



**Military Transformation Task Force
Meeting Minutes**

A Regular Meeting of the Military Transformation Task Force was held in the Municipal Plaza, Room B, 103 South Main, San Antonio, TX 78205 on Wednesday February 1, 2012 from 11 a.m. to 12 p.m.

MEMBERS:	Kevin Wolff	Eric Stephens	Mac McCarthy
Michael Novak	Carroll Schubert	Frank Sherman	Mark Frye
Tommy Adkisson	Col. D. Johnson	George DeCoux	Robert Murdock
Elisa Chan	Don Taylor	Jesse Hereford	
STAFF:	Blanca Uribe	Sandra Bagwell	
GUESTS:	Curtis Mohler	Keith O’Gorman	Jackie Gorman

Citizens: None

Call to Order

Mr. Novak welcomed the members to the first meeting of the new and approved version of the MTTF. He asked that Mr. Murdock go over the new mission statement and reorganization chart that the ad hoc committee put together. Mr. Murdock introduced Don Taylor and John Williams as the two newest members. Please see Attachment 1, slide 8 for additional information.

Mr. Murdock also introduced Col. Jim McClain who is the new Vice Commander of the 59th Medical Wing. Col. McClain stated that he represented all of the Air Force medical assets in San Antonio. Wilford Hall is not going away but is being developed into the largest Department of Defense (DoD) surgical center. They partner with Brook Army Medical Center (BAMC) as a part of Joint Base San Antonio (JBSA). The two medical facilities are considered to be the DoD’s largest medical consortium. Mr. Schubert stated that the ad hoc committee purposely combined and modified committees to keep things simpler. He stated that if in the future, additional committees are needed or if a task force was needed that they could do so at any time.

Citizens to be heard

No one signed up to speak.

Review and Approval of Minutes from December 16, 2011

Councilwoman Chan motioned to approve the December 16, 2011 minutes. Com. Wolff seconded the motion. A vote was taken and they were unanimously approved.

Administrative Business

MTTF/Office of Military Affairs Completed Actions (Mr. Robert Murdock, City of San Antonio)

Mr. Murdock gave a brief update on what the office has been doing. Please see Attachment 1, slides 5 through 9 for more details.

Mr. Schubert stated that he had the privilege to be in Fort Carson to see BG Jimmie Keenan be promoted to MG and become the head of the Army Nurse Corp. Mr. Schubert stated that many would remember MG Keenan when she was at Camp Bullis.

Mr. Novak asked if our website had been updated to reflect the recent changes. Ms. Uribe stated that most of the updates have been done; the remaining updates would be complete by the end of the week.

Information Items

Presentation from the 149th Fighter Wing on Efforts for Selection of Lackland AFB for the F-35 (Col. John Kane, Commander, 149th Fighter Wing)

Col. John Kane introduced himself as the Commander of the 149th Fighter Wing and turned over the presentation to Major Brian Carlson who is the Point Man for the wing. Please see Attachment 1, slides 11 through 30 for more information.

Mr. Taylor asked how many planes would be requested. Maj. Carlson stated it usually is a one for one swap but the 149th has the ability to expand to double the existing planes. Col. Kane stated that they have a study that stated that they could support 24 F-35's with the facilities as they are.

Mr. Taylor asked if there was access to over water training and if they had experience with Joint Basing. Col. Kane stated that they have trained in an area just east of Corpus Christi. As for Joint Basing, Col. Kane stated that they work with the Navy when using the Briscoe JTTR (Joint Test and Tactical Range and Mullins JTAC (Joint Terminal Attack Controllers).

It was asked who they thought was our biggest competitor for the F-35's. Maj. Carlson stated it is Tucson, Arizona. They have great training facilities, train foreign students and their weather was even better than San Antonio for flying.

Mr. Novak asked if this topic would be part of the SA to D.C. agenda. Mr. Frye stated that it was.

Mr. Frye asked about the non-profit organization that was formed to help bring the F-35's to Lackland. Col. Kane stated that they formed this non profit to help lobby for the F-35 Mission. They have a website that shows this information. He asked if the Office of Military Affairs (OMA) could put a link to this website. Ms. Uribe stated that she would once she received the link. Col. Kane stated that he would like a link to OMA's website for the 149th Fighter Wing also.

Mr. Novak asked if Assistant Secretary Yonkers visit last week had any bearing on this issue. Mr. Frye stated that he didn't think so. But stated that there won't be as many F-35's purchased as originally planned for so this might impact National Guard units.

Mr. Stephens suggested that the 149th Fighter wing emphasize the Joint Base aspect of their mission and their ability to teach Navy Pilots. And if they are the best F-16 training wing, to put that on their website also. Col. Kane stated that he would modify their presentation and asked that we wait until it's revised before we post it on the OMA website.

Com. Wolff asked to correct the nomenclature that Mr. Stephens mentioned. He states that he was probably the only navy man in the room; he wanted to point out that they are naval "aviators".

Presentation on the Veterans Assistance and Services Program (VASP) (Terri Williams, UTSA SBDC Contracting Resource Center)

Ms. Williams gave a brief update of what UTSA is doing to help those veterans who would like to start up their own business as well as how to apply and be awarded government contracts. Please see Attachment 1, slides 31 to 35.

Mr. Novak asked that OMA link this organization to their website as he has referred this program to many new businesses.

Update from MTF Committee Chairs, Joint Base San Antonio, and Other MTF Organizational Representatives

Infrastructure and Transportation Committee (Chair: Carroll Schubert)

Mr. Schubert stated that they were looking at the issues with highway construction with TXDOT (Texas Department of Transportation). He stated that he listened to Phil Wilson on the radio today and he stated that the funding was dire. The money that is available is going toward maintenance rather than building new highways. Mr. Schubert stated that the local government such as the City of San Antonio and Bexar

County need to become more involved to improve the traffic on local highways due to the growth in the area.

Commissioner Adkisson stated that he was invited to an event south of town, near the new Haliburton business. He stated that Loop 1604 is only a two lane undivided highway along that stretch. He expressed his concern as this company plans to employ 1500 employees and that a small two-lane highway most likely won't be able to handle the traffic. Especially as other businesses in this same area will be opening also. He stated that one way to finance the road improvements would be to increase the gas tax.

Mr. Novak said that he also attends the SAGE (San Antonio for Growth on the Eastside) Board meetings. One of the board members is Richard Leal who owns Atlas Body Shop. He asked that Mr. Novak bring up that the business just south of Fort Sam Houston along New Braunfels Avenue are still suffering because of the road closure. Mr. Novak stated that he realizes that this road was closed for security purposes but he promised to bring this up.

Real Property and Neighborhoods (Co-Chairs: Howard Peak and Leo Gomez)

Neither Mr. Peak nor Mr. Gomez was able to attend this meeting.

Communication and Legislative Affairs (Co-Chairs: Mark Frye and Jesse Hereford)

Mr. Hereford stated that OEA awarded a 25 million dollar grant to improve the IH 35 and Loop 410 interchange between Binz Engleman and Rittiman. TXDOT is working on a request for information and will have that will be completed by the end of the month. Both the Senate and Congress are working on bills to help improve highways and he heard that there is a fifty percent chance of passage.

Mr. Frye gave a brief update regarding the SA to D.C. issues. Mr. Frye stated that he wanted to comment on the news that Secretary Panetta released on Friday regarding a new BRAC. He stated that in his opinion, a BRAC 2013 most likely will not happen as it doesn't give much time. However, a 2015 BRAC is possible. Please see Attachment 1, slides 39 to 43 for additional information.

Com. Adkisson stated that Leon Panetta would be a good person to talk to regarding bringing the F-35's to San Antonio. Mr. Novak agreed and suggested Assistant Secretary Yonkers. Mr. Frye stated that Asst. Sec. Yonkers would be in Afghanistan during their visit. Dorothy Robyn would be another choice. Mr. Frye stated that he trying to make contact with the key people who may not be our local representatives but hold our issues close.

Mission Readiness & Sustainability Committee (Co-Chairs: Eric Stephens and John Williams)

Mr. Stephens welcomed John Williams to the committee. He gave an update on the Lackland and Randolph Joint Land Use Studies (JLUS). Please see Attachment 1, slides 44 to 46.

Joint Base San Antonio (502nd ABW)

George DeCoux gave a brief update on Joint Base San Antonio. Brig. Gen. Carter and Col. Bridgford were in Washington D.C. to attend the Joint Base Review. He stated that construction continues on both the Walters Street and the BAMC gates. He also stated that he wanted to thank the City of San Antonio for building a bridge on Fort Sam Houston that goes over Salado Creek. It proved its worth after the recent rain with construction crews driving over the bridge.

Brooks Development Authority

Mr. McCarthy stated that everything was going well at Brooks.

Port San Antonio

Mr. Frye stated that he was the new Government Program Manager at the Port and would give the update today. Mr. Frye stated that the Port now has eight organizations with 14,000 employees with a \$4 billion dollar economic impact to San Antonio.

Mr. Novak asked about Building 171. Mr. Frye stated that it was 450,000 square foot with eleven Air Force missions housed in this building.

The Greater Chamber of Commerce Military Affairs Committee (Don Taylor)

Mr. Taylor stated that they are working on several issues and will give the members a more detailed update at a future meeting.

Adjourn

Respectfully submitted,

Sandra Bagwell, Office of Military Affairs

Please visit the Military Transformation Task Force website: www.sanantonio.gov/oma

Audio recording is available at the Office of Military Affairs by request to: sandra.bagwell@sanantonio.gov

Attachments:

1. Military Transformation Task Force PowerPoint Presentation



Military Transformation Task Force

February 1, 2012



City of
San Antonio



Bexar County



Greater San Antonio
Chamber of Commerce

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Agenda

1. Citizens to be Heard
2. Review and Approval of Minutes of December 16, 2011
3. Administrative Business
 - a) MTTF/Office of Military Affairs Completed Actions
4. Information Items
 - a) Presentation from the 149th Fighter Wing on Efforts for Selection of Lackland AFB for the F-35 (Col John Kane, 149th Fighter Wing Commander)
 - b) Presentation on the Veterans Assistance and Services Program (VASP) (Terri Williams, UTSA SBDC Contracting Resource Center)
5. Update from MTTF Committee Chairs, Joint Base San Antonio, and Other MTTF Organizational Representatives
6. Adjourn.

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Citizens to be Heard

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Review and Approval of Minutes from December 16, 2011

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Administrative Business

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Future Meetings

Upcoming MTTF Meetings

- **May 2, 2012**
- **August 1, 2012**
- **November 7, 2012**

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MTTF Completed Actions - Dec 16, 2011 to Feb 1, 2012

Received tentative approval from OEA for the Community-Military Partnership Project Grant.

Received Extension from OEA for OMA's current grant through the end of FY 2012

Attended Army North assumption of command ceremony for Lt Gen Bill Caldwell

Worked MTTF Reorganization and Membership

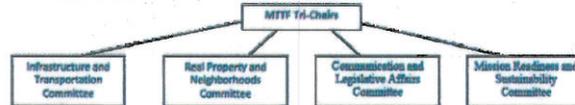
MTTF Completed Actions – MTTF Reorganization Chart

Military Transformation Task Force (MTTF)

The MTTF is a City of San Antonio, Bexar County, and Greater San Antonio Chamber of Commerce initiative to share information and work with the military to enhance mission readiness through a Community-Military Partnership, advocate for the military at a local, state, and national level, and address any impacts that the military may have on our community.

MTTF Members: Tri-Chairs: Mike Novak, Greater Chambery Councilwoman Elisa Chan, City of San Antonio; Commissioner Kevin Wolff, Bexar County

Joint Base San Antonio (502nd ASW) Commander
 Brooks Development Authority and Port San Antonio
 Chair of the Northeast Partnership for Economic Development
 Director of the Office of Military Affairs
 Greater Chamber of Commerce Military Affairs Chairman
 MTTF Committee Chairs and Co-Chairs



1. Infrastructure and Transportation Committee (Chair: Carroll Schubert) – The committee will be responsible for issues that relate to roads, traffic, drainage, other transportation related construction, and mobility issues for the military installation workforce. In addition, the Committee will focus on issues related to ensuring adequate utility availability, affordability, and potential energy conservation for the installations.
2. Real Property and Neighborhoods (Co-Chairs: Howard Peak and Leo Gomez) – The Committee will be responsible for issues related to real property as it relates to growth and effects on neighborhoods and assist with initiatives for commercial and residential revitalization.
3. Communication and Legislative Affairs (Co-Chairs: Mark Frye and Jesse Hereford) – The committee will be responsible for assisting in keeping the community informed of military issues and assist the military and local governments in legislative issues that have an effect on the community as it relates to the military installations.
4. Mission Readiness & Sustainability Committee (Co-Chairs: Eric Stephens and John Williams) – The committee will be responsible for monitoring the JLUS studies and implementation initiatives for Camp Bullis, Lackland AFB, and Randolph AFB and the Community-Military Partnership Project as it relates to sustaining the progress made in the BRAC Growth Plan and JLUS achievements. [1/25/2012]



Join us on the vibrant and Military Zone style of "A Night to Honor Our Heroes" presented by USAA. Admire a her and her sons from the 1st Cavalry Division, with the 1st Cavalry Division with 300 members of the military and other military and veterans. The program will be filled with great story, great music, hearing testimonials and most importantly, honoring our military heroes. All are free with personal gifts for about 1000 dollars back to the military. A great local way to kick off the Veterans Day and support our heroes.

We are thrilled to have David Feherly, CBS Sports commentator, bestselling author, avid military supporter, and co-founder of Troops First Foundation as a featured speaker at A Night to Honor Our Heroes presented by USAA.

Feherly is presently most well-known for his position as an analyst for CBS Sports Golf telecast where he brings a unique humor and wit to the game. He has enhanced golf broadcasting since changing career modes and says his goal is to encourage people to remember that golf is fun, to entertain them, to make them smile. Golf fans and critics often refer to him as "the Case Closer of Controversy" and "Golf's Ultimate Wise Guy." Overall, David Feherly is someone who has and is continuing to impact the sport of golf in this nation and throughout the world.

For David, his most fulfilling activities are on behalf of badly injured U.S. troops. David stages events for wounded Special Forces, Green Berets and other US heroes involving golf, hunting, bicycling and skiing. "Losing a limb, or the ability to use a limb, is one thing," Feherly says, "but the dignity they lose with it is perhaps even more important. And to be able to give them some of that dignity back is my mission with these days. It's not a charity, it's just as trying to pay back a very small part of the check that we owe them."

What works for Feherly as a rehabilitative tool is humor - wicked humor. Having battled depression, Feherly knows the healing value of laughter. "The only thing that kept me alive was my sense of humor. I really believe that's a human's last line of defense. If I can't make them laugh, I want to make them smile."



Information Items



149th Fighter Wing on Future Selection of Lackland AFB for the F-35

**Colonel John Kane
Commander, 149th FW**

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F-35 Executive Brief

149th Fighter Wing
Col John F. Kane
Commander



¹²
CAO: 7 Oct 2009

OBJECTIVE: F-35!

Transition to F-35 Lightning II

- **BLUF: Convert from F-16 to F-35 fighter aircraft as an Active-Associate Wing**
- **Guarantee relevance and front-line fighter mission for the next generation of Lackland airmen and beyond**

OVERVIEW

- Statement of Purpose
- Background
- Basing Strengths
- Partner Actions
- Discussion



Statement of Purpose

- Transition from the F-16 to the F-35 as primary training aircraft for the 149th Fighter Wing and Joint Base San Antonio
 - Timeline: Anticipated basing decision announcement in 2015 with jets on the ramp in 2017



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Background: Forecast

- Current F-16 aircraft are programmed for retirement ~ 2015
- Without conversion, 149th Fighter Wing could be out of fighter business in 2020
- Converting to F-35 keeps 149FW rich heritage in fighter operations alive for decades
- Active / Associate partnership enhances Total Force integration

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Background: Requirement

- Anticipated shortage of USAF training capacity beyond initial basing capabilities
- FMS training capacity to be determined



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Basing Strengths

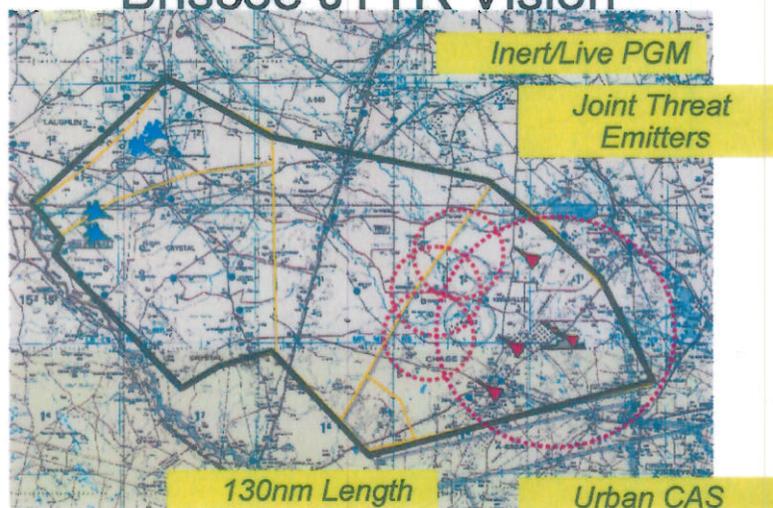
- Why Lackland?
 - Mission
 - Briscoe Joint Tactics Training Range
 - Capacity
 - Existing training campus
 - Location - Military City, USA
 - Environment
 - People

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Basing Strength: Mission

- We are an F-16 training unit
 - Existing facilities, infrastructure, and culture
 - Classrooms
 - Computer training terminals
 - Squadron operations and maintenance
 - Little to no cost to convert
- Located on Lackland AFB
 - Active duty support structure
 - Active / Associate

Briscoe JTTR Vision



Basing Strength: Capacity

- 11,500' runway on an active duty base
- Existing facilities, hangars, ramp
- Munitions storage area
- Co-located with C-5 training unit



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Basing Strength: MTC

Mission Training Center

- Simulator Facility



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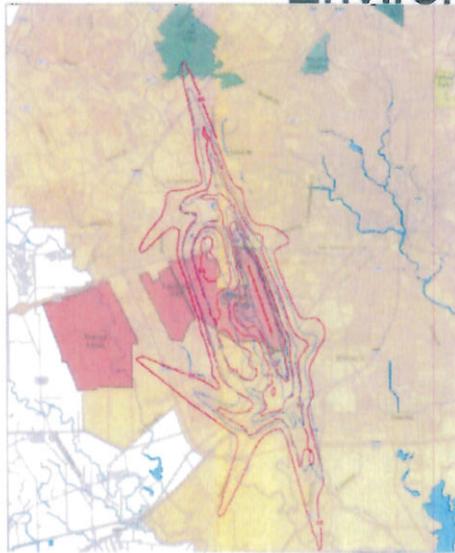
Basing Strength: Location

- Excellent flying weather
 - > 320 days/year of VFR weather
- “Military City, USA”
 - STRONG community support
 - Child care, fitness centers, medical care
- Sparsely populated South Texas training areas
 - Minimal encroachment threats
- Central location

Basing Strength: Environment

- 50+ years of combat aviation training in San Antonio with minimal encroachment issues
- Shared history with Randolph AFB in San Antonio for aviation training
- Minimal issues with noise contour and development

Environment



- Will not encounter same difficulties Eglin and Luke have with noise, encroachment, and zoning
- Very favorable environment for 5th generation fighters

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Basing Strength: People

- Experienced and motivated cadre of instructors and maintainers
- Excellent tradition, culture, and track record of superior fighter training
- Total Force



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SUMMARY

- **Bring F-35 to Lackland AFB and secure vibrant and relevant mission for 149 FW for decades**



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Discussion

- 149 FW F-35 Subject Matter Expert
Major Bryan Carlson
210-925-5934/8217
DSN 945-5934/8217
bryan.carlson



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Veterans Assistance and Service Program (VASP)

Terri Williams, UTSA

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South-West Texas Border
**Small Business
Development Center Network**
Contracting Resource Center

Veterans Assistance and Services Programs (VASP)

Building the Texas Economy
One Business at a Time

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South-West Texas Border
**Small Business
Development Center Network**
Contracting Resource Center

- ▶ Contracting Resource Center
 - Services Include:
 - Individual Business Counseling
 - Contractor Services/Training/BidMatch
 - ***Veteran Assistance Services Program***
 - Women Owned Small Business Program
 - Employer Services
 - Energy Savings Solutions



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South-West Texas Border
**Small Business
Development Center Network**
Contracting Resource Center

▶ **Veterans Assistance & Services Program (VASP)**

- Target group includes Army, Navy, Air Force, Marine, National Guard, Reservists veterans and service-disabled veterans
- Start-up Business Assistance
- Business expansion assistance
- Training
 - Get Started in Government Contracting
 - Technical Proposal
 - Cost Proposal
 - Construction Cost Estimating
 - Introduction to GSA Scheduling
 - Veterans Boot Camp



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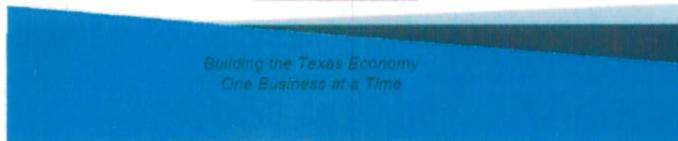


South-West Texas Border
**Small Business
Development Center Network**
Contracting Resource Center

Terri L. Williams, CEcD
Director, Contracting Resource Center

Curtis Mohler
Sr. Business Development Specialist (VASP)

216 S. San Saba
San Antonio, TX 78207
(210) 458-2458 Main
www.crc.txsfdc.org



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MTTF Committee Updates

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Infrastructure and Transportation Committee

Chair: Carroll Schubert

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**Neighborhoods and Real
Property Committee**

**Co-Chairs: Howard Peak and
Leo Gomez**

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**Communication and
Legislative Affairs
Committee**

**Co-Chairs: Mark Frye and
Jesse Hereford**

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Legislative

Description: Coordinate and integrate military-related State and Federal legislative efforts with City, County and Greater San Antonio Chamber efforts

Ongoing activities include:

1. Participate in SA to DC activities; contribute to relevant issue papers
2. Meet with State and Federal delegation and staffers to promote MTTF agenda
3. Meet with City and County legislative staffers / lobbyists
4. Provide updates / testimony to Texas Military Preparedness Commission

Completed Items:

- Developing military issue papers for SA to DC trip (ongoing)
- Attended kickoff SA to DC issue team meeting (1/24/2012)

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Legislative—SA to DC Military Issues



- Center for the Intrepid (CFI). Ensure adequate operations and maintenance funding is provided for the CFI during the duration of its mission
- Air Force (AF) Basic Military Training (BMT) Campus at Lackland. Ensure all BMT Campus-related projects remain approved after planned Fiscal Year (FY) 2013 Military Construction (MILCON) pause. Remaining projects include Dorms 5-8 and Classroom Dining Facilities 3-4 (\$390M+); reduces life cycle costs to maintain existing BMT facilities and operational impacts for all AF basic training
- Wilford Hall Ambulatory Care Center at Lackland. Two of four phases already funded / awarded, with following phases projected for funding in FY12 (\$161M) and FY15 (\$80.2M). Ensure funding continues
- Randolph Commercial Gate MILCON project—\$8.7M / 4,600 Square Feet (SF) plus supporting facilities (in Air Force Future Years Defense Program [FYDP])
- Camp Bullis Tactical Equipment Maintenance Facility (TEMF) MILCON project—\$11.4M / 21,000 SF, plus additional supporting facilities

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- F-35 mission. Ensure the next round of basing decisions recommends bringing the F-35 (Joint Strike Fighter) to Lackland, to support an operational mission and/or a training mission
- Lackland Interfaith Religious Center. Phase 1 MILCON project—\$17.5M / 36K SF (in AF FYDP)
- Randolph East Gate MILCON project. \$6.3M /1,000 SF plus supporting facilities (in AF FYDP)
- Request Congress / Department of Defense provide updated policy / process to allow Restoration and Maintenance recapitalization, particularly for historic facilities
- Fort Sam Houston Advanced Individual Training (AIT) Complex. Currently in Army Program—\$67M for Barracks, Battalion Headquarters, 6 Company Ops / 283,000 SF supports medical training at Fort Sam Houston



Military City USA Radio—Still Going Strong!

Military City USA Radio is now TWO HOURS every Saturday

Listen Live to Hour One at 0700 Saturdays, hosted by Ruth Medellin and Brent Boller; Hour One focuses on veterans' issues, community support and other non-mission issues in Military City USA.

Listen live to Hour Two at 0800 Saturdays, hosted by John Thurman and Mark Frye; Hour Two focuses on the military missions in San Antonio, Military City USA.

Hear Military City USA Radio live on News Talk 930 AM KLUP. Hear replays at www.militarycityusaradio.com and podcasts at www.klup.com>> KLUP Podcasts>>Military City USA.

MILITARY CITY USA radio))



Mission Readiness and Sustainability Committee

**Co-Chairs: Eric Stephens and
John Williams**

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Lackland AFB JLUS

Description: Conduct Joint Land-Use Study for Lackland AFB

Completed Actions:

- Final Report and Presentation to Commissioners Court – November 1
- Final Report and Presentation to City Council – November 3

Next Steps:

- Convene Implementation Team
- Submit Final Financial Report to OEA

Staff Support: Bexar County

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Description: Conduct Joint Land-Use Study for Randolph AFB

Completed Actions:

- OEA approval of grant request

Next Steps:

- Issue RFP – Summer 2012

Staff Support: Bexar County



**Updates from
Joint Base San Antonio and
Other MTTF Organizational
Representatives**

Adjourn