



**Military Transformation Task Force  
Meeting Minutes**

A Regular Meeting of the Military Transformation Task Force was held in the Municipal Plaza, Room B, 103 South Main, San Antonio, TX 78205 on Wednesday May 2, 2012 from 11 a.m. to 12 p.m.

<b>MEMBERS:</b>	Kevin Wolff	Frank Sherman	Mark Frye
Michael Novak	BG Theresa Carter	Leo Gomez	Robert Murdock
Elisa Chan	Carroll Schubert	Mac McCarthy	

<b>STAFF:</b>	Jesus Garza	Sandra Bagwell
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<b>GUESTS:</b>	Dan Glasson	Keith O'Gorman
John Wolters	Dave Larson	Melissa Shannon

**Citizens:** None

**Call to Order**

Mr. Novak called the meeting to order and welcomed our two Office of Economic Adjustment representatives, Dave Larson and Dan Glasson. Mr. Larson is the Deputy Director and Mr. Glasson is our project manager.

**Citizens to be heard**

No one signed up to speak.

**Review and Approval of Minutes from February 1, 2012**

Councilwoman Chan motioned to approve the February 1, 2012 minutes. Com. Wolff seconded the motion. A vote was taken and they were unanimously approved.

**Administrative Business**

**MTTF/Office of Military Affairs Completed Actions (Mr. Robert Murdock, City of San Antonio)**

Mr. Murdock gave a brief update on what the Office of Military Affairs has been working and noted the next two meetings. Please see Attachment 1, slides 5 through 7.

Brig. Gen. Carter asked if the consultants for the Community – Military Partnership study would look at all authorities that might need to be waived in order for Joint Base San Antonio (JBSA) to be able to participate. Mr. Murdock replied that the consultants would be tasked with looking at everything including the legal aspects.

Mr. Schubert asked what the purpose of the study would be, would it be to decide what services the City of San Antonio might provide? Mr. Murdock stated that the consultants would develop three business cases and determine the feasibility of going forward. Mr. Sherman stated that Mr. Glasson suggested that the consultant create a protocol manual that stated what service could be provided and what it would take to provide the service.

**Information Items**

**Update on the Ft Sam Houston Area Projects (John Wolters, CIMS)**

Please see Attachment 1, slides 9 through 29 for more information regarding Mr. Wolters presentation.

Mr. Novak stated that a developer has purchased the property on the corner of Walters Street and IH 35. The developers gave an update at the SAGE (San Antonio for Growth on the Eastside) Board meeting and showed their preliminary development plans for this property. Mr. Gomez stated that this is the first development of this size on the eastside in quite some time.

## **Update from MTTF Committee Chairs, Joint Base San Antonio, and Other MTTF Organizational Representatives**

### **Infrastructure and Transportation Committee (Chair: Carroll Schubert)**

Mr. Schubert stated that he was appreciative of the \$25,000,000 dollar grant that OEA was able to award San Antonio for the IH 35 / Loop 410 interchange just outside of Fort Sam Houston. He stated that this project would help quite a bit to alleviate the traffic in this area once it is complete.

Mr. Novak asked Mr. Sherman to send a copy of Mr. Wolters presentation to Jackie Gorman who is the chair of the SAGE Board.

### **Real Property and Neighborhoods (Co-Chairs: Howard Peak and Leo Gomez)**

Mr. Gomez said that the improvements were a benefit to those who need to access the base and was encouraging neighborhood growth in the area. Mr. Gomez also spoke about a grant that the San Antonio Housing Authority was working on. Please see Attachment 2 for additional information.

### **Communication and Legislative Affairs (Co-Chairs: Mark Frye and Jesse Hereford)**

Mr. Frye updated the members about recent legislative issues. Please see Attachment 1, slides 33 through 37, Attachments 3 and 4 for more information regarding his presentation.

### **Mission Readiness & Sustainability Committee (Co-Chairs: Eric Stephens and John Williams)**

Mr. Sherman gave an update on the Camp Bullis Joint Land Use Study (JLUS). Please see Attachment 1, slide 39. Ms. Shannon gave an update on both the Lackland JLUS and the Randolph JLUS. Please see Attachment 1, slides 40 and 41.

### **Brooks Development Authority**

Mr. McCarthy stated that there will be a news release and grand opening of the new 911 Call Center at Brooks. It is next to the Emergency Operations Center.

### **Joint Base San Antonio (502<sup>nd</sup> ABW)**

Brig. Gen. Carter stated that this was her first Fiesta and it was a great ten day event. She appreciated the local charities that provided tickets to military members and Wounded Warriors. She also mentioned the Texas Commanders Council which gives all Texas installation commanders a chance to meet and discuss topics such as encroachment issues, and the impact that Wind Farms have on radar systems, etc. JBSA will be hosting an upcoming meeting at Port San Antonio.

Mr. Murdock added that he attends the Texas Military Preparedness Committee (TMPC) quarterly meetings in Austin. This is the Governors council that has representation from each community that has a military installation. The Texas Commanders Council typically briefs the TMPC after their meetings.

### **Adjourn**

*Respectfully submitted,*

*Sandra Bagwell, Office of Military Affairs*

*Please visit the Military Transformation Task Force website: [www.sanantonio.gov/oma](http://www.sanantonio.gov/oma)*

*Audio recording is available at the Office of Military Affairs by request to:*

*[sandra.bagwell@sanantonio.gov](mailto:sandra.bagwell@sanantonio.gov)*

### **Attachments:**

1. Military Transformation Task Force PowerPoint Presentation
2. San Antonio Eastside Choice Neighborhood Choice Executive Summary
3. SA to DC Military Affairs Issue Team Summary
4. SA to DC Military Issue Papers



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## **Military Transformation Task Force**

**May 2, 2012**



**City of  
San Antonio**



**Bexar County**



**Greater San Antonio  
Chamber of Commerce**

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### **Agenda**

- 1. Citizens to be Heard**
- 2. Review and Approval of Minutes of February 1, 2012**
- 3. Administrative Business**
  - a) MTTF/Office of Military Affairs Completed Actions**
- 4. Information Items**
  - a) Update on the Ft Sam Houston Area Projects (John Wolters, CIMS)**
- 5. Update from MTTF Committee Chairs, Joint Base San Antonio, and Other MTTF Organizational Representatives**
- 6. Adjourn.**

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## **Citizens to be Heard**

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## **Review and Approval of Minutes from February 1, 2012**

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## **Administrative Business**

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## **Future Meetings**

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### **Upcoming MTTF Meetings**

- **August 1, 2012**
- **November 7, 2012**

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**MTTF** Completed Actions – Feb 2, 2012 to May 1, 2012

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**Hosted a Visit from Dan Glasson, DoD OEA Representative, from March 5 through March 7**

**Received Authorization on March 8th from City Council to Accept OEA Grant for Community – Military Partnership (CMP) Project**

**Attended Lackland JLUS Implementation Meeting on Mar 12th hosted by Bexar County**

**Received Grant Award on March 16th from OEA for the Community-Military Partnership (CMP) Project**

**RFP Released for CMP Project on April 19<sup>th</sup> with Proposals due May 18<sup>th</sup> and Contract Award early August**

**Initiated, Assisted, and Attended a JBSA Mission Brief and Tour of FSH for John Dugan, Director of the City's Department of Planning and Community Development on April 26th**

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## **Information Items**

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## Update on the Ft Sam Houston Area Projects

**John Wolters, CIMS**

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City of San Antonio  
Capital Improvements Management Services

## Fort Sam Houston Area Projects

John Wolters

Capital Programs Division (Horizontal)  
Capital Improvements Management Services



2 May 2012



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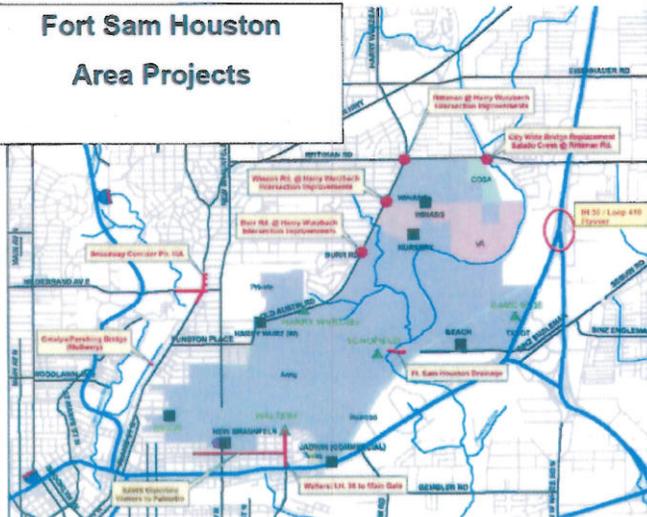
## Background

- The \$550 million City of San Antonio 2007-2012 Bond Program approved by the voters in May 2007.
- 69 street and drainage projects, valued at \$459 million, were part of that bond package.
- Three bond projects were targeted to support Fort Sam Houston
  - **Walters Street** (widened roadway between IH 35 and main gate)
  - **Fort Sam Drainage** (new bridge over Salado Creek on Binz Engleman)
  - **Fort Sam Transportation** (intersection improvements on Harry Wurzbach)
- Two non-bond projects, via City's "BRAC Fund" and federal EDA Grant, support Walters Corridor
  - **Carson Water Line** - increased water capacity to the Corridor to support development
  - **Walters Corridor Side Street Improvements** - improves side streets along Corridor
- Other bond projects are adjacent to Fort Sam Houston
  - **Rittiman Bridge** - one of several Citywide Bridge Replacements
  - **Catalpa Pershing Bridge Modification** - replaces two bridges close to Broadway
  - **Broadway Hildebrand** - major street / drainage construction on Broadway and Hildebrand
- Recent OEA grant allocates \$25 million to build flyover on IH 35 / Loop 410

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## Fort Sam Houston Area Projects

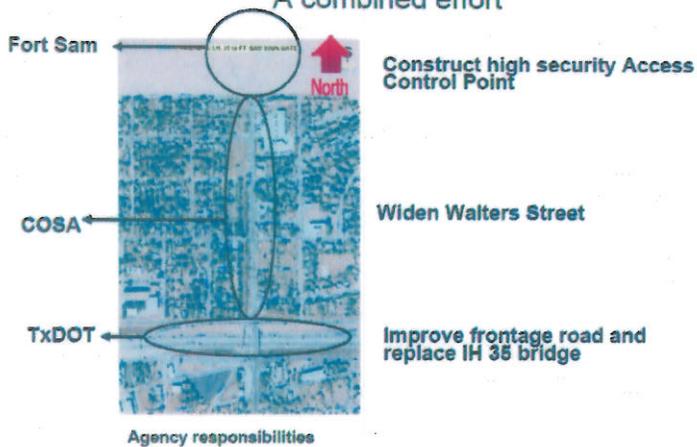


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## Walters Street

A combined effort



## TxDOT Bridge over IH 35





## Walters Street (IH-35 North to Fort Sam Main Gate)

- **Scope:** Reconstruct and widen existing roadway to a six-lane roadway (4 inbound, 2 outbound) with sidewalks, multi-use path, bike routes, enhancements and necessary drainage as needed.
- **Status:** construction began 10 / 2010
- **Completion:** 8 / 2012

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## Walters Street Under Construction

Road is widened westward, by filling in former Union Pacific RR easement



Ditch filled, new roadway being prepared.

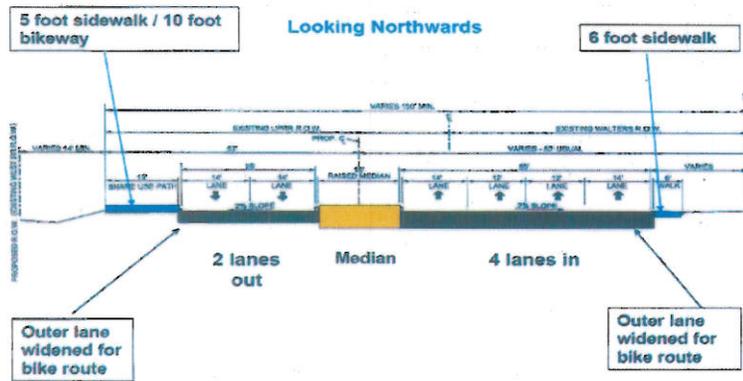
Photos taken at Hood intersection, looking south

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## Walters Street Cross Section

Looking Northwards



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## Walters Street Concept



CONCEPTUAL DESIGN  
WALTERS STREET STREETScape  
VAN ANKEN TEAM

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## Walters Corridor Improvements

Funded via "BRAC fund", City maintenance and EDA Grant

**SAWS Water Line:** Install 12 inch water line source to support development within Walters Corridor.

- **Status:** Construction begins 3 / 2012
- **Completion:** 7 / 2012

**Side Street Improvements:** Improve side streets along Walters Corridor

- **Status:** Planned for City's Infrastructure Maintenance Program.

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## Walters Corridor Improvements

- Carson Water Line
- Side Street Improvements



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## “Fort Sam Drainage”

- **Scope:** Construct bridge and roadway approaches over Salado Creek at Binz-Engleman.
- **Status:** Under construction
- **Completion:** 06 / 2012

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## Route of New Bridge and Roadway



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## Salado Creek Bridge construction underway



Recent flooding closing Binz Engleman.  
*New bridge in background*

Ongoing bridge deck work

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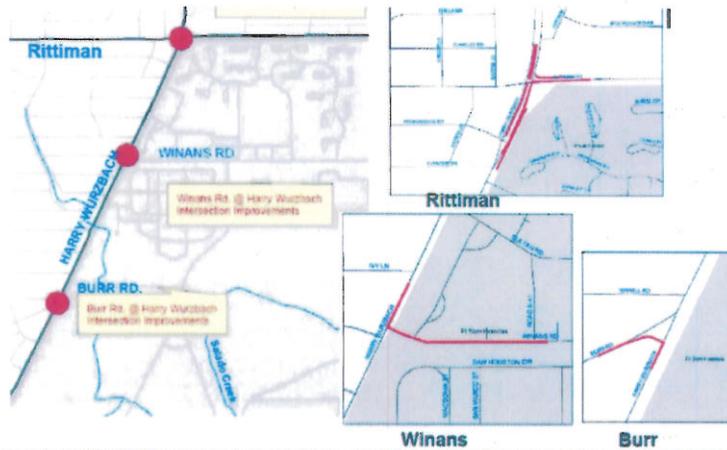
## “Fort Sam Transportation”

- **Scope:** Intersection and drainage improvements as needed along Harry Wurzbach at:
  - Rittiman Road
  - Winans Road
  - Burr Road
- **Status:** Under Construction
- **Start:** 8 / 2011
- **Completion:** 8 / 2012

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## "Fort Sam Transportation" Three Intersections Chosen



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## Components of "Fort Sam Transportation"

- **Burr**
  - Remove channelized right turn onto Harry W
  - Add left turn lane onto Harry W
  - Add left turn lane onto Burr
- **Winans**
  - Widen gate area to two outbound right turn lanes and a left turn lane
  - Add left turn lane onto Winans
- **Rittiman**
  - Widening to add additional turn lanes and increase turn lane storage.

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## OEA Grant – IH 35 / Loop 410 Flyover

- OEA offered \$300 million in grant funding for projects that would facilitate patient access to military medical facilities. (Fort Belvoir and Bethesda were the focus)
- San Antonio submitted three projects for consideration. The IH-35/ Loop 410 project was identified to be eligible for a \$25 million allocation.
- Project will facilitate traffic flow and increase safety of southbound traffic on IH 35 attempting to access Loop 410 south. Frontage road ramps will be shifted for safer entry and exit.
- COSA and TxDOT will now submit formal grant application, which is estimated to be approved Summer 2012.
- TxDOT will fund design and supplement construction costs with additional \$5M.
- Estimate design and environmental approvals to be completed 12-18 months. Estimate 2 years construction.
- Estimated project completion in Spring of 2016.

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## OEA Grant Flyover IH 35 south to Loop 410 south



Southbound IH 35 traffic will access southbound Loop 410 from the right lane, and no longer needs to cross active traffic.

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City of San Antonio  
Capital Improvements Management Services

Fort Sam Houston Area  
Projects

Capital Improvements Management Services



John Wolters  
Capital Programs Division (Horizontal)  
207-8084  
[john.wolters@sanantonio.gov](mailto:john.wolters@sanantonio.gov)



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**MTTF Committee Updates**



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**Infrastructure and  
Transportation  
Committee**

**Chair: Carroll Schubert**

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**Neighborhoods and Real  
Property Committee**

**Co-Chairs: Howard Peak and  
Leo Gomez**

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## Communication and Legislative Affairs Committee

**Co-Chairs: Mark Frye and  
Jesse Hereford**

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### Legislative

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**Description:** Coordinate and integrate military-related State and Federal legislative efforts with City, County and Greater San Antonio Chamber efforts

**Ongoing activities include:**

1. Participate in SA to DC activities; contribute to relevant issue papers
2. Meet with State and Federal delegation and staffers to promote MTTF agenda
3. Meet with City and County legislative staffers / lobbyists
4. Provide updates / testimony to Texas Military Preparedness Commission

**Completed Items:**

- Participated in SA to DC trip
- Completed trip summary report

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- Center for the Intrepid (CFI). Ensure adequate operations and maintenance funding is provided for the CFI during the duration of its mission
- Air Force (AF) Basic Military Training (BMT) Campus at Lackland. Ensure all BMT Campus-related projects remain approved after planned Fiscal Year (FY) 2013 Military Construction (MILCON) pause. Remaining projects include Dorms 5-8 and Classroom Dining Facilities 3-4 (\$390M+); reduces life cycle costs to maintain existing BMT facilities and operational impacts for all AF basic training
- Wilford Hall Ambulatory Care Center at Lackland. Two of four phases already funded / awarded, with following phases projected for funding in FY12 (\$161M) and FY15 (\$80.2M). Ensure funding continues
- Randolph Commercial Gate MILCON project—\$8.7M / 4,600 Square Feet (SF) plus supporting facilities (in Air Force Future Years Defense Program [FYDP])
- Camp Bullis Tactical Equipment Maintenance Facility (TEMF) MILCON project—\$11.4M / 21,000 SF, plus additional supporting facilities

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- F-35 mission. Ensure the next round of basing decisions recommends bringing the F-35 (Joint Strike Fighter) to Lackland, to support an operational mission and/or a training mission
- Lackland Interfaith Religious Center. Phase 1 MILCON project—\$17.5M / 36K SF (in AF FYDP)
- Randolph East Gate MILCON project. \$6.3M / 1,000 SF plus supporting facilities (in AF FYDP)
- Request Congress / Department of Defense provide updated policy / process to allow Restoration and Maintenance recapitalization, particularly for historic facilities
- Fort Sam Houston Advanced Individual Training (AIT) Complex. Currently in Army Program—\$67M for Barracks, Battalion Headquarters, 6 Company Ops / 283,000 SF supports medical training at Fort Sam Houston

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## **Military City USA Radio—Still Going Strong!**

**Military City USA Radio is now TWO HOURS every Saturday**

Listen Live to Hour One at 0700 Saturdays, hosted by Ruth Medellin and Brent Boller; Hour One focuses on veterans' issues, community support and other non-mission issues in Military City USA.

Listen live to Hour Two at 0800 Saturdays, hosted by John Thurman and Mark Frye; Hour Two focuses on the military missions in San Antonio, Military City USA.

Hear Military City USA Radio live on News Talk 930 AM KLUP. Hear replays at [www.militarycityusaradio.com](http://www.militarycityusaradio.com) and podcasts at [www.klup.com](http://www.klup.com)>> KLUP Podcasts>>Military City USA.

**MILITARY CITY USA radio**  37



## **Mission Readiness and Sustainability Committee**

**Co-Chairs: Eric Stephens and  
John Williams**



## Camp Bullis JLUS Implementation

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**Description:** Implement Camp Bullis JLUS Recommendations

**Retrofit of Streetlights:** City-wide Retrofit Project to come before City Council in June

- Under the Mayor's "Green Initiative/Sustainability Program" there are plans to replace 23,500 old street lights with new "dark sky friendly" LED lights.
- Includes 1,043 streetlights within 3 miles of Camp Bullis
- Ambient / Spillover light will be reduced and lessen "light pollution" which effects Camp Bullis and Lackland AFB Night Vision Goggle training
- Project should take 18 months once initiated

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## Lackland AFB JLUS

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**Description:** Conduct Joint Land-Use Study for Lackland AFB

**Completed Actions:**

- Lackland JLUS Implementation Team met on March 12

**Next Steps:**

- Issue RFP's for Lackland Training Annex studies
- Hire a Temporary Contract Analyst to manage Lackland JLUS implementation

**Staff Support:** Bexar County

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**Description:** Conduct Joint Land-Use Study for Randolph AFB

**Completed Actions:**

- OEA approval of grant request

**Next Steps:**

- Issue RFP – Summer 2012

**Staff Support:** Bexar County



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**Updates from  
Joint Base San Antonio and  
Other MTTF Organizational  
Representatives**

**Adjourn**



## San Antonio Eastside Choice Neighborhood

### EXECUTIVE SUMMARY

**BACKGROUND:** In March 2011, the U.S. Department of Housing and Urban Development (HUD) announced the award of a Choice Neighborhood Planning Grant to the San Antonio Housing Authority (SAHA). The project's purpose was to create Transformation Plan for San Antonio's historically grand but currently impoverished Eastside that includes a variety of achievable, effective reinvestment and redevelopment strategies. The traditional heart of the Eastside is Wheatley Courts, a family community built in the 1940's. The 248-unit complex is one of the oldest public housing developments in San Antonio and SAHA's vision, articulated in the Transformation Plan and informed by resident feedback received during 12 months of planning and listening, is to redevelop Wheatley Courts and use it as a catalyst for restoring the larger Eastside community to being a *neighborhood of choice*.

**COMMUNITY NEEDS:** San Antonio's Eastside has been in a state of decline for decades. Like many American inner city neighborhoods, too many families and amenities have moved to the suburbs and the residents who remain finding themselves in a blighted, deteriorating, often unsafe area; though these neighborhoods contain 1% of San Antonio's population, 9.2% of all criminal offenses occur there. Despite recent growth in small businesses in the area, residents cite lack of access to health care, limited police presence, escalating criminal activity and drug use, insufficient sidewalks and exterior lighting, no green space or playgrounds and inadequate affordable housing as daily challenges.

**TAKING A STEP FORWARD:** In April 2012, SAHA applied for a Choice Neighborhood Implementation Grant to create and employ a Transformation Plan for San Antonio's Eastside (the area reflected in the map to the right). The boundaries are I35 to the north, MLK Blvd. to the south, New Braunfels to the west and the Rail to the east. This effort will be built from and will align with: a) existing infrastructure investments by the City of San Antonio; b) revitalization activities of the Eastside Promise Neighborhood (EPN) initiative, funded by the U.S. Department of Education, led by the United Way and focused on school reform and family strengthening; and c) new safety initiatives made possible by Byrne Act criminal justice funding available to Promise Neighborhood grantees. The Transformation Plan includes: high-quality, energy efficient multi-family housing (public, affordable and market rate); an integrated Education Corridor along a line connecting Washington Elementary School with St. Philip's College; new employment and small business opportunities facilitated by a partnership with San Antonio for Growth on the Eastside; new health resources, including the expanded presence of the City's Metropolitan Health Department Clinics and Programs; and, safety improvements provided by SAHA in conjunction with the San Antonio Police Department.



**GRANT DETAILS:** SAHA is requesting a five-year, \$30 million Choice Neighborhood Implementation Grant from the U.S. Department of Housing and Urban Development to redevelop existing public housing in the Wheatley Courts.

In addition, SAHA seeks to revitalize San Antonio's Eastside Choice Neighborhood into a walkable, safe, compact, mixed used, pedestrian friendly community of opportunity containing a wide range of amenities. SAHA's goals for the master planned neighborhood are to:

- Increase park space;
- Implement Byrne Act-funded crime prevention and safety-enhancing activities in partnership with EPN;
- Establish community gardens and produce a food co-op;
- Coordinate placement of a multi-modal transit hub to link Choice neighborhood residents with anchor institutions and employment centers;
- On-site Health Clinic
- Construct a community center that serves as a focal point for youth, seniors, arts, neighborhood beautification and community engagement.

The Transformation Plan builds from existing assets, e.g., microloans by San Antonio for Growth on the Eastside for new business starts; internal and external workforce development training and adult education; proximity to two major employment centers (Fort Sam Houston and downtown); and, significant investments by the City in the target area. The Eastside Choice Neighborhood is aligned with the Eastside Promise Neighborhood, SA2020 (a citywide strategic planning process), and the Eastside Reinvestment Summit organized by a City Councilwoman Taylor and Mayor Julian Castro.

Positive outcomes for Wheatley property residents will be achieved through on-site case management providing a range of needed services and backed by a network of SAHA and community service providers. In response to community needs and residents' interests in obtaining employment, a particular emphasis will be on expanding job readiness, training and placement programs through SAHA's Moving to Work Program, Goodwill Industries' Good Careers Academy, and St. Philips College.

Improved access to health care and services aimed at improving residents' health will occur through expansion of a Metro Health clinic, better connection to the Frank Bryant Health Center, and programmed green spaces around the neighborhood. United Way's Eastside Promise Neighborhood will implement cradle to college/career programs for children, youth and adults.

Urban Strategies case management team will coordinate closely with the EPN team to ensure that family supports enhance comprehensive educational efforts and create a community of Choice. Public safety will be improved by more consistent, positive communication between law enforcement and residents

The aggregation of these new, enhanced and expanded resources, augmented by the area's proximity to downtown and major employment centers, will trigger a resurgence of the area's popularity for families and individuals of all ages. The longest-term result will be an Eastside community whose assets are owned and managed by its residents long after Choice is gone.

## 2012 SA to DC Military Affairs Issue Team Summary

### Issue Team Participants:

Mark Frye, Government Program Manager, Port San Antonio (Military Issue Team Chair)  
Scott Gray, Executive Vice President, J.M. Waller & Associates  
Thomas Long, Senior Manager, CPS Energy  
James Massaro, Assistant Vice President for Research, The University of Texas at San Antonio  
James Morgan, CEO, TEAM Integrated Engineering  
John Thurman, President, Heart of Texas Realty  
Jack Farris, Consultant, TEAM Integrated Engineering  
Carroll Schubert, President and CEO, PCSI  
Don Taylor, President, TEAM Integrated Engineering  
Sam Luna, Trustee, San Antonio Water System  
Mario "Omar" Garcia, Vice President, San Antonio Economic Development Foundation  
Steve Huffman, President, Huffman Development  
Hong Deng, Federal ITC Consulting  
Michael "Alex" Nava, Board Member, Port San Antonio  
Jessica Crawford, Government Affairs Manager, SRC

### Pentagon Visit Briefers:

**Maj Gen (Dr.) Thomas W. Travis, USAF**

*Deputy Surgeon General of the Air Force*

**RADM Michael H. Mittelman, USN**

*Deputy Chief, Bureau of Medicine and Surgery*

*Deputy Surgeon General*

**BG John L. Poppe, USA**

*Assistant Surgeon General (Force Protection)*

**Mr. Steven Schleien, OSD Policy**

*Principal Director for Cyber Policy*

**Mr. Jack N. Summe, OSD Policy**

*Defense Intelligence Senior Leader (DISL)*

*Senior Advisor for Cyber Policy*

**Hon Terry Yonkers**

*Assistant Secretary of the Air Force (Installations, Environment and Logistics)*

**Ms. Debra K. Tune, SAF/IE**

*Principal Deputy Assistant Secretary of the Air Force (Installations, Environment and Logistics)*

**Mr. Mark A. Correll, AF/A7C**

*Deputy Air Force Civil Engineer*

**Mr. John Conger, ADUSD(I&E)**

*Assistant Deputy Undersecretary of Defense (Installations and Environment)*

**Mr. David A. Larson, OEA**

*Deputy Director (Programs), Office of Economic Adjustment*

As has historically been the case, the speakers were candid, informative and provided the group with timely information about San Antonio's military missions, including medical, cyber, installations and related information. They were willing to answer all questions raised. As the Pentagon briefings are for "non attribution", no further summary can be provided.

### **Appointments:**

Jason Dragon  
*Office of Congressman Henry Cuellar*  
Conrad Risher  
*Office of Congressman Charlie Gonzalez*  
Chris Shank  
*Office of Congressman Lamar Smith*  
Brian O'Shea  
*Office of Congressman Quico Canseco*  
Dave Hanke  
*Office of Senator John Cornyn*  
Kevin Kane, Dave Davis  
*Office of Senator Kay Bailey Hutchison*  
Michael Thornberry, MAJ Clint Wilson  
*Office of Congressman Mike Conaway (11<sup>th</sup> District)*

### **Issues/Topics Reviewed During Issue Team Meetings**

In general, the team(s) covered all of the issues identified in the 2012 Federal Agenda under the Military category as well as had candid discussions about pending budget cuts, the Military Construction (MILCON) Pause, Sequestration impacts on the Defense Department and the request by the Department of Defense for additional BRAC rounds in 2013 and 2015.

### **Summary:**

**Center for the Intrepid:** All staffers will be on the lookout for any actions that may jeopardize O&M funding to the Center for the Intrepid.

**F-35 Basing Decision:** As the next round of F-35 basing decisions is not likely to occur until FY14, staffers agreed that short-term actions may not be necessary, but are mindful of the relationship between F-35 production levels and final basing decisions. We will remain in dialogue with the 149<sup>th</sup> Texas Air National Guard to determine if more immediate action is required.

**Non-Medical MILCON Projects:** The staffers were uncertain as to the impact the proposed DoD MILCON "Pause" will have on MILCON projects currently on the legislative agenda that are programmed for FY13 and beyond.

**Wilford Hall Ambulatory Center Funding:** We got nothing but positive indications that full funding for the remaining phases of the Wilford Hall Ambulatory Center will be forthcoming.

**Potential BRAC 2013/2015:** As was also indicated by our Congressional delegation / Senators, there is no current congressional support for promulgating BRAC legislation during this session of Congress.

### **Lessons Learned:**

Based on experience gained from 2011, the team divided into a House team, led by Schubert and a Senate team, led by Frye (with the Senate group also visiting Congressman Canseco's office due to scheduling). Both teams met at Congressman Smith's office for the final visit.

### **Follow up actions:**

Mark Frye and Carroll Schubert will be in touch with the various staffers as the FY12 legislative process moves forward.



## MILITARY ISSUE PAPER

Mark W. Frye  
 Government Program Manager  
 Port San Antonio  
[Mark.frye@portsanantonio.us](mailto:Mark.frye@portsanantonio.us)  
 (210) 362-7841

### 149<sup>th</sup> FIGHTER WING: TRANSITION TO F-35 LIGHTNING II

**REQUEST:** We want to support efforts to bring an F-35 operational or training mission to the 149<sup>th</sup> Fighter Wing, the Air National Guard's (ANG) premier pilot training center, by ensuring Lackland AFB scores at the top of the Air Force's next F-35 basing decision.

#### **BACKGROUND:**

The 149<sup>th</sup> Fighter Wing is based at Lackland AFB, Joint Base San Antonio (JBSA), TX. In 2011, the 149<sup>th</sup> Fighter Wing consisted of 900 employees, contributed over \$100M of economic impact into the San Antonio community and created over 400 secondary jobs. The 149<sup>th</sup> Fighter Wing's primary federal mission is training F-16 pilots and combat support personnel for worldwide operations. Their instructor pilots deploy in support of combat operations in Iraq and Afghanistan to stay abreast of evolving requirements of theater commanders. The 149<sup>th</sup> Fighter Wing also has a number of state missions. The 149<sup>th</sup> Medical Group is the on-call medical team for FEMA Region 6 for emergencies and contingencies and was the lead medical unit for hurricanes Katrina, Rita, Dolly, Gustav and Ike. The federal mission enables the state mission; thus, without a federal mission, the future of the 149<sup>th</sup> Fighter Wing could be in jeopardy.

Currently, the 149<sup>th</sup> Fighter Wing flies F-16s. The Air Force is in the process of retiring F-16s and replacing them with F-35 Lightning II Joint Strike Fighters. For its federal mission, it is important that the 149<sup>th</sup> Fighter Wing transition from the F-16 to the F-35 to secure a vibrant, front-line fighter mission and remain relevant and viable well into the middle of this century. Securing this strong federal mission enables continued robust state mission capability—important not only to the State of Texas but to the overall San Antonio community. In October 2009, the Air Force announced four initial basing locations (Fig. 1).

US Active Air Force/ANG	Eglin AFB (FL), Luke AFB (AZ), Hill AFB (UT), Burlington (VT/ANG)
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#### Figure 1: USAF Initial Basing Candidates

San Antonio was disappointed to learn that Lackland AFB did not make the initial F-35 basing decision list. Lackland AFB appears to score well in all basing criteria areas: Mission Area, Capacity Area, Environment, Cost and Intangibles. The 149<sup>th</sup> Fighter Wing estimates the costs of converting the existing F-16 facilities to F-35-capable facilities are minimal. The San Antonio community seeks to take actions, if necessary, to improve perceived deficiencies, and ensure Lackland AFB scores at the top of the Air Force's next F-35 basing decision (Fig. 2).

Mission Area: weather, airspace, training assets	Excellent flying weather >330 days/year; three different operating areas of 90+nautical miles in length; superior tactical range within 70 nautical miles of Lackland AFB
Capacity Area: runway, ramps, facilities, simulators, and other infrastructure	11,500' runway, generous ramp space, existing hangars and munitions storage area; existing classrooms and briefing rooms; multi-million dollar simulator facility; all of the support benefits of JBSA (child development center, fitness center, medical, etc.)
Environment: noise issues, barriers to encroachment	Minimal noise issues due to C-5 Galaxy footprint; excellent barriers to encroachment due to San Antonio's robust support of flying operations at Lackland AFB (Port San Antonio)
Cost: MILCON conversion costs, total conversion costs	Minimal MILCON costs due to 149th Fighter Wing being an existing F-16 pilot training center; increased SRM funding and additional local job/economic benefit post conversion
Intangibles: judgment areas	San Antonio is America's Military City – unparalleled community support for military; Lackland AFB (Kelly Field Annex) has a 70+ year heritage of fighter aviation training; 149 <sup>th</sup> Fighter Wing has excelled in every operational readiness inspection since receiving F-16s and boasts the most experienced instructor pilot cadre of any US training unit

Figure 2: 149<sup>th</sup> Fighter Wing and Lackland AFB Scoring Strengths



## **MILITARY ISSUE PAPER**

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### **Advanced Individual Training (AIT) Complex Fort Sam Houston, Joint Base San Antonio (JBSA), PN 47255 (Army)**

**REQUEST:** MILCON funding (\$67M) to provide state-of-the-art training facilities for Advanced Individual Trainees who pass thru Fort Sam Houston, JBSA as part of their Medical Training requirements.

1. Authorize full funding for the construction of a non-standard design Advanced Individual Training (AIT) Complex which includes AIT Barracks (283,000 SF), Battalion Headquarters (BNHQ), barracks/company operations (B/COF) for 600 soldiers, a running track with unit PT area, and all supporting facilities.
2. Provide timely and full incremental funding for the remaining phases of the Advanced Individual Training Complex program.

**BACKGROUND:** As part of the mandatory criteria for AIT barracks, students are authorized a minimum of 216 SF per two-person bedroom with shared latrine, but are currently living in 40 to 90 SF per person open bays with bunk beds and gang latrines. With 2,400 barracks bed spaces already built, this is the last project of a multi-phase program to construct 3,000 bed spaces that are fully compliant with modern AIT barracks standards. This program resolves the existing deficit of AIT barracks space at Fort Sam Houston and gets soldiers out of obsolete open bay, gang latrine facilities and into modern satisfactory living space, thereby improving training effectiveness, medical care provided by the Army, and increasing retention.

**ISSUE:** Budget uncertainties have and will continue to threaten the current funding schedule of the AIT barracks program. With barracks/company operations for 600 soldiers still in need of authorization, it is imperative that a strong commitment is made to ensure the program is completed on schedule and in its entirety. Reducing the total number of barracks constructed and/or delaying other future facilities will jeopardize the AIT Complex plan and force AIT trainees to continue to be housed in one or more of the existing substandard barracks in open bay conditions, with gang latrines.

Fully authorizing the funding of the AIT Barracks Complex would guarantee the completion of the program, reduce maintenance costs and improve the energy & operational efficiency of the campus by demolishing the old, obsolete open bay barracks.

This project needs full support to provide an efficient, modern training campus for the future Advanced Individual Trainees for the Army, reflecting our commitment to them, their parents, and to the military community that these trainees will be well cared for while training on the largest military medical training center in the world: Fort Sam Houston, the "Home of Military Medicine".



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### **Ft Sam Houston - Tactical Equipment Maintenance Facility Complex MILCON PN 67554 (Army)**

**REQUEST:** MILCON Funding (\$11.4M) to construct a new 21,072 square feet (1,958 square meters) Tactical Equipment Maintenance Facility (TEMF) complex at Ft Sam Houston, including 21,628 square yards (18,084 square meters) of concrete hardstand. Included are a maintenance facility, tactical vehicle parking, organizational storage, petroleum and other hazardous material storage, and four vehicle wash stations.

**BACKGROUND:** This project enables the installation to better meet 2005 Defense Base Closure and Realignment Commission Report Joint Basing Recommendation # 146 (H&SA 41) by providing base support to US Army mission units conducting training activities at Camp Bullis, TX. With expansion of missions at Camp Bullis, this facility is required to meet increased operational demand. It is an Army MEDCOM mission project that replaces the existing motor pool with a modern TEMF.

Existing facilities include a maintenance shop constructed in 1945, portable buildings, and connex boxes. Equipment storage is at Victor Base, four miles away from the maintenance shop. Vehicle maintenance is performed in substandard, undersized buildings that minimally meet customer needs. The current operation lacks standard shop components, such as an overhead crane and interior maintenance pits. The facilities have no heating, cooling, and ventilation systems. They are structurally unsound, have inadequate utility support, and lack functional space and layout to accommodate modern vehicles.

If this project is not provided, combat medics will be forced to continue performing maintenance functions in temporary facilities that are severely crowded, inadequate, and substandard, which create conditions that are unsafe and expose maintenance operations to bad weather. These conditions result in nonproductive time, impair the effective employment of skilled personnel, and adversely affect mission training. This has a direct adverse impact on organizational productivity and morale.

The Air Force is Lead Agency (Supporting Component) for Joint Base San Antonio and is tasked with supporting Army (Supported Component) mission requirements at Ft Sam Houston. The Army is responsible for advocating for this mission project and ensuring it is in their Program Objective Memorandum (POM). However, the Air Force is responsible for programming, planning, and contracting the facility in accordance with Army mission and Air Force administrative standards.



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### **Lackland AFB - Ambulatory Care Center MILCON** **MPLS 07-3859**

**REQUEST:** MILCON Funding to complete the state-of-the-art healthcare facility for our Wounded Warriors, active duty military and their families, and military retirees is critical for San Antonio and the DoD. Congress should:

1. Authorize and provide full funding (\$161.3M) for the Phase 3 (FY12) construction of the modern ambulatory care center (ACC) at Lackland AFB to replace the oversized and aging Wilford Hall medical facility.
2. Provide timely and full funding for the remaining phases of the project (FY15) to ensure a complete and modern ambulatory care center is completed at Lackland AFB.

**BACKGROUND:** The Base Realignment and Closure (BRAC) Law of 2005 directed Wilford Hall Medical Center (WHMC) to transfer its in-patient functions to Brooke Army Medical Center and consolidate out-patient ambulatory care at Lackland AFB.

The new ambulatory care center is not fully authorized and funded. Instead, the Department of Defense (DoD) is funding the ambulatory care center in four phases from FY10 to FY15. The FY10 defense budget funded the first phase of the ambulatory care center project at \$72.6M and the second phase at \$162.2M in FY11. These two phases of the project are currently under construction. Currently, the FY12 budget includes the third phase of the project for \$161.3M, and the fourth and final phase, is planned in FY15 at \$80.2M.

**ISSUE:** Projected budget cuts have created uncertainty about whether the project will be funded as planned, and as such impacting whether project completion will be delayed/impacted. The FY12 Phase 3 Lackland ACC is currently being considered for partial, incremental funding of only \$80.6M risking project time and cost growth. There is also risk that deferment of any phase will require the existing 1.4 million square foot Wilford Hall to be kept in partial operation; the added cost for safely maintaining any clinical care in this 55-year old facility is tremendously expensive.

Fully authorizing and funding the remaining phases of the ambulatory care center project would guarantee the completion of this critical medical project amid budget cuts, send a strong commitment of support to our military, and reduce project costs and funding and operational risk.

This project needs full support to provide an efficient, modern healthcare facility for our warriors, their families, and other beneficiary patients who deserve high quality care in a facility reflecting our commitment to the military community in the fourth largest beneficiary market in the DoD.



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### **Lackland AFB - BMT Campus Replacement Program**

**REQUEST:** MILCON funding to provide state-of-the-art training facilities for all Airmen who pass through Lackland AFB for Basic Military Training (BMT).

1. Authorize full funding for the construction of all 8 dorms (Airmen Training Complexes (ATC)) and all 4 Dining Classroom Facilities (DCF) in the BMT program to replace outdated dorms that do not meet the quality standards for military training.
2. Provide timely and full incremental funding for the remaining phases of the project with no more funding "pauses" and no cuts to the program.

**BACKGROUND:** In 2008, a total BMT Replacement Program was approved for Lackland AFB. The program demolishes several 40-year old, dilapidated dormitories and replaces them with a consolidated campus that incorporates eight new ATCs and four new DCFs. However, the BMT program is not fully funded, but is being funded in phases and experiencing delays.

The program has been funded corporately from Headquarters Air Force since FY09 and has, currently, authorized construction of four ATCs and two DCFs. Unfortunately, due to budget concerns, a "pause" was put on the program and the 5<sup>th</sup> ATC and 3<sup>rd</sup> DCF schedule for award in FY13 were delayed to FY14.

**ISSUE:** The budget uncertainties have and will continue to threaten the current funding schedule of the BMT program. With four ATCs and two DCFs still in need of authorization, it is imperative that a strong commitment is made to ensure the program is completed on schedule and in its entirety. Reducing the total number of dorms constructed and/or delaying other future facilities will marginalize and split operations of Air Force Basic Training between two separate sets of facilities, jeopardizing the BMT community plan and forcing Airmen trainees to be housed in one or more of the existing, substandard dorms (Recruit Housing and Training (RH&T) facilities).

Fully authorizing the incremental funding of the BMT Campus Replacement would guarantee the completion of the program amid budget cuts, reduce maintenance cost (approx \$2.1M/year for each RH&T dorm), improve the energy & operational efficiency of the campus, and ensure Air Force BMT is standardized and provided in an appropriate operational environment.

This project needs full support to provide an efficient, modern training campus for the future Airmen of the Air Force, reflecting our commitment to parents and the military community that their children will be well cared for while training on the largest military base in the DoD.



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### Lackland AFB - Interfaith Religious Center MILCON MPLS 08-3006

**REQUEST:** MILCON Funding (\$29.9M in three phases; should be in FY12 PBR) to construct a new 94,000 square foot (8,733 square meter) Interfaith Religious Center (IFRC) at Lackland AFB.

**BACKGROUND:** This facility fulfills the constitutional intent to provide weekly worship and religious education training opportunities for all basic military trainees for any faith group. This is the only facility of its kind in the Air Force as the only basic military training mission for the Air Force is conducted on Lackland AFB.

This project provides an IFRC consisting of worship areas, religious education and gathering space, and administrative support space for 17 separate faith groups. The Center would be constructed in three separate phases. The project has not yet been fully designed but will be ready for advertisement and bid for a design build effort 6 months after the project is authorized.

#### PHASED PROJECT COST:

Phase 1 Worship Building:	36,000 SF	\$17.0M
Phase 2 Religious Education Building:	37,000 SF	\$10.5M
Phase 3 Religious Center Plaza:	21,000 SF	\$ 2.4M

This will be a facility that supports 6,500 personnel across 17 separate faith groups, to include 92 percent of all recruits who attend religious services. Due to the demanding training schedule and the tightly controlled training environment of the recruits, there is only a 6-hour block of time available to provide access to religious services and education on a weekly basis. During this timeframe, all faith groups could be accommodated with multiple services, to include the large Protestant and Catholic congregations. Additionally, current facilities do not provide adequate space for all required faith groups, a critical shortfall during the rigorous training environment.

The IFRC will be a unique facility at Lackland AFB and a model for other DoD training bases nationwide. According to the Air Force Chief of Chaplains, "This is the most needed chapel construction project in the Air Force." The primary purpose for constructing the IFRC is to provide a welcoming and inspiring place of worship and education for Air Force trainees of multiple faiths. The Air Force is seeking to build a sense of community and respect among all trainees. The overall BMT chapel message is that God is close and communicates a sense of refuge, peace, safety, and strength. The IFRC will inspire faith and hope through intentional, contemporary design.

This project is currently included in the Air Force FY14-17 FYDP by AETC, which would make it a viable candidate for Congressional Insert.



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### **Randolph AFB - Commercial Gate MILCON** **TYMX 12-3002**

**REQUEST:** MILCON Funding (\$8.8M) to construct a new Commercial Vehicle Entry Gate on the west side of Randolph AFB, including 4,575 square feet (425 square meters) of facilities.

**BACKGROUND:** This project modernizes Air and Space Inventories, Organizations, and Training by replacing an aging, inefficient entry control gate that does not meet Anti-Terrorism / Force Protection (ATFP) criteria and poses a significant risk to both flying training operations and overall base security. A new commercial vehicle entry gate will provide a state-of-the-art entry control facility and a first line of defense for base personnel and their families by isolating large commercial vehicles with the potential for carrying explosives away from critical base facilities, personnel, and assets until they can be properly inspected. The new gate also eliminates a serious risk to flying operations currently in place by removing permanent structures from critical airfield clear zone and provides a modern, functional entry gate to provide convenient and improved access to and from the installation. The project has not yet been designed but will be ready for advertisement and bid 6 months after the project is authorized and funded.

By completing this project the Air Force gains a state-of-the-art entry control facility capable of supporting and enhancing overall base security, eliminates a serious hazard to flying operations through the relocation of the existing gate outside of the airfield clear zone, and also creates convenient access directly from a major thoroughfare which will help balance peak traffic loads and mitigate traffic congestion throughout the surrounding area.

The planned gate location is adjacent to highway improvements currently underway by the Texas Department of Transportation to expand Loop 1604 and improve the Rocket Lane intersection. This new commercial gate would tie into these improvements and base access would be directly from the Rocket Lane/Loop 1604 Intersection.

This project is currently included in the Air Force FY14-17 FYDP by AETC, which makes it a viable candidate for Congressional Insert.



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### **Randolph AFB - East Gate MILCON** **TYMX 08-3003**

**REQUEST:** MILCON Funding (\$6.3M) to construct a new Vehicle Entry Gate on the east side of Randolph AFB, including 1,000 square feet of facilities.

**BACKGROUND:** This project modernizes Air and Space Inventories, Organizations, and Training by replacing an aging, inefficient entry control gate that does not meet Anti-Terrorism / Force Protection (ATFP) criteria and poses a significant risk to both flying training operations and overall base security. The shortfalls were noted as a critical security weakness in a Security Forces Vulnerability Assessment. The new vehicle entry gate provides a state-of-the-art entry control facility and a first line of defense for base personnel and their families by utilizing modern entry control structures and design features to isolate vehicles with a potential for carrying explosives away from critical base facilities, personnel, and assets until they can be properly inspected. The new gate also eliminates serious risk to flying operations by removing permanent structures from the critical airfield clear zone and provides a modern, functional entry gate to provide convenient access to and from the installation. Additionally, the design of the new entry gate will eliminate a serious traffic hazard for base personnel by providing adequate queuing for vehicles between the Farm-to-Market Rd 78 intersection and the guard house and provide a significant benefit to the off-base community. The lack of queuing in the current setup has been a substantial contributor in numerous major vehicle mishaps with serious injuries. The project has not yet been designed but will be ready for advertisement and bid 6 months after the project is authorized and funded.

The Air Force gains state-of-the-art entry control facility capable of supporting and enhancing overall base security through the relocation of the existing gate outside of the airfield clear zone and the elimination of a serious hazard to flying operations. The gate will also create convenient access directly from a major thoroughfare which will help balance peak traffic loads and mitigate traffic congestion throughout the surrounding area.

The project will also relocate youth ball fields, which are also located partially within the airfield clear zone, further improving base safety by eliminating the numerous light poles which present a substantial hazard to flying operations, and removing a large gathering area from close proximity to aircraft final approach/departure flight path.

This project is currently included in the Air Force FY14-17 FYDP, which makes it a viable candidate for Congressional Insert.