

- 1. Citizens to be Heard**
- 2. Review and Approval of Minutes from Dec 12, 2017**
- 3. Information Items:**
  - a.) Honor Carroll Schubert for his dedicated service to the MTTF. (Chamber will present a plaque.)**
  - b.) Public-Public/Public-Private (P4) Update (AACOG/OMVA)**
  - c.) Base Realignment and Closure (BRAC) Update (OMVA)**
  - d.) Discussion and appropriate action to seek request for proposals for consultant services to define roles and responsibilities for MTTF (to include a re-branding component).**
  - e.) Formal vote on asking MTTF principals (City, County, Chamber) to fund the consultant.**
- 4. JBSA (opportunity to address the MTTF--if desired)**
- 5. Committees input**
- 6. Tri-Chairs' final comments**
- 7. Adjourn**



# Citizens to be Heard



# **Review and Approval of Minutes from Dec 12, 2017**



**Presentation to  
Mr. Carrol Schubert**

**Mr. Richard Perez**



# **Public-Public/Public-Private P4 Update**

**Mr. Tim Trevino**

# Feasibility Study for Partnerships with Joint Base San Antonio

*presented to*  
Military Transformation Task Force

*presented by*  
Tim Trevino

Date of Presentation  
March 27, 2018



*Celebrating 50 Years of Uniting the Region*

# Military/Community Partnerships

- AACOG contracted *SONRI-Meurer Municipal Consulting*
- Not new, but...
- New energy: BRAC, new legal authority (10 USC 2679) & budget realities
- Provide facilities/infrastructure; community & family services
- Improve interagency cooperation
- Provide base operating support services
- KEY: does the partnership enhance Military Value and Readiness?

# Recent Developments

## **2018 National Defense Authorization Act**

- Extends potential partnership periods to 10 years

## **January 2018 Air Force Memo**

- Delegates decisions for Intergovernmental Support Agreements to Wing Commanders

## **Air Force FY2018 Emphasis: Enterprise-wide savings**

- Pavements
- Grounds maintenance
- Waste management



# Partnership Successes

- **Luke AFB / City of Glendale, Arizona: waste management & recycling**
  - Reduced AF costs by \$56k annually
  - Produce \$255k annually in new revenue for Glendale
- **Altus AFB / City of Altus, Oklahoma: waste management & recycling**
  - 1st recycling program for City of Altus
  - Reduced AF costs by \$47k annually
  - Produce \$390k annually in new revenue for Altus
- **Dyess AFB / City of Abilene, Texas: waste management & recycling**
  - Reduced AF costs by \$200k annually
  - Produce \$55k annually in new revenue for Abilene
- **Moody AFB / Lowndes County, Georgia: waste water management**
  - County operates Moody wastewater plant
  - Reduced AF costs by \$200k annually
  - Avoid costs of new treatment plant for Lowndes County
- **Marine Corp Logistic Base Albany/City of Albany, GA – multiple services**
  - Solid waste; water testing; street sweeping; water/gas line leak respons
  - Frees USMC resources to focus on mission

# AACOG Project Background

## Project Goals:

- Enhance Military Value through partnerships with community organizations
- Help partnership proponents achieve success in as timely manner as possible
- Develop focused, well planned, & executed process to avoid pitfalls, resistance, & leverage resources
- Achieve efficiencies & economies through joint & coordinated management to serve all of JBSA by AACOG member governments

## Phase I Desired Outcomes:

- Identify opportunity that produces significant savings & **supports the military value** of JBSA's mission while enhancing community capacity & capability to serve constituents
- Develop partnership concept & evaluate feasibility
- Develop a draft staffing package for partnership approval

# Phase I

- **Potential Partnerships (developed in consultation with JBSA Partnerships Program):**
  - Portable toilets
  - Pavements
  - Tree trimming for Randolph AFB
  - Bulk purchase of commodities
  - Shared vehicle maintenance
  - Storm water management
- **Other Potential Partnerships (identified by 502d Contracting Squadron)**
  - Elevator maintenance
  - Fire suppression system maintenance
  - Food service vent-a-hood maintenance
- **Other possibilities identified during consultations with community:**
  - Waste water management
- **Support JBSA – City of San Antonio priority projects (next slide)**

# Phase I

- **Portable Toilets**
  - Data from multiple jurisdictions & JBSA
  - Findings: possible with refinements in BOTH Partners
- **Pavements**
  - Data from multiple jurisdictions & JBSA
  - Only “mill & overlay” type paving projects
  - **Findings: potential costs savings of \$130k - \$1 million per paving project**
  - Workgroup in progress
- **Randolph AFB Tree Trimming**
  - Address BASH issues both on & off base
  - Analyzed contracts: City of Schertz & JBSA
  - Off base complicated landownership; no major savings possible on base;
  - Further research planned
- **Storm water management**
  - Supporting analysis with City of San Antonio and JBSA
- **Vehicle Maintenance and Bulk Purchase**
  - In queue, future analysis

# Next Steps

## **Carry Pavements Workgroup through to results:**

- Exchange of Pavement Condition Index (PCI) & GIS mapping data between City of San Antonio-TCI & 502d Civil Engineering Squadron
- Tour of JBSA for TCI staff
- Tabletop exercise focusing on actual JBSA paving requirements to fully develop concept
- Discussions between TCI & 502d Contracting Squadron on agreement clauses
- Work with JBSA & TCI to complete detailed financial analysis
- Present go/no go decision to Leadership Committee

## **Initiate Phase II of Six Phase Approach:**

- I: Concept Development, Scoping, & Feasibility Study
- II: Detailed planning and communications
- III: Engagement and legislative action (as required)
- IV: Negotiation
- V: Training and Implementation
- VI: Oversight, Financial Auditing & Reporting, Quality Control/Assurance, & Process Improvement

# Lessons Learned

- Persistence, patience, and perseverance payoff in the long run.
- Focus on enhancing missions is critical.
- Thorough concept development.
- Thorough due diligence.
- Paying attention to the details.
- Bringing power and influence to bear at the right time.

# Contact Information

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**Thank You!**



# Backup

# Abilene, Texas

## Partnership

- Dyess AFB
- City of Abilene
- Abilene Chamber of Commerce
- Development Corporation of Abilene



CITY OF ABILENE



## Deal Structure

- IGSA-based MOA completed, but not executed. (Function of Federal Budget – CR).
- City provides waste management for Dyess AFB
- First Increment in developing multi-service partnership

## Projected Outcomes

- \$200k + annual savings to the Air Force
- Cost reimbursements generate General Fund revenue for City
- City's solid waste capability expanded
- Set's the stage for additional base operating support partnerships



# The Monterey Model

## Partnership

- Presidio Municipal Services Agency (PMSA)
  - City of Monterey
  - City of Seaside
- Presidio of Monterey (Army)
- Defense Language Institute (DOD)
- Camp Roberts (Army)



## Deal Structure

- City provides fire and emergency services
- City operates many services
- IGSA-based Cost + 0% Fixed Fee Contract



## Outcomes

- 22% savings over traditional contracting
- Superior service and customer satisfaction for military and city
- Enhances military value in advance of BRAC
- Increases city operational capability
- Provides reimbursement of indirect overhead



# **BRAC Update**

**Maj Gen Juan Ayala, USMC  
(ret)**



# Office Of Military and Veterans' Affairs (OMVA)

## Base Realignment and Closure (BRAC) Update

**MajGen Juan G. Ayala USMC (Retired)**

**LtCol Karen L. Rolirad USAF (Retired)**



# BRAC Update

- ✓ **Recent discussions with senior Pentagon officials and senior leaders reveal “BRAC is still on the table.”**
- ✓ **DoD still wants a BRAC--18-22% over-capacity.**
- ✓ **Honorable Tad Davis, Principal Deputy Assistant Secretary of Defense for Energy, Installations & Environment at U.S. Department of Defense**
- ✓ **Honorable Steve Iselin, Principal Deputy Assistant Secretary of the Navy and Marine Corps for Energy, Installations & Environment**
- ✓ **General Tom Hill (ret), former Commander United States Southern Command and appointed 2005 BRAC Commissioner**
- ✓ **Commander, Air Education and Training Command, Joint Base San Antonio-Randolph, Texas**

“The cautionary story of Kelly Air Force Base. Before the last BRAC in 2005, Kelly AFB was the largest single-site employer in Texas with more than 20,000 employees. The surrounding community in San Antonio never dreamed the Air Force would shut it down. Sound familiar? That’s why DDC President and CEO Jeff Hoagland said the Dayton Region should never assume Wright-Patt and Springfield ANGB are safe.”



# BRAC Criteria/Other Factors

- ✓ Lethality of the Force
- ✓ Mission Readiness
- ✓ Military Value
- ✓ **Community Support**  
(encroachment, P4, school quality  
(etc.))
- ✓ **Different Name (still a BRAC)**
- ✓ **Mid-Term Elections**



# What other States are doing to prepare

## ✓ Texas

- ✓ 15 Installations
- ✓ Military Value Task Force (\$0)

## ✓ Alabama

- ✓ 4 Installations
- ✓ Hired private consulting firm

## ✓ Oklahoma

- ✓ 6 Installations
- ✓ Oklahoma Strategic Military Planning Commission

## ✓ Florida

- ✓ 9 Installations
- ✓ Florida Defense support Task Force (\$2Million—Principi Group)

## ✓ Maryland

- ✓ 10 Installations
- ✓ Maryland Department of Planning

## ✓ North Carolina

- ✓ 7 Installations
- ✓ North Carolina Military Affairs Commission

**Recommendation**





# City of San Antonio Support for the Military

- ✓ **Capital Improvements/Infrastructure**
- ✓ **Compatible Land Use**
- ✓ **Legislative Advocacy**
- ✓ **Partnerships**
- ✓ **Veteran Support**



# Capital Improvements and Infrastructure

2007-2012 San Antonio Bond Program

4 Projects—**\$29.5 Million**

2017-2022 San Antonio Bond Program

2 Projects—\$4.7 Million

City Operating Budget/Non-Bond

9 Projects—\$33.4 Million

San Antonio Initiated Federal Grant Awards

Loop 410/IH 35 Connection Improvements—\$25 Million



# Capital Improvements and Infrastructure (2007-2012 Bond Program)

- ✓ Walters Street: Improvements multi-lanes, corridor connecting IH 35 to Ft. Sam Houston, side streets
- ✓ Drainage: Bridge to JBSA (Ft. Sam) replacing flood-prone bridge
- ✓ Transportation: Intersection improvements along Harry Wurzbach
- ✓ Rittiman Road Bridge: Replace existing 300 LF Bridge with new 14-span 700 LF Bridge to accommodate 100-yr. flood



# Capital Improvements and Infrastructure

- ✓ Springvale/US 90 Construction Access: Deceleration lane to support Airman Training Center construction
- ✓ Harry Wurzbach/Austin HWY Intersection Improvements: Overpass and entrance ramps N. of Ft. Sam enhancing safety
- ✓ Growden Gate Road Widening: (FY 2019 New Project)



# Capital Improvements and Infrastructure

- ✓ Carson Street Water Line: Utility/Rd reconstruction—increased water capacity to Walters Street Corridor
- ✓ New Braunfels Gate Opening: Signage, traffic control, traffic signal maintenance
- ✓ Road Rehabilitation Projects: Petroleum Dr., Grayson St. (fronting ARNORTH), and Camp Bullis Rd.



# Capital Improvements and Infrastructure

- ✓ City sought Federal OEA grant to fund project to facilitate patient access to BAMC complex
- ✓ City received \$25M, which was used to supplement TxDOT project along IH 35 that realigned ramps and resulted in safer access to BAMC



# State Legislative Advocacy

- ✓ Texas Mayors of Military Communities advocacy for Defense Economic Assistance Grant (DEAAG) reinstatement
  
- ✓ DEAAG: Advocacy—Texas Legislature ~\$10M and twice that amount in matching community funds—water security/easement purchase in accident APZ
  
- ✓ 85<sup>th</sup> Texas Legislative Session/Special Session: Provided testimony to elected officials and committees for protections around bases, tree preservation in ETJs, and state funding resulting in the following:
  - 5-Mile protection around military bases as recommended in JLUS'
  - Tree Ordinance protected



# Compatible Land Use

- ✓ **Military Lighting Ordinance/Military Lighting Overlay District**
- ✓ **Military Sound Attenuation Overlay Ordinance**
- ✓ **Endangered Species Coordination Ordinance**
- ✓ **Land acquisition/exchange endangered species habitat on-post for off-post habitat**
- ✓ **Southern Edwards Plateau Habitat Conservation Plan**
- ✓ **Comment System for Camp Bullis**
- ✓ **Real Estate Disclosure Notice**





# Partnerships

- ✓ **Advocacy for Brooke Army Medical Center (BAMC)**
- ✓ **Congressional MILCON advocacy (Aquatic Facility)**
- ✓ **Pavements/other agreements with support from City's TCI/Parks Departments (Pending)**
- ✓ **SAPD Funding for 2017 Airshow**
- ✓ **Camp Bullis Traffic Improvement**
- ✓ **Animal Services**
- ✓ **Rideshare and Commuter Center Program (VIA)**
- ✓ **Fire/Joint Training/Cooperation**
- ✓ **Randolph AFB BASH**
- ✓ **SAPD Bomb Squad Ride-Along Program**
- ✓ **Airport/Hospital Shuttle**
- ✓ **Tricentennial**
- ✓ **Martindale Army Airfield**



# Veteran Support

- ✓ **Established Commission on Veterans Affairs representing each City Council District and the Mayor**
- ✓ **Along with community partners, provided ~ \$4.5 Million for the Good Samaritan Veterans' Outreach and Training Center (GSVOTC)**
- ✓ **OMVA on Advisory Board for Tx Serves**
- ✓ **Established San Antonio as a *Hidden Heroes City* to recognize those who care for wounded, ill and injured veterans**
- ✓ **Pilot programs geared toward veterans interested in working with municipalities**



# Veteran Support

- ✓ **San Antonio supporting military medical community to meet requirements to improve care of wounded through Army Institute for Surgical Research—by partnering with private sector and academia**
- ✓ **San Antonio supporting pilot with VA to give vets with PTSD long-term employment**
- ✓ **Project Quest**



**Questions?**



# Committee Inputs



# Next Meetings Scheduled:

**15 May**



# Tri-Chairs Final Statements



**Adjourn**