



Military Transformation Task Force

May 21, 2008



**City of
San Antonio**



Bexar County



**Greater San Antonio
Chamber of Commerce**



Agenda

1. **Citizens to be Heard**
2. **Review and Approval of Minutes from April 16, 2008**
3. **Information Items**
 - a) **MTTF Administrative Business (Robert Murdock, City of San Antonio)**
 - b) **MTTF/Office of Military Affairs Completed Actions (Robert Murdock, City of San Antonio)**
 - c) **Growth Management Plan Update (Russ Freeman, The DiLuzio Group, LLC)**
 - d) **City of San Antonio Bond Support for BRAC (Mr. Mike Frisbie, City of San Antonio)**
 - e) **MTTF Committee Updates**
4. **Update from Military Installations, Brooks Development Authority & Port San Antonio**
5. **New Business**
6. **Adjourn**



Citizens to be Heard



**Review and Approval of
Minutes from
April 16, 2008**



Administrative Business



Future Meetings

Upcoming MTTF Meetings

- **June 18**
- **July 16**
- **August – no meeting due to Association of Defense Communities conference**
- **September 17**

Meetings will take place from 9:30 am to 11:00 am in the Municipal Plaza B-room.



Completed Actions



Completed Actions—March/April 2008

- Growth Management Plan (Brief to follow)
- Camp Bullis JLUS RFP proposals received May 2. Evaluations held on May 14 and contractor selected for recommendation to City Council
- Camp Bullis JLUS Executive Committee met on May 20.
- MTTF Committees (Healthcare, Neighborhood Revitalization, Economic Development and Transportation) met with The DiLuzio Group to discuss ongoing studies for the Growth Management Plan (Brief by individual Committees to follow).
- BRAC Town Hall for District 2 community held on May 20.
- Briefed Commissioner Adkisson on VIA/ Fort Sam Houston transportation issues.
- City, County, CPS and Chamber met to discuss next steps on Cyberspace Command.



BRAC Community

Support Brief

Mr. Robert Murdock



2008 BRAC Priority Projects

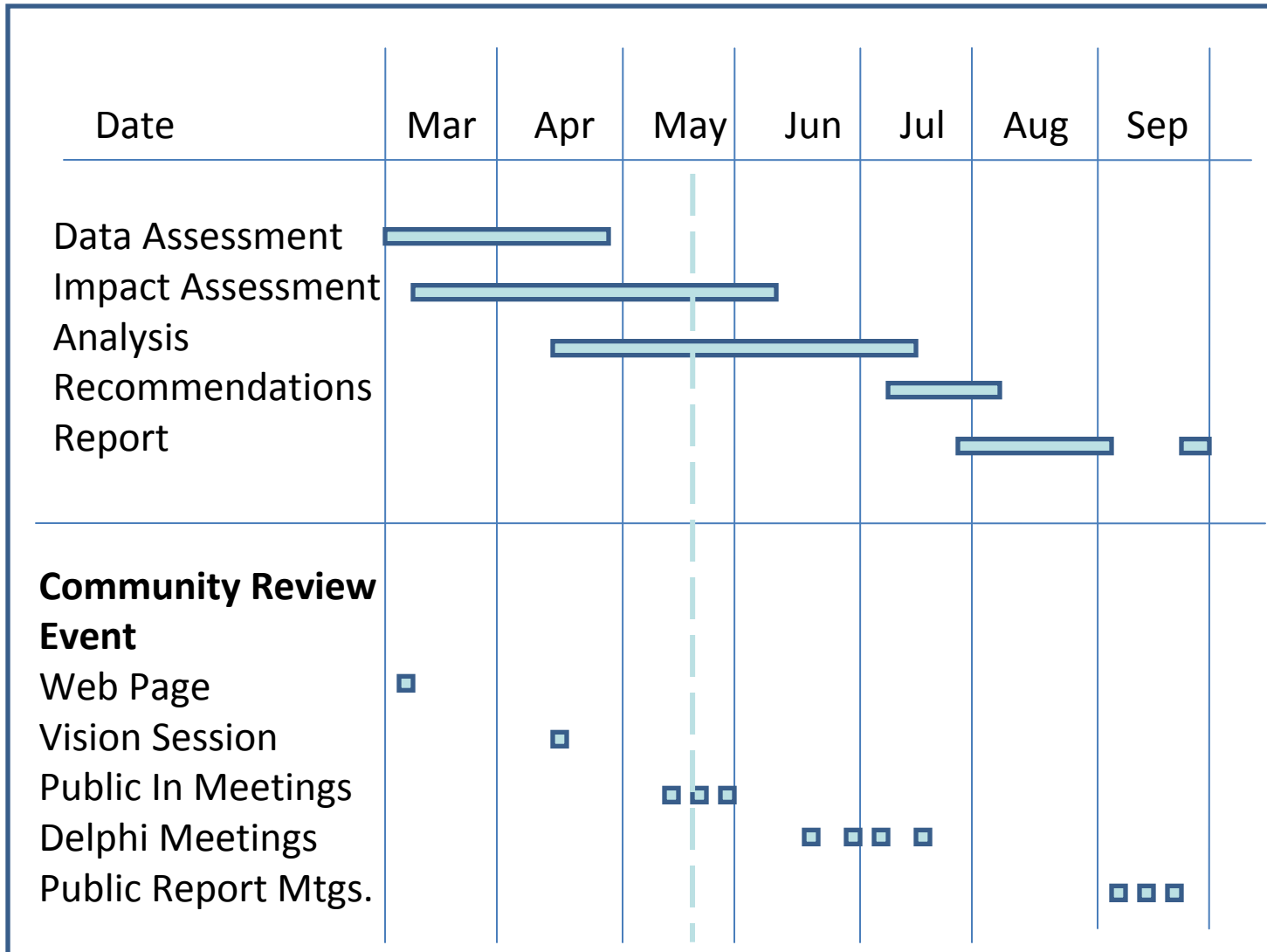
- Adoption of BRAC Priority Projects by MTTF Executive Committee.



Growth Management Plan Update

**Russ Freeman, The DiLuzio
Group, LLC**

Schedule of Key Events



Status

- The Study is on schedule. A few data issues are being addressed, and they are not critical to the GMP.
- Last Months Meeting challenge: “Bring action recommendations forward for consideration!”
- We have Identified Issues and Opportunities and Formulated a Strategic Response
- The Strategy has Been Reviewed With Committees or Committee Chairs, and with Key Stakeholders
- This presentation will Address Issues, Opportunities and recommended Action Scenarios

Issues and Opportunities

Issues

- In-coming BRAC Workforce Vacancies
- Traffic Capacity and Flow
- Housing for Incoming BRAC Personnel

Opportunities

- Neighborhood Revitalization
- Economic Development

Incoming BRAC Workforce Vacancies

Part One of a Proposed Two Part Initiative:

An Incentive Program

- Pay Bonus
- Spouse Education Benefit
- **Housing Allowance** (Link to the East Side)
 - Supporting Initiative in Safety/Security
 - Supporting Initiative in Quality Education

Incoming BRAC Workforce Vacancies

Part Two of a Two Part Initiative:

An Accelerated “Qualified Worker” Initiative

- Accelerate the Health Care Academy
 - Supplement with Gap Analysis/Improvement Strategy
- Create a Supplemental Program
 - Retain Brook City Base Workers
 - Attract Retired Workers
 - Train Fort Sam-Employee Spouses
 - Link to Military Pipeline
- Create a Compensation/Incentives Package

Traffic Capacity and Flow

- Undertake a Broad Based Traffic Review
- Take cars out of the peak flow
 - **Homes Near the Post** with Shuttle Service and Security Links
 - Express Busses from Residential “Cluster Areas” to the Post Work Areas with Security Links
 - Park and Ride to Post Work Areas Coupled with Security Links
 - Other Options such as Staggered Hours

Housing And Neighborhood Revitalization

- Focus Generally South of the Post
- Address Housing, Public Safety and Education
- The Housing Element
 - Refurbish Existing Home-Owner Occupied Housing
 - Infill With Compatible Housing
 - Provide Clusters of High-Density Mixed Use Housing
- The Public Safety Element
 - Augment Community Based Policing
 - Include Housing Incentives
 - Include Business/Community Support Programs

Housing /Neighborhood Revitalization (Continued)

- The Education Element
 - An Excellence in Education Initiative
 - Saint Phillips in Partnership with the SAISD
 - Accommodate the Fort Sam Employees
 - Develop as a Model such that Lessons Learned and Techniques Demonstrated can Extend to the SAISD
 - Preliminary Design Discussed with Saint Phillips
 - Possible Link to Existing Program at UTSA

Implementation Recommendations Summary

- Reach out With an Incentive Package to Entice Workers to Move With Their Jobs
- Accelerate and Expand Efforts to Provide Qualified Workers for Vacant BRAC Positions
- Act to Reduce Traffic Flows to the Post
- Create a Neighborhood Intervention Program
- Employ A Strategic Approach Whereby Addressing Issues Leads to Capturing Opportunities

Accomplishment Highlights

- Overall
 - Completed Visioning Session
 - Numerous Stakeholder Interviews
 - Initiated Public “Input” meetings
- Transportation
 - Assimilated Traffic Data
 - Surfaced System Gaps
 - Conceptualized a Strategic Response
- Legislative
 - Reviewed Proposed Intervention Strategy and the Proposed Supporting Legislation with Committee Chairman

Accomplishment Highlights (Continued)

- Neighborhood Revitalization:
 - Continued Land Use Assessment and Mapping
 - Developed an East Side Intervention Strategy
 - Law Enforcement Stakeholder Meetings
 - Initiated discussions - Education Excellence Center
- Economic Dev. and Bus. Opportunities
 - Workforce Vacancy Outreach and Intervention
 - Conceptual Business Growth Strategy
 - Small Business Participation Strategy
- Healthcare Delivery and Medical Partnerships
 - Continued the Deliberate Information Gathering and Committee Support Process



City of San Antonio Bond Support for BRAC

Mike Frisbie

City of San Antonio



MTTF Committee Updates



Economic Development & Business Opportunities



BRAC Workforce Study

Description: Texas Workforce Commission awarded Workforce Solutions-Alamo \$450,000 to assist in local workforce and economic development planning related to BRAC.

Completed Actions: Contractor selected for BRAC Workforce Study. Introductory meetings set up between contractor and community/ military stakeholders.

Next Steps: Continue data collection and coordination with GMP contractor.

Staff Support: Workforce Solutions-Alamo, Bexar County, OMA.



BRAC Workforce Relocation Website

Description: Texas Workforce Commission awarded Workforce Solutions-Alamo \$450,000 to assist in local workforce and economic development planning related to BRAC.

Completed Actions: Met with graphic design firm on concept design for workforce/ relocation website and leave-behind materials for outreach trips.

Next Steps: Finalize concept and content. Launch website by end of June. Create links with OMA and other partner websites.

Staff Support: Workforce Solutions-Alamo, Bexar County, OMA.



BRAC Business Opportunities

Description: Disseminate information on BRAC contracting opportunities to business community.

Completed Actions: OMA website designated as one-stop-shop for BRAC contracting opportunities. Partner organizations developing links to this page to improve access to information.

Next Steps: Continue to update website and disseminate information as it becomes available.

Staff Support: Kara, Chamber.



Overflow Office Space Task Force

Description: Work with Fort Sam Houston to locate alternatives for office space for new/ future incoming missions.

Completed Actions: Met with economic development partners on 4/29. Distribution list of ED partners created for FSH and LAFB to communicate future needs.

Next Steps: As requests for space come in:

- 1) Installation analyzes on-base availability. If no availability exists, a formal letter of declination is issued.
- 2) Installation representative sends requirements out to other military partners and distribution list.
- 3) Economic Development Foundation contacts potential client. If element of competition exists, EDF will serve as the client's point of contact for site selection.
- 4) EDF coordinates involvement of other partners as needed until client's requirements are met.

Staff Support: EDF, Bexar ED, COSA EDD, Chamber.

FY 2008 AWARDS



PROJECT	CONTRACTOR	CONTRACTOR LOCATION	ACQUISITION STRATEGY
METC Dorms 1 and 2	Hensel Phelps	Headquarters: Greeley, CO Regional office: Austin	SATOC
METC Instructional Facility 1 and 2	URS Corp.	Headquarters: San Francisco Regional office: San Antonio	AFCEE - HERC
METC Dining Facility	SpawGlass Contractors	Headquarters: San Antonio	IDIQ
Parking Lot at the Archery Range	MAPCO	Headquarters: San Antonio	HUB Zone
METC Telephone Switch Building	General Dynamics IT	Headquarters: Fairfax, VA	MATOC
METC Headquarters Admin.	TEPA EC	Headquarters: Colorado Springs, CO Regional office: San Antonio	8 a
<i>Non-BRAC</i>			
Camp Bullis Health Clinic	GUYCO	Headquarters: Lampasas, TX	Unrestricted
Physical Evaluation Board	GUYCO	Headquarters: Lampasas, TX	HUB Zone
Basic Expeditionary Airman Skills Training – Phase 2	Emerson Construction	Headquarters: Temple, TX	AFCEE - HERC

FY 2007 BRAC AWARD



PROJECT	CONTRACTOR	CONTRACTOR LOCATION	ACQUISITION STRATEGY
Armed Forces Reserve Center	Baker and Walbridge / Bartlett Cocke joint venture	Barlett Cocke Headquarters: San Antonio Baker Headquarters: Moon Township, PA Baker Regional office: San Antonio	Unrestricted
Battlefield Health and Trauma lab	Gilbane Building Co.	Headquarters: Providence, RI Regional office: San Antonio	Unrestricted



Healthcare Delivery & Medical Partnerships



Growth Management Plan Study

Studies:

- Redistribution of Healthcare as a result of realignment of Wilford Hall Medical Center
- Military Clinical Training Partnerships

Completed Actions: Healthcare Delivery Working Group and the Medical Partnerships Working Group met with DiLuzio study principals on 5/20 and 5/8 respectively to receive updates from the contractor, assist them with data source identification and to discuss results and other areas of work for the study. Met with STRAC on 5/18 about trauma care data for BAMC, WHMC and University Hospital.

Next Steps: Continue to work with the contractor in support of the studies. Next meetings: 6/12 and 6/17

Staff Support: James



Transportation & Infrastructure Support for BRAC



OEA Community Needs Assessment

Description: OEA is compiling data on unfunded demands on local infrastructure (schools, roads, water, sewer, etc) created by BRAC. This will be used to prepare a report to collect in one place the details of these demands in communities across the nation.

Completed Actions: Compiled list of local transportation and infrastructure projects to include estimated cost and secured funding.

Next Steps: Finalize list and prepare and send needs packet to OEA by the end of May.

Staff Support: Bexar County, COSA, OMA, SAMCo.



Transportation Funding

Description: Secure funding for transportation projects identified in MPO Fort Sam Traffic study.

Completed Actions: Funding has been committed for projects 1 & 2 on the Fort Sam MPO project priority list.

Harry Wurzbach- Rittiman corridor (project 1) will be funded through the COSA Bond Program and IH-35 at George Beach and Binz-Engleman (project 2) will be funded by TxDOT.

Next Steps: Secure funding for other projects on comprehensive list.

Staff Support: Bexar County, COSA, OMA, SAMCo.



Description: Survey to be distributed to Ft. Sam Houston personnel to gauge interest in mass transit options, including van pool.

Completed Actions: Survey approved by Garrison Commander.

Next Steps: Distribute Survey at Garrison Town Hall Meetings on May 27th and 28th.

Staff Support:



Lackland AFB Traffic Study

Description: Growth is occurring around Lackland due to BRAC and continued business and population growth in western Bexar County. To mitigate any traffic concerns as growth occurs, a traffic study has been requested.

Completed Actions: Received briefing from Lackland AFB on need for traffic study on 4/30.

Next Steps: Work with City and County to submit request to MPO for funding of the study.

Staff Support: Bexar County, COSA



Utilities Coordination with JPMO

Description: Coordinate construction timelines and utility upgrades to ensure projects are aligned.

Completed Actions: Held meeting with CPSE, SAWS, JPMO and Bexar County on 5/20.

Next Steps: Work with COSA, CPSE and SAWS on possibility for full time staff liaison at Fort Sam Houston.

Staff Support: COSA, Bexar County



Neighborhood Revitalization & Local Community Impacts



Growth Management Plan

Studies:

1. Fort Sam Houston Commercial Revitalization and Reuse of Army Surplus Property
2. Fort Sam Houston Sustainable Neighborhood Revitalization and Redevelopment Planning

Completed Actions: Held a Neighborhood Visioning Session on 4/30 to obtain community input. Met with the contractor on 5/8 to receive study update.

Next Steps: Continue to work with the contractor in support of the studies. Next contractor meeting on 6/12. Public Meetings scheduled for 5/19, 5/20 & 5/21.

Staff Support: James



Mission Readiness & Enhancement Committee



Description: Oversee Joint Land-Use Studies at Camp Bullis, Lackland AFB, and Randolph AFB

Completed Actions:

- (1) Received four proposals for the Camp Bullis RFP
- (2) Evaluation committee evaluated proposals and selected a contractor
- (3) Economic and Community Development Committee Request for Action - May 22;
- (4) Developed execution schedules for Lackland and Randolph
- (5) Reviewed Lackland JLUS with Commissioner Rodriguez, who agreed to chair Lackland Exec Committee

Next Steps: (1) City Council action for Camp Bullis JLUS contract award - June 12; Contract award - July 1; (2) Hold initial Lackland Exec Committee meeting

Staff Support: OMA, Bexar County



Description: Pursue legislative authorities to enhance land use planning around Camp Bullis, Lackland AFB, and Randolph AFB

Completed Actions:

- (1) Held meeting with CoSA/Bexar staff members May 13 to develop strategy and proposals for TX hearings later this summer
- (2) Presented ideas to Camp Bullis JLUS Executive Committee May 20
- (3) Established contact with Del Rio and Kingsville, whose JLUSs are nearing completion, to ensure coordinated effort

Next Steps: Polish proposals and formally invite all other TX communities with military installations to jointly seek needed legislative changes

Staff Support: OMA, Bexar County



Legislative & Public Relations



BRAC Public Affairs Team

Description: Develop a public affairs team to:

1. Inform the community about BRAC construction projects and potential traffic-related issues;
2. Develop public affairs activities to publicize BRAC in San Antonio.

Completed Actions: Completed an informational BRAC pamphlet

In Progress: Final details are being coordinated for a Town Hall meeting that is scheduled for Government Hill about METC and SAMMC on May 20.

Next Steps: Schedule a time and date for outreach to the areas surrounding Wilford Hall Medical Center

Staff Support: OMA, COSA, Bexar, SAIO, US Army Corps.



Open Items

- BRAC Pamphlet—Revised and complete; recommend closing
- San Antonio Military Legislative Committee—Participated, with Mission Readiness Committee, in brainstorming meeting regarding potential State legislative initiatives that could be pursued to mitigate encroachment around Camp Bullis (5/13)
- Coordinating with The Greater Chamber’s Military Affairs Committee to ensure consistency of SA to DC military issue papers with MTTF legislative initiatives, e.g., FSH transportation initiatives



**Updates from
Military Installations,
Brooks Development Authority
&
Port San Antonio**



Adjourn