Transformation Brief

COL Mary Garr
Commander, US Army Garrison, Fort Sam Houston

**Mission** : Provide our community, installation services that support Soldier and Family readiness offering a quality of life that matches their service to our Nation.

**Vision** : The Garrison exists to provide a safe, quality living and working environment for the Military, Civilians, and Families here at Fort Sam Houston, today and in the future.
Purpose

Provide an overview of BRAC, Army Modular Force (AMF) and other issues impacting the Transformation of Fort Sam Houston, Camp Bullis and the surrounding communities.
History of Fort Sam Houston

- 9TH OLDEST ARMY INSTALLATION
- OLDEST MILITARY BASE IN SAN ANTONIO
- BIRTHPLACE OF MILITARY AVIATION, 1910
- MOST HISTORIC STRUCTURES ON ANY ACTIVE MILITARY INSTALLATION IN THE U.S. (over 800) (GEN EISENHOWER AND GEN PERSHING)
- HOME OF THE AMEDD SINCE 1947
- HOME OF MILITARY MEDICINE AS OF 2010
- PART OF JOINT BASE SAN ANTONIO 2010

POST ACREAGE: 31,004
FORT SAM HOUSTON 2,900
CAMP BULLIS 27,994
CANYON LAKE REC CTR 110
POST POPULATION: 24,722
FORT SAM HOUSTON TRANSFORMATION BRIEF

MIGRATION GRAPHICAL DEPICTION

AMF at Fort Sam Houston:
- Fifth Army
- Sixth Army
- 470th MI BDE
- 323rd Army Band

DoD Joint Basing Implementation

Walter Reed Army Medical Center, Bethesda
IMCOM, F&MWR, AEC, NETCOM, MICC
Naval Medical Center Portsmouth
Naval Medical Center San Diego
Great Lakes Naval Station
Sheppard AFB

Local BRAC Moves within San Antonio Area:
- 59th MED Wing (In-Patient Care to SAMMC)
- Armed Forces Reserve Center
- Brooks City Base
FORT SAM HOUSTON TRANSFORMATION BRIEF

MIGRATION CHART
As of 05 Feb 09

FY09-FY11 GROWTH 10,813

Army Modular Force 1110
- ARNORTH
- ARSOUTH
- 470th MI Bde
- 56th Sig Bn
- 512th Eng Det
- 323rd Army Band

MED ED TNG CMPS (METC) 4906
- NS Great Lakes
- Sheppard AFB
- NMC San Diego
- Walter Reed
- NMC Portsmouth

RESEARCH 503
- Non-Medical
  - Brooks City Base
- Medical
  - NS Great Lakes
  - Bethesda
  - Walter Reed
  - Brooks City Base (ARD)

HEADQUARTERS 2461
- IMCOM HQ
  - IMCOM-West
  - FMWRC
  - AEC
- NETCOM
  - 106th Sig Bde
- Mission Installation Contracting Cmd
  - ITEC4(-)
  - ACA So Region Office

MEDICAL CARE 1950
- 59th Medical Wing
  (In-patient function from Wilford Hall Med Center)

Joint Basing 95
- Migration to FSH

USAR/ARNG 1101 (73)
- Armed Forces Reserve Center

BAMC -400
- Migration to Wilford Hall Medical Center, Lackland AFB

OTHER
- 115
  - AAA
  - CHPPM
    - South
  - AMAP
  - ACC SRCC
    - East
  - ACEP

- AMF
- BRAC
- OTHER
### FORT SAM HOUSTON BASE TRANSFORMATION FY09 – FY11

#### FY09

<table>
<thead>
<tr>
<th>Unit</th>
<th>Location</th>
<th>Population</th>
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<tbody>
<tr>
<td>106th SIG BDE 2</td>
<td>Rock Island</td>
<td>618mil/322civ</td>
</tr>
<tr>
<td>CHPPM South</td>
<td>McPherson</td>
<td>2mil/7civ</td>
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<tr>
<td>AAA 2</td>
<td>Navy Med Training</td>
<td>15civ</td>
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<tr>
<td>42 MED Det</td>
<td>Fort Hood</td>
<td>6 PN</td>
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<tr>
<td>AFRC Bullis</td>
<td>McPherson</td>
<td>8 PN</td>
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<tr>
<td>IMCOM FWD 2</td>
<td>Aberdeen Proving Ground</td>
<td>50 PN</td>
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<tr>
<td>AF HQ Admin</td>
<td>McPherson</td>
<td>10civ</td>
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<tr>
<td>ARSOUTH</td>
<td>323rd Army Band</td>
<td>22 mil</td>
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<tr>
<td>14th MI BN</td>
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<td>162 mil</td>
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#### FY10

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<td>Rock Island</td>
<td>20mil/53civ</td>
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<tr>
<td>CHPPM South</td>
<td>McPherson</td>
<td>2mil/7civ</td>
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<td>AEC HQ 1</td>
<td>Aberdeen Proving Ground</td>
<td>3PN</td>
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<tr>
<td>AF 59th Med Wing</td>
<td>Lackland AFB</td>
<td>1618mil/332civ</td>
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<tr>
<td>AF Dental Research</td>
<td>Great Lakes</td>
<td>7mil/4civ</td>
</tr>
<tr>
<td>Army Med Tng</td>
<td>Brooks</td>
<td>1 cív, 4 cón, 24 stu</td>
</tr>
<tr>
<td>Navy Med Training</td>
<td>Walter Reed</td>
<td>31mil/29civ/31cón</td>
</tr>
<tr>
<td>Army CCC Research</td>
<td>Naval Dental Res</td>
<td>4mil/26civ/7cón</td>
</tr>
<tr>
<td>Walter Reed</td>
<td>Skyline 6</td>
<td>54PN</td>
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<tr>
<td>Navy CCC Research</td>
<td>Great Lakes</td>
<td>29mil/11civ/5cón</td>
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<tr>
<td>Walter Reed</td>
<td>ARSOUTH</td>
<td>54PN</td>
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<td>Navy Dental Res</td>
<td>511th SIG BN</td>
<td>5mil/4civ</td>
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<td>IMCOM FWD 3</td>
<td>56th SIG BN</td>
<td>55mil/4civ</td>
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<td>AF Med Training</td>
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<td>Med Training</td>
<td>MICC HQ</td>
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<td>Walter Reed</td>
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<td>Sheppard</td>
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<tr>
<td>AF Med Training</td>
<td>Great Lakes</td>
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<tr>
<td>Walter Reed</td>
<td>From Lackland AFB</td>
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<tr>
<td>Navy Med Res Det</td>
<td>Aberdeen Proving Ground</td>
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<tr>
<td>Army Med Res Det</td>
<td>To Wilford Hall MC</td>
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#### FY11

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<th>Location</th>
<th>Population</th>
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<tr>
<td>ACC SRCC East</td>
<td>McPherson</td>
<td>6civ</td>
</tr>
<tr>
<td>ACEP</td>
<td></td>
<td>(3 Cív)</td>
</tr>
<tr>
<td>METC FTE Supt.</td>
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<td>(163 PN)</td>
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<tr>
<td>AF Med Training</td>
<td></td>
<td>(67 fac/447 stu)</td>
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<tr>
<td>Army DE Support</td>
<td></td>
<td>(4 mil/9 stu)</td>
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<tr>
<td>Navy Directed Energy Research</td>
<td></td>
<td>(3mil/14civ/8con)</td>
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<tr>
<td>Fifth Army</td>
<td></td>
<td></td>
</tr>
<tr>
<td>ARNORTH</td>
<td>Gordon</td>
<td>55mil/4civ</td>
</tr>
</tbody>
</table>

#### Construction FY08

- **$M 1,167**
- **$957**
- **633**

#### Population Growth FY08

| Population Growth | 1024 | 5479 | 4310 |

As of 25 Feb 09
General Officer Level Commands:

**NOW**
- MEDCOM
- US Army North
- US Army South
- AMEDD C & S
- GPRMC /BAMC*

**+FUTURE**
- IMCOM HQ
- SRMC Command*
- MICC (Mission & Installation Contracting Cmd)
- SATX JB HQ
- FMWR Command
- SAMMC-N

*Will Transform
# Current Mission Expansion

**PRIMARY:** Medical Training
**SECONDARY:** Patient Care
**TERTIARY:** Headquarters / C2

# Army Modular Force

- Fifth U.S. Army (ARNORTH)
- 323rd Army MEDCOM Band (small to medium)
- Sixth U.S. Army (ARSOUTH)
- 470th Military Intelligence Brigade
- 56th Signal Battalion

# New BRAC Missions

**MEDICAL TRAINING:** Med Ed Tng Campus (METC)
**PATIENT CARE:** San Antonio Mil Med Ctr (SAMMC)
**HEADQUARTERS:** IMCOM, MICC
**MEDICAL RESEARCH:** Battlefield Health/Trauma
**NON-MED RESEARCH:** Tri-Service Lab
**USAR / ARNG UNIT:** Armed Forces Rsv Ctr (AFRC) at Camp Bullis

## ESTIMATED CONSTRUCTION

- **SQUARE FOOTAGE:** 7,848,387
  - Renovation: 1,405,899
  - New Construction: 6,442,488

- **CONSTRUCTION COSTS:** $2.78 B
  - BRAC: $1.59 B
  - MCA (Non-BRAC): $598 M
  - OMA: $195 M
  - Other: $365 M

## POPULATION GROWTH FY06-FY11

| BRAC Directed Moves (Student Growth – (4115)) | 9850 |
| AMF & Other Growth | 2335 |
| Family Members ( 3190 mil school-aged)* | 9195 |

| BASOPS Plus up (Garrison Staff Estimate) | 354 |
| BASOPS Plus up (COBRA) | 174 |

### Statistics as of 25 Feb 09

- BASOPS Plus up (Garrison Staff Estimate) | 354 |
- BASOPS Plus up (COBRA) | 174 |
- Family Members ( 3190 mil school-aged)* | 9195 |

- **AMF & Other Growth:** 2335
- **Family Members ( 3190 mil school-aged)*:** 9195

- **SQUARE FOOTAGE:** 7,848,387
  - Renovation: 1,405,899
  - New Construction: 6,442,488

- **CONSTRUCTION COSTS:** $2.78 B
  - BRAC: $1.59 B
  - MCA (Non-BRAC): $598 M
  - OMA: $195 M
  - Other: $365 M
Harris Heights

NEW

OLD
NO PLANNED INCREASE OR CHANGE IN THE NUMBER OF QUARTERS ON FSH

Community Center

8 Villages
925 Homes
440 Acres

Watkins Terrace community center

Harris Heights community center
RESIDENTIAL COMMUNITIES INITIATIVE (RCI)

Major Renovations Completed – 124.5
- Staff Post
- Infantry Post
- Artillery Post
- Wheaton Graham
- Gorgas Circle
- Patch Chaffee

Minor Renovations Completed – 172
- Watkins Terrace
CAMP BULLIS

FORT SAM HOUSTON TRANSFORMATION BRIEF

LTC (P) Carol Anderson, carol.anderson@us.army.mil (210) 221-9084
Fort Sam Houston & Camp Bullis:
FSH Acres 3,000
CB Acres 28,000
Canyon Lake 110
Population 25,000

Lackland AFB:
Acres 6,800
Population 28,000

Randolph AFB:
Acres 3,000
Population 12,000
Canyon Lake 140

IOC Jan 10: FOC Oct 10
FSH Apr 10
HEADQUARTERS AND MOTOR POOLS

PROPOSED INSTALLATION
MOTOR POOLS
Fifth U.S. Army
Sixth U.S. Army

THEATER
(F&MWR)

IMCOM HQs and
FIELD OPERATING
AGENCIES

DOIM FACILITY

106TH SIG BDE
(NETCOM)

106TH SIG BDE
(NETCOM)

470th MI BDE
Motor Pool

ARMY ENT. DIV.
ADMIN & WAREHOUSE
(FMWR)

MISSION & INSTALLATION
CONTRACTING COMMAND

CONSTRUCT
ADAPTIVE REUSE
ENHANCED USE LEASE INITIATIVE

MIER

MWR ACADEMY (FMWR)

USARSO & 470th TEMF
INTERIM
**IMCOM HQs Transformation Plan**

**Planning Number:** 2200
- IMCOM
- BP 148 Total – 1,031

**New HQ**
- $43.3M, BCA

**B2263, $29M**
- 43916 nsf

**B2264, $29M**
- 61694 nsf

**B2265, $29M**
- 65346 nsf

**B4190, $15M FY11 SRM**
- FMWR Entertainment Division Admin & Storage

**B2270, $18M FY10 BRAC**
- MWR ACDY MILCON FY10 $9M

**B2266, $29M**
- 71013 nsf

**B1384**
- Completed

**B1380**
- Completed

**Army Entertainment Division**

**Current Residents**
- B4011(T)

**Under Construction**
- NCO Academy (Lodging)
- NCO Academy (Classrooms & Admin)

**Consolidate w/OBC**

**B2263, $29M**
- AIT Barracks & 470th units

**B2791 TBUP & EUL (B1070)**

**Current Residents**
- B4011(T)

**New USN BRAC HQs & Dorm**

**Relocatables (T)**
- Relocatables, Camp Bullis, or lease space

**Relocatables (B)**
- B199 (P?)

**NSHS HQ & Dorms**

**BCT3**

**EMS**

**B2266, $29M**
- New USN BRAC HQs & Dorm

**Completed**

**Completed**

**= MILCON**
Garrison Shopping Center Development

- 981 Room $76M Candlewood Suites
- $193M renovation of the PX
- MWR Child development center
- New fitness center
- $13M Commissary renovation
Construction Impacts on/off Post

Problem Statement

Walters Street  (A Combined Effort)

- COSA
  - Widen Walters to 6 lanes FY 10

- TxDOT
  - I-35 bridge FY 08

- FSH Access Control Point & Visitors Center FY 10

Off Post
Other Off Post Traffic Construction Projects

COSA

TxDOT
CHALLENGES & OPPORTUNITIES

• CHALLENGES
  – No “green grass” space for new construction
  – Domino effect to support new growth
  – Right size of Garrison Staffing
  – $24M IT UFR for Renovation Projects
  – Displacement of QOL activities/facilities due to BRAC and other growth w/o funded replacement

• OPPORTUNITIES
  – Preserve Fort Sam Houston heritage and move to future
  – More joint opportunities
  – Job Growth (Faces / Spaces)
  – Increased training capabilities at Camp Bullis
  – Increased community partnerships
  – Infrastructure growth for San Antonio
Sam Houston Before the Battle of San Jacinto

"We view ourselves on the eve of battle. We are nerved for the contest, and must conquer or perish. It is vain to look for present aid: none is at hand. We must now act or abandon all hope! Rally to the standard, and be no longer the scoff of mercenary tongues! Be men, be free men, that your children may bless their father's name."
