

City of San Antonio, Texas



FY 2014 Proposed Budget
Worksession
Capital Improvement
Management Services
Operating and Capital Budget

Presented by Mike Frisbie, P.E., Capital Improvements Management Services Director

August 27, 2013

Agenda



CITY OF SAN ANTONIO
**CAPITAL IMPROVEMENTS
MANAGEMENT SERVICES**

- Department Overview
- FY 2013 Accomplishments
- Performance Measures
- FY 2014 Programs and Initiatives
- FY 2014 Proposed Operating Budget
- Six-Year Capital Improvement Plan Summary

Department Overview

- Department created in October 2007 to manage the 2007 Bond Program and other capital projects
 - Existing staff transferred from Public Works, Solid Waste and Parks and Recreation
- Manages all phases of capital improvement projects
 - Design, construction and inspection
 - Coordination, consultation, selection and project delivery
- Handles City's real estate acquisitions efforts
- Oversees majority of Environmental work for City

Department Overview

- CIMS Department is responsible for overseeing the majority of Capital Improvement Programs
 - Bond Programs
 - Public Safety Projects
 - Air Transportation
 - Libraries
 - Parks
 - Municipal Facilities



Riverwalk Improvements

- In FY 2014, CIMS will manage 239 projects totaling \$419 Million

CIMS Organizational Structure



FY 2014 Proposed Budget

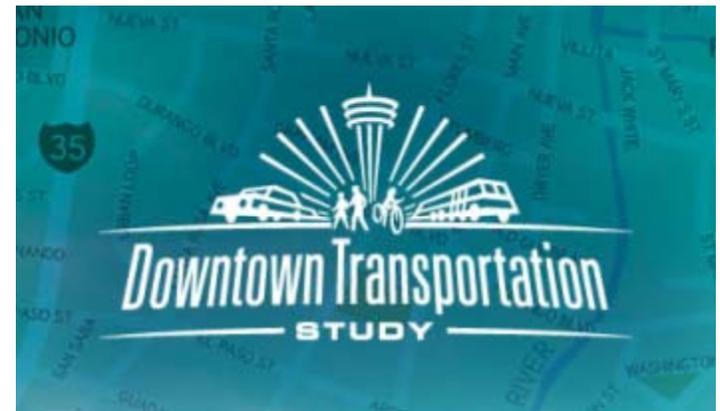


FY 2013 Accomplishments

City of San Antonio, Texas

FY 2013 Accomplishments

- Public Safety Headquarters Project received two awards
 - Local Downtown Best Award
 - National Design-Build Award from Design-Build Institute of America
- Downtown Transportation Project received two awards
 - Local Innovative Transportation Solutions Award from Women in Transportation
 - 2013 Transportation Planning Award from Institute of Transportation Engineers



FY 2013 Accomplishments

- Completed 57 projects totaling \$221 Million to include:
 - Fire Services Logistics Facility Project in March 2013
 - Callaghan Road Service Center Project in April 2013
- Improved Diversity Outreach
 - 112 new minority-owned businesses certified AABE, ABE, HABE and NABE, an increase of 6.7% from FY 2012
 - Increased small, minority, women-owned firm participation on 2012 Bond Projects adding 11 SMWBE subconsultants (includes five AABEs, one ABE, two WBEs, and two HABEs)

FY 2013 Accomplishments

- Improved Payment Efficiency through COSA *PRIMELink*
 - Over 2,250 invoices worth more than \$116 Million processed in the past seven months which improved the average payment time by 9 days (from 21 days to 12 days)



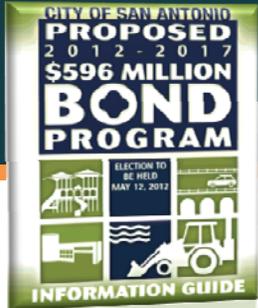
COSA PRIMELINK

FY 2014 Proposed Budget

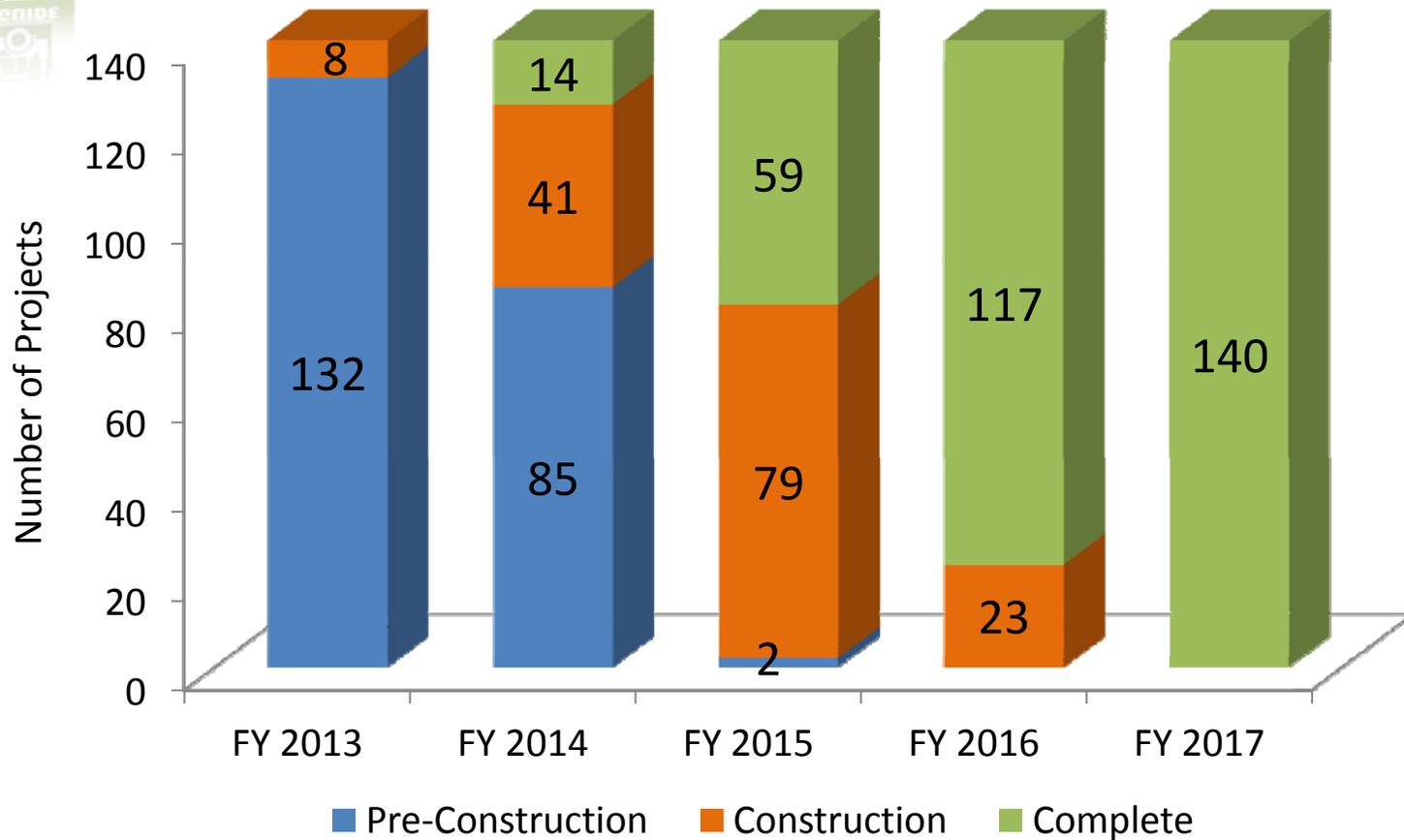


Performance Measures

City of San Antonio, Texas



Status of 2012 Bond Projects



Edwards Aquifer Protection Program

- Proposition 3: 2000 Edwards Aquifer Protection Venue - \$45 Million and acquired 6,530 acres
- Proposition 1: 2005 Edwards Aquifer Protection Venue - \$90 Million and acquired 90,175 acres
- Proposition 1: 2010 Edwards Aquifer Protection Venue - \$90 Million is planned to acquire 60,000 acres

FY 2014 Proposed Budget



FY 2014 Initiatives

City of San Antonio, Texas

SWMBE Capacity Building Pilot Initiative

- \$200,000 included in Proposed Budget for Diversity Action Plan: Small, Minority and Women-Owned Business Enterprise (SWMBE) Capacity Building Pilot Initiative
 - Provide technical assistance and training to targeted small businesses through a consultant/mentors competitive process
 - Initiative will cover an array of basic business development skills to help grow and strengthen participating small businesses
 - In the first year, 8 to 10 small businesses are anticipated to participate in the program

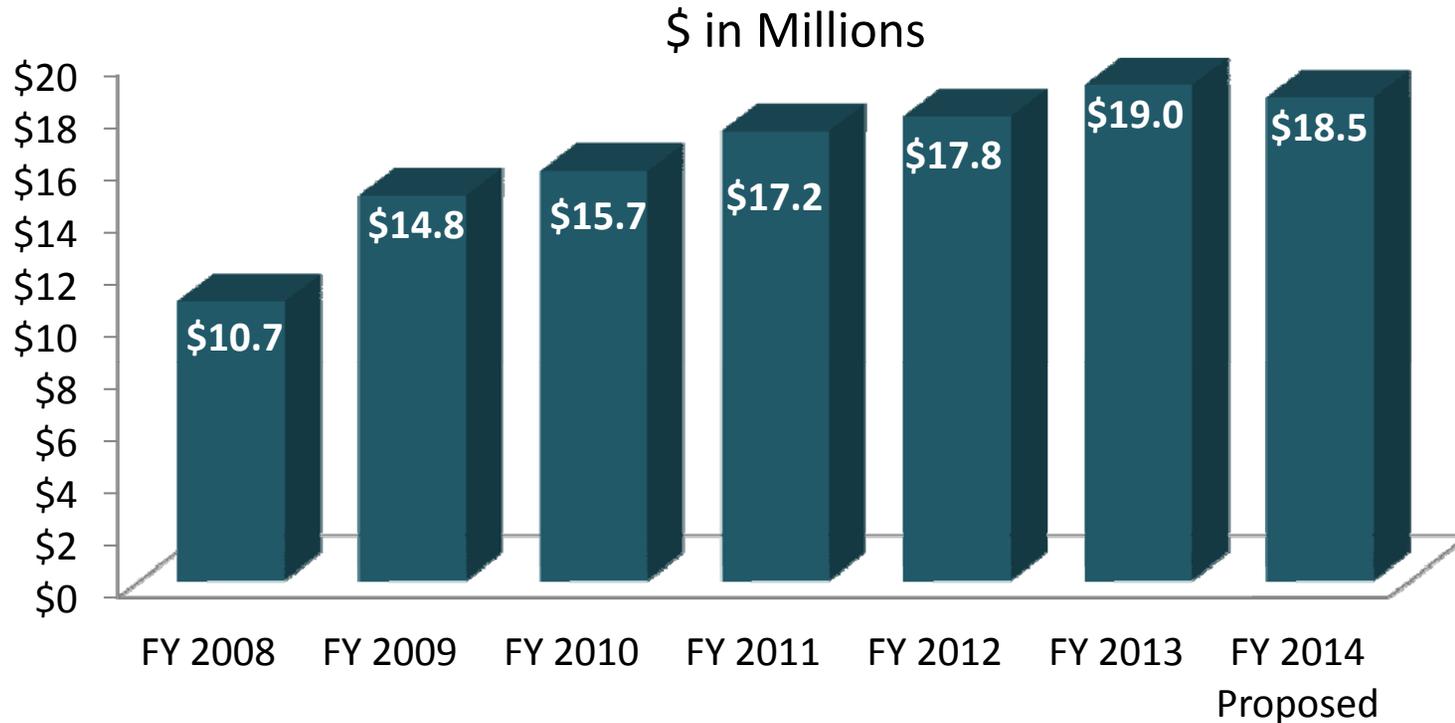
FY 2014 Proposed Budget



FY 2014 Proposed Budget

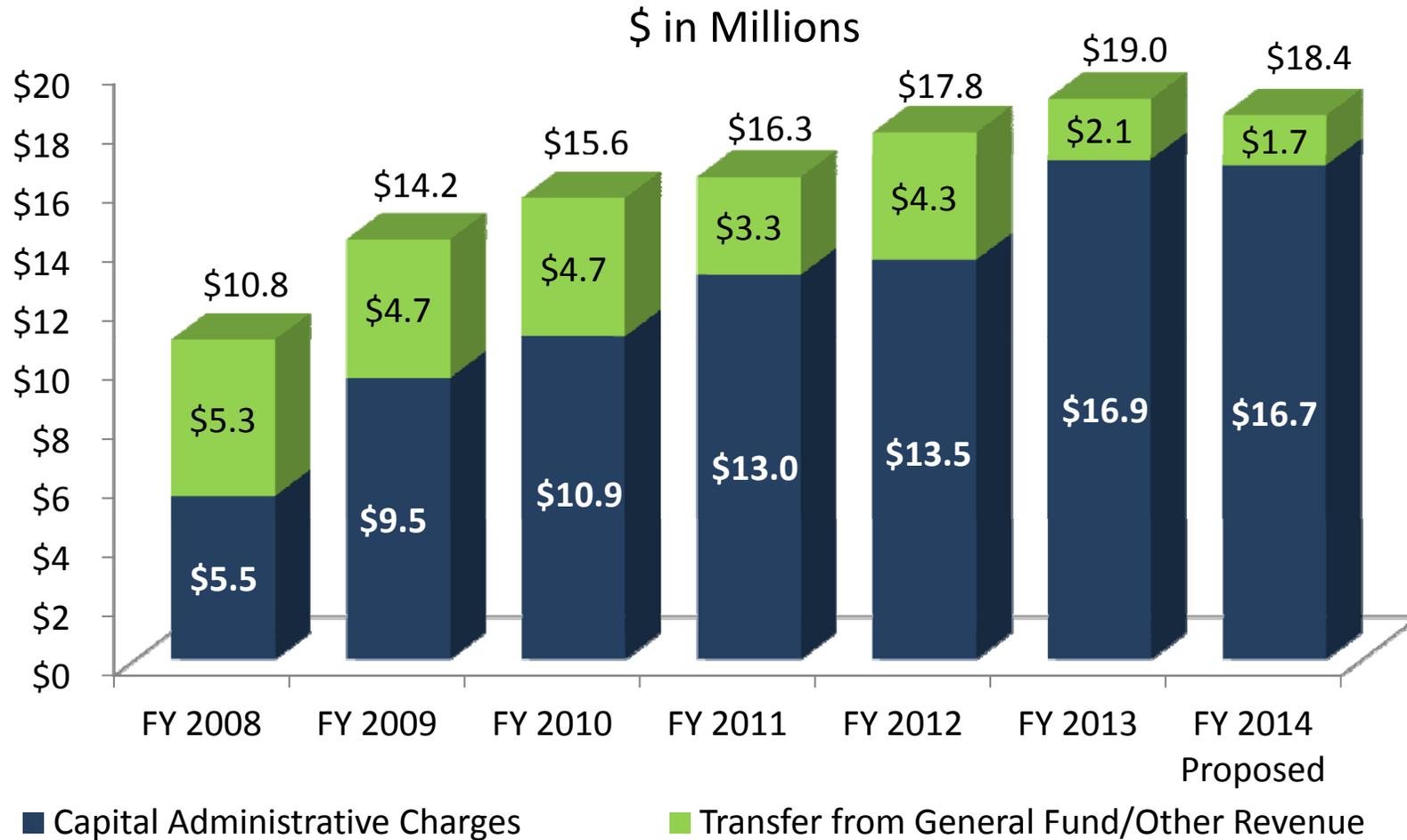
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6 Year Budget History - Expenditures



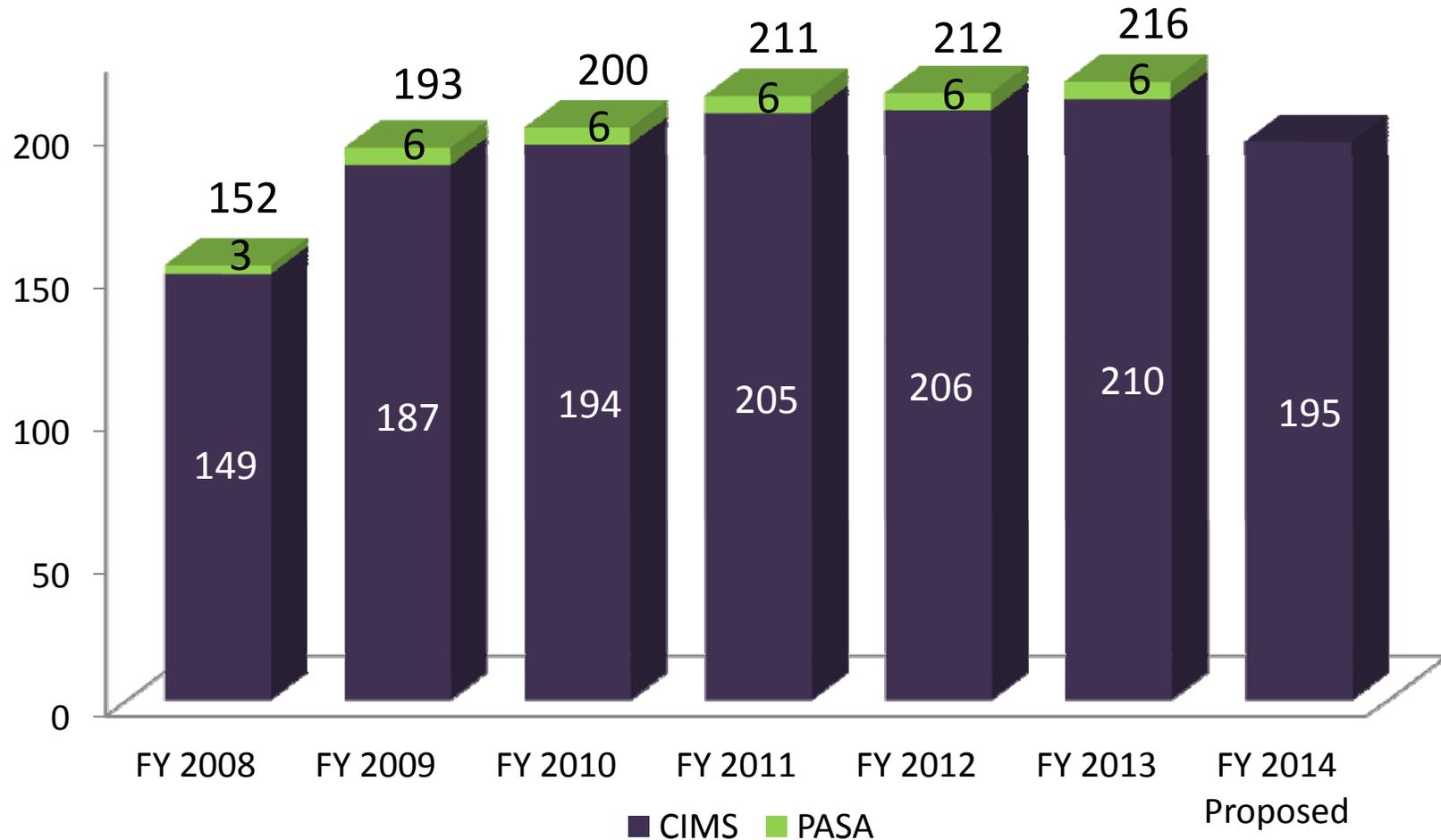
- Since 2008, department operating budget has increased by \$8 Million
- Variance due to increase in project management:
 - 2012 Bond
 - Aviation Projects
 - Convention Center Expansion

6 Year Budget History - Revenues



- General Fund contribution has decreased by \$3 Million since 2008

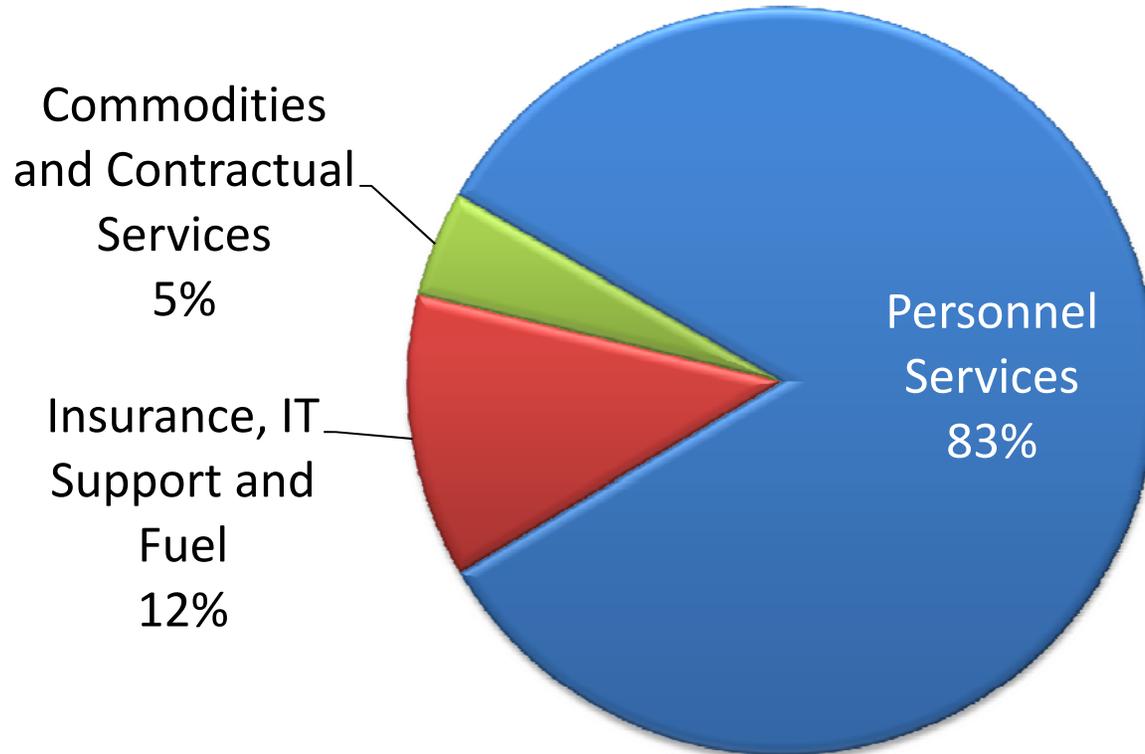
6 Year Authorized Position History



- CIMS Department was created in 2008 by transferring positions from Solid Waste, Public Works and Parks

FY 2014 Budget Summary

CIMS Budget (in millions)	FY 2013 Adopted Budget	FY 2014 Proposed Budget	Change	Percent Change
Total Appropriations	\$19.0 M	\$18.5 M	-\$0.5 M	-2.6%
Positions	216	195	-21	-9.7%



FY 2014 Budget Summary

- Reduces 21 positions
 - 6 PASA positions transferred to Culture and Creative Development
 - 3 SBEDA positions transferred to Economic Development
 - 12 positions eliminated
 - 5 Project Delivery, 3 Real Estate & Environmental Management, 3 Project Support, and 1 ITSD Shared Service position

FY 2014 Proposed Budget



FY 2014 Six-Year Capital Budget

City of San Antonio, Texas

Six-Year Capital Improvement Plan Overview

- FY 2014 – FY 2019 Six-Year Capital Improvement Plan (CIP) represents the City's long range infrastructure development and improvement plan
- FY 2014 Spending Plan of \$570 Million
- 395 projects totaling \$1.7 Billion over six years
 - CIMS manages 239 projects totaling \$1.3 Billion



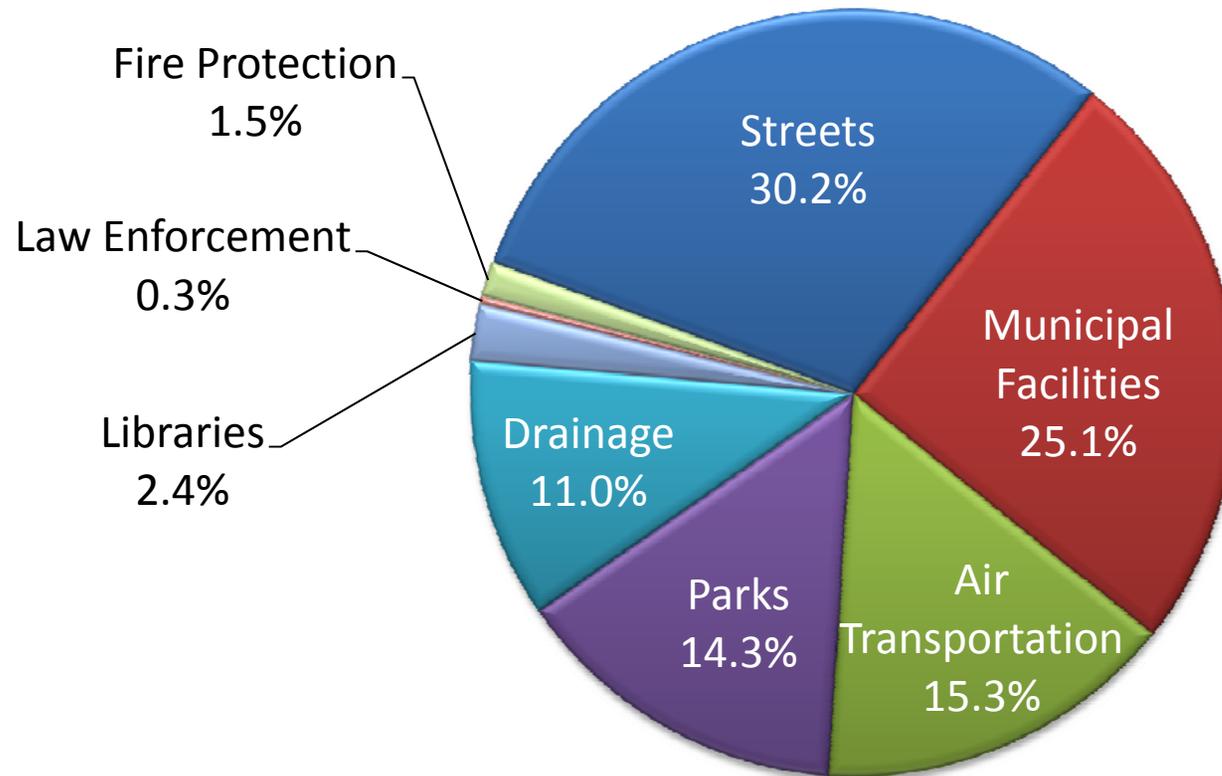
Capital Budget Development Process

- All capital projects are reviewed and evaluated annually as part of the Budget Development Process
- Bond project schedules, scopes and budgets are reviewed and monitored monthly
- Adjustments to the CIP are based on the following evaluation:
 - Project need and project feasibility
 - Alternative funding options
 - Planning Commission Review



FY 2014 Program Category Summary

Budget \$570 Million



FY 2014 Program Category Summary

\$570 Million (395 Projects)

Program Category	Number of Projects	FY 2014 (\$ in Thousands)	FY 2014-FY 2019 (\$ in Thousands)
Streets	107	\$171,980	\$466,063
Municipal Facilities	28	143,020	381,169
Air Transportation	80	87,109	416,664
Parks	103	81,602	203,765
Drainage	56	62,513	162,048
Information Technology	1	0	44,675
Libraries	13	13,675	28,347
Law Enforcement	2	1,950	1,950
Fire Protection	5	8,367	16,726
Total	395	\$570,216	\$1,721,407

FY 2014 Proposed Budget



FY 2014 Projects

City of San Antonio, Texas

Public Safety Projects

- \$8.0 Million in Fire projects and \$2.0 Million in Law Enforcement projects in FY 2014
- Projects include:
 - Replacement of Fire Stations 2, 18, 30 and 32
 - Police Helicopter Hangar Renovation



Fire Station 28



Police Helicopter Hangar

Streets Projects

- \$172 Million in FY 2014
- Major Projects Include:
 - Ray Ellison Drive
 - East Commerce
 - Downtown Streets
 - Hausman Road
- \$8.7 Million included for street maintenance projects



Downtown Streets



Hausman Road (Loop 1604 to IH 10)

Drainage Projects

- \$62.5 Million in FY 2014
- Major Projects Include:
 - Sealing Channel Phase II
 - Goliad Road Drainage
 - Westwood Village Phase II
 - Redland Road (Loop 1604 to Ridgewood Parkway)
 - Belford Area Drainage



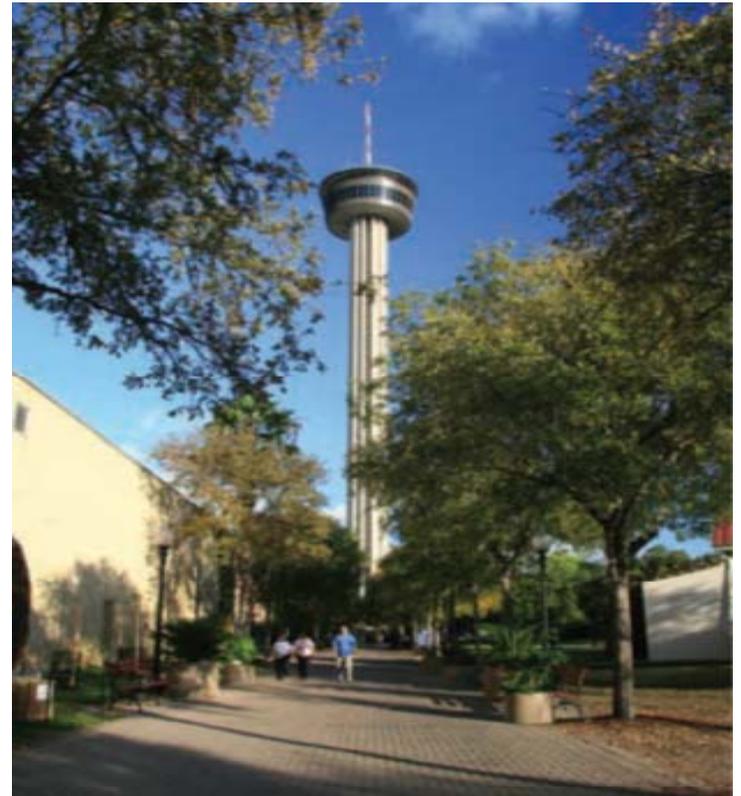
Sealing Channel Phase II Drainage



Westwood Village Phase II

Parks Projects

- \$81.6 Million in FY 2014
- Major Projects Include:
 - Pearsall Park
 - HemisFair Park Phase I
 - MLK Park
 - District 10 Senior Center



HemisFair Park

Municipal Facilities Projects

- \$143.0 Million in FY 2014
- Major Projects Include
 - Convention Center Expansion
 - Construction activities began in July 2013
 - Construction is estimated to be completed by April 2016



Aviation Projects

Consolidated Rental Car Facility (CONRAC)

- Budget \$128 Million
- Includes ready/return car storage parking, maintenance and fueling facilities
- Overall completion in Spring 2017



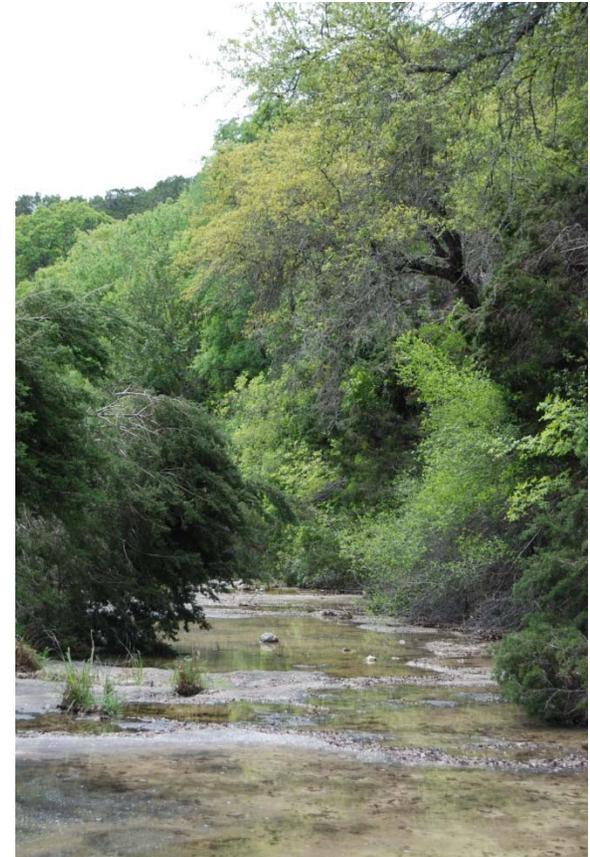
Terminal A Renovations

- Budget \$34 Million
- Renovation of restrooms and gate areas
- Overall Completion in Spring 2014



Edwards Aquifer/Linear Creekways

- CIP includes:
 - \$17 Million in FY 2014 for Edwards Aquifer Recharge Zone Conservation Easements
 - \$18 Million in FY 2014 for Linear Creekway Trails projects



Projects Funded with \$34.6 Million Capital Project Balances

- Consistent with policy direction provided by City Council at June Goal Setting Session
- \$34.6 Million in completed capital projects savings is included in the FY 2014 Proposed Budget
 - \$17.3 Million for Street Maintenance Projects over two years (FY 2014 and FY 2015)
 - \$17.3 Million for New Capital Projects



Projects Funded with \$34.6 Million in Savings

- \$17.3 Million in New Capital Projects
 - \$3.7 Million for Port Authority of San Antonio Infrastructure Improvements
 - \$3.0 Million for Brooks City Base Infrastructure Improvements
 - \$1.8 Million for Riverwalk Improvement Project (Historic River Bend) Phase V of V
 - \$5.0 Million for Citywide Deferred Maintenance Projects
 - \$6.0 Million for UTSA Blvd.-MPO Project (leverages \$8 Million in Federal Funds)
 - Partially funded with \$2.2 Million in Certificates of Obligation



Witte Museum

- Proposed budget includes \$4.0 Million in Hotel Occupancy Tax funds over two years (FY 2014 and FY 2015) for major renovations and improvements to the Witte Museum Complex
- This funding is in addition to the \$4.0 Million awarded through the 2012 Bond



Radio and System Replacement

- Proposed Budget includes \$44.7 million in FY 2015 for Radio and System Replacement
 - Radio Project will start in FY2015
 - Current Public Safety Radio System was deployed 2003
 - The radio technology has been updated by manufacturers
 - The City's system needs to be interoperable with other radio systems for emergency and disaster situations
 - Support for the current system (EDACS) will end in 2017
 - The City manages approximately 5500 radios, 14 radio towers, and 2 switches
 - Approximately 90% of the radios will be replaced in the project
 - All of the tower communication equipment will be replaced
 - Both switches will be updated

Service Center Strategic Plan

- Plan Recommendations:

- Reduces the number of service facilities from six to four

- Includes construction of three new facilities:

Callaghan Service Center, Leslie Road Service Center and Replacement of Southeast Facility

- Relocates Heavy Equipment from Brooks to Leslie Road Service Center

- Decentralizes Central Shop to all four locations



Tool Yard

Service Center Strategic Plan

- Callaghan Service Center was completed in FY 2013
- The land for Leslie Road Service Center will be purchased in FY 2014
- Recommendations included in the FY 2015 Budget to potentially increase the Solid Waste Fee and the Storm Water Fee to fund construction of the Leslie Road Service Center



Callaghan Service Center

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