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# Military Transformation Task Force

June 18, 2008



**City of  
San Antonio**



**Bexar County**



**Greater San Antonio  
Chamber of Commerce**



## **Agenda**

- 1. Citizens to be Heard**
- 2. Review and Approval of Minutes from May 21, 2008**
- 3. Information Items**
  - a) MTTF Administrative Business (Robert Murdock, City of San Antonio)**
  - b) MTTF/Office of Military Affairs Completed Actions (Robert Murdock, City of San Antonio)**
  - c) Growth Management Plan Update (Russ Freeman, The DiLuzio Group, LLC)**
  - d) MTTF Committee Updates**
- 4. Update from Military Installations, Brooks Development Authority & Port San Antonio**
- 5. New Business**
- 6. Adjourn**



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# Citizens to be Heard



**Review and Approval of  
Minutes from  
May 21, 2008**



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# **Administrative Business**



# Future Meetings

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## Upcoming MTTF Meetings

- **July 16**
- **August – no meeting due to Association of Defense Communities conference**
- **September 17**

**Meetings will take place from 9:30 am to 11:00 am in the Municipal Plaza B-room.**



# Completed Actions



## Completed Actions—May/June 2008

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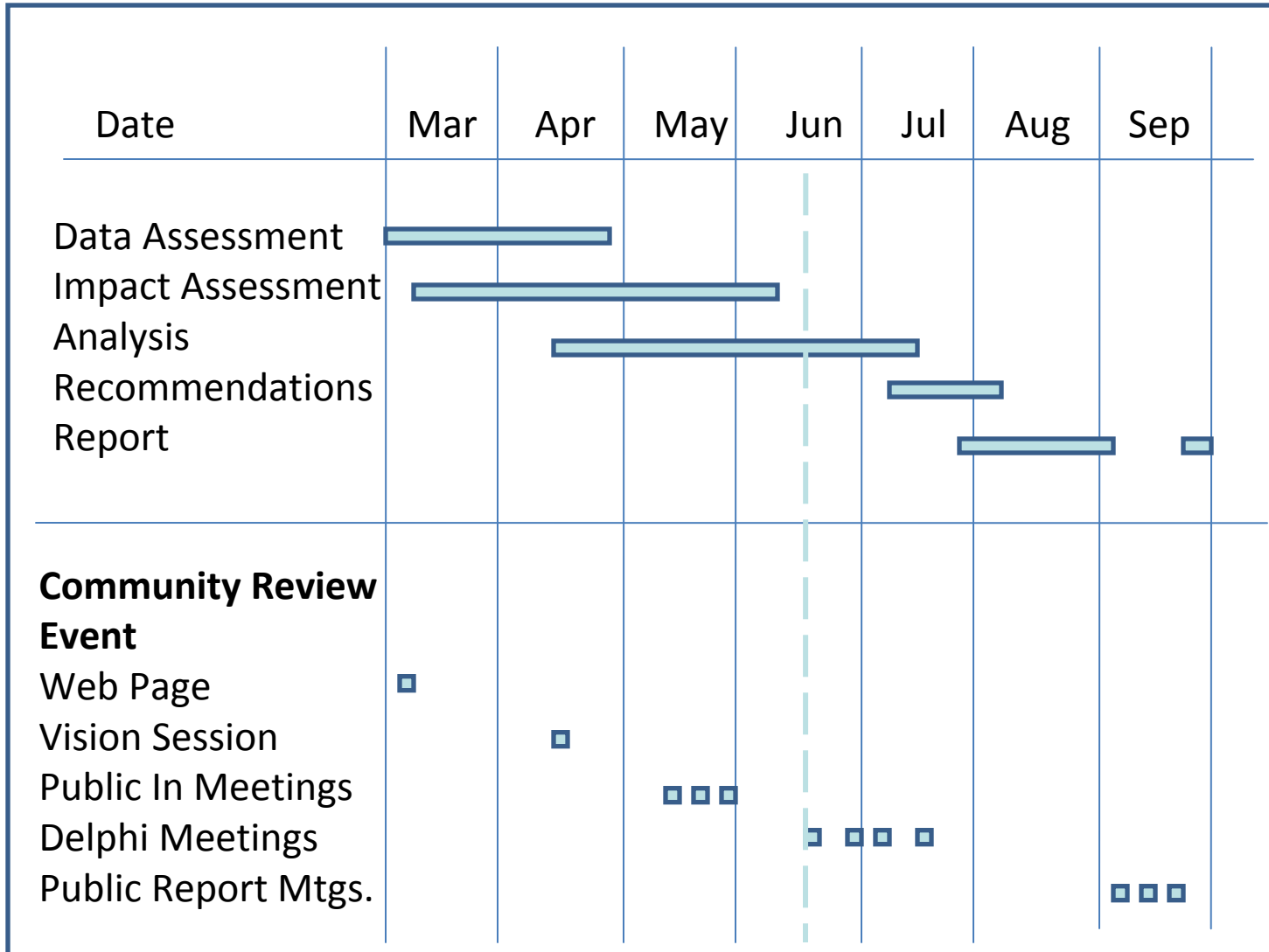
- Growth Management Plan (Brief to follow)
- Camp Bullis JLUS Contractor (Matrix Design Group) approved by City Council on June 12, 2008.
- MTTF Committees (Healthcare, Neighborhood Revitalization, Economic Development and Transportation) met with The DiLuzio Group to discuss ongoing studies for the Growth Management Plan (Brief by individual Committees to follow).
- USAF Cyber Command Data Call received and response to Air Force being drafted.
- Coordinated review of military-related SA to DC issue papers to ensure consistent messaging.
- Continued outreach to local contractors regarding San Antonio BRAC Construction program.
- Interviewed & selected OMA JLUS program manager.
- Briefed Mayor's office on VIA/FSH Transportation issues.



# **Growth Management Plan Update**

**Russ Freeman, The DiLuzio  
Group, LLC**

## Schedule of Key Events



# Issues and Opportunities

## **Issues**

- In-coming BRAC Workforce Vacancies
- Traffic Capacity and Flow
- Housing for Incoming BRAC Personnel

## **Opportunities**

- Economic Development
- Neighborhood Revitalization

# Work in Process

## Action Plans Under Review

- Position Vacancies
  - Includes: Outreach; Incentives; Improving the Education Training Pipeline; Recruiting; and Leveraging
- Traffic
  - Components: Reduce Commuting , Improve Traffic Flow
- Housing
  - A Comprehensive Initiative including improve existing homes; new infill housing and new multi-use development

# Work In Process (Continued)

## Action Plans Under Review Continued

- **Business Opportunity**
  - Attract Federal Agencies, contractors and suppliers
  - Build into Program Design (Example: use small home-builders to create infill housing)
  - Pursue Broader Goals (Example: Meet Military Needs such as Mental Health)
- **Revitalize Neighborhoods**
  - 3 – Part Housing Program
  - Plus Supporting Crime-Reduction , Education and Quality of Life Components
  - Land Use Plan

# Next Steps

- Continue working with MTTF Committees
- Deliver Preliminary-Draft Task Reports to Committees For Internal Review/Comments
- Continue Vetting Strategic Housing Concept
- Support Implementation Budget Process
- Support Partnership Development with the Military
- Refine Strategies to Reflect Feedback
- Delphi Rviews Presently Scheduled for July 11, July 18 & July 22



# MTTF Committee Updates



# **Economic Development & Business Opportunities**



## BRAC Workforce Study

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**Description:** Texas Workforce Commission awarded Workforce Solutions- Alamo \$450,000 to assist in local workforce and economic development planning related to BRAC.

**Completed Actions:** Contractor working to collect and analyze data. Workforce study contractor met with GMP contractor to revise scopes to eliminate redundancies.

**Next Steps:** Continue data collection and coordination with GMP contractor.

**Staff Support:** Workforce Solutions-Alamo, Bexar County, OMA.



## BRAC Workforce Relocation Website

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**Description:** Graphic design firm working on design for workforce/relocation website and leave-behind materials for outreach trips.

**Completed Actions:** Concept and content layout designed.

**Next Steps:** Launch website by end of June. Create links with OMA and other partner websites.

**Staff Support:** Workforce Solutions- Alamo, Bexar County, OMA.



## Matchmaking Fair # 3

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**Description:** Host a follow-on matchmaking event to capitalize on major projects awarded to primes this summer, end-of-year FY 08 opportunities, upcoming FY 09 projects and promote ongoing services of PTAC.

**Completed Actions:** Tentative date set for 27 Aug 08.

**Next Steps:** Planning meeting with prime contractors and committee members set for 6/19.

**Staff Support:** COSA PTAC, OMA, Bexar County, Greater Chamber, UTSA, Workforce Solutions-Alamo.



## Overflow Office Space Task Force

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**Description:** Work with Fort Sam Houston/ Lackland AFB to locate alternatives for office space for new/ future incoming missions.

**Completed Actions:**

- Distribution list of ED established for FSH and LAFB to communicate future needs.
- One active client seeking lease space in the commercial sector. ED Partners are on board to participate.

**Next Steps:** Direct interested third parties (Developers, commercial real estate) to GSA and FedBizOpps (link provided through OMA website) for solicitations from federal clients.

**Staff Support:** GSA, Bexar ED, COSA EDD, Chamber, EDF.



# **Healthcare Delivery & Medical Partnerships**



## Growth Management Plan Study

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### **Studies:**

- Redistribution of Healthcare as a result of realignment of Wilford Hall Medical Center
- Military Clinical Training Partnerships

**Completed Actions:** Healthcare Delivery Working Group met on 6/17 and the Medical Partnerships Working Group met on 6/12 with DiLuzio study principals to receive updates from the contractor. Healthcare Delivery WG reviewed preliminary draft of findings and recommendations.

**Next Steps:** Continue to work with the contractor in support of the studies. Next meetings: July 15 & July 10

**Staff Support:** James



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# **Transportation & Infrastructure Support for BRAC**



## OEA Community Needs Assessment

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**Description:** OEA is compiling data on unfunded demands on local infrastructure (schools, roads, water, sewer, etc) created by BRAC. This will be used to prepare a report to collect in one place the details of these demands in communities across the nation.

**Completed Actions:** Compiled list of local transportation and infrastructure projects inclusive of estimated costs and secured funding.

**Next Steps:** Send packet to OEA which includes executive summary, list of projects, chart representation of current funded projects, and map. Packet 95% ready to go.

**Staff Support:** Bexar County, COSA, TxDOT, SAWS, FSH, PBS&J, MPO.



## Transportation Funding

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**Description:** Secure funding for transportation projects identified in MPO Fort Sam Traffic study.

**Completed Actions:** Funding has been committed for projects 1 & 2 on the Fort Sam MPO project priority list.

COSA working on Level II estimates for remaining projects on MPO project list. Estimated completion at the end of 7/2008.

**Next Steps:** Need additional funding for engineering/ design of identified projects to determine better cost estimates.

**Staff Support:** Bexar County, COSA, TxDOT, MPO.



## Growth Management Plan

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### **Studies:**

1. San Antonio Military Medical Center Public Transportation
2. Fort Sam Houston Off-Post and On-Post Transportation Infrastructure

**Completed Actions:** Met with the contractor on 6/11 to discuss study design, concepts and next steps. Appears that much of the original scope is being covered by existing efforts.

**Next Steps:** Committee to provide feedback on how contractor can assist with transportation issues.

**Staff Support:** Michele, Kara



## VIA/ Ft. Sam Houston Working Group

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**Description:** Survey to be distributed to Ft. Sam Houston personnel to gauge interest in mass transit options, including van pool.

**Completed Actions:** Over 1300 responses received from surveys distributed at Garrison Town Halls. Survey responses have been forwarded to VIA for analysis.

**Next Steps:** Next Working Group meeting set for 6/19 to discuss VIA survey analysis and VIA's operations concept.

**Staff Support:** Bexar County, OMA



## Lackland AFB Traffic Study

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**Description:** Growth is occurring around Lackland due to BRAC and continued business and population growth in western Bexar County. To mitigate any traffic concerns as growth occurs, a traffic study has been requested.

**Completed Actions:** Received briefing from Lackland AFB on need for traffic study on 4/30.

**Next Steps:** Tri-chairs to submit request to MPO for study consideration.

**Staff Support:** Bexar County, COSA



## Utilities Coordination with JPMO

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**Description:** Coordinate construction timelines and utility upgrades to ensure projects are aligned.

**Completed Actions:** Liaison Officers (LNO's) assigned to Fort Sam Houston from CPSE, SAWS and COSA.

**Next Steps:**

**Staff Support:** CPSE, SAWS, COSA, Bexar County



# **Neighborhood Revitalization & Local Community Impacts**



## Growth Management Plan

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### **Studies:**

1. Fort Sam Houston Commercial Revitalization and Reuse of Army Surplus Property
2. Fort Sam Houston Sustainable Neighborhood Revitalization and Redevelopment Planning

**Completed Actions:** Met with the contractor on June 12 to receive study update and draft presentation of findings and recommendations.

**Next Steps:** Continue to work with the contractor in support of the studies. Next contractor meeting on 7/10.

**Staff Support:** James



# **Mission Readiness & Enhancement Committee**



## Joint Land-Use Studies

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**Description:** Oversee Joint Land-Use Studies at Camp Bullis, Lackland AFB, and Randolph AFB

**Completed Actions:**

- (1) Camp Bullis contract award to Matrix Design Group approved by City Council on June 12, 2008.
- (2) Developed execution schedules for Lackland and Randolph
- (3) Reviewed Lackland JLUS with Commissioner Rodriguez, who agreed to chair Lackland Exec Committee

**Next Steps:** Draft Lackland and Randolph JLUS grant; Hold initial Lackland Exec Committee meeting for 6/18

**Staff Support:** OMA, Bexar County



## JLUS Legislative Authorities

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**Description:** Pursue legislative authorities to enhance land use planning around Camp Bullis, Lackland AFB, and Randolph AFB

**Completed Actions:**

- (1) Held meeting with CoSA/Bexar staff members May 13 to develop strategy and proposals for TX hearings later this summer
- (2) Presented ideas to Camp Bullis JLUS Executive Committee May 20
- (3) Established contact with Del Rio and Kingsville, whose JLUSs are nearing completion, to ensure coordinated effort

**Next Steps:** Polish proposals and formally invite all other TX communities with military installations to jointly seek needed legislative changes

**Staff Support:** OMA, Bexar County



# **Legislative & Public Relations**



## BRAC Public Affairs Team

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**Description:** Develop a public affairs team to:

1. Inform the community about BRAC construction projects and potential traffic-related issues;
2. Develop public affairs activities to publicize BRAC in San Antonio.

**Completed Actions:** Completed an informational BRAC pamphlet and Town Hall meeting on May 20.

**Next Steps:** To be determined

**Staff Support:** OMA, COSA, Bexar, SAIO, US Army Corps.



## Open Items

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- San Antonio Military Legislative Committee—Continue to work with Mission Readiness Committee in support of the Camp Bullis JLUS.
- Coordinating with The Greater Chamber's Military Affairs Committee to ensure consistency of SA to DC military issue papers with MTTF legislative initiatives, e.g., FSH transportation initiatives



**Updates from  
Military Installations,  
Brooks Development Authority  
&  
Port San Antonio**



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**Adjourn**