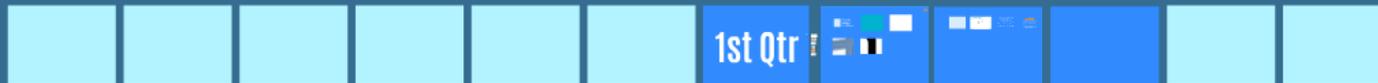
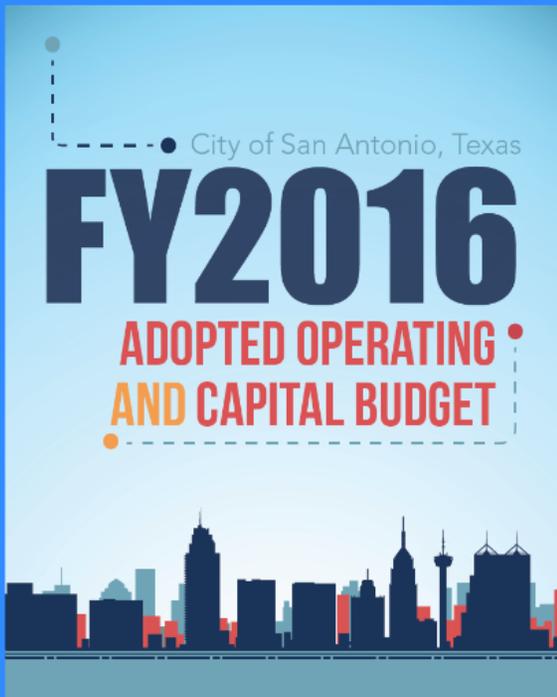


# FY2016 <sup>3+9</sup> Budget & Finance Report



City Council "B" Session  
February 17, 2016

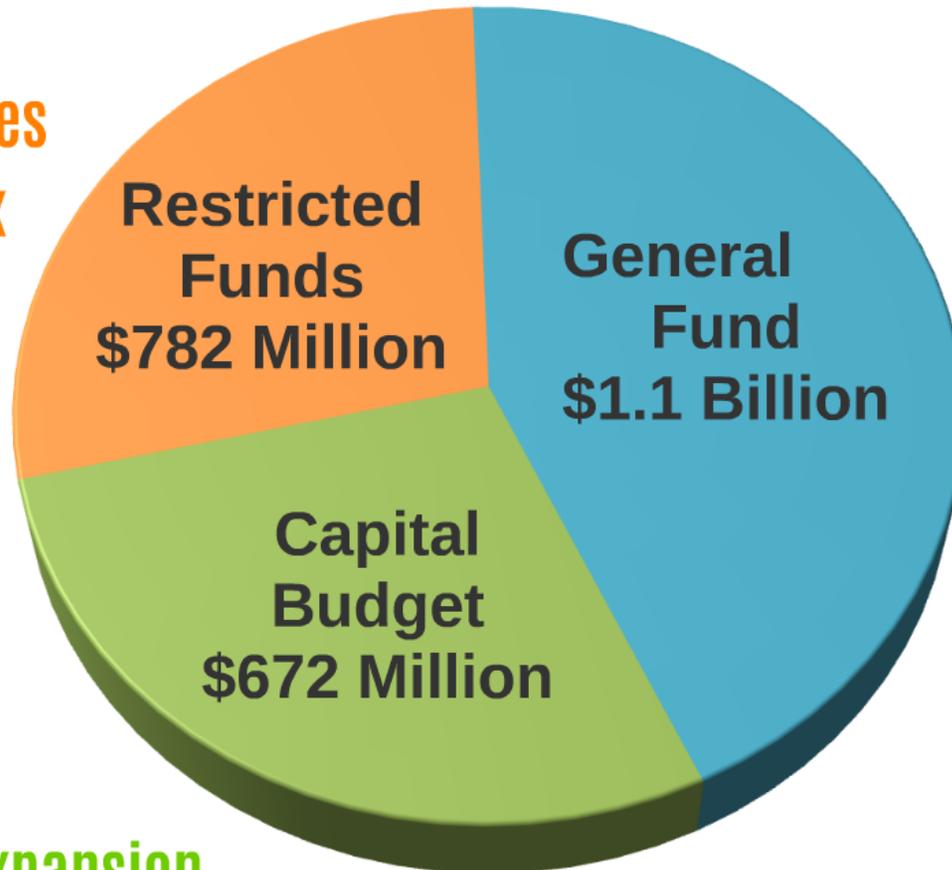
# PRESENTATION OVERVIEW



- **3+9 Report**
- **Budget Initiatives Highlights**
- **Performance Measures Results**
- **FY 2017 Recommended Budget Calendar**

# Total City Budget \$2.5 Billion

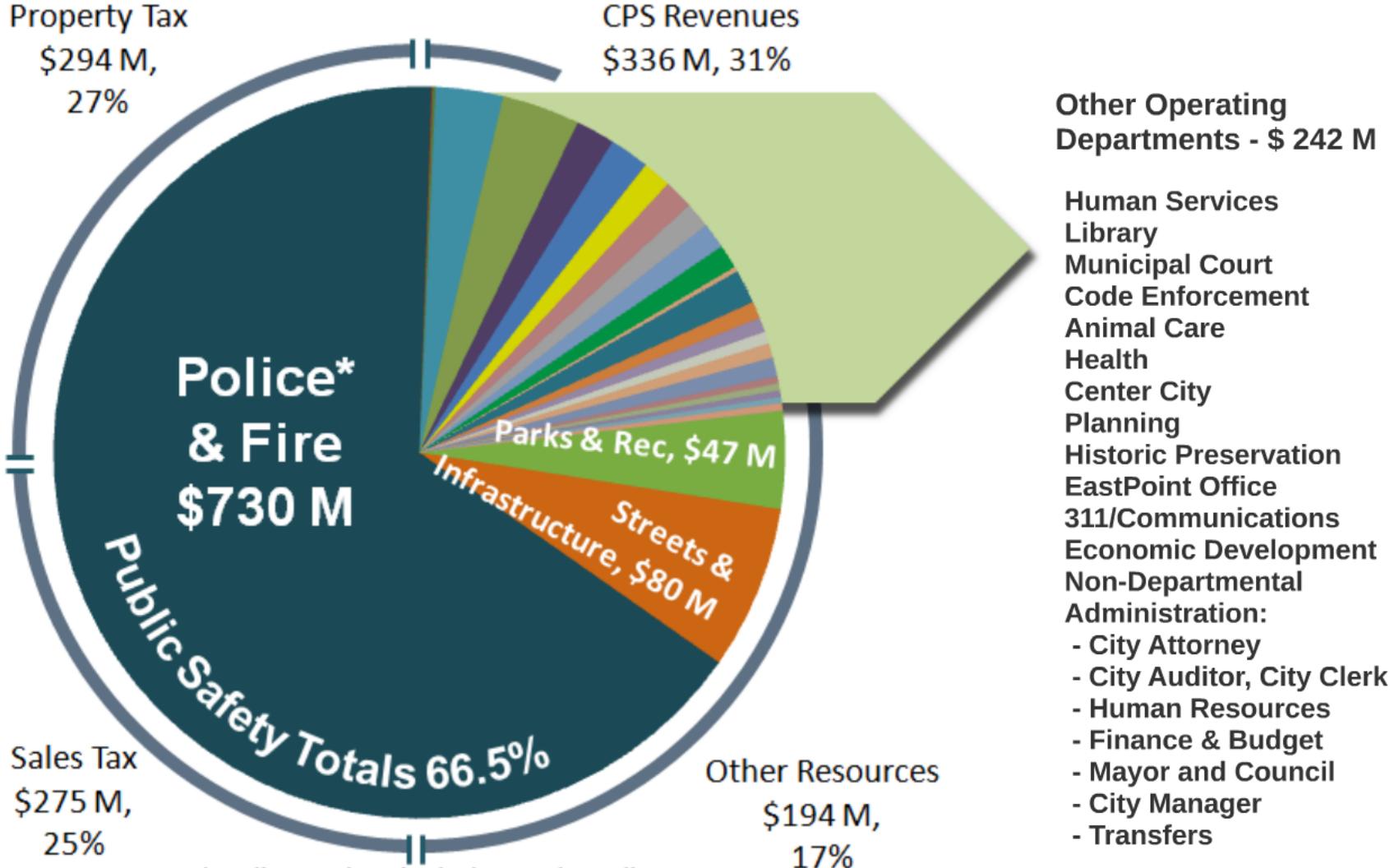
**Restricted Funds**  
Airport Funds  
Development Services  
Hotel Occupancy Tax  
Solid Waste  
Storm Water



**General Fund**  
Supports most basic City  
Services:  
Police  
Fire  
Streets  
Parks  
Library  
Code Enforcement

**Capital Programs**  
2012 Bond Projects  
Airport Projects  
Convention Center Expansion

# Total General Fund Budget \$1.1 Billion



\* Police Budget includes Parks Police

# General Fund

## FY 2016 1st Quarter Financial Results



1st Qtr Results

**\$100,000**

Ahead of Budget



12-Month Projection

**\$3.4 Million**

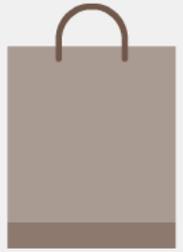
Ahead of Budget

# Closer look at General Fund



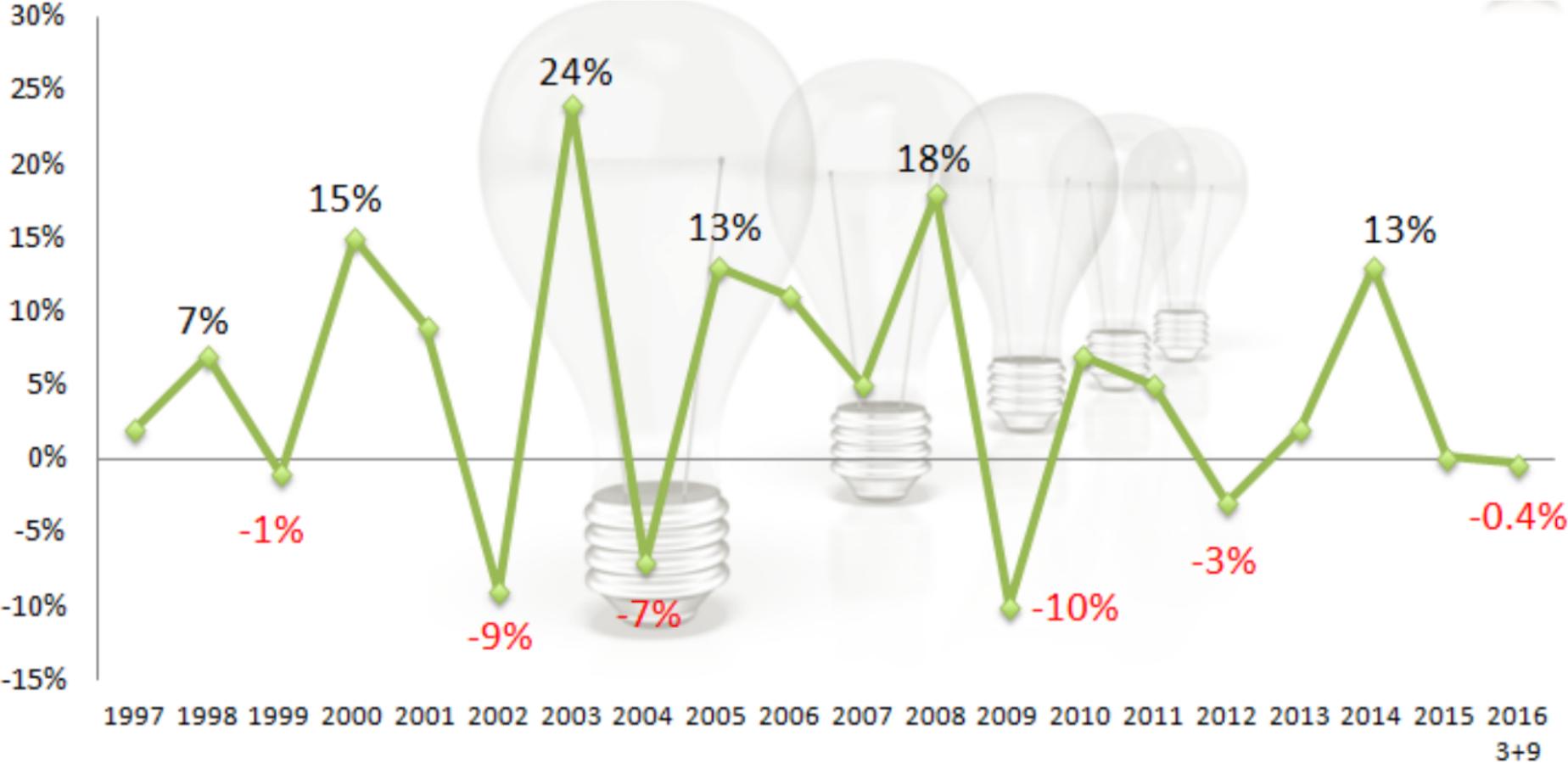
# General Fund Revenues

## FY 2016 Three Plus Nine Projections



Revenue Source (\$ in Millions)	1st Qtr Variance	3+9 Projection
Property Tax	\$0	\$0
Sales Tax	(0.5)	(0.5)
CPS	(2.1)	(5.0)
Other	0.6	0.8
<b>Total</b>	<b>\$(1.9)</b>	<b>\$(4.7)</b>

# CPS Payment to City % Change from Prior Year Collections



# General Fund Expenditures FY 2016

## Three Plus Nine Projections



(\$ In Millions)

**1st Qtr  
Variance**

**3+9  
Projection  
Variance**

<b>Department Expenditures</b>	<b>\$1.2</b>	<b>\$1.4</b>
<b>Fuel</b>	<b>0.7</b>	<b>2.9</b>
<b>Total</b>	<b>\$1.9</b>	<b>\$4.3</b>

# Citywide Fuel Savings

**\$4.8 Million in Fuel Savings anticipated  
in FY 2016**



**\$2.9 Million  
savings in  
General Fund**



**\$1.9 Million  
savings in  
Restricted Funds**

# General Fund FY 2016 Projection

**FY 2015  
Better Ending  
Balance**

**\$3.9M**

**12-month  
Revenue  
Variance**

**(4.8M)**

**12-month  
Expenditure  
Variance**

**4.3M**

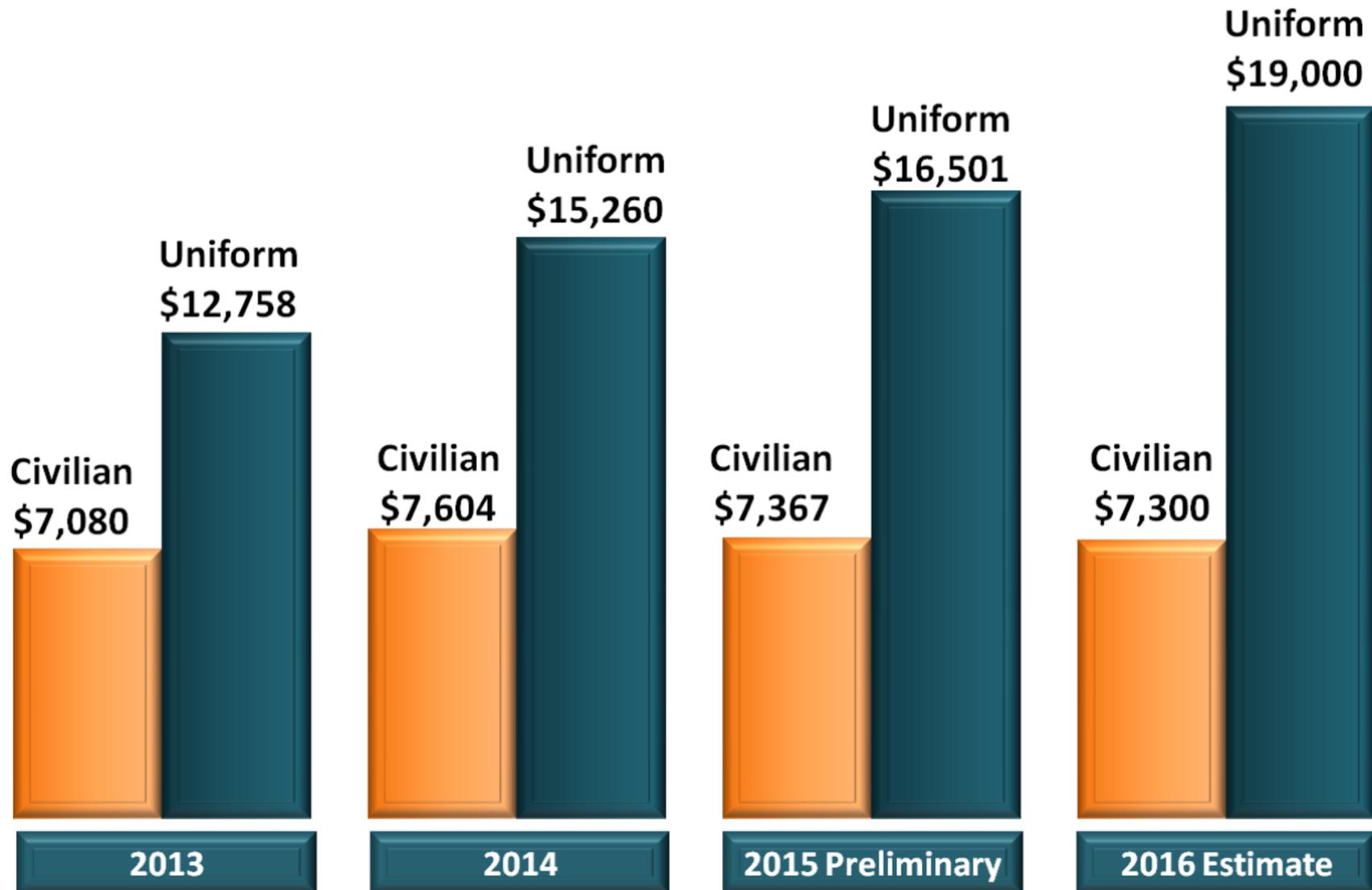
**FY 2016  
Better Ending  
Balance**

**\$3.4M**

# Preparing for FY 2017

- Increases in uniform employee healthcare cost
- Increases in needs across the City: Streets, Sidewalks, Drainage, Animal Care Services, Code Enforcement

# ANNUAL COST OF ACTIVE EMPLOYEE HEALTHCARE



# **Funds budgeted for uniform wages in 2016 reallocated to uniform healthcare**

**2% wages** used to pay for evergreen  
uniform healthcare

**3% Police lump sum payment**  
used for evergreen uniform healthcare  
and for General Fund Amendments



**Hotel  
Occupancy**



**Development  
Services**



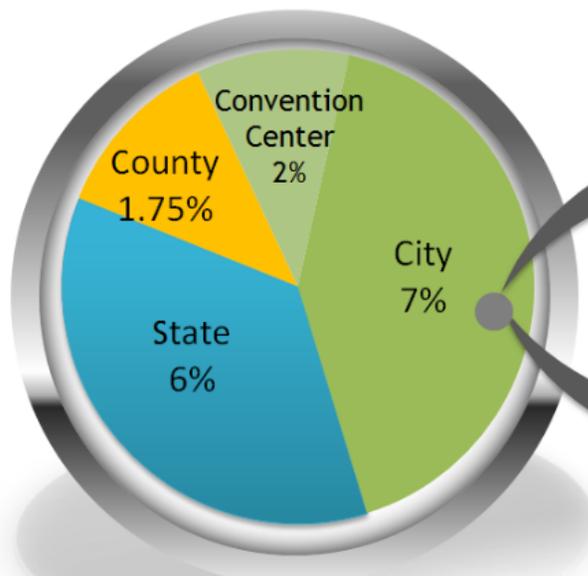
**Solid Waste**

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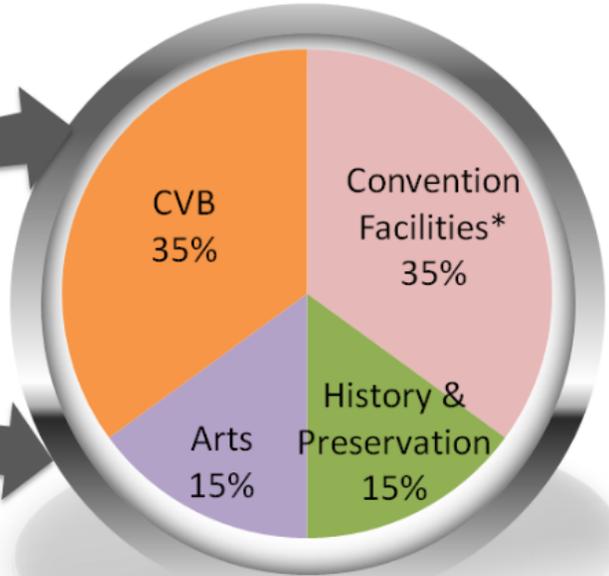
# Restricted Funds

# Hotel Occupancy Tax (HOT) and Allocation

**Hotel Occupancy Tax Rate (16.75%)**



**Allocation of HOT 7% Rate to City**



\* Department supported by Alamodome and Convention Center Revenues

# Hotel Occupancy Tax Fund (HOT) FY 2016 Results and Projections

\$64 Million of HOT Revenue at budget for  
1st Quarter & FY 2016 Projection

Departments supported by Hotel Occupancy Tax within Budget





**Hotel  
Occupany**



**Development  
Services**



**Solid Waste**

---

# Restricted Funds

# Development Services Fund FY 2016 Results and Projections - \$32 Million Annual Budget



## 1st Quarter Results

Revenues of  
\$108,000 ahead of budget

\$98,000 in less expense



## FY 2016 Projection

Revenues \$195,000 better  
than budget

\$304,000 in less expense



**Hotel  
Occupany**



**Development  
Services**



**Solid Waste**

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# Restricted Funds

# Solid Waste Fund FY 2016 Results and Projections - \$107 Million Annual Budget



## 1st Quarter Results

\$557,000 in more revenue

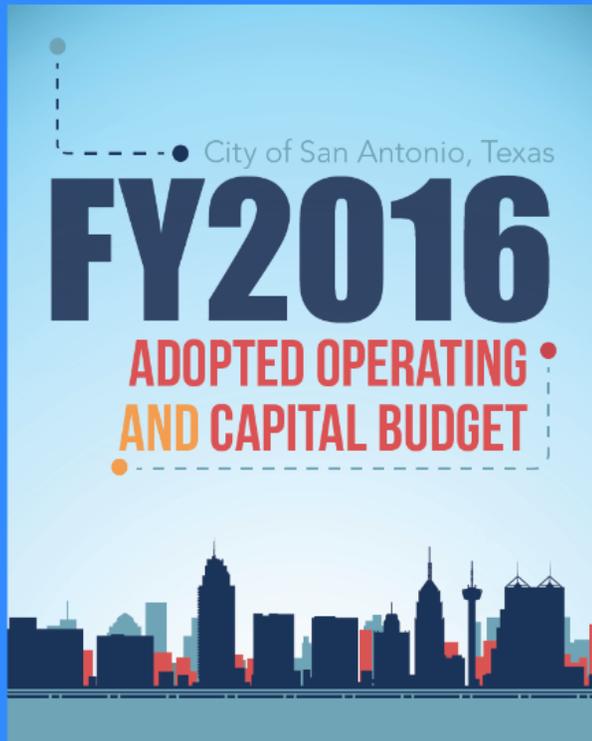
\$137,000 in less expense



## FY 2016 Projection

\$641,000 in more revenue

\$1.2 M in less expense



# FY 2016 Budget Initiatives

# Street Maintenance

## \$64 Million for 832 projects

1<sup>st</sup> Quarter

172  
Projects  
Completed

2<sup>nd</sup> Quarter

185  
Projects

3<sup>rd</sup> Quarter

213  
Projects

4<sup>th</sup> Quarter

214  
Projects

*48 Projects will be  
completed in 2017*

# Police Body Cameras

\$4.8 Million added for 2,200 cameras

## Results:

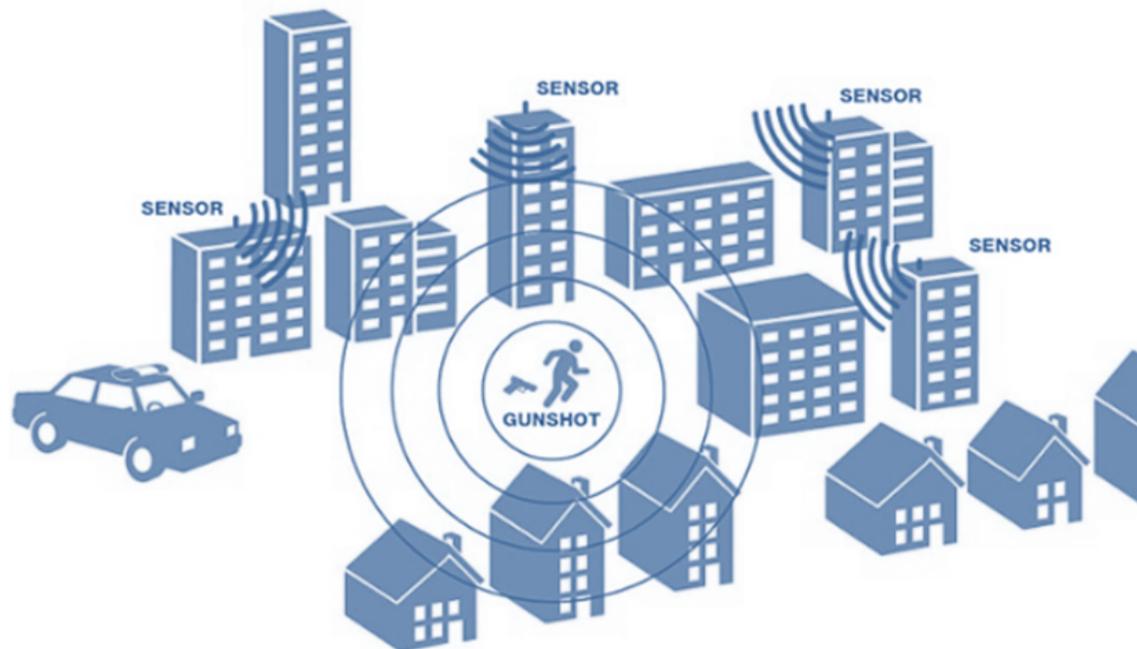
- Technology infrastructure installed
- 6 Positions hired
- 251 units acquired

# of Units	Deployment Schedule for FY 2016: 1,276 Units	
251	February to March	Bike Patrol & Parks Police
476	April to June	East Patrol & SAFFE, West & Central Patrol
549	July to September	West & Central Patrol & SAFFE

# Police Gun Shot Detection Pilot \$280,000 for 2 Neighborhoods

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Results:  
Procurement completed and areas  
selected. Operational by April



# Pay As You Throw Conversion

## \$4.9 Million for 190,000 households

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### Results:



**Conversion of all 345,000 homes by FY 2017**

**Recycling Rate to increase from 30% to 32% by September 2016**

# SAN ANTONIO

PROVIDING SERVICES/  
MEASURING RESULTS

247

FISCAL YEAR 2016  
1<sup>ST</sup> QUARTER REPORT



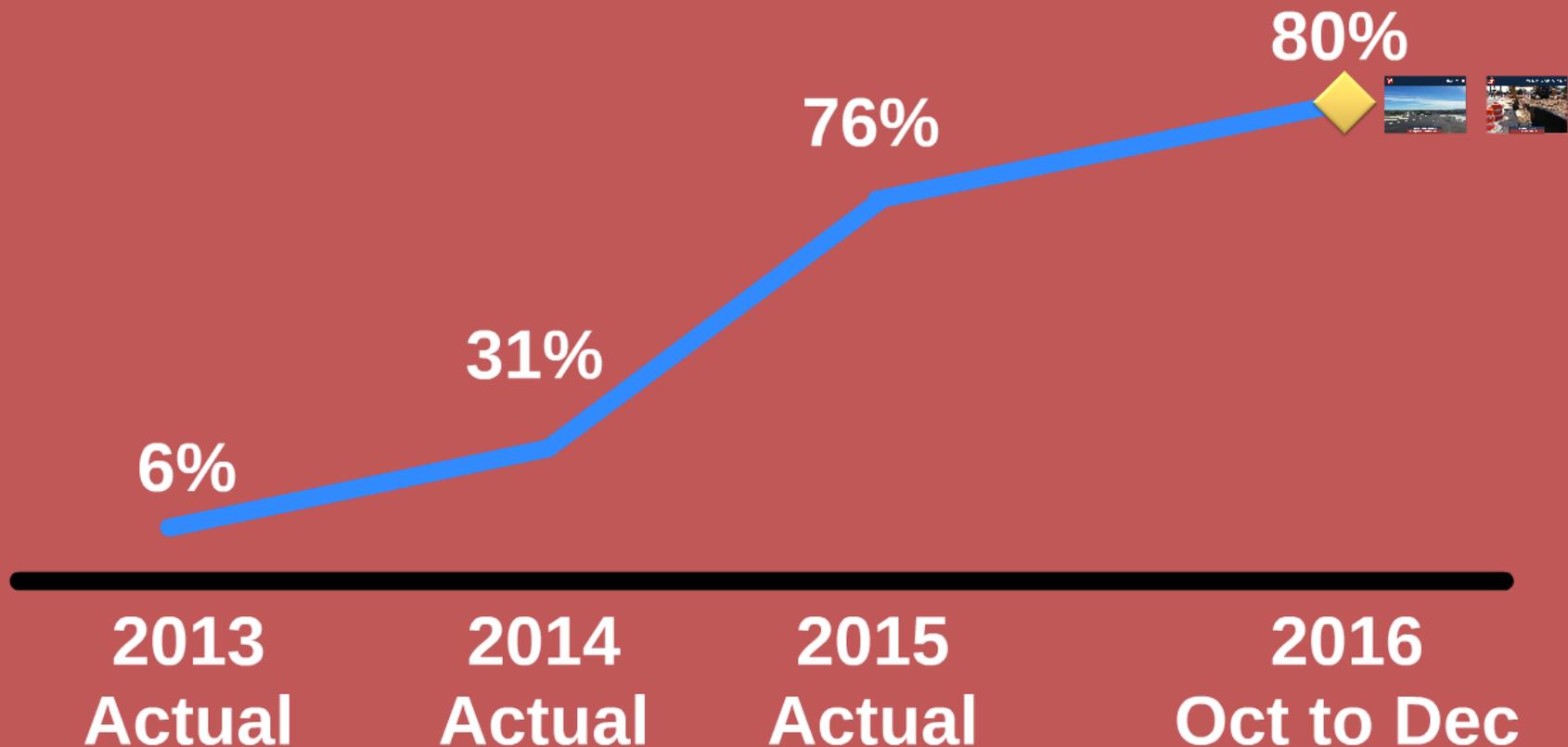
# Performance Measures

## 7 Service Areas 60 Measures



# TRANSPORTATION & CAPITAL IMPROVEMENTS

*% of 2012 Bond Projects in Construction or Completed*



***Target: 95%***



# HARDY OAK



**Construction Schedule  
Completed December 2015**



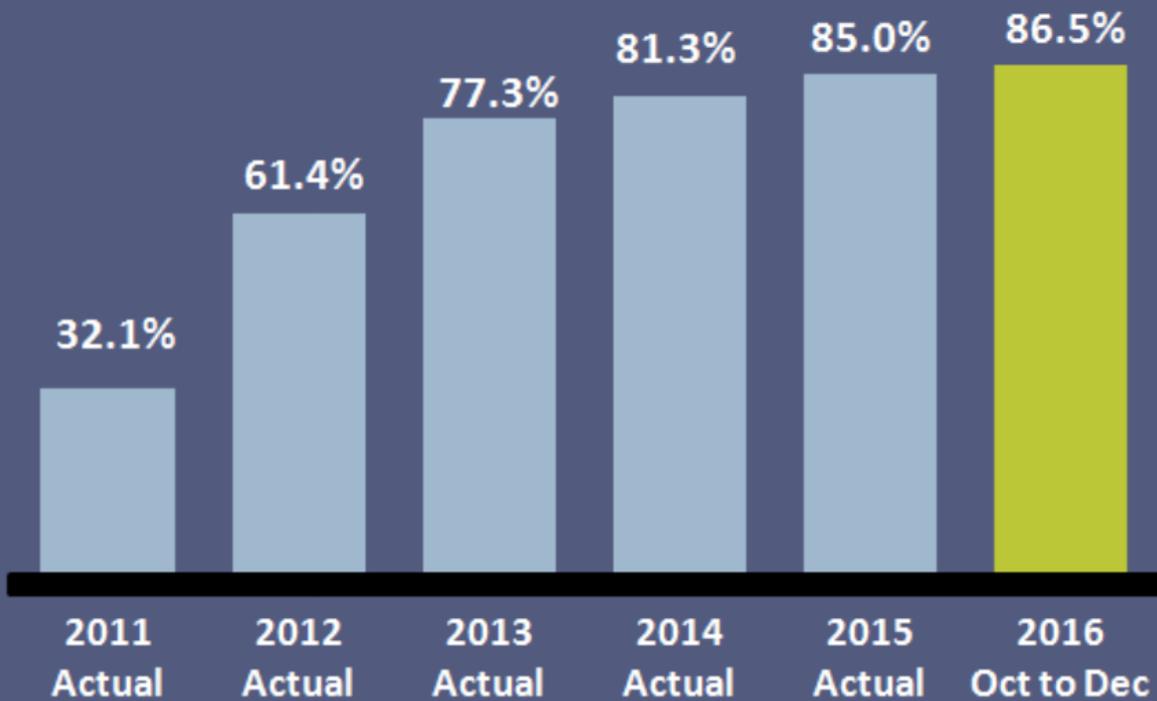
# THEO AVE. & MALONE AVE.



**Construction Schedule**  
May 2015 – June 2017

# Animal Care Services

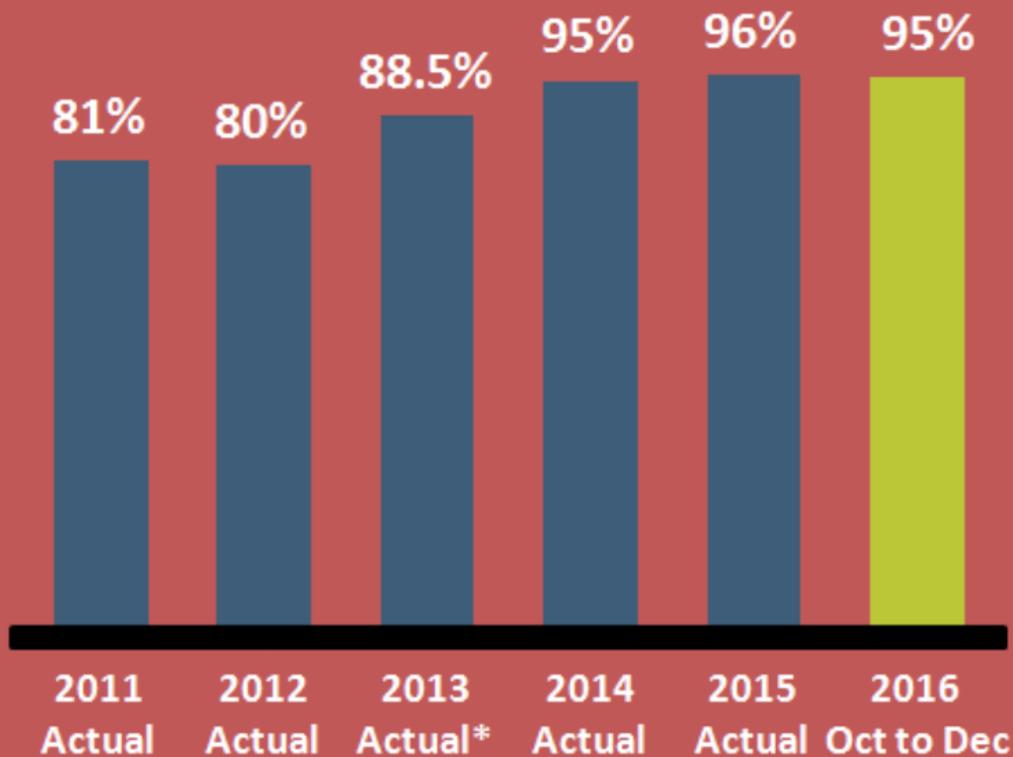
## Live Release Rate



Target: 85%

# CODE ENFORCEMENT COMPLIANCE

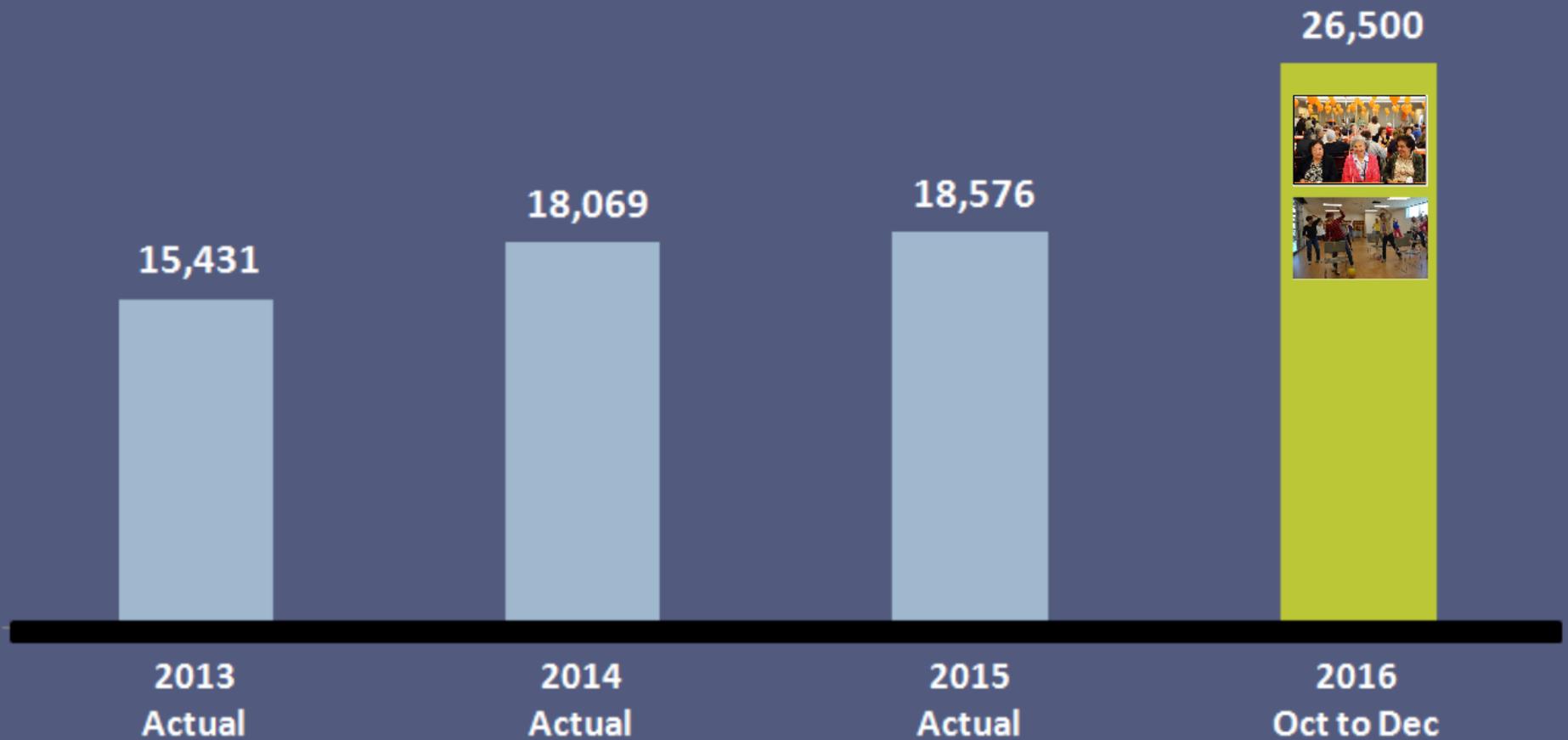
*Percentage of Code Violations Resolved within 45 days*



# Human Services

## Number of Seniors Center Participants

Target: 20,891







# FY 2017 Recommended Budget Calendar

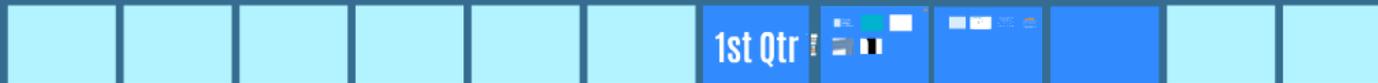


# Summary

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- **General Fund FY 2016 year-end projected better than budget**
- **Financial challenges exist for FY 2017**
- **Five Year Financial Forecast to be presented May 11**

# FY2016 <sup>3+9</sup> Budget & Finance Report



City Council "B" Session  
February 17, 2016