



Military Transformation Task Force

September 18, 2009



**City of
San Antonio**



Bexar County



**Greater San Antonio
Chamber of Commerce**



Agenda

- 1. Citizens to be Heard**
- 2. Review and Approval of Minutes from July 29, 2009**
- 3. Information Items**
 - a) MTTF Administrative Business (Mr. Robert Murdock, City of San Antonio)**
 - b) MTTF/Office of Military Affairs Completed Actions (Mr. Robert Murdock, City of San Antonio)**
 - c) Fort Sam Houston Community Development Office Update (Mr. James Henderson, City of San Antonio)**
 - d) BRAC PR Campaign Update (Mr. Matt Mohr, Thompson Marketing)**
- 4. Update from MTTF Committee Chairs, Military Installations, Brooks Development Authority & Port San Antonio**
- 5. Adjourn**

Citizens to be Heard



Review and Approval of Minutes from July 29, 2009



Information Items

Administrative Business

Upcoming MTTF Meetings

- **October 16, 2009**
- **November 20, 2009**
- **December 18, 2009**

Meetings will take place from 1:30 pm to 3:00 pm in the Municipal Plaza B-room unless otherwise notified.

Meetings have changed from the third Wednesday of the month to the third Friday of the month.



Completed Actions



Completed Actions—August/September 2009

- July 22, 2009—Bexar County expanded Dark Sky lighting from 3 miles to 5 miles.
- Aug. 18, 2009—Attended stand-up ceremony for the 24th NAF.
- Aug. 20, 2009—City of San Antonio Council adopted an ordinance requiring certification of compliance with the Endangered Species Act.
- Aug. 20, 2009—City Council ordinance expanding the Military Lighting Overlay District from 3 miles to 5 miles.
- Aug. 20, 2009—OMA attended the quarterly meeting of the TMPC.
- Aug. 27, 2009—OMA held a “JLUS Summit” with Kingsville and Del Rio regarding JLUS implementation issues.
- Sept. 10, 2009—City Council approved an ordinance transferring City-owned property near Government Canyon to TPWD to enable Camp Bullis to get mitigation credit for approximately 1100 acres of land with which they will use to clear new training area.
- Sept. 16, 2009—Community Development Summit presentation on the Fort Sam Houston Community Development Office.



Fort Sam Houston Community Development Office Update

Mr. James Henderson

City of San Antonio

Fort Sam Houston Community Development Office (FSH-CDO)

***A Community-Military Partnership to Leverage BRAC
Growth at Fort Sam Houston for the Benefit of the
Community and the Military***

September 18, 2009

Fort Sam Houston Community Development Office

Fort Sam Houston Growth Management Plan

What is a Growth Management Plan (GMP):

- A tool to provide findings and recommendations to assist communities with BRAC or military related growth

Purpose of a GMP:

- To identify findings based on studies of critical issues and develop recommendation the community can use to mitigate any potential problems and take advantage of opportunities

Opportunity:

- Leverage BRAC growth at Ft. Sam Houston for revitalization in the Eastside

Fort Sam Houston Community Development Office

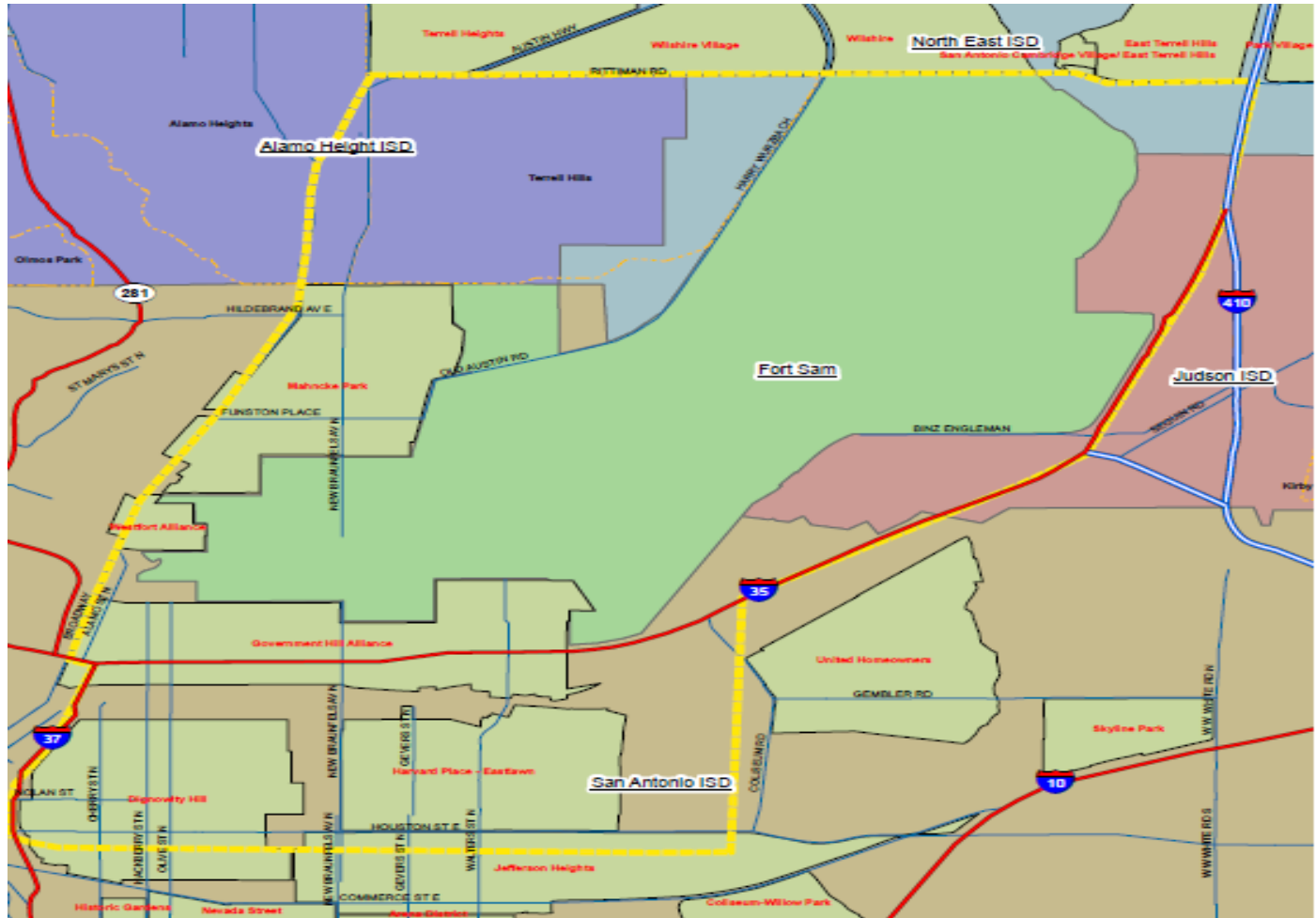
Fort Sam Houston Growth Management Plan

- **Overarching Objectives**
 - Leverage BRAC Positives
 - Mitigate Negative Impacts
- **Scope/Focus Areas**
 - BRAC Economic Impact
 - Health Care Delivery – Trauma and Clinical Training
 - Transportation
 - East Side Neighborhood Revitalization
- **Community Involvement**
 - Seven Sessions; 341 Participants
 - Delphi Sessions with National Experts

Fort Sam Houston Community Development Office

GMP Study Area

- 4.7 square miles



Fort Sam Houston Community Development Office

South Fort Sam Houston Study Area

GMP found that the study area has:

- Pedestrian facilities that are incomplete, inadequate and inaccessible.
- Neighborhood mobility links that are inadequate or nonexistent.
- Public transportation that is inadequate.
- Activity centers that are lacking.
- Degraded housing and infrastructure, poor streetscapes and poor lighting create an unsafe environment.
- No public libraries within the study area.

Fort Sam Houston Community Development Office

GMP Recommended Actions

- Neighborhood Revitalization Action Program
 - Housing Action Program
 - Public Safety Intervention Action
 - Mobility/Connectivity Action
 - Business/Development Action
- San Antonio Eastside Education Action Program
- Workforce Action Program
- Public Input Considerations

Fort Sam Houston Community Development Office

CoSA Commitment: \$2M

- The City of San Antonio's contribution to the Office through FY2010 is \$2,000,000. Funds will cover:
 - Salary and benefits for the office secretary;
 - Office supplies and equipment;
 - Lease and utilities;
 - Matching support for contract services; and
 - *\$1,515,113 in economic development and other revitalization incentives.*
- OEA has committed funds through FY2010 for:
 - Salaries and benefits for the 5 FTEs (\$551,544)
 - Contract Services (\$630,000)
- Partners
 - San Antonio for Growth on the Eastside (SAGE)
 - Workforce Solutions Alamo
 - Military Transformation Task Force (MTTF)
 - Bexar County
 - Fort Sam Houston Community Advisory Board
 - Fort Sam Houston
 - San Antonio Independent School District

Fort Sam Houston Community Development Office

Organizational Structure

Team Leader
Economic Development Manager

Fort Sam Houston Growth Management Plan Implementation Team

Procurement & Technical Assistance Center (PTAC)

Workforce Solutions Alamo

Housing & Neighborhood Services Coordinator (HNS)
Sr. Management Analyst (HNS)
Engineer (PW)
Sr. Management Analyst (SAPD)

Manager
Procurement Specialists (3)

Manager
Workforce Specialists (2)

Fort Sam Houston Community Development Office

Roles & Responsibilities

- **Fort Sam Houston Growth Management Plan Implementation Team**—Will work with the community to revitalize local neighborhoods near Fort Sam Houston through economic development, housing, mobility and public safety initiatives.
- **Procurement & Technical Assistance Center (PTAC)**—Provides a variety of tools and services that assist local businesses in identifying government procurement opportunities and to compete more effectively for local, state and federal contracts.
- **Workforce Solutions Alamo**—Will provide support to the local community interested in potential job opportunities from the new missions locating to Fort Sam Houston due to BRAC; and assist spouses of incoming military personnel with employment opportunities in San Antonio.

Fort Sam Houston Community Development Office

Work Plan

Purpose

- To serve as a road map for revitalization efforts that prioritizes and implements initiatives to support commercial and residential revitalization and growth.
- Provides the foundation for a close working relationship among community partners and the military in order to develop “habits of cooperation” necessary for successful revitalization.

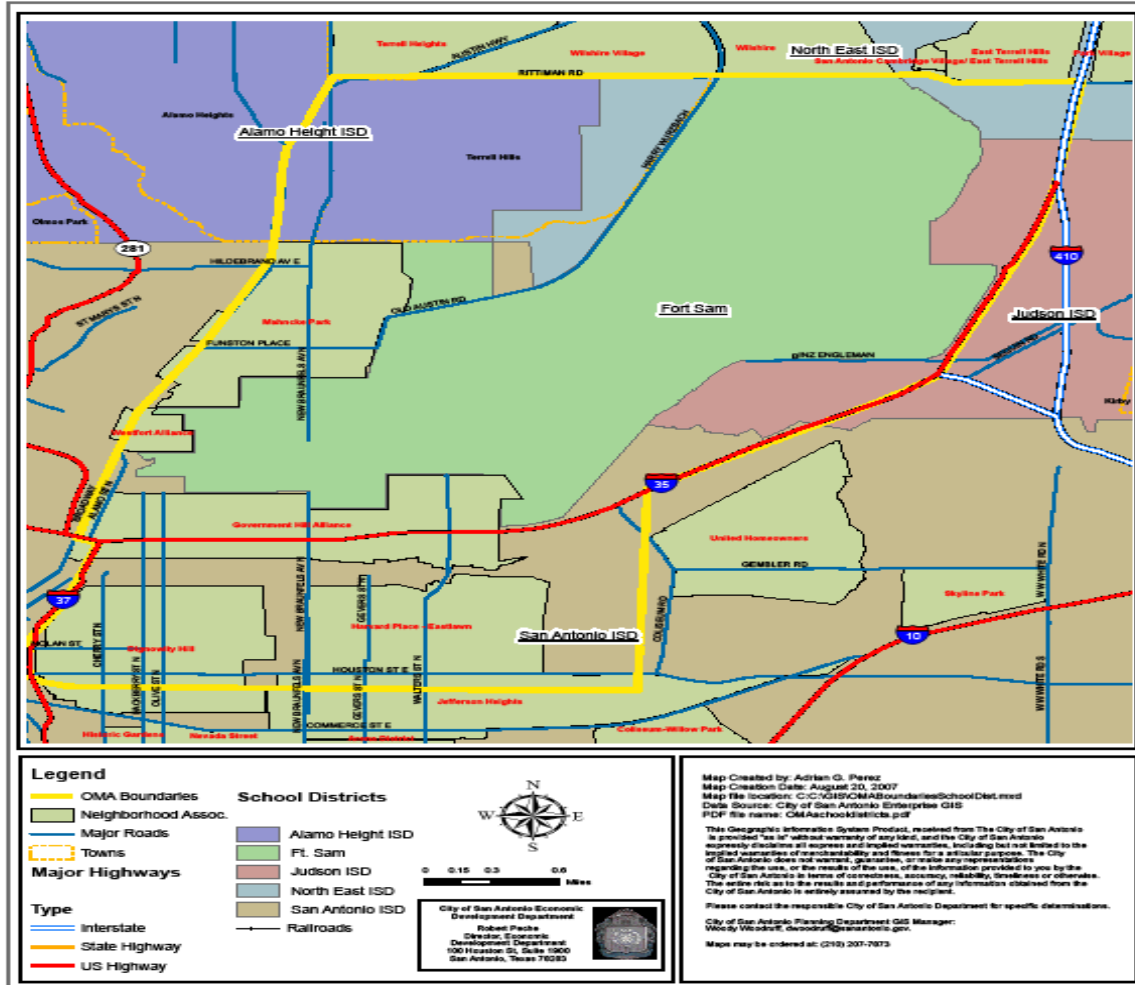
Implementation

The Work Plan directs staff to:

- Develop short, mid and long-term strategies and priorities;
- Identify and engage relevant stakeholders;
- Establish project schedules with detailed timelines, persons and offices/departments of primary responsibility;
- Develop goals and metrics for measuring project achievement; and
- Identify potential sources of funding—both private and public—to assist with implementation.

Fort Sam Houston Community Development Office

Implementation Area



Fort Sam Houston Community Development Office

Initiatives

- Staff will focus on implementing the Action Plan recommendations identified in the Fort Sam Houston Growth Management Plan:

Economic Development	Housing
Mobility	Public Safety

Community Office

- Office is scheduled to open on October 15. Floor plan has been finalized, computers ordered, furniture selected and IT installation scheduled. Located at 1422 E. Grayson Street

Training

- Staff has been undergoing training with their respective departments to learn about programs and initiatives that can be used for revitalization.
- Staff has been meeting with local community groups to learn about current programs and initiatives currently underway.

Fort Sam Houston Community Development Office

Activities

Economic Development

- Walters Street Commercial & Residential Design Charrette—At Office of Economic Adjustment for funding consideration. RFP will be 9/22.
- Scope of Work drafted for market analysis for business/contractor park near Fort Sam Houston.
- Walters Street EDA Grant—Recommendation by Austin to fund at \$1.3M.

Housing

- Staff is developing a profile of the revitalization area and inventorying vacant properties, single and multi-family homes, parks and schools.
- Proposed initiatives include graffiti wipeout and Neighborhood Sweep.

Mobility

- Scopes of Work for a mobility and engineering analysis being drafted to examine roads impacted by BRAC growth.
- US Department of Transportation grant being drafted to assist with surface transportation projects on Harry Wurzbach.

Fort Sam Houston Community Development Office

Activities

Education

- Education SOW nearly finalized for submission to OEA.
- Analysis of Lamar, Pershing and Pfeiffer Elementary Schools being conducted for SAISD.

Public Safety

- Staff has developed a crime profile in the revitalization area.
- Developing potential crime reduction initiatives such as:
 - Strategic Nuisance Abatement Program (SNAP)
 - Tactical Response Unit (TRU)
 - San Antonio Fear Free Environment (SAFFE)
 - Significant Comprehensive Public Safety Intervention Program



BRAC PR Campaign Update

Mr. Matt Mohr

Thompson Marketing



MTTF Committee Updates



Economic Development & Business Opportunities



Workforce Outreach Breakfast

Description: Inform and network with local Federal agencies and their Human Resources Officers about BRAC and incoming military spouses

Completed Actions: Invitations have been sent out to local Federal Agency Heads and Human Resources Officers for the Breakfast on September 23.

Next Steps: Continue collaboration and networking with agencies to support military spouses through training and job placement

Staff Support: Workforce Solutions Alamo, OMA, COSA, Bexar County, MTTF ED Committee



Business Opportunities & Outreach

Description: Encourage and Outreach to existing businesses and potential businesses to enable opportunities among business community

Completed Actions: Collaboration & discussion among partners on GMP opportunities-like BAMC Contractor Park, Outreach to Chambers of Commerce and other organizations to enable opportunities

Next Steps: Continue collaboration and discussion with partners to further business opportunities for existing and potential businesses.

Staff Support: Workforce Solutions Alamo, OMA, COSA, Bexar County, MTTF ED Committee, SAJPO Comm Team, Thompson Marketing Group



Education



GMP Education Actions

Description: Assist area schools with mobile students and ensure schools are ready to handle incoming military dependent population.

Completed Actions: Finalized scope of work (SOW) to assess EAP and develop a strategic plan for schools' readiness; SAISD reviewed and approved SOW with minor comments (Dr Duron)

Next Steps: AHISD and NEISD currently reviewing SOW (Comments due 2 Oct 09); Meet with AHISD, NEISD week of 5 Oct 09 for SOW approval and comments meeting

Staff Support: Bexar County, OMA

Growth & Development



Healthcare Delivery & Medical Partnerships



Trauma Implementation Task Force

Description: Track and monitor, the recommendations from the GMP and provide any support or guidance to the MTTF Tri-Chairs if needed.

Completed Actions: Convened Task Force and met on September 14 to continue tracking implementation efforts.

- Level 1 Trauma will relocate in July 2010 from Wilford Hall to Brooke Army Medical Center.
- Emergency Department at WHMC will remain operational but will no longer accept Level I trauma referrals for non-trauma services.
- Key elements required for Level 1 trauma care are currently in place at BAMC.
- Task Force will explore the need for recommending more Level 3 capable Emergency Departments in SW San Antonio

•**Next Steps:** Continue to monitor implementation efforts. Next meeting in December 2009/January 2010.

Support: CoSA, SAMBIO, STRAC, University Health Systems, San Antonio AirLife, Greater San Antonio Hospital Council



Transportation & Infrastructure Support for BRAC



Description: Ft. Sam Houston and VIA to collaborate to provide quality transportation options for active-duty military and Federal employees.

Completed Actions: Met with the Working Group on July 31, 2009 to discuss action items from June 1 meeting; met August 21, 2009 to develop plan for informing Ft. Sam Houston military and civilians of Van Pooling and Mass Transit Benefit Program; VIA presented at FSH Community Information Forum on September 9.

Next Steps: Meeting scheduled for September 25 for update on FSH Van Pools; Discussion on survey rollout, and further develop the plan to handle on- and off-post transportation.

Staff Support: Bexar County, OMA



Neighborhood Revitalization & Local Community Impacts



Mission Readiness & Enhancement Committee

Description: Implement compatible land-use strategies to support the missions at Camp Bullis

Ongoing Actions:

- Implement JLUS recommendations
 - Begin coordinated implementation of initiatives, develop timeline, determine roles and responsibilities of CoSA, counties and Ft Sam Houston
- Monitor/assist Comal, Kendall, Fair Oaks Ranch as required with actions to resolve open issues with JLUS recommendations

Next Steps:

- Form Camp Bullis Implementation Committee

Staff Support: OMA, Bexar County, Chamber

Description: Conduct Joint Land-Use Study for Lackland AFB

Completed Actions:

- Commissioner's Court approved the contract development with best-scored firm – Jun 23

Next Steps:

- 1) Award contract early October
- 2) Selected contractor brief implementation schedule to JLUS Exec and Advisory Committees

Staff Support: Bexar County, OMA

Description: Conduct Joint Land-Use Study for Randolph AFB

Completed Actions:

- Kick-off Exec Cmte Meeting—May 12
- First Adv Cmte Meeting—Jul 29

Next Steps:

- 1) Adv Cmte meets to begin work on draft Scope of Work—Oct 8
- 2) Complete SOW—Oct 2009
- 3) Submit grant to OEA—Oct/Nov 2009
- 4) Release RFP—Dec 2009

Staff Support: Bexar County, OMA



Legislative & Public Relations

Description: Coordinate State and Federal legislative efforts with City, County and Greater San Antonio Chamber legislative efforts.

Ongoing activities include:

1. Participate in SA to DC activities; contribute to issue papers
2. Meet with State and Federal delegation and staffers, as needed, to promote MTTF legislative agenda
3. Meet with City and County legislative staffers / lobbyists
4. Provide updates / testimony to Texas Military Preparedness Comm.

Staff Support: OMA, COSA, Bexar, The Greater Chamber

Completed Items:

- Obtained summary of Legislation Related to Veterans Affairs & Military Installations that passed during the 81st Legislative Session
- Attended “Legislative Day” at the TANG 149th Fighter Wing (August 28)
- Summarized GAO-09-750: “MILITARY BASE REALIGNMENTS AND CLOSURES
Transportation Impact of Personnel Increases Will Be Significant, but Long-Term Costs Are Uncertain and Direct Federal Support Is Limited”



Legislation Related to Veteran Affairs and Military Installations Passed during 81st Session

1. SB 90—Interstate Compact on Educational Opportunity for Military Children (Van de Putte/Geren)
2. SB 93—Hazlewood Legacy Act (Van de Putte/Castro)
3. SB 379—SAPCR Military Deployed Parent (Nelson/Aycock)
4. SB 297—In-state Tuition & Fees (Van de Putte, Ogden/Corte)
5. SB 847—Hazlewood Fees (Averitt/Anderson)
6. SB 1325—Veteran Mental Health (Nelson/Corte)
7. SB 1655—Texas Veterans Commission Functions & Vet-themed Lotto Scratch-off Ticket (Van de Putte/Farias)
8. SB 1940—Funding Stream for Fund for Veteran Assistance / “Veteran Courts” (Van de Putte/Ortiz, Jr.)
9. SB 2223—Sustainability of Camp Bullis (Van de Putte/McClendon) was amended onto HB 2919 (King, S./Fraser)
 - ***Allows for the creation of a Regional Military Sustainability Commission that would consider any development within a 5-mile radius of Camp Bullis***
10. HB 269—College Credit for Military (Lucio, III/Van de Putte)



Legislation Related to Veteran Affairs and Military Installations Passed during 81st Session

11. HB 551—Electronic Application for Voting (Madden/Harris)
12. HB 965—Disabled Parking Placard (Pickett/Van de Putte)
13. HB 1452—Federal State Alignment of “Eligible Vet” Definition (Eissler/Van de Putte)
14. HB 2806—Reinstatement after Military Leave of Absence (Maldonado/Van de Putte)
15. HB 3139—Toll Road Discount for Certain Vets (Herrero/Van de Putte)
16. HB 3452—Texas Armed Services Scholarship Program (Gattis/Ogden)
17. HB 3593—License Plates for DAVs (McReynolds/Van de Putte)
18. SB 469—(Carona, et al./Flores)—Homestead Property Tax Exemption for Totally Disabled Vets as amended onto HB 3613 (Otto/Williams)
19. HJR 116—Veterans Land Board Bond Authority (Corte/Van de Putte)



Legislative Delegation Visit to Texas Air National Guard 149th Fighter Wing, August 28

Attendees:

U.S. Representative Ciro Rodriguez, Dist. 23
State Senator Mrs Leticia Van De Putte, Dist. 26
State Representative Frank Corte, Dist. 122
Mr Jonathan Huhn, Staffer for Senator Cornyn
Ms Rebecca Chapa, Media Relations for Congressman Rodriguez
Mr. Norm Cannon, Legis. Fellow to Congressman Ciro Rodriguez
Ms. Lauren Sides, Staffer for Rep Smith
Mr. John Nieto, Staffer for Sen Van de Putte
Ms JD Pedraza, Staffer for Sen Van de Putte
Mr. Jeffery Peterson, Dist Director for TX Rep Jose Menedez
Mr. Don Jones, Chief of Staff for TX Rep Jose Menedez
Brig Gen John Nichols, Commander, Texas Air National Guard
Mark Frye, Greater SA Chamber of Commerce/MTTF Legislative and PR Committee Chair

Agenda:

- 149th Fighter Wing Mission Brief
- F-16 Simulator flight
- Tour 149th maintenance and Medical Group SPEARR (emergency medical response pkg)
- Announcement of MILCON funding (Rodriguez) for repair of Avionics/Weapons, Building 933

- DoD will relocate over 123,000 personnel, thereby increasing staffing at 18 CONUS bases (see map, next)
- 17 of 18 growth communities identified transportation as one of their top challenges (SA was one)
- Near-term transportation projects are estimated at \$2.0 billion with \$1.1 Billion in the metro DC area
- To date, the federal government has provided limited direct assistance
- BRAC-related transportation projects must compete with other proposed transportation projects for federal \$\$\$
- Some state and local governments have adopted strategies to expedite projects, such as prioritizing short-term high-impact projects or using innovative financing approaches (Fort Bliss) to generate funding quickly

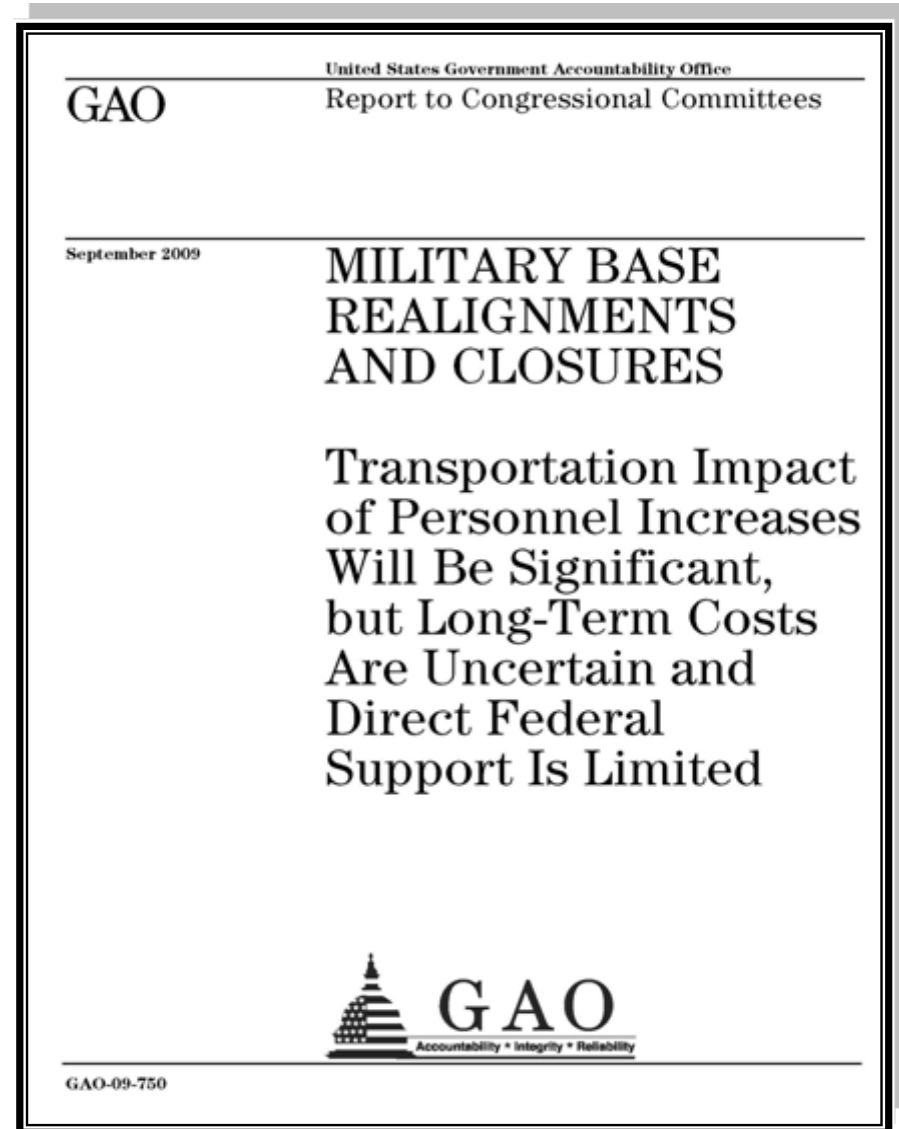
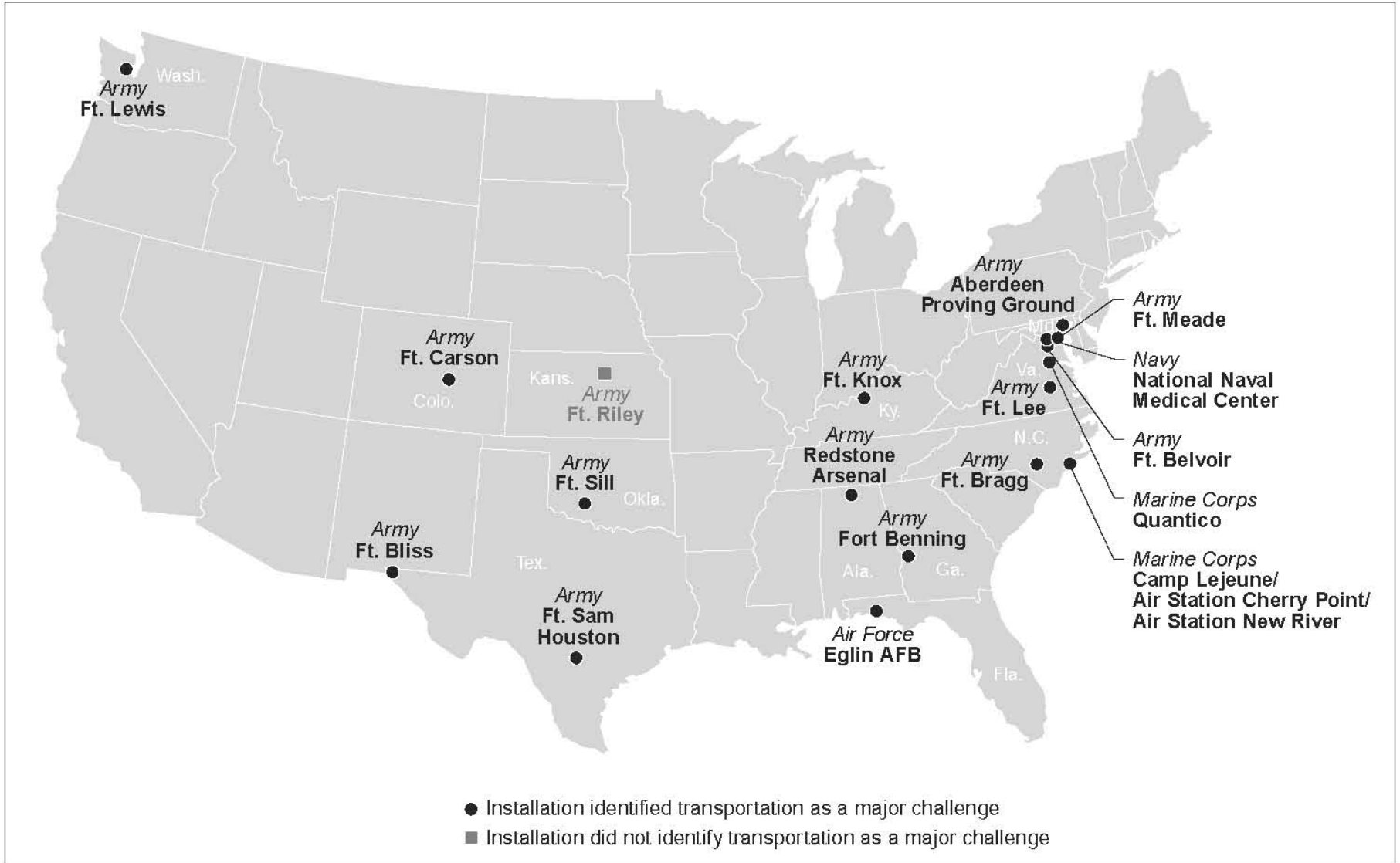


Figure 1—Military Bases Affected by BRAC Growth)



Sources: U.S. Army, U.S. Marine Corps, U.S. Navy, U.S. Air Force, Office of Economic Adjustment, and Map Resources (map).

NEWSLETTER HIGHLIGHTS

- 2 years to BRAC deadline (main theme)
- BRAC growth brings opportunity to San Antonio; BRAC construction update
- METC and Wright-Patterson AFB update
- BRAC in the News (28 stories in August; continues increase)
- Increased distribution (12,000+ increase)



Volume 3, Issue 9 September 2009 >>> SAJPO September Newsletter

San Antonio BRAC 2005 deadline 2 years away

Highlights:

- ❖ BRAC deadline 2 years away
- ❖ BRAC growth brings opportunity
- ❖ BRAC construction contract update
- ❖ Medical Education and Training Campus on schedule to meet BRAC deadline
- ❖ Wright-Patterson AFB on track for move from Brooks City-Base

San Antonio Joint Program Office (SAJPO) RANDOLPH AFB, Texas -- BRAC 2005 became law on November 9, 2005. The law requires BRAC actions be complete no later than September 15, 2011. Now, two years away to the deadline, the peak of construction activity is clearly evident with more than 2,200 construction workers spread around the various project sites. BRAC projects alone to

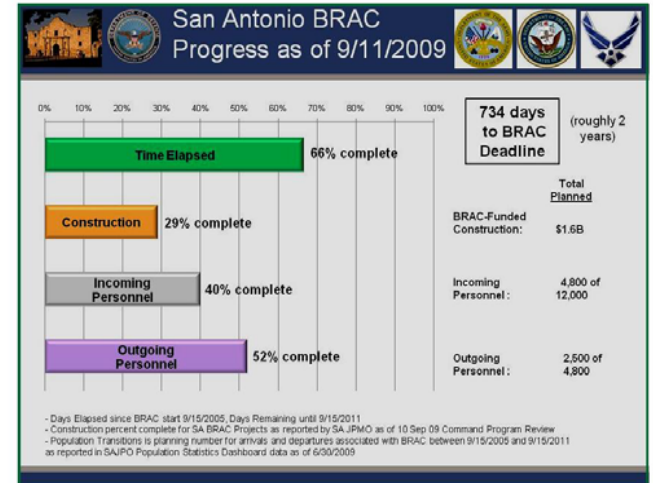
include new buildings and renovation projects, amount to more than 6 million square feet of space - roughly equivalent to 30 Wal-Mart Supercenters. By the time BRAC 2005 execution is completed in 2011, it is estimated to have had a total of \$9.3 billion in positive economic impact to the city of San Antonio. This edition of the SAJPO newsletter will feature updates on BRAC projects.



New barracks are one of 78 major facilities under BRAC construction in San Antonio.

Inside this issue:

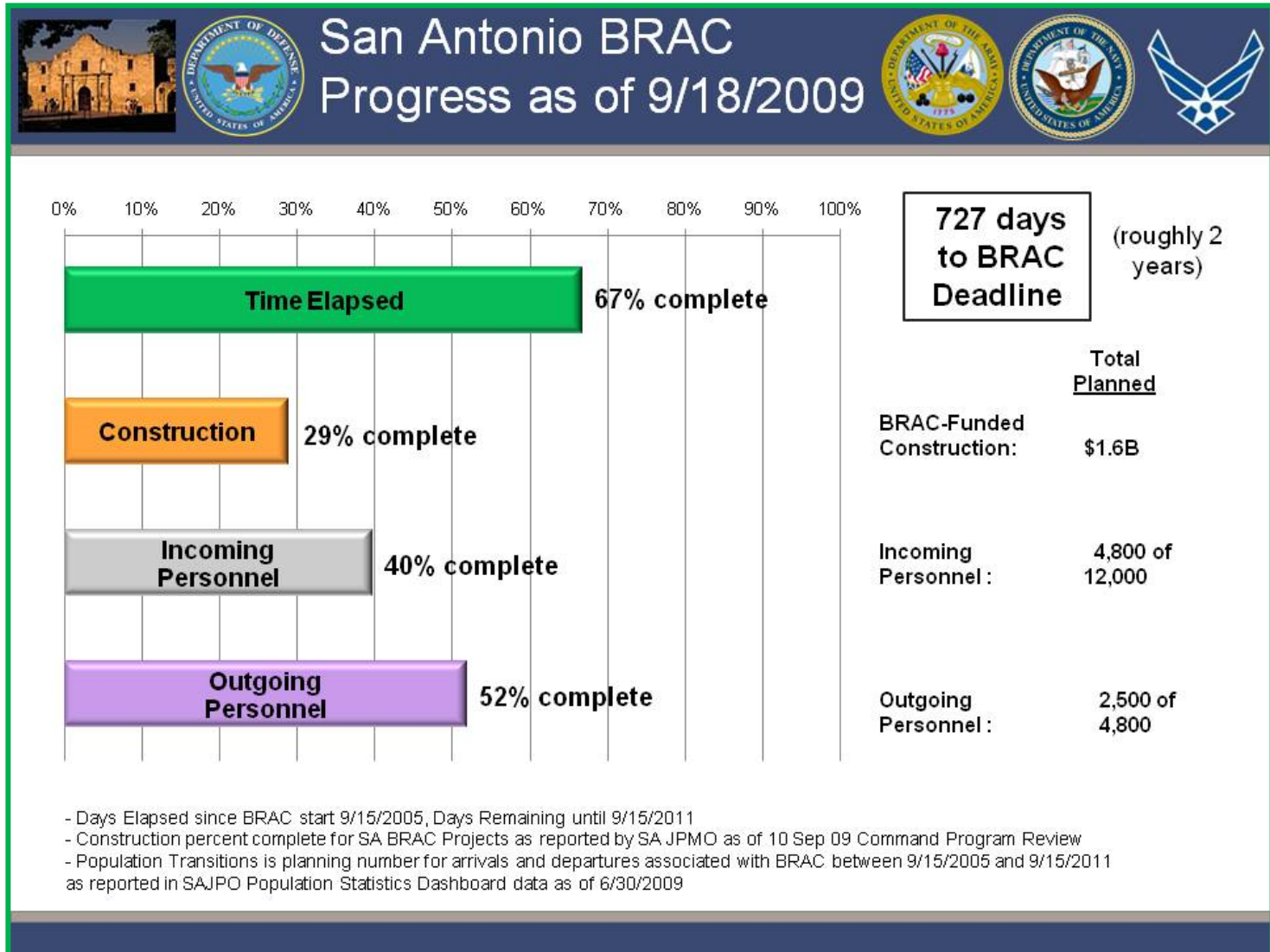
- 2 Years to BRAC Deadline 1
- BRAC Growth Impact 2
- BRAC Construction Update 3
- Wright-Patterson Update 3
- METC on schedule 2 years out 5
- BRAC in the News 6
- Upcoming Events 6





San Antonio Joint Program Office (SAJPO) BRAC Communication Efforts

BRAC Percent Complete Chart





San Antonio Joint Program Office (SAJPO) BRAC Communication Efforts

Significant Accomplishments:

- Communications Team is working a “drumbeat” concept; monthly BRAC news release sent to the media with significant BRAC information and upcoming events; current focus is “2 years to BRAC deadline”
- Coordinating “2 years BRAC deadline” press conference with CoSA and Thompson Marketing; Date: TBD
- Assistance with 2nd “Embrace BRAC” video; target audience is families moving to San Antonio
- Timeline for significant BRAC events/BRAC talking points and interesting facts; working timeline to include communications strategies, goals, metrics for success and target audiences



San Antonio Joint Program Office (SAJPO) BRAC Communication Efforts

Upcoming Events:

- “2 years to BRAC deadline” press conference; panel includes Mayor Castro, Councilwoman Taylor and MajGen Lessel; intent is to brief the media on where we are and discuss BRAC story angles
- BRAC public TV program/Town Hall “BRAC & Beyond/2 years out”; 30 October during the City’s BRAC event at the convention center; KLRN will shoot and we will post-produce (Date may change)
- Continued “Drumbeat” BRAC news releases
- Continued development of key BRAC communications timeline and increase SAJPO newsletter distribution



**Updates from
Military Installations,
Brooks Development Authority
&
Port San Antonio**



Adjourn