

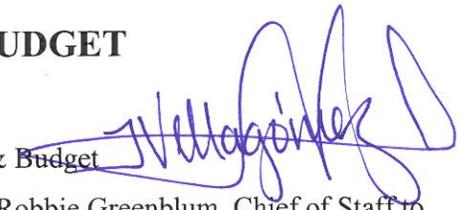
FY  
20  
14

POST-PROPOSED  
BUDGET COMMUNITY  
HEARINGS



— City of San Antonio, Texas —

**CITY OF SAN ANTONIO  
OFFICE OF MANAGEMENT & BUDGET**



**TO:** Sheryl Sculley, City Manager  
**FROM:** Maria Villagomez, Director, Office of Management & Budget  
**COPY:** Mayor & City Council; Executive Leadership Team; Robbie Greenblum, Chief of Staff to the Mayor; Chris Callanen, Assistant to the City Council  
**DATE:** August 28, 2013  
**SUBJECT: Community Budget Input Hearings**

Community Budget Input Hearings are a component of the Budget Process that allows residents an opportunity to provide input and feedback during the development of the annual budget. This year's Budget Calendar included five area-wide Community Budget Input Hearings before the FY 2014 Budget was prepared and five additional hearings after the proposed budget was presented to the City Council on August 8, 2013.

A total of five Community Budget Input Hearings were held Monday, August 12 through Tuesday, August 20. At these hearings, residents identified City service delivery priorities included in the FY 2014 Proposed Budget. Over 300 residents attended the hearings and provided close to 450 comments. The following tables list in rank order resident-identified high priority service areas and lesser priority service areas.

Services Identified for Budget Increases	Total Comments	Percentage of Comments
Social Service Programs (Delegate Agencies, Youth & Senior Services)	55	23%
Public Safety	38	15%
Streets, Sidewalks, & Drainage	38	15%
Library Services	31	13%
Parks & Recreation	31	13%
Animal Care Services	16	7%
Solid Waste Services	10	4%
Other (Code Enforcement, Economic Development and Neighborhood Revitalization)	24	10%
<b>Total</b>	<b>243</b>	<b>100%</b>

Services Identified for Budget Reductions or Fee Increases	Total Comments	Percentage of Comments
Increase Taxes/Fees, Added Revenue	39	20%
Economic Development Incentives	33	16%
Administrative Reductions & Consolidations	26	13%
Public Safety (Pay, Healthcare and Pension Benefits)	21	10%
VIA/Street Car	18	9%
Social Service Programs (Delegate Agencies, Youth & Senior Services)	10	5%
Other (Downtown, Social Services, Parks)	54	27%
<b>Total</b>	<b>201</b>	<b>100%</b>

The attached report is a listing of all comments made at the five Community Budget Input Hearings arranged by service area.

**ATTACHMENT**

# FY 2014 Budget Development Process

Post-Proposed Community Budget Input Hearings

-Summary of Comments Arranged by Category-

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### -Summary of Comments Arranged by Category-

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

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#### Residents' Comments

#### Area

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### Identified for Budget Increases

#### **Social Service Programs (Delegate Agencies, Youth & Senior Services)**

*Number of times the Category was identified for Budget Increases*      **55**

Increase budget for nutrition and transportation programs for seniors.	Southeast
Increase support for youth programs like Girl Scouts.	North
Keep funding for Adult Literacy programs.	Northwest
Invest in educational opportunities to advance people in their lives.	Northwest
Maintain funding for Project Quest.	Northwest
Increase education programs for kids.	Southeast
Increase services to promote early childhood literacy.	North
Increase services for senior and youth programs.	North
Provide Park and Library programs for seniors and youth.	North
Support the expanded senior centers.	Northwest
Educate and provide skills training for those in need.	Northwest
Maintain health services to senior citizens.	Central
Keep funding for Project Quest as proposed.	North
Maintain funding for Project Quest.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Social Service Programs (Delegate Agencies, Youth & Senior Services)

Programs help build strong future leaders, fund them for the kids.	Northwest
Invest in community centers and assist with services to seniors.	Northwest
Maintain the level of services to seniors.	Northwest
Enhance services provided to senior citizens.	Northwest
Increase youth job training opportunities for those that may have dropped out of High School.	Northwest
Develop apprenticeship programs for high school students to get exposure to the workforce.	Northwest
Maintain funding for senior services and activity centers.	Northwest
Focus on workforce development with Project Quest.	Northwest
Uphold the plan for a Community Center/Senior Center in District 7.	Northwest
Increase availability of Youth Social Services.	Southeast
Maintain funding to Project Quest.	Southeast
Maintain funding for delegate agencies, as they provide needed services for after school programming, senior services and workforce training.	Northwest
Provide funding for youth sports programs around the City.	Northwest
Make the Bode Center a senior facility.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Social Service Programs (Delegate Agencies, Youth & Senior Services)

Provide more education to support trade jobs.	North
Provide transportation for seniors to get to centers or nutrition programs.	Central
Increase funding for senior centers and add more activities.	West
Maintain funding for delegate agencies.	West
Increase or maintain funding for childcare and health and safety.	West
Support delegate agencies and increase funding for child, youth and senior services as well as the formerly incarcerated.	West
Have an equal quality and number of senior services facilities across the City.	Central
Maintain the funding going to Project Quest.	Central
Maintain the funding to delegate agencies, no 5% reduction.	Central
More senior services to include fee waivers, care facilities and public transportation.	West
Increase funding for service agencies such as workforce development, education and youth services.	West
Maintain funding for community centers.	West
Keep Nutrition programs for youth and seniors.	North
Maintain funding for delegate agencies.	West
Keep senior centers and provide transportation for seniors to get there.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Social Service Programs (Delegate Agencies, Youth & Senior Services)

Keep funding for youth programs like the Girl Scouts.	Southeast
Promote early childhood education programs.	Southeast
Provide support for Project Quest as a delegate agency.	West
Increase senior services programs, add transportation to and from centers and assist seniors with utility bill increases.	West
Maintain funding for Project Quest.	Southeast
Increase education such as workforce programs and on-the-job training.	West
Increase budget for senior nutrition services.	Central
Increase funding for childcare facilities, after-school programs and at-risk services.	Northwest
Maintain programming for youth and seniors.	Central
Increase funding for children's activities.	West
Increase funding for programs which support women and children.	West
Maintain funding for youth and senior services.	West

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Public Safety

*Number of times the Category was identified for Budget Increases* **38**

Public Safety is a priority, so keep funding to these departments strong.	Northwest
Maintain the Crisis Response Team at its current level.	Central
Maintain the funding for the Police and Fire Departments.	Northwest
Keep the Crisis Response Team at its current level of staff.	Northwest
The city needs more ambulances with lower fees.	West
Maintain the funding for Police and Fire.	Central
Maintain funding for the Police and Fire departments.	Central
Keep Police and Fire staff well-paid.	North
Continue support for Fire and Police with no cuts; provide additional staffing based on priority and districts with the most need.	West
Keep funding for Police and Fire.	West
Increase the number of ambulances and introduce EMS with lower fees.	West
Increase funding for the Crisis Response Team and domestic violence program.	West
Increase the number of Police on patrol.	West
Increase safety at home (do not reduce funding for Crisis Response Teams).	West

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Public Safety

Increase public safety by protecting family violence programs.	West
Do not cut Crisis Response Team positions.	North
Retain 20 Crisis Response Team staff members.	North
Do not make cuts to the Fire department's budget, and keep benefits package as it is.	Northwest
Maintain Public safety funding.	North
Depending on the status of the COPS grant, add more Police Officers.	Northwest
Don't reduce the Crisis Response Team, they provide a much needed service.	Northwest
Re-examine cutting the Crisis Response Team positions.	Northwest
To increase response time to more outlying areas of the City, increase funding for Police.	Northwest
Add available technology like traffic cameras to help Police department do their job.	Northwest
Increase Police on patrol so there is a larger presence in the community.	Northwest
Increase the number of SAFFE Officers.	West
We need more Police Officers and lights in the downtown area.	Central
Maintain funding for Public Safety.	Southeast
Maintain funding for the safety of our City.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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#### Identified for Budget Increases

##### Public Safety

Maintain funding for the Crisis Response Team.	Southeast
Maintain the Crisis Response Team and other public safety priorities.	Southeast
Do not cut the Crisis Response Team positions.	Central
Increase the Crisis Response Team to 30 employees.	Central
Do not cut the Crisis Response Team and case management services.	Southeast
Increase the number of Park Police.	Central
Maintain funding for Police and Fire.	Southeast
Keep the Crisis Response Team positions.	Southeast
Maintain funding for Fire and safety, especially Crisis Response Team.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Streets, Sidewalks, & Drainage

*Number of times the Category was identified for Budget Increases*      **38**

Maintain funding for drainage and infrastructure.	Northwest
Keep up Street and Sidewalk maintenance.	North
Do not reduce funding for street repairs and sidewalk installations.	Central
Increase budget for street repairs.	Southeast
Increase funding for streets and sidewalks.	West
Maintain funding to Public Works to continue street maintenance.	Central
Improve sidewalks and merge the bike lanes.	Southeast
Funding for street improvements should be provided on an "as needed" basis.	West
Maintain Public Works funding.	North
Improve the disability access on sidewalks.	Southeast
Keep funding available for sidewalks and drainage projects.	Southeast
Maintain sidewalks and streets.	Southeast
Sidewalk expansion is important to provide safety to our children.	Northwest
Increase funding for streets and drainage.	North

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Streets, Sidewalks, & Drainage

Enhance the number of drainage improvement projects.	West
Maintain support for streets, maintenance and infrastructure improvements.	North
Continue and enhance street improvements.	West
Add funding for street projects.	North
Improve sidewalks and provide new sidewalks where they don't exist.	Southeast
Increase funding for sidewalks and fund sidewalks based on priority.	West
Increase funding for streets, sidewalks, and drainage.	Central
Maintain funding for Public Works projects.	Southeast
Maintain the importance of street repair and maintenance.	Northwest
Maintain funding for streets and sidewalks.	West
Improvements needed at the Zarzamora and Frio over/underpass.	West
Sidewalks around schools is a large priority.	Southeast
Increase the budget to install better streets, so they don't have to be repaired/replaced so much.	Southeast
Keep up the work with the Sidewalk program. It is much safer than walking on the streets.	Northwest
Keep funding for safe and clean streets.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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#### Identified for Budget Increases

##### Streets, Sidewalks, & Drainage

Increase funding for streets and sidewalks.	Northwest
Maintain money going to street repairs.	Southeast
Create a network of safe, protected bike lanes connected to multi-modal transportation options.	Northwest
Maintain funding to street repairs and reconstruction.	Southeast
Improve infrastructure and maintain streets, sidewalks and drainage with additional funds.	Northwest
Maintain funding for streets, sidewalks and drainage.	West
Maintain sidewalk and street repairs.	West
Update sidewalks and curbs.	Southeast
Provide funding for streets and sidewalks.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Library Services

*Number of times the Category was identified for Budget Increases* 31

Don't cut the funding to libraries or remove bookmobile.	Northwest
No cuts to the bookmobile and increase library hours of service.	West
Don't do away with bookmobile.	Southeast
Keep bookmobile services available.	Central
Retain current library hours - do not cut them.	North
Maintain funding to the library department.	Central
Increase library funding.	West
Do not cut hours to the Library or the bookmobile.	Central
Do not include a fee on inter-library loans.	Southeast
Maintain and improve the libraries with more technology.	Southeast
Keep the library staff at today's level.	Southeast
Maintain Library Hours.	North
Maintain Library funding. The library is a place where people can go to be in a safe environment with good services.	Central
There should be no cuts to Library, that does not line up with Pre-K 4 SA.	North

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Library Services

Maintain library hours of operation.	North
Increase funds for basic Library services.	North
Maintain funding for libraries.	Southeast
Keep funding for the libraries for our children.	Southeast
Increase library funding and bookmobile hours.	West
Maintain Library funding.	Central
Increase library hours of operation.	West
Keep the Library budget where it is.	Northwest
Do not cut hours to the libraries.	Northwest
Increase library hours of operation.	West
Increase the library budget. This is neglected and it shows in some of the branches that have deteriorated.	Northwest
Maintain the level of funding to the libraries.	Northwest
Maintain funding to the Library Department.	Central
Increase or maintain funding for the Library department.	Central
Do not reduce the money going to the library.	Central

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

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#### Residents' Comments

#### Area

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### Identified for Budget Increases

#### Library Services

Maintain funding for libraries.

West

Keep the funding strong for the libraries and bookmobile.

Northwest

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Parks & Recreation

<i>Number of times the Category was identified for Budget Increases</i>	
Increase funding for Parks in order to keep recreation centers.	West
Maintain funding for the Parks and Recreation department, so there will be no cuts in hours.	Central
Add sun shades to parks, specifically Roosevelt Park.	West
Community centers for the youth and elderly are very important.	Southeast
Do not cut community pool hours or locations.	Central
Maintain infrastructure for parks operation.	Central
Keep the lights on all night in the Kenwood Park area, there is a gang problem there.	Central
Improve the Kenwood Community Center.	Central
Maintain funding for parks and pools.	West
Need more covered areas at parks and more children's playgrounds.	West
Increase support for parks.	West
Provide equal services for all parks in the City.	Central
Re-purpose abandoned lots in neighborhoods and create neighborhood parks so there is one close to all kids.	Southeast
Hours to the swimming pools should not be shortened.	Northwest

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Parks & Recreation

Increase funds for fitness and health services related to SA2020.	Northwest
Maintain funding for parks and senior centers.	Southeast
Keep the funding for parks so they can keep them clean and safe.	Southeast
Improve Parks infrastructure.	North
Maintain funding to Parks and Recreation department.	Southeast
Keep and maintain safe parks for our children.	Southeast
Do not close the open play community centers.	Southeast
Restore Parks & Recreation hours.	North
Keep fees low for classes offered at the community centers.	Northwest
Reinstate dollars to City Parks.	North
Maintain funding to the Parks and Recreation department.	Central
Maintain parks for cleanliness and safety.	North
Establish park recreation centers for youth.	Southeast
Balance park growth across the City, funded by developers.	Southeast
Maintain the budget for the Parks and Recreation department.	Northwest

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

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#### Residents' Comments

#### Area

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### Identified for Budget Increases

#### Parks & Recreation

Do not cut parks hours, and maintain parks of equal quality.

Central

Don't charge children in poorer areas to use the pools.

Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Animal Care Services

<i>Number of times the Category was identified for Budget Increases</i>	
Increase Animal Care Services staff.	West
There are too many animals wandering the streets and it needs to get under control.	Southeast
Keep funding for Animal Care Services.	Southeast
Increase enforcement of animal control rules.	West
Maintain funding for Animal Care Services.	North
The stray animal problem needs to be taken care of.	Southeast
Renovate the Brooks City Base shelter.	Northwest
Maintain Animal Care Services funding.	North
Maintain funding for Animal Care Services such as spay/neuter services.	West
Increase service levels for Animal Care Services in order to eliminate the stray population.	West
Increase funding to Animal Care Services so they can enforce their regulations.	Central
Expand Animal Care Services funding.	North
Increase animal control in the Southeast area of San Antonio.	Southeast
Maintain funding for animal control.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Animal Care Services

Increase funding for Animal Care Services and provide more spay/neuter services and mobile locations.	West
Provide more funding for the Spay/Neuter program to control pet population.	Northwest

### Solid Waste Services

***Number of times the Category was identified for Budget Increases***      **10**

Increase the bulky pick-up dates to keep neighborhoods clean.	Central
Provide more brush pick-up dates.	West
Provide more brush and bulky pick-up days to keep neighborhoods clean.	Northwest
Increase garbage pick-up days.	West
Increase hazardous waste drop-off sites.	Central
There should not be a fee to recycle, we should be recycling anyway.	Southeast
Implement a program for illegal dump tires.	West
Increase downtown recycling sites.	North
Increase Operating hours at Bitters Household Hazardous Waste Drop-Off Center.	North
Incentivise recycling with a deposit on glass and plastic paid back to consumer.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Code Enforcement Services

<i>Number of times the Category was identified for Budget Increases</i>	<b>6</b>
Keep funding for Code Compliance.	West
Maintain funding for the Code Enforcement division.	Northwest
Increase funding for the Code Enforcement department.	Southeast
Increase funding to Code Enforcement.	Southeast
Increase funding for Code Compliance.	West
Increase Code Compliance officers.	West

### City-Wide

<i>Number of times the Category was identified for Budget Increases</i>	<b>5</b>
Increase awareness of city services.	West
Increase City employees' salaries by 10 percent.	Central
Provide stronger enforcement of Code of Ethics.	West
Seek more funding for services through grants.	North
Increase transparency and conflicts that arise from unethical behaviors.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Increases

### Downtown

***Number of times the Category was identified for Budget Increases***      **3**

Lower downtown parking meter fees.	West
Increase the lighting downtown for safety and visibility.	Southeast
Increase lights in downtown near the Majestic. It is so dark that it often looks uninviting.	Northwest

### Economic Development

***Number of times the Category was identified for Budget Increases***      **3**

Support economic development in District 5.	West
Maintain funding to bring new businesses to San Antonio.	Central
Relocate industrial businesses so we can proceed with the Lone Star Community Plan project.	West

### Neighborhood Revitalization

***Number of times the Category was identified for Budget Increases***      **3**

Promote historic preservation to iconic San Antonio buildings.	Southeast
Expand and improve development.	Southeast
Introduce more practical green initiatives like solar panels for all residents to use, not just for big businesses.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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### Identified for Budget Increases

#### Arts Programming

*Number of times the Category was identified for Budget Increases*      **2**

Increase arts programs. West

Support the arts and public art installations. North

#### Health & Well-being

*Number of times the Category was identified for Budget Increases*      **2**

Increase funding for immunizations. West

Reduce Health Department cuts. North

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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#### Identified for Budget Reductions/Fee Increases

##### Increase Taxes/Fees, Added Revenue

*Number of times the Category was identified for Budget Reductions or Fee Increases* 39

Reduce EMS fees.	Southeast
Increase code violation fines.	North
Increase Liquor by the Drink tax to create more revenue.	Southeast
Increase property taxes for additional revenue.	North
More could be accomplished with a small raise in Property taxes.	Northwest
Encourage corporate sponsors to help clean up after special events.	Southeast
Increase property taxes to fund community priorities.	Southeast
There should be more public/private ventures to offset costs to the City.	Southeast
An increase in the property tax by 1.5 cents would generate \$11 million in revenue to the City.	Central
Increase parking meter fees as a way to add revenue.	Northwest
Increase parking and garage fees.	Southeast
Increase fines and collections for things like permits, code violations, animal cruelty fines, delinquent taxes, junk yards, sale of property and traffic tickets.	West
Add more restaurants at the Airport to increase revenue.	Northwest
Create revenue streams like parking lots.	West

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
---------------------	------

#### Identified for Budget Reductions/Fee Increases

##### Increase Taxes/Fees, Added Revenue

Require developers to build sidewalks around new construction.	Northwest
Raise the Liquor by the Drink tax.	Northwest
Collect delinquent taxes as a way to increase revenue.	Northwest
Providing a more accurate projection for CPS revenues would inform the City and citizens of what to cut or increase in the budget.	Southeast
Increase parking fees for special events like Fiesta.	North
Provide "city services" to incorporated cities within and around San Antonio.	Southeast
Increase property taxes to provide more money to the City.	Southeast
Increase fees on organics collection with the Solid Waste department.	Southeast
Don't increase fees to provide non-essential services.	Central
Have more Police Officers patrolling to issue tickets.	Central
Increase property tax.	North
Increase user fees to provide additional coverage for programs.	Northwest
Consider raising property taxes.	West
Maintenace of alleys should fall on the homeowner and enforce the ordinance.	Northwest
Need harsher penalties and fees for Animal Care violations.	West
Increase commercial building permit fees.	West

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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#### Identified for Budget Reductions/Fee Increases

##### Increase Taxes/Fees, Added Revenue

Round up the garbage fee from nineteen dollars and change to an even \$20.00.	Central
Focus on collection of EMS unpaid fees.	North
Create a "hazard tax" for DUI (Driving Under the Influence) incidents.	North
A slight increase in Solid Waste fees would provide an extra source of revenue.	Northwest
If a small increase in Property taxes would fund the improvements we want, we should pay a little more.	Northwest
Increase Property tax rate to cover the costs of services.	Central
Increase the Environmental fee to add revenues.	Northwest
Increase fees for convention facilities.	West
Consider increase to Property taxes.	West

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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#### Identified for Budget Reductions/Fee Increases

##### Economic Development Incentives

*Number of times the Category was identified for Budget Reductions or Fee Increases* 33

Reduce tax abatements.	Central
Eliminate tax abatements for developers and developing projects.	Northwest
Reduce tax incentives and abatements.	Southeast
Reduce tax abatements and other incentives to companies.	Northwest
Reduce tax incentives.	Southeast
Cut the tax abatements to developers and companies coming to downtown San Antonio.	Central
Eliminate tax abatements.	Southeast
Cut tax abatements.	West
Reduce development incentives to areas outside Loop 410.	Northwest
Reallocate economic development funding.	West
Do not provide a tax abatement to companies that offer low-wage jobs.	Northwest
Cut tax abatements to companies coming to San Antonio.	Central
Reduce tax abatements for companies coming to San Antonio.	Northwest
Eliminate tax abatements.	West

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
<b>Identified for Budget Reductions/Fee Increases</b>	
<b>Economic Development Incentives</b>	
Cut tax abatements for those that are not providing jobs to San Antonians.	Southeast
Decrease economic development incentives including downtown tax abatements.	West
Eliminate tax abatements.	Central
Eliminate tax abatements offered to companies coming to San Antonio.	Central
Reduce Downtown Incentives (waivers, tax breaks).	North
Reduce downtown incentives for businesses and developers.	North
Cut tax abatements.	Southeast
Eliminate tax abatements for companies with more than 100 employees.	West
Reduce economic development incentives.	North
Reduce funding for Economic Development Incentives.	West
Reduce incentives for developers.	West
Cut tax abatements for businesses relocating to San Antonio.	North
Do not grant any tax abatements for new companies or developers.	Southeast
Do not waive any development fees.	Southeast
Decrease abatements for businesses relocation to San Antonio.	North
Reduce tax abatements to developers downtown.	Central

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

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#### Residents' Comments

#### Area

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### Identified for Budget Reductions/Fee Increases

#### Economic Development Incentives

Do not provide any more tax breaks to companies coming to San Antonio.

Southeast

Reconsider offering tax abatements.

Southeast

Cut tax abatements available.

Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Reductions/Fee Increases

### Administrative Reductions & Consolidations

*Number of times the Category was identified for Budget Reductions or Fee Increases* 26

Consolidate City Departments.	Southeast
Increase the City/County partnership to deliver services.	Northwest
Conduct study to understand the true staffing needs of the City.	Northwest
Reduce CPS bonuses and increases to Executive-level staff.	Central
Consolidate services offered by each of these entities to save money.	Southeast
Cut executive performance pay.	West
Consolidate City & County operations.	North
Limit Executive level pay increases.	Central
Change to a 4-day work week for City employees.	North
Consolidate City/School Operations.	North
Take a look at owned versus leased facilities used by City departments and where cuts can be made.	Southeast
Eliminating redundancy of services and partnering with the County could save the City money.	Central
Cut travel expenses for City employees and elected officials. Limit annual conferences and daily travel reimbursements.	Northwest
Limit the increases that are available to top executives in CPS and SAWS.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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#### Identified for Budget Reductions/Fee Increases

##### Administrative Reductions & Consolidations

Reduce administrative costs by consolidating positions.	North
Cap annual raises across the board.	Southeast
Keep professional salaries the same, increases for labor workers is alright.	Southeast
Reduce funding for one-time projects.	West
Better coordination of government entities.	Southeast
Reduce CPS bonus pay for executives.	Northwest
Reduce fees paid for consultant services.	West
Consolidate some City and County tasks, the City can do a better job of current County tasks.	Southeast
Reduce CPS executive salaries and bonuses.	North
Form a watch group of volunteers to assist with monitoring department expenditures throughout the fiscal year.	Southeast
Reduce the salaries of the City Manager and CPS upper management.	West
Enhance the partnership of the City and County to provide services.	Central

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Reductions/Fee Increases

### Public Safety

*Number of times the Category was identified for Budget Reductions or Fee Increases* 21

Public safety employees should contribute toward their health plan.	Northwest
Reduce budget for Police and Fire and replace with grants.	North
Revisit the health benefits of Public Safety Staff.	Northwest
Explore options for reductions in public safety benefits.	Northwest
Re-negotiate Public Safety Contracts.	North
The salaries, bonuses and administrative overhead for Police and Fire is too high.	Southeast
Reduce supplies and uniform allowance for SAPD and Fire Department.	Southeast
Lower salaries for Police and Fire.	West
Review Union contracts in more detail.	Southeast
There should be a cap in salary and benefits.	Southeast
Police and Fire department employees should pay for their dependent's health care like everyone else.	Southeast
Do not buy new Police cars every year - spend wisely.	Southeast
Keep the Fire and Police pensions from getting too high of an expense. Other cities have gotten into a bind due to these costs.	Northwest
We don't want to support paying Police/Fire health insurance.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

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#### Residents' Comments

#### Area

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### Identified for Budget Reductions/Fee Increases

#### Public Safety

Re-negotiate Police and Fire contracts.	West
Lower the amount of pay increases given to Police and Fire employees.	Central
Limit Police department expenditures.	Central
Reduce Public Safety overtime pay.	Central
We are over spending in Police and Fire budgets, and we need to get it under control.	Central
Reduce overtime pay to Police employees.	Central
Reduce administrative costs for Police and Fire.	West

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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#### Identified for Budget Reductions/Fee Increases

##### VIA/Street Car

*Number of times the Category was identified for Budget Reductions or Fee Increases* 18

Eliminate the street car projects.	Southeast
By not taking on the Street Car program, we could save money.	Central
Eliminate the trolley system.	West
Put the street car project on hold.	Southeast
Eliminate street car installation.	Central
Eliminate electric car charging stations (not frequently used).	North
Cut street car project.	West
Do not start construction in the downtown area for street cars.	Southeast
Eliminate funding to Street Car project.	Southeast
Cut the funding for the downtown streetcars.	North
Cut funding to the street car project.	Northwest
Trolleys and street cars are not essential services, so funding can be reduced in those areas.	Northwest
Reduce transportation services such as Primo.	West
Explore other options for the street car installation that won't require street reconstruction.	Northwest

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

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#### Residents' Comments

#### Area

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### Identified for Budget Reductions/Fee Increases

#### VIA/Street Car

Street car projects should be halted; it is not a priority for the community.	Northwest
Do not provide funding to the Street car project.	Northwest
Do not fund the street car and light rail projects.	Southeast
Cut funding to the street car project.	Central

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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### Identified for Budget Reductions/Fee Increases

#### Social Service Programs (Delegate Agencies, Youth & Senior Services)

*Number of times the Category was identified for Budget Reductions or Fee Increases*      **10**

Reduce Human Services department by eliminating extra positions or shifting to other community resources.	Northwest
Reduce support to Haven for Hope.	North
Reduce funding to Haven for Hope at the same rate as the other delegate agencies.	Central
Eliminate redundancies such as Café College, as these services are also provided by ACCD and Project Quest.	West
Do not build new senior centers until District 3 gets one.	North
Eliminate the fan program.	West
Funding for after school programming should match performance.	West
Delegate agency funding could be reduced.	Northwest
Review food programs at Haven for Hope, SAMM and senior centers to ensure nutritious meals are being provided.	West
Match the number of senior centers with the demand and need.	West

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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### Identified for Budget Reductions/Fee Increases

#### Capital Improvements Mangement Services

*Number of times the Category was identified for Budget Reductions or Fee Increases*      **7**

Increase the efficiency within the CIMS department.	North
Utilize green strategies to reduce costs.	Southeast
Increase efficiency in the management of CIMS.	North
Reduce costs by consolidating Public Works with CIMS.	Northwest
Eliminate funding for bicycle programs.	Northwest
Combine CIMS and Public Works.	Central
Do not fund General fund expenses with Capital Budget.	North

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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### Identified for Budget Reductions/Fee Increases

#### Parks & Recreation

*Number of times the Category was identified for Budget Reductions or Fee Increases* 7

Reduce the Parks and Recreation budget.	West
Combine positions and eliminate redundancy in the Parks and Recreation department.	Northwest
Reduce money to park trails and re-focus on priorities important to citizens, like streets and safety.	Southeast
There should be more public/private partnerships to save the City money.	Southeast
Require developers to include park space.	North
Require developers to build new parks.	Northwest
Funding to Parks and Recreation budget could be cut.	Northwest

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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#### Identified for Budget Reductions/Fee Increases

##### Center City/HPARC

***Number of times the Category was identified for Budget Reductions or Fee Increases*** **6**

Reduce real estate development downtown.	West
Do not fund HPARC.	Southeast
Reduce Center City Development Office.	West
Reduce funding to Center City development and HPARC (Hemisfair Park Area Redevelopment Corporation).	Central
Cut funding to Hemisfair Park expansion.	North
Reduce Center City Development Office.	West

##### Downtown Special Events

***Number of times the Category was identified for Budget Reductions or Fee Increases*** **6**

Reduce Fiesta expenses.	West
Do not expand Fiesta. A lot of extra money will have to go into the project, especially Police staff paid time and a half.	Northwest
Cut the special funding to Fiesta and the Alamodome.	Central
Reduce funding to Fiesta, there are other priorities.	Southeast
Reduce Fiesta expenses.	West
Develop a pool of volunteers to clean up after Fiesta and other events to save money on paying City staff.	Southeast

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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## Identified for Budget Reductions/Fee Increases

### Streets, Sidewalks, & Drainage

***Number of times the Category was identified for Budget Reductions or Fee Increases***      **5**

Reduce expenses for marking, alleys, signals and bike facilities.	West
Don't pave alleyways, it is not a wise investment.	Southeast
Eliminate the funding for bike lanes, alleys, markings, signals and bike facilities.	Southeast
Reduce expansion of roads to outlying areas.	Northwest
Limit public investment in infrastructure.	West

### Library Services

***Number of times the Category was identified for Budget Reductions or Fee Increases***      **4**

The use of updated technology at libraries could save the City a lot of money.	Southeast
Reallocate Briscoe funding.	West
Consolidate libraries and partner with schools to provide the service this way. As we use more technology, promote the use of e-books.	Northwest
With the amount of new technology available, the funding to libraries can be reduced.	Northwest

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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#### Identified for Budget Reductions/Fee Increases

##### Miscellaneous Services

*Number of times the Category was identified for Budget Reductions or Fee Increases* **4**

Reduce the Office of Historic Preservation budget.	Central
Reduce City Manager staff size.	Northwest
Reduce budget staff.	West
Increase E-rate rebates.	North

##### Solid Waste Services

*Number of times the Category was identified for Budget Reductions or Fee Increases* **4**

Reduce recycle pick-up/drop-off points.	West
Eliminate bulky/brush pick up. Have residents make appointments with Solid Waste directly.	Central
Limit brush/bulky pick-up to save money.	Central
Reduce the number of recycling trips to every other week to save money.	Northwest

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# FY 2014 Budget Development Process

## Post-Proposed Community Budget Input Hearings

### - Summary of Comments Arranged by Category -

Residents' Comments	Area
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#### Identified for Budget Reductions/Fee Increases

##### Animal Care Services

*Number of times the Category was identified for Budget Reductions or Fee Increases* **3**

Reduce funding to Animal Care. City funds shouldn't be used to pay for residents who don't take care of their pets. Southeast

Reduce funding to Animal Care Services. Southeast

Reduce funding to Animal Care Services. North

##### Museum Funding

*Number of times the Category was identified for Budget Reductions or Fee Increases* **3**

Do not provide additional funding for the Witte Museum. West

Stop providing funding to the Witte museum. Northwest

Reallocate funding going to the Witte museum. North

##### Arts Programming

*Number of times the Category was identified for Budget Reductions or Fee Increases* **1**

Defund cultural arts and the delegate agencies linked to it, as this money could be used elsewhere. Central

##### Code Enforcement Services

*Number of times the Category was identified for Budget Reductions or Fee Increases* **1**

Cut funding to Code Enforcement. Central

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