million in new funding service requests

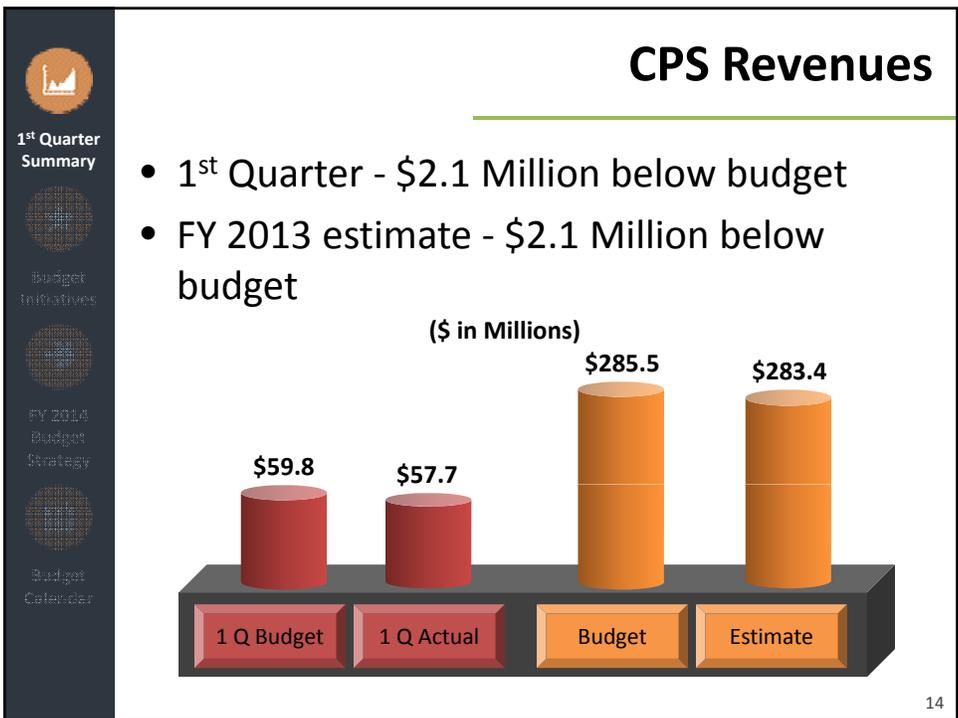
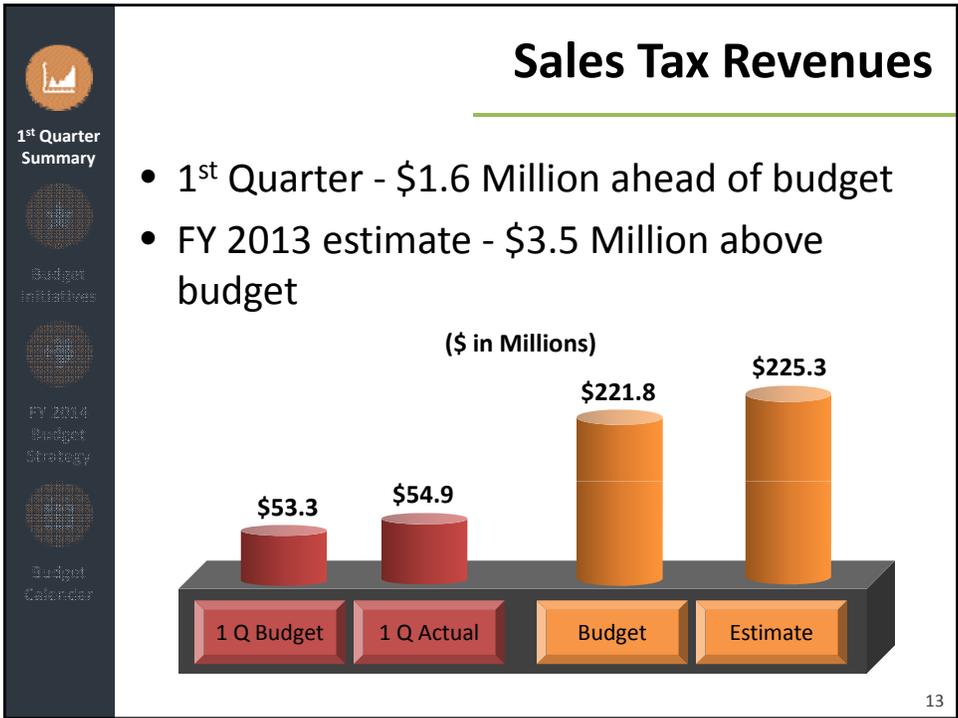
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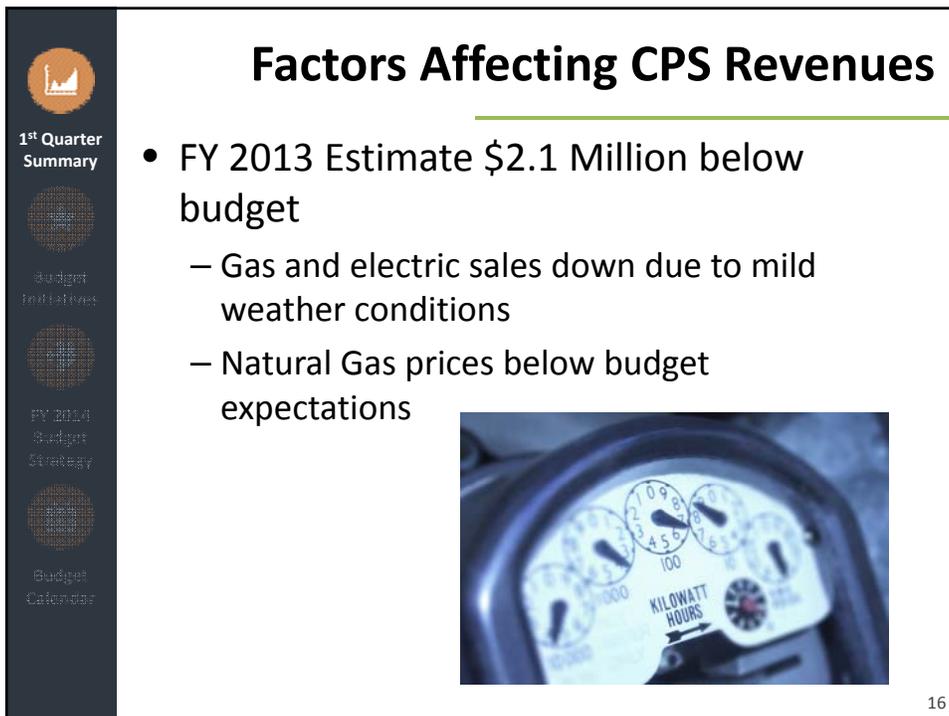
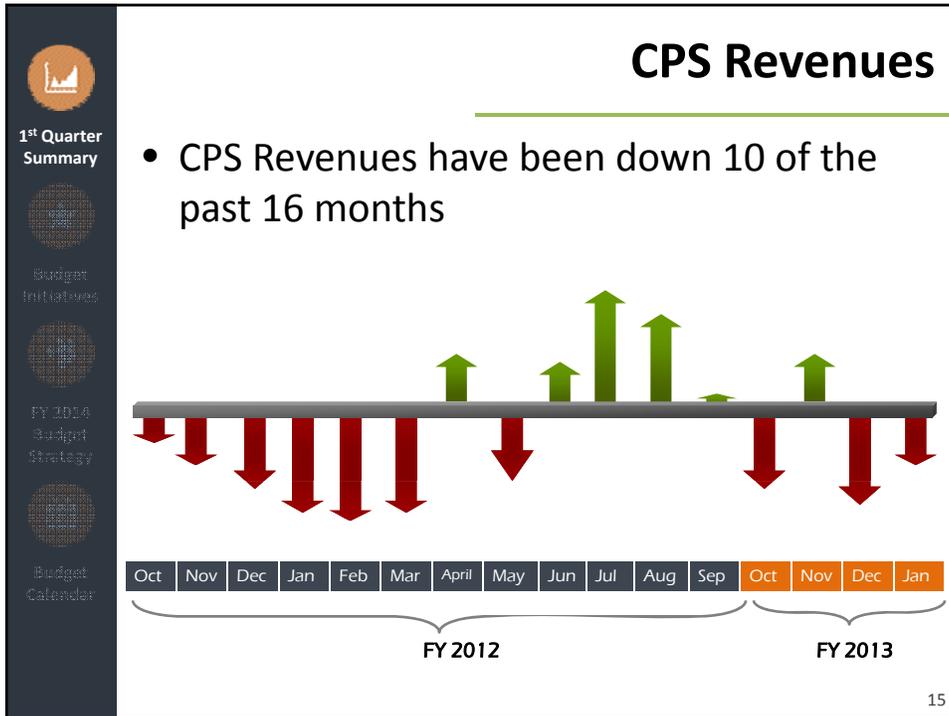
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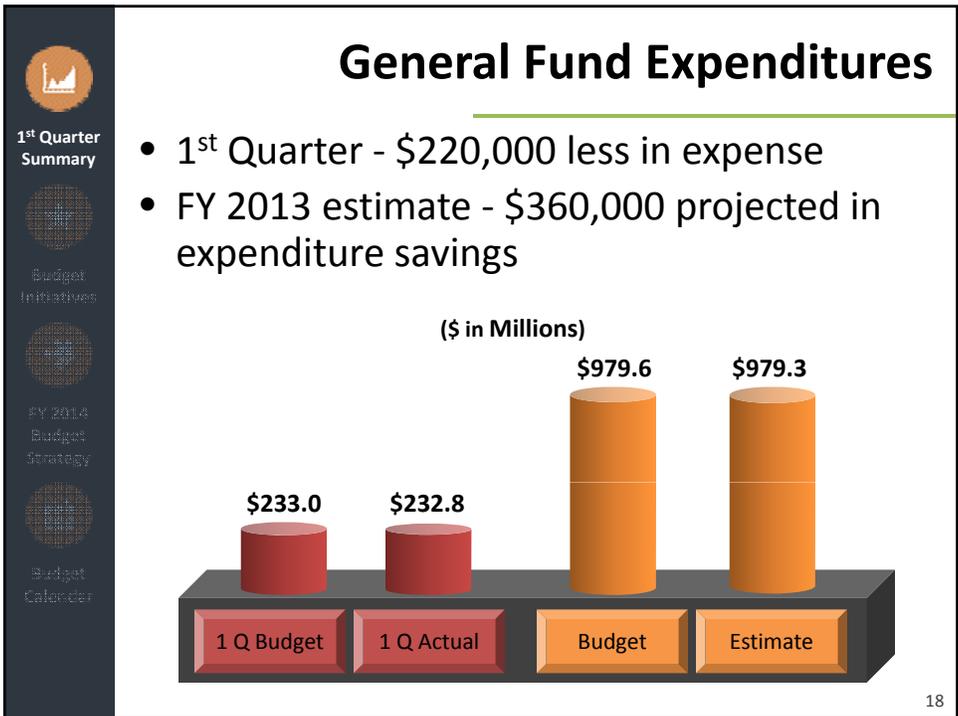
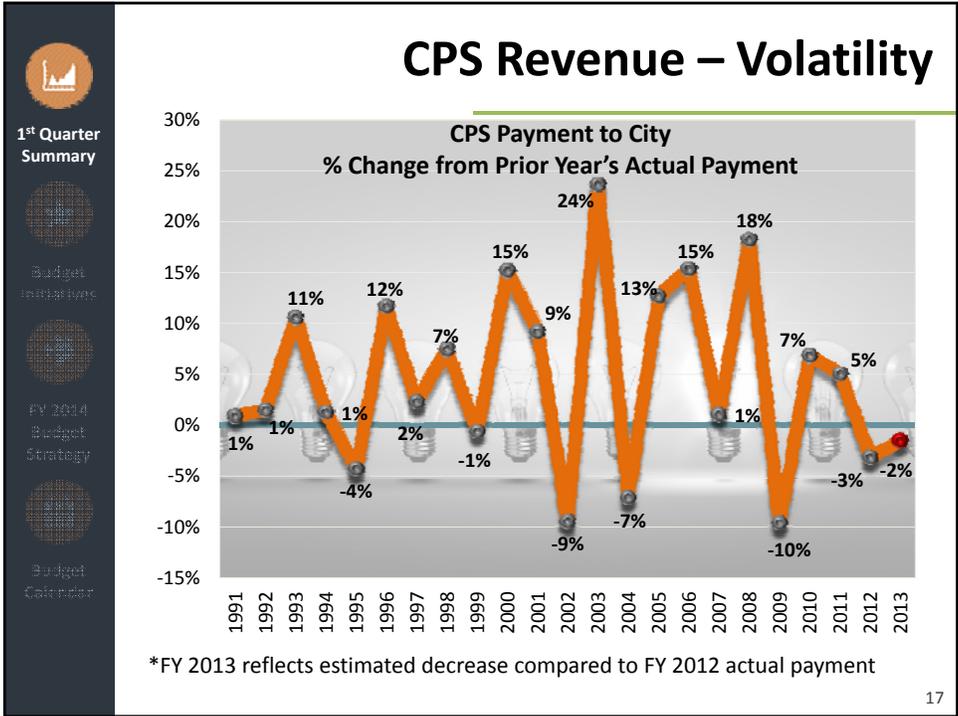
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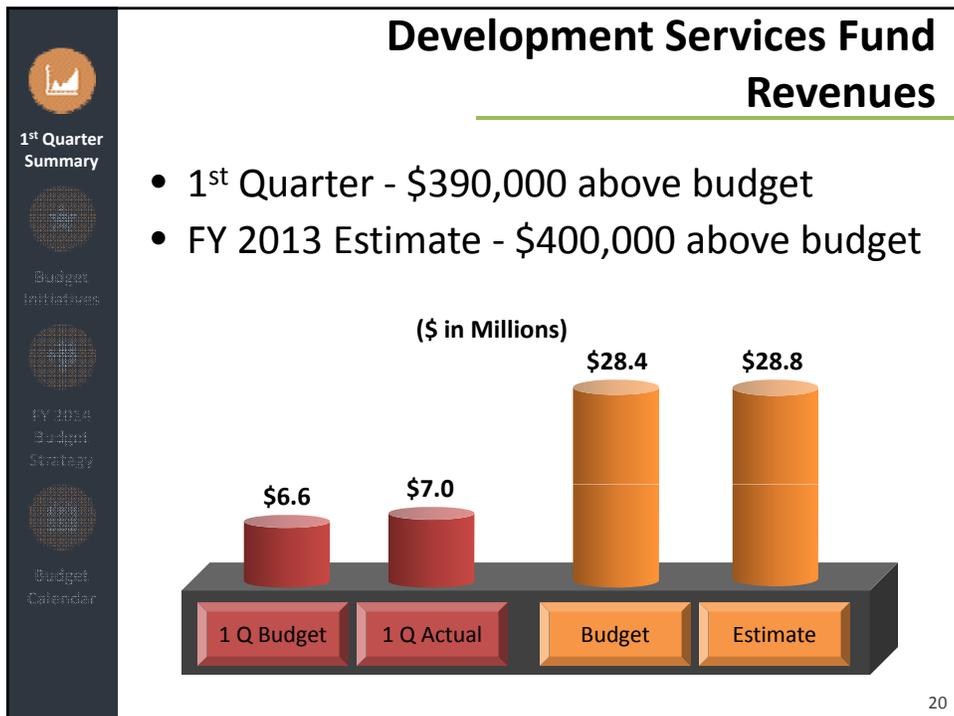
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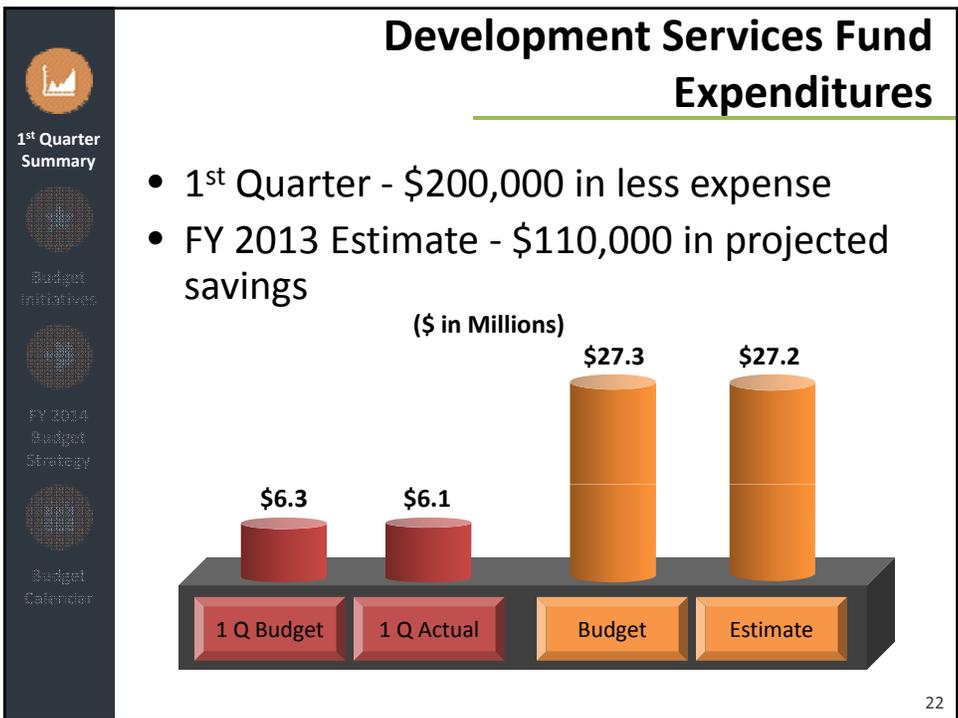
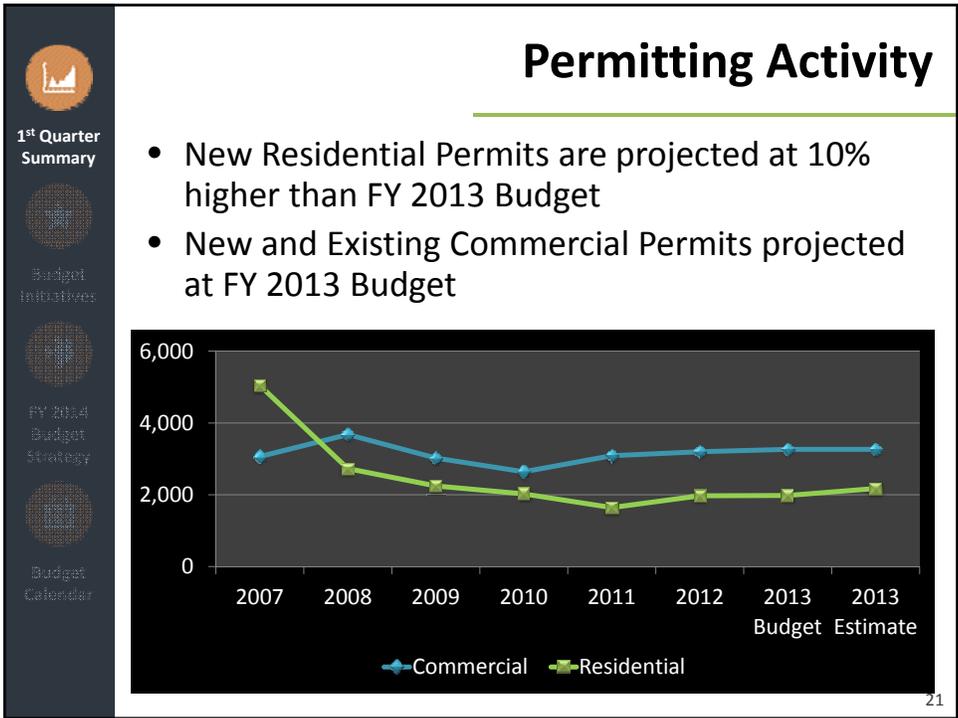


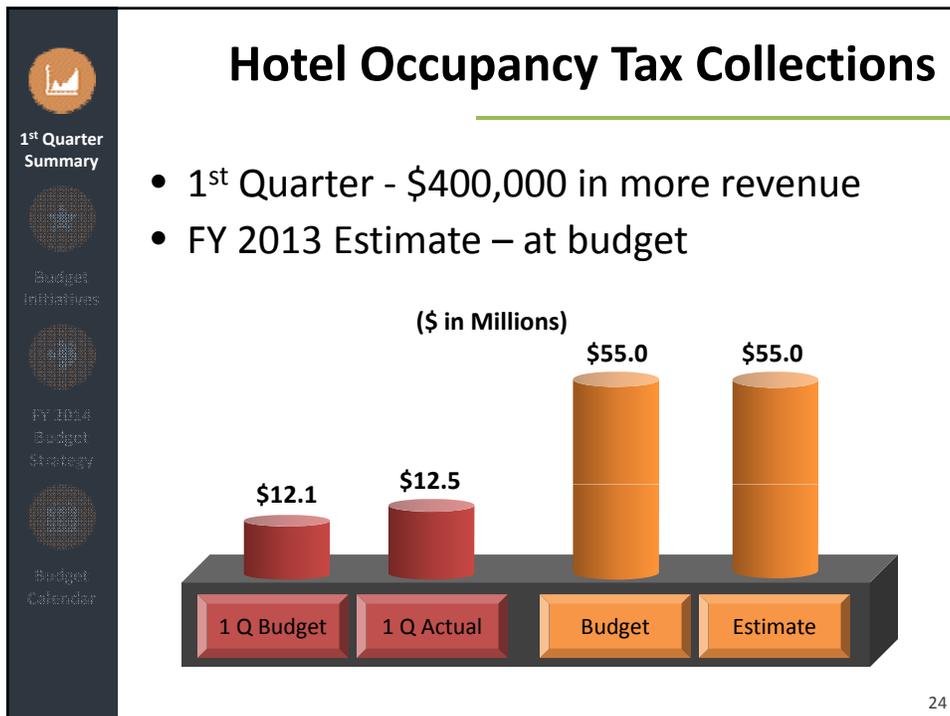
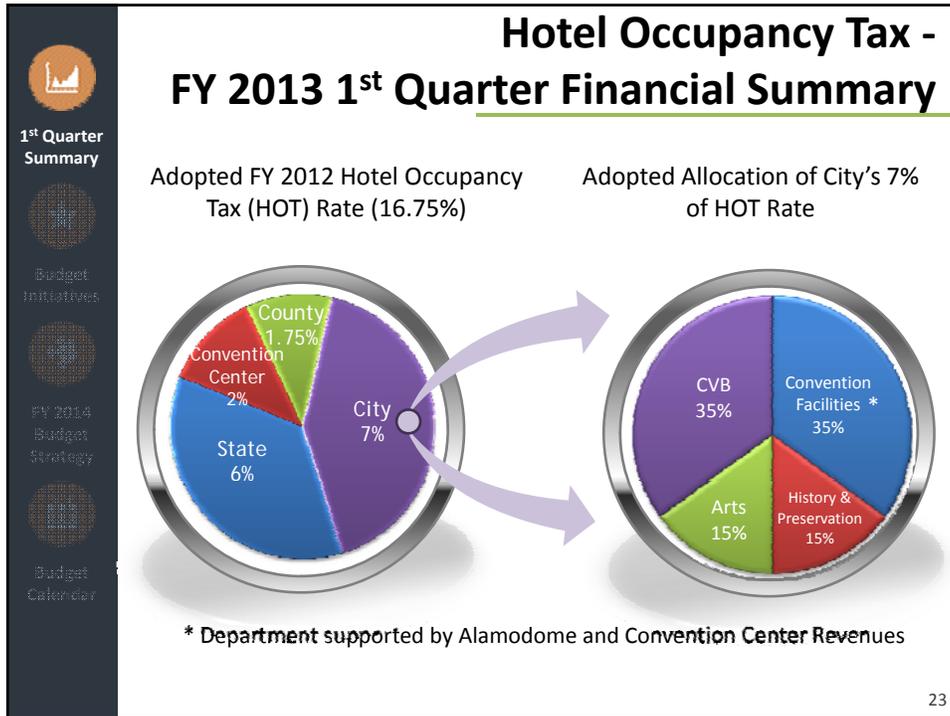


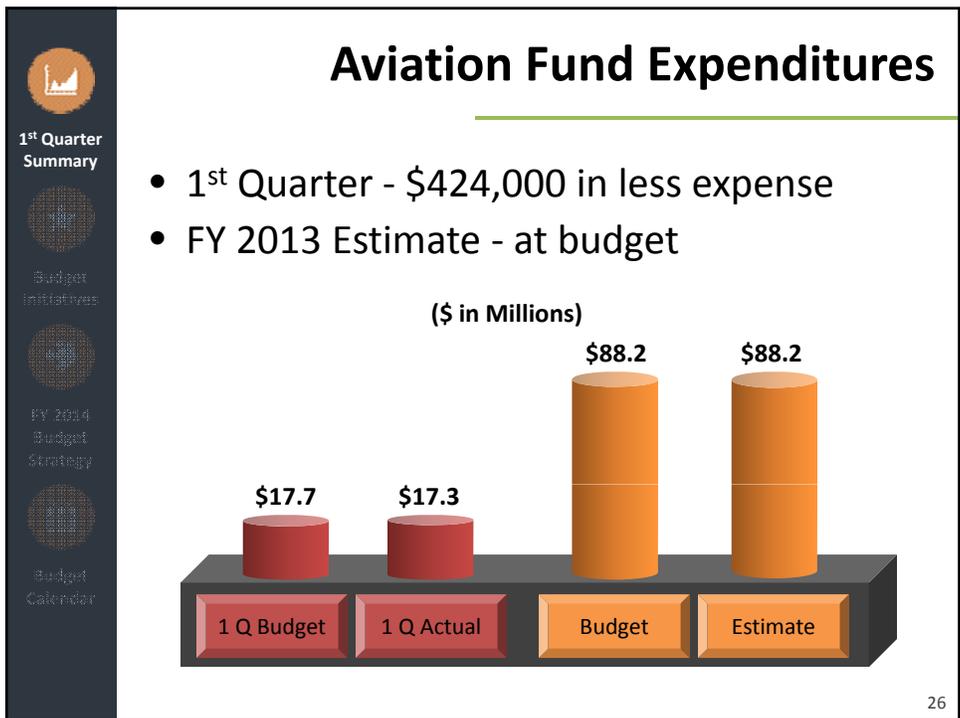
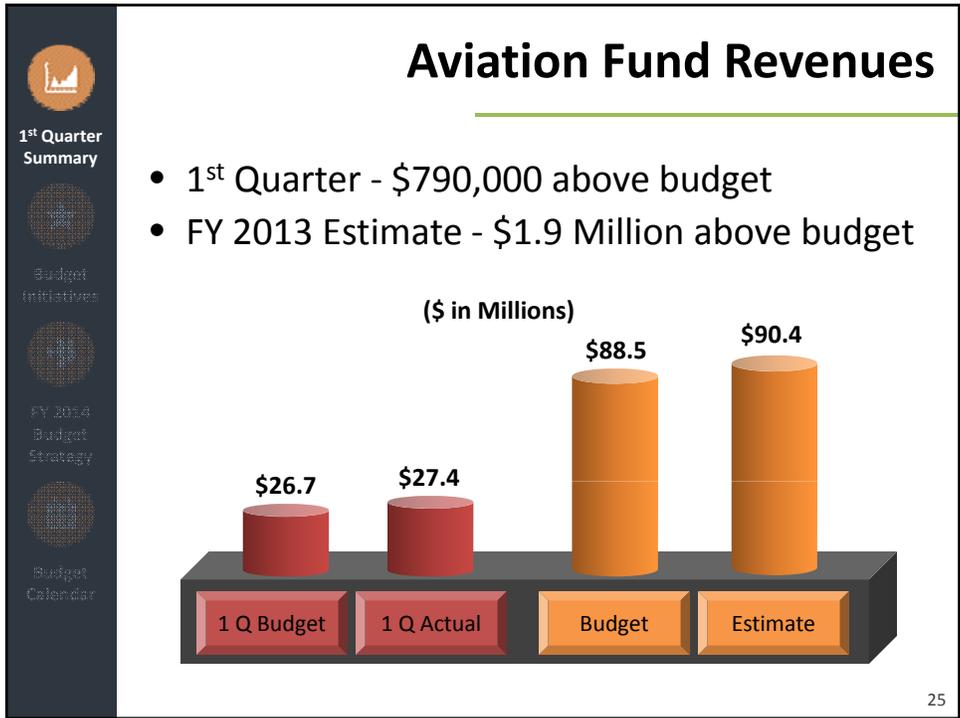


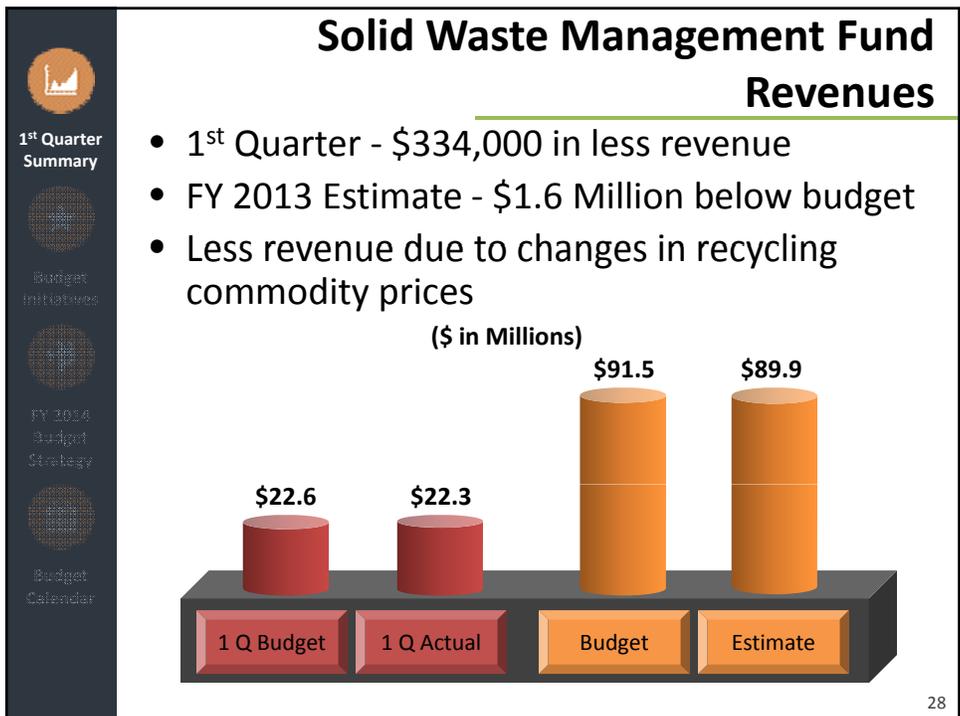
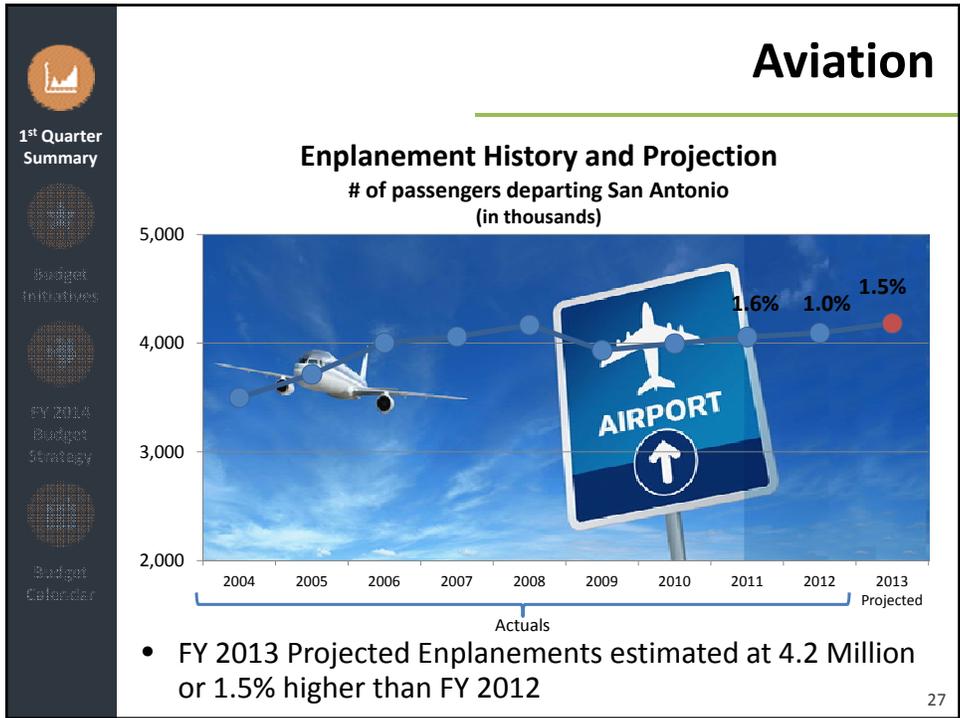


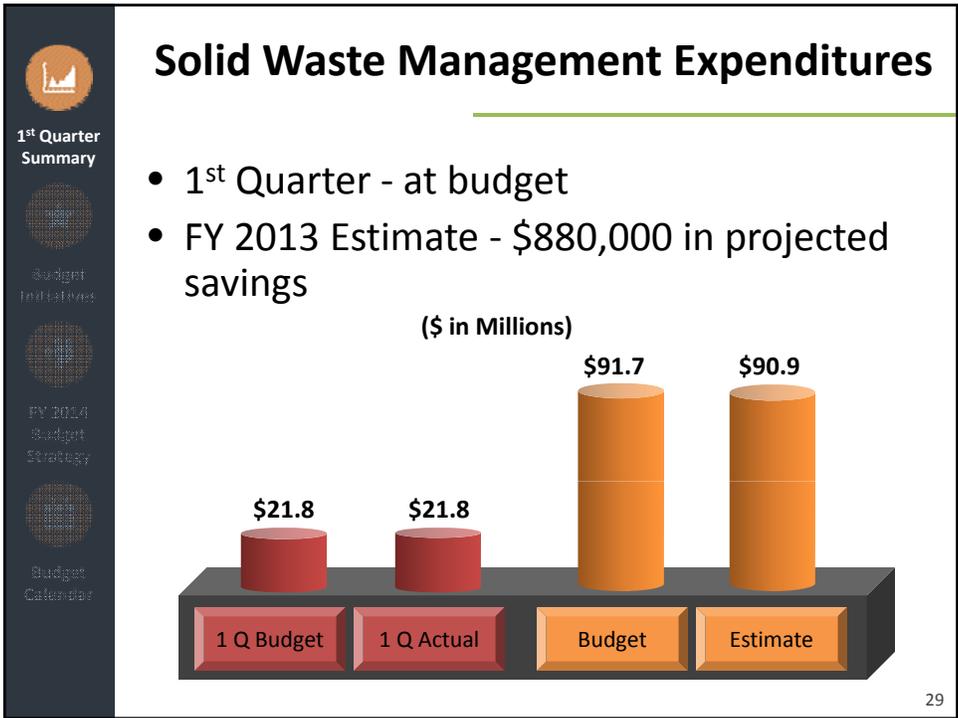












1<sup>st</sup> Quarter  
Summary

  
Budget  
Initiatives

FY 2013  
Budget  
Strategy

Budget  
Calendar

## Enhanced Narcotics and Gang Units

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- 5 Police Officers to be promoted to Detectives in the Narcotics Unit
  - To be promoted on February 15
- 5 Police Officers civilianized from dispatch and promoted for Gang Unit
  - To be promoted on February 15 and released to Gang Unit during last quarter of FY 2013
  - 4 replacement dispatchers have been hired and 1 has been selected



31

1<sup>st</sup> Quarter  
Summary

  
Budget  
Initiatives

FY 2013  
Budget  
Strategy

Budget  
Calendar

## Animal Care Services

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- Resources added to increase live release rate from 58% in FY 2012 to 70% in FY 2013
  - First Quarter Live Release Rate at 73%
  - January Live Release Rate at 83%



32

## Code Enforcement Services

- 7 Additional Code Enforcement Positions added to increase inspections
  - 5 Code Enforcement Officers have been hired and in training
  - 2 Supervisors will be hired by end of month
  - Initiative adds 15,000 more inspections annually to a total of 152,000



33

## Wellness Initiatives for FY 2013

- FY 2013 Wellness Goals for all City employees
  - Be informed, get active, and live well
- Virgin Health Miles program rewards physical activity
  - 2,900 employees participating
- Healthy Rewards Program rewards a series of actions, starting with a wellness screening
  - First round of wellness screening begins February 18 and runs through March 1
  - 1,400 employees have completed a health assessment since October 1

34

1<sup>st</sup> Quarter Summary

**Budget Initiatives**

PY 2014 Budget Strategy

Budget Calendar

## Employee Clinic

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- Employee Clinic
  - Opened in 2008
  - Features primary care provider medical services centrally located
  - Available to all City employees
  - 3,300 self-referred office visits annually
- Medical services contract expires on April 30



35

1<sup>st</sup> Quarter Summary

**Budget Initiatives**

PY 2014 Budget Strategy

Budget Calendar

## Employee Clinic

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- Employee Clinic Request for Proposal (RFP) released in December 2012
- 4 proposals received to be reviewed in February
- Contract to be presented to City Council for consideration in early April 2013
- Scoring Criteria
  - Experience, Background, Qualifications (30 points)
  - Proposed Plan (30 points)
  - Price Schedule (20 points)
  - Small Business Economic Development Advocacy Program (SBEDA) (20 points)



36

1<sup>st</sup> Quarter Summary

Budget Initiatives

FY 2014 Budget Strategy

Budget Calendar

## Employee Clinic

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- Civilian Employee Clinic Request for Proposal (RFP) Committee Members

<b>Voting Members</b>	<b>Non-Voting Advisory Members</b>
Chief Financial Officer	Economic Development
Chief Human Resources Officer	Department
Health Assistant Director	Finance Department: Purchasing
Human Resources, Assistant Director	Division
Employee Benefits Administrator	City Attorney's Office
Employee Wellness Manager	
Safety Manager	
Recruitment Manager	

37

1<sup>st</sup> Quarter Summary

Budget Initiatives

FY 2014 Budget Strategy

Budget Calendar

## Wellness Initiatives for FY 2013

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- 2013 Civilian Workforce Healthcare Enrollment Results

City Plan	2012	2013	% Change
Premier Plan	1,172	437	↓ 63%
Standard Plan	2,094	1,999	↓ 5%
Value Plan	2,424	2,965	↑ 22%
Consumer-Driven Health Plan (CDHP)	n/a	346	--

38

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3<sup>rd</sup> Quarter Summary
-   
Budget Initiatives
-   
**FY 2014 Budget Strategy**
-   
Budget Calendar

## Innovation & Reform Process Improvement and Efficiencies

- Innovation and Reform Team created in 2007
- Focus on improving efficiency and effectiveness of City operations and process improvement
- \$16 Million in efficiency savings over past few fiscal years
- Memo sent to Council January 31 summarizing improved efficiency and effectiveness



39

-   
3<sup>rd</sup> Quarter Summary
-   
Budget Initiatives
-   
**FY 2014 Budget Strategy**
-   
Budget Calendar

## \$16 Million Savings from In-Depth Budget Reviews

Fiscal Year	In-Depth Review	Efficiency Savings
2010	Community Initiatives	\$3.3 M
	Public Works	2.0 M
2011	Police	1.3 M
	Fire	0.8 M
2012	Information Technology Services	3.6 M
	Fleet Operations	1.9 M
	Department Consolidations	0.4 M
	City Facilities Analysis	0.7 M
	Shared Services	0.3 M
2013	City Facility Analysis	0.8 M
	Health	0.2 M
	Cell Phone Policy	0.5 M
	<b>Total</b>	<b>\$15.8 M</b>

40

## Innovation & Reform Work Plan for FY 2014

- Process Review of Municipal Court Services with anticipated savings in operational costs
- Analysis of Legacy Costs
- Better utilization of City's Facilities to save costs
- Feasibility review of City/County consolidation of internal/support services to reduce overhead



41

## Innovation & Reform Work Plan for FY 2014

- Review of City's Fleet with goal to right-size fleet
  - Committee formed of City Departments
  - Focus on in-depth utilization of City's Fleet based on department operational needs
  - Recommendations to be presented to City Council at "B" Session in April 2013



42

## FY 2014 Budget Calendar

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- 1<sup>st</sup> Quarter Summary
- Budget Initiatives
- FY 2014 Budget Strategy
- 
- Budget Calendar

- Briefing on recommended dates and events for FY 2014 Budget Development Process
- Receive input from City Council, and if necessary, adjust budget development schedule accordingly
- Finalized calendar distributed to City Council and post for public notification by Monday, February 18



43

## FY 2014 Budget Calendar

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- 1<sup>st</sup> Quarter Summary
- Budget Initiatives
- FY 2014 Budget Strategy
- 
- Budget Calendar

Date	Key Event
May 15 "B" Session	Six Plus Six Budget and Finance Report & Five Year Financial Forecast
May 16 "A" Sessions	Mid-Year Budget Adjustment Ordinance
June 17 to June 20	Community Budget Meetings before budget development (4 meetings)

44

## FY 2014 Budget Calendar

Date	Key Event
June 25 Special Session	City Council Major Policy and Budget Goal Setting Worksession for FY 2014 Budget (potentially from 8 am to 5 pm)
August 8 "A" Session	City Manager presents the FY 2014 Proposed Budget
Mid August to Mid September	City Council Budget Worksession Community Budget Input (4 meetings and 2 public hearings)
September 12 "A" Session	FY 2014 Budget Adoption

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## General Fund FY 2014 Challenges

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- Budget Calendar

## Next Steps

- FY 2013 2nd Quarter Update and Five Year Financial Forecast to be presented to City Council on May 15
- Final calendar will be available on the City's Website and distributed to City Council by Monday, February 18



47



3<sup>rd</sup> Quarter Summary



Budget Initiatives



FY 2014 Budget Strategy



Budget Calendar

# Three Plus Nine Budget & Finance Report

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February 13, 2013

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