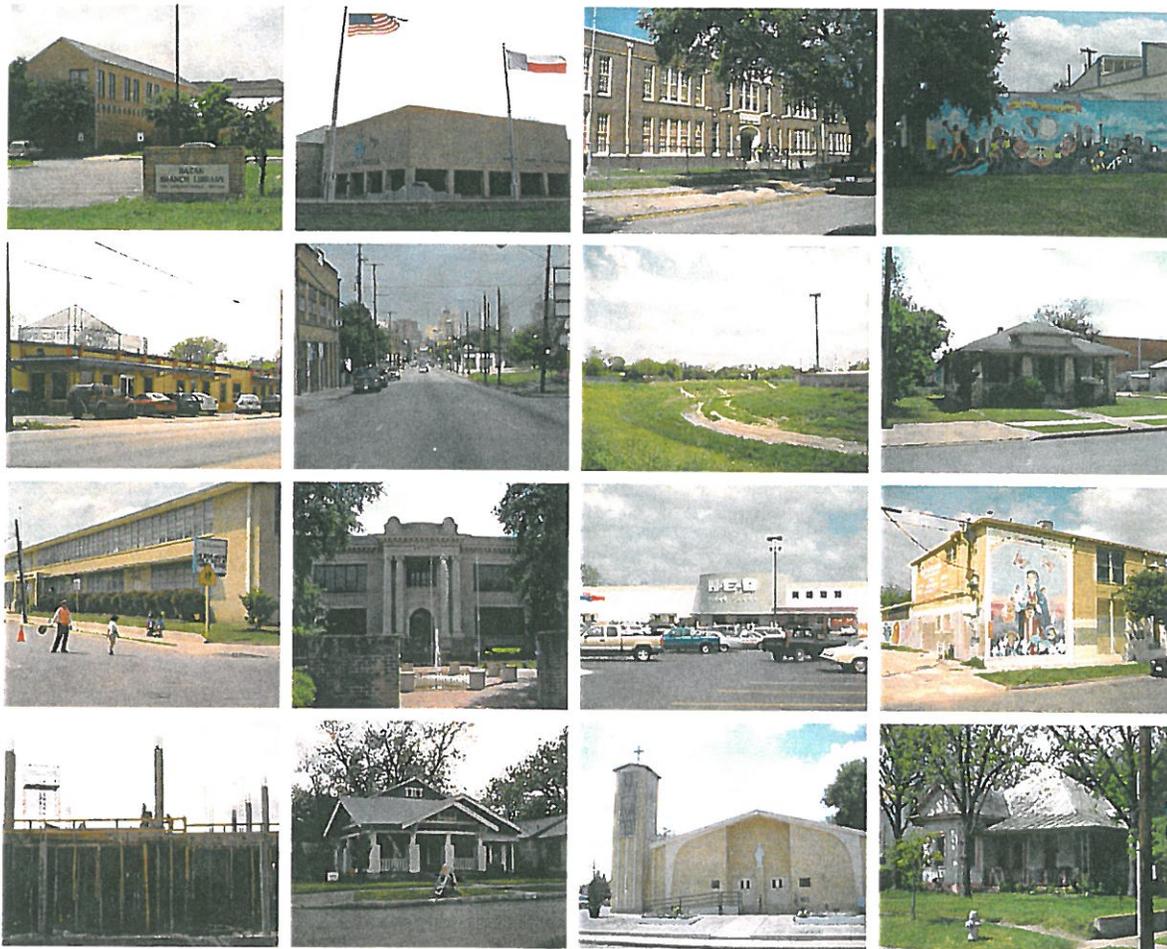


The We Can Coalition –
Westend Communities and Neighborhoods
GOALS AND STRATEGIES REPORT



May 2001

Based on the Ideas from the
We Can Coalition
February 24, 2001 and April 21, 2001
Community Meetings

Prepared by:
The City of San Antonio Planning Department

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CITY OF SAN ANTONIO

Dear Neighbors:

The City of San Antonio Planning Department met with the We Can Coalition and other stakeholders from the near westside of San Antonio, to brainstorm and identify goals for improving the community. The February 24 and April 21, 2001 public workshops resulted in prioritized goals, as well as strategies to accomplish the goals. From this, a Goals and Strategies Report was developed.

At the workshops, the We Can Coalition and other area residents and stakeholders, identified the top three goals they want to achieve as: (1) unite the community; (2) beautify the area and its environment; and (3) improve community safety.

This report is a snapshot of the values of the community. The purpose of this snapshot is to focus the community energies on commonly agreed upon goals and strategies. There is no funding in this planning effort. The real value of this report is that it functions as a catalyst that will bring neighborhood residents and stakeholders together to focus their energies on commonly agreed upon goals.

The City cannot improve neighborhoods alone. Today, neighborhoods and community groups must partner with all stakeholders such as schools, businesses, non-profit organizations and churches, to make a positive impact in our communities.

The We Can Coalition Goals and Strategies Report will be distributed to appropriate City departments, as well as to Councilman Bobby Perez, District 1, Councilman David A. Garcia, District 5, and Mayor Howard Peak. As Planning Director for the City of San Antonio, I applaud your efforts and thank you for making our neighborhoods a better and safer place to live.

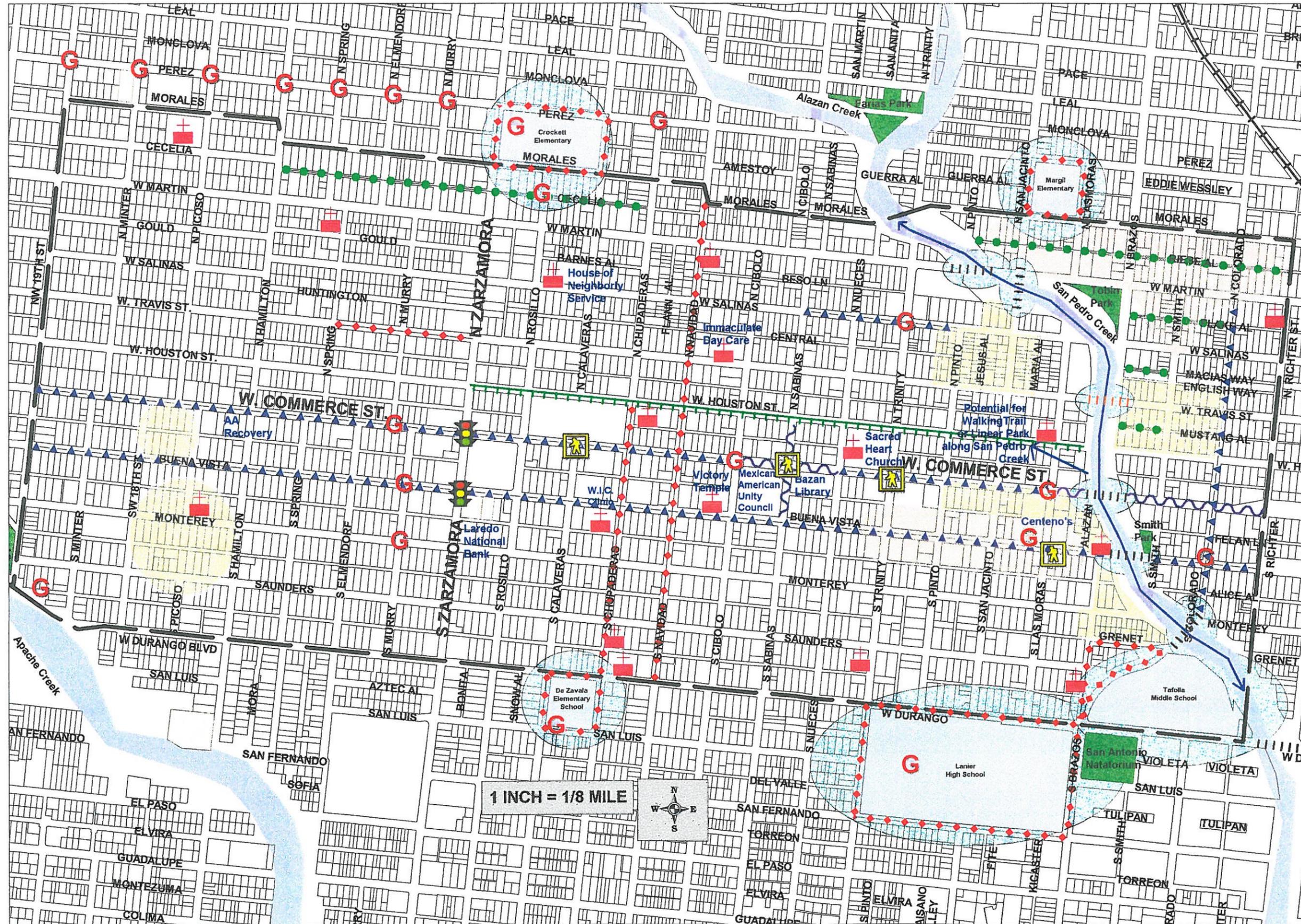
Sincerely,

A handwritten signature in black ink, appearing to read "Emil R. Moncivais".

Emil R. Moncivais, Director, AICP, AIA
City of San Antonio Planning Department

Summary of Goals and Strategies (see pages 8– 11 for entire text)

1. **Unite the community** by identifying the different neighborhood groups, associations, activists, and community betterment groups within the near westside, and by holding joint meetings at neutral sites such as schools or libraries to focus on working together and solving community problems.
2. **Beautify the area and its environment** by recruiting volunteers for clean up projects, drawing on the City of San Antonio's Neighborhood Improvement Challenge Grant, Keep San Antonio Beautiful, and related programs to help in landscaping or clean up efforts, participating in the "Blue Card Notification" program of the City of San Antonio's Code Compliance Department, developing a comprehensive graffiti abatement program, and working with the City of San Antonio's Public Works Department to initiate a process of burying utilities.
3. **Improve community safety** by improving relationship with SAFFE officers, encouraging participation in preventative programs such as Cellular on Patrol (C.O.P.), Neighborhood Watch programs, the Weed and Seed program, and by developing a positive relationship with the media to include positive coverage of crime prevention efforts and successes.
4. **Improve the future and well-being of the area youth population** by working to identify and increase awareness of youth programs, funding sources for new youth services, and services that provide positive outlets, positive reinforcement, and education on issues such as substance abuse, teen pregnancy, mental health, and empowerment for adolescent girls.
5. **Improve literacy and education** in the community by stressing how literacy is important to everyone, increasing the knowledge and support of literacy programs such as "Project Learn to Read," increasing patronage of the local library's services and programs, and targeting high drop out populations by soliciting volunteers to act as mentors and tutors.
6. **Increase the amount of city services** offered in the area by increasing community participation in City of San Antonio's Boards, Commissions, Committees, budget hearings, City Council proceedings; cultivating a more positive and productive relationship with councilpersons; and improving notification and awareness of City programs such as the City of San Antonio Neighborhood Action Department's Neighborhood Sweeps.
7. **Improve community economic development** by encouraging existing businesses to invest more in the community, attracting new businesses into the area, increasing awareness and participation in small business services and programs offered by the City of San Antonio's Economic Development Department, and partnering with local businesses to create an inventory of local business needs and a marketing plan.



ISSUES MAP LEGEND

- Park
- School
- Parcel Under Development
- Church
- G Graffiti
- Crosswalk Needed
- Turn Signal Needed
- Lighting Needed
- Housing Improvements Needed
- Vacant Lots or Structures
- Speeding
- Alley Upkeep Needed
- Flooding
- Street or Sidewalks Needing Repair
- Trees Planted Beneath Utility Lines
- Store Strength or Opportunity
- Strength or Opportunity
- Pedestrian Bridge
- Automobile Bridge
- Railroad
- Goals and Strategies Boundary

Neighborhood Strengths

This section outlines the strengths and potential opportunities of the neighborhood identified by the community at the public workshop held on February 24, 2001, at De Zavala Elementary School.

Character of Neighborhood and Residents

- Historic architecture
- Strong sense of community
- Strong sense of family
- Strong sense of history
- Leadership in every aspect of community life

Location

- Close to downtown
- Close to institutions of higher learning

Schools

- Crockett Elementary School
- DeZavala Elementary School
- Lanier High School
- Tafolla Elementary School
- The University of Texas at San Antonio Downtown Campus
- Our Lady of the Lake University

Religious Presence

- Sagrado Corazon Church
- St. James Church
- Victory Temple

Commercial Amenities:

- Good banks (Laredo Bank, San Antonio Credit Union, etc.)
- Family owned businesses (Malt House, Ray's, etc.)
- H.E.B. store

Community Service Programs and Institutions

- W.I.C. Clinic
- Lanier H.S. Clinic
- Immaculate Conception Day Care
- Diabetes Health Center
- Nutritional centers for seniors
- Availability of housing for seniors
- Lakeview Baptist Church
- Alcoholics Anonymous Recovery
- Youth programs
- Housing programs
- Boys & Girls Club
- Mexican American-Unity Council
- Bazan Public Library
- House of Neighborly Service

Potential Opportunities

- Area youth with great potential to succeed
- Land and property investment opportunities
- Redevelopment of Alazan-Apache Courts
- Walking trail or linear park

Neighborhood Weaknesses and Concerns

This section outlines the weaknesses and concerns of the neighborhood identified by the community at a public workshop held on February 24, 2001 at De Zavala Elementary School.

Safety and Law Enforcement

- Gang activity
- Drug use and transactions
- Illegally parked vehicles
- Problem bars
- Vagrancy in alleys
- Vandalism
- Lack of sufficient police protection and patrols

Housing Problems

- Absentee landlords
- Vacant housing
- Many homes needing improvement
- Aging housing stock

Infrastructure Problems

- Upgrades and/or additional street lighting required
- Lack of sidewalks and curbs
- Potholes
- Drainage problems

Code Compliance Issues

- Code compliance unresponsive
- Abandoned junked vehicles
- Noise ordinance violations
- Trash needing clean up
- Alleys need upkeep
- Weeds on lots and around houses
- Brush pile ups

Unsightly Environment

- Obtrusive telephone wires and transformers
- Illegal signage
- Poor commercial and residential landscaping
- Graffiti on many public and private buildings

Social and Economic Problems

- Pockets of poverty
- Highest illiteracy rate in San Antonio
- High drop out rates
- High teen pregnancy rate

Recreational Amenities

- Lack of recreational facilities
- Existing recreational facilities require upkeep and upgrading

Goals and Strategies

This section describes the goals of the neighborhood and strategies to meet those goals as identified by the community at public workshops held on February 24, 2001 at De Zavala Elementary School, and April 21, 2001 at the House of Neighborly Service.

Top three goals in order of priority:

1. Unite the community.

Initial strategies to accomplish this goal:

- *Identify and compile contact information on all community/resident-based groups in the area that are interested in community betterment.*
- *Research the focus areas of the different community betterment groups, their accomplishments, and their on-going programs, and distribute this information to area residents.*
- *Devise means to communicate with various groups and key activists/organizers in the area regarding key issues in the community.*
- *Hold joint meetings at geographically and politically neutral sites such as schools or libraries.*
- *Encourage the groups to set agendas aside, bridge their gaps by finding common ground, and emphasizing the advantage and importance of working together.*
- *Be solution and not problem focused in meetings.*
- *Emphasize mutual respect at all public meetings.*

2. Beautify the area and its environment.

Initial strategies to accomplish this goal:

- *Emphasize to residents the need for community landscaping and clean up throughout the area.*
- *Solicit volunteer and youth organizations for neighborhood clean ups.*
- *Develop community awards for beautification projects and accomplishments.*
- *Create and implement a westside gateway concept.*

- *Apply for the City of San Antonio Neighborhood Improvement Challenge Grant Program for help with landscaping including tree plantings.*
- *Increase awareness of City of San Antonio services associated with clean up such as the Public Works Department's "Keep San Antonio Beautiful" program.*
- *Work with the City of San Antonio's Parks and Recreation Department to encourage the development of more parks in the area, and improving the lighting in existing parks.*
- *Improve residential landscaping by increasing resident's awareness of, and participation in, the annual Arbor Day Tree Giveaway sponsored by the San Antonio Men's Garden Club.*
- *Encourage local businesses to landscape their properties.*
- *Partner with area nurseries for flower planting.*
- *Increase awareness of, and participation in, the Boys and Girls Club's Ultimate Journey environmental awareness program, and explore ways to tailor it's community service component to address area clean ups.*
- *Work with the City's Code Compliance Department to explore ways of improving responsiveness and service, including calling 311 for assistance with particularly problematic code compliance areas.*
- *Develop resident participation in the City of San Antonio Code Compliance Department's "Blue Card" notification program.*
- *Work on placing utilities underground by identifying where utilities need to be buried or relocated, verifying if they coincide with areas of current capital improvement projects, and completing a Conversion Project Suggestion Form for the City of San Antonio's Public Works Department.*
- *Develop an alley maintenance plan to include differentiating alleys from streets, and increasing awareness of resident's responsibilities associated with alley maintenance.*
- *Work with the City of San Antonio's Code Compliance Department to explore long range strategies for addressing the drainage and flooding problems on Commerce St. at Colorado and Las Moras.*
- *Work with local SAFFE officers and the City of San Antonio's Community Initiatives and Public Works Departments to explore developing a comprehensive, coordinated program to address graffiti within the near westside.*

3. Improve community safety.

Initial strategies to accomplish this goal:

- *Work with SAFFE officers to better identify and cite lawbreakers.*
- *Explore ways to anonymously report law violators such as a Community Hot Line.*
- *Encourage community participation in Cellular on Patrol (C.O.P.) program and Neighborhood Watch program.*
- *Organize volunteers to monitor speeding at target locations.*
- *Develop a relationship with print and electronic media such as "Trouble Shooters" and encourage "good news" stories, or stories that investigate the violation of laws.*
- *Increase awareness of, and participation in, the Weed and Seed program.*

Other Goals:

4. Improve the future and well being of the area youth population.

Initial strategies to accomplish this goal:

- *Work to increase youth services and activities including youth speaking forums and youth based public art.*
- *Explore the idea of creating a community youth activity/recreational center that remains open 24 hours a day.*
- *Educate youth on the dangers of abusing drugs, particularly inhalants (i.e. household items).*
- *Identify area speakers that focus on positive messages and encouragement, and have them speak to area youth on critical issues such as mental health, substance abuse, and empowerment issues for girls.*
- *Identify and investigate federal or special interest funding that targets the development of the youth population.*
- *Encourage awareness of, and involvement in, education and support programs for teenage mothers and fathers such as the M.E.L.D. program.*
- *Stress the importance of parental involvement in the education of area youths.*

5. Improve literacy and education in the community.

Initial strategies to accomplish this goal:

- *Identify existing programs that promote or improve area literacy and inform the community of them.*
- *Increase awareness of, and support for, Project Learn to Read.*
- *Work on lowering drop out rates by identifying “target” drop out populations and implementing early intervention efforts.*
- *Stress the importance within the community that literacy is “everybody’s business” by working with area schools and libraries to develop a long- term strategy for “institutional” awareness and accountability related to literacy.*
- *Work with area schools and community service agencies to devise English as a Second Language (“ESL”) classes that target recent immigrants living in the community.*
- *Create a list of functional and/or financial literacy classes offered by area agencies and work to increase awareness of, and participation in, such programs.*
- *Emphasize to community learning institutions that literacy programs and efforts should focus on adults and not simply school age children.*
- *Encourage mentoring and solicit volunteers to work in area schools.*
- *Solicit more community involvement in Parent Teacher Associations.*
- *Increase community use and awareness of the local library and its youth programs.*

6. Increase the amount of City services offered in the area.

Initial strategies to accomplish this goal:

- *Increase neighborhood presence and participation in City of San Antonio Boards and Commissions.*
- *Encourage participation in City of San Antonio budget hearings and City Council proceedings.*
- *Work with the Neighborhood Action Department of the City of San Antonio to increase knowledge of the type of services offered and scheduling associated with the Neighborhood Sweep program.*
- *Cultivate a positive working relationship with the community’s councilpersons.*

- *Encourage positive media coverage that stresses the unique needs of the westside.*
- *Use the current councilperson's newsletter to increase awareness of on-going city services or capital improvement projects within the community.*
- *Work with area housing agencies to develop a comprehensive listing of services for housing purchases and improvements, and classify them by "eligibility" requirements.*

7. Improve community economic development.

Initial strategies to accomplish this goal:

- *Encourage popular existing businesses to invest in other businesses or expand.*
- *Work with the City of San Antonio's Economic Development Department to increase information and understanding of small business services such as training, or low interest loans, for start-ups.*
- *Encourage the placement of community commercial retail businesses like K-Mart within the area.*
- *Create an inventory of vacant lots and abandoned commercial and residential structures within the near westside for the purpose of pursuing infill, redevelopment, or adaptive reuse.*
- *Work with the City of San Antonio's Neighborhood Action Department to increase awareness of funds available for the environmental assessment of abandoned or vacant structures and lots.*
- *Work with the City of San Antonio's Neighborhood Action Department to increase awareness of, and participation in, the Neighborhood Commercial Revitalization program.*
- *Partner with existing businesses to create a survey of local business needs.*
- *Work together to design a community marketing plan for the near westside to include strategies for capturing the retail and rental market that will accompany the increasing student population at the University of Texas at San Antonio downtown campus.*

- *Begin developing a long range strategy to address technology development within the westside that includes funding for a fiber optic/broadband infrastructure, technology development, computer literacy classes, a community computing facility, and a marketing strategy for the future procurement of "high tech" industries within the area.*

Appendices

Appendix A - February 21, 2001 Workshop Agenda and Sign-In Sheet

Appendix B - April 21, 2001 Workshop Agenda and Sign-In Sheet

City of San Antonio
Planning Department

We Can Coalition- Westend Communities and Neighborhoods
GOALS AND STRATEGIES SETTING WORKSHOP

Saturday, February 24, 2001
9:00 a.m. – 12:00 Noon
De Zavala Elementary School; 2311 San Luis St.

A strategy is a game plan, blueprint or schedule for working towards a goal. Being strategic means creating well-thought-out strategies, planning ahead, and working on key efforts.

AGENDA

- 9:00 – 9:15 Coffee, pastries, and viewing of maps and demographics
- 9:15 – 9:30 Welcome and Introductions
- 9:30 – 9:45 Background Information:
- Planning Department
 - Planning Services- Goals and Strategies Reports
 - Project Area and Background
 - Review of Process
 - Break into groups (if necessary)
- 9:45 – 11:50 Work Session
- 9:45 – 9:50 Review Ground Rules
- *Be courteous.*
 - *Share your ideas.*
 - *Be specific and concise*
 - *Listen to others.*
- 9:50 – 10:00 What do you like about your neighborhood?
- 10:00 – 10:20 What don't you like about your neighborhood?
- 10:20 – 10:50 What do you want your neighborhood to be like in the future? What are your goals?
- 10:50 – 11:00 Prioritize goals. Where should you start? What is most important?
- 11:00 – 11:50 What strategies can you, as a neighborhood group, work on to reach your goals? Who can you partner with to help?
- 11:50 - 12:00 Wrap up and explanation of next steps

La Ciudad de San Antonio
Departamento de Planeación

We Can Coalition – Residentes y Vecindades del Lado Oeste de
San Antonio
**TALLER SOBRE METAS Y ESTRATEGIAS PARA EL
MEJORAMIENTO DE LA VECINDAD**

sábado, el 24 de febrero de 2001,
9:00 de la mañana – 12:00 de la tarde
Escuela Primaria De Zavala; 2311 San Luis St.

LA AGENDA

- 9:00–9:15 Café, botanas, y tiempo para revisar los mapas y
información
- 9:15–9:30 La Bienvenida e Introducciones
- 9:30–9:45 La Información Sobre el Proceso:
- Departamento de Planeación
 - Servicios del Departamento de Planeación
 - Información y Geografía del Proyecto
 - Explicación del Proceso
 - Formación de Grupos Pequeños (solamente si necesario)
- 9:45–11:50 La Sesión de Trabajo*
- 9:45–9:50 Normas de Conducta
- *Esté atento.*
 - *Comparta sus ideas.*
 - *Sea específico y conciso.*
 - *Escuche a otros.*
- 9:50–10:00 ¿Qué le gusta de su vecindad?
- 10:00–10:20 ¿Qué no le gusta de su vecindad?
- 10:20–10:50 ¿Como quiere que sea tu vecindad en el
futuro? ¿Cuáles son sus metas para la
vecindad?
- 10:50–11:00 Priorizan las metas. ¿Dónde usted debe
empezar? ¿Cuál es lo más importante?
- 11:00–11:50 ¿Qué estrategias pueden utilizar para alcanzar
sus metas? ¿Con quién te puedes juntar para
ayuda?
- 11:50 - 12:00 Conclusión y explicación de los próximos pasos

*Durante la sesión de trabajo, se notarán las ideas en papel, y en el mapa

**We Can Coalition- Near Westside Communities and Neighborhoods
 Goals and Strategies Workshop Meeting
 Saturday February 24, 2001
 De Zavala Elementary School, 2311 San Luis St.**

Name	Address	Phone
ARMANDO A. ARANDA ^{'Rocky'}	2222 BEECHAVEN DR	432-7405
Ray S. Salinas	5051 TOM STAFFORD DR	843-1555
Liana d. Salinas	2223 W. Commerce	224-1679
MARTI L. GARZA ⁹⁰	520 S. Chapaderas	335-7225
Laurie Fuentes	3103 Saunders	434-8938
Jesús James	1506 MONTEREY ST	233-8896
Janie Zamora	3010 W. Houston	434-4461
Roland Mazuca	2515 monterey st.	435-9473
Miguel R. Quetz	405 N. St. Mary's, ste 550	228-9922 x225
Paul Revilla	City Hall ^{Council} Dist 5	207-7085
David E. Glorise Morin	850 E. Sunshine Dr	733-9268
George Cisneros	1918 Rosa Parks Way	527-0377
Ernest Martin	446 Drake Ave	224 4819
JAVIER TENIENTE	409 N. Colorado	271-9138
Ignacio J. Teniente	409 N. Colorado	271-9158

**We Can Coalition- Near Westside Communities and Neighborhoods
 Goals and Strategies Workshop Meeting**

Saturday February 24, 2001

De Zavala Elementary School, 2311 San Luis St.

Name	Address	Phone
Esmeralda B Reyes	2507 W Durango	432-8754
Gabriel Velazquez	PO BOX 630631 SA TX 78283	813-6382
ROBERT + OLIVIA CURIEL	1411 SAUNDERS	226-5556
Pastor H.L. BRACY	258 W POPLAR 6130 Elm Valley	674 5998
Victoria Parrientes		
Juan L. Zunig	2927 Trinie	432-3781
Bran Bringer	304 N. Navard	659-5345
Bran Bringer	"	"
MR + MRS ESTANISLAO DE LEON	235 NORTH DRIVE	734-7654
Grace m Zamora	4326 Bloomdale	5902396
SYLVIA ZAMARRIPA	(AVENIDA GUADALUPE DE HSM) 78267-	
MEMORIAL FUNERAL HOME	1614 EL PASO 5406	210 226-4071
Martha Rosa Carmona	2306 Monterey 78207	210-275-7755
Tanya Aleman	2825 W. Durango	432 54513
Guillermo G. Lopez	2509 Quintana	924-7652
Sylvia Castillo	2311 SAN LUIS	226-8563

**We Can Coalition- Near Westside Communities and Neighborhoods
 Goals and Strategies Workshop Meeting**
 Saturday February 24, 2001
 De Zavala Elementary School, 2311 San Luis St.

Name	Address	Phone
Josefina Flores	2213 W. Martin	2994493
Mary Cantu	2502 W Houston (Wes)	2.23-5687
Bertha Barajas		
Janeys Rangel	1418 W. Houston	271-3747
Joe Nuncaray	2905 Dunham	485-2301
John Andrews	2210 Buena Vista	210 5225440 1713 5225440
Ernesto L. Vela	Estadn 223	53-22038, Rick E. SA
MARIO VALDE	653 SW 34 th	
Ruben Cortez	336 E. Quill Dr.	SAN ANTONIO TX 78228
Rosalinda Cortez	9515 Callaghan Dr.	SAN ANTONIO TX 78230
Neifa Cantu		
Margaret + Karen Brown	2203 W. TRAVIS	SA TX. 78207
Raymond Mata	306 N. Cibola	223 5019
Rita JOE TAPIA	3130 W. MARTIN ST	433-4385
Guadalupe Juarez	1601 Bussard Ln #206	285 2943

City of San Antonio
Planning Department

We Can Coalition
GOALS AND STRATEGIES REPORT PRESENTATION

Saturday, April 21, 2001
9:00 – 11:30 a.m.
House of Neighborly Service; 407 N. Calaveras

AGENDA

- 9:00 – 9:15 Coffee, pastries, and viewing of maps and demographics
- 9:15 – 9:45 Introductions and background on the project
- 9:45 – 10:45 Review Goals and Strategies Report
- 10:45 – 11:15 Comment on and make changes to document

Ground Rules

- *Be courteous.*
- *Share your ideas.*
- *Be specific and concise - No speeches!*
- *Listen to others.*
- *Throughout the session, ideas will be noted on the easel pad and the concept map.*

11:15 – 11:30 Next Steps

A strategy is a game plan, blueprint or schedule for working towards a goal. Being strategic means creating well-thought-out strategies, planning ahead, and working on key efforts.

La Cuidad de San Antonio
Departamento de Planeación

We Can Coalition
**TALLER PARA PRESENTAR UN INFORME SOBRE EL
MEJORAMIENTO DE LA COMMUNIDAD**

sábado, el 21 de abril, 2001
9:00 – 11:30 a.m.
House of Neighborly Service; 407 N. Calaveras

LA AGENDA

- 9:00 – 9:15 C fe, botanas, y tiempo para revisar los mapas y informaci n
- 9:15 – 9:45 La bienvenida, introducciones, y pl tica sobre el proceso
- 9:45 – 10:45 Revista del informe
- 10:45 – 11:15 Oportunida a ofrecer comentario

Normas de Conducta

- *Est  atento.*
- *Comparta sus ideas.*
- *Sea espec fico y conciso.*
- *Escuche a otros.*

- 11:15 – 11:30 Los pr ximos pasos

We Can Coalition
Goals and Strategies Presentation Meeting
Saturday April 21, 2001
House of Neighborly Service, 407 N. Calaveras

Name	Address	Phone
Marti L. Pany-	(833 W. Euclid) (12) n 520 S. Chupaderos St (02)	912-4405 335-7225
Key D Salinas	5051 TOM STAFFORD	843-1555
Liane L. Salinas	2223 W. Constance	224-1675 823-1675
S ofia Villanueva	3001 W. Martin St 344 NORTH DR	433-8769
JESUS CARDENAS	(2323 W. TRAVIS)	735-3848
Moses Gomaly	2403 W. DuRango J. A. TX.	2713422 78228
DAVID & ELOISE MORIN	-850 E. Sunshine	-733-9268
Laurie Gruenbeck	3103 Saunders Ct	934-8939
Mary L. Cantu	2502 W. Houston 75267	223-568
John Mark Flores	6933 Border Brook #1805	647-505
Bertha Basil	2922 Monterey	433-3913
Johnny F. Muz	510 N Colorado	222-1797
IVAN MELCHILL	2321 VANCE JACKSON	738-8655
HEOPARE STURNER	1506 MONTEREY	223 8896
Gabriel G. Velasquez (Metatam)	P.O. Box 830631	823-6382

We Can Coalition
Goals and Strategies Presentation Meeting
Saturday April 21, 2001
House of Neighborly Service, 407 N. Calaveras

Name	Address	Phone
Mr & Mrs Frank Plazek	2624 Monterey St	210 436 8716
Stacie Orsagh-Aguillon	Express-News	250-3175
Jesse H. DeLos Santos	2208 Monterey	226-0999
Jose R. Garcia	661 Aspen Lane, Laredo, Tx 78041	
Yvonne R. Lorea	2223 W. Salinas	223-2750
Elizabeth A. Lorea	2223 W. Salinas St.	223-2750
HERNANDEZ	EDDIE 3103 W HOUSTON ST	