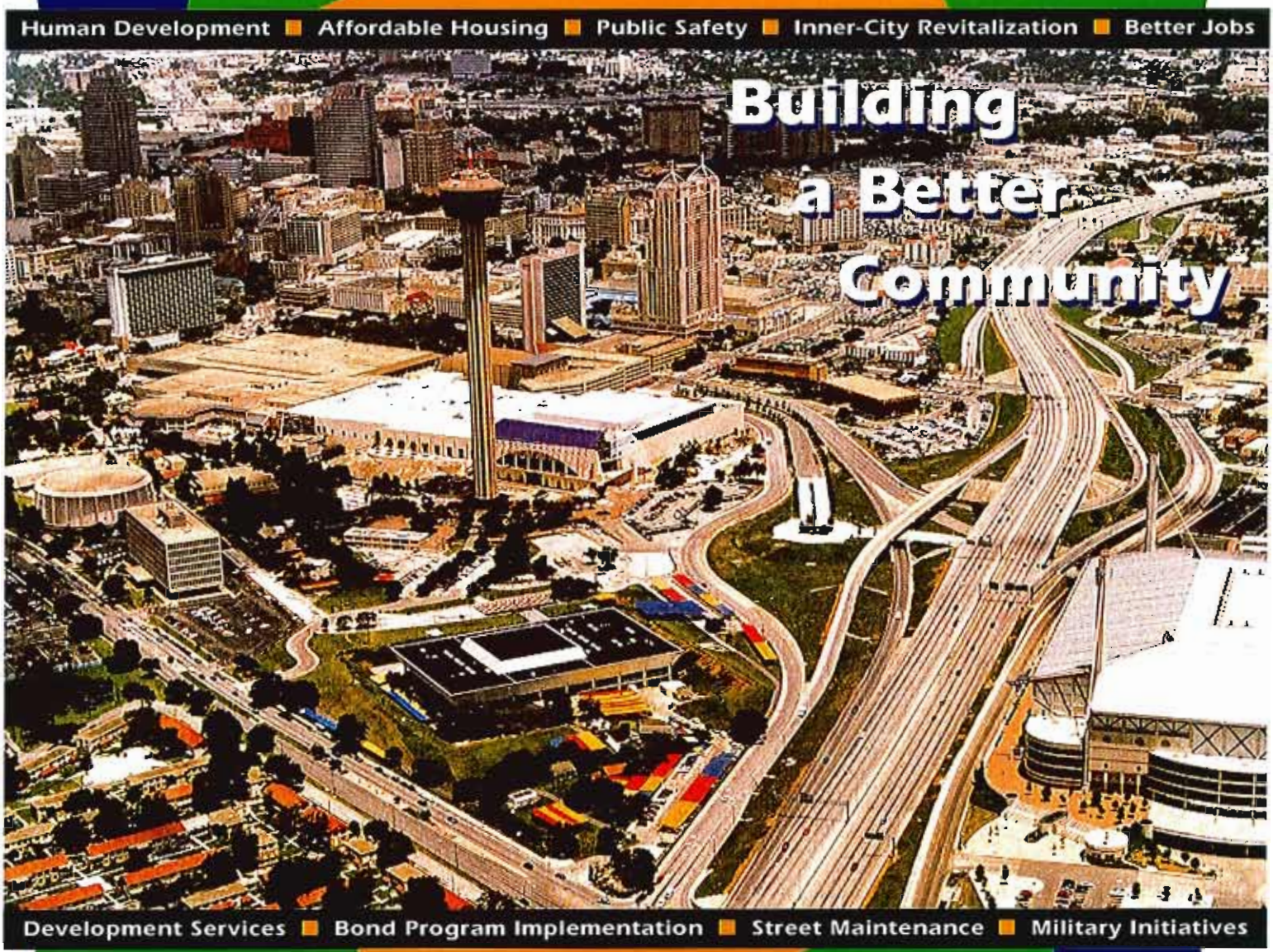
CITY OF SAN ANTONIO, TEXAS



FY 1999-2000

ADOPTED ANNUAL BUDGET

CITY OF SAN ANTONIO
ADOPTED ANNUAL BUDGET

FISCAL YEAR 1999 - 2000

OCTOBER 1, 1999 - SEPTEMBER 30, 2000

CITY COUNCIL

HOWARD W. PEAK, MAYOR

BOBBY PEREZ
MARIO SALAS
DEBRA GUERRERO
RAUL PRADO
RICK VÁSQUEZ

JOSÉ MENÉNDEZ
ED GARZA
BONNIE CONNER
TIM BANNWOLF
DAVID CARPENTER

CITY MANAGER

ALEXANDER E. BRISEÑO

PREPARED BY:
BUDGET & EMPLOYEE SERVICES DEPARTMENT

TERRY M. BRECHTEL, DIRECTOR
LOUIS LENDMAN, ASSISTANT DIRECTOR

CHARLOTTE BARRETT
EDWARD BELMARES
LAURA CASTILLON
BILL CRAWFORD
POUY DIVIN
LEE DOBIE
MARIA GONZALES
SANDRA GRABOW
CARLOS GUTIERREZ
CHUCK MARTINEZ
JEREMY POLOSKEY
BRYANT POWELL
NICOLA RAMOS
SYLVIA SORIANO
ERIK WALSH
JOHN WOODRUFF
PETER HILL ZANONI

City of San Antonio

MISSION STATEMENT

WE DELIVER QUALITY CITY SERVICES AND COMMIT TO ACHIEVE SAN ANTONIO'S VISION OF PROSPERITY FOR OUR DIVERSE, VIBRANT AND HISTORIC COMMUNITY.

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of San Antonio for its annual budget for the fiscal year beginning October 1, 1998.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Table of Contents

TABLE OF CONTENTS

DESCRIPTION	PAGE
User's Guide	
How to Use the Budget Document	iii
Operating Flow of Funds	vi
Debt Service Flow of Funds	viii
Chart of Accounts	x
Budget Schedule	xi
Budget Process	xii
Budget Overview	
Budget Message	S3
Organizational Chart	S5
Council Budget Priorities	S9
Executive Summary	S15
Summary of Revenue Program Changes by Fund	S57
Summary of General Fund Appropriation Program Changes	S58
All Funds Schedule	S60
Program Changes	
Revenues	3
Improvements	11
Mandates	33
Personnel Compensation Policy Issues	41
Holiday Schedule	43
Fund Schedules	
All Funds Budget Summary	48
Combined Budget Schedule of all Fund Types	50
Personnel Schedule	52
Tax Supported Funds	
General Fund - Available Funds	57
General Fund - Appropriations	58
Current Property Tax Revenue	59
Delinquent Property Tax Revenue	60
Special Revenue Funds	
Alamodome Revenue Fund	63
Capital Improvements Reserve Fund	64
Confiscated Property Fund	65
Community and Visitor Facilities Fund	66
Convention Center Expansion Office Fund	68
Emergency Medical Services Fund	69
Hotel Motel Tax Fund	70
Hotel Motel 2% Tax Collection Fund	72
Human Development Fund	73
Inner City Revitalization Fund	74
International Center Fund	75
Nelson W. Wolff Municipal Stadium Fund	76

TABLE OF CONTENTS

DESCRIPTION	PAGE
Fund Schedules	
Public Health Support Fund	77
Stormwater Operating	78
Street Maintenance & Improvement	79
Enterprise Funds	
Airport Revenue Operating & Maintenance Fund	83
Airport Revenue Confiscated Property Fund	84
Airport Revenue Improvement & Contingency Fund	85
Golf Course Revenue Operating & Maintenance Fund	86
Parking Facilities Revenue Operating & Maintenance Fund	87
Parking Revenue Improvement & Contingency Fund	88
Solid Waste System Operating & Maintenance Fund	89
Solid Waste System Improvement & Contingency Fund	90
Expendable Trust Funds	
Expendable Trust Bexar County Rabies Control Fund	93
Expendable Trust Casa San Antonio Program Fund	94
Expendable Trust SA Local Development Corporation Fund	95
Expendable Trust San Jose Burial Park Fund	96
Expendable Trust Fiduciary Funds	97
Internal Services Funds	
Internal Services Information Services Fund	101
Internal Services Purchasing & General Services Fund	102
Internal Services Equipment Renewal & Replacement Fund	103
Internal Services Temporary Services Fund	104
Self Insurance Fund Employee Benefits Insurance	105
Self Insurance Fund Extended Sick Leave Program	106
Self Insurance Fund Liability Insurance	107
Self Insurance Fund Occupational Health Program	108
Self Insurance Fund Unemployment Compensation	109
Self Insurance Fund Workers' Compensation	110
Categorical Grants – Summary	113
Debt Service Funds	
Debt Management Plan	117
General Obligation Debt Service Fund	123
Airport System Debt Service Fund	124
Convention Center Debt Service Fund	125
Golf Course Debt Service Fund	126
Parking Debt Service Fund	127
Solid Waste Debt Service Fund	128
Departmental Appropriations	
Department Appropriations Overview	131
Alamodome	133
Asset Management	139
Aviation	149
Budget & Employee Services	159

TABLE OF CONTENTS

DESCRIPTION	PAGE
Departmental Appropriations	
Building Inspections	177
City Attorney	187
City Clerk	203
City Manager	209
Code Compliance	211
Community Initiatives	219
Community Relations	271
Convention Center Expansion	277
Convention Facilities	283
Convention & Visitors Bureau	289
Cultural Affairs	297
Economic Development	307
Finance	317
Fire	323
Emergency Medical Services Fund	332
Health	343
Housing & Community Development	379
Information Services	389
Intergovernmental Relations	397
Internal Review	403
International Affairs	409
Library	415
Mayor & Council	425
Municipal Courts	431
Municipal Elections	439
Neighborhood Action	443
Parks & Recreation	449
Golf Course Operations	457
Planning	467
Police	477
Public Works	497
Streets Maintenance	506
Stormwater	510
Parking	516
Solid Waste	521
Purchasing & General Services	529
Special Projects Office	537
Non-Departmental/Non-Operating	541
One-Time Projects	545
General Fund Transfers	546
Delegate Agencies	549
Contribution to Other Agencies	615
Community and Visitor Facilities Fund Non Departmental/Non Operating	625
Capital Budget	
Six Year Capital Budget	627
One Year Capital Budget	753

TABLE OF CONTENTS

DESCRIPTION PAGE

Appendix

Statistical Data 769
Glossary 775
Performance Measure Definitions 791
Index 806

User's Guide

How to Use the Budget Document

OVERVIEW

This section is designed to assist the reader in the use and comprehension of City of San Antonio's Adopted Annual Budget. The Annual Budget serves as a financial plan, management tool, and an operations guide. It is utilized by Citizens, City Council and City Staff to monitor revenues and expenditures relating to the delivery of City services. The Budget also is used to evaluate the effectiveness of City programs and services and provides extensive information on municipal operations. The Adopted Budget is prepared in accordance with the modified accrual accounting method. The Finance Department utilizes this method in accounting for the City's revenues and expenditures.

BUDGET TABS

The budget is arranged in eight sections that are separated by the following respective tabs. Below is a brief description of the materials found in each of the sections.

- User's Guide
- Budget Overview
- Program Changes
- Fund Schedules
- Debt Service Funds
- Departmental Appropriations
- Capital Budget
- Appendix

User's Guide - This informational section is intended to provide the reader a synopsis of what is contained in the budget document. An additional goal of this section is to educate the user on the City of San Antonio's financial structure and flow.

Budget Overview - This section contains a summary of the Budget Priorities proposed by the City Council and consists of the City Manager's transmittal letter and executive summary. The executive summary describes the polices affecting the budget, and presents a synopsis of the revenues the City will collect, the funds the City will spend, and summary of program changes that have been proposed for service delivery.

Program Changes - This section contains a brief explanation of the three major General Fund revenues sources (Sales Tax, Property Tax and City Public Service) and new and/or enhanced revenues proposed for the General Fund and other Funds for the FY 1999-2000 Budget. This section also includes a listing of program changes sorted by Improvements, Mandates, and Reorganizations/Reallocations. An explanation of the adopted employee compensation package is also included.

Fund Schedules - This section is organized by fund and contains a schedule of revenues and appropriations for each City fund. First, you will find the 1999-2000 All Funds Budget Summary which covers the spending side of the budget for all funds. Next is a schedule of personnel by fund and department which shows the number of uniform versus non-uniform employees. Grant funded positions are accounted for in a separate listing by department.

Following the personnel information are the detailed schedules for each fund. Fund schedules are included to account for total available funds and total appropriations of each fund.

Departmental Appropriations - This section is organized by department and will provide the reader a better understanding of the kind of services provided by each department and the sources of funding that support these services. Individual department summaries contain an explanation of the particular functions of each department, their funding levels, personnel, performance measures and descriptions of program changes. For further explanation on this section, see the Departmental Appropriations Overview found immediately following the tab.

Capital Budget - This section details the City's physical infrastructure development and improvement plan. Included is the Six Year Capital Budget and One Capital Budget. A listing of all projects in the Six Year Plan including project fund source(s), project description, and project City Council District location(s) is provided.

Appendix - This section is designed to assist the user in locating information quickly and easily. It contains Statistical Data, a Glossary, Performance Measure Definitions and an Index.

FREQUENTLY ASKED QUESTIONS

- *What am I getting for my City taxes?*

The services a department provides can be found in each department's appropriations section.

- *Where do I find a quick overview of the entire budget?*

If you are interested in the financial overview of the budget, refer to the All Funds Summary found in the Fund Schedule section. If you would prefer to read about changes in the overall budget, go to the Budget Overview and read the Executive Summary.

- *Where do I find the particular funding level of a community agency?*

Refer to the Table of Contents or Index under "Agencies" to find where the agencies are listed.

- *What if I can't find a community agency in the document?*

If the agency is not listed in the Budget, it may not funded.

- *Why does the document seem so complicated?*

In order to keep track of all City funds, accounting guidelines have been established to ensure strict accounting of City financial transactions. The Budget is a comprehensive plan for the City's annual operations and follows the same procedures as the accounting system.

The framework for the organization of the City's accounts is described in the Chart of Accounts, exhibited on page vi.

The City has many similarities, in its structure and functioning, to a conglomerate or holding company in the private sector which owns a number of separate businesses.

The accounts for the holding company are kept in the General Fund, which has its own lines of business (General Fund department) and sources of revenue. Since the General Fund supports central services for other funds, these funds pay the General Fund for these services. These payments are shown in the General Fund budget as transfers into the fund. These transfers also appear in the budgets of other funds as transfers out of these funds (See a demonstration of the flow of funds exhibited on page vii).

There are three major types of other funds:

1. **Enterprise Funds** - Governmental accounting funds in which the services provided are supported entirely through charges to the users of the service, e.g., Aviation, golf, parking and solid waste.

2. **Special Revenue Funds** - These funds are used to account for the proceeds of special revenue sources that are legally restricted to expenditures for specific purposes.

3. **Internal Services Funds** - Funds that provide services to other parts of the City organization (e.g., information services, motor pool, vehicle maintenance, purchasing and insurance).

Most payments to the Internal Service Funds are not shown as transfers, but as line items within the budgets of the departments in all operating funds.

The chart on page vii illustrates the many channels that this Operating Flow of Funds can take. It gives some idea why this budget document may appear so complex. It is also intended to help readers find their way through the budget.

The All Funds Summary on pages 48 and 49 presents the comprehensive summary of all budgeted funds.

- *How are revenue projections made?*

Revenue projections are made primarily based on historical trends coupled with projected inflation, personal income and growth in the local area. Tourist-related factors such as the Mexican economy and major attractions are also considered. Since one method of projecting revenue sources is not feasible, each source is considered on its own merit and projected accordingly.

- *Where does the money come from for the Capital Budget?*

The debt service chart on page ix presents this flow of funds. The revenues for debt service payments are shown in the budget in the various debt service fund schedules. All General Obligation Debt is shown on page 123 and debt schedules for other funds are located immediately behind the operating schedule for each fund.

- *What procedures are used to amend the expenditure budget during the year?*

The City of San Antonio Adopted Budget can be amended in one of two ways:

1. Transferring Funds within a Department: To Transfer funds within a department the requesting department must complete a Budget Adjustment. This form details where the funds are being transferred "from" and "to" and provides an explanation for the adjustment. Once completed, the Budget Adjustment must be approved by the department head and then submitted to Finance, Budget and the City Manager's office for approval before it can be enacted.

2. The budget may also be amended by submitting an ordinance to the City Council for approval. The ordinance must include substantiated analyzed reasoning for the amendment.

Operating Flow of Funds

Detail

1. Revenues are paid into the General Fund and Enterprise Funds as a result of specific activities. For example.

General Fund	Enterprise Funds
Property Taxes	Rates
Sales Taxes	Fees
CPS	Leases
Licenses & Permits	Intergovernmental Contracts

2. Expenditures are made from the General Fund and Enterprise Funds to support activities related to each. For example:

General Fund

- General Fund Departments - Police, Fire, Public Works, Library etc.
- Enterprise Funds - Payments for services provided to City facilities by Enterprise Fund departments
- Special Revenue Funds - EMS, Capital Reserve, Outside Agencies, etc. Payments to support these funds.

- **Enterprise Funds**
- Enterprise Fund Departments - Aviation Department, Solid Waste Division
- General Fund - Transfers to cover an Enterprise Fund's portion of overhead expenses.

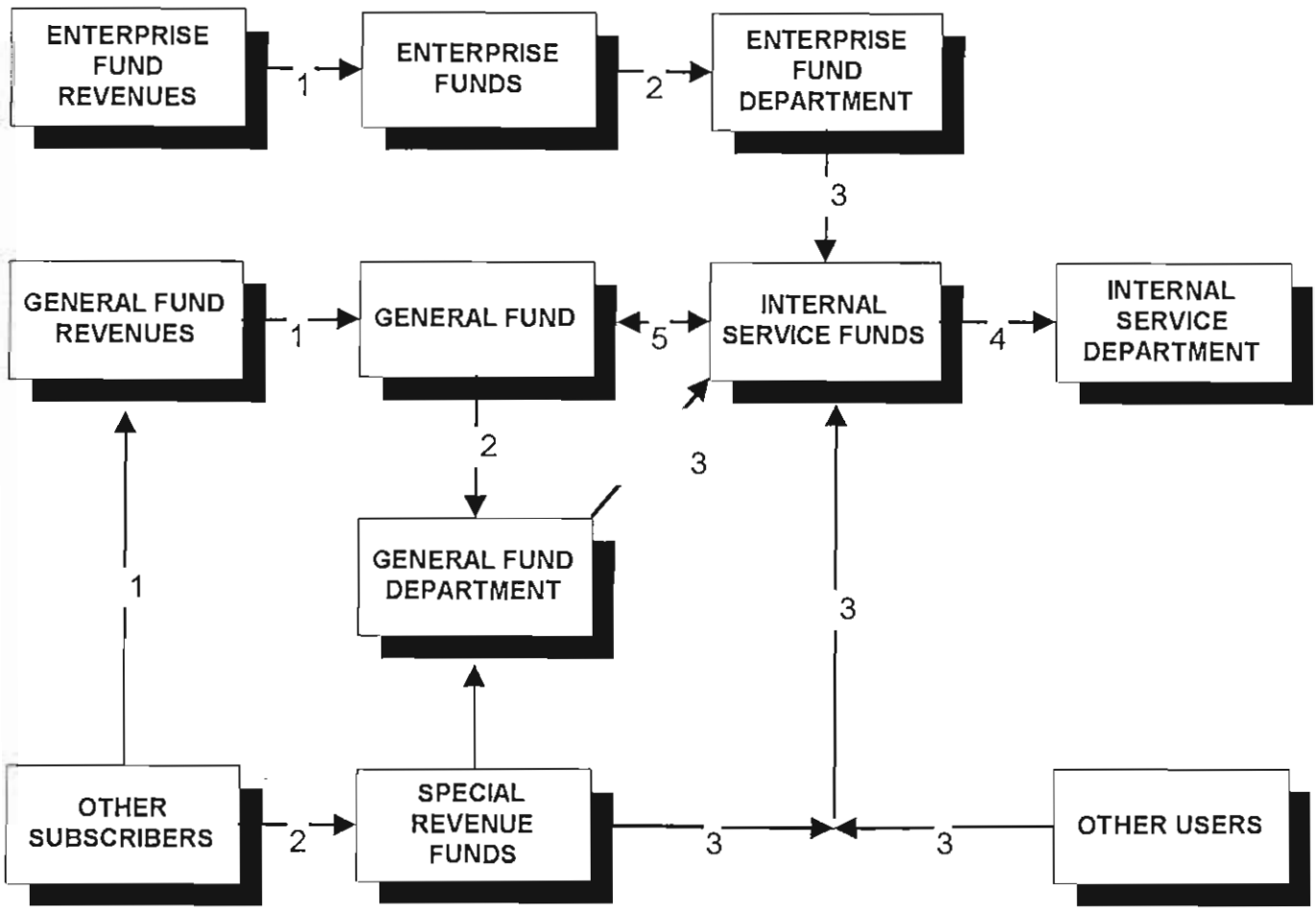
3. General Fund, Enterprise Fund, Special Revenue Funds, and other User departments all make payments into Internal Service Funds to support administrative functions which are internal City operations.

4. Internal Service Funds support specific departments. For example; Purchasing and Information Services.

5. Internal Services Funds contribute towards the cost of the General Fund overhead.

Operating Flow of Funds

Exhibit



Debt Service Flow of Funds

Detail

1. The City holds a Bond Sale after one of the following:
    A. Approval by City Council to issue either Certificates of Obligation or Revenue Bonds.
    B. Successful completion of a General Obligation Bond Election.

2. The Bonds are purchased and the funds generated from the sale are allocated to Bonds Funds to support specific projects.

3. The Bond Funds distribute moneys to the individual project amounts.

4. Open project accounts channel payments for project work to individual contractors (Scenario X).

5. When a project is completed and the project account closed, unused funds can be directed to the debt service obligation. The project account transfers unused funds to the overall bond fund, which in turn transfer the moneys into the Debt Service Fund (Scenario Y).

6. The Debt Service Fund is also supported by other revenue sources.

Debt Service Flow of Funds

Exhibit

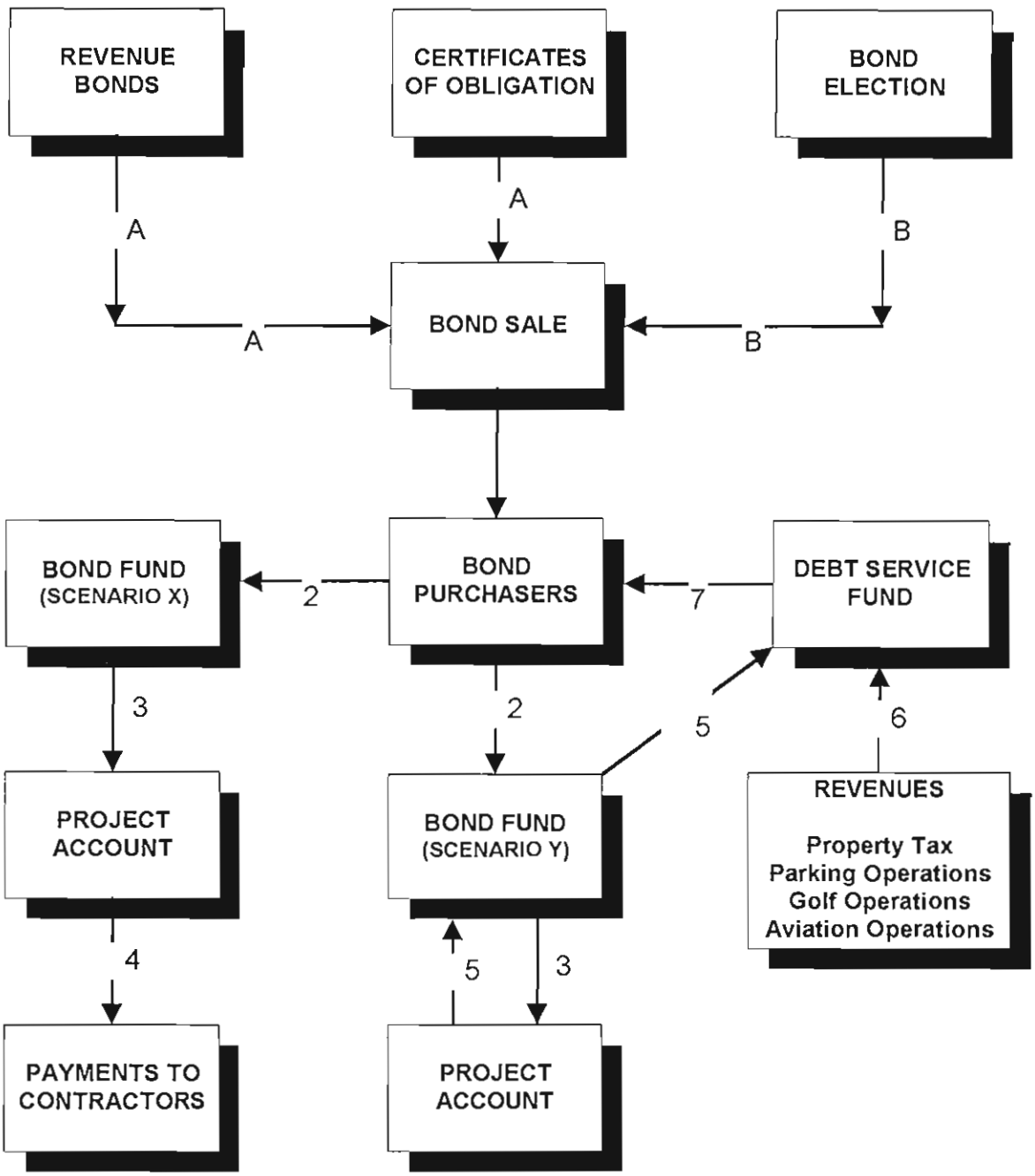
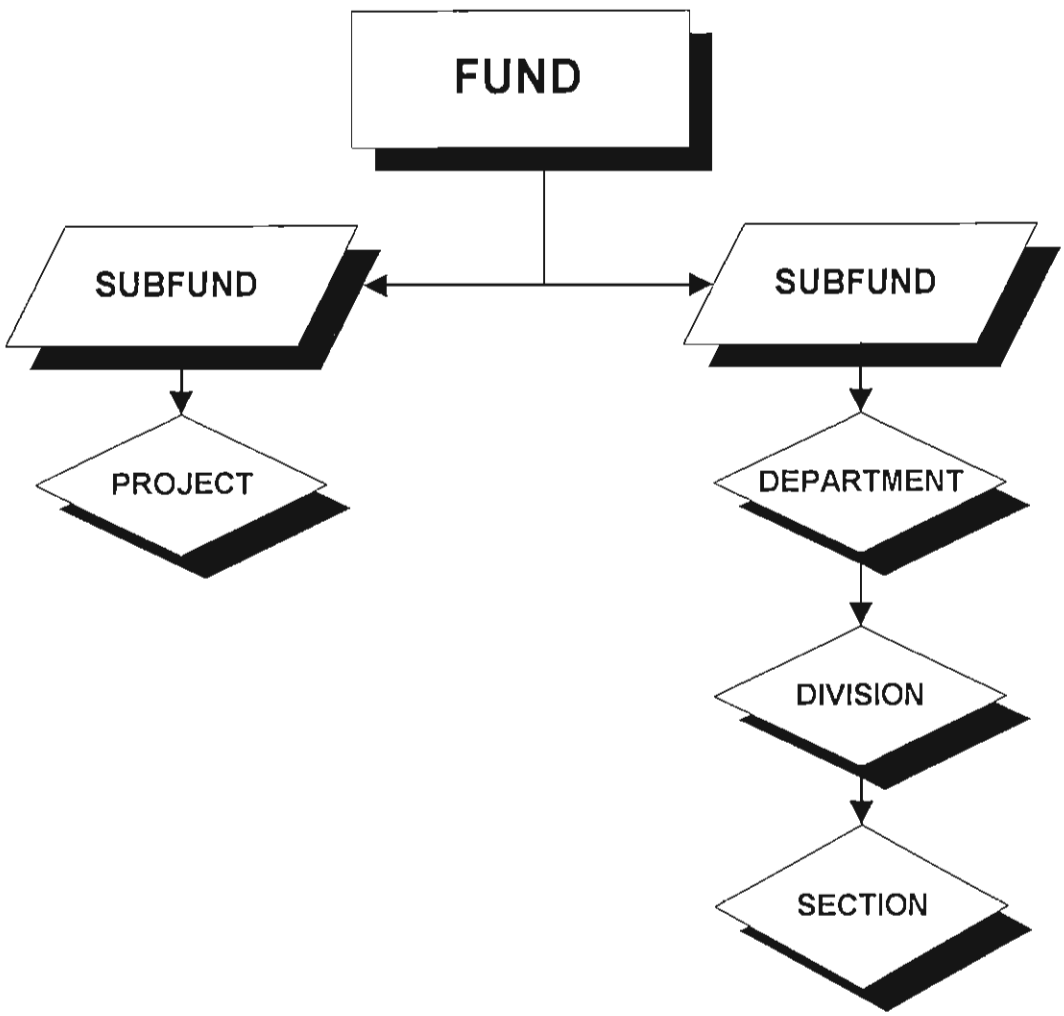


Chart of Accounts

The purpose of structuring a financial system is to organize and identify the sources and use of funds, revenues and expenditures, activities related to each of these, and to allow for the maintenance, retention, and retrieval of this information.

The first step in accessing financial information is identifying the FUND (i.e., General Fund, Airport Funds) which contains the desired data. The next step is the SUBFUND (i.e., Airport Revenue Fund).

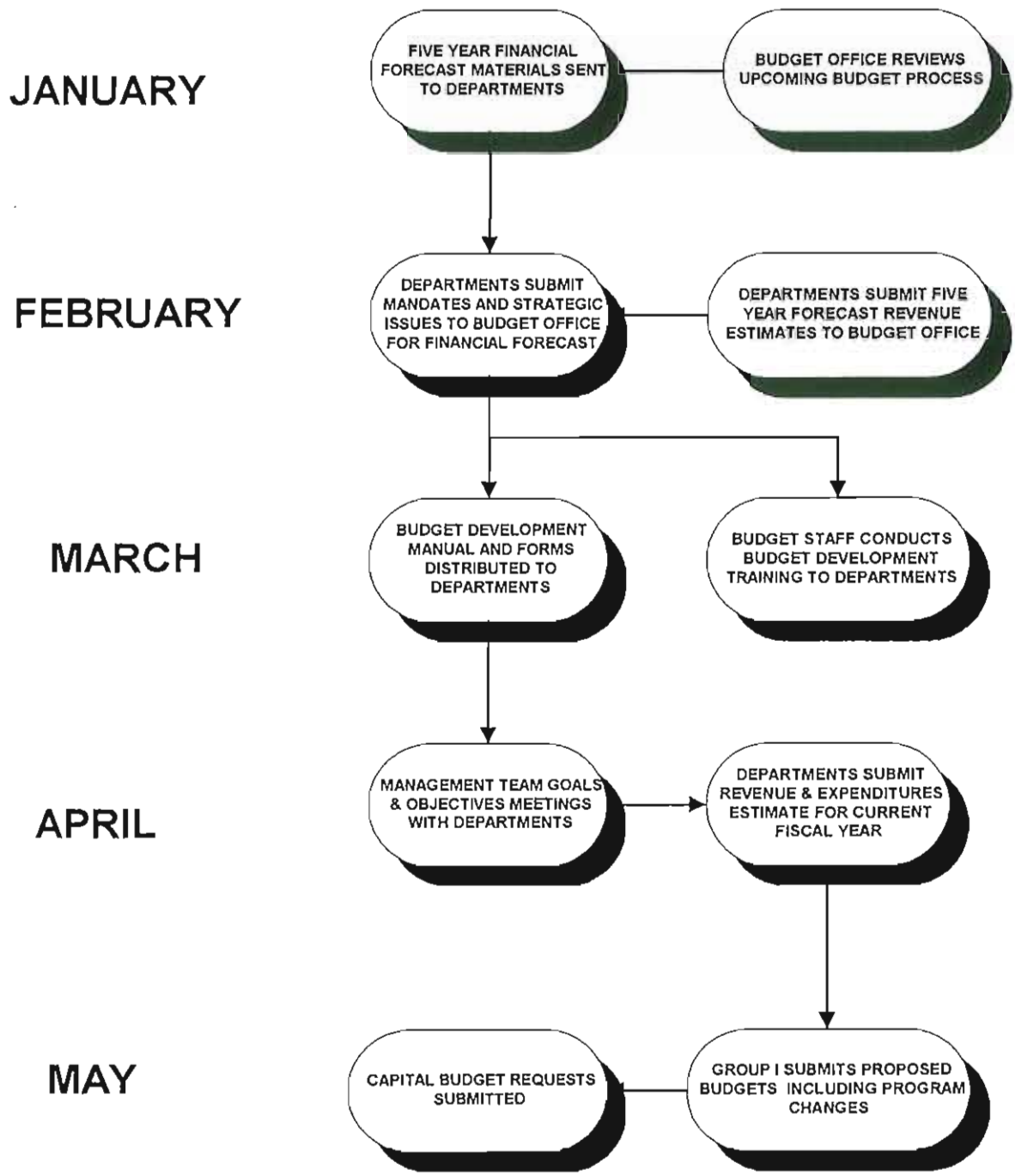
After the subfund, access is available to either the PROJECT (i.e., Artists in Education) or DEPARTMENT (i.e., Library) level. The department level then provides access to both the DIVISION and SECTION (i.e., Office of the Library Director) levels of information.



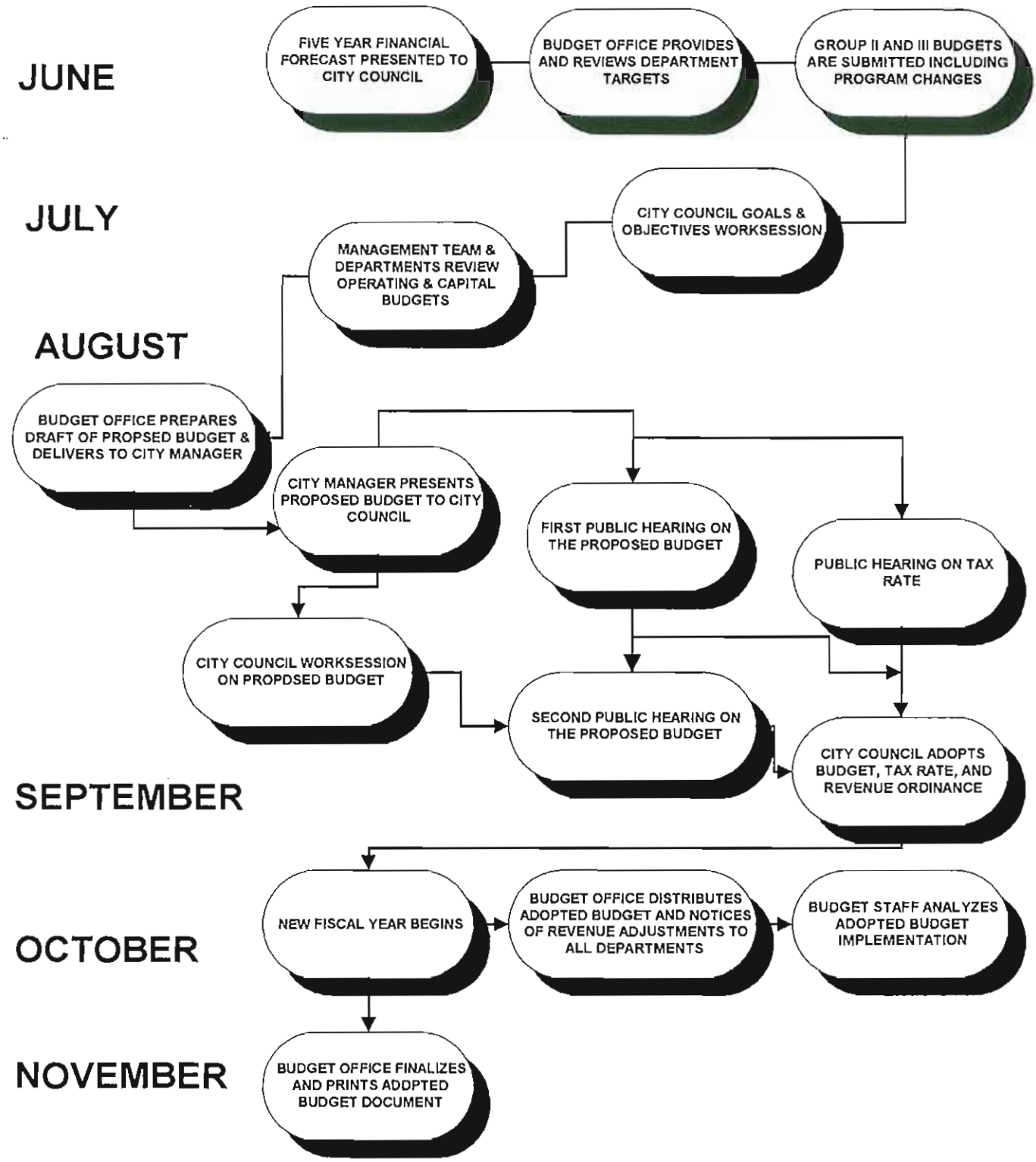
Budget Schedule
Fiscal Year 1999-2000

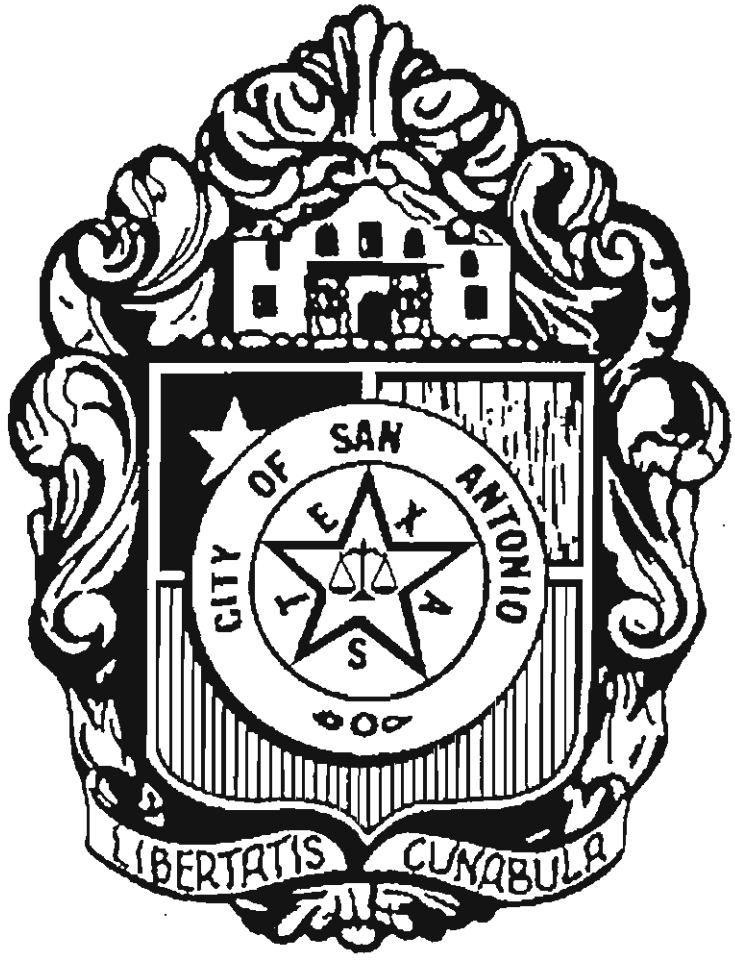
Monday, April 5 - Friday, April 16	Management Team conducts meetings with Department Heads and Budget Office to review departmental goals and objectives and performance measures and outstanding issues.
Thursday, June 10	Budget & Employee Services Department Director presents the Five Year Financial Forecast to the City Council.
Thursday, June 17 - Friday, June 18	City Council conducts Goals & Objectives Worksession to set FY 2000 service priorities.
Monday, June 21 - Friday, July 16	Management Team reviews operating and capital budgets with Budget Office and Department Heads.
Thursday, August 12	City Manager presents Proposed Budget to City Council.
Monday, August 17 - Thursday, September 9	City Council Worksessions on Proposed Budget.
Monday, August 30	City Council First Budget Public Hearing.
Thursday, September 2	City Council Tax Rate Public Hearing.
Thursday, September 16	City Council Second Budget Public Hearing and Consideration of Budget, Tax Rate and Revenues.
Thursday, September 30	City Council considers Closing Ordinance.

BUDGET PROCESS



BUDGET PROCESS




CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Budget Message

CITY OF SAN ANTONIO

SAN ANTONIO, TEXAS 78283-3966

December 10, 1999

To the Honorable Mayor and City Council:

I am pleased to transmit to you the Adopted Annual Budget for FY 2000. The Consolidated Annual Budget for FY 2000, comprised of all Funds, excluding transfers, totals $1.099 billion. The Adopted Budget addresses critical priority initiatives of the City Council as expressed at the June 1999 Goals and Objectives Worksession. The City's strong economy, reflected in substantial growth in the tax base of over $1.1 billion from new improvements, continues providing added resources to build a better community for the City of San Antonio. With respect to the General Fund, the property tax rate will not increase for the seventh consecutive year, remaining at 57.979 cents, while the Reserve for Revenue Loss grows to $20.87 million next year. Also, for the sixth consecutive year, the City will not raise its residential solid waste fee. Additionally, in FY 2000, Alamodome revenues are expected to exceed expenditures for the seventh straight year.

Operating expenditures in the Adopted Budget total $906.7 million and capital improvements projects total $192.3 million. Within the operating expenditures total, General Fund expenditures and transfers represent $530.5 million, an increase of 6.0% over the FY 1999 Revised Adopted Budget.

A total of $530.5 million in revenues is appropriated in the General Fund for FY 2000. In keeping with the City's philosophy of conservative revenue projections, General Fund collections are primarily based upon existing revenue sources, with slight increases in fees and charges. Additional property tax revenues will be generated from new improvements and annexed areas. Overall, current revenues adopted for FY 2000 exceed the level in the FY 1999 Adopted Budget by 6.3%.

A total of $24.3 million in program improvements are included in the Adopted General Fund Budget for FY 2000. Included are significant enhancements to City services in high Council Budget Priority areas such as implementation of the Development Services/Code Compliance Performance Review ($2.1 million), Better Jobs Program/Human Development initiatives ($3.45 million), Public Safety Master Plans – Vision 2001, Police Staffing Plan and the Fire Master Plan ($3.2 million), and 1999 Bond Program Implementation ($548,328). Included among the improvements adopted within the Council's Budget Priorities are $2.93 million in enhancements which are also consistent with the Final Report recommendations of the Community Revitalization Action Group (CRAG).

At the Goals & Objectives Worksession, the Council expressed the desire that the City's civilian job classification and compensation plan be adjusted to reflect the realities of the job market. Consistent with this objective, the Adopted Budget provides a civilian compensation package totaling $6.38 million in the General Fund. The Adopted Budget also includes a reserve to cover costs associated with newly approved collective bargaining agreements with the Firefighters and Police Officers Associations.

Consistent with Council direction emphasized during the budget process, the City's operations at the International Airport will be undergoing a re-engineering of all work processes during FY 2000. The re-engineering will result in a balanced program of improvements, reorganizations, revenue enhancements, and other changes impacting the Aviation Fund budget that improves the quality of service at the Airport while minimizing operating expenses.

With respect to the Hotel/Motel Occupancy Tax, an increase in revenue of 10.4%, or $3.25 million, is expected in FY 2000 over the FY 1999 re-estimate. The 10.4% rate of increase reflects the one-time reallocation into advertising expenditures by the Council in FY 1999 of $2.2 million originally budgeted for support to the 2000 Republican National Convention (RNC). A one-time increase of $1 million from the remaining RNC funds, and a permanent $500,000 annual increase for advertising, both adopted in the FY 2000 Budget, are expected to generate an estimated $2.2 million in Hotel/Motel Tax revenue in FY 2000 as part of the 10.4% increase.

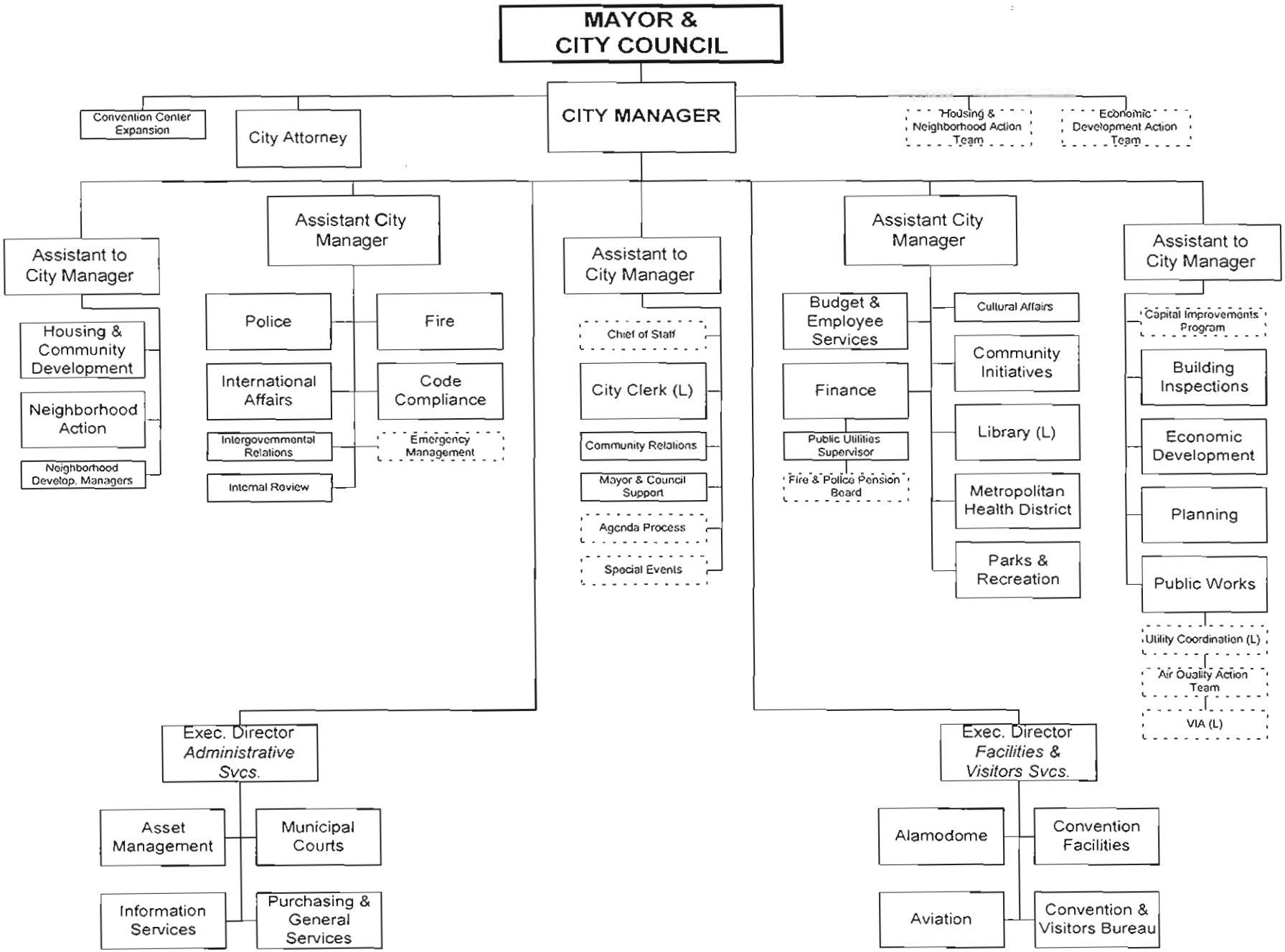
The FY 2000 Budget also affirmatively addresses challenges presented in the Stormwater Fund. Immediately after the October 1998 flood, the City quickly moved to implement a flood property buyout program. The combination of unreimbursable flood property buyout payments and increased operating expenditures from system improvements added stress to the fund in FY 2000 and a shortfall was projected by the end of FY 2001. Consequently, the Adopted Budget includes a 15% across-the-board Stormwater Fee rate increase - the first since the fee was enacted in 1993 - which will generate $2.1 million in added revenue.

The finalization of the Adopted Budget represents the culmination of a significant effort on the part of all City departments. I would like to express my sincere appreciation to the City Council for providing valuable policy guidance to the process at the June 17-18, 1999 Goals and Objectives Worksession. I would also like to thank the staff in each department for their professionalism throughout the process. Finally, I would like to call particular attention to the dedication and commitment of the Management Team and the staff of the Budget & Employee Services Department in this important effort.

Respectfully submitted,

Alexander E. Briseño
City Manager

City of San Antonio



Dashed boxes represent functional responsibility
(L) Denotes Liaison

February 1, 1999

Council Budget Priorities

CITY COUNCIL FY 2000 BUDGET PRIORITIES
TIER ONE

Actions:	Strategic Issues:
1. Funding of all Dev. Svcs./Code Compliance Performance Review (DMG study) recommendations.	
• One-stop business development center and streamline the permitting process.	-One Stop Development Center
• Implement DMG study - Code Compliance Section	-Code Compliance
• Restructure UDC & Zoning Regulations	-UDC Revision
• Establish a One Stop Development Services Center	-One Stop Development Center
• Continue and implement regular schedule of performance reviews to include: funding of all DMG study recommendations within 24 mos.	-Performance Reviews
2. Better Jobs/Human Development Funding - early childhood, after school programs, job training, Education Partnerships.	
• Implement "Better Jobs" strategy	- Better Jobs Strategies
• create stakeholders task force	- Human Development Fund - Youth - Children
• expand internal community assessment to include all community providers	- Elderly and Senior Services - Education, Employment & Training - Welfare Reform
• explore and recommend permanent funding	- Homelessness - Health Services
• establish baseline (current demographics per capita income), to benchmark for future	
• develop criteria/priorities for funding	
• inform, educate and build community support	

CITY COUNCIL FY 2000 BUDGET PRIORITIES
TIER ONE (Continued)

Actions:	Strategic Issues:
3. CRAG I & II • Continue with CRAG I recommendations and implement CRAG II resulting in a comprehensive revitalization plan.	- Neighborhood Commercial Revitalization
4. Housing (rehabilitation, annual housing plan, new construction, reconstruction, comprehensive housing) • Annual housing plan (assess San Antonio housing needs and create an approach to support new construction/rehabilitation to anchor commercial development through public/private partnerships).	-Affordable Housing -Housing Rehabilitation & Preservation
5. Public Safety Master Plans • Continue implementation of Fire Master Plan, Police Staffing Plan, Vision 2001 Plan.	- Police Services - Fire Services - Emergency Medical Services
6. Timely Implementation of bond issues	- 1999 Bond Program Implementation

CITY COUNCIL FY 2000 BUDGET PRIORITIES
TIER TWO

Actions:	Strategic Issues:
1. Air Quality	
• Air: To avoid the negative consequences of non-attainment status, partner with state and federal governments & VIA to pursue opportunities for air quality improvements and achieve voluntary attainment maintenance region classification	- Air Quality Attainment Status
2. Modernize City Charter	
• term limit extension	
• increase Council pay	
3. Incubator	
• Hi-tech/bio-tech business incubator	- Business Attraction & Retention
4. Street Maintenance	
• Increase the resources available to increase the frequency of scheduled street maintenance from 12 to 10 years.	- Maintenance of Existing Infrastructure
5. Military Initiatives	
• Add value to military installations	- Military Initiatives
6. Water	
• Water: Execute Water Resource Action Plan that maximizes the acquisition of alternate water sources, conservation, and water reuse.	- Water Resource Issues

CITY COUNCIL FY 2000 BUDGET PRIORITIES
TIER THREE

Actions:	Strategic Issues:
1. Enhance Community Facilities and Cultural Programs	
• Enhance community event facilities	- Convention/Community Event Facilities
• Encourage cultural development	- Community Cultural Development
2. Technology updates	
• Continue to upgrade and make available adequate information technology into the 21st century to maximize staff effectiveness.	- Information Services
3. Stormwater	
• Prioritize stormwater improvements and open space development through bond projects and drainage regulation implementation consistent with open space and drainage master plans.	- Stormwater
4. Competitive Workforce	
• Develop and commit to implement a competitively compensated and highly skilled workforce. 10% above mid-market for targeted job classes.	- Workforce Issues

Executive Summary

Executive Summary
FY 2000 Adopted Budget

BUDGET DEVELOPMENT PROCESS

The Adopted Budget for FY 2000 addresses the critical priorities of the City Council as expressed at the recent Goals and Objectives Worksession. The Adopted Budget eliminates a projected General Fund shortfall, and requires no increase in the property tax rate for the seventh consecutive year.

To achieve these ends, staff began the budget process early in the year with preparation of the Five Year Financial Forecast. The Forecast is a financial and budgetary planning tool which identifies emerging issues that will be encountered in the next five years and that will have a fiscal impact upon the City's program of services. In addition, the Forecast serves as a foundation for development of the Adopted Budget by projecting revenues and anticipated expenditures under a defined set of assumptions. The Forecast allows the City Council and staff to identify financial issues in sufficient time to develop a proactive strategy in order to meet emerging strategic issues.

The Forecast, which was presented to the City Council on June 10, 1999, assumed modest growth in current revenues and expenditures. The Forecast for FY 2000 was based upon the continuation of existing services at the FY 1999 level with adjustments for inflation and mandates. The forecast projected a General Fund ending balance of $21.58 million in FY 1999 with shortfalls anticipated in FY 2000, FY 2001 and FY 2002 of $344,000, $19.98 million and $1.87 million, respectively, followed by two years of positive fund balances.

Following the presentation of the Five Year Financial Forecast, the City Council held the Goals and Objectives Worksession on June 17-18. This year was the tenth consecutive year in which the City Council met to determine its priorities for the coming budget deliberations. Under the leadership of the Mayor, participation in this year's worksessions once again included not only City Council members, but policy advisors from each respective Council district and City department heads. Participants worked in small groups with outside facilitators over a two day period. The worksession participants focused on establishing budget priorities through a three-stage process using as reference the 56 Strategic Issues identified in the Five Year Financial Forecast. First, the worksession participants developed a two-year agenda of priority actions to be undertaken within the term of the new Council (June 1999 through May 2001). Secondly, the participants narrowed the two-year agenda list to a set of priority actions to be accomplished in the first year of the new Council term (June 1999 through May 2000). Finally, using the first year agenda as a basis, and with advice of the City staff and citizen advisor participants, the Council, by consensus, agreed upon a list of sixteen FY 2000 Budget Priorities. The City staff, in turn, utilized the Council's FY 2000 Budget Priorities as the basis for formulating the service level enhancements contained in the FY 2000 Proposed Budget. A listing of the Council's FY 2000 Budget Priorities, cross-referenced to the Five Year Financial Forecast Strategic Issues, is provided immediately preceding this Executive Summary.

Continuing to recognize the need to effectively communicate the City's ability to address City Council priorities and demonstrate the organization's ability to meet the needs of the community, the Proposed Budget document reflects updated mission statements, program information, goals and objectives and performance measures for each department. Department directors met with the Management Team in April and May to review the departments' goals and objectives for the upcoming fiscal year. During these meetings, staff presented existing and proposed performance indicators which would help them track the City's progress in the efficient and effective delivery of services to citizens and achieve their stated goals and objectives. The performance indicators are divided into four categories which track the following: the demand for service (Input), the workload produced (Output), the management of resources (Efficiency),

and the quality of the work performed (Effectiveness). These categories are also designed to demonstrate and validate the impact of improvements to service delivery.

The FY 2000 Proposed Budget was developed within the context of revised projected funds available and the City Council FY 2000 Budget Priorities. Departments were given target budgets based on current service requirements and allowed to submit expenditure proposals within the target amount. The target budgets submitted represent the departments' best judgment on how resources should be allocated based on their experience on the most effective method for delivering services. In June and July, the Management Team met with each department director to review the department's estimated commitments for FY 1999, FY 2000 base budgets, program improvements, projected mandates, revenue enhancements, and performance measures based on the City Council FY 2000 Budget Priorities.

After receipt of the Proposed Budget, the City Council held a series of worksessions to review the proposed service program details. The Budget Worksessions included a review of revenues and presentations by departments that included a description of the significant policy issues. After considering all the recommendations and receiving input from citizens at three public hearings, City Council amended the budget by balancing program revenues and expenditures to make the proposed service plan more closely track the Council priority objectives. The specific adjustments are detailed on a schedule below and on the proceeding page.

The Adopted Budget for FY 2000 represents a program of revenues and expenditures which provide the highest level of service possible within available resources. Overall, expenditures have been closely examined to ensure the most efficient use of resources and to identify opportunities for improving the effectiveness of service delivery. The Adopted Budget puts forward a balanced budget which utilizes available resources, and provides for enhanced service delivery in accordance with City Council priorities.

Amendments to the Proposed Budget

ADDED EXPENDITURES

Department	Budget Amendment	Amount
Community Initiatives	Added Contribution to the Education Partnership	$84,246
Mayor & Council	Added Rental for Constituent Offices	39,600
Mayor & Council	Health Insurance for Contractual Administrative Assistants	30,000
Mayor & Council	Increase in Contractual Adm. Asst. Fund to $100,000 apiece	440,000
Delegate Agency	Added Contribution to After School Challenge Program	1,165,825
Delegate Agency	Added Contribution to Project Learn to Read	50,000
Delegate Agency	Added Contribution to Project Quest	700,000
Library	Added Library Materials & Computers	300,000
Neighborhood Action	Add TIF Coordinator to Neighborhood Action Department	51,075
Non-Dept./Non.-Ops.	Cesar Chavez Celebration	10,000
Planning	Neighborhood Resource Center	28,500
Special Projects	Council One-Time District Projects ($350,000 apiece)	3,850,000
	TOTAL ADDED EXPENDITURES	**$6,749,246**

Amendments to the Proposed Budget

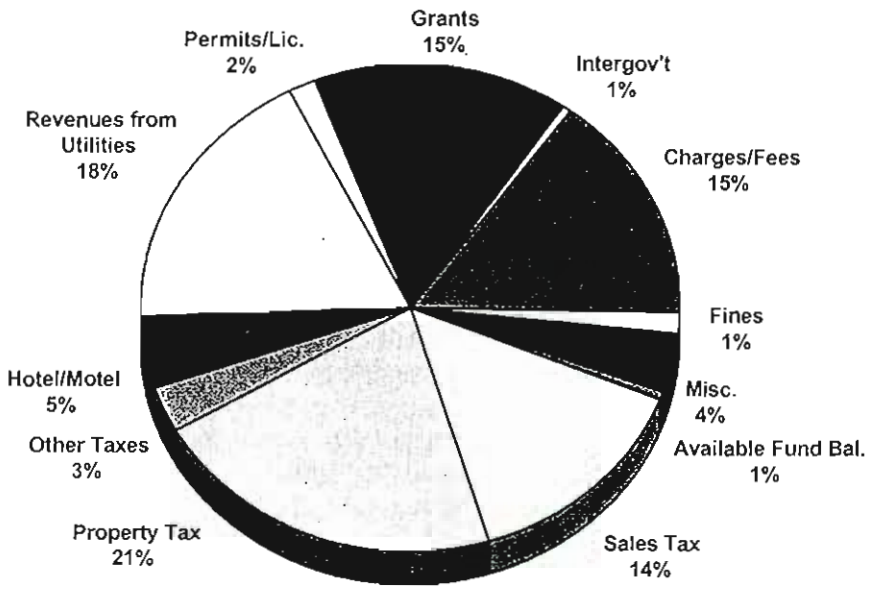
SUPPORTING SOURCES

Department/Source	Budget Amendment	Amount
Asset Management	Reduce Scope of Facility Study	$50,000
Bud. & Emp. Svcs.	Reduce Budget Computer System Enhancement	25,000
Bud. & Emp. Svcs.	Reduce City Training Program Improvement	20,000
Building Inspections	Eliminate Added Plumbing Inspector Position	51,635
Capital Imp. Res. Fund	Capital Improvements Reserve Fund Balance	537,000
Capital Outlay	Across-the-Board 10% Reduction for General Fund Depts.	160,000
Community Relations	Eliminate 311 Service Supervisor	26,040
Finance	Eliminate Added 2 Account Clerk II's	40,020
Finance	Eliminate Gen. Fund Contribution to Financial System Study	100,000
Fines	Added Proposed Municipal Court Fine Adjustments	123,957
Fire/EMS	Eliminate Overtime for Medical Strike Team	15,311
Fire/General Fund	Eliminate Added Radio Technician Position	17,503
Fire/General Fund	Eliminate Replacement Hazmat Vehicle	68,814
Fire/General Fund	1 ladder & 5 pumpers lease-rate payments at 3 vs. 12 mos.	501,406
Fire/General Fund	Fund Bulverde Road/1604 Fire Station for 6 mos. vs. 9 mos.	213,795
General Fund	Eliminate Reserve for Revenue Loss (FY 1999 Prop. Addition)	532,000
General Fund	General Fund Balance (FY 2000 Proposed Budget)	564,624
Health	Eliminate Back File Conversion/Birth-Death Records	96,833
Health	Postpone Automated Document Mgt. System Implementation	28,261
Municipal Court	Eliminate Added Court Officer for Adjudication	18,100
Municipal Elections	Eliminate Second Election in FY 2000	450,000
Parks	2 Crew Leaders at 6 mos. & 1 Equip.Op. at 6 mos. - Vol. Res.	18,296
Parks	Fund 2 New Rangers at 6 mos. & 1 Ranger at 4 vs. 9 mos.	24,029
Police	Reduce Added Telecom. Tech. Impr. from 6 to 3 mos.	7,306
Police	Reduction in LLEBG Grant Match	27,225
Public Works	Eliminate Street Marking Materials improvement	25,000
Public Works-Streets	Eliminate New Added Account Clerk II Position	27,031
Public Works-Streets	Eliminate Supplement for VIA Street Maintenance Reduction	594,158
Public Works-Streets	Postpone Time Management System	80,832
Sales Tax Revenue	FY 1999 Sales Tax Re-Estimate	545,610
Sales Tax Revenue	FY 2000 Sales Tax Revised Projection	452,131
Special Projects	GF Computer Impr. - Reduce from $296,324 to $200,000	96,324
Special Projects	Reduce Exp. for Move of Vital Statistics to Records Facility	20,000
Special Projects	Reduce Improvements to Growden Pound	150,000
Special Projects	Reduce Repair to Natatorium Roof	50,000
Transfers	Increase Trans. from Hotel/Motel Tax to 15% of Collections	181,193
Transfers	Eliminate Gen. Fund Transfer to Nelson Wolff Stadium	97,802
Workers Comp. Fund	Workers Comp. Savings/Rebate	712,010
	TOTAL SUPPORTING SOURCES	**$6,749,246**

FY 2000 ALL FUNDS ADOPTED BUDGET SUMMARY

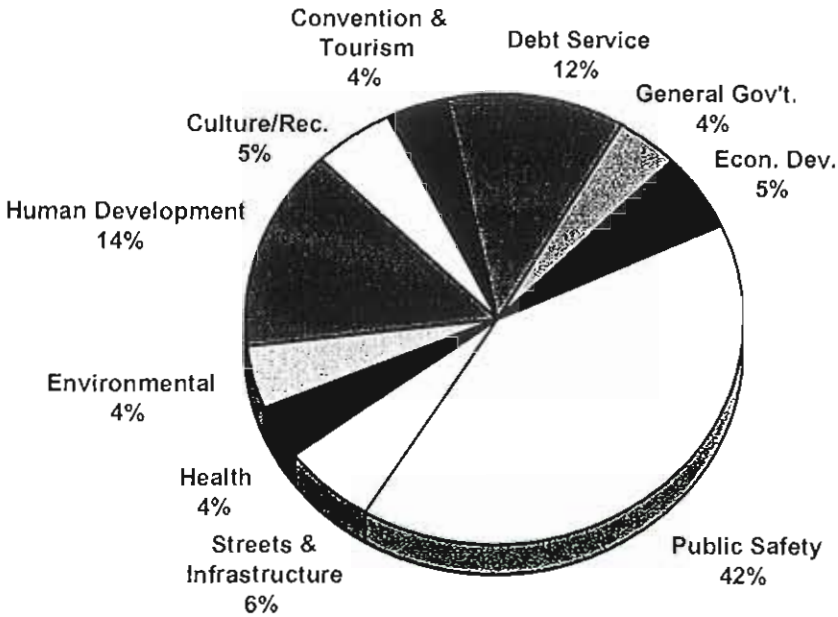
The FY 2000 Adopted Budget appropriation for **all funds is $1.099 billion**, excluding transfers of **$133.3 million**. This amount includes **total operating expenses of $906.7 million and $192.3 million in capital expenditures.** The following charts show operating appropriations and revenues for all funds for FY 2000.

FY 2000 ADOPTED CONSOLIDATED OPERATING BUDGET
SOURCE OF CURRENT REVENUES



TOTAL: $906,718,180

FY 2000 ADOPTED CONSOLIDATED OPERATING BUDGET
USE OF FUNDS



TOTAL: $906,718,180

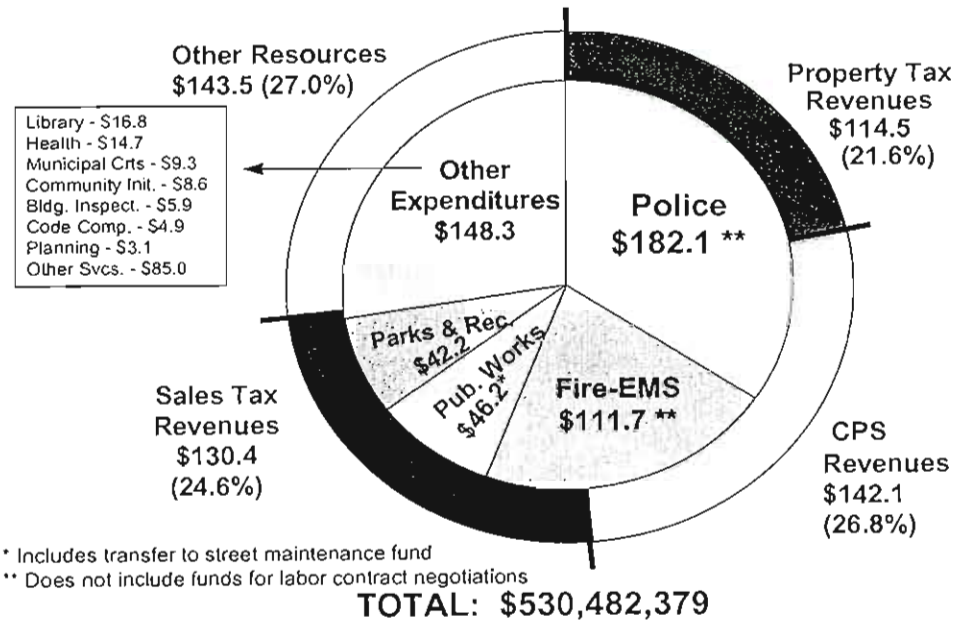
FY 2000 GENERAL FUND ADOPTED BUDGET

Although the projected shortfall for FY 2000 was minimal ($344,000), the City has had experience addressing larger projected shortfalls. For each of the last four fiscal years, shortfalls were projected to be $11.3 million in FY 1996, $13.7 million in FY 1997, $9.34 million in FY 1998 and $3.3 million in FY 1999. The FY 1996 Budget reflected an effective decrease in expenditures due to the lack of an adjustment for inflation. As a result of this action, the FY 1996 Budget did not require the elimination of positions. The shortfall identified in FY 1997 required not only absorbing the adjustment for inflation for the second year, effectively holding spending for current services to the base level for FY 1996, but also required program reductions. In FY 1997, authorized positions totaling 68 were eliminated and $4.28 million in program reductions were initiated. To address the shortfall projected in the General Fund for FY 1998, the budget did not include inflationary increases for the third straight year, 66 positions were eliminated and $3.065 million in service-level reductions were adopted. For FY 1999, increased revenue and decreased expenditures beyond forecasted projections combined to eliminate the modest $3.3 million shortfall.

GENERAL FUND REVENUES

General Fund available resources are anticipated to be **$530.5 million**. Three principal sources of General Fund revenue exist: City Sales Tax, City Public Service, and Property Tax. Taken together, these three sources of revenue account for approximately $387 million, or 73%, of the total General Fund available resources. As shown on the graph below, the FY 2000 Adopted Budget appropriations for the Police, Fire/EMS, Public Works and Parks & Recreation Departments consume all property tax revenue, all revenue from City Public Service, and all sales tax revenue.

FY 2000 ADOPTED GENERAL FUND AVAILABLE RESOURCES
DISTRIBUTED OVER MAJOR SPENDING AREAS (in millions)



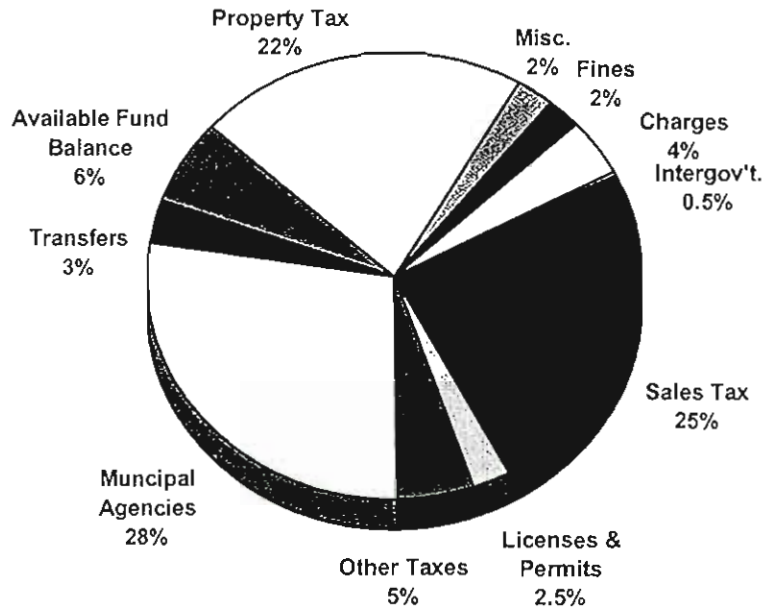
* Includes transfer to street maintenance fund
** Does not include funds for labor contract negotiations

TOTAL: $530,482,379

A summary of the significant assumptions and policy issues related to the General Fund is presented here. For the purpose of presentation the Streets Maintenance & Improvement and Emergency Medical Services Funds, which are dependent on the General Fund, will also be discussed in this section. In addition to the major revenue sources mentioned above, the Adopted Budget includes a number of new and/or enhanced revenues.

In sum, a total of **$530.5** million is available for appropriation as noted in the following chart. A corresponding pie chart appears in the expenditures section depicting seven areas of service delivery in which the **$530.5** million has been appropriated.

FY 1999-2000 ADOPTED GENERAL FUND AVAILABLE REVENUES



TOTAL: $530,482,379

- **City Public Service** **$142.13 million**

The FY 2000 Adopted Budget amount of $142.13 million reflects a $3.27 million, or a 2.3%, increase from the FY 1999 re-estimate. The $142.13 million projection is 2.9% over the $138 million budgeted for FY 1999. The largest source of revenue to the General Fund is generated by City Public Service (CPS). Fourteen percent of all CPS gas and electric customer revenue is paid to the City as a return on investment. The estimated revenue of $138.86 million for FY 1999 represents an increase of $858,000, or 0.6%, over the FY 1999 Adopted Budget.

The slight increase in revenue in FY 1999 over the budgeted projection can be attributed primarily to unusual weather conditions which produced a mild winter in late 1998, and a cooler spring and early summer in 1999. As has been the case for the last several years, the CPS revenue projection for FY 2000 is conservative. Unpredictable factors such as weather conditions and fuel prices can dramatically impact the amount of revenue realized by the City. Therefore, the FY 2000 projection for this revenue does not assume continuation of the unusual conditions seen in FY 1999 into the next year. The estimate for next year accounts for only projected growth in the CPS customer base.

- **Sales Tax** **$130.4 million**

The Adopted Budget assumes a moderate rate of increase for sales tax growth in FY 2000 of 4.1% totaling $130.4 million. The FY 1999 Adopted Budget for Sales Tax revenue of $121.9 million assumed an annual increase in the City Sales Tax of 4.2% over FY 1998 re-estimate. The re-estimate for FY 1999 Sales Tax revenue is $6.2 million, or 5.3% over actual collections in FY 1998, and is $3.3 million or 2.7% over the amount budgeted for FY 1999. The increase over last year's actual collections and over this year's estimate is a reflection of a healthy local economy. The increases also demonstrate a continuation of the trend of continued steady economic performance identified in the Financial Forecast.

- **City Current Property Tax $111.9 million**

The FY 2000 Adopted Budget includes $111.9 million in maintenance and operations support for the General Fund from property taxes while maintaining the tax rate at the current year level - 57.979 cents per $100 valuation. With the City's total taxable value of $33.19 billion, **one penny** on the tax roll equates to **$3.24 million**. The property tax rate consists of two components. The first is the debt service component which is determined by the City's debt service requirements. The current debt service rate for FY 1999 is 23.400 cents per $100 of assessed value. Funds from this component are deposited in the Debt Service Fund and are used exclusively to pay the principal and interest on debt. The second component of the tax rate is the amount for maintenance and operations (M&O) contributed to the General Fund. The current M&O rate for FY 1999 is 34.579 cents per $100 of assessed value. These two components taken together provided for a total tax rate for FY 1999 of 57.979 cents per $100 of assessed value.

Property tax values are established by the Bexar Appraisal District (BAD) in conformance with State law. Values for the City of San Antonio recently reported by BAD for FY 2000 show an increase in net taxable value of approximately $1.95 billion, or 6.25%, above last year. Included in this total, however, is $1.157 billion for new improvements and $490.69 million in annexations, which reflects real growth of 5.27% over last year's total taxable value. The taxable value less new improvements and annexations yields the base valuation. The increase in the base valuation from last year is $305.59 million or 0.98%. The following chart breaks down the components of total taxable value.

Taxable Values in Billions
(FY 2000)

Base Value FY 1999	Increase in Base Value	Annexation	New Improvements	Total Value FY 2000
$31.238	$0.306	$0.491	$1.157	$33.192
% of Increase:	0.98%	1.57%	3.70%	6.25%

State property tax law requires cities to recalculate the M&O portion of the tax rate to yield the same amount of operating revenue from year to year based on base valuations. This recalculation of the M&O rate results in determination of the "effective tax rate." As indicated above, base valuations increased from last year by $305.59 million or 0.98%. Consequently, for FY 2000, to generate the same amount of operating revenue as in FY 1999, the effective M&O tax rate is calculated at 34.235 cents per $100 valuation, a decrease from the FY 1999 rate (34.579 cents) by 0.343 cents, or 0.99%. Calculation of the debt service portion of the property tax rate, on the other hand, is dependent on the City's debt service requirements.

To meet the requirements of the FY 2000 program of General Fund services, the Adopted Budget maintains the overall Property Tax rate for FY 2000 at the same absolute level set for FY 1999 – 57.979 cents per $100 valuation. Consequently,

- The adopted M&O rate remains the same as the FY 1999 adopted M&O rate of 34.579 cents per $100 valuation;
- The adopted M&O rate is 0.343 cents, or **1%, above the 34.236 cents effective M&O rate**; and
- The adopted debt service rate remains the same as the FY 1999 adopted debt service rate of 23.400 cents per $100 valuation and is consistent with the requirements of the City's Debt Management Plan.

The following table summarizes the relationships between the FY 1999 adopted property tax rate, the FY 2000 effective property tax rate and the FY 2000 adopted property tax rate.

Comparison of FY 1999 Adopted, FY 2000 Effective & FY 2000 Adopted Property Tax Rates - Cents Per $100 Valuation

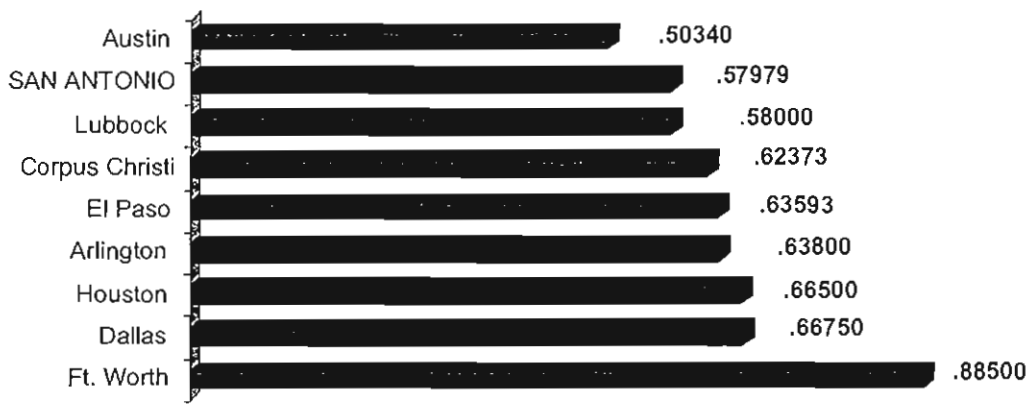
	FY 1999 Adopted	FY 2000 Effective	Diff. in Cents	Pctg. Diff.
Maint. & Ops.	34.579	34.236	0.343	-0.99%
Debt Service	23.400	23.400	0.000	0.00%
TOTAL	**57.979**	**57.636**	**0.343**	**-0.59%**

	FY 2000 Effective	FY 2000 Adopted	Diff. in Cents	Pctg. Diff.
Maint. & Ops.	34.236	34.579	0.343	1.00%
Debt Service	23.400	23.400	0.000	0.00%
TOTAL	**57.636**	**57.979**	**0.343**	**0.60%**

Together, the adopted M&O and debt service rates combine to equal the current total property tax rate of 57.979 cents per $100 valuation. ***Therefore, for the seventh straight year the overall tax rate will not change.*** For the individual homeowner whose assessed value has not changed from 1998 to 1999, there will be no change in their property tax bill. However, if the Bexar Appraisal District changes the assessed value on the same home, the impact will vary, depending on the value which is established by BAD. From 1998 to 1999, the average homestead in the City of San Antonio increased in value from $69,759 to $72,542, an increase of $2,783, or 4%.

The adopted tax rate for FY 2000 of 57.979 cents per $100 valuation places San Antonio as the second lowest of the major cities in Texas. The following chart shows the adopted FY 2000 rate for San Antonio as compared to the adopted rates in other major Texas cities.

Texas Cities Adopted Tax Rate Comparison



The sample statement of taxes due demonstrates the portion of local taxes which are due to the City of San Antonio. This sample statement compares current and adopted tax rates for taxing entities including the adopted tax rate for the City of San Antonio. Of the total tax bill due for a $72,542 home, which is the average certified homestead value, City taxes represent $420.59 or 21.34% of the total taxes due.

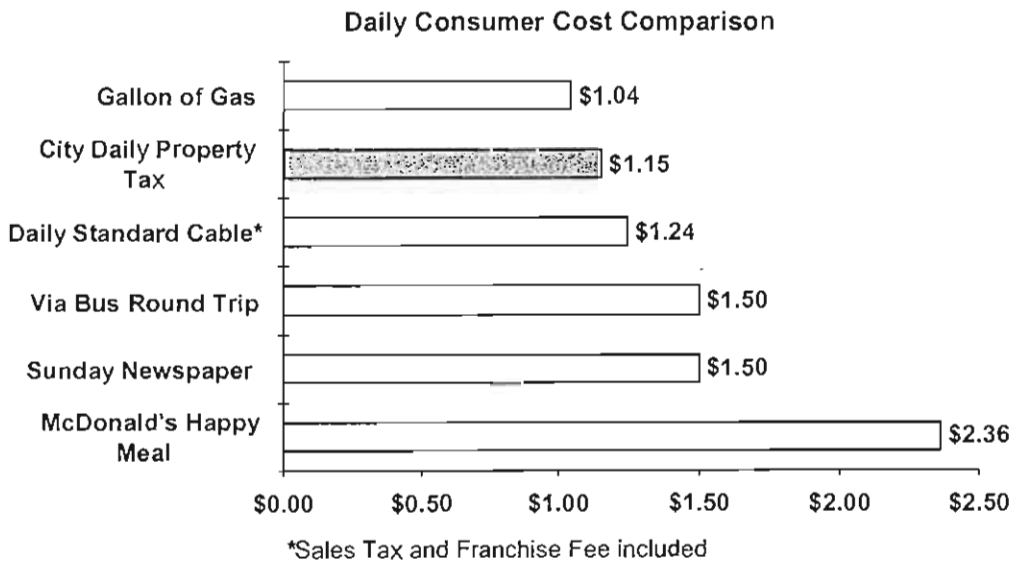
Account #: 11111-222-3333
Owner: Doe, John A. &Jane C.
1234 Any Street
San Antonio, Texas 78201
Property Address: 1234 Any Street

SAMPLE STATEMENT
PROPERTY TAXES
BEXAR COUNTY, TEXAS

Taxing Unit	1999 Assessed Value	Homestead Exemption	Taxable Value	Tax Rate	Tax Levy	% of Total Levy
San Antonio I.S.D.	72,542	15,000	57,542	$1.77558	$1,021.70	52.11%
Alamo Comm. College District	72,542		72,542	$0.11150	$80.88	4.13%
Bexar County	72,542		72,542	$0.34191	$248.03	12.65%
University Health System	72,542		72,542	$0.24387	$176.91	9.02%
Road & Flood	72,542	3,000	69,542	$0.01810	$12.59	0.64%
City of S. A.	72,542		72,542	**$0.57979**	**$420.59**	**21.45%**
Totals				**$3.07075**	**$1,960.70**	**100.00%**

The senior citizen homestead tax exemption is maintained at $60,000 for FY 2000. According to the Bexar Appraisal District, there are 61,112 senior citizen owned property accounts. Of these accounts, **39,668, or 64.9%, pay no City property tax.**

The average daily amount of City property taxes due is **$1.15**, which compares favorably with the common consumer services and items shown in the following chart. All applicable added sales taxes and franchise fees are included in the costs shown. The daily property tax is based on the average homestead value of $72,542.



Franchise Revenue - Southwestern Bell **$16.56 million**

In FY 2000, the City is expected to receive $16.56 million in revenue from Southwestern Bell under its franchise agreement with the City. This amount is $2.08 million, or 14.3% higher, than the $14.47 million budgeted for FY 1999, and $1.64 million, or 11%, higher than the $14.91 million re-estimated for FY 1999. Payment of the fee for use of the City's rights-of-way is based on a municipal telecommunications fee charged per line with future payments subject to changes based on growth in the number of lines and the national inflation rate. The Southwestern Bell system is projected to continue rapid growth during future years with franchise revenues to the City increasing at an average of 8% annually.

- **Additional Revenues and Fee Increases**

In order to address the pressure on available funds, the Adopted General Fund Budget includes some increases to existing fees and creates new fees. These revenue items total $1,593,796. Many of the adopted increases are due to revenue items which have not been increased in many years. Similarly, new revenue items have been identified to more directly recoup the costs for certain City services which benefit specific customers. Licenses and permits are methods by which the City may recoup the cost of monitoring, providing services, enforcing, and regulating activities and services.

The Building Inspections, Health, Planning and Fire departments will administer a new fee projected to generate $379,032 to help offset the additional costs of implementing the recommendations of a recently conducted outside performance review of the City's development support services. Specifically, the departments will add a 3% fee to the amounts each department currently charges for various inspections, licenses and permits in support of the development process. A more detailed discussion of the improvements adopted to implement the performance review's recommendations will be addressed in the General Fund expenditures section.

The Building Inspections Department will also implement fee changes totaling $98,935 involving plan reviews, heating and air conditioning permits, sewer permits and reclaimed water connections. The After Hours Plan Review Fee will increase from $30 per hour to $50 per hour. This fee has not been increased since 1993. Increases to the Mechanical Plan Review, Additional Plumbing Plan Review, and Heating & Air Conditioning Permit fees are the first since 1992. An increase to the Sewer Connection Permit fee (increasing the maximum fee from $25 to $100 based on length of the sewer line) reflects the fact that building inspectors are having to inspect longer sewer lines, and make more return inspection trips to such lines, as development continues to grow in San Antonio. Finally, Building Inspections will establish a new Reclaim Water Permit fee in order to regulate the placement of non-potable, reclaimed water line connections.

The Finance Department will administer changes to fees totaling $16,515. Specifically, Finance will update the fees for licenses assessed foot peddlers, truck peddlers and canvassers which have not been updated since 1986. In addition, the fee assessed persons writing checks with insufficient funds will be to be increased from $15 to $25. This fee has not been increased since 1987.

The Fire Department will administer $128,470 in fee changes. Specifically, the department will implement a new First Responder Fee to be assessed whenever a fire suppression first responder unit provides medical aid at a scene. Currently, a fee is only charged when a patient is provided aid by Emergency Medical Services (EMS) paramedics. The new fee will be $15 per response and is projected to generate $84,242 in FY 2000. Additionally, the Fire Department will administer changes in fees to help offset the rising costs of hazardous materials storage regulation.

The Health Department will implement fee changes that will generate a projected $56,990 in added revenue in FY 2000. Specifically, two fees dealing with food inspections will be increased – Special Events Food License (last increased in 1994) and Food Establishment Reinspection Fee (last increased in 1988). Additionally, four fees dealing with animal regulation will be increased to help offset animal control operating costs.

The International Affairs Department will implement a fee to help offset the costs of a new Export Leaders program adopted in FY 2000 Budget. The program is designed to assist businesses expand their sales potential by teaching them techniques to target new international customers through a series of seminars. A fee of $500 per program business participant will raise a projected total of $7,500 in FY 2000.

The Municipal Courts Department will implement one new fee and several parking violation related fee increases which are expected to add $662,489 to the General Fund in FY 2000. The new fee is a Technology Fee, recently authorized by the State Legislature, which will be assessed at $4 on every Municipal Court conviction. The estimated $470,000 in annual revenue from administration of the fee will be used for technological improvements in Municipal Courts, to include the acquisition of a document imaging system to manage digitally documents generated by Municipal Courts operations. Municipal Courts, consistent with recommendations from the City Council Policy and Planning Committee, will also administer increases to several fines for parking violations. For instance, an unauthorized vehicle in a parking place designated for a disabled person from will increase from $55 to $100 per each offense to provide a better deterrent for potential offenders. Also, the department will administer an increase in the Parking Booting Fee from $25 per vehicle to $40.

The Parks & Recreation Department will implement fee increases and new fees generating $74,710 in new revenue. Specifically, the department will administer rental rate increases for four public meeting areas managed by the Parks Department which have not been changed since 1986 – Maverick Plaza, Juarez Plaza, Nacional Plaza and Cos House. Additionally, Parks will adjust the fees for use of the Arneson River Theater (no change since 1988), and for the use of Community Centers, the Lions Field House and the New Territories Clubhouse to cover the costs of employees providing support to private functions at the centers.

The Police Department will change two existing fees and establish one new fee to generate $171,155 in added revenue needed to partially offset added costs for making improvements to the City's Growden Road Pound vehicle storage facility. Specifically, the Police Department will increase the vehicle storage fee it assesses each vehicle maintained in the pound from $10 per day to $12. Additionally, the department will increase the fee charged for notifying registered owners and lien holders that their vehicles have been impounded from $4 to $10. These fee rates will remain below the maximums allowed by state law, and neither of these two fees have been increased since 1988. The department also will implement a new Auction Processing Fee of $5 per vehicle. The added Growden Road Pound improvement costs are discussed later in the Executive Summary.

- **Fund Balance**

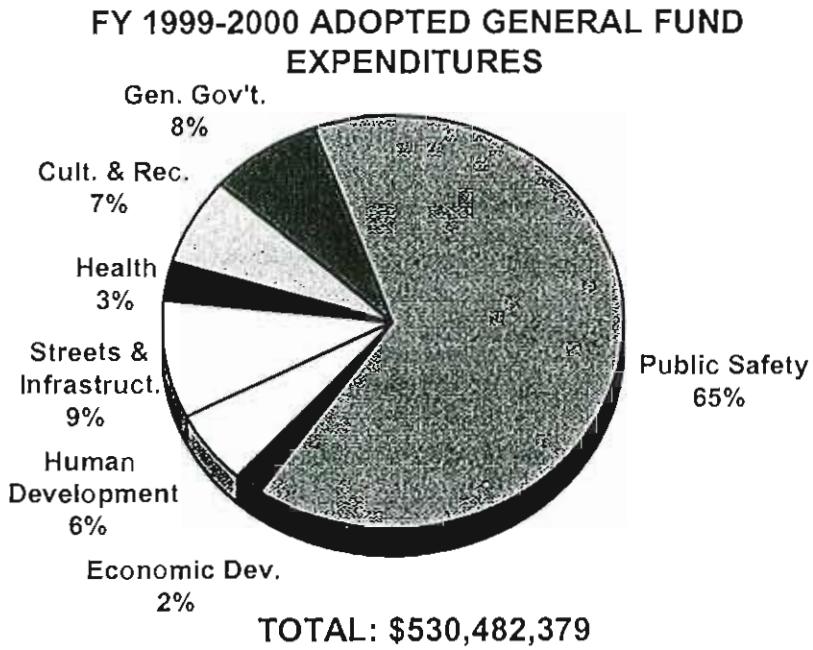
The final element of resources available in the General Fund is fund balance in excess of the Reserve for Revenue Loss. The General Fund is estimated to have an unreserved fund balance of $35.3 million which will be used to augment available resources for FY 2000.

Consistent with the established policy for increases to the Reserve for Revenue Loss discussed in the Financial Forecast, the Adopted Budget includes $1.7 million in increases to the City's Reserve for Revenue Loss. As of the end of FY 1998, the total amount of the Reserve for Revenue Loss stands at $18 million. The FY 1999 Adopted Budget increased the reserve to $19.168 million. With the FY 2000 Adopted Budget increase of $1.7 million, the Reserve for Revenue Loss will total $20.868 million. The purpose of the increases is to bring the General Fund's reserve from 4% of General Fund expenditures less capital outlay to ultimately 5.0% by the year 2004. The 5.0% reserve has been endorsed by the various rating agencies which evaluate the City's debt issuance packages.

GENERAL FUND EXPENDITURES

The FY 2000 Adopted General Fund expenditures are **$530.5 million**. This amount represents a 6.0% increase over the FY 1999 Adopted Budget. This section will discuss current services, adopted changes to service delivery and mandated changes to service delivery. For purposes of presentation, the Emergency Medical Services (EMS) Fund and the Streets Maintenance Fund, which are dependent on the General Fund, will also be discussed in this section.

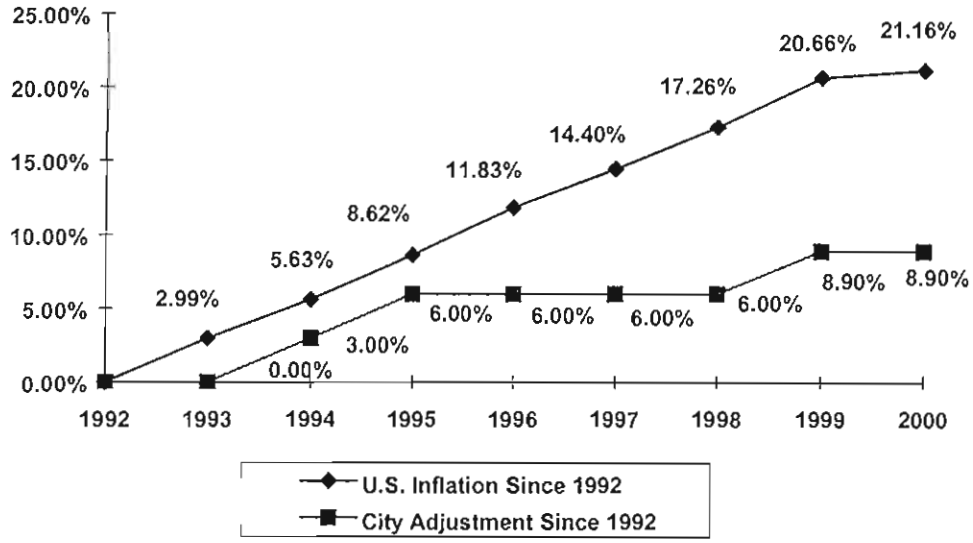
The pie chart below depicts the seven general areas of service delivery among which the $530.5 million in General Fund expenditures has been appropriated.



- **Current Services**

The current services budget represents the cost of providing services at the FY 1999 level before improvements or mandates are considered. Current services takes into account the full cost of existing personnel at FY 1999 staffing levels with adjustments for related benefits. No non-personal services across-the-board inflationary adjustments are adopted for any current services expenditure categories which effectively limits departmental budgets by the 2.4% overall inflation rate originally projected in the Financial Forecast. This translates into a reduction equivalent to $2.35 million in FY 2000. The following graph compares the U.S. inflation rate since 1992 projected through 2000 which totals 21.16% with the City's adjustment for inflation over the same period which totals 8.9%.

Inflationary Adjustments



In spite of rising inflationary pressures over the years, City departments have absorbed the higher costs in their base budgets with enhanced efficiencies, and still have been able to increase productivity to meet ever increasing demands for service.

- **Changes to Service Delivery Overview - City Council Budget Priorities**

Overall, the FY 2000 Adopted Budget includes **$24.3 million for program improvements and $10.7 million in mandated improvements.** Included in these amounts are **$8.5 million in one-time improvements.** Departments reviewed current services and programs, and by using City Council's Budget Priorities, identified proposed service level enhancements. The Management Team reviewed the anticipated effect to services and fiscal impact of the improvements.

The City Council's June 17-18 Goals & Objectives Worksession resulted in a list of budget priorities for staff to use as a guide in the development of the FY 2000 Adopted Budget. The improvements and mandates included in the Adopted Budget are described here in terms of these priorities. As an overview prior to a more detailed discussion of the service delivery changes, the priority areas for which improvements and mandates have been adopted are listed below.

- Development Services/Code Compliance Performance Review Implementation
- Better Jobs Program/Human Development Fund
- Community Revitalization Action Group (CRAG) Continued Implementation
- Housing
- Public Safety Master Plans
- 1999 Bond Program Implementation
- Bio-Tech Business Incubation/Business Attraction
- Street Maintenance
- Military Initiatives
- Community Facilities/Cultural Programs Enhancement
- Technology Enhancements
- Workforce Issues
- Census 2000

- **Adopted Improvements to Service Delivery**

The Adopted Budget contains **$24.3 million** in improvements. The improvements are described below and categorized by the Council's Budget Priorities.

♦ DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION

City Council approved the selection of a consultant team led by DMG-Maximus in June 1998 for a performance review of the City's development services and code enforcement efforts. The consultant team presented their report to City Council in March 1999.

In order to address the recommendations put forth by the consultant team, two internal staff teams were formed to spearhead the effort -- the Development Services Implementation Team and the Code Compliance Implementation Team. These committees were charged with the task of prioritizing the recommendations outlined in the final report. The results of these committees' efforts are reflected in the **$2.1 million in adopted improvements** to implement the performance review recommendations. The consultant team recommended implementation over a two year period. The adopted improvements for FY 2000 represent the first year of implementation.

To implement the development services portion of the performance review, $1.1 million in improvements are included in the Adopted Budget. For the City's development services, the performance review made recommendations centering on the following key points:

- Provide a one-stop development services facility to improve development processes
- Tailor review processes for simple and complex projects to improve service
- Improve the permitting and licensing services
- Provide better technology and training to assist building inspectors in being more productive
- Reorganize to strengthen organizational capabilities to improve accountability and create additional Assistant Directors positions (i.e., reorganize Building Inspections into three divisions – Plan Review, Inspections and Permits/Customer Service)

The Adopted Budget includes resources to establish a one-stop development services facility -- a major recommendation of the performance review. The facility will provide a single point of access to City staff resources dedicated to supporting new development in the City. An architectural firm has already been retained to develop specifications for the facility. Using the design specifications, staff will look at options involving either construction of a new facility or long term lease of an existing facility. A location or site selection recommendation is anticipated by early January 2000. Depending on the option selected, the one-stop center could be open within nine to 18 months of the beginning of the new fiscal year. In anticipation of a possible lease of an existing facility, the Adopted Budget contains $288,750 for three months rental costs under the assumption that the new facility would require 70,000 square feet. Approximately 140 staff positions in Building Inspections, Planning, Public Works and Health have been identified to occupy the new facility.

Until a permanent one-stop facility can be established, an interim one-stop development counter has been created as of October 1, 1999 on the ninth floor of the Municipal Plaza Building. In addition to the normal Building Inspections services which will be available at the one-stop counter, developers will have access to expedited plan review and informational services.

In the Building Inspections Department, the Adopted Budget contains $511,238 to implement the development services portion of the performance review:

- To expedite plan review, two Plans Examiner II and one Plans Examiner I positions have been approved at a cost of $90,733. The two Plans Examiners II positions will provide

expedited plan review for more complex projects and the one Plans Examiner I will be dedicated to expedited plan review of smaller projects

- To improve permitting and licensing services to both walk-in and call-in customers, three positions have been approved for addition at a total cost of $74,017 -- one Customer Service Specialist, one Customer Service Representative and one Data Clerk II
- To enhance the department's technological capabilities and to improve productivity, $133,324 in new equipment have been approved to include 22 geographic information systems (GIS) software licenses, a printer/plotter, a geographic position system (GPS) locator device and six digital cameras. To help manage the department's information technology base, the Adopted Budget also includes $36,544 for a Department System Specialist
- To strengthen the inspections and plans review function, the Adopted Budget contains added resources for inspections and plan review training ($35,000), and the set aside of $12,000 to be used to upgrade four existing inspector positions to Combination Inspectors which have the capability to conduct inspections in multiple trades (e.g. plumbing, electrical and mechanical combined)
- To provide more ready access to fire plan review services, two civilian Fire Protection Specialist and one Fire Protection Engineer Associate positions have been approved for addition at a cost of $129,620

Also, $293,353 in additional improvements needed to implement the development services portion of the performance review are included in the Planning, Public Works and Fire departments. These improvements include:

- Addition of a Planner II and a Customer Service Specialist in the Planning Department to improve customer response on requested zoning services ($34,334)
- Addition of two Senior Engineering Technicians to improve customer response on traffic engineering plan review ($63,880)
- Acquisition of seven laptop computers, cellular phones and pagers to improve the productivity and responsiveness of fire prevention field inspectors in the Fire Department ($78,463)
- Set aside of $116,676 in resources to begin development and implementation of a plan to significantly enhance and coordinate the City's GIS resources.

To implement the code enforcement portion of the performance review, $1 million in improvements are included in the Adopted Budget. For the City's code enforcement efforts, the performance review made recommendations with respect to the following key points:

- Promote proactive enforcement
- Strengthen neighborhood-based code enforcement programs
- Re-examine adjudication practices
- Decriminalize codes and refine sanctions
- Provide more aggressive dangerous structures abatement and foreclosures
- Stronger field capabilities

In the Code Compliance Department, the Adopted Budget contains $756,964 to implement the code enforcement portion of the performance review:

- To increase field capabilities and strengthen neighborhood-based code enforcement programs, the Adopted Budget includes $221,179 to create three new Code Compliance Investigator positions and one new Code Enforcement Supervisor position. Additionally, two Code Compliance Investigator positions currently funded by Community Development Block Grant (CDBG) resources in the Neighborhood Action Department will be dedicated full-time to proactive target sweeps
- To provide more aggressive dangerous structure abatement functions, $258,970 is approved for adding three specialized Dangerous Premises Investigator positions
- To enhance training, $43,810 is approved for adding one Code Enforcement Training Officer

- To improve the department's technological capabilities, $116,000 is set aside to provide 20 additional laptop computers and portable printers to the remaining investigators who have yet not received this equipment. These resources will supplement the $121,809 already spent in FY 1999 to acquire 21 laptops for Code Compliance investigators. Also, $40,000 is designated in FY 2000 to implement the results of a workflow analysis study conducted in FY 1999 to develop better ways to more efficiently integrate the department's technological resources with its daily operations. Additionally, to help the department better manage its computer resources, the Adopted Budget includes $53,005 for a Department Systems Specialist position and supporting computer services.
- To expedite the identification of legal property owners, $24,000 is budgeted to outsource this work with a private firm

Also, $246,615 in additional improvements required to implement the code enforcement portion of the performance review are included in the budgets of the Health Department, the Municipal Courts Department, and the City Attorney's Office. These improvements include:

- Addition of 20 laptop computers, 20 portable printers and 20 cellular phones for food and environmental health sanitarians in the Health Department ($156,620)
- Addition of an Assistant City Attorney II and a Paralegal in the City Attorney's Office to expedite the processing of code enforcement violations in Municipal Court ($68,457)
- Addition of one Data Clerk II position in the Municipal Courts Department to also facilitate the processing of code enforcement violations ($21,538)

Also in support of the Development Services/Compliance Performance Review, within the Information Services Fund, $164,072 has been designated to support improvements to the management of City's GIS system. Specifically, the resources support establishment of a GIS Director position to provide City-wide management control and expertise over all of the City's GIS system resources. Also supported is the acquisition of 20 software upgrades to equip 20 additional employees to begin utilizing advanced mapping and graphics-based GIS technology.

♦ BETTER JOBS PROGRAM/HUMAN DEVELOPMENT FUND

The Mayor has undertaken a community-based initiative which will provide direction for the City's further economic development efforts—the Better Jobs Task Force. The mission of the Better Jobs Task Force is to seek to improve economic conditions in San Antonio by expanding the number and diversity of employment opportunities, especially in higher-skill, higher-paying jobs. Objectives of this program include public awareness through a city-wide campaign and parent education programs; early childhood initiatives such as an increased number of accredited facilities and school readiness checklists to be used by all child care facilities; life skills initiatives for children (YMCA programs), parents (Alliance schools) and employees (job training); upgrading Kindergarten-12 education through an emphasis on life and literacy skills, upgraded academic standards and higher education opportunities; employer/school cooperation through school to work programs (apprenticeships), job training and literacy programs; economic development and information management. The results of the Task Force will be measured by increased levels of preparation for school, high school graduation rates, college attendance rates and average wages.

The Adopted Budget includes **$3.45 million in improvements** to begin implementing programs consistent with this Council priority.

In support of the children and youth objectives of the Better Jobs program, the Community Initiatives, Health, Library, Parks and Recreation, Cultural Affairs and Economic Development departments will team together to implement an improvement of $228,266 for a joint Youth Development Program. The focus of this collaborative effort is to reduce teenage pregnancy in two high-risk target areas of San Antonio by 15% (3% per year) between the years 1999 and 2005. The program is designed to increase the ability of youths to make positive choices, avoid risky behaviors, and postpone pregnancy and childbearing until they are adults prepared for the challenges of parenthood. Coordinated by the Community Initiatives

Department, the six participating departments will provide a set of integrated programs to promote youth development. Specifically, the program will include:

- After-school and summer programs to include training staff to identify at-risk youth
- Programs for training parents
- A public information campaign in target areas using multiple methods which will focus on positive role models, promotion of abstinence and the encouragement of more parent-child communication
- Improved availability of preventative health care for adolescents
- Coordination with other agencies working in the target areas

The $228,266 in additional resources will support the addition of two Caseworker II positions in Community Initiatives, one Health Program Specialist and one Senior Public Health Nurse in the Health Department, $7,000 worth of supporting materials in the Library Department and the conduct of a public information campaign by the coordinating departments. At the end of FY 2001, if a 3% annual reduction in pregnancies in both target areas has not occurred as a consequence of this program, the Youth Development Program would be closely examined for significant adjustments or termination beginning in FY 2002.

The Adopted Budget also includes $2.97 million in improvements in accordance with the education and training objectives of the Better Jobs Program. These improvements include:

- Addition of $1 million to Project Quest to enable expansion of the program's employment training services for a total of $2 million in the General Fund. Combined City funds for Project Quest next year total $2.8 million further enhancing the benefits of this program with allocations from Community Development Block Grant (CDBG), Community Service Block Grant (CSBG), Child Care Management Services (CCMS), Supportive Housing and Project Warm. Since FY 1996, the City's allocation to Project Quest has increased fivefold from $515,000 to the FY 2000 adopted amount of $2.8 million
- $450,000 in added resources for the acquisition of additional Library materials and computer purchases for FY 2000
- Addition of $1.3 million to establish new After School Program sites and to provide hourly pay rate adjustments for staff of the After School Challenge Program. Specifically, the Adopted budget includes $1.17 million to support the establishment of up to 58 new After School Program sites. The $1.17 million in added funding comes with the provision that school districts wishing to participate in the operation of the additional sites must indicate their commitment to begin by January 2000 with designated matching funds and personnel. Additionally, $113,200 will provide funds to increase the hourly pay rate for professional staff (teachers) and field supervisors in the City's After School Challenge Program from $10 to $11.50 per hour and $11 to $12 per hour respectively. Restructuring of the After School Challenge Program is planned beginning in January 2000, by maximizing the use of teachers in the early portion of the after school supervision period at an improved student/teacher ratio to provide tutoring and homework assistance, allowing supervised recreation to occur later in the afternoon as attendance dwindles
- $102,630 in computer equipment and software upgrades for the computerized education labs at the Margarita Huantes and Columbia Heights Learning Centers.
- $84,246 in added resources for the Education Partnership Program that works to provide college scholarships or job opportunities to students maintaining good grades and high rates of attendance in high school. Three positions—a Data Clerk II, a Planner II, and a Senior Management Analyst—will be added with the additional resources to provide research and management support for the program
- An additional $50,000 to the Project Learn to Read program to provide for enhance literacy training to beginning-level adult readers.

Other services will be enhanced consistent with the Human Development Fund program objectives with three improvements totaling $251,136. These improvements include:

- The first improvement involves enhancement of the Senior Nutrition Program. Specifically, $132,776 is budgeted to enhance nutrition services in underserved parts of the City by continuing funding for two existing nutrition sites which were funded from one-time City Council FY 1999 allocations and by establishing two new sites. The two existing sites approved for continuing funding are the St. Paul's Community Center (District 7) and the St. Lawrence Community Center (District 3). The two existing sites will also provide nutrition services to underserved populations in Districts 4 and 6. Two new sites are approved for establishment in July 2000 in Districts 8 and 9. These new sites will also provide nutrition services to underserved populations in District 10. These four sites were recommended for funding after consideration of elderly populations in all districts, existing nutrition sites and currently planned sites.
- Expansion of the health services clinic on Fredericksburg Road to meet the increasing demand for comprehensive health services in this northside area. Services will include immunizations, family planning services and coordination with the Woman, Infants and Children (WIC) program ($37,752)
- The second elderly services-related improvement involves the setting aside of $80,608 to provide pay incentives to temporary employees who serve as attendants to eligible elderly persons. Currently, such attendants are paid $6.15 per hour. This improvement will provide an increase to $7.15 per hour to those attendants receiving their GED high school equivalency degree and $8.15 to those attendants who obtain a nurse's aid certificate.

The Adopted Budget also provides funding for outside agencies at a level similar to that established for FY 1999 (with the exception of Project Quest) with individual agencies participating in a revised process which will be detailed during the upcoming Budget Worksessions with Council.

♦ COMMUNITY REVITALIZATION ACTION GROUP (CRAG) CONTINUED IMPLEMENTATION

A high priority of the City Council for FY 2000, as well as in prior years, has been the redevelopment of neighborhoods and inner city revitalization. To address these areas, the City Council established the Community Revitalization Action Group (CRAG). This committee composed of council members, community leaders, City staff and members of the academic community were charged with developing both short-term and long-term revitalization strategies that would address the needs of deteriorating inner city neighborhoods. A final report was compiled and presented to Council in July 1998. The report provided 36 action recommendations in three areas - Neighborhoods, Economic Development and Housing. The City is implementing these recommendations on an ongoing basis. Those recommendations which have already been implemented include: improved distribution of public information needed by neighborhood leaders through the COSA website and electronic kiosks, the waiver of development fees for school districts in exchange for consideration of desired improvements, increased coordination with the Neighborhood Resource Center to enhance neighborhood and community leadership skills, creation of Tax Increment Financing (TIF) Districts, and the creation of the Dangerous Structures Board to oversee the demolition review process. In addition, 12 recommendations were funded in the FY 1999 Adopted Budget for a total of $1.32 million. Examples of these improvements are the establishment of a Relationship Manager Unit which reports to a new Assistant to the City Manager position dedicated to neighborhood issues, the implementation of a Neighborhood Improvement Challenge Program, four additional positions in neighborhood planning, development of a Neighborhood Leadership Training Program, three additional Code Compliance investigators, creation of a development services guide and the implementation of a pilot technical improvement package.

In order to direct and facilitate implementation of outstanding revitalization measures identified by the CRAG, the second phase has been launched. This phase will be led by the Mayor and City Council and will continue to examine the implementation of the remaining strategies, and develop new initiatives while placing the emphasis on forming public and private partnerships. The efforts will be directed at approaching revitalization in San Antonio in a more comprehensive manner. It will also continue to study

neighborhood deterioration patterns. To do this assessment the City will partner with various public, non-profits and private sector organizations to share information and explore creative approaches to revitalization.

The Adopted Budget overall contains **$2.93 million** in improvements consistent with the CRAG's recommendations. In addition to being consistent with the CRAG's recommendations, most of these improvements also fall into other Council Budget Priority categories. The table below lists each of these improvements along with the corresponding Council Budget Priority category. A more detailed description of each improvement is provided within the indicated Budget Priority category discussion of the Executive Summary.

FY 2000 Adopted Improvements Consistent with CRAG Recommendations

Department/Council Priority	Title of Improvement	FY 2000 Costs
ASSET MANAGEMENT		
Other Improvements	Add 1 Senior Real Estate Specialist	$35,749
BUILDING INSPECTIONS		
Dev. Services/Code Comp. Perf. Review	Add 1 Fire Prot. Eng. Associate	33,049
	Add Technology - GIS, laptops, Dig. Cam.	133,324
	Add Customer Service Rep. - Plan Intake	22,131
	Add 2 Fire Prot. Specialists	96,571
CITY ATTORNEY		
Dev. Services/Code Comp. Perf. Review	Add 1 Asst. City Atty.II - Expedite Code Violations	42,240
	Add 1 Paralegal - Expedite Code Violations	26,217
CODE COMPLIANCE		
Dev. Services/Code Comp. Perf. Review	3 Dangerous Premises Investigators	258,970
	1 Code Enforcement Supervisor	70,300
	3 Code Compliance Investigators	150,879
COMMUNITY INITIATIVES		
Better Jobs Prog./Human Dev. Fund	Youth Development Program	55,427
ECONOMIC DEVELOPMENT		
CRAG Cont. Implementation	Inner City Revolving Loan Fund	250,000
HEALTH		
Better Jobs Prog./Human Dev. Fund	Lease of Fredericksburg Clinic	37,752
	Youth Development Program	165,839
LIBRARY		
Better Jobs Prog./Human Dev. Fund	Youth Development Program	7,000
MUNICIPAL COURTS		
Dev. Services/Code Comp. Perf. Review	Add 1 Data Clerk II Position - Expedite Code Violations	21,538
NEIGHBORHOOD ACTION		
CRAG Cont. Implementation	TIF Coordinator	51,075
NON-DEPT./NON-OPS.		
Dev. Services/Code Comp. Perf. Review	Development & Implement City GIS Plan	116,676
PARKS		
Better Jobs Prog./Human Dev. Fund	Hourly Pay Adj. for After School Staff	113,200
	After School Program Enhancement	1,165,825
PLANNING		
CRAG Cont. Implementation	Neighborhood Resource Center	28,500
Housing	Neighborhood Planning - Sr. Planner & Planner II	43,413
	TOTAL:	**$2,925,675**

Contained within the Adopted Budget is $250,000 for an improvement specifically related to the Council's priority to continue with the CRAG process. The amount of $250,000 is budgeted to establish an Inner City Revolving Loan Fund to be administered by the Economic Development Department that will encourage business development in the inner city areas. Existing and new businesses needing low interest loan financing will be eligible to submit loan requests through this program. This fund could also be used to leverage other federal and private lending funds. For example, the Federal Community Development Financial Institution Program (CDFI) will match one-to-one non-federal funds to establish loan funds to target economically distressed areas allowing the City's $250,000 investment to leverage an additional $250,000 in federal funds for lending purposes.

The Adopted Budget also contains $51,075 that will provide for a Special Project Coordinator position to be added to the Neighborhood Action Department to coordinate the City's support to Tax Increment Finance (TIF) District activity relating to housing, revitalization projects, and in-fill development programs.

Included in the Planning Department's Budget for FY 2000 is an additional $28,500 in City support to enhance the operations of the Neighborhood Resource Center (NRC). The NRC supports the activities of various neighborhood associations throughout San Antonio.

A total of $119,000 is also included in the Adopted Budget to implement a program also consistent with the CRAG recommendations called the Neighborhood Heritage Initiative. This initiative, funded with Hotel/Motel Tax, will result in the development of neighborhood cultural and heritage revitalization plans for four pilot neighborhoods.

♦ HOUSING

This Council priority addresses the community's needs with respect to the rehabilitation and preservation of the City's existing housing stock and the provision of affordable housing. These needs are also key concerns addressed in the CRAG report which merit further discussion.

The City has aggressively sought creative approaches for the revitalization of older communities which have deteriorated over the years. One example is Project Renew. Project Renew is a cooperative effort to revitalize and preserve inner city historic neighborhoods. The program brings together a coalition of both public and private entities, and will serve as a model for the successful physical rehabilitation of declining neighborhoods. The purpose is to provide a comprehensive approach to neighborhood preservation and revitalization that utilizes a variety of city, federal, and private initiatives, concentrated in a defined neighborhood, to produce measurable results. The first defined neighborhood is the Five Points Neighborhood bounded by W. Elmira (South), San Pedro (East), W. Evergreen Street & N. Laredo Street (North), and IH 10 (West). The Conservation Society provides grants between $5,000 and $10,000 toward structures in the target area to renovate historical components. Many other partners including representatives from the lending community and other non-profits are part of this venture to develop housing programs that work in the inner-city. The first ribbon cutting ceremony for a house rehabilitated in the Project Renew area took place recently on Marshall Street. Once this program has been developed successfully in Five Points, additional neighborhoods will be sought for revitalization.

San Antonio also has many older, memorable neighborhoods, each with a distinct character and set of attributes. These unique neighborhoods provide a quality of life to their residents that deserve definition and preservation. Conservation districts can be structured to protect the character of a neighborhood without the accompaniment of the more complicated administration of historic districts. Conservation districts are generally easier to understand and administer than historic districts. They may regulate only new infill construction in a neighborhood and accompanying demolition. Application of design standards for alterations to existing properties could be voluntary after development by residents during the Neighborhood Planning Process. Currently, the San Antonio Conservation Society is developing a prototype conservation district plan. City staff will review this plan prior to City Council consideration. If approved, administration of the Conservation districts would be through the Historic Preservation division of the Planning Department who are already well versed in administration of overlay districts.

To address San Antonio's affordable housing needs, the City's Department of Housing and Community Development administers the Community Development Block Grant [CDBG], and HOME Entitlement program allocations. Of the FY 2000 total available CDBG and HOME annual resources ($27.9 million), approximately $11.12 million (40%), will support affordable housing activities, to be implemented by various governmental, non-profit and for-profit organizations. The HUD appropriation for FY 2000 is less than the FY 1999 HUD allocation received by the City. The City continues to monitor national budget and funding issues to identify potential adverse effects, and to develop and recommend alternative solutions to mitigate these issues.

The Neighborhood Action Department's role has been to address affordable housing issues through public awareness concerning revitalization, long term property maintenance and self empowerment. The department consists of one General Fund division (Neighborhood Target Teams) and one CDBG funded division (Neighborhood Renewal). Within the Neighborhood Renewal Division policy issues surrounding affordable housing policies are addressed on behalf of the City and associated housing providers through the Neighborhood Revitalization activity. Public and private organizations, with the assistance of the City, established "Partners Rebuilding Our Neighborhoods" in 1995. The organization has enjoyed three consecutive years of developing, implementing and providing newly built single-family homes in the inner city. The three successful Affordable Parade of Homes projects are: (1) Coliseum Oaks, completed in December 1995 provided 60 new homes; (2) Villas de Esperanza - completed in February 1997, offered 53 new homes; and (3) Historic Gardens Parade of Homes which was successfully built and offered in September 1997 consisted of 22 homes. The projects have required the City's active role of being developer in the various projects in addition to coordinating the availability of down payment assistance being offered by the related entities. Phase I of the Pasadena Heights Affordable Parade of Homes project was completed in May 1999 offering an additional ten homes for a total of 145 new homes constructed under this program.

The City also supports development and redevelopment efforts in the inner city portions of the community through the use of Tax Increment Financing (TIF). In 1998, the City Council adopted guidelines for the use of Tax Increment Financing (TIF) to revitalize these areas. TIF is an economic development tool authorized under the Texas Tax Code, and has been used throughout Texas to support redevelopment efforts. TIF assists private development by financing related public improvements using anticipated increases in property tax revenue which result from the private development project and enhancements to the surrounding area. The use of TIF to support inner-city revitalization efforts was a major recommendation of the CRAG, and is anticipated to be a major revitalization tool in the future.

The Adopted Budget includes **$83,689** for an affordable housing-related improvement and a specific housing preservation support improvement.

- Addition of one Special Projects Coordinator in the Neighborhood Action Department to be responsible for coordination of all activities conducted in connection with the Affordable Housing Parade of Homes Program ($40,276)
- Addition of a Senior Planner and a Planner II ($43,413) in the Planning Department to enhance neighborhood planning initiatives and to coordinate preparation and implementation of a conservation district ordinance.

♦ PUBLIC SAFETY MASTER PLANS

The master plans included in this priority include implementation of the Police Vision 2001 plan, a new Police Staffing Plan and the Fire Master Plan. The Adopted Budget contains **$3.2 million** in improvements to implement these plans.

Now in its fourth year of implementation, **Vision 2001** is a five-year comprehensive plan with goal-oriented strategies. These strategies include community oriented policing, enhanced enforcement programs, training, support services, human resource management, equipment and technological improvements, police officer professional standards, capital improvements, and performance measurement.

A key element of Vision 2001 is decentralization of property crime investigations to the six Police Substations. This initiative required no additional funding, but its implementation significantly enhances the department's community policing philosophy. As an addendum to the original plan, the department implemented the Management Accountability Program (MAP) early in FY 98. MAP places increased responsibility at the substation commander level for crime and problem solving in the six service areas. The program also eliminates the requirement for two new substations originally proposed in the Vision plan. Instead, five of the six substations will be expanded to accommodate additional investigative staff from the Investigations Division. The funding for the substation expansions, totaling $3.4 million, was approved by the 1999 Bond Program

In addition, the 1999 Bond Program earmarked $17.4 million for three Vision 2001 technology systems - Field Entry Reporting, Optical Disk Storage and Retrieval, and Supplementary Report Management. These systems, jointly referred to as the "Public Safety Integrated Technology System," will provide a comprehensive information management system to increase police officer and detective effectiveness while enhancing customer service. Components of the system will enable officers to enter reports from the field, as well as improve the filing, preparation and storage of important case information.

Overall, the Adopted Budget continues Vision 2001 implementation with **$744,697** in improvements. These improvements include:

- Addition of three Police Officers to the Downtown Bike Patrol ($59,340)
- $113,560 in funds needed to operate and maintain $783,602 in equipment acquired with grant funds from the Local Law Enforcement Block Grant (LLEBG) program to satisfy the federal grant match requirements. Equipment includes 12 patrol cars and 13 detective vehicles
- Addition of ten civilian Evidence Technicians ($178,711) as the fourth and final phase of the civilianization of the Evidence Unit, thereby releasing ten uniformed police officers to regular police operations. The addition of the ten technicians will bring the total of civilianized Evidence Technician positions to 31
- $393,086 to serve as a match to the federal Universal Hiring Grant Program which will enable the addition of ten additional uniformed police officer positions for the SAFFE program

As an outgrowth of the continuing negotiations between the City and the San Antonio Police Officers Association (SAPOA) for a new collective bargaining agreement, both sides have agreed to focus on finding ways to improve police officer staffing levels with the development of a new **Police Staffing Plan**. Building on the foundation established by the City's 1992 Comprehensive Staffing Plan, Vision 2001, the Management Accountability Program, and the 1999 General Obligation Bond Program, a new Staffing Plan to address current and future staffing issues will be developed utilizing a teamwork approach between the City and the San Antonio Police Officers Association. Factors such as crime and demographic trends, calls for service, patrol availability, peak level staffing during critical call load periods, and improved operational efficiency realized through significant technological enhancements, impact the delivery of quality police services and will be considered in developing an effective and efficient staffing plan. While a completed new Staffing Plan will be presented to City Council in December 1999, the Adopted Budget takes significant steps toward improving staffing levels with **$517,328** in new improvements. These improvements along with those adopted as part of the Vision 2001 program will result in the placement of **33 additional uniformed positions** into regular police operations.

The $910,414 in Police Staffing Plan improvements include:

- Addition of six Police Lieutenant positions to serve at each of six police substations ($386,589) to provide supervision of San Antonio Fear Free Environment (SAFFE) program officers, property crimes personnel and related civilians at each of the substations
- Addition of six Senior Dispatcher positions ($102,954) which will enable the civilianization of three sworn dispatcher positions as well as reduce the overall call load per dispatcher
- Addition of one civilian Special Projects Officer position ($27,785) enabling the civilianization of a Police Sergeant position which currently must supervise crime analyst, GIS specialist, and research and planning personnel

As the City continues to grow, the Fire Department's focus will remain on strategic planning efforts to ensure that adequate staffing, facilities, equipment and training are available to provide consistent levels of fire services throughout the City. In April 1997, the Fire Department was directed by City Council to obtain community input on certain issues of the master plan through a process of community presentations. With guidance from City Council, input from the community and SAFD staff, the Fire Department developed the Five Year Fire Master Plan. The Five Year **Fire Master Plan**, scheduled to be presented to the City Council in September 1999, is an indication of the department's continuous efforts to provide the highest levels of service to the community. Since the Fire Master Plan has now become a five-year plan that is updated yearly, the Fire Department receives input on an annual basis from staff and the citizens of San Antonio. In doing so, the department will be able to analyze trends, review community input and update its recommendations on an annual basis.

The Adopted Budget includes **$1.89 million** in improvements to continue implementation of the Fire Master Plan. These improvements include:

- Addition of one full-time Emergency Medical Services (EMS) unit and associated staff – fifteen Fire Apparatus Operators at a cost of $611,709, increasing the total number of active, full-time EMS units from 23 to 24. The full cost of this improvement in FY 2001 will be $899,772. This improvement will allow the City to maintain its EMS response time objectives and re-deploy peak period staffing to high demand areas of the City
- Replacement of five pumpers and one ladder truck, and addition of one brush truck ($374,895). Costs assume a five year lease purchase arrangement for the ladder truck ($35,267 - first year), a three year lease purchase arrangement for the five pumpers ($131,867- first year), and the outright purchase of one brush truck for $159,000 with annual recurring costs of $48,761
- Replacement of 40 obsolete mobile data terminals (MDT's) in fire vehicles ($502,944) as first year of a three year plan to replace a total of 120 terminals by FY 2002 (40 terminals each year)
- Addition of equipment for two trucks located in strategic parts of the City with a total of $61,080 in medium rescue support equipment such as inflation hoses, low pressure lifting bags and specialized ropes. This improvement will enable more rapid response time in rescue situations
- Addition of four first responder vans ($170,529) as first year of a three year plan to add a total of eight first responder vans to ensure that all eighteen combination pumper/ladder fire stations have a van by the end of FY 2002. Currently, the City has ten first responder vans at ten stations. These vans will lessen wear on existing fire apparatus at the remaining companies which currently must provide first response to medical incidents when no EMS unit is immediately available
- Addition of six firefighter positions to the service truck company located at Station 36 (Ray Ellison Drive) to increase its staffing from nine to 15, thus enabling the service truck to ride out with four firefighters on any given run. This improvement will enable service truck personnel at Station 36 to engage in firefighting tasks as soon as they arrive at a fire scene without waiting on the arrival of a ladder truck. In addition, this improvement will make Station 36's service truck consistent with the staffing level assigned to the service truck operating at Station 41 (Tezel & Guilbeau) which was increased to 15 in FY 1999

◆ 1999 BOND PROGRAM IMPLEMENTATION

In May 1999, the San Antonio voters overwhelmingly approved a $140.2 million physical infrastructure development and improvement General Obligation Bond program for the City of San Antonio. The Bond Program consists of 206 projects distributed throughout the City. These projects are grouped within six service improvement areas: Streets and Pedestrian Improvements, Drainage Improvements, Flood Control with Park Improvements, Parks and Recreation Improvements, Public Safety Improvements, and Library System Improvements.

Streets and Pedestrian improvements consist of $41.3 million in street reconstruction, sidewalk construction, traffic and school safety improvement, and bicycle lane improvement projects. Projects in the Drainage Improvements program, totaling $19 million, will improve drainage conditions and provide increased flood control throughout the city. The scope of work in the $12.2 million Flood Control with Park Improvements program provides for drainage improvements in two major watersheds and will also accommodate parks and recreation enhancements. Acquisition of new parkland and new park development, enhancements to existing parks, and improvements to historical and cultural facilities will be realized as part of the $24.2 million Parks and Recreation Improvements program. The Public Safety Improvements program consisting of $30.3 million provides for renovations and expansions to five City Police substations. The program will also enhance the police Public Safety Technology System and will provide for the construction of a Fire training academy. Finally, the Library System Improvements program totaling $13.2 million will allow for the construction of four new branch libraries and the expansion of two existing branch facilities. The last library related bond issue approved by voters was in 1989.
The $140.2 million Bond Program will be implemented over a five year time period from FY 2000 through FY 2004. This implementation schedule can be accomplished without a tax rate increase as the bonds will be sold incrementally over the five year period. To support implementation of the bond program, the Adopted Budget includes **$548,328** in new improvements. These improvements include:

- Addition of a Parks construction crew (12 positions) at a total cost of $395,578 to focus on implementation of 1999 Bond Program Parks projects valued up to $50,000. The cost of this improvement will be offset up to 75% with construction crew expense charges made to the 1999 Bond Program making the net added cost to the General Fund no more than $98,895
- Addition of one Senior Engineering Technician and one Architect Assistant to the Parks Department to manage small 1999 Bond Program projects and to prepare plans and construction specifications. The total cost of $57,714 will be offset up to 75% with expense charges made to the 1999 Bond Program making the net added cost to the General Fund no more than $14,429
- Addition of one Assistant Capital Programs Manager and one Contractual Services Manager to the Public Works Department Capital Programs Division at a total cost of $95,036. This cost will be 100% offset with charges to bond program resources making the net added cost to the General Fund at zero.

♦ BIO-TECH BUSINESS INCUBATION/BUSINESS ATTRACTION

The Economic Development Department (EDD) undertakes dedicated efforts both to attract new employers to San Antonio and to help local businesses expand. EDD is a partner with the San Antonio Economic Development Foundation (SAEDF) to bring new businesses into San Antonio. Although EDD and SAEDF work closely with a wide variety of business types, the following industries are targeted because they provide the greatest career and income opportunities for citizens: aviation; biotechnology; communications; corporate-level headquarters/offices; high technology; information/business services; manufacturing; research and development; warehousing/distribution; and defense-related operations. The City's economic incentives – including Tax Phase-In, Enterprise Zones/Enterprise Community, Foreign Trade Zones, and the Economic Development Briefing Team – are integral to EDD's business attraction efforts.

During the Goals & Objectives Worksession, the Council specifically expressed the desire to establish a biotechnology incubator in San Antonio similar to a high technology incubator successfully implemented in Austin to focus on San Antonio's increasing strength as a biotechnology hub. Under the Austin model, a facility, capitalization assistance and support services are provided to host start-up technology firms in order to maximize their potential for growth and success.

The Adopted Budget contains a total of **$134,073** in improvements for this priority category. These improvements include:

- $100,000 is set aside to support the development of a feasibility study for establishing a biotechnology incubator in San Antonio
- Addition of one Special Projects Officer position ($34,073) for the Economic Development Department to focus on attracting targeted industries to San Antonio

♦ STREET MAINTENANCE

In recent years, the City Council's back to basics budgets have placed a higher priority on infrastructure improvements and maintenance. For example, the City Council has expanded programs to improve the condition of the streets by increasing the funding for the street resurfacing programs in FY 98 and FY 99. The funding for street maintenance in FY 99 is $30.7 million of which $10.3 million dedicated to performing contractual street maintenance. The Adopted Budget also continues funding for the Neighborhood Access and Mobility Program (NAMP) at the FY 1999 recurring level of $133,000 per Council District.
The Adopted Budget contains **$142,374** in new street maintenance service level enhancements. These improvements include:

- Addition of one Assistant City Engineer position ($71,069) to provide management support to address the increasing demands for Public Works engineering services. One-third of the cost of this position will be offset from charges to capital projects funds making the net added cost to the General Fund $47,379
- Addition of one Construction Inspector ($41,666) for traffic signal work in the Public Works Traffic Engineering Division. The full cost of this position will be offset with charges to Metropolitan Planning Organization (MPO) traffic signal capital projects, leaving a net added cost to the General Fund of zero
- Addition of one Engineering Technician ($29,639) to the Public Works Department to increase the department's computer-aided design and drafting (CADD) capabilities to support in-house design work. The cost of this position will be offset by 50% through charges to capital projects funds making the net added cost to the General Fund of $14,819

♦ MILITARY INITIATIVES

In response to the potential impact from Department of Defense (DOD)-proposed rounds of Base Realignment and Closure Commission (BRAC) activity in 2001 and beyond, Mayor Peak established a Brooks Air Force Base Opportunities Task Force (BOTF) in October 1997. The mission of the BOTF is to weigh options, formulate plans, and pursue opportunities through which the local business community can work with the base, the City, and the State to strengthen the value of Brooks to the Air Force, the Department of Defense, and other national, state, and local interests.

Specifically, the BOTF has been instrumental in working with the Air Force to conduct a special study of asset management opportunities at Brooks AFB. The study, completed in October 1998, resulted in the development of options and proposed legislation to establish a "Base Efficiency Pilot Project." The final report on this study was sent to Congress in March 1999, and the proposed legislation is currently pending review. If approved, this pilot program will allow the base and the community to continue exploring, planning and implementing partnership initiatives that will make Brooks AFB more efficient, while also enhancing economic development opportunities on the Southside. By making Brooks AFB more efficient and initiating development activities, the community is adopting a proactive strategy in preparing for another potential round of BRAC expected in the next two to three years. The Adopted Budget includes **$150,000** in additional funds to assist the BOTF and City staff to negotiate terms and conditions for a business plan with the Air Force exploring opportunities in which the City could provide support to Brooks AFB. These funds will leverage an additional $200,000 in federal Economic Development Administration (EDA) funds which will be applied to the business plan project.

♦ COMMUNITY FACILITIES/CULTURAL PROGRAMS ENHANCEMENT

The City of San Antonio operates several convention/community event facilities to include the Alamodome, the Convention Center, Municipal Auditorium and the Nelson W. Wolff Stadium. In view of the debate ongoing at the time over the possibility of a new arena facility being constructed, the Council recognized at the Goals & Objectives Worksession that a thorough examination is needed for a comprehensive way to operate, manage and collaborate the City's convention/community event facilities, including the possibility of managing of all facilities in one fund. The Adopted Budget follows through on this budget priority by establishing a Community and Visitor Facilities Fund through which the City's four existing facilities (Alamodome, Convention Center, Municipal Auditorium and Wolff Stadium) will be managed. A more detailed discussion of the Fund will be provided in the FY 2000 Other Funds section.

The Adopted Budget includes **$120,096** in improvements directed toward this priority category. These improvements include:

- In order to meet the increasing demands for legal assistance to the facilities to be managed within the Community and Visitor Facilities Fund, the Adopted Budget includes $46,885 to provide an Attorney III position dedicated to support of the facilities in addition to supporting the management of other General Fund-operated facilities. Two-thirds of the cost for this position will be charged to the Community & Visitor Facility Fund and the Convention Center Expansion Fund making the net cost to the General Fund $15,628.
- The Adopted Budget also includes $73,211 to add a Program Manager and associated equipment to the Public Works Department's Design Enhancement Program. This program works to enhance the aesthetic value of bond program construction projects. The cost of this improvement will be completely offset with charges to the capital project funds to which the position provides support.

♦ TECHNOLOGY ENHANCEMENTS

The City Council also recognized at the Goals & Objectives Worksession that technological advancements in computers have allowed the City to improve efficiency in the workplace. The City continues to make a commitment to improve service delivery and operational efficiencies through effective use of technology in all departments. The Adopted Budget includes the addition of **$1.15 million** in technological improvements.

The Municipal Courts Department will acquire a Document Imaging System and associated equipment over a two year period ($484,000 - first year cost, $407,000 - second year) to manage documents digitally and to improve productivity. The cost of this improvement will be offset over two years through the collection of the new Municipal Courts Technology Fee ($4 per conviction) which is estimated to generate $470,000 annually beginning in FY 2000.

The Finance Department will administer the addition of $281,133 to support the development of detailed specifications for a complete replacement of the City's financial system to include other related components such as the purchasing and human resources automated support systems. The City's current system has not been significantly modified since the 1970's. This critical long term, multi-year project will require a consistent infusion of resources to manage phased-in implementation. The ultimate cost over several years could range from $10 to $15 million. Of the $281,133 amount adopted in FY 2000, $200,000 will be provided from other City funds for use in combination with prior year funds to retain a consulting firm to assist the City prepare the necessary specifications for a replacement system. Prior year resources include funds budgeted in FY 1999 for this effort ($300,000) which will be carried forward to augment the $200,000 adopted in FY 2000 making a total of $500,000 available to be applied to consulting services. The cost for this Improvement also includes the addition of two positions in the Finance Department to provide dedicated management to this project. Four additional positions will be created in four other funds (one position each) which are heavily dependent on the City's financial system – Purchasing, Employee Benefits, Solid Waste and Aviation. These positions will work as a team with the

two new positions in Finance, and be dedicated to representing their respective departments in the development of detailed financial system replacement specifications.

Other technology enhancements in the FY 2000 Adopted Budget include:

- Upgrade of 182 personal computers (PC's) in the Library Department ($150,000)
- Addition of one Telecommunications Technician position ($14,663) in the Police Department to support an increasing workload of computer hardware and software installation and trouble shooting requirements at both Police Headquarters and the six substations
- Conversion and upgrade of the City's Budget Information System for compatibility with the City's upgraded PC network ($25,000) and to enable more efficient exchange of budget information with City departments
- Set aside of $200,000 for remaining personal computer addition and replacement requirements in General Fund departments

♦ WORKFORCE ISSUES

The City Council at the Goals & Objectives Worksession made the development of a competitively compensated and highly skilled workforce a budget priority. Specifically, the Council expressed the desire that the City's job classification and compensation plan be adjusted to reflect the realities of the job market. In response to this priority, the Adopted Budget contains several enhancements with respect to workforce issues. These adjustments will be discussed in detail in the City Employee Perspective Section (page S52) of the Executive Summary within the context of all City funds.

♦ CENSUS 2000

A nationwide census, required every ten years, will be taken in April 2000. For San Antonio, much is at stake in ensuring as complete a local count as possible including: political representation; state and federal resources; business relocation and marketing decisions; as well as public and private planning. Although the Census Bureau will publicize their efforts at the national level, it is in the City's interest to determine what additional efforts are needed to promote participation in the Census from all parts of the community especially from neighborhoods and populations with historically low response rates. At the Goals & Objectives Worksession, the participants recognized issues involving a complete census count in 2000 as an important objective on the First Year Agenda. The Adopted Budget includes **$112,000** to provide administrative and program support to the Census 2000 San Antonio-Bexar County Complete County Committee which has been appointed by Council to increase public awareness of and appreciation for the importance of the 2000 Census.

♦ OTHER ADOPTED IMPROVEMENTS

The Adopted Budget addresses other organization issues through enhancements in public safety resources management, replacement of public safety-related equipment, improvements to City facilities, improvements to customer service, enhancements to financial management and accountability throughout the organization, and enhancements to support City Council operations. Also included in the Adopted Budget are funds for creating a one-time District Projects fund for the Mayor and each Council District.

In the Fire Department, $675,404 in other additional improvements will be implemented. They include:

- Addition of two Deputy Chief positions in the Fire Department ($271,972)
- Replacement of three EMS ambulance vehicles not currently in the City's replacement fund ($285,000)
- Replacement of 20 of the department's defibrillation units many of which are over nine years old at a cost of $76,936
- Addition of one Management Analyst position ($41,496) to the Emergency Management Office to assist in preparing and updating required emergency planning documents on a more

frequent basis. This cost will be 50% reimbursable by a grant from the Federal Emergency Management Agency (FEMA) making the net cost to the General Fund $20,748

- Addition of one Administrative Assistant position to the department's Facilities Management section to assist in the oversight of the construction contracts involved in the department's fire station renovation and replacement program. The cost of this position will be absorbed by the department with savings generated from efficiencies derived from the improvement

Other improvements related to Police Department operations total $288,730. Specifically, the department will make significant physical improvements to the deteriorating Growden Road Vehicle Storage Facility to include fencing, installation of a new pre-fabricated building, and controlled entry features. These physical improvements would not be implemented until after a thorough review of Growden Pound operations by the Management Response Team in the Budget & Employee Services Department. The department plans to completely offset the cost of this improvement over a three year period with increases to two existing vehicle storage-related fees and the introduction of a new fee. The new and changed fees will generate $171,155 in FY 2000, making the first year net cost to the General Fund $117,575.
Additionally, the Police Department will add a Police Service Agent position to the Narcotics unit to assist in managing the City's contract with the County Medical Examiner for drug crime-related services. The cost of this position will be absorbed by the department using savings generated by the position in the management of the Medical Examiner contract.

The Parks Department will implement $409,143 in other improvements. These improvements include:

- $200,000 to repair the roof at the San Antonio Natatorium
- Addition of two Parks Maintenance Crew Leader and one Equipment Operator position ($126,732) to enhance the services provided to the City from the Volunteer/Restitution Services Program. These enhancements will enable the program to support neighborhood target sweeps and to assist in maintaining landscapes at City facilities.
- Addition of three Park Rangers ($82,411) to sustain coverage levels for the City's expanding parks facilities

In Municipal Courts, the addition of one Accountant I position ($27,221) will ensure that financial documents related to Municipal Courts cases are accurately audited, documented and reported in a timely manner. The department projects that this improvement will result in $50,000 in additional fine revenue thereby fully offsetting the added cost of this improvement. The Municipal Courts Department will also convert a vacant position to an Assistant Director to enhance management resources and accountability.

The Adopted Budget also includes improvements within the Community Relations Office totaling $300,624 allowing for the implementation of two initiatives that will significantly enhance customer service throughout the City organization. The first adopted improvement will fully implement a 311 Customer Service Initiative with an additional $144,716 in resources. This funding will be combined with $200,000 appropriated in the FY 1999 Adopted Budget to allow full implementation of the program. The concept of the program is to provide a single phone number, such as 311, to enable citizens to be connected to all City departments and receive information on City services and programs as well as be able to file complaints or make requests concerning City services. A single City-wide database will be established that will allow all citizen-generated requests/complaints to be tracked from receipt to final response. Software will also be acquired to allow call takers to walk the citizen through a series of prompted questions designed to isolate the area of a citizen's concern and thereby provide the most rapid response from the appropriate City department. One new position will be added to assist in the initiative's implementation -- a 311 Services Manager. Existing positions currently providing customer assistance in other City departments will be cross-trained to operate as 311 Service Specialists within this program.

The second adopted customer service improvement is the establishment of the City's fourth Community Link Service Center ($155,908). The Community Relations Office currently operates two community link centers at Las Palmas and McCreless Mall shopping centers, and is planning to open a third center on the northside by March 2000. The fourth facility will be established at South Park Mall. Four positions will be added under this improvement -- one Program Manager and three Customer Service representatives.

The International Affairs Department will use $30,000 in the Adopted Budget to create the Export Leaders Program. This program is designed to assist businesses in developing new markets for their products and services through a series of seminars conducted in cooperation with the University of Texas at San Antonio (UTSA). The cost of the improvement will be offset somewhat through the imposition of a $500 per participant fee.

In order to improve the management of the City's properties and facilities and make property available for neighborhood revitalization as recommended by the CRAG, the Asset Management Department will implement two improvements totaling $85,749. The first improvement will add $50,000 to $76,500 in funds remaining from the FY 1999 Adopted Budget to conduct a comprehensive review of office space issues associated with City Hall, the Municipal Plaza Building, City Hall Annex and the Plaza de Armas Building. The plan will provide a baseline for the development of strategies to evaluate energy efficiency, reduce duplication of services, and determine the highest and best uses of building space.

The second Asset Management improvement will add one Senior Real Estate Specialist ($35,749) to assist with the increasing activity in the department's Property Disposition Section. The improvement is expected to generate $187,500 in added revenue from property dispositions to the City, thereby completely offsetting the cost associated with the adopted improvement.

Another facilities-related improvement involves the Health Department's Vital Statistics section. The Adopted Budget sets aside $140,000 for use to relocate this section to the new Municipal Records Facility which is scheduled to be occupied by the City Clerk's Office in FY 2000. A thorough analysis of the workflow requirements of the Vital Statistics section will be conducted by the Management Response Team in the Budget & Employee Services Department prior to the move being authorized.

The Adopted Budget also contains $80,000 in other improvements to the City's financial management and accountability capabilities. These improvements include:

- $80,000 for the Office of Internal Review to conduct a comprehensive City-wide cost allocation plan to include software and training of staff. The cost also includes a complete study of the automated data processing rates charged City departments through the Information Services Fund. A portion of the cost of this improvement will be charged off to other funds
- Addition of a Budget & Management Analyst I position in the Budget & Employee Services Department to be dedicated to the review of the City's grant activities. The cost of this position will be absorbed through charges to the various grant funds overseen by the position

The amount of **$509,600** is included in the Adopted Budget to increase support for City Council operations through the following three changes:

- The first change involves the provision of $30,000 for health insurance for City Council contractual administrative assistants
- The second change increases the contractual Administrative Assistant component of each Councilmember's District Budget from $60,000 to $100,000 for an added total of $440,000. The goal of the first two changes is to improve each Councilmember's ability to attract and retain quality contractual administrative assistant personnel.
- The third change ($39,600) increases the rental budget for Council constituent offices from $500 to $800 per month. The enhancement is in recognition that Councilmembers are experiencing higher rental costs associated with operating their constituent offices.

A total of $3.85 million is also set aside in the Adopted Budget for FY 2000 One-Time Council District Projects with $350,000 for the Mayor and each Council District. The following guidelines were adopted for these projects. 1.) Projects supported from this funding will be one-time only in nature; 2.) Each Councilmember should allocate their District Project funding according to categories such as street maintenance, sidewalks, public safety, senior services, housing rehabilitation, and library materials; 3.) Councilmembers will be asked to make their specific selections of projects to be supported from the One-

Time Council District Project funding at a meeting to be scheduled at a later date allowing staff time to prepare reliable estimates.

- **Mandated Improvements to Service Delivery**

The Adopted Budget contains **$10.74 million** in mandated improvements. The improvements are described below and categorized by the Council's Budget Priorities. Of particular note is the absence of mandates related to annexation. Changes in state law and a reassessment of the City's three year annexation plan will require delay in implementation of the remaining three years of the plan. Staff is currently examining the impact of the new state legislation which altered the annexation process and will be presenting to Council a complete impact assessment in the near future.

♦ BETTER JOBS PROGRAM/HUMAN DEVELOPMENT FUND

The Adopted Budget contains **$324,125** in mandates associated with this priority category. The mandates include:

- Operation of a public branch library at Ronald Reagan High School under a contract with the Northeast Independent School District ($318,273)
- Increase in match for state grant-funded Runaway Youth program ($5,852) which provides research, tracking and early intervention services to families with runaway youths

♦ PUBLIC SAFETY MASTER PLANS

The amount of **$1.16 million** in mandates in conjunction with implementation of both the Police Vision 2001 Plan and the Fire Master Plan.

For the Police Vision 2001 Plan, $495,217 in mandated improvements are included in the Adopted Budget: The mandates include the following:

- $307,962 for required additional second year match as part of a three year federal Universal Hiring grant program initiated in FY 1999 which added 10 uniformed positions to the Police Department in FY 1999
- $138,200 in added maintenance costs for the Public Safety Integrated Technology System which will begin implementation in FY 2000 with proceeds from the recently approved 1999 Bond Program. Specifically, the system will consist of computer hardware and software which will enable police officers to enter reports directly from the field and provide an electronic document handling system and a central report and data index system.
- $49,055 to cover additional salary costs associated with continued implementation of the COPS MORE federal grant program in FY 2000. Under this program, in FY 1999 11 expediter positions were added to the Police Department

For the Fire Master Plan, one mandate is included -- $666,197 to add a pumper company to Station #48 (Bulverde Road & 1604 area) to provide service to this area by FY 2000. Costs include one Fire Captain, two Fire Lieutenant, three FAO and nine firefighter positions as well as acquisition of one pumper truck and associated equipment.

♦ TECHNOLOGY ENHANCEMENTS

One mandate is included under this category totaling **$46,006.** This mandate covers six months cost for warranty maintenance associated with the Police Department's Automated Mug Photography System which came online in July 1999.

◆ WORKFORCE ISSUES

Mandated workforce issue-related improvements (e.g. police and fire collective bargaining-related issues) will be discussed in the City Employee Perspective Section (page S52) of the Executive Summary beyond the context of the General Fund only.

◆ OTHER MANDATED IMPROVEMENTS

The Police Department has three mandated improvements under this category totaling $27,806. These mandates include:

- $20,254 in additional funds needed to fully incorporate into the General Fund two sworn Police Department Technical Unit positions, previously supported, in part, with state grant funds. The Technical Unit offers electronic surveillance and countermeasures services to the Police Department
- $7,552 to cover additional salary and rental costs associated with operation of the state grant-supported Regional Auto Crimes Team (ReAct) Program

For the Fire Department, there is one mandate within this category. Specifically, the mandate totals $118,942 which is set aside to meet a contractually-required increase in FY 2000 in the Fire Department's contract with the University of Texas Health Science Center for Emergency Medical Technician (EMT) training.

The Parks Department has two mandates in the Adopted Budget totaling $245,461. These mandates include:

- Addition of seven Lifeguard, two Park Rangers and one Swimming Pool Mechanic ($150,366) to staff the recently rehabilitated San Pedro Pool which is scheduled for reopening in FY 2000.
- Addition of one Equipment Operator I and two Gardner I's ($95,095) to maintain landscaping in the area of the Alamodome under an agreement with the Texas Natural Resources Conservation Commission, and near the Coliseum Oaks residential development and the intersection of I.H. 37 and Commerce Street under an agreement with the Texas Department of Transportation.

To support operations at the new Municipal Records Facility scheduled to open in FY 2000, two mandates totaling $91,205 are included in the Adopted Budget. These mandates include:

- $81,205 for the addition of one Building Custodian position and associated equipment to allow the Public Works Department to take responsibility for maintaining the facility
- $10,000 for the City Clerk's Office to acquire a mechanical elevated platform to facilitate the retrieval and movement of records within the facility

The Adopted Budget also contains $75,500 covering the City's assessment for participating in the Public Improvement District (PID) for downtown San Antonio approved by the City Council in April 1999. FY 2000 will be the last year of the City's currently existing $75,000 annual assessment to the Tri-Party Downtown Improvement District. After FY 2000, only the PID assessment will be owed. Since the PID assessment is based upon values of properties owned by a participant within the district, the Community & Visitor Facilities Fund and the Parking Fund will contribute funds to partially offset the General Fund's contribution since these other funds operate facilities within the PID upon which the City's overall assessment amount is based.

Also contained within the Adopted Budget is a $18,862 mandate within the Health Department's budget to add one Administrative Aide to help comply with a state requirement that the Health Department must prepare an abstract of every death certificate issued for an individual 18 years of age or older and mail it

to the voter registrar in the Texas county of the decedent's home of record.

FY 2000 OTHER FUNDS

INNER CITY REVITALIZATION FUND

The Inner City Revitalization Fund was established in FY 1999 to represent City expenditures associated with neighborhood revitalization, improvement, and maintenance for the area of the City within Loop 410. A total of $13.5 million in resources have been identified for expenditure in the Inner City Revitalization Fund for FY 2000.

The revenues for the fund come from annexation net revenues, CPS revenues, CDBG resources, HOME grant program resources and Community & Visitor Facilities Fund resources. The annexation net revenues are calculated as the average annual net increment of the ten year annexation revenues over expenditures estimated in 1997 and 1998, respectively, for consideration of the Three Year Annexation Plans in those years. For 1997, the average annual net increase was $175,449 and for 1998, the amount was $315,944. CPS and other revenues also contribute to this fund ($3.66 million). The CDBG and HOME grant amounts of $2.75 million and $6.4 million, respectively, come from the recently adopted budgets for these programs. The Community & Visitor Facilities Fund resources include $219,000 from Arts Agency contributions funds for the Inner City Arts Partnering Project and the Neighborhood Heritage Initiative.

The projected expenditures are broken down as follows: (1) $4.37 million to support the improvements adopted in FY 1999 and for FY 2000 consistent with the recommendations of the CRAG Final Report; (2) $2.7 million to address CDBG-funded housing and neighborhood revitalization programs; and (3) $6.4 million to address HOME programs for first-time homebuyers, owner-occupied housing rehabilitation and rental rehabilitation.

HUMAN DEVELOPMENT FUND

In an effort to identify and highlight human development programs, the FY 1998 Adopted Budget included the creation of the Human Development Fund. The purpose behind creating the new fund was to establish a more focused effort in identifying all City expenditures and revenues associated with programs which provide training, education, social and support services to citizens. The FY 2000 Adopted Budget for this fund includes $16.64 million.

Of the $16.64 million total, a total of approximately $13.79 million will be transferred from the General Fund to support programs such as After School Challenge ($4.4 million), literacy services ($1.17), the San Antonio Education Partnership ($450,000), selected delegate agencies ($4.73 million), grant matches for the senior nutrition program ($1.7 million), child care services ($1.2 million), and supportive services to the elderly ($140,987). Among the delegate agencies supported is Project QUEST which will receive $2 million from the General Fund. By funding such programs over $61 million is leveraged in state grants, corporate contributions, and school district funding. This fund serves as the basis for identifying future needs and challenges to secure additional revenues, such as the discussed sales tax referendum, for these important programs.

CDBG resources contribute the remaining $2.85 million in the FY 2000 total fund budget. These resources are applied to youth programs ($1.86 million), child-care programs ($305,000), senior services ($130,000), job/educational training ($419,500), and other human service programs ($130,000).

COMMUNITY & VISITOR FACILITIES FUND

The City operates several community and visitor industry-related facilities among which include the Alamodome, the Convention Center, Municipal Auditorium and the Nelson W. Wolff Stadium. Currently, the Convention Center and the Municipal Auditorium are supported out of the Hotel/Motel Occupancy Tax

Fund, and the Alamodome and Wolff Stadium are operated in their own separate funds. During the Goals & Objectives Worksession, City Council identified community facilities and events as a priority item. Concurrently, staff had been examining the feasibility of the City's four facilities being operated, managed and coordinated under one fund. Given the projected capacity of the combined revenues from these facilities and the Hotel/Motel Occupancy Tax, the Adopted Budget provides for the City's four facilities to be operated out of one fund called the Community & Visitor Facilities Fund, thus combining the resources and personnel in the Alamodome Fund, the Wolff Stadium Fund and the Hotel/Motel Occupancy Tax Fund.

The Adopted Budget for the Community & Visitor Facilities Fund is **$54.36 million**. The fund supports the Alamodome, Convention & Visitors Bureau, Convention Facilities Department, Cultural Affairs Office, International Affairs Department, outside arts agencies, and other convention/tourist-related activities. The primary sources of revenue for the fund come from the Hotel/Motel Occupancy Tax, Convention Center rentals, Alamodome rentals and facility fees and Wolff Stadium rentals and facility fees.

With respect to the Hotel/Motel Occupancy Tax, an increase in revenue of 10.4%, or $3.25 million, is expected in FY 2000 over the FY 1999 re-estimate. The 10.4% rate of increase is projected to reflect the results of added advertising expenditures made by the Convention & Visitors Bureau beginning in FY 1999. In FY 1999, the City Council reallocated for advertising on a one-time basis $2.2 million originally budgeted for support to the 2000 Republican National Convention (RNC). A one-time increase of $1 million from the remaining RNC funds, and a permanent $500,000 annual increase for advertising, both adopted in the FY 2000 Budget, are expected to generate an estimated $2.2 million in Hotel/Motel Tax revenue in FY 2000 as part of the 10.4% increase.

The primary sources of revenue from operation of the Alamodome are facility rentals, food and beverage concessions, reimbursable expenses and various event-related fees. Total Alamodome rental and facility fee revenue in FY 1999 is estimated at $7.89 million which will be 1.3%, or $105,805, below the $7.99 million budget. For FY 1999, the revenue estimate reflects the loss of 20 Spurs home games due to the lock-out of NBA players for the first half of the 1998-99 NBA season. For FY 2000, the $8.35 million revenue projection assumes a full year of NBA play by the Spurs in the Alamodome.

For the Convention and Visitors Bureau (CVB), the Adopted Budget provides $2.03 million in added improvements and mandated expenditures. The mandate includes $245,238 required to cover hosting obligations related to 11 associations meeting in San Antonio in FY 2000. The improvements include:

- One-time increase to visitor-related advertising ($1 million)
- Permanent increase in advertising budget ($500,000)
- Creation of a pilot CVB sales incentive pay program to aid in personnel retention in a highly competitive market for experienced sales personnel ($50,000)
- Addition of one Account Executive II ($35,711) to the Convention Division to meet growing convention sales activity demands in CVB arising from the upcoming opening of the expanded Convention Center
- Addition of one Account Executive I ($29,723) to provide administrative support to current convention sales staff and to serve as a candidate in a pool of personnel from which future convention sales staff could be recruited
- Increased contribution to the San Antonio Sports Foundation from $95,835 to $127,485 which is an addition of $31,650 to support the foundation's efforts to bid for new sporting events for San Antonio. The foundation has been instrumental in acquiring the 1998 and 2004 NCAA Men's Final Four, the 2002 NCAA Woman's Final Four, and the 2001 and 2003 NCAA Regional Final basketball tournaments as well as several college football games. Additionally, it is actively engaged in efforts for San Antonio to host the 2007 Pan American Games
- Development of a significantly enhanced San Antonio visitor-oriented Internet web site ($140,000) which will enable more interaction with potential San Antonio visitors

For the Convention Facilities Department, improvements and one mandate totaling $1.59 million are included in the Adopted Budget. The mandate represents $470,120 in added costs attributable to air

conditioning services provided to the expanded convention center from a new San Antonio Water System-operated chilled water facility. The improvements include:

- $1.09 million to meet the added costs of repairing the roof, walls and facade at the Municipal Auditorium. In the FY 1999 Adopted Budget, $1.4 million was set aside for repair of the Auditorium roof. However, since the beginning of FY 1999, further investigation has revealed water damage far more extensive than originally anticipated affecting the walls and facade of the building in addition to the roof. The funds from FY 1999 combined with the $1.09 million requested for FY 2000, and $1.3 million set aside in the Six Year Capital Budget in FY 2001 for this project will make $3.79 million available for comprehensive repair of the Auditorium roof, walls and facade over the next two fiscal years
- $40,000 to prepare a comprehensive sales and marketing packet for the Convention Center, Lila Cockrell Theater and the Municipal Auditorium. The packet will include new policies and procedures associated with the expanded convention center.

With respect to the Office of Cultural Affairs, the Adopted Budget includes improvements totaling $171,704. Two of these improvements include:

- Addition of a Program Manager position ($32,789) to administer arts-related neighborhood programs developed consistent with CRAG recommendations, such as the Neighborhood Heritage Initiative included in the Adopted FY 2000 Budget. Also, the position will identify and solicit available non-City resources to support arts-related neighborhood programs
- Establishment of a Neighborhood Heritage Initiative ($119,000) to acquire contractual services for developing pilot cultural/heritage revitalization plans in four neighborhoods. Specifically, the plans will focus on how best to showcase the City's neighborhoods historically and culturally.

Arts agencies are funded in the Adopted Budget at $2.34 million consistent with recommendations of the Cultural Arts Board (CAB) and with the level of funding approved for arts agencies in the FY 1999 Adopted Budget. A policy regarding the funding level for arts agencies is proposed for City Council consideration next year. A reserve has been set aside in anticipation of addressing future funding for arts agencies.

AVIATION FUND

The Adopted Budget for the Aviation Fund is **$38.53 million**. In FY 2000, the fund will continue to maintain a three month operational reserve of $5.46 million.

The Aviation Department is currently undergoing a re-engineering of all work processes. The department will be bringing forth the recommendations from the study in the first quarter of FY 2000. Program improvements, reorganizations and other changes will be recommended which may impact the Aviation Fund budget.

The Adopted Budget includes one improvement to add a Special Projects Coordinator position ($18,180) to work as an Aviation Fund liaison with the Finance Department-led team which will develop specifications for the replacement of the City-wide financial system.

Also included in the Adopted Budget is a reduction of seven full-time positions (four Parking Attendants, two Electronic Technician I's and one Senior Electronic Technician position). This reduction is associated with the ongoing consolidation at the International Airport of seven surface parking lots into two facilities which will decrease the need for maintenance and operations support. The value of this reduction is $169,644.

GOLF FUND

The FY 2000 Adopted Budget for the Golf Fund is **$7.47 million**. The Adopted Budget reflects adjustments and improvements recommended for implementation by the Golf Performance Review as presented to the Council in May 1999. Specifically, a total of $617,693 in improvements are included based upon the performance review to include:

- Addition of four positions to improve fiscal management – two Account Clerk II's, one Management Analyst and one Administrative Aide ($114,001)
- Conversion of six golf professional contract personnel into City employee positions classified as Golf Course Managers ($246,582). This cost will be partially offset by additional revenues, estimated to be up to $90,000, which will be collected by the City from golf tournament fees previously remitted directly to the golf professionals
- Added funds for continuing education and training of golf course personnel ($11,000)
- Upgrade of the point of sale computer system at each of the golf courses ($19,900) along with the addition of personal computers for staff at each of the courses ($27,210)
- Implementation of a tee time reservation system to enable customers to obtain tee times 24 hours a day by telephone ($88,000)
- Implementation of $111,000 worth of capital improvements to include new turf grass on fairways, drainage improvements, repair of cart paths, upgrade of clubhouse and restroom facilities and upgrade of maintenance facilities.

The Fund will continue to promote and expand initiatives such as the Junior Golf Program, utilize recycled water for irrigation, and promote the City's golf courses to the hotel and convention industry.

PARKING FACILITIES FUND

The FY 2000 Adopted Budget of the Parking Facilities Fund is **$7.96 million**. The fund continues to maintain its financial stability, and projects total revenues to exceed $8.28 million.

The Adopted Budget includes two improvements totaling $194,817 for the Parking Fund. These improvements include:

- Complete replacement of mechanical parking meters with electronic meters ($149,187). The improvement will replace 1,008 meters in FY 2000. This replacement represents the second year of a two year effort to change out all City parking meters. In FY 1999, 1,008 meters were also replaced
- Replacement of three ticket dispensers, two fee computers and two validators at the Riverbend and Marina garages that are over eight years old ($45,630).

SELF INSURANCE - EMPLOYEE BENEFITS FUND

The FY 2000 Adopted Budget for the Self Insurance Employee Benefits Fund is **$37.87 million**. The Fund will continue to offer City employees the choice of selecting the City's health insurance program or coverage under a Health Maintenance Organization (HMO). The fund remains stable with a positive fund balance in FY 2000.

SELF INSURANCE - WORKERS COMPENSATION FUND

The FY 2000 Adopted Budget for the Self Insurance Workers Compensation Fund appropriation is **$11.4 million**. Revenues collected by the fund are received through departmental assessments based upon claim loss history. Since FY 92, the Fund balance has turned around from a shortfall of $9.8 million to a projected balance of $6.13 million in FY 2000. The fund balance enables the City to maintain a reserve capable of supporting all of its existing estimated claims liabilities. Aggressive management of claims and improved performance in employee safety have aided the financial recovery of this fund and allowed for periodic rebates.

For the fourth consecutive year, the Fund will purchase one-time equipment for the Fire Department to recognize the department's improvements in employee safety. The Adopted Budget includes $393,522 to acquire safety equipment to include diesel exhaust filters, thermal imaging cameras, underwater communication systems, helmets and body armor devices for paramedics who must operate in situations involving potential gunfire.

SELF INSURANCE - LIABILITY FUND

The FY 2000 Adopted Budget for the Self Insurance Liability Fund is **$10.3 million**. The Liability Fund consolidates the City's liability insurance programs and collects revenues through assessments based upon a formula which considers a department's claim history, property value and budget. Aggressive management of claims through the newly created Claims Board and assessment rate adjustments made over recent years and continuing into FY 2000 will permit this fund to go from a $5.64 million deficit incurred in FY 92 to a positive fund balance of $3.01 million in the FY 2000 Budget.

SOLID WASTE FUND

The Adopted Budget for the Solid Waste Fund is $43.3 million. The Adopted Budget includes $2.17 million in mandated added expenditures and adopted improvements.

Adopted improvements total $1.93 million and include the following:

- Accelerated replacement of 20 garbage trucks from a ten year replacement cycle to an eight year cycle ($320,007) in order to increase availability of vehicles for normal operations and decrease lost time due to vehicle maintenance on older vehicles. This improvement will permit $26,000 in annual maintenance cost savings.
- Addition of two new garbage trucks ($230,925) to support extra board personnel, to provide more timely service and to increase vehicle availability. This improvement will permit $10,315 in annual maintenance cost savings.
- Addition of four enhanced grappler trucks – one truck for each of the four solid waste service centers ($331,356). The enhanced vehicles will allow a brush truck to park in front of the new grappler and be loaded from the rear thus eliminating the current need for a brush truck to park parallel to the grappler truck in order to be loaded and block traffic. This improvement will permit $23,124 in annual maintenance cost savings.
- Acquisition of an automated worker time management system for the Solid Waste Division ($15,107)
- Addition of a Fleet Operations Coordinator ($37,684) position to coordinate fleet operations requirements with the Purchasing Department
- Expand the Southeast Service Center crew quarters ($40,000) by acquiring a modular office building for use by supervisory personnel so that existing offices can be converted into additional useable space for crews
- Addition of a Special Projects Coordinator position ($18,180) to work as a Solid Waste Fund liaison with the Finance Department-led team which will develop specifications for the replacement of the City-wide financial system.
- Addition of an Administrative Assistant I position ($24,471) for increased administrative support to the Solid Waste Division.

The one mandated expenditure in the Adopted Budget involves an additional $237,872 needed to meet the increased cost requirements of the City's contracts with refuse disposal and collection companies which contain provisions calling for automatic increases in fees in accordance with inflation.

STORMWATER OPERATING FUND

The FY 2000 Adopted Budget of the Stormwater Operating Fund is $21.8 million. The primary source of revenue for the Stormwater Fund is the Stormwater Fee, which is assessed each water meter in the SAWS service area. Additionally, detention pond fees collected from developers are also accounted for

in this fund which are intended to offset the construction costs of regional detention pond facilities which serve the developments remitting the detention pond fees.

In FY 1999, the fund is expected to end the year with a $2.08 million shortfall as a consequence of its support to property buy-outs connected with the October 1998 flood. The fund will be fully reimbursed for its FY 1999 flood buy-out expenditures by FY 2000 from a combination of federal emergency funds and 1999 Bond Program proceeds. However, $4 million in needed additional flood damage property buyout projects will only be partially reimbursed by federal emergency funds. Additionally, mandated expenditures from the tunnel operations and required 1999 Bond Program drainage project maintenance will add stress on the fund beginning in FY 2000. As projected in the Five Year Financial Forecast, without adjustment, under these assumptions the fund will likely have a $3.3 million shortfall by the end of FY 2001. In order to allow the fund to sustain ongoing operations, support flood damage repair projects, meet additional mandated operational requirements, as well as allow it to maintain at least a one month operating reserve, the Adopted Budget provides for a 15% across-the-board rate increase to the Stormwater Fee beginning in FY 2000. For a single family residence occupying a lot of 5,000 or more square feet, the monthly fee will increase 30 cents from $1.99 to $2.29. This rate increase will generate $2.1 million in added revenue for the fund. The rate increase will be the first in the Stormwater Fee since it was enacted in 1993.

The Adopted Budget includes $640,196 in adopted improvements and mandated expenditures. Adopted improvements total $311,347. Of this amount, $265,000 in improvements will be directly related to the City's response to the October 1998 flood and include:

- $150,000 as matching funds to acquire an Early Flood Warning System under a federal grant program which will provide advance warning to motorists of water across roads during storm events while identifying alternative routes
- $75,000 to conduct a detailed analysis of the City's High Water Detection System to identify possible changes to improve the system's performance and reliability
- $40,000 for the construction and installation of 10 prepositioned low water crossing barricades as part of an annual program to eventually install such barricades at 177 low water crossings throughout the City.

Also included in the Adopted Budget is an improvement approving the acquisition of an automated worker time management system for the Drainage Operations Division along with the addition of a Special Project Officer position to manage the new system at a total cost of $76,020. This improvement is expected to generate annual overtime savings of $29,673, thus offsetting a portion of the improvement costs.

The Adopted Budget also includes a mandate totaling $328,849 addressing the City's requirement under terms of an agreement with the federal government to provide personnel to support operation of the San Antonio River Tunnel. Specifically, the mandate funds four positions – one Department System Specialist, one Senior Electronic Technician and two Computer Operator positions to continuously operate the Instrumentation and Control System associated with the River Tunnel, the River Flood Gates and the Olmos Dam.

FY 2000 CAPITAL BUDGET

The FY 2000 Adopted Capital Budget totals $192.25 million which represents a 7.5% decrease from the FY 1999 Adopted Capital Budget of $207.9 million. The decline is the result of lowered required expenditures in the General Government and Public Safety capital programs. For example, as the Convention Center Expansion project winds down, it will require $9.3 million less than budgeted in FY 1999. Additionally, as another example, the 1994 Drainage Bond Program (Public Safety program) will require $14.65 million, or 52%, less in expenditures in FY 2000 than in FY 1999, as the 1994 bond program nears completion.

The Adopted Six Year Capital Budget for the years FY 2000 through FY 2005 totals $441.1 million which represents an $80.3 million, or 22%, increase over the $360.8 million Six Year Capital Budget reflected in

FY 1999. The new Six Year Capital Budget fully reflects the addition of $140 million in new projects recently authorized by the voters as part of the 1999 Bond Program which will be implemented over the next five years.

FY 2000 CITY EMPLOYEE PERSPECTIVE

The City recognizes the dedication and commitment to public service portrayed by City employees. Among our most valuable assets, City employees are responsible for delivery of critical services to over one million citizens and over eight million visitors to the City each year. The City Council at the Goals & Objectives Worksession made the development of a competitively compensated and highly skilled workforce a budget priority. Specifically, the Council expressed the desire that the City's job classification and compensation plan be adjusted to reflect the realities of the job market. In response to this priority, the Adopted Budget contains several improvements with respect to workforce issues.

While the City is currently enjoying record low unemployment rates estimated at 3.5%, the challenge today will be to ensure salaries and benefits are competitive with the local market in order to attract and retain employees. To this end, staff conducted a comprehensive survey of benchmark positions to determine market average. In recent years, the City has implemented pay adjustments for civilian employees with a goal towards increasing wages for our lower paid employees. Consistent with this objective, and remaining cognizant of the fact that 68% of all City full-time employees earn less than $25,000 annually, the Adopted Budget provides a compensation package of across-the-board 2% cost-of-living adjustment (COLA) to salaries, a series of specific salary market adjustments ranging from 1% to 4% at different salary levels, an enhancement to City's retirement program, and additional performance pay totaling **$6.38 million** in the General Fund.

Specifically, the 2% across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000.

The adopted retirement system improvement will enhance the City's current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). Two specific retirement adjustments are included in the Adopted Budget. The first adjustment will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Currently, the City's match for the employee investment of six percent of total salary and earned interest is based on a one-and-a-half to one ratio upon retirement. With this improvement, the City's match will be based on a two to one ratio upon retirement. The second TMRS enhancement will apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew his or her contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This second change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

Performance Pay for outstanding employees who excel in their respective job responsibilities is continued and enhanced in the Adopted Budget. The Adopted Budget includes $720,000 in the General Fund. This amount equates to a 3% increase for approximately one-half the employees for six months. Performance pay will be distributed to eligible employees beginning April 2000

Another workforce issue is collective bargaining with the San Antonio Police Officers Association (SAPOA) and the San Antonio Professional Firefighters Association (SAPFFA). The collective bargaining agreements between the City and SAPOA and SAPFFA expired September 30, 1998. Consequently, for the past several months, the City and the two Associations have attempted to negotiate new collective bargaining agreements.

Recently, both City and firefighters association representatives tentatively agreed on a new three year contract valued at approximately $15.7 million. Final approval of this agreement is still pending. Nevertheless, the Adopted Budget sets aside **$5.6 million** to support the added costs of the new agreement in FY 2000.

A tentative agreement with the police association was reached in February 1999. However, the agreement was voted down by the association membership. Funds have been set aside in the Adopted Budget for the new agreement approved in FY 2000 with the police officers association.

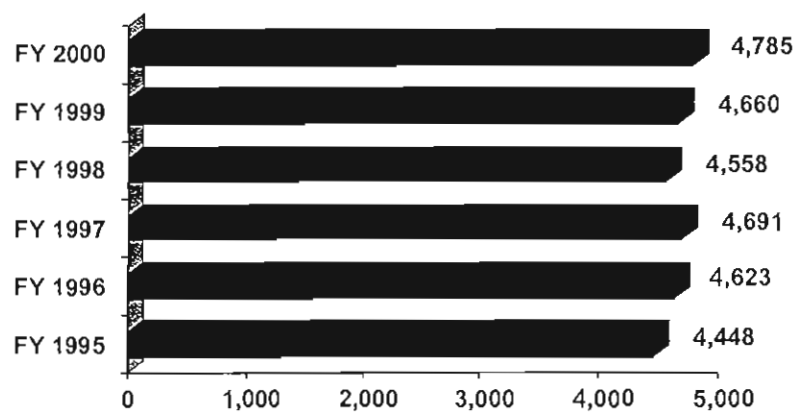
The Adopted Budget also sets aside another **$846,447** in mandated improvements arising from requirements of the terms of the current collective bargaining agreements with the police and fire associations. Specifically, $345,018 is set aside in the Fire Department budget and $501,429 in the Police Department to pay additional longevity pay to firefighters and police officers as they gain tenure under the terms of the current contracts. While the current agreements have technically expired, they nevertheless remain in force until new agreements can be ratified and executed.

Additionally, the Adopted Budget adds **$498,176** to the Police and Fire department budgets to meet the state-mandated requirements to increase the City's match to the Fire and Police Pension Fund on behalf of each police officer and firefighter in FY 2000.

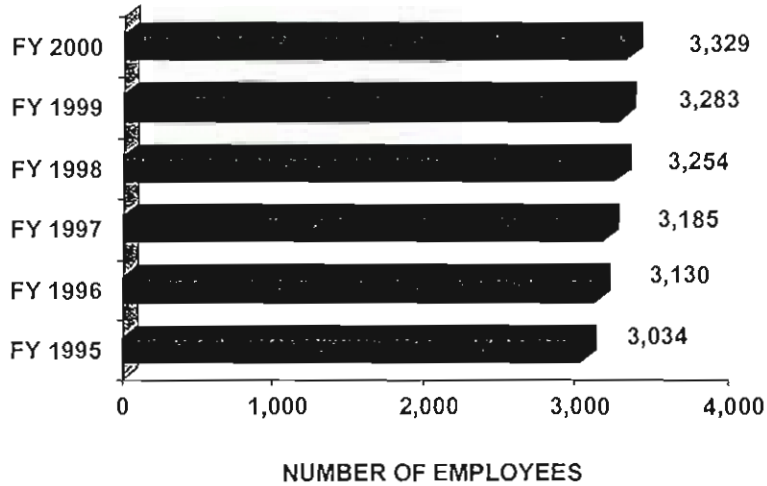
The Adopted Budget also provides for an enhancement to the City's existing Training Program available for City employees and administered by the Budget & Employee Services Department at a cost of $74,081. First, the improvement will provide additional training services by partnering with local educational institutions in order to provide a better variety and increased amount of professional development seminars to staff. Second, the improvement will implement a "train the trainer" program throughout the City organization which would focus on customer service training as a priority. A "trainer" who completes the program and receives formal certification will be eligible to receive a $75 stipend per month. The third element of the program will create a career advancement planning program for mid-level managers. The improvement will add one Personnel Specialist II to implement these new programs.

The following charts show the number of uniform and civilian positions authorized in the General Fund over the last six years. The charts provide a summary of the net result in positions after program reductions, mandates, program improvements, and reorganizations. Adopted in the FY 2000 Budget is an increase of 125 civilians and a net increase of 46 uniform positions for a total increase of 171 General Fund positions. The total number of positions in FY 2000 for all funds including grants will grow by 222 positions to 11,824. Of that total, 930 positions are grant funded.

GENERAL FUND - AUTHORIZED CIVILIAN POSITIONS



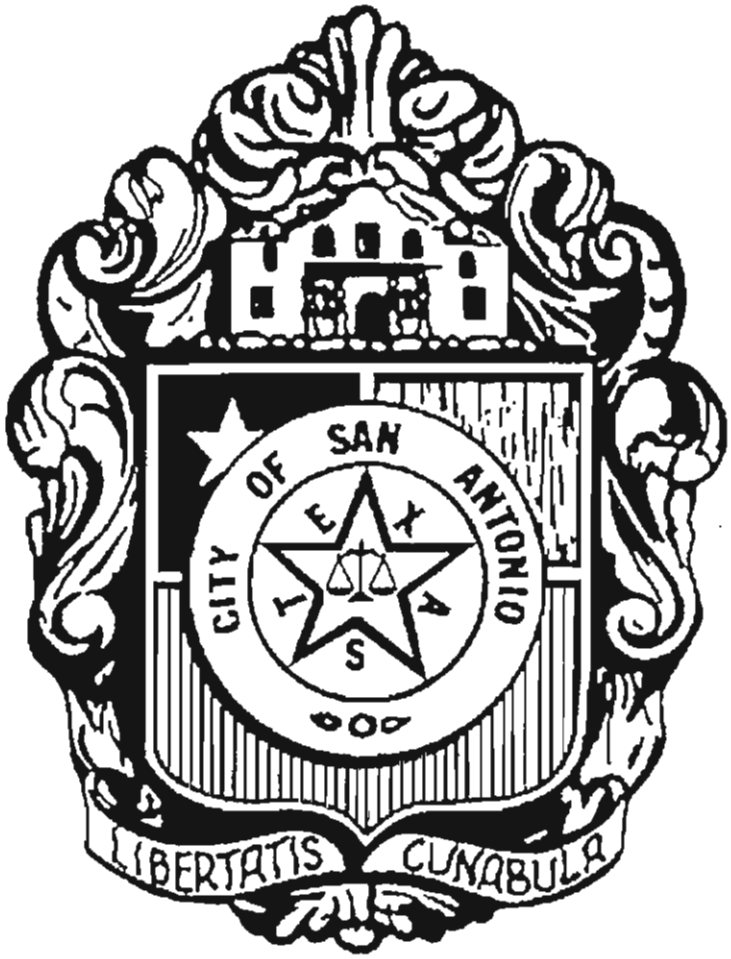
GENERAL FUND - AUTHORIZED UNIFORM POSITIONS



CONCLUSION

The Adopted Budget for FY 2000 represents a program of revenues and expenditures which provide for as high a level of basic services to the community as possible within the limits of available resources. The task was particularly challenging due to the desire to balance the budget without a tax rate increase and with due regard for the priorities identified by City Council this year. To that end, the Adopted Budget was balanced utilizing available beginning balances, re-estimated FY 2000 revenues, and increasing fees and charges where appropriate to provide improvements to high priority programs.

Finally, the overall property tax rate will not be increased for the seventh consecutive year remaining at 57.979 cents per $100 valuation. Continuing to focus on prudent financial management, the Adopted Budget includes $1.7 million in increases to the City's Reserve for Revenue Loss for a total reserve of $20.87 million by the end of FY 2000.


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

SUMMARY OF PROGRAM CHANGES BY FUND
REVENUES
FY 1999 - 2000 ADOPTED BUDGET

	ACTUAL FY 1997-1998	REV. BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	CURRENT SVC. FY 1999-2000	TOTAL PROG. CHANGES	ADOPTED FY 1999-2000
GENERAL FUND						
Revenue						
City Sales Tax	$ 118,991,708	$ 121,906,000	$ 125,239,331	$ 130,407,927	$ 0	$ 130,407,927
Liquor by the Drink Tax	2,810,446	2,628,000	2,640,000	2,711,000	0	2,711,000
Current Property Tax	100,389,546	105,044,370	105,322,235	111,906,471	0	111,906,471
Delinquent Property Tax	1,374,446	1,304,487	1,271,010	1,472,610	0	1,472,610
Penalty and Interest on Delinquent Taxes	1,294,482	1,100,000	1,100,000	1,150,000	0	1,150,000
Business and Franchise Tax	20,569,500	21,050,000	22,131,175	24,175,000	0	24,175,000
Licenses and Permits	11,159,738	11,741,750	11,891,815	12,490,557	474,305	12,964,862
City Public Service	148,145,982	138,000,000	138,858,000	142,125,000	0	142,125,000
San Antonio Water System	4,887,162	4,796,000	4,720,000	4,815,000	0	4,815,000
Other Agencies	2,354,189	2,318,000	2,433,841	2,533,841	0	2,533,641
Charges for Current Services						
General Government	5,755,588	5,128,591	5,916,953	5,985,763	7,500	5,973,263
Planning	2,015,173	1,750,000	1,459,030	1,246,710	0	1,248,710
Public Safety	4,272,308	4,449,630	4,197,317	4,278,576	317,802	4,596,378
Highways/Streets/Sanitation	105,754	91,260	97,379	97,495	0	97,495
Health	2,011,192	1,751,000	1,878,120	1,811,181	56,990	1,868,171
Recreation and Culture	7,518,343	7,598,110	7,206,360	7,847,055	74,710	7,721,765
Fines	11,525,033	10,637,060	11,386,662	11,497,850	712,489	12,210,339
Miscellaneous Revenue						
Sale of Property	1,217,678	1,080,000	1,122,322	1,134,325	187,500	1,321,825
Use of Money and Property	5,277,868	3,900,000	5,389,522	5,484,343	0	5,484,343
Recovery of Expenditures	1,364,961	1,121,520	1,455,464	1,274,502	0	1,274,502
Miscellaneous	451,788	59,973	23,980	28,510	0	28,510
Interfund Charges	2,549,898	2,480,000	3,771,672	4,022,814	588,393	4,611,207
TOTAL GENERAL FUND	$ 453,840,775	$ 449,935,751	$ 459,510,208	$ 478,276,530	$ 2,419,689	$ 480,696,219
OTHER FUNDS						
Alamodome	$ 7,836,154	$ 7,519,068	$ 7,535,807	$ 8,489,848	$ 0	$ 8,489,848
Aviation	35,451,343	37,853,054	37,139,285	38,671,346	0	38,671,346
Capital Improvements Reserve	959,971	1,382,850	869,786	834,310	0	834,310
Community & Visitor Facilities	0	0	0	49,052,608	63,767	49,116,375
Confiscated Property	1,151,373	922,165	4,280,274	1,291,350	0	1,291,350
Convention Center Expansion	55	490	0	0	0	0
Emergency Medical Services	8,968,879	6,344,530	6,839,031	6,712,816	3,780	8,716,596
Equipment Renewal & Replacement	14,096,820	15,502,432	16,583,932	15,913,722	0	15,913,722
Fiduciary	470,741	539,133	551,645	504,927	0	504,927
Golf	6,346,393	7,020,500	6,820,092	7,644,039	0	7,644,039
Hotel/Motel	35,896,413	35,114,789	36,662,537	0	0	0
Hotel/Motel 2%	9,123,079	9,022,798	9,291,366	10,293,230	0	10,293,230
Information Services	13,774,456	13,694,240	14,140,760	14,139,477	0	14,139,477
International Center	0	598,600	594,212	654,355	0	854,355
Nelson Wolff Stadium	575,780	852,716	630,914	0	0	0
Parking	7,049,824	7,935,590	7,803,036	7,957,822	0	7,957,822
Public Health Support	1,413,307	1,230,290	1,233,335	1,366,729	1,600	1,368,329
Purchasing & General Services	17,971,124	19,207,873	19,035,840	21,078,177	0	21,078,177
Self Insurance	52,640,149	55,439,215	54,999,834	56,274,641	0	56,274,641
Solid Waste	37,143,698	39,666,618	39,386,836	40,435,197	0	40,435,197
Stormwater	14,759,772	16,353,750	16,188,000	25,163,000	2,118,000	27,279,000
Streets Maintenance & Improvement	1,192,443	2,342,600	2,004,390	1,403,526	0	1,403,526
Temporary Services	1,863,001	1,699,676	1,358,526	1,426,452	0	1,426,452
TOTAL OTHER FUNDS	$ 266,684,775	$ 279,862,975	$ 283,949,238	$ 309,307,572	$ 2,185,147	$ 311,492,719
TOTAL ALL FUNDS	$ 722,525,550	$ 729,798,726	$ 743,459,446	$ 787,584,102	$ 4,604,836	$ 792,188,938

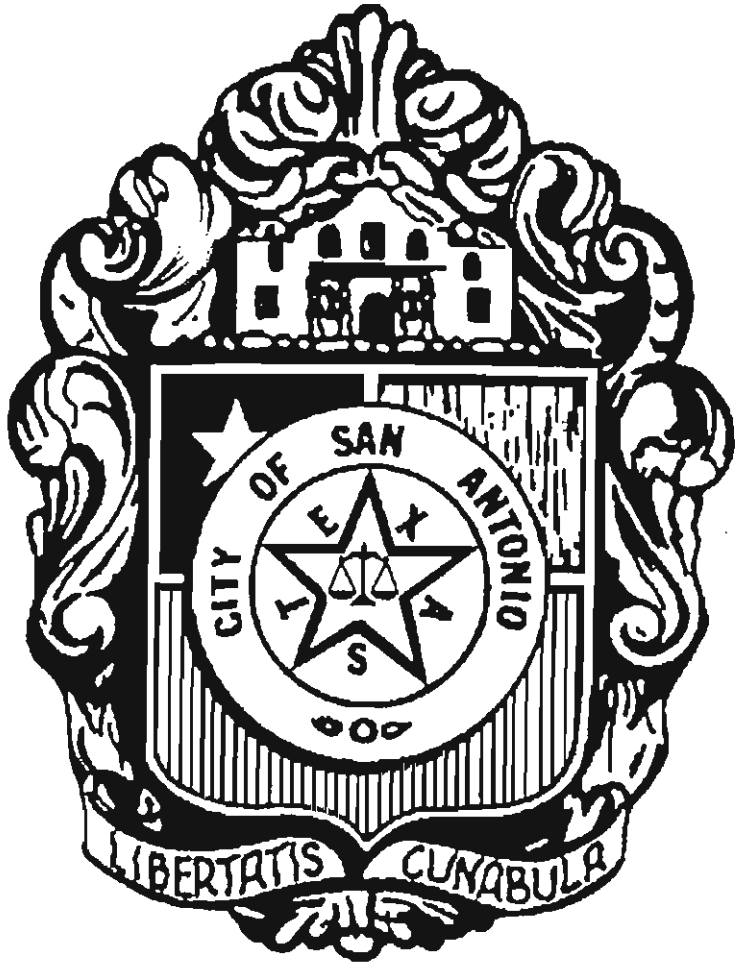
GENERAL FUND
SUMMARY OF ADOPTED BUDGET APPROPRIATIONS
PROGRAM CHANGES BY DEPARTMENT

APPROPRIATIONS	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	CUR. SVCS. FY 1999-2000
Departmental Appropriations:				
Asset Management	$ 548,487	$ 731,734	$ 727,076	$ 660,395 $
Budget & Employee Services	1,062,343	3,289,928	3,176,416	3,318,864
Building Inspections	4,760,729	5,440,094	5,391,777	5,370,274
City Attorney	2,603,165	2,989,620	2,900,032	2,934,279
City Clerk	776,789	969,151	931,346	1,006,139
City Manager	886,942	1,087,157	1,076,060	1,180,196
Code Compliance	3,510,345	4,132,057	4,045,694	4,170,158
Community Initiatives	7,221,492	8,262,349	8,374,138	8,156,241
Economic Development	1,269,086	1,825,722	1,775,243	1,702,905
Finance	5,065,887	5,909,479	5,871,091	6,079,051
Fire	79,098,585	85,600,616	86,076,681	84,171,526
Health	12,814,620	13,706,085	13,515,933	14,287,461
Human Resources	1,443,909	0	0	0
International Affairs	345,963	348,552	331,033	360,241
Library	13,591,031	15,393,961	15,000,601	15,838,830
Municipal Court	8,060,344	8,396,792	8,304,420	8,744,155
Neighborhood Action	373,442	556,344	545,999	696,573
Parks and Recreation	34,314,925	39,240,646	39,111,956	39,989,895
Planning	2,080,129	2,795,270	2,677,924	2,837,801
Police	169,675,201	180,139,383	177,076,317	180,182,471
Public Works	17,074,939	18,024,647	17,959,263	18,221,937
Offices:				0
Special Projects Office	0	134,293	72,717	179,069
Community Relations	817,750	1,324,517	1,247,576	1,331,425
Council Support	643,445	0	0	0
Internal Review	1,032,714	938,141	817,497	965,017
Mayor and Council	377,320	2,026,544	1,970,161	2,044,512
Municipal Elections	13,557	896,764	701,764	500,814
Intergovernmental Relations	492,732	655,147	622,363	667,603
Non-Departmental/Non-Operating	16,439,365	28,983,028	23,935,139	24,723,147
Agencies	5,064,935	5,079,432	5,079,432	4,929,432
One-Time Projects	1,245,865	1,678,673	1,678,673	1,167,997
Transfers				
Emergency Medical Services	20,115,552	23,993,012	23,127,790	23,218,729
Streets Maintenance	24,895,444	28,370,302	28,395,962	27,527,539
Other Transfers	10,451,175	7,503,569	7,366,226	8,247,407
Total Appropriations	$ 448,168,208	$ 500,423,009	$ 489,884,300	$ 495,412,083 $
TOTAL AVAILABLE FUNDS	$ 518,020,199	$ 535,722,702	$ 544,440,574	$ 548,191,749
GROSS ENDING BALANCE	$ 69,851,990	$ 35,299,693	$ 54,556,274	$ 52,779,666
RESERVE FOR REVENUE LOSS	$ 18,000,000	$ 19,168,000	$ 19,168,000	$ 19,168,000
ENDING BALANCE	$ 51,851,990	$ 16,131,693	$ 35,388,274	$ 33,611,666

MANDATES FY 1999-2000	IMPRVMNTS FY 1999-2000	TOTAL PROG. CHANGES	ADOPTED FY 1999-2000	APPROPRIATIONS
				Departmental Appropriations:
0	$ 85,749	$ 85,749	$ 746,144	Asset Management
0	99,081	99,081	3,417,945	Budget & Employee Services
0	511,238	511,238	5,881,512	Building Inspections
45,000	115,342	160,342	3,094,621	City Attorney
10,000	0	10,000	1,016,139	City Clerk
0	0	0	1,180,196	City Manager
0	756,964	756,964	4,927,122	Code Compliance
0	455,687	455,687	8,611,928	Community Initiatives
0	534,073	534,073	2,236,978	Economic Development
0	281,133	281,133	6,360,184	Finance
1,310,124	1,731,375	3,041,499	87,213,025	Fire
18,862	360,211	379,073	14,666,534	Health
0	0	0	0	Human Resources
0	30,000	30,000	390,241	International Affairs
318,273	607,000	925,273	16,764,103	Library
0	532,759	532,759	9,276,914	Municipal Court
0	91,351	91,351	787,924	Neighborhood Action
245,461	1,941,460	2,186,921	42,176,816	Parks and Recreation
0	218,247	218,247	3,056,048	Planning
1,000,944	883,602	1,884,546	182,067,017	Police
81,205	374,501	455,706	18,677,643	Public Works
				Offices:
0	0	0	179,069	Special Projects Office
0	300,624	300,624	1,632,049	Community Relations
0	0	0	0	Council Support
0	80,000	80,000	1,045,017	Internal Review
0	509,600	509,600	2,554,112	Mayor and Council
0	0	0	500,814	Municipal Elections
0	0	0	667,603	Intergov. Relations
7,017,500	6,797,827	13,815,327	38,538,474	Non-Departmental/Non-Operating
0	1,050,000	1,050,000	5,979,432	Agencies
0	4,678,730	4,678,730	5,846,727	One-Time Projects
				Transfers:
318,654	914,212	1,232,866	24,451,595	Emergency Medical Services
0	0	0	27,527,539	Streets and Drainage
370,421	393,086	763,507	9,010,914	Other Transfers
10,736,444	$ *24,333,852*	$ *35,070,296*	$ *530,482,379*	*Total Appropriations*
			$ 551,350,379	**TOTAL AVAILABLE FUNDS**
			$ 20,868,000	**GROSS ENDING BALANCE**
		$ 1,700,000	$ 20,868,000	**RESERVE FOR REVENUE LOSS**
			$ 0	**ENDING BALANCE**

ORGANIZATIONS	GENERAL FUND	COMMUNITY DEV. BLOCK GRANT/HOME	CATEGORICAL GRANTS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	TRUST AND AGENCY
Departmental Appropriations						
Alamodome	$	$	$	$ 8,365,513	$	$
Asset Management	746,144	85,484				
Aviation					11,893,288	
Budget & Employee Services	3,417,945					
Building Inspections	5,881,512					
City Attorney	3,094,621	288,340	238,314			
City Clerk	1,016,139					
City Manager	1,180,196					
Code Compliance	4,927,122	100,455				
Community Initiatives	8,611,928	229,173	83,231,754			
Convention Facilities				10,791,442		
Convention & Visitors Bureau				14,073,980		
Economic Development	2,238,978	576,116	9,929,961			209,347
Finance	6,360,184	55,000				
Fire	87,213,025		545,817	31,430,488		
Health	14,866,534		15,156,882	2,006,709		155,577
Housing and Community Development		1,726,267				
Information Services						
International Affairs	390,241			829,510		
Library	18,764,103		2,110,398			
Municipal Court	9,276,914					
Neighborhood Action	787,924	965,556				
Parks & Recreation	42,176,816	462,127	575,835		281,900	117,471
Planning	3,058,048	272,079	48,000			
Police	162,067,017		7,767,312	1,796,989		
Public Works	18,877,843	370,000		35,013,035	2,073,117	
Purchasing & General Services						
Self Insurance						
Solid Waste					0	
Offices:						
Community Relations	1,832,049					
Convention Center Expansion				630,886	9,287,950	
Cultural Affairs			340,013	806,074		
Internal Review	1,045,017	148,200				
Mayor & Council	2,554,112					
Municipal Elections	500,814					
Intergovernmental Relations	667,603					
Non-Departmental/ Non-Operating	38,538,474			831,123		
Special Projects Office	179,069					
Contribution to Other Agencies	5,979,432	14,147,596		2,340,344		
One-Time Projects	5,846,727					
Temporary Services						
Debt Service					82,216,748	
Total Net Appropriations	$ *469,492,331*	$ *19,424,393*	$ *119,944,086*	$ 108,718,091	$ *105,753,003*	$ *482,395*
Transfers	$ *60,990,048*	$ *0*	$ *0*	$ *47,908,178*	$ *0*	$ *9,028*
TOTAL APPROPRIATIONS	$ 530,482,379	$ 19,424,393	$ 119,944,086	$ 156,626,269	$ 105,753,003	$ 491,423

ENTERPRISE FUNDS	TOTAL OPERATING FUNDS	CAPITAL PROJECTS	TOTAL OPERATING/ CAPITAL PROJECTS FUND	INTERNAL SERVICE FUNDS	ORGANIZATIONS
					Departmental Appropriations
$	$ 8,365,513	$	$ 8,365,513	$	Alamodome
	831,828	3,724,000	4,555,628		Asset Management
30,816,422	42,709,710	19,227,000	61,936,710		Aviation
	3,417,945		3,417,945		Budget & Employee Services
	5,881,512		5,881,512		Building Inspections
	3,621,275		3,621,275		City Attorney
	1,016,139		1,016,139		City Clerk
	1,180,196		1,180,196		City Manager
	5,027,577		5,027,577		Code Compliance
	92,072,855	1,000,000	93,072,855		Community Initiatives
	10,791,442	1,088,000	11,879,442		Convention Facilities
	14,073,980		14,073,980		Convention & Visitors Bureau
	12,952,402	2,450,000	15,402,402		Economic Development
	6,415,184		6,415,184		Finance
	119,189,328	5,831,000	125,020,328		Fire
	31,987,502		31,987,502		Health
	1,726,267	200,000	1,926,287		Housing and Community Development
	0	10,000,000	10,000,000	15,486,348	Information Services
	1,219,751		1,219,751		International Affairs
	18,874,501	447,000	19,321,501		Library
	9,276,914		9,276,914		Municipal Court
	1,753,480		1,753,480		Neighborhood Action
6,487,624	50,101,773	23,500,000	73,801,773		Parks & Recreation
	3,376,127		3,378,127		Planning
	191,631,318	5,382,000	197,013,318		Police
5,314,044	61,447,839	73,804,000	135,251,839		Public Works
	0	500,000	500,000	35,060,849	Purchasing & General Services
	0		0	59,270,641	Self Insurance
40,265,791	40,265,791		40,285,791		Solid Waste
					Offices:
	1,632,049		1,832,049		Community Relations
	9,918,838	45,099,000	55,017,838		Convention Center Expansion
	948,087		948,087		Cultural Affairs
	1,191,217		1,191,217		Internal Review
	2,554,112		2,554,112		Mayor & Council
	500,814		500,814		Municipal Elections
	687,603		667,803		Intergovernmental Relations
	39,369,597		39,389,597		Non-Departmental/ Non-Operating
	179,069		179,069		Special Projects
	22,467,372		22,467,372		Contribution to Other Agencies
	5,846,727		5,846,727		One-Time Projects
	0		0	1,428,452	Temporary Services
	82,218,748		82,216,748		Debt Service
$ 82,903,881	*$ 906,718,180*	*$ 192,252,000*	*$ 1,098,970,180*	*$ 111,244,090*	*Total Net Appropriations*
$ 24,397,052	*$ 133,304,306*	*$ 0*	*$ 133,304,306*	*$ 3,726,157*	*Transfers*
$ 107,300,933	**$ 1,040,022,486**	**$ 192,252,000**	**$ 1,232,274,486**	**$ 114,970,247**	**TOTAL APPROPRIATIONS**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Revenues

REVENUES

GENERAL FUND REVENUES

General Fund available resources are anticipated to be **$530.5 million**. Three principal sources of General Fund revenue exist: City Sales Tax, City Public Service, and Property Tax. Taken together, these three sources of revenue account for approximately $387 million, or 73%, of the total General Fund available resources.

The following section outlines and discusses the major revenue sources within the General Fund, and describes adopted revenue enhancements within the General Fund and other funds.

- **City Public Service** **$142.13 million**

The FY 2000 Adopted Budget amount of $142.13 million reflects a $3.27 million, or a 2.3%, increase from the FY 1999 re-estimate. The $142.13 million projection is 2.9% over the $138 million budgeted for FY 1999. The largest source of revenue to the General Fund is generated by City Public Service (CPS). Fourteen percent of all CPS gas and electric customer revenue is paid to the City as a return on investment. The estimated revenue of $138.86 million for FY 1999 represents an increase of $858,000, or 0.6%, over the FY 1999 Adopted Budget.

The slight increase in revenue in FY 1999 over the budgeted projection can be attributed primarily to unusual weather conditions which produced a mild winter in late 1998, and a cooler spring and early summer in 1999. As has been the case for the last several years, the CPS revenue projection for FY 2000 is conservative. Unpredictable factors such as weather conditions and fuel prices can dramatically impact the amount of revenue realized by the City. Therefore, the FY 2000 projection for this revenue does not assume continuation of the unusual conditions seen in FY 1999 into the next year. The estimate for next year accounts for only projected growth in the CPS customer base.

- **Sales Tax** **$130.4 million**

The Adopted Budget assumes a moderate rate of increase for sales tax growth in FY 2000 of 4.1% totaling $130.4 million. The FY 1999 Adopted Budget for Sales Tax revenue of $121.9 million assumed an annual increase in the City Sales Tax of 4.2% over FY 1998 re-estimate. The re-estimate for FY 1999 Sales Tax revenue is $6.2 million, or 5.3% over actual collections in FY 1998, and is $3.33 million or 2.7% over the amount budgeted for FY 1999. The increase over last year's actual collections and over this year's estimate is a reflection of a healthy local economy. The increases also demonstrate a continuation of the trend of continued steady economic performance identified in the Financial Forecast.

- **City Current Property Tax** **$111.9 million**

The FY 2000 Adopted Budget includes $111.9 million in maintenance and operations support for the General Fund from property taxes while maintaining the tax rate at the current year level - 57.979 cents per $100 valuation. With the City's total taxable value of $33.19 billion, **one penny** on the tax roll **equates to $3.24 million**. The property tax rate consists of two components. The first is the debt service component which is determined by the City's debt service requirements. The current debt service rate for FY 1999 is 23.400 cents per $100 of assessed value. Funds from this component are deposited in the Debt Service Fund and are used exclusively to pay the principal and interest on debt. The second component of the tax rate is the amount for maintenance and operations (M&O) contributed to the General Fund. The current M&O rate for FY 1999 is 34.579 cents per $100 of assessed value. These two components taken together provided for a total tax rate for FY 1999 of 57.979 cents per $100 of assessed value.

Property tax values are established by the Bexar Appraisal District (BAD) in conformance with State law. Values for the City of San Antonio recently reported by BAD for FY 2000 show an increase in net taxable value of approximately $1.95 billion, or 6.25%, above last year. Included in this total, however, is $1.157 billion for new improvements and $490.69 million in annexations, which reflects real growth of 5.27% over last year's total taxable value. The taxable value less new improvements and annexations yields the base valuation. The increase in the base valuation from last year is $305.59 million or 0.98%. The following chart breaks down the components of total taxable value.

Taxable Values in Billions
(FY 2000)

Base Value FY 1999	Increase in Base Value	Annexation	New Improvements	Total Value FY 2000
$31.238	$0.306	$0.491	$1.157	$33.192
% of Increase:	0.98%	1.57%	3.70%	6.25%

State property tax law requires cities to recalculate the M&O portion of the tax rate to yield the same amount of operating revenue from year to year based on base valuations. This recalculation of the M&O rate results in determination of the "effective tax rate." As indicated above, base valuations increased from last year by $305.59 million or 0.98%. Consequently, for FY 2000, to generate the same amount of operating revenue as in FY 1999, the effective M&O tax rate is calculated at 34.235 cents per $100 valuation, a decrease from the FY 1999 rate (34.579 cents) by 0.343 cents, or 0.99%. Calculation of the debt service portion of the property tax rate, on the other hand, is dependent on the City's debt service requirements.

To meet the requirements of the FY 2000 program of General Fund services, the Adopted Budget maintains the overall Property Tax rate for FY 2000 at the same absolute level set for FY 1999 – 57.979 cents per $100 valuation. Consequently,

- The adopted M&O rate remains the same as the FY 1999 adopted M&O rate of 34.579 cents per $100 valuation;
- The adopted M&O rate is 0.343 cents, or **1%, above the 34.236 cents effective M&O rate**; and
- The adopted debt service rate remains the same as the FY 1999 adopted debt service rate of 23.400 cents per $100 valuation and is consistent with the requirements of the City's Debt Management Plan.

The following table summarizes the relationships between the FY 1999 adopted property tax rate, the FY 2000 effective property tax rate and the FY 2000 adopted property tax rate.

Comparison of FY 1999 Adopted, FY 2000 Effective & FY 2000 Aopted Property Tax Rates - Cents Per $100 Valuation

	FY 1999 Adopted	FY 2000 Effective	Diff. in Cents	Pctg. Diff.
Maint. & Ops.	34.579	34.236	0.343	-0.99%
Debt Service	23.400	23.400	0.000	0.00%
TOTAL	**57.979**	**57.636**	**0.343**	**-0.59%**

	FY 2000 Effective	FY 2000 Adopted	Diff. in Cents	Pctg. Diff.
Maint. & Ops.	34.236	34.579	0.343	1.00%
Debt Service	23.400	23.400	0.000	0.00%
TOTAL	**57.636**	**57.979**	**0.343**	**0.60%**

Together, the adopted M&O and debt service rates combine to equal the current total property tax rate of 57.979 cents per $100 valuation. ***Therefore, for the seventh straight year the overall tax rate will not change.*** For the individual homeowner whose assessed value has not changed from 1998 to 1999, there will be no change in their property tax bill. However, if the Bexar Appraisal District changes the assessed value on the same home, the impact will vary, depending on the value which is established by BAD. From 1998 to 1999, the average homestead in the City of San Antonio increased in value from $69,759 to $72,542, an increase of $2,783, or 4%.

- **Franchise Revenue - Southwestern Bell $16.56 million**

In FY 2000, the City is expected to receive $16.56 million in revenue from Southwestern Bell under its franchise agreement with the City. This amount is $2.08 million, or 14.3% higher, than the $14.47 million budgeted for FY 1999, and $1.64 million, or 11%, higher than the $14.91 million re-estimated for FY 1999. Payment of the fee for use of the City's rights-of-way is based on a municipal telecommunications fee charged per line with future payments subject to changes based on growth in the number of lines and the national inflation rate. The Southwestern Bell system is projected to continue rapid growth during future years with franchise revenues to the City increasing at an average of 8% annually.

- **Additional Revenues and Fee Increases $1.59 million**

In order to address the pressure on available funds, the Adopted General Fund Budget includes some increases to existing fees and creates new fees. These revenue items total $1,593,796. Many of the adopted increases are due to revenue items which have not been increased in many years. Similarly, new revenue items have been identified to more directly recoup the costs for certain City services which benefit specific customers. Licenses and permits are methods by which the City may recoup the cost of monitoring, providing services, enforcing, and regulating activities and services.

The Building Inspections, Health, Planning and Fire departments will administer a new fee projected to generate $379,032 to help offset the additional costs of implementing the recommendations of a recently conducted outside performance review of the City's development support services. Specifically, the departments will add a 3% fee to the amounts each department currently charges for various inspections, licenses and permits in support of the development process. A more detailed discussion of the improvements adopted to implement the performance review's recommendations will be addressed in the General Fund expenditures section.

The Building Inspections Department will also implement fee changes totaling $98,935 involving plan reviews, heating and air conditioning permits, sewer permits and reclaimed water connections. The After Hours Plan Review Fee will increase from $30 per hour to $50 per hour. This fee has not been increased since 1993. Increases to the Mechanical Plan Review, Additional Plumbing Plan Review, and Heating & Air Conditioning Permit fees are the first since 1992. An increase to the Sewer Connection Permit fee (increasing the maximum fee from $25 to $100 based on length of the sewer line) reflects the fact that building inspectors are having to inspect longer sewer lines, and make more return inspection trips to such lines, as development continues to grow in San Antonio. Finally, Building Inspections will establish a new Reclaim Water Permit fee in order to regulate the placement of non-potable, reclaimed water line connections.

The Finance Department will administer changes to fees totaling $16,515. Specifically, Finance will update the fees for licenses assessed foot peddlers, truck peddlers and canvassers which have not been updated since 1986. In addition, the fee assessed persons writing checks with insufficient funds will be to be increased from $15 to $25. This fee has not been increased since 1987.

The Fire Department will administer $128,470 in fee changes. Specifically, the department will implement a new First Responder Fee to be assessed whenever a fire suppression first responder unit provides medical aid at a scene. Currently, a fee is only charged when a patient is provided aid by Emergency Medical Services (EMS) paramedics. The new fee will be $15 per response and is projected to generate $84,242 in FY 2000. Additionally, the Fire Department will administer changes in fees to help offset the rising costs of hazardous materials storage regulation.

The Health Department will implement fee changes that will generate a projected $56,990 in added revenue in FY 2000. Specifically, two fees dealing with food inspections will be increased – Special Events Food License (last increased in 1994) and Food Establishment Reinspection Fee (last increased in 1988). Additionally, four fees dealing with animal regulation will be increased to help offset animal control operating costs.

The International Affairs Department will implement a fee to help offset the costs of a new Export Leaders program adopted in FY 2000 Budget. The program is designed to assist businesses expand their sales potential by teaching them techniques to target new international customers through a series of seminars. A fee of $500 per program business participant will raise a projected total of $7,500 in FY 2000.

The Municipal Courts Department will implement one new fee and several parking violation related fee increases which are expected to add $662,489 to the General Fund in FY 2000. The new fee is a Technology Fee, recently authorized by the State Legislature, which will be assessed at $4 on every Municipal Court conviction. The estimated $470,000 in annual revenue from administration of the fee will be used for technological improvements in Municipal Courts, to include the acquisition of a document imaging system to manage digitally documents generated by Municipal Courts operations. Municipal Courts, consistent with recommendations from the City Council Policy and Planning Committee, will also administer increases to several fines for parking violations. For instance, an unauthorized vehicle in a parking place designated for a disabled person from will increase from $55 to $100 per each offense to provide a better deterrent for

potential offenders. Also, the department will administer an increase in the Parking Booting Fee from $25 per vehicle to $40.

The Parks & Recreation Department will implement fee increases and new fees generating $74,710 in new revenue. Specifically, the department will administer rental rate increases for four public meeting areas managed by the Parks Department which have not been changed since 1986 – Maverick Plaza, Juarez Plaza, Nacional Plaza and Cos House. Additionally, Parks will adjust the fees for use of the Arneson River Theater (no change since 1988), and for the use of Community Centers, the Lions Field House and the New Territories Clubhouse to cover the costs of employees providing support to private functions at the centers.

The Police Department will change two existing fees and establish one new fee to generate $171,155 in added revenue needed to partially offset added costs for making improvements to the City's Growden Road Pound vehicle storage facility. Specifically, the Police Department will increase the vehicle storage fee it assesses each vehicle maintained in the pound from $10 per day to $12. Additionally, the department will increase the fee charged for notifying registered owners and lien holders that their vehicles have been impounded from $4 to $10. These fee rates will remain below the maximums allowed by state law, and neither of these two fees have been increased since 1988. The department also will implement a new Auction Processing Fee of $5 per vehicle.

OTHER FUNDS REVENUES

Stormwater Fund **$2.1 million**

In FY 1999, the Stormwater Fund is expected to end the year with a $2.08 million shortfall as a consequence of its support to property buy-outs connected with the October 1998 flood. The fund will be fully reimbursed for its FY 1999 flood buy-out expenditures by FY 2000 from a combination of federal emergency funds and 1999 Bond Program proceeds. However, $4 million in needed additional flood damage property buyout projects will only be partially reimbursed by federal emergency funds. Additionally, mandated additional expenditures from the tunnel operations and required 1999 Bond Program drainage project maintenance will add stress on the fund beginning in FY 2000. As projected in the Five Year Financial Forecast, without adjustment, under these assumptions the fund will likely have a $3.3 million shortfall by the end of FY 2001. In order to allow the fund to sustain ongoing operations, support flood damage repair projects, meet additional mandated operational requirements, as well as allow it to maintain at least a one month operating reserve, the Adopted Budget implements a 15% across-the-board rate increase to the Stormwater Fee beginning in FY 2000. For a single family residence occupying a lot of 5,000 or more square feet, the monthly fee will increase 30 cents from $1.99 to $2.29. This rate increase will generate $2.1 million in added revenue for the fund.

Community & Visitor Facilities Fund **$63,767**

The Convention Facilities Department adopted budget for FY 2000 includes several new rental fees associated with the provision of sound and lighting equipment to users of the Convention Center. Specifically, the equipment covered by the rental fees will include moving lights, wireless intercoms, sound equipment and recording equipment.

Emergency Medical Services Fund **$3,780**

The Fire Department will assess a new fee to meet the growing demand for copies of EMS Dispatch audio tapes. Specifically, the Fire Department will implement a fee which charges $30 per hour to cover labor involved in tape duplication and a charge of $1.50 tape cassette used.

Public Health Support Fund **$1,600**

The Health Department will increase the fee for spay and neutering of animals adopted from the Animal Control Division from $20 to $25 to help further offset the cost of providing this service.

Improvements

GENERAL FUND *IMPROVEMENT*

Budget Priority/Department	Title of Improvement	First Year Costs
Dev. Services/Code Comp. Perf. Review		
BUILDING INSPECTIONS	Add 1 Dept. Systems Specialist	36,544
	Add 1 Fire Prot. Eng. Associate	33,049
	Add 2 Fire Prot. Specialists	96,571
	Add Customer Service Rep. - Plan Intake	22,131
	Add 2 Plans Examiner II Positions	63,331
	Add 1 Plans Examiner I Position	27,402
	Add 1 Customer Service Specialist	30,059
	Add 1 Data Clerk II Position	21,827
	Add Technology - GIS, laptops, Dig. Cam.	133,324
	Combination Inspectors Improvement	12,000
	Increase Inspector & Plans Examiner Training	35,000
CITY ATTORNEY	Add 1 Paralegal - Red Flag	26,217
	Add 1 Asst. City Atty.II - Red Flag	42,240
CODE COMPLIANCE	20 Laptops/Printers for Inspectors	116,000
	1 Code Enforcement Training Officer	43,810
	Workflow Analysis Implementation	40,000
	1 Dept. Systems Specialist	53,005
	3 Dangerous Premises Investigators	258,970
	3 Code Compliance Investigators	150,879
	Outsource Title Searches	24,000
	1 Code Enforcement Supervisor	70,300
FIRE	Decentralization Technology	78,463
HEALTH	Perf. Review Impl. - Add 20 Laptops	156,620
MUNICIPAL COURTS	Add 1 Data Clerk II Position - DMG-related	21,538
NON-DEPT./NON-OPS.	Lease for One-Stop Dev. Svcs. Mall	288,750
	Development & Implement City GIS Plan	116,676
PLANNING	Add 2 Psns. - Planner II & Customer Service Spec.	34,334
PUBLIC WORKS	Add 2 Sr. Eng. Technicians	63,880
	Subtotal for: Dev. Services/Code Comp. Perf. Review	**2,096,920**
Better Jobs Prog./Human Dev. Fund		
COMMUNITY INITIATIVES	Incentives for Temp. Emp. - Elderly Svcs.	80,608
	Upgrade Learning Center Computers - Better Jobs	102,630
	Education Partnership Enhancement	84,246
	Youth Development Program	55,427
	Senior Nutrition Sites Enhancement	132,776
DELEGATE AGENCIES	Added Funding for - Project Quest	1,000,000
	Added Funding for Project Learn to Read	50,000
HEALTH	Youth Development Program	165,839
	Lease of Fredericksburg Clinic	37,752
LIBRARY	Youth Development Program	7,000
	Add to Library Resources Budget	450,000
PARKS	Hourly Pay Adj. for After School Staff	113,200
	After School Challenge Enhancement	1,165,825

Budget Priority/Department	Title of Improvement	First Year Costs
	Subtotal for: Better Jobs Prog./Human Dev. Fund	3,445,303
CRAG Cont. Implementation		
ECONOMIC DEVELOPMENT	Inner City Revolving Loan Fund	250,000
NEIGHBORHOOD ACTION	Add TIF Coordinator	51,075
PLANNING	Incr. Contr. to Neigh. Res. Center	28,500
	Subtotal for: CRAG Cont. Implementation	329,575
Housing		
NEIGHBORHOOD ACTION	Add 1 Spec. Projects Coordinator	40,276
PLANNING	Neighborhood Planning - Sr. Planner & Planner II	43,413
	Subtotal for: Housing	83,689
Public Safety Master Plans		
FIRE	Repl. Mobile Data Terminals with Laptops	502,944
	Add 4 First Responder Vans	170,529
	Add 6 Firefighters to Staff Service Truck	170,563
	Repl. 5 Pumpers, 1 Ladder & 1 Brush Tk.	374,895
	Purchase Equip. for Medium Rescue	61,080
FIRE-EMS	Add 1 Full Time EMS Unit - 12 FAO's	611,709
POLICE	Add 6 Lieutenants for Substations	386,589
	Add 3 Police Officers for Bike Patrol	59,340
	Add 1 Special Projects Officer Position	27,785
	Add 6 Sr. Dispatcher Positions	102,954
	Add 10 Evidence Technicians	178,711
	LLEBG Grant Match	113,560
TRANSFER	FY 2000 Univ. Hiring Grant Match	393,086
	Subtotal for: Public Safety Master Plans	3,153,745
1999 Bond Program Implementation		
PARKS	Add 12 Construction Postions	395,578
	Add 1 Sr. Eng. Tech & 1 Arch. Asst.	57,714
PUBLIC WORKS	Add 1 Asst. Cap. Prog. Mgr & Cont. Svcs. Mgr.	95,036
	Subtotal for: 1999 Bond Program Implementation	548,328
Bio-Tech Bus. Incubation/Bus. Attraction		
ECONOMIC DEVELOPMENT	Add 1 Spec. Proj. Ofcrs. - Targeted Ind.	34,073
	Small Business Biotech. Incubator	100,000

GENERAL FUND — *IMPROVEMENT*

Budget Priority/Department	Title of Improvement	First Year Costs
	Subtotal for: Bio-Tech Bus. Incubation/Bus. Attraction	**134,073**
Street Maintenance		
NON-DEPT./NON-OPS.	Street Light Electrical Savings	0
PUBLIC WORKS	Add 1 Eng. Technician (CADD)	29,639
	Add 1 Const. Inspector - Traffic Signals	41,666
	Add 1 Asst. City Engineer	71,069
	Subtotal for: Street Maintenance	**142,374**
Military Initiatives		
ECONOMIC DEVELOPMENT	Brooks AFB Base Efficiency Project	150,000
	Subtotal for: Military Initiatives	**150,000**
Community Facilities/Cultural Programs Enhancement		
CITY ATTORNEY	Hotel/Motel & Asset Mgt-Issues Attorney	46,885
PUBLIC WORKS	Design Enhance. Pgm. - Add 1 Prg. Mgr.	73,211
	Subtotal for: Community Facilities/Cultural Programs Enhanc	**120,096**
Technology Enhancements		
BUDGET & EMPLOYEE SVCS.	Convert/Enhance Current Budget System	25,000
FINANCE	New Financial System Study	200,000
	Add 1 Info. Sys. Proj. Supvsr & 1 SPC for FSS	81,133
LIBRARY	Replace Public & Staff Computers	150,000
MUNICIPAL COURTS	Purchase Document Imaging System & PC's	484,000
POLICE	Add 1 Telecomm. Tech. Position	14,663
SPECIAL PROJECTS	General Fund Computer Enhancements	200,000
	Subtotal for: Technology Enhancements	**1,154,796**
Workforce Issues		
BUDGET & EMPLOYEE SVCS.	Enhancement to City Training Program	74,081
NON-DEPT./NON-OPS.	Salary Market Adjustment	4,362,401
	Performance Pay	720,000
	TMRS Retirement Enhancement	1,300,000
	Subtotal for: Workforce Issues	**6,456,482**
Census 2000		

GENERAL FUND — *IMPROVEMENT*

Budget Priority/Department	Title of Improvement	First Year Costs
PLANNING	Census 2000 Support	112,000
	Subtotal for: Census 2000	**112,000**

Other Improvements

ASSET MANAGEMENT	Add 1 Senior Real Estate Specialist	35,749
	Facility Management Study 2	50,000
BUDGET & EMPLOYEE SVCS.	Add 1 Budget Analyst for Grant Review	0
COMMUNITY RELATIONS	Southwest Community Link Center	155,908
	311 Customer Service Initiative	144,716
FIRE	Add 1 Radio Technician Position	-17,503
	Replace Defibrillation Units	76,936
	Add 1 Admin. Asst. - Facilities Mgmt.	0
	Add 1 Mgmt. Analyst for Emergency Mgmt.	41,496
	Add 2 Deputy Chief Positions	271,972
FIRE-EMS	Replace 3 Ambulances not in Repl. Fund	285,000
	Add 1 Radio Technician Position	17,503
INTERNAL REVIEW	Dev. Cost Allocation Plan/ISD Rate Study	80,000
INTERNATIONAL AFFAIRS	Export Leaders Program	30,000
MAYOR & COUNCIL	Health Insur. for Cont. Admin. Assts.	30,000
	Add $40K per Dist./Admin. Assts.	440,000
	Add to Const. Office Rent Budget	39,600
MUNICIPAL COURTS	Add 1 Accountant I	27,221
NON-DEPT./NON-OPS.	Cesar Chavez Parade Support	10,000
PARKS	Add 3 Park Rangers	82,411
	Add 3 Volunteer/Rest. Program Positions	126,732
POLICE	Add 1 Police Svc. Agent to Narcotics	0
SPECIAL PROJECTS	Council One-Time Projects	3,850,000
	Move Vital Statistics to Records Facility	140,000
	Repair Natatorium Roof	200,000
	Improvements to Growden Pound	288,730
	Subtotal for: Other Improvements	**6,406,471**
	TOTAL: GENERAL	**24,333,852**

AVIATION FUND — *IMPROVEMENT*

Budget Priority/Department	Title of Improvement	First Year Costs
Technology Enhancements		
AVIATION	One-Time Tech. Improvements	14,903
	Subtotal for: Technology Enhancements	**14,903**
Workforce Issues		
AVIATION	COLA, Market Adj. & TMRS Enhancement	608,708
	Add 1 Spec. Project Coord. - Fin. System	18,180
	Subtotal for: Workforce Issues	**626,888**
	FUND TOTAL: AVIATION	**641,791**

CDBG FUND

IMPROVEMENT

Budget Priority/Department	Title of Improvement	First Year Costs
CRAG Cont. Implementation		
HOUSING & COMM. DEV.	Add 2 Comm. Dev. Analysts	80,924
	Subtotal for: CRAG Cont. Implementation	80,924
	FUND TOTAL: CDBG	80,924

COMMUNITY & VISITOR FACILITIES FUND — *IMPROVEMENT*

Budget Priority/Department	Title of Improvement	First Year Costs
CRAG Cont. Implementation		
CULTURAL AFFAIRS	Add 1 Program Manager	32,789
	Neighborhood Heritage Initiative	119,000
	Subtotal for: CRAG Cont. Implementation	**151,789**
Community Facilities/Cultural Programs Enhancement		
CONV. & VIS. BUREAU	One-Time Increase to Visitor Advertising	1,000,000
	Baseline Increase to Visitor Advertising	500,000
	Sales Staff Performance Pay Program	50,000
	Add 1 Account Executive II	35,711
	Increased Funding to S.A. Sports Found.	31,650
	Add 1 Account Executive I Position - Sales	29,723
	Website Development	140,000
CONV. FACILITIES	Municipal Auditorium Roof/Walls Repair	1,088,000
	Sales/Marketing Packet	40,000
	Subtotal for: Community Facilities/Cultural Programs Enhanc	**2,915,084**
Technology Enhancements		
ALAMODOME	One-Time Tech. Imp. (Wolff Stadium)	6,000
CONV. & VIS. BUREAU	One-Time Tech. Improvements	52,500
CULTURAL AFFAIRS	One-Time Tech. Improvements	4,368
	Subtotal for: Technology Enhancements	**62,868**
Workforce Issues		
ALAMODOME	COLA, Market Adj. & TMRS Enhancement (Alamodome)	102,708
	COLA, Market Adj. & TMRS Enhancement (Wolff Stad.)	13,353
OTHER	COLA, Market Adj. & TMRS Enhancement	501,573
	Subtotal for: Workforce Issues	**617,634**
	FUND TOTAL: COMMUNITY & VISITOR FACILITIES	**3,747,375**

CONV. CTR. EXP. FUND

IMPROVEMENT

Budget Priority/Department	Title of Improvement	First Year Costs
Workforce Issues		
CONV. CTR. EXP. OFC.	COLA, Market Adj. & TMRS Enhancement	16,211
	Subtotal for: Workforce Issues	16,211
	FUND TOTAL: CONV. CTR. EXP.	16,211

EMPLOYEE BENEFITS FUND

IMPROVEMENT

Budget Priority/Department	Title of Improvement	First Year Costs
Workforce Issues		
BUDGET & EMPLOYEE SVCS.	COLA, Market Adj. & TMRS Enhancement	27,112
	Add 1 Spec. Project Coord. - Fin. System	29,419
	Subtotal for: Workforce Issues	**56,531**
	FUND TOTAL: EMPLOYEE BENEFITS	**56,531**

GOLF FUND

IMPROVEMENT

Budget Priority/Department	Title of Improvement	First Year Costs
Workforce Issues		
PARKS	COLA, Market Adj. & TMRS Enhancement	140,007
	Subtotal for: Workforce Issues	**140,007**
Other Improvements		
PARKS	Fiscal/Marketing Spt. - 4 Positions	114,001
	Cart Paths	25,000
	Conversion of Golf Pros to 6 Managers	246,582
	Maintenance Facilities	25,000
	Drainage Improvements	16,000
	Tee Time Reservation System	88,000
	Six New Personal Computers	27,210
	Golf Point of Sale System	19,900
	Emp. Training & User Surveys	11,000
	Club Houses	25,000
	New Turf Grass on Fairways	20,000
	Subtotal for: Other Improvements	**617,693**
	FUND TOTAL: GOLF	**757,700**

INFORMATION SERVICES FUND

IMPROVEMENT

Budget Priority/Department	Title of Improvement	First Year Costs
Technology Enhancements		
INFORMATION SERVICES	GIS Director and GIS Software Upgrades	160,442
	ISD Rate Study	30,000
	Subtotal for: Technology Enhancements	**190,442**
Workforce Issues		
INFORMATION SERVICES	COLA, Market Adj. & TMRS Enhancement	358,286
	Subtotal for: Workforce Issues	**358,286**
	FUND TOTAL: INFORMATION SERVICES	**548,728**

INTERNATIONAL CENTER FUND — *IMPROVEMENT*

Budget Priority/Department	Title of Improvement	First Year Costs
Workforce Issues		
NON-DEPT./NON-OPS.	COLA, Market Adj. & TMRS Enhancement	14,266
	Subtotal for: Workforce Issues	**14,266**
Other Improvements		
ASSET MANAGEMENT	Leasing Commissions for Int'l Center	42,500
	Subtotal for: Other Improvements	**42,500**
	FUND TOTAL: INTERNATIONAL CENTER	**56,766**

LIABILITY FUND

IMPROVEMENT

Budget Priority/Department	Title of Improvement	First Year Costs
Technology Enhancements		
CITY ATTORNEY	One-Time Tech. Improvements	29,980
	Subtotal for: Technology Enhancements	**29,980**
Workforce Issues		
CITY ATTORNEY	COLA, Market Adj. & TMRS Enhancement	43,624
	Subtotal for: Workforce Issues	**43,624**
	FUND TOTAL: LIABILITY	**73,604**

PARKING FUND *IMPROVEMENT*

Budget Priority/Department	Title of Improvement	First Year Costs
Other Improvements		
PUBLIC WORKS	Ph. II - Repl. Mech. Meters with Elect. Meters	149,187
	Subtotal for: Other Improvements	149,187
Technology Enhancements		
PUBLIC WORKS	One-Time Tech. Improvements	13,497
	Subtotal for: Technology Enhancements	13,497
Workforce Issues		
PUBLIC WORKS	COLA, Market Adj. & TMRS Enhancement	180,069
	Subtotal for: Workforce Issues	180,069
Other Improvements		
PUBLIC WORKS	Repl. Rev. Cont. Equip./Riverbend & Marina	45,630
	Subtotal for: Other Improvements	45,630
	FUND TOTAL: PARKING	388,383

PUBLIC HEALTH SUPPORT FUND

IMPROVEMENT

Budget Priority/Department	Title of Improvement	First Year Costs
Workforce Issues		
HEALTH	COLA, Market Adj. & TMRS Enhancement	75,496
	Subtotal for: Workforce Issues	**75,496**
	FUND TOTAL: PUBLIC HEALTH SUPPORT	**75,496**

PURCHASING FUND

IMPROVEMENT

Budget Priority/Department	Title of Improvement	First Year Costs
Technology Enhancements		
PURCHASING	One-Time Tech. Improvements	41,550
	Subtotal for: Technology Enhancements	**41,550**
Workforce Issues		
PURCHASING	Add 1 Spec. Project Coord. - Fin. System	18,180
	COLA, Market Adj. & TMRS Enhancement	356,432
	Mechanic's Non-Cash Incentive Program	10,000
	Subtotal for: Workforce Issues	**384,612**
	FUND TOTAL: PURCHASING	**426,162**

SOLID WASTE FUND — *IMPROVEMENT*

Budget Priority/Department	Title of Improvement	First Year Costs
Technology Enhancements		
PUBLIC WORKS	One-Time Tech. Improvements	15,027
	Work Order and Resource Mgt. System	15,107
	Add 1 Spec. Project Coord. - Fin. System	18,180
	Subtotal for: Technology Enhancements	**48,314**
Workforce Issues		
PUBLIC WORKS	COLA, Market Adj. & TMRS Enhancement	896,009
	Subtotal for: Workforce Issues	**896,009**
Other Improvements		
PUBLIC WORKS	Add 2 Garbage Trucks	230,925
	Accelerated Repl. of 20 Garbage Trucks	320,007
	Add 1 Fleet Maint. Coordinator	37,684
	Expand S.E. Service Center Crew Quarters	40,000
	Add 1 Admin. Asst. I	24,471
	Add 4 Grappler Trucks	331,356
	Subtotal for: Other Improvements	**984,443**
	FUND TOTAL: SOLID WASTE	**1,928,766**

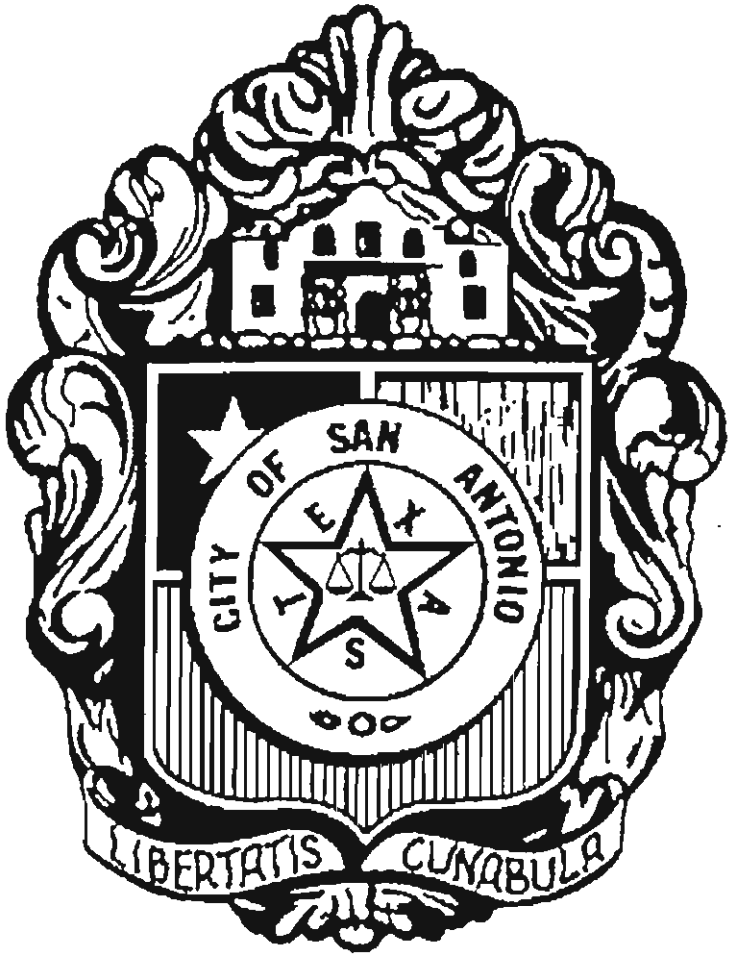
STORMWATER FUND — *IMPROVEMENT*

Budget Priority/Department	Title of Improvement	First Year Costs
Worforce Issues		
PUBLIC WORKS	Work Order and Resource Mgt. System	46,347
	COLA, Market Adj. & TMRS Enhancement	359,256
	Subtotal for: Worforce Issues	**405,603**
Other Improvements		
PUBLIC WORKS	Low Water Crossing Prepositioned Barricades	40,000
	High Water Detection System Evaluation	75,000
	Early Flood Warning Program	150,000
	Subtotal for: Other Improvements	**265,000**
	FUND TOTAL: STORMWATER	**670,603**

WORKERS COMP. FUND

IMPROVEMENT

Budget Priority/Department	Title of Improvement	First Year Costs
Technology Enhancements		
CITY ATTORNEY	One-Time Tech. Improvements	18,077
	Subtotal for: Technology Enhancements	**18,077**
Workforce Issues		
CITY ATTORNEY	COLA, Market Adj. & TMRS Enhancement	52,354
	Subtotal for: Workforce Issues	**52,354**
	FUND TOTAL: WORKERS COMP.	**70,431**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Mandates

GENERAL FUND

MANDATE

Budget Priority/Department	Title of Improvement	First Year Costs
Better Jobs Prog./Human Dev. Fund		
LIBRARY	Reagan H.S. Branch Library Contract	318,273
TRANSFER	Runaway Youth Program	5,852
	Subtotal for: Better Jobs Prog./Human Dev. Fund	**324,125**
Public Safety Master Plans		
FIRE	Add 15 F/F and Equip. for Station #48	666,197
POLICE	Maint. Costs for Pub. Safety Int. Tech. Sys.	138,200
TRANSFER	FY 99 Univ. Hiring Pgm. Grant Match	307,962
	COPS MORE Grant Match	49,055
	Subtotal for: Public Safety Master Plans	**1,161,414**
Technology Enhancements		
POLICE	Automated Mug Photography Sys. Maint.	46,006
	Subtotal for: Technology Enhancements	**46,006**
Workforce Issues		
CITY ATTORNEY	Collective Bargaining Legal Expenses	45,000
FIRE	Fire Pension Increase	156,350
	Fire Longevity Increase	258,327
	Fire Education Pay Increase	108,600
	EMT Pay	120,650
FIRE-EMS	EMS Paramedic Increase	66,250
	EMS Pension Increase	46,771
	EMS Longevity Increase	86,691
NON-DEPT./NON-OPS.	Assumed Police Coll. Barg. Agreement	4,135,000
	Fire Tentative Collective Barg. Agreement	2,807,000
POLICE	Police Pension Increase	295,055
	Police Longevity Increase	501,429
	Subtotal for: Workforce Issues	**8,627,123**
Other Improvements		
CITY CLERK	Elev. Platform for New Mun. Rec. Facility	10,000
FIRE-EMS	Increase in UTHSC EMT Training Contract	118,942
HEALTH	Death Notice for Voter Reg. - Add 1 Aide	18,862
NON-DEPT./NON-OPS.	City's PID Assessment	75,500
PARKS	Dome Buffer/IH-37 & Comm. Maint. 3 Psns.	95,095
	Add 7 Lifeguards, 2 Rangers & 1 Mech.	150,366
POLICE	CJD Technical Unit Grant Match	20,254

GENERAL FUND

MANDATE

Budget Priority/Department	Title of Improvement	First Year Costs
PUBLIC WORKS	Add 1 Bldg. Custodian for Records Facility	81,205
TRANSFER	ReAct Program Grant Match	7,552
	Subtotal for: Other Improvements	**577,776**
	TOTAL: GENERAL	**10,736,444**

COMMUNITY & VISITOR FACILITIES FUND

MANDATE

Budget Priority/Department	Title of Improvement	First Year Costs
Community Facilities/Cultural Programs Enhancement		
CONV. & VIS. BUREAU	Hosting Obligations	245,238
CONV. FACILITIES	Chilled Water/Steam Charges	470,120
	Subtotal for: Community Facilities/Cultural Programs Enhanc	**715,358**
	FUND TOTAL: COMMUNITY & VISITOR FACILITIES	**715,358**

CONV. CTR. EXP. FUND

MANDATE

Budget Priority/Department	Title of Improvement	First Year Costs
Community Facilities/Cultural Programs Enhancement		
CONV. CTR. EXP.	CCEO Relocation Costs	74,157
	Subtotal for: Community Facilities/Cultural Programs Enhanc	**74,157**
	FUND TOTAL: CONV. CTR. EXP.	**74,157**

SOLID WASTE FUND

MANDATE

Budget Priority/Department	Title of Improvement	First Year Costs
Other Improvements		
PUBLIC WORKS	Inflationary Incr. for Coll. & Disposal	237,832
	Subtotal for: Other Improvements	237,832
	FUND TOTAL: SOLID WASTE	237,832

STORMWATER FUND

MANDATE

Budget Priority/Department	Title of Improvement	First Year Costs
Other Improvements		
PUBLIC WORKS	Ph. III Tunnel Ops. Control (6 psns.)	328,849
	Subtotal for: Other Improvements	328,849
	FUND TOTAL: STORMWATER	328,849

Personnel Compensation

PERSONNEL COMPENSATION POLICY ISSUES

The City recognizes the dedication and commitment to public service portrayed by City employees. Among our most valuable assets, City employees are responsible for the delivery of critical services to over a million citizens each day and eight million visitors each year. The City Council Goals and Objectives Worksession in June included addressing City workforce compensation issues. More specifically, City Council expressed the desire that the City's job classification and compensation plan be adjusted in order to be reflective of the competitive job market. As a result, providing an enhanced compensation package has been a priority for the City Manager and the Management Team in finalizing the Adopted Budget.

In developing a compensation package for FY 2000, many factors were considered including the City's unemployment rate which is at an estimated record low 3.5% and prevailing market wages in San Antonio and other municipalities. The challenge today will be to ensure salaries and benefits are competitive with the local market in order to attract and retain quality employees. Recently, City staff participated in a local market survey (which included participation by private and non-profit companies) and also conducted a benchmark survey comparing the City's salaries against those of other municipalities. These analyses assisted in determining a market average for salaries.

In recent years, the City has implemented pay adjustments for civilian employees with a goal toward increasing wages for lower paid employees. Consistent with this objective, and remaining cognizant of the fact that 68% of all City full-time employees earn less than $25,000 annually, the Adopted Budget implements a compensation package of an across the board two percent cost of living adjustment (COLA) to salaries. Additionally, a series of specific salary market adjustments ranging from one percent to four percent at different salary levels were adopted. Finally, additional performance pay for FY 2000 and an enhancement to the City's retirement program was adopted as part of the personnel compensation improvement. The cost to the General Fund for these enhancements (COLA, Market Adjustment, Performance Pay, TMRS) totals $6.38 million.

The market salary adjustment will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000.

Performance pay for outstanding employees who excel in their respective job responsibilities is continued and enhanced in the FY 2000 Budget. The Adopted Budget includes $720,000 in the General Fund and $550,000 in other funds for this program. This amount equates to a three percent increase for approximately one-half the employees for six months. Performance pay will be distributed to eligible employees beginning April 2000.

The adopted retirement system improvement will enhance the City's current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). Two specific retirement adjustments are included in the budget. The first adjustment will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a one-and-a-half to one ratio upon retirement. With this improvement, the City's match will be based on a two to one ratio upon retirement.

The second TMRS enhancement will apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew his or her contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. The second change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

The Police Department adopted budget includes $501,429 to address existing contractual related increases. The Fire Department and Emergency Medical Services budgets include a total of $640,518 for existing contractual related increases. Included in the Adopted Budget is funding for contractually required longevity pay increases, education pay increases, and certification pay increases. Pension contribution increases required by State law total $203,121 for Fire and EMS and $295,055 for Police.

The collective bargaining agreements between the City and the San Antonio Police Officers Association (SAPOA) and the San Antonio Professional Firefighters Association (SAPFFA) expired September 30, 1998. Consequently, for the past several months, the City and the two associations have attempted to negotiate new collective bargaining agreements. Recently, both City and firefighters association representatives tentatively agreed on a new three year contract valued at approximately $15.7 million. Final approval of this agreement is still pending. Nevertheless, the Adopted Budget sets aside $5.6 million to support the added costs of the new agreement in FY 2000. Negotiations with the police officers association are ongoing. Funds have been set aside in the Adopted Budget in anticipation of a new agreement in FY 2000 with the police officers association.

HOLIDAY SCHEDULE

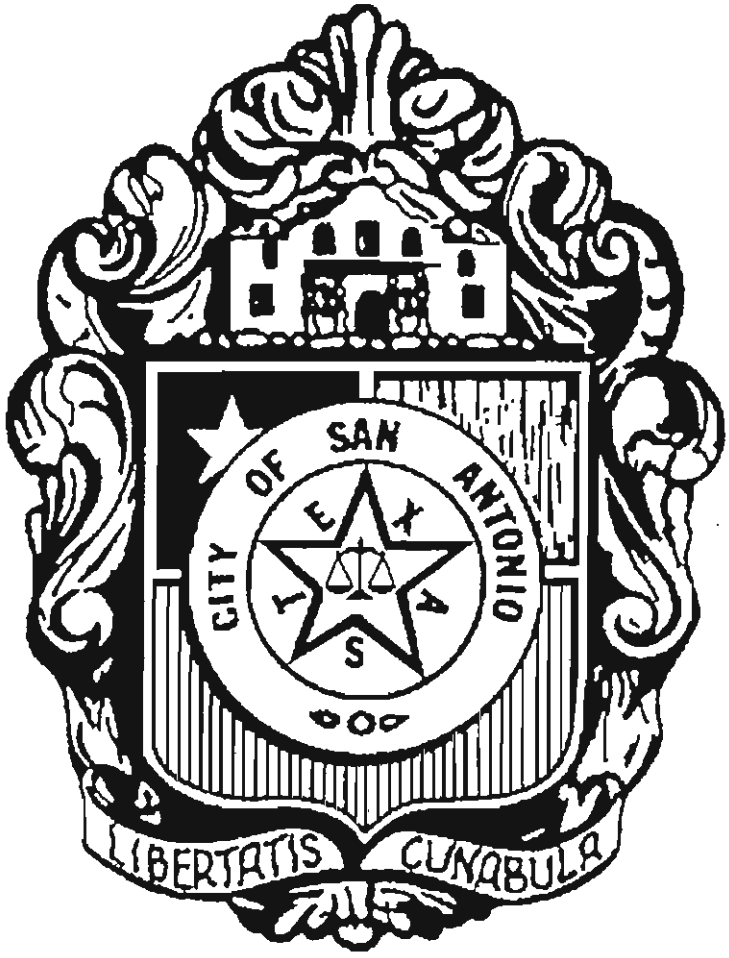
The adopted holiday schedule includes approved leave of 13 holidays, 12 scheduled and one floating holiday for a total of 104 hours for FY 2000 which begins on October 1, 1999. Extensive Year 2000 contingency planning and preparation has taken place across the City to identify critical areas and potential difficulties which could occur during the change to the new millennium. In anticipation of needing personnel to be available on New Year's Eve, the holiday has been changed from Friday, December 31st to Monday, January 3rd to allow maximum resources to be ready for the New Year. This change will allow time to adapt resources to accommodate any unanticipated issues which may arise.

1999-2000 HOLIDAY SCHEDULE FOR CITY EMPLOYEES

HOLIDAY	DAY	DATE
Veterans Day	Thursday	November 11, 1999
Thanksgiving Day	Thursday	November 25, 1999
Day After Thanksgiving	Friday	November 26, 1999
Christmas Eve	Friday	December 24, 1999
Christmas	Monday	December 27, 1999
New Year's	Monday	January 3, 2000
Martin Luther King Day	Monday	January 17, 2000
Presidents Day	Monday	February 21, 2000
Fiesta San Jacinto Day	Friday	April 28, 2000
Memorial Day	Monday	May 29, 2000
Independence Day	Tuesday	July 4, 2000
Labor Day	Monday	September 4, 2000

FLOATING HOLIDAY

In addition to the 12 scheduled holidays listed above, employees may choose one additional day of their choice to serve as a floating holiday. The purpose of the floating holiday is to allow employees to recognize a personal, religious, or ethnic observance of significance to them. Requests for a floating holiday should be made to the appropriate supervisor at least five working days in advance.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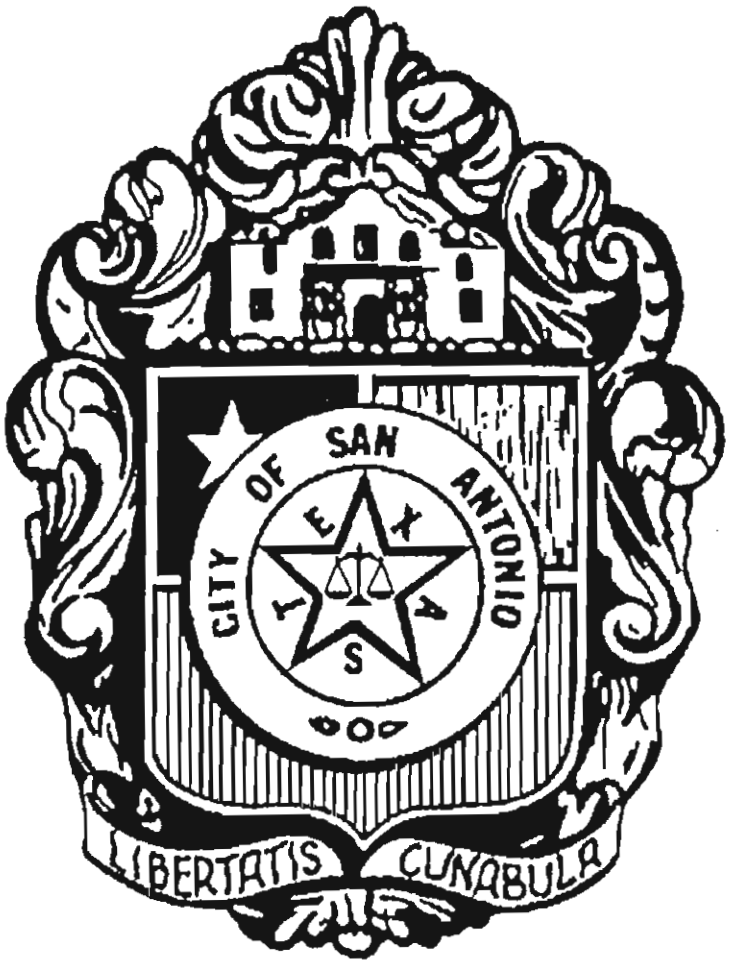
All Funds & Personnel Schedule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FY 1999-2000 ALL FUNDS
BUDGET SUMMARY

ORGANIZATIONS	GENERAL FUND	COMMUNITY DEV. BLOCK GRANT/HOME	CATEGORICAL GRANTS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	TRUST AND AGENCY
Departmental Appropriations						
Alamodome	$	$	$	$ 8,365,513	$	$
Asset Management	746,144	85,484				
Aviation					11,893,288	
Budget & Employee Services	3,417,945					
Building Inspections	5,881,512					
City Attorney	3,094,621	286,340	238,314			
City Clerk	1,016,139					
City Manager	1,180,196					
Code Compliance	4,927,122	100,455				
Community Initiatives	8,611,928	229,173	83,231,754			
Convention Facilities				10,791,442		
Convention & Visitors Bureau				14,073,980		
Economic Development	2,236,978	578,116	9,929,961			209,347
Finance	6,360,184	55,000				
Fire	87,213,025		545,817	31,430,466		
Health	14,666,534		15,156,682	2,008,709		155,577
Housing and Community Development		1,726,267				
Information Services						
International Affairs	390,241			829,510		
Library	16,764,103		2,110,398			
Municipal Court	9,276,914					
Neighborhood Action	787,924	965,556				
Parks & Recreation	42,176,816	462,127	575,835		281,900	117,471
Planning	3,056,048	272,079	48,000			
Police	182,067,017		7,767,312	1,796,969		
Public Works	16,677,643	370,000		35,013,035	2,073,117	
Purchasing & General Services						
Self Insurance						
Solid Waste					0	
Offices:						
Community Relations	1,632,049					
Convention Center Expansion				630,686	9,287,950	
Cultural Affairs			340,013	606,074		
Internal Review	1,045,017	146,200				
Mayor & Council	2,554,112					
Municipal Elections	500,614					
Intergovernmental Relations	667,603					
Non-Departmental/ Non-Operating	36,538,474			831,123		
Special Projects Office	179,069					
Contribution to Other Agencies	5,979,432	14,147,596		2,340,344		
One-Time Projects	5,846,727					
Temporary Services						
Debt Service					82,216,746	
Total Net Appropriations	$ *469,492,331*	$ *19,424,393*	$ *119,944,086*	$ 108,718,091	$ *105,753,003*	$ *482,395*
Transfers	$ *60,990,048*	$ *0*	$ *0*	$ *47,908,178*	$ *0*	$ *9,028*
TOTAL APPROPRIATIONS	**$ 530,482,379**	**$ 19,424,393**	**$ 119,944,086**	**$ 156,626,269**	**$ 105,753,003**	**$ 491,423**

FY 1999-2000 ALL FUNDS
BUDGET SUMMARY

ENTERPRISE FUNDS	TOTAL OPERATING FUNDS	CAPITAL PROJECTS	TOTAL OPERATING/ CAPITAL PROJECTS FUND	INTERNAL SERVICE FUNDS	ORGANIZATIONS
					Departmental Appropriations
$	$ 8,365,513	$	$ 8,365,513	$	Alamodome
	831,628	3,724,000	4,555,628		Asset Management
30,816,422	42,709,710	19,227,000	61,936,710		Aviation
	3,417,945		3,417,945		Budget & Employee Services
	5,881,512		5,881,512		Building Inspections
	3,621,275		3,621,275		City Attorney
	1,018,139		1,016,139		City Clerk
	1,180,196		1,180,196		City Manager
	5,027,577		5,027,577		Code Compliance
	92,072,855	1,000,000	93,072,855		Community Initiatives
	10,791,442	1,088,000	11,879,442		Convention Facilities
	14,073,980		14,073,980		Convention & Visitors Bureau
	12,952,402	2,450,000	15,402,402		Economic Development
	6,415,184		6,415,184		Finance
	119,189,328	5,831,000	125,020,328		Fire
	31,987,502		31,987,502		Health
	1,726,267	200,000	1,926,267		Housing and Community Development
	0	10,000,000	10,000,000	15,486,348	Information Services
	1,219,751		1,219,751		International Affairs
	18,874,501	447,000	19,321,501		Library
	9,276,914		9,276,914		Municipal Court
	1,753,480		1,753,480		Neighborhood Action
6,487,624	50,101,773	23,500,000	73,601,773		Parks & Recreation
	3,376,127		3,376,127		Planning
	191,631,318	5,382,000	197,013,318		Police
5,314,044	61,447,839	73,804,000	135,251,839		Public Works
	0	500,000	500,000	35,060,649	Purchasing & General Services
	0		0	59,270,641	Self Insurance
40,285,791	40,285,791		40,285,791		Solid Waste
					Offices:
	1,632,049		1,632,049		Community Relations
	9,918,836	45,099,000	55,017,836		Convention Center Expansion
	946,087		946,087		Cultural Affairs
	1,191,217		1,191,217		Internal Review
	2,554,112		2,554,112		Mayor & Council
	500,814		500,814		Municipal Elections
	667,603		667,603		Intergovernmental Relations
	39,369,597		39,369,597		Non-Departmental/ Non-Operating
	179,069		179,069		Special Projects
	22,467,372		22,467,372		Contribution to Other Agencies
	5,846,727		5,846,727		One-Time Projects
	0		0	1,426,452	Temporary Services
	82,216,748		82,216,748		Debt Service
$ 82,903,881	*$ 906,718,180*	*$ 192,252,000*	*$ 1,098,970,180*	*$ 111,244,090*	*Total Net Appropriations*
$ 24,397,052	*$ 133,304,306*	*$ 0*	*$ 133,304,306*	*$ 3,726,157*	*Transfers*
$ 107,300,933	**$ 1,040,022,488**	**$ 192,252,000**	**$ 1,232,274,488**	**$ 114,970,247**	**TOTAL APPROPRIATIONS**

ADOPTED ANNUAL BUDGET FY 1999-2000
COMBINED BUDGET SUMMARY OF ALL FUND TYPES

	GOVERNMENTAL FUND TYPES		
	GENERAL	SPECIAL REVENUE	DEBT SERVICE
BEGINNING BALANCE	**$ 54,556,274**	**$ 19,417,077**	**$ 93,628,017**
REVENUES			
Taxes	$ 271,823,008	$ 44,415,000	$ 77,525,772
Licenses and Permits	12,964,862	0	0
Intergovernmental	2,533,841	1,385,757	0
Revenues from Utilities	146,940,000	16,154,000	0
Charges for Services	21,503,782	23,460,989	0
Fines & Forfeits	12,210,339	871,000	0
Miscellaneous	12,720,387	12,945,325	6,338,234
Grants	0	0	0
Subtotal Revenues	*$ 480,696,219*	*$ 99,232,071*	*$ 83,864,006*
Transfers from other funds	*$ 16,097,886*	*$ 54,858,070*	*$ 22,401,267*
TOTAL REVENUES	**$ 496,794,105**	**$ 154,090,141**	**$ 106,265,273**
TOTAL AVAILABLE FUNDS	**$ 551,350,379**	**$ 173,507,218**	**$ 199,893,290**
APPROPRIATIONS			
General Government	$ 44,810,985	$ 0	$ 0
Public Safety	317,032,418	33,227,475	0
Streets and Infrastructure	19,569,853	34,349,056	0
Health Services	15,156,244	2,008,709	0
Environmental	0	0	0
Human Development	26,904,051	0	0
Culture and Recreation	37,823,236	3,714,746	0
Convention and Tourism	390,241	34,754,126	0
Economic Development	7,805,303	663,979	0
Aviation	0	0	0
Debt Service	0	0	105,753,003
Subtotal Appropriations	*$ 469,492,331*	*$ 108,718,091*	*$ 105,753,003*
Transfers to other funds	*$ 60,990,048*	*$ 47,908,178*	*$ 0*
TOTAL APPROPRIATIONS	**$ 530,482,379**	**$ 156,626,269**	**$ 105,753,003**
GROSS ENDING FUND BALANCE	**$ 20,868,000**	**$ 16,880,949**	**$ 94,140,287**

ADOPTED ANNUAL BUDGET FY 1999-2000
COMBINED BUDGET SUMMARY OF ALL FUND TYPES

PROPRIETARY FUND TYPES ENTERPRISE	FIDUCIARY FUND TYPES TRUST AND AGENCY	CATEGORICAL GRANTS	TOTAL ALL FUNDS FY 1999-2000	
$ 38,774,310	$ 3,516,725	$ 0	$ 209,892,404	**BEGINNING BALANCE**
				REVENUES
$ 0	$ 0	$ 0	$ 393,763,780	Taxes
0	0	0	12,964,862	Licenses and Permits
0	155,577	0	4,075,175	Intergovernmental
7,800	0	0	163,101,800	Revenues from Utilities
93,476,839	0	0	138,441,610	Charges for Services
22,640	0	0	13,103,979	Fines & Forfeits
2,027,705	349,350	0	34,381,001	Miscellaneous
0	0	139,368,479	139,368,479	Grants
$ 95,534,984	*$ 504,927*	*$ 139,368,479*	*$ 899,200,686*	*Subtotal Revenues*
$ 5,609,150	*$ 45,000*	*$ 0*	*$ 99,011,373*	*Transfers from other funds*
$ 101,144,134	**$ 549,927**	**$ 139,368,479**	**$ 998,212,059**	**TOTAL REVENUES**
$ 139,918,444	**$ 4,066,652**	**$ 139,368,479**	**$ 1,208,104,463**	**TOTAL AVAILABLE FUNDS**
				APPROPRIATIONS
$ 0	$ 0	$ 0	$ 44,810,985	General Government
0	0	8,596,350	358,856,243	Public Safety
0	0	48,000	53,966,909	Streets and Infrastructure
0	155,577	18,902,395	36,222,925	Health Services
40,285,791	0	0	40,285,791	Environmental
0	0	101,281,573	128,185,624	Human Development
6,487,624	117,471	610,200	48,753,277	Culture and Recreation
0	0	0	35,144,367	Convention and Tourism
5,314,044	209,347	9,929,961	23,922,634	Economic Development
30,816,422	0	0	30,816,422	Aviation
0	0	0	105,753,003	Debt Service
$ 82,903,881	*$ 482,395*	*$ 139,368,479*	*$ 906,718,180*	*Subtotal Appropriations*
$ 24,397,052	*$ 9,028*	*$ 0*	*$ 133,304,306*	*Transfers to other funds*
$ 107,300,933	**$ 491,423**	**$ 139,368,479**	**$ 1,040,022,486**	**TOTAL APPROPRIATIONS**
$ 32,617,511	**$ 3,575,229**	**$ 0**	**$ 168,081,977**	**GROSS ENDING FUND BALANCE**

PERSONNEL SCHEDULE BY FUND AND DEPARTMENT
FY 1999-2000 ADOPTED BUDGET

GENERAL FUND	FY 1997-1998 AUTHORIZED	FY 1998-1999 AUTHORIZED	FY 1999-2000 ADOPTED	NET CHANGE IN POSITIONS
Asset Management	11	12	13	1
Budget & Employees Services	0	58	60	2
Budget & Management Analysis	20	0	0	0
Building Inspections	111	115	126	11
City Attorney	52	54	57	3
City Clerk	17	20	20	0
City Manager	11	13	13	0
Code Compliance	78	84	93	9
Community Initiatives	203	206	211	5
Community Relations	14	20	25	5
Council Support	16	0	0	0
Economic Development	25	28	30	2
Emergency Medical Services	316	316	329	13
Finance	102	84	86	2
Fire	1,064	1,103	1,143	40
Health	355	357	360	3
Human Resources	35	0	0	0
Intergovernmental Relations	4	4	4	0
Internal Review	23	19	19	0
International Affairs	6	6	6	0
Library	478	495	495	0
Mayor & Council	0	16	16	0
Municipal Courts	208	210	212	2
Neighborhood Action	8	9	13	4
Non-Departmental/Non-Operating	4	5	5	0
Parks & Recreation	1,157	1,177	1,209	32
Planning	50	55	58	3
Police	2,729	2,758	2,788	30
Public Works	393	392	396	4
Special Projects Office	0	3	3	0
Streets Maint. & Improvement	322	324	324	0
TOTAL GENERAL FUND	7,812	7,943	8,114	171
OTHER FUNDS				
Alamodome	68	69	0	(69)
Aviation	442	431	425	(6)
Community & Visitor Facilities	0	0	462	462
Convention Center Expansion Project	7	7	7	0
Fiduciary	28	28	25	(3)
Self Insurance	68	68	69	1
Golf Revenue Fund	143	143	153	10
Hotel/Motel Tax Fund	392	387	0	(387)
Information Services	156	163	164	1
Internal Services/Temporary Services	150	150	150	0
International Center	0	9	9	0
Public Health Support Fund	78	60	60	0
Parking Facilities	150	147	147	0
Public Works/Solid Waste	585	589	598	9
Purchasing and General Services	228	229	230	1
Stormwater Operations	211	276	281	5
TOTAL OTHER FUNDS	2,706	2,756	2,780	24
TOTAL ALL FUNDS	10,518	10,699	10,894	195

PERSONNEL SCHEDULE
REGULAR AND UNIFORMED EMPLOYEES

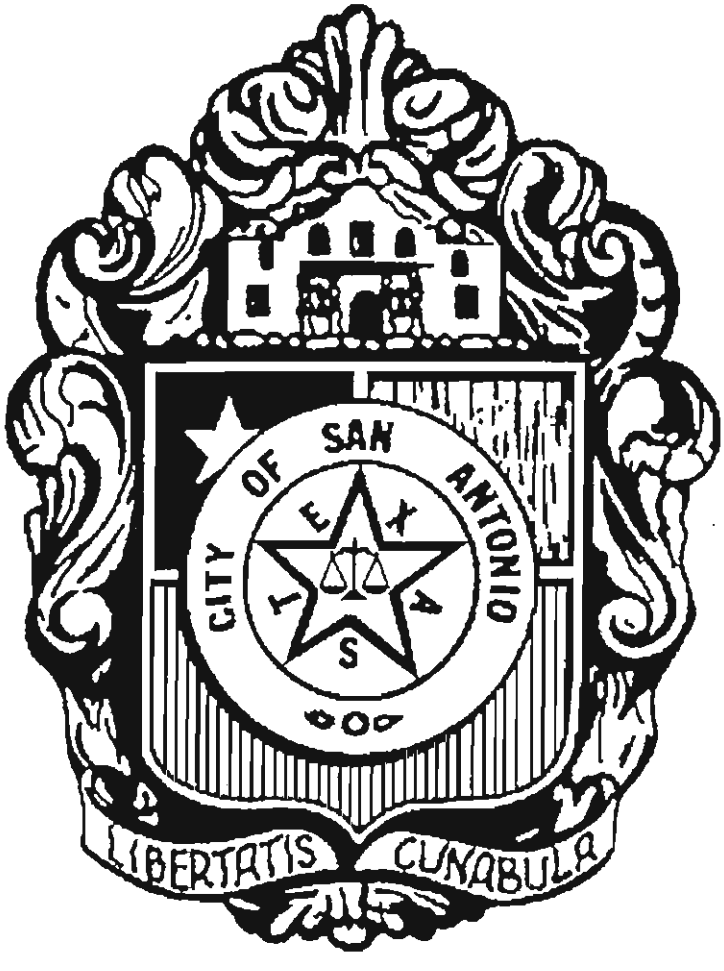
SUMMARY OF ADOPTED 1999-2000 POSITIONS BY TYPE
ALL FUNDS

	ALL FUNDS - LESS GRANTS AUTHORIZATION	GRANTS AUTHORIZATION	TOTAL AUTHORIZATION
REGULAR EMPLOYEE	**7,537**	**888**	**8,425**
UNIFORM EMPLOYEE			
Police	1,963	42	2,005
Fire	1,394	0	1,394
Sub-total Uniform	**3,357**	**42**	**3,399**
TOTAL	**10,894**	**930**	**11,824**

Note: Total adopted positions include temporary, part-time, and seasonal positions.

GRANT FUNDED EMPLOYEES
SUMMARY OF ADOPTED 1999-2000 POSITIONS

	Categorical Grants	CDBG/HOME Grants	TOTAL GRANTS
ASSET MANAGEMENT	0	2	2
CITY ATTORNEY	5	5	10
CODE COMPLIANCE	0	2	2
COMMUNITY INITIATIVES	443	6	449
CULTURAL AFFAIRS	1	0	1
ECONOMIC DEVELOPMENT	3	4	7
FINANCE	0	1	1
HEALTH	329	0	329
HOUSING & COMMUNITY DEVELOPM	0	22	22
INTERNAL REVIEW	0	3	3
LIBRARY	13	0	13
NEIGHBORHOOD ACTION	0	10	10
PLANNING	1	5	6
POLICE	75	0	75
TOTAL	**870**	**60**	**930**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Tax Supported Funds

GENERAL FUND
SUMMARY OF ADOPTED BUDGET
AVAILABLE FUNDS

AVAILABLE FUNDS	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
Beginning Balance	$ 50,425,913	$ 69,851,990	$ 69,851,990	$ 54,556,274
Accounting Adjustment	(623,902)	0	0	0
Net Balance	$ 49,802,011	$ 69,851,990	$ 69,851,990	$ 54,556,274
REVENUES				
City Sales Tax	$ 118,991,708	$ 121,906,000	$ 125,239,331	$ 130,407,927
Liquor by the Drink Tax	2,810,446	2,628,000	2,640,000	2,711,000
Current Property Tax	100,389,546 [a]	105,044,370	105,322,235	111,906,471
Delinquent Property Tax	1,374,446 [b]	1,304,487	1,271,010	1,472,610
Penalty and Interest on Delinquent Taxes	1,294,482	1,100,000	1,100,000	1,150,000
Business and Franchise Tax	20,569,500	21,050,000	22,131,175	24,175,000
Licenses and Permits	11,159,736	11,741,750	11,891,815	12,984,862
City Public Service Board	146,145,982	138,000,000	138,858,000	142,125,000
San Antonio Water System	4,687,162	4,796,000	4,720,000	4,815,000
Other Agencies	2,354,189	2,318,000	2,433,841	2,533,841
Charges for Current Services				
General Government	5,755,586	5,128,591	5,916,953	5,973,263
Planning	2,015,173	1,750,000	1,459,030	1,246,710
Public Safety	4,272,306	4,449,630	4,197,317	4,596,378
Highways/Streets/Sanitation	105,754	91,260	97,379	97,495
Health	2,011,192	1,751,000	1,876,120	1,868,171
Recreation and Culture	7,516,343	7,598,110	7,206,360	7,721,765
Fines	11,525,033	10,637,060	11,386,662	12,210,339
Miscellaneous Revenue				
Sale of Property	1,217,678	1,080,000	1,122,322	1,321,825
Use of Money and Property	5,277,868	3,900,000	5,389,522	5,484,343
Recovery of Expenditures	1,364,961	1,121,520	1,455,484	1,274,502
Miscellaneous	451,788	59,973	23,980	28,510
Interfund Charges	2,549,896	2,480,000	3,771,672	4,611,207
TOTAL REVENUE	$ 453,840,775	$ 449,935,751	$ 459,510,208	$ 480,696,219
TRANSFERS FROM OTHER FUNDS	$ 14,377,412	$ 15,934,961	$ 15,078,376	$ 16,097,886
TOTAL REVENUE AND TRANSFERS	$ 468,218,187	$ 465,870,712	$ 474,588,584	$ 496,794,105
TOTAL AVAILABLE FUNDS	$ 518,020,198	$ 535,722,702	$ 544,440,574	$ 551,350,379

[a] Difference in Actual FY 1997-1998 Column between current property tax revenue schedule and debt service fund schedule is a timing difference between actual collection & posting into fiscal year accounting ledger.

[b] Difference in Actual FY 1997-1998 Column between delinquent property tax revenue schedule and debt service fund schedule is a timing difference between actual collection & posting into fiscal year accounting ledger.

GENERAL FUND
SUMMARY OF ADOPTED BUDGET
APPROPRIATIONS

APPROPRIATIONS	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
Departmental Appropriations:				
Asset Management	$ 548,487	$ 731,734	$ 727,076	$ 746,144
Budget & Employee Services	1,062,343	3,289,928	3,176,416	3,417,945
Building Inspections	4,760,729	5,440,094	5,391,777	5,881,512
City Attorney	2,603,164	2,989,620	2,900,032	3,094,621
City Clerk	776,789	969,151	931,346	1,016,139
City Manager	886,942	1,087,157	1,076,060	1,180,196
Code Compliance	3,510,345	4,132,057	4,045,694	4,927,122
Community Initiatives	7,221,492	8,262,349	8,374,138	8,611,928
Economic Development	1,269,086	1,825,722	1,775,243	2,236,978
Finance	5,065,887	5,909,479	5,871,091	6,360,184
Fire	79,098,585	85,600,616	86,076,681	87,213,025
Health	12,814,620	13,706,085	13,515,933	14,666,534
Human Resources	1,443,909	0	0	0
International Affairs	345,963	348,552	331,033	390,241
Library	13,591,031	15,393,961	15,000,601	16,764,103
Municipal Court	8,060,344	8,396,792	8,304,420	9,276,914
Neighborhood Action	373,442	556,344	545,999	787,924
Parks and Recreation	34,314,925	39,240,646	39,111,956	42,176,816
Planning	2,080,129	2,795,270	2,677,924	3,056,048
Police	169,675,201	180,139,383	177,076,317	182,067,017
Public Works	17,074,939	18,024,647	17,959,263	18,677,643
Offices:				
Special Projects Office	0	134,293	72,717	179,069
Community Relations	817,750	1,324,517	1,247,576	1,632,049
Council Support	643,445	0	0	0
Internal Review	1,032,714	938,141	817,497	1,045,017
Mayor and Council	377,320	2,026,544	1,970,161	2,554,112
Municipal Elections	13,557	896,764	701,764	500,814
Intergovernmental Relations	492,732	655,147	622,363	667,603
Non-Departmental/Non-Operating	16,439,365	28,983,028	23,935,139	38,538,474
Agencies	5,064,935	5,079,432	5,079,432	5,979,432
One-Time Projects	1,245,865	1,678,673	1,678,673	5,846,727
Transfers				
Emergency Medical Services	20,115,552	23,993,012	23,127,790	24,451,595
Streets and Drainage	24,895,444	28,370,302	28,395,962	27,527,539
Other Transfers	10,451,175	7,503,569	7,366,226	9,010,914
Total Appropriations	$ 448,168,208	$ 500,423,009	$ 489,884,300	$ 530,482,379
TOTAL AVAILABLE FUNDS	$ 518,020,198	$ 535,722,702	$ 544,440,574	$ 551,350,379
GROSS ENDING BALANCE	$ 69,851,990	$ 35,299,693	$ 54,556,274	$ 20,868,000
RESERVE FOR REVENUE LOSS	$ 18,000,000	$ 19,168,000	$ 19,168,000	$ 20,868,000
ENDING BALANCE	$ 51,851,990	$ 16,131,693	$ 35,388,274	$ 0

CURRENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET

Description:

The Bexar Appraisal District provides the City with the value, ownership, and taxability of property within the City limits. Property taxes levied each year by the City on real property, mobile homes, and personal property at 100% of the appraised market value. In addition to providing General Fund operating support, property tax revenue is used to retire tax supported debt.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
ASSESSED VALUATION				
Real Property	$ 27,097,093,884	$ 29,040,836,587	$ 29,099,921,082	$ 30,941,357,546
Mobile Homes	32,126,596	31,966,730	35,644,430	38,702,090
Personal Property	5,550,772,039	5,559,050,862	5,637,045,655	5,870,569,204
Sub-Total	$ 32,679,992,519	$ 34,631,854,179	$ 34,772,611,167	$ 36,850,628,840
Less Exemptions				
Over 65	$ 2,588,064,636	$ 2,674,493,809	$ 2,573,908,795	$ 2,720,348,452
Over 65 Pro-rated	0	0	145,389,035	51,752,274
Disabled Veterans	77,005,570	77,578,365	80,266,013	83,344,265
Historic Property	28,235,120	25,110,650	25,090,990	18,656,090
Freeport Exemption	287,349,460	323,415,420	323,476,280	315,329,300
Tax Abatement/Phase-In	277,053,059	357,487,041	360,067,273	437,692,535
Appraised Valuation Limitations	0	15,438,463	15,599,503	28,565,684
Absolute Pro-rated	0	1,323,315	9,388,979	2,578,329
TOTAL TAXABLE VALUE	$ 29,422,284,674	$ 31,157,007,116	$ 31,239,424,299	$ 33,192,361,911
TAX RATE/$100 VALUATION				
General Fund	0.34669	0.34579	0.34579	0.34579
G.O. Debt Service Fund	0.23310	0.23400	0.23400	0.23400
TOTAL TAX RATE	0.57979	0.57979	0.57979	0.57979
CURRENT PROPERTY TAX REVENUE				
Current Levy (Gross)	$ 170,587,464	$ 180,645,212	$ 181,123,058	$ 192,445,995
Less Delinquencies	2,692,628	4,516,130	4,528,076	4,811,150
			0	
CURRENT LEVY (NET)	$ 167,894,836	$ 176,129,082	$ 176,594,982	$ 187,634,845
PERCENT OF LEVY COLLECTED	98.42%	97.50%	97.50%	97.50%
DISTRIBUTION BY FUND				
General Fund	$ 100,394,040	$ 105,044,370	$ 105,322,235	$ 111,906,471
G.O. Debt Service Fund	67,500,796	71,084,712	71,272,747	75,728,374
CURRENT COLLECTIONS	$ 167,894,836	$ 176,129,082	$ 176,594,982	$ 187,634,845

DELINQUENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET

Description:

This schedule reflects estimated delinquent property tax revenue. Delinquent property tax revenues are dedicated to the support of General Fund operations and required debt service payments.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
DELINQUENT TAXES RECEIVABLE				
Real Property	$ 8,162,039	$ 9,172,980	$ 7,917,000	9,701,335
Mobile Homes	339,525	360,000	389,500	425,500
Personal Property	6,029,163	6,049,680	6,647,500	7,203,252
TOTAL DELINQUENT TAXES RECEIVABLE	$ 14,530,727	$ 15,582,660	$ 14,954,000	17,330,087
TAX RATE FOR DISTRIBUTION				
General Fund	$ 0.34712	$ 0.34669	$ 0.34669	0.34579
G.O. Debt Service Fund	0.23267	0.23310	0.23310	0.23400
TOTAL TAX RATE	$ 0.57979	$ 0.57979	$ 0.57979	0.57979
COLLECTIONS				
Real Property	$ 2,123,805	$ 1,972,190	$ 1,990,000	2,302,000
Mobile Homes	15,112	8,000	14,000	17,000
Personal Property	127,019	201,380	201,000	151,000
TOTAL COLLECTIONS	$ 2,265,936	$ 2,181,570	$ 2,205,000	2,470,000
PERCENT OF DELINQUENT TAXES COLLECTED	15.59%	14.00%	14.75%	14.25%
DISTRIBUTION BY FUND				
General Fund	$ 1,356,615	$ 1,304,487	$ 1,318,497	1,473,122
G.O. Debt Service Fund	909,321	877,083	886,503	996,878
TOTAL DISTRIBUTION BY FUND	$ 2,265,936	$ 2,181,570	$ 2,205,000	2,470,000

Special Revenue Funds

SPECIAL REVENUE FUND
ALAMODOME OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Alamodome is a multi-purpose facility that will be used for a variety of sporting events, convention activites as well as civic, religious, and social functions. *In FY 2000, this fund will become a component of the newly created Community and Visitor Facilities Fund.*

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 1,062,139	$ 1,456,212	$ 1,435,389	$ 0
Accounting Adjustment	(146,151)	0	0	0
Net Balance	$ 915,988	$ 1,456,212	$ 1,435,389	$ 0
REVENUES				
Facility Rental	$ 2,280,941	$ 1,551,804	$ 1,923,889	$ 0
Office & Club Rental	276,210	279,800	280,611	0
Club Level Revenue	313,274	247,297	148,798	0
Concessions Revenue	3,309,771	2,674,327	2,665,531	0
Advertising	281,325	285,230	285,808	0
Parking	588,830	486,836	467,815	0
Tours	7,254	9,900	6,111	0
Box Office	277,954	127,305	117,913	0
Facility Fee	343,120	290,364	228,183	0
Utilities	262,242	193,399	170,397	0
Reimbursable Expenses	1,183,276	1,194,857	998,975	0
Supplemental Rental	250,000	250,000	250,000	0
Interest on Time Deposits	108,448	120,160	67,330	0
Other Reimbursable Expenses	268,264	240,000	234,807	0
Miscellaneous	75,145	43,940	43,246	0
Total Operating Revenues	$ 9,826,054	$ 7,995,219	$ 7,889,414	$ 0
TOTAL AVAILABLE FUNDS	$ 10,742,042	$ 9,451,431	$ 9,324,803	$ 0
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 3,211,391	$ 3,157,494	$ 3,139,578	$ 0
Contractual Services	3,516,922	2,954,793	2,975,285	0
Commodities	306,536	299,260	280,745	0
Other Expenditures	874,440	660,581	660,581	0
Capital Outlay	48,753	67,500	68,113	0
Subtotal Operating	$ 7,958,042	$ 7,139,628	$ 7,124,302	$ 0
Transfers To				
General Fund - Financial Systems Study	$ 0	$ 7,246	$ 7,246	$ 0
Hotel/Motel Tax Fund	0	14,144	14,144	0
C.O. Debt Service	498,835	499,655	474,957	0
Capital Projects	25,000	0	25,000	0
Renewal & Improvement Fund	633,184	431,035	376,561	0
Improvement & Contingency Fund	191,592	90,518	63,281	0
Subtotal Transfers	$ 1,348,611	$ 1,042,598	$ 961,189	$ 0
TOTAL APPROPRIATIONS	$ 9,306,653	$ 8,182,226	$ 8,085,491	$ 0
GROSS ENDING BALANCE	$ 1,435,389	$ 1,269,205	$ 1,239,312	$ 0
RESTRICTED RESERVE	$ 1,318,215	$ 1,178,688	$ 1,176,032	$ 0
ENDING BALANCE	$ 117,174	$ 90,517	$ 63,280	$ 0

SPECIAL REVENUE FUND
CAPITAL IMPROVEMENTS RESERVE FUND
SUMMARY OF ADOPTED BUDGET

Description:

In June 1982, the City established a Capital Improvements Reserve Fund to account for revenues dedicated to provide pay-as-you-go financing on a limited basis. Specific revenues include the sale of fixed assets, sale of surplus land, right-of-way, interest on time deposits, and a transfer from the Parking Operating Fund for Market Square improvements. This special revenue fund has improved the financial flexibility of capital projects and minimized the impact of project shortfalls on the operating budget.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 4,541,030	$ 2,384,429	$ 3,933,385	$ 446,176
Accounting Adjustment	(77,180)	0	0	0
Net Balance	$ 4,463,850	$ 2,384,429	$ 3,933,385	$ 446,176
REVENUES				
Sale of Surplus Land	$ 87,209	$ 400,000	$ 228,000	$ 250,000
Sale of Fixed Assets	34,481	100,000	50,000	100,000
Interest on Time Deposits	335,050	582,850	240,730	234,310
Developer Street Lights	422,782	300,000	351,056	250,000
Transfer from General Fund	700,000	286,012	286,012	1,396,012
Transfer from Parking Revenue Fund	0	100,000	100,000	100,000
Net Transfer from Closed Capital Projects	233,486	0	0	0
Other Revenues	80,449	0	0	0
Total Revenue & Transfers	$ 1,893,457	$ 1,768,862	$ 1,255,798	$ 2,330,322
TOTAL AVAILABLE FUNDS	$ 6,357,307	$ 4,153,291	$ 5,189,183	$ 2,776,498
APPROPRIATIONS				
Operating Expenses				
Appraisal Services	$ 0	$ 0	$ 0	$ 5,000
Other Land Sale Expenses	0	0	0	0
Survey on Land Sales	0	500	0	2,000
Furniture & Fixtures	0	6,500	6,294	0
Subtotal Operating	$ 0	$ 7,000	$ 6,294	$ 7,000
Transfers To				
Municipal Facilities	$ 1,303,707	$ 1,115,540	$ 1,115,540	$ 1,100,471
Prior Years Outstanding FIMP Projects	0	0	758,751	0
Facilities ADA Improvements	140,653	12,800	12,800	157,500
Critical Facilities	0	1,365,610	1,365,610	0
Market Square Parking Improvements	0	100,000	100,000	100,000
District Contingency Fund	550,000	0	0	0
Traffic Signal Installation	413,283	509,012	509,012	510,000
Traffic Signal Maintenance	0	275,000	275,000	275,000
Environmental Services I & C Fund	16,279	100,000	100,000	0
Transfer to General Fund	0	0	500,000	537,000
Subtotal Transfers	$ 2,423,922	$ 3,477,962	$ 4,736,713	$ 2,679,971
TOTAL APPROPRIATIONS	$ 2,423,922	$ 3,484,962	$ 4,743,007	$ 2,686,971
GROSS ENDING BALANCE	$ 3,933,385	$ 668,329	$ 446,176	$ 89,527
RESTRICTED RESERVE	$ 3,933,385	$ 668,329	$ 446,176	$ 89,527
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

SPECIAL REVENUE FUND
CONFISCATED PROPERTY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Confiscated Property Fund was established for the deposit and use of confiscated monies seized by the San Antonio Police Department. The revenues will be used for the enhancement of Police operations.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 1,097,922	$ 1,246,455	$ 1,282,589	$ 2,546,960
Accounting Adjustment	(86,079)	0	0	0
Net Balance	$ 1,011,843	$ 1,246,455	$ 1,282,589	$ 2,546,960
REVENUES				
Car Sales	$ 364,744	$ 283,000	$ 308,872	$ 326,000
Confiscated Property	708,150	568,875	3,835,317	871,000
Interest on Time Deposits	65,745	70,290	136,087	94,350
Recovery of Expenditures	12,734	0	0	0
Transfers In	6,795	0	0	0
Total Revenue & Transfers	$ 1,158,168	$ 922,165	$ 4,280,276	$ 1,291,350
TOTAL AVAILABLE FUNDS	$ 2,170,011	$ 2,168,620	$ 5,562,865	$ 3,838,310
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 102,828	$ 105,250	$ 105,000	$ 122,500
Contractual Services	157,348	377,515	290,000	1,276,589
Commodities	55,907	44,750	576,318	174,400
Other Expenditures	0	0	0	0
Capital Outlay	247,846	223,500	1,038,785	223,500
Subtotal Operating	$ 563,929	$ 751,015	$ 2,010,103	$ 1,796,989
Transfers To				
General Fund	$ 0	$ 0	$ 0	$ 0
Equip Renewal & Replacement	323,493	323,493	925,540	0
Local Law Enforcement Blk Grnt Match	0	160,525	80,262	80,262
Subtotal Transfers	$ 323,493	$ 484,018	$ 1,005,802	$ 80,262
TOTAL APPROPRIATIONS	$ 887,422	$ 1,235,033	$ 3,015,905	$ 1,877,251
GROSS ENDING BALANCE	$ 1,282,589	$ 933,587	$ 2,546,960	$ 1,961,059
RESTRICTED RESERVE	$ 1,282,589	$ 933,587	$ 2,546,960	$ 1,961,059
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

SPECIAL REVENUE FUND
COMMUNITY AND VISITOR FACILITIES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Community and Visitor Facilities Fund has been established in FY 2000 to account for revenues and expenditures generated from all Convention and Tourism activities relating to the promotion of all City of San Antonio owned facilities to be used for conventions, community events, and entertainment venues.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ N/A	$ N/A	$ N/A	$ 8,766,783
Accounting Adjustment	N/A	N/A	N/A	0
Net Balance	$ N/A	$ N/A	$ N/A	$ 8,766,783
REVENUES				
HOTEL MOTEL				
Hotel-Motel Occupancy Tax	$ N/A	$ N/A	$ N/A	$ 34,545,000
Convention Center Revenue	N/A	N/A	N/A	4,809,983
Miscellaneous Revenue	N/A	N/A	N/A	748,923
Transfer from General Fund-CASA	N/A	N/A	N/A	301,851
Subtotal	*N/A*	*N/A*	*N/A*	*40,405,757*
ALAMODOME				
Alamodome Rental	$ N/A	$ N/A	$ N/A	$ 2,422,478
Facility Revenues	N/A	N/A	N/A	4,532,859
Reimbursable Expenses	N/A	N/A	N/A	1,397,990
Subtotal	*N/A*	*N/A*	*N/A*	*8,353,327*
WOLFF STADIUM				
Facility Revenues	$ N/A	$ N/A	$ N/A	$ 611,838
Reimbursable Expenses	N/A	N/A	N/A	47,304
Transfer from General Fund	N/A	N/A	N/A	97,802
Subtotal	*N/A*	*N/A*	*N/A*	*756,944*
Total Revenue & Transfers	$ N/A	$ N/A	$ N/A	$ 49,516,028
TOTAL AVAILABLE FUNDS	$ N/A	$ N/A	$ N/A	$ 58,282,811
APPROPRIATIONS				
Operating Expenses				
ALAMODOME				
Personal Services	$ N/A	$ N/A	$ N/A	$ 3,391,023
Contractual Services	N/A	N/A	N/A	3,285,496
Commodities	N/A	N/A	N/A	350,125
Other Expenditures	N/A	N/A	N/A	512,261
Capital Outlay	N/A	N/A	N/A	58,280
Subtotal	$ N/A	$ N/A	$ N/A	$ 7,597,185
CONVENTION & VISITORS BUREAU				
Personal Services	$ N/A	$ N/A	$ N/A	$ 3,878,427
Contractual Services	N/A	N/A	N/A	9,868,153
Commodities	N/A	N/A	N/A	144,910
Other Expenditures	N/A	N/A	N/A	51,240
Capital Outlay	N/A	N/A	N/A	131,250
Subtotal	$ N/A	$ N/A	$ N/A	$ 14,073,980
CULTURAL AFFAIRS				
Personal Services	$ N/A	$ N/A	$ N/A	$ 371,693
Contractual Services	N/A	N/A	N/A	198,205
Commodities	N/A	N/A	N/A	20,900
Other Expenditures	N/A	N/A	N/A	3,160
Capital Outlay	N/A	N/A	N/A	12,116
Subtotal	$ N/A	$ N/A	$ N/A	$ 606,074

SPECIAL REVENUE FUND
COMMUNITY AND VISITOR FACILITIES FUND
SUMMARY OF ADOPTED BUDGET
CONTINUATION

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
CONVENTION FACILITIES				
Personal Services	$ N/A	$ N/A	$ N/A	$ 5,504,028
Contractual Services	N/A	N/A	N/A	4,047,936
Commodities	N/A	N/A	N/A	373,612
Other Expenditures	N/A	N/A	N/A	590,823
Capital Outlay	N/A	N/A	N/A	275,043
Subtotal	$ N/A	$ N/A	$ N/A	$ 10,791,442
INTERNATIONAL AFFAIRS				
Personal Services	$ N/A	$ N/A	$ N/A	$ 367,967
Contractual Services	N/A	N/A	N/A	372,159
Commodities	N/A	N/A	N/A	58,464
Other Expenditures	N/A	N/A	N/A	3,420
Capital Outlay	N/A	N/A	N/A	27,500
Subtotal	$ N/A	$ N/A	$ N/A	$ 829,510
WOLFF STADIUM				
Personal Services	$ N/A	$ N/A	$ N/A	$ 408,026
Contractual Services	N/A	N/A	N/A	231,815
Commodities	N/A	N/A	N/A	73,707
Other Expenditures	N/A	N/A	N/A	39,280
Capital Outlay	N/A	N/A	N/A	15,500
Subtotal	$ N/A	$ N/A	$ N/A	$ 768,328
NON-DEPARTMENTAL				
Personal Services	$ N/A	$ N/A	$ N/A	$ 141,467
Contractual Services	N/A	N/A	N/A	301,270
Commodities	N/A	N/A	N/A	500
Other Expenditures	N/A	N/A	N/A	387,886
Capital Outlay	N/A	N/A	N/A	0
Subtotal	$ N/A	$ N/A	$ N/A	$ 831,123
CONTRIBUTIONS TO OTHER AGENCIES	$ N/A	$ N/A	$ N/A	$ 2,340,344
TOTAL OPERATING EXPENSES				
Personal Services	$ N/A	$ N/A	$ N/A	$ *14,062,631*
Contractual Services	N/A	N/A	N/A	*18,305,034*
Commodities	N/A	N/A	N/A	*1,022,218*
Other Expenditures	N/A	N/A	N/A	*3,928,414*
Capital Outlay	N/A	N/A	N/A	*519,689*
Total Operating	$ N/A	$ N/A	$ N/A	$ *37,837,986*
Transfers To				
General Fund	$ N/A	$ N/A	$ N/A	$ 1,040,499
Support for History and Preservation	N/A	N/A	N/A	5,181,750
C. O. Debt Service	N/A	N/A	N/A	812,543
Hotel/Motel Improvement & Contingency Fund	N/A	N/A	N/A	5,423,085
Alamodome Renewal & Improvement Fund	N/A	N/A	N/A	178,672
Alamodome-Contribution to Wolff Stadium	N/A	N/A	N/A	97,802
Wolff Stadium Improvement & Contingency Fund	N/A	N/A	N/A	31,199
Contractual Obligations	N/A	N/A	N/A	393,802
Other Transfers	N/A	N/A	N/A	3,361,670
Subtotal Transfers	$ N/A	$ N/A	$ N/A	$ 16,521,022
TOTAL APPROPRIATIONS	$ N/A	$ N/A	$ N/A	$ 54,359,008
GROSS ENDING BALANCE	$ N/A	$ N/A	$ N/A	$ 3,923,803
RESTRICTED RESERVE	$ N/A	$ N/A	$ N/A	$ 3,923,803
NET ENDING BALANCE	$ N/A	$ N/A	$ N/A	$ 0

SPECIAL REVENUE FUND
CONVENTION CENTER EXPANSION PROJECT
SUMMARY OF ADOPTED BUDGET

Description:

The Convention Center Expansion Project Fund was established to record all operating revenues and expenditures associated with the development and expansion of the Convention Center.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 14,591	$ 6,870	$ 0	$ 4,601
Accounting Adjustment	120	0	0	0
Net Balance	$ 14,711	$ 6,870	$ 0	$ 4,601
REVENUES				
Transfer from Conv. Ctr. Exp. Cap. Proj.	$ 583,240	$ 717,570	$ 720,570	$ 837,550
Interest on Time Deposits	55	490	0	0
Total Revenue & Transfers	$ 583,295	$ 718,060	$ 720,570	$ 837,550
TOTAL AVAILABLE FUNDS	$ 598,006	$ 724,930	$ 720,570	$ 842,151
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 245,945	$ 312,629	$ 316,578	$ 335,546
Contractual Services	78,759	110,889	101,053	189,441
Commodities	19,611	11,649	12,713	17,209
Other Expenditures	1,370	1,840	1,840	1,860
Capital Outlay	13,137	9,576	9,577	900
Subtotal Operating	$ 358,822	$ 446,583	$ 441,761	$ 544,956
Transfers To				
General Fund	$ 173,204	$ 219,017	$ 221,071	$ 239,343
Self Insurance Fund	65,980	51,473	53,137	53,400
Subtotal Transfers	$ 239,184	$ 270,490	$ 274,208	$ 292,743
TOTAL APPROPRIATIONS	$ 598,006	$ 717,073	$ 715,969	$ 837,699
GROSS ENDING BALANCE	$ 0	$ 7,857	$ 4,601	$ 4,452
RESTRICTED RESERVE	$ 0	$ 7,857	$ 4,601	$ 4,452
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

SPECIAL REVENUE FUND
EMERGENCY MEDICAL SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Emergency Medical Service Fund was established in FY 1976-1977 to account for revenues and expenditures made in conjunction with the City's Emergency Medical Service. The Emergency Medical Service provides life support at the emergency site and medical assistance enroute to medical facilities. Sources of revenues are service fees, fees from participating municipalities, and funds transferred from the General Fund.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 911,684	$ 660,001	$ 913,360	$ 35,450
Accounting Adjustment	13,755	0	0	0
Net Balance	$ 925,439	$ 660,001	$ 913,360	$ 35,450
REVENUES				
Ambulance Service Fee	$ 6,250,029	$ 5,941,230	$ 6,377,881	$ 6,541,416
Interest on Time Deposits	5,668	0	0	0
Transfer from Other Agencies	2,700,396	395,900	434,150	433,900
Transfer from General Fund	20,115,552	23,993,012	23,127,790	24,451,595
EMS Records Search Fee	7,786	7,400	7,000	7,500
Other Revenue	5,000	0	20,000	3,780
Total Revenue & Transfers	$ 29,084,431	$ 30,337,542	$ 29,966,821	$ 31,438,191
TOTAL AVAILABLE FUNDS	$ 30,009,870	$ 30,997,543	$ 30,880,181	$ 31,473,641
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 23,973,705	$ 24,722,371	$ 25,047,097	$ 25,393,720
Contractual Services	2,725,053	3,135,937	2,921,320	3,516,645
Collection Expense	831,209	873,716	817,600	739,180
Commodities	1,003,527	1,028,459	916,245	1,075,112
Other Expendilures	395,660	277,470	277,470	255,870
Capital Outlay	167,356	925,999	864,999	449,959
Subtotal Operating	$ 29,096,510	$ 30,963,952	$ 30,844,731	$ 31,430,486
TOTAL APPROPRIATIONS	$ 29,096,510	$ 30,963,952	$ 30,844,731	$ 31,430,486
GROSS ENDING BALANCE	$ 913,360	$ 33,591	$ 35,450	$ 43,155
RESTRICTED RESERVE	$ 913,360	$ 33,591	$ 35,450	$ 43,155
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

SPECIAL REVENUE FUND
HOTEL-MOTEL TAX FUND
SUMMARY OF ADOPTED BUDGET

Description:

This self-sustaining fund includes the Convention and Visitors Bureau, Convention Facilities, Cultural Affairs, and International Affairs. *In FY 2000, the Department of International Affairs will include CASA San Antonio.* This fund also makes a transfer to the General Fund to support tourist related activities surrounding the Convention Center, such as Hemisfair Park, the Riverwalk, and La Villita. *In FY 2000, this fund will become a component of the newly created Community and Visitor Facilities Fund.*

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 3,706,724	$ 5,730,086	$ 8,674,657	$ 0
Accounting Adjustment	324,662	0	0	0
Net Balance	$ 4,031,386	$ 5,730,086	$ 8,674,657	$ 0
REVENUES				
Hotel-Motel Occupancy Tax	$ 30,526,368	$ 30,350,000	$ 31,290,000	$ 0
Convention Center Revenue	4,199,628	3,687,718	4,229,433	0
Municipal Auditorium Revenue	347,302	370,622	396,690	0
Miscellaneous Revenue	482,818	171,575	137,560	0
Interest on Time Deposits	340,297	452,130	545,050	0
Contribution from Improv & Conting	50,000	0	0	0
Other Funds	0	82,744	63,804	0
Total Revenue & Transfers	$ 35,946,413	$ 35,114,789	$ 36,662,537	$ 0
TOTAL AVAILABLE FUNDS	$ 39,977,799	$ 40,844,875	$ 45,337,194	$ 0
APPROPRIATIONS				
Operating Expenses				
CONVENTION & VISITORS BUREAU				
Personal Services	$ 3,081,931	$ 3,538,733	$ 3,323,306	$ 0
Contractual Services	7,812,193	10,328,205	10,507,326	0
Commodities	217,854	150,410	146,627	0
Other Expenditures	74,970	56,810	56,810	0
Capital Outlay	19,813	108,474	116,420	0
Subtotal	$ 11,206,761	$ 14,182,632	$ 14,150,489	$ 0
CULTURAL AFFAIRS				
Personal Services	$ 540,155	$ 330,096	$ 327,948	$ 0
Contractual Services	127,189	97,175	96,658	0
Commodities	14,589	5,600	6,586	0
Other Expenditures	1,250	1,280	1,280	0
Capital Outlay	3,444	1,650	1,650	0
Subtotal	$ 686,627	$ 435,801	$ 434,122	$ 0
CONVENTION FACILITIES				
Personal Services	$ 4,969,955	$ 5,156,012	$ 4,869,924	$ 0
Contractual Services	2,967,174	3,517,936	3,451,433	0
Commodities	464,897	376,492	430,814	0
Other Expenditures	937,830	519,003	519,003	0
Capital Outlay	109,037	223,251	305,579	0
Subtotal	$ 9,448,893	$ 9,792,694	$ 9,576,753	$ 0

SPECIAL REVENUE FUND
HOTEL-MOTEL TAX FUND
SUMMARY OF ADOPTED BUDGET
CONTINUATION

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
INTERNATIONAL AFFAIRS				
Personal Services	$ 197,165	$ 220,546	$ 220,546	$ 0
Contractual Services	74,963	81,070	67,870	0
Commodities	32,275	44,016	39,700	0
Other Expenditures	2,210	1,650	1,650	0
Capital Outlay	8,205	28,805	22,825	0
Subtotal	$ 314,818	$ 376,087	$ 352,591	$ 0
NON-DEPARTMENTAL				
Personal Services	$ 125,614	$ 134,956	$ 96,934	$ 0
Contractual Services	174,325	523,050	508,480	0
Commodities	2,225	500	500	0
Other Expenditures	371,045	416,070	400,680	0
Capital Outlay	0	0	0	0
Subtotal	$ 673,209	$ 1,074,576	$ 1,006,594	$ 0
CONTRIBUTIONS TO OTHER AGENCIES	$ 2,616,618	$ 2,340,344	$ 2,340,344	$ 0
TOTAL OPERATING EXPENSES				
Personal Services	$ *8,914,820*	$ *9,380,343*	$ *8,838,658*	$ *0*
Contractual Services	*11,155,844*	*14,547,436*	*14,631,767*	*0*
Commodities	*731,840*	*577,018*	*624,227*	*0*
Other Expenditures	*4,003,923*	*3,335,157*	*3,319,767*	*0*
Capital Outlay	*140,499*	*362,180*	*446,474*	*0*
Total Operating	$ *24,946,926*	$ *28,202,134*	$ *27,860,893*	$ *0*
Transfers To				
General Fund	$ 782,930	$ 925,590	$ 925,590	$ 0
Support for History and Preservation	4,239,902	4,397,715	4,533,921	0
International Center	0	478,000	478,000	0
C. O. Debt Service	382,410	389,970	382,090	0
Improvement & Contingency Fund	585,000	1,514,000	1,514,000	0
Employee Benefits Insurance Fund	21,050	21,050	21,050	0
Contractual Obligations	154,251	393,802	393,802	0
CASA Program	94,525	145,420	145,420	0
Other Transfers	96,148	1,615,900	1,615,900	0
Subtotal Transfers	$ 6,356,216	$ 9,881,447	$ 10,009,773	$ 0
TOTAL APPROPRIATIONS	$ 31,303,142	$ 38,083,581	$ 37,870,666	$ 0
GROSS ENDING BALANCE	$ 8,674,657	$ 2,761,294	$ 7,466,528	$ 0
RESTRICTED RESERVE	$ 8,674,657	$ 2,761,294	$ 7,466,528	$ 0
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

SPECIAL REVENUE FUND
HOTEL/MOTEL 2% TAX COLLECTION FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund accounts for the revenues and expenditures relating to the activities of the additional 2% Municipal Hotel/Motel Occupancy Tax. The collected revenues are transferred to the Convention Center Expansion Debt Service Fund to pay for the principal and interest of the Convention Center Expansion Project.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 7,662,561	$ 8,172,397	$ 8,172,397	$ 8,576,763
Accounting Adjustment	0	0	0	0
Net Balance	$ 7,662,561	$ 8,172,397	$ 8,172,397	$ 8,576,763
REVENUES				
Hotel Motel 2% Tax Collections	$ 8,721,785	$ 8,671,430	$ 8,940,000	$ 9,870,000
Interest on Time Deposits	392,693	340,216	340,216	416,030
Other	8,601	11,150	11,150	12,200
Total Revenue & Transfers	$ 9,123,079	$ 9,022,796	$ 9,291,366	$ 10,298,230
TOTAL AVAILABLE FUNDS	$ 16,785,640	$ 17,195,193	$ 17,463,763	$ 18,874,993
APPROPRIATIONS				
Operating Expenses				
Other Expenditures	$ 79,530	$ 83,150	$ 83,150	$ 85,930
Subtotal Operating	$ 79,530	$ 83,150	$ 83,150	$ 85,930
Transfers To				
Debt Service	$ 8,533,713	$ 8,671,430	$ 8,803,850	$ 8,031,070
Subtotal Transfers	$ 8,533,713	$ 8,671,430	$ 8,803,850	$ 8,031,070
TOTAL APPROPRIATIONS	$ 8,613,243	$ 8,754,580	$ 8,887,000	$ 8,117,000
GROSS ENDING BALANCE	$ 8,172,397	$ 8,440,613	$ 8,576,763	$ 10,757,993
RESTRICTED RESERVE	$ 8,172,397	$ 8,440,613	$ 8,576,763	$ 10,757,993
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

SPECIAL REVENUE FUND
HUMAN DEVELOPMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Human Development Fund was established in FY 1997-1998 to initiate a separate accounting of City expenditures which support training, education, social, and support services to disadvantaged residents. Grant matches provided for in this fund will leverage additional funding from state and local sources to provide among other things child care, elderly nutritional services, and elderly transportation services.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 0	$ 0	$ 0	$ 0
Net Balance	$ 0	$ 0	$ 0	$ 0
General Fund Transfers				
Grant Matches	$ 2,987,043	$ 3,035,730	$ 3,035,730	$ 3,035,730
Delegate Agencies	3,454,872	4,199,076	4,199,076	4,733,075
Literacy Center Operations	816,531	992,907	897,898	1,168,654
After School Challenge Program	3,158,255	3,110,614	3,286,505	4,400,210
S.A. Education Partnership	342,282	369,484	369,329	450,000
Total Revenue & Transfers	$ 10,758,983	$ 11,707,811	$ 11,788,538	$ 13,787,669
CDBG Transfer				
CDBG Public Service Projects	$ 0	$ 2,762,990	$ 2,762,990	$ 2,848,118
	$ 0	$ 2,762,990	$ 2,762,990	$ 2,848,118
TOTAL AVAILABLE FUNDS	$ 10,758,983	$ 14,470,801	$ 14,551,528	$ 16,635,787
APPROPRIATIONS				
Transfers to General Fund				
Library - After School Pilot Program	$ 3,158,255	$ 3,110,614	$ 3,286,505	$ 4,400,210
Community Initiatives - Literacy Ctr. Operations	816,531	992,907	897,898	1,168,654
Community Initiatives - S.A. Education Partnership	342,282	369,484	369,329	450,000
Subtotal	$ 4,317,068	$ 4,473,005	$ 4,553,732	$ 6,018,864
Delegate Agencies:				
Workforce Development	$ 1,107,177	$ 1,345,672	$ 1,345,672	$ 2,156,067
Early Education Enrichment	759,839	923,514	923,514	883,391
Youth Development	841,128	1,022,313	1,022,313	1,026,545
Safety-Net Services	746,728	907,577	907,577	667,072
Subtotal Delegate Agencies	$ 3,454,872	$ 4,199,076	$ 4,199,076	$ 4,733,075
CDBG Public Service Projects				
Youth	$ 0	$ 1,751,990	$ 1,751,990	$ 1,863,618
Child-Care	0	265,000	265,000	305,000
Senior Services	0	200,000	200,000	130,000
Job/Educational	0	289,000	289,000	419,500
Other	0	257,000	257,000	130,000
Subtotal CDBG Projects	$ 0	$ 2,762,990	$ 2,762,990	$ 2,848,118
Transfers for Grant Matches				
Nutrition Program	$ 1,694,743	$ 1,694,743	$ 1,694,743	$ 1,694,743
Child Care Support	1,200,000	1,200,000	1,200,000	1,200,000
Supportive Services to the Elderly	92,300	140,987	140,987	140,987
Subtotal Grant Matches	$ 2,987,043	$ 3,035,730	$ 3,035,730	$ 3,035,730
TOTAL APPROPRIATIONS	$ 10,758,983	$ 14,470,801	$ 14,551,528	$ 16,635,787
GROSS ENDING BALANCE	$ 0	$ 0	$ 0	$ 0
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

SPECIAL REVENUE FUND
INNER CITY REVITALIZATION FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Inner City Revitalization Fund is proposed to be established in FY 1998-1999 to initiate a separate accounting of City expenditures that provide services toward neighborhood revitalization, improvement, maintenance, and stabilization within Loop 410.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ N/A	$ 0	$ 0	$ 0
Transfers from				
1997 Net Annexation Revenue	$ N/A	$ 175,449	$ 175,449	$ 175,449
1998 Net Annexation Revenue	N/A	142,622	142,622	315,944
CPS/Other Revenues	N/A	903,370	903,370	3,655,723
Hotel/Motel-Inner City Arts Partnering Project	N/A	100,000	100,000	100,000
Hotel/Motel-Neighborhood Heritage Revitalization	N/A	0	0	119,000
CDBG	N/A	2,584,677	2,584,677	2,745,282
HOME Grant	N/A	6,678,412	6,678,412	6,409,500
TOTAL AVAILABLE FUNDS	$ N/A	$ 10,584,530	$ 10,584,530	$ 13,520,898
APPROPRIATIONS				
Transfers To				
CRAG Policy Issues/Initiatives	$ N/A	$ 1,321,441	$ 1,321,441	$ 4,366,116
CDBG-Housing	N/A	2,009,677	2,009,677	2,075,000
CDBG-Neighborhood Revitalization	N/A	575,000	575,000	670,282
HOME-First-Time Homebuyers	N/A	2,722,000	2,722,000	2,936,700
HOME-Owner-Occupied Housing Rehab.	N/A	3,283,482	3,283,482	3,022,800
HOME-Rental Rehabilitation	N/A	672,930	672,930	300,000
HOME-Neighborhood Revitalization	N/A	0	0	150,000
TOTAL APPROPRIATIONS	$ N/A	$ 10,584,530	$ 10,584,530	$ 13,520,898
GROSS ENDING BALANCE	$ N/A	$ 0	$ 0	$ 0
NET ENDING BALANCE	$ N/A	$ 0	$ 0	$ 0

SPECIAL REVENUE FUND
INTERNATIONAL CENTER FUND
SUMMARY OF ADOPTED BUDGET

Description:

The International Center Fund was created to account for revenues and the general maintenance of the International Center. Revenue is generated from charges for rent, common area maintenance of the facility, and a contribution from the General Fund to fund two positions that are utilized jointly by both funds.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ N/A	$ 0	$ 0	$ 83,773
Net Balance	$ N/A	$ 0	$ 0	$ 83,773
REVENUES				
Rental of Facility	$ N/A	$ 495,832	$ 477,437	$ 510,069
Maintenance of Facility	N/A	102,778	116,775	144,286
Contribution from General Fund	N/A	46,343	46,343	53,721
Contribution from Equipment Replacement Fund	N/A	0	200,000	62,000
Total Revenue & Transfers	$ N/A	$ 644,953	$ 840,555	$ 770,076
TOTAL AVAILABLE FUNDS	$ N/A	$ 644,953	$ 840,555	$ 853,849
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ N/A	$ 215,060	$ 212,862	$ 290,868
Contractual Services	N/A	299,800	228,725	290,980
Commodities	N/A	24,250	21,440	24,250
Other Expenditures	N/A	84,480	84,480	53,750
Capital Outlay	N/A	11,000	9,275	4,131
Subtotal	$ N/A	$ 634,590	$ 556,782	$ 663,979
Transfers To				
Public Improvement District	$ N/A	$ 0	$ 0	$ 12,231
Equipment Replacement Fund	N/A	0	0	80,310
Capital Projects	N/A	0	200,000	62,000
Subtotal Transfers	$ N/A	$ 0	$ 200,000	$ 154,541
TOTAL APPROPRIATIONS	$ N/A	$ 634,590	$ 756,782	$ 818,520
GROSS ENDING BALANCE	$ N/A	$ 10,363	$ 83,773	$ 35,329
RESTRICTED RESERVE	$ N/A	$ 10,363	$ 83,773	$ 35,329
NET ENDING BALANCE	$ N/A	$ 0	$ 0	$ 0

SPECIAL REVENUE FUND
NELSON W. WOLFF STADIUM
SUMMARY OF ADOPTED BUDGET

Description:

The Wolff Stadium Fund was created as a centralizing mechanism for the various sources that fund sporting events, civic, and social functions at the facility. Centralization of funding sources will ensure efficient accountability for funds and performance. Most revenue is generated from charges for utilizing the facility and a transfer from the General Fund. *In FY 2000, this fund will become a component of the newly created Community and Convention Visitor Fund.*

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 0	$ 0	$ 40,865	$ 0
Accounting Adjustment	(11,462)	0	0	0
Net Balance	$ (11,462)	$ 0	$ 40,865	$ 0
REVENUES				
Facility Rental	$ 153,779	$ 133,500	$ 165,906	$ 0
Event Parking	90,067	113,275	93,023	0
Skyboxes	21,120	21,150	21,120	0
Food & Beverage	266,872	288,891	228,593	0
Advertising	37,725	40,500	40,500	0
Reimbursable Event Staff Exp.	0	36,643	60,232	0
Miscellaneous Income	6,217	18,757	21,540	0
Contribution from General Fund	127,331	111,703	137,176	0
Total Revenues & Transfers	$ 703,111	$ 764,419	$ 768,090	$ 0
TOTAL AVAILABLE FUNDS	$ 691,649	$ 764,419	$ 808,955	$ 0
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 340,282	$ 382,919	$ 371,716	$ 0
Contractual Services	215,953	220,410	241,326	0
Commodities	55,908	75,413	84,802	0
Other Expenditures	16,700	42,250	42,250	0
Capital Outlay	21,941	11,756	0	0
Subtotal Operating	$ 650,784	$ 732,748	$ 740,094	$ 0
Transfers To				
Improvement & Contingency Fund	$ 0	$ 31,671	$ 26,046	$ 0
TOTAL APPROPRIATIONS	$ 650,784	$ 764,419	$ 766,140	$ 0
GROSS ENDING BALANCE	$ 40,865	$ 0	$ 42,815	$ 0
ENDING BALANCE	$ 40,865	$ 0	$ 42,815	$ 0

SPECIAL REVENUE FUND
PUBLIC HEALTH SUPPORT REVENUE FUND
SUMMARY OF ADOPTED BUDGET

Description:

This special revenue fund was established during FY 1989-1990 to account for the revenues and expenditures originating from the co-payment system. The contract between the City of San Antonio and the Texas Department of Health, which provides aid to the City's Health Department, requires that this patient co payment system be implemented.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 1,991,965	$ 1,494,073	$ 1,818,825	$ 1,014,685
Accounting Adjustment	13,736	0	0	0
Net Balance	$ 2,005,701	$ 1,494,073	$ 1,818,825	$ 1,014,685
REVENUES				
Medicaid/Medicare	$ 580,451	$ 610,000	$ 597,000	$ 562,260
Patient Co-Pay	396,504	250,000	275,915	275,900
Community First HMO	63,448	65,000	58,200	65,000
HMO Blue	0	0	20,110	20,110
PCA HMO	36,319	35,000	35,150	35,000
U.T. Health Science Center	0	5,000	9,000	5,000
Foreign Travel Vaccine	148,956	120,000	145,000	150,000
Interest on Time Deposits	108,843	125,290	74,990	92,990
Contributions	0	0	10,000	10,000
Miscellaneous Revenues	78,786	20,000	7,970	20,000
Animal Control Fees	0	0	0	132,069
Transfer from Closed Projects	13,139	15,000	14,865	30,000
Total Revenue & Transfers	$ 1,426,446	$ 1,245,290	$ 1,248,200	$ 1,398,329
TOTAL AVAILABLE FUNDS	$ 3,432,147	$ 2,739,363	$ 3,067,025	$ 2,413,014
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 1,108,997	$ 1,701,252	$ 1,300,533	$ 1,560,605
Contractual Services	129,759	314,355	145,492	191,644
Commodities	151,809	212,370	356,330	212,370
Other Expenditures	13,260	18,455	8,330	19,615
Capital Outlay	2,455	0	23,250	24,475
Subtotal Operating	$ 1,406,280	$ 2,246,432	$ 1,833,935	$ 2,008,709
Transfers To				
Texas Healthy Steps	$ 27,433	$ 75,000	$ 30,000	$ 25,000
Public Health Support Grant	77,801	50,000	70,000	50,000
General Fund	101,808	152,006	118,405	136,513
Subtotal Transfers	$ 207,042	$ 277,006	$ 218,405	$ 211,513
TOTAL APPROPRIATIONS	$ 1,613,322	$ 2,523,438	$ 2,052,340	$ 2,220,222
GROSS ENDING BALANCE	$ 1,818,825	$ 215,925	$ 1,014,685	$ 192,792
RESTRICTED RESERVE	$ 1,818,825	$ 215,925	$ 1,014,685	$ 192,792
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

SPECIAL REVENUE FUND
STORMWATER OPERATING FUND
SUMMARY OF ADOPTED BUDGET

Description:

In FY 1997-1998, the Streets & Drainage Fund was modified to only consist of Street operations. Drainage operations were recorded in the Stormwater Fund. The Stormwater Fund was established to account for all revenues and expenditures associated with the operation and maintenance of all City Stormwater activities. Revenue is generated from a Stormwater fee. The Stormwater Fund consists of several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and stormwater systems.

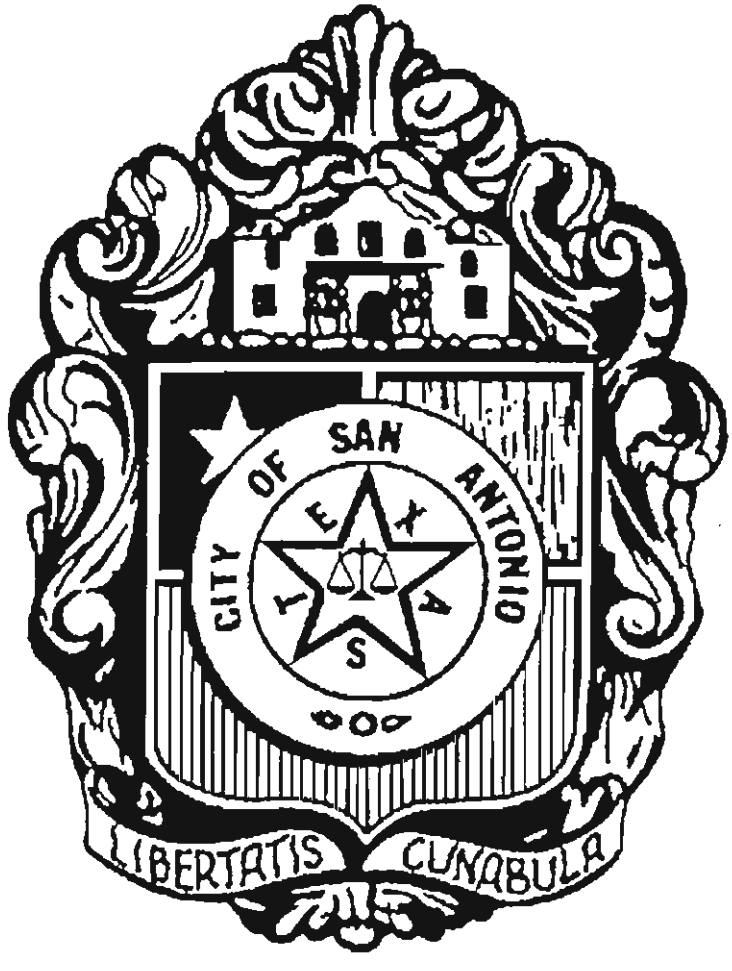
	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 7,595,261	$ 7,552,074	$ 7,632,730	$ (2,084,664)
Accounting Adjustment	(341,074)	0	0	0
Net Balance	$ 7,254,187	$ 7,552,074	$ 7,632,730	$ (2,084,664)
REVENUES				
Stormwater Revenues	$ 13,558,856	$ 13,512,000	$ 13,806,000	$ 16,154,000
Detention Pond Revenues	796,222	2,450,000	2,212,000	2,272,000
Flood Reimbursement	0	0	0	8,853,000
Interest on Time Deposits	404,694	391,750	170,000	0
Total Revenue & Transfers	$ 14,759,772	$ 16,353,750	$ 16,188,000	$ 27,279,000
TOTAL AVAILABLE FUNDS	$ 22,013,959	$ 23,905,824	$ 23,820,730	$ 25,194,336
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 3,969,860	$ 6,487,005	$ 5,958,549	$ 7,329,357
Contractual Services	1,950,367	2,283,143	2,666,010	2,958,560
SAWS - Reimbursement	3,936,599	3,715,994	3,715,994	3,619,484
Commodities	737,428	832,747	1,097,817	971,197
Other Expenditures	117,300	141,950	141,950	132,950
Capital Outlay	1,236,486	1,908,710	1,556,986	720,690
Subtotal Operating	$ 11,948,040	$ 15,369,549	$ 15,137,306	$ 15,732,238
Transfers To				
General Fund-Indirect Cost	$ 348,074	$ 497,493	$ 521,018	$ 678,778
General Fund-Other	1,564,087	245,325	329,070	344,263
Capital Projects-Detention Ponds	59,400	500,000	500,000	4,593,000
Solid Waste-Household Hazardous Waste	461,628	565,000	565,000	468,540
Flood Expenses	0	0	8,853,000	0
Subtotal Transfers	$ 2,433,189	$ 1,807,818	$ 10,768,088	$ 6,084,581
TOTAL APPROPRIATIONS	$ 14,381,229	$ 17,177,367	$ 25,905,394	$ 21,816,819
GROSS ENDING BALANCE	$ 7,632,730	$ 6,728,457	$ (2,084,664)	$ 3,377,517
RESTRICTED RESERVE	$ 892,630	$ 1,121,737	$ 0	$ 1,250,962
NET ENDING BALANCE	$ 6,740,100	$ 5,606,720	$ (2,084,664)	$ 2,126,555

SPECIAL REVENUE FUND
STREET MAINTENANCE AND IMPROVEMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

Prior to FY 1997-1998, this fund also included Drainage operations. Beginning in FY 1997-1998, the Street Maintenance and Improvement Fund became a centralizing mechanism for the various sources that fund maintenance and improvements of street infrastructure. Most revenue is generated from a transfer from the General Fund and street resurfacing charges.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 1,268,145	$ 28,972	$ 208,926	$ 26,550
Accounting Adjustment	(2,836,398)	0	0	0
Net Balance	$ (1,568,253)	$ 28,972	$ 208,926	$ 26,550
REVENUES				
Street Resurfacing/Sewer Installation	$ 32,980	$ 46,000	$ 36,064	$ 37,221
Miscellaneous				
Interest on Time Deposits	664,996	750,100	416,970	405,860
Recovery of Expenditures	14,632	6,500	11,356	8,588
Contribution from VIA	236,108	240,000	240,000	246,015
Contribution from VIA - Improvement Projects	159,557	1,300,000	1,300,000	705,842
Contribution from General Fund	24,895,444	28,370,302	28,395,962	27,527,539
Contribution from SAWS	84,170	0	0	0
Transfer from Closed-Out VIA Improvement Prjs	1,426	0	0	0
Total Revenue & Transfers	$ 26,089,313	$ 30,712,902	$ 30,400,352	$ 28,931,065
TOTAL AVAILABLE FUNDS	$ 24,521,060	$ 30,741,874	$ 30,609,278	$ 28,957,615
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 7,766,081	$ 8,475,556	$ 8,201,544	$ 8,817,339
Contractual Services	2,989,713	4,023,351	4,066,472	3,951,393
Commodities	5,573,760	6,483,769	6,585,489	5,927,042
Other Expenditures	571,490	423,330	423,330	326,160
Capital Outlay	1,596,797	989,148	989,148	182,041
Subtotal Operating	$ 18,497,842	$ 20,395,154	$ 20,265,983	$ 19,203,975
Transfers To				
Contractual Street Repair	$ 5,429,292	$ 9,016,745	$ 9,016,745	$ 9,016,746
VIA Local Assistance Program	0	1,300,000	1,300,000	705,842
Other Projects	385,000	0	0	0
Subtotal Transfers	$ 5,814,292	$ 10,316,745	$ 10,316,745	$ 9,722,588
TOTAL APPROPRIATIONS	$ 24,312,134	$ 30,711,899	$ 30,582,728	$ 28,926,563
GROSS ENDING BALANCE	$ 208,926	$ 29,975	$ 26,550	$ 31,052
RESTRICTED RESERVE	$ 208,926	$ 29,975	$ 26,550	$ 31,052
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Enterprise Funds

ENTERPRISE FUND
AIRPORT OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Airport Revenue Fund is an enterprise fund established to record all revenues and expenditures associated with the operations and maintenance of the San Antonio International and Stinson Field airport facilities. Airport user fees provide for operation and maintenance and required debt service for outstanding bonds. Aviation Bond ordinance prohibits any credit to Improvement and Contingency Reserve Fund which would reduce the Restricted Reserve balance less than three months of operation and maintenance expenses.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 5,294,384	$ 5,273,347	$ 5,537,729	$ 5,316,424
Net Balance	$ 5,294,384	$ 5,273,347	$ 5,537,729	$ 5,316,424
REVENUES				
Operating Revenue	$ 34,885,554	$ 37,105,803	$ 36,624,515	$ 38,174,736
Interest on Time Deposits	386,913	372,780	324,790	316,130
Other Revenue	178,876	174,471	189,980	180,480
Total Revenue	$ 35,451,343	$ 37,653,054	$ 37,139,285	$ 38,671,346
TOTAL AVAILABLE FUNDS	$ 40,745,727	$ 42,926,401	$ 42,677,014	$ 43,987,770
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 13,122,627	$ 14,525,317	$ 13,842,712	$ 14,464,381
Contractual Services	3,529,494	4,247,635	4,387,219	4,173,910
Commodities	861,901	1,326,314	1,102,169	1,276,345
Other Expenditures	1,036,620	1,044,066	1,050,770	1,040,726
Capital Outlay	682,420	789,532	763,617	738,887
Subtotal Operating	$ 19,233,062	$ 21,932,864	$ 21,146,487	$ 21,694,249
Transfers To				
General Fund-Indirect Cost	$ 743,289	$ 703,532	$ 770,739	$ 808,691
General Fund-Other	89,755	159,502	159,502	117,708
Hotel-Motel Fund	0	60,351	60,351	58,201
Improvements & Contingency Fund	4,176,336	2,812,773	3,827,158	4,466,728
Revenue Bond Debt Service	10,881,356	11,683,442	11,312,153	11,302,661
Employee Benefits Insurance Fund	84,200	84,200	84,200	84,200
Subtotal Transfers	$ 15,974,936	$ 15,503,800	$ 16,214,103	$ 16,838,189
TOTAL APPROPRIATIONS	$ 35,207,998	$ 37,436,664	$ 37,360,590	$ 38,532,438
GROSS ENDING BALANCE	$ 5,537,729	$ 5,489,737	$ 5,316,424	$ 5,455,332
RESTRICTED RESERVE	$ 5,537,729	$ 5,489,737	$ 5,316,424	$ 5,455,332
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

ENTERPRISE FUND
AIRPORT CONFISCATED PROPERTY FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Confiscated Property Fund was established for the deposit and use of confiscated monies by the Airport Security Police. Revenue will be used for the purchase of equipment and material for the enhancement of the Airport Security Police.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 237,596	$ 251,016	$ 247,138	$ 255,888
REVENUES				
Confiscated Property	$ 17,142	$ 30,900	$ 30,900	$ 22,640
Interest on Time Deposits	13,363	14,090	11,150	10,850
Total Revenue	$ 30,505	$ 44,990	$ 42,050	$ 33,490
TOTAL AVAILABLE FUNDS	$ 268,101	$ 296,006	$ 289,188	$ 289,378
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 1,211	$ 5,600	$ 5,600	$ 8,500
Commodities	12,281	11,000	13,000	13,000
Capital Outlay	7,471	17,400	14,700	14,000
TOTAL APPROPRIATIONS	$ 20,963	$ 34,000	$ 33,300	$ 35,500
GROSS ENDING BALANCE	$ 247,138	$ 262,006	$ 255,888	$ 253,878
RESTRICTED RESERVE	$ 247,138	$ 262,006	$ 255,888	$ 253,878
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

ENTERPRISE FUND
AIRPORT IMPROVEMENT AND CONTINGENCY FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund was established for the purpose of paying for capital improvements and other capital expenditures related to the Airport System. At the end of each fiscal year, the City will transfer the unrestricted balance remaining in the Airport Operation and Maintenance Fund to this Airport Improvement and Contingency Fund.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 17,320,794	$ 16,524,357	$ 21,418,053	$ 21,435,613
Net Balance	$ 17,320,794	$ 16,524,357	$ 21,418,053	$ 21,435,613
REVENUES				
Transfer from Airport Revenue Fund	$ 4,176,336	$ 2,812,773	$ 3,827,158	$ 4,466,728
Interest on Time Deposits	900,643	594,630	757,410	737,220
Other Revenue	83,805	0	0	0
Total Revenue & Transfers	$ 5,160,784	$ 3,407,403	$ 4,584,568	$ 5,203,948
TOTAL AVAILABLE FUNDS	$ 22,481,578	$ 19,931,760	$ 26,002,621	$ 28,639,561
APPROPRIATIONS				
Operating Expenses				
Capital Projects	$ 831,233	$ 5,390,000	$ 1,150,000	$ 7,882,000
Capital Projects-Stinson Improvement Fund	0	0	0	1,000,000
Capital Program Administration	23,289	169,837	100,008	204,673
Transfer to Grant Funds	209,003	2,196,000	3,317,000	260,000
Transfer to Stinson Improvement Fund	0	500,000	0	500,000
TOTAL APPROPRIATIONS	$ 1,063,525	$ 8,255,837	$ 4,567,008	$ 9,846,673
GROSS ENDING BALANCE	$ 21,418,053	$ 11,675,923	$ 21,435,613	$ 16,792,888
RESTRICTED RESERVE-STINSON	$ 5,373,304	$ 5,000,000	$ 5,543,482	$ 5,213,660
URRESTRICTED RESERVE	$ 16,044,749	$ 6,675,923	$ 15,892,131	$ 11,579,228
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

ENTERPRISE FUND
GOLF COURSE OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Golf Course Revenue Fund was established to record all revenues and expenditures associated with the six existing 18 hole municipal golf courses, the Polo Driving Range, and the San Antonio Pitch and Putt.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 149,390	$ 250,622	$ (415,051)	$ 297,124
Net Balance	$ 149,390	$ 250,622	$ (415,051)	$ 297,124
REVENUES				
Brackenridge Golf Course	$ 798,239	$ 905,260	$ 883,656	$ 986,533
Riverside Golf Course	759,794	818,000	889,040	981,784
Willow Springs Golf Course	831,355	846,710	873,915	969,441
Olmos Golf Course	1,021,636	1,062,200	1,089,399	1,208,713
Mission Del Lago Golf Course	686,841	804,690	768,902	852,039
Cedar Creek Golf Course	1,381,651	1,596,250	1,470,550	1,632,580
Polo Field Driving Range	120,647	149,030	125,650	125,650
San Pedro Pitch and Putt	297,203	360,520	298,600	298,600
Resident Golf Card	275,265	284,920	289,860	289,859
Interest on Time Deposit	8,260	31,900	0	0
Miscellaneous	11,188	12,170	3,420	2,770
Water Surcharge	154,314	148,850	127,100	7,800
City Concession	0	0	0	135,000
Tee Time System	0	0	0	90,000
Advance Tournament Fee	0	0	0	63,270
Total Revenues	$ 6,346,393	$ 7,020,500	$ 6,820,092	$ 7,644,039
TOTAL AVAILABLE FUNDS	$ 6,495,783	$ 7,271,122	$ 6,405,041	$ 7,941,163
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 3,271,024	$ 3,481,480	$ 3,323,388	$ 3,786,580
Contractual Services	1,354,803	1,438,776	1,228,973	1,510,038
Commodities	885,754	902,161	842,136	950,871
Other Expenditures	138,308	119,845	121,580	177,915
Capital Outlay	47,387	43,380	45,617	62,220
Subtotal Operating	$ 5,697,276	$ 5,985,642	$ 5,561,694	$ 6,487,624
Transfers To				
General Fund	$ 130,000	$ 130,000	$ 0	$ 0
General Fund-Overhead	295,702	303,976	299,908	332,672
General Fund-Other	0	0	0	7,373
Golf Course Debt Service	583,783	600,672	154,568	260,690
Turf Equipment Debt	0	0	0	100,893
Golf Carts & Equipment Reserve Fund	197,400	89,637	89,637	89,637
Employee Benefits Insurance Fund	2,109	2,110	2,110	2,110
Other Funds	4,564	0	0	0
Subtotal Transfers	$ 1,213,558	$ 1,126,395	$ 546,223	$ 793,375
TOTAL APPROPRIATIONS	$ 6,910,834	$ 7,112,037	$ 6,107,917	$ 7,280,999
GROSS ENDING BALANCE	$ (415,051)	$ 159,085	$ 297,124	$ 660,164
RESTRICTED RESERVE	$ 0	$ 0	$ 0	$ 0
NET ENDING BALANCE	$ (415,051)	$ 159,085	$ 297,124	$ 660,164

ENTERPRISE FUND
PARKING OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Parking Fund was established in FY 1979-1980 to account for revenues and expenditures associated with the operation, maintenance and debt to the City's parking structures and parking areas. The Public Works Department is responsible for the administration of the Parking Facilities Fund, which is a self-supporting operation.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 2,359,562	$ 2,639,571	$ 2,612,789	$ 2,897,125
Net Balance	$ 2,359,562	$ 2,839,571	$ 2,812,789	$ 2,897,125
REVENUES				
Parking Lot Fees	$ 5,391,307	$ 6,198,300	$ 6,207,942	$ 6,268,977
Parking Meter Collections	925,553	943,795	930,000	935,950
Retail Space Leases	487,806	510,922	468,004	551,410
Employee Bus Fare/Carpool	79,475	108,523	43,500	51,000
Miscellaneous	3,273	2,100	4,500	4,590
Recovery of Expenditures	14,720	16,790	16,790	17,125
Interest on Time Deposits	147,690	155,160	132,300	128,770
Contribution from General Fund	288,121	306,167	307,351	323,882
Contribution from Improvement & Contingency	0	12,000	12,000	0
Total Revenue & Transfers	$ 7,337,945	$ 8,253,757	$ 8,122,387	$ 8,281,704
TOTAL AVAILABLE FUNDS	$ 9,897,507	$ 10,893,328	$ 10,735,178	$ 11,178,829
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 3,060,034	$ 3,552,664	$ 3,361,710	$ 3,695,244
Contractual Services	1,015,153	1,054,427	1,032,178	972,937
Commodities	204,364	220,259	213,965	214,679
Other Expenditures	234,487	245,130	264,525	220,920
Capital Outlay	86,564	230,607	264,651	210,264
Subtotal Operating	$ 4,600,602	$ 5,303,087	$ 5,137,029	$ 5,314,044
Transfers To				
General Fund-Indirect Cost	$ 245,308	$ 305,138	$ 277,965	$ 316,394
General Fund-Other	200,000	135,993	135,993	138,233
Public Improvement District	0	0	0	21,528
CIP Reserve Fund - Market Square	22,951	100,000	100,000	100,000
Improvements & Contingencies	100,000	100,000	100,000	100,000
Parking Facility Debt Service	1,913,748	2,086,725	2,084,954	1,962,807
Employee Benefits Insurance Fund	2,109	2,110	2,110	2,110
Subtotal Transfers	$ 2,484,116	$ 2,729,986	$ 2,701,022	$ 2,641,072
TOTAL APPROPRIATIONS	$ 7,084,718	$ 8,033,053	$ 7,838,051	$ 7,955,116
GROSS ENDING BALANCE	$ 2,612,789	$ 2,860,275	$ 2,897,125	$ 3,223,713
RESTRICTED RESERVE	$ 376,170	$ 422,707	$ 406,032	$ 425,315
NET ENDING BALANCE	$ 2,236,619	$ 2,437,568	$ 2,491,093	$ 2,798,398

ENTERPRISE FUND
PARKING IMPROVEMENT AND CONTINGENCY FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund was established to provide a reserve for capital improvements, acquisitions, and other capital expenditures related to the City's Parking Division.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 326,376	$ 445,136	$ 445,663	$ 556,413
REVENUES				
Transfer from Parking Revenue Fund	$ 100,000	$ 100,000	$ 100,000	$ 100,000
Interest On Time Deposits	19,787	18,060	22,750	22,140
Total Revenue & Transfers	$ 119,787	$ 118,060	$ 122,750	$ 122,140
TOTAL AVAILABLE FUNDS	$ 446,163	$ 563,196	$ 568,413	$ 678,553
APPROPRIATIONS				
Transfers To				
Transfer to Parking Operating Fund	$ 500	$ 12,000	$ 12,000	$ 0
Parking Security Improvement	0	0	0	113,500
TOTAL APPROPRIATIONS	$ 500	$ 12,000	$ 12,000	$ 113,500
GROSS ENDING BALANCE	$ 445,663	$ 551,196	$ 556,413	$ 565,053
RESTRICTED RESERVE	$ 445,663	$ 551,196	$ 556,413	$ 565,053
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

ENTERPRISE FUND
SOLID WASTE OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Solid Waste Revenue Fund was created to record all revenues and expenditures associated with the operation and maintenance of the Solid Waste Program. Revenues, including fees for solid waste collection, are used to fund refuse collection and disposal.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 8,184,147	$ 8,782,715	$ 8,973,026	$ 7,923,194
Accounting Adjustment	390,507	0	0	0
Net Balance	$ 8,574,654	$ 8,782,715	$ 8,973,026	$ 7,923,194
REVENUES				
Solid Waste Processing Fee	$ 35,654,365	$ 32,778,576	$ 32,794,736	$ 31,996,039
Environmental Service Fee	0	5,457,114	5,322,929	7,168,219
Commercial Collection Fee	83,500	85,000	78,817	79,605
Commercial Brush Fee	22,249	16,800	20,045	22,049
Special Request Pickup	102,186	74,720	80,184	83,180
Recycling Program	224,674	175,500	153,355	158,205
Franchise Fee	361,975	310,000	354,000	354,000
Northeast Transfer Station Lease	100,000	100,000	100,000	100,000
Interest on Time Deposits	574,209	668,760	482,770	469,900
Miscellaneous Revenue	20,540	20,148	0	0
Contribution from Stormwater	461,629	565,000	565,000	468,540
Total Revenue & Transfers	$ 37,605,327	$ 40,251,618	$ 39,951,836	$ 40,899,737
TOTAL AVAILABLE FUNDS	$ 46,179,981	$ 49,034,333	$ 48,924,862	$ 48,822,931
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 16,810,870	$ 18,091,707	$ 18,299,588	$ 19,152,736
Contractual Services	14,784,995	16,731,240	16,686,749	17,448,765
Commodities	2,420,985	2,547,107	2,231,667	2,559,477
Other Expenditures	617,720	467,741	470,541	448,843
Capital Outlay	137,671	365,139	375,139	675,970
Subtotal Operating	$ 34,772,241	$ 38,202,934	$ 38,063,684	$ 40,285,791
Transfers To				
General Fund-Indirect Cost	$ 1,373,535	$ 1,379,455	$ 1,463,711	$ 1,559,088
General Fund-Other	267,633	669,189	766,772	626,077
Improvement & Contingency Fund	250,000	250,000	250,000	250,000
Employee Benefits Insurance Fund	105,249	105,250	105,250	105,250
Solid Waste Debt Service Fund	437,907	350,712	352,251	0
Capital Projects	0	0	0	460,501
Other	390	0	0	0
Subtotal Transfers	$ 2,434,714	$ 2,754,606	$ 2,937,984	$ 3,000,916
TOTAL APPROPRIATIONS	$ 37,206,955	$ 40,957,540	$ 41,001,668	$ 43,286,707
GROSS ENDING BALANCE	$ 8,973,026	$ 8,076,793	$ 7,923,194	$ 5,536,224
RESTRICTED RESERVE	$ 2,886,214	$ 3,153,150	$ 3,140,712	$ 3,300,818
NET ENDING BALANCE	$ 6,086,812	$ 4,923,643	$ 4,782,482	$ 2,235,406

ENTERPRISE FUND
SOLID WASTE IMPROVEMENT AND CONTINGENCY FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund was established to provide a reserve for capital improvements, acquisitions, and other capital expenditures related to the City's Solid Waste functions. A yearly transfer of available funds will be moved from the operating fund to this Improvement and Contingency Fund.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 718,863	$ 825,026	$ 828,769	$ 92,529
REVENUES				
Transfer from Solid Waste Operating Fund	$ 250,000	$ 250,000	$ 250,000	$ 250,000
Interest On Time Deposits	37,777	34,280	38,760	37,730
Total Revenue & Transfers	$ 287,777	$ 284,280	$ 288,760	$ 287,730
TOTAL AVAILABLE FUNDS	$ 1,006,640	$ 1,109,306	$ 1,117,529	$ 380,259
APPROPRIATIONS				
Transfers To				
Solid Waste Operating Fund	$ 0	$ 0	$ 0	$ 0
Capital Projects	177,871	900,000	1,025,000	250,000
Subtotal Transfers	$ 177,871	$ 900,000	$ 1,025,000	$ 250,000
TOTAL APPROPRIATIONS	$ 177,871	$ 900,000	$ 1,025,000	$ 250,000
GROSS ENDING BALANCE	$ 828,769	$ 209,306	$ 92,529	$ 130,259
RESTRICTED RESERVE	$ 828,769	$ 209,306	$ 92,529	$ 130,259
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

Expendable Trust Funds

EXPENDABLE TRUST FUND
BEXAR COUNTY RABIES CONTROL FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Rabies Control Fund was established to account for reimbursement by the County for rabies control in unincorporated Bexar County. This program is supervised by the City of San Antonio Animal Control Division of the Health Department and is responsible for patrolling this area in order to impound stray dogs and injured and unwanted animals. All expenses of the project are paid by Bexar County.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 0	$ 0	$ 0	$ 0
Accounting Adjustment	132	0	0	0
Net Balance	$ 132	$ 0	$ 0	$ 0
REVENUES				
Contribution from Other Agencies	$ 149,241	$ 154,056	$ 169,491	$ 155,577
Total Revenue & Transfers	$ 149,241	$ 154,056	$ 169,491	$ 155,577
TOTAL AVAILABLE FUNDS	$ 149,373	$ 154,056	$ 169,491	$ 155,577
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 118,435	$ 124,899	$ 136,734	$ 127,060
Contractual Services	11,604	11,867	12,967	11,917
Commodities	14,654	15,960	18,460	15,960
Other Expenditures	4,680	1,330	1,330	640
TOTAL APPROPRIATIONS	$ 149,373	$ 154,056	$ 169,491	$ 155,577
ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

EXPENDABLE TRUST FUND
CASA SAN ANTONIO PROGRAM
SUMMARY OF ADOPTED BUDGET

Description:

The CASA San Antonio foreign office program was established to develop U.S.-Mexico commerce by developing business partnerships and investment and co-investment programs between Mexico and San Antonio. The program also promotes San Antonio as a major tourist destination. The program has established Casa San Antonio offices in Guadalajara, Jalisco, Monterrey, Nuevo Leon, and Mexico City. *In FY 2000, this program will be incorporated within the Hotel/Motel Tax Fund under the Department of International Affairs.*

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 5,868	$ 5,177	$ 9,129	$ 0
Accounting Adjustment	0	0	0	0
Net Balance	$ 5,868	$ 5,177	$ 9,129	$ 0
REVENUES				
Transfer from General Fund - Economic Initiative	$ 153,774	$ 265,040	$ 265,040	$ 0
Transfer from Special Revenue - Hotel/Motel	94,524	145,420	145,420	0
Fees for Services/Contributions	30,674	30,000	22,554	0
Total Revenue & Transfers	$ 278,972	$ 440,460	$ 433,014	$ 0
TOTAL AVAILABLE FUNDS	$ 284,840	$ 445,637	$ 442,143	$ 0
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 115,930	$ 128,089	$ 127,579	$ 0
Contractual Services	147,230	292,004	281,458	0
Commodities	8,701	12,948	12,798	0
Other Expenditures	1,898	2,180	2,180	0
Capital Outlay	1,952	0	0	0
TOTAL APPROPRIATIONS	$ 275,711	$ 435,221	$ 424,015	$ 0
ENDING BALANCE	$ 9,129	$ 10,416	$ 18,128	$ 0

EXPENDABLE TRUST FUND
SAN ANTONIO LOCAL DEVELOPMENT CORPORATION
SUMMARY OF ADOPTED BUDGET

Description:

The San Antonio Local Development Corporation, Inc. (SALDC) is a Certified Development Corporation which is authorized to administer SBA 502, SBA 504, and EDA Revolving Loan Fund loan programs. The primary objective for these programs is to create and retain jobs and increase the tax base of the City by providing industrial and commercial loans to assist small businesses. This fund was created to finance the activities of staff supporting the SALDC.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 12,079	$ 12,476	$ (17,798)	$ 1,212
REVENUES				
Transfer from General Fund	$ 70,072	$ 45,000	$ 45,000	$ 45,000
SALDC Loan Programs (SBA and EDA)	26,929	120,000	125,000	111,500
Recovery of Expenditures - Microloan	56,858	50,000	50,000	52,500
Total Revenue & Transfers	$ 153,859	$ 215,000	$ 220,000	$ 209,000
TOTAL AVAILABLE FUNDS	$ 165,938	$ 227,476	$ 202,202	$ 210,212
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 156,212	$ 160,617	$ 161,940	$ 171,392
Contractual Services	19,430	48,595	32,200	33,025
Commodities	7,104	10,000	3,100	4,000
Other Expenditures	990	750	750	930
Capital Outlay	0	2,425	3,000	0
TOTAL APPROPRIATIONS	$ 183,736	$ 222,387	$ 200,990	$ 209,347
ENDING BALANCE	$ (17,798)	$ 5,089	$ 1,212	$ 865

EXPENDABLE TRUST FUND
SAN JOSE BURIAL FUND
SUMMARY OF ADOPTED BUDGET

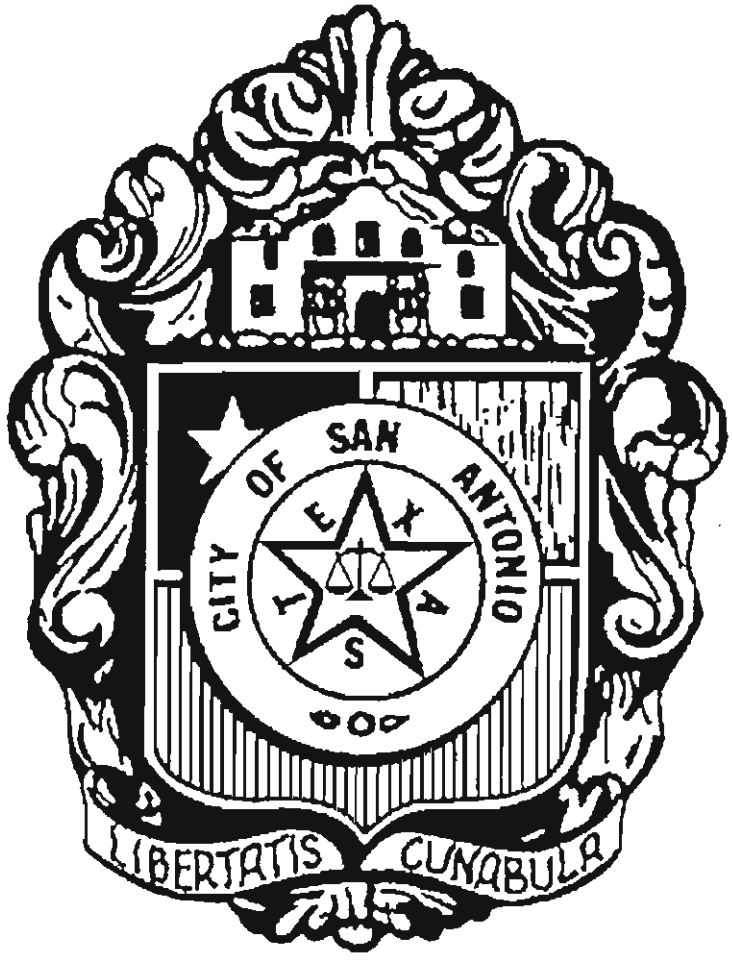
Description:

The San Jose Burial Fund was established to account for the maintenance of the San Jose Burial Park. This park is supervised by the City of San Antonio Parks and Recreation Department.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 3,353,592	$ 3,428,813	$ 3,447,552	$ 3,515,513
Accounting Adjustment	(902)	0	0	0
Net Balance	$ 3,352,690	$ 3,428,813	$ 3,447,552	$ 3,515,513
REVENUES				
Sale of Lots	$ 22,955	$ 22,352	$ 25,000	$ 30,000
Interest on Investments	0	0	0	0
Interest on Time Deposits	184,084	162,725	159,600	155,350
Total Revenue & Transfers	$ 207,039	$ 185,077	$ 184,600	$ 185,350
TOTAL AVAILABLE FUNDS	$ 3,559,729	$ 3,613,890	$ 3,632,152	$ 3,700,863
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 89,675	$ 99,445	$ 98,996	$ 107,681
Contractual Services	743	0	0	0
Commodities	5,781	9,330	9,222	9,330
Other Expenditures	2,260	0	0	460
Capital Outlay	5,851	0	0	0
Subtotal Operating	$ 104,310	$ 108,775	$ 108,218	$ 117,471
Transfers To				
General Fund	$ 7,867	$ 8,363	$ 8,421	$ 9,028
TOTAL APPROPRIATIONS	$ 112,177	$ 117,138	$ 116,639	$ 126,499
ENDING BALANCE	$ 3,447,552	$ 3,496,752	$ 3,515,513	$ 3,574,364

EXPENDABLE TRUST FUNDS
FIDUCIARY FUNDS
SUMMARY OF ADOPTED BUDGET

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
MEMORIAL AND GIFTS FUND				
Beginning Balance	$ 3,473,709	$ 3,476,709	$ 3,449,469	$ 3,374,469
Revenues	$ 2,082,117	$ 813,000	$ 550,000	$ 587,500
Expenditures	2,106,357	813,000	625,000	587,500
Ending Balance	$ 3,449,469	$ 3,476,709	$ 3,374,469	$ 3,374,489
FIRE AND POLICEMEN'S PENSION FUND				
Beginning Balance	$ 931,186,233	$ 928,345,233	$ 963,183,138	$ 962,683,138
Revenues	$ 70,578,846	$ 34,394,000	$ 35,500,000	$ 35,700,000
Expenditures	36,581,941	34,394,000	36,000,000	35,700,000
Ending Balance	$ 963,183,138	$ 928,345,233	$ 962,683,138	$ 962,683,138
PARKS AND RECREATION ATHLETIC FUND				
Beginning Balance	$ 897,717	$ 1,021,716	$ 1,001,072	$ 1,088,572
Revenues	$ 644,428	$ 334,000	$ 366,500	$ 343,000
Expenditures	541,073	334,000	301,000	343,000
Ending Balance	$ 1,001,072	$ 1,021,716	$ 1,086,572	$ 1,088,572
911 DISTRICT FUND				
Beginning Balance	$ 65,823	$ 37,823	$ 55,541	$ 64,341
Revenues	$ 532,243	$ 514,000	$ 255,000	$ 250,600
Expenditures	542,525	514,000	246,200	250,600
Ending Balance	$ 55,541	$ 37,823	$ 64,341	$ 64,341
HOUSING TRUST FUND				
Beginning Balance	$ 10,818,250	$ 11,349,250	$ 11,329,448	$ 11,804,448
Revenues	$ 1,342,247	$ 1,128,000	$ 1,325,000	$ 1,087,000
Expenditures	831,049	1,128,000	850,000	1,087,000
Ending Balance	$ 11,329,448	$ 11,349,250	$ 11,804,448	$ 11,804,448
FIRE AND POLICEMEN'S PREFUNDED FUND				
Residual Equity Transfer In	$ 34,951,345	$ 43,858,534	$ 40,085,162	$ 43,858,534
Revenues	$ 6,273,012	$ 10,879,000	$ 8,000,000	$ 5,750,000
Expenditures	3,139,195	2,919,000	3,500,000	5,750,000
Ending Balance	$ 40,085,162	$ 51,818,534	$ 44,585,162	$ 43,858,534


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Internal Service Funds

INTERNAL SERVICE FUND
INFORMATION SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

This Internal Service Funds is used to record activities related to the Information Services Department. The Information Services Department provides data processing, telephone & radio services 24 hours a day, 7 days a week to all City departments as well as Data Communications services to the San Antonio Water System and Bexar County in support of the county-wide Criminal Justice Information System.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 735,627	$ 1,868,849	$ 2,619,880	$ 2,756,959
Accounting Adjustment	0	0	0	0
Net Balance	$ 735,627	$ 1,868,849	$ 2,619,880	$ 2,756,959
REVENUES				
City of San Antonio Billings	$ 10,985,266	$ 11,210,950	$ 11,331,600	$ 11,763,417
Bexar County Billings	61,215	110,780	89,000	90,000
SAWS Billings	3,992	2,400	2,900	3,100
Other Agency Billings	68,325	76,690	56,650	55,510
Telecommunications Charges	694,990	624,820	679,600	720,590
Radio Shop Charges	1,895,444	1,653,250	1,861,800	1,390,350
Miscellaneous Revenue	3,225	2,180	2,110	2,540
Interest on Time Deposits	55,049	13,170	117,100	113,970
Sale of Fixed Assets	6,950	0	0	0
Total Revenue	$ 13,774,456	$ 13,694,240	$ 14,140,760	$ 14,139,477
TOTAL AVAILABLE FUNDS	$ 14,510,083	$ 15,563,089	$ 16,760,640	$ 16,896,436
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 6,227,591	$ 7,682,011	$ 7,435,605	$ 8,458,848
Contractual Services	2,495,543	3,397,120	3,030,510	3,769,850
Commodities	1,525,800	1,480,275	1,431,805	2,240,480
Other Expenditures	141,130	166,585	116,740	117,050
Lease Purchase Contracts	0	360,000	204,680	272,120
Capital Outlay	186,237	334,375	226,755	270,000
Inventories	676,341	851,000	884,480	358,000
Subtotal Operating	$ 11,252,642	$ 14,271,366	$ 13,330,575	$ 15,486,348
Transfers To				
General Fund-Indirect Cost	$ 606,723	$ 670,353	$ 645,395	$ 809,069
General Fund-Other	22,418	10,493	10,493	45,738
Other Transfers	8,420	34,033	17,218	34,033
Subtotal Transfers	$ 637,561	$ 714,879	$ 673,106	$ 888,840
TOTAL APPROPRIATIONS	$ 11,890,203	$ 14,986,245	$ 14,003,681	$ 16,375,188
GROSS ENDING BALANCE	$ 2,619,880	$ 576,844	$ 2,756,959	$ 521,248
RESTRICTED RESERVE	$ 2,619,880	$ 576,844	$ 2,756,959	$ 521,248
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

INTERNAL SERVICE FUND
PURCHASING AND GENERAL SERVICES FUND
SUMMARY OF ADOPTED BUDGET

Description:

Internal Service Fund 71 was established to record all revenues and expenditures associated with provision of services to City departments and other government entities. The Purchasing Department provides support services on a charge-back basis to other City departments, as well as other governmental agencies.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 3,765,403	$ 3,368,326	$ 2,563,724	$ 1,250,266
Accounting Adjustment	0	0	0	0
Net Balance	$ 3,765,403	$ 3,368,326	$ 2,563,724	$ 1,250,266
REVENUES				
Central Stores	$ 1,675,304	$ 1,610,433	$ 1,758,200	$ 1,752,240
Automotive	15,998,435	17,407,380	17,150,640	18,618,327
Procurement	0	0	0	625,000
Interest on Time Deposits	104,191	140,840	40,130	39,060
Other Revenue	193,194	49,220	86,870	43,550
Transfer from Information Services	22,418	23,000	23,000	23,900
Transfer from Employee Benefits Ins. Fund	54,299	55,000	55,000	57,200
Total Revenue & Transfers	$ 18,047,841	$ 19,285,873	$ 19,113,840	$ 21,159,277
TOTAL AVAILABLE FUNDS	$ 21,813,244	$ 22,654,199	$ 21,677,564	$ 22,409,543
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 6,177,770	$ 7,506,447	$ 6,581,827	$ 7,906,056
Contractual Services	1,060,044	1,131,950	1,131,160	1,121,495
Commodities	216,126	231,740	231,430	240,790
Other Expenditures	146,623	184,290	181,940	175,020
Capital Outlay	292,150	443,884	436,428	222,250
Commodities/Services-Resale	10,645,240	11,198,530	10,243,280	10,723,450
Subtotal Operating	$ 18,537,953	$ 20,696,841	$ 18,806,065	$ 20,389,061
Transfers To				
General Fund-Indirect Cost	$ 555,629	$ 673,321	$ 582,635	$ 701,176
General Fund-Other	84,368	151,152	151,152	111,729
Transfer to Capital Projects	0	773,056	810,820	0
Other Transfers	71,570	71,570	76,626	75,997
Subtotal Transfers	$ 711,567	$ 1,669,099	$ 1,621,233	$ 888,902
TOTAL APPROPRIATIONS	$ 19,249,520	$ 22,365,940	$ 20,427,298	$ 21,277,963
GROSS ENDING BALANCE	$ 2,563,724	$ 288,259	$ 1,250,266	$ 1,131,580
RESTRICTED RESERVE	$ 2,563,724	$ 288,259	$ 1,250,266	$ 1,131,580
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

INTERNAL SERVICE FUND
EQUIPMENT RENEWAL AND REPLACEMENT FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Equipment Renewal and Replacement Fund was established to record all revenues and expenditures associated with the replacement function of vehicles and heavy equipment. Revenues are generated from lease payments which are collected from all City departments participating in the replacement program.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 17,665,431	$ 14,603,388	$ 17,708,157	$ 18,240,027
Net Balance	$ 17,665,431	$ 14,603,388	$ 17,708,157	$ 18,240,027
REVENUES				
Sale of Vehicles	$ 3,134,358	$ 2,130,000	$ 2,725,760	$ 2,420,000
Interest on Time Deposits	965,833	911,410	920,780	895,430
Lease of Rolling Equipment	9,768,075	12,308,048	12,784,872	12,390,582
Miscellaneous	154,868	102,560	128,500	127,400
International Center Loan Proceeds	0	0	0	80,310
Interest from Golf Course Fund	8,297	1,627	1,620	0
Interest from Confiscated Property	65,389	48,787	22,400	0
Total Revenue	$ 14,096,820	$ 15,502,432	$ 16,583,932	$ 15,913,722
TOTAL AVAILABLE FUNDS	$ 31,762,251	$ 30,105,820	$ 34,292,089	$ 34,153,749
APPROPRIATIONS				
Operating Expenses				
Contractual Services	$ 54,572	$ 75,000	$ 58,420	$ 160,228
Commodities	628	5,000	0	0
Capital Outlay	13,998,894	15,288,950	14,903,245	14,511,360
Subtotal Operating	$ 14,054,094	$ 15,368,950	$ 14,961,665	$ 14,671,588
Transfers To				
General Fund-Other	$ 0	$ 12,917	$ 12,917	$ 17,262
International Center	0	0	200,000	62,000
Capital Projects	0	752,480	877,480	500,000
Subtotal Transfers	$ 0	$ 765,397	$ 1,090,397	$ 579,262
TOTAL APPROPRIATIONS	$ 14,054,094	$ 16,134,347	$ 16,052,062	$ 15,250,850
GROSS ENDING BALANCE	$ 17,708,157	$ 13,971,473	$ 18,240,027	$ 18,902,899
RESERVE FOR FUTURE PURCHASES	$ 17,708,157	$ 13,971,473	$ 18,240,027	$ 18,902,899
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

INTERNAL SERVICE FUND
TEMPORARY SERVICES
SUMMARY OF ADOPTED BUDGET

Description:

The Temporary Services Fund was established to record all revenues and expenditures associated with the provision of temporary services to City departments. These services are provided to City departments when employees are not available due to injuries, extended illness or special projects. The Budget & Employee Services Department provides temporary support services on a charge-back basis to other City departments.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 0	$ 0	$ 55,914	$ 55,914
Net Balance	$ 0	$ 0	$ 55,914	$ 55,914
REVENUES				
Temporary Services	$ 1,863,001	$ 1,699,676	$ 1,358,526	$ 1,426,452
Total Revenue & Services	$ 1,863,001	$ 1,699,676	$ 1,358,526	$ 1,426,452
TOTAL AVAILABLE FUNDS	$ 1,863,001	$ 1,699,676	$ 1,414,440	$ 1,482,366
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 1,797,900	$ 1,687,686	$ 1,356,182	$ 1,423,452
Contractual Services	9,187	11,990	2,344	3,000
Subtotal Operating	$ 1,807,087	$ 1,699,676	$ 1,358,526	$ 1,426,452
TOTAL APPROPRIATIONS	$ 1,807,087	$ 1,699,676	$ 1,358,526	$ 1,426,452
GROSS ENDING BALANCE	$ 55,914	$ 0	$ 55,914	$ 55,914
RESTRICTED RESERVE	$ 55,914	$ 0	$ 55,914	$ 55,914
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

SELF INSURANCE FUND
EMPLOYEE BENEFITS INSURANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

The Employee Benefits Insurance Fund consolidates the revenues and expenditures associated with benefits provided to City employees including medical, dental, and vision insurance. The major portion of the funding comes from premiums paid by departments for their employees. Costs include a third party administrator to process health claims, Health Department's Employee Wellness Clinic, and administrative staff.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 3,105,083	$ 1,323,649	$ 4,207,069	$ 5,252,377
Accounting Adjustment	6,681	0	0	0
Net Balance	$ 3,111,764	$ 1,323,649	$ 4,207,069	$ 5,252,377
REVENUES				
City Medical Plan Assessments	$ 18,083,596	$ 20,101,800	$ 20,572,360	$ 20,963,222
HMO Medical Plan Assessments	9,226,202	10,148,290	10,954,550	10,837,149
City Dental Plan Assessments	287,715	306,020	321,290	327,715
DMO Dental Plans	300,776	306,320	291,059	296,880
City Vision Plan Assessments	208,565	211,290	202,270	206,315
Life Insurance Plan Assessments	423,618	477,000	433,821	442,497
Other Insurance Plans Assessments	114,732	115,170	126,616	129,278
Large Claims Assessment	2,558,212	0	0	0
Other Revenues	12,647	0	0	0
Interest on Time Deposits	363,221	246,000	389,960	379,560
Recovery of Expenditures	378,189	390,800	315,617	335,000
Transfers from General Fund	1,843,900	2,243,900	2,243,900	2,243,900
Transfers from Unemployment Comp.	0	300,000	300,000	100,000
Transfers from Other Funds	294,706	294,710	294,710	294,710
Total Revenue & Transfers	$ 34,096,079	$ 35,141,300	$ 36,446,153	$ 36,556,226
TOTAL AVAILABLE FUNDS	$ 37,207,843	$ 36,464,949	$ 40,653,222	$ 41,808,603
APPROPRIATIONS				
Operating Expenses				
Administration - City	$ 534,657	$ 772,052	$ 730,838	$ 841,099
Administration - Contracts	856,007	992,089	974,334	1,086,888
CitiMed Claims	21,777,228	22,300,284	22,938,405	24,773,480
HMO Payments	7,824,055	8,099,290	8,449,145	8,859,940
DMO Payments	442,752	444,481	444,480	452,352
CitiDent Claims	374,115	411,021	353,440	381,715
Vision Claims	336,929	329,230	329,230	329,230
Premiums - Stop Loss	0	300,000	300,000	200,000
Other Insurance Payments	511,374	515,000	515,000	515,000
Subtotal Operating	$ 32,657,117	$ 34,163,447	$ 35,034,872	$ 37,439,704
Transfers To				
General Fund-Indirect Cost	$ 33,358	$ 112,503	$ 51,923	$ 64,433
General Fund-Other	0	25,475	25,475	35,900
Employee Wellness Program	256,000	275,000	275,000	275,000
Internal Service Fund	54,299	54,300	13,575	54,300
Subtotal Transfers	$ 343,657	$ 467,278	$ 365,973	$ 429,633
TOTAL APPROPRIATIONS	$ 33,000,774	$ 34,630,725	$ 35,400,845	$ 37,869,337
GROSS ENDING BALANCE	$ 4,207,069	$ 1,834,224	$ 5,252,377	$ 3,939,266

SELF INSURANCE FUND
EXTENDED SICK LEAVE PROGRAM
SUMMARY OF ADOPTED BUDGET

Description:

The Internal Service Fund for the Extended Sick Leave Program provides a single account for settlement of claims associated with the City's Employee Long-Term Disability Plan. Claims are administered by City staff and departments are assessed premiums to cover expenditures.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 40,337	$ 40,337	$ 53,314	$ 53,314
REVENUES				
Participant Assessments	$ 16,599	$ 35,000	$ 24,940	$ 30,000
Interest on Time Deposits	1,560	4,500	2,020	1,960
Recovery of Expenses	11,417	0	0	0
Total Revenue & Transfers	$ 29,576	$ 39,500	$ 26,960	$ 31,960
TOTAL AVAILABLE FUNDS	$ 69,913	$ 79,837	$ 80,274	$ 85,274
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 16,599	$ 39,500	$ 26,960	$ 31,960
Subtotal Operating	$ 16,599	$ 39,500	$ 26,960	$ 31,960
TOTAL APPROPRIATIONS	$ 16,599	$ 39,500	$ 26,960	$ 31,960
GROSS ENDING BALANCE	$ 53,314	$ 40,337	$ 53,314	$ 53,314

SELF INSURANCE FUND
LIABILITY INSURANCE FUND
SUMMARY OF ADOPTED BUDGET

Description:

This fund consolidates the City's Liability Insurance Programs. The fund's revenues are collected through charges to City departments and expenditures are made to settle tort claims against the City. The fund includes the administrative cost for Risk Management and Litigation staff, insurance premiums, and the third party administrative fees.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ (965,803)	$ 730,034	$ 2,557,650	$ 2,880,031
Accounting Adjustment	8,872	0	0	0
Net Balance	$ (956,931)	$ 730,034	$ 2,557,650	$ 2,880,031
REVENUES				
Department Assessments	$ 11,869,444	$ 9,215,765	$ 9,226,905	$ 9,215,765
Interest on Time Deposits	920,571	890,000	957,750	932,220
Stop Loss Payments	135,000	20,000	0	20,000
Recovery of Expenditures	36,835	2,000	7,000	2,000
Compensation for Damages	168,497	211,000	238,623	211,000
Other Revenue	65,980	0	336,473	53,020
Total Revenue & Transfers	$ 13,196,327	$ 10,338,765	$ 10,766,751	$ 10,434,005
TOTAL AVAILABLE FUNDS	$ 12,239,396	$ 11,068,799	$ 13,324,401	$ 13,314,036
APPROPRIATIONS				
Operating Expenses				
Administration - City	$ 935,765	$ 1,032,193	$ 1,074,552	$ 1,094,431
Administration - Contracts	413,762	504,300	564,300	484,000
Claims - Insurance	4,572,975	6,781,000	7,501,000	7,387,000
Premiums - Excess Liability	1,105,659	1,300,000	1,296,500	1,217,200
Subtotal Operating	$ 7,028,161	$ 9,617,493	$ 10,436,352	$ 10,182,631
Transfers To				
General Fund-Indirect Cost	$ 0	$ 0	$ 0	$ 107,382
General Fund-Other	0	8,018	8,018	9,979
Capital Projects Fund	18,585	0	0	0
Van De Walle	2,635,000	0	0	0
Subtotal Transfers	$ 2,653,585	$ 8,018	$ 8,018	$ 117,361
TOTAL APPROPRIATIONS	$ 9,681,746	$ 9,625,511	$ 10,444,370	$ 10,299,992
GROSS ENDING BALANCE	$ 2,557,650	$ 1,443,288	$ 2,880,031	$ 3,014,044
RESTRICTED RESERVE	$ 2,557,650	$ 1,443,288	$ 2,880,031	$ 3,014,044
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

SELF INSURANCE FUND
OCCUPATIONAL HEALTH PROGRAM
SUMMARY OF ADOPTED BUDGET

Description:

This Self Insurance Fund includes revenues and expenditures of the City Employee Health Clinic operated by the San Antonio Metropolitan Health District. The clinic operation is supported by transfers from the Workers' Compensation and the Employee Benefits Insurance Fund.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 6,613	$ 13,888	$ 20,226	$ 259,786
Accounting Adjustment	0	0	0	0
Net Balance	$ 6,613	$ 13,888	$ 20,226	$ 259,786
REVENUES				
Transfer from Workers' Compensation Fund	$ 282,000	$ 575,000	$ 575,000	$ 575,000
Transfer from Employee Benefits Ins. Fund	256,000	275,000	275,000	275,000
Interest on Time Deposits	887	1,950	1,040	1,020
Total Revenue & Transfers	$ 538,887	$ 851,950	$ 851,040	$ 851,020
TOTAL AVAILABLE FUNDS	$ 545,500	$ 865,838	$ 871,266	$ 1,110,806
APPROPRIATIONS				
Operating Expenses				
Personal Services	$ 233,373	$ 314,443	$ 280,165	$ 337,924
Contractual Services	273,379	341,580	299,045	383,800
Commodities	14,272	21,400	26,900	27,250
Other Expenditures	4,250	3,100	3,100	2,950
Capital Outlay	0	0	2,270	0
Subtotal Operating	$ 525,274	$ 680,523	$ 611,480	$ 751,924
TOTAL APPROPRIATIONS	$ 525,274	$ 680,523	$ 611,480	$ 751,924
GROSS ENDING BALANCE	$ 20,226	$ 185,315	$ 259,786	$ 358,882

SELF INSURANCE FUND
UNEMPLOYMENT COMPENSATION PROGRAM
SUMMARY OF ADOPTED BUDGET

Description:

The Self Insurance Fund for the Unemployment Compensation Program provides a central account for resolving unemployment compensation claims. Claims are administered by a third party administrator and paid through the central account.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 313,894	$ 335,418	$ 356,560	$ 175,408
REVENUES				
Department Assessments	$ 290,000	$ 290,000	$ 290,000	$ 190,000
Interest on Time Deposits	17,440	19,280	7,470	7,280
Total Revenue	$ 307,440	$ 309,280	$ 297,470	$ 197,280
TOTAL AVAILABLE FUNDS	$ 621,334	$ 644,698	$ 654,030	$ 372,688
APPROPRIATIONS				
Unemployment Compensation Claims	$ 244,774	$ 270,000	$ 158,622	$ 170,000
Subtotal Operating	$ 244,774	$ 270,000	$ 158,622	$ 170,000
Transfers To				
Employee Benefits	$ 0	$ 300,000	$ 300,000	$ 100,000
General Fund	20,000	20,000	20,000	20,000
Subtotal Transfers	$ 20,000	$ 320,000	$ 320,000	$ 120,000
TOTAL APPROPRIATIONS	$ 264,774	$ 590,000	$ 478,622	$ 290,000
GROSS ENDING BALANCE	$ 356,560	$ 54,698	$ 175,408	$ 82,688

SELF INSURANCE FUND
WORKERS' COMPENSATION FUND
SUMMARY OF ADOPTED BUDGET

Description:

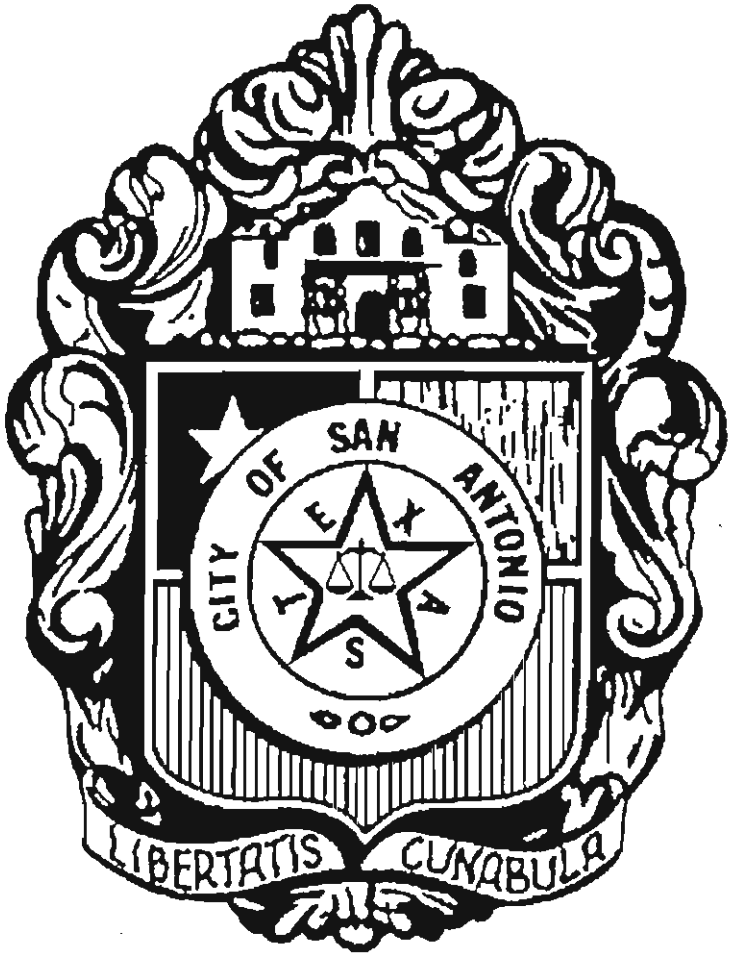
This fund consolidates the Workers' Compensation liabilities into one account. Each department is charged a premium based on their own history of claim loss experience. A third party administrator processes Workers' Compensation claims paid from this fund. This fund provides for the costs of the City's Employee Safety Program, the City Attorney's administration of in-suit claims, and the Health Department's Occupational Health Clinic.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 9,448,052	$ 7,371,313	$ 7,264,738	$ 5,835,400
Accounting Adjustment	0	0	0	0
Net Balance	$ 9,448,052	$ 7,371,313	$ 7,264,738	$ 5,835,400
REVENUES				
Department Assessments	$ 14,021,131	$ 10,425,000	$ 9,121,079	$ 10,425,000
Assessment Rebate General Fund	(4,984,710)	0	0	0
Assessment Rebate Other Funds	(3,597,850)	0	0	0
Interest on Time Deposits	1,490,676	1,759,430	1,032,690	1,005,160
Stop Loss Payments	0	0	0	0
Recovery of Expenditures	219,199	262,600	146,301	262,600
Total Revenue & Transfers	$ 7,148,446	$ 12,447,030	$ 10,300,070	$ 11,692,760
TOTAL AVAILABLE FUNDS	$ 16,596,498	$ 19,818,343	$ 17,564,808	$ 17,528,160
APPROPRIATIONS				
APPROPRIATIONS				
Administration - City	$ 1,228,513	$ 1,661,153	$ 1,749,272	$ 1,442,036
Administration - Contracts	813,366	912,900	910,400	965,966
Premiums - Excess Liability	236,576	265,000	265,000	242,420
Claims - Insurance	6,684,516	8,760,000	8,120,000	8,044,000
Subtotal Operating	$ 8,962,971	$ 11,599,053	$ 11,044,672	$ 10,694,422
Transfers To				
General Fund-Indirect Cost	$ 86,789	$ 142,736	$ 99,632	$ 114,380
General Fund-Other	0	10,104	10,104	12,779
Employee Wellness Program	282,000	425,000	425,000	425,000
Employee Assistance Program	0	150,000	150,000	150,000
Subtotal Transfers	$ 368,789	$ 727,840	$ 684,736	$ 702,159
TOTAL APPROPRIATIONS	$ 9,331,760	$ 12,326,893	$ 11,729,408	$ 11,396,581
GROSS ENDING BALANCE	$ 7,264,738	$ 7,491,450	$ 5,835,400	$ 6,131,579

Categorical Grants

CATEGORICAL GRANT SUMMARY FY 2000

DEPARTMENT	PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2000
City Attorney	Early Intervention for Women Living in Domestic Violence	$ -	$ 178,736	$ -	$ 59,578	$ 238,314
City Attorney Total		*$ -*	*$ 178,736*	*$ -*	*$ 59,578*	*$ 238,314*
Community Initiatives	Child Care Management Services (CCMS)	$ -	$ 33,574,291	$ 1,200,000	$ -	$ 34,774,291
Community Initiatives	Head Start Early Child Care		26,456,750		6,614,188	33,070,938
Community Initiatives	Comprehensive Nutrition Program		1,757,020	1,694,743	293,950	3,745,713
Community Initiatives	Supportive Housing Opportunities Program (SHOP)	1,721,700				1,721,700
Community Initiatives	Community Services Block Grant (CSBG)		1,537,583			1,537,583
Community Initiatives	Emergency Shelter Grant (ESG)	713,000		713,000		1,426,000
Community Initiatives	Client Managed Program		1,386,006		5,000	1,391,006
Community Initiatives	Supportive Housing Program 1997	1,317,286				1,317,286
Community Initiatives	Supportive Housing Program 1998	831,061				831,061
Community Initiatives	Housing Opportunities for Persons with Aids (HOPWA)	805,000				805,000
Community Initiatives	Literacy Instructional Support				453,000	453,000
Community Initiatives	Personal Attendant Services	400,000	18,000			418,000
Community Initiatives	Supportive Services for the Elderly		256,645	140,987	5,600	403,232
Community Initiatives	Supportive Housing Program 1998 Dwyer	276,049				276,049
Community Initiatives	Carver Cultural Arts Center			189,250	80,937	270,187
Community Initiatives	Fair Housing Administration	229,173				229,173
Community Initiatives	Juvenile Accountability Incentive Block Grant		170,924	18,991		189,915
Community Initiatives	San Antonio Education Partnership				113,750	113,750
Community Initiatives	Resource and Referral Kid-Link		46,500		16,712	63,212
Community Initiatives	Housing Counseling Program	50,000				50,000
Community Initiatives	Emergency Food & Shelter Grant (ESG)	50,000				50,000
Community Initiatives	Supportive Housing Program 1995	49,751				49,751
Community Initiatives	Runaway Youth		7,576	37,331		44,907
Community Initiatives Total		*$ 6,443,020*	*$ 65,211,295*	*$ 3,994,302*	*$ 7,583,137*	*$ 83,231,754*
Cultural Affairs	Decentralization - Texas Commission on the Arts	$ -	$ 159,231	$ 8,331	$ 159,231	$ 326,793
Cultural Affairs	Community Program Support		6,610		6,610	13,220
Cultural Affairs Total		*$ -*	*$ 165,841*	*$ 8,331*	*$ 165,841*	*$ 340,013*
Economic Development	1996 Defense Conversion Program	$ 1,517,085	$ -	$ 5,695	$ 500,000	$ 2,022,780
Economic Development	1998 Defense Economic Adjustment Program	3,800,288			3,800,288	$ 7,600,576
Economic Development	Procurement Technical Assistance	149,950		156,655		$ 306,605
Economic Development Total		*$ 5,467,323*	*$ -*	*$ 162,350*	*$ 4,300,288*	*$ 9,929,961*
Fire	Federal Emergency Management Assistance (FEMA)	$ 78,335	$ -	$ 252,912	$ -	$ 331,247
Fire	Arson Training		12,070	2,500		14,570
Fire	Weapons	200,000				200,000
Fire Total		*$ 278,335*	*$ 12,070*	*$ 255,412*	*$ -*	*$ 545,817*
Health	Women, Infant & Children Project	$ 4,472,016	$ -	$ -	$ -	$ 4,472,016
Health	Childhood Immunization Project	3,439,045	280,466		8,000	3,727,511
Health	Title V Maternal & Child Health Services		1,364,019		430,000	1,794,019
Health	State Services & Ryan WhiteTitle II	634,702	550,849			1,185,551
Health	TB Control Project	375,746	189,979			565,725
Health	Maternal Residential Treatment Project		516,153			516,153
Health	Health Education Project		368,938			368,938
Health	Housing Opportunities for Persons with Aids (HOPWA)	310,000	56,673			366,673
Health	HIV Prevention		359,000			359,000
Health	Public Health Disaster Program				348,000	348,000
Health	Family Planning Services		180,619		220,300	380,919
Health	STD Project	128,654	77,046			205,700
Health	Breast & Cervical Cancer Control Project		142,819		20,000	162,819
Health	Parent/Child Inc Health Services Project	116,000			71,750	187,750
Health	HIV Aids Surveillance & ASD Project	145,285				145,285
Health	Healthy Steps		30,000		66,651	96,651
Health	Ryan White Title I Dental Clinic	143,364				143,364
Health	CHIP Outreach Program		32,250			32,250
Health	Milk Lab Sample Tests		20,712			20,712
Health	HIV Prevention-Project Save		55,147			55,147
Health	HIV Medical Education		20,000			20,000
Health	Worksite Wellness		2,499			2,499
Health Total		*$ 9,764,813*	*$ 4,227,168*	*$ -*	*$ 1,184,701*	*$ 15,156,682*
Housing & Community Development	CDBG Entitlement Grant Program	$ 11,627,957	$ -	$ -	$ 730,436	$ 12,358,393
Housing & Community Development	Home Entitlement Grant Program	7,066,000				7,066,000
Housing & Community Development Total		*$ 18,693,957*	*$ -*	*$ -*	*$ 730,436*	*$ 19,424,393*
Library	State Grant	$ -	$ 775,538	$ -	$ -	$ 775,538
Library	Carnegie Corporation				500,000	500,000
Library	Kronkosky Charitable Foundation				500,000	500,000
Library	Interlibrary Loan Services	198,460				198,460
Library	Junior League of San Antonio				75,000	75,000
Library	San Antonio Area Foundation				36,400	36,400
Library	National Endowment for the Humanities				25,000	25,000
Library Total		*$ 198,460*	*$ 775,538*	*$ -*	*$ 1,136,400*	*$ 2,110,398*
Parks & Recreation	Summer Food Services Program	$ -	$ 575,835	$ -	$ -	$ 575,835
Parks & Recreation Total		*$ -*	*$ 575,835*	*$ -*	*$ -*	*$ 575,835*
Planning	ISTEA Planning Program	$ 48,000	$ -	$ -	$ -	$ 48,000
Planning Total		*$ 48,000*	*$ -*	*$ -*	*$ -*	*$ 48,000*
Police	High Intensity Drug Trafficking Area (HIDTA)- Multi-Partnersh	$ 1,189,570	$ -	$ -	$ -	$ 1,189,570
Police	Regional Auto Crimes Team (ReACT)		1,000,000	326,394	1,481,005	2,807,399
Police	Local Law Enforcement Block Grant 1997	971,655		140,765		1,112,440
Police	GRAASP	500,000				500,000
Police	COPS Universal Hiring	482,560		701,045		1,183,605
Police	High Intensity Drug Trafficking Area (HIDTA)	408,477				408,477
Police	COPS More	181,388		109,666		291,054
Police	Bexar Metro 911				154,000	154,000
Police	Crisis Assistance Team (CATA)		80,000		28,267	108,267
Police	State Comptroller Tobacco Compliance		12,500			12,500
Police Total		*$ 3,733,650*	*$ 1,092,500*	*$ 1,277,890*	*$ 1,663,272*	*$ 7,767,312*
Grants Subtotal		$ 44,627,558	$ 72,238,983	$ 5,698,285	$ 16,803,653	$ 139,368,479
Aviation	Airport Improvement Program	$ 7,700,000	$ -	$ 2,365,000	$ -	$ 10,065,000
Aviation Total		*$ 7,700,000*	*$ -*	*$ 2,365,000*	*$ -*	*$ 10,065,000*
Housing & Community Development	CDBG Entitlement Grant Program	$ 8,472,043	$ -	$ -	$ -	$ 8,472,043
Housing & Community Development Total		*$ 8,472,043*	*$ -*	*$ -*	*$ -*	*$ 8,472,043*
Capital Projects Subtotal		$ 16,172,043	$ -	$ 2,365,000	$ -	$ 18,537,043
Grand Total		$ 60,799,601	$ 72,238,983	$ 8,063,285	$ 16,803,653	$ 157,905,522


CITY OF SAN ANTONIO
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Debt Management

DEBT MANAGEMENT PLAN

OVERVIEW

The City of San Antonio issues debt for the purpose of financing long-term infrastructure capital improvements. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means those economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education and quality of life. Types of debt issued by the City include General Obligation Bonds which are secured by ad valorem taxes and Certificates of Obligation which are typically secured by a pledge of revenues and ad valorem taxes and are issued for smaller programs that support the major infrastructure facilities and for certain revenue producing facilities. Revenue bonds are utilized to finance long-term capital improvements to proprietary enterprise and self-supporting operations. Currently, revenue bonds have provided the financing required for the City's International Airport facilities, and the Henry B. Gonzalez Convention Center Expansion.

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with General Obligation Bonds or Certificates of Obligation. These City-wide projects typically involve public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to municipal parks. Major projects that are financed with General Obligation Bonds and supported by ad valorem taxes are presented to the electorate for approval. Upon voter approval, the City is authorized to issue General Obligation Bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. Revenue bonds do not require an election and are sold as needed for construction, expansion and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the debt management plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its "Aa2", "AA+" and "AA" bond rating by Moody's Investors Service, Standard & Poor's Ratings Group and Fitch Investors Service, Inc., respectively. The positive trend in the City's credit strength is evidenced by the Standard & Poor's rating upgrade in 1998 from "AA" to its current "AA+".

DEBT AUTHORIZATION

- GENERAL OBLIGATION BONDS

The City is authorized to issue General Obligation Bonds pursuant to the City Charter and the general laws of the State of Texas and by ordinance adopted by the City Council. General Obligation Bonds are authorized by the voters of the City at elections held within the City. On May 1, 1999 the citizens of San Antonio passed an election authorizing the issuance of $140,200,000 general improvement bonds. The 1999 authorized bonds are scheduled to be sold in installments of $30.1 million, $31.0 million, $30.9 million, $24.9 million and $23.3 million in fiscal years 2000 through 2004 respectively. Shown in Table 1 on the following page is the City's currently authorized but unissued ad valorem tax supported bonds. For the fiscal year to end September 30, 1999, the City will have $658,313,108 outstanding General Obligation Bonds.

- CERTIFICATES OF OBLIGATION

The City is authorized to issue Certificates of Obligation pursuant to the City Charter, applicable State laws and ordinances adopted by the City Council. Certificates are issued for various purposes to include financing revenue producing capital improvements and for infrastructure support and development. For the fiscal year to end September 30, 1999, the City will have $96,645,000 outstanding Certificates of Obligation, comprising 12.801% of the total outstanding ad valorem tax supported debt.

Table 1

Authorized But Unissued Ad Valorem Tax Bonds

Date of Authorization	Purpose	Amount Authorized	Previously Issued Bonds	Series 2000 Bonds Sold 12/10/98 and to Be Delivered 2/15/2000	Bonds Authorized but Unissued
05/07/94	Street Improvements	$ 25,600,000	$ 19,010,000	$ 6,590,000	$ 0
05/07/94	Drainage	34,400,000	21,965,000	12,435,000	0
05/07/94	Parks & Recreation	41,600,000	33,060,000	8,540,000	0
05/01/99	Streets & Pedestrian Improvements	41,300,000			41,300,000
05/01/99	Drainage	19,000,000			19,000,000
05/01/99	Flood Control with Parks Imp.	12,200,000			12,200,000
05/01/99	Parks & Recreation	24,200,000			24,200,000
05/01/99	Library System	13,200,000			13,200,000
05/01/99	Public Safety	30,300,000			30,300,000
			$ 74,035,000	$27,565,000	$140,200,000

The City has authority pursuant to an election held on January 26, 1980 to issue $16,660,000 in bonds which includes $1,052,000 for libraries, $2,232,000 for fire protection, $4,224,000 for drainage and flood control, and $9,252,000 for street, bridge and related improvements. The City does not currently intend to issue bonds for any the remaining purposes authorized in 1980.

- REVENUE BONDS

The City is authorized to issue revenue bonds under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. At fiscal year ending September 30, 1999, the City's outstanding revenue bonds will be airport revenue bonds in the aggregate principal amount of $114,675,000, and Henry B. Gonzalez Convention Center Expansion Project Revenue Bonds aggregating to $182,012,480. The airport and convention center revenue bonds are not secured by ad valorem taxes and are limited obligations of the City, payable solely from the gross revenues of the airport system and hotel occupancy tax collections respectively.

DEBT LIMITATIONS

The amount of ad valorem tax supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas. The City Charter establishes a limitation on the General Obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation.

The Constitution of the State of Texas provides that the ad valorem taxes levied by the City for debt service and maintenance and operation purposes shall not exceed $2.50 for each one hundred dollars of assessed valuation of taxable property. There is no limitation within the $2.50 rate for interest and sinking fund purposes; however, it is the policy of the Attorney General of the State of Texas to prohibit the issuance of debt by a city if such issuance produces debt service requirements that exceed the amount that can be paid from $1.50 tax rate calculated at 90% collections.

LONG-TERM DEBT PLANNING

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth while at the same time measuring and assessing the cost and timing of each debt issuance. Assumptions utilized in the Debt Plan include: (i) assessed valuation growth at 0.5% per year for existing base values and 1.00% per year for new improvements, (ii) projected annexations are added to the assessed valuations in the year they are scheduled to be on the tax roles, (iii) tax collections are at 97.5%, (iv) the debt service tax rate will increase incrementally

between 0.10 cent and 0.35 cent annually through fiscal year 2011 to an estimated maximum debt service tax rate of 26.38 cents in fiscal year 2011 (the current debt service tax rate is 23.4 cents, (v) the issuance of $140.2 million general improvement bonds authorized by the voters in the May 1, 1999 election are scheduled to be sold in installments of $30.1million, $31.0 million, $30.9 million, $24.9 million, and $23.3 million in fiscal years 2000 through 2004 respectively, and (vi) the issuance of approximately $26.555 million certificates of obligation, which are scheduled to be sold by fiscal year 2004 for fire stations, Metropolitan Planning Organization (MPO) street projects, and municipal facility improvements.

NEW MONEY ISSUES

On-going capital improvement needs have required the City to sell certificates of obligation and general obligation bonds to fund capital improvements to various streets, drainage and flood control projects; acquisition, construction and improvements related to park facilities, public safety, municipal facilities, parking structures; environmental clean-up and land acquisition. In December, 1998, the City sold $49,110,000 General Improvement and Refunding Bonds, Series 1998A, and $36,535,000 Combination Tax and Revenue Certificates of Obligation, Series 1998A. Due to very favorable interest rates in December, 1998, the City also sold $27,565,000 General Improvement Bonds, Series 2000 and $8,490,000 Combination Tax and Revenue Certificates of Obligation, Series 2000. The Series 1998A obligations were delivered January 12, 1999, and the Series 2000 obligations are scheduled to be delivered February 15, 2000. The $27,565,000 General Improvement Bonds, Series 2000 represent the final installment of bonds authorized to be sold by the May 7, 1994 bond election.

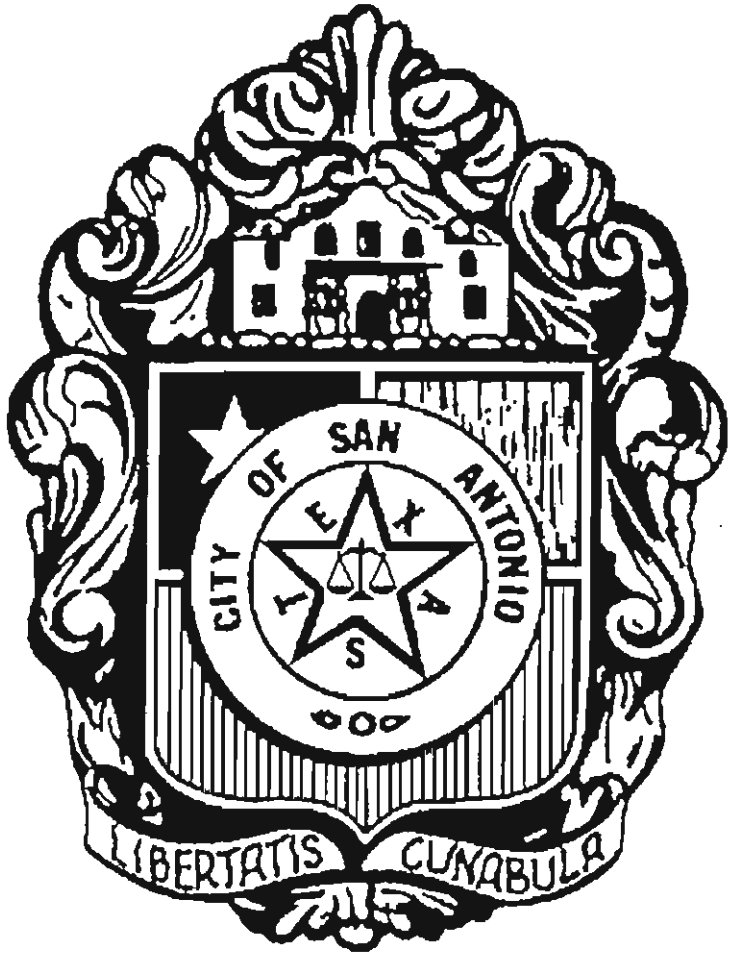
The 1999/2000 debt plan includes the sale of $30,100,000 General Improvement Bonds of the $140,200,000 authorized in the May 1, 1999 bond election and $3,230,000 Certificates of Obligation. It is anticipated that the bonds and certificates would be sold in October or November, 1999. The bonds to be sold include $10,030,000 for streets and pedestrian improvements, $2,745,000 for drainage, $4,980,000 for flood control with park improvements, $6,725,000 for parks and recreation, $355,000 for the library system, and $5,265,000 for public safety. The certificates of obligation will be sold to fund fire stations, Metropolitan Planning Organization (MPO) street projects, and municipal facility improvements.

The City is evaluating the potential benefits that could be derived from the implementation of a tax-exempt commercial paper program (TECP). TECP is an obligation that has a maturity date between one day and two hundred and seventy days. As the TECP matures, a remarketing agent sells the paper and establishes a new maturity date. The advantages of utilizing TECP is that the issuance of TECP can be more timely sold to coincide with the need for cash to finance capital improvements, and the interest rate is based on a weekly interest rate and is therefore lower than the long-term fixed interest rates. Utilization of a TECP program would require city council approval of an ordinance that authorizes the City to implement such a program.

The City is also analyzing the construction of parking facilities that would be financed through the issuance of obligations whose principal and interest requirements would be paid from the revenues derived from the City's parking facilities. The type of debt instrument to be sold and the timing of such a sale has not been determined.

DEBT SERVICE TAX RATE

The combination of successful refundings, favorable economic activity and low interest rates for bond and certificate of obligation sales has resulted in a decrease in the projected maximum debt service tax rate of $0.3049 per $100 valuation prior to the 1992, 1993, 1996 and 1998 refundings to a projected maximum debt service tax rate of $0.2638 per $100 in fiscal year 2011. This estimated maximum debt service tax rate includes the issuance of the remaining $140,200,000, 1999 authorized bonds, and $26,555,000 certificates of obligation.


CITY OF SAN ANTONIO
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Debt Service Funds

DEBT SERVICE FUND
SUMMARY OF ADOPTED BUDGET

Description:

This schedule reflects the consolidation of the General Obligation Debt Service Fund and the Certificates of Obligation Debt Service Fund. The General Obligation Debt Service Fund was established to account for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt. The Certificates of Obligation Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on long term certificates of obligation and short term contractual obligation certificates.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 52,380,912	$ 57,379,879	$ 58,051,700	$ 59,195,597
REVENUES				
Current Property Tax	$ 67,441,595 [a]	$ 71,084,712	$ 71,272,747	$ 75,728,374
Delinquent Property Tax	921,271 [b]	877,083	886,503	996,878
Judgments Collected	0	0	0	0
Interest on Time Deposits	4,366,722	4,344,841	4,397,320	4,339,506
Interest on Investments	161,780	0	0	0
Penalty & Interest on Delinquent Taxes	867,672	740,000	762,770	800,520
Proceeds of Bond Issuances	63,849,033	0	0	0
Recovery of Expenditures	357,961	0	0	0
Transfer from Hotel/Motel Tax Fund	382,410	389,970	389,970	372,370
Transfer from Alamodome Revenue Fund	498,835	499,655	499,655	501,636
Transfer from Capital Projects Fund	2,492,213	0	0	0
Transfer from General Fund	0	0	0	0
Total Revenue & Transfers	$ 141,339,493	$ 77,936,261	$ 78,208,965	$ 82,739,284
TOTAL AVAILABLE FUNDS	$ 193,720,405	$ 135,316,140	$ 136,260,665	$ 141,934,881
APPROPRIATIONS				
Bond Principal	$ 31,225,000	$ 36,095,000	$ 36,290,000	$ 40,550,000
Bond Interest	39,436,301	40,349,556	40,775,068	41,666,748
Issue Costs	1,539,206	0	0	0
Payment to Escrow Agent	63,458,636	0	0	0
Arbitrage Payable	9,562	0	0	0
TOTAL APPROPRIATIONS	$ 135,668,705	$ 76,444,556	$ 77,065,068	$ 82,216,748
GROSS ENDING BALANCE	$ 58,051,700	$ 58,871,584	$ 59,195,597	$ 59,718,133
RESTRICTED RESERVE	$ 58,051,700	$ 58,871,584	$ 59,195,597	$ 59,718,133
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

[a] Difference in Actual FY 1997-1998 Column between current property tax revenue schedule and debt service fund schedule is a timing difference between actual collection & posting into fiscal year accounting ledger.

[b] Difference in Actual FY 1997-1998 Column between current property tax revenue schedule and debt service fund schedule is a timing difference between actual collection & posting into fiscal year accounting ledger.

DEBT SERVICE FUND
AIRPORT SYSTEM REVENUE BOND SERIES 1992, 1993 AND 1996
SUMMARY OF ADOPTED BUDGET

Description:

The Airport Revenue Refunding Bond Series 1992, 1993, and 1996 Debt Service Funds were created to account for revenues transferred from the Airport System Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 12,456,159	$ 13,084,572	$ 12,547,812	$ 12,547,812
REVENUES				
Contr. from Airport Revenue Fund	$ 10,881,357	$ 11,683,442	$ 11,243,403	$ 11,231,412
Interest on Time Deposits	818,071	774,595	647,472	661,876
Bond Proceeds	0	0	0	0
Total Revenue & Transfers	$ 11,699,428	$ 12,458,037	$ 11,890,875	$ 11,893,288
TOTAL AVAILABLE FUNDS	$ 24,155,587	$ 25,542,609	$ 24,438,687	$ 24,441,100
APPROPRIATIONS				
Bond Principal	$ 3,675,000	$ 4,195,000	$ 4,195,000	$ 4,470,000
Bond Interest	7,932,775	7,695,875	7,695,875	7,423,288
TOTAL APPROPRIATIONS	$ 11,607,775	$ 11,890,875	$ 11,890,875	$ 11,893,288
GROSS ENDING BALANCE	$ 12,547,812	$ 13,651,734	$ 12,547,812	$ 12,547,812
Bond Reserve Fund	$ 8,844,787	$ 8,844,787	$ 8,844,787	$ 8,844,787
Reserve for Future Payments	3,703,025	4,806,947	3,703,025	3,703,025
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0
Succeeding Yr. Principal & Interest	$ 0	$ 11,893,288	$ 11,890,875	$ 11,882,451

DEBT SERVICE FUND
CONVENTION CENTER EXPANSION REVENUE BOND SERIES 1996
SUMMARY OF ADOPTED BUDGET

Description:

The Convention Center Expansion Debt Service Fund was established to account for the issuance of bonds to fund the Convention Center Expansion Project. The principal and interest is paid from revenues generated through 2% of Hotel/Motel Tax Collections and transferred into this Debt Service Fund.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 18,972,908	$ 19,909,785	$ 19,901,914	$ 21,049,794
REVENUES				
Contr. from CCE Rev. Fund	$ 8,533,713	$ 8,689,420	$ 8,803,850	$ 8,031,070
Interest on Time Deposits	1,273,243	1,304,893	1,221,980	1,246,614
Total Revenue & Transfers	$ 9,806,956	$ 9,994,313	$ 10,025,830	$ 9,277,684
TOTAL AVAILABLE FUNDS	$ 28,779,864	$ 29,904,098	$ 29,927,744	$ 30,327,478
APPROPRIATIONS				
Bond Principal	$ 0	$ 0	$ 0	$ 410,000
Bond Interest	8,877,950	8,877,950	8,877,950	8,877,950
TOTAL APPROPRIATIONS	$ 8,877,950	$ 8,877,950	$ 8,877,950	$ 9,287,950
GROSS ENDING BALANCE	$ 19,901,914	$ 21,026,148	$ 21,049,794	$ 21,039,528
Bond Reserve Fund	$ 16,999,830	$ 16,999,830	$ 16,999,830	$ 16,999,830
Reserve for Future Payments	2,902,084	4,026,318	4,049,965	4,039,699
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0

DEBT SERVICE FUND
GOLF COURSE CERTIFICATES OF OBLIGATION, SERIES 1986A AND REFUNDING 1992, 1993, 1998A
SUMMARY OF ADOPTED BUDGET

Description:

The Golf Course Debt Service Fund was established to account for the issuance of bonds to fund the construction of two additional golf courses. The principal and interest is paid from revenues generated through golf fees in the Golf Course Revenue Fund and transferred into this Debt Service Fund.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 186,846	$ 192,679	$ 193,769	$ 104,132
REVENUES				
Contr. from Golf Course Rev Fund	$ 781,182	$ 690,312	$ 244,205	$ 260,690
Interest on Time Deposits	19,088	19,220	19,220	21,210
Total Revenue & Transfers	$ 800,270	$ 709,532	$ 263,425	$ 281,900
TOTAL AVAILABLE FUNDS	$ 987,116	$ 902,211	$ 457,194	$ 386,032
APPROPRIATIONS				
Bond Principal	$ 494,080	$ 340,000	$ 145,000	$ 170,000
Bond Interest	299,267	273,228	118,425	111,900
Notes Principal	0	88,010	88,010	0
Notes Interest	0	1,627	1,627	0
TOTAL APPROPRIATIONS	$ 793,347	$ 702,865	$ 353,062	$ 281,900
GROSS ENDING BALANCE	$ 193,769	$ 199,346	$ 104,132	$ 104,132
Restricted Reserve	$ 193,769	$ 199,346	$ 104,132	$ 104,132
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0
Succeeding Yr. Principal & Interest	$ 0	$ 632,875	$ 281,900	$ 269,883

DEBT SERVICE FUND
PARKING CERTIFICATES OF OBLIGATION, SERIES 1992-1996 AND REFUNDING 1992, 1996A, 1998A
SUMMARY OF ADOPTED BUDGET

Description:

This Parking Facility Debt Service schedule includes Refunding Bonds, Series 1992,1996A, and 1998A and Certificates of Obligation, Series 1992 through 1996. The principal and interest is paid from revenues generated in the Parking Revenue Fund and transferred into this Debt Service Fund.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 600,681	$ 646,515	$ 648,149	$ 648,149
REVENUES				
Contr. from Parking Revenue Fund	$ 1,913,748	$ 2,086,726	$ 2,086,394	$ 2,004,089
Interest on Time Deposits	57,026	65,453	67,225	69,028
Interest on Investments	0	0	0	0
Misc. Revenue	0	0	0	0
Total Revenue & Transfers	$ 1,970,774	$ 2,152,179	$ 2,153,619	$ 2,073,117
TOTAL AVAILABLE FUNDS	$ 2,571,455	$ 2,798,694	$ 2,801,768	$ 2,721,266
APPROPRIATIONS				
Bond Principal	$ 885,000	$ 1,160,000	$ 1,160,000	$ 1,145,000
Bond Interest	1,038,306	994,679	993,619	928,117
Issue Costs	0	0	0	0
TOTAL APPROPRIATIONS	$ 1,923,306	$ 2,154,679	$ 2,153,619	$ 2,073,117
GROSS ENDING BALANCE	$ 648,149	$ 644,015	$ 648,149	$ 648,149
Restricted Revenue	$ 648,149	$ 644,015	$ 648,149	$ 648,149
NET ENDING BALANCE	$ 0	$ 0	$ 0	$ 0
Succeeding Yr. Principal & Interest	$ 0	$ 2,083,502	$ 2,073,117	$ 1,707,563

DEBT SERVICE FUND
SOLID WASTE CERTIFICATES OF OBLIGATIONS, SERIES 1993
SUMMARY OF ADOPTED BUDGET

Description:

The Solid Waste Debt Service Fund was established to account for the debt service requirements for the Regional Environment Enterprise Zone. The principal and interest is paid from revenues generated through solid waste fees in the Solid Waste Revenue Fund and transferred into this Debt Service Fund.

	ACTUAL FY 1997-1998	REVISED BUDGET FY 1998-1999	RE-ESTIMATE FY 1998-1999	ADOPTED FY 1999-2000
AVAILABLE FUNDS				
Beginning Balance	$ 79,013	$ 82,346	$ 82,533	$ 82,533
REVENUES				
Contr. from Solid Waste Revenue Fund	$ 437,906	$ 350,712	$ 437,801	$ 0
Interest on Time Deposits	11,847	16,442	11,699	0
Total Revenue & Transfers	$ 449,753	$ 367,154	$ 449,500	$ 0
TOTAL AVAILABLE FUNDS	$ 528,766	$ 449,500	$ 532,033	$ 82,533
APPROPRIATIONS				
Bond Principal	$ 415,000	$ 435,000	$ 435,000	$ 0
Bond Interest	31,233	14,500	14,500	0
TOTAL APPROPRIATIONS	$ 446,233	$ 449,500	$ 449,500	$ 0
GROSS ENDING BALANCE	$ 82,533	$ 0	$ 82,533	$ 82,533
Restricted Reserve	$ 0	$ 0	$ 0	$ 0
NET ENDING BALANCE	$ 82,533	$ 0	$ 82,533	$ 82,533
Succeeding Yr. Principal & Interest	$ 0	$ 0	$ 0	$ 0

Departmental Appropriations

DEPARTMENTAL APPROPRIATIONS OVERVIEW

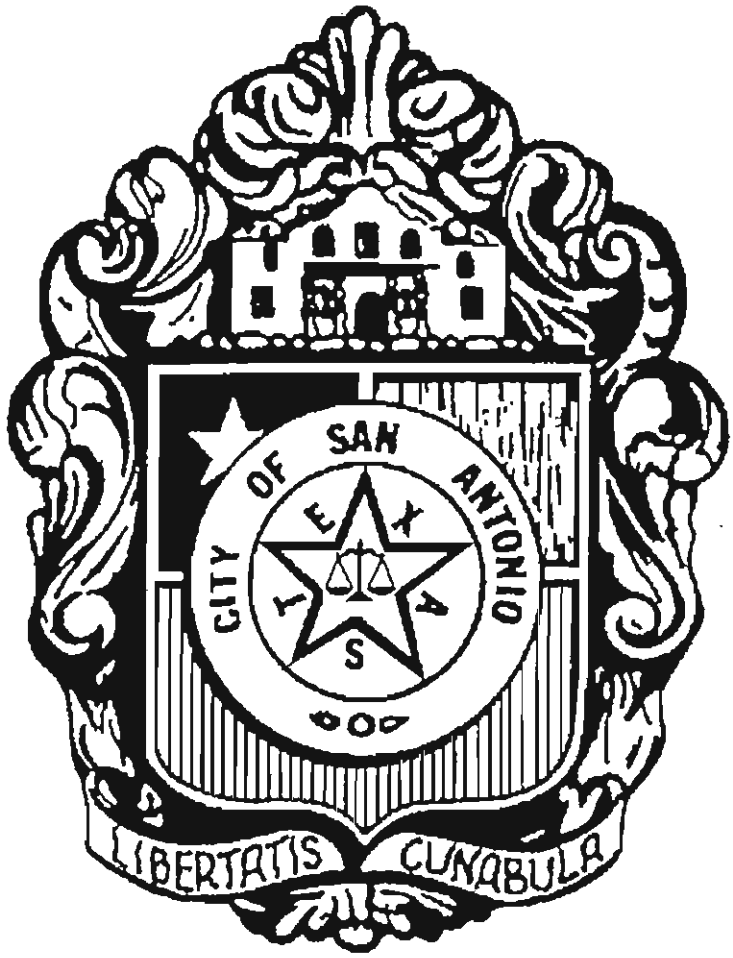
In the following section titled, "Departmental Appropriations," individual City departments are alphabetically presented. In the beginning of each department section a functional organizational chart summarizes the major activities within the department. In addition, each department cover page includes a breakout of all sources of funding and the total number of full-time equivalents (FTE's) in the department.

Each department's Adopted Budget begins with the department's mission statement. Goals and Objectives are developed for the next fiscal year, followed by key performance measures that are tracked over a three year period. Performance measures are management tools that allow City departments to measure service efforts and program accomplishments. There are four categories of performance measures: inputs, outputs, efficiency and effectiveness. Input measures can be defined as the amount of resources used in producing an output or outcome. Efficiency measures indicate how well departments are using the resources they have. Typically, it is expressed as an average or ratio between the amount of input and the amount of output. Finally, effectiveness performance measures indicate how well the service provided accomplishes the intended goal or objectives. Important to the customer and the public, effectiveness measures focus on the quality of the work performed, cycle time and customer satisfaction.

Following the departments program information, adopted program changes are categorized and arranged by improvements, mandates and reorganizations/reallocations. Each of these program changes will affect the departmental budget either with an increase, decrease or reallocation in City funding. Improvements are new programs or enhancements to existing programs or services the City provides to the community. Mandates are defined as programs which the City must support as required by federal, state, or local law; required by contractual obligation; or required to support operation and maintenance costs for completed capital improvement projects. Reorganizations/reallocations are the redistribution of personnel or programs from one City department to another or reallocations of funding. After a program change is placed within the appropriate category, it is sorted by City Council Budget Priority and prelabeled with the appropriate priority title. Council Budget Priorities are emerging issues that are likely to have direct and indirect impacts on the economy, quality of life and delivery of services in San Antonio over the next five year period. These issues were first identified in the City's Five Year Financial Forecast and later expanded upon by City Council, City staff and community leaders during the City's annual Goals and Objectives Worksession.

Next, a detailed summary of the department's operating expenditures and staffing levels over a three year period is illustrated. Included in this table are department actual expenditures for FY 1998, the revised budget Adopted by City Council in FY 1999, a re-estimate of department spending levels in relation to what was budgeted for FY 1999 and an Adopted Budget number which includes all approved improvements, mandates, and reorganization/reallocations for FY 2000. For each year, the department's actual expenditures, revised budget, re-estimate and Adopted Budget are compared and tracked in five major spending categories. These categories include: Personal Services, Contractual Services, Commodities, Other Expenditures and Capital Outlay. In addition, the table also shows the number of authorized positions and full-time equivalents (FTE's) in the department's operating budget. Following the summary of operating expenditures and staffing levels, there are graphs of two key performance measures that highlight activities and services provided by the departments.

Finally, when appropriate, the departmental appropriations section includes information on grants. A grant summary page will summarize all grants received by the department. Next, each grant information sheet lists the most current grant total allocation award and City matching requirements. In addition, the grant sheet displays its budget information, FTE's and performance measure data for a three year period.


CITY OF SAN ANTONIO
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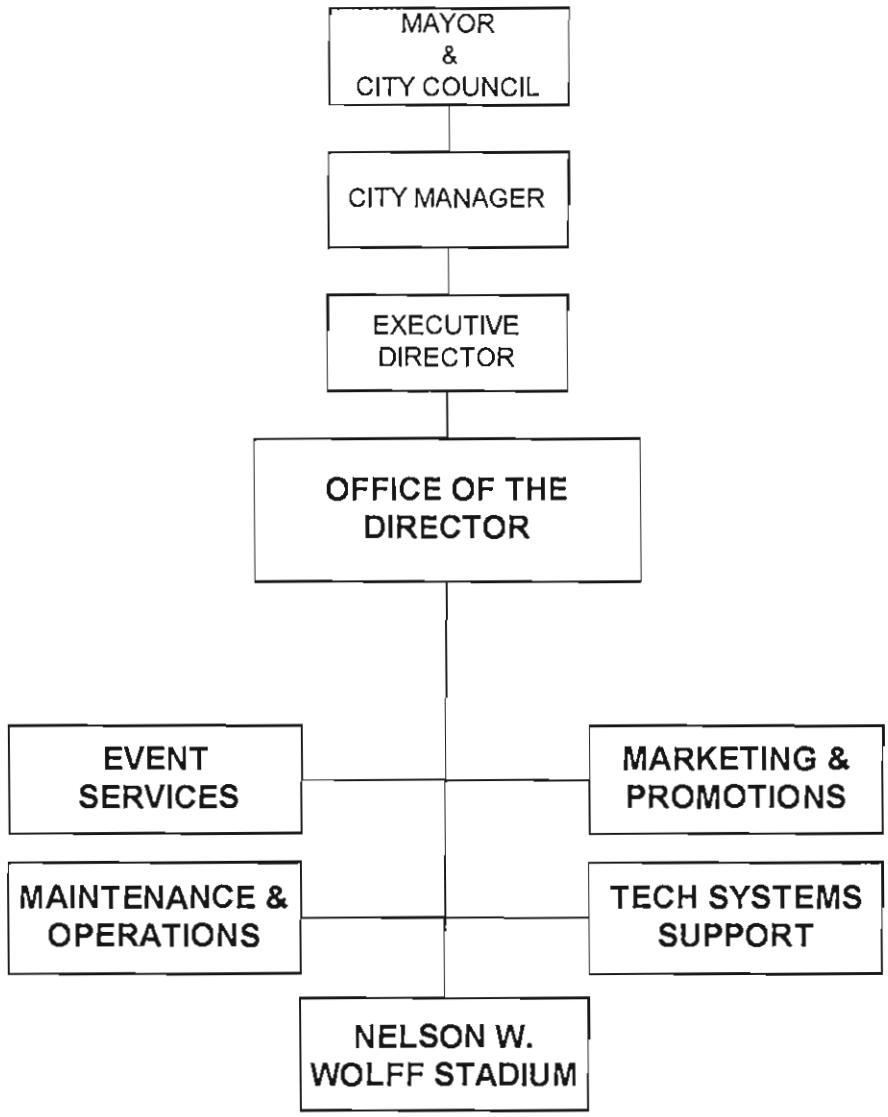
ALAMODOME



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
Community and Visitor Facilities Fund - Alamodome	61.00	$7,597,185
Community and Visitor Facilities Fund - Wolff Stadium	8.00	768,328
Total Funding	**69.00**	**$8,365,513**

ALAMODOME

COMMUNITY AND VISITOR FACILITIES FUND

***MISSION STATEMENT:** The mission of the Alamodome Department is to provide significant momentum to the overall marketability of the City of San Antonio by hosting premier events and adding diversity while complimenting other entertainment venues.*

PROGRAM INFORMATION

The Alamodome is a multi-purpose facility that is used for a variety of sporting events, convention activities, concerts, as well as civic, religious, and social functions. The second facility, Nelson Wolff Municipal Baseball Stadium is an outdoor baseball facility which is used to host baseball games, outdoor events, and concerts.

GOALS & OBJECTIVES

To enhance the image and marketability of the Alamodome and Wolff Municipal Stadium for events. To maintain financial responsibility and accountability. To establish genuine credibility with the public, the business community, potential users (promoters), and the media.

- To analyze expenditures to find ways to reduce costs and eliminate waste.
- To work with local and national contacts to develop events that will attract more visitors, tourists, and San Antonians.
- To improve tenant and media relations, customer service and community relations.
- To operate the Alamodome and Nelson Wolff Municipal Stadium in a safe, clean and efficient manner.
- To intensify professional staff development.
- To generate sufficient revenue to offset operating expenses and debt at Wolff Municipal Stadium.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Attendance: Alamodome				
Concerts	371,714	317,628	229,644	225,500
Sporting Events	1,057,506	870,500	778,659	1,048,700
Conventions/Other/Family Shows	304,265	269.860	333,736	284,200
TOTAL ATTENDANCE	1,733,485	1,457,988	1,342,039	1,558,400
Attendance at Wolff Stadium Events [1]	286,186	296,000	233,555	283,420
Contribution from the General Fund - Wolff	$127,331	$111,703	$137,176	$0
Event Days: Alamodome				
Concerts	22	18	15	15
Sporting Events	49	50	35	51
Conventions/Other/Family Shows	71	28	44	32
TOTAL EVENT DAYS	142	96	94	98
Number of Wolff Stadium Events	83	82	80	80

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output:				
Alamodome:				
Total Operating Revenue [2]	$9,826,053	$7,995,219	$7,889,414	$8,353,327
Gross Event Revenue [3]	$8,315,870	$6,531,569	$6,585,977	$6,663,125
Operating Revenue Per Event Type :				
Concerts	$2,340,712	$1,941,348	$1,484,349	$1,510,399
Sporting Events	$4,046,153	$3,012,580	$3,137,331	$3,584,060
Conventions/Other/Family Shows	$1,929,005	$1,577,641	$1,964,297	$1,568,666
Wolff Stadium Event Revenue	$575,776	$652,716	$630,915	$659,142
Efficiency:				
Alamodome:				
Avg. Operating Revenue Per Attendee	$5.67	$5.48	$5.88	$5.36
Avg. Operating Revenue by Event Type:				
Concerts	N/A	N/A	$98,956	$100,693
Sporting Events	N/A	N/A	$89,638	$70,276
Conventions/Other/Family Shows	N/A	N/A	$44,643	$49,020
Avg. Operating Cost Per Attendee	$4.59	$4.90	$5.31	$4.87
Avg. Operating Cost Per event Type:				
Concerts	N/A	N/A	$19,596	$20,681
Sporting Events	N/A	N/A	$22,856	$22,816
Conventions/Other/Family Shows	N/A	N/A	$11,671	$15,527
Avg. Concessions per Attendee: (Gross)				
Concerts	$4.84	$4.03	$5.45	$3.96
Sporting Events	$5.08	$5.03	$5.84	$5.54
Conventions/Others/Family Shows	$2.86	$2.12	$2.99	$1.67
Wolff [4]:				
Avg. Operating Event Revenue per Attendee	$2.01	$2.21	$2.70	$2.33
Avg. Operating Cost per Attendee	$2.27	$2.47	$3.17	$2.71
Effectiveness:				
Alamodome:				
% Revenue Generated from Events	85%	82%	83%	83%
% Costs Recovered	123%	112%	109%	110%

EXPLANATORY INFORMATION

[1] Beginning in the Actual 97-98 column, measure has been changed to reflect actual "drop count" rather than "paid" attendance
[2] Includes all Alamodome budgeted revenue.
[3] Includes revenues received from events only
[4] Variance in Wolff Stadium's Average Operating Cost and Revenue per Attendee in the FY 98-99 estimate column, both result from revenues and expenses related to hosting the Astros exhibition game.

PROGRAM CHANGES

- **IMPROVEMENTS** **$122,061**

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENT

Funding for this ***improvement*** in the amount of $78,104 is included in the Alamodome's budget and $10,305 in Wolff Stadium's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $24,604 for Alamodome and $3,048 for Wolff Stadium will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

TECHNOLOGY ENHANCEMENTS - ONE-TIME TECHNOLOGICAL IMPROVEMENTS

Continuing the commitment initiated in FY 1996 of improving productivity through technological enhancements, this improvement will set aside resources for comprehensive technological upgrades. Funds in the amount of $6,000 will be included in the FY 2000 budget for these ***one-time technological improvements***. The City will continue to conduct assessments of departmental needs to determine areas where an increase in productivity can be realized through heightened use of computer based technology.

ALAMODOME

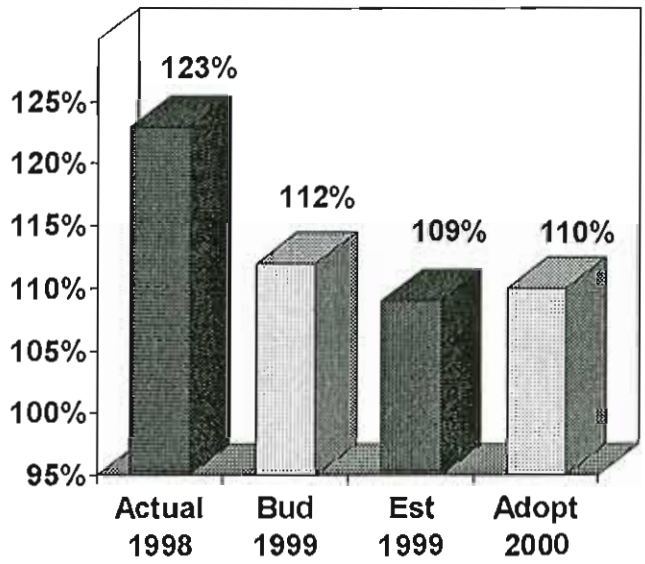
ALAMODOME EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$3,211,391	$3,157,494	$3,139,578	$3,391,023
CONTRACTUAL SERVICES	3,516,921	2,954,793	2,975,285	3,285,496
COMMODITIES	306,536	299,260	280,745	350,125
OTHER EXPENDITURES	874,440	660,581	660,581	512,261
CAPITAL OUTLAY	48,753	67,500	68,113	58,280
TRANSFERS	1,348,611	1,042,598	961,189	738,970
TOTAL EXPENDITURES	**$9,306,652**	**$8,182,226**	**$8,085,491**	**$8,336,155**
AUTHORIZED POSITIONS	**60**	**61**	**61**	**61**
FULL-TIME EQUIVALENTS	**60.00**	**61.00**	**61.00**	**61.00**

WOLFF STADIUM EXPENDITURES BY CHARACTER

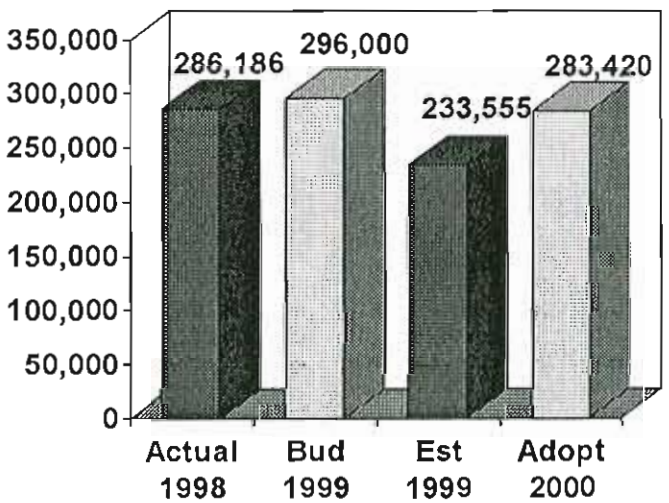
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$340,283	$382,919	$371,716	$408,026
CONTRACTUAL SERVICES	215,953	220,410	241,326	231,815
COMMODITIES	55,907	75,413	84,802	73,707
OTHER EXPENDITURES	16,700	42,250	42,250	39,280
CAPITAL OUTLAY	21,941	11,756	0	15,500
TRANSFERS	0	31,671	26,046	31,199
TOTAL EXPENDITURES	**$650,784**	**$764,419**	**$766,140**	**$799,527**
AUTHORIZED POSITIONS	**8**	**8**	**8**	**8**
FULL-TIME EQUIVALENTS	**8.00**	**8.00**	**8.00**	**8.00**

% COSTS RECOVERED - ALAMODOME



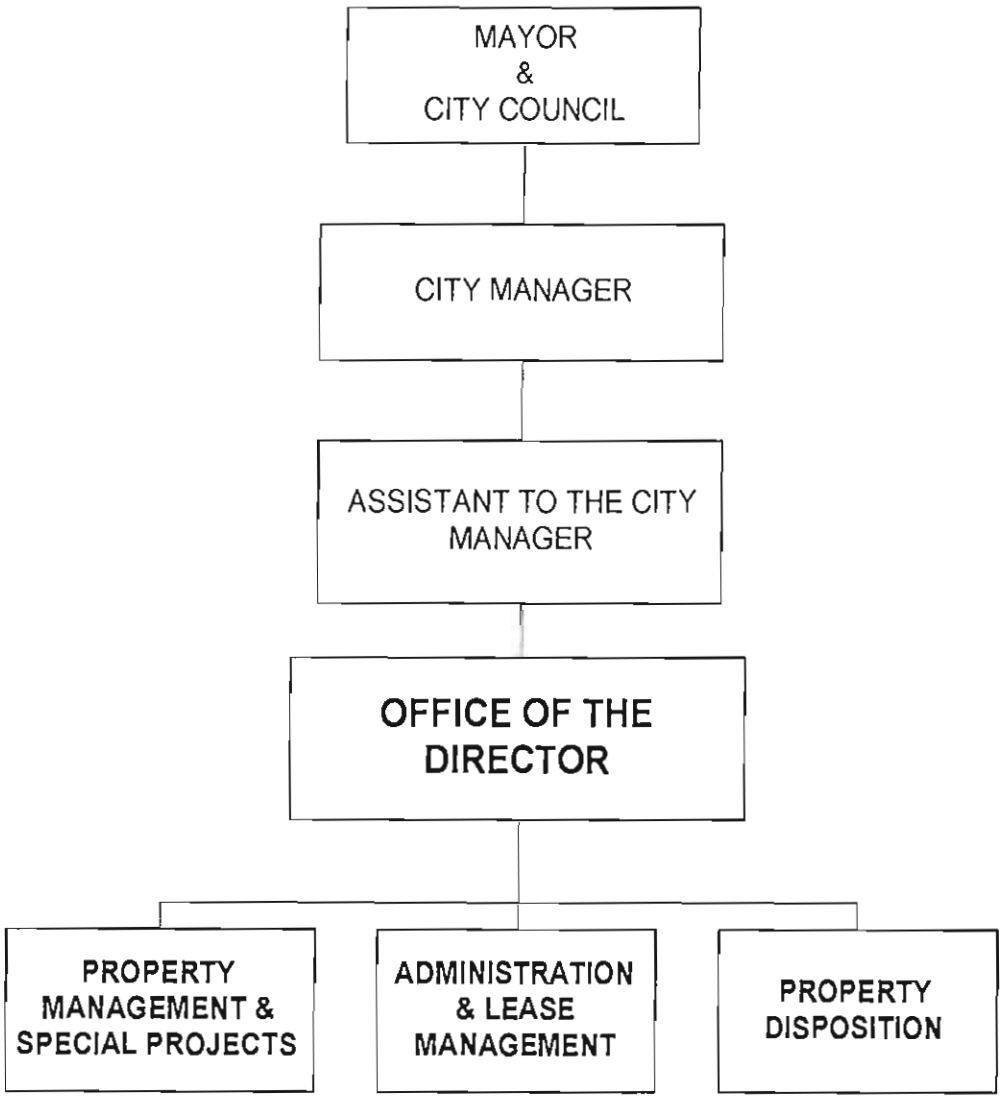
» This measure demonstrates the Alamodome's ability to cover operating costs from operating revenue generated.

TOTAL ATTENDANCE AT WOLFF STADIUM EVENTS



» Total attendance reported by Wolff Stadium for events including baseball games, outdoor events and concerts.

ASSET MANAGEMENT



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	13.00	$746,144
Capital Projects	0.00	3,724,000
Community Development Block Grant	2.00	85,484
International Center Fund	2.00	358,630
Total Funding	**17.00**	**$4,914,258**

ASSET MANAGEMENT

GENERAL FUND

MISSION STATEMENT: ***The Department of Asset Management provides real estate related services to the public and other City departments in order to maximize revenues, minimize liability and provide for the highest and best use of City assets.***

PROGRAM INFORMATION

The Department of Asset Management is responsible for the management of the City's Real Property, including the disposition of surplus City-owned property as well as the acquisition of certain real property assets. The Department of Asset Management negotiates leases and license agreements and is responsible for reviewing lease agreements initiated by other City departments. The Department is responsible for the development and maintenance of a central database of information for all City-owned property. In addition, the Department provides property management and project management services for various City departments, improvements at City-owned facilities, and is responsible for special projects involving revenue-producing activities; such as the City Store and the Van de Wale property disposition/leases.

GOALS AND OBJECTIVES

- Dispose of City-owned property through street/alley closures, license agreements and sale of surplus property.
- Coordinate, in conjunction with the Space Committee, the use of space by City staff in both City-owned buildings and property leased from others.
- Facilitate the space planning for the adopted One Stop Development Center.
- Utilize the services of a real estate broker to assist: 1) with the identification of a location for the adopted One Stop Development Center; 2) with the sale and ground lease of the Van de Walle property to maximize the use of the property; 3) various City departments with leasing, acquiring and disposing of properties.
- Coordinate the development of a space charge back system for City departments occupying City facilities.
- Provide facility management services (such as leasing and contract administration) at certain City-owned buildings, including International Center and the Fredericksburg Road/Travis Building.
- Negotiate, coordinate and/or monitor contracts, such as cultural facilities, ATM License Agreement and City Store.
- Evaluate, negotiate, and provide support for the acquisition of real property (excluding Right of Way) and facilities to meet the needs of the City, including infill housing and Affordable Housing Parade of Homes.
- Maintain a comprehensive real estate database to provide an inventory of City assets (including leases, license agreements and City-owned properties) and to monitor contractual compliance.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. staff assigned to manage contracts [1]	2	2	2	2
No. staff assigned to review leases	2	2	2	2
No. staff assigned to License Agreements/Property Disposition [2]	3	3	3	4
No. inquiries regarding License Agreements/Property Disposition [3]	1,860	2,200	2,000	2,100
No. applications received for License Agreements/Property Disposition projects	75	85	95	100
Output:				
No. contracts managed [4]	29	24	31	33
No. leases reviewed for other departments	58	55	90	90
No. contracts negotiated	N/A	N/A	12	10
Revenue collected from leases/contracts managed [4]	$364,464	$517,500	$810,904	$891,634
No. of License Agreement/Property Disposition projects processed to conclusion through City Council	N/A	50	45	55
City Inventory Parcels canvassed for CDBG eligible activities [5]	N/A	N/A	100	130
Revenue collected from License Agreements/Property Disposition [6]	$189,876	$500,000	$774,800	$937,500
Efficiency:				
Avg. no. contracts managed per staff	N/A	12	15	17
Avg. Revenue collected per staff assigned to manage contracts	$182,232	$258,750	$405,452	$445,817
Avg. no. License Agreement/Property Disposition applications per staff	25	28	32	25
Avg. Revenue collected per staff assigned to License Agreements /Property Disposition [7]	$63,292	$166,667	$258,267	$234,375

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Effectiveness:				
% of Leases/Concession Agreements reviewed within:				
1 to 3 working days	N/A	N/A	82%	84%
4 to 7 working days	N/A	N/A	16%	14%
Over 7 working days	N/A	N/A	2%	2%
% of License Agreement/Property Disposition projects executed within:				
1 to 60 working days	N/A	N/A	27%	30%
61 to 80 working days	N/A	N/A	58%	55%
Over 80 working days	N/A	N/A	15%	15%

EXPLANATORY INFORMATION

[1] Contracts managed include those from the International Center, ATM License Agreements, Travis Building and Cultural Facilities.
[2] License Agreements/Property Disposition section of Asset Management address License Agreements, Fiber Optic Agreements, Cellular Tower Agreements, Street/Alley Closures, and Surplus Property.
[3] Variations in inquiries are reflective of customer demand.
[4] The International Center revenue and leases are also being reported in the new International Center performance measures.
[5] Canvassing property includes contacting other City departments and Housing agencies for comments on possible use or sale of surplus parcels (property).
[6] Revenue variation due to fee increases in FY 1998-1999 Budget and increase in customer demand.
[7] Revenue is projected to be slightly lower in FY 1999-2000 due to partial year funding of adopted additional staff.

PROGRAM CHANGES

- **IMPROVEMENT** **$85,749**

OTHER IMPROVEMENTS - ADD ONE SENIOR REAL ESTATE SPECIALIST

This ***improvement*** provides for the addition of a Senior Real Estate Specialist to assist with the increasing demand for services in the property disposition division. This position will assist with various real-estate projects including license agreements, street and alley closures, and cellular tower agreements. In addition, the position will assist in generating revenues through the sale of the inventory of surplus property recently researched and canvassed by Community Development Block Grant staff. This improvement is anticipated to create approximately $187,500 in additional revenue for the City which makes this improvement a zero cost to the General Fund. The FY 2000 cost of this improvement totals $35,749. In FY 2001, the cost will be $32,949.

PROGRAM CHANGES CONTINUED

MAINTENANCE OF EXISTING INFRASTRUCTURE - CONTINUATION OF COMPREHENSIVE FACILITY STUDY

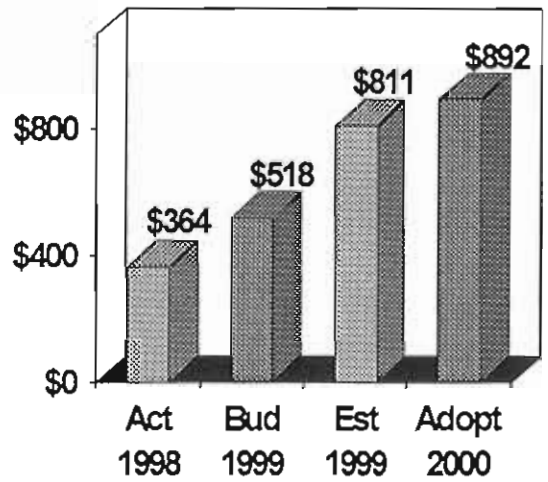
This one-time ***improvement*** of $50,000 in FY 2000 will provide for the continuation of the Facility Management Study approved in the FY 1999 Budget. This improvement will allow the Department of Asset Management, in conjunction with a consultant, to develop a comprehensive Facility Management Plan on the use of building space by City departments. This plan will provide a baseline for the development of strategies to evaluate energy efficiency and reduce duplication of services, as well as determine the highest and best uses of building space. The Plan will evaluate such buildings as City Hall, the Municipal Plaza building, City Hall Annex, and the City's Service Centers.

GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$484,887	$555,542	$528,975	$613,699
CONTRACTUAL SERVICES	42,138	152,478	173,635	106,652
COMMODITIES	4,545	4,130	4,883	5,355
OTHER EXPENDITURES	12,370	9,230	9,230	14,140
CAPITAL OUTLAY	4,535	10,354	10,354	6,298
TOTAL EXPENDITURES	**$548,474**	**$731,734**	**$727,077**	**$746,144**
AUTHORIZED POSITIONS	11	12	12	13
FULL-TIME EQUIVALENTS	11.00	12.00	12.00	13.00

REVENUE COLLECTED FROM CONTRACTS MANAGED

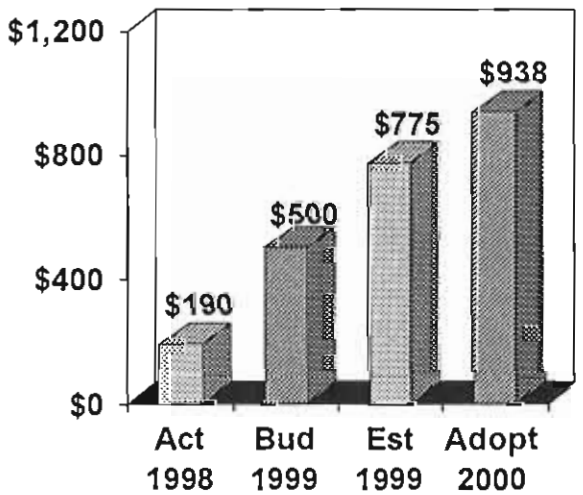
(In Thousands)



» The total amount of revenue collected from contracts managed by Asset Management staff.

REVENUE COLLECTED FROM LICENSE AGREEMENTS/PROPERTY DISPOSITION

(In Thousands)



» Represents Revenue collected from License Agreements/ Property Disposition

ASSET MANAGEMENT - INTERNATIONAL CENTER

INTERNATIONAL CENTER FUND

PROGRAM INFORMATION

The Department of Asset Management is responsible for the management of the International Center. The department negotiates and monitors the leases of the facility as well as coordinates the maintenance of the building with the Public Works Department. The International Center was developed as a multi-purpose facility promoting the City of San Antonio as a center for international trade and business.

GOALS AND OBJECTIVES

- To maximize revenue through competitive leasing of building space.
- Promote the International Center as a focal point for international commerce and business development.
- Provide a high level of service and building maintenance to the International Center tenants.
- Market the conference center as a first class facility for group business presentations, public meetings and international conferences.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Adopted Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Total square footage leaseable space [1]	N/A	N/A	67,999	67,999
Total Operating Costs [2]	N/A	N/A	$547,505	$659,938
Output:				
No. leases managed	N/A	N/A	10	13
Total Operating Revenue	N/A	N/A	$640,555	$708,076
Total no. of functions held in conference center	N/A	N/A	150	180
Revenue collected for functions in conference center [3]	N/A	N/A	$7,500	$10,250
Efficiency:				
Ratio of operating cost to revenues [4]	N/A	N/A	85%	93%
Effectiveness:				
% of available space leased	N/A	N/A	97%	100%

EXPLANATORY INFORMATION

[1] Does not include common area, international conference center or other unleaseable space.
[2] Includes International Center operating budgets for Asset Management and Public Works Department.
[3] Revenue is projected to be higher in FY 2000 due to revisions in the conference center policies and fees.
[4] Ratio is calculated by dividing total operating costs by total operating revenue and provides percentage of revenue used to cover operating costs.

PROGRAM CHANGES

- IMPROVEMENTS **$47,688**

OTHER IMPROVEMENTS - LEASING SERVICES

This ***one-time*** improvement of $42,500 will provide leasing service commissions needed in securing tenants for the International Center. This improvement will ensure contract compliance with leases currently being negotiated at the International Center.

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENT

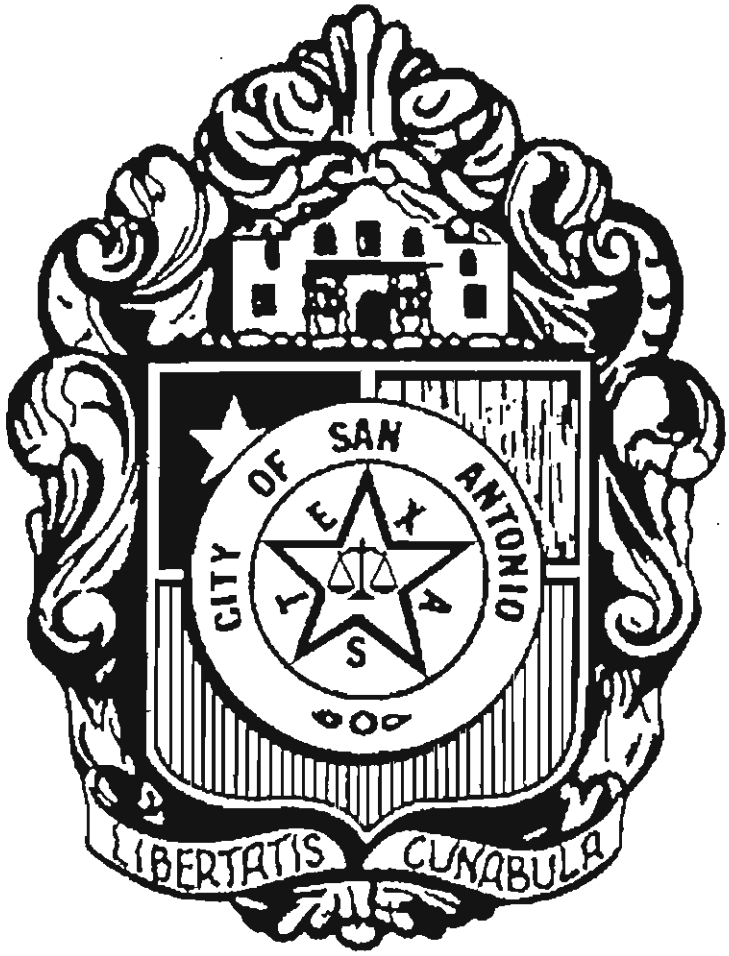
Funding for this ***improvement*** in the amount of $4,017 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

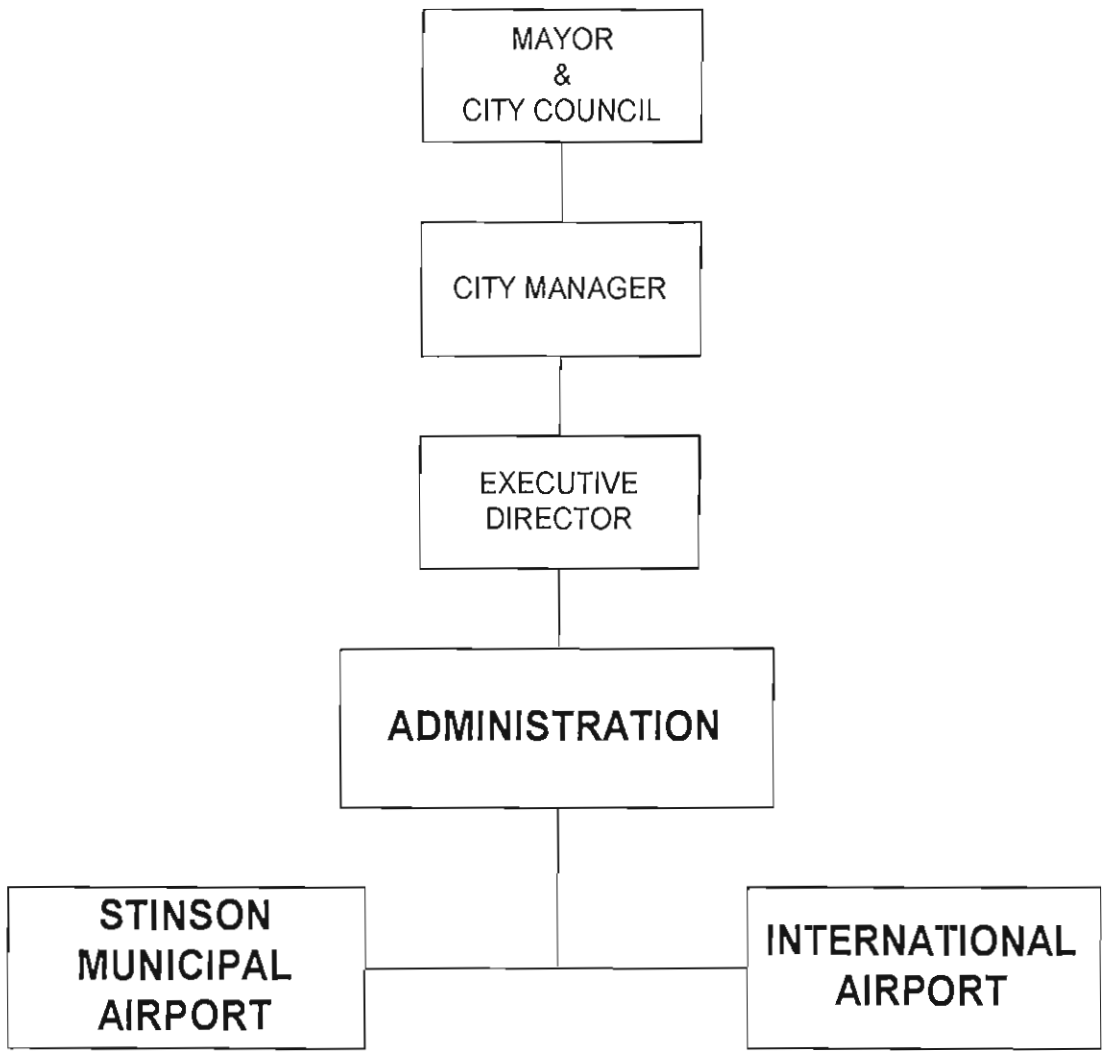
This ***improvement*** totaling $1,171 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

INTERNATIONAL CENTER FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	N/A	$81,685	$84,396	$112,719
CONTRACTUAL SERVICES		3,700	2,050	48,000
COMMODITIES		400	0	400
OTHER EXPENDITURES		0	0	42,970
CAPITAL OUTLAY		11,000	9,275	0
TOTAL EXPENDITURES	**N/A**	**$96,785**	**$95,721**	**$204,089**
AUTHORIZED POSITIONS	**N/A**	**2**	**2**	**2**
FULL-TIME EQUIVALENTS		**2.00**	**2.00**	**2.00**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

AVIATION



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
Airport Revenue Fund	423.88	$21,694,249
Debt Service Funds	0.00	11,893,288
Confiscated Property Fund	0.00	35,500
Categorical Grants	0.00	10,065,000
Capital Projects	0.00	19,227,000
Total Funding	**423.88**	**$62,915,037**

AVIATION

AIRPORT REVENUE FUND

MISSION STATEMENT: ***The Aviation Department commits to provide the citizens of San Antonio and the traveling public safe, cost-efficient, first-class facilities and services at its airports, and to promote and develop aviation economic opportunities.***

PROGRAM INFORMATION

The Aviation Department operates the City's two airports, International and Stinson, which provide general and commercial aviation services through an enterprise fund. Departmental responsibilities include airport operations, financial and property administration, economic development, vehicle and facility maintenance, security, fire protection, and public relations. Its divisions are Administration, International Airport, and Stinson Municipal Airport.

GOALS & OBJECTIVES

To provide for the aviation facility and service needs of the community, as well as stimulating economic development, all in a financially self-sufficient and safe manner consistent with applicable City, State and Federal regulations.

- To achieve operational quality and efficiency improvements for International and Stinson Airports by completing and implementing the recommendations from a re-engineering study to meet target benchmark performance in services and facilities.
- To promote and enhance economic development of San Antonio's Aviation facilities to include International and Stinson Airports as well as Kelly and Brooks Airforce Bases by developing a Strategic Action Plan through the Economic Development Department.
- To improve convenience and efficiency for the airport passenger by expanding parking facilities, renovating the terminal buildings, redeveloping concessions, and adding terminal building amenities.
- To develop and implement an aggressive program to market the airport facilities in collaboration with the Economic Development Department and the Convention & Visitors Bureau to increase the number of flight destinations at International Airport.
- To attract new business and aid in the expansion of existing businesses for International & Stinson, as well as cargo development and the redevelopment of the North Loop Service Center site.
- To revitalize Stinson Municipal Airport by developing a new Master Plan and a Target Industry Study.
- To accommodate future growth in vehicular traffic by constructing improvements to the terminal roadway and US 281 highway access.
- To increase passenger growth at International Airport and bring about improvements in air service by publicizing available service and soliciting the airlines for new non-stops.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of Airport Public Parking Spaces (Avg.)[1]	3,901	4,990	4,500	6,244
No. of Terminal Enplaned Passengers (Int'l)	3,503,208	3,701,000	3,600,000	3,704,000
No. of Int'l Passengers Utilizing Customs/ Immigration	120,401	115,500	124,000	130,000
No. of Aircraft Landings and Takeoffs (Int'l)	280,595	278,000	266,000	280,000
No. of Aircraft Landings and Takeoffs (Stinson)	73,777	N/A	93,000	105,000
No. of Non-stop Daily Destinations	25	30	26	27
No. of Direct (Same Plane) Daily Flight Destinations	65	70	66	67
No. of Cargo Tons	128,692	147,000	157,004	172,704
Output:				
No. of Private Sector Airport Jobs	6,300	6,500	6,500	7,200
No. of Federal Government Jobs	338	350	350	360
No. of Aviation Department Jobs[2,3]	442	442	431	424
Terminal O & M Expenses	$3,697,215	$4,141,129	$3,800,847	$4,098,033
Airfield O & M Expenses	$1,180,813	$1,351,003	$1,245,225	$1,348,746
Parking O & M Expenses	$2,649,822	$2,045,441	$2,559,262	$1,878,363
No. of Business Development Prospects	88	67	70	75
Parking Revenue	$8,118,373	$9,411,530	$8,460,000	$10,670,000
Efficiency:				
Revenue Per Parking Space	$2,081	$1,886	$1,920	$1,709
Airline Costs Per Passenger	$3.37	$3.89	$3.79	$3.78
Terminal Concession Revenue Per Passenger[4]	$2.57	$2.37	$2.63	$2.61
Avg. No. of Airline Stage III Aircraft to Total Aircraft[5]	70%	75%	80%	100%
Avg. No. of Noise Complaints Per 1,000 Aircraft Ops.	4.51	0.66	0.94	0.89
O & M Terminal Expenses Per Passenger	$1.06	$1.12	$1.06	$1.06
O & M Airfield Expenses Per Takeoff & Landings	$4.21	$4.86	$4.68	$4.82
Non-Airline Revenue Per Passenger	$6.88	$6.82	$7.25	$7.54
Parking O & M Expense Per Parking Space	$679.27	N/A	$568.72	$300.82
Total Operating Expense Per Enplaned Passenger	$5.48	N/A	$5.88	$5.60

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Efficiency continued:				
Total Operating Revenue Per Enplaned Passenger	$10.49	N/A	$10.17	$10.31
Operating Income/Net Fixed Assets[6]	8.70%	N/A	10.00%	11.00%
Enplaned Passengers Per Employee (Int'l)[7]	14,476	N/A	15,542	16,174
Airfield O & M Per Workload Unit[8]	$0.14	N/A	$0.16	$0.16
Janitorial Expenses Per Square Foot	$2.48	N/A	$2.55	$2.63
Effectiveness:				
% of Increase of International Passengers	24.50%	4.05%	3.00%	4.80%
% of Increase/Decrease In Airport Passengers	(0.50%)	4.00%	2.76%	2.89%
% of Passengers To Destination on Direct Flights	50%	52%	52%	54%
% of Increase/Decrease of Aircraft Takeoff & Landings (Int'l)	10.20%	3.00%	(5.20%)	5.26%
% of Increase of Private Airport Jobs	9.20%	3.17%	3.17%	10.77%
% of Increase of Cargo Tons	55%	20%	22%	10%
% of Increase of Non-Airline Revenue Per Passenger	2.60%	3.65%	5.38%	4.00%
% of Increase/Decrease Parking O & M Per Space	2.50%	N/A	(16.27%)	(47.11%)
% of Increase/Decrease Total Operating Revenue per Enplaned Passenger	2.40%	N/A	(3.05%)	1.38%
% of Increase/Decrease Enplaned Passengers Per Employee	(2.50%)	N/A	2.76%	2.53%
% of Increase Terminal Concession Revenue Per Enplaned Passenger	10.30%	N/A	2.33%	(0.57%)

EXPLANATORY INFORMATION

[1] Figures represent a monthly average.
[2] The change in the number of positions from the Revised Budget to the Estimated is explained by the reduction of 11 positions which were partial funded in FY 1999 as part of an approved reallocation.
[3] In conjunction with the FY 1999-2000 program change (Parking Improvement Savings) seven positions have been eliminated (four parking attendants and three electronic technicians).
[4] In FY 1999 revenue loss occurred as the result of construction work in redeveloping the concession shops.
[5] Stage III aircraft (quieter engines) will be at 100% effective January 2000.
[6] Indication of net revenues in relation to net value of capital assets. A low ratio reflects airports that have new capital improvement projects. A high ratio reflects airports that are not experiencing major capital improvement projects.
[7] An "employee" is considered a filled position and excludes Police, Fire, and Parking personnel.
[8] A *Workload Unit* represents a combination of enplaned and deplaned passengers, plus cargo tons moved.

PROGRAM CHANGES

- IMPROVEMENTS **$641,791**

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $132,979 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENTS

Funding for this ***improvement*** in the amount of $475,729 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

TECHNOLOGY ENHANCEMENTS - ONE-TIME TECHNOLOGICAL IMPROVEMENTS

Continuing the commitment initiated in FY 1996 of improving productivity through technological enhancements, this improvement will set aside resources for comprehensive technological upgrades. Funds in the amount of $14,903 will be included in the FY 2000 budget for these ***one-time technological improvements***. The City will continue to conduct assessments of departmental needs to determine areas where an increase in productivity can be realized through heightened use of computer based technology.

PROGRAM CHANGES CONTINUED

TECHNOLOGY ENHANCEMENTS - NEW FINANCIAL MANAGEMENT SYSTEM COORDINATOR

This ***improvement,*** a collaborative effort among several City departments, will add one Special Projects Coordinator position to the Aviation Department for the purpose of updating the City's financial management system. The cost to the Airport Revenue Fund will be $18,180 in FY 2000. The FY 2001 cost of this improvement will be $47,317. A total of six positions will be added City-wide to assist in the development and implementation of the new system. The positions will act as departmental liaisons within the assigned departments assessing departmental financial management system needs and informing departments on the systems current status. In the Finance Department, two positions will be added with one lead position to provide the City with the necessary management to direct, plan, design and implement the system. Other Special Project Coordinators will be added in the Public Works, Budget & Employee Services and Purchasing Departments.

- **REORGANIZE/REALLOCATE** **$169,644**

WORKFORCE ISSUES - PARKING IMPROVEMENT SAVINGS

This budget ***reorganization/reallocation*** coincides with the completion of parking improvements at International Airport. Operating efficiency will be achieved through the consolidation of surface parking lots from seven to two decreasing the necessity for maintenance and operation services. The reduction consists of eliminating a total of seven full-time, positions--four Parking Attendants, two Electronic Technician I's, and one Senior Electronic Technician. The majority of the positions are currently vacant. Personnel in the remaining filled positions will be reassigned to other areas within the City. When considering the increase in parking capacity and reductions in parking operating expenses since FY 1998, this program change will assist in the reduction of expenses by 29%. No decrease in the level of service is expected from this reorganization of service.

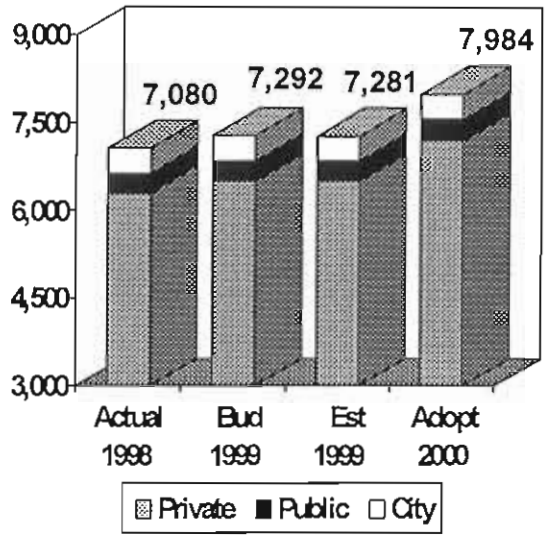
WORKFORCE ISSUES - RE-ENGINEERING

The Aviation Department is currently undergoing a re-engineering of all work processes. The department will be bringing forth the recommendations from the study in the first quarter of FY 2000. Program improvements, reorganizations and other changes will be recommended which may impact the Aviation Department budget.

AIRPORT REVENUE FUND EXPENSES BY CHARACTER

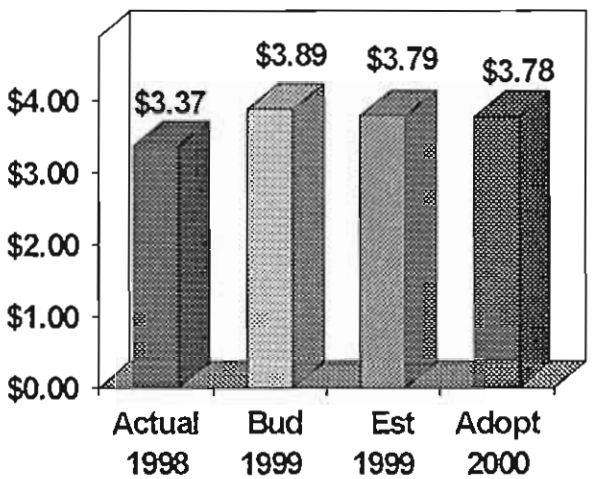
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$13,122,627	$14,525,317	$13,842,712	$14,464,381
CONTRACTUAL SERVICES	3,529,494	4,247,635	4,387,219	4,173,910
COMMODITIES	861,901	1,326,314	1,102,169	1,276,345
OTHER EXPENDITURES	1,036,620	1,044,066	1,050,770	1,040,726
CAPITAL OUTLAY	682,420	789,532	763,617	738,887
TRANSFERS	15,974,936	15,503,800	16,214,103	16,838,189
TOTAL EXPENDITURES	**$35,207,998**	**$37,436,664**	**$37,360,590**	**$38,532,438**
AUTHORIZED POSITIONS	**442**	**442**	**431**	**425**
FULL-TIME EQUIVALENTS	**440.21**	**440.21**	**429.88**	**423.88**

AIRPORT JOBS



» This represents the total number of private, public, and city jobs at San Antonio International & Stinson Municipal Airports.

AIRLINE COST PER ENPLANED PASSENGER



» Airline costs include terminal rentals, aircraft parking, landing and ramp fees

AVIATION
GRANT SUMMARY

The Aviation Department has received $3,463,779 in AIP Grants in support of the Taxiway H Reconstruction Project at San Antonio International Airport. In addition, the amount of $986,246 in AIP Grants is expected by the end of this Fiscal Year in support of the purchase of a friction testing vehicle and the reconstruction of Taxiway F at International Airport. The projected total for FY 1999 is $4,450,025.

Projected AIP Grants for FY 2000 include $3,350,000 for East Air Cargo expansion, $2,460,000 for the Residential Acoustical Treatment Program and $1,890,000 for the Reconstruction of Taxiway D, with $2,365,000 of Aviation Funds at International Airport, for a total projected amount of $10,065,000.

Listed below is a comprehensive listing of all the grants the department of Aviation is anticipating to receive in FY 1999-2000.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2000
Airport Improvement Program	$7,700,000		$2,365,000		$10,065,000

Activity Number:	**33-01-01**
Division:	**02**
Program Dates:	**10-01-99 to 09-30-00**
Authorized Positions:	**0**

PROGRAM DESCRIPTION

The Airport Improvement Program is a FAA sponsored grant program designed to assist airport owners in planning, constructing and maintaining the basic airfield infrastructure at airports nationwide. Grants consist of both entitlement and discretionary funding.

FUNDING SOURCES AND AMOUNTS

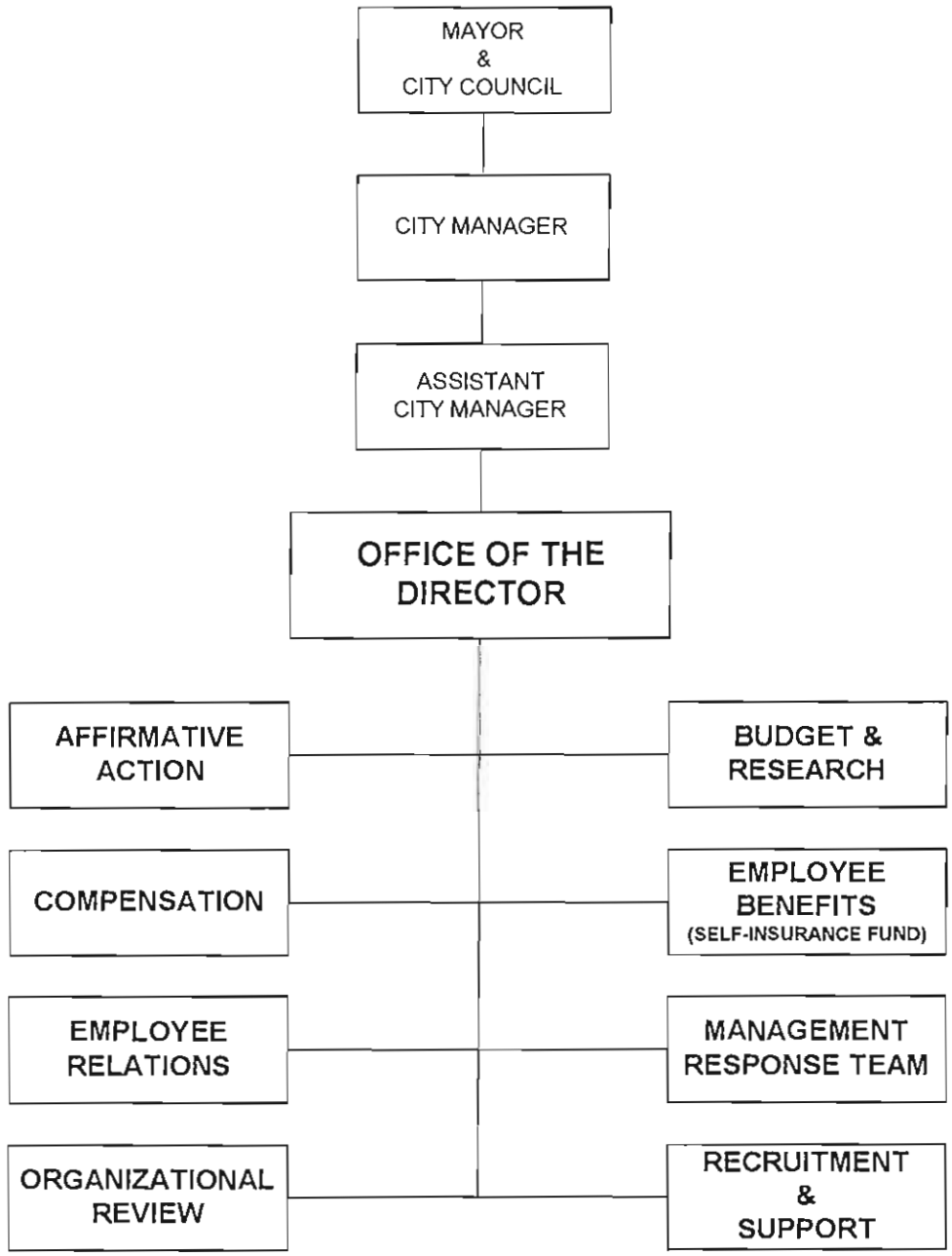
	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal – FAA- AIP Grant Program	$ 2,870,766	$ 4,450,025	$ 7,700,000
City – Airport Revenue Funds	1,006,922	2,672,607	2,365,000
Total	**$ 3,877,688**	**$ 7,122,632**	**$ 10,065,000**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Contractual	$3,877,688	$6,973,123	$10,065,000
Commodities		149,500	
Total	**$ 3,877,688**	**$ 7,122,632**	**$10,065,000**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
U.S, 281/Airport Connector	$3,877,688		
Friction Vehicle		$149,500	
Taxiway F Reconstruction		$1,172,328	
Taxiway H Reconstruction		$5,800,804	
East Air Cargo Expansion			$4,470,000
Residential Acoustical Treatment Pilot Program			$75,000
Residential Acoustical Treatment Program			$3,000,000
Taxiway D Reconstruction			$2,520,000



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	60.00	$3,417,945
Employee Benefits Fund	17.00	37,439,134
Unemployment Compensation Fund	0.00	170,000
Extended Sick Leave Fund	0.00	31,960
Occupational Health Fund	1.00	148,790
Temporary Services Fund	75.00	1,426,452
Total Funding	**153.00**	**$42,634,281**

BUDGET & EMPLOYEE SERVICES

GENERAL FUND

MISSION STATEMENT: The Budget & Employee Services Department will provide City departments with the financial analysis, organizational analysis, and human resource services consistent with sound principles that contribute to an effective workforce. The City organization will provide these services in accordance with the direction and policies established by the City Manager and the City Council.

PROGRAM INFORMATION

The Budget & Employee Services Department is responsible for providing human resource programs including recruitment, training, grievance facilitation, compensation analysis, and benefit administration. The department also coordinates and prepares the Annual Budget and Five Year Financial Forecast, and conducts departmental performance reviews to assess the efficiency and effectiveness of the delivery of public services. In addition, the department performs cost/revenue analysis of certain processes and projects throughout the year. The department consists of eight divisions: Recruitment & Support, Employee Relations, Affirmative Action, Compensation, Employee Benefits, Budget & Research, Organizational Review, and the Management Response Team.

GOALS AND OBJECTIVES

The goal of the Budget & Employee Services Department is to provide all City departments, the Management Team, and the City Council with the financial, analytical, management, and human resources needed to provide efficient and quality services to the citizens of San Antonio.

- Provide each unit of the City organization the resources necessary to provide quality municipal services, including guidance and technical support in measuring the services to achieve compliance with the goals and objectives set by the City Manager and City Council.
- Enhance the quality and efficiency by which municipal services are delivered by conducting systematic reviews of selected departments focusing on analysis of selected processes and program areas.
- Assist the Management Team in measuring and evaluating resources through creative and innovative local government practices such as benchmarking and "best practices" determination.
- Maintain a civilian Classification and Compensation System that reflects internal alignment and market competitiveness, ensures fair and equitable compensation, and attracts and retains competent, qualified employees at all levels.
- Ensure that all administrative directives are in compliance with Federal, State and local laws; and provide support for the Municipal, Fire and Police Civil Service Commissions.
- Provide City sponsored training to maximize employee proficiency and effectiveness, and develop employees to their fullest potential.
- Develop and administer a fair, valid and objective selection system, to include monitoring the work of testing consultants and maximizing use of available technology, that identifies and selects the most qualified individual.
- Minimize the time period required for the recruitment, selection and hiring process, by automating processes where possible and improve tracking methods.
- Identify additional grant opportunities available to departments, and leverage the City's resources to achieve an increase in grant funding.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of General Fund Departmental full time employees	53	58	58	60
No. of staff hours expended for reviews	3,418	5,241	5,241	6,041
-Code Compliance Report Implementation	50	20	N/A	N/A
-Asset Management Report Implementation	60	40	N/A	N/A
-Convention & Visitors Bureau Review Process and Report Implementation	450	150	40	40
-Golf Operations Review Process	1,332	300	1,135	80
-Independent Org. & Management Review	1,526	500	763	120
-Convention Facilities	N/A	N/A	1,400	1,600
-New Reviews	N/A	4,231	1,903	4,201
No. of regrade job studies requested & initiated (by job class)	29	100	39	50
No. of In-Lieu-of/reclassification job studies requested	207	200	257	250
No. of training programs offered	130	156	146	272
No. of applications processed	48,161	48,515	48,623	49,109
-City Employees	11,027	9,865	11,444	11,307
-Non-City Employees	32,457	32,775	33,349	32,382
-Fire & Police(Entry)	4,324	4,700	2,750	4,747
-Fire & Police(promotional)	353	1,175	1,080	673
No. of light duty referrals received [1]	170	170	210	193
Output:				
Performance Measures Monitored (technical assistance)	1,523	1,614	1,614	1,654
Performance Measures Developed/Adjusted	NA	NA	40	36
ICMA Consortium Performance Measures	532	607	593	600
RFP's/ RFQ's Developed/Coordinated (Lead)	8	5	12	6
RFP's/ RFQ's Technical assistance provided	N/A	N/A	3	3
No. of class specifications reviewed/updated	56	150	47	50
No. of training hours provided	15,193	20,920	17,670	38,874
No. of new hires processed	1,858	1,400	1,811	1,837
No. of light duty placements	85	75	127	108
No. of grant notices forwarded to departments[2]	N/A	N/A	24	30
No. of new grants received as a result of grant notice process	N/A	N/A	1	3
Efficiency:				
Avg. No. of Departmental activities per budget analyst [3]	35.5	35.5	48.6	48.6

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Efficiency continued:				
Cost per Review/Follow-Up/Implementation [4]				
-Code Compliance	$51,101	$671	$51,436	N/A
-Asset Management	$30,979	$2,518	$30,979	N/A
-Convention & Visitors Bureau	$66,445	$5,000	$67,245	$68,045
-Golf Operations	$36,836	$7,798	$66,356	$66,726
-Independent Org. & Management Review	$60,475	$16,854	$80,759	$88,488
-Convention Facilities	N/A	N/A	$41,002	$87,726
Avg. no. of applications processed per placement officer per week[5]	232	234	215	163
% of light duty referrals placed	50%	44%	60%	56%
Effectiveness:				
Revenue Projections:				
-Sales Tax (in millions)	$118.99	$121.90	$124.90	$130.60
Accuracy	102%	100%	102%	100%
-Liquor-By-the-Drink Tax (in millions)	$2.81	$2.63	$2.88	$2.97
Accuracy	109%	100%	109%	100%
-Hotel/Motel Occupancy Tax (in millions)	$30.53	$30.35	$31.29	$34.53
Accuracy	102%	100%	103%	100%
-Building Permit Fees (in millions)	$7.74	$7.72	$8.24	$8.64
Accuracy	107%	100%	106.7%	100%
% of participants ranking Budget Training from "Good to Excellent"	92%	93%	88%	95%
% of review recommendations implemented				
-Code Compliance	80%	91%	97%	N/A
-Asset Management	90%	100%	100%	N/A
-Convention & Visitors Bureau	21%	66%	40%	60%
-Golf Operations	N/A	N/A	28%	88%
-Independent Org. & Management Review				
Code Enforcement	N/A	N/A	29%	48%
Development Services	N/A	N/A	16%	62%
Avg. turnaround time for evaluation of in-lieu-of/reclassification request (work days) [6]	N/A	30	22/42	15/30
% of supervisors who agree or strongly agree on performance improvement after training [7]	N/A	N/A	N/A	80%

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Effectiveness continued:				
Total work days required to fill a vacant position (announcement to start date):[8]	N/A	N/A	N/A	14
Avg. number of days from requisition received to posting of job announcement	N/A	N/A	N/A	2
Avg. number of days from announcement close to eligibility list development and submittal to department	N/A	N/A	N/A	5
Avg. number of days from eligibility list return to contact and process selectee	N/A	N/A	N/A	5
Avg. number of days after clearances received to contact selectee with start date	N/A	N/A	N/A	2
City-wide turnover rate [9]				
-Civilian	10.2%	8.5%	10.8%	8.0%
-Uniformed	1.3%	1.8%	0.3%	0.9%
% grant liaisons who feel well informed about grant opportunities	N/A	N/A	24%	50%

EXPLANATORY INFORMATION

[1] Light duty referrals are applications submitted by the worker's compensation and short-term disability administrators; the purpose is to return employees to light duty until released for regular duty.

[2] Grant notices are forwarded to departments once new funding opportunities are discovered. The notices contain the funding agency, a brief description of the grant, required match, submission deadline, and pertinent definitions.

[3] A departmental activity is an organizational subgroup which details the department, division, and section and by which budgets are developed.

[4] Cost per Review is calculated based upon hourly salaries of employees conducting review. Percentage of recommendations implemented. Figures for each year are cumulative.

[5] Applications processed per placement officer is based only on City and Non-City applications.

[6] Avg. turnaround time for in-lieu-of/reclassification requests includes only the period of time spent from start of job study to final approval by City Manager and implementation. Does not include time necessary for review and action through other management team approval processes.

[7] Supervisors agreement that employee's performance has as a result of training. Ratings are based on surveys of supervisors utilizing a 5 point rating scale with 5 being the most significant improvement in work performance.

[8] Total HR Work Days required to fill a vacant position includes time required by human resource staff to post the job announcement, develop an eligibility list, conduct new hire processing (which involves completion of necessary forms, arrest and traffic record verification, a pre-employment drug test and/or physical) and contact with the selectee to issue a start date. When the Budget & Employee Services Department receives all the results the selectee is then contacted with a tentative start date. It does not allow for the time required by departments to review applications, conduct interviews and select an individual; nor the time required by agencies to perform background and driving status verifications, drug screening and physicals; nor any time required by the selectee to submit notices of resignation to employers.

[9] Turnover is calculated by annualizing the number of terminations and dividing it by the number of full time employees.

PROGRAM CHANGES

- **IMPROVEMENTS** **$99,081**

WORKFORCE ISSUES - ENHANCEMENT TO CITY TRAINING PROGRAM

This ***improvement*** will provide for enhancements to the existing Training Program available for City employees. First, it will provide additional training services by partnering with educational institutions such as San Antonio College and the University of Texas at San Antonio in order to provide a better variety and increased amount of professional development seminars to staff. Second, the improvement will enhance training services currently provided by City professionals throughout the organization. This will be accomplished by implementing a "train the trainer" program. This program will add needed resources to the City's internal training program focusing on customer service while enhancing other areas. The "trainer" will be required to complete a training certification course and upon completion would receive a $75 stipend per month. The third element of this program change will create a career advancement planning program for mid-level managers. This career-building program will build depth and develop critical skills in the organization that will promote successive advancement of City employees. One Personnel Specialist II position will be added at nine months funding in FY 2000 to assist in implementing this improvement and to provide additional hours of training. The combined FY 2000 costs of this improvement are $74,081 which includes one-time costs of $3,600.

TECHNOLOGY ENHANCEMENTS - CONVERT/ENHANCE BUDGET DEVELOPMENT TECHNOLOGIES

This ***improvement*** will provide updated technologies and consultant services necessary to convert the existing computerized budget development system. The enhanced system will improve tracking of critical budget information, increase budget staff productivity during budget development stages, and simplify the exchange of budget data between City Departments. The one-time cost for this improvement in FY 2000 will be $25,000.

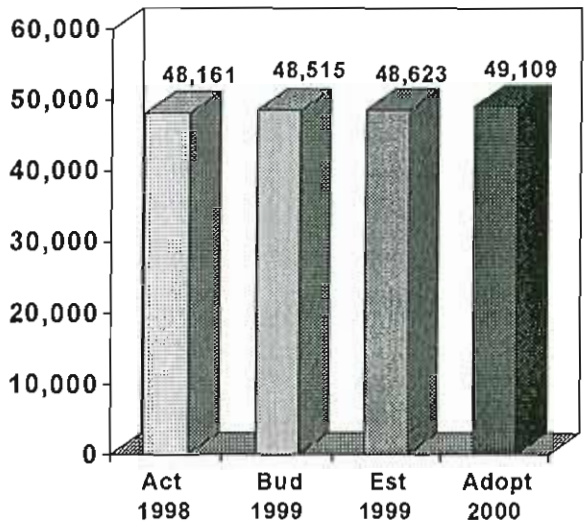
OTHER PROPOSED IMPROVEMENTS - ADD ONE BUDGET & MANAGEMENT ANALYST I FOR GRANT REVIEW

This ***improvement*** will add one Budget and Management Analyst I to consolidate oversight of all City grant programs. This position will coordinate the Budget & Research Division's review of all City Council actions related to grant programs to include adoption of budgets, addition of positions and preparation of performance measures. This position will be paid for out of grant funds, and will have no fiscal impact on the General Fund.

GENERAL FUND EXPENDITURES BY CHARACTER

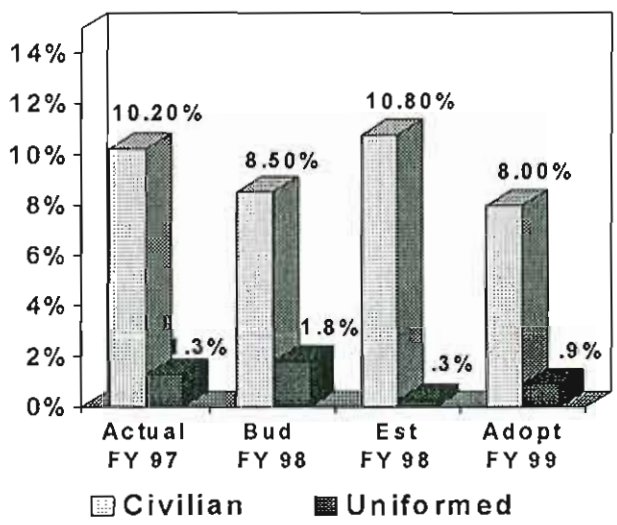
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$1,797,293	$2,368,051	$2,264,756	$2,575,054
CONTRACTUAL SERVICES	638,444	807,799	805,679	756,192
COMMODITIES	39,241	42,310	41,003	40,010
OTHER EXPENDITURES	23,720	14,500	14,500	14,680
CAPITAL OUTLAY	7,554	57,268	50,478	32,009
TOTAL EXPENDITURES	**$2,506,252**	**$3,289,928**	**$3,176,416**	**$3,417,945**
AUTHORIZED POSITIONS	**53**	**58**	**58**	**60**
FULL-TIME EQUIVALENTS	**53.00**	**58.00**	**58.00**	**60.00**

NO. OF APPLICATIONS PROCESSED



» The total number of applications processed including City employees, non-City employees and Fire and Police (entry & promotional).

TURNOVER RATE



» City-wide turnover rate for civilians and uniformed employees. Turnover is calculated by dividing the number of terminations by the number of full-time employees.

EMPLOYEE BENEFITS FUND

PROGRAM DESCRIPTION

The ***Employee Benefits Division*** implements and administers a full range of benefit programs offered to City employees, retirees, the Mayor and City Council. The division is responsible for the internal administration, education, customer service and contract compliance associated with each of the following programs: the self-insured indemnity health care plans, health maintenance organization (HMO) plans, life insurance plans, retirement, employee assistance, wellness, deferred compensation and other optional insurance coverages. The division organizes and conducts the annual Health Fair and participates in the Compensation and Benefits Committee for periodic review of the program.

GOALS & OBJECTIVES

- Provide personalized customer assistance, education and communication for active and retired employees on health, retirement and wellness programs
- Maintain a financially sound self insurance fund by evaluating the design of the indemnity plans and health maintenance organization plans and making necessary changes based on cost containment and industry trends
- Offer a comprehensive selection of basic and optional benefits programs for employees and retirees to attract and retain employees
- Conduct annual internal audits to ensure contract compliance
- Implement approved recommendations of the Employee Benefits Enhancement Committee.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Total Citimed employees	7,240	7,511	7,343	7,416
Active employees	6,435	6,676	6,527	6,592
Retirees	805	835	816	824
Total HMO employees	2,951	3,108	3,103	3,134
HMO Active employees	2,502	2,661	2,612	2,638
HMO retirees	449	447	491	496
No. of Employee Benefits customer service representatives	5	5	5	5
No. of walk-ins (per week)	60	85	82	87
No. of phone inquiries (per week)	N/A	385	460	464
Output:				
Total Citimed claims	$21,777,228	$22,300,284	$22,938,405	$24,773,480
Total HMO cost[1]	$7,824,055	$8,099,290	$8,449,145	$8,859,940
Efficiency:				
Avg. Citimed cost per employee	$3,008	$2,969	$3,124	$3,341

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Efficiency continued:				
Avg. HMO cost per employee	$2,651	$2,606	$2,723	$2,827
Avg. No. of walk-ins per customer service representative (per week)	12	17	15	15
Avg. no. of phone inquiries per customer service representative (per week)	N/A	77	92	93
Third Party Administrator (TPA) - Avg. no. of claims processed (per week)[2]	3,218	3,799	3,665	3,702
Avg. no. of claims pended (per week)[3]	229	304	293	296
Avg. no. of claims paid (per week)[4]	2,989	3,495	3,372	3,406
Avg. turn around time for claims paid[5]	5 days	6 days	5 days	5 days
Effectiveness:				
Citimed cost (increase/decrease)	+9%	-1%	+5%	+7%
HMO cost (increase/decrease)	+2%	-2%	+4%	+4%

EXPLANATORY INFORMATION

[1] The amount paid in premiums.
[2] The number of claims presented for payment.
[3] The number of claims presented for payment, which are not paid, but set aside until missing documentation is received.
[4] The number of claims processed to a conclusion during a work week.
[5] TPA contract performance measures requires that 80% of claims be processed in 7 days and 100% in 10 days. TPA has maintained a turnaround time below contract requirements for the past 5 years.

PROGRAM CHANGES

♦ **IMPROVEMENTS** **$67,731**

TECHNOLOGY ENHANCEMENTS - ONE-TIME TECHNOLOGICAL IMPROVEMENTS

Continuing the commitment initiated in FY 1996 of improving productivity though technological enhancements, this ***improvement*** will set aside resources for comprehensive technological upgrades. Funds in the amount of $11,200 will be included in the FY 2000 budget for these one-time technological improvements. The City will continue to conduct assessments of departmental needs to determine areas where an increase in productivity can be realized through the heightened use of technology.

PROGRAM CHANGES CONTINUED

TECHNOLOGY ENHANCEMENTS - NEW FINANCIAL MANAGEMENT SYSTEM COORDINATORS

This ***improvement*** is a collaborative effort among several City departments and will add one Special Project Coordinator to continue the program of replacing the City's financial management system. The cost to the Employee Benefits Fund will equal $29,419 in FY 2000. A total of six positions will be added City-wide to assist in the development and implementation of the new system. The positions will act as departmental liaisons within assigned departments assessing departmental financial management system needs and informing departments on the project's current status. In the Finance Department, two positions are added with one lead position to provide the City with the necessary management to direct, plan, design and implement the system. Other Special Project Coordinators will be added in the Public Works, Purchasing & General Services and Aviation Departments.

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENTS

Funding for this ***improvement*** in the amount of $20,476 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $6,636 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

EMPLOYEE BENEFITS FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$360,772	$594,889	$539,093	$673,929
CONTRACTUAL SERVICES	32,261,368	33,541,166	34,467,078	36,736,740
COMMODITIES	7,985	4,335	5,644	6,575
OTHER EXPENDITURES	4,566	8,000	8,000	8,000
CAPITAL OUTLAY	22,426	15,057	15,057	14,460
TRANSFERS	343,657	467,278	365,973	429,633
TOTAL EXPENDITURES	**$33,000,774**	**$34,630,725**	**$35,400,845**	**$37,869,337**
AUTHORIZED POSITIONS	16	16	16	17
FULL-TIME EQUIVALENTS	16.00	16.00	16.00	17.00

UNEMPLOYMENT COMPENSATION FUND

PROGRAM DESCRIPTION

The ***Unemployment Compensation*** program is administered in-house to pay for unemployment benefits to qualified individuals.

GOALS & OBJECTIVES

- Administer, monitor and reduce the cost of unemployment claims.
- Track unemployment claims and identify potential problem areas and determine appropriate solutions.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of UC claims notifications[1]	136	190	142	149
Output:				
No. of UC claims protested	55	76	58	61
No. of favorable UC decisions	51	57	52	54
No. of UC claims paid	436	471	338	355
Total cost of UC claims paid	$244,774	$270,000	$158,622	$170,0
Efficiency:				
% of favorable decisions on protested UC claims	93%	75%	88%	90%

EXPLANATORY INFORMATION

[1] Utilization projections based on national trends.

UNEMPLOYMENT COMPENSATION FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$0	$0	$0	$0
CONTRACTUAL SERVICES	244,774	270,000	158,622	170,000
COMMODITIES	0	0	0	0
OTHER EXPENDITURES	0	0	0	0
CAPITAL OUTLAY	0	0	0	0
TRANSFERS	20,000	320,000	320,000	120,000
TOTAL EXPENDITURES	**$264,774**	**$590,000**	**$478,622**	**$290,000**
AUTHORIZED POSITIONS	**0**	**0**	**0**	**0**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**0.00**	**0.00**

EXTENDED SICK LEAVE FUND

PROGRAM DESCRIPTION

The City's ***Extended Sick Leave Program*** is designed to provide short-term and long-term disability benefits to employees who become disabled due to a non-work related illness or injury.

GOALS & OBJECTIVES

- Reduce the average time employees are in short-term disability by coordinating with the attending physician on the employee's ability to return to regular work or light duty work status.
- Coordinate the City's disability benefits with benefits received from other disability programs such as the Federal Social Security Act, Texas Municipal Retirement System, Rehabilitative Employment, Worker's Compensation or any law of similar intent.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Total no. of Participants on long-term disability(LTD)	7	15	15	17
Output:				
No. of LTD applications approved	2	6	6	6
LTD payments	$19,314	$35,000	$24,940	$30,000
Efficiency:				
Avg. annual payment per participant City portion offset[1]	$2,759	$2,333	$1,663	$1,765

EXPLANATORY INFORMATION

[1] Of the 15 total participants, eight coordinated with other coverages and resulted in a zero dollar pay out.

EXTENDED SICK LEAVE INSURANCE FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$16,599	$39,500	$26,960	$31,960
CONTRACTUAL SERVICES	0	0	0	0
COMMODITIES	0	0	0	0
OTHER EXPENDITURES	0	0	0	0
CAPITAL OUTLAY	0	0	0	0
TOTAL EXPENDITURES	**$16,599**	**$39,500**	**$26,960**	**$31,960**
AUTHORIZED POSITIONS	**0**	**0**	**0**	**0**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**0.00**	**0.00**

OCCUPATIONAL HEALTH FUND

PROGRAM DESCRIPTION

The ***Employee Assistance Program*** (EAP) will provide confidential and timely assistance to non-uniform City employees and their families experiencing personal problems which may affect job performance. EAP counseling will include, but is not limited to, the following problem areas: substance abuse, depression, stress management, grief/bereavement, gambling, legal/financial, family/marital, and critical incident stress. EAP services will be provided by an external vendor, under the supervision of the City Employee Assistance Coordinator. The Employee Assistance Coordinator will monitor contract compliance, provide training and consultation on program use, act as liaison for supervisory referrals, and resolve complaints .

GOALS & OBJECTIVES

- Facilitate early recognition, intervention, and resolution of personal work related problems that affect employee performance.
- Provide readily accessible and confidential short-term counseling assistance for employees and eligible family members.
- Provide an assessment/referral mechanism for complicated personal problems that might require in-depth care.
- Provide training to managers, supervisors, and City employees on how to access EAP services and the appropriate means to facilitate referrals.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Eligible Participants:				
Non-uniform employees	N/A	N/A	5,880	5,938
Eligible family members	N/A	N/A	12,797	12,925
Output:				
Non-uniform employee utilization	N/A	N/A	147	148
Eligible family members utilization	N/A	N/A	192	194
Efficiency:				
% of employee utilization[1]	N/A	N/A	2.5%	3%
% of family member utilization[1]	N/A	N/A	1.5%	2%

EXPLANATORY INFORMATION

[1] Utilization projections are based on national trends.

OCCUPATIONAL HEALTH FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	N/A	N/A	N/A	$44,290
CONTRACTUAL SERVICES				104,000
COMMODITIES				500
OTHER EXPENDITURES				0
CAPITAL OUTLAY				0
TRANSFERS				0
TOTAL EXPENDITURES	N/A	N/A	N/A	**$148,790**
AUTHORIZED POSITIONS	N/A	N/A	N/A	**1**
FULL-TIME EQUIVALENTS				**1.00**

TEMPORARY SERVICES FUND

PROGRAM DESCRIPTION

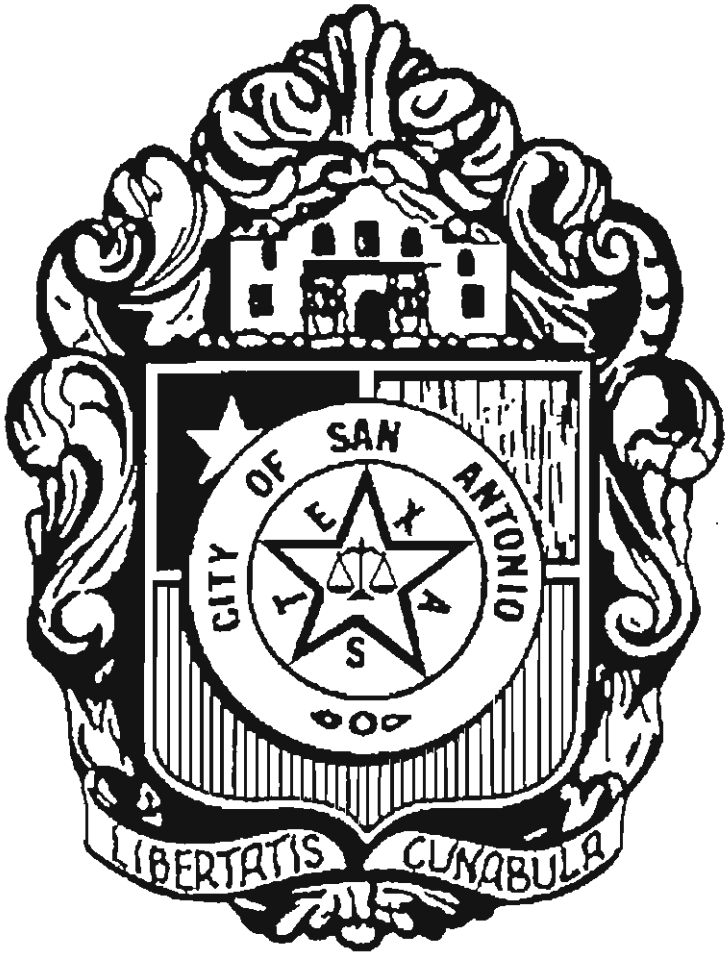
The ***Temporary Services Fund*** is used to provide temporary services to all City departments when employees are not available due to injuries, illness or special projects.

PERFORMANCE MEASURES

This division's budget is included in the Temporary Services Fund. The actual administration of the Temporary Services Program is provided by the Budget & Employee Services Department.

TEMPORARY SERVICES FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$1,797,900	$1,687,686	$1,356,182	$1,423,452
CONTRACTUAL SERVICES	9,187	11,990	2,344	3,000
COMMODITIES	0	0	0	0
OTHER EXPENDITURES	0	0	0	0
CAPITAL OUTLAY	0	0	0	0
TOTAL EXPENDITURES	**$1,807,087**	**$1,699,676**	**$1,358,526**	**$1,426,452**
AUTHORIZED POSITIONS	**150**	**150**	**150**	**150**
FULL-TIME EQUIVALENTS	**75.00**	**75.00**	**75.00**	**75.00**


CITY OF SAN ANTONIO
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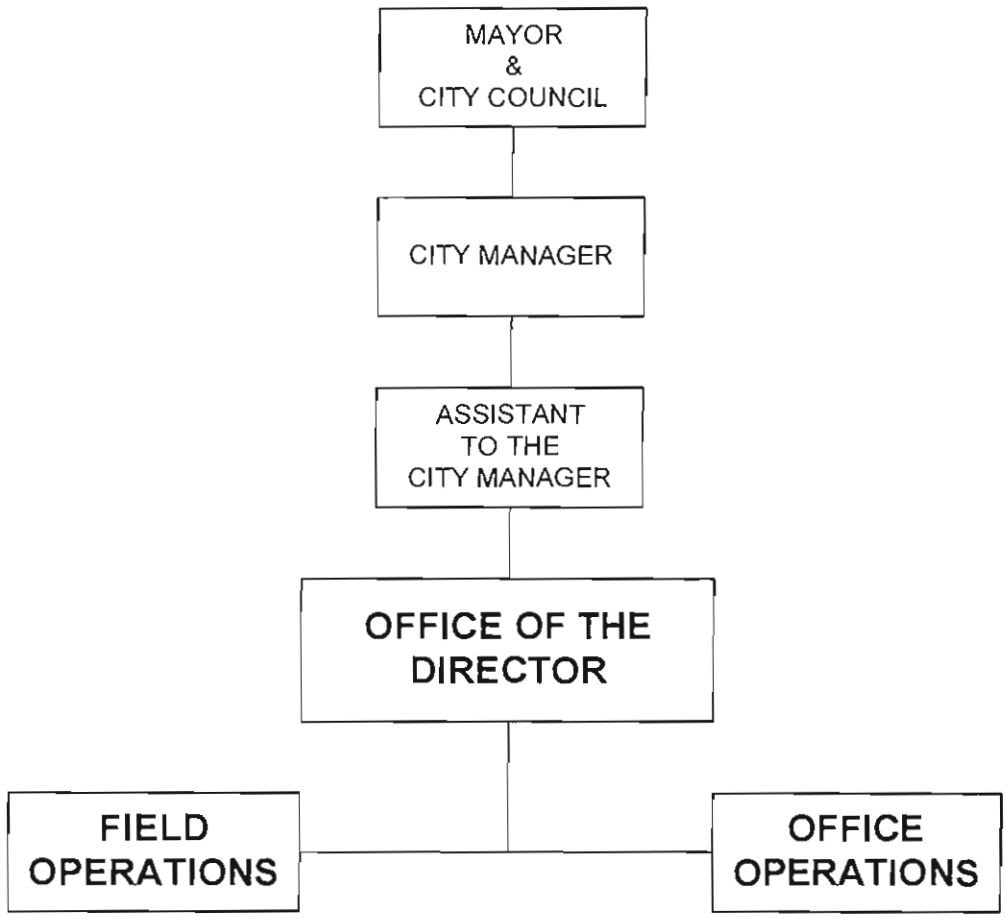
BUILDING INSPECTIONS



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	126.00	$5,881,512
Total Funding	**126.00**	**$5,881,512**

BUILDING INSPECTIONS

GENERAL FUND

MISSION STATEMENT: ***The mission of the Department of Building Inspections is to enforce construction related regulations. These regulations provide minimum standards for the construction, design, quality of materials, use, occupancy, location, and maintenance of buildings and structures. These regulations provide minimum standards to safeguard life, health, property, and public welfare.***

PROGRAM INFORMATION

The Building Inspections Department enforces construction related codes, zoning and sign regulations, landscape and tree preservation ordinances. This Department also reviews construction plans, issues all construction related permits, certificates of occupancy and issues trade licenses. In addition, the Department staffs the Zoning Board of Adjustment, the Building and Fire Code of Appeals, Plumbing, Mechanical, Electrical and Home Improvement Boards.

GOALS & OBJECTIVES

- Assure the protection of the health, safety, and welfare of the citizens of San Antonio.
  - Actively enforce construction related City codes, zoning and other development ordinances
  - Provide staff support to Unified Development Code (UDC) consultants on ordinances enforced by our department.

- Continue to provide efficient and courteous delivery of service to those involved in the development process.
  - Begin implementation of recommendations of the Development Services/Code Compliance Performance Review
  - Provide a development process that will facilitate or assist land owners in complying with development regulations that enhance economic development
  - Promote the development and use of the Geographic Information System (GIS) and provide a centralized information center
  - Coordinate and work with other City departments to improve the quality and timeliness of the plan review process
  - Continue to upgrade computer systems and improve performance through technology
  - Continue to provide accurate information to customers by distributing brochures, conducting seminars and/or using other means of communication
  - Promote the services provided by the Development Services Ombudsmen
  - Continue to improve department website and provide more useful applications

- Continue the quality control program aimed at improving consistency in the application and interpretation of Code requirements.
  - Seek to further the professional education and development of Department staff
  - Encourage the certification of inspectors and administrative personnel
  - Increase participation in national code change conferences.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of Personnel	111	115	115	126
Total Operating Budget	$4,707,611	$5,175,919	$5,127,602	$5,661,064
No. of Inspector I's (trade)[1]	41.0	41.0	41.0	41.0

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Inputs continued:				
No. of Inspector I's (other)[2]	6.0	6.0	6.0	6.0
No. of Building Code Plans Examiners	7.0	7.0	7.0	10.0
Bldg. Valuation on projects submitted (billions)	$1.362	$1.168	$1.197	$1.211
Output:				
Total Inspections (trade)[1]	164,326	190,036	184,125	191,936
Total Inspections (other)[2]	13,860	12,060	13,480	13,615
Total Permits	84,366	89,688	87,907	90,585
Total Residential Plans Checked	5,678	5,420	6,024	6,084
Total Commercial Plans Checked	3,378	3,346	3,390	3,424
Preliminary Plan Reviews per Week	4	N/A	4	12
Total Revenue	$10,453,637	$10,156,729	$10,739,038	$11,247,125
Total Permit Revenue[3]	$7,699,483	$7,871,213	$7,901,000	$8,380,707
Total Non-Permit Revenue	$2,754,154	$2,285,516	$2,838,038	$2,866,418
Efficiency:				
Inspections per Inspector per Week (trade)[4]	77.08	89.14	92.21	96.20
Inspections per Inspector per Week (other)[4]	44.42	38.65	46.29	46.75
Avg. Cost per Inspection[5,6]	$26.42	$25.04	$25.95	$27.54
Avg. Permit Revenue per Inspection[5]	$43.21	$38.95	$39.98	$40.77
No. of Plans per Plans Examiner	1,294	1,252	1,345	951
Effectiveness:				
Avg. % of Inspections Completed by the End of the Same Business Day[7]	N/A	N/A	50%	52%
Avg. % of Inspections Completed by the End of the Next Business Day	99%	99%	99%	99%
Avg. No. of Days for Initial Plan Review (Overall)[8]				
Interior Finish-Out	7 days	N/A	10 days	8 days
New Structures (Commercial)	43 days	N/A	45 days	30 days
Residential Plans	6 days	N/A	6 days	5 days

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Effectiveness continued:				
Avg. No. of Days for Initial Plan Review (Building Only)				
Interior Finish-Out	11 days	8 days	8 days	6 days
New Structures (Commercial)	20 days	20 days	20 days	18 days
Residential Plans	6 days	6 days	6 days	5 days
Avg. No. of Days for Minor Fire Code Plan Review				
Interior Finish-Out	15 days	N/A	15 days	7 days
New Structures (Commercial)	7 days	N/A	7 days	4 days
Miscellaneous Commercial	4 days	N/A	4 days	2 days
% of Plans Completing the Initial Plan Review Process				
Within 45 days or less	90.5%	N/A	94.2%	95.1%
Between 30 and 45 days	9.8%	N/A	8.7%	9.1%
In less than 30 days	80.7%	N/A	85.5%	86.0%

EXPLANATORY INFORMATION

[1] Trade inspectors, inspections and permits include building, mechanical, electrical, plumbing and electrical maintenance.
[2] Other inspectors, inspections and permits include sign, landscape and tree.
[3] Revenues include building permits, re-inspection fees, electrical permits, HVAC permits, sidewalk permits, sign permits, gas permits, plumbing permits and sewer connections.
[4] Estimated and adopted numbers reflect vacancies, resulting in the effective number of inspectors (trade) as 38.37 and the effective number of inspectors (other) as 5.6.
[5] Includes both trade and other.
[6] Cost per inspection is total operating budget divided by total number of inspections.
[7] This is a new measure to account for technology enhancements that have made it possible for inspections to completed for those requests received between midnight and noon of the day that the inspection would take place.
[8] Overall initial plan review includes outside agencies as well as City Departments.

PROGRAM CHANGES

- **IMPROVEMENTS** **$511,238**

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD TWO PLANS EXAMINER II

This ***improvement*** will add two Plans Examiner II positions as recommended in the Development Services/Code Compliance Performance Review for expedited plan review and to allow for more detailed reviews of complex plans. The program improvement will be funded for nine months. The total cost of adding these positions in FY 2000 will be $63,331. The full year funding for these positions will cost $64,272 in FY 2001.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD PLANS EXAMINER I

This ***improvement*** will add a Plans Examiner I position as recommended in the Development Services/Code Compliance Performance Review to provide expedited plan review for small projects and enable certain plans upon customer delivery to be reviewed while the applicant waits during a customer visit. The program improvement will be funded for nine months. The total cost of adding this position in FY 2000 will be $27,402. The full year funding for this position will cost $26,436 in FY 2001.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD CUSTOMER SERVICE SPECIALIST

This ***improvement*** will add a Customer Service Specialist position as recommended in the Development Services/Code Compliance Performance Review to serve as the initial point of contact for customers, explain the development process, and provide address, zoning, and platting information. The program improvement will be funded for nine months. The total cost of adding this position in FY 2000 will be $30,059. The full year funding for this position will cost $33,211 in FY 2001.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - INCREASE TRAINING FOR INSPECTORS AND PLANS EXAMINERS

This ***improvement*** will provide for education/training services for inspectors and plans examiners as recommended in the Development Services/Code Compliance Performance Review. Increased training will encourage trade certification, result in more consistent code interpretation, and reduce inspection time. The total cost for this improvement in FY 2000 will be $35,000.

PROGRAM CHANGES CONTINUED

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD DATA CLERK II

This ***improvement*** will add a Data Clerk II position as recommended in the Development Services/Code Compliance Performance Review to allow for more proactive maintenance of existing files and violation notices, maintenance permits, billboard files, City Public Service hazard reports, and follow-up notices. This additional position will relieve inspection staff of performing clerical duties, thus freeing time for inspections. The program improvement will be funded for nine months. The total cost of adding this position in FY 2000 will be $21,827. The full year funding for this position will cost $22,235 in FY 2001.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD DEPARTMENT SYSTEMS SPECIALIST

This ***improvement*** will add a Department Systems Specialist position as recommended in the Development Services/Code Compliance Performance Review to provide assistance to all Departments associated with development services. This position will be a collaborative effort among several City departments, as the position will understand the overall development process, conduct computer training for staff, and develop and manage the data systems programs. The program improvement will be partially funded for nine months. The total cost of adding this position in FY 2000 will be $36,544. The full year funding for this position will cost $39,567 in FY 2001.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - CREATE COMBINATION INSPECTOR CLASSIFICATION

This ***improvement*** will create a new classification titled Combination Inspector as recommended in the Development Services/Code Compliance Performance Review. A Combination Inspector is an inspector that can provide an inspection in any of the four trades. Currently inspectors are limited to inspections in one trade only. Four existing inspector positions will be certified as Combination Inspectors after receiving the necessary training and be responsible for performing electrical, mechanical, plumbing, and building inspections on single and two family dwellings. This improvement will be a pilot program that will require extensive cross training in the various trades. The use of cross-trained inspectors who can handle multiple aspects of a development project will help simplify the permit and inspection process. The total cost for this improvement in FY 2000 will be $12,000.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD FIRE PROTECTION ENGINEER ASSOCIATE

This ***improvement*** will add a Fire Protection Engineer Associate position as recommended in the Development Services/Code Compliance Performance Review to review minor fire code plan review such as interior remodel plans and miscellaneous construction project plans. This improvement will reduce the average number of days for minor code review for new structures from fifteen to seven days, interior finish out from seven to four days, and miscellaneous commercial from four to two days. The program improvement will be funded for nine months. The total cost of adding this position in FY 2000 will be $33,049. The full year funding for this position will cost $34,764 in FY 2001.

PROGRAM CHANGES CONTINUED

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD TWO FIRE PROTECTION SPECIALISTS

This ***improvement*** will add two Fire Protection Specialist positions as recommended in the Development Services/Code Compliance Performance Review that will allow fire sprinkler and alarm plan review services to be provided by Building Inspections rather than by the Fire Department. Integrating fire protection plan review organizationally into the overall plan review process will allow customers to submit all plans and receive all permits at the same location. The program improvement will be funded for nine months. The total cost of adding these positions in FY 2000 will be $96,571. The full year funding for these positions will cost $87,093 in FY 2001.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD CUSTOMER SERVICE REPRESENTATIVE

This ***improvement*** will add a Customer Service Representative position as recommended in the Development Services/Code Compliance Performance Review for processing plans and computing plan review fees. This improvement will result in improved continuity of plan flow, reduced wait time at the walk-in counter, and improved customer service. The program improvement will be funded for nine months. The total cost for adding this position in FY 2000 will be $22,131. The full year funding for this position will cost $23,169 in FY 2001.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD TECHNOLOGICAL ENHANCEMENTS

This ***one-time improvement*** will add various technological enhancements to the Department as recommended in the Development Services/Code Compliance Performance Review. This improvement includes an upgrade of the current telephone conversant system which will make available current plan status information by telephone and by fax. This improvement will also phase the Geographic Information System (GIS) into use for mapping, identifying growth areas, plan review, and maintaining inventory records. This investment in technology will help increase the efficiency, effectiveness, and customer service in development service. The total cost for this program improvement in FY 2000 will be $133,324.

♦ **REORGANIZE/REALLOCATE** **$33,229**

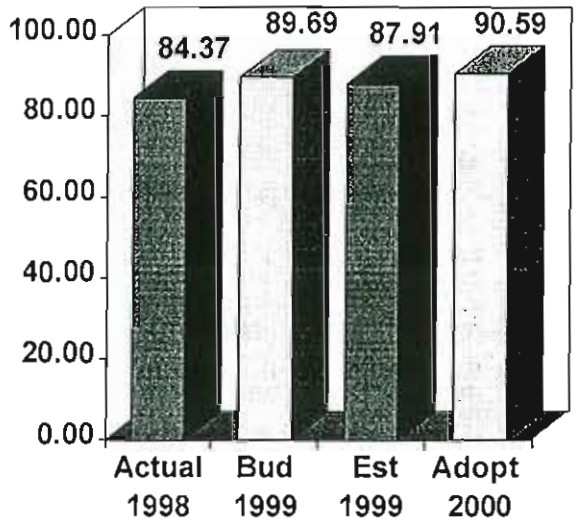
DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION- TRANSFER PLANNER I TO BUILDING INSPECTIONS

This ***reorganization*** will transfer a Planner I position from the Planning Department to the Building Inspections Department as recommended by the Development Services/Code Compliance Performance Review to help improve the zoning process. This position will assist with customer service needed for zoning issues such as building permit applications and plan reviews. The total cost for this reorganization in FY 2000 will be $33,229.

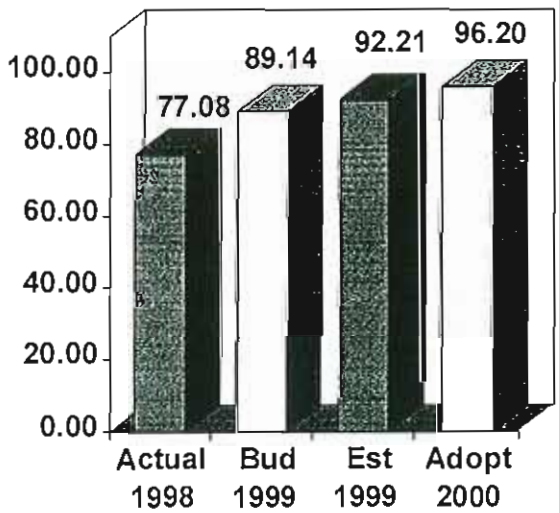
GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$3,769,302	$4,111,598	$4,022,089	$4,474,485
CONTRACTUAL SERVICES	748,099	887,243	915,662	1,007,143
COMMODITIES	124,270	125,858	138,631	134,936
OTHER EXPENDITURES	65,940	51,220	51,220	44,500
CAPITAL OUTLAY	53,118	264,175	264,175	220,448
TOTAL EXPENDITURES	**$4,760,729**	**$5,440,094**	**$5,391,777**	**$5,881,512**
AUTHORIZED POSITIONS	**111**	**115**	**115**	**126**
FULL-TIME EQUIVALENTS	**111.00**	**115.00**	**115.00**	**126.00**

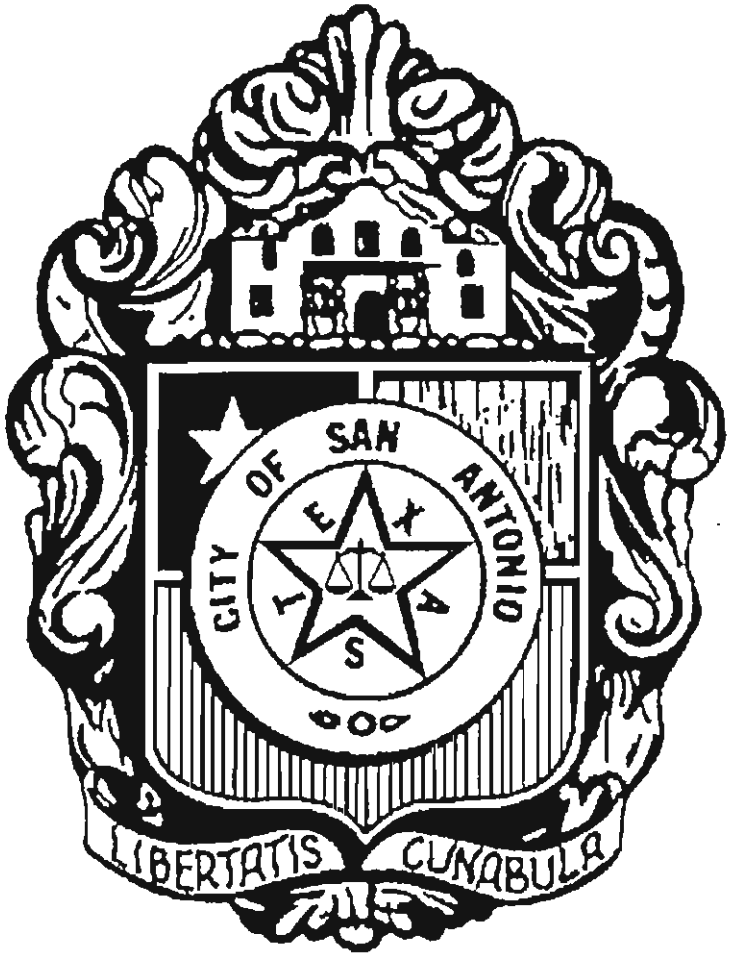
TOTAL PERMITS (In Thousands)



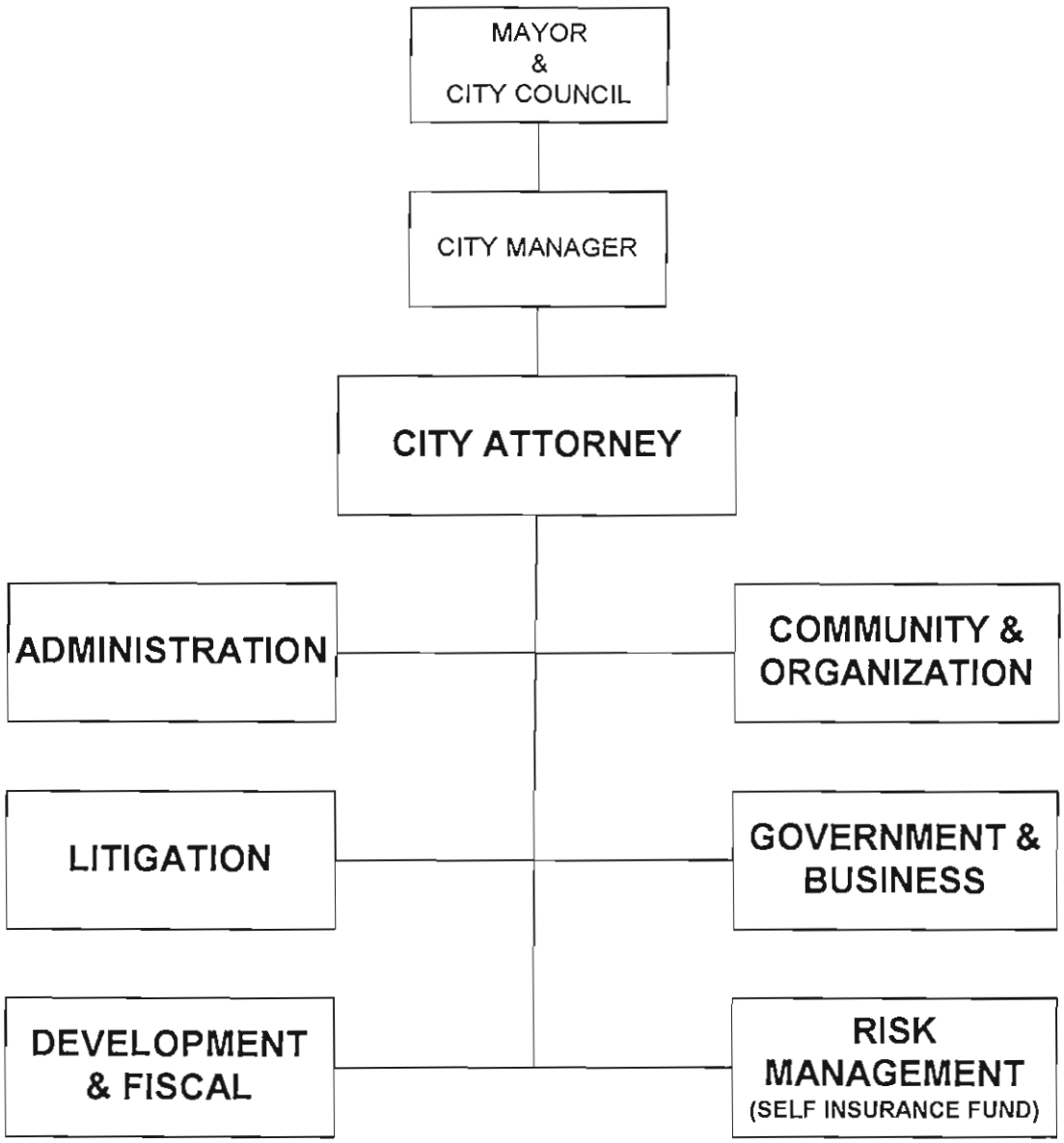
INSPECTIONS PER INSPECTOR PER WEEK (TRADE)



» Inspections performed by Inspectors representing the building, mechanical, electrical, and plumbing trades.


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

CITY ATTORNEY



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	57.00	$3,094,621
Community Development Block Grant	5.00	288,340
Categorical Grant	5.00	238,314
Self-Insurance Liability Reserve	18.00	10,182,631
Self-Insurance Worker's Compensation	27.00	10,694,422
Total Funding	**112.00**	**$24,498,328**

GENERAL FUND

***MISSION STATEMENT:** The City Attorney's Office shall provide effective legal representation to the City of San Antonio on all aspects of law in order to actively contribute to the accomplishments of the City's goals.*

PROGRAM INFORMATION

The City Attorney's Office represents the City in all litigation and acts as the legal advisor to the City Council, City Manager, City departments and appointed boards and commissions. The Office of the City Attorney handles a variety of legal matters including drafting resolutions, ordinances, legal opinions and contracts; working with departments to prepare agenda items; responding to open records requests and questions regarding open meetings and other issues involving the City of San Antonio. The Office is also responsible for prosecuting all actions in Municipal Court and for representing the City in lawsuits and administrative matters. The department is comprised of six divisions which provide specific expertise to all City departments and offices. These divisions are Administration, Litigation, Development and Fiscal, Government and Business, Community and Organization and Risk Management.

GOALS AND OBJECTIVES

- To represent and promote the legal interests of the City of San Antonio by delivering prompt and effective legal services.
  - Maintain the confidence of the City Council, City departments and all Boards and Commissions in the handling of legal issues.
  - Continue to develop a team relationship with each City department with an emphasis on forecasting legal issues and problem solving.
  - Fully investigate every claim and lawsuit; negotiate fair and reasonable settlements when applicable; and aggressively proceed to trial when necessary.
- Continue reduction of the amount of funds expended on outside counsel.
  - Continue and expand a comprehensive litigation strategic plan encompassing the Claims Board, Litigation Guidelines, a Task/Case Management System and aggressive pro-active planning.
- To expand the domestic violence program in Municipal Courts.
  - Enhance grant program targeting early intervention in domestic violence situations.

PERFORMANCE MEASURES

	Actual FY 1996-1997	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of attorneys - All Funds	48	49	50	52
No. of attorneys - Litigation	8	8	8	8
No. of attorneys - Prosecution	11	11	11	12
No. of new lawsuits filed annually - Litigation	126	150	132	135
No. of lawsuits pending	252	245	240	237
No. of Red Flag cases filed[1]	8	N/A	30	100
No. of cases set on docket by Municipal Court[2]	38,421	36,800	39,500	40,600

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input continued:				
No. of lawsuits filed by City	8	N/A	30	60
No. of statutory, charter, council & client/department boards and commissions[3]	50	50	50	50
No. of client ad-hoc committees	8	7	7	8
No. of client City Council sub-committees	4	4	4	4
Output:				
No. of lawsuits closed annually - Litigation	37	155	75	92
No. of trials - Litigation[4]	13	24	16	20
No. of cases resolved by Municipal Prosecutors[5]	36,499	33,345	37,525	38,570
No. of Red Flag Cases Resolved	5	N/A	27	80
No. of formal opinions	395	425	429	435
No. of informal opinions	3,997	4,110	4,117	4,125
No. of ordinances prepared	1,892	1,910	1,915	1,925
No. of Admin. Hearings/contract grievances				
Police / Fire	127	160	120	121
Civilian	132	145	110	90
Efficiency:				
Avg. no. of lawsuits per attorney	26	25	27	26
Avg. no. of cases resolved per week by Prosecutors	64	64	66	67
No. of formal opinions rendered per attorney[6]	17.0	18.5	18.7	18.9
No. of informal opinions rendered per attorney	174	179	179	179
No. of ordinances prepared per attorney	95.0	96.0	95.8	96.3
Effectiveness:				
% of lawsuits tried with favorable dispositions[7]	89.8%	96.0%	91.5%	92.0%
% of convictions - all cases tried at Municipal Courts	87.8%	96.0%	89.8%	90.0%
% of informal opinions issued within 3 days	96.0%	96.0%	96.0%	97.0%
% of formal opinions issued within 10 days	90.0%	92.0%	91.0%	92.0%
Ratio of new cases (outside counsel/total)	7/126	9/150	7/132	11/135

EXPLANATORY INFORMATION

[1] Red Flag cases are cases identified as high priority. The majority of which involve code violations.
[2] Includes Traffic, code violations, juvenile, environmental and miscellaneous cases.
[3] Includes five entities for which legal services have been performed in connection with city related issues (CPS, SAWS, SAHA, SADA & GKDC).

EXPLANATORY INFORMATION CONTINUED

[4] Case was tried before a judge or jury.
[5] Approximately 5% of all cases set on docket are administrative hearings which do not require any services from Municipal Court prosecutors.
[6] The numbers of attorneys used to calculate this measure is 23.
[7] Favorable dispositions capture favorable rulings administered in court where the City filed the appropriate motions and the case was dismissed.

PROGRAM CHANGES

♦ IMPROVEMENTS **$115,342**

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD ONE ASSISTANT CITY ATTORNEY II

This ***improvement*** will add one Assistant City Attorney II, funded for nine months, to pursue civil enforcement of "Red Flag" cases. Red Flag cases are high priority cases which usually involve violations of City code regulations from the Code Compliance Department. This position will allow for these cases to be filed and pursued faster and more effectively. The addition of this position was recommended in the Development Service/Code Compliance Performance Review. The FY 2000 cost of this improvement will be $42,240. The cost in FY 2001 of this position with full-year funding will be $51,542.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD ONE PARALEGAL

This ***improvement*** will add one Paralegal in the Prosecution Division, funded at nine months, to assist with "Red Flag" cases. The addition of this position will greatly enhance the effectiveness and efficiency of the City's handling of Red Flag cases by performing routine work and allowing attorneys to focus more on prosecuting cases. In addition, this position will provide critical work in the areas of research and witness preparation. The addition of this position was recommended in the Development Service/Code Compliance Performance Review. The FY 2000 cost of this improvement will be $26,217. The cost in FY 2001 of this position for full-year funding will be $30,649.

COMMUNITY FACILITIES/CULTURAL PROGRAMS ENHANCEMENT - ADD ONE ASSISTANT CITY ATTORNEY III

This ***improvement*** will add one Assistant City Attorney III, funded for nine months, to work on legal issues related to the Community and Visitor Facilities Fund, the Convention Center Expansion project and Asset Management. This position will be responsible for handling claims, negotiating contracts and other work related to Hotel/Motel tax issues. Funding for this position will come from three sources, each paying one-third of the cost, which include the General Fund, Community and Visitor Facilities Fund and the Convention Center Expansion 2% Fund. The FY 2000 cost of this position will be $46,885. This cost of this position in FY 2001 will be $55,921.

PROGRAM CHANGES CONTINUED

- **MANDATES** **$45,000**

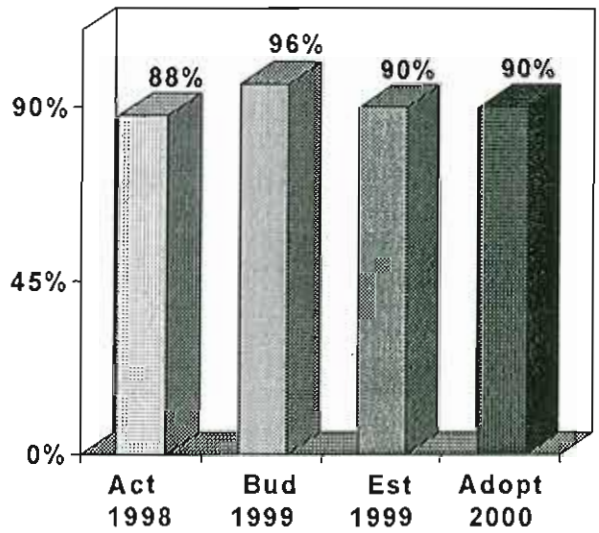
WORKFORCE ISSUES - COLLECTIVE BARGAINING

The Collective Bargaining Agreements for both Police and Fire terminated on September 30, 1998. This ***mandate*** will provide for the retainer of an outside counsel with specialization in municipal labor relations to lead negotiations along with a team of City staff from various departments. The one-time cost of this mandate is $45,000.

GENERAL FUND EXPENDITURES BY CHARACTER

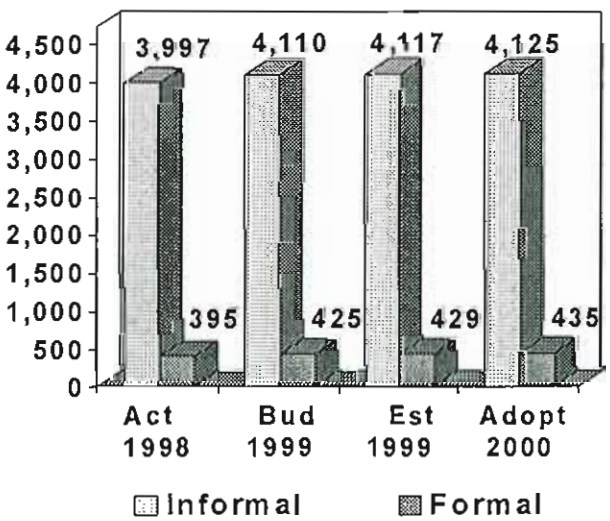
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$2,333,042	$2,460,643	$2,410,384	$2,684,418
CONTRACTUAL SERVICES	198,313	363,842	325,709	315,027
COMMODITIES	51,542	70,515	70,164	55,520
OTHER EXPENDITURES	19,860	26,660	26,660	24,900
CAPITAL OUTLAY	408	67,960	67,115	14,756
TOTAL EXPENDITURES	**$2,603,165**	**$2,989,620**	**$2,900,032**	**$3,094,621**
AUTHORIZED POSITIONS	**52**	**54**	**54**	**57**
FULL-TIME EQUIVALENTS	**52.00**	**54.00**	**54.00**	**57.00**

TRIAL CONVICTION RATE



» Percentage of convictions on all cases tried at Municipal Courts.

NUMBER OF LEGAL OPINIONS



» Number of informal and formal legal opinions issued by the City Attorney's Office.

PROGRAM INFORMATION

The Liability Section's function is to administer the City's Self-Insured Liability Program. This includes assisting the City's Claims Board and facilitating the litigation management process. This section is also responsible for the recovery of damages to City personnel, property or equipment from liable third parties; placement of excess insurance coverage; maintaining current property listings for insurance policies; and for advising all departments by providing services including, but not limited to, responding to department insurance inquiries, reviewing and approving vendor insurance policies; reviewing departmental insurance requirements; and monitoring activities of Third Party Administrators.

GOALS AND OBJECTIVES

- Improve the overall financial status of the Liability Fund.
  - Continue to identify and communicate to the City's executive staff members the cost of risk for the Self-Insured Liability Program.
  - Ensure the City provides compensation for only claims for which it is responsible.
  - Identify and pursue all potential recovery from negligent third parties.
  - Implement and train all City Departments on the use of the Risk Management Policy Manual.
  - Identify and obtain all recoveries due from excess insurance carriers.
  - Reduce the frequency of motor vehicle accidents and other damage to City property.
- Ensure that the Liability Fund is actuarially sound.
  - Coordinate the litigation management program with the City Attorney through the Claims Board.
  - Reduce the frequency of litigated claims and the associated cost to settle claims.
  - Assist the City's Claims Board in their duties and responsibilities.
- Ensure the City's risk are properly identified, evaluated and addressed.
  - Ensure compliance with all contracts administered.
  - Provide timely and relevant guidance to City departments regarding contractual insurance and indemnification requirements.
  - Have staff members obtain and/or maintain professional certifications/licenses by providing professional development opportunities.
- Coordinate the $1.8 million Owner Controlled Insurance Program on the $187 million HBG Convention Center Expansion Project.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
FTEs	18	18	18	18
No. of tort claims reported during FY	1,123	1,170	1,100	1,070
Output:				
Cost of Risk (millions)[1]	$7.03	$9.61	$10.44	$10.18
No. of tort claims closed (for claims reported in FY)	996	995	946	930

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output Continued:				
No. of cases pending recovery from negligent 3rd parties	265	280	279	270
Value of pending recoveries	$304,770	$315,000	$320,000	$325,000
No. of cases in litigation[2]	250	245	240	287
Inspection/Investigation hours	715	725	780	725
Efficiency:				
Amt. Recovered from negligent 3rd parties	$168,497	$211,000	$238,623	$211,000
Effectiveness:				
% of cost of risk vs. Total City budget[3]	0.57%	1.0%	0.76%	0.90%
% of value recovered from negligent 3rd parties	67.0%	67.0%	69.0%	68.0%
% of tort claims closed within 12 months[4]	89.0%	86.0%	84.0%	87.0%
Injury Rate - Convention Center Expansion[5]	7.9	10.5	9.5	10.0

EXPLANATORY INFORMATION

[1] Cost of Risk: includes uninsured losses, retained losses, loss prevention costs, insurance costs and administrative cost.
[2] Number of cases in litigation at fiscal year end.
[3] Calculation uses operating and capital projects budget as Total City Budget.
[4] 61% of claims closed as of March 31, 1999 compares to 69% closed as of March 31, 1998.
[5] The National Standard Rate is currently 10.0. The HBGCC Expansion project is not funded by the self-insurance funds; however, Risk Management personnel work on the project.

PROGRAM CHANGES

- IMPROVEMENTS **$73,604**

TECHNOLOGY ENHANCEMENTS - ONE-TIME TECHNOLOGICAL IMPROVEMENTS

Continuing the commitment initiated in FY 1996 of improving productivity though technological enhancements, this improvement will set aside resources for comprehensive technological upgrades. Funds in the amount of $29,980 will be included in the FY 2000 budget for these one-time technological improvements. The City will continue to conduct assessments of departmental needs to determine areas where an increase in productivity can be realized through the heightened use of technology.

PROGRAM CHANGES CONTINUED

WORKFORCE ISSUES - COST OF LIVING AND MARKET SALARY ADJUSTMENT/PERFORMANCE PAY

Funding for this ***improvement*** in the amount of $33,602 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $10,022 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

LIABILITY FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$894,952	$903,153	$939,073	$953,116
CONTRACTUAL SERVICES	481,136	585,840	654,834	566,035
COMMODITIES	14,306	13,350	13,800	22,700
OTHER EXPENDITURES	5,637,767	8,089,620	8,802,620	8,610,800
CAPITAL OUTLAY	0	25,530	26,025	29,980
TRANSFERS	2,653,585	8,018	8,018	117,361
TOTAL EXPENDITURES	**$9,681,746**	**$9,625,511**	**$10,444,370**	**$10,299,992**
AUTHORIZED POSITIONS	**18**	**18**	**18**	**18**
FULL-TIME EQUIVALENTS	**18.00**	**18.00**	**18.00**	**18.00**

SELF INSURANCE WORKER'S COMPENSATION FUND

PROGRAM INFORMATION

The Worker's Compensation Section's function is to ensure the City's compliance with applicable federal, state and local statutes and regulations dealing with employee injuries or illnesses in the course and scope of employment. The Texas Worker's Compensation Act is the main statute in this regard. The Safety Section's function is to eliminate, reduce or otherwise mitigate the City's exposure to loss resulting from occupational injuries/illnesses, vehicle accidents, third party liability claims and property loss.

GOALS AND OBJECTIVES

- Ensure compliance with the Texas Worker's Compensation Act.
  - Continue to train departmental representatives on the requirements, guidelines and benefits of the Texas Worker's Compensation Act.
  - Have staff members obtain and/or maintain professional certifications/licenses by providing professional development opportunities.
- Maintain the financial status of the Worker's Compensation Fund.
  - Identify and communicate to the City's executive staff members the Cost of risk for the Self Insured Worker's Compensation Program.
  - Ensure compliance with all provisions of contracts administered.
  - Increase the effectiveness of the Modified Duty Program.
  - Reduce the severity and rate of injury to City employees.
  - Aggressively pursue all potential recovery form negligent third parties.
- Ensure the Worker's Compensation Fund is actuarially sound.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
FTEs	27	27	27	27
No. of employee work hours	19,329,259	20,000,000	23,8000,000	24,000,000
No. of miles driven	37,272,828	40,000,000	39,800,000	41,000,000
Output:				
Cost of Risk (millions)[1]	$8.96	$11.60	$11.04	$10.69
No. of inspection/training/investigation/Job Safety Analysis hours	4,100	4,200	4,000	4,200
No. of new injury claims in FY	1,644	1,900	1,770	1,800
No. of City vehicle accidents in FY	481	650	495	500
Efficiency:				
Injury rate per 100 employees (200,000 hours worked)	17.0	15.5	14.9	15.1

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Efficiency continued:				
Lost time injury claims per 100 employees (200,000) hours worked	7.7	9.0	5.8	5.9
Vehicle accident rate per 1,000,000 miles	12.9	16.3	12.4	12.2
Recoveries from negligent 3rd parties	$219,199	$262,600	$146,301	$262,600
Effectiveness:				
% of first report of injury forms submitted to TWCC on time (8 days)	100%	100%	100%	100%
% of first report of injury forms received from Depts. On time (2 working days)	90%	90%	90%	92%
% of Cost of Risk vs. Total City budget[2]	0.72%	1.00%	0.80%	0.90%

EXPLANATORY INFORMATION

[1] Cost of Risk: includes uninsured losses, retained losses, loss prevention costs, insurance costs and administrative cost.

[2] Calculation uses operating and capital projects budgets as Total City Budget. The National Standard is one percent

PROGRAM CHANGES

- **IMPROVEMENTS** **$70,431**

TECHNOLOGY ENHANCEMENTS - ONE-TIME TECHNOLOGICAL IMPROVEMENTS

Continuing the commitment initiated in FY 1996 of improving productivity though technological enhancements, this improvement will set aside resources for comprehensive technological upgrades. Funds in the amount of $18,077 will be included in the FY 2000 budget for these one-time technological improvements. The City will continue to conduct assessments of departmental needs to determine areas where an increase in productivity can be realized through the heightened use of technology.

PROGRAM CHANGES CONTINUED

WORKFORCE ISSUES - COST OF LIVING AND MARKET SALARY ADJUSTMENT/PERFORMANCE PAY

Funding for this ***improvement*** in the amount of $40,245 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $12,109 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half*** to ***one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

WORKERS COMPENSATION FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$907,248	$1,055,492	$1,032,025	$1,180,449
CONTRACTUAL SERVICES	945,278	1,046,261	1,062,642	1,129,976
COMMODITIES	152,739	65,800	55,227	72,030
OTHER EXPENDITURES	6,929,887	9,032,590	8,392,590	8,293,890
CAPITAL OUTLAY	27,819	398,910	502,188	18,077
TRANSFERS	368,789	727,840	684,736	702,159
TOTAL EXPENDITURES	**$9,331,760**	**$12,326,893**	**$11,729,408**	**$11,396,581**
AUTHORIZED POSITIONS	27	27	27	27
FULL-TIME EQUIVALENTS	27.00	27.00	27.00	27.00

CITY ATTORNEY
GRANT SUMMARY

The department is in its third year of receiving the Early Intervention for Women Living in Domestic Violence Grant from the State's Office of the Governor, Criminal Justice Division. The program provide swift intervention to domestic violence while it is at the Class "C" misdemeanor level; and thereby, prevent its escalation into more dangerous crime. This program is a collaborative effort between the City Attorney's Office and Municipal Court.

Listed below is a comprehensive listing of all the grants the department of Attorney is anticipating to receive in FY 2000.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2000
Early Intervention for Women Living in Domestic Violence		$178,736		$59,578	$238,314

EARLY INTERVENTION FOR WOMEN LIVING IN DOMESTIC VIOLENCE

CITY ATTORNEY

Activity Number:	06-01-10
Division:	Litigation - Prosecution
Program Dates:	12-01-99 to 11-30-00
Authorized Positions:	5

PROGRAM DESCRIPTION

The Early Intervention for Women Living in Domestic Violence Program provides swift intervention to domestic violence while it is at the Class 'C' misdemeanor level; and thereby, prevent its escalation into more dangerous crime. Early intervention requires that legal advocates perform a more complete and thorough screening and prosecution of all reported offenses even when the victim may be reluctant to file charges against the batterer. The City will be charged as the State's representative, with the responsibility of being the complainant for the crime. In addition, the program will increase legal services for victims of domestic violence, facilitate easier case filings, and increase awareness by educating the community in regards to domestic violence. This program is coordinated between the City Attorney's Office (3 positions) and Municipal Courts (2 positions).

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State - Office of the Governor - Criminal Justice Division	$ 170,343	$ 184,058	$ 178,736
City - In-kind Contribution	58,282	66,478	59,578
Total	**$ 228,625**	**$ 250,536**	**$ 238,314**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 162,744	$ 162,744	$ 169,389
Contractual	3,296	3,100	5,240
Commodities	4,303	13,527	1,680
Other Expenditures	-	3,609	3,505
Capital Outlay		1,078	
In-Kind Contribution	-58,282	66,478	58,500
Total	**$ 228,625**	**$ 250,536**	**$ 238,314**

PERFORMANCE MEASURES

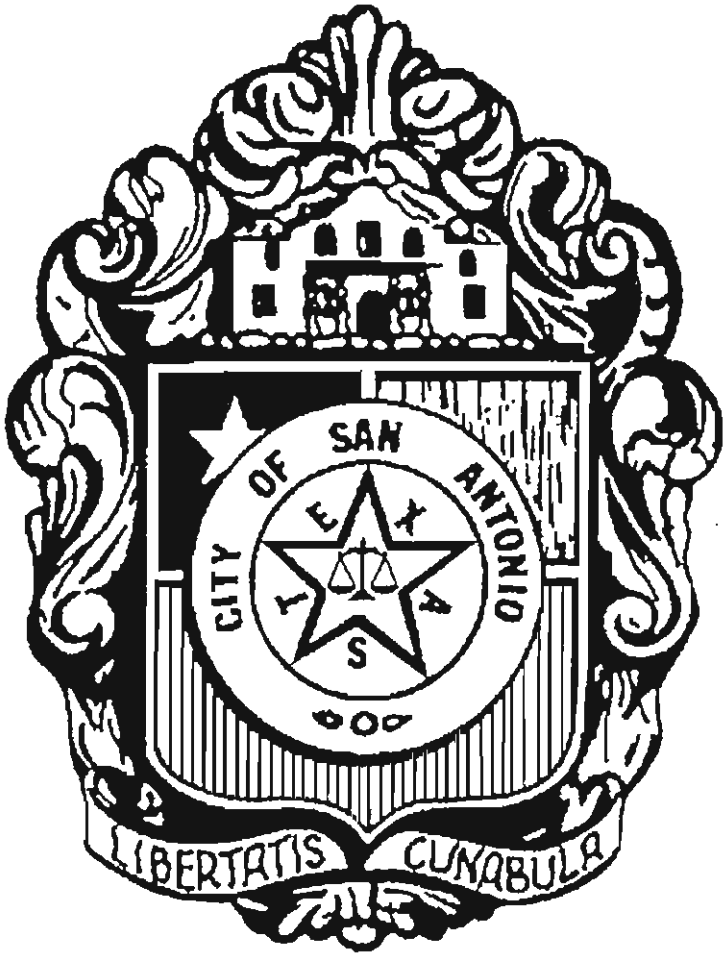
	*Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
FTEs	5	5	5
Output:			
No. of cases received and reviewed	922	3,906	3,912
No. of cases filed or rejected	922	2,929	2,347
No. cases referred for domestic violence intervention	355	1,000	1,878
Efficiency:			
No. of cases closed	396	585	479
% of cases filed directly by the state	100%	74%	60%
No. of victims utilizing intervention agencies	284	800	1,502

PERFORMANCE MEASURES (CONTINUED)

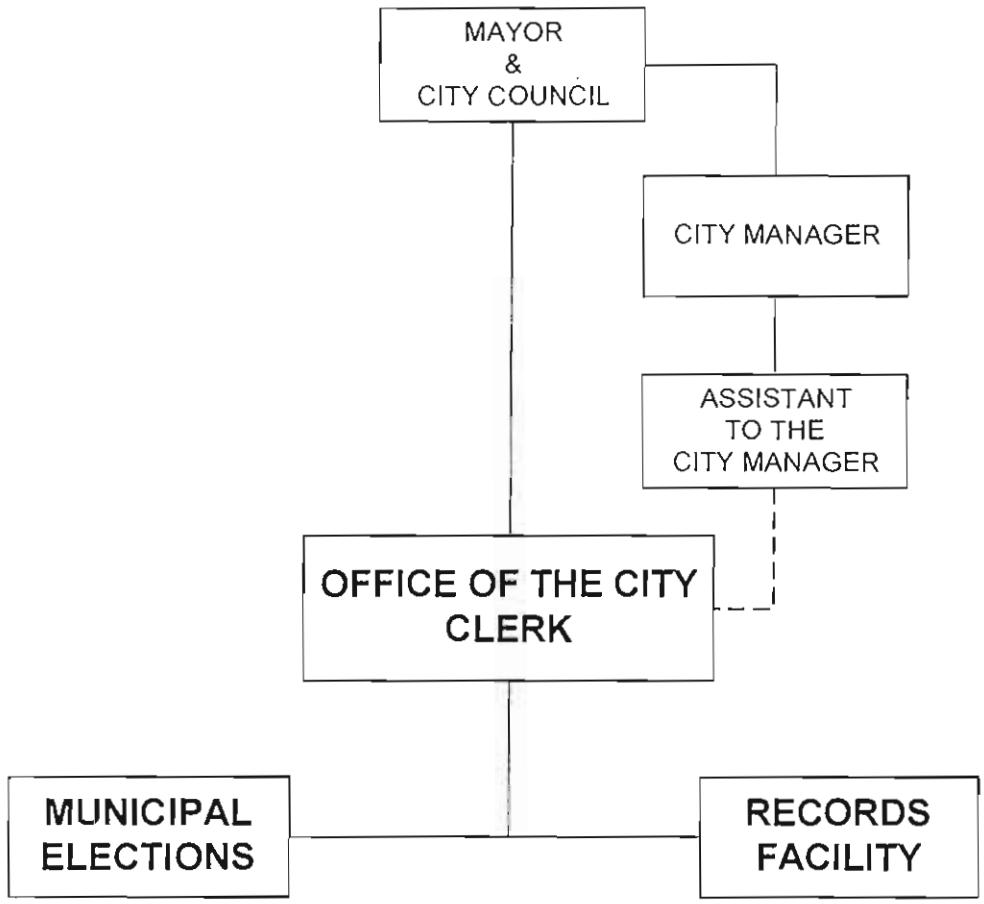
	*Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Effectiveness:			
60% of Class 'C' cases prosecuted	553	1,757	1,408

EXPLANATORY INFORMATION

* The figures for FY1997-1998 are mid-year figures that will be considerably less than FY1998-1999 and FY1999-2000.
Note - The Early Intervention for Women Living in Domestic Violence Program reflects only family violence cases. Changes reflect adjusted program activity.


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

OFFICE OF THE CITY CLERK



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	20.00	$1,016,139
Total Funding	**20.00**	**$1,016,139**

OFFICE OF THE CITY CLERK

GENERAL FUND

MISSION STATEMENT: ***The mission of the Office of the City Clerk is to provide to the citizens, all City departments and all governmental entities an accessible records information resource on municipal government and its official actions, both contemporary and archival, and to administer the elections process for elected officials of the City of San Antonio.***

PROGRAM INFORMATION

The Office of the City Clerk is the administrative and recording agent of San Antonio municipal government, providing support services for the legislative process. The department conducts City Council meetings, records the official minutes of those meetings, and is the principal office through which the various municipal publications are made available for sale to the public. Additionally, the department conducts all municipal elections, bid procedures, legal notice advertisements, official honorariums, and board and commission actions. The Records Facility Division receives, processes, protects, and retrieves the official documents of the municipality, in accordance with the records management policies and procedures, including automated records management, and supervises the disposition of official records as mandated by state law.

GOALS & OBJECTIVES

To provide accessible municipal government records information, to preserve and protect mandated official records, and to administer municipal elections by:

- Processing, preserving, protecting, and as needed, restoring permanent municipal records and archival materials.
- Administering the new Municipal Records Facility and maintaining a working interdepartmental records liaison program to better maintain municipal records through enhanced automation of records management procedures.
- Implementing the provisions of the Records Management Policies and Procedures Manual, including automated records management through the Electronic Document Management System (EDMS) program, to provide comprehensive networking for a shared ordinance database linking all the City Departments by personal computer network, and providing citizens access to these databases.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of City Clerk employees serving Customer Svc. walk-ins, taking Customer Svc. telephone calls and performing research projects	12	14	14	14
No. of Records Facility employees providing microfilming services[1]	4	6	6	6
Output:				
No. of walk-in Customer Svc. contacts for City Clerk - Daily	70	80	83	85

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output continued:				
No. of Customer Svc. telephone call contacts for City Clerk - Daily	167	190	207	220
No. of research projects completed - Weekly	82	85	87	90
No. of municipal records microfilmed - Weekly	53,617	42,000	40,221	46,000
No. of Board and Commission appointments processed	392	419	295	325
No. of Ceremonial items processed	913	1,805	1,352	1,400
Efficiency:				
No. of walk-in Customer Svc. contacts assisted per employee - Daily	5.8	5.7	5.9	6.1
No. of Customer Svc. telephone call contacts per employee - Daily	13.9	13.6	14.8	15.7
No. of research projects completed per employee - Weekly	6.8	6.1	6.2	6.4
No. of Board and Commission appointments processed per employee - Monthly	32	34	25	27
No. of Ceremonial items processed per employee - Monthly	76	150	113	117
Effectiveness:				
% of microfilming goal achieved	86%	90%	91%	95%
% of minutes completed within:				
30 Days	2%	10%	10%	30%
30-45 Days	24%	55%	20%	50%
45-60 Days	36%	35%	50%	20%
Over 60 Days	38%	0%	20%	0%

EXPLANATORY INFORMATION

[1] Increase from FY 1998 to FY 1999 is the result of a change in the accounting of employees. All employees in the Records Facility Section are now counted and not just the technicians.

PROGRAM CHANGES

- **MANDATES** $10,000

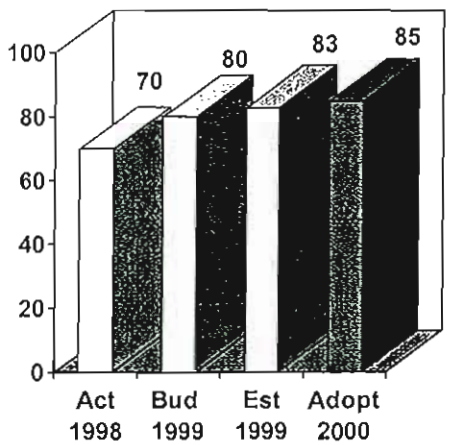
OTHER MANDATES - PROVIDE ELEVATING PLATFORM FOR NEW MUNICIPAL RECORDS FACILITY

This ***mandate*** will provide funds for an elevating platform that will aid in the daily operations of transporting and retrieving records at the new Municipal Records Facility at 719 South Santa Rosa Street. The one-time cost for this mandate in FY 2000 is $10,000.

GENERAL FUND EXPENDITURES BY CHARACTER

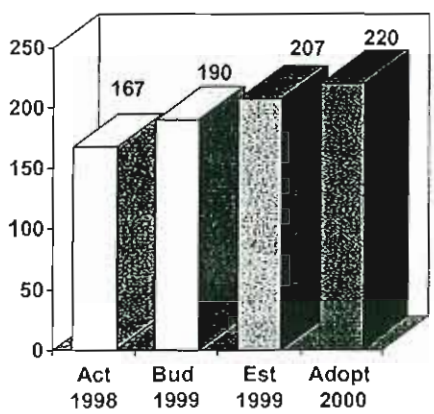
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$634,436	$725,087	$713,226	$797,088
CONTRACTUAL SERVICES	115,754	183,546	166,143	172,462
COMMODITIES	16,224	23,016	27,295	15,265
OTHER EXPENDITURES	9,980	7,320	7,320	12,240
CAPITAL OUTLAY	395	30,182	17,362	19,084
TOTAL EXPENDITURES	**$776,789**	**$969,151**	**$931,346**	**$1,016,139**
AUTHORIZED POSITIONS	17	20	20	20
FULL-TIME EQUIVALENTS	17.00	20.00	20.00	20.00

NUMBER OF DAILY WALK-IN CUSTOMER SERVICE CONTACTS

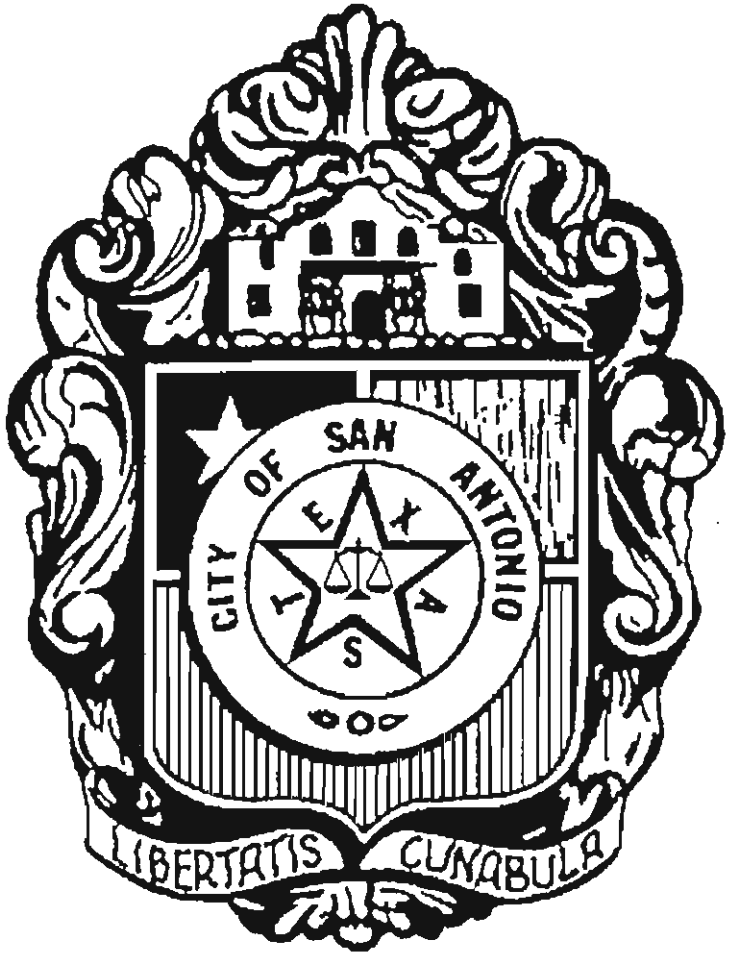


» The number of daily walk-in customer service contacts, including citizens and City staff, requesting assistance or information from the City Clerk's Office.

NUMBER OF DAILY CUSTOMER SERVICE TELEPHONE CALL CONTACTS



» The number of daily telephone contacts, including citizens and City staff, requesting assistance or information from the City Clerk's Office.


CITY OF SAN ANTONIO
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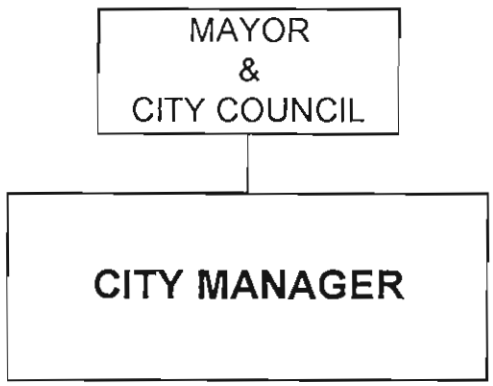
CITY MANAGER'S OFFICE



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	13.00	$1,180,196
Total Funding	**13.00**	**$1,180,196**

CITY MANAGER'S OFFICE

GENERAL FUND

MISSION STATEMENT: We deliver quality city services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant and historic community.

PROGRAM INFORMATION

The City Manager's Office provides centralized direction and leadership for the effective administration and operation of all municipal services for the City of San Antonio as directed by the City Council, and serves as the focal point for the management of the City's staff agencies. The City Manager's Office prepares and submits to the City Council a balanced plan of municipal services in adherence with the policy goals and objectives established by the City Council while employing such managerial techniques as needed to assure efficient and effective utilization of the City's resources.

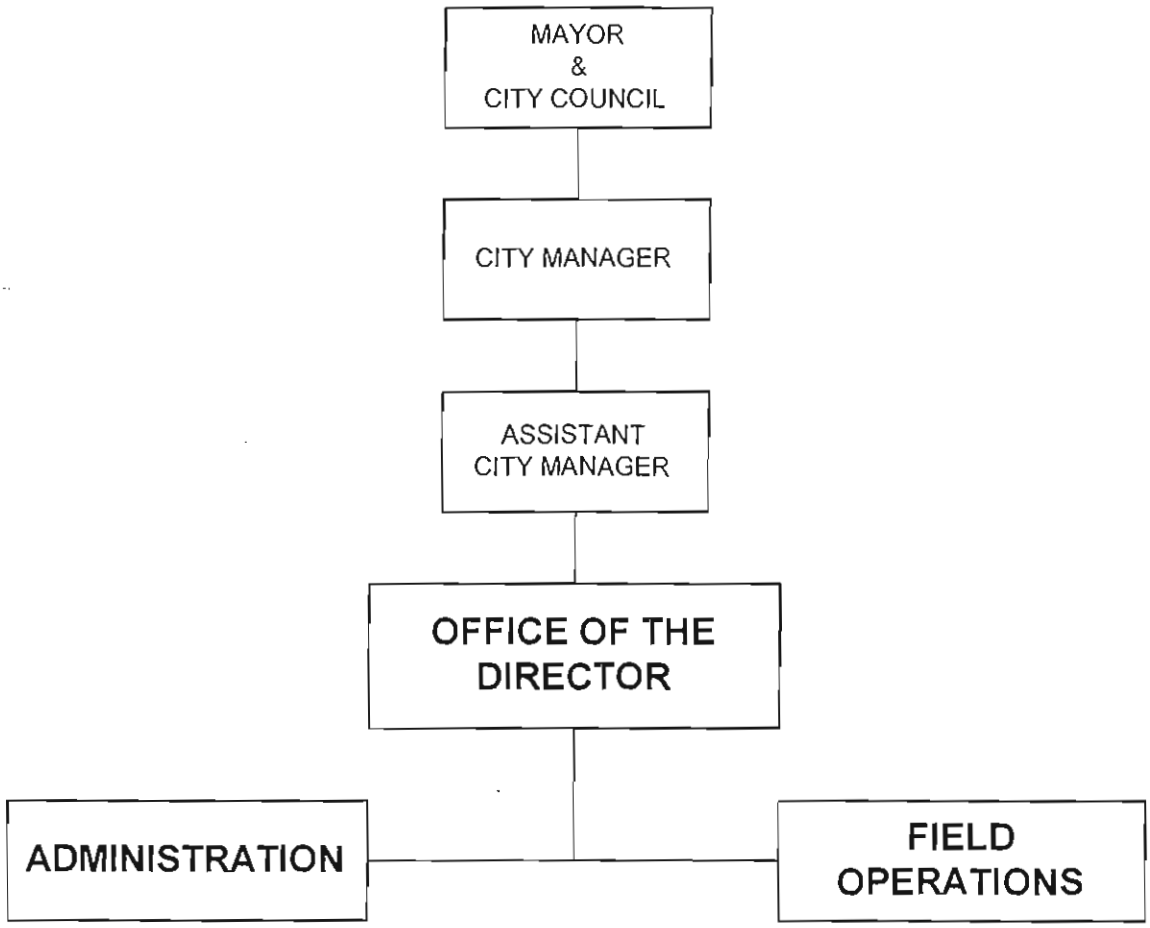
GOALS AND OBJECTIVES

- To manage the efficient delivery of services to the citizens of San Antonio.
- To direct the preparation and distribution of the weekly City Council agenda and related materials to the City Council, staff and the citizens of San Antonio.
- To analyze, evaluate and monitor departmental, as well as community-based program proposals and needs through the efforts of the Management Team, Housing and Neighborhood Action Team (HNAT) and the Economic Development Action Team (EDAT).
- To coordinate City Council requests for information and support services.
- To ensure that appropriate customer service/community relations mechanisms are implemented to assist citizens in the resolution of complaints and requests for service.
- To review and direct the operation of all municipal activities and services in an equitable, efficient and effective manner.
- To develop programs that enhance the quality of employee performance in their effective delivery of services.

GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$781,551	$935,538	$924,649	$1,009,589
CONTRACTUAL SERVICES	90,083	132,252	132,162	159,147
COMMODITIES	7,581	9,880	9,817	6,380
OTHER EXPENDITURES	6,460	4,880	4,880	5,080
CAPITAL OUTLAY	1,267	4,607	4,552	0
TOTAL EXPENDITURES	**$886,942**	**$1,087,157**	**$1,076,060**	**$1,180,196**
AUTHORIZED POSITIONS	**11**	**13**	**13**	**13**
FULL-TIME EQUIVALENTS	**11.00**	**13.00**	**13.00**	**13.00**

CODE COMPLIANCE



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	93.00	$4,927,122
Community Development Block Grant	2.00	100,455
Total Funding	**95.00**	**$5,027,577**

CODE COMPLIANCE

GENERAL FUND

MISSION STATEMENT: ***The Code Compliance Department seeks to enhance neighborhoods and their citizens' health, safety, and general welfare through efficient and effective City code enforcement. All actions shall be conducted in a fair and responsive manner focusing on customer service and public awareness while respecting the ethnic and cultural diversity of our citizens.***

PROGRAM INFORMATION

The Code Compliance Department enforces City Codes and Regulations which result in the protection of the health and welfare of all citizens. Among the City Codes and Ordinances which fall under this departments' jurisdiction to enforce and abate as necessary are: vacant dangerous premises and structures, junked vehicles, weeded vacant lots, zoning (Unified Development Code), noise, illegal dumping, minimum housing including unsanitary premises, front yard parking, livestock, alley and right-of-way violations, and inspections of auto handlers within the City limits. This Department also strives to promote a higher quality of life by promoting awareness and compliance with City Codes in order to stabilize and reverse deterioration of neighborhoods.

GOALS & OBJECTIVES

To streamline the Code Enforcement process by the implementation of the recommendations of the Independent Performance Review-Code Compliance, while striving towards the goal of improving efficiency and effectiveness of the Department's programs. The objectives of the Department are:

- To strengthen the proactive, neighborhood-based code enforcement programs to include:
  - Empowerment of neighborhood associations towards self-enforcement techniques by allowing them the ability to write up code violations.
  - Shift emphasis to more proactive, priority-driven code enforcement programs.
  - Increase neighborhood project programs such as neighborhood incentive programs.
- Relocate all field and code enforcement support staff to one facility per work sector.
- Explore telecommuting options by allowing Investigators to work completely out of their vehicles.
- Explore options for implementing an administrative adjudication hearing process in conjunction with Municipal Court.
- Formalize and augment specialized teams to expedite the abatement of dangerous structures.
- Continue to study a case management system that concentrates and reduces the amount of time for case closure.
  - Utilize the workflow study being initiated in FY 1999 to help develop a weight scoring system and scheduling system to inspect complaints according to priority, not source.
  - Establish procedures and policies to reduce the number of re-inspections.
- Continue to work with other City departments and outside agencies to provide an efficient and effective revitalization service to the community.
  - Continue to integrate new technology applications in the Department.
  - Continue to further the professional education and training of staff.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Code Enforcement Officers	48	51	51	57
CDBG Funded Code Enforcement Officers[1]	3	2	2	4
Total Enforcement Officers	51	53	53	61
Abatement Officers	4	5	5	5
TNRCC Funded Abatement Officer[2]	1	1	1	0
Total Abatement Officers	5	6	6	5
Number of City Council Requests for service submitted[3]	3,673	1,250	2,434	2,556
Requests for Service (Mayor & City Council)[4]	9,732	7,000	8,416	8,837
Requests for Service (Non-City Council)	80,123	77,291	80,454	88,392
Requests for Service (From previous FY)	11,562	9,579	12,067	11,258
Total Requests for Service	101,417	93,870	100,937	108,487
Output:				
Field Operations Inspections	221,309	204,901	215,015	241,204
Abatement Unit: Noise Abatement Inspections	5,511	6,300	5,286	4,499
Abatement Unit: Litter Abatement Inspections	6,118	6,412	7,123	5,518
Total inspections	232,938	217,613	227,424	251,221
% of 1st Inspections with violations	61%	65%	63%	65%
Demolitions (City)	153	166	173	256
Demolitions (Owner)	106	114	122	204
Total Demolitions	259	280	295	460
Clean/Secured (City)	266	380	386	572
Clean/Secured (Owner)	1,638	1,985	1,703	2,518
Clean/Secured (Owner Repaired & Occupied)	49	164	169	248
Total Cleaned/Secured	1,953	2,529	2,258	3,338
Vacant Lots Cleaned (City)	1,557	1,863	1,871	2,017
Vacant Lots Cleaned (Owner)	5,903	5,488	6,494	7,004
Total Vacant Lots Cleaned	7,460	7,351	8,365	9,021
Cases (Citations) Filed in Court (Field Operations)[3]	3,696	2,549	4,301	4,953
Noise Citations Filed by Abatement Unit[5]	209	211	117	132
Litter Citations Filed by Abatement unit[5]	211	190	185	151
Total Citations Filed	4,116	2,950	4,603	5,236
Total number of Cases Closed	91,525	86,727	92,113	92,780

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output continued:				
Code Enforcement Neighborhood Projects	34	80	66	70
Proactive Code Enforcement Inspections[6]	N/A	N/A	50,093	75,285
NAD Sweeps	14	24	24	24
Neigh./Comm./Task Force Meetings	157	135	160	168
Number of Meeting Attendees[6]	N/A	N/A	9,428	9,912
Efficiency:				
Total Inspections per Officer per week[7]	88	87	83	85
Total Inspections per Total Request for Service	2.30	2.32	2.25	2.33
Average Cost per Cleaned/Secured (City)	$545	$406	$370	$370
Average Cost per Cleaning Vacant Lots (City)	$157	$137	$105	$137
Effectiveness:				
Voluntary Compliance	85%	85%	85%	85%
Average Response Time for First Inspections				
-7 Days or Less	88%	88%	88%	88%
-Over 30 Days	4%	0%	4%	4%
Average Number of Days to Close a Case	28	30	20	20
Average Number of Days from 1st inspection to DSDB[6,8]	N/A	N/A	44	40

EXPLANATORY INFORMATION

[1] Two CDBG inspectors are accounted for in Neighborhood Action Department for target sweeps.
[2] The TNRCC Funded Abatement Officer has been eliminated in FY 2000 due to lack of Grant funds.
[3] Equal to the number of requests submitted by the City Council, does not reflect the actual number of solicitations per each request.
[4] Equal to the number of actual solicitations per each request.
[5] Abatement inspections and citations for noise and liter are low due to the fact that one grant position which patrolled the county was not funded this year. Also, the Abatement Unit has been short two officers for the duration of the fiscal year.
[6] New Performance Measure.
[7] Calculation is based on total number of field operations inspections divided by total number of enforcement officers, but due to new Program Changes set at various months the number was held at constant for FY 2000.
[8] DSDB (Dangerous Structure Determinations Board) has bi-weekly meetings to determine which structures will be repaired removed demolished.

PROGRAM CHANGES

- IMPROVEMENTS $756,964

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION-AUTOMATED INSPECTIONS SYSTEMS

In accordance with Development Services/Code Compliance Performance Review, this ***one-time improvement*** will provide Code Compliance Investigators and Abatement Officers with 20 new laptops and printers to be used in field operations. This will enable the investigators and officers to have mainframe access which would decrease the response time to complaints and concerns from the citizens. The laptops and printers will also give the investigators and officers the ability to print out notices and issue them immediately to the citizens. This is the final phase of laptop technology improvements for Code Compliance. These improvements were initiated in FY 1999 with a Pilot Program of 38 laptops. The one-time cost for this improvement in FY 2000 totals $116,000. The costs for this improvement in FY 2001 will be $24,000.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION-ADD ONE CODE ENFORCEMENT TRAINER

This ***improvement*** will add a Code Enforcement Trainer as recommended in the Development Services/Code Compliance Performance Review. The trainer will conduct and coordinate training classes for Code Officers on City Codes, Standard Operating Procedures, effective communication strategies, and safety issues. The trainer will also develop manuals, visual aides, conduct research for future program development, and keep the staff abreast of all new legal changes and proceedings. To increase community awareness on the City's Code Compliance services, educational programs will be offered to the neighborhoods. This position will be funded for nine months. The cost for this improvement in FY 2000 totals $43,810. The costs in FY 2001 will be $44,237.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION-WORKFLOW ANALYSIS IMPLEMENTATION

This ***one-time improvement*** recommended by the Development Services/Code Compliance Performance Review will implement a system that will prioritize inspections using a weighted average scale. This system will be based on a point scale that will assign a number of points to each project, with the lighter inspections receiving fewer points and the more detailed and time consuming inspections receiving a higher amount of points. This prioritization system will help to balance out the workload of the difficult and light inspections. The workflow analysis study was initiated at the end of FY 1999 and its results, which are being funded with this one-time improvement will be ready for implementation by the beginning of FY 2000. The one-time cost for this improvement in FY 2000 totals $40,000.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION-ADD ONE DEPARTMENT SYSTEMS SPECIALIST

This ***improvement*** will add a Department Systems Specialist, as recommended by the Development Services/Code Compliance Performance Review. The Specialist will provide basic service for all departmental servers, desktop computers, laptops, printers, and the internet. Educational classes and training will be provided by the Department Systems Specialist to the Code Compliance staff. The Specialist will also act as the department's Information Services Department liaison. This position will be funded for nine months. The cost for this improvement in FY 2000 totals $53,005. The costs for this improvement in FY 2001 will be $57,418.

PROGRAM CHANGES CONTINUED

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION-ADD THREE DANGEROUS PREMISES INVESTIGATORS

In accordance with the Development Services/Code Compliance Performance Review, this ***improvement*** will add three Dangerous Premises Investigators. These Investigators will be utilized to more effectively and efficiently enforce City Codes related to dangerous buildings. These three investigators will augment the existing team of five investigators while alleviating the dangerous structures investigations from the current Code Compliance Investigators, and allowing them the time to better respond to the needs of the community through revitalization efforts. Response time to investigate dangerous buildings will decrease from 28 days to 10 days with these investigators focusing on these types of premises. These positions will be funded for nine months. The cost for this improvement in FY 2000 totals $258,970. The costs for this improvement in FY 2001 will be $212,379.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION-ADD ONE CODE ENFORCEMENT SUPERVISOR

This ***improvement*** will add a Code Enforcement Supervisor, as recommended by the Development Services/Code Compliance Performance Review. The additional supervisor will enable the department to improve the ratio of investigators to supervisors from 10.6:1 to 9.8:1, thereby allowing more one-on-one training, assistance, and supervision. This supervisor will be supervising the Dangerous Premises Investigators. This position will be funded for nine months. The cost for this improvement in FY 2000 totals $70,300. The costs for the improvement in FY 2001 will be $52,851.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION-ADD THREE CODE COMPLIANCE INVESTIGATORS

In accordance with the Development Services/Code Compliance Performance Review, this ***improvement*** will add three Code Compliance Investigators. These three investigators will be assigned to the Target Area Inspection Program for proactive target sweeps. This will enable each sector to have a Target Team which can perform all first and follow-up inspections. The increase in inspectors will allow the department to better respond to the needs of the community through revitalization efforts. These positions will be funded for six months. The cost of this improvement in FY 2000 totals $150,879. The costs for this improvement in FY 2001 will be $131,568.

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION-OUTSOURCE TITLE SEARCH SERVICES

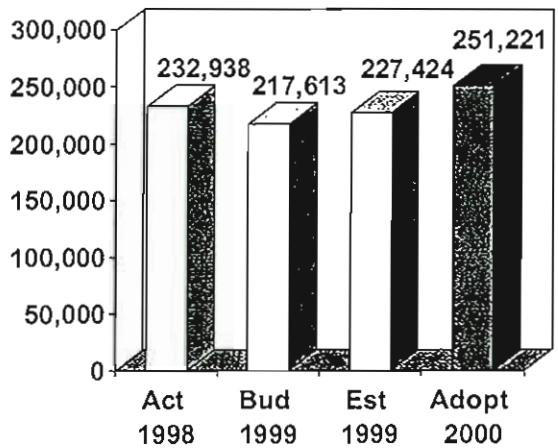
This ***improvement*** will provide funding to hire an outside agency to perform title searches, which is recommended by the Development Services/Code Compliance Performance Review. Currently this procedure is performed by the investigators, thereby reducing their time in the field conducting inspections. This service will reduce the opportunity cost by allowing the inspectors to stay out in the field and conduct more inspections. The average number of title searches per month is 25 and the number is expected to increase by 60% to 40 per month with the outsourcing of the title searches. The cost of this improvement in FY 2000 totals $24,000. The costs for this improvement in FY 2001 will be $24,000.

CODE COMPLIANCE

GENERAL FUND EXPENDITURES BY CHARACTER

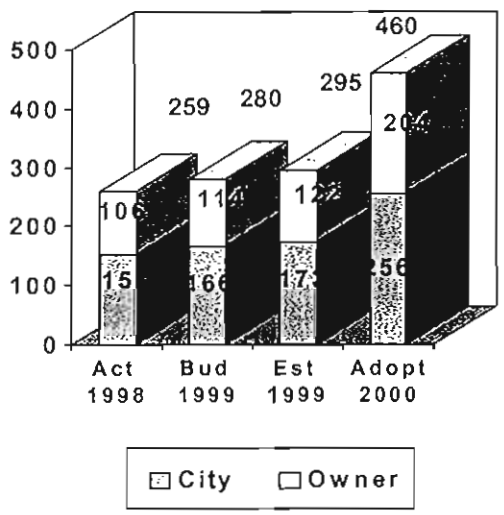
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$2,237,551	$2,772,081	$2,689,341	$3,050,665
CONTRACTUAL SERVICES	889,530	1,010,474	1,025,110	1,342,958
COMMODITIES	131,969	164,744	165,185	216,095
OTHER EXPENDITURES	39,650	53,060	53,060	51,000
CAPITAL OUTLAY	211,645	131,698	112,998	266,404
TOTAL EXPENDITURES	**$3,510,345**	**$4,132,057**	**$4,045,694**	**$4,927,122**
AUTHORIZED POSITIONS	**78**	**84**	**84**	**93**
FULL-TIME EQUIVALENTS	**78.00**	**84.00**	**84.00**	**93.00**

TOTAL INSPECTIONS

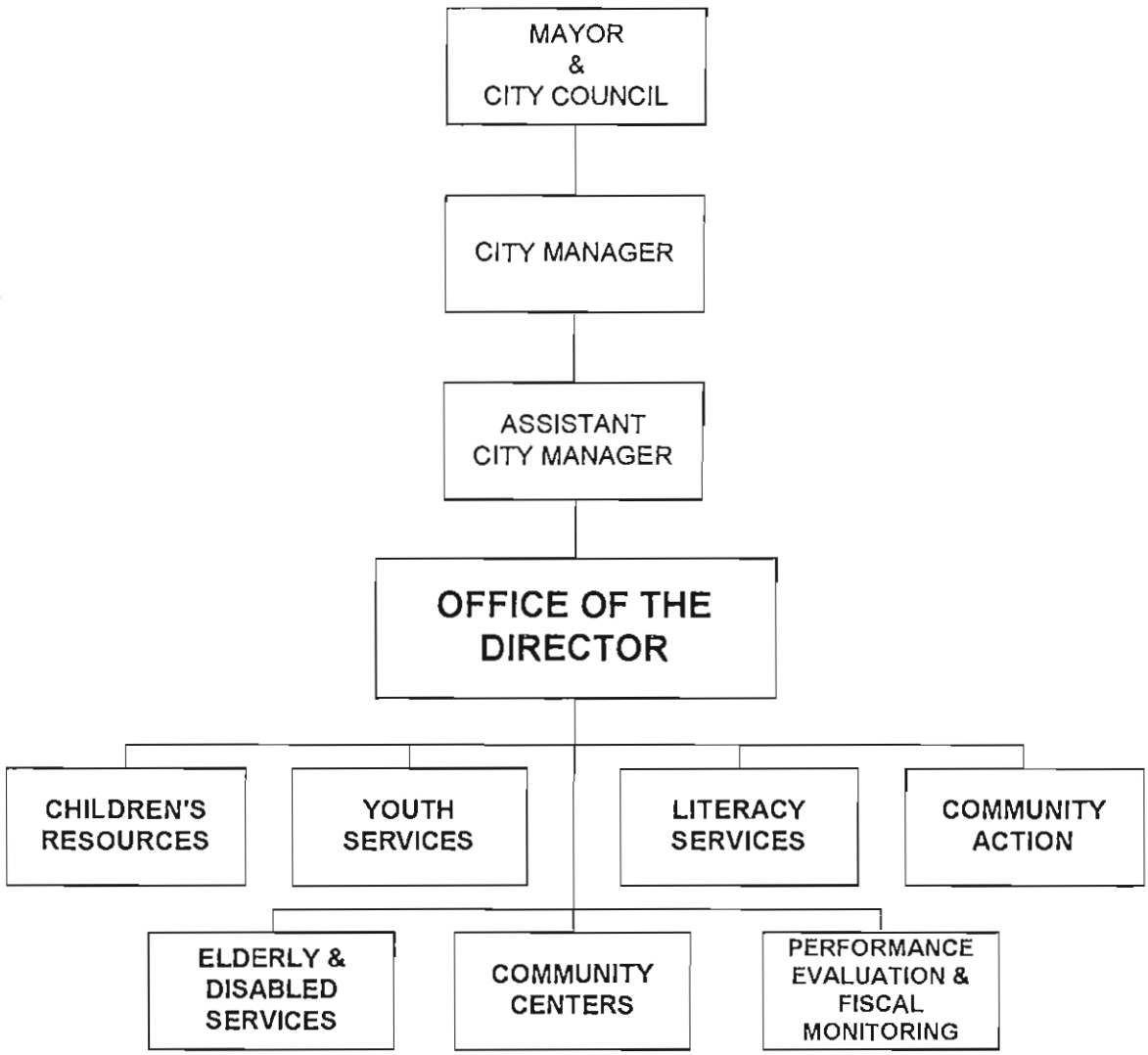


» Number of Code Compliance inspections conducted to include vacant lots, dangerous premises, minimum housing, alleys and right-of-ways

TOTAL DEMOLITIONS



» Total number of demolitions conducted by both the City and property owners



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	211.00	$8,611,928
Categorical Grants	408.25	83,231,454
Community Development Block Grant	6.00	229,173
Capital Projects	0.00	1,000,000
Delegate Agencies	0.00	4,767,744
Total Funding	**625.25**	**$97,840,299**

GENERAL FUND

MISSION STATEMENT: Serve as a catalyst for coordinating resources and partnerships that promote economic self-sufficiency and enhance the quality of life for children, families, individuals, and seniors.

PROGRAM INFORMATION

The Department coordinates and funds a continuum of strategies that assist children, individuals, families and seniors to achieve economic and social self-sufficiency through the acquisition of education, job training or life long learning opportunities. DCI offers individuals and families a variety of services that facilitates their transition to better jobs. These services include: literacy, child care assistance, educational scholarships, job training, and case management supports. To promote their independence and maintain the quality of life, the department extends nutrition, personal attendant and transportation services to the elderly and disabled. First time youth offenders receive intervention and counseling services that assist with their reintegration into the mainstream of community life. Additionally, the department provides emergency assistance and homeless assistance. The Department serves as the primary funder of early care and education services in the Alamo Area region. The Department staffs the following Commissions and Boards: Community Action Advisory Board; Child Care Management Services Advisory Council; Commission for Children and Families; and the Literacy Commission.

GOALS AND OBJECTIVES

To partner with families and individuals to promote economic self-sufficiency, healthy lifestyles, and community revitalization by committing resources, delivering efficient and effective services and collaborating with community and private entities.

- To transition individuals to economic self-sufficiency by offering support services, literacy classes, and child care assistance to adults and college preparation to high school students.
- To prevent further juvenile delinquency through early intervention with youth and their families.
- To raise standard of living by: creating a high-skill workforce and attracting higher-paying jobs.
- To assist families and individuals locating necessary services in times of need and in emergency situations.
- To enable the elderly and disabled to retain an independent and healthier quality of life through provision of meals, personal care and transportation.
- To collaborate with agencies to leverage resources and address community needs and issues in a coordinated and comprehensive manner.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Children (0-5) in Poverty[1]	N/A	N/A	45,418	48,778
SAEP High School Senior Students Candidates	2,701	2,700	2,972	2,900
SAEP Students (9 - 12th)	13,887	14,475	14,421	14,040
Youth Served through Youth Services Division	5,367	5,690	5,849	6,174
Eligible Adult Illiterate Population[2]	124,849	N/A	127,108	127,939
Number of Single Members Served at Dwyer[3]	130	165	131	132
Number of Family Members Served at Dwyer[4]	98	98	98	99
Individuals Served through Trans. Program[8]	1,987	1,900	2,050	2,000
Elderly/Disabled on Attendant Wait List	547	N/A	734	747
Elderly Served through Nutrition Program[5]	6,451	7,475	7,653	7,763
No. of Carver Season Events	10	N/A	16	11
Outside Agency Contracts Managed	107	95	109	

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output:				
Head Start Child Care Placement	5,532	N/A	6,213	6,320
CCMS Child Care Placements	8,943	9,345	12,500	13,000
Carryover Children in Care	8,832	9,000	N/A	12,500
SAEP Graduated High School Students	2,647	2,590	2,851	2,813
Restitution Hours Completed by Youth	52,597	N/A	38,000	40,000
Value of Restitution Hours[14]	$270,892	N/A	$195,700	$206,000
Adult Learners Served at Literacy Centers	9,621	13,070	11,519	12,296
Adults Enrolled in GED Classes[6]	2,248	2,200	3,049	3,262
Number of Bed Nights Provided to Dwyer Center Family Members (Trans. Housing)[7]	16,099	16,828	14,538	16,691
One-way Transportation Trips[8]	23,291	23,560	26,505	23,328
Elderly/Disabled Served through Attend. Prog.	286	349	350	365
Attendant Care Service Hours[9]	191,806	241,605	243,733	243,498
Meals Served to Seniors[5]	959,042	989,529	977,244	1,015,079
(CAD) Emergency Services Provided[10]	15,943	14,000	26,937	22,732
(CAD) Case Mgt. Support Services	9,449	2,000	10,471	9,960
Carver Season Event Attendance	5,591	N/A	10,106	6,845
Efficiency:				
Avg. Monthly CCMS Clients in Care[11]	9,022	9,835	10,250	11,173
Avg. G. F. Cost per Eligible SAEP Graduate	$223	$211	$212	$240
Avg. Monthly Cases/Youth Worker	44	48	45	46
Avg. Cost per unduplicated family member at Dwyer	$2,340	N/A	$2,505	$2,788
Avg. Cost of one-way transportation trips[12]	$15.19	N/A	$17.46	$18.77
Avg. Weekly Attendant Care Service hours Per Client	12.0	N/A	13.3	13.0
Avg. Program Cost/Senior Meal	$3.77	$3.82	$3.76	$3.87
Avg. Seniors Served Daily	3,674	3,791	3,744	3,987
Grants Funds Received/$ City Match	$13.03	$12.00	$11.88	$11.96
Funding Generated by Reinvestment	N/A	N/A	$5.3Mill.	$5.4 Mill.
Avg. Attendance per Carver Season Event	559	N/A	632	622
Effectiveness:				
% CCMS Parents who Attained or Maintained Employment due to Subsidized Child Care	95.0%	99.0%	99.0%	99.0%
% Children in Poverty Placed in Care[13]	N/A	N/A	32.2%	31.4%
% SAEP Students Entering College	47.0%	N/A	47.0%	60.0%
% High School Seniors Served that Graduate	98.0%	96.0%	96.0%	97.0%
% Recidivism Rate for Youth Served	3.0%	4.0%	2.0%	3.0%
% Students that Received their G.E.D.[6]	7.0%	7.0%	4.0%	5.0%
% Dwyer Center Families Who Move to Self-Sufficiency	N/A	N/A	88%	90.0%
% Elderly Satisfied with DCI Elderly Programs	N/A	96%	96.0%	97.0%
% of Carver Annual Attendance Achieved	80.6%	N/A	88.0%	85.0%

EXPLANATORY INFORMATION

[1] Approximately 150,390 children (ages 0-5) live in Bexar County and 30.2% are below poverty guidelines according to Texas Data Center, Texas A&M. Adopted FY 2000 based on 7.4% historical growth of 0-5 pop.
[2] Based on 1990 Census, 70.8% represents adult population 18 years plus. The illiteracy rate is 15.1% representing persons with less than a 9th grade education.
[3] Adopted FY 1999 over-projected based on a high rate of evictions in previous years. The avg. number of singles served for past three years is 130. In FY 1999, 33 singles will reach their maximum time limit.
[4] An estimated 10 families (avg. family size = 3.42) will reach max. time limit allowing for an additional 34 family members to be served in FY 2000 bringing total to 99. Bed slots were frozen upon notice of funding loss.
[5] Adopted FY 1999 includes meals for New Creation (not open) and St. Paul's (opened 54 days late). New nutrition center (St. Lawrence - 100 meals) opened in 2nd half of FY 1999.
[6] Adults with an 8th grade education or higher are enrolled in the GED program. In previous years, a different standard was being used.
[7] Transitional HUD money was in jeopardy of being lost. New intakes were frozen from Jan.- March 1999 and some families were transitioned to permanent housing in reaction to a possible loss of funding.
[8] Additional one-time funding ($34,954) received from AACOG to provide additional trips to clients in FY 1999. Adopted 2000 reflects 23,328 trips which is maximum trips possible to draw-down funds.
[9] Act. FY 1998 low due to not allowed to hire attendants without GED for majority of FY 1998.$243K is maximum attendant service hours required to draw-down funds. PAS & CMP increased unit rates to give raises to attendants. In FY 2000 the P.A.S. program is projecting a decrease in client fees due to TRC adjusting the co-pay scale downward, therefore, a reduction in service hours.
[10] Emergency Services include FEMA, ESG, Project WARM, and CSBG service units. There was a reduction of FEMA funds in FY 1998. Increases in Act. FY 1998 and Est. FY 1999 due to large CPS bills, Oct. '98 Flood (6,637 served), and post flood activity.
[11] Increases due to additional TWC state grant funds and increased staff capacity to administer workload.
[12] The avg. transportation cost of a private provider was $20 in FY 1998 and $27.38 for FY 1999 and FY 2000.
[13] CCMS placed 8,387 children 0-6 in FY 1998 and proposing to place 9,000 in care in FY 2000.
[14] Calculation based on the number of number of restitution hours multiplied by minimum wage of $5.15 (40,000 hours adopted in FY 2000)

PROGRAM CHANGES

- **IMPROVEMENTS** **$455,687**

BETTER JOBS PROGRAM/HUMAN DEVELOPMENT FUND – EDUCATION PARTNERSHIP PROGRAM

This ***improvement*** adds one Senior Management Analyst, one Planner II, and one Data Clerk II to the San Antonio Education Partnership Program. Additional funding will provide research and management support to enable the program to render increased services to students, and eventually increase the total number of students eligible for college scholarships. This improvement is partially funded for 9 months at $84,246. This improvement brings the General Fund budget contribution for the San Antonio Education Partnership program to $450,000.

BETTER JOBS PROGRAM/HUMAN DEVELOPMENT FUND – YOUTH DEVELOPMENT PROGRAM

This ***improvement*** is a collaborative effort among several City departments to promote positive youth development with implementation of the Youth Development Program. This program improvement is coordinated by the Department of Community Initiatives. Five additional City departments (Parks and Recreation, Health, Library, Cultural Affairs, and Economic Development) will participate in an intensive, tightly integrated set of programs designed to promote youth development. This improvement adds two Caseworker II's in Community Initiatives. It is anticipated that the youth development will result in a reduction in teenage pregnancy in two high-risk areas of San Antonio by 15% between the years of 1999 to 2005. The program will increase the ability of youth to make positive choices, avoid risky behaviors, and postpone unplanned pregnancy and childbearing. This improvement will be partially funded for 9 months for $55,427. Full year funding in FY 2000-2001 will be $69,352.

PROGRAM CHANGES CONTINUED

BETTER JOBS PROGRAM/HUMAN DEVELOPMENT FUND – UPGRADE LEARNING CENTER TECHNOLOGIES

The amount of $102,630 in a ***one-time improvement*** will provide for computer equipment at two literacy centers (Margarita Huantes and Columbia Heights). The additional computer equipment will assist citizens in gaining necessary skills for long term employment. In addition, the computer equipment will facilitate planning and coordination to support the Better Jobs Initiative by providing a location where necessary technology can be utilized.

BETTER JOBS PROGRAM/HUMAN DEVELOPMENT FUND – ELDERLY CARE ENHANCEMENT

This ***improvement*** provides pay incentives to temporary family care providers who provide care for eligible elderly persons. The City currently has 30 part-time attendants which currently earns $6.15 per hour. With this improvement an attendant will receive $7.15 per hour by attaining a GED and an attendant attaining a Nurse Aide Certification will receive $8.15 an hour. The result is an overall higher competence level of attendant staff and a more comprehensive safety net to our citizens who often suffer from neglect. Education for the attendants will be provided though currently funded City Literacy Centers and training funds available from Alamo Workforce Development. This program improvement will cost $80,608 in FY 2000.

BETTER JOBS PROGRAM/HUMAN DEVELOPMENT FUND – SENIOR NUTRITION SITES ENHANCEMENT

This ***improvement*** will fund the existing senior nutrition sites for twelve months at the St. Paul's Community Center in City Council District 7, and the St. Lawrence Community Center in City Council District 3. The continuation of these two sites is based on daily attendance rates of 70 and 80 seniors at each site. This program improvement adds two new sites, in Council Districts 8 and 9. Additionally, the two new sites will be based on the Comprehensive Nutrition Program site determination criteria. Criteria includes; number of seniors residing in the Council District of the proposed site, number of Seniors residing within a One Mile Radius of the site, number of seniors that will utilize the site, amount of community support/partnering at the site, level of capacity at proposed site, impact on other senior nutrition sites, & availability of federal & city funds to support new site. The two new sites will be funded for 3 months in FY 2000. The total FY 2000 funding costs will be $132,776.

- **MANDATES** **$5,852**

BETTER JOBS PROGRAM – RUNAWAY YOUTH PROGRAM

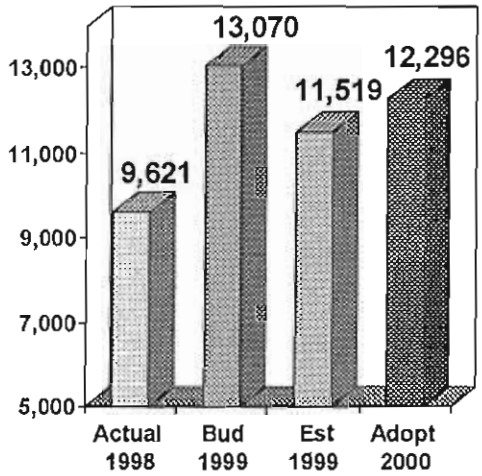
The Runaway Youth Program is a comprehensive approach studying and addressing the increasing levels of runaway cases reported in San Antonio. This State contractual obligation requires that the City's General Fund absorb the program costs in 20% increments each year over a five year period. During fiscal year 2000 CJD will provide 20% and the general fund will provide 80% of the program costs. This is an increase in the transfer budget of $5,852. The entire transfer amount to fund this program for FY 2000 would be $35,462.

COMMUNITY INITIATIVES

GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$5,212,351	$6,128,976	$5,752,535	$6,471,897
CONTRACTUAL SERVICES	1,206,726	1,496,262	1,631,963	1,382,239
COMMODITIES	152,676	100,163	115,354	152,296
OTHER EXPENDITURES	510,600	465,587	799,757	462,067
CAPITAL OUTLAY	139,139	71,361	74,529	143,429
TOTAL EXPENDITURES	**$7,221,492**	**$8,262,349**	**$8,374,138**	**$8,611,928**
AUTHORIZED POSITIONS	**203**	**206**	**206**	**211**
FULL-TIME EQUIVALENTS	**201.00**	**204.00**	**204.00**	**209.00**

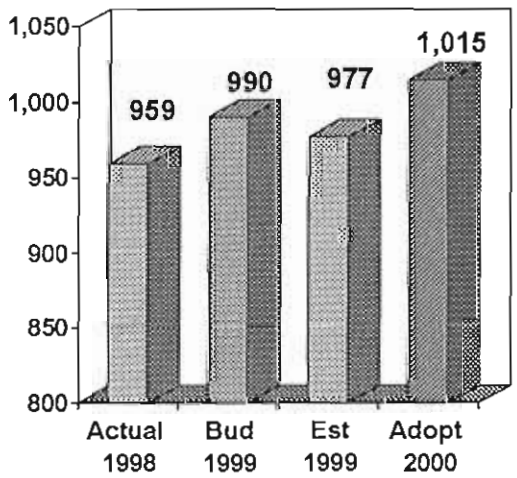
ADULT LEARNERS SERVED AT LITERACY CENTERS



- Literacy Centers:
  - Offer seven centers, strategically located
  - Provide English as a Second Language, GED, Adult Basic Education & Citizenship preparation
  - Facilitate transition of adult learner to living wage job through community college and job placement

MEALS SERVED TO SENIORS

In Thousands



- 40 Nutrition Centers
- Persons 60 years + receive:
  - Nutritionally balanced meals
  - Socialization with others
  - Health, educational and recreational activities

DEPARTMENT OF COMMUNITY INITIATIVES
GRANT SUMMARY

The Department of Community Initiatives (DCI) coordinates and funds a continuum of strategies that assist children, individuals, families, and seniors to achieve economic and social self-sufficiency through the acquisition of education, job training, or life long learning opportunities. DCI is able to offer a variety of services that benefit children, individuals, families, and seniors as a result of the continued success in building healthy working relationships with grantors and identifying, pursuing, and securing additional resources. The overall objective of DCI in seeking and securing grants is to collaborate with agencies to leverage resources that allows the department to address community needs and issues in a coordinated and comprehensive manner.

Listed below is a comprehensive listing of all the grants the Department of Community Initiatives is anticipating to receive in FY 1999-2000. Those grants marked with an asterisk are one-time or non-traditional grants which the department has received. These grants do not have individual grant pages in the following section due to their uniqueness.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2000
Child Care Management Services (CCMS)		$33,574,291	$1,200,000		$34,774,291
Head Start Early Child Care	26,456,750			6,614,188 (in-kind)	33,070,938
Comprehensive Nutrition Program		1,757,020	1,694,743	293,950	3,745,713
Supportive Housing Program 1996	1,721,700				1,721,700
Community Services Block Grant		1,537,583			1,537,583
Emergency Shelter Grant	713,000		713,000 (in-kind)		1,426,00.
Client Managed Program (CMP)		1,386,006		5,000	1,391,006
Supportive Housing Program 1997	1,317,286				1,317,286
Supportive Housing Program 1998	831,061				831,061
Housing Opportunities for Persons with AIDS	805,000				805,000
Literacy Instructional Support Program				453,000	453,000
Personal Attendant Services (PAS)	400,000	18,000			418,000
Supportive Services for the Elderly (SSEP)		256,645	140,987	5,300	402,932
Supportive Housing Program 1998 Dwyer	276,049				276,049
Carver Cultural Arts Center			189,250	80,937	270,187
Fair Housing Program	229,173				229,173
Juvenile Accountability Incentive Block Grant		170,924	18,991		189,915
San Antonio Education Partnership				113,750	113,750
*Resource and Referral Kid-Link		46,500		16,712	63,212
Housing Counseling Program	50,000				50,000
Emergency Food and Shelter Program (FEMA)	50,000				50,000
Supportive Housing Program 1995	49,751				49,751
Runaway Youth Program		7,576	37,331		44,907
Totals	**$32,899,770**	**$31,754,145**	**$3,994,302**	**$7,582,837**	**$83,231,45**

CHILD CARE MANAGEMENT SERVICES — COMMUNITY INITIATIVES

Activity Number:	38-15-14,16,17,19,28
Division:	Children's Resources Division
Program Dates:	09/01/98 to 08/31/99
Authorized Positions:	145

PROGRAM DESCRIPTION

The City of San Antonio operates the Alamo CCMS program for the City of San Antonio, Bexar County and the eleven surrounding counties that comprise the Alamo Service Delivery Area. The Alamo Area Council of Governments supports the program by determining client eligibility within the eleven rural surrounding counties of the Alamo Workforce Development Board/Texas Workforce Commission region. Program responsibilities include client services, vendor management, monitoring, payment and direct assistance to qualified child care providers. Funding is provided by federal and state sources to offer child care assistance to qualifying parents allowing them to become or maintain economic self sufficiency.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State - Texas Workforce Commission	$ 36,911,209	$ 33,060,566	$ 33,574,291
City	1,200,000	1,200,000	1,200,000
Total	**$ 38,111,209**	**$ 34,260,566**	**$ 34,774,291**

FINANCIAL	Actual 1997-98	Authorized 1998-99	Adopted 1999-2000
Personnel	$ 2,701,098	$ 2,765,692	$ 2,627,760
Contractual	691,558	728,643	673,016
Commodities	29,482	25,865	18,000
Other Expenditures	100,000	93,289	93,289
Capital Outlay	3,700		
Subgranting	34,349,887	30,464,423	31,174,861
Indirect Costs	235,484	182,654	187,365
Total	**$ 38,111,209**	**$ 34,260,566**	**$ 34,774,291**

PERFORMANCE MEASURES	Actual 1997-98	Estimated 1998-99	Adopted 1999-2000
Input:			
No. of Client Service Staff (FTE's)	50	60	80
No. of Vendor Management Staff (FTE's)	13	16	20
Children (0-5) in Poverty (new measure)[1]	N/A	45,418	48,778
No. on wait list	8,331	0	0
Output:			
Carry over children in care (*new)	8,832	N/A	12,500
No. of child care placements[2]	8,943	12,500	13,000
No. of child care vendors recruited	68	70	69

	Actual 1997-98	Estimated 1998-99	Adopted 1999-2000
Output (continued):			
No. of child care vendors	420	425	430
No. of designated child care vendors[3]	34	34	34
Efficiency:			
Avg. no. of cases per child care counselor[4]	442	300	275
Avg. no. of vendor recruitment per staff	5	4	5
Avg. monthly CCMS Clients in Care	9,022	10,250	11,173
Effectiveness:			
% Children in Poverty Placed in Care (new measure)[5]	N/A	18.5%	18.5%
% of employed parents who attained or maintained employment due to subsidized child care	95%	99%	99%
% of Returned Surveys indicating Vendor Satisf.	96%	92%	95%

EXPLANATORY INFORMATION

[1]Approximately 150,390 children (ages 0-5) in Bexar County and 30.2% are below poverty guidelines according to Texas Data Center, Texas A&M. Proposed '00 based on 7.4% historical growth of 0-5 population.

[2]With the additional $$ received in 1999, CCMS will place 12,500 children in care in 1999 and 13,000 in 2000. CCMS served over 27,000 in 1999 and is proposing to serve 30,000 in 2000 as a result of the resource and referral services that are offered by the Children's Resources Division. These figures include children 0-13 years of age.

[3] Voluntary program under CCMS where vendor agrees to exceed minimum standards for child care (lower staff to child ratio, better wage compensation, etc.)

[4]Number of cases per child care counselor decreases due to additional staff increases to meet future program demands. In FY 98, there were 20 child care counselors with a full case load. FY 99 estimating 42 counselors with a full case load and in FY 00 proposing 47counselors with a full case load.

[5] CCMS placed 8,387 children 0-6 in FY 98 and proposing to place 9,000 in care in FY '00. % based on CCMS placements.

HEAD START EARLY CHILD CARE

COMMUNITY INITIATIVES

Activity Number: 38-02-02,04
Division: Staff Development
Program Dates: 02-01-99 to 01-31-00
Authorized Positions: 9

PROGRAM DESCRIPTION

The Department of Health and Human Services funds the Head Start program. This program provides services to low-income, pre-school children, ages 3 to mandatory school age, and to their families. Services include: child care, education, health, nutrition, social services and parent involvement for the children and their families. Ten percent of the children served have some type of disability. The program traditional year is August through May of each year. The program serves 784 slots year round as of FY 99/00. The fiscal year is February to January.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State - Department of Health and Human Services	$ 26,746,225	$ 26,456,750	$ 26,456,750
Other - In-Kind (space and volunteer hours)[1]	6,464,188	6,614,188	6,614,188
Total	**$ 33,210,413**	**$ 33,070,938**	**$ 33,070,938**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 1,174,086	$ 179,250	$ 179,250
Contractual	8,704	10,350	10,350
Commodities	5,097	5,375	5,375
Capital Outlay	20,521	13,433	13,433
In-Kind	6,464,188	6,614,188	6,614,188
Subgranting (Contractual Services 38-02-04)	25,537,817	26,248,342	26,248,342
Total	**$ 33,210,413**	**$ 33,070,938**	**$ 33,070,938**

PERFORMANCE MEASURES	*Actual 1997-1998	**Estimated 1998-1999	Adopted 1999-2000
Input:			
No. Days Centers Opened - 9 months	180	180	180
No. Days Centers Opened - Year Round	N/A	239	245
No. of Children (0-5) Living in Poverty (San Antonio & Bexar County)	N/A	45,418	48,778
Output:			
Head Start Child Care Placements	6,213	6,320	6,384
No. of Children with Special Needs	625	632	655
No. of Parent Involvement Activities	4,400	6,086	6,200
No. of Parent/Staff Training Sessions	502	1,095	1,200
No. of Health Services/Screenings	17,440	21,620	22,485
No. of 3rd Progress Reports/transition (in Public Schools)	N/A	2,353	2,362

	*Actual 1997-1998	**Estimated 1998-1999	Adopted 1999-2000
Efficiency:			
Average monthly children in care	4,924	5,343	5,350
Average daily cost per child[2]	$26.85	$27.08	$27.08
Annual average cost per child[3]	$4,833	$4,875	$4,875
Average daily child supervision per classroom	N/A	17 to 2	17 to 2
Effectiveness:			
Customer Satisfaction Rating: based on minimum 20% sampling; returned from parents	98%	98%	98%
% Children in Poverty Place in Care (new measure)	N/A	14%	13%

EXPLANATORY INFORMATION

[1]Space and volunteer hours are used for terms and conditions applied to the 20% non-federal share commitment.

[2]Ratio: Delegate Budget ÷ # of days center open (9 mos.) ÷ # of slots

[3]Ratio: Delegate Budget ÷ # of slots

* Head Start was authorized 5,284 slots

** Head Start was authorized 5,384 slots

During the summer months, 55% of the direct service staff are not employed. Year round children receive comprehensive Head Start services during the prior 9 months.

COMPREHENSIVE NUTRITION PROGRAM (CNP) — COMMUNITY INITIATIVES

Activity Number:	38-03-02 ,26 ,31 ,32 ,33 ,50 ,51
Division:	Elderly and Disabled Division
Program Dates:	10/01/98 to 09/30/99
Authorized Positions:	32

PROGRAM DESCRIPTION

The Comprehensive Nutrition Program (CNP) provides elderly persons, 60 years and older and their spouses, with a nutritionally balanced noon meal in either a congregate setting or a homebound delivery service five days a week. The 40 congregate centers provide an opportunity for seniors to socialize and participate in extracurricular activities such as nutrition education, field trips, dances, exercises classes and volunteer opportunities. Of the 40 nutrition centers, 38 are permanently funded and 2 were funded as a one time initiative for FY 1999.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	[1] Authorized 1998-1999	Adopted 1999-2000
State - Texas Dept. on Aging through AACOG	$ 1,761,570	$ 1,771,817	$ 1,757,020
City - General Fund	1,694,743	1,694,743	1,694,743
Other - Program Income[2]	309,599	293,950	293,950
Total	**$ 3,765,912**	**$ 3,760,510**	**$ 3,745,713**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	673,891	804,959	829,108
Contractual	1,427,793	1,492,330	1,492,330
Commodities	1,581,334	1,379,603	1,379,603
Other Expenditures	15,405	12,405	12,405
Capital Outlay	67,489	71,213	32,267
Total	**$ 3,765,912**	**$ 3,760,510**	**$ 3,745,713**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of Volunteers	1,499	1,442	1,417
Elderly Served through Nutrition Program	6,451	7,653	7,483
Output:			
Meals Served to Seniors	959,042	977,244 [3]	967,479
No. of Volunteer Hours	249,355	235,546	232,418
No. of Health Screenings	N/A[4]	2,040	2,200
No. of Seniors Referred for Medical Evaluation	N/A[4]	960	1,037
Efficiency:			
Average cost of each meal[5]	$ 3.77	$ 3.76	$ 3.87
Average Seniors Served Daily	3,674	3,744	3,707
Average hours worked per volunteer	166	163	164
Effectiveness:			
% of Elderly Satisfied with Nutrition Program	97%	N/A[6]	98%

EXPLANATORY INFORMATION

[1] Reflects a one-time improvement in surplus funds from AACOG of $14,797.

[2] Income from participant donations, subject to fluctuation.

[3] Adopt FY 99 includes meals for New Creation (not open) and St. Paul's (opened 54 days late). A new Nutrition Center, St. Lawrence (100 meals), opened in 2nd half of FY 99. In FY 00, 170 meals for St. Lawrence and St. Paul's backed out due to one-time funding.

[4] No Nurse on staff.

[5] Performance Measures based on actual data, budgeted amounts will not correlate.

[6] Customer Satisfaction survey has not yet been conducted.
The average cost of a delivered meal by Christian Senior Services is $3.83. Christian Senior Services (CSS) serves Homebound meals only, not meals in a Congregate setting as we do.

1996 SUPPORTIVE HOUSING PROGRAM
-Friends in Supportive Housing

COMMUNITY INITIATIVES

Activity Number:	38-12-11, 12, 91
Division:	Community Action Division
Program Dates:	10/01/98 to 10/01/01
Authorized Positions:	4

PROGRAM DESCRIPTION

The U.S. Department of Housing and Urban Development awarded the 1996 Supportive Housing Program for Friends In Supportive Housing to the Department of Community Initiative's Community Action Division to administer $5,165,099 over a three year period to six delegate and one City homeless service project. The Supportive Housing Program is designed to promote, as part of a local Continuum of Care strategy, the development of supportive housing and supportive services to assist homeless persons in the transition from homelessness and to enable them to live as independently as possible. Services include mental health counseling, case management, legal services, child care, and transitional housing.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - U.S. Dept. of Housing & Urban Develop.	$ 1,721,700	$ 1,721,700	$ 1,721,700
Total	**$ 1,721,700**	**$ 1,721,700**	**$ 1,721,700**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 94,432	$ 94,432	$ 94,432
Contractual	7,047	7,047	7,047
Commodities	834	834	834
Other Expenditures	10,006	10,006	10,006
Capital Outlay	3,000	3,000	3,000
Delegate Agencies 38-12-91	1,606,381	1,606,381	1,606,381
Total	**$ 1,721,700**	**$ 1,721,700**	**$ 1,721,700**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of Delegate Agency Contracts	6	6	6
Funding to Delegate Agencies	$1,606,381	$1,606,381	$1,606,381
Target Population - Homeless [1]	18,054	22,155	23,102
Output:			
Unduplicated Clients	520	446	402
Service Units Provided	8,149	9,983	10,120
Shelter Nights Provided	6,120	8,280	9,000

1996 SUPPORTIVE HOUSING PROGRAM
-Friends in Supportive Housing

COMMUNITY INITIATIVES

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Efficiency:			
Avg. Cost Per Clients	$3,089	$3,602	$3,996
Avg. Cost per Service Unit	$197	$161	$159
Avg. Cost per Shelter Night	$262	$194	$178
Effectiveness:			
% of clients who increased residential stability	78%	72%	79%
% of clients who increased skills or income	63%	52%	47%
% of clients who achieved greater self-determination	80%	73%	74%
% impact on target population	2.9%	2.0%	1.7%

EXPLANATORY INFORMATION

[1] Target population based on 1998 U.S. Conference of Mayor's Report on Hunger & Homelessness.

Notes:

All data and measures are summations reflecting six distinct programs with different funding amounts, start dates, termination dates, as well as different types of services, definitions, and units of measure. Two projects provide shelter; SAMM-CMC, FVPS-Scattered Site. Shelter Nights vary dependent on number of household members being served.

Examples of service units: No. of parenting classes clients attend, No. of clients who receive Phase I Job-Training, No. of counseling secessions client receives, No. of Direct Client Assistance Services (i.e. Bus Passes, Food Vouchers).

COMMUNITY SERVICES BLOCK GRANT — COMMUNITY INITIATIVES

Activity Number:	38-12-01, 10, 20, 21, 44, 51
Division:	Community Action
Program Dates:	01/01/99 - 12/31/99
Authorized Positions:	40

PROGRAM DESCRIPTION

As the City of San Antonio's designated anti-poverty agency, the Community Action Division receives Community Services Block Grant (CSBG) funds through the Texas Department of Housing and Community Affairs. The CSBG funds staff who provide long term case management and emergency assistance services at Community Services Program centers and the Dwyer Avenue Center. These funds also offset costs related to homeless services and fund the Division's administrative section. CSBG also funds five diverse delegate agencies that provide a host of social services in Bexar County.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State - TX. Dept. of Housing & Community. Affairs	$ 1,546,805	$ 1,537,581	$ 1,537,583
Total	**$ 1,546,805**	**$ 1,537,581**	**$ 1,537,583**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 899,285	$ 1,039,425	$ 1,039,427
Contractual	148,379	100,010	100,010
Commodities	29,282	9,217	9,217
Other Expenditures	82,929	87,929	87,929
Capital Outlay	46,500	1,000	1,000
Subgranting	340,430	300,000	300,000
Indirect Costs			
Total	**$ 1,546,805**	**$ 1,537,581**	**$ 1,537,583**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of Contracts	5	5	5
No. of Caseworkers[1]	19	19	19
Bexar County Poverty Population[2]	206,263	206,263	229,245
Target Population[3]	24,751	24,751	27,509
Output:			
Emergency Service Units[4]	1,875	2,000	2,040
Other Service Units[5]	54,476	60,000	61,200
Case Management Service Units[6]	12,480	10,384	10,800
Case Management Clients Served[7]	393	297	300
Unduplicated Clients Served	23,385	30,000	27,509

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Efficiency:			
Cost per client	$51.59	$41.25	$44.99
Cost per service unit	$17.53	$17.10	$16.72
Clients per Caseworker	1,231	1,579	1,448
Effectiveness:			
% of clients enrolled in case management	2%	1%	1%
% of clients transition above poverty guideline[8]	0.0%	1%	2%
% of target population impacted	94.5%	121.2%	100.0%

EXPLANATORY INFORMATION

[1] Caseworkers = Case Aides, Program Counselors, Caseworker Is and IIs.

[2] Poverty population = the total number of persons in poverty in the service delivery area including San Antonio and Bexar County. Poverty population for 1998 and 1999 was calculated based upon 1990 census data. Poverty population for FY2000 was calculated based upon 1999 projections from the Planning Department.

[3] Target population = 12% of the poverty population as determined by the funder.

[4] Emergency services = CSBG-funded emergency services including food, transportation, medical/pharmaceutical assistance and miscellaneous. Variance between figures for FY 98 and FY99 is due to seasonal fluctuations. A 2% increase is calculated into the FY2000 projection.

[5] Other services = CSBG-funded non emergency services, including budget/financial training, VITA, information and referrals, family/individual counseling, outreach, presentations, water conservation programs, intakes, form filing/letter writing and follow-ups. The increase in the numbers from FY 98 to FY 99 is due to the increased outreach efforts of casework staff and the addition of two new water conservation programs. A 2% increase is calculated into the FY2000 projection.

[6] These are support services provided specifically to participants enrolled in the long-term case management program, to include: child care, education and employment assistance, transportation, health-related and housing assistance. Estimated FY 99 figures was adjusted to take into account staff vacancies and an anticipated move from the main office back into the field offices. The FY 2000 projection was calculated by multiplying the current number of casemanagers(3) times an adjusted average of monthly service units (300) times 12 months.

[7] The estimated FY 99 figure was adjusted because of a casework staff vacancies and an anticipated move from the main office back into the field offices.

[8] Households transitioned out of poverty= HHs whose incomes reach and stay above 100% of the annual federal poverty guidelines for 90 days. For example, a HH made up of four members must earn more than $16,750 to be above the federal poverty guidelines. The percentage of persons we propose to ransition above poverty may seem low; however, because of the nature and intent of the program, this result is not expected to occur for two to three years. The majority our clients are currently enrolled in college. It traditionally takes them two years to obtain their associates degree and at least a couple of months after graduation to find employment that pays liveable wages.

EMERGENCY SHELTER GRANT

COMMUNITY INITIATIVES

Activity Number: 38-12-31, 40,43,46,47,48,90
Division: Community Action Division
Program Dates: 10/01/98 to 09/30/99
Authorized Positions: 4

PROGRAM DESCRIPTION

The Emergency Shelter Grant (ESG) is a one-year formula allocated grant funded through Housing and Urban Development. ESG funds are used to improve the quality of existing shelters, build additional shelter for the homeless, meet the cost of operating a shelter, and provide supportive services including homeless prevention activities. The City of San Antonio has executed delegate agency contracts with six community-based human service providers.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - Emergency Shelter Grant	$ 537,000	$ 782,000	$ 713,000
Other - City In-Kind Services	537,000	782,000	713,000
Total	**$ 1,074,000**	**$ 1,564,000**	**$ 1,426,000**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 71,000	$ 131,200	$ 130,533
Contractual	85,280	130,830	130,165
Commodities	8,370	11,580	11,521
Other Expenditures	137,700	127,500	126,852
Capital Outlay	5,500	14,000	13,929
Subgranting	229,150	366,890	300,000
In-Kind	537,000	782,000	713,000
Total	**$ 1,074,000**	**$ 1,564,000**	**$ 1,426,000**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of Delegate Agency Contracts	**4**	**6**	**5**
No. of FTE's	3	4	4
Clients Served @ SAMM Center[1]	947	722	835
Output:			
Homeless Prev. Service Units	496	1,544	1,009
No. of Bed Nights[2]	118,946	124,465	121,706
Efficiency:			
Avg. Cost per bed nite	$1.75	$2.99	$2.39
Avg. # of days to locate permanent housing	90 days	90 days	90 days
Effectiveness:			
% of family members assisted which resulted in homeless prevention[3]	34%	68%	55%
% of families who remained in a stable living situation[4]	100%	100%	100%

EXPLANATORY INFORMATION

[1]These are clients served at the SAMM Center by City staff. These services are not considered homeless prevention because they are already homeless.

[2]These bed nights are those provided at the Dwyer Center and by delegate agencies.

[3]Rental assistance prevented homelessness for the next 30 days. Prevention services are mortgage, rental and utility assistance. Service units are defined by the total household members.

[4]Families remained in permanent housing for 6 months after exiting the SAMM Center.

CLIENT MANAGED PROGRAM (CMP)

COMMUNITY INITIATIVES

Activity Number: 38-11-20, 38-11-21
Division: Elderly and Disabled Division
Program Dates: 09/01/98 to 08/31/99
Authorized Positions: 9 program support
79 Family Care Providers
(68.25 FTE's Total)

PROGRAM DESCRIPTION

The Client Managed Program (CMP) provides attendant care services to disabled persons ages 18 and over who reside in Bexar County, have a permanent disability, and need assistance with at least one personal care task. The disabled individual needs to be capable of self-directing their attendant care and can communicate their instructions directly, through medical aids or a third party who can understand the client. Attendant care services include personal care, meal preparation, light housekeeping and companion services.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
State -TDHS Grant	$ 1,386,006	$ 1,386,006	$ 1,386,006
Other - Client Fees	5,000	5,000	5,000
Total	**$ 1,391,006**	**$ 1,391,006**	**$ 1,391,006**

FINANCIAL	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Personnel	$ 1,328,001	$ 1,312,191	$ 1,351,557
Contractual	26,784	50,395	25,224
Commodities	6,751	9,600	4,805
Other Expenditures	18,720	18,720	9,370
Capital Outlay	10,750	100	50
Total	**$ 1,391,006**	**$ 1,391,006**	**$ 1,391,006**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of Attendants	130	132	137
No. on wait list	103	244	334
Output:			
No. of Clients Served	165	162	164
No. of Attendant Service Hours	1,429,331 [1]	145,724	147,196[2]
No. of Personal Care Units	42,487	40,392 [4]	40,800
No. of Home Management Units[3]	42,219	42,641	43,067
No. of units to accompany client appts.	613	619	625
Efficiency:			
Actual Cost Per Service Hour[5]	$9.77	$9.54	$9.45
Comparison Average Cost for Private Agencies[6 & 7]	$15.43	$13.50	$15.43
Avg. Weekly Attendant Care Service Hours/Client	16.7	17.3	17.2
Effectiveness:			
% of Clients Satisfied with CMP Services	97%	97%	99%

EXPLANATORY INFORMATION

[1] In February 1998, the education requirement for Family Care Providers (attendants) changed which posed a problem in hiring. This issue was resolved with the City's Human Resources Department and more FCPs were hired, but not in sufficient time to work all the service hours.

[2] Based on a unit rate of $9.45, a rate negotiated with funding source.

[3] One Unit of Home Care. Attendants (FCPs) perform home units related to Personal Care (bathing, grooming), Home Management (cooking, laundry, light housekeeping), and escorting Clients to medical and business-related appointments.

[4] For these years, attendants (FCPs) will perform more home units related to Home Management and transporting Clients.

[5] Program Cost equates to the actual cost divided by Number of Service Hours.

[6] Annual Telephone Survey conducted with major health care organizations: Santa Rosa, Girling, Warm Springs, and the Visiting Nurses

[7] Requires an average hourly minimum of 3.75 hours per day.

1997 SUPPORTIVE HOUSING PROGRAM -Innovative Solutions

COMMUNITY INITIATIVES

Activity Number:	38-12-49, 51
Division:	Community Action Division
Program Dates:	10/01/98 to 10/01/01
Authorized Positions:	4

PROGRAM DESCRIPTION

The U.S. Department of Housing and Urban Development awarded the 1997 Supportive Housing Program for Innovative Solutions to the Department of Community Initiative's Community Action Division to administer $5,218,908 over a three year period to sixteen delegate homeless service projects. The Supportive Housing Program is designed to promote, as part of a local Continuum of Care strategy, the development of supportive housing and supportive services to assist homeless persons in the transition from homelessness and to enable them to live as independently as possible. Services include mental health counseling, case management, legal services, a Safe Haven, and transitional housing.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - U.S. Dept. of Housing & Urban Develop.	$ 262,151	$ 1,318,527	$ 1,317,286
Total	**$ 262,151**	**$ 1,318,527**	**$ 1,317,286**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ -	$ 67,572	$ 67,572
Contractual	-	10,672	10,672
Commodities	-	4,367	4,367
Capital Outlay	-	2,413	2,413
Delegate Agencies	262,151	1,233,503	1,232,262
Total	**$ 262,151**	**$ 1,318,527**	**$ 1,317,286**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of Delegate Agency Contracts [2]	11	15	11
Funding to Delegate Agencies	$262,151	$1,233,503	$1,232,262
Target Population - Homeless [1]	18,054	22,155	23,102
Output:			
Unduplicated Clients Served	469	1,083	1,028
Service Units Provided	1,039	7,011	5,867
Shelter Nights Provided	1,297	6,132	2,828

1997 SUPPORTIVE HOUSING PROGRAM
-Innovative Solutions

COMMUNITY INITIATIVES

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Efficiency:			
Avg. Cost per Clients	$558.96	$1,138.97	$1,198.70
Avg. Cost per Service Unit	$252.31	$175.94	$210.03
Avg. Cost per Shelter Night	$202.12	$201.16	$435.74
Effectiveness:			
% of clients who increased residential stability	60.6%	76.6%	71.8%
% of clients who increased skills or income	69.1%	75.4%	73.0%
% of clients who achieved greater self-determination	67.1%	70.1%	66.2%
% Impact on Target Population	2.6%	4.9%	4.4%

EXPLANATORY INFORMATION

[1] Target population based on 1998 U.S. Conference of Mayor's Report on Hunger & Homelessness.

[2] Original award included 16 projects, subsequent HUD notification statutorily authorized 15.

Notes:

Project grant terms range from 1 to 3 years and thus account for fluctuations on measures from year to year.

All data and measures are summations reflecting fifteen distinct programs with different funding amounts, start dates, termination dates, as well as different types of services, definitions, and units of measure.

Nine projects provide shelter; 3 will end within the current City fiscal year and 3 additional will end mid-way through the next fiscal year. Shelter Nights vary dependent on number of household members being served.

Example of service units: No. of Counseling Secessions received, No. of Months of Attendant Care Provided, No. of Direct Client Assistance Services (i.e.. Bus Passes, Day Care Vouchers, GED).

1998 SUPPORTIVE HOUSING PROGRAM -CASAS

COMMUNITY INITIATIVES

Activity Number: 38-12-40, 41, 54, 55
Division: Community Action Division
Program Dates: 10/01/98 to 10/01/01
Authorized Positions: 6

PROGRAM DESCRIPTION

The U.S. Department of Housing and Urban Development awarded the 1998 Supportive Housing Program for Community Alliances: Supportive Alternative Solutions to the Department of Community Initiative's Community Action Division to administer $1,551,892 over a three year period to four delegate and one City homeless service project. The Supportive Housing Program is designed to promote, as part of a local Continuum of Care strategy, the development of supportive housing and supportive services to assist homeless persons in the transition from homelessness and to enable them to live as independently as possible. Services include case management, and transitional housing.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - U.S. Dept. of Housing & Urban Develop.		$ 268,809	$ 831,061
Total		**$ 268,809**	**$ 831,061**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel		$ 48,667	$ 167,086
Contractual		20,570	64,593
Commodities		12,722	38,833
Other Expenditures		1,722	5,167
Capital Outlay		8,334	25,001
Delegate Agencies 38-12-55		176,794	530,381
Total	N/A	**$ 268,809**	**$ 831,061**

PERFORMANCE MEASURES [1]	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of Delegate Agency Contracts	N/A	4	4
Funding to Delegate Agencies	N/A	$176,794	$530,381
Output:			
Unduplicated Clients Served	N/A	N/A[2]	N/A[2]
Efficiency:			
Avg. Cost Per Clients	N/A	N/A[2]	N/A[2]

1998 SUPPORTIVE HOUSING PROGRAM -CASAS COMMUNITY INITIATIVES

PERFORMANCE MEASURES [1]	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Effectiveness:			
% of clients who increased residential stability	N/A	N/A[2]	N/A[2]
% of clients who increased skills or income	N/A	N/A[2]	N/A[2]
% of clients who achieved greater self-determination	N/A	N/A[2]	N/A[2]

EXPLANATORY INFORMATION

[1] Performance measures include delegate agencies only. Dwyer Ave Center - transitional housing program information is included on separate sheet.

[2] Contract negotiations have yet to commence. Performance Impact Plan will include measures.

Notes:

99-00 Unduplicated clients include 97 carry forward from 98-99.

All data and measures are summations reflecting four distinct programs with different funding amounts, start dates, termination dates, as well as different types of services, definitions, and units of measure.

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS — COMMUNITY INITIATIVES

Activity Number: 36-01-20, 38-12-39,92
Division: Community Action Division
Program Dates: 10/01/98 to 09/30/99
Authorized Positions: 4

PROGRAM DESCRIPTION

Housing Opportunities for Persons with AIDS (HOPWA) is an entitlement grant administered by the U.S. Department of Housing and Urban Development. HOPWA funds provides housing and supportive services to persons with AIDS and persons who are HIV positive and their families. The Community Action Division works closely with six delegate agencies to enhance the continuum of care and service delivery system for this population and their families. The entitlement area, also known as the Eligible Metropolitan Service Area (ESMA), for this grant includes Bexar, Comal, Guadalupe and Wilson counties.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - U.S. Dept. of Housing & Urban Develop.	$ 709,000	$ 741,000	$ 805,000
Total	**$ 709,000**	**$ 741,000**	**$ 805,000**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 14,351	$ 15,031	$ 65,481
Contractual	4,325	6,049	7,282
Commodities	1,350	1,150	1,387
Other Expenditures	-	-	-
Capital Outlay	1,244	-	-
Subgranting	687,730	718,770	730,850
Total	**$ 709,000**	**$ 741,000**	**$ 805,000**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of delegate agency contracts	6	6	6
No. of bedrooms maintained[1]	499	474	477
Number of reported AIDS cases in the EMSA[2]	1919	1682	1782
Output:			
No. of family members who rcvd. housing assist.	465	447	428
No. of HIV/AIDS clients who Rcvd. Housing Assist.[3]	560	542	333**
No. of HIV/AIDS who Rcvd. Supportive Services Only	1563*	400	750***
Efficiency:			
Avg. length of stay	10.4 months	12 months	12 months
Avg. cost per unduplicated client	$ 273.95	$ 533.47	$ 532.75
Effectiveness:			
% of clients served who received housing assist. to prevent homelessness	40%	71%	50%

EXPLANATORY INFORMATION

[1] This includes facility based projects and scattered site units.

[2] This data is from the Texas Department of Health. This represents the number of AIDS cases reported in Bexar, Comal, Guadalupe and Wilson counties. These numbers do not reflect the number of people who are HIV positive.

[3] Includes emergency rent, rental assistance (subsidy), mortgage, utility assistance, and transitional housing.

* AIDS testing was provided during this period, therefore this increased the number of unduplicated clients reported.

**The proposed number to be served is lower due to an increase in long-term housing assistance provided.

***There will be changes in the types of supportive services offered and we anticipate an increase in the number of unduplicated clients.

LITERACY INSTRUCTIONAL SUPPORT PROGRAM — COMMUNITY INITIATIVES

Activity Number: 38-16-25 ,27 ,30 ,31 ,32
Division: Literacy Services Division
Program Dates: 09/01/98 to 08/31/99
Authorized Positions: 0

PROGRAM DESCRIPTION

This funding is provided through the San Antonio Independent School District to provide staff and materials for instructional support of the literacy centers. Only five (5) of the LLDC's benefit from these funds. They include St. Mary's, St. Phillips, Billa, Willie Velasquez, and Margarita Huantes. Columbia Heights and Benavides are supported by Region XX.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
SAISD - San Antonio Independent School District	$ 250,000	$ 400,000	$ 453,000
Total	**$ 250,000**	**$ 400,000**	**$ 453,000**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 234,000	$ 372,000	$ 425,000
Commodities	16,000	28,000	28,000
Total	**$ 250,000**	**$ 400,000**	**$ 453,000**

PERFORMANCE MEASURES	*Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of GED Students Enrolled	1,219	2,065	2,295
No. of ESL Students Enrolled	N/A	4,671	5,190
No. of ABE Students Enrolled	N/A	1,184	1,316
No. of Citizenship Students Enrolled	N/A	721	824
Output:			
Number of Instructional Hours	231,518	270,178	300,196
Efficiency:			
Avg. Daily Attendance per Mo.	236	257	260
Effectiveness:			
No. of G.E.D. Completions	116	98	110
No. of Citizenships Acquired	N/A	132	159

* 97-98 figures reflect Billa LLDC's operation for eights months

EXPLANATORY INFORMATION

Authorized figures include six months operation of St. Mary's LLDC and twelve months for St. Philip's, Margarita Huantes, Willie C. Velasquez, and Bob & Jeanne Billa LLDC.

PERSONAL ATTENDANT SERVICES — COMMUNITY INITIATIVES

Activity Number:	**38-11-25,26**
Division:	**Elderly and Disabled Division**
Program Dates:	**09/01/98 to 08/31/99**
Authorized Positions:	**4 program support**
	60 Family Care Providers
	(49 FTE's Total)

PROGRAM DESCRIPTION

The Personal Attendant Services (PAS) Program provides attendant care services to disabled working persons ages 18 and over who reside in Bexar County and have a permanent disability. The program affords disabled working persons the opportunity to live independently by providing a personal attendant to assist with personal care, home management and transportation tasks.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Federal	$ 400,000	$ 400,000	$ 400,000
State - Texas Rehabilitation Commission (TRC)	24,000	20,000	18,000
Total	**$ 424,000**	**$ 420,000**	**$ 418,000**

FINANCIAL	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Personnel	$ 362,576	$ 309,284	$ 318,563
Contractual	52,229	102,071	91,673
Commodities	1,350	850	763
Other Expenditures	7,845	7,795	7,001
Total	$ 424,000	$ 420,000	$ 418,000

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of Family Care Providers	24	24	26
No. on wait list	32	34	30
Output:			
No. of Clients Served	45	38	38
No. of Attendant Service Hours	52,036	48,684 [1]	49,176
No. of Personal Care Units[2]	9,094	8,706 [1]	8,794
No. of Home Management Units[2]	11,296	13,068	13,200
No. of Meals[2]	11,374	12,474	12,600
Efficiency:			
Actual Cost Per Service Hour[3]	$8.14	$8.62	$8.50
Comparison Average Cost for Private Agencies[4]	$15.43	$13.50	$15.43
Avg. Weekly Attendant Care Service Hours/Client	22.2	24.8	24.8
Effectiveness:			
% of Clients Satisfied with PAS Program	100%	99%	100%

EXPLANATORY INFORMATION

[1] Number of Srv. hrs. decreased due to an increase of the Unit Rate Reimbursement ($8.05 to $8.50)

[2] One Unit of Home Care. Attendants (FCPs) perform home units related to Personal Care (bathing, grooming) Home Management (cooking, laundry, light housekeeping), and Meal preparation.

[3] Program Cost equates to the actual cost divided by Number of Service Hours.

[4] Annual Telephone Survey conducted with major health care organizations: Santa Rosa, Interim, Girling, and the Visiting Nurses Association

[5] Requires an avg. hourly min. of 3.75 hours per day.

SUPPORTIVE SERVICES FOR THE ELDERLY (SSEP) — COMMUNITY INITIATIVES

Activity Number:	38-03-25
Division:	Elderly and Disabled Division
Program Dates:	10/01/98 to 09/30/99
Authorized Positions:	16

PROGRAM DESCRIPTION

The Supportive Services for the Elderly Project (SSEP) provides specialized transportation services to persons, 60 years and older within San Antonio and Bexar County, to medical, Social Security, food stamp and legal assistance appointments, to grocery stores and to the bank. Persons in life-threatening situations, such as kidney dialysis and cancer, receive the highest priority. All other appointments are on a first come, first serve basis. Services are free, but donations from clients are encouraged. There is a contribution from the City's General Fund to support the program.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State - Alamo Area Council of Governments (AACOG) Grant	$ 256,645	$ 316,570	$ 256,645
City - General Fund	92,300	140,987	140,987
Other - Program Income[1]	5,000	5,300	5,300
Total	**$ 353,945**	**$ 462,857**	**$ 402,932**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	234,046	337,929	348,067
Contractual	55,254	7,474	4,104
Commodities	55,355	69,898	38,377
Other Expenditures	7,190	22,556	12,384
Capital Outlay	2,100	25,000	0
Total	**$ 353,945**	**$ 462,857**	**$ 402,932**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
Vehicles [2]	13	14	14
Individuals served through Trans. Prog. (unduplic.)	1,987	2,050	2,000
Output:			
One-way Transportation Trips	23,291	26,505 [3]	23,328
Efficiency:			
Average Cost of One-way Transportation Trips[4]	$15.19	$17.46	$17.27
Average Cost of Private Companies[5]	$20.00	$27.38	$27.38
Effectiveness:			
% of Clients Satisfied with Transportation Prog.	99%	97%	98%

EXPLANATORY INFORMATION

[1] Income from participant donations, subject to fluctuation.

[2] The program has 10 drivers. If all ten vans are operational, then the remaining four vans are assigned for use by the Nutrition Centers.

[3] Additional one-time funding ($34,954) received from AACOG to provide additional trips to clients in FY 99. Adopted 00 reflects 23,328 trips which are the maximum trips possible to draw-down funds at a reimbursement unity rate of $11.00 per one-way trip.

[4] Cost increase resulting from upgrade to permanent, full-time van drivers. Presently, 6 of 10 full-time chauffeur positions are filled.

[5] Average cost for One-way trips. Survey of four private ambulance companies who provide non-emergency transporttion for persons mobility impaired and three taxi companies.

1998 SUPPORTIVE HOUSING PROGRAM
-CASAS Dwyer Ave. Center -THP

COMMUNITY INITIATIVES

Activity Number: 38-12-40, 41
Division: Community Action Division
Program Dates: 06-01-99 to 05-31-02
Authorized Positions: 5

PROGRAM DESCRIPTION

The U.S. Department of Housing and Urban Development awarded the 1998 Supportive Housing Program for Dwyer Ave. Center transitional housing program to the Department of Community Initiative's Community Action Division for $ 728,161 over a three year period. The Supportive Housing Program is designed to promote, as part of a local Continuum of Care strategy, the development of supportive housing and supportive services to assist homeless persons in the transition from homelessness and to enable them to live as independently as possible. Grant provides funding for the operations of the family portion of the center and services to include case management, direct client assistance, and employment training.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - U.S. Dept. of Housing & Urban Develop.	$	$ 92,015	$ 276,049
Total	$	**$ 92,015**	**$ 276,049**

FINANCIAL [1]	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$	$ 48,667	$ 146,003
Contractual		20,570	61,711
Commodities		12,722	38,167
Other Expenditures		1,722	5,167
Capital Outlay		8,334	25,001
Total	**N/A**	**$ 92,015**	**$ 276,049**

PERFORMANCE MEASURES [1]	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
Housing Units	N/A	16	16
Funding	N/A	$92,015	$276,049
Target Population - Homeless [2]	18,054	22,155	23,102
Output:			
Unduplicated Clients Served	N/A	59	99
THP Bed Nights	N/A	5,183	16,058
Supportive Service Units provided	N/A	1,061	3,000

1998 SUPPORTIVE HOUSING PROGRAM
-CASAS Dwyer Ave. Center -THP

COMMUNITY INITIATIVES

PERFORMANCE MEASURES [1]	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Efficiency:			
Cost per Unduplicated Client	N/A	$1,560	$2,788
Cost per Bed Night	N/A	$17.75	$17.19
Cost per Supportive Service Unit	N/A	$86.72	$92.02
Average Length of Stay per Family Member	N/A	120	168
Effectiveness:			
% of clients transitioning to self-sufficiency	N/A	N/A [3]	90%
% impact of target population	N/A	0.27%	0.43%

EXPLANATORY INFORMATION

[1] Funding information and performance measures are for Dwyer Ave Center - transitional housing program only.

[2] Based on 1998 U.S. Conference of Mayor's Report on Hunger & Homelessness.

[3] Reporting for this grant begins 06/01/99, estimate reflects 4 months only.

Notes:

All data and measures for Estimated '98-'99 reflect only 4 months of program funded under Supportive Housing.

Example of service units: Life Skill sessions received, No. of Direct Client Assistance Services (i.e.. Bus Passes, Rental Assistance, Clothing).

CARVER CULTURAL ARTS CENTER

COMMUNITY INITIATIVES

Activity Number:	38-13-04,09
Division:	Carver Center
Program Dates:	10/1/98 - 9/30/99
Authorized Positions:	6

PROGRAM DESCRIPTION

Carver Center is an arts presenting organization which offers season productions and exhibits for cultural edification and enlightenment. An educational component provides opportunities for study and skill acquisition from master artisans. Facilities are available for lease to the general public at nominal rates.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal -NEA	$ 64,131	$ 34,000	$ -
Other-Transfer from the Hotel/Motel Fund	154,250	154,250	154,250
Other-Transfer from 62-014007		40,671	20,000
Other-Transfer from 62-014012	14,367	15,000	15,000
Other-Carver Development Board	22,384	81,000	80,937
Total	**$ 255,132**	**$ 324,921**	**$ 270,187**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 189,792	$ 212,717	$ 229,387
Contractual	50,185	111,804	39,500
Commodities	298	400	1,300
Other Expenditures	430		
Capital Outlay	14,427		
Total	**$ 255,132**	**$ 324,921**	**$ 270,187**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of Carver Season Event	10	16	11
No. of Southwestern Bell Com. (SBC) Matinees	6	9	6
Exhibit Openings	8	8	3
Community Bookings	249	302	150
Carver Center's Marketing Expenses	$52,719	$51,250	$51,250
Output:			
Carver Season Event Attendance	5,591	10,106	6,845
SBC Matinee Attendance	2,973	4,859	2,100
Exhibit Opening Attendance	585	925	300
Community Bookings Attendance	29,661	29,881	12,798
Carver Center's Ticket Revenue	$60,546	$117,998	$75,370
Efficiency:			
Avg. Carver Season Attendance per Event	559	632	622
Avg. Exhibit Opening Attendance	73	116	100

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Effectiveness:			
% of Ticket Sales to Adjusted Capacity	67%	78%	78%
Ratio of Marketing Expenses to Ticket Revenue	.87:$1	.43:$1	.68:$1
% of Carver Annual Attendance Achieved [1]	80.6%	88.0%	85.0%

EXPLANATORY INFORMATION

1The number of season events, marketing expenses, and ticket revenue fluctuates normally on an annual basis aseffected by artistic fees paid to selected artists, venue capacity, and ticket prices. Carver Center renovation is planned for April 2000. Carver Center will be closed for approximately 18 months.

Activity Number:	38-12-30
Division:	Community Action Division
Program Dates:	10/01/98 to 09/31/99
Authorized Positions:	5

PROGRAM DESCRIPTION

The Fair Housing Administration funding allows staff to investigate and mediate Fair Housing and tenant-landlord complaints. The program monitors housing discrimination practices, seeks to attain voluntary compliance to City, State, and Federal Fair Housing laws. Program staff are also charged with implementing Fair Housing/tenant-landlord education and outreach activities. The Fair Housing Program has recently partnered with the City of San Antonio's Building Inspections Department and Disability Access Office, checking plans and inspecting new construction on multi-family housing for compliance with the Fair Housing Amendments Act of 1988 and Section 504 of the Rehabilitation Act of 1973 accessibility standards.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - Community Develop. Block Grant	$ 183,012	$ 192,162	$ 229,173
Total	**$ 183,012**	**$ 192,162**	**$ 229,173**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 149,382	$ 162,087	$ 197,417
Contractual	32,630	29,075	30,756
Commodities	1,000	1,000	1,000
Total	**$ 183,012**	**$ 192,162**	**$ 229,173**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
Fair Housing Counselors	3	3	4
Unduplicated Client Count[1]	5,366	4,386	4,950
No. Compliance Requests[2]	707	700	700
Output:			
Investigative & Monitoring Service Units[3]	7,315	7,301	10,768
Education & Outreach Service Units[4]	33,555	26,400	30,102
Fair Housing Responses[5]	1,973	1,944	2,592
No. Compliance Agreements[6]	470	560	560
No. Compliance Investigations[7]	98	140	140
Efficiency:			
Cost per client	$34.11	$43.81	$46.30
Cost per service unit	$4.48	$5.70	$5.61
Fair Housing Responses per Counselor	658	648	648
Compliance Investigations per Counselor	33	47	35

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Effectiveness:			
% of apartments in compliance[8]	66%	80%	80%
% of responses resolved[9]	73.0%	75.0%	75.0%

EXPLANATORY INFORMATION

[1] Unduplicated client count reduction due to decrease in staff from 4 housing counselors to three housing counselors.

[2] Voluntary compliance agreements sent to apartment complexes requesting compliance with federal fair housing law.

[3] These activities investigate and monitor compliance with the city, state and federal fair housing laws

[4] These activities provide information to the community with the intent to prevent housing discrimination. Variance in numbers due to change in staffing from 4 counselors to 3 counselors to 4 counselors.

[5] This number reflects the number of client inquiries that require an intake and some action on the part of the counselor.

[6] Signed agreements received from apartment complexes. Increase in numbers in FY 98-99 due to tremendous amount of outreach activities conducted in FY 97-98.

[7] Entities that do not respond to the invitation for fair housing compliance are contacted and investigated.

[8] This number reflects the number of agreements divided by the number of requests.

[9] Tenant/Landlord Resolutions divided by Fair Housing Responses.

JUVENILE ACCOUNTABILITY INCENTIVE BLOCK GRANT

COMMUNITY INITIATIVES

Activity Number: 38-07-23
Division: Youth Services Division
Program Dates: 01/01/99 to 07/31/00
Authorized Positions: 6

PROGRAM DESCRIPTION

Neighborhood Conferencing Committees (NCC) are community-based, modified restorative justice model concept. At-risk youth are identified through Municipal Court as a pre-trial diversion and referred to committees of trained neighborhood volunteers. These committees meet with the youth and their families to determine appropriate consequences to include community service, counseling, anger management, parenting education, and restitution. Youth who successfully complete the program are exempted from prosecution; those who are unsuccessful are returned to the juvenile justice system for prosecution.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State - Texas Criminal Justice Division		$ 85,462	$ 170,924
City - Transfer required as a cash match [1]		9,496	18,991
Total	$ -	$ 94,958	$ 189,915

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel		$ 65,186	$ 130,369
Contractual		29,389	58,778
Commodities		383	768
Total	$ -	$ 94,958	$ 189,915

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-199	Adopted 1999-2000
Input:			
Number of clients	N/A	20	120
No. of committees formed	N/A	12	24
No. of volunteers recruited	N/A	36	72
Output:			
No. of conferences [2]	N/A	20	260
No. of hours of community service	N/A	100	600
Dollar value of community service ($5.15 /hr.) [3]	N/A	$515	$3,090
Efficiency:			
% families referred for parenting education	N/A	25%	30%
% youth referred to Urban smARTS	N/A	N/A	25%
% receiving mentors	N/A	5%	10%

PERFORMANCE MEASURES (CONTINUED)	Actual 1997-1998	Estimated 1998-199	Adopted 1999-2000
Effectiveness:			
% successful completions	N/A	90%	90%
% committees maintained	N/A	100%	80%
Parent satisfaction [4]	N/A	N/A	80%
Committee satisfaction	N/A	N/A	80%

EXPLANATORY INFORMATION

The NCC program is still in the beginning stages. Four program counselors have been hired and trained and are currently enlisting neighborhood volunteers for the NCC. No youth have been referred to this program to date.

[1] Match was identified with existing departmental general fund dollars.

[2] Case conferences should begin and end each period of supervision. Avg. Length of Stay will be about 5 months.

[3] Program targets 10-13 yr. old. Only 13 year olds may perform community service. Avg. about 20 hours per child.

[4] Satisfaction surveys will not be completed until close of period of supervision, approx. 5 months.

SAN ANTONIO EDUCATION PARTNERSHIP — COMMUNITY INITIATIVES

Activity Number:	38-16-11
Division:	Special Projects
Program Dates:	10/01/98 to 09/30/99
Authorized Positions:	1

PROGRAM DESCRIPTION

The San Antonio Education Partnership conducts a youth intervention college preparation program that involves partners from public schools and higher education, businesses, government, and community organizations who provide support to At-risk students to encourage academic excellence and increase high school graduation. Scholarship are awarded annually as incentives for enrollment in local colleges and universities to qualifying students who obtain at high school graduation a four-year 95% attendance and a grade averaged at 80% over three years.

Six School Districts contribute to the efforts of the City of San Antonio by providing funds to support the program services operational costs associated with the staff and services for students in ten participating schools.

FUNDING SOURCES AND AMOUNTS*	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
School Districts Grant Contribution			
Edgewood ISD	9,405	20,000	22,750
Harlandale	6,080	6,080	11,375
San Antonio ISD	43,000	43,000	45,500
South San Antonio ISD	5,735	5,735	11,375
Southside ISD	2,615	2,615	11,375
Southwest ISD	6,805	6,805	11,375
Total	**$ 73,640**	**$ 84,235**	**$ 113,750**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 23,250	$ 33,652	$ 50,000
Contractual	24,955	31,305	31,000
Commodities	7,545	6,082	18,000
Capital Outlay	17,500	13,250	14,750
In-Kind	390		
Total	**$ 73,640**	**$ 84,289**	**$ 113,750**

*** The San Antonio Education Parnership program is supplemented by private sector funds of $550,000 in FY 1997-1998, $600,000 in FY 1998-1999, and $650,000 in FY 1999-2000. In addition, the program is supplemented by the City of San Antonio with $295,701 in FY 1997-1998, $309,484 in FY 1998-1999, and $450,000 in FY 1999-2000.**

SAN ANTONIO EDUCATION PARTNERSHIP — COMMUNITY INITIATIVES

PERFORMANCE MEASURES:	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
SAEP Total Students Participating in Grades 9 - 12 [1]	13,887	14,421	14,040
SAEP Participating Students in Grade 12 only [2]	2,701	2,972	2 ,900
Output:			
Stay-In-School Activities Grades 9-10 [3]	N/A	31	35
Pre-College Preparation Activities Grades 11-12 [4]	N/A	74	80
Stay-In-School & Pre-College Advising Grades 9-12 [5]	N/A	9,778	10,000
SAEP Participating High School Graduates [6]	2,647	2,851	2,813
Efficiency:			
Avg. Grant Cost Per Participating High School Grad.	$27	$25	$39
Avg. SAEP Scholarship $$ Awarded For One Yr. [7]	$315	$316	$318
Effectiveness:			
% Participating Grads. Qualified for SAEP Scholarships [6]	50%	52%	60%
% SAEP Entering College [9]	47%	47%	60%
% Participating 1st Generation Graduates In College [10]	65%	70%	85%
% Qualified for SAEP Scholar. Enrolled In Local Coll. [11]	42%	43%	50%
% Qualif'd for SAEP Scholar. Completed 1st Year Locally	73%	74%	75%
% Completing 1st Yr. Locally Starting 2nd Yr.	N/A	58%	65%

EXPLANATORY INFORMATION

[1] Participating students are identified as those students in each school year in grades (9-12) who sign a Commitment to Academic Excellence.

[2] Participating students in grades 12 are the senior grade level students who have demonstrated through grades 9-11 the potential to obtain the eligibility criteria of 80% grade average and 95% attendance by end of school year graduation.

[3] Stay-In-School Activities include projects for groups and individuals to encourage school retention among all students, as well as tracking activities targeting specific students in 9th and 10th grades. Not Applicable (N/A) in FY 97-98 indicates a Stay-In-School activity was not tracked as a performance measure.

[4] Pre-college Preparation activities prepare students to enroll in college through SAT and TASP Preparation, college tours, financial aid and other scholarship search, on school campus college assessment, college course placement, and registration.

[5] Stay-In-School and Pre-college advising includes individual sessions to encourage school retention among all grades, general pre-college advising especially for student in grade 12, and sessions specifically targeted to first generation students in 11th and 12th grade to encourage college attendance.

[6] Participating High School Graduates are the students in 12th grade that signed the San Antonio Education Partnership Commitment to Academic Excellence form and earned a High School Diploma.

EXPLANATORY INFORMATION

[7] Qualified San Antonio Education Partnership Scholarship Recipients activate the scholarship by enrolling full-time in a local college or university at least one semester, Fall or Spring Semester, the first year following high school graduation. The average scholarship dollars is determined by the dollars awarded one year to SAEP Scholarship Recipients enrolled as full-time first year students in local colleges and universities.

[8] A qualified scholarship recipient is that student who (1) signed the San Antonio Education Partnership Commitment to Academic Excellence form, (2) met high school graduation, and (3) met the San Antonio Education Partnership Scholarship eligibility requirements of a four-year 95% attendance and 80% grade averaged from the high school sophomore year through high school graduation.

[9] The qualified San Antonio Education Partnership Scholarship Recipient are those students who enrolled in post-secondary education full-time or part-time following high school graduation.

[10] First Generation Graduate enrolled in college defined by Fed'l Register as an individual neither of whom's natural or adoptive parents have received a bachelors degree.

[11] Enrolled in local college are those students qualified for the San Antonio Education Partnership Scholarship and enrolled as first year students in local colleges and universities.

HOUSING COUNSELING

COMMUNITY INITIATIVES

Activity Number:	**38-12-33**
Division:	**Community Action Division**
Program Dates:	**10/01/98 to 09/31/99**
Authorized Positions:	**2**

PROGRAM DESCRIPTION

The U.S. Department of Housing and Urban Development's (HUD) Housing Counseling Program provides funds to support comprehensive housing counseling services to the citizens of San Antonio, at no cost to the consumer. These services include pre- and post-occupancy/purchase counseling, first-time homebuyer education, tenant/landlord mediation, default mortgage counseling and placement. Additionally, the program partners homeless prevention funds with default mortgage counseling to provide assistance for low to moderate-income homeowners experiencing difficulty with their mortgage payments.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - Dept. of Housing and Urban Dev.	$ 17,532	$ 50,000	$ 50,000
Total	**$ 17,532**	**$ 50,000**	**$ 50,000**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 17,532	$ 50,000	$ 50,000
Total	**$ 17,532**	**$ 50,000**	**$ 50,000**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
FTE's	1	2	2
Households served[1]	75	440	444
Output:*			
Mortgagors[2]	75	317	320
Mortgagors avoiding foreclosure	75	307	310
Mortgage assistance[3]	51	60	62
Efficiency:			
Cost per Household	$233.76	$113.64	$112.61
Household per Counselor	75	220	221
Effectiveness:			
% of households avoiding foreclosure[4]	100%	97%	97%

EXPLANATORY INFORMATION

[1]Housing Counseling includes renters, potential homeowners, mortgagors and homeowners. Significant increase in performance from 97/98 to 98/99 due to increased funding.

[2] Mortgagors is defined as individuals or families paying on a home mortgage.

[3] Mortgage assistance is defined as financial assistance for mortgagors funded by emergency shelter grant homeless prevention money.

[4] Mortgagors avoiding foreclosure/total mortgagors served

*Output figures have increased significantly due to increase in funds and change in reporting standards.

EMERGENCY FOOD & SHELTER PROGRAM — COMMUNITY INITIATIVES

Activity Number:	38-12-01
Division:	Community Action Division
Program Dates:	10/01/98 to 09/30/99
Authorized Positions:	0

PROGRAM DESCRIPTION

The Federal Emergency Management Assistance (FEMA) division provides nutrition, shelter, rent, mortgage and utility assistance through the Emergency Food and Shelter Program (EFSP) to United Way of San Antonio. As a recipient of these dollars from United Way, the Community Action Division works with seven local agencies to provide first month's rental assistance to homeless families moving into permanent housing or one month's rental assistance to families at risk of becoming homeless.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - Federal Emergency Mgmt. Assistance	$ 20,505	$ 50,000	$ 50,000
Total	**$ 20,505**	**$ 50,000**	**$ 50,000**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Other Expenditures	$20,505	$50,000	$50,000
Total	**$ 20,505**	**$ 50,000**	**$ 50,000**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
# of access sites	10	10	10
Output:			
No. of Service Units[1]	111	202	205
No. of Unduplicated Clients	266	482	488
Efficiency:			
Cost per Service Unit	$184.72	$247.52	$243.90
Avg. cost per client	$77.08	$103.73	$102.45
Effectiveness:			
% of evictions prevented	100%	100%	100%

EXPLANATORY INFORMATION

[1] Service unit is defined as either one month's rent or first month's rent.
Per FEMA's eligibility criteria, there are no income guidelines to receive assistance and recipients must demonstrate the ability to pay the following month's rent.

1995 SUPPORTIVE HOUSING PROGRAM - SHOP

COMMUNITY INITIATIVES

Activity Number: 38-12-54, 55
Division: Community Action Division
Program Dates: 10/01/95 to 10/01/98
Authorized Positions: 1

PROGRAM DESCRIPTION

The U.S. Dept. of Housing and Urban Development awarded the 1995 Supportive Housing Program for the Supportive Housing Opportunities Program to the Department of Community Initiatives' Community Action Division to administer $2,406,999 to three delegate homeless service providers. The Supportive Housing Program is designed to promote, as part of a local Continuum of Care strategy, the development of supportive housing and supportive services to assist homeless persons in the transition from homelessness and to enable them to live as independently as possible. Services include: transitional housing for homeless youth, transitional housing for homeless families and individuals, and housing for homeless children with HIV/AIDS.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - U.S. Dept. of Housing & Urban Develop.	$ 802,333	$ 351,416	$ 49,751
Total	**$ 802,333**	**$ 351,416**	**$ 49,751**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 36,673	$ 36,673	$0
Contractual Services	1,316	1,316	0
Commodities	217	217	0
Other Expenditures	0	0	0
Capital Outlay	0	0	0
Subgranting	764,127	332,312	49,751
Total	**$ 802,333**	**$ 370,518**	**$ 49,751**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of Delegate Agency Contracts	3	2	1
Funding to Delegate Agencies	$764,127	$332,312	$49,751
Target Population - Homeless [1]	18,054	22,155	23,102
Output:			
Unduplicated Clients Count	149	61	7
Service Units Provided	12,268	10,375	720
Shelter Nights	32,914	13,692	2,800
Efficiency:			
Avg. Cost Per Clients	$5,128	$5,448	$7,107
Avg. Cost per Service Unit	$62.29	$32.03	$69.10
Avg. Cost per Shelter Night	$23.22	$24.27	$17.77

PERFORMANCE MEASURES (CONTINUED)	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Effectiveness:			
% of clients who increased residential stability	68%	73%	75%
% of clients who increased skills or income	58%	70%	50%
% of clients who achieved greater self-determination	72%	78%	75%

EXPLANATORY INFORMATION

[1] Target population based on 1998 U.S. Conference of Mayor's Report on Hunger & Homelessness.

Notes:

Funding is by awarded by project. Each project has individual start date & termination date.

Agencies: Bexar County TLC, The Salvation Army-Scattered Site, Providence Home. Providence Home will not end until FY '99-'00.

All data and measures are summations reflecting three distinct programs with different funding amounts, start dates, termination dates, as well as different types of services, definitions, and units of measure.

All three projects provide shelter. Shelter Nights vary dependent on number of household members being served.

Example of service units: No. of Counseling Secessions, No. of Months of Attendant Care Provided, No. of Direct Client Assistance Services (ie. Bus Passes, Day Care Vouchers).

Activity Number:	38-07-23
Division:	Youth Services Division
Program Dates:	10/01/98 - 9/30/99
Authorized Positions:	1

PROGRAM DESCRIPTION

The Runaway Youth Program is a tracking system created to assist the San Antonio Police Department with addressing the increasing levels of runaway cases reported in San Antonio. The Runaway Youth Program targets youth between the ages of ten and sixteen who have been reported as missing. The intent of the program is to offer some form of intervention to runaways and their families. A database is utilized in order to research information regarding the number of youth being reported as missing, frequency, population, and agencies involved. The information from the database is used to generated letters and referrals offering counseling services to youth reported as missing. The goal of the Runaway Youth Program is to reduce the number of runaways in San Antonio. Casework staff will work with the San Antonio Police Department in following-up on reporting youth missing.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State - Texas Criminal Justice Division	$ 16,969	$ 14,903	$ 7,576
City - Transfer required as a cash match	25,454	27,961	37,331
Total	**$ 42,423**	**$ 42,864**	**$ 44,907**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 38,233	$ 40,420	$ 42,735
Contractual	1,312	1,292	140
Commodities	300	300	1,452
Indirect Costs	2,578	852	580
Total	**$ 42,423**	**$ 42,864**	**$ 44,907**

PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of reports researched/entered	5234	5,382	5274 [1]
No. of unduplicated reports researched	3,516	3,740	3,665
Output:			
No. of families contacted by staff [2]	2,965	3,040	2,975

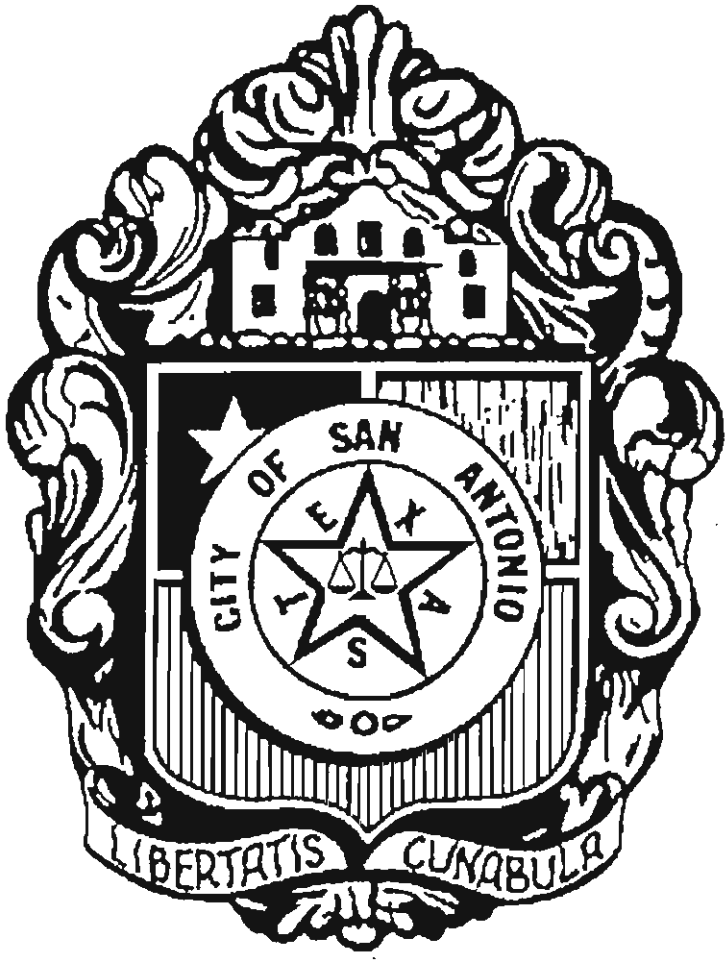
PERFORMANCE MEASURES	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Efficiency:			
% of families that respond [3]	7.5%	6.5%	10.0%
Effectiveness:			
% reduction of youth reported missing	2%	-3%	2%

EXPLANATORY INFORMATION

[1] This number reflects our goal of 2% reduction per annum.

[2] Youth on probation are extracted from the total number of reports researched before letters are sent out. Those on probation are included in a letter sent to the probation office.

[3] This number is based on those actually contacting our diversion office after receiving a letter. They initially receive counseling and are referred for other services as necessary.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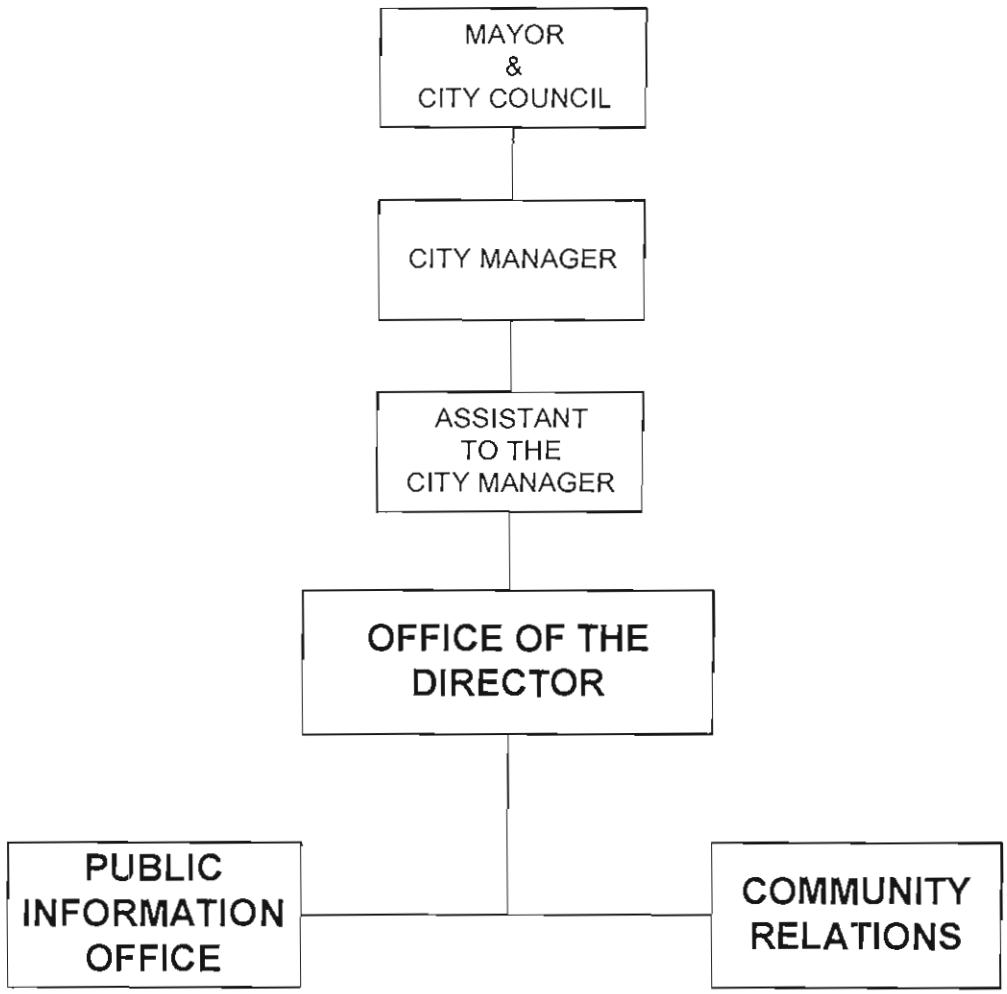
COMMUNITY RELATIONS



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	25.00	$1,632,049
Community & Visitor Facilities Fund	1.00	*
Solid Waste Fund	1.00	*
Total Funding	**27.00**	**$1,632,049**

* Appropriation totals for these positions appear in their respective funds.

COMMUNITY RELATIONS

GENERAL FUND

MISSION STATEMENT: The mission of the Office of Community Relations is to provide media and community relations activities that promote the City as a leader in delivering valued customer services.

PROGRAM INFORMATION

The Office of Community Relations is responsible for decentralizing City services through the use of kiosks and community centers, along with other innovative customer service techniques. The purpose of the Community Relations Office is to create communication vehicles for the City Manager to inform, educate and support City employees, as well as providing awareness campaigns on a variety of City services and programs. Community Relations is comprised of three sections which are: the Office of Director, Community Relations and the Office of Public Information.

GOALS & OBJECTIVES

To support and encourage communication vehicles that inform and educate the customers about valuable City programs and services.

- Promote the City as a well managed organization that listens, cares and responds effectively to its customers.
- Initiate and support internal departments with media and community relations activities.
- Deliver convenient, accessible customer service.
- Create internal communication vehicles to inform, educate and support City employees.
- Foster a positive working relationship with the media.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of Public Information Officers	3	3	3	3
No. of Production Technicians	2	3	3	3
No. of Special Project Officers	2	2	2	2
No. of Customer Service Reps.[1]	2	5	5	7.5
No. of Community Link Kiosks	4	8	8	8
No. of Community Link Service Centers[2]	1	3	3	4
No. of Showcase Events	6	7	7	7
Output:				
No. of News Releases	456	435	439	445
No. of Media Events Coordinated	153	160	158	160
No. of City Beat Newsletters	4	6	9	12
No. of 21-CHIC Programs	259	280	262	280
No. of Video Productions	187	195	196	240
No. of 21-CHIC Notices	705	730	728	730
No. of Municipal Magazine Newscasts[3]	6	7	4	11
No. of Municipal Leadership Institutes (MLI)	3	3	3	3

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output continued:				
No. of Information Campaigns for Departments	6	5	8	6
No. of Speakers Bureau Training Sessions	4	4	4	4
No. of Community Link Newsletters	5	6	4	6
No. of Customers Reached in Showcase Events[4]	28,438	25,000	31,159	31,200
No. of Direct Services Provided In Showcases	9,657	10,600	11,994	12,015
No. of Depts. Mystery Shopped (annual)[5]	N/A	N/A	N/A	12
No. of Volunteer Events Coordinated[6]	7	N/A	10	15
Efficiency:				
Avg. no. of articles per PIO	182	175	173	178
Avg. no. of video productions (monthly)	15	15	16	17
Avg. no. monthly media inquiries/contacts[7]	N/A	N/A	96	98
Avg. no. of transactions per kiosk (monthly)	1,078	1,500	1,450	1,510
Avg. no. of customers served at the Community Link Service Centers (monthly)	1,046	1,100	1,150	1,275
Effectiveness:				
% of media attending City news conferences	89%	90%	89%	90%
% of MLI participants satisfaction level	91%	92%	93%	93%
Kiosk customer service satisfaction	75%	80%	77%	80%
% of customers satisfied with Community Link Service Center	90%	93%	94%	95%
% of customers rating Showcase excellent/good	93%	93%	92%	93%

EXPLANATORY INFORMATION

[1] A change was made in FY 1999 in the accounting of employees to account for full-time as well as part-time employees.
[2] In FY 1999 a Community Link Center was approved, but will not be completed until March 2000.
[3] FY 1999 Estimated was impacted by vacant PIO position (5 months), and photographer out 6 weeks.
[4] Includes only those customers reached in the six Showcase events held in local malls.
[5] New performance measure based on the number of actual departments being Mystery Shopped.
[6] New Performance Measure
[7] Formerly "Avg. no of monthly media interviews coordinated."

PROGRAM CHANGES

- **IMPROVEMENTS** **$300,624**

OTHER IMPROVEMENTS - SOUTHWEST COMMUNITY LINK SERVICE CENTER

This ***improvement*** will continue the efforts to decentralize City services by implementing a Community Link Service Center in Southwest San Antonio to better meet the growing demands for City Services. The Service Center, which will be located in South Park Mall, will allow customers to access information and services provided by many City departments from a convenient location in their community. For instance, citizens will be provided with the ability to acquire a birth certificate, pay for a moving violation, purchase a garage sale permit, and make park reservations. The FY 2000 funding for this Service Center will provide for a Program Manager, two full-time Customer Service Representatives, and one part-time Customer Service Representative for four months. The cost for this improvement in FY 2000 totals $155,908. The cost for this improvement in FY 2001 will be $164,828.

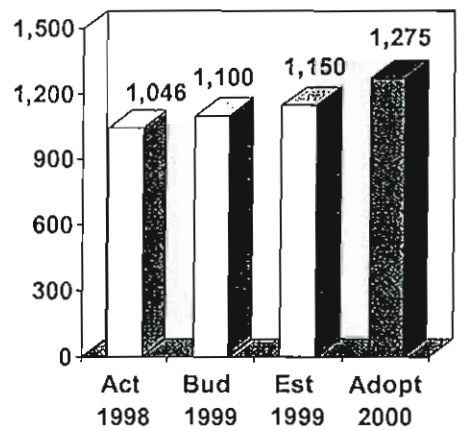
OTHER IMPROVEMENTS - 311 CUSTOMER SERVICE INITIATIVE

This ***improvement*** is designed to develop a new City of San Antonio communication and service telephone call center that will provide citizens with a faster and more efficient way to access City services and information. The departments that will initially be involved in the 311 Customer Service Initiative and cross-training education are Code Compliance, Public Works (Solid Waste), and Health (Animal Control). The key component of this initiative is the cross-training education, which requires each 311 Service Representative to fully learn and understand each department in the initiative in order to be capable to address citizens inquiries toward each department. The cross-training of the 311 Service Representatives and continuing education will help the City maximize its efforts, eliminate duplication, and deliver enhanced customer service to all citizens. The funding for the 311 Customer Service Initiative will provide for a 311 Service Manager for nine months. A portion of the costs for the 311 Customer Service Initiative will be divided among other funds. The cost for this improvement in FY 2000 totals $144,716. The cost for this improvement in FY 2001 will be $222,674.

GENERAL FUND EXPENDITURES BY CHARACTER

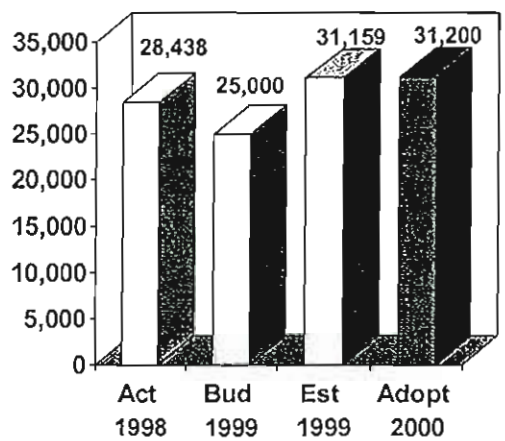
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$508,066	$635,990	$617,103	$782,758
CONTRACTUAL SERVICES	268,165	612,450	575,037	751,261
COMMODITIES	23,800	43,441	29,492	39,896
OTHER EXPENDITURES	5,600	4,590	4,590	6,170
CAPITAL OUTLAY	12,119	28,046	21,354	51,964
TOTAL EXPENDITURES	**$817,750**	**$1,324,517**	**$1,247,576**	**$1,632,049**
AUTHORIZED POSITIONS	14	20	20	25
FULL-TIME EQUIVALENTS	13.00	19.00	19.00	23.50

AVG. CUSTOMERS SERVED AT COMMUNITY LINK SERVICE CENTERS (Monthly)



» The average number of customers served at all Community Link Service Centers per month.

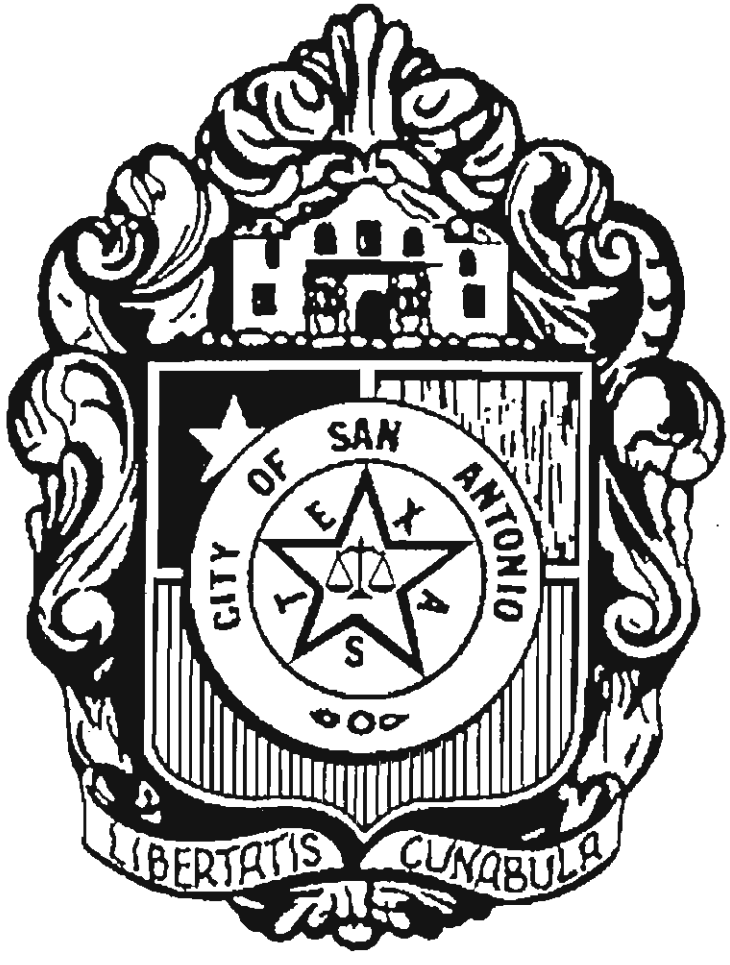
CUSTOMERS REACHED IN SHOWCASE EVENTS



» Total number of citizens attending Showcase events at local malls per year.

Malls

- Ingram Park
- South Park
- North Star
- McCreless
- Windsor Park
- Rolling Oaks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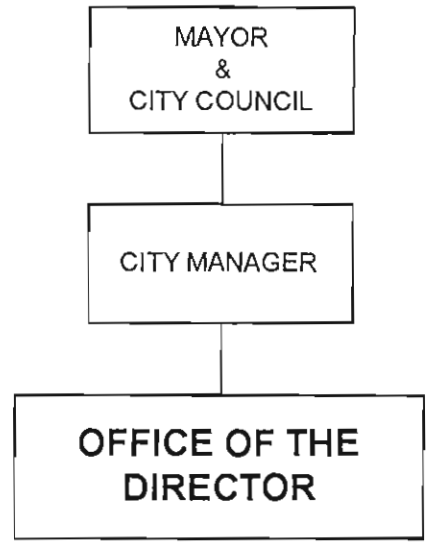


APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
Convention Center Expansion Project Fund	7.00	$554,956
Debt Service Fund	0.00	9,287,950
Capital Projects	0.00	45,099,000
Total Funding	**7.00**	**$54,941,906**

CONVENTION CENTER EXPANSION

CONVENTION CENTER EXPANSION FUND

MISSION STATEMENT: ***The Convention Center Expansion Office is responsible for overseeing the construction of the expansion and renovation of the Henry B. Gonzalez Convention Center.***

PROGRAM INFORMATION

The Convention Center Expansion Office was created in 1995, to provide general direction on both the Convention Center Expansion Project and the International Center Project related to convention industries and coordination with downtown interests. Since that time the International Center Renovation project has been completed.

GOALS & OBJECTIVES

- To provide for the successful completion of the overall Project within the allotted time frame and budget.
- To monitor project revenues and track the project budget to ensure that the financial objectives of the project are fulfilled.
- To coordinate the construction activity related to the new Convention Center Headquarter Hotel.
- Ensure effective operations of the current Convention Center operations and coordinating with City-Wide Events.
- Transition existing convention facilities department to newly completed Expansion Phase.
- Begin Renovation of existing facility.

PERFORMANCE MEASURES

	Actual FY1997-1998	Revised Budget FY1998-1999	Estimated FY1998-1999	Adopted FY 1999-2000
Input:				
Overall Construction Budget[1]	$147,100,336	$147,100,336	$146,634,835	$146,634,835
Overall Contingency Management Budget (CCEP)[2]	$6,619,515	$6,619,515	$14,663,484	$14,663,484
Total Loss Fund Reserve (OCIP)[3]	$1,800,000	$1,800,000	$1,800,000	$1,800,000
Total Number of CCEP Months	81	81	81	81
Output:				
Annual Construction Costs Paid[4]	$40,717,106	$46,860,115	$53,930,423	$40,521,349
Cumulative Construction Costs Paid[5]	$49,201,392	$110,532,679	$103,131,815	$143,653,164
Contingency Management Costs Paid[6]	$203,790	$3,190,580	$4,529,715	$5,678,436
Cumulative Contingency Costs Paid	$205,452	$4,551,908	$4,735,167	$10,413,603
Annual Insurance Claims Paid (OCIP)[7]	$49,545	$110,916	$632,056	$272,503
Ad-Hoc, Sub-Committee Mtgs. Community & Park Tenant Mtgs.	35	4	60	40
Public Awareness Mtgs.	16	45	11	12
Mitigate Construction Issues for Convention Center Clients	34	30	37	25
Average Annual No. of Construction Jobs Created by the Expansion Project[8]	200	200	519	300
Total Number of CCEP Months Expended	41	53	53	65

PERFORMANCE MEASURES CONTINUED

	Actual FY1997-1998	Revised Budget FY1998-1999	Estimated FY1998-1999	Adopted FY 1999-2000
Efficiency:				
% of Loss Reserve Fund Spent (OCIP)	3%	6%	35%	15%
Effectiveness:				
% of Insurance Claims Settled/% of Claims in Litigation (OCIP)[9]	33%/0%	N/A	67%/0%	N/A
% of Overall Construction Budget Spent (Cumulative)	40%	75%	70%	98%
% of Overall Construction Schedule Expended (Cumulative)	51%	65%	65%	80%
% of Overall Contingency Budget Spent (Cumulative)[10]	8%	69%	32%	71%
Professional Services:[11]				
% Minority Contracts	41%	32.5%	44%	43%
% Women Owned Business Contracts	6%	13%	4%	6%
% Small Business Contracts	44%	45%	45%	44%
% African American Business Contracts	7%	2.3%	7%	7%
Construction:				
% Minority Contracts	22%	19.8%	22%	22%
% Women Owned Business Contracts	15%	5.5%	15%	15%
% Small Business Contracts	33%	45%	33%	33%
% African American Business Contracts	1%	.44%	1%	1%
Customer Willingness to Return Survey[12]	98%	98%	99%	99%

EXPLANATORY INFORMATION

[1] The total Construction dollars allocated for the Convention Center Expansion Project.

[2] The total Contingency Management dollars allocated for the Convention Center Expansion Project. FY 97-98 Adopted based on 4.5% of overall Construction Budget. FY 98-99 re-estimate and FY 99-00 based on 10% of overall Construction Budget.

[3] The total dollars available for worker's compensation claims. This amount is budgeted at $450,000 annually. OCIP is the Owner Controlled Insurance Program. OCIP is to protect the City, the Construction Manager, and all contractors and subcontractors from financial loss resulting from casualty exposures, as well as to provide savings from reduced insurance premiums.

[4] The anticipated construction cost during the fiscal year. Additional construction cost anticipated in 1st quarter of FY 00-01.

[5] The construction cost spent on the Expansion Project since demolition and site preparation in 1995. The project will not be completed until FY 00-01.

[6] The dollar amount of estimated change orders during the fiscal year. FY 99-00 includes monies for river completion, renovation and Mexican Cultural Institute. This amount is included in cumulative construction cost.

[7] The annual amount paid for worker's compensation claims. The 1998-99 Re-estimate includes a fatality.

EXPLANATORY INFORMATION CONTINUED

[8] Average annual number of construction jobs created based on man-hours.
[9] Represents worker's compensation claims only.
[10] FY 98-99 re-estimate & FY 99-00 based on new construction budget.
[11] The Convention Center Expansion Office SBEDA goals reflect the City's overall SBEDA goals.
[12] Survey used by the Convention Center to track customer satisfaction during the Expansion.

PROGRAM CHANGES

- IMPROVEMENTS **$19,971**

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENT

Funding for this ***improvement*** in the amount of $12,710 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENTS

This ***improvement*** totaling $3,501 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

TECHNOLOGY ENHANCEMENTS - ONE-TIME TECHNOLOGICAL IMPROVEMENTS

Continuing the commitment initiated in FY 1996 of improving productivity through technological enhancements, this improvement will set aside resources for comprehensive technological upgrades. Funds in the amount of $3,760 will be included in the FY 2000 budget for these ***one-time technological improvements***. The City will continue to conduct assessments of departmental needs to determine areas where an increase in productivity can be realized through heightened use of computer based technology.

PROGRAM CHANGES CONTINUED

- MANDATES $74,157

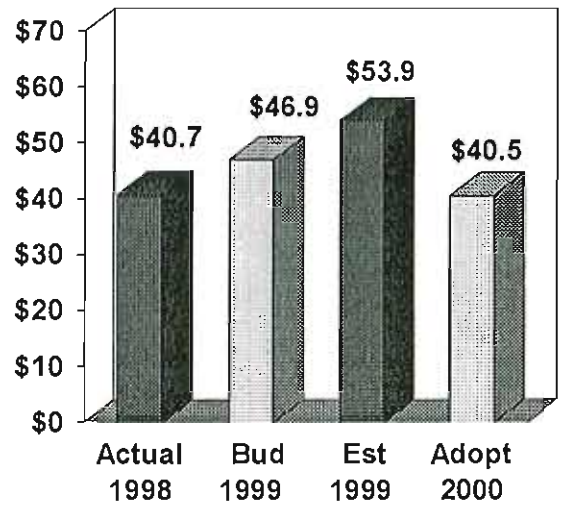
COMMUNITY FACILITIES/CULTURAL PROGRAMS ENHANCEMENT - OFFICE RELOCATION

This mandate will fund general moving expenses related to the relocation the Convention Center Expansion Office and 3D/International (project consultant) to the Henry B. Gonzalez Convention Center. Relocation expenses result from the installing of fiber optics and the moving of computer systems and office furniture.

SPECIAL REVENUE FUND EXPENDITURES BY CHARACTER

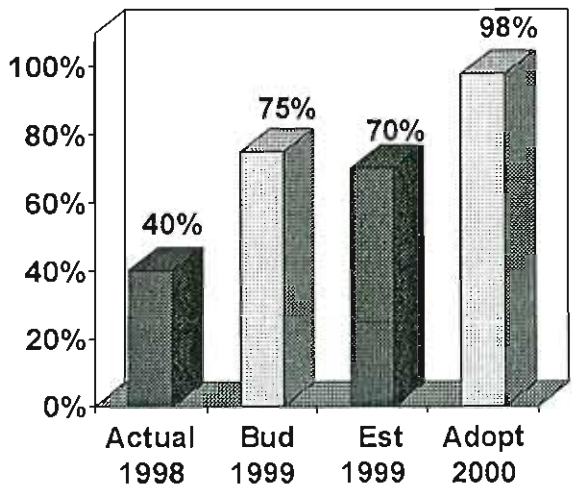
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$245,945	$312,629	$316,578	$335,546
CONTRACTUAL SERVICES	78,759	110,889	101,053	189,441
COMMODITIES	19,611	11,649	12,713	17,209
OTHER EXPENDITURES	1,370	1,840	1,840	1,860
CAPITAL OUTLAY	13,137	9,576	9,577	900
TRANSFERS	239,184	270,490	274,208	292,743
TOTAL EXPENDITURES	**$598,006**	**$717,073**	**$715,969**	**$837,699**
AUTHORIZED POSITIONS	**4**	**7**	**7**	**7**
FULL-TIME EQUIVALENTS	**4.00**	**7.00**	**7.00**	**7.00**

ANNUAL CONSTRUCTION COST PAID (MILLIONS)



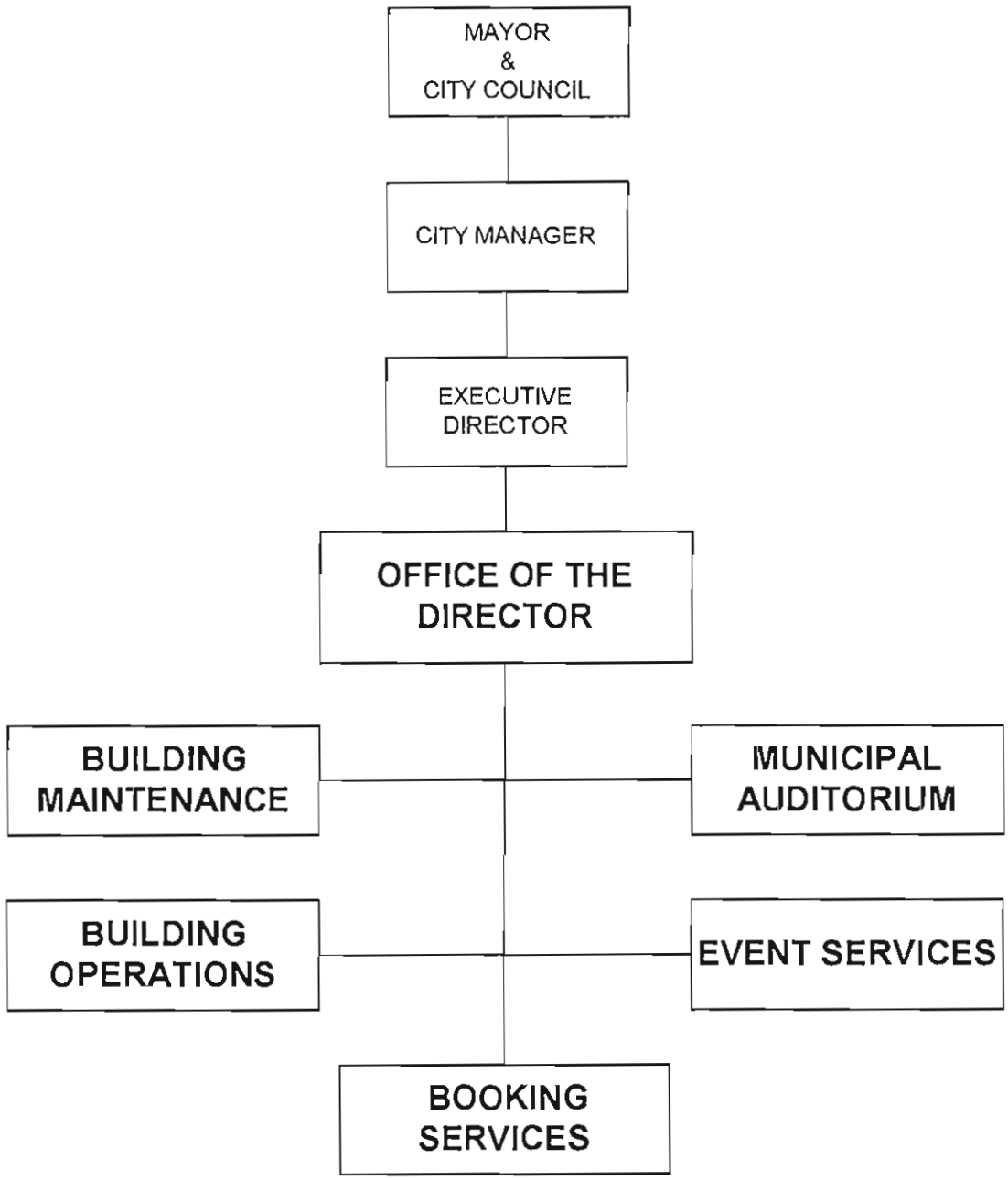
» The Annual Construction Cost Paid is the dollar amount of anticipated expenditures during the fiscal year

% OF OVERALL CONSTRUCTION BUDGET EXPENDED



» The cumulative amount spent since 1995. Overall construction includes demolition, site development and expansion.

CONVENTION FACILITIES



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
Community and Visitor Facilities Fund	201.00	$10,791,442
Capital Projects	0.00	1,088,000
Total Funding	**201.00**	**$11,879,442**

CONVENTION FACILITIES

COMMUNITY AND VISITOR FACILITIES FUND

MISSION STATEMENT: The Convention Facilities Department shall provide for a positive and productive experience for facility customers and an environment conducive to the personal and professional growth of facility employees.

PROGRAM INFORMATION

This department oversees the operation and management of the Henry B. Gonzalez Convention Center, Lila Cockrell Theatre and Municipal Auditorium. Activities in the facilities include conventions, corporate meetings industrial trade shows, consumer trade shows, concerts, performing arts events, and a variety of civic, religious and private social functions. This department will also work with the Convention Center Expansion Office to complete the renovation of the Convention Center which is projected to continue over the next two years. The department is comprised of six divisions which are Office of the Director, Event Services, Booking Services, Building Maintenance, Building Operations and the Municipal Auditorium.

GOALS & OBJECTIVES

To provide all customers with the highest possible level of service. To ensure that customers in the expanded space are not affected by the ongoing renovation phase.

- Ensure facility customers are completely satisfied with their accommodations and service by establishing a "quality control" program.
- Coordinate use of various advertisement formats with the Convention and Visitors Bureau to inform customers of San Antonio Convention Facilities about the completed expansion and the continuing renovation phase.
- Continue to maximize revenues without negative impact on demand and usage of facilities by expanding cooperative efforts with hotels to market and attract short-term business.
- Coordinate with Convention Center Expansion Office to ensure customers are not adversely affected by the renovation phase.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Attendance- Convention Center	1,849,418	1,762,300	1,740,200	1,705,000
Attendance- Municipal Auditorium	196,124	175,100	235,100	190,800
Output:				
Conventions/meetings (Int'l, Nat'l, State) - Convention Center	79	65	65	55
Conventions/meetings (Int'l, Nat'l, State) - Municipal Auditorium	17	20	24	52
Conventions/meetings (Local, Regional) - Convention Center	57	50	69	65
Conventions/meetings (Local, Regional) - Municipal Auditorium	14	15	12	11
Corporate meetings - Convention Center	18	30	30	3

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output continued:				
Public Events - Convention Center	23	45	33	25
Public Events - Municipal Auditorium	16	15	13	24
Private Events - Convention Center	23	25	20	17
Private Events - Municipal Auditorium	30	30	18	15
City Events - Convention Center	58	50	39	20
City Events - Municipal Auditorium	25	14	13	10
Efficiency:				
Operating Cost per Attendee - Convention Center	$4.45	$4.90	$4.82	$5.44
Operating Cost per Attendee - Municipal Auditorium	$4.88	$4.95	$3.55	$4.61
Revenue per Sq. Foot - Convention Center[1, 2]	$9.89	$8.70	$9.96	$10.19
Revenue per Sq. Foot - Municipal Auditorium	$2.75	$2.90	$3.14	$3.61
Effectiveness:				
Customers' Willingness to Return	98%	98%	97%	97%
Occupancy Rate - Exhibit Halls[3, 4]	93%	90%	91%	101%
Occupancy Rate - Municipal Auditorium[3]	62%	63%	65%	82%

EXPLANATORY INFORMATION

[1] In Actual FY 97-98 and Revised/Estimated FY 98-99, Revenue per square foot is based on current leaseable space.

[2] Adopted FY 1999-2000 reflects the change in net square footage of the Convention Center: from 424,700 to 431,232 sq. ft.

[3] The occupancy rate calculation uses the number of days in a year less the days used for general facilities maintenance.

[4] The Adopted FY 1999-2000 column reflects that the facilities' occupancy will exceeded the number of days normally reserved for events (days in a year less maintenance days).

Notes:

Average number of event days in the HBGCC Exhibit Halls has increased from 6 to 7 days.
The number of larger shows in the HBGCC Exhibit Halls has increased

PROGRAM CHANGES

- **IMPROVEMENTS** **$295,650**

COMMUNITY FACILITIES/CULTURAL PROGRAMS ENHANCEMENT - MARKETING ENHANCEMENT

This ***one-time improvement*** of $40,000 will fund the development of marketing materials for the Henry B. Gonzalez Convention Center, Lila Cockrell Theater and the Municipal Auditorium. Materials will highlight the new as well as existing facilities and provide potential customers with information regarding policies, rental rates, facility layouts, exclusive service providers and preferred service providers.

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENT

Funding for this ***improvement*** in the amount of $202,936 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $52,714 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

- **MANDATES** **$470,120**

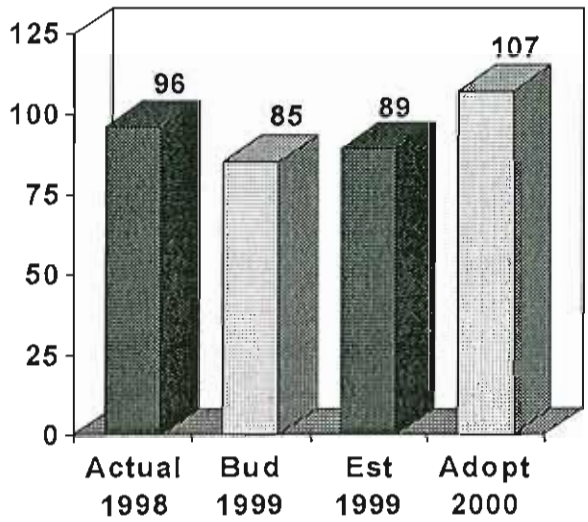
OTHER MANDATES - AIR CONDITIONING SERVICES

This **mandate** will fund $470,120 for annual added costs attributable to the air conditioning services provided to the expanded Convention Center and other Hotel/Motel Fund operated facilities from the chilled water facility acquired from the San Antonio Water System.

COMMUNITY AND VISITOR FACILITIES FUND EXPENDITURES BY CHARACTER

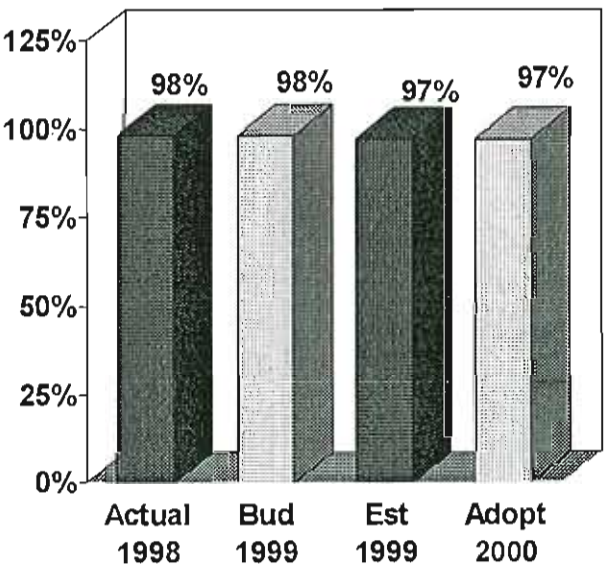
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$4,969,955	$5,156,012	$4,869,924	$5,504,028
CONTRACTUAL SERVICES	2,967,174	3,517,936	3,451,433	4,047,936
COMMODITIES	464,897	376,492	430,814	373,612
OTHER EXPENDITURES	937,830	519,003	519,003	590,823
CAPITAL OUTLAY	109,037	223,251	305,579	275,043
TOTAL EXPENDITURES	**$9,448,893**	**$9,792,694**	**$9,576,753**	**$10,791,442**
AUTHORIZED POSITIONS	226	223	223	223
FULL-TIME EQUIVALENTS	203.40	201.00	201.00	201.00

CONVENTIONS/MEETINGS (INT'L, NAT'L, STATE)



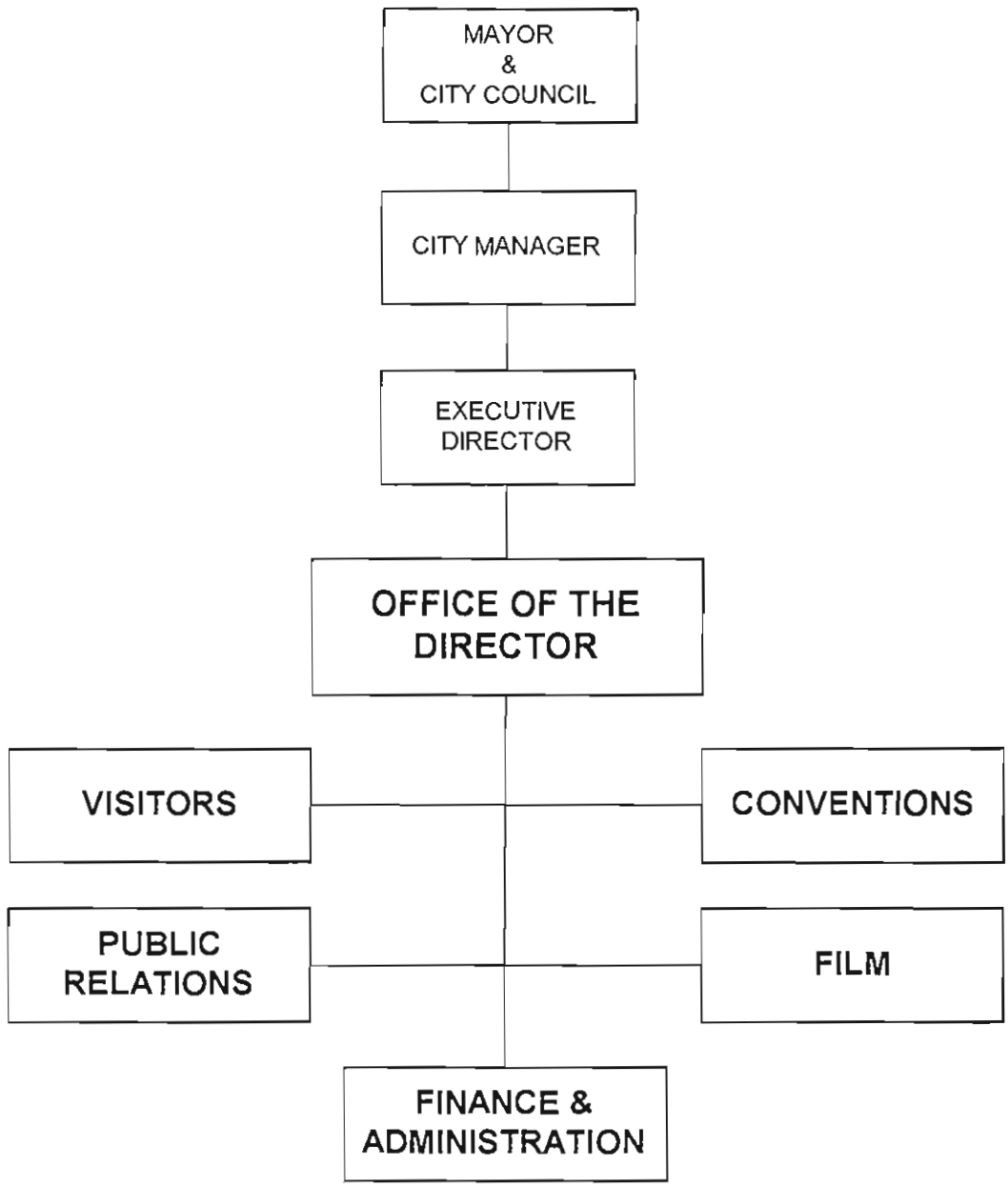
» Total number of Conventions and Meetings (Int'l, Nat'l, State) held at the Convention Center and Municipal Auditorium

CUSTOMERS' WILLINGNESS TO RETURN TO THE H.B. GONZALEZ CONVENTION CENTER



» Survey to track customer satisfaction during the Convention Center Expansion Project

CONVENTION & VISITORS BUREAU



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
Community and Visitor Facilities Fund	109.65	$14,073,980
Total Funding	**109.65**	**$14,073,980**

CONVENTION AND VISITORS BUREAU

COMMUNITY AND VISITOR FACILITIES FUND

MISSION STATEMENT: ***To promote and market San Antonio as a premier visitor and convention/meeting destination for the purpose of positively affecting the city's economy.***

PROGRAM INFORMATION

The Convention and Visitors Bureau (CVB) promotes and markets San Antonio as a convention, vacation, and film location destination. This objective is accomplished through meeting industry trade and leisure advertising strategies, the direct solicitation of conventions, group tour and travel operators and wholesalers, public relations, servicing programs, market research, and other marketing efforts including internet. The five functions of the Bureau are: Visitor marketing sales and service, Convention marketing sales and service, Finance & Administration, Public Relations, and Film Commission.

GOALS & OBJECTIVES

To promote and market San Antonio as a convention, vacation, and film location destination.

- To increase consumer awareness (worldwide) of San Antonio as a preferred visitor destination through editorial placement of print and electronic media via promotions and public relations with all travel media.
- To maintain and strengthen the city's position as a premier convention/meeting destination by maximizing utilization of hotel room nights via the successful booking of an expanding Convention Center as well as the Municipal Auditorium and Alamodome.
- To generate continued growth in hotel room night consumption and sales tax receipts by attracting an expanding base of state, regional, national, and international visitor to San Antonio.
- To continue to enhance San Antonio's reputation as a premier location for television and motion picture film industry.
- Monitor marketing results and continue to refine efficiencies of programs such as advertising and target market profiles.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
# of Hotel Rooms (citywide) [1, 2]	24,697	N/A	25,844	26,469
Convention Center Exhibit Space (GSF) [3]	242,000	242,000	242,000	230,450
Municipal Auditorium Capacity	5,000	5,000	5,000	5,000
Alamodome (GSF)	160,000	160,000	160,000	160,000
Output:				
# of CVB Initiated Convention Hotel Room Nights Booked	1,023,231	1,030,000	1,010,420	1,320,000
# of Convention Room Nights Hosted	1,007,522	921,569	921,610	1,050,000
# of Delegates - Conventions Hosted	603,624	552,941	552,966	648,000
# of Reported Tour & Travel Room Nights (including incentive)	394,337	383,000	409,800	415,400
# of Feature Film, TV, Coml. & Misc. Productions	152	135	138	1[illegible]

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Outputs continued:				
# of Site Inspections - CVB	1,188	1,260	1,174	1,315
# of Visitor Inquiries (including Advertising Responses) [4,5]	457,436	463,300	688,431	705,390
# of Delegates Using Convention Center	248,663	217,335	217,346	246,121
# of New Market Convention Room Nights Booked	154,770	313,815	282,957	297,481
Hotel Occupancy Tax Collections (Millions)	$30.53	$30.35	$31.29	$34.55
# of Room Nights consumed (citywide)	5,644,000	N/A	5,799,000	6,107,000
Efficiency:				
Average Daily Rates [2, 6]	$85.03	N/A	$87.19	$91.50
Average Occupancy Rates [2, 7]	63.3%	N/A	63.1%	63.6%
# of CVB initiated PR stories generated (all media)	979	1,000	1,130	1,100
Effectiveness:				
Direct Tour & Travel Exp.-CVB reported (Mil) [8]	$65.3	$63.5	$67.9	$68.8
Direct Film Expenditures (Mil)	$2.3	$5.0	$15.5	$5.0
Monetary Value of Articles Published (Mil)	$7.8	$7.0	$6.0	$8.0
Direct Convention Delegate Exp. Hosted (Mil) [9]	$494.3	$452.8	$452.8	$530.6

EXPLANATORY INFORMATION

[1] Actual 97-98 data is provided by Source Strategies.

[2] Revised Budget figure for FY 98-99 of 27,200 provided by Smith Travel. Figure is representative of the San Antonio Metropolitan Area, unlike Actual 97-98, Estimate 98-99 and Adopted 1999-2000 which is specific to the City of San Antonio.

[3] FY 1999-2000 reflects a temporary reduction due to on-going construction.

[4] Figures also include all advertising driven visitor inquiries.

[5] Increases since FY 1997-98 are driven dominantly due to one-time marketing programs resulting from Republican National Convention re-allocation.

[6] Revised Budget figure for FY 98-99 of $82.00 provided by Smith Travel. Figure is representative of the San Metropolitan Area, unlike Actual 97-98, Estimate 98-99 and Adopted 1999-2000 which is specific to the City of San Antonio.

[7] Revised Budget figure for FY 98-99 of 63% provided by Smith Travel. Figure is representative of the San Metropolitan Area, unlike Actual 97-98, Estimate 98-99 and Adopted 1999-2000 which is specific to the City of San Antonio.

[8] Figures based on $165.70 spent per day per leisure visitor party in hotel as reflected by the Promark expenditures study September 1990 R/N Room Nights

[9] Figures based on $818.82 per delegate expenditure per Deloitte & Touche 1993 study for International Association of Convention and Visitors Bureaus (IACVB).

EXPLANATORY INFORMATION CONTINUED

Note: The Convention and Visitors Bureau adopted "Source Strategies" as its official statistical resource. Source Strategies reflects information within the City of San Antonio boundaries.

PROGRAM CHANGES

- **IMPROVEMENTS** **$2,054,217**

COMMUNITY FACILITIES/CULTURAL PROGRAMS ENHANCEMENT - BASELINE INCREASE TO VISITOR ADVERTISING

This ***improvement*** will increase the Bureau's advertising base budget by $500,000. Additional funding will enhance the Bureau's marketing efforts, thus increasing the number of visitors to San Antonio. In increasing the Bureau's advertising budget, it is anticipated that the annual added cost of the increase will be recovered from Hotel/Motel tax collections as a result of more hotel room nights consumed.

COMMUNITY FACILITIES/CULTURAL PROGRAMS ENHANCEMENT - ONE-TIME INCREASE TO VISITOR ADVERTISING

This one-time ***improvement*** will reallocate $1 million dollars, initially set aside to host the proposed 2000 Republican National Convention, to the Bureau's Advertising budget. Funds will be utilized to enhance the CVB's partnership with the visitor industry in the San Antonio Vacation Experience (SAVE) program.

COMMUNITY FACILITIES/CULTURAL PROGRAMS ENHANCEMENT - PERFORMANCE PAY PROGRAM

This ***improvement*** will fund a sales staff performance pay pilot program. Funds will be allocated to employees within the CVB's sales division based on team and individual goals. The intent of the program is to reduce turnover by creating employee incentives while also promoting heightened productivity. First year funding of this pilot program is set for $50,000.

COMMUNITY FACILITIES/CULTURAL PROGRAMS ENHANCEMENT - ACCOUNT EXECUTIVE II

This ***improvement*** will fund an additional Account Executive II for the Convention Division. As the Convention Center project nears completion, this position will help meet the increased need of coordinating meeting/hotel room packages, drafting proposals and presentations, and creating itineraries. Not only will this position help to maximize use of the expanded Convention Center space, but will also assist in maintaining the occupancy rates for an increased hotel inventory. First year funding for FY 2000 is set at $35,711 with second year funding for FY 2001 will be $40,269.

PROGRAM CHANGES CONTINUED

COMMUNITY FACILITIES/CULTURAL PROGRAMS ENHANCEMENT - INCREASED FUNDING TO THE SAN ANTONIO SPORTS FOUNDATION

This ***improvement*** of $31,560 will supplement the San Antonio Sports Foundation's (SASF) funding for FY 2000-2001. Increased funding is requested so that SASF may contribute their bid level involvement for new events. In increasing the SASF's funding, it is anticipated their involvement will be elevated, thus further heightening San Antonio's exposure.

COMMUNITY FACILITIES/CULTURAL PROGRAMS ENHANCEMENT - ACCOUNT EXECUTIVE I

This ***improvement*** will fund an Account Executive I for the Sales Division. This position will provide support services to sales staff to include updating account information, maintaining electronic and regular correspondence, developing site itinerary appointments and undertaking statistical research. In addition, this position will interact with clients, facility booking managers and hotel sales staff. First year funding for FY 2000 is set at $29,723 and funding for FY 2001 will be $32,876.

COMMUNITY FACILITIES/CULTURAL PROGRAMS ENHANCEMENT - WEBSITE REDEVELOPMENT AND MAINTENANCE

This ***improvement*** provides $140,000 in one-time funding for the redevelopment of the CVB's interactive website. In FY 2000 funding will be used to update video clips, audio messages, mapping schemes and automated e-mail responses. Beginning in FY 2001, a recurring amount of $65,000 will fund annual website maintenance. It is anticipated that through this improvement a more sophisticated and interactive website will be created thus improving the level of services provided to internet users.

TECHNOLOGY ENHANCEMENTS - ONE-TIME TECHNOLOGICAL IMPROVEMENTS

Continuing the commitment initiated in FY 1996 of improving productivity through technological enhancements, this improvement will set aside resources for comprehensive technological upgrades. Funds in the amount of $52,500 will be included in the FY 2000 budget for these ***one-time technological improvements***. The City will continue to conduct assessments of departmental needs to determine areas where an increase in productivity can be realized through heightened use of computer based technology.

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENT

Funding for this ***improvement*** in the amount of $178,386 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

PROGRAM CHANGES CONTINUED

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $36,247 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

- **MANDATES** **$245,238**

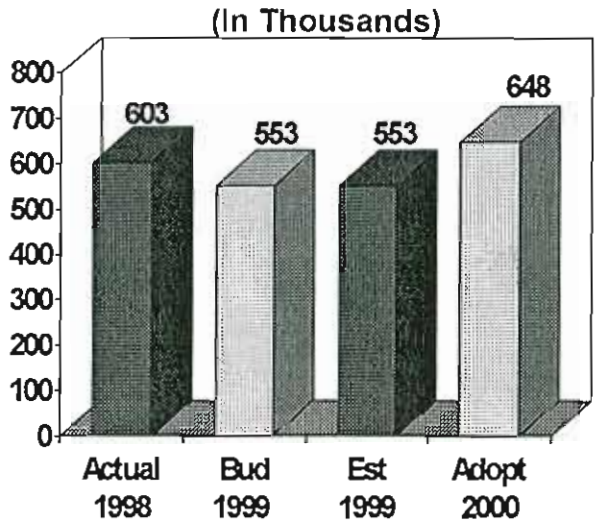
COMMUNITY FACILITIES/CULTURAL PROGRAMS ENHANCEMENT - HOSTING OBLIGATIONS

The Convention & Visitors Bureau will have ***mandated*** costs totaling $245,238 for the related hosting obligations of eleven associations meeting in San Antonio.

COMMUNITY AND VISITOR FACILITIES FUND EXPENDITURES BY CHARACTER

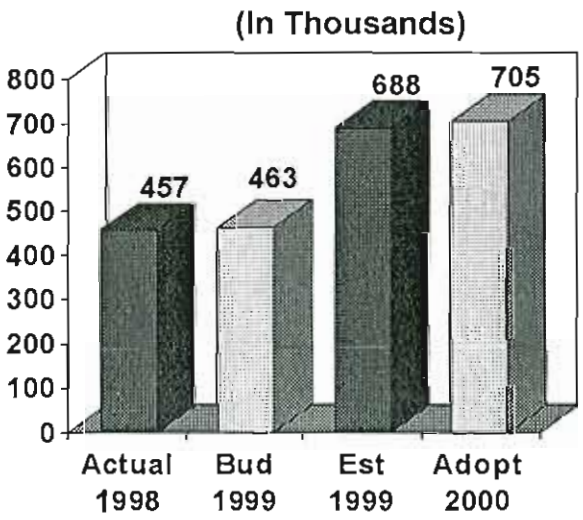
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$3,081,931	$3,538,733	$3,323,306	$3,878,427
CONTRACTUAL SERVICES	7,812,193	10,328,205	10,507,326	9,868,153
COMMODITIES	217,854	150,410	146,627	144,910
OTHER EXPENDITURES	74,970	56,810	56,810	51,240
CAPITAL OUTLAY	19,813	108,474	116,420	131,250
TOTAL EXPENDITURES	**$11,206,761**	**$14,182,632**	**$14,150,489**	**$14,073,980**
AUTHORIZED POSITIONS	**148**	**150**	**150**	**152**
FULL-TIME EQUIVALENTS	**103.43**	**107.65**	**107.65**	**109.65**

OF DELEGATES - CONVENTIONS HOSTED

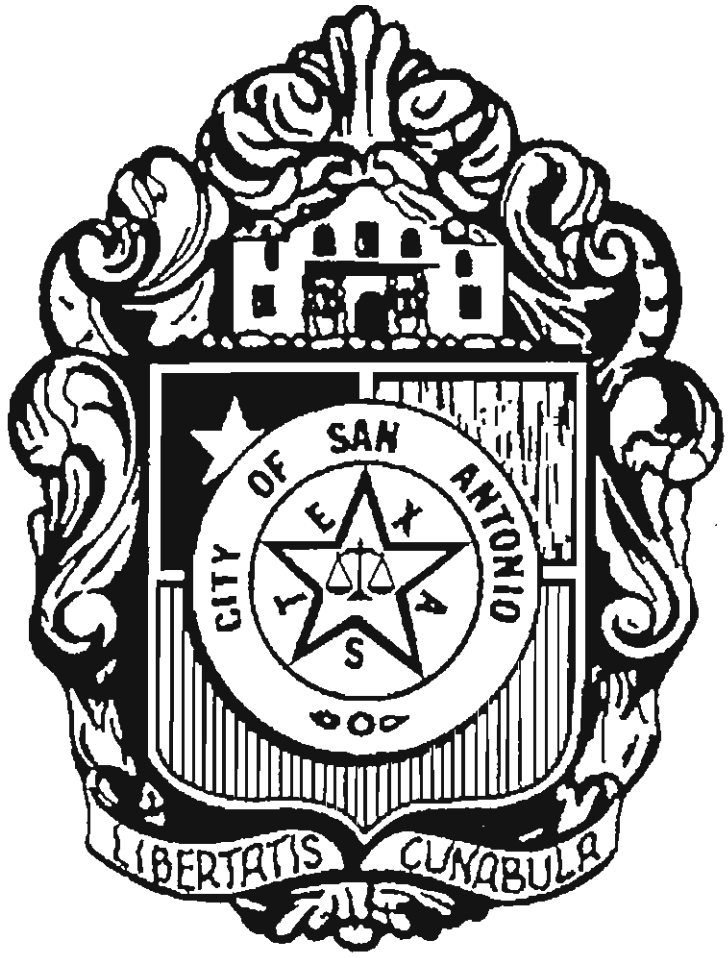


» Number of Convention Delegates Hosted throughout the fiscal year

OF VISITOR INQUIRIES (INCLUDING ADVERTISING RESPONSES)



» Number of requests for destination information. Amount also includes inquiries resulting from advertising.


CITY OF SAN ANTONIO
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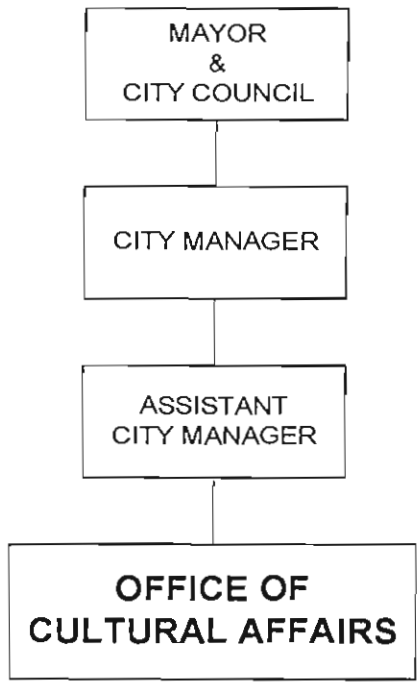
CULTURAL AFFAIRS



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
Community and Visitor Facilities Fund	8.00	$606,074
Categorical Grants	1.00	340,013
Arts Agencies	0.00	2,340,344
Total Funding	**9.00**	**$3,286,431**

CULTURAL AFFAIRS

COMMUNITY AND VISITOR FACILITIES FUND

MISSION STATEMENT: The mission of the Office of Cultural Affairs is to enhance the quality of life for San Antonio citizens and visitors by providing leadership, resources and support to arts and cultural organizations and individual artists.

PROGRAM INFORMATION

The Office of Cultural Affairs is responsible for managing and monitoring the funding program for local arts and cultural organizations, providing technical assistance to organizations and individual artists, implementing marketing and audience development strategies, promoting cultural tourism initiatives, collaborating with other city departments in a variety of arts-centered neighborhood revitalization, economic development and youth initiatives, and coordinating cultural exchanges with San Antonio's Sister Cities. The Office of Cultural Affairs receives annual operating support from the Texas Commission on the Arts, and applies for grants from the National Endowment for the Arts, foundations and corporate sources. With respect to grantmaking policies and processes, the Office is advised by the Cultural Arts Board, appointed by the Mayor and City Council.

GOALS & OBJECTIVES

To provide leadership and resources for comprehensive arts and cultural development, enhancing the quality of life through improving the quality of arts in San Antonio.

- To support programs that further artistic excellence, foster increased public participation, and address City Council priorities.
- To increase arts and cultural audiences by supporting marketing and audience development programs.
- To support cultural tourism initiatives as an economic development strategy.
- To collaborate with other City departments in the development and implementation of neighborhood revitalization, economic development and youth initiatives where the arts, artists and cultural activities can play an integral role.
- To promote international cultural exchanges with our Sister Cities.

PERFORMANCE MEASURES

	Actual FY1997-1998	Revised Budget FY1998-1999	Estimated FY1998-1999	Adopted FY1999-2000
Input:				
No. of Art agency events funded [1]	3,186	2,100	3,962	4,025
Amount of grants awarded [2]	$2,647,923	$2,476,055	$2,476,055	$2,476,055
No. of in-school educational workshops/classroom presentations [3]	2,827	5,050	2,982	3,147
No. of community-based workshops [3]	1,789	2,375	2,675	2,613
No. of cultural tourism projects/tourism partners/arts partners [4]	N/A	5/20/0	4/25/20	8/33/17
Amount of cultural tourism projects awarded [4]	N/A	$52,231	$71,000	$100,000
Neighborhoods selected for heritage initiatives	N/A	N/A	N/A	4
Value on non-City resources supporting initiatives	N/A	N/A	N/A	$60,000
Community Partnerships funded	N/A	N/A	N/A	10
Non-City dollars supporting partnerships	N/A	N/A	N/A	$250,000

PERFORMANCE MEASURES CONTINUED

	Actual FY1997-1998	Revised Budget FY1998-1999	Estimated FY1998-1999	Adopted FY1999-2000
Input continued:				
Neighborhood showcases and related projects	N/A	N/A	N/A	4
Output:				
Number of audience members [5]	1,985,027	2,888,310	2,234,465	2,320,270
Amount of non-City dollars leveraged for arts agencies [6]	$16,242,371	$19,023,000	$15,624,966	$19,456,410
No. of school children benefiting (in-school presentations) [3]	127,779	188,000	158,524	162,614
No. of individuals benefiting from community-based educational workshops	87,290	51,700	80,093	88,102
No. of cultural tourism participants [7]	N/A	50,000	131,850	213,700
Amount of non-City dollars leveraged by cultural tourism	N/A	$464,000	$671,161	$1,869,418
Neighborhood associations, business and other organizations involved in initiatives	N/A	N/A	N/A	20
Number of neighborhood tours developed	N/A	N/A	N/A	4
Number of program participants	N/A	N/A	N/A	10,000
Neighborhood associations, businesses and other organizations involved - Program Mgr.	N/A	N/A	N/A	55
Number of prgm participants - Program Mgr.	N/A	N/A	N/A	15,000
Efficiency:				
Avg. attendance at agency funded events [6]	623	1,400	564	576
Avg. no. of school children benefiting [3]	45	37	53	52
Avg. no. of individuals benefiting from workshops	49	22	30	34
Avg. no. of participants per cultural tourism project [7]	N/A	10,000	32,963	26,713
Average number of partners	N/A	N/A	N/A	5
Average number of program participants	N/A	N/A	N/A	2,500
Average number of partners per program - Program Mgr.	N/A	N/A	N/A	4
Average number of program participants- Program Mgr.	N/A	N/A	N/A	1,070
Effectiveness:				
% increase/decrease in audience members	1.6%	7.0%	(16.8%)	4%
Ratio of City dollars to non-City dollars spent	$1:$6.13	$1:$8.00	$1:$6.31	$1:$7.86

PERFORMANCE MEASURES CONTINUED

	Actual FY1997-1998	Revised Budget FY1998-1999	Estimated FY1998-1999	Adopted FY1999-2000
Effectiveness continued:				
% increase/decrease in school children benefiting [3]	(2.2%)	2.5%	19.4%	2.5%
% increase/decrease in individuals benefiting from workshops	22%	10%	(9.0%)	9.1%
Ratio of City dollars to non-City cultural tourism dollars	N/A	$1:$8.88	$1:$9.45	$1:$18.69
% increase/decrease of partnerships	N/A	N/A	N/A	N/A
% increase/decrease of program participants	N/A	N/A	N/A	N/A

EXPLANATORY INFORMATION

[1] Art agencies anticipate to be funding an increased number of smaller events in FY 2000.

[2] The estimated FY 98-99 funding is projected at the current levels. The amount includes the City's allocation of $2,340,344, plus Texas Commission on the Arts' allocation of $135,711 provided through its new decentralized funding program. (The re-estimated FY 98-99 column excludes the allocation for a neighborhood based program to be implemented in early FY 99-00).

[3] Provided by funded agencies. During FY 98-99, clarification was provided to agencies on what qualified as educational workshops. This caused a statistical shift from educational workshops to community workshops.

[4] Reflects projections for new Cultural Tourism Partnership program, approved by Council in February 1998. Round I and Round II grants have been awarded. Round III pending.

[5] Arts Organizations are projecting a greater number of smaller events with lower attendance.

[6] Amount of non-City dollars includes both cash and in-kind contributions. Estimated 98-99 column is reflective of agencies funding smaller less costly events.

[7] Though the number cultural tourism projects will increase, the programs planned are targeting a smaller number of participants. The variation between the adopted FY 98-99, Re-Est. FY 98-99 and Adopted FY 1999-2000 is due to the Witte Museum being a program participant (reflected in the Re-Est. Column FY 98-99). The Witte had not been figured in prior to the Adopted FY 98-99 figure and will not be a program participant in FY 1999-2000.

PROGRAM CHANGES

- **IMPROVEMENTS** **$171,704**

COMMUNITY REVITALIZATION ACTION GROUP (CRAG) CONTINUED IMPLEMENTATION - NEIGHBORHOOD AND COMMUNITY REVITALIZATION PROGRAM MANAGER

In response to Community Revitalization Action Group (CRAG) recommendations and established Council priorities, this ***improvement*** will provide for the funding of a Program Manger who will be responsible for: (1) administering the new CRAG-related funding program (Community Partnering), (2) implementing the Neighborhood Heritage Initiative, (3) identifying and referring available cultural resources and programs offered by local arts/cultural agencies to the public, (4) identifying and soliciting available non-city resources to support cultural-based revitalization efforts, (5) serving as the office's principal liaison with other city departments, neighborhood/homeowner associations, business and professional associations and other community organizations on collaborative revitalization strategies. This program improvement is partially funded in FY 2000 for nine months at $32,789. Full year funding for FY 2001 will cost $37,469.

COMMUNITY REVITALIZATION ACTION GROUP (CRAG) CONTINUED IMPLEMENTATION- NEIGHBORHOOD HERITAGE INITIATIVE

In response to CRAG recommendations, an ***improvement*** of $119,000 is funded to support a neighborhood heritage pilot program. This initiative will fund four cultural/heritage related projects in neighborhoods poised for public/private revitalization efforts. Projects may range from the development of a neighborhood walking tour to the sponsorship of a neighborhood art exhibit, and may be coordinated in conjunction with existing public/private efforts such as capital improvement projects or commercial corridor plans. The initiative's goals are to maximize and animate public spaces through the collaborative showcasing of a neighborhood's artistic/cultural heritage.

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENT

Funding for this ***improvement*** in the amount of $11,913 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

PROGRAM CHANGES CONTINUED

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $3,614 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

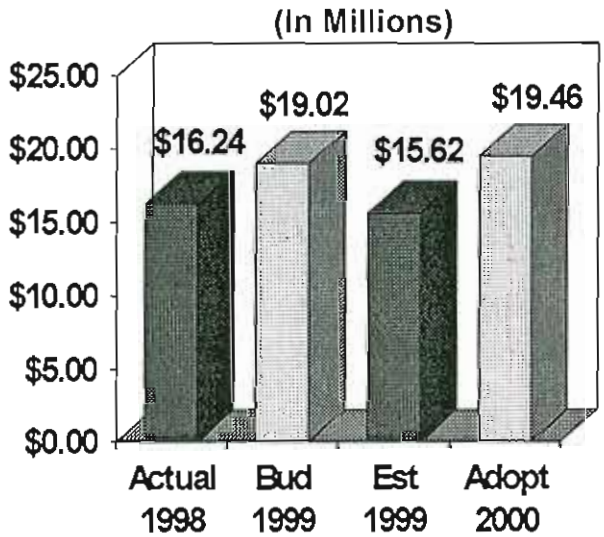
TECHNOLOGY ENHANCEMENTS - ONE-TIME TECHNOLOGICAL IMPROVEMENTS

Continuing the commitment initiated in FY 1996 of improving productivity through technological enhancements, this improvement will set aside resources for comprehensive technological upgrades. Funds in the amount of $4,388 will be included in the FY 2000 budget for these ***one-time technological improvements***. The City will continue to conduct assessments of departmental needs to determine areas where an increase in productivity can be realized through heightened use of computer based technology.

COMMUNITY AND VISITOR FACILITIES FUND EXPENDITURES BY CHARACTER

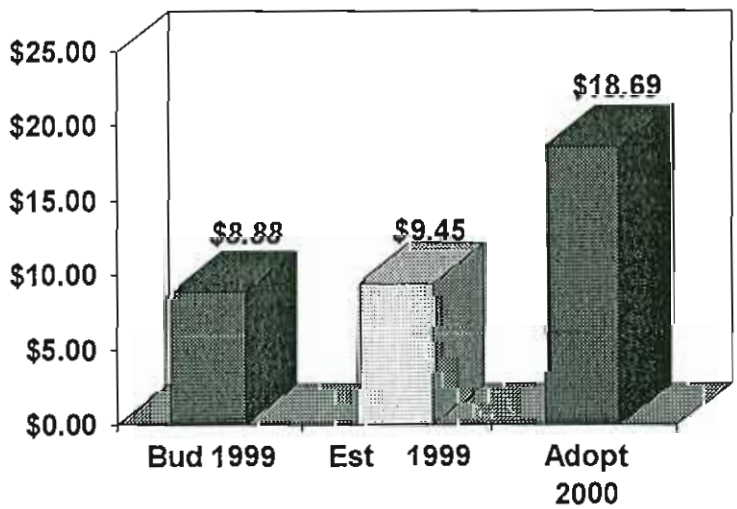
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$540,155	$330,096	$327,948	$371,693
CONTRACTUAL SERVICES	127,189	97,175	96,658	198,205
COMMODITIES	14,589	5,600	6,586	20,900
OTHER	1,250	1,280	1,280	3,160
CAPITAL OUTLAY	3,444	1,650	1,650	12,116
TOTAL EXPENDITURES	**$686,627**	**$435,801**	**$434,122**	**$606,074**
AUTHORIZED POSITIONS	**13**	**7**	**7**	**8**
FULL-TIME EQUIVALENTS	**13.00**	**7.00**	**7.00**	**8.00**

AMOUNT OF NON-CITY DOLLARS LEVERAGED FOR ARTS AGENCIES



» Revenue (corporate/ foundation) used by the arts agencies to meet expenses relating to arts events. In-kind goods and services are not reflected.

NON-CITY CULTURAL TOURISM DOLLARS LEVERAGED FOR EVERY ONE DOLLAR IN CITY FUNDING



OFFICE OF CULTURAL AFFAIRS
GRANT SUMMARY

Available funds from both the National Endowment for the Arts (NEA) and the Texas Commission on the Arts (TCA) may increase beginning in FY 2001. Legislation has been introduced to increase the NEA budget by $10 million, which may increase the Basic State Arts Grant that the TCA receives from the NEA, a portion of which is re-directed to local municipalities. The TCA may also be allocating additional funds to support cultural tourism initiatives at the local level. The Office of Cultural Affairs will position itself to monitor these new funding developments and submit applications as appropriate. **Other Funding Sources:** Beginning in May 2000, the Office of Cultural Affairs has proposed an International Accordion festival, in collaboration with Texas Folklife Resources and Guadalupe Cultural Arts Center. The Office has submitted funding applications to the NEA and Anheuser-Busch, and will submit similar applications to other corporate and private foundations. **Inter-departmental Collaboration:** The Office of Cultural Affairs welcomes and will participate in joint grant applications with other City departments where arts and cultural components are an important program component.

Listed below is a comprehensive listing of all the grants the department of Office of Cultural Affairs is anticipating to receive in FY 2000.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2000
Decentralization - Texas Commission on the Arts		$159,231	$8,331	$159,231	$326,793
Community Program Support		6,610		6,610	13,220
TOTALS		**$165,841**	**$8,331**	**$165,841**	**$340,013**

DECENTRALIZATION - TEXAS COMMISSION ON THE ARTS CULTURAL AFFAIRS

Activity Number:	28-01-01
Division:	Administration
Program Dates:	09-01-99 to 08-31-00
Authorized Positions:	1

PROGRAM DESCRIPTION

The Texas Commission on the Arts funds will be used for the purpose of subgranting to agencies. The Texas Commission on the Arts established a "Decentralization Program" in six major Texas cities which utilizes a per capita base in its funding formula. Local arts organizations are required to apply directly to the City for arts funding. The funds will continue to provide partial support to organizations recommended for funding by the Cultural Arts Board through the regular City funding process.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State - Texas Commission on the Arts	$159,231	$159,231	$159,231
Other - Hotel/Motel	0	7,274	8,331
Other - In-Kind	159,231	159,231	159,231
Total	**$318,462**	**$325,736**	**$326,793**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$6,465	$28,859	$31,851
Contractual	11,964	1,935	
Commodities	800		
Subgranting	140,002	135,711	135,711
In-kind Contribution	159,231	159,231	159,231
Total	**$318,462**	**$325,736**	**$326,793**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of events funded	3,186	3,962	4,025
Output:			
No. of audience members	1,985,027	2,234,464	2,320,270
Amount of non-city funds leveraged	$ 16,242,371	$ 15,624,966	$ 19,456,409
Efficiency:			
Avg. attendance at events	623	564	576
Effectiveness:			
Ratio of city to non-city dollars spent	$1: $6.13	$1: $6.58	$1: $7.55

COMMUNITY PROGRAM SUPPORT — CULTURAL AFFAIRS

Activity Number:	28-01-01
Division:	Administration
Program Dates:	09-01-99 to 08-31-00
Authorized Positions:	0

PROGRAM DESCRIPTION

The Texas Commission on the Arts funds will allow the Office to further implement its plan in supporting Marketing and Audience Development. TCA support will be used to enhance our Cultural Tourism program by researching and consulting with other cultural tourism specialists and programs focusing on multicultural tourism. Funds from the Texas Commission on the Arts will allow the Office to continue to support and expand our Marketing and Audience Development programs in Cultural Tourism.

FUNDING SOURCES AND AMOUNTS

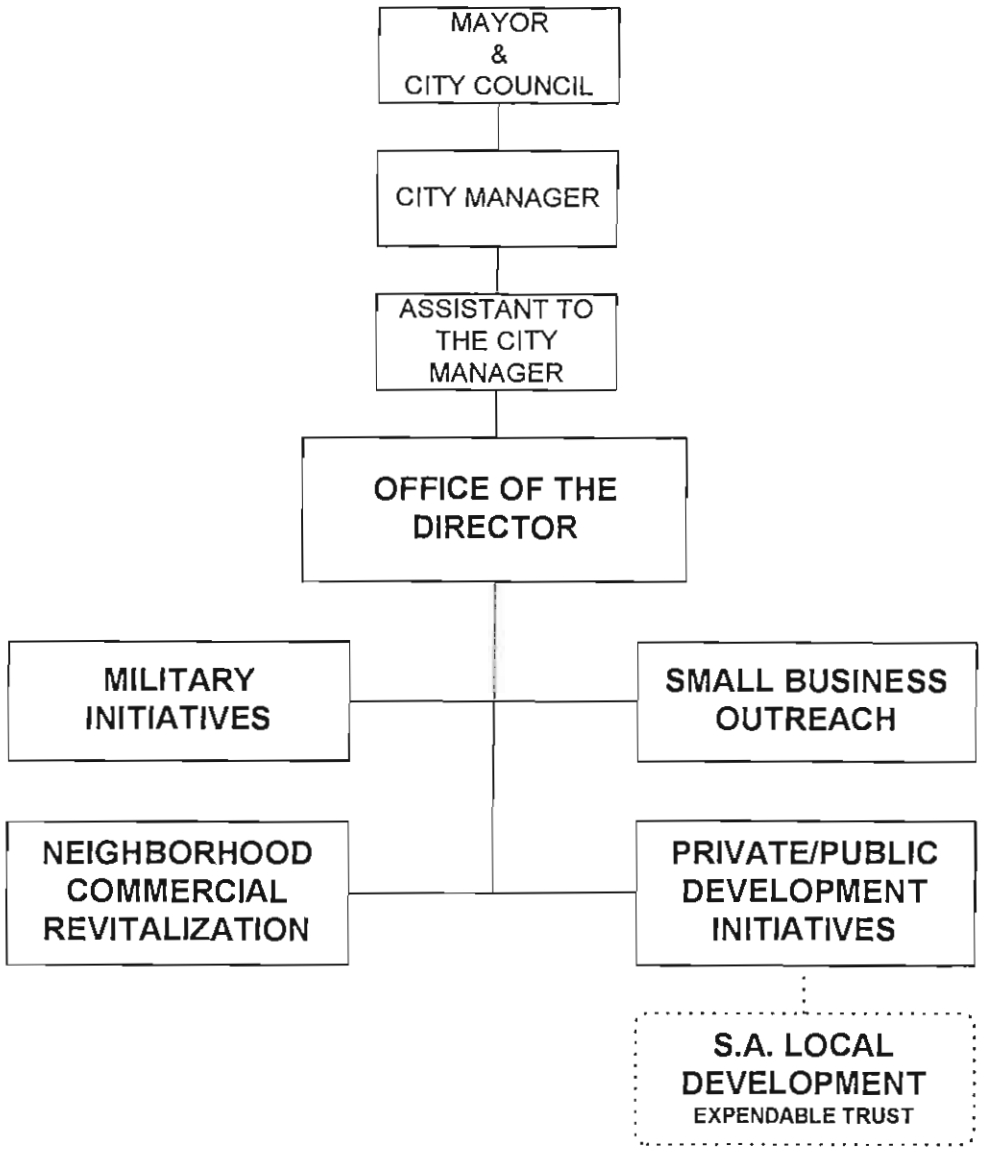
	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State - Texas Commission on the Arts	$6,591	$7,704	$ 6,610
Other - In-Kind	6,591	7,704	6,610
Total	**$13,182**	**$15,408**	**$13,220**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Contractual	$4,394	$3,852	$3,610
Commodities	2,197	3,852	
Travel			3,000
In-Kind	6,591	7,704	6,610
Total	**$13,182**	**$15,408**	**$13,220**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
Amt. Of dollars to complete the AIE Plan	N/A	$3,852	N/A
Amt. Of dollars expended on CT site visits	N/A	$3,852	N/A
Amt. Of dollars from State funding (TCA)	N/A	$7,704	$6,610
Output:			
No. of Arts in Education Plans Distributed	N/A	35	N/A
No. of CT sites to be inspected	N/A	6	N/A
No. of Cultural Week End Packages Sold	N/A	N/A	100
Efficiency:			
Travel cost per CT site	N/A	$642	N/A
Avg. cost per package	N/A	N/A	$189
Effectiveness:			
% of CT sites inspected	N/A	100%	N/A
Gross Revenue per TCA dollar	N/A	N/A	$12.60: $1



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	30.00	$2,236,978
Community Development Block Grant	4.00	576,116
Categorical Grants	3.00	9,929,961
SALDC Trust Fund	4.00	209,347
Capital Projects	0.00	2,450,000
Total Funding	**41.00**	**$15,402,402**

ECONOMIC DEVELOPMENT

GENERAL FUND

MISSION STATEMENT: ***The mission of the Economic Development Department is to initiate and support activities which stimulate more and better jobs and encourage equity and diversity.***

PROGRAM INFORMATION

The Department is divided into five major divisions. The Office of the Director provides administrative and programmatic oversight. The Economic Development Division provides services to stimulate local business retention and recruitment. The Small Business Outreach Division provides programs and services such as the Small Business Economic Development Advocacy and the Procurement Technical Assistance Programs which provide government contracting opportunity services. The Neighborhood Commercial Revitalization Division provides programs and services which facilitate reinvestment in the revitalization of downtown and commercial neighborhoods. The Military Initiatives Division provides coordination and support to existing military installation to optimize conversion opportunities to protect, enhance and create employment and business opportunities. The Department also administers the Business Assistance Focus Center which provides business start-up information and business technical assistance, and the San Antonio Local Development Company (SALDC) which provides small business loans to new and expanding businesses.

GOALS & OBJECTIVES

- Create more and better jobs by leveraging our targeted industries that focus on and encourage economic drivers in which San Antonio has a competitive advantage.
- Promote a robust job creation environment by facilitating business development through the promotion of entrepreneurialism, business retention & expansion and business attraction.
- Promote economic leveraging for a more vibrant economy through economic incentive programs that provide increased access to capital, a quality workforce and key infrastructure investment for economic driver industries.
- Encourage economic equity and diversity through the promotion of neighborhood commercial revitalization and contracting opportunities for small, minority and women-owned businesses.
- Coordinate economic development strategic planning efforts with economic development organizations and the community to better understand and improve market opportunities for the business community.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of Positions	25	28	28	30
General Fund Budget	$1,269,086	$1,825,722	$1,775,243	$2,236,978
No. of Jobs Lost Due to Base Realignment and Closures (cumulative)	2.759	5.866	7.957	9.649
Output:				
No. of New Jobs (Announced by Prospects) [1]	3,383	3,967	4,518	3,340
No. of Jobs Created/Retained	3,186	5,681	6,113	4,775
No. of Direct Defense Conversion Jobs Created/Retained (cumulative)	1,746	3,519	4,129	5,176
No. of Clients/Businesses Served	1,895	2,498	2,258	2,325

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output continued:				
No. of Prospect Announcements	7	8	9	9
No. of First Point Clients Served	3,116	3,200	3,190	3,250
SBE Contracting Dollars	$117,624,072	$69,750,000	$110,420,210	$72,000,000
MBE Contracting Dollars	$44,128,829	$33,015,000	$36,787,205	$34,080,000
WBE Contracting Dollars	$17,819,634	$16,120,000	$18,809,446	$16,640,000
AABE Contracting Dollars	$3,462,216	$2,294,000	$3,880,588	$2,400,000
Total Contracting Dollars	$165,800,528	$155,000,000	$183,936,023	$160,000,000
No. of SALDC Loans Approved	41	38	38	42
No. of Inner City SALDC Loans	22	N/A	18	29
Amount of Inner City Loans Approved	$2,308,600	N/A	$2,680,700	$3,100,000
Total Amount of SALDC Loans Approved	$8,768,000	$8,000,000	$8,250,000	$8,850,000
Total No. of SALDC Loans Serviced	121	130	140	160
Total SALDC Loan Portfolio	$24,969,300	$26,500,000	$30,750,000	$37,500,000
Private Leverage Through SALDC Loans	$18,298,867	$13,400,000	$16,500,000	$17,500,000
New City Taxes Generated through SALDC Loans	$82,190	$72,000	$74,250	$76,500
No. of Tax Phase-In Projects Approved	0	5	5	5
Private Investment Generated by Tax Phase-In Projects	$0	$189,000,000	$346,746,000	$87,000,000
Non-Abated Property Tax Revenue Generated by Tax Phase-In approved[1]	$0	$255,107	$640,813	$100,883
No. of NCR Projects Coordinated	N/A	10	11	15
Private Investment in NCR Projects Areas	N/A	$825,000	$312,500	$825,000
No. of Downtown Projects Coordinated	12	6	6	12
Potential New Value of Downtown Projects Coordinated	$331,500,000	$174,003,673	$310,900,000	$328,900,000
Efficiency:				
Cost Per Job Created/Retained	$573	$321	$299	$382
Cost Per Job Business/Client Served	$963	$731	$809	$785
Percent Awarded to SBE	70.9%	45%	60%	45%
Percent Awarded to MBE	26.60%	21.3%	20.0%	21.3%
Percent Awarded to WBE	10.70%	10.4%	10.2%	10.4%
Percent Awarded to AABE	2.10%	1.50%	2.10%	1.50%
Effectiveness:				
Avg. No. Jobs Created by Prospect Announcements	483	496	502	371

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Effectiveness continued:				
Avg. No. Jobs Created per Tax Phase-In Approved	0	300	844	414
Jobs Created as a % of Jobs Lost to Base Realignment and Closure	63.3%	60.0%	50.4%	52.4%
Percent of Inner City Loans Approved	53.7%	N/A	47.4%	57.2%
SBE Percent of Goal	158%	100%	133.3%	100%
MBE Percent of Goal	125%	100%	93.9%	100%
WBE Percent of Goal	103%	100%	98.1%	100%
AABE Percent of Goal	141%	100%	142%	100%

EXPLANATORY INFORMATION

[1] Estimated FY 98-99 figure includes downtown hotel project.

PROGRAM CHANGES

- **IMPROVEMENTS** **$534,073**

COMMUNITY REVITALIZATION ACTION GROUP (CRAG) CONTINUED IMPLEMENTATION - INNER CITY REVOLVING LOAN FUND

This ***improvement*** of $250,000 will establish an Inner City Revolving Loan Fund to encourage business development in inner city areas. Existing and new inner city businesses planning to expand and/or redevelop will be eligible to apply for funding through this program. Whereas inner city establishments may not qualify through other existing loan programs, through the development of this program's special loan criteria, inner city establishments will be eligible for loan awards. In addition to providing loans, funds will also serve as a leverage mechanism in acquiring additional Federal and private funding for inner city redevelopment. For example, the Federal Community Development Financial Institution Program (CDFI) will match one-to-one non-federal funds to target economically distressed areas. This program will therefore allow the City's $250,000 investment to leverage an additional $250,000 in federal funds for additional lending purposes. A recurring amount of $250,000 is anticipated over the next three years in order to reach a total City investment of $750,000.

BIO-TECH BUSINESS INCUBATION/BUSINESS ATTRACTION - SMALL BUSINESS TECHNOLOGY INCUBATOR DEVELOPMENT STUDY

This ***one-time improvement*** of $100,000 will support the development of a feasibility study for establishing a biotechnology incubator in San Antonio, similar to the successful incubator established in Austin. The first component of the study will determine which specific San Antonio high-tech industries have the capacity to sustain such an incubator and offer the greatest potential to San Antonio to gain a competitive market advantage. The second component of the study will be the development of a business plan for the incubator.

PROGRAM CHANGES CONTINUED

BUSINESS ATTRACTION - SPECIAL PROJECTS OFFICER

This ***improvement*** will provide General Fund and Community and Visitor Facilities funding for a Special Projects Officer. This position will solely be dedicated to working on coordinating visitor industry development projects and related downtown development projects. First year funding of the position at nine months is $34,073, with the General Fund and Community and Visitor Facilities Fund contributing equally. The position's second year cost will be $40,352.

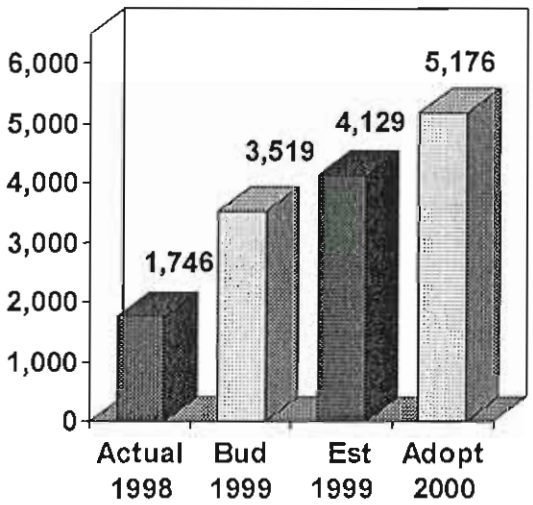
MILITARY INITIATIVES - BROOKS AIR FORCE BASE EFFICIENCY PROJECT

A ***one-time improvement*** of $150,000 is funded in order to aid in securing professional services that will assist department staff and the Brooks Opportunities Task Force with the development of a Brooks business plan with the Air Force. Funding will also serve as a leverage for an additional $200,000 in Federal Economic Development Administration (EDA) Funds which will also be applied to the development of the business plan.

GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$1,012,693	$1,181,235	$1,129,360	$1,316,762
CONTRACTUAL SERVICES	201,555	611,737	608,115	884,222
COMMODITIES	20,713	13,899	19,405	22,954
OTHER	24,150	7,030	7,030	10,480
CAPITAL OUTLAY	9,975	11,821	11,333	2,560
TOTAL EXPENDITURES	**$1,269,086**	**$1,825,722**	**$1,775,243**	**$2,236,978**
AUTHORIZED POSITIONS	**25**	**28**	**28**	**30**
FULL-TIME EQUIVALENTS	**25.00**	**28.00**	**28.00**	**30.00**

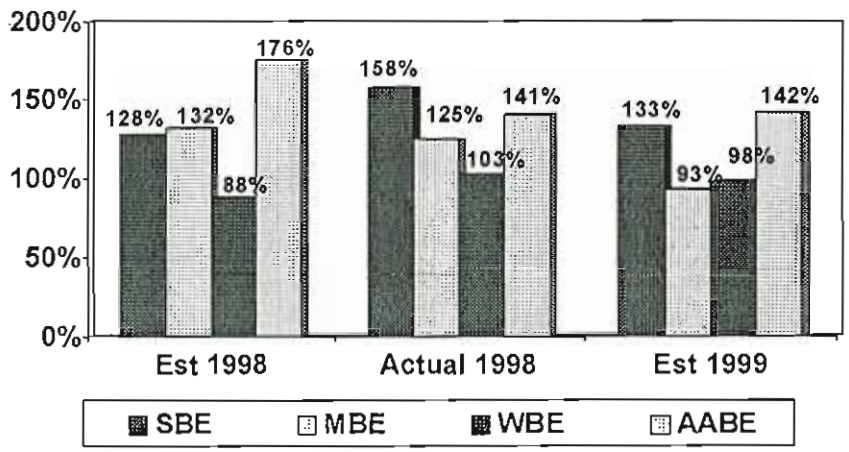
NUMBER OF DIRECT DEFENSE CONVERSION JOBS CREATED/RETAINED (Cumulative)



» Number of jobs created / retained through the efforts of the Economic Development Department and the Greater Kelly Development Corporation through the application of economic incentive programs.

PERCENT OF GOAL FOR CONTRACTS AWARDED

SBE - Small Business
MBE - Minority Business
WBE - Women Owned Business
AABE - African American Business



ECONOMIC DEVELOPMENT
GRANT SUMMARY

The Procurement Technical Assistance grant is subject to renewal every two years. This department has received this grant for the last ten years. Both the Economic Defense Conversion Program and the Defense Economic Adjustment Program grants are one-time grants. Future funding is dependent on Federal & State legislative allocations.

Listed below is a comprehensive listing of all the grants the department of Economic Development will/is anticipating to receive in FY 1999-2000.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2000
TDED - Defense Economic Adjustment Program	$3,800,288			$3,800,288	$7,600,576
EDA - Defense Conversion Program	1,517,085		5,695	500,000	2,022,780
DOD - Procurement Technical Assistance Grant	149,950		156,655		306,605
Total	**$5,467,323**		**$162,350**	**$4,300,288**	**$9,929,961**

PROCUREMENT TECHNICAL ASSISTANCE — ECONOMIC DEVELOPMENT

Activity Number:	16-02-03
Division:	Small Business Outreach
Program Dates:	10-01-99 to 9-30-00
Authorized Positions:	3

PROGRAM DESCRIPTION

The Procurement Technical Assistance (PTA) promotes economic development and business retention by assisting small businesses to competitively obtain government procurement contracts. The PTA administers the City's Cooperative Agreement with the U. S. Department of Defense (DOD) to provide services in the San Antonio area and twelve surrounding counties. The program assist businesses to develop the knowledge, processes and systems to effectively interface, diversify markets and competitively obtain contracts with all federal, state and local governments agencies. This activity helps to stimulate job creation, increase in tax base and also supports the City's Small, Minority & Women-owned procurement goals.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - U.S. Department of Defense	$148,020	$149,950	$149,950
City In-Kind Match	173,146	159,486	156,655
City Cash Carryover	0	15,724	0
Total	**$321,166**	**$325,160**	**$306,605**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$272,210	$265,375	$268,210
Contractual	36,304	41,020	29,988
Commodities	3,276	3,700	1,700
Other Expenditures	6,618	6,700	6,707
Capital Outlay	2,759	8,385	0
Total	**$321,166**	**$325,160**	**$306,605**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Output:			
No. of Business/clients served	650	900	950
No. of Business Inquires	6,440	6,440	6,440
No. of Contracts Awarded	556	610	400
PTA clients contracting dollars	$26,525,000	$36,000,000	$28,000,000
Efficiency:			
Cost per contract awarded	$578	$533	$767
Cost per business/clients served	$494	$361	$323
Effectiveness:			
Average contract dollars per contracts awarded	$47,707	$59,016	$70,000

1996 DEFENSE CONVERSION PROGRAM — ECONOMIC DEVELOPMENT

Activity Number:	16-01-05
Division:	Military Initiatives
Program Dates:	08-01-96 to 09-30-01
Authorized Positions:	0

PROGRAM DESCRIPTION

The City of San Antonio has been awarded a $4,100,000 grant in Economic Development Administration funds under the 1995 Defense Conversion Assistance Program. This award requires a match of $1,366,666 in non-federal funds. The EDA funds have been used to establish an umbrella grant for the City of San Antonio. The proposed $4.1 million economic revitalization grant will consist of five sub-grants. All sub-grants will be related to the assistance of workers at Kelly AFB, contractors, and local businesses directly impacted by the privatization and realignment of Kelly AFB.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - Economic Development Administration	$571,333	$1,770,002	$1,517,085
Other - City In-Kind	21,796	4,793	5,695
Other - University of Texas at San Antonio In-Kind	173,242	85,471	
Other - Alamo Community College District In-Kind		500,000	
Other - Greater Kelly Development Corporation In-Kind			500,000
Total	**$766,371**	**$2,360,266**	**$2,022,780**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$49,554	$13,200	$17,085
Contractual	1,995	207	
Commodities	59	182	
Sub-grants	519,725	1,756,413	1,500,000
Matching Funds	195,038	590,264	505,695
Total	**$766,371**	**$2,360,266**	**$2,022,780**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
EDA Defense Sub-Grants Awarded (cumulative)	4	5	5
Output:			
EDA Defense Sub-Grants Completed (cumulative)	1	3	5
Efficiency:			
Percent of EDA Sub-grants Projects Completed	25%	60%	100%

1998 DEFENSE ECONOMIC ADJUSTMENT PROGRAM ECONOMIC DEVELOPMENT

Activity Number:	16-01-01
Division:	Military Initiatives
Program Dates:	07-01-98 to 08-31-00
Authorized Positions:	0

PROGRAM DESCRIPTION

The City of San Antonio has been awarded a $8 million in Texas Department of Economic Development (TDED) funds under the Defense Economic Adjustment Assistance Grant (DEAAG) Program. This award requires a local match of $8 million. The TDED funds have been used to establish sub-grants for the infrastructure projects related to the redevelopment of Kelly Air Force Base. The $8.0 million in economic revitalization grants consist of three sub-grants. All sub-grants are related to the assistance of workers at Kelly AFB, contractors and local businesses directly impacted by the privatization and realignment of Kelly AFB.

FUNDING SOURCES AND AMOUNTS

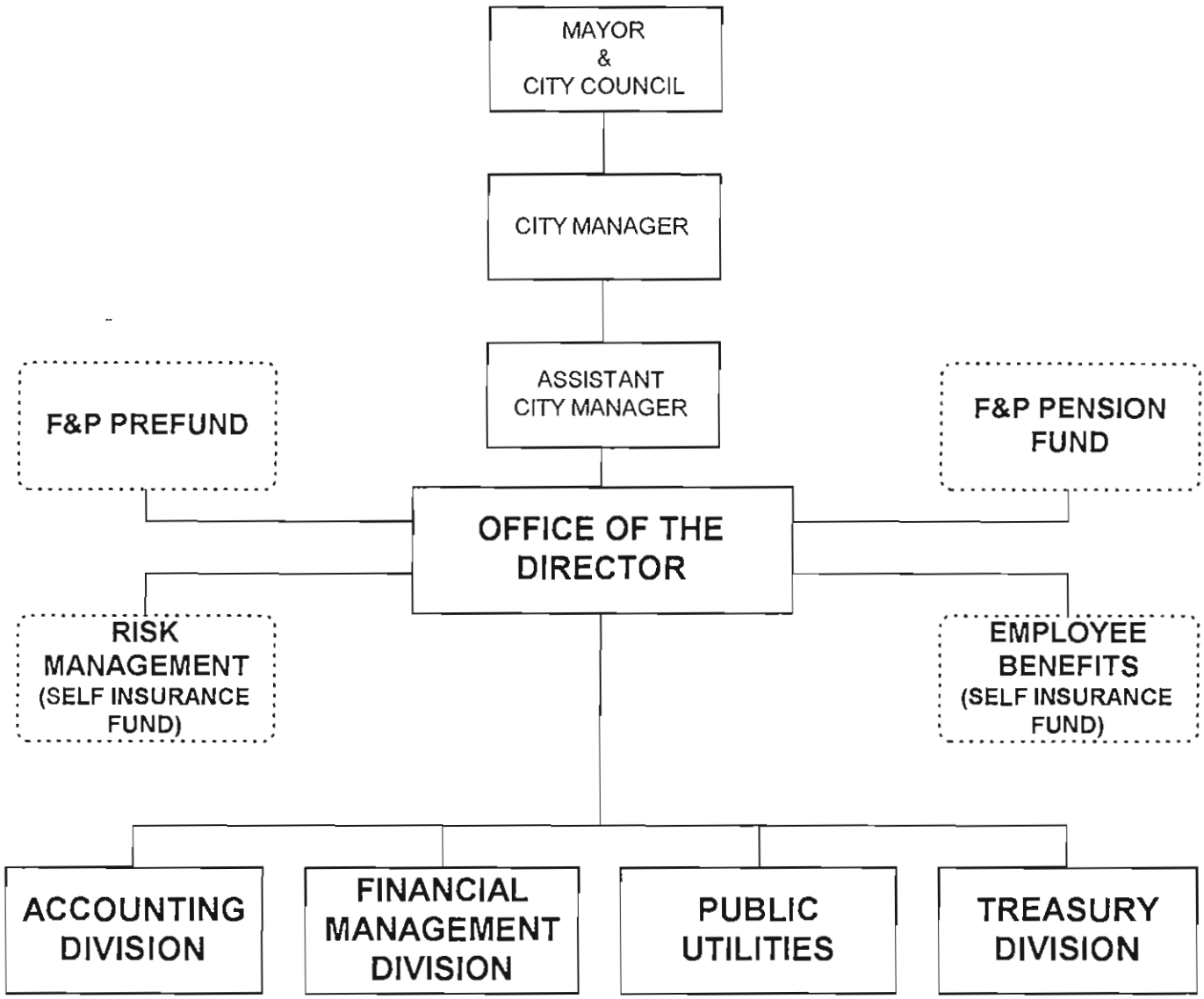
	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
TDED - Defense Economic Adjustment Assistance			
Modernization of Building 375	$448,033	$1,551,967	$ 0
Potable Water Distribution System	44,412	1,155,300	800,288
Construction of an Administration Facility	0	1,000,000	1,000,000
Construction of a Logistics/Distribution Center	0	0	2,000,000
Other - Grant Match:			
Greater Kelly Development Corporation	448,033	2,551,967	3,000,000
Bexar Metropolitan Water District	44,412	1,155,300	800,288
Total	**$984,890**	**$7,414,534**	**$7,600,576**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Sub-grants	$492,445	$3,707,267	$3,800,288
Matching Funds	492,445	3,707,267	3,800,288
Total	**$984,890**	**$7,414,534**	**$7,600,576**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
TDED Sub-Grants Awarded (cumulative)	4	4	4
Output:			
TDED Sub-Grants Projects Completed (cumulative)	0	1	4
Efficiency:			
Percent of TDED Sub Grant Projects Completed	0%	25%	100%



FINANCE

APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	86.00	$6,360,184
Self Insurance Employee Benefits Fund	2.00	*
Self Insurance Worker's Compensation	4.00	*
Community Development Block Grant	1.00	55,000
Total Funding	**93.00**	**$6,415,184**

* Appropriation totals for these positions appear in their respective funds.

FINANCE

GENERAL FUND

MISSION STATEMENT: The Department of Finance has the fiduciary responsibility to safeguard the City's financial assets and manage it's financial resources in accordance with the goals of the City Council, City Manager and in compliance with applicable laws and generally accepted accounting and financial principles.

PROGRAM INFORMATION

The Department of Finance is responsible for accounting and management of the City's financial assets and resources, and financial oversight of public utilities, in accordance with the goals established by the City Council, City Manager and in compliance with applicable laws, principles, rules and regulations promulgated by regulatory agencies of the municipal finance and public utility industries. The Department supports all City departments and agencies by providing comprehensive financial services, including accounting, treasury management, banking, debt administration, property tax administration, and investment portfolio management, along with the coordination and implementation of related internal controls. Responsibilities also include financial oversight of all public utilities in San Antonio. The Department also provides financial oversight for the City's Liability Program, Workers Compensation Program, Employee Benefits Programs, Fire and Police Pension Fund, and the Fire and Police Prefund Health Program. The Department is organized into five divisions: Financial Management, Public utilities, Accounting, Treasury and Administrative.

GOALS AND OBJECTIVES

- Preserve and proactively manage issues affecting the City's largest revenue sources and to meet additional demands and challenges resulting from an increasingly complex and changing municipal finance and utility environment.
- To continue applying and assessing resources in order to sustain the Department's ability to perform its responsibilities which includes safeguarding the City's assets, preparing and maintaining the accounting and financial records of the City, supervision of all public utilities and maximizing efficient use of City funds, while minimizing financial risk.
- Improve the quality, efficiency and effectiveness of financial services through continued enhancement of systems, policies, procedures and processes, and timely reporting of mandated and decision making reports.
- Enhance the quality and efficiency by which financial services are delivered to City departments, outside governmental agencies, vendors, and citizens by surveying customers semi-annually on departmental performance.
- Continued Finance Department involvement in all City projects by taking a proactive role in providing technical financial analysis and assistance to the City Manager's Office and all City departments and agencies.
- To ensure compliance with current accounting rules and regulations pronounced by regulatory entities.
- To continue to provide professional education and training to ensure that staff is abreast of industry issues, technological advancements and changes in order to provide customers, including City departments and agencies, core financial services in a professional and efficient manner.
- To successfully begin the process to upgrade the City's Financial Management System to the latest technology.
- Provide continuous computer modeling and analysis to the City's Debt Management Plan to assist in strategic financial planning for the long-term financing needs of the City.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of Tax Accounts Collected by Contract[1]	366,230	373,930	374,175	381,635
No. of Revenue Contracts Administered	624	650	820	950
Investment Portfolio Value-at-cost (millions)	$490.0	$525.0	$522.0	$535.0
Principal Amt. Of General Bonded Indebtedness (millions)[2]	$734.0	$749.0	$755.0	$779.2
Principal Amt. Of Revenue Indebtedness (millions)	$301.0	$297.0	$297.0	$292.0
Hrs. Dedicated to processing Customer Complaints	680	700	400	370
No. of Funds Accounted for	60	60	62	62
No. of Utility complaints received.	820	890	750	700
No. of Accounts Payable Vendors Served	13,424	21,500	14,000	15,500
No. of Component Units Reported on	11	11	11	11
No. of Accounting Staff Hours on Annual Audit	7,570	7,500	7,247	7,200
Amt. of Certificates of Obligation (millions)	$67.0	$91.0	$97.0	$97.6
% of Certificates of Obligation	9.18%	12.12%	12.80%	12.52%
Hrs. devoted to Telecomm. contract negotiations	2,154	500	240	180
Output:				
Amt. of Current Property Tax Revenue Deposits (millions)[1]	$167.895	$176.130	$176.372	$182.921
Amt. of Tax Office Non-Property Tax Revenue Deposits (millions)	$73.720	$75.850	$80.500	$82.500
No. of On-Site License Inspections	2,296	4,500	4,500	4,750
No. of Non-Escrow Taxpayers paying at Sub-Station[3]	15,253	18,852	2,218	12,720
Number of Coin-operated Amusement Machines Sealed	527	N/A	500	525
No. of Regulatory Filings	56	57	62	60
No. of Checks Issued (Excludes payroll)	56,616	55,000	55,100	55,150
No. of Telecomm. Contracts negotiated	4	3	2	2
No. of Utility Contracts monitored	11	19	12	13
No. of Utility Complaints resolved	738	800	702	667
Efficiency:				
No. of Customers Served per Treasury Cashier per month	2,055	1,150	1,800	1,870
No. of Vouchers processed per Accounts Payable Clerk per month	1,042	764	1,200	1,300
No. of Transactions per Accountant per month	1,654	1,900	1,700	1,700
No. of hours per Telecommunication Contract Negotiation	538	167	120	90
No. of hours per Utility Customer complaint	0.83	0.79	0.53	0.53
Value of Investment Trades-Cost Basis (billions)	$3.62	$2.50	$3.20	$2.50

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Effectiveness:				
Current Property Tax Collection Rate[1]	98.42%	97.50%	97.50%	97.50%
% of Non-Escrow Taxpayers Served by Sub-Stations	9.91%	12.00%	1.41%	8.00%
Turnaround time on month-end closing (working days)	10	9	10	9
Turnaround time for Comprehensive Annual Financial Report completion (CAFR) (days)	167	151	168	123
Avg. Life of General Bonded Indebtedness at FYE (Years)	8.60	8.24	8.21	7.84
Avg. Cost of Financing General Obligation Debt at FYE[4]	5.58%	5.68%	5.46%	5.48%
Tax Exempt Debt[5]	5.52%	5.62%	5.41%	5.44%
Taxable Debt[6]	7.30%	7.34%	7.34%	7.29%
Additional Telecomm Utility revenue negotiated[7]	$2.3 Mil	$2.3 Mil	$2.335 Mil	$2.405 Mil
% of Utility complaints resolved	90%	90%	93%	95%
% of survey respondents ranking department services from "Good to Excellent"	N/A	N/A	N/A	90%

EXPLANATORY INFORMATION

[1] The Adopted amounts for FY 1999-2000 are based on staff estimates. The Bexar County Tax Office is currently responsible for collection of City property taxes.

[2] Principal amount of General Obligation Bonds and Certificates of Obligation secured by ad valorem taxes, outstanding at fiscal year end including Parking, Golf Courses, Solid Waste and Self Supporting Funds.

[3] Consolidated revenue collection point for billing and payment of rents, application fees, overpayments, leases, concessionaire, taxes, EMS services, permits and returned check fees.

[4] The average rate of interest on all outstanding general obligation bonds and certificates of obligation secured by ad valorem taxes, as of fiscal year end, combining both tax-exempt and taxable indebtedness.

[5] The average rate of interest on the tax-exempt portion of City indebtedness secured by ad valorem taxes, as of fiscal year end.

[6] The average rate of interest on the taxable portion of City indebtedness secured by ad valorem taxes, as of fiscal year end.

[7] Telecommunications contract renegotiations in 1997 that increased revenue receipts by $2 million in the base year and incremental increases over the base year for five years. New contract produces in excess of $2 million yearly based upon negotiation formula.

PROGRAM CHANGES

- **IMPROVEMENTS** **$281,133**

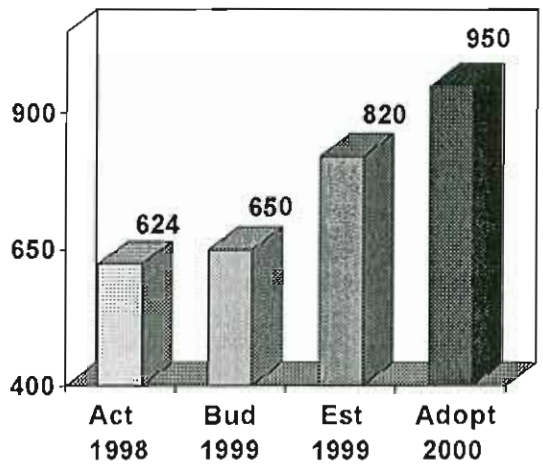
TECHNOLOGY ENHANCEMENTS - NEW FINANCIAL MANAGEMENT SYSTEM COORDINATORS

This ***improvement*** is a collaborative effort among City departments and will continue the program of replacing the City's financial management system. Six positions will be added City-wide to assist in the development and implementation of the new system. An additional $200,000 will be appropriated to continue the study-phase of the program initiated in the FY 1999 Budget. The cost to the General Fund for two positions will be $81,133 in FY 2000 and will be included with contributions from other Funds within the City, for a total improvement of $281,133. The six positions will act as departmental liaisons within assigned departments assessing departmental financial management system needs and informing departments on the project's current status. In the Finance Department, one Deputy Controller position will be added with nine months funding and one Special Projects Coordinator at six months funding. The Deputy Controller will provide the City with the necessary management to direct, plan, design and implement the system. Four additional Special Project Coordinators will be added as part of this improvement. One for six months funding in the Budget & Employee Services Department and one each funded for three months in the Public Works, Aviation and Purchasing Departments.

GENERAL FUND EXPENDITURES BY CHARACTER

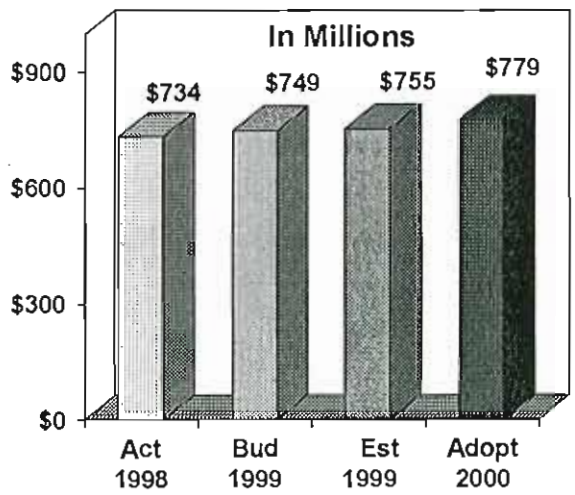
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$3,123,888	$3,291,452	$3,224,653	$3,518,428
CONTRACTUAL SERVICES	1,800,703	2,527,822	2,541,416	2,745,827
COMMODITIES	78,811	55,963	57,282	58,053
OTHER EXPENDITURES	37,760	32,890	32,890	28,550
CAPITAL OUTLAY	24,725	1,352	14,850	9,326
TOTAL EXPENDITURES	**$5,065,887**	**$5,909,479**	**$5,871,091**	**$6,360,184**
AUTHORIZED POSITIONS	**102**	**84**	**84**	**86**
FULL-TIME EQUIVALENTS	**102.00**	**84.00**	**84.00**	**86.00**

NO. OF REVENUE CONTRACTS



» The number of contracts between the City and outside entities (e.g. La Villita and River Walk vendors).

GENERAL BONDED INDEBTEDNESS



» Principal amount of General Bonded Indebtedness outstanding at fiscal year end.

FIRE

APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	1,143.00	$87,213,025
EMS-Special Revenue Fund	341.00	31,430,486
Categorical Grants	0.00	545,817
Capital Projects	0.00	5,831,000
Total Funding	**1,484.00**	**$125,020,328**

FIRE DEPARTMENT

GENERAL FUND

MISSION STATEMENT: To minimize and prevent injury, loss of life and property from fire and other natural and man-made disasters through community prevention, education, training of personnel, and well-maintained equipment and optimum distribution of resources

PROGRAM INFORMATION

The Fire Department provides fire prevention, suppression, first responder, and rescue services to the public. The department conducts inspections for building safety, issues permits, investigates fires of suspicious nature, maintains firefighting apparatus and equipment, receives and dispatches alarms, trains departmental personnel, conducts community education, and coordinates the emergency preparedness effort of the City.

GOALS & OBJECTIVES

- To focus on long range planning in order to ensure that the highest possible level of Fire and EMS services are provided to the citizens of our community

- To ensure appropriate levels of staffing in order to provide for the safety of the community
  - By providing four person staffing in FY 2000 on 38 of the City's 46 pumpers
  - By improving applicant processing in order to fill vacant positions quickly, while maintaining the Department's high standards

- To enhance the Department's facilities and equipment in order to reduce injuries and maintenance costs
  - By continuing a facilities maintenance plan to replace and renovate fire stations
  - By replacing and maintaining support vehicles and supplies through the implementation of a fleet management system

- To optimize area coverage and provide better fire services
  - By adding and strategically locating fire fighting companies
  - By working closely with all City departments in new and expanding areas

- To enhance department operations
  - By utilizing civilian support staff to optimize productivity of uniformed staff
  - By implementing safety and wellness programs

- To provide for the safety and welfare of the community
  - By inspecting buildings to detect and eliminate fire and safety hazards
  - By educating the public on fire safety
  - By intervening in the fire-setting behavior of children

- To improve the efficiency of the workforce
  - With the use of new technology

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of fire fighting authorized positions	1,010	1,031	1,032	1,055
No. of fire fighting authorized apparatus	95	98	100	102
No. of vehicles maintained by fire service shops	190	195	195	201
No. of incoming calls to dispatch center[1]	262,531	262,873	311,000	326,550
No. of pumpers with minimum 4 person staffing[2]	34.3/44	36/45	36/45	38/46
Output:				
No. of total incidents	53,339	56,498	55,257	57,174
No. of structure fires	1,333	1,410	1,181	1,210
No. of other fire responses	5,398	4,820	4,745	4,092
No. of assist EMS responses[3]	26,256	28,687	27,768	29,280
No. of other incidents	13,210	14,431	13,995	15,177
No. of false alarms	7,142	7,150	7,567	7,415
No. of persons receiving fire safety education[4]	137,692	131,289	90,187	126,261
No. of children contacted by Juvenile Fire Setter Program[4]	26,761	31,156	25,560	25,000
No. of incidents of juvenile fire setters	232	186	191	157
No. of juvenile fire setters referral/counseled	137/110	145/122	108/80	105/75
No. of firefighter/fire cadet training hours	175,680	247,230	247,200	260,250
No. of inspections conducted	11,039	12,004	11,200	11,580
Efficiency:				
Operating expenditures per capita[5]	$69.09	$73.06	$73.50	$73.85
Avg. no. of vehicles serviced per day	13	15	16	17
Avg. no. of investigations conducted per arson investigator	94	115	96	100
Avg. no. of hrs. of in-service training received per firefighter	192	195	186	200
Effectiveness:				
Average response times (minutes)	4.77	4.68	4.53	4.40
Dispatch to Response	0.98	0.99	0.94	0.94
Response to Arrival (travel time)	3.79	3.69	3.59	3.46
% Of Calls < 4 minutes travel time	70.1%	71.2%	72.7%	74.1%
% Of Calls < 5 minutes travel time	85.1%	84.9%	87.1%	87.3%
% Of Calls < 6 minutes travel time	90.7%	91.8%	93.6%	93.8%
Structure fires per 1,000 occupancies - residential single family	4.83	5.14	4.31	4.41

EXPLANATORY INFORMATION

[1] All Fire and EMS calls are included in the "number of calls to dispatch center." In addition, all duplicate calls as well as some non-emergency calls such as calls from the media are also included in this measure. The projected increase is also due to the correction of a computer error, which did not allow the capture of all incoming calls.

[2] FY 1997-1998 data represents an average of the pumpers with a minimum of four person staffing between January and October.

[3] The projected increase of assist EMS calls in FY 2000 is attributed to a change in departmental policy which dispatches "first responder units" to calls projected to exceed six minutes travel time for EMS units.

[4] The decline in both the public education and juvenile fire setter measures is due in part to a transition of both personnel and work location that took place in FY 1998-1999. The decrease in juvenile firesetter incidents also mirrors the decreasing national trend in juvenile firesetter incidents.

[5] The operating expenditure per capita measure is based on the department's operating expenditures divided by the City's population. Population estimates are as of January 1st of each fiscal year and are provided by the Planning Department

PROGRAM CHANGES

♦ **IMPROVEMENTS** **$1,748,878**

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - DECENTRALIZATION TECHNOLOGY

This ***improvement*** will increase the efficiency and effectiveness of the Fire Prevention function of the Fire Department through decentralization of the department's inspection personnel and the addition of several technological enhancements. These improvements will improve development services by allowing staff to conduct inspections in a more timely manner and accomplish more inspections in a day. Seven laptop computers, cellular phones, pagers, and digital cameras will allow Fire Prevention personnel to directly upload their assigned inspections for the day and download the results into the City's mainframe computer. Inspectors will also be able to receive inspection requests on laptop computers with all applicable permit information and will have access to Fire Code text. The FY 2000 cost of $78,463 includes one-time costs of $66,493 for computers and associated equipment.

PUBLIC SAFETY MASTER PLANS - REPLACE ONE LADDER TRUCK, FIVE PUMPERS, AND ADD ONE BRUSH TRUCK

This ***Fire Master Plan improvement*** provides for the addition of $35,267 for three months funding of a five-year lease/purchase arrangement for the replacement of one aerial ladder truck, $131,868 for three months funding of a three-year lease/purchase arrangement for the replacement of five pumpers, and $207,761 for the outright purchase of one additional brush truck and associated equipment. This improvement will also place all of these vehicles in the City's vehicle replacement program. In addition, it will expand the brush truck fleet from seven to eight. This improvement continues the Fire Department's strategy, initiated in FY 1997, of reducing the age of firefighting apparatus. The FY 2000 cost for this purchase will total $374,895.

PROGRAM CHANGES CONTINUED

PUBLIC SAFETY MASTER PLANS - REPLACE MOBILE DATA TERMINALS WITH LAPTOPS

This ***Fire Master Plan improvement*** will to provide $502,944 to replace 40 Mobile Data Terminals (MDT's) with portable and rugged Cellular Digital Packet Data (CDPD) laptop computers. The FY 2000 replacement of 40 MDT units will initiate the first year of a three year program to replace a total of 120 MDT's. The CDPD units will provide firefighters in the field with enhanced technological capabilities such as access to expanded incident data, a direct link to the Computer-Aided Dispatch System, and the capability for in-vehicle mapping. In recognition of the short life associated with technological equipment and the significant cost associated with such equipment, $79,424 is included as the first-year cost of placing the 40 CDPD units in the City's equipment replacement program.

PUBLIC SAFETY MASTER PLANS - ADD MEDIUM RESCUE EQUIPMENT

This ***Fire Master Plan improvement*** provides for the addition of $61,080 in one-time funding to equip two trucks located in strategic areas of the City with specialized rescue equipment such as inflation hoses, rescue ropes, and low pressure lifting bags. This improvement is designed to expand the Fire Department's ability to respond to major incident extrications. In FY 2001, as the second and final phase of this program, two additional trucks will be equipped with similar equipment. Currently, the Technical Rescue Team (TRT) alone has the specialized equipment and trained personnel to rescue victims from vehicle rollover accidents. This improvement will augment the efforts of the TRT by making a total of three units available to respond to these incidents in FY 2000 and a total of five units in FY 2001.

PUBLIC SAFETY MASTER PLANS - ADD FOUR FIRST RESPONDER VANS

This ***Fire Master Plan improvement*** will add four first responder vans to the Fire Department's fleet. First responder vans are used to provide emergency medical assistant for patient basic life support. These vans are sent instead of sending a pumper. This deployment strategy reduces maintenance costs and allows the pumper to remain at the fire station available to respond to another call. This improvement is part of a larger program to expand the Fire Department's fleet of first responder vans by four in FY 2000, two in FY 2001, and two in FY 2002. The program will ultimately expand the first responder van fleet from ten to 18 and will place a first responder van at every fire double company within the city. The improvement total of $170,529 includes the one-time cost of $135,000 for four vans and $35,433 for associated operating costs.

PUBLIC SAFETY MASTER PLANS - ADD SIX FIREFIGHTERS TO STAFF SERVICE TRUCK

This ***Fire Master Plan improvement*** will add six firefighters to staff the service truck located at Fire Station #36 on Ray Ellison Drive. This improvement will enable service truck personnel at Fire Station #36 to engage in firefighting tasks as soon as they arrive at a fire scene without having to wait on the arrival of a ladder truck. In addition, this improvement will equalize staffing levels among service trucks throughout the city. The total FY 2000 cost of $170,563 includes $11,034 in one-time costs associated with training six new firefighter trainees and $159,529 for nine month funding of six firefighters. The full year cost of this improvement in FY 2001 will total $344,007.

PUBLIC SAFETY MASTER PLANS - ADD 16 UNFUNDED FIREFIGHTER TRAINEE POSITIONS

This ***improvement*** provides for the addition of 16 unfunded Firefighter Trainee positions. This improvement will augment the Fire Department's existing 14 unfunded trainee positions and is aimed at aggressively managing vacancies and ensuring an adequate pool of trained individuals. Specifically, the Fire Department will be able to train more cadets than the number of existing firefighting vacancies at the start time of a fire academy class. This hiring strategy supports the Fire Department's efforts to minimize vacancies and maximize the number of pumpers with four-person staffing.

PROGRAM CHANGES CONTINUED

OTHER IMPROVEMENTS - ADD TWO DEPUTY CHIEF POSITIONS

This ***improvement*** will add two Deputy Chief positions to assist the Fire Chief with administrative oversight of the Fire Department. Additional administrative help will allow administrative staff the ability to focus on program development such as the Fire Master Plan, implementation and planning. The FY 2000 cost of $271,972 will fund the positions for nine months and includes one-time costs of $45,406. In FY 2001, full-year funding of these positions will total $304,073.

OTHER IMPROVEMENTS - ADD ONE MANAGEMENT ANALYST POSITION

In accordance with the 1998 Flood Assessment Report, this program ***improvement*** proposes the addition of one Management Analyst position to augment the City's existing Emergency Management Program. This position will assist in the updating, reviewing, revising, and writing of emergency planning documents. In addition, this position will help maintain the State mandated Emergency Management Public Education program. The cost of this position is 50% reimbursable under the Emergency Management Assistance grant. After reimbursement, the General Fund cost of funding this position for six months in FY 2000 will total $20,748. Included in the FY 2000 total is $9,450 in one-time costs. Full-year funding by the General Fund in FY 2001 will total $21,296.

OTHER IMPROVEMENTS - ADD ONE ADMINISTRATIVE ASSISTANT POSITION

This ***improvement*** proposes the addition of an Administrative Assistant to assist the Fire Department's Facilities Coordinator in overseeing the facilities maintenance and capital improvement program. This position will provide administrative support in monitoring the maintenance of the department's 53 facilities and projects in the capital improvement program. In anticipation of savings that will be realized through increased oversight of maintenance operations and contract compliance, the $14,142 cost of funding this position for six months in FY 2000 will be offset by a like reduction in maintenance and repair line items within the Fire Department's budget.

OTHER IMPROVEMENTS - REPLACE 20 AUTOMATIC EXTERNAL DEFIBRILLATORS

This ***improvement*** will add $76,936 in funding to replace 20 of the Department's 80 Automatic External Defibrillators (AED's). The AED's are used for defibrillation of individuals who are experiencing cardiac arrest. These units are on all Fire Department vehicles that respond to emergency medical assistance calls. In addition to minimizing the maintenance cost associated with the current older units, these replacement units will improve operational efficiency as they are easier to operate. Included in the FY 2000 cost of $76,936 is $66,680 one-time costs to purchase the units, and $10,256 to place the units in the City's equipment replacement program.

PROGRAM CHANGES CONTINUED

- MANDATES **$1,310,124**

PUBLIC SAFETY MASTER PLANS - BULVERDE/1604 FIRE STATION

This ***Fire Master Plan mandate*** will provide equipment and nine months funding for 15 new firefighting positions to staff the new fire station as detailed in the capital projects portion of the Fire Master Plan. The addition of a new fire station calls for adding one pumper company consisting of one Captain, two Lieutenants, three Firefighting Apparatus Operators, and nine Firefighters. Included in the total cost of $666,197 are the one-time costs of $380,386 for purchases such as a pumper truck and associated equipment. The positions will be funded for six months in FY 2000. The FY 2001 cost to fund all 15 positions for a full year will total $979,013.

WORKFORCE ISSUES - PENSION CONTRIBUTION

In accordance with the 1989 Texas Fire and Police Pension Fund Act, the City of San Antonio must increase its contribution to the Fire and Police Pension Fund by approximately one-third of a percent through 2002. The increase is a legislative mandate to fund the outstanding actuarial liability projected for this fund. The rate of 24.00% for FY 1999 will increase to 24.32% for FY 2000. This ***mandate*** represents the incremental increase of $156,350 in Fire pension requirements for FY 2000.

WORKFORCE ISSUES - LONGEVITY PAY

The 1995 collective bargaining agreement stipulates that the City provide an increase in salaries based on years of employment for all uniformed personnel. This mandate will increase base salaries by three percent for each block of five years served, with a maximum of 18% for 30 years of tenure. The amounts shown are an estimated incremental increase for all uniformed employees in the Fire Department General Fund. The cost for this ***mandate*** in FY 2000 will be an additional $258,327.

WORKFORCE ISSUES - EDUCATION PAY

This ***mandate*** reflects the additional funding necessary to fund the increased cost of paying firefighters who earn their college degree. According to the terms of the 1995 collective bargaining agreement, firefighters with a Bachelor's degree receive $3,000 per year and firefighters with an Associate's degree receive $1,800 per year. During FY 2000, the Fire Department will require an additional $108,600 to meet the expense of paying firefighters with newly acquired degrees.

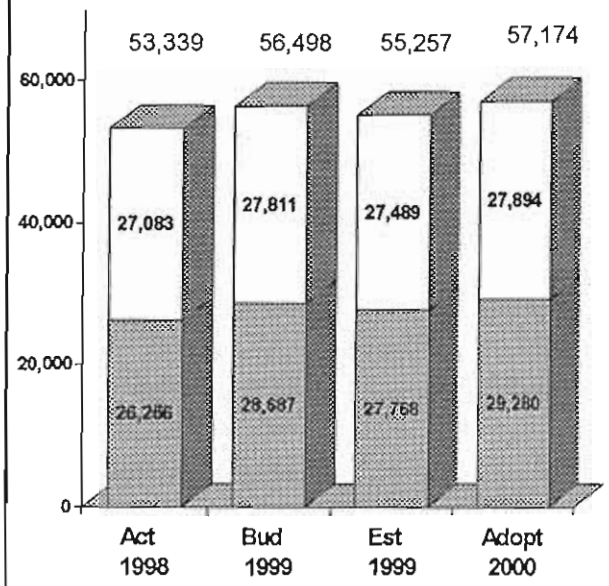
WORKFORCE ISSUES - EMERGENCY MEDICAL TECHNICIAN (EMT) CERTIFICATION PAY

This ***mandate*** reflects the additional funding needed in FY 2000 to pay for the increased cost anticipated from newly certified EMT's. The 1995 Fire Department collective bargaining agreement establishes that all EMT certified employees receive this pay. The pay is tiered upon the years of certification as follows: through four years equals $50 per month; through eight years equals $100 per month; nine years and up equals $150 per month. The EMT certification increase varies from year to year because it is based on the number of new cadets, the number of retirees and certification dates. The additional funding required by the department during FY 2000 to pay for EMT Certification Pay increases is $120,650.

GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$72,044,768	$76,875,829	$77,410,705	$78,449,373
CONTRACTUAL SERVICES	3,302,395	4,010,366	4,162,194	4,658,891
COMMODITIES	1,671,079	1,734,622	1,740,526	1,767,680
OTHER EXPENDITURES	801,560	711,890	711,890	762,880
CAPITAL OUTLAY	1,278,783	2,267,909	2,051,366	1,574,201
TOTAL EXPENDITURES	**$79,098,585**	**$85,600,616**	**$86,076,681**	**$87,213,025**
AUTHORIZED POSITIONS	**1,064**	**1,103**	**1,103**	**1,143**
FULL-TIME EQUIVALENTS	**1,064.00**	**1,103.00**	**1,103.00**	**1,143.00**

FIRE DEPARTMENT TOTAL INCIDENTS



» Represents the total number of Assist EMS and all other incidents responded to by the Fire Dept.

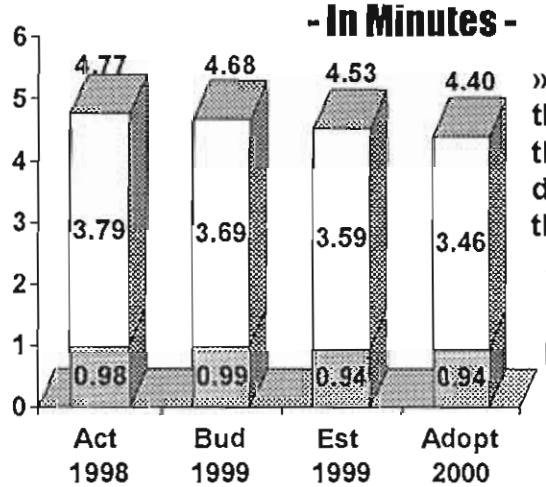
» Other incidents include: Structure Fires, Other Fire Responses, False Alarms, and Other Incidents.

☐ Assist EMS

▨ Other Incidents

FIRE DEPARTMENT AVERAGE RESPONSE TIMES

- In Minutes -



» Represents the time that elapses between the time a Fire unit is dispatched to arrival at the scene.

▨ Dispatch to Response

☐ Response to Arrival (Travel Time)

EMERGENCY MEDICAL SERVICES

SPECIAL REVENUE FUND

MISSION STATEMENT: To minimize the loss of life or serious injury by providing immediate and reliable response to medical emergencies and to assess, treat, stabilize, and transport patients until definitive medical care is available and initiated at an appropriate medical facility.

PROGRAM INFORMATION

Emergency Medical Services provides advanced life support at the site of a medical emergency and transports patients to appropriate medical facilities. Medical control is provided by physicians via voice communication on a 24-hour basis. Additionally, a real-time video/audio interface between the physician and field paramedics is available to numerous field units. Continuing education is administered by registered nurses. All EMS units are equipped with portable Cellular Digital Packet Data (CDPD) laptop computers which allow voiceless communication. Paramedics on bicycles serve citizens attending major functions and events within the City of San Antonio. The EMS Division is proactively involved in injury prevention and health awareness programs targeted toward the community at large.

GOALS & OBJECTIVES

- To optimize area coverage by strategically placing peak period units in specific, targeted areas of the City during periods of high demand.
- To maintain an average response time within the City and suburban areas to 8 minutes, 59 seconds[1]
- To maintain the average travel time within the Emergency Medical Service response areas
  - By maintaining an average travel time within the City to 6.0 minutes
  - By maintaining an average travel time within the suburbs to 7.0 minutes
- To maximize net revenue from ambulance services
  - By implementing policies that improve the quantity and quality of patient information obtained by paramedics for billing purposes
- To provide adequate replacement and maintenance of support vehicles, equipment and supplies to effectively and efficiently maintain department operations through the implementation of a fleet management system
- To optimize operational efficiency and improve customer service
  - By updating administrative and operational policies regularly for validity and effectiveness
  - By implementing a quality assurance program that investigates citizen-based concerns specific to individual paramedics and provides education and/or training to paramedics as necessary
  - By emphasizing customer service to field officers and paramedics during continuing education in order to improve the communication and informational processes between patients and paramedics
- To enhance employee performance by utilizing civilian support staff to optimize productivity of uniformed staff and by implementing safety and wellness programs
- To decrease the occurrence and impact of injuries and illnesses to citizens by promoting and participating in preventive and health-based, community outreach programs, which include but are not limited to bicycle helmet use and safety, drowning prevention, stroke awareness, and CPR class sessions for adults and elementary-aged students

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of incidents	88,060	84,008	87,106	89,526
No. of patient records maintained	98,288	98,926	97,206	98,826
Full-time ambulances hours available[1]	143,350	138,903	140,983	148,639
PPS (Peak Period Staffing) unit hours available	18,746	6,810	5,706	6,478
No of full-time ambulances	23	23	23	24
Avg. no. of 8 hour PPS units per day	6.42	5.95	5.95	5.95
Output:				
No. of full-time units dispatched	88,612	85,066	84,608	86,957
No. of PPS units dispatched	9,315	13,725	11,944	11,196
No. of transports	41,344	37,991	41,017	42,156
No. of patients transported	41,705	38,126	41,671	42,828
Efficiency:				
Full-time unit responses per hour	.439	.422	.420	.412
PPS unit responses per hour	.736	.732	.687	.643
Effectiveness:				
Avg. response time in minutes[2]				
City average response time	6.66	6.95	6.94	6.72
Dispatch to Response	1.11	1.12	1.18	1.12
Response to Arrival (travel time)	5.55	5.83	5.76	5.60
Suburbs average response time	7.76	7.83	7.15	6.98
Dispatch to Response	1.18	1.40	1.12	1.12
Response to Arrival (travel time)	6.58	6.43	6.03	5.86
Avg. time from receipt of request to hospital arrival				
Code II (medical need to be transported)	44.04	44.05	43.86	44.12
Code III (life-threatening)	38.22	39.95	39.21	38.48

EXPLANATORY INFORMATION

Goals & Objectives

[1] The Commission on the Accreditation of Ambulance Services (CAAS) and the American Heart Association (AAA) suggests that a response-time performance goal not exceed 8 minutes, 59 seconds for the transport component in urban EMS systems. In transport agencies, the most commonly reported performance goal is 8 minutes at the 90th percentile. Among transport providers, this year's average goal was 8 minutes, 22 seconds. ("EMS in the Nation's Most Populous Cities," Journal of Emergency Medical Services, February 1998, p.52).

Performance Measures

[1] The number of hours a unit is available to respond to an incident have been calculated differently since FY 1998-1999. The available hours exclude the number of hours a unit is out-of-service due to training, mechanical failure, or response to a call.

[2] Response times have been calculated by combining times for dispatch to response, and response to arrival (travel time). These times represent the total time elapsed from when an EMS unit is dispatched to when an ambulance arrives. In the past, the average response time was defined as the time that elapsed between the time an EMS unit responded and the time the unit arrived at the scene (travel time). Average response time is now calculated from dispatch to response, and response to arrival (travel time).

PROGRAM CHANGES

- **IMPROVEMENTS** **$914,212**

PUBLIC SAFETY MASTER PLANS - ADD ONE FULL-TIME EMS UNIT

This ***Fire Master Plan improvement*** will add a full-time unit of 12 Fire Apparatus Operator positions at a total FY 2000 cost of $611,709. This improvement will increase the number of City-wide full-time EMS units from 23 to 24. In addition, this improvement will allow for reallocation of peak period staffing from an area which will be served by the additional full-time EMS unit to an area in need of peak period staffing. This improvement will be funded for six months in FY 2000 and includes one-time costs of $129,610 for an ambulance and associated equipment. The full year cost in FY 2001 will total $899,772.

OTHER IMPROVEMENTS - REPLACE THREE AMBULANCES

This ***improvement*** will replace three ambulances in the Emergency Medical Service fleet not previously assigned to the City's vehicle replacement program. With this improvement, all 47 EMS units will be in the City's vehicle replacement program. The one-time cost to purchase these vehicles will total $240,000. In addition, $45,000 will be appropriated for recurring cost of first year funding to place the vehicles in the City's vehicle replacement program. The total FY 2000 cost will amount to $285,000.

PROGRAM CHANGES CONTINUED

- MANDATES

$318,654

WORKFORCE ISSUES - PENSION CONTRIBUTION

In accordance with the 1989 Texas Fire and Police Pension Fund Act, the City of San Antonio must increase its contribution to the Fire and Police Pension Fund by approximately one-third of a percent through 2002. The increase is a legislative mandate to fund the outstanding actuarial liability projected for this fund. The rate of 24.00% for FY 1999 will increase to 24.32% for FY 2000. This ***mandate*** represents the incremental increase of $46,771 in Fire pension requirements for EMS uniformed employees in FY 2000.

WORKFORCE ISSUES - LONGEVITY PAY

The 1995 collective bargaining agreement stipulates that the City provide an increase in salaries based on years of employment for all uniformed personnel. This ***mandate*** will increase base salaries by three percent for each block of five years served, with a maximum of 18% for 30 years of tenure. The amounts shown are an estimated incremental increase for all uniformed employees in the EMS fund. The cost for this mandate in FY 2000 will be an additional $86,691.

WORKFORCE ISSUES - PARAMEDIC CERTIFICATION PAY

Based on the terms of the 1995 collective bargaining agreement, paramedics are eligible to receive increasing amounts of incentive pay as they increase their years of service. Paramedics receive $150 per month for those who have up to four years of service, $200 per month for five to eight years, and $250 per month beginning in the ninth year. The cost for this ***mandate*** in FY 2000 will total $66,250.

OTHER MANDATES - EMT TRAINING CONTRACT INCREASE

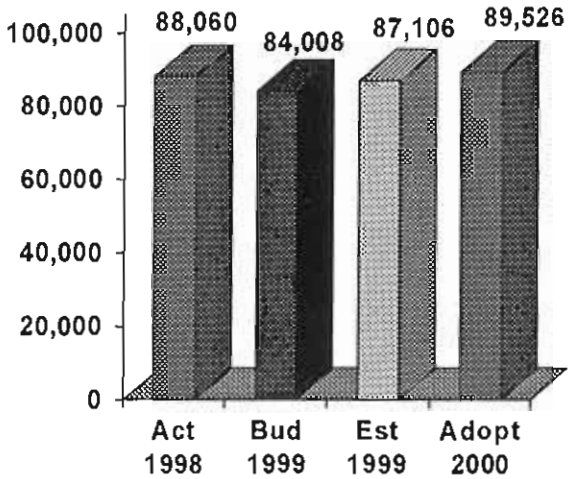
This ***mandate*** reflects the contractually required incremental increase required for Emergency Medical Technician training provided by the University of Texas Health Science Center. The cost of this mandate in FY 2000 will total $118,942.

EMERGENCY MEDICAL SERVICES

SPECIAL REVENUE FUND EXPENDITURES BY CHARACTER

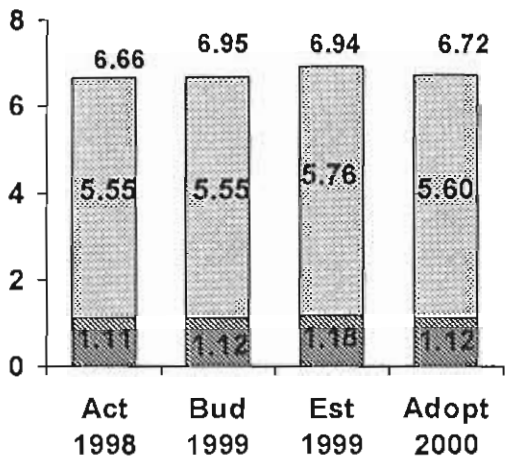
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$23,973,705	$24,722,371	$25,047,097	$25,393,720
CONTRACTUAL SERVICES	2,725,053	3,135,937	2,921,320	3,516,645
COLLECTION EXPENSE	831,209	873,716	817,600	739,180
COMMODITIES	1,003,527	1,028,459	916,245	1,075,112
OTHER EXPENDITURES	395,660	277,470	277,470	255,870
CAPITAL OUTLAY	167,356	925,999	864,999	449,959
TOTAL EXPENDITURES	**$29,096,510**	**$30,963,952**	**$30,844,731**	**$31,430,486**
AUTHORIZED POSITIONS	**316**	**316**	**316**	**329**
FULL-TIME EQUIVALENTS	**328.00**	**328.00**	**328.00**	**341.00**

NO. OF INCIDENTS



» Number of calls to which an EMS unit responded to the scene

CITY AVERAGE RESPONSE TIME IN MINUTES



» Represents the time that elapses between the time an EMS unit is dispatched to arrival at the scene.

FIRE
GRANT SUMMARY

Listed below is a comprehensive listing of all the grants the Fire Department is anticipating to receive in FY 2000. The grant marked with an asterisk is a one-time grant, which the department has received. With regards to the Arson Training grant, the reimbursement criteria has changed and this will reduce the amount that the department will get reimbursed for arson training from this grant in the future. The department is looking into various grant opportunities including the Firefighter Investment and Response Enhancement (FIRE) Act and the Access to Thermal Imaging Cameras Act.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2000
Federal Emergency Management Assistance (FEMA)	$78,335		$252,912		$331,247
Emergency Management – Weapons*	200,000				200,000
Arson Training		12,070	2,500		14,570
Total	**$278,353**	**$12,070**	**$255,412**		**$545,817**

ARSON TRAINING — FIRE

Activity Number:	20-02-02
Division:	Fire Prevention
Program Dates:	01-01-99 to 12-31-99
Funding Year:	Year-to-Year
Authorized Positions:	0

PROGRAM DESCRIPTION

State Criminal Justice Division funds will enable City arson investigators to receive additional specialized arson investigative training. The fiscal year for the program is January 1 to December 31.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State – Criminal Justice Division	$ 6,017	$ 2,070	$ 2,070
City – Matching Funds	232	2,500	2,500
Total	**$6,249**	**$14,570**	**$14,570**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 6,249	$ 4,570	$ 14,570
Total	**$6,249**	**$14,570**	**$14,570**

PERFORMANCE MEASURES

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
# of arson investigators trained	13	14	7*
Output:			
# of total training hours received by investigators	346	840	17.5
Efficiency:			
Avg. # of training hours received per investigator	26	60	2.5
Avg. # of training dollars used per investigator	$481	$1,000	$714

*Note: the reimbursement criteria has changed, reducing the amount that the department will get reimbursed for arson training from this grant in the future.

EMERGENCY MANAGEMENT — FIRE

Activity Number:	20-06-01
Division:	EMERGENCY MANAGEMENT
Program Dates:	10-01-98 to 09-30-00
Funding Year:	Year-to-Year
Authorized Positions:	0

PROGRAM DESCRIPTION

The Federal Emergency Management Assistance Program (FEMA) provides up to one-half of the administrative cost of the City's Fire Department Emergency Management Office. The Emergency Management Office prepares and coordinates the City's response to local and regional emergencies. The fiscal year for the program is from October 1 to September 30.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal – Federal Emergency Management Assistance	$ 78,335	$ 78,335	$ 78,335
City- General Fund Cash Contribution	222,632	311,092	252,912
Total	**$300,967**	**$389,427**	**$331,247**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 179,683	$ 191,705	$214,115
Contractual	81,592	73,029	86,219
Commodities	3,642	3,133	3,133
Other Expenditures	36,050	30,560	27,780
Capital Outlay	-	91,000	-
Total	**$300,967**	**$389,427**	**$331,247**

PERFORMANCE MEASURES

	Actual 97-98	Authorized 98-99	Adopted 1999-2000
Output:			
No. of people attending speaking engagements	230	250	250
No. of emergency response exercises	3	6	4
No. of Emergency Operation Center activations	1	1	1
No. of planning activities	26	26	26

EMERGENCY MANAGEMENT - WEAPONS FIRE

Activity Number:	20-06-01
Division:	EMERGENCY MANAGEMENT
Program Dates:	10-01-98 to 09-30-00
Funding Year:	Year 1 of 2
Authorized Positions:	0

PROGRAM DESCRIPTION

The Public Health Service, Department of Health and Human Services, is charged with assisting local governments in preparing for a possible weapons of mass destruction incident. The purpose of this contract is to provide assistance in the development of a Weapons of Mass Destruction Strike Team and to acquire special equipment and pharmaceuticals. Monitoring equipment, personal protection equipment, decontamination equipment will be purchased to ensure a safe and rapid response to a nuclear/biological or chemical incident by the city's first response.

FUNDING SOURCES AND AMOUNTS

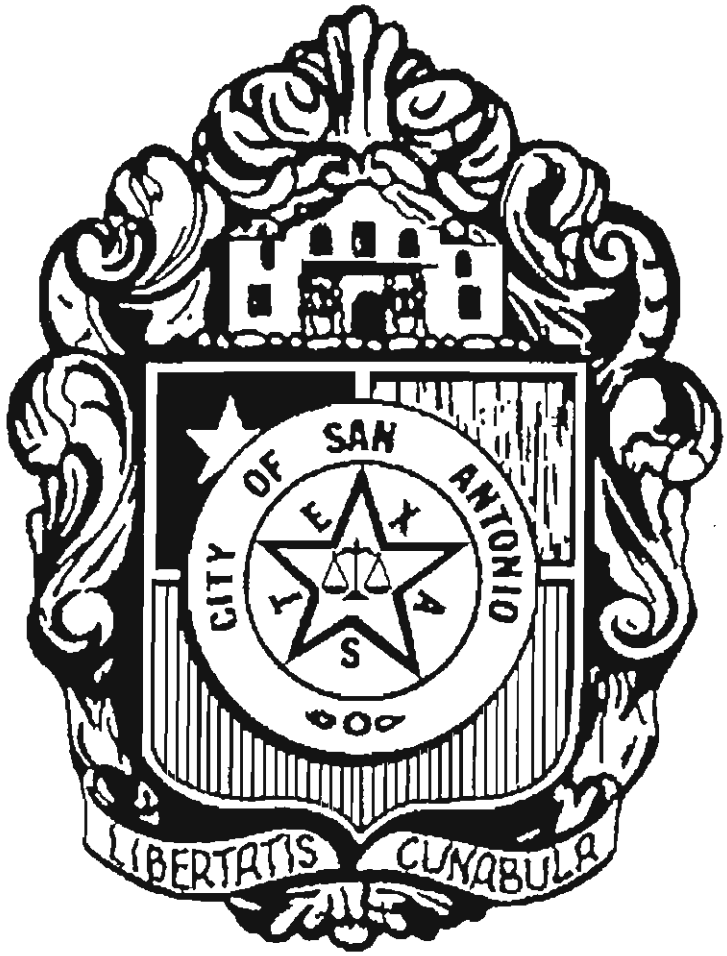
	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal – Department of Health & Human Services	-	$350,000	$200,000
Total	**-**	**$350,000**	**$200,000**

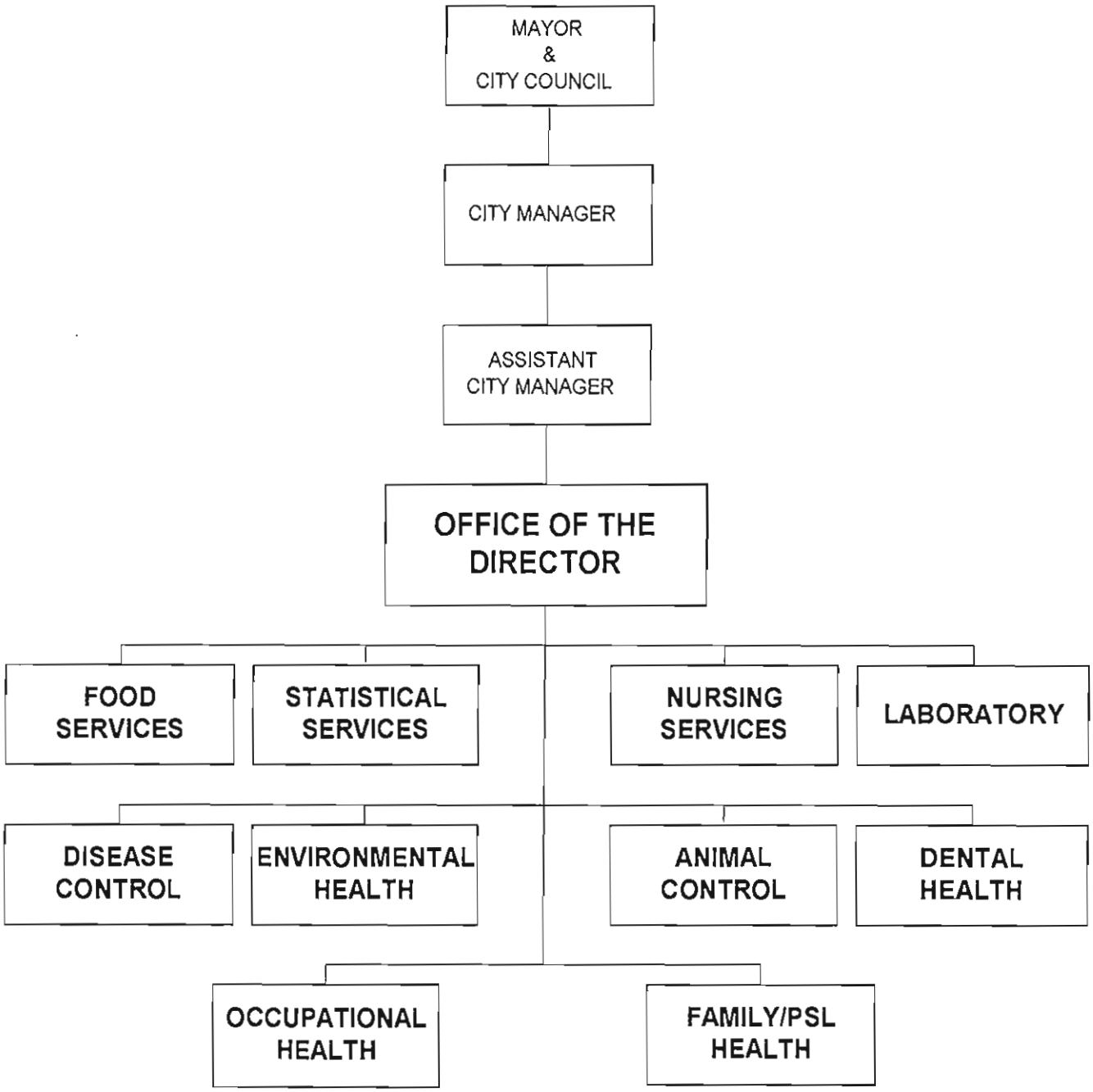
FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Contractual	-	$ 14,000	-
Commodities	-	279,625	200,000
Capital Outlay	-	56,375	-
Total	**$**	**$350,000**	**$200,000**

PERFORMANCE MEASURES

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
# of firefighters in SA WMD Strike Team	N/A	108	108
# of paramedics receiving WMD training	N/A	294	28
Output:			
# of firefighter WMD training hours	N/A	216	216
# of paramedic WMD training hours	N/A	2,750	448
Efficiency:			
# of training hours per firefighter per year	N/A	2	2
# of training hours per paramedic per year	N/A	9	16
Effectiveness:			
% of firefighters/paramedics trained in WMD	N/A	31%	11%


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA



HEALTH

APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	357.18	$14,666,534
Public Health Support Revenue Fund	59.00	2,008,709
Occupation Health Fund	5.50	603,134
Categorical Grants	329.00	15,156,683
Trust Fund	4.00	155,577
Total Funding	**754.68**	**$32,590,637**

SAN ANTONIO METROPOLITAN HEALTH DISTRICT

GENERAL FUND

MISSION STATEMENT: ***The San Antonio Metropolitan Health District's purpose is to promote health and prevent disease among the residents and visitors of San Antonio and unincorporated areas of Bexar County through community health assessment, identification of unmet health needs, development of policies to meet these needs, and assurance that needs are met through the development of public-private partnership and/or the direct provision of services.***

PROGRAM INFORMATION

The San Antonio Metropolitan Health District (SAMHD) is the single public agency charged by State Law, City Code and County Resolution with the responsibility for public health programs in San Antonio and the unincorporated areas of Bexar County. Although the Health District is a City/County organization, administrative control is under the City of San Antonio and the District is operated as a City Department. Health District services include: preventive health services, health code enforcement, clinical services, environmental monitoring, animal control, disease control, health education, dental health, and maintenance of birth and death certificates.

GOALS & OBJECTIVES

- To provide appropriate immunizations (influenza, foreign travel, tetanus, hepatitis A and/or B) to at least 50,000 adults
- To increase the percentage of women in child bearing years using family planning services who have a history of close interval pregnancies to 20%
- To increase the percentage of women receiving early prenatal care from 65% to 75%
- To increase doses administered of varicella (chicken pox) vaccine among local medical providers by 10%
- To implement an imaging system for birth and death records
- To maintain the number of daily food inspections performed per sanitarian at 6.0 or higher
- To increase immunization revenues from travelers to foreign countries by 10%
- To reduce the average waiting time for a routine dental appointment to 1 week
- To maintain the number of patient visits to the sexually transmitted disease clinic
- To screen every maternity patient to determine dental health needs and refer to the dental program as necessary
- To expand communicable disease testing efforts to include Hepatitis C
- To fully implement the new Texas Food Code
- To encourage all eligible patients to enroll in CHIP, Medicaid and/or WIC programs, as appropriate
- To train key staff to deal with bio-terrorism threats and activities
- To expand the Reach Out & Read Program in selected public health clinics

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
General Fund Budget	$12,814,620	$13,706,085	$13,515,933	$14,666,534
Total Budget All Sources	$32,290,125	$34,166,515	$31,478,251	$32,590,637
Total Employees	762	792	858	761

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output:				
Immunizations Given	498,154	450,200	510,000	525,000
Prenatal Visits	30,647	29,425	29,770	30,100
Well-Child Visits[1]	29,409	29,633	27,500	27,900
Adult Health Visits[2]	2,965	3,405	2,010	2,050
STD Clinic Visits	12,851	13,287	11,400	11,530
Routine Food Establishment Inspections	31,315	33,500	31,125	32,500
Animals Impounded	50,810	56,000	51,100	51,600
Birth/Death Certificates Issued	157,353	159,340	160,300	162,000
Dental Clinic Visits	13,223	15,689	16,885	17,050
Environmental Inspections	17,080	19,035	17,500	17,600
Laboratory Tests Conducted	430,951	432,325	388,600	392,500
Vector Control Site Inspections	96,194	84,925	95,900	96,800
Efficiency:				
Immunizations Given/Day	2,003	1,808	2,048	2,108
Birth/Death Copies Issued/Day	632	640	644	653
Animals Impounded/Day	204	225	205	207
Dental Visits/Day	53	63	68	68
Laboratory Tests Conducted/Day	1,731	1,736	1,561	1,576
Vector Control Site Inspections/Day	386	341	385	389
Food Inspections/Day/Sanitation	4.8	5.2	5.0	6.0
Effectiveness:				
% of Prenatal Patients Receiving Early Prenatal Care	73.8%	80.0%	62.0%	70.0%
% of High Risk STD Clients Tested For HIV	93%	95%	95%	96%
% of Animal Control Requests Responded To Within 24 Hours	100%	100%	100%	100%

EXPLANATORY INFORMATION

[1] Reduction in well child visits is partially due to the shift to Medicaid managed care.
[2] Adult Health measures are low in the estimated & adopted due to the reduction in grant funds for this service.

PROGRAM CHANGES

- **IMPROVEMENTS** **$360,211**

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - AUTOMATED INSPECTION SYSTEMS

This ***improvement*** will provide the Food & Environmental Health Divisions with 20 laptop computers, 20 portable printers, 20 cellular phones, and technology training services. A three percent technology fee will be raised to help offset the cost of the improvement. This program change is in accordance with the Development Services/Code Compliance Performance Review, which recommended the improvement as well as a three percent technology fee to cover a portion of the cost. This improvement will increase productivity by allowing Sanitarians more time to conduct more thorough inspections and devote time to consultations with establishment owners/operators, explaining violations found during the inspections. Funding in the amount of $156,620 implements half of a two year phase-in plan. The second year costs for FY 2001 will be $156,620.

BETTER JOBS PROGRAM/HUMAN DEVELOPMENT FUND – YOUTH DEVELOPMENT PROGRAM

This ***improvement*** is a collaborative effort among several City departments to promote positive youth development with implementation of the Youth Development Program. This improvement adds one Health Program Specialist and one Sr. Public Health Nurse. It is anticipated that the adopted youth development program will result in a reduction in teenage pregnancy in two high-risk areas of San Antonio by 15% between the years 1999 to 2005. The program will increase the ability of youth to make positive choices, avoid risky behaviors, and postpone unplanned pregnancy and childbearing. This program improvement will be coordinated by the Department of Community Initiatives. Five additional City departments (Parks and Recreation, Health, Library, Cultural Affairs, and Economic Development) will participate in an intensive, tightly integrated set of programs designed to promote youth development as a result of this improvement. This program improvement is partially funded for nine months for $165,839. Full year funding in FY 2001 will be $181,681.

BETTER JOBS PROGRAM/HUMAN DEVELOPMENT FUND – LEASE OF FREDERICKSBURG CLINIC

This ***improvement*** will allow for lease monies totaling $37,752 to expand to a Health Clinic on the city's northside as a full service operation. Services which are for the Fredericksburg Clinic will include: immunizations, well-child, pre-natal, adult health, and family planning. Service demands on the city's northside has greatly increased as a result of population shifts. This clinic will provide needed comprehensive public health services in a well known, high traffic corridor at minimum cost. Staffing for the new clinic will be provided by transferring approximately 15 current personnel from other Health Clinics.

- **MANDATES** **$18,862**

OTHER MANDATES – DEATH NOTICE FOR VOTER REGISTRATION

This **mandate** adds one Administrative Aide to assist in preparing an abstract of every death certificate issued in Bexar County for individuals 18 years of age or older. The issued Certificates will then be mailed to elected officials in the Texas county where the decedent has been registered to vote. This mandate will enable the department to comply with the Texas Election code. The cost associated with this mandate is $18,862.

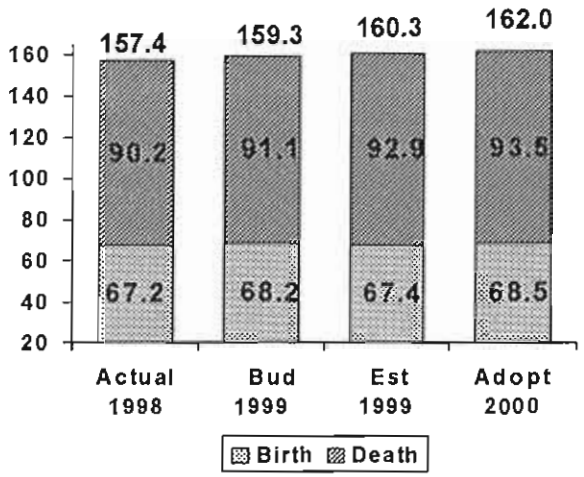
SAN ANTONIO METROPOLITAN HEALTH DISTRICT

GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$10,319,004	$11,121,267	$10,670,661	$11,524,663
CONTRACTUAL SERVICES	1,749,069	1,712,003	1,967,408	2,016,352
COMMODITIES	545,422	614,167	620,278	638,519
OTHER EXPENDITURES	166,200	174,185	174,185	159,530
CAPITAL OUTLAY	34,925	84,463	83,401	327,470
TOTAL EXPENDITURES	**$12,814,620**	**$13,706,085**	**$13,515,933**	**$14,666,534**
AUTHORIZED POSITIONS	**355**	**357**	**357**	**360**
FULL-TIME EQUIVALENTS	**352.18**	**354.18**	**354.18**	**357.18**

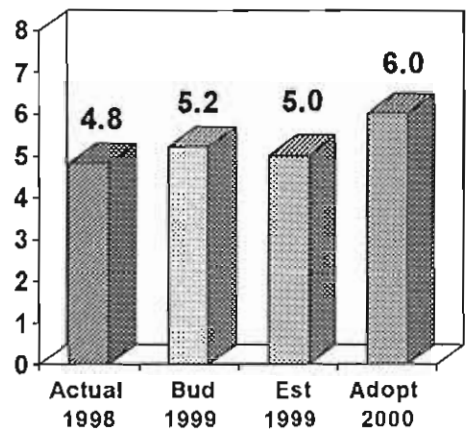
NUMBER BIRTH/DEATH CERTIFICATES ISSUED

In Thousands



» For FY 2000 an average of 653 birth & death certificates will be issued a day - a 1.40% increase over Estimated FY 1999.

NUMBER OF DAILY FOOD INSPECTIONS PER SANITARIAN



» The use of new technologies such as laptops and cell phones will facilitate the inspection process and allow Sanitarians to complete inspections more efficiently

PUBLIC HEALTH SUPPORT REVENUE FUND

PROGRAM INFORMATION

This Special Revenue fund was established during FY 1992 for the revenues and expenditures originating from a patient co-pay system. The contract between the City of San Antonio and the Texas Department of Health provides aid to the City's Health Department and requires that the patient co-payment system be implemented. One of the primary uses of this fund is to provide personnel support to the various health activities of the department.

EXPLANATORY INFORMATION

Goals, objectives, and related performance measures for the Public Health Support Fund have been accounted for in the Health Department's overall General Fund summary. Since this activity supports all Health Department General Fund and grant-funded activities by providing support personnel, these measures have been incorporated into the department's summary and performance information.

PROGRAM CHANGES

♦ **IMPROVEMENTS** **$75,496**

WORKFORCE ISSUES – PERSONNEL COMPENSATION ENHANCEMENTS

Funding for this ***improvement*** in the amount of $ 57,847 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $17,649 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half*** *to* ***one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two*** *to* ***one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

PUBLIC HEALTH SUPPORT REVENUE FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$1,108,997	$1,701,252	$1,300,533	$1,560,605
CONTRACTUAL SERVICES	129,759	314,355	145,492	191,644
COMMODITIES	151,809	212,370	356,330	212,370
OTHER EXPENDITURES	13,260	18,455	8,330	19,615
CAPITAL OUTLAY	2,455	0	23,250	24,475
TRANSFERS	207,042	277,006	218,405	211,513
TOTAL EXPENDITURES	**$1,613,322**	**$2,523,438**	**$2,052,340**	**$2,220,222**
AUTHORIZED POSITIONS	**78**	**60**	**60**	**60**
FULL-TIME EQUIVALENTS	**77.00**	**59.00**	**59.00**	**59.00**

OCCUPATIONAL HEALTH PROGRAM FUND

PROGRAM INFORMATION

The Occupational Health Program provides minor emergency treatment to civilian and uniformed employees for work-related injuries, referral services for medical care to injured employees requiring specialized intervention, pre-employment physicals for all prospective City employees in selected job classes, promotional/special physicals for uniformed employees, and immunizations for City employees and dependents. This program also provides evaluations for work/fitness-for-duty physicals, as needed for all classes of employees, employee health assessment evaluations, Light Duty Program evaluations, and workers' compensation claims. In addition, special occupational hazard evaluations are conducted.

GOALS AND OBJECTIVES

- Increase the number of Health Risk Profile screenings for employees by 6%.
- Decrease the turnaround time, from two days to one, for processing new applicants.
- Maintain the pass rate above 90% on drug testing for prospective City Employees and U.S. Department of Transportation (DOT) drug and alcohol screening for employees holding commercial driver licenses.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of Physicians	2	2	2	2
No. of Nurses	2	2	2	2
No. of personnel processed				
Pre-employment	1,290	862	1,410	1,475
Promotion	175	147	140	175
Output:				
No. of physical exams	1,465	1,650	1,550	1,590
No. of Fitness for Duty	46	90	85	92
No. of first aid patients	68	125	75	80
No. of Health Assessment Evaluations	782	632	825	875
No. of DOT test	839	905	850	900
No. of pre-employment drug test	3,759	3,100	3,800	3,905
No. of immunizations administered*	536	550	600	560
Efficiency:				
Avg. no. of exams per physician	790	825	855	857
Effectiveness:				
Avg. turnaround time per exam(days)	1-2	1	1-2	1
Drug test pass rate for prospective employees	97.6%	90.0%	95.0%	97.5%
Drug test pass rate for DOT employees	97.3%	98.0%	95.0%	97.2%

*Increase in Re-estimate due to employee demand after October flood of 1998.

PROGRAM CHANGES

- **IMPROVEMENTS** **$10,474**

WORKFORCE ISSUES – PERSONNEL COMPENSATION ENHANCEMENTS

Funding for this ***improvement*** in the amount of $9,153 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $1,321 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

SELF INSURANCE FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$233,373	$314,443	$280,165	$293,634
CONTRACTUAL SERVICES	273,379	341,580	299,045	279800
COMMODITIES	14,272	21,400	26,900	26,750
OTHER EXPENDITURES	4,250	3,100	3,100	2,950
CAPITAL OUTLAY	0	0	2,270	0
TOTAL EXPENDITURES	**$525,274**	**$680,523**	**$611,480**	**$603,134**
AUTHORIZED POSITIONS	7	7	7	6
FULL-TIME EQUIVALENTS	6.50	6.50	6.50	5.50

SAN ANTONIO METROPOLITAN HEALTH DISTRICT
GRANT SUMMARY

The San Antonio Metropolitan Health District received grant funds totaling over $16 million in FY 1999 and projects grant funds in excess of $15 million for FY 2000. The decrease in grant funds is due to the loss of the $579,000 Texas Health Steps Project, a reduction in the Federal Childhood Immunization Program of $300,000, and the termination of several one-time non-government grants.

Below is a comprehensive listing of all the grants expected by the San Antonio Metropolitan Health District in FY 2000. Those grants marked with an asterisk are one-time or non-traditional awards which the department has received. These grants do not have individual grant pages in the following section due to their uniqueness and short-term nature.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2000
Women, Infants & Children	$ 4,472,017				$ 4,472,017
Childhood, Adolescent/Adult Immunization	3,439,046	280,465		8,000[1]	3,727,511
Title V Maternal Child Health Care Services & Core Services		1,364,019		430,000	1,794,019
Ryan White Title II & State Services	634,702	550,849			1,185,551
TB Control Project	375,746	189,979			565,725
Maternal Residential Treatment Project & Regional Detoxification Program		516,153			516,153
Family Planning Services		160,619		220,300[2]	380,919
Health Education Project		368,938			368,938
Housing Opportunities for Persons with Aids(HOPWA)	310,000	56,673			366,673
HIV Prevention		359,000			359,000
Public Health Foundation Disaster Program				348,000[3]	348,000
STD Project	128,654	77,046			205,700

[1] Miscellaneous revenue collected for immunization record access.
[2] Medicaid and Co-pay collections
[3] Award from the Robert Wood Johnson Foundation for Disaster Planning meeting.

SAN ANTONIO METROPOLITAN HEALTH DISTRICT
GRANT SUMMARY (continued)

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2000
Parent/Child Inc. Health Services Project	$116,000			$71,750[4]	$187,750
Breast & Cervical Cancer Control Project		142,819		20,000[5]	162,819
HIV Aids Surveillance & ASD Project	145,285				145,285
Ryan White Title I Dental Clinic	143,364				143,364
Healthy Steps		30,000		66,651[6]	96,651
CHIP Outreach Program		32,250			32,250
Milk Lab Sample Tests		20,712			20,712
HIV Prevention-Project Save		55,147			55,147
HIV Medical Education		20,000			20,000
Worksite Wellness		2,499			2,499
TOTAL	**$9,764,814**	**$4,227,168**		**$1,164,701**	**$15,156,683**

[4] Medicaid Collections
[5] Award from the Susan G. Komen Breast Cancer Foundation
[6] Award from the Hogg Foundation

WOMEN, INFANTS & CHILDREN PROJECT — METROPOLITAN HEALTH DISTRICT

Activity Number:	36-06-11
Division:	Nursing Services
Program Dates:	10-01-99 to 09-30-00
Authorized Positions:	143

PROGRAM DESCRIPTION

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC) provides food vouchers (redeemable at grocery stores for certain nutritious foods), nutrition education and counseling, immunizations, and health care referrals, at no cost to low income pregnant, postpartum, and breastfeeding women, infants, and children under 5 who are determined to be at nutritional risk.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal – passed through Texas Department of Health	$ 5,010,512	$ 4,472,016	$ 4,472,017
Total	**$ 5,010,512**	**$ 4,472,016**	**$ 4,472,017**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 3,635,651	$ 3,477,219	$ 3,477,219
Contractual	679,271	623,336	623,336
Commodities	377,625	103,462	103,462
Other Expenditure	57,000	245,000	245,000
Capital Outlay	260,966	23,000	23,000
Total	**$ 5,010,512**	**$ 4,472,016**	**$ 4,472,017**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
Clinic Location	17 clinics 1 mobile clinic	16 Clinics 1 mobile clinic	16 clinics 1 mobile clinic
Output:			
No. of infants served monthly (1yr & under)	11,273	10,784	11,323
Total No. of families receiving vouchers	12,940	12,573	12,950
Total No. of families receiving vouchers and nutrition education	12,752	12,493	12,868
No. of children served monthly (>1 yr. & <5 yr.)	25,180	22,445	25,225
No. of women served monthly	10,708	10,169	10,678
Total number of participants served monthly	47,161	43,398	47,220
Effectiveness:			
New clinics opened	1	0	0
% of families receiving nutrition education/counseling services	98.55%	99.36%	99.38%
Number of dollars spent with grocers within local economy	$26,714,338	$26,826,404	$27,228,800

EXPLANATORY INFORMATION

The program offers extended hours and Saturday hours at each clinic, for the convenience of the participants. A variety of Nutrition Education Classes are offered on a daily basis, including: Breastfeeding, Infant Feeding and Care, Food Safety and Preparation, etc.

CHILDHOOD/ADOLESCENT/ ADULT IMMUNIZATION PROJECT

METROPOLITAN HEALTH DISTRICT

Activity Number:		36-07-08 & 36-07-30
Division:		Disease Control
Program Dates:		09-01-99 to 12-31-00
Authorized Positions:	38	

PROGRAM DESCRIPTION

Funding from the U.S. Department of Health & Human Services (HHS) provided immunization protection against Diphtheria, Pertussis, Tetanus, Polio, Measles, Rubella, Mumps, Hepatitis B, Varicella, and Haemophilus Influenza, Meningitis for Children in San Antonio and Bexar County in clinic locations, school and day care centers. Funding also supports a variety of adolescent (Tetanus, Diphtheria, Hepatitis B) and adult immunization programs (Tetanus, Diphtheria, Influenza, and Pneumonia) for targeted residents of San Antonio and Bexar County.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal –Department of Health & Human Services	$ 1,421,215	$ 1,175,476	$ 1,175,476
Federal –HHS in-kind Personnel	69,230	70,739	70,739
Federal –HHS Vaccine in-kind	3,231,771	4,303,746	2,192,831
State-Texas Department of Health	189,427	280,465	280,465
State-Texas Department of Health Vaccine in-kind	1,040,226	0	0
Other –Miscellaneous Revenue	3,863	8,000	8,000
Total	**$ 5,955,731**	**$ 5,838,425**	**$ 3,727,511**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 1,214,756	$ 1,186,792	$ 1,186,792
Contractual	239,384	211,263	211,263
Commodities	70,190	48,690	48,690
Other Expenditures	28,542	4,179	4,179
Capital Outlay	61,633	13,017	13,017
In-kind Personnel	69,230	70,739	70,739
In-kind Vaccine	4,271,997	4,303,746	2,192,831
Total	**$ 5,955,731**	**$ 5,838,425**	**$ 3,727,511**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Output:			
No. of VFC (vaccine for children) Private Provider	244	264	279
Efficiency:			
% of Reminder/Recall; Contacts Made	n/a	90.50%	94%
Immunization Rate for Preschool Children	78%	81%	84%

EXPLANATORY INFORMATION

This grant provides in-kind vaccine which includes distribution to various Vaccine For Children private providers throughout the City. The overall performance measures for this grant have been included in the Health Department's General Fund summary sheet. This grants complements the City's General Fund Immunization Program of $701,000 included in the Health Department's operating fund.

TITLE V MATERNAL CHILD HEALTH SERVICES & CORE SERVICES

METROPOLITAN HEALTH DISTRICT

Activity Number:	36-06-30 & 36-06-31
Division:	Nursing Services
Program Dates:	09-01-99 to 08-31-00
Authorized Positions:	44

PROGRAM DESCRIPTION

This fee for service grant from the Texas Department of Health funds Maternity, Well Child, Family Planning, Dysplasia and Dental Health Services to clients who do not qualify for Medicaid and whose income is less than 185% of Federal Poverty level. Included is assessment by Physician/Nurse Practitioner/Dentist, appropriate lab testing, counseling and Treatment/Contraceptive supplies. 25% of the clients served must be between the ages 1 – 21 years. Core provides population based education programs related to teen pregnancy prevention, childhood safety and the importance of early and continual prenatal care.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State-Texas Department of Health	$ 1,348,444	$ 1,364,019	$ 1,364,019
Other – Title V Patient Co-pay	7,327	4,000	5,000
Other –Carryover from previous year	224,749	424,251	425,000
Total	**$ 1,580,519**	**$ 1,792,269**	**$ 1,794,019**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 1,049,939	$ 1,119,581	$ 1,119,581
Contractual	242,025	360,216	361,964
Commodities	253,327	306,273	306,274
Other Expenditures	2,000	2,000	2,000
Capital Outlay	33,229	4,200	4,200
Total	**$ 1,580,519**	**$ 1,792,269**	**$ 1,794,019**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
Number of Clients seeking services form SAMHD for Prenatal,Well-Child, Dysplasia, Family Planning, Dental.	73,725	76,671	76,671
Output:			
Number of Title V visits	15,120	14,936	15,250
Number of Title V visits for ages 1-21	7,537	6,717	7,827
Efficiency:			
% of clients determined eligible for Title V	21%	19%	19%

EXPLANATORY INFORMATION

The performance measures for this grant program have been included in the Health Department's summary sheet. The program complements the City's General Fund Nursing Program of $3,000,000 included in the Health Department's operating Fund.

RYAN WHITE TITLE II & STATE SERVICES — METROPOLITAN HEALTH DISTRICT

Activity Number:	36-07-28 & 36-07-34
Division:	Disease Control
Program Dates:	04-01-99 to 8-31-00
Authorized Positions:	5

PROGRAM DESCRIPTION

The Ryan White Title II and State Services Project provides administrative support and program assistance for a variety of HIV program. Activities. Administrative support: $118,528 is directed toward overall management of the HIV/AIDS Division, and execution of grants related administrative agency activities. These activities include providing quality assurance through quarterly site visits to contractors to measure compliance, and monitoring of sub-contractor expenditures for appropriateness and applicability. Other administrative activities include preparation and submission of Title II and State Services grant proposal, preparing and submitting quarterly performance reports and participating in Region 8 HIV Consortium meetings and the Ryan White Title I Planning Council. Program support: $1,056,428 is applied to direct services and is administered through the HIV Program ($83,034), and through five subcontracting agencies ($973,394). Direct services for HIV-infected individuals and persons with AIDS include Client Advocacy (Service plan development/implementation); Transportation Assistance (Taxi, bus, ambulance); Mental Health Counseling; Emergency Financial Assistance (housing/utility assistance, food vouchers, and emergency insurance assistance). The subcontractors are Alamo Area Resource Center, BEAT-AIDS Coalition, Hope Action Care, San Antonio AIDS Foundation, and the South Texas Veterans Health Care Center. In addition, the SEAMED provides Client Advocacy, Transportation, and Dietary Assistance through the HIV program office. For the 98-99-budget year, medical services are funded through Ryan White Title I programs. Health Insurance, as a category was added for the 98-99-budget year. Unit Costs by Direct Service Category: Transportation $18; Dietary Assistance $5; Client Advocacy $21; Emergency Financial Assistance $267; and Health Insurance Assistance $21. Budget breakdown is Administration 10.1%, Program costs 89.9%.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal- Pass through the TDH	$ 634,702	$ 634,702	$ 634,702
State-Texas Department of Health	532,893	550,849	550,849
Total	**$ 1,167,595**	**$ 1,185,551**	**$ 1,185,551**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 165,877	$ 160,579	$ 160,579
Contractual	992,618	981,306	981,306
Commodities	6,390	34,328	34,328
Other Expenditures	0	0	0
Capital Outlay	2,710	9,338	9,338
Total	**$ 1,167,595**	**$ 1,185,551**	**$ 1,185,551**

PERFORMANCE MEASURES

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input: # of clients to be served	5,700	7,167	7,167
Output: # of clients served	5,034	7,167	7,167
Efficiency: % of clients served	88.3%	100.0%	100.0%

TB CONTROL PROJECT

METROPOLITAN HEALTH DISTRICT

Activity Number:	36-07-04 & 36-07-14
Division:	Disease Control
Program Dates:	09-01-99 to 12-31-00
Authorized Positions:	18

PROGRAM DESCRIPTION

The Tuberculosis Control Program provides clinical and outreach services for persons with TB exposure, TB infections, and suspected or confirmed TB disease. The program offers full medical assessments, including Radiographs, Physician Evaluations, Diagnosis and Treatment. Outreach services includes Home Nursing services, Directly Observed Therapy (DOT) for TB Cases and suspects, and Directly Observed Preventative Therapy (DOPT) for persons infected with TB or exposed to active disease. Surveillance activities are conducted to receive reports of TB cases and screening programs for TB, HIV, And HCV are conducted for persons at High risk for these conditions. The program provides educational sessions and materials for Medical professionals, industries and businesses, and the general public.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal-Passed through TDH	$ 375,746	$ 375,746	$ 375,746
State-Texas Department of Health	199,979	197,979	189,979
Total	**$ 565,725**	**$ 573,725**	**$ 565,725**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 435,703	$ 449,943	$ 449,943
Contractual	112,102	85,975	85,975
Commodities	11,133	32,144	24,144
Other Expenditures	0	5,606	5,663
Capital Outlay	6,787	57	0
Total	**$ 565,725**	**$ 573,725**	**$ 565,725**

PERFORMANCE MEASURES	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
# of cases/suspects reported	142	120	120
# of contacts identified	856	900	900
# of contacts identified for preventive therapy	664	680	680
# of contacts identified for DOPT	84	80	80
# of high risk clients offered TB & HIV screening	1700	900	900
Output:			
# of cases/suspects on therapy	142	120	120
# of cases/suspects on DOT	128	114	114
# of contacts evaluated	854	855	855
# of contacts placed on preventive therapy	84	80	80
# of high risk clients skin tested	1540	1600	1600
Efficiency:			
% of cases/suspects on therapy	100.0%	100.0%	100.0%
% of cases/suspects on DOT	90.1%	95.0%	95.0%
% of contacts evaluated	99.8%	95.0%	95.0%
% of contacts placed on preventive treatment	12.7%	11.8%	11.8%
% of contacts placed on DOPT	100.0%	100.0%	100.0%

MATERNAL RESIDENTIAL TREATMENT PROJECT & REGIONAL DETOXIFICATION PROJECT

METROPOLITAN HEALTH DISTRICT

Activity Number:	6-06-24 & 36-06-32
Division:	Nursing Services
Program Dates:	9-01-99 to 09-30-00
Authorized Positions:	6

PROGRAM DESCRIPTION

This grant from the Texas Commission on Alcohol and Drug Abuse (TCADA) funds a program to provide coordination, referral, substance abuse counseling and prenatal and pediatric clinic services for pregnant women with children at the Patrician Movement and Southwest Mental Health Center. Detoxification grant provides funds to safely withdraw chemically dependent adult men and women mood-altering substances at the Patrician Movement.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State-Texas Commission on Alcohol & Drug Abuse	$ 673,730	$ 516,153	$ 516,153
Total	**$ 673,730**	**$ 516,153**	**$ 516,153**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 302,548	$ 373,152	$ 373,152
Contractual	350,023	131,086	131,086
Commodities	7,981	1,328	1,328
Other Expenditures	8,175	10,587	10,587
Capital Outlay	5,003	0	0
Total	**$ 673,730**	**$ 516,153**	**$ 516,153**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Output:			
No. of Women treated/admitted	56	55	55
No. of infants/children entered into program	45	45	45
No. of Clients treated/admitted	446	718	732

FAMILY PLANNING SERVICES — METROPOLITAN HEALTH DISTRICT

Activity Number:	36-06-08
Division:	Nursing Services
Program Dates:	09-01-99 to 08-31-00
Authorized Positions:	17

PROGRAM DESCRIPTION

This fee for service grant from the Texas Department of Health fund three Family Planning Clinics for women whose income is less than 150% of the Federal Poverty Level. This grant provides Comprehensive Reproductive Health Care Assessment by Physician/Nurse Practitioner, appropriate Lab Tests, Counseling and Contraceptive supplies.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State – Texas Department of Health	$ 186,939	$ 160,619	$ 160,619
Other – Medicaid Collections	187,562	220,300	220,300
Total	**$ 374,501**	**$ 380,919**	**$ 380,919**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 259,287	$ 289,503	$ 289,503
Contractual	18,193	15,720	15,720
Commodities	91,741	73,196	73,196
Other Expenditures	5,280	2,500	2,500
Capital Outlay	0	0	0
Total	**$ 374,501**	**$ 380,919**	**$ 380,919**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of women seeking family planning services at 3 designated clinics within SAMHD	5,599	4,140	4,000
Output:			
No. of services delivered to women qualified for Title XX	3,665	3,300	2,900
No. of services delivered to women qualified for Title XX 19 yr and under	1,132	1,025	1,100
Efficiency:			
% of clients served eligible for Title XX	65%	80%	73%

HEALTH EDUCATION PROJECT

METROPOLITAN HEALTH DISTRICT

Activity Number:	36-01-13 & 36-01-14
Division:	Administration
Program Dates:	09-01-99 to 08-31-00
Authorized Positions:	14

PROGRAM DESCRIPTION

The Metropolitan Health District is provided two types of support under this program: (1) Direct Assistance in the form of state-paid positions and/or (2) Financial Assistance from the General Revenue and the Preventative Health and Health Services Block grant.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State-Texas Department of Health	$ 312,366	$ 368,938	$ 368,938
Total	**$ 312,366**	**$ 368,938**	**$ 368,938**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 306,684	$ 368,938	$ 368,938
Contractual	4,322	0	0
Commodities	1,360	0	0
Total	**$ 312,366**	**$ 368,938**	**$ 368,938**

EXPLANATORY INFORMATION

These funds support personnel in various activities throughout the department and those performance measures are reflected in other grant and general fund reports

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA)

METROPOLITAN HEALTH DISTRICT

Activity Number:	36-01-20 & 36-07-41
Division:	Disease Control
Program Dates:	09-01-99 to 01-31-01
Authorized Positions:	3

PROGRAM DESCRIPTION

This program provides Housing and Utility Assistance to eligible clients with AIDS. HOPWA is a component of overall Case Management services to assure a continuum of care in the following areas: Community-Based Services, Health Insurance Coverage, and Provision of Treatments that have been determined to prolong life for persons with HIV Disease. Eligibility for this program is based on: Client has no income or has received an eviction notice from a landlord; Families or individuals with a monthly gross income under $500; Hospitalized or terminally ill patients with monthly incomes greater than $500; and Families of recently deceased HIV infected individuals.

During the current budget period, 270 individuals received rental Assistance. Of this number, 95 individuals were provided emergency Rental/Housing Assistance because of immediate risk of being evicted. Utility assistance was provided for 95 individuals.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal- Housing & Urban Development	$ 333,700	$ 310,000	$ 310,000
State-Texas Department of Health	31,462	56,673	56,673
Total	**$ 365,162**	**$ 366,673**	**$ 366,673**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 7,695	$ 82,322	$ 82,322
Contractual	198	57,428	57,428
Commodities	897	2,200	2,200
Other Expenditures	356,372	220,223	220,223
Capital Outlay	0	4,500	4,500
Total	**$ 365,162**	**$ 366,673**	**$ 366,673**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of Clients projected for Housing Assistance	275	280	280
No. of Clients projected for Emergency Housing Assistance	100	100	100
No. of Clients projected for Utility Assistance	100	100	100
Output:			
No. of Clients receiving Housing Assistance	267	270	270
No. of Clients receiving Emergency Housing Assistance	93	95	95
No. of Clients receiving Utility Assistance	91	95	95
Efficiency:			
% of Clients receiving Housing Assistance	97.1%	96.4%	96.4%
% of Clients receiving Emergency Housing Assistance	93%	95%	95%
% of Clients receiving Utility Assistance	91%	95%	95%

HIV PREVENTION

METROPOLITAN HEALTH DISTRICT

Activity Number:	36-07-20
Division:	Disease Control
Program Dates:	01-01-00 to 12-31-00
Authorized Positions:	15

PROGRAM DESCRIPTION

The HIV Prevention Program provides HIV prevention interventions to targeted high risk individuals in Bexar County.
1. By providing HIV antibody tests along with pre and posttest anonymous or confidential prevention counseling to those who are tested. (HIV pre and posttest counseling (client-centered interventions) is done according to the CDC prevention counseling protocol.) 2. By providing routine HIV antibody testing and posttest prevention counseling to selected patients in the STD Clinic. 3. By providing individual or group prevention interventions to high-risk individuals in a variety of community settings. These are called Health Education and Risk Reduction (HERR) activities or interventions.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State- Texas Department of Health	$ 341,800	$ 359,000	$ 359,000
Total	**$ 341,800**	**$ 359,000**	**$ 359,000**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 305,311	$ 307,711	$ 307,711
Contractual	28,231	37,726	37,726
Commodities	3,718	9,230	9,230
Other Expenditures	4,540	3,000	3,000
Capital Outlay	0	1,333	1,333
Total	**$ 341,800**	**$ 359,000**	**$ 359,000**

PERFORMANCE MEASURES	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
Prevention Counseling			
# of clients pretest counseled	5,800	5,800	5,800
# of clients posttest counseled	4,350	4,350	4,350
Routine HIV Tests			
# of clients posttest counseled	1,171	1,200	1,200
HERR Interventions			
# All Types of HERR Interventions	N/A	12,600	12,600
Output:			
Prevention Counseling			
# of clients pretest counseled	5,800	4,784	5,800
# of clients posttest counseled	4,350	3,204	4,350
Routine HIV Tests			
# of clients posttest counseled	1,171	1,172	1,200
HERR Interventions			
# All Types of HERR Interventions	N/A	12,542	12,600

PERFORMANCE MEASURES	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Efficiency:			
Prevention Counseling			
% of clients pretest counseled	58%	82.48%	100.00%
% of clients posttest counseled	100	73.66	100%
Routine HIV Tests			
% of clients posttest counseled	100%	97.67%	100.00%
HERR Interventions			
% All Types of HERR Interventions	NA	99.54%	100.00%

PUBLIC HEALTH DISASTER PROGRAM — METROPOLITAN HEALTH DISTRICT

Activity Number: 36-11-07
Division: Environmental Health
Program Dates: 03-01-99 to 02-29-00
Authorized Positions: 1

PROGRAM DESCRIPTION

Purpose of Project: from the lessons learned, fill the gaps in public health service during natural disasters.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Other - Robert Wood Johnson Foundation	$ 0	$ 348,000	$ 348,000
Total	**$ 0**	**$ 348,000**	**$ 348,000**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 0	$ 28,002	$ 28,002
Contractual	0	266,802	266,802
Commodities	0	7,819	7,819
Other Expenditures	0	8,029	8,029
Capital Outlay	0	37,348	37,348
Total	**$ 0**	**$ 348,000**	**$ 348,000**

STD CONTROL PROJECT

METROPOLITAN HEALTH DISTRICT

Activity Number:	36-07-06 & 36-07-29
Division:	Disease Control
Program Dates:	09-01-99 to 12-31-00
Authorized Positions:	8

PROGRAM DESCRIPTION

The Sexually Transmitted Disease (STD) Program is responsible for controlling the spread of sexually transmitted diseases (STD'S) and reducing their incidence in the San Antonio Community. This is accomplished by treating infected individuals and examining and treating their sexual partners. Extensive counseling, testing, referral, education and partner notification activities are also conducted to help reduce the spread of the Human Immunodeficiency Virus/Acquired Immunodeficiency Syndrome (HIV/AIDS). These grants pay for six disease intervention specialists and two support staff. Funding from these sources also provides for the program's STD Surveillance and STD Monitoring activities.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal- Pass through the TDH	$ 128,654	$ 140,493	$ 128,654
State-Texas Department of Health	73,118	77,046	77,046
Total	**$ 201,772**	**$ 217,539**	**$ 205,700**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 174,012	$ 199,163	$ 197,070
Contractual	16,878	16,425	6,740
Commodities	10,322	1,601	550
Other Expenditures	560	350	1,340
Total	**$ 201,772**	**$ 217,539**	**$ 205,700**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of syphilis reactor reported	4,036	4,200	4,000
No. of early syphilis cases reported	92	90	85
No. of clinic clients eligible for HIV Testing	8,671	7,500	8,800
Output:			
No. of syphilis reactors reported in 7 days	3,144	3,300	3,200
No. of early syphilis cases interviewed	89	85	80
No. of clinic clients tested for HIV	8,130	7,300	8,400
No. of clinic clients tested for Hep. C	N/A	180	240
Efficiency:			
% of reactors reported in 7 days	78%	79%	80%
% of early syphilis cases interviewed	97%	94%	94%
% of clinic clients tested for HIV	94%	96%	96%

PARENT/CHILD INC. HEALTH SERVICE — METROPOLITAN HEALTH DISTRICT

Activity Number:	36-06-23
Division:	Nursing Services
Program Dates:	02-01-00 to 01-31-01
Authorized Positions:	2

PROGRAM DESCRIPTION

The San Antonio Metropolitan Health District provides comprehensive physical and dental examinations for children (Ages 2 Mos. -- 5 yr.) enrolled in the Parent/Child Incorporated (PCI) HeadStart Program.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal- Passed through PCI	$ 21,822	$ 50,582	$ 116,000
Other- Medicaid collections	6,070	71,000	71,750
Total	**$ 27,892**	**$ 121,582**	**$ 187,750**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 25,269	$ 82,193	$ 70,390
Contractual	2,244	38,935	109,330
Commodities	379	334	8,030
Other Expenditures	0	120	0
Capital Outlay	0	0	0
Total	**$ 27,892**	**$ 121,582**	**$ 187,750**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Output:			
No. of Medical Exams performed	1,634	2,802	5,000
No. of Clinics Held	62	82	110
No. of Dental PCI Client Screening	3,851	4,804	5,000
No. of Dental PCI Client Follow-up Exams	1,692	2,448	3,000

BREAST & CERVICAL CANCER CONTROL — METROPOLITAN HEALTH DISTRICT

Activity Number:	36-06-21
Division:	Nursing Services
Program Dates:	09-01-99 to 08-31-00
Authorized Positions:	2

PROGRAM DESCRIPTION

Breast & Cervical Cancer Control Project (BCCCP). The goals of the BCCCP is to provide for early detection and diagnosis of Breast and Cervical Cancer for low income women from 40 – 64 years of age. Abnormal finding are Case Managed. Grant is based on Fee for Service.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State-Texas Department of Health	$ 142,763	$ 142,819	$ 142,819
Other- Susan G. Komen Breast Cancer Foundation	0	20,000	20,000
Total	**$ 142,763**	**$ 162,819**	**$ 162,819**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 63,645	$ 67,941	$ 91,441
Contractual	71,844	92,778	69,878
Commodities	4,000	1,100	500
Other Expenditures	2,124	1,000	1,000
Capital Outlay	1,150	0	0
Total	**$ 142,763**	**$ 162,819**	**$ 162,819**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
Number of Women receiving screening mammograms	541	600	500
Number of Women presenting with abnormal breast exam requiring diagnostic procedures	151	60	65
Number of women receiving cervical exams	664	590	575
Output:			
Number of Abnormal findings from screening mammogram	50	70	60
Number of Breast Cancer diagnosed	9	7	6
Number of Abnormal Findings from cervical exams	15	7	7
Number of cervical Cancer diagnosed	0	0	0
Efficiency:			
% of women diagnosed with cancer	1%	1%	1%

HIV AIDS SURVEILLANCE & ASD PROJECT — METROPOLITAN HEALTH DISTRICT

Activity Number:	36-07-26 & 36-07-32
Division:	Disease Control
Program Dates:	01-01-00 to 12-31-00
Authorized Positions:	4

PROGRAM DESCRIPTION

(36-07-32): The HIV Surveillance Program investigates, records, and report to TDH all new HIV infections and aids cases diagnosed in San Antonio and Bexar County. Surveillance measures includes review of hospital admission data, laboratory results indicative of HIV, and interview with medical personnel involved in the care of persons with HIV/AIDS. Reporting of AIDS cases is mandatory under state law. Reporting of HIV Infections was added under state statute effective January 1, 1999.

(36-07-26): The Adult Spectrum of Disease (ASD) program is part of a national longitudinal study to evaluate the efficacy of long term treatment and health outcome for AIDS patients.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal- Passed through Texas Department of Health	$ 136,850	$ 145,285	$ 145,285
Total	**$ 136,850**	**$ 145,285**	**$ 145,285**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 118,890	$ 120,579	$ 120,579
Contractual	17,960	20,214	20,214
Commodities	0	1,100	1,100
Other Expenditures	0	1,680	1,680
Capital Outlay	0	1,712	1,712
Total	**$ 136,850**	**$ 145,285**	**$ 145,285**

PERFORMANCE MEASURES

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
# of AIDS cases estimated to be reported	256	121	101
# of HIV infections estimated to be reported	N/A	120	1,140
# Of ASD records estimated for abstraction	1,225	1,215	123
Output:			
# of AIDS cases diagnosed	303	104	120
# of HIV infections reported*	N/A	110	130
# of ASD records abstracted	1,200	1,000	1,200
Efficiency:			
% of AIDS cases meeting AIDS case definition	98%	98%	98%
% of reported HIV infections confirmed (rule out AIDS)	N/A	98%	98%

*HIV Name Infection Reporting was initiated January 1, 1999

RYAN WHITE TITLE I DENTAL CLINIC — METROPOLITAN HEALTH DISTRICT

Activity Number:	36-08-04
Division:	Dental Services
Program Dates:	03-01-00 to 02-29-01
Authorized Positions:	5

PROGRAM DESCRIPTION

The Ryan White Dental Clinic provides diagnostic, routine, preventive and general dental care for patients with AIDS or who are HIV positive. Virtually all patients are indigent, their special oral health and health care management needs are addressed, and their access to adequate dental care is facilitated.

Unit cost estimate (average cost per visit): Based on direct clients service costs less administrative costs: $162,946-$7,237 = $155,709/2150 = $72 per patient visit.

Administrative costs estimated to be 30% of administrative aide's personnel costs $24,122 x .30 = $7,237

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State – Texas Department of Health	$ 81,452	$ 86,334	$ 0
Federal – Passed through Veteran Administration	0	43,551	0
Federal – Passed through Bexar County	14,666	33,061	143,364
Total	**$ 96,118**	**$ 162,946**	**$ 143,364**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 0	$ 30,535	$ 28,994
Contractual	75,742	101,201	87,937
Commodities	20,376	17,433	21,350
Other Expenditures	0	0	0
Capital Outlay	0	13,777	5,083
Total	**$ 96,118**	**$ 162,942**	**$ 143,364**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of Dentists	1	1	1
Output:			
No. of Patient Visits	2,115	2,150	2,160
Efficiency:			
Average No. of daily dental visits	8.6	8.6	8.7

HEALTHY STEPS

METROPOLITAN HEALTH DISTRICT

Activity Number:	36-06-34 & 36-06-36
Division:	Nursing Services
Program Dates:	01-01-00 to 12-31-00
Authorized Positions:	2

PROGRAM DESCRIPTION

The San Antonio Metropolitan Health District is collaborating in a National Health Care Initiative, The Healthy Steps Program for Young Children. This is a new model of Pediatric care designed to help parents foster the healthy growth and development of their children from birth to three years of age. SAMHD is providing two Public Health Nurses who conduct office visits, home visits and parents education groups to the 196 families who are enrolled in the study group. Additionally SAMHD is managing the grants.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State – Children's Trust Fund	$ 46,594	$ 50,000	$30,000
Other – Hogg Foundation for Mental Health	63,405	73,896	66,651
Total	**$ 109,999**	**$ 123,896**	**$ 96,651**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 75,058	$ 88,830	$ 88,830
Contractual	29,452	28,655	5,582
Commodities	5,490	6,411	2,239
Total	**$ 109,999**	**$ 123,896**	**$ 96,651**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Output:			
No. of Office Visits	883	800	400
No. of Home Visits	192	400	400
No. of Attendees for Parent Education Groups	6	100	100

EXPLANATORY INFORMATION

This is a research study that is clinically controlled and evaluated by John Hopkins Hospital.

HIV PREVENTION-PROJECT SAVE — METROPOLITAN HEALTH DISTRICT

Activity Number:	36-07-50
Division:	Disease Control
Program Dates:	09-01-99 to 08-31-00
Authorized Positions:	2

PROGRAM DESCRIPTION

The Project SAVE Program of the SAMHD HIV Prevention Program provides HIV prevention interventions to targeted high risk* individuals in Bexar County. 1. By providing HIV antibody tests along with pre and posttest anonymous or confidential prevention counseling to those who are tested. (HIV pre and posttest counseling (client-centered interventions) is done according to the CDC prevention counseling protocol.) 2. By providing individual or group prevention interventions to high-risk individuals in a variety of community settings. These are called Health Education and Risk Reduction (HERR) activities or interventions.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State – Texas Commission on Alcohol & Drug Abuse	$ 52,472	$ 52,472	$ 55,147
Total	**$ 52,472**	**$ 52,472**	**$ 55,147**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 50,916	$ 50,916	$ 53,581
Contractual	1,456	1,456	1,456
Commodities	100	100	110
Other Expenditures	0	0	0
Capital Outlay	0	0	0
Total	**$ 52,472**	**$ 52,472**	**$ 55,147**

PERFORMANCE MEASURES	Actual 1997-1998	Authorized 1998-199	Adopted 1999-2000
Input:			
Prevention Counseling			
# of clients pretest counseled	466	600	600
# of clients posttest counseled	350	450	450
HERR Interventions			
# of HIV outreach contacts	6000	5000	4000
Output:			
Prevention Counseling			
# of clients pretest counseled	475	600	600
# of clients posttest counseled	367	440	450
HERR Interventions			
# of HIV outreach contacts	6038	4550	4000
Efficiency:			
Prevention Counseling			
% of clients pretest counseled	101.93%	100.00%	100.00%
% of clients posttest counseled	104.86%	97.78%	100.00%
HERR Interventions			
% of HIV outreach contacts	100.63%	91.00%	100.00%

CHIP OUTREACH PROGRAM

METROPOLITAN HEALTH DISTRICT

Activity Number:	36-06-37
Division:	Nursing Services
Program Dates:	03-01-99 to 08-31-00
Authorized Positions:	0

PROGRAM DESCRIPTION

The outreach plan will target teen-aged populations likely to be disproportionately uninsured.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State – Texas Department of Health	$ 0	$ 32,250	$ 32,250
Total	**$ 0**	**$ 32,250**	**$ 32,250**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Contractual	0	32,250	32,250
Total	**$ 0**	**$ 32,250**	**$ 32,250**

MILK LAB SAMPLE TESTS

METROPOLITAN HEALTH DISTRICT

Activity Number:	36-10-04
Division:	Laboratory
Program Dates:	09-01-99 to 08-31-00
Authorized Positions:	0

PROGRAM DESCRIPTION

The laboratory services division will provided analyses of milk samples.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State – Texas Department of Health	$ 0	$ 20,712	$ 20,712
Total	**$ 0**	**$ 20,712**	**$ 20,712**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 0	$ 0	$ 0
Contractual	0	20,712	20,712
Total	**$ 0**	**$ 20,712**	**$ 20,712**

HIV MEDICAL EDUCATION

METROPOLITAN HEALTH DISTRICT

Activity Number:	36-07-71
Division:	Disease Control
Program Dates:	07-01-99 to 06-30-00
Authorized Positions:	0

PROGRAM DESCRIPTION

The HIV Medical Education Program of the HIV Prevention Program provides HIVAIDS Medical Training and Education to Physicians in Bexar County. By providing seminars and educational materials on HIV/AIDS treatment updates and information on how to use the Internet to access medical information on HIV/AIDS to 75 physicians in Bexar County, Texas. 1999 Unit Cost for an individual physician's training = $267.00

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State – University of Texas Houston Health Science Center	$ 11,985	$ 20,000	$ 20,000
Total	**$ 11,985**	**$ 20,000**	**$ 20,000**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Contractual	$7,028	$15,900	$15,900
Commodities	2,761	3,300	3,300
Other Expenditures	2,196	0	0
Capital Outlay	0	800	800
Total	**$ 11,985**	**$ 20,000**	**$ 20,000**

PERFORMANCE MEASURES

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Inputs:			
# of doctors receiving HIV/AIDS Training	NA	25	75
# of Others receiving HIV/AIDS Training	NA	82	25
Outputs:			
# of doctors receiving HIV/AIDS Training	NA	19	75
# of Others receiving HIV/AIDS Training	NA	80	25
Efficiency:			
% of doctors receiving HIV/AIDS Training	NA	76.00%	100.00%
% of Others receiving HIV/AIDS Training	NA	97.56%	100.00%
Effectiveness:			
# of doctors receiving HIV/AIDS Training	NA	76.00%	100.00%
# of Others receiving HIV/AIDS Training	NA	97.56%	100.00%

WORKSITE WELLNESS

METROPOLITAN HEALTH DISTRICT

Activity Number:	36-14-02
Division:	Employee Wellness Program
Program Dates:	09-01-99 to 08-31-00
Authorized Positions:	0

PROGRAM DESCRIPTION

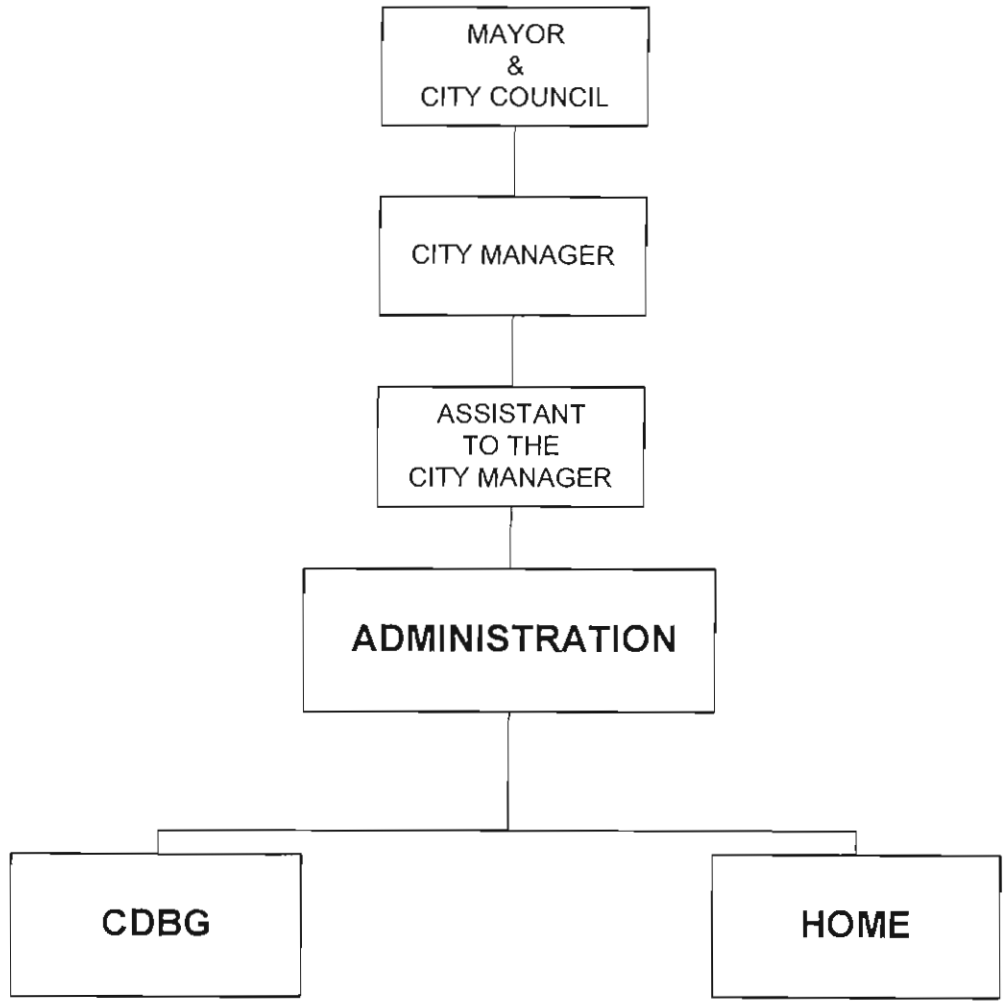
Walking to work program to promote physical activity and adult lifestyle changes that will improve their help.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State – Texas Department of Health	$	$ 2,499	$ 2,499
Total	**$**	**$ 2,499**	**$ 2,499**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Contractual	$	$ 950	$ 950
Commodities		1,549	1,549
Total	**$**	**$ 2,499**	**$ 2,499**



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
Community Development Block Grant (CDBG)	16.00	$1,314,267
HOME Grant	6.00	412,000
Capital Projects	0.00	200,000
Total Funding	**22.00**	**$1,926,267**

COMMUNITY DEVELOPMENT BLOCK GRANT FUND

MISSION STATEMENT: To improve the quality of life and living environment and increase the supply of affordable housing, principally for persons of lower income.

PROGRAM INFORMATION

The Community Development Division of the Department of Housing & Community Development is responsible for the planning and oversight of the City's Community Development Block Grant (CDBG) Entitlement program. This division provides technical assistance, financial and program management analysis to sub-grantees, project sponsors and other City Departments, and is responsible for monitoring all project activities to ensure compliance with U.S. Department of Housing and Urban Development (HUD) regulatory and policy requirements. In addition, this division supports the City Council's Housing Task Force.

GOALS & OBJECTIVES

- Continue to conduct workshop/meetings for community and citizen groups/neighborhood associations, sub-grantees and the private sector to increase awareness of CDBG program opportunities.
- Annually, complete or cancel existing projects prior to funding and initiating new HUD-funded activities, in order to achieve seventy-five percent HUD-supported project completion rate.
- Continue to research, identify, and secure available local, state, federal or private resources to assist with neighborhood revitalization and/or production of affordable housing and to meet or exceed San Antonio's HOME match liability.
- Increase leveraging of HUD grant allocations for housing, public service, and economic development activities, by requiring sub-grantees to secure non-city program resources, and/or client financial participation to the maximum extent feasible.
- Ensure all CDBG and HOME supported projects are contractually implemented by no later than November 15th, to substantially increase the drawdown rate achieving a balance of no more than 1.5 times the current entitlement amount by July 30th and no more than 1.25 times the current entitlement amount by September 30th.
- Provide all direct housing assistance to sub-grantees/sponsors/clients in the form of loans. Achieve a "repayable loan" portfolio for a minimum of 60% of the available housing program funds, with no more than 40% of the available program funds provided as "forgivable deferred payment loans."

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Number of Community Development Analysts	6	7	7	9
No. of New CDBG Projects	513	127	164	138
No. Prior Year Open Projects	N/A	N/A	376	362
Total Active CDBG Projects	513	408	540	500
No. Public Works Projects	349	219	219	402
No. Capital Projects	164	87	20	36
No. Public Service Projects	N/A	30	30	30
No. Public Service Clients	30,336	37,510	61,322	65,000

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input continued:				
No. Housing Projects	N/A	15	18	18
No. Housing Rehabilitation Units	N/A	213	455	474
No. Housing Replacement Units[1]	N/A	74	287	355
No. City Administrative Projects	N/A	13	14	14
Available Housing Project Funds	N/A	$5,213,395	$6,161,195	$10,211,195
Available Public Works Project Funds	N/A	$9,839,122	$4,474,014	$12,946,057
Available Capital Project Funds[2]	N/A	$1,399,592	$589,866	$2,887,554
Available City Administrative Funds	N/A	$2,549,189	$269,206	$3,097,339
Available Public Service Project Funds	N/A	$2,862,990	$143,150	$3,091,723
Total Available Current Year Funds	N/A	$21,863,288	$11,494,282	$20,830,436
Total Available Prior Year Funds	$46,790,218	$24,655,726	$11,410,006	$11,410,006
CDBG Entitlement	$20,461,000	$19,981,000	$19,181,000	$20,100,000
Total Available CDBG Funds	$46,790,218	$46,519,014	$22,904,288	$43,734,724
Output:				
No. Capital Projects Completed[2]	164	87	20	36
Total Capital Expenditures Expended	$8,195,510	$15,365,714	$15,352,315	$10,769,731
No. Rehabilitation Units Completed	138	127	135	95
Housing Rehab. Funds Expended	N/A	$2,009,667	$2,852,710	$1,100,000
Admin funds Expended[3]	N/A	$1,167,368	$1,158,368	$1,247,000
No. Replacement Units Completed[1]	N/A	34	39	27
Housing Replacement Funds Expended	N/A	$1,290,000	$1,161,000	$800,000
Housing Admin. Funds Expended[3]	N/A	$746,350	$785,350	$903,000
Total Housing Expenditures[4]	$6,883,092	$5,213,395	$5,957,428	$4,050,000
Public Service Expenditures	$2,690,931	$2,862,990	$2,700,841	$2,948,573
Total Projects Completed	216	87	120	109
Total CDBG Expenditures	$16,053,250	$21,864,288	$22,370,821	$23,388,887
Total Non-Capital Expenditures	$7,857,740	$6,498,574	$7,018,506	$12,619,146
Efficiency:				
Avg. No. of Projects per Analyst	86	58	77	56
Cost/Public Service Client	$88.71	$76.33	$44.04	$79.00
Cost/Housing Rehabilitation Unit	$49,877	$25,016	$29,712	$24,705
Program Cost/Housing Rehabilitation Unit	N/A	$15,824	$21,131	$11,579
Admin. Cost/Housing Rehabilitation	N/A	$9,192	$8,581	$13,126
Cost/Housing Replacement Unit	N/A	$59,893	$49,906	$63,074
Program Cost/Replacement Unit	N/A	$37,941	$29,769	$29,630
Admin Cost/Replacement Unit	N/A	$21,951	$20,137	$33,444

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Effectiveness:				
Timeliness of Expenditures[5]	1.3	1.2	1.4	1.2
% CDBG Funds Expended	35%	47%	50%	52%
% Projects Completed	43%	69%	59%	77%

EXPLANATORY INFORMATION

[1] Replacement Housing includes those substantial rehabilitation cases where demolition and temporary relocation is required, as well as those activities requiring acquisition, relocation, demolition and disposition of property.

[2] Total Capital Expenditures includes costs associated with all construction project costs incurred by other City Departments (Parks and Recreation; Library) , and sub-grantees (neighborhood facility renovations).

[3] Housing Administration funds includes both direct and indirect administration costs, as well as general project expenses not allocated to a specific property/client.

[4] Total Housing Expenditures includes both program and administration costs.

[5] Timeliness Expenditures reflects the total unexpended balance of CDBG funds as of July 30th, compared to the current annual CDBG Entitlement grant allocation.

PROGRAM CHANGES

♦ **IMPROVEMENT** **$80,924**

HOUSING - ADD TWO COMMUNITY DEVELOPMENT ANALYSTS

This ***improvement*** will add two Community Development Analyst positions to improve efficiency and effectiveness in the areas of sub-grantee monitoring, technical assistance to sub-grantees, and greater ability to conduct site visits and field research. This improvement will also increase project completions and improve responsiveness in program reporting to the Department of Housing & Urban Development. The total cost for this improvement in FY 2000 will be $80,924.

CDBG FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$516,024	$642,479	$524,099	$742,966
CONTRACTUAL SERVICES	108,200	140,478	114,406	111,501
COMMODITIES	8,659	8,860	14,078	9,200
OTHER EXPENDITURES	0	0	0	0
CAPITAL OUTLAY	332	16,387	3,814	50,600
TRANSFER - FLOOD RELIEF	0	0	0	400,000
TOTAL EXPENDITURES	**$633,215**	**$808,204**	**$656,397**	**$1,314,267**
AUTHORIZED POSITIONS	**13**	**14**	**14**	**16**
FULL-TIME EQUIVALENTS	**13.00**	**14.00**	**14.00**	**16.00**

HOME ENTITLEMENT

MISSION STATEMENT: To create viable communities and to improve the quality of life and living environment principally for persons of low and moderate income through the supply of affordable housing, infrastructure investment, economic and human development.

PROGRAM INFORMATION

The HOME Division of the Department of Housing & Community Development is responsible for the planning and oversight of the City's HOME Entitlement Grant program. All activities result in the renovation or production of housing affordable to low and moderate income households. This division provides technical assistance to sub-grantees and project sponsors, and is responsible for monitoring all project activities to ensure compliance with U.S. Department of Housing and Urban Development (HUD) affordability and regulatory requirements.

GOALS & OBJECTIVES

- Continue to identify and secure available local, State, Federal, or private resource to assist with the redevelopment and/or production of affordable rental and owner-occupied housing. This goals' intent is to help meet or exceed San Antonio's HOME match liability.
- By September 2000, conduct a minimum of three information sharing and strategic planning forums for citizen group/neighborhood associations, sub-grantees, Community Housing Development Organizations (CHDO's), and the private sector to increase awareness of HOME program opportunities.
- By September 2000, conduct a minimum of four meetings with compatible groups to build synergy between the City and HOME funded recipients, and help increase capacity of all Community Housing Development Organizations (CHDO's), and other recipients of Home funds.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Number of Analysts	4	4	4	4
Total Available Funds[1]	14,005,570	$7,332,000	$2,923,568	$9,989,568
Home Entitlement	$6,137,000	$6,558,000	$6,558,000	$7,066,000
Total Units Adopted[2]	751	687	728	659
Output:				
Available Funds Expended	$8,815,320	$7,332,000	$4,408,433	$4,451,580
Private Sector Leverage	$10,768,400	$9,427,929	$13,768,400	$7,110,000
Total Units Canceled[3]	90	55	90	55
Total Units Committed	368	642	642	463
Total Units Completed	564	642	392	347
Efficiency:				
Avg. No. Units/Analyst	131	161	161	116
HOME/Private Investment	$1:$1.34	$1:$1.29	$1:$3.13	$1:$1.01

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Effectiveness:				
% HOME Funds Expended	63%	77%	39%	63%
% Units Completed	75%	71%	54%	53%

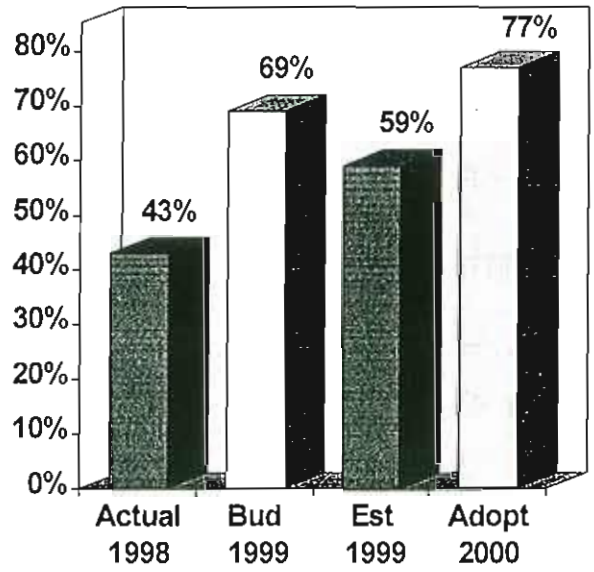
EXPLANATORY INFORMATION

[1] Cumulative prior year fund balances and unexpended funds from FY 1998
[2] Total Units Adopted includes the total number of housing units to be provided by all newly adopted and units not previously committed from previous years' HOME housing projects.
[3] Estimate of available funds is representative of funds committed and carried forward from prior years.

HOME ENTITLEMENT EXPENDITURES BY CHARACTER

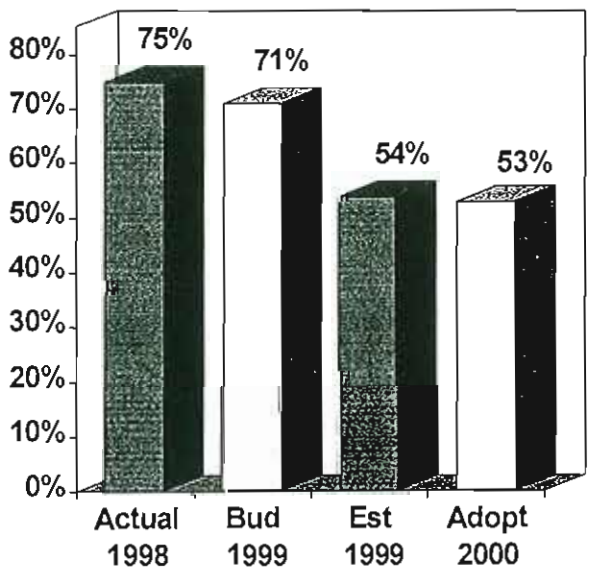
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$182,517	$261,868	$156,154	$251,584
CONTRACTUAL SERVICES	7,467	61,678	50,972	83,477
COMMODITIES	1,079	2,100	2,000	2,300
OTHER EXPENDITURES	0	0	0	0
CAPITAL OUTLAY	1,328	4,100	0	21,200
TRANSFERS	0	0	0	53,439
TOTAL EXPENDITURES	**$192,391**	**$329,746**	**$209,126**	**$412,000**
AUTHORIZED POSITIONS	**6**	**6**	**6**	**6**
FULL-TIME EQUIVALENTS	**6.00**	**6.00**	**6.00**	**6.00**

% CDBG PROJECTS COMPLETED



» Depicts the percentage of CDBG projects that are fully completed and closed during the fiscal year.

% HOME HOUSING UNITS COMPLETED



» Represents the completion rate of all housing units under HOME contract during the fiscal year.

HOUSING & COMMUNITY DEVELOPMENT DEPARTMENT
GRANT SUMMARY

The Consolidated Plan, Action Plan/Budget for FY 2000 constitutes an application for federal funds provided to the City by the U. S. Department of Housing and Urban Development (HUD) for four (4) separate formula programs (including reallocation of funds from prior years) totaling over $28 million: the Community Development Block Grant (CDBG) [$20,100,000], the HOME Investment Partnership Grant (HOME) [$7,066,000] programs. These federal resources, combined with available CDBG resources from prior year projects and local anticipated/designated CDBG program income [$730,436], and approximately $801,188 in required local match funds for HOME project implementation, results in over $28 million to support eligible activities during the FY 2000 program year.

Listed below is a comprehensive listing of all the grants the department of Housing and Community Development is anticipating to receive in FY 1999-2000.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2000
Community Development Block Grant	$20,100,000			$730,436	$20,830,436
HOME Entitlement Grant	7,066,000				7,066,000
TOTALS	**$27,166,000**			**$730,436**	**$27,896,436**

Activity Number: 31-0-01
Division: Community Development
Program Dates: 10-01-99 to 09-30-00
Authorized Positions: 16

PROGRAM DESCRIPTION

The Housing and Community Development Department is responsible for supporting the City Council and the City Manager in the financial planning, allocation, implementation, and monitoring of the City's Community Development Block Grant (CDBG) and HOME Entitlement grants, and the Enterprise Community Program funds. In addition, the Department researches, develops, secures funding, and administers additional program resources supporting the City Council's neighborhood revitalization and housing goals. Primary program responsibilities include CDBG, HOME, and Enterprise Community programs, the development, administration and compliance associated with City's HUD Five-Year Consolidated plan, Annual Consolidated Plan/Budget, and Consolidated Annual Performance Report. Monitoring and technical assistance is provided to program sub-grantees, as well as completion of financial and program management analysis to ensure continued compliance with all applicable regulations and policies.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal – CDBG	$20,461,000	$19,981,000	$20,100,000
Other – Reprogramming	0	1,383,288	730,436
Other – Program Income	800,000	500,000	0
Total	**$21,261,000**	**$21,864,288**	**$20,830,436**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$516,024	$642,479	$742,966
Contractual	108,200	140,478	111,501
Commodities	8,659	8,860	9,200
Capital Outlay	332	16,387	50,600
Subgranting	20,627,785	21,056,084	19,916,169
Total	**$21,261,000**	**$21,864,288**	**$20,830,436**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Housing Programs	$6,699,604	$5,213,395	$4,050,000
Streets & Drainage	$8,654,985	$9,389,122	$8,472,043
Public Service Programs	$2,848,507	$2,862,990	$2,948,573
Parks Improvements	$61,500	$121,000	$1,443,624
Neighborhood Revitalization	$988,688	$127,592	$854,064
City Administration	$2,007,716	$2,530,389	$2,828,132
Contingency	0	$18,800	0
108 Loan Default Payments	0	0	$234,000

Activity Number: 31-01-02
Division: HOME
Program Dates: 10-01-99 to 09-30-00
Authorized Positions: 6

PROGRAM DESCRIPTION

The HOME Division of the Department of Housing & Community Development is responsible for the planning and oversight of the City's HOME Entitlement Grant program. All activities result in the renovation or production of housing affordable to low and moderate income households. This division provides technical assistance to sub-grantees and project sponsors, and is responsible for monitoring all project activities to ensure compliance with U.S. Department of Housing and Urban Development (HUD) affordability and regulatory requirements.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal – U.S. Dept. Of Housing & Urban Development	$6,137,000	$6,558,000	$7,066,000
Other – Reprogramming	0	774,582	0
Other – City Match Liability	682,742	746,729	801,118
Total	**$6,819,742**	**$8,079,311**	**$7,867,188**

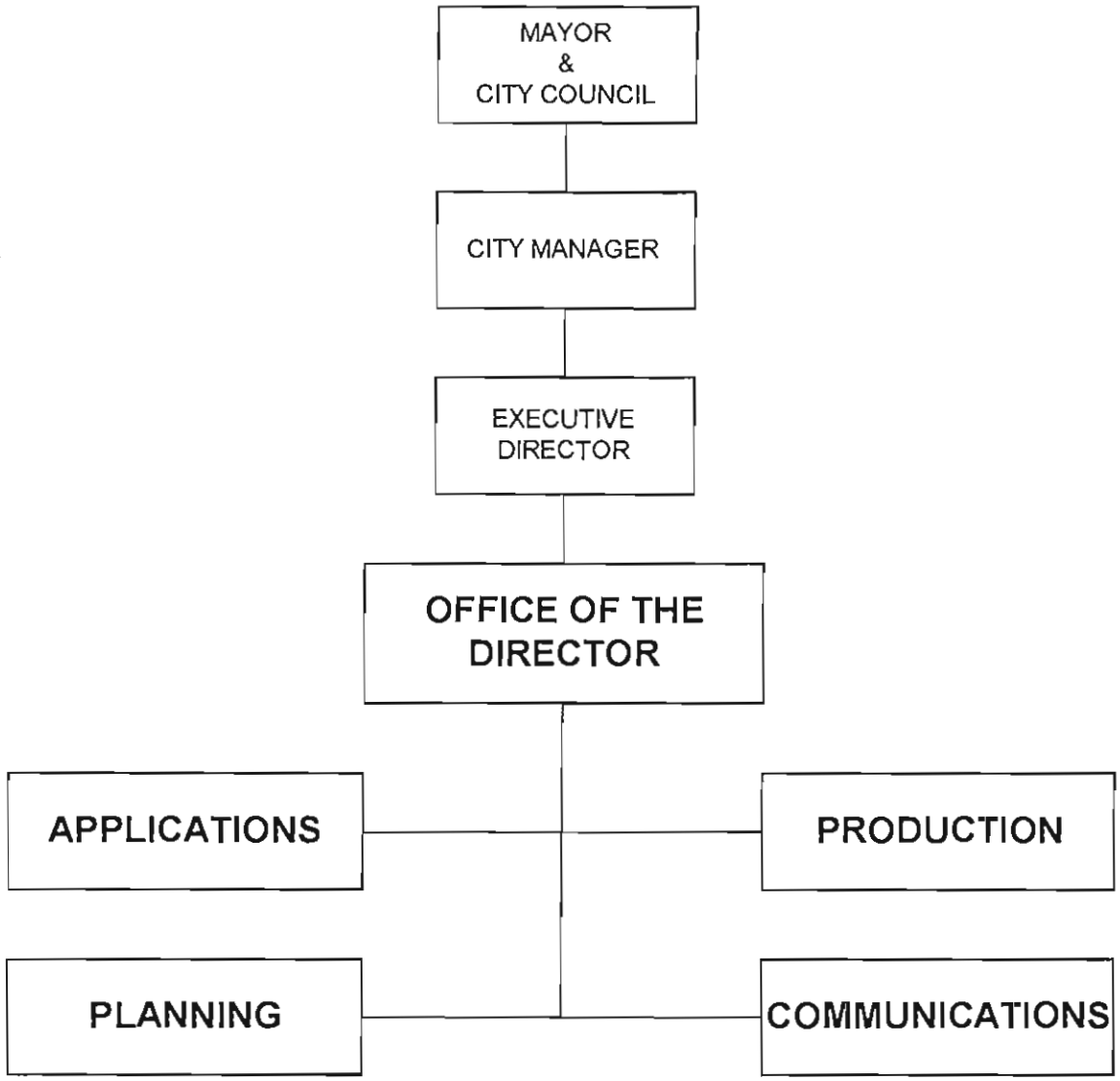
FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$182,517	$261,868	$251,584
Contractual	7,467	61,678	83,477
Commodities	1,079	2,100	2,300
Capital Outlay	1,328	4,100	21,200
Transfers	0	0	53,439
Subgranting	6,627,351	7,749,565	7,455,188
Total	**$6,819,742**	**$8,079,311**	**$7,867,188**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
First-Time Homebuyers Program	$2,794,195	$2,722,000	$3,437,294
Owner-Occupied Housing Rehabilitation	$3,028,366	$3,283,482	$3,573,394
Rental New-Construction	$150,000	$292,600	0
Rental-Rehabilitation	$90,000	$534,600	$300,000
Tenant-Based Rental Assistance	$200,000	0	0
Sub-Grantee Administration	$295,000	$324,424	$144,500
City Administration	$262,181	$391,746	$412,000

INFORMATION SERVICES



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
Information Services Fund	164.00	$15,486,348
Capital Projects	0.00	10,000,000
Total Funding	**164.00**	**$25,486,348**

INFORMATION SERVICES FUND

MISSION STATEMENT: The mission of the Information Services Department is to provide business solutions to enhance the City's effectiveness in serving the citizens of San Antonio through the effective use of information technology and to earn the business, respect and confidence of our customers by working as a team.

PROGRAM INFORMATION

The Information Services Department (ISD) provides information technology (IT) services, 24 hours a day, seven days a week to all City departments including information and technology sharing agreements with Bexar County. ISD provides a strongly centralized IT function providing leadership, vision and support for all technology functions, building information systems around good business planning practices, reflecting the mission and goals of the departments, City of San Antonio and the citizens we serve. The focus of our mission includes the following:

- Information Management
- Business Applications (City-Wide, Departmental)
- Computing Platforms (Enterprise, Departmental, Desktop)
- Communications Networks (Voice, Video, Data and Wireless Services)
- Technology Management

The department also provides a coordinated customer service function that serves as an answering point for all citizen inquiries regarding City Services. The performance of the department is measured by the productivity achievements of other City departments through the effective use of technology. The divisions of the department are: Office of the Director, Production, Applications, Communications and Planning/Administration.

GOALS AND OBJECTIVES

To eam the business, respect and confidence of our customers by working as a team, providing business solution to enhance the City's effectiveness in serving the citizens of San Antonio through the use of information technology.

- To create and maintain Information Technology Plans for each City department providing a technology road map defined to meet the department's business requirements and enhance performance. These plans integrate into an "Enterprise" Technology plan used to guide the City's technology solutions into the 21st Century.
- To create an Information Management System (City-wide information repository) linking business applications, GIS, data warehousing and access technologies to provide departments with tools and information to conduct their business more efficiently and effectively.
- To successfully remediate all Year 2000 IT issues associated with production software and hardware supported by ISD. This includes similar issues associated with departments.
- To create a "One-Stop" Information Network enabling citizen's to initiate, if not complete, every transaction required in securing everyday city services utilizing web-based technologies from the citizen's home, library, or KIOSK. This initiative expands the goals and builds on the success currently being achieved by Community Link, Customer Service Telephone program and the City's Internet home page.
- To successfully complete installation and implementation of the City/County Public Safety Radio System.
- To design/engineer IT solutions which contribute toward the City Of San Antonio's goal to develop/foster a "Smart City", providing collaborative interactive voice/video/data applications with schools, universities, not for profit hospitals, libraries and other public facilities.

GOALS & OBJECTIVES CONTINUED

- To continue to expand the City's fiber infrastructure to enhance current and future network applications with a goal to reduce operating expenses while increasing capabilities.
- To improve our customer service performance and efficiency in the delivery of core business services including application development, desktop automation, messaging, Internet, telephones, cellular phones, pagers, radios, and wireless data services.
- To improve Technology Help Desk levels of service, capabilities and effectiveness through training thus reducing number of calls from departmental customers.
- To provide quality IT educational services by insuring the effective use of technology.
- To successfully upgrade the City's mainframe computing platform to the latest technology.
- To continue the development of the capability of the Municipal Records Facility to support the automated management of all forms of Municipal records and to initiate the conversion of from one third to one half of all city departments to Automated Records Management (ARM).
- To refine existing technology thus increasing employee productivity and morale by providing departments the opportunity to offer a four day work-week, telecommuting, flex-scheduling, etc.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of customers supported	N/A	9,500	10,043	11,000
No. of authorized positions	156	163	163	163
No. of computer application work orders(new/ad-hoc/maintenance) requested annually	N/A	660	691	800
No. of personal computers supported	4,016	3,500	4,700	5,300
No. of servers supported	N/A	65	80	90
No. of Mobile Data Terminals (MDT) supported	775	780	904	900
No. of dummy terminals supported	1,359	1,350	1,539	1,450
No. of printers supported	1,610	1,350	1,988	2,200
No. of telephones supported	7,039	7,340	6,375	6,900
No. of cellular phones supported	1,426	1,395	1,573	1,600
No. of radios supported	5,957	5,500	5,704	5,790
No. of pagers supported	2,216	2,530	2,588	2,700
No. of CDPD Laptops	N/A	N/A	104	200
Output:				
Total citizen calls for service processed (207-CITY)	33,403	33,500	33,743	36,750
No. of ISD help desk calls processed (207-888)	N/A	55,500	56,720	59,000
No. of computer application work orders (new/ad-hoc) worked on	759	650	680	850

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output continued:				
No. of City personnel provided PC training	1,408	1,550	1,485	1,600
No. of MDT information request processed (millions)	72	72	72	75
No. of data communications work orders processed	N/A	N/A	3,952	4,100
No. of telephone communications work orders processed	N/A	N/A	1,530	1,700
No. of radio communications work orders processed	N/A	N/A	9,453	9,950
No. of mainframe information requests transactions (millions)	338	345	345	355
Efficiency:				
Avg. no. of citizen calls processed (207-CITY) per customer services representative	8,351	8,375	8,506	8,700
Avg. no. of calls processed (207-8888) per help desk staff member	N/A	13,875	13,881	14,900
Avg. cost per computer application work order	$913	$1,250	$1,104	$1,250
Avg. no. of mainframe terminal transactions per day (thousands)	924	925	1,300	1,500
Avg. cost per data communications work order	N/A	N/A	$229	$2
Avg. cost per telephone comm. work order	N/A	N/A	$105	$100
Avg. cost per radio communications work order	N/A	N/A	$175	$170
Avg. mainframe response time(1 sec. or less)	94.62%	95.00%	95.00%	95.00%
Effectiveness:				
% of citizen's calls processed (207-CITY)-no more than 1 transfer	79.41%	80.00%	83.00%	83.00%
Avg. % of computer application work orders requested and completed	78.86%	79.00%	84.00%	80.00%
Avg. hours charged per computer applications work order completed	36.75	45.00	40.00	45.00
Avg. time to complete data communications work order (days)	N/A	N/A	16	15
Avg. time to complete telephone communications work order (days)	N/A	N/A	15	14
Avg. time to complete radio communications work order (days)	N/A	N/A	3	2
Avg. % of ISD help desk calls completed:				
< 60 minutes	49%	53%	50%	51%
> 1 hour	51%	47%	50%	49%

PROGRAM CHANGES

- **IMPROVEMENTS** **$522,358**

TECHNOLOGY ENHANCEMENTS - GEOGRAPHICAL INFORMATION SYSTEM (GIS)

This ***improvement*** will fund a GIS Director to consolidate the oversight of the City-wide usage of Geographical Information System. This improvement will also enhance the City's usage of GIS through the purchase of the hardware and software necessary to equip 20 employees to utilize the technology in activities such as Capital Projects and Development Review. The FY 2000 cost of this improvement is $164,072, with one-time cost of $97,000. The FY 2001 cost of this improvement will be $79,014.

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENTS

Funding for this ***improvement*** in the amount of $271,549 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

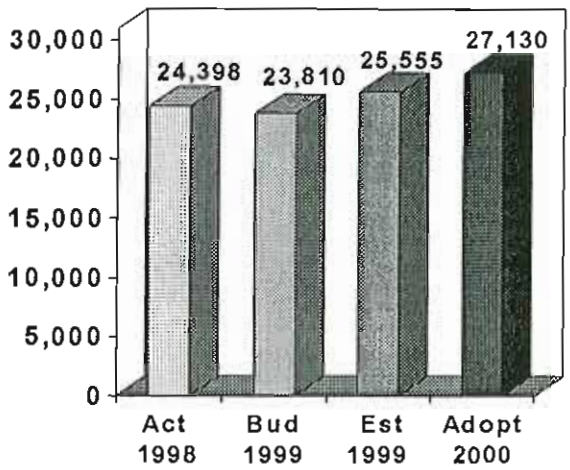
WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $86,737 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

INFORMATION SERVICES FUND EXPENDITURES BY CHARACTER

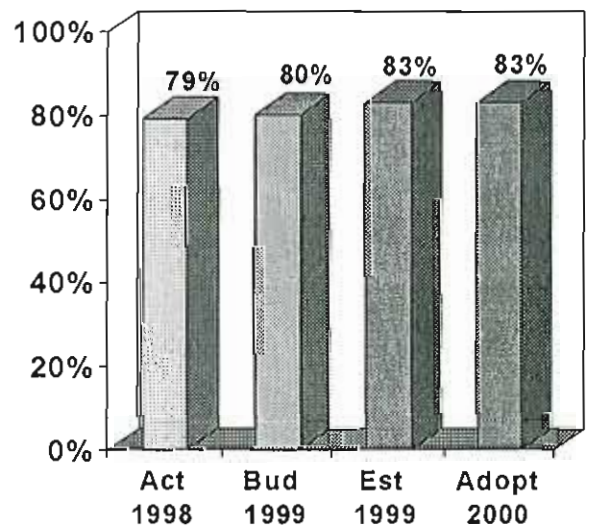
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$6,227,591	$7,682,011	$7,435,605	$8,458,848
CONTRACTUAL SERVICES	2,495,543	3,397,120	3,030,510	3,769,850
COMMODITIES	1,525,800	1,480,275	1,431,805	2,240,480
OTHER EXPENDITURES	141,130	526,585	321,420	389,170
CAPITAL OUTLAY	186,237	334,375	226,755	270,000
INVENTORIES	676,341	851,000	884,480	358,000
TRANSFERS	637,561	714,879	673,106	888,840
TOTAL EXPENDITURES	**$11,890,203**	**$14,986,245**	**$14,003,681**	**$16,375,188**
AUTHORIZED POSITIONS	**156**	**163**	**163**	**164**
FULL-TIME EQUIVALENTS	**156.00**	**163.00**	**163.00**	**164.00**

TOTAL DEVICES SUPPORTED

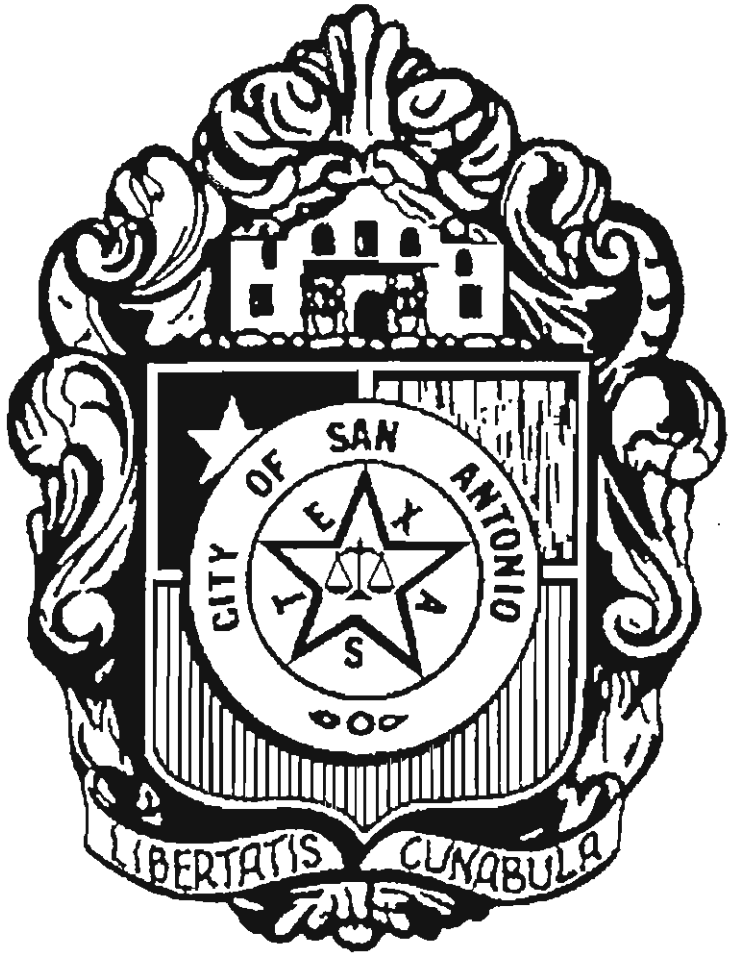


» Number includes PC's, servers, MDT's, terminals, printers, telephones, cellular phones, radios, pagers and CDPD Laptops.

CITIZEN CALLS PROCESSED



» Percentage of citizen calls processed with no more than 1 transfer.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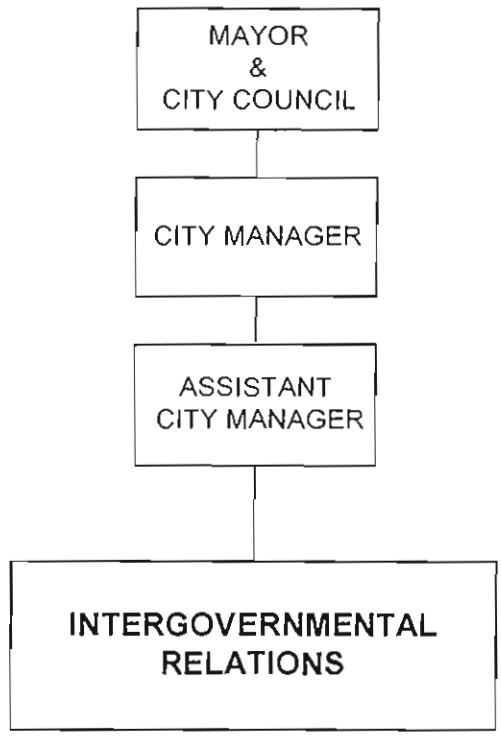
INTERGOVERNMENTAL RELATIONS



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	4.00	$667,603
Total Funding	**4.00**	**$667,603**

INTERGOVERNMENTAL RELATIONS

GENERAL FUND

MISSION STATEMENT: The Intergovernmental Relations Office mission is to manage the City's state and federal legislative and regulatory activities, as directed by the City Council, to promote and protect the City's interests and identify, evaluate and administer cooperative agreements with other governmental entities.

PROGRAM INFORMATION

The Intergovernmental Relations Office monitors state and federal government activities, develops legislative programs approved by City Council, manages the City's federal and state consultants, and coordinates legislative activities with other local public and private-sector entities. The Intergovernmental Relations Office also manages interlocal contracts and agreements and performs other special projects related to intergovernmental cooperation and initiatives.

GOALS & OBJECTIVES

- To manage, at the state and federal level, the processes of legislative and regulatory government to the benefit of the City through coordination with the departments
  - To review federal and state legislation and determine the impact to the City.
  - To enact legislative and regulatory initiatives which would benefit the City.
  - To identify and defeat legislation which would negatively impact the City.
  - To involve San Antonio legislative and congressional delegations in issues impacting the City.

- To identify and implement agreements with other political subdivisions which provide increased efficiency and service to the citizens of San Antonio.
  - To analyze all current interlocal agreements in an effort to determine their fiscal impact.
  - To assess potential interlocal agreements with other government entities.
  - To negotiate fair and equitable agreements in a professional and timely manner.
  - To strengthen communications and working relationships with area political subdivisions.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
State Legislation Filed	N/A	6,085	5,908	N/A
Detrimental state legislation filed[1]	N/A	210	398	N/A
Active State Program Initiatives adopted by Council	N/A	33	35	N/A
Active Federal Initiatives adopted by Council	12	16	13	12
Interlocal agreements administered/ managed	20	34	32	35
Interlocal agreements subject to renewal	3	11	10	2
Output:				
Municipally related State Legislation monitored[1]	N/A	1,230	1,690	N/A
Detrimental State Legislation Defeated[1]	N/A	190	360	N/A
State Program Initiatives enacted	N/A	20	21	N/A

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output continued:				
Federal Initiatives monitored	20	26	22	24
Interim legislative studies/regulatory issues monitored	27	6	5	18
Testimonies Provided[2]	25	20	35	18
Interlocal agreements being evaluated	12	18	26	7
New Interlocal agreements approved	3	7	16	4
Interlocal agreements renewed	2	10	10	2
Efficiency:				
Avg. monthly revenue received from interlocal agreements[3]	$428,345	$240,600	$249,800	$268,850
Avg. cost per municipally related legislation monitored	N/A	$11.78	$11.66	N/A
Effectiveness:				
% of State legislation monitored	N/A	20%	29%	N/A
% of State Legislative Program initiatives enacted	N/A	60%	60%	N/A
% of Detrimental State legislation defeated	N/A	90%	90%	N/A
% of increase in interlocal agreement administered/managed	12%	26%	60%	3%

EXPLANATORY INFORMATION

Many of the measures are not applicable as there exists fluctuations in state activity from year-to-year since the State Legislation is in session only in odd-numbered years.

[1] Municipally-related and Detrimental State Legislation is determined through internal departmental assessments in conjunction with the Texas Municipal League and the City Attorney's Office.

[2] "Testimonies Provided" is determined by the number of occasions the Mayor, City Council members and/or Department Directors testified before various legislative committees in support of the City's priorities.

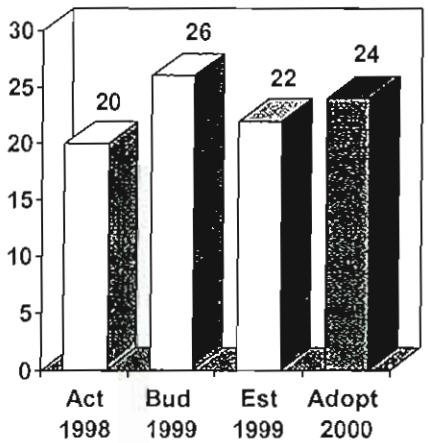
[3] The decrease in FY 1998-1999 from FY 1997-1998 is due to the loss of the agreement with the University Health System in which the City was providing emergency medical services to residents in the unincorporated areas of Bexar County.

INTERGOVERNMENTAL RELATIONS

GENERAL FUND EXPENDITURES BY CHARACTER

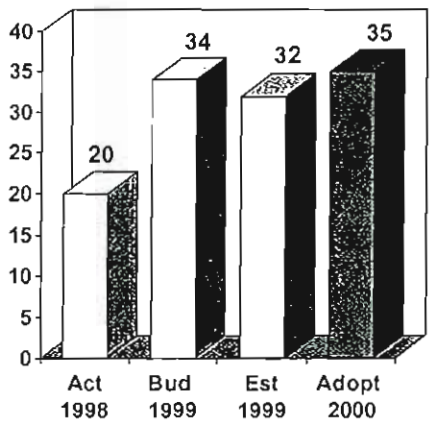
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$195,816	$196,636	$204,683	$207,160
CONTRACTUAL SERVICES	286,818	447,442	406,179	448,914
COMMODITIES	7,038	8,699	9,131	8,699
OTHER EXPENDITURES	3,060	2,370	2,370	2,830
CAPITAL OUTLAY	0	0	0	0
TOTAL EXPENDITURES	**$492,732**	**$655,147**	**$622,363**	**$667,603**
AUTHORIZED POSITIONS	4	4	4	4
FULL-TIME EQUIVALENTS	4.00	4.00	4.00	4.00

FEDERAL INITIATIVES MONITORED

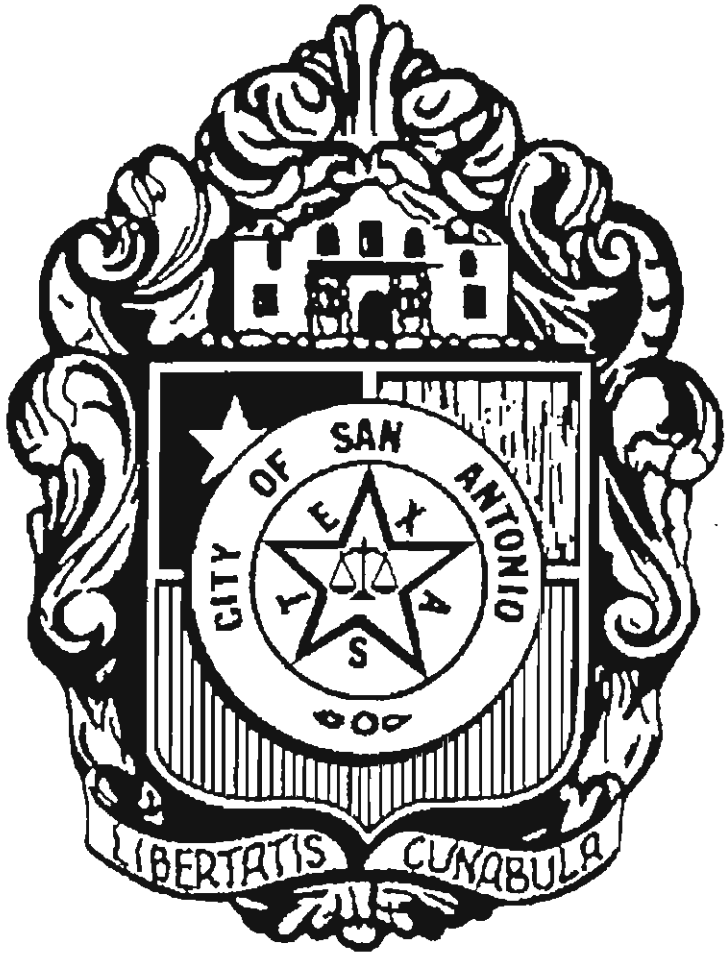


» The number of Council-approved federal initiatives and other municipally-related legislative and regulatory issues.

INTERLOCAL AGREEMENTS ADMINISTERED/MANAGED



» The number of contractual agreements which provide for intergovernmental services and cooperation.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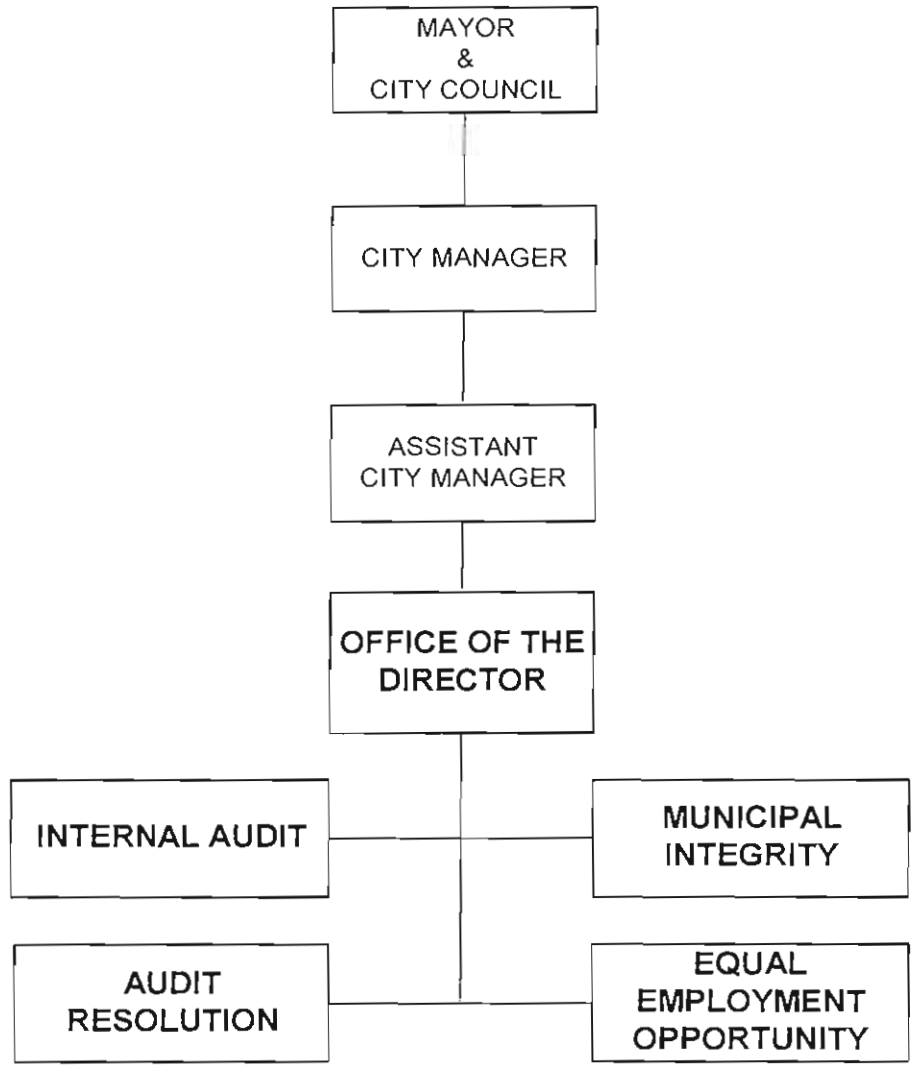


APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	19.00	$1,045,017
Community & Visitor Facilities Fund	1.00	*
Aviation Fund	1.00	*
Employee Benefits Fund	1.00	*
Purchasing & General Services Fund	1.00	*
Parking Revenue Fund	1.00	*
Solid Waste Fund	1.00	*
Workers Compensation Fund	1.00	*
Community Development Block Grant	3.00	146,200
Total Funding	**29.00**	**$1,191,217**

* Appropriation totals for these positions appear in their respective funds.

INTERNAL REVIEW

INTERNAL REVIEW

GENERAL FUND

MISSION STATEMENT: The Office of Internal Review's mission is to strengthen the City of San Antonio's accountability to its citizens by supporting City Departments through the performance of independent reviews, examinations, and investigations to verify the reliability and integrity of departmental records and personnel.

PROGRAM INFORMATION

The Office of Internal Review supports City Departments by providing a source of information relative to the validity of statements, the efficiency of operations, the status of internal accounting and administrative controls, investigations of suspected fraud and abuse, EEO complaints within City government, and other special studies. The Office also provides audit assistance to the City's External Auditors. The Office reports to the City Manager's Office and consists of the Internal Audit, Audit Resolution, EEO, and Municipal Integrity Divisions.

GOALS & OBJECTIVES

To provide information to City leaders through independent, objective assessment, analysis, oversight, and investigation in an effort to ensure compliance and increase accountability, efficiency, and effectiveness.

- Reduce the number of delinquent accounts receivable.
- Reduce external audit costs.
- Maintain emphasis on the oversight of federal grant sub-recipients through risk assessments, system evaluations, and desk reviews.
- Investigate complaints and allegations of non-uniformed employee misconduct.
- Respond to complaints, resolve civil cases, and refer criminal cases to the San Antonio Police Department.
- Develop and implement a program to train employees, supervisors and managers on fraud prevention and awareness.
- Increase employee awareness of and education on Equal Employment and related issues.
- Resolve EEO complaints internally.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Amount of delinquent hotel/motel tax fund revenue	$635,526	$325,000	$700,000	$650,000
No. of staff hours provided to external auditors	4,462	3,000	3,080	3,000
Number of non-grant audit projects:				
Pending[1]	N/A	N/A	41	43
New	N/A	N/A	74	49
Number of grant sub-recipient monitoring projects:				
Pending[1]	N/A	N/A	32	10
New	N/A	N/A	93	120
Number of Municipal Integrity investigation requests:				
Pending[1]	N/A	N/A	5	14
New	N/A	N/A	81	75

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input continued:				
Number of EEO complaints:				
Pending[1]	N/A	N/A	17	6
New	N/A	N/A	28	35
Output:				
Delinquent hotel/motel tax fund revenue recovered	$422,947	$60,000	$580,000	$520,000
Hourly savings rate of external auditors[2]	$ 5.00	$54.87	$ 5.62	$ 5.62
No. of non-grant audit projects completed	164	190	72	70
No. of grant sub-recipient monitoring projects completed[1]	N/A	N/A	116	110
No. of Municipal Integrity training hours provided[1]	N/A	N/A	N/A	1,750
No. of Municipal Integrity investigations resolved	87	80	72	75
No. of EEO Investigations closed[1,3]	N/A	N/A	39	36
No. of EEO complaints resolved internally	25	30	31	30
No. of City employees provided with EEO training	1,101	925	900	900
Efficiency:				
No. of staff hours per Municipal Integrity investigations	48	52	57	55
No. of staff hours per EEO investigation	103	68	94	90
% delinquent hotel/motel tax fund revenue collected within 90 days	N/A	80%	82%	80%
Effectiveness:				
% of delinquent hotel/motel tax fund revenue recovered	67%	80%	83%	80%
Estimated savings of external audit costs	$156,170	$164,610	$171,310	$166,860
% of non-grant audit projects completed	69%	76%	63%	76%
% of grant sub-recipient monitoring projects completed[1]	N/A	N/A	93%	85%
% of participants ranking Municipal Integrity training from "Good" to "Excellent"[1]	N/A	N/A	N/A	90%
% of Municipal Integrity investigations resolved	95%	94%	84%	84%
Average course evaluations for EEO training on a 5-point Likert scale[1]	N/A	N/A	N/A	4.5
% of EEO complaints resolved internally[4]	56%	86%	79%	83%

EXPLANATORY INFORMATION

[1] New Performance Measure.
[2] This measure represents the difference between the hourly billing rate for an outside staff auditor and the average hourly cost (including base salary, benefits, and overhead) of an Internal Review Auditor.
[3] EEO investigations closed include complaints resolved internally and investigations suspended due to complaint forwarded to Equal Employment Opportunity.
[4] Changed the calculation method in FY 1999 to compare EEO complaints resolved internally (output) with the total number of EEO investigations closed (input).

PROGRAM CHANGES

- **IMPROVEMENTS** — **$80,000**

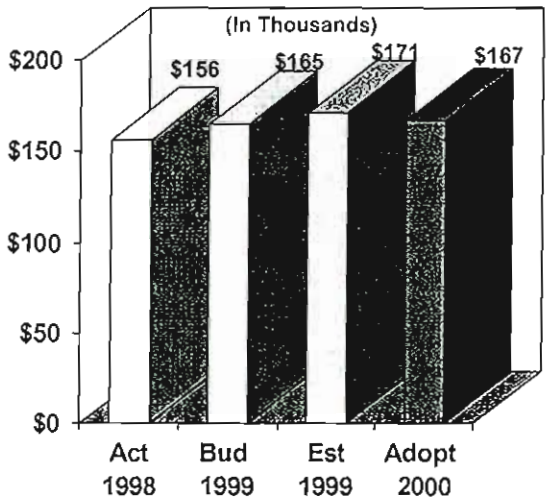
OTHER IMPROVEMENTS - UPDATE COST ALLOCATION PLAN & RATE STUDY

This ***one-time improvement*** will provide for a consultant to assist City staff in updating the City-wide Indirect Cost Plan with a Comprehensive Cost Allocation Plan. The Cost Allocation Plan will improve the City's method for allocating central service costs for each central service activity by identifying the total allowable activities and costs and determining on a comprehensive basis how best to allocate the costs. Also, an appropriate method for allocating indirect costs to Federal, State, and local government grants will be determined. There will also be reviews of the fringe benefit rate and direct labor rate to determine the most appropriate method. The fringe benefit rate is used for comparability of outside agencies to determine whether they are in compliance with City policy. The direct labor rate is used by the Public Works Department to bill out services for Capital Project Administration such as engineering services. Also included is a rate study to better determine charges to departments for the internal services provided by the Information Services Department. An important component of this study is the examination of the best methodology to begin a replacement program for future technology purchases. The one-time cost for this improvement in FY 2000 totals $80,000, with a portion of the cost being shared among other funds.

GENERAL FUND EXPENDITURES BY CHARACTER

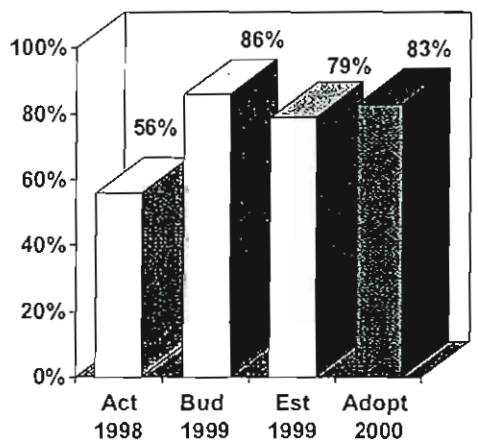
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$913,861	$837,652	$709,352	$839,147
CONTRACTUAL SERVICES	102,055	92,172	98,698	177,716
COMMODITIES	10,048	4,457	5,156	4,457
OTHER EXPENDITURES	6,750	3,860	3,860	3,900
CAPITAL OUTLAY	0	0	431	19,797
TOTAL EXPENDITURES	**$1,032,714**	**$938,141**	**$817,497**	**$1,045,017**
AUTHORIZED POSITIONS	**23**	**19**	**19**	**19**
FULL-TIME EQUIVALENTS	**23.00**	**19.00**	**19.00**	**19.00**

ESTIMATED SAVINGS OF EXTERNAL AUDIT COSTS

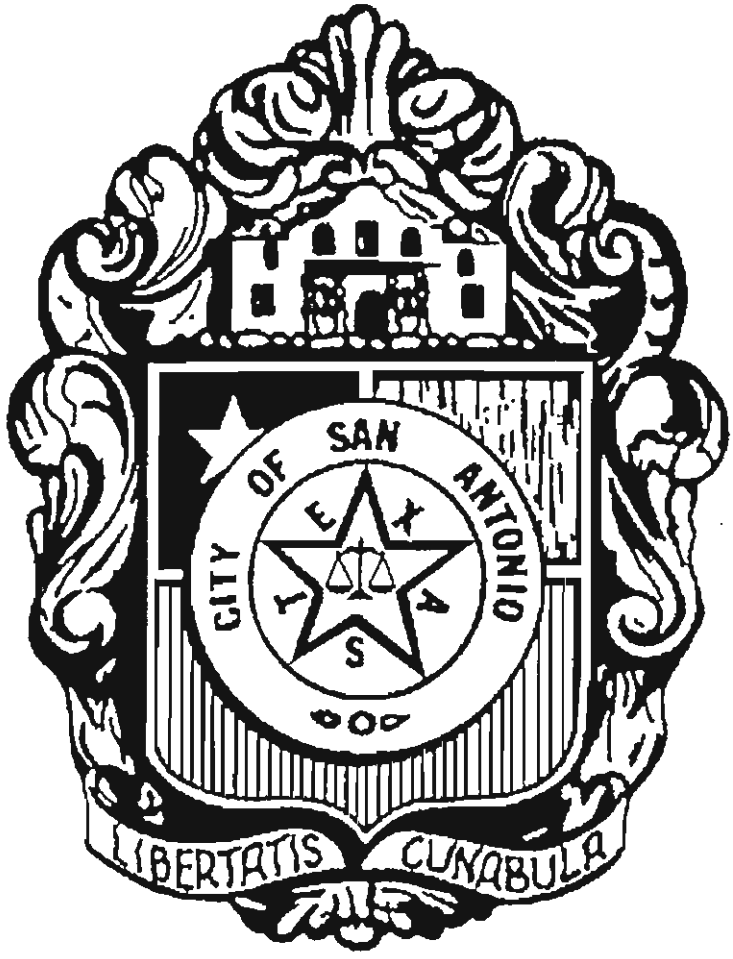


» The number of staff hours provided to external auditors multiplied by the hourly savings rate of external auditor.

PERCENT OF EEO COMPLAINTS RESOLVED INTERNALLY



» The percentage of Equal Employment Opportunity Complaints that are resolved internally.


CITY OF SAN ANTONIO
TEXAS
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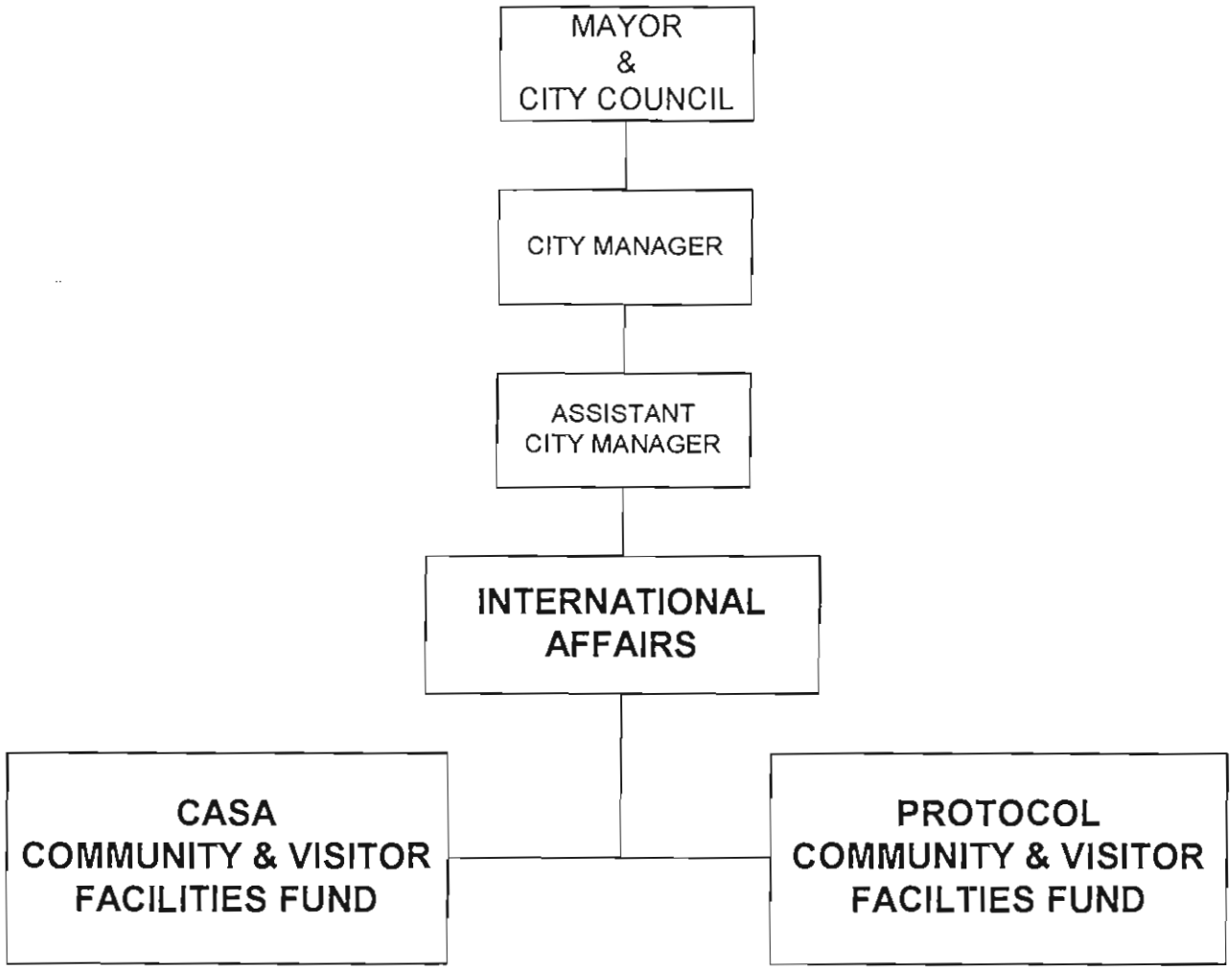
INTERNATIONAL AFFAIRS



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	6.00	$390,241
Community and Visitor Facilities Fund	8.00	829,510
Total Funding	**14.00**	**$1,219,751**

INTERNATIONAL AFFAIRS

GENERAL FUND
COMMUNITY AND VISITOR FACILITIES FUND

MISSION STATEMENT: The International Affairs Department will develop foreign relations to increase international business and promote local partnerships.

PROGRAM INFORMATION

The International Affairs Department was created to provide a clear entrance or "front door" to City programs and services in order to attract and promote foreign investment in San Antonio. To accomplish this, the department is the focal point for protocol, international business & trade inquiries. These functions are carried out through services which include presentations to prospective businesses, match making, business counseling, conference/seminar sponsorships, the foreign office program, marketing materials, trade missions, hosting international dignitaries and visitors.

San Antonio has sister cities in Mexico, Japan, Korea, Spain and Taiwan. The International Affairs Department plays a coordinating role with local entities involved in international relations such as the Free Trade Alliance San Antonio, local chambers of commerce, the World Affairs Council, the UTSA International Trade Center, NAD Bank, and several other important international organizations.

GOALS & OBJECTIVES

- Develop foreign relations by conducting outreach at all levels with foreign entities. This goal is accomplished by interfacing with the World Affairs Council, Mexican trade offices, Greater Austin-San Antonio Corridor Council, Bancomext, ethnic groups, and universities; USIA delegations, consular corps in Texas, Sister Cities International, Texas Sister Cities, embassies, and foreign governments.

- Increase international business by fostering two-way trade with Mexico through the CASA San Antonio Program. Explore trade opportunities with Latin America, Europe, Africa and through our trade representative in Asia.

- Host meetings, seminars, and conferences such as: "Doing Business in United States" in Guadalajara, Monterrey, Argentina, Chile, Africa Economic Initiatives, Semana San Antonio en Guadalajara, and Semana Guadalajara in San Antonio, CASAs Directors' Briefing to the San Antonio Community; United States/Republic of China Conference, Kumamoto Women's Leadership Conference.

- Promote local partnership by networking with San Antonio's Chambers of Commerce, the Free Trade Alliance San Antonio; promoting San Antonio investment through the San Antonio Economic Development Foundation; export training by UTSA International Trade Center and the U.S. Department of Commerce Export Assistance Center, as well as City Departments, such as the Economic Development Department (Foreign Trade Zone), and the Convention & Visitors Bureau.

INTERNATIONAL AFFAIRS

PERFORMANCE MEASURES

	Actual FY1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of employees-Local	11	11	11	11
No. of employees-CASAs	3	3	3	3
International delegations/Inbound-Protocol	87	95	96	97
International delegations-Business	22	40	21	26
General Fund Contribution - Export Leaders Program	0	0	0	$30,000
Output:				
No. clients/businesses served-Local [1]	211	400	250	350
No. clients/businesses served-CASAs [1]	282	480	300	400
Technical assistance-Local [2]	1,955	2,200	2,300	2,500
Technical assistance-CASAs	869	1,200	650	900
No. of delegates hosted	1,213	2,500	2,000	2,200
Trade missions from San Antonio	12	30	16	25
Trade missions to San Antonio	N/A	N/A	8	16
Private sector contribution to International activities	$119,700	$84,000	$80,000	$87,000
Dollar value of business generated by CASA program[3]	$8.3 million	$14 million	$11 million	$14 million
Community Outreach (presentations and speeches)	N/A	N/A	45	50
Export Leader Program Participants	0	0	0	15
Efficiency:				
Avg. no of clients served per CASA [1]	141	160	77	160
Rate of Return per $1 invested in CASA Program[4]	$30	$32	$26	$30
Effectiveness:				
Direct expenditures by official guests to San Antonio [5]	$992,234	$2,047,050	$1,800,000	$2,100,000
Dollar Value of Business Created - Export Leaders Program	0	0	0	$500,000

EXPLANATORY INFORMATION

[1] Staff vacancies and changes have resulted in lower than projected target measures for Estimated FY 98-99.
[2] A San Antonio business person or company needing general trade information or project coordination.
[3] Based on yearly survey of CASA clients. This dollar value is the total value of verifiable bilateral trade. It accounts for sales to and from San Antonio.
[4] Rate of Return is calculated by dividing the "dollar value of business generated by CASA" by the CASA program's annual budget which is as follows: Actual-$275,711; Budget - $435,221; Estimated-$419,015; Adopted-$470,479.
[5] Expenditures are based on a per delegate expenditure of $818 as reflected by a 1993 Deloitte and Touche study, International Association of Convention and Visitors Bureaus.

PROGRAM CHANGES

- **IMPROVEMENTS** **$45,760**

OTHER PROPOSED IMPROVEMENTS - SAN ANTONIO EXPORT LEADERS PROGRAM

This ***improvement*** will provide $30,000 in order to establish an "Export Leaders Program". The program focus is on assisting local businesses develop new markets for their products or services. A primary goal is to assist businesses expand their sales potential by targeting new international customers. In FY 2000, the program will aim at recruiting 15 local business participants who will engage in monthly seminars that focus on various international business subjects. Seminars will be facilitated by Department staff and contracted coordinators. In-kind contributions will also be sought in order to provide seminar materials and resources. The program's first year funding of $30,000 will be supplemented by the collection of $7,500 in registration fees.

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENT

Funding for this ***improvement*** in the amount of $11,847 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $3,913 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

PROGRAM CHANGES CONTINUED

- **REORGANIZATION/REALLOCATION** **$470,479**

TRANSFER OF CASA PROGRAM INTO COMMUNITY AND VISITOR FACILITIES FUND

After considerable internal program analysis with the goal of enhancing the efficient and effective delivery of services, the CASA program will be placed into the existing Community and Visitor Facilities Fund. This transfer of the CASA budget will result in a $470,479 increase to International Affairs' already existing Community and Visitor Facilities budget for FY 2000. The general fund will continue to supplement the CASA program budget through a transfer into the Community and Visitor Facilities fund, this transfer for FY 2000 is set at $301,851.

GENERAL FUND EXPENDITURES BY CHARACTER

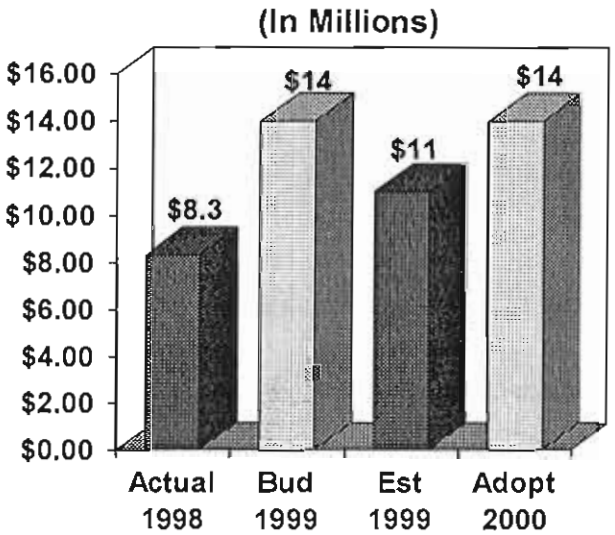
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$274,633	$301,392	$280,085	$306,616
CONTRACTUAL SERVICES	67,322	44,000	47,188	80,550
COMMODITIES	1,860	1,600	2,200	1,625
OTHER	2,100	1,560	1,560	1,450
CAPITAL OUTLAY	48	0	0	0
TOTAL EXPENDITURES	**$345,963**	**$348,552**	**$331,033**	**$390,241**
AUTHORIZED POSITIONS	6	6	6	6
FULL-TIME EQUIVALENTS	6.00	6.00	6.00	6.00

COMMUNITY AND VISITOR FACILITIES FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$197,165	$220,546	$220,546	$367,967
CONTRACTUAL SERVICES	74,963	81,070	67,870	374,314
COMMODITIES	32,275	44,016	39,700	56,309
OTHER	2,210	1,650	1,650	3,420
CAPITAL OUTLAY	8,205	28,805	22,825	27,500
TOTAL EXPENDITURES	**$314,818**	**$376,087**	**$352,591**	**$829,510 ***
AUTHORIZED POSITIONS	5	5	5	8
FULL-TIME EQUIVALENTS	5.00	5.00	5.00	8.00

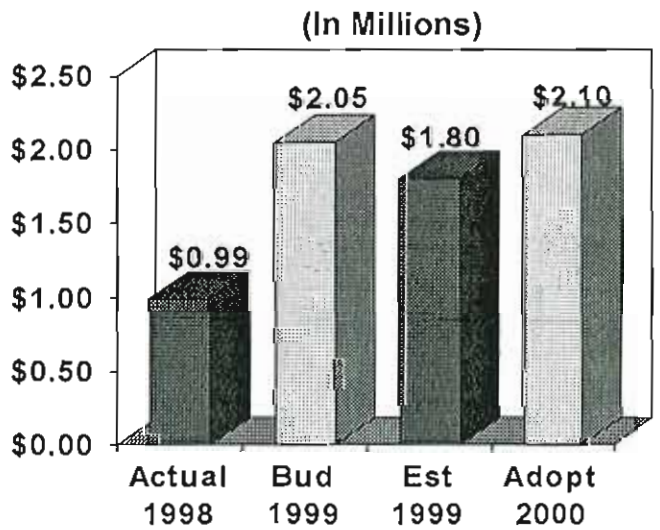
* Adopted number includes appropriations for International Affairs: Protocol and CASA program.

DOLLAR VALUE OF BUSINESS GENERATED BY CASAs PROGRAMS



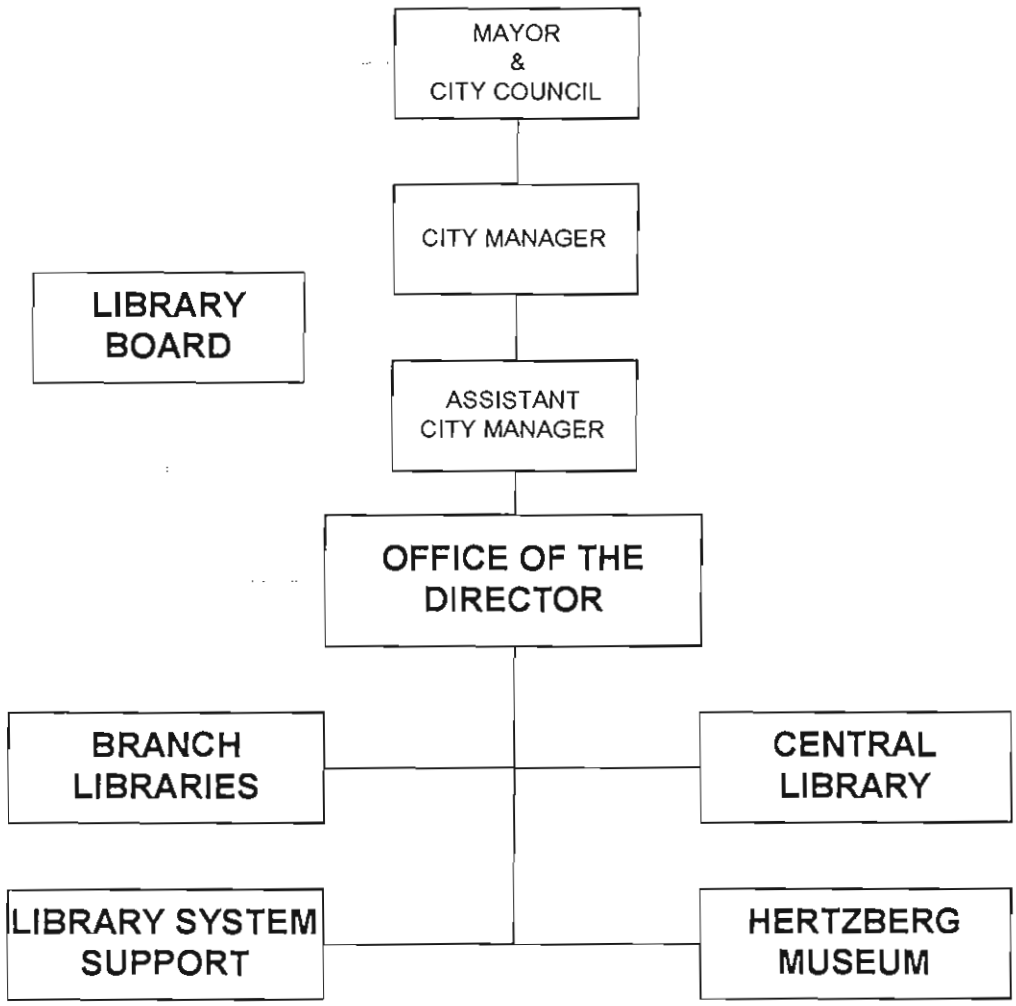
» Dollar value is the total of bilateral trade. It accounts for sales to and from San Antonio

DIRECT EXPENDITURES BY OFFICIAL GUESTS TO SAN ANTONIO



» Actual amount of dollars spent by official delegates in the city.

LIBRARY



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	392.50	$16,764,103
Categorical Grants	12.00	2,110,398
Capital Projects	0.00	447,000
Total Funding	**404.50**	**$19,321,501**

LIBRARY

GENERAL FUND

***MISSION STATEMENT:** The San Antonio Public Library is first and foremost a service institution. It seeks to inform, educate, entertain, and culturally enrich by providing books and other library resources, facilities and professional services for use by all individuals, community groups, organizations and businesses.*

Adopted by Library Board of Trustees, Feb. 17, 1988

PROGRAM INFORMATION

The Public Library is comprised of five divisions responsible for providing Library service to the citizens of San Antonio and Bexar County. Facilities include a Central Library, eighteen Branch libraries, three Bookmobiles, and the Hertzberg Circus Collection and Museum. Funding sources include the City of San Antonio, State and Federal grants, grants from corporations and individuals, and contributions from the Library Foundation and Friends of the Library.

GOALS & OBJECTIVES

To inform, educate, entertain, and provide cultural enrichment through the provision of resources, facilities, and professional services for use by all individuals, community groups, organizations, and businesses.

- Begin 1999 Bond Program planning in cooperation with other departments.
- Evaluate and improve the quality and quantity of reference services and resources for adults, teenagers, and children in English and in Spanish.
- Promote awareness of resources and services through marketing campaigns, coordinated with support groups and other City initiatives.
- Continue to solicit supplemental funding to enhance programming, purchase resources, and utilize new technologies to meet customers' needs.
- Expand partnerships with public school districts, to provide convenient and cost-effective library services in communities at a distance from existing branch libraries.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
# of items available for use[1]	1,802,614	1,820,135	1,807,455	1,834,200
# of registered borrowers[1]	468,388	471,127	479,468	482,000
# of public service hours[1]	58,059	53,581	54,870	60,000
# of Public Access terminals in libraries	278	278	287	305
# of children registered for Summer Reading Program	30,369	33,442	27,067	34,562
Output:				
# of visits by library users[1]	3,058,891	3,063,935	2,747,315	3,181,247
# of questions answered by staff	2,581,023	2,534,398	2,500,544	2,652,000
# of items borrowed[1]	3,977,212	3,896,496	3,620,838	4,076,642
# of electronic access uses & Home Page hits	277,876	258,874	469,955	888,355
# of Internet Training sessions	N/A	236	468	665
# of programs for children & adults	6,469	6,282	6,421	7,2

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Efficiency:				
Avg. # of customers using all libraries, per day[1]	8,715	8,729	7,827	9,089
Avg. # of questions system wide, per day[1]	7,353	7,221	7,124	7,485
Avg. system wide circulation, per day[1]	11,331	11,101	10,316	11,648
Materials budget per capita, General Fund only[2]	$1.07	$1.26	$1.26	$1.42
Materials budget per capita, all sources[2]	$1.83	$1.69	$1.94	$2.04
Effectiveness:				
% increase(decrease) in use of electronic access & Home page hits	44%	(7%)	69%	60%
% of eligible users registered[2]	34%	34%	34%	32%
% change in Materials Budget, General Fund[2]	7%	N/A	11%	18%
% change in Materials Budget per capita, Gen. Fund[2]	4%	N/A	8%	13%
% of Materials available when sought by library users[3]	N/A	N/A	72%	74%

EXPLANATORY INFORMATION

[1] Re-estimated numbers are low due to the Cody, Forest Hills, and Pan American Branch Libraries being closed for renovation and expansion

[2] Bexar County population: FY 97-98 = 1,371,100; FY 98-99 = 1,401,200; FY 99-2000 = 1,474,500

[3] Measures derived from Materials Availability Survey conducted in the Central and all Branch Libraries during February 1999

PROGRAM CHANGES

♦ **IMPROVEMENTS** **$607,000**

BETTER JOBS PROGRAM/HUMAN DEVELOPMENT FUND – YOUTH DEVELOPMENT PROGRAM

This ***improvement*** is a collaborative effort among several City departments to promote positive youth development. It is anticipated that the adopted youth development program will result in a reduction in teenage pregnancy in two high-risk areas of San Antonio by 15% between the years of 1999 to 2005. The program will increase the ability of youth to make positive choices, avoid risky behaviors, and postpone unplanned pregnancy and childbearing. This program improvement will be coordinated by the Department of Community Initiatives. Six City departments (Community Initiatives, Parks and Recreation, Health, Library, Cultural Affairs, and Economic Development) will participate in an intensive, tightly integrated set of programs designed to promote youth development. The Library Department's component of the program will add $7,000 to the Library's resource budget to provide public information materials in the targeted areas.

PROGRAM CHANGES CONTINUED

BETTER JOBS PROGRAM/HUMAN DEVELOPMENT FUND – LIBRARY MATERIALS CHALLENGE

This ***improvement*** addresses the need to meet expanding customer service requests for materials by increasing the budget by $450,000 to a total of $3,158,081 from City funds. The improvement will address increased demand for books, videos, compact discs, tapes, periodicals, computer hardware/software and databases in the Central and Branch Libraries. The City's contribution will be supplemented with additional resources for materials from the San Antonio Library Foundation.

TECHNOLOGY ENHANCEMENTS – REPLACE LIBRARY COMPUTERS

This ***one-time improvement*** provides $150,000 to replace 182 personal computers to be used by the public. Replacement of these computers will reduce maintenance costs, improve speed of access to library databases and the Internet, and fully utilize software that has been recently acquired.

♦ MANDATES **$318,273**

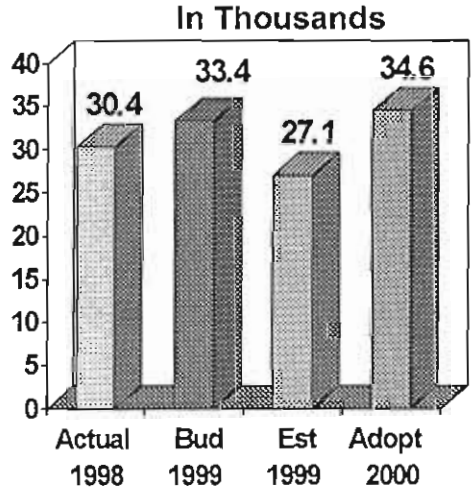
BETTER JOBS PROGRAM/HUMAN DEVELOPMENT FUND – RONALD REAGAN HIGH SCHOOL LIBRARY PROGRAM

This ***mandate*** continues the Ronald Reagan High School Library Program. The program is an initiative that began in FY 1998-1999. It is a collaborative effort between the City and North East Independent School District (NEISD) to provide library service to an area not conveniently served by a branch library. Funding in the amount of $318,273 will facilitate operation of this project after school and weekends throughout the school year with additional weekday service hours during June and July. The contractual funding payment to NEISD would provide compensation for space use, utilities, staff assistance, security, and computer access.

GENERAL FUND EXPENDITURES BY CHARACTER

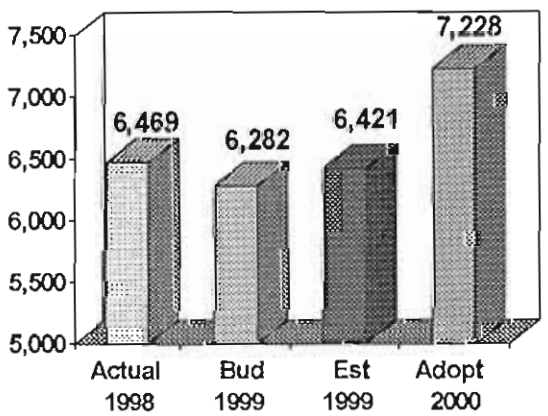
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$9,689,761	$10,718,418	$10,414,505	$11,175,788
CONTRACTUAL SERVICES	1,718,214	2,136,915	2,053,079	2,624,018
COMMODITIES	1,768,783	2,207,017	2,201,376	2,369,017
OTHER EXPENDITURES	399,592	302,120	302,150	295,280
CAPITAL OUTLAY	14,681	29,491	29,491	300,000
TOTAL EXPENDITURES	**$13,591,031**	**$15,393,961**	**$15,000,601**	**$16,764,103**
AUTHORIZED POSITIONS	**478**	**499**	**495**	**495**
FULL-TIME EQUIVALENTS	**381.5**	**392.5**	**392.5**	**392.5**

NO. OF CHILDREN REGISTERED FOR SUMMER READING PROGRAM



- Program provides activities and reading incentives for children
- Almost 300,000 books read during June & July 1999 as part of program

NO. OF PROGRAMS FOR CHILDREN AND ADULTS



- Program includes Storytimes, crafts, author presentations, computer instruction, and cultural events for all ages

LIBRARY DEPARTMENT
GRANT SUMMARY

During FY 98-99, the Library Department utilized grants totaling $1,654,399 to provide professional services, equipment, and library resources (such as electronic databases, books, videos, audiocassettes, periodicals, microfilm, and CD-ROMs) to patrons of the San Antonio Public Library and to residents of the 21-county area served by the Alamo Area Library System. While some additional grant proposal requests are still pending decisions, the Library Department anticipates receipt of at least $2,110,398 for FY 2000.

In addition to applications made directly by the City Library Department, the staff of the Library Department works closely with the San Antonio Public Library Foundation in development of grant proposals in order to ensure that funding requests reflect the mission of the Library and the City. For FY 2000, increased emphasis has been placed on the acquisition of educational and cultural materials (in Spanish and in English) for children, teenagers, and parents, and technology which supports career development and job skills. Development of partnerships with community organizations, service agencies, schools, and other City Departments has proven to be a successful and effective element in the development and implementation of proposal requests. Opportunities to utilize corporate sponsorship, Federal/State workforce initiatives, and national charitable foundations will be further developed during FY 2000.

Listed below is a comprehensive listing of grant funds that the Library Department is anticipating to receive in FY 1999-2000. Those grants marked with an asterisk are one-time grants which have been approved by the funding agency. These grants do not have individual grant pages in the following section due to their uniqueness.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2000
Library Systems Services, Alamo Area Library System		$ 775,538			$ 775,538
Carnegie Corporation (through San Antonio Public Library Foundation)*				500,000	500,000
Kronkosky Charitable Foundation (through San Antonio Public Library Foundation)*				500,000	500,000
Interlibrary Loan Services, Alamo Area library System	198,460				198,460
San Antonio Area Foundation (through San Antonio Public Library Foundation)*				36,400	36,400
Junior League of San Antonio (through the San Antonio Public Library Foundation)*				75,000	75,000
*National Endowment for the Humanities (through the San Antonio Public Library Foundation): interest earned by Endowment				25,000	25,000
Totals	**$ 198,460**	**$ 775,538**		**$1,136,400**	**$2,110,398**

INTERLIBRARY LOAN SERVICES — LIBRARY

Activity Number:	04-01-15
Division:	Texas State Library
Program Dates:	09-98 to 08-99
Authorized Positions:	4.5

PROGRAM DESCRIPTION

Interlibrary Loan provides services to public, special, and academic libraries in a 21 county service area assigned by Texas State Library. Library materials are borrowed and loaned for the needs of customers in these libraries, including the San Antonio Public Library. Loans are also provided to other libraries worldwide, including those members of OCLC, an international cooperative work.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - Library Systems & Construction Act -- LSCA Title 1	$180,185	$199,512	$198,460
Total	**$180,185**	**$199,512**	**$198,460**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$27,340	$140,014	$143,050
Contractual	33,807	37,905	39,790
Commodities	5,600	8,000	6,000
Capital Outlay	3,800	4,100	0
Indirect Costs	9,638	9,493	9,620
Total	**$180,185**	**$199,512**	**$198,460**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
Total FTE	4.5	4.5	4.5
No. of service area libraries	50	51	52
No. of potential lending/borrowing libraries, national and international locations	12,000	12,000	12,000
Output:			
No. of ILL requests received from all sources [1]	47,258	49,800	50,000
No. of ILL requests filled from all sources [2]	29,306	31,374	32,000
No. of materials loaned from SAPL collection	20,795	21,300	21,350
No. of materials borrowed from all sources	8,511	10,074	10,650
Efficiency:			
No. of requests per FTE	10,502	11,066	11,111
Average response time	24 hrs.	24 hrs.	24 hrs.
Turnaround time	12 days	12 days	11 days

PERFORMANCE MEASURES (CONTINUED)

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Effectiveness:			
% of requests filled	62%	63%	64%
Cost per request	$3.81	$3.83	$3.96 [3]
Cost per filled request	$6.15	$6.08	$6.20 [3]

EXPLANATORY INFORMATION

Estimated revenue for Federal funds is expected to be $189,949. Final grant allocation will not be known until September 1, 1999.

[1]Requests are received from local patrons, service area libraries, and other libraries worldwide.

[2]Indicates the number or requests that were supplied to other libraries from the local collection and borrowed from other libraries for local customers and the service area libraries.

[3] Increases in "cost per request" and "cost per filled request" are due to rising costs in personnel, postage, supply and telecommunication costs.

Activity Number:	04-01-20
Division:	Texas State Library
Program Dates:	09-99 to 08-00
Authorized Positions:	7.5

PROGRAM DESCRIPTION

This grant provides support for 44 public libraries in a 21 county area known as the Alamo Area Library System. Grant funds are used for consultant personnel, library materials, subscriptions to electronic databases, continuing education programs, and equipment. The Central Library of San Antonio Public Library serves as the Major Resource Center and coordinating office for the area.

FUNDING SOURCES AND AMOUNTS

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal – Library Systems & Construction Act, Title I	$308,483	$0	$0
State – General Revenue – Texas State Library	467,818	798,134	775,538
Total	**$776,301**	**$798,134**	**$775,538**

FINANCIAL

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$268,275	$276,323	$275,095
Contractual	139,095	152,272	140,554
Commodities	322,825	343,686	332,955
Capital Outlay	25,170	4,232	5,100
Indirect Cost	20,936	21,621	21,834
Total	**$776,301**	**$798,134**	**$775,538**

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
No. of workshops held	41	28	48
No. of service area libraries	41	43	44
No. of FTE in consultant program	3	4	4
No. of materials purchased	24,610	23,124	16,772[2]
No. of materials accessed from electronic resources	N/A	N/A	48,000
Output:			
No of library staff assisted	3,175	4,800	4,800
No. of people attending System-sponsored programs	N/A	N/A	4,258
No. of students attending workshops	1,225	1,290	1,710

PERFORMANCE MEASURES (CONTINUED)

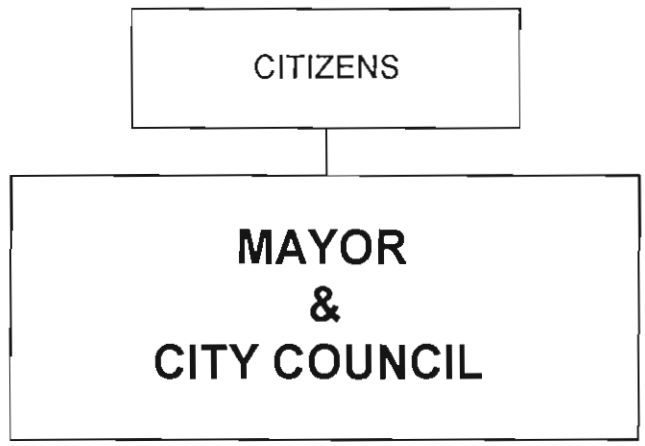
	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Efficiency:			
Average number of staff assisted per FTE consultant	1,058	1,200	1,800
Average number of students attending workshops	41	46	36
Effectiveness:			
% of increase in number of persons using electronic resources	N/A	10%	15%

EXPLANATORY INFORMATION

[1]System grants, in previous years, have been divided between State (04-01-20) and Federal (04-01-16) funds by the Texas State Library and Archives Commission. In FY98/99, all funds were received in one State grant.

[2]In FY1999-2000, the Alamo Area Library System will discontinue the circuit service that provides packets of books, videocassettes, and books-on-tape to supplement the member libraries' collections. Without this circuit service, the number of materials purchased will be lower.

MAYOR & COUNCIL



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	16.00	$2,554,112
Total Funding	**16.00**	$2,554,112

MAYOR & COUNCIL

GENERAL FUND

MISSION STATEMENT: We deliver quality city services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant and historic community.

PROGRAM INFORMATION

The Mayor & Council Office is comprised of the Mayor, who is elected at large, ten City Council members, who are elected from single-member districts, and administrative support staff. The City Council acts as the policy-making and legislative body within the City's government. Operating within the guidelines of the City Charter, the City Council appoints the City Manager, Municipal Court Judges, the City Clerk, and members of the City's various boards and commissions. The support staff serves as constituent liaison to all Council members, in addition to responding to incoming calls, scheduling meetings and appointments, and disseminating pertinent information to the citizens of San Antonio.

GOALS AND OBJECTIVES

- To respond to citizen needs in a timely manner.
- To provide municipal services at the lowest possible cost to the citizens.
- To provide readily-accessible representation for citizen input into the functions of municipal government.
- To actively seek and support legislation advantageous to the City of San Antonio and its citizenry.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Number of Full Time Employees	16	16	16	16
Number of Constituent (Walk-ins) Assisted[1]	2,899	3,500	2,034	2,100
Number of Phone Call Inquiries (annual)	78,215	78,000	74,772	75,500
Output:				
Constituent Calls Responded to/Followed through[2]	17,198	22,000	16,782	17,500
Code Compliance Referrals for Service and Information (annual)[3]	1,269	1,250	1,564	1,600
Other Department Referrals for service and Information (annual)[3]	2,291	3,150	2,404	2,600
Efficiency:				
Avg. No. of Phone Calls per Employee[4]	6,517	6,500	6,231	6,291
Effectiveness:				
Avg. Wait Time for Walk-ins to Receive Assistance from District Office Personnel	8 min	6 min	5.25 min	5.25 min

EXPLANATORY INFORMATION

[1] The reduction of visits in both the Estimated and Adopted results from the constituent going to the newly established field constituent offices rather than the Council's City Hall Offices.
[2] Measure reflects 12 full time employees in the Council Support Office
[3] Many phone inquiries as referenced in the input measure "Number of Phone Call Inquiries" do not require a formal response or a follow-up call.
[4] Measure reflects only the initial referral from the Mayor & Council Offices and does not include the actual numbers of request for service. One referral may have multiple requests for service.

PROGRAM CHANGES

- IMPROVEMENTS **$509,600**

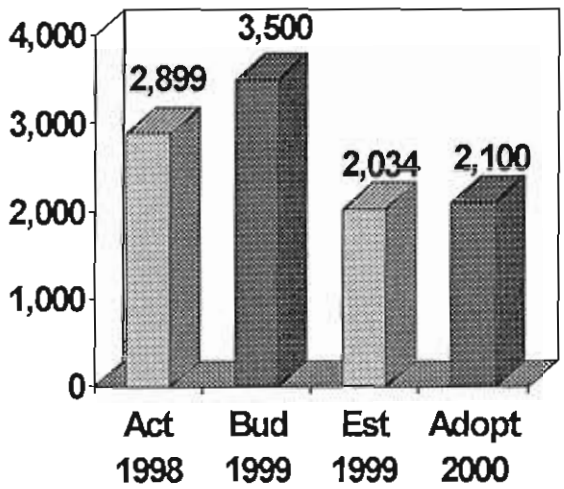
OTHER IMPROVEMENTS - CITY COUNCIL OPERATIONS ENHANCEMENT

The FY 2000 Adopted Budget includes $509,600 in enhancements to support City Council Operations. This improvement consists of three changes. The first enhancment, consisting of $440,000, will increase the Mayor's and Council Member's Administrative Assistant fund to $100,000 apiece. Secondly, $30,000 will be added to the council support budget for Administrative Assistant health insurance. The goal of these two changes is to improve each council member's ability to attract and retain quality contractual administrative assistant personnel. The third improvement consists of adding a total of $39,600 for the Mayor's and City Council Member's Constituent Office rental of facilities budgets. This improvement will increase each rental of facilities budget from $500 a month to $800 a month. This enhancement is in recognition that council member's are experiencing high rental costs associated with providing constituent offices.

GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$618,414	$628,974	$628,974	$671,377
CONTRACTUAL SERVICES	889,938	497,338	373,758	620,504
COMMODITIES	32,965	23,015	17,515	23,993
OTHER EXPENDITURES	7,780	777,117	873,114	1,234,200
CAPITAL OUTLAY	6,919	100,100	76,800	4,038
TOTAL EXPENDITURES	**$1,556,016**	**$2,026,544**	**$1,970,161**	**$2,554,112**
AUTHORIZED POSITIONS	**16**	**16**	**16**	**16**
FULL-TIME EQUIVALENTS	**16.00**	**16.00**	**16.00**	**16.00**

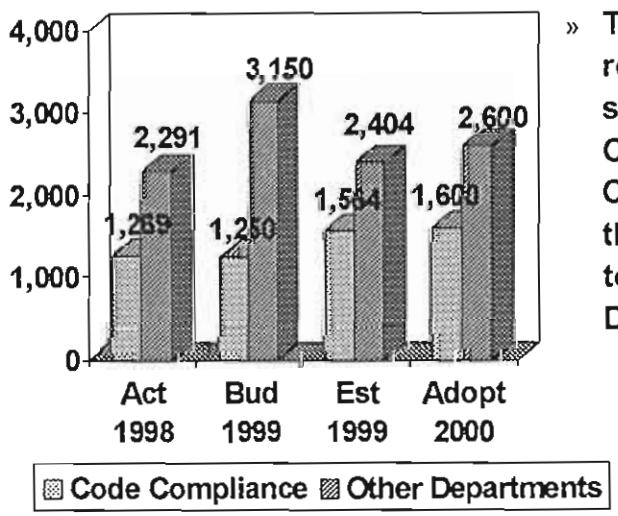
NO. OF CONSTITUENTS ASSISTED AT CITY HALL



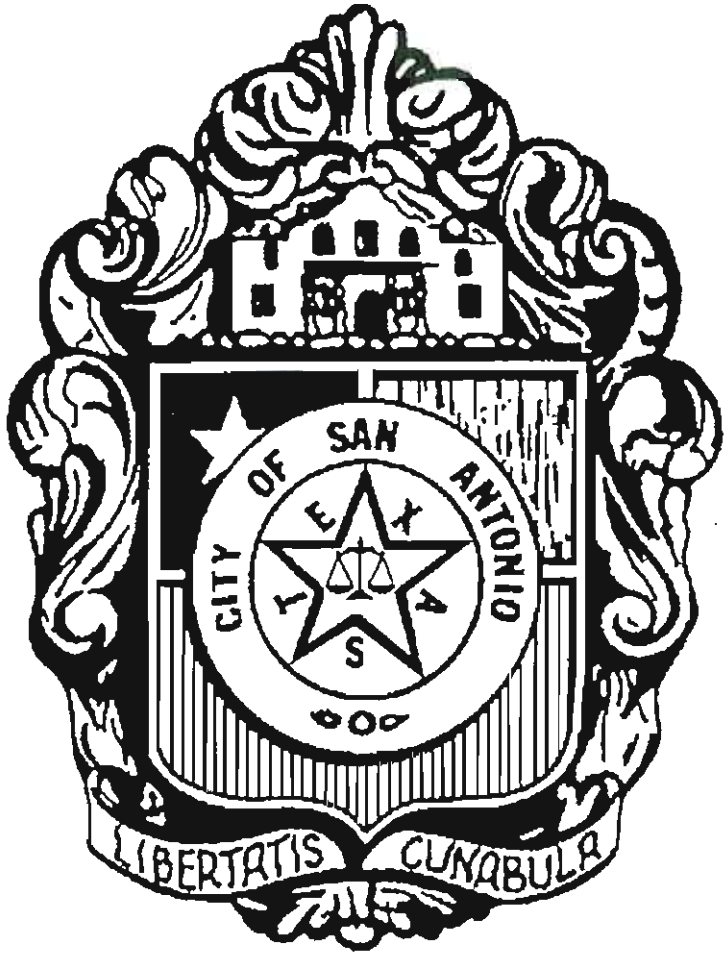
» Number of constituents assisted by Mayor & Council staff at City Hall Offices.

» District Constituent Offices established in FY 1999 have decreased the number of City Hall Office visits.

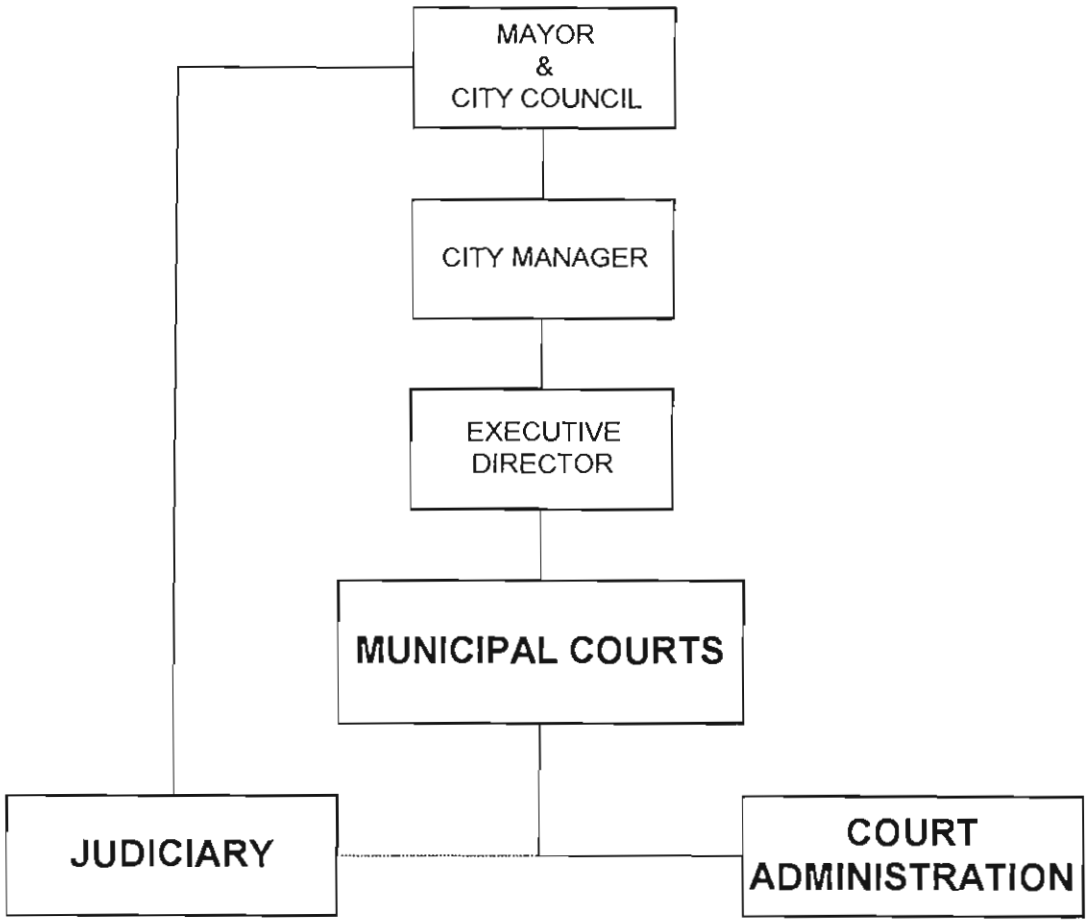
DEPARTMENT REFERRALS FOR SERVICE & INFORMATION



» The number of requests for service from Constituents to City Council Staff that are directed to City Departments.


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

MUNICIPAL COURTS



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	201.15	$9,276,914
Total Funding	**201.15**	**$9,276,914**

MUNICIPAL COURTS

GENERAL FUND

MISSION STATEMENT: ***The mission of the Municipal Courts Department is to support the local community by providing efficient and effective services through the promotion of justice.***

PROGRAM INFORMATION

The judiciary authority for the City of San Antonio resides in the Municipal Courts Department. Primary responsibilities include the interpretation and adjudication of City ordinances as well as other Class "C" misdemeanors enacted by the Texas Legislature. Operations are located within the Frank D. Wing Building which houses administrative offices, courtrooms, court records storage, and a minimum security detention center which is open 24 hours every day.

GOALS AND OBJECTIVES

To interpret and adjudicate City ordinances; adjudicate applicable state laws; and to support the local community by providing efficient and effective services through the promotion of justice

- To increase the percentage of closed cases by maximizing the collection of fines and by decreasing the length of time for cases to be finalized
  - Increase public awareness and ability to pay fines through Kiosks or at Community Link Centers
  - Conduct periodic Warrant Roundups which place the emphasis on the importance for the citizen to take positive action to pay and resolve tickets/cases
  - Analyze feasibility of a contract with the Bexar County Assessor-Collector for the denial of vehicle registration for an owner with a Municipal Court delinquent violation of a traffic law
  - Evaluate the effectiveness of the Delinquent Parking Fine Collection Contract with a private agency

- To enhance customer service and responsiveness
  - Develop and implement employee training and individual growth programs
  - Increase employees' knowledge of court procedures and the judicial process through the implementation and use of a departmental intranet
  - Establish a consolidated phone bank, staffed by tutored employees to allow for the efficient and speedy resolution of customer inquiries
  - Develop and implement a pilot remote court location at a community link center to provide a full service court, one day a week

- Implement an Electronic Document Imaging program and investigate/evaluate for:
  - Effectiveness and possible further program expansions as allowed by State Law
  - Cost effectiveness as compared to current method of document control
  - Related benefits to include streamlining operations
  - Potential for reduction of storage area/space and thus allow for needed office expansion

- Promote efficiency and increase productivity through the utilization of technology
  - Provide information and access, including credit card payments, to Municipal Courts' case file through the Internet
  - Install an Interactive Voice Response (IVR) system for public information and ability to pay fines through credit card payment
  - Coordinate with SAPD on the Vision 2001 Plan for the implementation of computerized hand-held ticket writers

GOALS AND OBJECTIVES CONTINUED

- Maintain or decrease magistration time for the expeditious movement and processing of defendants
  - Coordinate with SAPD for the implementation of an automated "Public Safety Integrated Technology System," which will decrease the time for the magistrate booking process. This system will decrease officers' time for booking defendants and thereby increase their patrol availability.
  - Coordinate with SAPD on the installation of the Photo ID System at the Detention Center

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of delinquent/pending cases[1]	584,811	589,811	587,886	600,986
No. of new cases filed	392,506	388,500	401,200	405,300
Traffic	262,418	259,600	275,400	278,200
Non-traffic[2]	35,469	35,700	35,200	35,400
Code compliance	1,034	1,000	1,000	1,050
Family violence[3]	720	500	900	950
Non-traffic juvenile - Curfew Violations	1,300	1,300	1,300	1,400
Non-traffic juvenile - Other	4,098	4,200	4,300	4,400
Parking	89,221	87,700	85,000	85,900
Total no. of cases open	977,317	978,311	989,086	1,006,286
No. of prisoners brought before a magistrate per week	1,414	1,346	1,423	1,413
Output:				
No. of cases paid	214,748	214,200	215,000	223,000
No. of cases granted deferred adjudication/probation	54,021	54,500	56,200	58,400
No. of cases granted Defensive Driving course	38,105	37,400	39,100	40,100
No. of Community Service cases	21,797	22,500	21,900	22,000
No. of Bond Forfeiture Hearings[4, 5]	312	600	300	350
Total no. of trial settings:	38,421	36,800	39,500	40,600
Cases initially set for trial	25,304	24,300	26,100	26,800
Trial resets	13,117	12,500	13,400	13,800
No. of warrants issued	215,438	209,800	220,900	223,100
No. of Administrative Hearings	4,272	5,100	4,900	5,000
Total no. of documents filed	1,440,917	1,363,500	1,490,800	1,505,700
No. of cases closed	389,431	386,400	388,100	397,800
No. of cases magistrated	188,490	177,000	189,500	188,100

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output continued:				
Total revenue collected	$20,703,002	$18,731,600	$20,742,892	$21,474,972
General Fund	$13,964,700	$12,718,760	$14,001,452	$14,667,372
Fines	$11,525,033	$10,637,060	$11,386,592	$11,566,312
Fees	$2,439,667	$2,081,700	$2,614,860	$3,111,060
State Levy	$6,738,302	$6,012,840	$6,741,440	$6,807,600
Warrant Roundups conducted	2	3	2	2
Efficiency:				
Avg. revenue collected per case paid	$96	$87	$96	$96
Cost per new case filed[6]	$14.58	$14.72	$13.68	$14.79
Cost per prisoner to magistrate	$39.29	$42.25	$41.95	$44.25
Avg. no. of documents filed per employee per week[7]	2,519	2,383	2,823	2,852
Effectiveness:				
Percent of revenue collected for state levy[8]	32.5%	32.1%	32.5%	31.7%
Percent of cases paid[9]	22.0%	21.9%	21.7%	22.2%
Percent of trials reset[10]	34.1%	34.0%	33.9%	34.0%
Percent of cases closed[11]	39.8%	39.5%	39.2%	39.5%

EXPLANATORY INFORMATION

[1] No. of delinquent/pending cases: the number of cases on file as of Oct. 1 of the fiscal year
[2] Non-Traffic cases filed: Cases filed for violations of City ordinances, Texas Penal Codes, health codes, alcohol beverage codes, government codes, and other violations
[3] Family Violence: Assault violations filed when the complainant and defendant are related by blood or marriage
[4] Bond forfeiture hearings: Hearings held to determine if the bond posted may be forfeited to the court due to non-appearance by the defendant
[5] Bond forfeiture hearings - Revise Budget column: FY 1999 Adopted figure of 600 cases was based on anticipated case closures for this new program. However, based on legal interpretation of the law, case closures could not be accomplished on approximately half of these cases.
[6] Cost per new case filed: Operating cost for the courts and includes applicable maintenance cost, divided by the number of cases filed
[7] Avg. no. of documents filed per employee per week: Total no. of documents filed per year divided by the number of employees (11), divided by 48 weeks.
[8] Percent of revenue collected for state levy: The percentage of total revenue collected which must be transferred to the State for various levies as required by law
[9] Percent of cases paid: The number cases paid divided by the total no. of cases open
[10] Percent of trials reset: The number of trial resets divided by the total no. of trial settings
[11] Percent of cases closed: The number of cases closed divided by the total no. of cases open

PROGRAM CHANGES

- IMPROVEMENTS **$532,759**

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD ONE DATA CLERK II

This program ***improvement*** will provide funding for one Data Clerk II position to provide the dedicated support to the City Attorney's Office that is necessary for the active prosecution of code compliance cases initiated from the City's Code Compliance Department. The dedicated support provided by this improvement will allow for quicker resolution of code compliance cases. This position will assist with preparing the code enforcement docket, ensuring that all necessary witnesses and documents are subpoenaed or made available for trial, and will provide case research. The nine-month cost associated with this improvement in FY 2000 will total $21,538. In FY 2001, the full year funding of this position will be $21,860.

TECHNOLOGY ENHANCEMENTS - DOCUMENT IMAGING SYSTEM AND OTHER TECHNOLOGICAL ENHANCEMENTS

This program ***improvement*** provides for the addition of $484,000 in funding to begin acquiring a document imaging system and other technological enhancements. A document imaging system will allow for documents to be electronically scanned into computers rather than having the information manually entered. The imaging system will be able to quickly recall any case and provide visual reproductions of all documents pertaining to a case. The cost of this improvement will be offset by a Municipal Courts Technology Fee. The Texas 75th Legislative Session authorized municipalities to assess a new fee to establish a Municipal Courts Technology Fund which will be dedicated for technological enhancements within the Municipal Courts Department. In FY 2000, it is estimated that $470,000 will be generated by the new Municipal Courts Technology Fee. These funds will offset the General Fund contribution to this improvement. In FY 2001, the final phase of completing the document imaging system will total $472,000 and will again be offset by a $470,000 in projected revenue generated by a Municipal Courts Technology Fee. Also included in the FY 2000 cost is $65,000 to address additional technological enhancements.

OTHER IMPROVEMENTS - ADD ONE ACCOUNTANT I POSITION

This program ***improvement*** will add one Accountant I position to address the need for increased accounting support required by the Municipal Courts Department. The addition of this position will assist in increasing the number of random audits, will help monitor the Department's contract with an outside firm to collect delinquent parking fines, and will provide overall support to the Department's efforts in maximizing fiscal oversight. The FY 2000 cost for funding this improvement will total $27,221 and will be offset by $50,000 in increased revenue anticipated from oversight of the delinquent parking fine contract. In FY 2001, the full year funding of this position will increase to $29,856.

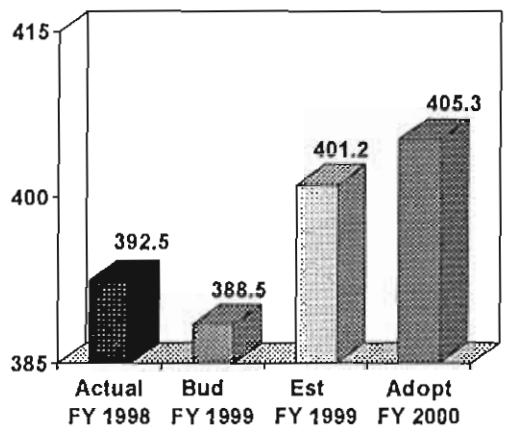
MUNICIPAL COURTS

GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$5,853,744	$6,130,448	$6,097,800	$6,514,031
CONTRACTUAL SERVICES	1,975,549	2,036,370	1,983,810	2,053,381
COMMODITIES	130,831	126,027	114,900	131,070
OTHER EXPENDITURES	91,440	72,480	72,480	67,060
CAPITAL OUTLAY	8,780	31,467	35,430	511,372
TOTAL EXPENDITURES	**$8,060,344**	**$8,396,792**	**$8,304,420**	**$9,276,914**
AUTHORIZED POSITIONS	**208**	**210**	**210**	**212**
FULL-TIME EQUIVALENTS	**197.15**	**199.15**	**199.15**	**201.15**

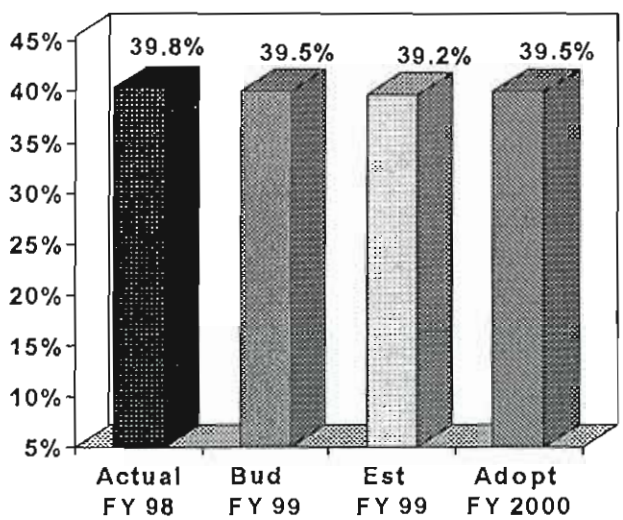
NUMBER OF NEW CASES FILED

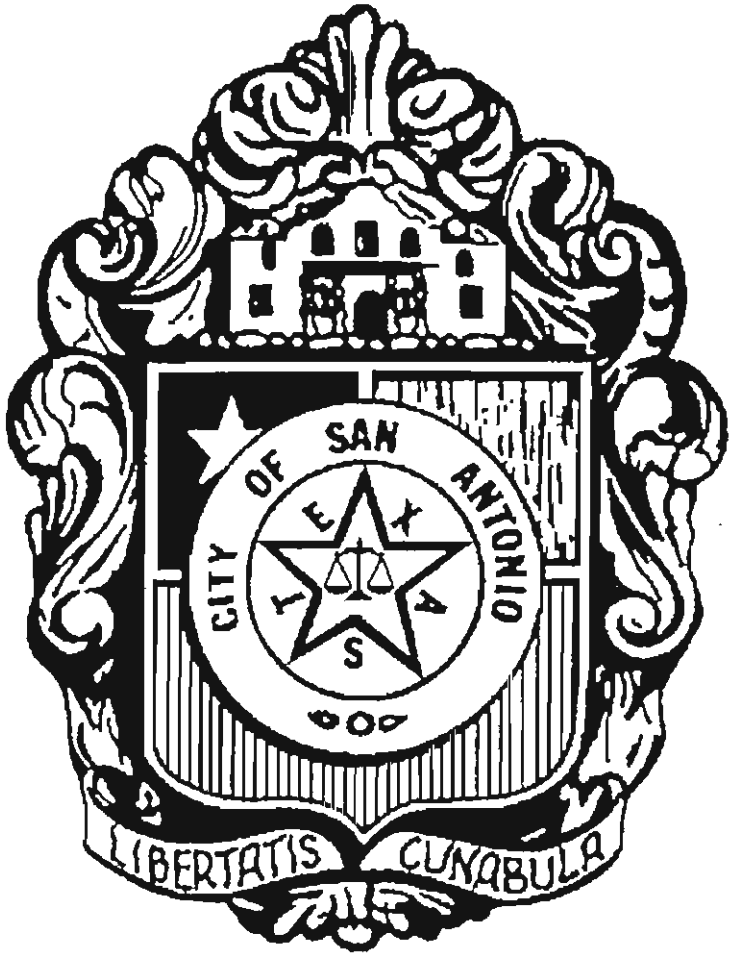
- In Thousands -



» The increased number of new cases filed is associated with additional availability of officers on patrol and an increased emphasis on traffic safety

PERCENT OF CASES CLOSED

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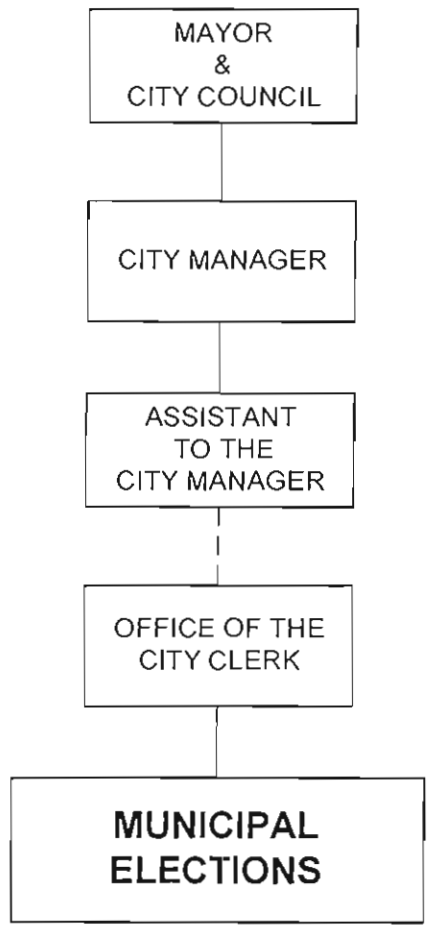
MUNICIPAL ELECTIONS



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	0.00	$500,814
Total Funding	**0.00**	**$500,814**

MUNICIPAL ELECTIONS

GENERAL FUND

MISSION STATEMENT: The City Clerk's Office will conduct and administer all City elections including bond, city charter, referendum, initiative and Mayoral and Council elections and coordinate joint elections with various entities, whenever possible, in order to provide its citizens with the most efficient and cost effective elections.

PROGRAM INFORMATION

Municipal Elections is considered a special purpose office because its function is administered and staffed by the Office of the City Clerk. Expenditures reflect the cost of planning and implementing municipal elections for the City of San Antonio. Personnel expenditures reflect wages paid for temporary election workers including Presiding and Alternate Judges, Election Clerks and other specialized part-time workers who provide administrative support during the electoral process.

GOALS & OBJECTIVES

- To work closely with the Bexar County Clerk and its Election's Division, and various school districts in a cooperative effort to present the most efficient and cost-effective elections procedures and voting methods available.

- To ensure to the fullest extent the right of every lawfully-registered voter in the City of San Antonio to cast ballots for municipal government positions of legislative authority and other measures as prescribed by the City Charter and state law.

- To remain abreast of the Texas Election Code and all of its legal requirements so as to conduct lawful elections for the City of San Antonio, including attendance at Elections Seminars whenever possible to insure implementation of the latest elections procedures.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Total No. of election judges & officials paid	N/A	1,507	1,570	1,507
Total hours for coordinating and conducting elections:				
No. of hours worked by Judges/Clerks	N/A	46,645	43,780	46,645
No. of City Clerk staff overtime hours	N/A	1,279	800	900
No. of hours worked by City Clerk election officials	N/A	8,995	3,200	4,000
No. of hours worked by other City staff & non-City employees	N/A	3,275	5,123	5,000
No. of election training hours	N/A	37	42	37

PERFORMANCE MEASURES CONTINUED

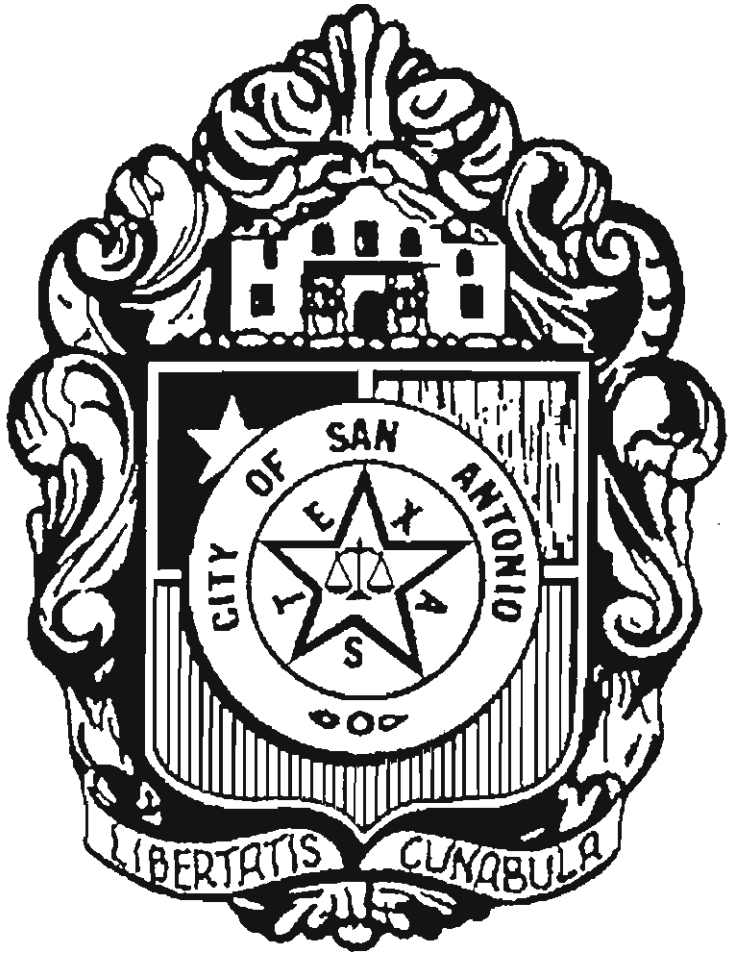
	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output:				
No. of election training seminars	N/A	17	11	11
No. of election officials trained	N/A	1,038	801	1,000
No. of ballots processed and returned by mail	N/A	13,311	4,881	12,500
No. of ballots processed and tabulated	N/A	351,582	48,900	65,000
No. of candidate packets prepared	N/A	250	200	0
No. of polling locations secured	N/A	310	274	300
Efficiency:				
Turnaround time for release of election results[1]	N/A	2 hrs. 20 min.	1 hr. 58 min	1 hr. 58 min.

EXPLANATORY INFORMATION

[1] Turnaround time calculated at close-of-polls until official release of results to media.

GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$120	$456,666	$378,666	$270,528
CONTRACTUAL SERVICES	10,157	407,612	305,612	211,279
COMMODITIES	50	29,651	14,651	15,277
OTHER EXPENDITURES	3,230	2,835	2,835	3,730
CAPITAL OUTLAY	0	0	0	0
TOTAL EXPENDITURES	**$13,557**	**$896,764**	**$701,764**	**$500,814**
AUTHORIZED POSITIONS	0	0	0	0
FULL-TIME EQUIVALENTS	0.00	0.00	0.00	0.00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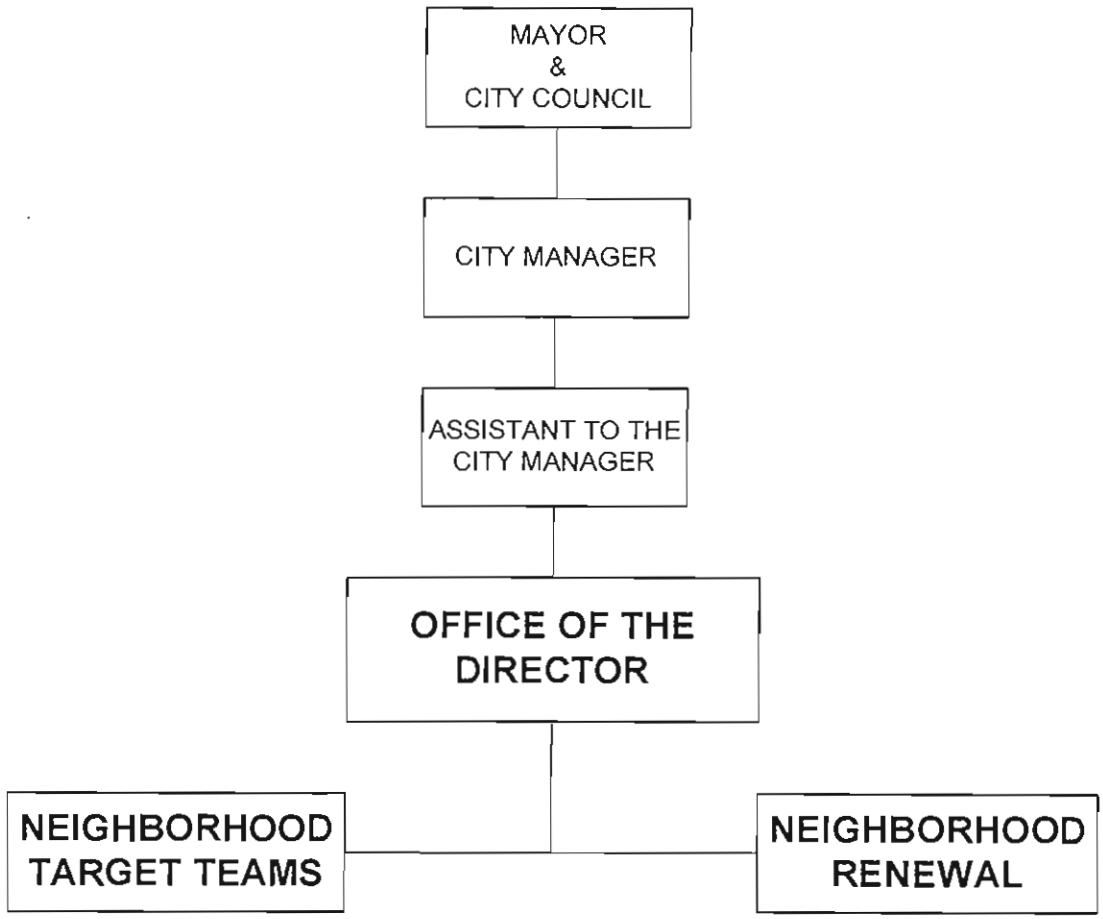
NEIGHBORHOOD ACTION



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	13.00	$787,924
Community Development Block Grant	10.00	665,556
HOME Entitlement	0.00	300,000
Total Funding	**23.00**	**$1,753,480**

NEIGHBORHOOD ACTION

GENERAL FUND

MISSION STATEMENT: ***The Neighborhood Action Department will serve the needs of San Antonio neighborhoods through the coordination of multi-departmental teams of services and programs administered in a comprehensive and targeted fashion. The department implements and monitors single family and multi-family affordable housing projects, develops housing policy initiatives and facilitates partnerships to increase the number of affordable housing units.***

PROGRAM INFORMATION

The Neighborhood Action Department continually seeks to create and sustain partnerships with various City departments, profit/non-profit agencies and neighborhoods in the pursuit of revitalization. Within the department are two divisions - Neighborhood Renewal and Neighborhood Target Teams - dedicated to proactive service delivery. Housing programs such as Rental Rehabilitation, Indian Creek Housing Revitalization, Enterprise Community and Project Renew are implemented by the Neighborhood Renewal division. The division is also tasked with the coordination of the fifth annual Affordable Parade of Homes project and provides liaison support to council regarding housing policy or projects. The Neighborhood Target Teams utilize a neighborhood sweep concept to encourage public awareness and community problem solving. The sweeps involve a comprehensive package of resources from multiple departments aimed at assistance in enforcing code violations and animal control ordinances; collection and disposal of brush; removal of area mini-dump sites; vegetation control; repairs of streets, sidewalks, speed humps and existing traffic signal and sign systems.

GOALS & OBJECTIVES

- Sustain effective communication with residents requesting services provided by local government through implementation of neighborhood sweeps.
- Overall renewed appearance of various neighborhoods upon completion of neighborhood sweeps.
- Achieve community empowerment as a result of installing neighborhood-based problem solving techniques.
- Origination of partnerships with profit and non-profit agencies focused on increasing the number of affordable housing units designated for low and moderate income families.
- Assist in revitalization and infill efforts in neighborhoods through various housing programs.
- Exposure of the community to resources such as long-term property maintenance initiatives supported by neighborhood planning, community leadership development/training and financial assistance (i.e. Neighborhood Commercial Revitalization program, Neighborhood Improvement Challenge Program and Model Block program).

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of flyers distributed to households & businesses within sweep areas[1]	13,318	18,000	19,000	19,200
No. of outside organizations partnering in sweep program	10	15	20	24
No. of Multi-Family/Single Family Units designated for rehabilitation[2]	475	310	355	350
No. of target sweeps conducted	14	24	24	24
No. of new neighborhood plans initiated	3	7	7	8

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output:				
No. of new partnerships resulting from sweeps	5	5	5	6
No. of Multi-Family/Single Family units Completed	408	457	448	350
No. of affordable housing units constructed/recycled[3]	22	40	10	107
Efficiency:				
Avg. cost per sweep[4]	$70,300	$77,030	$72,000	$74,160
Avg. No. of square blocks identified per sweep	55	55	60	60
Avg. No. of partnerships used per sweep	5	5	8	10
Ratio: Pub/Prvt. Investment (Multi-family)	$1:$6	$1:$6	$1:$6	$1:$6
Avg. Public cost for Single Family Dwelling per project[5]	N/A	$15,000	$24,400	$30,000
Units per acre recycled for affordable housing	5	5	5	5
Effectiveness:				
Additional property tax valuation from projects[6]	$1,430,000	$3,015,000	$670,000	$6,871,000
% of residents who rated sweeps as "good" or "excellent"	N/A	80%	80%	82%
% of Single-family Units Completed	50%	75%	30%	50%
% of Multi-Family Units (100+) Completed	90%	66%	66%	50%

EXPLANATORY INFORMATION

[1] Data collection has been revised to show actual number of flyers distributed with sweep area.

[2] Total decreased from FY 1998 to FY 1999 due to "carry over". In FY 1997 more multi-family projects were under construction and the units carried over to FY 1998.

[3] Estimated amount reflects 10 of 46 homes constructed in FY 1999. The adopted amount represents 22 homes in Villa de Esperanza initiated FY 1997; 35 homes in Pasadena Heights initiated FY 1998-1999; and 50 homes designated in FY 2000 Parade of Homes project.

[4] Represents cost of service delivery incurred by the Neighborhood Action Department and other participating departments.

[5] The Department developed a new definition of single family dwelling and a new loan product under the city-wide Rental Rehabilitation Program for FY 2000 that will increase the public costs. Single family dwellings are now defined as projects with 1-4 units as opposed to a single unit or duplex. The new loan product offered under the program allows for environmental grants, deferred, zero interest payment loans.

[6] Estimated amount only reflects 10 of the 46 homes in Pasadena Heights Adopted number for FY 1999. Amount is comprised of $1.3 million (Villa de Esperanza); $2.3 million (Pasadena Heights) and $3.3 million for fifth Affordable Parade of Homes project.

PROGRAM CHANGES

- **IMPROVEMENTS** **$91,351**

COMMUNITY REVITALIZATION ACTION GROUP (CRAG) CONTINUED IMPLEMENTATION - ADD SPECIAL PROJECTS COORDINATOR FOR AFFORDABLE PARADE OF HOMES

This ***improvement*** will add a Special Projects Coordinator position to be responsible for site selection and coordination of Affordable Parade of Homes projects. This position will also monitor and coordinate housing development tasks coordinated through other agencies such as SAWS and CPS. The program improvement will be partially funded for nine months. The total cost for adding this position in FY 2000 totals $40,276. The full year funding for this position will cost $47,025 in FY 2001.

HOUSING - ADD SPECIAL PROJECTS COORDINATOR FOR TIF PROJECTS

This ***improvement*** will add a Special Projects Coordinator position to be responsible for coordination and monitoring of Tax Increment Finance (TIF) projects. This position will review and coordinate TIF policy goals and objectives as they relate to housing, revitalization projects, and in-fill development programs. In addition, the position will perform reviews of financial aspects of TIF projects, coordinate TIF project criteria with all applicable taxing entities, and provide technical support to TIF applicants, as well as negotiate and finalize TIF developments. The program improvement will be funded for twelve months. The total cost for adding this position in FY 2000 totals $51,075. Funding for this position will be $47,025 in FY 2001.

GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$242,259	$427,598	$430,021	$633,420
CONTRACTUAL SERVICES	67,780	101,949	94,635	122,536
COMMODITIES	34,659	11,382	6,316	15,382
OTHER EXPENDITURES	1,560	1,990	1,990	2,280
CAPITAL OUTLAY	27,184	13,425	13,037	14,306
TOTAL EXPENDITURES	**$373,442**	**$556,344**	**$545,999**	**$787,924**
AUTHORIZED POSITIONS	**8**	**9**	**9**	**13**
FULL-TIME EQUIVALENTS	**8.00**	**9.00**	**9.00**	**13.00***

* Includes two positions formerly funded by CDBG

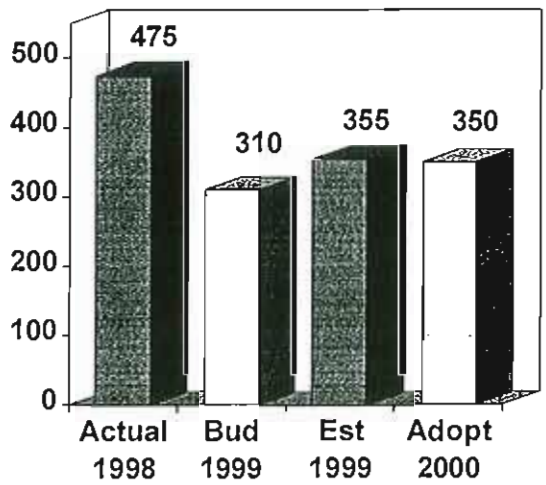
CDBG FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$298,140	$404,908	$375,716	$406,956
CONTRACTUAL SERVICES	20,114	24,700	20,696	52,700
COMMODITIES	3,771	6,000	3,500	5,900
OTHER EXPENDITURES	0	500	0	0
CAPITAL OUTLAY	4,845	0	0	0
TRANSFER - PARADE OF HOMES	261,000	200,000	200,000	200,000
TOTAL EXPENDITURES	**$587,870**	**$636,108**	**$599,912**	**$665,556**
AUTHORIZED POSITIONS	**10**	**10**	**10**	**10**
FULL-TIME EQUIVALENTS	**10.00**	**10.00**	**10.00**	**10.00**

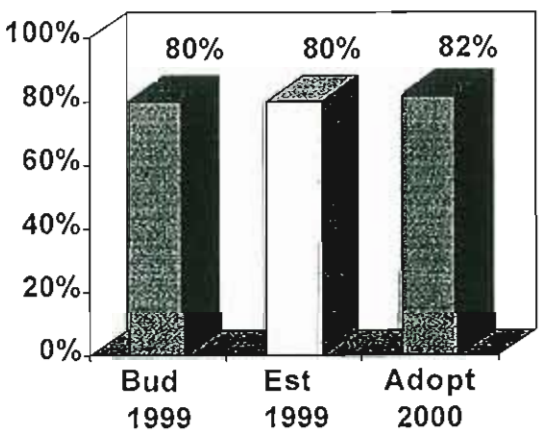
HOME ENTITLEMENT EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	N/A	$0	$0	$0
CONTRACTUAL SERVICES		700,000	620,000	300,000
COMMODITIES		0	0	0
OTHER EXPENDITURES		0	0	0
CAPITAL OUTLAY		0	0	0
TOTAL EXPENDITURES	**N/A**	**$700,000**	**$620,000**	**$300,000**
AUTHORIZED POSITIONS	**0**	**0**	**0**	**0**
FULL-TIME EQUIVALENTS	**0.00**	**0.00**	**0.00**	**0.00**

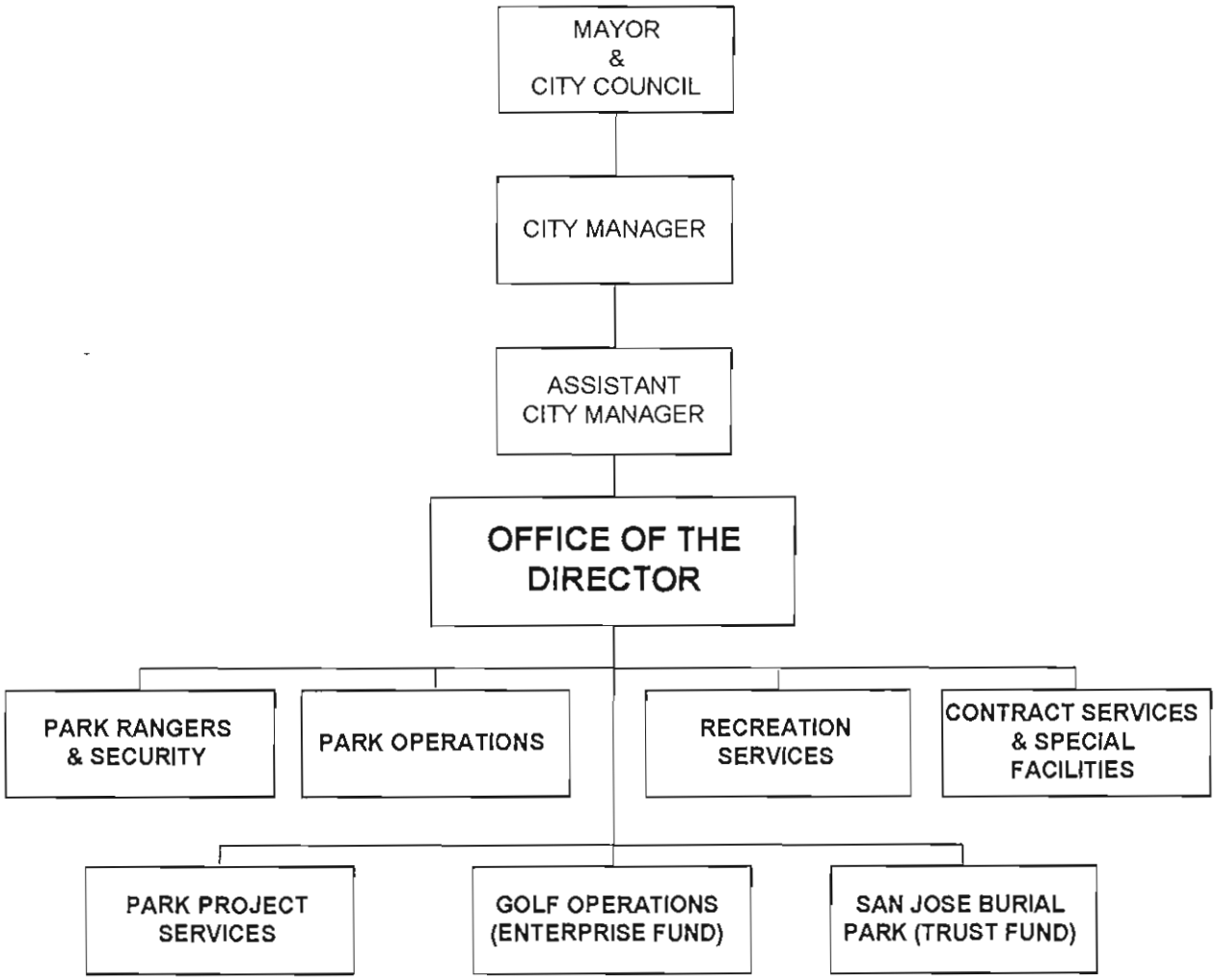
NO. OF MULTI-FAMILY/SINGLE UNITS DESIGNATED FOR REHABILITATION



PERCENT OF RESIDENTS WHO RATED SWEEPS AS "GOOD" OR "EXCELLENT"



» Approximately two weeks after a sweep is completed, surveys are provided to residents within the sweep area for feedback on level of services provided.



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	916.30	$42,176,816
Golf Operations Enterprise Fund	138.70	6,487,624
San Jose Burial Park (Trust Fund)	4.00	117,471
Community Development Block Grant	0.00	462,127
Categorical Grants	0.00	575,835
Capital Projects	0.00	23,500,000
Debt Service	0.00	281,900
Total Funding	**1,059.00**	**$73,601,773**

PARKS AND RECREATION

GENERAL FUND

MISSION STATEMENT: ***The mission of the Parks and Recreation Department is to provide and maintain a balanced, safe and easily accessible system of parks and recreational facilities and programs, as well as promote and maintain world-class facilities to further the City's prominence as a major tourist destination.***

PROGRAM INFORMATION

The Parks and Recreation Department operates the City's recreational and cultural programs and develops and maintains all City-owned parks, swimming pools, gymnasiums, cemeteries, sports facilities, recreation centers, municipal golf courses, the Botanical Gardens and Conservatory, the River Walk, HemisFair Park, Tower of the Americas, historic facilities, downtown improvements and Market Square.

GOALS & OBJECTIVES

- Plan, develop and sustain a diversified, balanced, well-conditioned and accessible citywide system of public parks and recreation facilities.
  - Initiate implementation of the Parks and Recreation System Master Plan.
  - Acquire and develop, as appropriate, new park and recreation facilities in under-served areas through the bond program, CDBG, donations, grants and the potential for new sources such as parkland dedications.
  - Coordinate with other public and private entities in the acquisition, development and shared use of existing and/or new park and recreation facilities when in the public's best interest. Continue enhancement of partnerships with school districts for joint school/park programs.
  - Complete the 1994 Parks Improvement Bond Program projects and initiate 1999 Bond improvements, to include coordination and partnerships with other City departments, i.e., Library, Public Works.

- Maintain and rehabilitate parks and recreation facilities to assure quality services to users.
  - Implement a system-wide maintenance plan, maximizing technology, for parks and recreation facilities appropriate to their classification.
  - Continue to increase neighborhood park maintenance through expanded partnerships with individuals and organizations by providing an enhanced Volunteer Services Program in conjunction with the Restitution Program. Continue to work with the County Jail and State prison system to expand existing relationships for trustee labor in parks and facilities.

- Provide recreation and leisure program opportunities for all users.
  - Implement the findings of user group assessments and the Texas A&M University needs assessment of the Roving Leader Program and adjust programs that address these identified needs within available resources during this fiscal year. Coordinate with appropriate City departments and agencies.
  - Cooperate with public and private agencies to encourage shared use of recreational facilities owned by the City, school districts, institutions and other public agencies to reduce duplication, and maximize resources.
  - Provide increased opportunities for youth and adults to participate in our After School Challenge, CO., athletic, aquatic, cultural and other recreational programs by enhancing our program marketing efforts, modifying programs to meet particular community/neighborhood needs, and providing additional recreational activities in those facilities that have been expanded through the Capital Improvements Program during this fiscal year.

GOALS AND OBJECTIVES CONTINUED

- Ensure that municipal parks and recreation facilities are safe for all users.
  - Provide the level of Park Ranger presence needed to ensure safety and enforcement of existing ordinances in City parks, expanding special assignment (target) teams as needed.
  - Reduce vandalism, graffiti and destruction at parks and recreation facilities through appropriate security measures, coordination with other local law enforcement entities and citizen awareness and partnership programs. Fully implement the actions recommended in the City's Graffiti Abatement Plan.
  - Install appropriate signage to ensure well-marked access to all parks and recreation facilities and provide adequate security lighting at these locations.
  - Review policies and ordinances that could improve control and use of parks and recreation facilities.

- Continue to ensure the financial and operational compliance of contractual obligations, i.e., River Walk, La Villita, HemisFair, Market Square, Witte Museum, San Antonio Zoo leases, and over 300 license agreements and contracts.
  - Maintain and update a database of all license agreements, leases and contracts.
  - Create a COSA Website for intradepartmental contract review.
  - Continue on-going monitoring of financial and performance milestones as stipulated in these contractual obligations.

- Enhance the City's prominence as a major tourist destination.
  - Continue to maintain the River Walk as a world-class attraction, taking into account any improvements, linkages and expansions.
  - Promote and improve departmental tourist/cultural facilities, i.e., La Villita, Tower of the Americas, Spanish Governor's Palace, Botanical Gardens, and Market Square, through program and interpretive enhancements.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of Parks/Facilities	163/70	164/70	165/70	175/70
No. of Park Operations Employees	358	379	379	394
No. of Hours worked by graffiti wipeout teams[1]	5,568	5,712	7,920	8,640
No. of Restitution Program enrollees[2]	31,067	38,544	36,448	36,768
No. of Volunteer Program workers[3]	8,572	17,444	18,713	18,000
No. of After School Program sites	138	146	146	204
No. of Roving Leader sites[4]	5	6	6	6
No. of year-round Community Centers[5]	25	25	24	25
No. of City pool days open (outdoor)	1,171	1,209	1,510	1,603
No. of field Park Rangers (District patrol)	104(49)	107(52)	107(52)	112(57)
No. of Covert Target Team hours	976	900	2,236	2,300
No. of schools participating in mentorship program	4	5	5	5

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output:				
Park acreage (General Fund)[6]	7,488	7,575	7,561	8,269
No. of graffiti wipeout team projects	1,752	1,790	3,067	3,200
Hrs. worked by Restitution Prog. enrollees[2]	218,212	291,732	212,754	215,244
Volunteer hours worked[3]	42,908	82,938	117,561	100,642
After School Program registration	33,026	36,500	34,495	39,115
No. of After School Challenge Program visits	2,093,238	2,345,490	2,265,190	2,545,680
Roving Leader registration[4]	3,502	1,900	1,940	2,000
No. of Roving Leader visits	N/A	34,560	32,865	36,290
Year-round Community Center registration[5]	31,114	28,500	27,360	30,000
No. of Year-round Community Center visits[5]	2,630,339	2,304,000	2,204,930	2,325,615
Youth sports registration[7]	N/A	19,777	18,968	19,800
Paid attendance at City's pools (outdoor)[8]	165,030	171,122	212,910	227,000
No. of Covert Target Team arrests	185	370	417	420
Employees enrolled City mentorship prog[9]	89	114	106	121
No. of Youth served by mentorship program	85	90	102	116
Efficiency:				
Park acreage maintained per Park Op. Emp.	20.9	20.0	20.0	21.0
Total maintenance cost per acre	$1,831	$2,076	$2,059	$1,960
Dollar value of Restitution Program[10]	$1,411,832	$1,934,183	$1,410,559	$1,455,049
Dollar value of Volunteer Program[10]	$277,612	$549,879	$779,429	$680,340
No. of Restitution Program FTE's	105	140	102	103
No. of Volunteer Program FTE's[3]	21	40	56	48
No. of pub. graffiti proj. per wipeout team/day	3.4	3.4	3.9	4.1
Avg. daily attendance per Roving Leader site	N/A	20	19	21
Avg. daily attendance per Community Center	N/A	320	319	323
Avg. daily attendance per pool (outdoor)	141	142	141	142
Avg. daily attend. -- After School Challenge	14,536	15,330	15,622	17,560
Avg. daily attend. per After School Challenge Site	105	105	107	109
Park Ranger Patrol Availability Factor[11]	76.2%	77.0%	77.0%	77.5%
Avg. No. of Covert Team hour/arrests per Park Ranger	196/37	360/74	644/120	676/126
Effectiveness:				
% school days School Challenge Program operates	N/A	85.0%	83.0%	84.0%
% Comm. Center registrants attending daily	29.0%	28.0%	28.0%	27.0%
% Change in pool attendance	-15.1%	3.7%	29.0%	6.6%
Avg. no. of Covert Team arrests per shift	3.1	3.2	3.3	3.4
% Increase in new mentors	25.0%	26.7%	19.0%	14.1%

EXPLANATORY INFORMATION

[1] Public graffiti wipeout teams consist of three, 2-person teams (3rd crew added during 2nd Quarter FY98/99); public graffiti projects include parks, recreation centers, facilities, walls, signs, streets, walkways, electrical boxes, playground equipment, picnic tables, etc.

[2] Reduction in Hours worked by Restitution Program enrollees is due to the reduction in participation in the Saturday Van Program (staff is working with Bexar County to determine why participation is low in that clients are referred to our program, but do not show up).

[3] Reduction in Volunteer Program workers, hours, FTE's and dollar value for Adopted FY 199/2000 is due to not having the higher flood-related volunteer efforts seen during FY 1998/1999.

[4] Reduction in Roving Leader registration from Actual 97/98 is due to the San Antonio Housing Authority no longer funding this program, but instead developing their own recreation program.

[5] Reduction in Re-Estimate 98/99 and Adopted FY 99/00 is due to the closure of John Tobin Recreation Center for renovation and the 3 month closure of Lincoln Community Center due to its use for flood relief efforts. In addition, six centers are scheduled for construction work: Ward, Hamilton, Cuellar, Denver Heights, Garza, Meadowcliff and Dawson game room.

[6] Reduction in park acreage in Re-Estimate FY 98/99 is due to the transfer of Padre Park to Bexar County, along with the addition of two small properties.

[7] Youth sports recreation includes team sports: flag football, volleyball, soccer, basketball, softball, and girls fastpitch softball; and individual sports: competitive swimming, boxing and tennis.

[8] Increase in pool attendance for Re-Estimate FY 98/99 and Adopted FY 99/00 is based on an extended pool season to coincide with school calendars; 5 regional pools will be open every day (instead of only weekends) from Aug. 9 – Sept. 5. In addition, San Pedro Pool will re-open during Adopted FY 99/00.

[9] Adopted increase in number of City employee mentors for FY 99/00 is to be accomplished by working with UMAST to increase the number of UMAST mentors.

[10] FY 97/98 dollar value @ $6.47 per hour; FY 98/99 @ $6.63 per hour; FY 99/00 @ $6.76 per hour.

[11] Park Ranger Patrol Availability Factor is the actual time Park Rangers are in the field patrolling and available to respond to calls; excludes roll call, thirty minute lunch break and fifteen minutes for return to headquarters.

PROGRAM CHANGES

♦ **IMPROVEMENTS** **$1,941,460**

BETTER JOBS/HUMAN DEVELOPMENT FUND – AFTER SCHOOL CHALLENGE

This ***improvement*** will provide $1,165,825 to support the establishment of 58 new After School Program sites. The additional sites will increase the number of registered participants to total 39,115 in FY 2000. These new sites will operate 59 days out of a possible 125 days. The $1.17 million in added funding comes with the provisions that school districts wishing to participate in the operation of the additional sites must indicate their commitment to begin by January 2000 with designated matching funds and personnel.

PROGRAM CHANGES CONTINUED

BETTER JOBS/HUMAN DEVELOPMENT FUND – ENHANCE COMPENSATION FOR AFTER SCHOOL CHALLENGE STAFF

This ***improvement*** will provide $113,200 to increase the hourly pay for professional staff (teachers) and field supervisors in the After School Challenge Program. This adopted change will increase the hourly pay for professional staff from $10.00 an hour to $11.50 and for field supervisors $11.00 an hour to $12.00. This pay adjustment will maintain a staff ratio of 1 teacher to 25 students, and reduce turnover. The After School Challenge Program continues to provide positive socialization, constructive competition and academic enhancement for participating children. A variety of activities are planned on a daily basis with participation in tutorial and homework assistance as a priority. The After School Challenge Program is a free public service.

1999 BOND PROGRAM IMPLEMENTATION – PARK DESIGN ENHANCEMENT

This ***improvement*** adds one Senior Engineering Technician and one Architect Assistant to design park enhancements to park capital improvement projects. In FY 2000, many of the Park improvement projects scheduled in the 1999 Bond Program will be in their design phase. This improvement will be 75% offset by bond funds. First year funding for FY 2000 for these positions at nine months will be $57,714. Second year funding in FY 2001 will be $65,571.

1999 BOND PROGRAM IMPLEMENTATION – PARKS CONSTRUCTION CREW

This adopted ***improvement*** provides twelve new positions and four existing staff for the development of a Parks Construction Crew. This newly designed crew will work on projects with a construction value ranging up to approximately $50,000. This work will include, but is not limited to, building/facility upgrades, exercise trail installation, playground installation, picnic table/pad installation, pavilion installation, security lighting upgrade/installation, basketball court refurbishment/installation, and tennis court refurbishment/installation. These positions will be partially paid by bond funds. Funding of this improvement totals $395,578. Full year funding in FY 2001 will be $360,879.

OTHER IMPROVEMENTS – ENHANCE PUBLIC SAFETY

Three additional Park Rangers are adopted to assist in adequate patrol coverage of City Parks and facilities. The three Park Rangers will help contribute consistent patrol visibility to Park facilities. These Park Rangers will provide increased law enforcement, and public safety. Two of the Rangers are funded for six months and the third is funded for four months. The program ***improvement*** costs for FY 2000 totals $82,411. Full year funding in FY 2001 will be $93,634.

MAINTENANCE OF EXISTING INFRASTRUCTURE – VOLUNTEER/RESTITUTION PROGRAM

This adopted ***improvement*** will enhance two components of the Volunteer Services Program. The improvement will add two Parks Maintenance Crew Leaders, and one Equipment Operator I position. The Crew Leader positions will supervise a number of Restitution workers at Park, Airport, and Public Works facilities. These individuals will assist in graffiti removal, landscaping, drainage upkeep, and the overall maintenance of City facilities. The enhanced restitution and volunteer program will generate 315,886 hours worked, or an equivalent of the workload of approximately 152 full time employees in FY 2000. With this increase the total dollar value of the restitution/volunteer program would be $2.1 million. The total cost for this improvement with funding the two positions at six months is $126,732.

PROGRAM CHANGES CONTINUED

- MANDATES $245,461

OTHER IMPROVEMENTS – REHABILITATION TO SAN PEDRO PARK

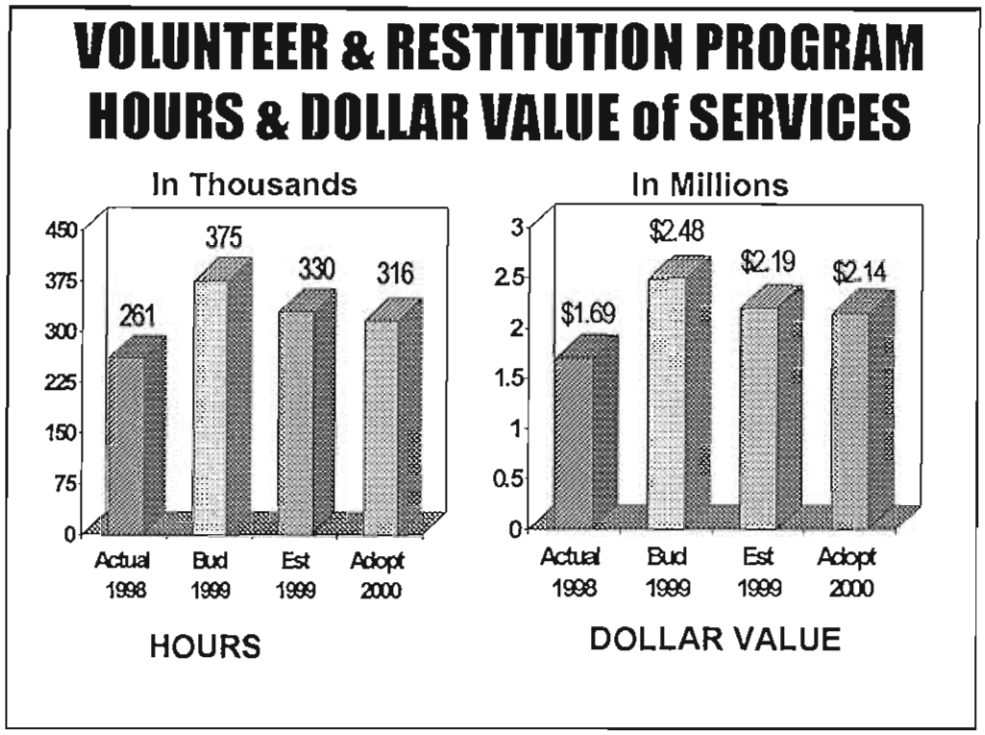
This ***mandate*** adds seven Lifeguards, one Swimming Pool Mechanic, and two Park Rangers. Additional staff is required because of a complete rehabilitation program of San Pedro Park which was approved in the 1994 G. O. Bond Program. The San Pedro pool will be tripling in size from 10,000 square feet to 32,000. It will be operational all year which will require the addition of seven lifeguards and one swimming pool mechanic. The extensive physical improvements will result in more park use and necessitate more frequent patrols from the Park Rangers. The addition of two Park Rangers will allow the Park Ranger Division to increase its patrol duties at the park. The costs of these positions in FY 2000 total $150,366. Second year funding will be $140,856.

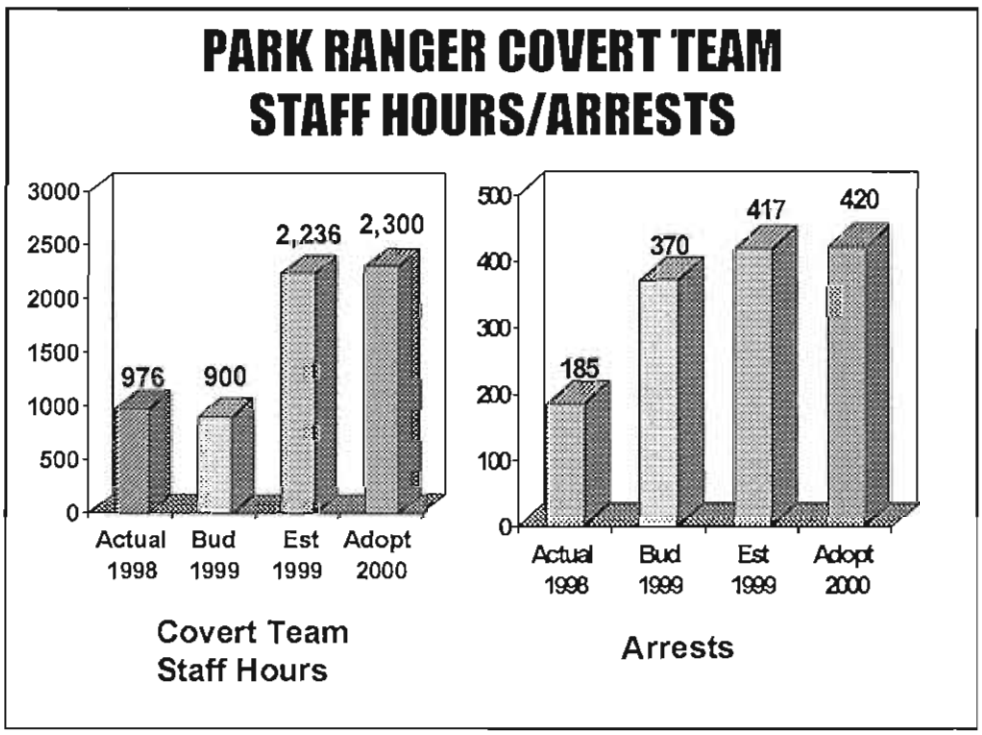
OTHER IMPROVEMENTS – ALAMODOME/COLISEUM OAKS/ I-H 37 AREAS LANDSCAPE SERVICES

This mandated project by Texas Natural Resource Conservation Commission (TNRCC) is part of the work included in the Alamodome Agreed Order between TNRCC and the City. The agreed order was approved by the City Council on January 9, 1997. This ***mandate*** will add one Equipment Operator I, and two Gardener I's which would enhance current landscaping in the area of the Alamodome, Sunset Station, and the pedestrian access under the freeway. The cost of this project for FY 2000 totals $95,095. Full year funding in FY 2000 - 2001 will be $79,451.

GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$24,191,235	$27,067,313	$27,091,599	$30,760,407
CONTRACTUAL SERVICES	6,091,794	7,000,754	6,827,821	6,937,717
COMMODITIES	2,657,014	2,920,747	2,895,133	3,036,739
OTHER EXPENDITURES	945,170	779,160	779,302	702,020
CAPITAL OUTLAY	429,712	1,472,672	1,518,101	739,933
TOTAL EXPENDITURES	**$34,314,925**	**$39,240,646**	**$39,111,956**	**$42,176,816**
AUTHORIZED POSITIONS	**1,157**	**1,178**	**1,177**	**1,209**
FULL-TIME EQUIVALENTS	**874.91**	**888.32**	**887.32**	**916.30**


VOLUNTEER & RESTITUTION PROGRAM
HOURS & DOLLAR VALUE of SERVICES
In Thousands
450
375
300
225
150
75
0
261
375
330
316
Actual 1998
Bud 1999
Est 1999
Adopt 2000
HOURS
In Millions
3
2.5
2
1.5
1
0.5
0
$1.69
$2.48
$2.19
$2.14
Actual 1998
Bud 1999
Est 1999
Adopt 2000
DOLLAR VALUE


PARK RANGER COVERT TEAM
STAFF HOURS/ARRESTS
3000
2500
2000
1500
1000
500
0
976
900
2,236
2,300
Actual 1998
Bud 1999
Est 1999
Adopt 2000
Covert Team
Staff Hours
500
400
300
200
100
0
185
370
417
420
Actual 1998
Bud 1999
Est 1999
Adopt 2000
Arrests

PARKS AND RECREATION – GOLF OPERATIONS

GOLF COURSE REVENUE FUND

MISSION STATEMENT: The mission of Golf Operations is to serve the maximum number of golf patrons and maintain the golf courses to the highest possible standards, with programs and a fee structure commensurate with local market competition while allowing for a margin of profitability.

PROGRAM INFORMATION

The Golf Course Revenue Fund was established to record all revenues and expenditures associated with the operation of the City's six 18-hole golf courses, two Par 3 nine-hole courses and four golf ranges. In addition to maintaining and operating these facilities, staff is responsible for the maintenance and provision of the golf car fleet.

GOALS & OBJECTIVES

To serve the maximum number of golf patrons, with due consideration given to recreational golf, and junior and senior golfers. To maintain all golf facilities at the highest standards, within a reasonable fee-based revenue system.

- Implement the recommendations of the Golf Performance Review.
- Strengthen the financial condition, short and long-term, of the Golf Enterprise Fund.
- Continue selective upgrading and renovating of golf facilities.
- Replace maintenance equipment on a regular basis.
- Continue the expansion of a strong Junior Golf Program.
- Enhance an aggressive golf promotional program with hotels, convention business, and local golf tournaments.
- Continue the implementation of a systematized golf car fleet replacement program.
- Implement the use of recycled water for irrigation at all golf facilities.
- Implement automated technologies for tee time reservations, collections, etc.
- Convert selected fairways from common to hybrid Bermuda grass.
- Work within the market of regional public and private courses.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of golf facilities[1]	6/2/4	6/2/4	6/2/4	6/2/4
Full-time equivalent employees	128.7	128.7	128.7	138.7
O&M costs	$5,697,275	$5,985,642	$5,561,694	$6,487,624
Total costs - O&M, capital & transfers	$6,910,834	$7,112,037	$6,553,577	$7,280,999
O&M costs - Golf Cars	$604,857	$625,219	$618,178	$620,704
No. of golf cars	460	460	460	460

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output:				
No. of reg. rounds played - 18 hole equiv.[2]	347,207	369,930	328,312	345,108
No. of executive 9 rounds played[2]	54,088	66,596	50,053	52,071
Golf revenue (less golf cars)[3]	$4,749,658	$5,433,320	$5,146,562	$5,970,509
Golf car revenue[4]	$1,587,405	$1,587,180	$1,673,530	$1,673,530
Gross contract pro shop sales[5]	$311,251	$323,930	$270,477	N/A
Gross contract food and beverage sales[5]	$1,041,520	$1,110,763	$924,870	N/A
No. registered in Jr. Golf Program	860	895	912	930
No. of Student rounds played[2]	27,625	32,798	26,980	30,200
No. of Senior rounds played[2]	67,995	79,934	64,447	68,990
Discount card sales - City	7,170	7,340	7,454	7,470
Discount card sales - County	923	1,009	938	941
Discount card sales - Outside County	297	295	285	287
Efficiency:				
All Revenue per round (including car revenue)[6]	$18.25	$18.98	$20.48	$22.15
Operating expense per round (O & M only)[3]	$16.41	$16.18	$16.94	$18.79
All Operating expense per round (O&M, capital and transfers)	$19.90	$19.23	$19.96	$21.10
Annual Revenue per car[6]	$3,451	$3,450	$3,524	$3,638
Operating expense per car (O&M only)	$1,314.91	$1,359.17	$1,343.87	$1,349.36
Gross pro shop sales per reg. 18 round[5]	$0.90	$0.88	$0.82	N/A
Gross food and beverage sales per reg.[5]	$3.00	$3.00	$2.82	N/A
Effectiveness:				
% Change in regulation 18 rounds played[2]	N/A	1.9%	(5.4%)	5.1%
% City Resident Discount Card holders	85.%	84.9%	85.9%	85.9%
% County Resident Discount Card holders	11.0%	11.7%	10.8%	10.8%
% Outside County Discount Card holders	3.5%	3.4%	3.3%	3.3%
% Discount play	62.1%	66.0%	61.1%	62.3%
% Non-Discount/Visitor play	37.9%	34.0%	38.9%	39.7%
% Change in No. of Student rounds played[2]	18.6%	2.0%	(2.3%)	11.3%
% Change in No. of Senior rounds played[2]	1.3%	3.8%	(5.2%)	7.0%

EXPLANATORY INFORMATION

[1] 18 hole regulation/Executive 9/Driving Ranges; FY 2000 include leased Polo Driving Range.
[2] Data for Re-Estimate FY 1998-1999 reflects the affects of the intensive flooding of October 17 & 18, 1998.
[3] Golf Revenue (Less golf cars) for Re-Estimate 1998-1999 includes $135,001 in insurance recovery.
[4] Golf Car Revenue for Re-Estimate 1998-1999 includes $52,383 in insurance recovery.
[5] Re-estimate FY 1999 reflects decrease in sales due to less rounds of golf being played.
[6] Calculation for Re-Estimate 1998-1999 is based on total revenue loss less insurance recovery.

PROGRAM CHANGES

♦ IMPROVEMENTS $757,700

GOLF OPERATIONS COMPREHENSIVE PERFORMANCE REVIEW

The Budget & Employee Services Department, Organizational Review Division conducted a comprehensive performance review of the Golf Operations and presented it to City Council in May 1999. The performance review set forth a comprehensive and detailed look at Golf Operations. The following improvements have been identified and recommended as part of this comprehensive plan with goal-oriented strategies.

OTHER IMPROVEMENTS - ENHANCE FISCAL MARKETING SUPPORT

In order to support increased golf course fiscal accountability and maintain separate cost center revenue and expenditure records at each course, two Account Clerk II's and one Management Analyst are adopted. The Management Analyst will oversee an Administrative Support Section which includes Fiscal Operations (Cost Center Accounting and Budget) and Marketing/Information Systems (Information Systems, Automated Tee Time Reservations and Jr. Golf Program). A part-time Administrative Aide is requested to assist in developing an aggressive promotion and marketing effort for our golf courses. First year funding of this improvement for FY 2000 totals $114,001. Full year funding in FY 2001 would be $94,450.

OTHER IMPROVEMENTS - CONVERSION OF GOLF PROS TO CITY EMPLOYMENT

This ***improvement*** converts the contractual Golf Pros to City employees in order to resolve fragmentation of control, management conflicts and supervision, daily course operations authority, and improve communications at each facility. Six Golf Course Manager positions will be created. This improvement will fund the positions for twelve months in FY 2000 at $246,582.

OTHER IMPROVEMENTS - ENHANCE EMPLOYEE TRAINING AND IMPLEMENT USER SURVEYS

The golf performance review team recommended that funds be allocated for continuing education and professional training of golf course personnel at all levels in order to improve job performance and managerial responsibilities. User surveys will also be developed to gain customer feedback on golf course service standards and conditions. This ***improvement*** will cost $11,000.

OTHER IMPROVEMENTS - CAPITAL IMPROVEMENT ENHANCEMENTS

There are several adopted ***capital improvements*** for all of the municipal courses and facilities. Through a phased-in process, existing fairways will be adopted to be upgraded from common bermuda to Tifway 419 hybrid bermuda grass. Fairway turf grass improvements will be funded in FY 2000 at $20,000. Drainage improvements in the form of runoff enhancements, the installation of underdrains in ponding areas, the reduction of wet spots in front of greens will be adopted for FY 2000 at $16,000. In addition, $25,000 will provide funding to a systematic plan for repairing and/or replacing cart paths. This improvement will provide necessary repairs or replacements. Additionally, Golf course club houses and restroom facilities will be improved and/or renovated, to include pro shops, locker rooms, roofs, and American Disability Act (ADA) compliance requirements. These improvements will prevent further deterioration of aging facilities and will make the golfing experience more pleasing to our golf patrons. Club House improvements will be funded for FY 2000 at $25,000. Finally, this improvement will provide $25,000 for Golf maintenance facilities to be upgraded to include restrooms, employee break areas, lockers, showers, work areas, and storage areas. The total capital enhancements for FY 2000 will be funded at $111,000.

PROGRAM CHANGES CONTINUED

TECHNOLOGICAL ENHANCEMENTS -- GPOS SYSTEM, COMPUTERS, TEE TIME RESERVATION SYSTEM

In accordance with an ISD assessment, this ***improvement*** provides **one-time** funding of $19,900 to upgrade the current Golf Point of Sale (GPOS) system computers and technology. These GPOS System enhancements will expedite the processing of golf patrons and provide management with reliable data in order to develop marketing strategies. This improvement provides $27,210 to purchase six personal computers for staff at each golf course. Currently, the only computer equipment available at the course level is dedicated to the GPOS system. Additional computers will enhance communications between golf courses, golf management and other City departments. Additionally, this improvement will provide $88,000 for an automated tee time reservation system that accepts reservations 24 hours a day, seven days a week. An outside vendor application that can interface with the current GPOS technology will be utilized. Golfers would be provided with instantaneous information on available tee times and golf course information. This user friendly system will better serve the needs of municipal golfers, as opposed to the current tee time lottery system. Total costs of one-time technological enhancements for FY 2000 to the Golf Fund total $135,110.

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENT

Funding for this ***improvement*** in the amount of $110,404 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $29,603 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

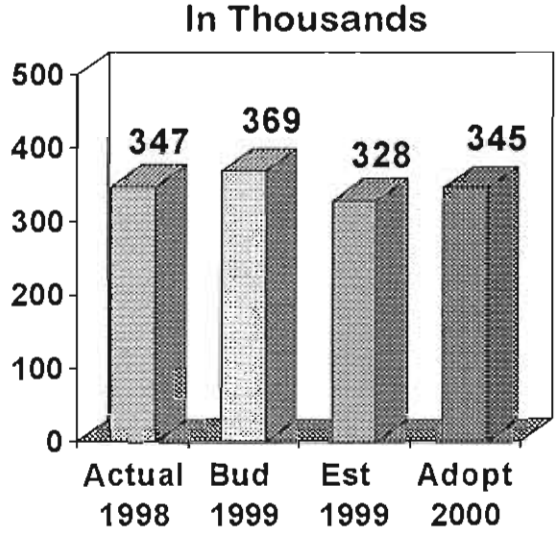
♦ **REORGANIZE/REALLOCATE** **$135,159**

This **reduction** will to eliminate 12 temporary positions: six Golf Course Maintenance Worker positions and six Golf Course Attendant I positions. The Volunteer/Restitution Program would provide crews to perform such maintenance work as the cleaning of fence lines, rights of way, and drainage areas. Volunteers will be utilized as "pace of play monitors/marshals" in lieu of paid course attendants. The savings in FY 2000 will be $135,159.

GOLF COURSE REVENUE FUND EXPENDITURES BY CHARACTER

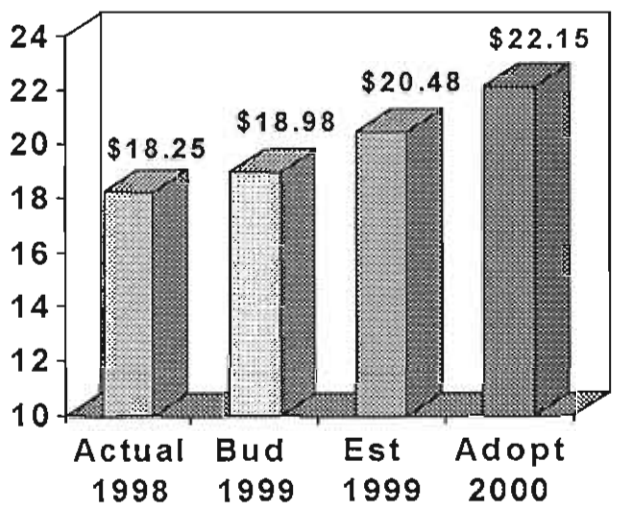
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$3,271,023	$3,481,480	$3,323,388	$3,786,580
CONTRACTUAL SERVICES	1,354,803	1,438,776	1,228,973	1,510,038
COMMODITIES	885,754	902,161	842,136	950,871
OTHER EXPENDITURES	138,308	119,845	121,580	177,915
CAPITAL OUTLAY	47,387	43,380	45,617	62,220
TRANSFERS	1,213,559	1,126,395	635,860	793,375
TOTAL EXPENDITURES	**$6,910,834**	**$7,112,037**	**$6,197,554**	**$7,280,999**
AUTHORIZED POSITIONS	**143**	**143**	**143**	**153**
FULL-TIME EQUIVALENTS	**128.7**	**128.7**	**128.7**	**138.7**

NUMBER OF REGULATION ROUNDS PLAYED (18 HOLES)



» Re-estimate is low due to effects of extensive flooding in October 1998 affecting play for several weeks.

REVENUE PER ROUND



PARKS AND RECREATION – SAN JOSE BURIAL PARK

SAN JOSE BURIAL TRUST FUND

PROGRAM INFORMATION

The San Jose Burial Park Fund was established to account for the maintenance of the San Jose Burial Park. This park provides a perpetual resting place for many San Antonio citizens. The daily operation of this fund is maintained by the Parks and Recreation Department staff.

GOALS AND OBJECTIVES

Goals and objectives, and related performance measures for the San Jose Burial Park Fund have been accounted for in the Parks and Recreation Department's overall General Fund summary.

POLICY ISSUES

- **IMPROVEMENTS** **$5,656**

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENT

Funding for this ***improvement*** in the amount of $4,689 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $967 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

SAN JOSE BURIAL TRUST FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$89,675	$99,445	$98,996	$107,681
CONTRACTUAL SERVICES	743	0	0	0
COMMODITIES	5,781	9,330	9,222	9,330
OTHER EXPENDITURES	2,260	0	0	460
CAPITAL OUTLAY	5,851	0	0	0
TRANSFERS	7,867	8,363	8,421	9,028
TOTAL EXPENDITURES	**$112,177**	**$117,138**	**$116,639**	**$126,499**
AUTHORIZED POSITIONS	**4**	**4**	**4**	**4**
FULL-TIME EQUIVALENTS	**4.00**	**4.00**	**4.00**	**4.00**

DEPARTMENT OF PARKS AND RECREATION
GRANT SUMMARY

The Department of Parks and Recreation provides FREE meals to children ages one through eighteen years. Meals are provided to thousands of children daily at any of approximately 113 qualified locations throughout the City. This program is an extension of the National School Lunch Program for Children.

Listed below is a comprehensive listing of all the grants the Department of Parks and Recreation is anticipating to receive in FY 1999-2000. Those grants marked with an asterisk are one-time or non-traditional grants which the department has received. These grants do not have individual grant pages in the following section due to their uniqueness.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2000
Summer Food Service Program for Children		$556,200			$575,835
Totals		**$556,200**			**$575,835**

Activity Number: 20-06-11
Division: Youth Recreation Services
Program Dates: 06-01-99 to 07-30-99
Authorized Positions: 0

PROGRAM DESCRIPTION

This program provides FREE meals to children ages one through eighteen years. Meals are provided to thousands of children daily during the summer at any of approximately 113 qualified locations throughout the City. This program is an extension of the National School Lunch Program for Children.

FUNDING SOURCES AND AMOUNTS

	Actual 97-98	Authorized 98-99	Adopted 99-00
State - Texas Department of Human Services	$556,200	$0	$575,835
City			
Other -			
Total	$556,200	$0	$575,835

FINANCIAL

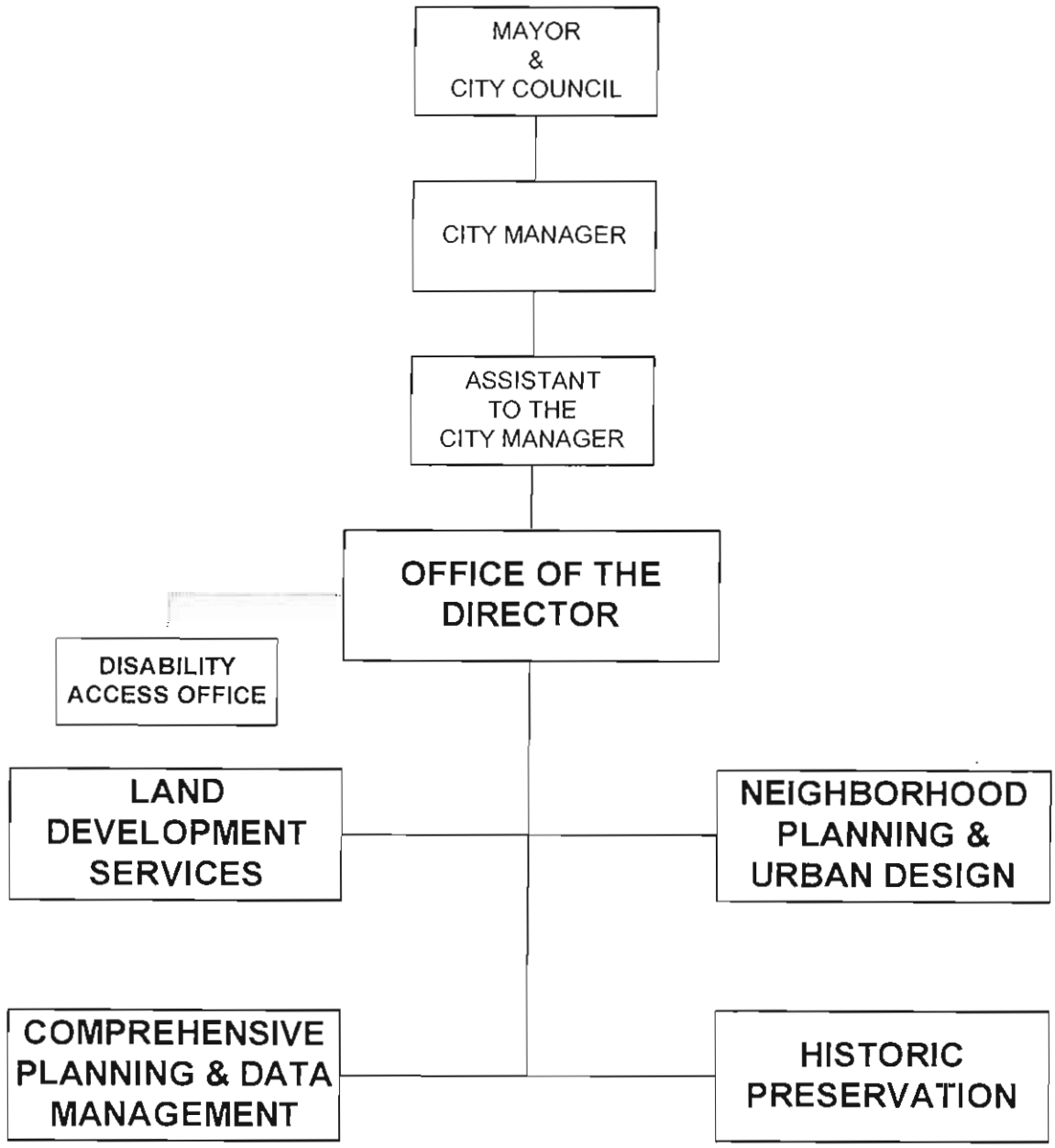
	Actual 97-98	Authorized 98-99	Adopted 99-00
Personnel	$34,915	$0	$41,870
Contractual	6,864	0	5,170
Commodities	514,421	0	528,795
Total	$556,200	$0	$575,835

PERFORMANCE MEASURES

	Actual 97-98	Estimated 98-99	Adopted 99-00
Input:			
No. of meal service sites	126	113	113
No. of serving days	44	44	44
Output:			
No. of meals served	421,652	421,500	421,500
Efficiency:			
Avg. number of meals served daily	9,583	9,580	9580
Avg. number of meals served daily per site	76	85	85
Effectiveness:			
% project funds expended.	100%	100%	100%

EXPLANATORY INFORMATION

No qualified bid was received by the City to provide meals. Parent-Child, Inc. is a qualified organization, which is going to be the sponsor for the grant in FY 1999. Grant funds will be given to this organization directly by USDA.



PLANNING

APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	58.00	$3,056,048
Community Development Block Grant	5.00	272,079
Categorical Grants	1.00	48,000
Total Funding	**64.00**	**$3,376,127**

PLANNING

GENERAL FUND

MISSION STATEMENT: The Planning Department's mission is to provide a framework for orderly growth and development within the City of San Antonio and its extraterritorial jurisdictions in a manner consistent with the Master Plan Policies, policies established by the City Council, the Commissions appointed by City Council and the Community-at-large.

PROGRAM INFORMATION

The Planning Department administers the ordinances and regulations related to land development through plats, zoning, comprehensive plans, neighborhood plans, historic preservation, urban design, and disability access. The department strives to predict infrastructure and service needs in advance of demand through such means as transportation plans, open space plans, and annexation plans. The Department also administers land use regulation policies to minimize conflicts between land uses and to coordinate public and private investments.

GOALS & OBJECTIVES

- To improve the customer service provided by the Land Development Services Division
  - Automate the zoning process including the preparation of agendas and mail-out notices. *
  - Initiate a Case Management System for Zoning Cases. *
- Prepare and implement long-range comprehensive plans and neighborhood plans that establish a land use policy direction for the City
  - Continue the development of a Comprehensive Land Use Plan for the undeveloped areas within and contiguous to the City and the extraterritorial jurisdiction. *
  - Systematically review and update the land use data provided by the Bexar Appraisal District to reflect the most current land uses. *
- Develop and implement neighborhood plans and programs that strengthen neighborhoods as self-sustaining communities working towards improved quality of life.
  - Initiate work on planning services requested by community members as part of neighborhood related city programs.
- To be proactive in the preservation, protection and enhancement of the City's historic resources including landmarks, historic districts, the River Walk and City-owned facilities
  - Complete a comprehensive list of landmarks and historic properties in San Antonio.
- To promote ADA compliance on new construction and remodeling which requires accessible design
  - Design and review pedestrian facility plans to provide safety, connectivity and ease of movement for all users.
- To continue to lead the implementation of the Master Plan
  - Provide guidance and support to consultant revising the Unified Development Code.
- To expand the use of technology in departmental operations
  - Provide citizens and other City Departments quicker access to current zoning maps.
  - Develop Historic Preservation, Annexation and Plat Tracking Databases.

* Indicates Development Services/Code Compliance Performance Review Recommendations

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
City's Population	1,144,800	1,171,700	1,171,100	1,192,300
No. of City Square Miles	409.44	417.13	417.10	417.10
No. Zoning Customers	19,223	19,800	19,100	19,500
No. of Zoning Planners	7	7	7	7
No. of Subdivision Customers[1]	N/A	N/A	11,010	11,100
No. of Subdivision Planners	4	4	4	4
No. of Comprehensive Planners	N/A	N/A	8	8
No. of Neighborhood Groups Registered with the City	241	357	278	298
No. of Neighborhood Planners	6	8	8	10
No. of Historic Preservation Customers	N/A	N/A	9,660	10,000
No. of Properties in Review Jurisdiction of Historic Division	9,951	9,951	9,973	10,093
No. of Drafting Technicians in Data Management	6	7	6	6
No. of ADA/Access Customers	1,164	1,140	1,055	1,200
Output:				
No. of Zoning Cases Prepared for City Council Action	241	240	294	280
No. of Platting Cases Completed & Approved	471	350	400	490
Acres of Property Platted	6,949	2,980	4,133	4,510
Non-Single Family Acres Platted	2,761	1,800	1,026	1,450
No. of Neighborhood & Community Plans Completed	2	13	8	9
Residents included in Neighborhood Plans Completed	67,000	144,000	83,007	128,000
No. of HDRC Cases & Administrative Approvals Processed	1,132	1,020	1,250	1,300
No. of Aerial Photographs Produced[2]	382	400	860	900
No. of Maps Produced - City Use[2]	4,026	N/A	9,277	9,500
No. of Maps Produced - Outside	956	N/A	1,023	1,500
Efficiency:				
Avg. No. of Zoning Cases per Planner[3]	32.1	34.3	39.2	37.3
Avg. Minutes for Zoning Customer Visit	N/A	N/A	:15	:13
Avg. No. of Platting Cases per Planner[4]	135	88	89	109
Avg Minutes for Subdivision Customer Visit	N/A	N/A	:14	:13
Residents Included in Neighborhood Plans per Planner[5]	11,167	18,000	10,376	14,222

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Efficiency continued:				
Avg. No. of HDRC Cases per Planner[6]	283	255	313	325
Avg. Minutes for Historic Customer Visit	N/A	N/A	:09	:09
Avg. No. of Maps Produced per Drafting Technician[6]	671	586	1,717	1,833
Effectiveness:				
Avg. No. of Days for Processing a Zoning Case	64	63	65	62
Avg. No. of Days for Processing a Platting Case	10	10	10	10
% of Historic Cases Processed within 10 days	89%	90%	92%	90%
% of Demolition Requests Reviewed within 3 days	95%	97%	97%	97%
% of Building Access Mobility Plan Facilities Completed[7]	34%	38%	39%	44%

EXPLANATORY INFORMATION

[1] This measure has been adjusted to reflect phone customers as well as walk-in customers
[2] This measure has been adjusted to reflect outside customers as well as City departments
[3] This measure has been adjusted to reflect filled positions and 0.5 FTE for Planning Manager
[4] This measure has been adjusted to reflect filled planner positions and 0.5 FTE for Planning Manager
[5] This measure has been adjusted to reflect filled positions and 1 FTE for Planning Manager
[6] This measure has been adjusted to reflect filled positions
[7] Cumulative number

PROGRAM CHANGES

♦ **IMPROVEMENTS** **$218,247**

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD PLANNER II & CUSTOMER SERVICE SPECIALIST

This ***improvement*** will add a Planner II position to assist with zoning issues and to help implement the Case Manager System. This system assigns one planner to be the point-of-contact for all aspects of a zoning case through its completion. The case manager system will make better use of staff, improve the overall capabilities of the zoning section, and lead to better communications with applicants, neighborhood groups, and the Zoning Commission. This improvement will also add a Customer Service Specialist to assist walk-in customers, improve customer service, and answer questions regarding Land Development Services. The program improvement will be partially funded for six months. The total cost of adding these positions in FY 2000 will be $34,334. The full year funding for these positions will increase to $61,907 in FY 2001.

PROGRAM CHANGES CONTINUED

CENSUS 2000 - CENSUS 2000 SUPPORT

This ***one-time improvement*** will add contractual dollars and program support to the Census 2000 San Antonio-Bexar County Complete Count Committee. The Complete Count Committee will be forming partnerships to promote the importance of being counted in the 2000 Census. The Committee will work with the U.S. Census Bureau to form the partnerships with media and educational institutions, minority organizations, community organizations and ministry, service providers to the elderly and homeless, military and government, and business and labor organizations. The contractual dollars requested will be used for consultant fees, special events, media outreach/advertising, reproduction costs, postage, mapping and technical support, rental of facilities, and operating expenses. The 1990 Census resulted in an estimated 3.9% undercount for San Antonio which resulted in an estimated loss of $142 million in federal and state funds during the 1990's. This improvement will assist in the goal to have all citizens counted in San Antonio. The total cost of this improvement in FY 2000 will be $112,000.

HOUSING - ENHANCE CONSERVATION DISTRICT SERVICES

This ***improvement*** will add a Senior Planner and a Planner II to draft the necessary policy that will provide for conservation districts and work with residents in establishing conservation districts. In addition, the positions will be used to help implement neighborhood plans that promote neighborhood revitalization. These districts will provide neighborhoods with a mechanism to retain their integrity and character, protect and stabilize property values, and prevent blight caused by insensitive development. The Senior Planner position will be partially funded for six months and the Planner II position for four months. The total cost of adding these positions in FY 2000 will be $43,413. The full year funding for these positions will increase to $77,219 in FY 2001.

NEIGHBORHOODS - ADDITIONAL RESOURCES FOR NEIGHBORHOOD RESOURCE CENTER

This ***one-time improvement*** will add resources to the Neighborhood Resource Center to enhance its ability to serve neighborhoods. The Neighborhood Resource Center provides many services to the City's neighborhoods including facilitating the organization and development of neighborhood associations as well as offering programs to assist in the training of neighborhood leaders. This improvement will help fund an additional staff person for program promotion, allow the Center to conduct ten roundtable meetings for neighborhood leaders on timely and useful topics, as well as increase the capacity of the Center's library. The total cost for this improvement in FY 2000 will be $28,500.

♦ REORGANIZE/REALLOCATE **$33,229**

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION-TRANSFER PLANNER I TO BUILDING INSPECTIONS

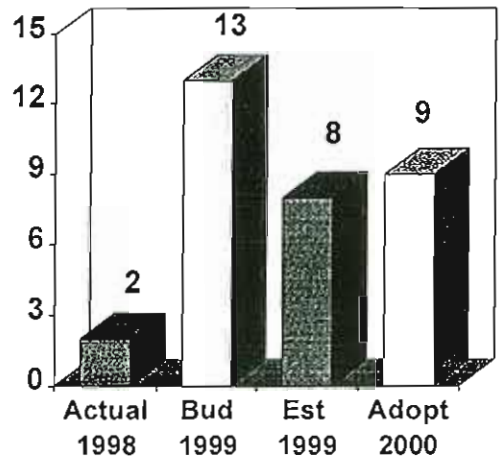
This ***reorganization*** will transfer a Planner I position from the Planning Department to the Building Inspections Department as recommended by the Development Services/Code Compliance Performance Review to help improve the zoning process. This position will assist with customer service needed for zoning issues such as building permit applications and plan reviews. The total cost for this reorganization in FY 2000 will be $33,229.

PLANNING

GENERAL FUND EXPENDITURES BY CHARACTER

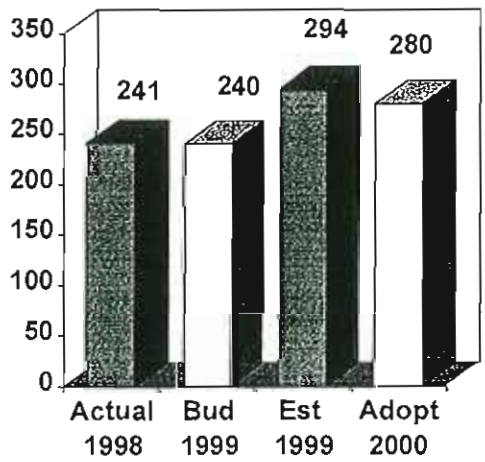
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$1,671,783	$2,086,127	$1,998,314	$2,334,143
CONTRACTUAL SERVICES	297,204	612,566	587,666	641,081
COMMODITIES	72,232	49,572	47,218	54,597
OTHER EXPENDITURES	29,300	14,420	14,420	16,110
CAPITAL OUTLAY	9,610	32,585	30,306	10,117
TOTAL EXPENDITURES	**$2,080,129**	**$2,795,270**	**$2,677,924**	**$3,056,048**
AUTHORIZED POSITIONS	**50**	**55**	**55**	**58**
FULL-TIME EQUIVALENTS	**50.00**	**55.00**	**55.00**	**58.00**

NO. OF NEIGHBORHOOD & COMMUNITY PLANS COMPLETED



» Neighborhood and community plans help define goals & objectives, identify problems, build on strengths, and implement strategies for the future.

NO. OF ZONING CASES PREPARED FOR CITY COUNCIL ACTION



» Number of zoning cases submitted to the Department, voted on by the Zoning Commission and presented to City Council for final action.

PLANNING
GRANT SUMMARY

The Planning department receives a Metropolitan Planning Organization transportation planning grant that funds one Planner II and 3 MPO transportation studies. These studies cover various transportation issues that are all eligible for funding under the ISTEA program. Each year the MPO along with the Planning Department decide on which studies to fund.

Listed below is a comprehensive listing of the grant the department of Planning Department is anticipating to receive in FY 2000.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2000
ISTEA Planning Program	$48,000				$48,000
TOTAL	$48,000				$48,000

ISTEA PLANNING PROGRAM — PLANNING DEPARTMENT

Activity Number: 50-10-02
Division: TRANSPORTATION
Program Dates: 10-01-99 to 09-01-00
Authorized Positions: 1.25

PROGRAM DESCRIPTION

Every year the City of San Antonio applies for transportation planning grants through the Metropolitan Planning Organization to conduct various studies eligible under the Intermodal Surface Transportation Efficiency Act (ISTEA). The studies vary significantly from year to year.

FUNDING SOURCES AND AMOUNTS

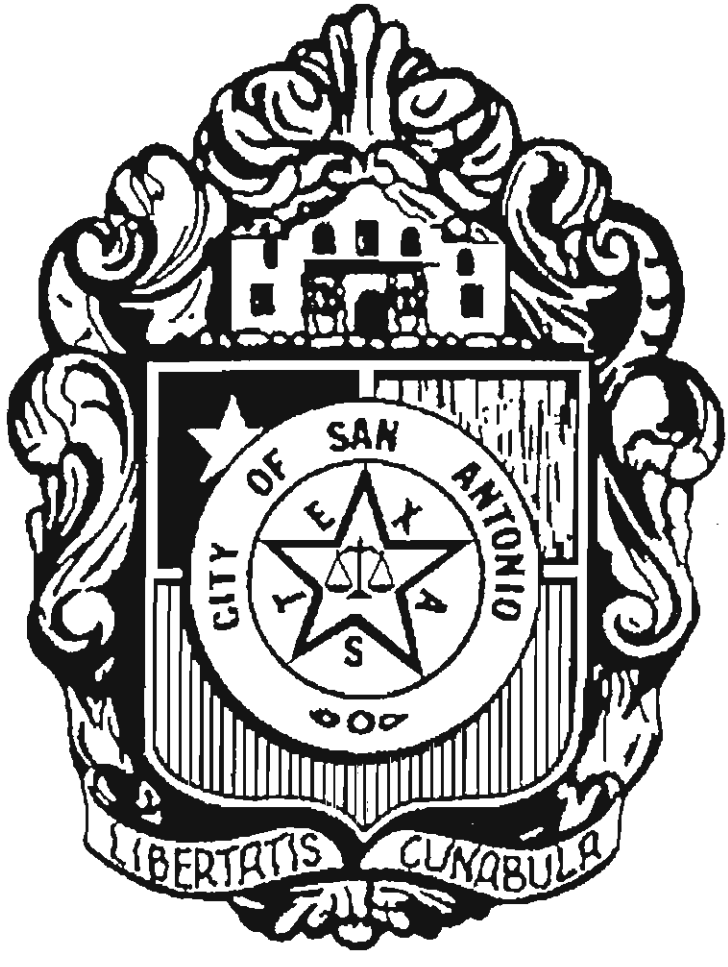
	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal - Department of Transportation	$280,000	$50,000	$48,000
Total	$280,000	$50,000	$48,000

FINANCIAL

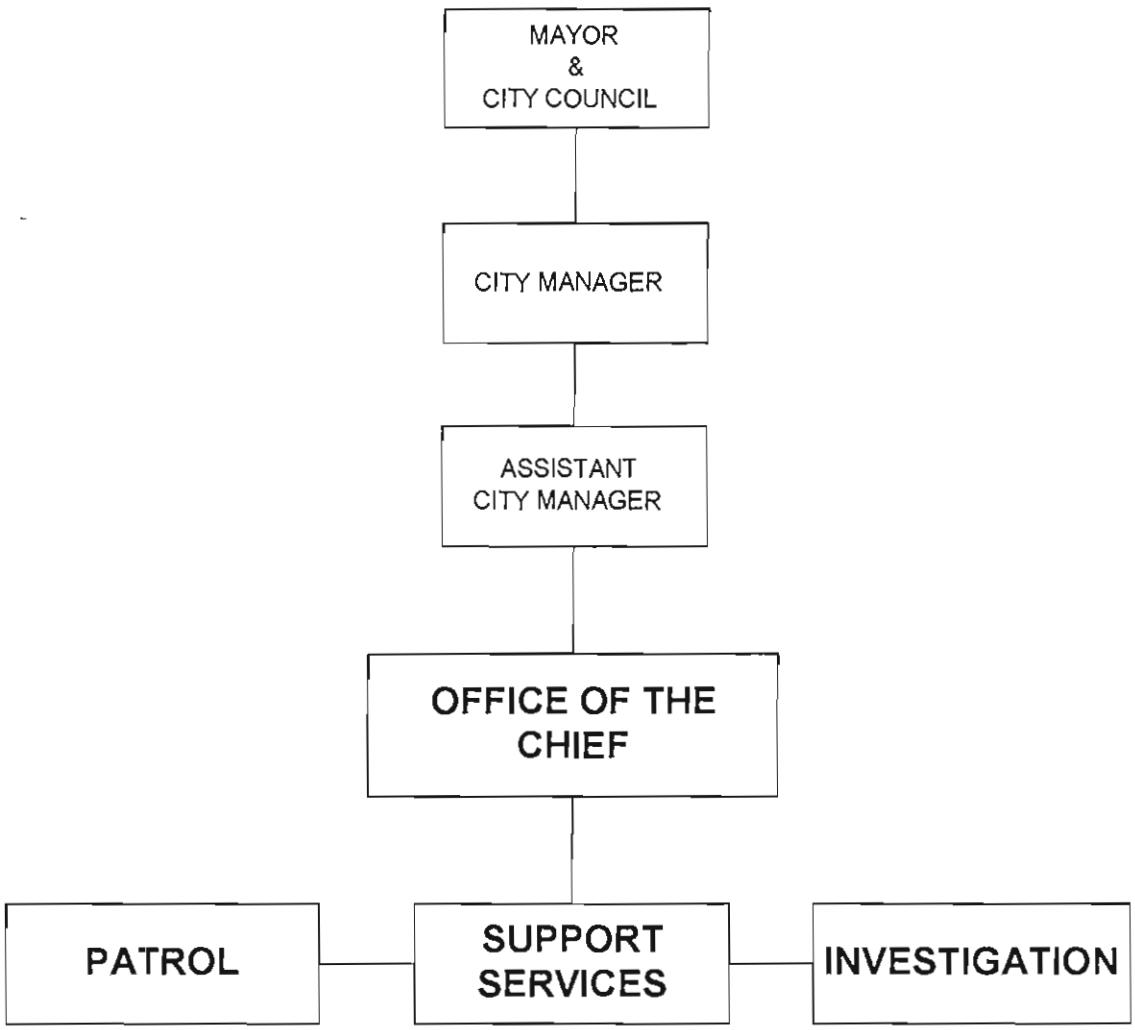
	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$41,651	$41,651	$41,989
Contractual	234,955	4,955	2,742
Commodities	300	300	150
Other	3,094	3,094	3,119
Total	$280,000	$50,000	$48,000

PERFORMANCE MEASURES

	Actual 1997-1998	Estimated 1998-1999	Adopted 1999-2000
Input:			
Full-time equivalents	1.25	1.25	1.25
Output:			
No. of Adopted Studies/Plans	3	3	3
Efficiency:			
No. of Plans produced per full-time equivalents	2.4	2.4	2.4
Effectiveness:			
Mandated long range transportation plans completed	100%	100%	100%


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

POLICE



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	2,636.42	$182,067,017
Categorical Grants	75.00	7,767,312
Confiscated Property Fund	0.00	1,877,251
Capital Projects	0.00	5,382,000
Total Funding	**2,711.42**	**$197,128,111**

GENERAL FUND

MISSION STATEMENT: ***The San Antonio Police Department provides quality community-oriented services, while building problem-solving partnerships with our citizens to prevent crime, reduce fear, and enhance the quality of life throughout our community, always treating people with dignity, fairness, and respect.***

PROGRAM INFORMATION

The Police Department's role is to enforce the law in a fair and consistent manner, recognizing both the statutory and judicial limitations of its authority and the constitutional rights of all persons. The Department's primary responsibility is to uphold the law, deter crime, and protect the public. Components include crowd and disaster control, apprehension of offenders, recovery and return of property and the movement of traffic within jurisdictional boundaries.

GOALS AND OBJECTIVES

- Reduce the City Wide response time for emergency calls from 4.89 to 4.25 minutes by FY 2000
- Maintain a 40% Patrol Availability Factor (PAF) while continuing problem solving directed patrols in each service area
- Continue to provide citizens convenient access to information and investigative services at the Police Substations and through the Police Department's website
- Develop and implement policing strategies which will involve joint efforts with local, county, state and federal law enforcement agencies
- Continue to improve the relationship between the police and the community by enhancing communication, and customer satisfaction
- Maintain accreditation compliance standards by implementing a proactive staff inspection and audit program
- Reduce the incidence of fatal traffic accidents through increased DWI enforcement efforts and increased Traffic Law enforcement

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of Patrol Officers assigned to substations[1]	999	1,003	1,008	1,011
No. of Patrol Officers assigned to patrol duties[1]	1,140	1,144	1,136	1,142
No. of traffic officers[1]	103	103	108	108
No. of uniform grant positions	24	34	34	42
No. of sworn personnel[1]	1,944	1,952	1,952	1,963
No. of violent crimes reported (murder, rape, robbery, aggravated assault)	4,755	3,869	4,593	4,271
No. of property crimes reported (burglary, theft, vehicle theft)	72,293	71,164	68,632	66,572
No. of calls dispatched to substations	658,415	674,660	675,778	686,099
No. of calls dispatched citywide	767,481	780,121	782,669	799,974
No. of participants in Volunteers in Policing	140	185	210	300
No. of false alarm calls	103,631	107,643	103,603	103,575
Output:				
No. of hours per month for Volunteers in Policing	1,050	2,220	2,981	4,093
No. of Citizens Police Academy graduates	181	200	192	200
No. of new citizens participating in Cellular on Patrol program	733	729	727	731
No. of reports sold to public	82,784	88,976	85,452	87,955
No. of violent crimes cleared	1,696	1,880	1,435	1,410
No. of property crimes cleared	7,357	8,611	7,465	7,172
No. of juvenile violent crime arrests (murder, rape, robbery, aggravated assaults)	438	465	528	554
No. of fatal traffic accidents	116	113	95	90
No. of DWI arrests	4,278	4,152	4,755	4,908
No. of firearms recovered	2,113	1,884	1,833	1,595
No. of nuisance abatement cases investigated	88	85	92	95
No. of graffiti arrests	281	N/A	402	442
No. of accreditation compliance standards[2]	N/A	N/A	N/A	373
No. of scheduled audits[3]	N/A	N/A	N/A	27

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Efficiency:				
Avg. no. of calls for service per Patrol Officer at substations	713.20	673.00	670.41	678.63
Avg. no. of calls for service per Patrol Officer assigned to patrol duties	716.20	682.00	688.97	700.50
Avg. no. of violent crimes per 1,000 population	4.15	3.30	3.92	3.58
Avg. no. of property crimes per 1,000 population	63.15	60.74	58.60	55.83
Avg. juvenile violent crime arrests per 1,000 pop.	0.50	0.41	0.45	0.46
Avg. no. of FTE's for Volunteers In Policing[6]	6.06	12.81	17.20	23.61
Effectiveness				
Avg. total no. of mins. to respond to Code-3 (emergency) Calls[4]	4.86	4.25	4.89	4.25
Avg. total no. of mins. to respond to regular calls[5]	12.39	11.75	13.9	12.5
% Change in False Alarm Calls[6]	(4.7%)	(1.00%)	(0.03%)	(0.03%)
Patrol Availability Factor	40.2%	43.3%	38.9%	40.0%
% change in patrol availability factor	0.7%	3.7%	(3.3%)	2.9%
% change in violent crimes reported	(9.3%)	(0.5%)	(3.4%)	(7.0%)
% violent crimes cleared	35.7%	48.6%	31.2%	33.0%
% change in property crimes reported	(12.7%)	(5.0%)	(5.1%)	(3.0%)
% property crimes cleared	10.2%	12.1%	10.9%	10.8%
% change in juvenile violent crime arrests (murder, rape, robbery, aggravated assault)	(24.3%)	3.1%	20.5%	4.9%
% change in fatal traffic accidents	(12.1%)	(9.6%)	(18.1%)	(5.3%)
% change in DWI arrests	26.3%	4.8%	11.2%	3.2%
% change in firearms recovered	39.5%	5.5%	(13.3%)	(13.0%)
% change in nuisance abatement cases investigated	(16.2%)	7.6%	4.5%	3.3%
% change in volunteer FTE's	N/A	42.3%	183.9%	37.3%
% change in graffiti arrests	N/A	N/A	43.06%	9.95%

EXPLANATORY INFORMATION

[1] Numbers include General Fund funded positions only
[2] Accreditation is a special status that is accorded to a local law enforcement agency by the Commission on the Accreditation for Law Enforcement Agencies (CALEA). It means the agency has met specific standards of excellence and operates according to norms established by practitioners in the law enforcement field.
[3] In order to become accredited, the Police Department must meet at a minimum, 373 standards. To that end, assure the Police Department is meeting accreditation standards, the Staff Inspections Unit of the Police Department will conduct a minimum of 27 scheduled audits of the various divisions, sections, units, and details within the San Antonio Police Department
[4] Total no. of mins to respond to Code-3 calls is the combination of: Avg. min to dispatch code-3 call plus Avg. no. of mins to arrive at scene of Code-3 call (includes queue time and travel time).
[5] Total No. of Mins to respond to regular call is the combination of: Avg. min to Dispatch regular call plus Avg. no. of mins to arrive at scene of regular call (includes queue time and travel time).
[6] All percent change measures are based on the following methodology: Actual column- percent change from FY 1997 actual data to FY 1998 actual data; Revised Budget column - percent change from FY 1998 estimated data to FY 1999 adopted data; Estimated column - percent change from FY 1998 actual data to FY 1999 estimated data; Adopted column- percent change from the current year's estimate to the FY 2000 adopted data.

PROGRAM CHANGES

- **IMPROVEMENTS** **$1,276,688**

PUBLIC SAFETY MASTER PLANS - ADD THREE OFFICERS TO DOWNTOWN FOOT & BIKE PATROL

This ***Vision 2001 improvement*** will expand the services and patrol area by adding three Police Officer positions to the Police Downtown Foot and Bike Patrol unit. This improvement will continue the program designed to meet the safety and security needs of a growing central business district, an increased downtown residential community, and an expanding hospitality and visitor industry. With this improvement, the total number of Patrol Officers added to the Downtown Foot & Bike Partol under the Vision 2001 plan will be nine, bringing the total number of Patrol Officers in the Downtown Foot & Bike Patrol to 54. The three positions will be budgeted for six months in FY 2000 at a total cost of $59,340. Included in this cost is the one-time costs of $11,349 for cadet equipment. The FY 2001 cost of funding these positions for a full year will total $152,235.

PUBLIC SAFETY MASTER PLANS - ADD TEN EVIDENCE TECHNICIANS

This ***Vision 2001 improvement*** will add ten civilian Evidence Technicians as the fourth and final phase of civilianization of the Police Department's Evidence Unit. The primary task of the Evidence Unit is to evaluate and search felony crime scenes to identify, collect, preserve, and document all physical evidence. This program improvement will support the Police Department's efforts to continue identifying opportunities for innovative management practices which maximize the number of police officers performing duties mandated to swom peace officers, and when possible, replacing sworn officers with capable civilian employees. Culminating the civilianization program of the Evidence Unit, this improvement will bring the total number of Evidence Technicians to 31. The ten positions will be partially funded for six months in FY 2000 for a total cost of $178,711. The cost of fully funding these positions in FY 2001 will total $322,861.

PROGRAM CHANGES CONTINUED

PUBLIC SAFETY MASTER PLANS - LOCAL LAW ENFORCEMENT BLOCK GRANT MATCH

The Federal budget authorizes the Bureau of Justice Assistance to make funds available to units of local government under the Local Law Enforcement Block Grant (LLEBG) Program. The LLEBG has provided the City assistance in acquiring equipment for a number of initiatives from the Vision 2001 Plan. This grant award will be the fourth LLEBG the City has received. Since FY 1997, the City has purchased unmarked cars, new bomb squad equipment, police helicopters, patrol cars, and various other one-time improvements using funds from the LLEBG. Utilizing the FY 2000 grant award, the Police Department plans to purchase 12 patrol cars, 13 detectives vehicles. This ***Vision 2001 improvement*** will provide $113,560 to fund recurring maintenance costs associated with equipment that will be purchased with the LLEBG funds and will also serve to satisfy the grant match requirements.

PUBLIC SAFETY MASTER PLANS - FY 2000 UNIVERSAL HIRING PROGRAM GRANT MATCH TO ADD TEN POLICE OFFICERS

This ***Vision 2001 improvement*** will add $393,086 that will be required as a General Fund match for a second Universal Hiring Program grant with funding to commence in FY 2000. The grant will assist in offsetting the costs associated with hiring ten additional police officers and deploying a like number of current experienced officers to community policing (SAFFE). This program funds up to $75,000 per officer for approved expenses over a three-year grant period. The grant funds do not pay for equipment, overtime, and in the case of this Department, retiree prepaid health insurance, CLEAT insurance, and personal leave buyback. The operating expenses are prorated over six months in the first year. The incremental increase of the grant match in FY 2001 will total $419,203.

PUBLIC SAFETY MASTER PLANS - ADD SIX SR. DISPATCHERS FOR COMMUNICATION UNIT

This ***Police Staffing Plan improvement*** provides for the addition of six civilian Senior Dispatcher positions in the Police Department's Communications Unit. Four positions will be dedicated to full-time Traffic Unit dispatching and two positions will assist with patrol dispatching. The improvement will allow three sworn dispatcher positions to become civilianized allowing those positions to be moved to normal law enforcement duties. The remaining three added Sr. Dispatcher positions will reduce the call load per dispatcher and make the handling of calls more efficient. The FY 2000 cost of funding these positions for six months will total $102,954. In FY 2001, full-year funding will increase to $187,691.

PUBLIC SAFETY MASTER PLANS - ADD SIX LIEUTENANT POSITIONS FOR SUBSTATIONS

This ***Police Staffing Plan improvement*** will add one Lieutenant per substation to provide administrative supervision of SAFFE officers, Property Crimes Detail unit and civilian personnel at each of the City's Police substations. The rapid growth in the number of SAFFE officers and the decentralization of sworn and civilian Property Crimes staff has significantly increased the Substation's Commanders' span of control. Adding a lieutenant position at each substation provides increased supervision over all functions now performed at the substations. These positions will be funded for six months in FY 2000 at a total cost of $386,589, including one-time costs of $42,498. The FY 2001 cost of fully funding these positions will total $656,010.

PROGRAM CHANGES CONTINUED

PUBLIC SAFETY MASTER PLANS - ADD ONE SPECIAL PROJECTS OFFICER POSITION

This ***Police Staffing Plan improvement*** will civilianize a Police Sergeant position by adding a civilian Special Projects Officer position responsible for the Management Accountability Program (MAP). Implemented in late 1997, the Management Accountability Program uses the latest in computer mapping technology to identify crime trends and hot spots for various crimes. More importantly, MAP increases the flow of information among the Police Department's management staff, and it focuses resources, tactics and follow-up assessment on crime problems with a view towards significantly enhancing neighborhood quality of life. The duties of this position will include supervision and coordination of Crime Analysts, Geographic Information Systems Specialists, and Research and Planning civilian personnel. The FY 2000 cost of funding this position for six months will total $27,785. The FY 2001 cost associated with full-year funding of this position will total $46,233.

TECHNOLOGY ENHANCEMENTS - ADD ONE TELECOMMUNICATIONS TECHNICIAN POSITION

This ***improvement*** will add one Telecommunications Technician position in the Police Department's Information Systems Section in order to address the level of service required for an increasing workload associated with upgrading computer hardware and installing new computer systems. This position will be partially funded for three months in FY 2000. The total FY 2000 cost of $14,663 includes one-time costs of $3,360. The FY 2001 cost of fully funding this position will total $37,018.

OTHER IMPROVEMENTS - ADD ONE POLICE SERVICE AGENT TO THE NARCOTICS UNIT

This ***improvement*** will add one Police Service Agent (PSA) position to the Narcotics Unit. Recent changes in the City's contract with the Bexar County Medical Examiner's Office necessitate the Police Department store and transport evidence and respond to requests for evidence from the District Attorney's Office. Currently these tasks are being conducted by a uniformed Detective Investigator. The addition of the PSA will allow the Detective Investigator to return to their sworn duties. The FY 2000 cost of funding this position for six months will total $16,878; the costs will be offset by a like reduction in the Police Department's budget for the Medical Examiner's contract for a net FY 2000 cost of zero. The reduction will be made in anticipation of savings realized through increased oversight of the Medical Examiner's contract.

♦ MANDATES **$1,365,513**

PUBLIC SAFETY MASTER PLAN - PUBLIC SAFETY TECHNOLOGY SYSTEM MAINTENANCE

This ***Vision 2001 mandate*** represents the FY 2000 cost associated with maintaining new police services technology to be implemented under the Police Department's Vision 2001 Plan and acquired through the recently approved 1999 Bond Program. The Public Safety Integrated Technology System will provide a comprehensive information management system to increase police officer and detective effectiveness while enhancing customer service. Components of the system will enable officers to enter reports from the field as well as improve the filing, preparation and storage of important case information. The FY 2000 cost of this mandate will total $138,200.

PROGRAM CHANGES CONTINUED

PUBLIC SAFETY MASTER PLAN - FY 1999 UNIVERSAL HIRING PROGRAM

This ***Vision 2001 mandate*** identifies the incremental increase in the General Fund match for a Universal Hiring Program grant that has been approved for award in FY 1999. The Universal Hiring Program is funded by the Office of Community Oriented Policing Services (COPS) within the U.S. Department of Justice. The FY 2000 program will provide for funding to offset the cost of adding ten police officers. A like number of experienced officers will be deployed to community policing (SAFFE). This program funds up to $75,000 per additional officer for approved expenses over a three-year grant period. The grant funds do not pay for equipment, overtime, and in the case of the San Antonio Police Department, retiree prepaid health insurance, CLEAT insurance, and personal leave buyback. Matching funds of $384,475 were included in the FY 1999 budget for this project. The incremental increase in the match for FY 2000 will be $307,962. Expenses also include operating costs for six additional patrol cars and cellular phones for the community policing officers.

PUBLIC SAFETY MASTER PLAN - COPS MORE GRANT MATCH

This ***Vision 2001 mandate*** will address the General Fund grant match associated with the COPS MORE grant. In FY 1999, the Police Department received a $181,388 grant to hire 11 expediters devoted to handling telephonic police reports for property crimes where there are no suspects and taking a telephonic report is more cost effective than dispatching an officer. In FY 2000 the grant match will increase to $49,055. As the grant expires in FY 2001, the General Fund will assume full funding responsibilities.

TECHNOLOGY ENHANCEMENTS - AUTOMATED MUG PHOTOGRAPHY SYSTEM

This ***mandate*** represents the maintenance costs associated with the Automated Mug Photography System which will come online in FY 2000. Maintenance services will include around-the-clock hardware and software support. The FY 2000 cost of $46,006 will also include any applicable upgrades. In FY 2001 the maintenance cost will increase to $68,419.

WORKFORCE ISSUES - PENSION CONTRIBUTION

In accordance with the 1989 Texas Fire and Police Pension Fund Act, the City of San Antonio must increase its contribution to the Fire and Police Pension Fund by approximately one-third of a percent through 2002. The increase is a legislative mandate to fund the outstanding actuarial liability projected for this fund. The rate of 24.00% for FY 1999 will increase to 24.32% for FY 2000. This ***mandate*** represents the incremental increase of $295,055 in Police pension requirements for FY 2000.

WORKFORCES ISSUES - LONGEVITY PAY

The 1995 collective bargaining agreement stipulates that the City must provide an increase in salaries based on years of employment for all uniformed personnel. This ***mandate*** will address the contractually mandated increase in base salaries by three percent for each block of five years served, with a maximum of 18% for 30 years of tenure. This mandate funds the estimated incremental increase for all uniformed employees in the Police Department. The cost for this mandate in FY 2000 will total an additional $501,429.

PROGRAM CHANGES CONTINUED

OTHER MANDATES - REGIONAL AUTO CRIMES TEAM (ReACT) GRANT MATCH

This ***mandate*** reflects the increase in General Fund Match associated with the Regional Auto Crimes Team (ReACT) Program. The match for this grant ranges from nine to twelve percent of the total project. Grant funds will not increase next year; therefore, the projected match covers the increase in Fire & Police Pension, rent, and vehicle leases, for a total of $7,552. The ReACT program was established to perform pro-active programs such as conducting salvage inspections and surveillance of high auto theft and high recovery areas. The program includes staff from the Bexar County District Attorney's Office, Texas Department of Public Safety, the National Insurance Crime Bureau, and Federal Bureau of Investigation.

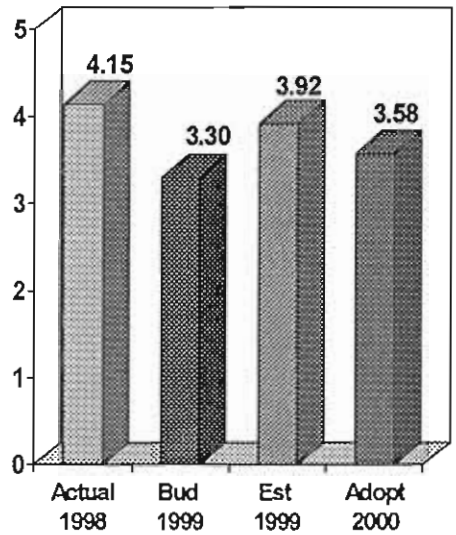
OTHER MANDATES - TECHNICAL UNIT

The San Antonio Police Department Technical Unit offers technical support to the Police Department as well as other law enforcement agencies in the area. The primary task of this unit is the centralization and coordination of all electronic surveillance and countermeasures as they relate to Departmental operations. The program was originally funded with grant funds from the Office of the Governor, Criminal Justice Division, and provides fiscal support for one Sergeant and one Detective. The grant required an increasing City match over the five year life of the project. This ***mandate*** will provide the final increment of $20,254 associated with the General Fund assuming full funding responsibility and incorporating a Police Sergeant and Detective Investigator position into the City's General Fund.

GENERAL FUND EXPENDITURES BY CHARACTER

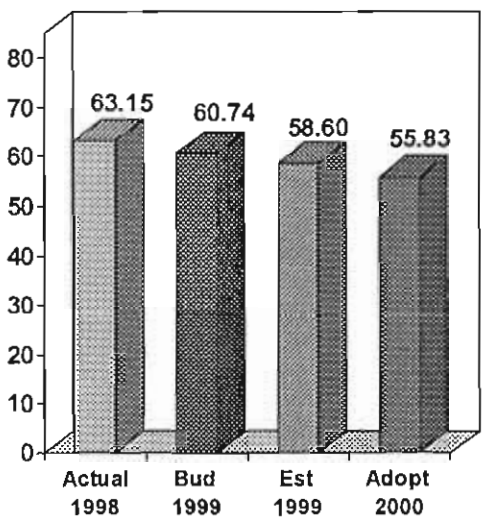
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$144,554,775	$153,791,468	$151,044,236	$155,708,298
CONTRACTUAL SERVICES	17,796,787	19,540,415	19,468,242	19,550,907
COMMODITIES	3,464,828	4,013,487	3,753,131	4,065,894
OTHER EXPENDITURES	3,230,352	2,518,250	2,518,250	2,693,758
CAPITAL OUTLAY	628,459	275,763	292,458	48,160
TOTAL EXPENDITURES	**$169,675,201**	**$180,139,383**	**$177,076,317**	**$182,067,017**
AUTHORIZED POSITIONS	**2,729**	**2,758**	**2,758**	**2,788**
FULL-TIME EQUIVALENTS	**2,577.42**	**2,606.42**	**2,606.42**	**2,649.42**

AVG. NO. OF VIOLENT CRIMES PER 1,000 POPULATION



» Based on 1999 FBI Uniform Crime Report data for Violent Crimes Per Capita, San Antonio is ranked as having the 2nd lowest crime rate of the 26 cities with populations over 500,000. This corresponds to a 3.4% decline in violent crimes reported from FY 1998 (actual) to FY 1999 (estimated).

AVG. NO. OF PROPERTY CRIMES PER 1,000 POPULATION



» Property Crimes are projected to take another drop in FY 2000

» Property crimes reported from FY 1998 (actual) to FY 1999 (estimated) correspond to a 5.1% decline in property crimes reported.

POLICE DEPARTMENT
GRANT SUMMARY

In FY 1998-99, the San Antonio Police Department had a total of $10,923,769 in grant funding with 67 authorized positions. Of this total, $7,068,394 was Federally funded, $1,025,424 State funded, $1,079,670 City Cash Match, and $1,750,281 Other funds. The 67 authorized positions were in the following grants: HIDTA grants (19), ReACT (13), COPS MORE (11), Universal Hiring (10), GRAASP (5), Bexar Metro 911 (5), Technical Unit (2), and CATA (2). The total grant funding projected for FY 2000 is $7,767,312 as detailed below.

Listed below is a comprehensive listing of all the grants the Police Department is anticipating to receive in FY 2000. Those grants marked with an asterisk are one-time or non-traditional grants which the departments has received. These grants do not have individual grant pages in the following section due to their uniqueness.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED 2000
Regional Auto Crimes Team (ReACT)		$1,000,000	$326,394	$1,481,005	$2,807,399
HIDTA - S. A. Multi Partnership	1,189,570				1,189,570
COPS Universal Hiring Program	482,560		701,045		1,183,605
Local Law Enforcement Block Grant (LLEBG)	971,655		140,785		1,112,440
Gang Rehab. Assess. & Services Program	500,000				500,000
HIDTA - Intelligence Center	408,477				408,477
COPS MORE	181,388		109,666		291,054
Bexar Metro 911				154,000	154,000
Crisis Assistance Team Admin. (CATA)		80,000		28,267	108,267
*State Comptroller Tobacco Compliance		12,500			12,500
Total	**$3,733,650**	**$1,092,500**	**$1,277,890**	**$1,663,272**	**$7,767,312**

REGIONAL AUTO CRIMES TEAM (ReACT)

POLICE DEPARTMENT

Activity Number: 17-10-49
Division: Investigations Division
Program Dates: 09-99 to 08-01
Authorized Positions: 13

PROGRAM DESCRIPTION

The Regional Auto Crimes Team is a multi-jurisdictional, multi-agency effort that will allow authorities to focus their resources into the fight against auto theft and other vehicle related crimes. It will eliminate the problems of redundancy and increase the cooperative efforts required to reduce the rate of auto crimes. With pro-active efforts and conducting salvage inspections, this unit will work to eliminate the market for stolen vehicles and stolen vehicle parts.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State-Automobile Theft Prevention Authority	$ 928,025	$ 931,000	$ 1,000,000
City-General Fund Cash Contribution	295,000	318,842	326,394
City In Kind - General Fund (Crime Vehicle Crime Detail)	619,481	1,002,854	1,003,894
Other-In-Kind Contributions	853,798	563,411	477,111
Total	**$ 2,696,304**	**$ 2,816,107**	**$ 2,807,399**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 873,019	$ 930,674	$ 1,019,927
Contractual	342,606	312,738	297,017
Commodities	7,400	2,850	4,950
Other Expenditures	-	-	-
Capital Outlay	-	3,580	4,500
In-Kind	1,473,279	1,566,265	1,481,005
Total	**$ 2,696,304**	**$ 2,816,107**	**$ 2,807,399**

PERFORMANCE MEASURES	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
No. of Supervisory Personnel	2	2	2
No. of Supervisory Man-Hours	4,160	4,160	4,160
No. of Investigative Personnel	10	10	10
No. of Investigative Man-Hours	20,800	20,800	20,800
No. of Civilian Personnel	1	1	1
No. of Civilian Man-Hours	2,080	2,080	2,080
Output:			
No. of Investigative Cases Received	4,220	4,138	4,200
No. of Actual Cases Investigated	1,026	1,005	1,010
No. of Cases Cleared	616	604	610
No. of Cases Unfounded	288	283	285
Efficiency:			
Avg. No. Investigative Cases Rec'd. Per Detective	422	413.8	420
Avg. No. Cases Investigated Per Detective	102.6	100.5	101
Avg. No. Cases Cleared Per Detective	61.6	60.4	61
Avg. No. Cases Unfounded Per Detective	28.8	28.3	28.5
Effectiveness:			
% Change in Cases Rec'd. Per Detective	N/A	-1.9%	1.5%
% Change in Cases Investigated Per Detective	N/A	-2.0%	0.5%
% Change in Cases Cleared Per Detective	N/A	-1.9%	1.0%
% Change in Cases Unfounded Per Detective	N/A	-1.7%	0.7%

HIDTA - S. A. MULTI PARTNERSHIP **POLICE DEPARTMENT**

Activity Number:	17-10-30
Division:	Investigations Division
Program Dates:	01-00 to 12-00
Authorized Positions:	12

PROGRAM DESCRIPTION

The HIDTA Grant is designed to enhance the Police Department's narcotics enforcement efforts by allowing the unit task force concept to target narcotics organizations. This grant targets both organizational and financial aspects of narcotics organizations by focusing on middle to upper level traffickers and on money laundering and assets obtained with proceeds from the sale of narcotics.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal-Office of National Drug Control Policy	$ 1,190,353	$ 1,189,570	$ 1,189,570
Total	**$ 1,190,353**	**$ 1,189,570**	**$ 1,189,570**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 909,804	$ 894,193	$ 921,018
Contractual	259,549	286,023	255,163
Commodities	21,000	9,354	13,389
Total	**$ 1,190,353**	**$ 1,189,570**	**$ 1,189,570**

PERFORMANCE MEASURES	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
No. of Sworn Personnel	10	10	10
No. of Non-Sworn Personnel	3	2	2
Total No. of Man-Hours	27,040	24,960	24,960
Output: (In Thousands)			
Retail Value of Narcotics Seized	$77,089	$30,000	$36,000
Dollar Value of Assets/Holdings Seized	$513	$605	$650
Efficiency: (In Thousands)			
Avg Retail Value of Narcotics Seized per Officer	$7,709	$3,000	$3,600
Avg Dollar Value of Assets/Holdings Seized per Officer	$51	$61	$65
Effectiveness:			
% Change of Retail Value of Narcotics Seized	137% [1]	-61%	20%
% Change of Assets/Holdings Seized	-14%	18%	7%

EXPLANATORY INFORMATION

For the period 1/97-12/97 and 1/98-12/98, two grants (17-10-30 and 17-10-31) were combined into one grant (17-10-30). For the period 1/99 - 12/99, the grants were separated into 17-10-30 and 17-10-31. The grants are combined again in the year 2000; therefore, the authorized 98-99 column reflects the grants combined. It is anticipated the grants will remain combined in the future.

1. Retail value of narcotics seized show a 137% increase due to two very large narcotic seizure cases.

COPS UNIVERSAL HIRING PROGRAM — POLICE DEPARTMENT

Activity Number:	17-10-55/ 17-10-56
Division:	Office of the Chief
Program Dates:	01-99 to 12-01
Authorized Positions:	20

PROGRAM DESCRIPTION

The Universal Hiring Program is funded by the Office of Community Oriented Policing Services (COPS), U.S. Department of Justice. Similar to the COPS AHEAD program, this program funds up to $75,000 for approved (by the COPS Office) expenses over a three-year grant period. The grant funds do not pay for equipment, overtime, and in the case of this Department, retiree prepaid health insurance, CLEAT insurance, and personal leave buyback. This project envisions adding 10 police officers. A like number of experienced officers will be deployed to community policing (SAFFE). Expenses are calculated assuming that each new SAFFE officer will be equipped with a pager and a mobile phone. Six patrol cars (one per substation) will be added. The financial data is for the grant awarded in 1999 and for a new grant for ten additional officers in 2000.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal-Office of Community Oriented Policing Svcs.	$	$ 236,890	$ 482,560
City-General Fund Cash Contribution		384,475	701,045
Total	$	$ 621,365	$ 1,183,605

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$	$ 252,550	$ 778,448
Contractual		47,980	80,157
Commodities		38,375	65,100
Capital Outlay		282,460	259,900
Total	$ -	$ 621,365	$ 1,183,605

PERFORMANCE MEASURES	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
No. of Patrol Officers Assigned to Substations	999	1,008	1,018
No. of Calls Dispatched to Substations	658,415	675,788	686,099
Effectiveness:			
Avg. No. of Calls for Svc. / Patrol Officer at Substation	659	670	674

LOCAL LAW ENFORCEMENT BLOCK GRANT — POLICE DEPARTMENT

Activity Number:	17-10-46
Division:	Office of the Chief
Program Dates:	10-99 to 09-01
Authorized Positions:	0

PROGRAM DESCRIPTION

The Omnibus FY 1996 Appropriations Act authorized the Bureau of Justice Assistance, U.S. Department of Justice, to make funds available to units of local government under the Local Law Enforcement Block Grant (LLEBG) Program. San Antonio's estimated award for FY 2000 is $971,655 with a cash match of $140,785. Funds must be spent within two years of receipt. This grant will fund equipment initiatives in the Police Department's Vision 2001 Plan and other equipment requirements.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal-Bureau of Justice Assistance	$ 1,455,833	$ 1,444,729	$ 971,655
City-General Fund Cash Contribution	161,760		140,785
Other-Asset Forfeiture		160,525	
Total	**$ 1,617,593**	**$ 1,605,254**	**$ 1,112,440**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$	$	$
Contractual	948,795	12,650	94,185
Commodities	1,100	142,694	106,600
Other Expenditures			
Capital Outlay	358,880	1,449,910	911,655
Total	**$ 1,308,775**	**$ 1,605,254**	**$ 1,112,440**

GANG REHABILITATION ASSESSMENT AND SERVICES PROGRAM (GRAASP)

POLICE DEPARTMENT

Activity Number: 17-10-35
Division: Investigations Division
Program Dates: 10-99 to 09-01
Authorized Positions: 5

PROGRAM DESCRIPTION

This program, funded by a $500,000 grant from the Office of Juvenile Justice and Delinquency Prevention (OJJDP), U.S. Department of Justice, is designed to address the gang problem in San Antonio. Goals of the grant are (1) to establish a community-based task force to develop a comprehensive, collaborative gang prevention, intervention, and suppression program and (2) to collaboratively develop strategies to minimize gang activity and violent crimes. This is the third year continuation of the program. The second year is a one year grant renewable for one additional year. Five civilian positions are included as well as five temporary positions.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal-Office of Juvenile Justice and Delinquency Prevention	$ 500,000	$ 500,000	$ 500,000
Total	**$ 500,000**	**$ 500,000**	**$ 500,000**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 170,695	$ 246,187	$ 246,187
Contractual	280,851	238,199	238,199
Commodities	28,120	4,050	4,050
Other Expenditures	-	-	-
Capital Outlay	20,334	11,564	11,564
Total	**$ 500,000**	**$ 500,000**	**$ 500,000**

PERFORMANCE MEASURES	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
Number of Staff	4	5	5
Number of Man-Hours	8,320	10,400	10,400
Output:			
No. of community Based Agencies Collaborating	11	13	13
No. of Known or Potential Gang Members Screened for Inclusion in Program	100	130	130
Efficiency:			
No. of Known or Potential Gang Members placed in Program	100	100	100
No. of Individuals Completing Program	100	100	100
Effectiveness:			
% of Individuals Placed in Program	100%	100%	100%
% of Individuals Completing Program	100%	100%	100%

EXPLANATORY INFORMATION

Currently, an application for $500,000 for funding for the fourth year has been submitted to OJJDP. If approved, this would fund the program for one additional year. If the grant application is not approved, no other funds will be available from any other source except the City's General Fund. If the GRAASP is not re-funded by OJJDP, the program will be suspended.

HIDTA - INTELLIGENCE CENTER — POLICE DEPARTMENT

Activity Number: 17-10-44
Division: Investigations Division
Program Dates: 01-00 to 12-00
Authorized Positions: 7

PROGRAM DESCRIPTION

The South Texas HIDTA Intelligence Center Grant is designed to enhance narcotics enforcement efforts by collecting, analyzing, and disseminating drug trafficking data and information to local, state, and federal law enforcement agencies to ensure officer safety and increase enforcement efficiency.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal-Office of National Drug Control Policy	$ 301,997	$ 408,477	$ 408,477
Total	**$ 301,997**	**$ 408,477**	**$ 408,477**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 177,611	$ 241,896	$ 249,152
Contractual	120,286	147,481	145,225
Commodities	4,100	19,100	14,100
Total	**$ 301,997**	**$ 408,477**	**$ 408,477**

PERFORMANCE MEASURES	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
No. of Sworn Personnel	0	0	0
No. of Non-Sworn Personnel	5	5	5
Total No. of Man-Hours	10,400	10,400	10,400
Output:			
No. Analytical Cases Requiring Support	161	175	185
No. Deconfliction Cases Requiring Support	1,183	1,200	1,250
No. of Inquiries	4,364	5,000	5,050
Efficiency: Per Non-Sworn Personnel			
Avg. No. Analytical Cases Requiring Support	32	35	37
Avg. No. Deconfliction Cases Requiring Support	237	240	250
Avg. No. of Inquiries	873	1000	1010
Effectiveness:			
% of Analytical Cases Requiring Support	58%	9%	6%
% of Deconfliction Cases Requiring Support	-6%	1%	4%
% No. of Inquiries	108%	15%	1%

EXPLANATORY INFORMATION

Intelligence Center has been operational since 9/97. For the period 97-98, no. of inquiries increased 108% due to the hiring of two additional crime analysts. In the future, case support is expected to increase due to the availability of additional personnel.

COPS MORE — POLICE DEPARTMENT

Activity Number:	17-10-57
Division:	Office of the Chief
Program Dates:	10-99 to 09-00
Authorized Positions:	11

PROGRAM DESCRIPTION

In FY 99 the Police Department received a $181,388 grant to hire 11 expediters devoted to handling telephonic police reports (expediting calls) for property crimes (burglaries and thefts) where there are no suspects and taking a telephonic report is more cost effective than dispatching an officer. Funding for civilian positions may be extended up to two years contingent on future Congressional appropriations. Salary and fringes for the positions were based on the salary ($15,972) for a Dispatcher II. The General Fund provided a $63,611 match. After the grant was received, it was determined that a Senior Police Service Agent would be a better position classification for an expediter. Therefore, continuing the grant will require an increase in matching dollars to support the difference in salaries. These positions are funded for 12 months.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Federal-Office of Community Oriented Policing Services	$	$ 181,388	$ 181,388
City-General Fund Cash Contribution		63,611	109,666
Total	**$**	**$ 244,999**	**$ 291,054**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$	$ 244,999	$ 291,054
Total	**$**	**$ 244,999**	**$ 291,054**

PERFORMANCE MEASURES	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
No. of Expediters		11	11
Output:			
No. of Expedited Calls		40,097	113,798
Efficiency:			
Avg. No. of Calls per Expediter		3,645	10,345

BEXAR METRO 911 GRANT — POLICE DEPARTMENT

Activity Number: 17-10-21
Division: Support Services Division
Program Dates: 10-99 to 09-00
Authorized Positions: 5

PROGRAM DESCRIPTION

This is a grant from the Bexar Metro 911 Network District for the funding of five temporary call taker positions, communications equipment maintenance, maintenance for the back-up Public Safety Answering Point (PSAP), equipment purchases, and training. This project enhances the Police Department's efforts at combating personal and property crimes activity and provides better service delivery to the public.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Other-Bexar Metro 911 District	$ 154,000	$ 154,000	$ 154,000
Total	**$ 154,000**	**$ 154,000**	**$ 154,000**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 100,000	$ 100,000	$ 100,000
Contractual	54,000	54,000	54,000
Total	**$ 154,000**	**$ 154,000**	**$ 154,000**

PERFORMANCE MEASURES	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
Number of Staff	5	5	5
Number of Man-Hours	10,400	10,400	10,400
Output:			
No. of 911 Calls	83,640	87,820	91,335
Efficiency:			
Avg. No. of 911 Calls Taken Per Call Taker	16,728	17,564	18,267
Effectiveness:			
Avg. Speed 911 Calls answered in seconds	4.25	4.00	4.50

CRISIS ASSISTANCE TEAM ADMINISTRATION (CATA)

POLICE DEPARTMENT

Activity Number: 17-10-50
Division: Technical Services Division
Program Dates: 12-99 to 11-01
Authorized Positions: 2

PROGRAM DESCRIPTION

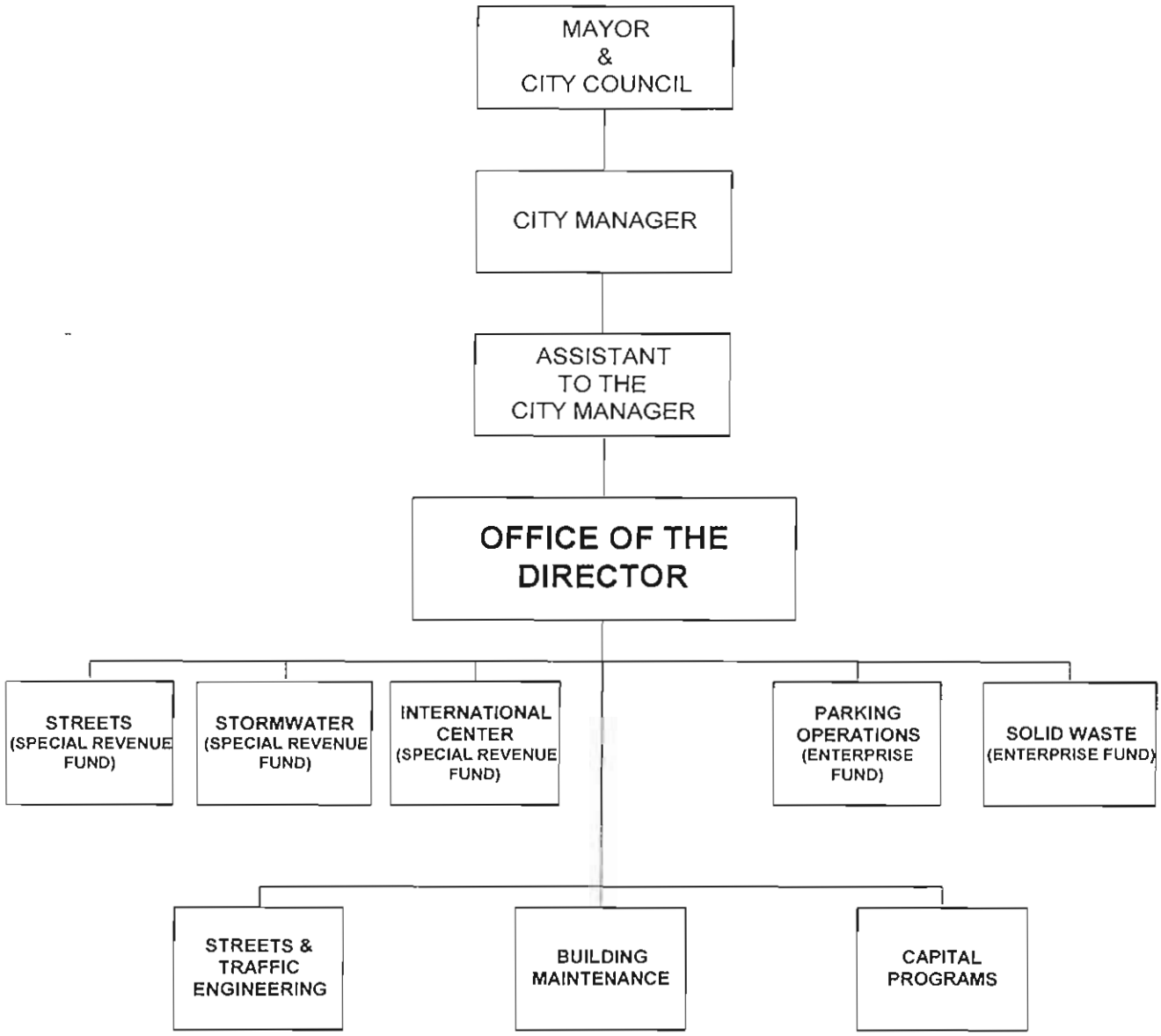
This is a grant from the Office of the Governor, Criminal Justice Division under the Violence Against Women Act (VAWA). This grant funds two administrative positions which train, coordinate and manage all Crisis Assistance Team volunteers. The program is currently in its second year with projected third year funding.

FUNDING SOURCES AND AMOUNTS	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
State- Office of the Governor, Criminal Justice Division	$ 74,744	$ 80,000	$ 80,000
City-General Fund Cash Contribution	-	1,804	-
Other-The P.E.A.C.E. Initiative	-	-	1,600
Other-In Kind (Volunteer Hours)	24,925	26,667	26,667
Total	**$ 99,669**	**$ 108,471**	**$ 108,267**

FINANCIAL	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Personnel	$ 66,697	$ 72,472	$ 74,476
Contractual	5,077	3,146	875
Commodities	-	6,186	3,049
Capital Outlay	-	-	3,200
In Kind	24,925	26,667	26,667
Total	**$ 96,699**	**$ 108,471**	**$ 108,267**

PERFORMANCE MEASURES	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
Input:			
Number of Staff	2	2	2
Number of Man-Hours	4,160	4,160	4,160
Output:			
No. of Crisis Assistance Volunteers Recruited/trained	102	119	125
Efficiency:			
No. of Crisis Assistance Volunteers Hours Worked	5,294	5,935	6,100
Effectiveness:			
% Change in No. of Hours Worked by Volunteers	N/A	12%	2.8%

PUBLIC WORKS



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	396.00	$18,677,643
Parking Facilities Revenue Fund	132.50	5,314,044
Solid Waste Revenue Fund	562.70	40,285,791
Community Development Block Grant	0.00	370,000
Capital Projects	0.00	73,804,000
International Center Fund	7.00	459,890
Street Maintenance & Improvement Fund	309.00	19,203,975
Stormwater Operating Fund	251.00	15,732,238
Debt Service Funds	0.00	2,073,117
Total Funding	**1,658.20**	**$175,920,698**

GENERAL FUND
INTERNATIONAL CENTER FUND

***MISSION STATEMENT:** The Public Works Department is committed to providing public services and infrastructure in a quality manner through the use of modern engineering and management practices with a team of people dedicated to professional excellence and customer satisfaction. We strive to accomplish these tasks efficiently, effectively and with accountability to the community we serve.*

PROGRAM INFORMATION

This Department oversees and directs the development and maintenance of much of the publicly owned infrastructure of the City. The Department operates in six funds. Areas of responsibility assigned to this department include:

General Fund
- City Architect's Office - design, construction, and renovation of City buildings
- Capital Programs - design and construction of street and drainage improvements
- Engineering & Traffic- management of street traffic network and new development
- Building Maintenance - maintenance and operation of City buildings

Street Maintenance Special Revenue Fund
- Street Maintenance - maintenance of City street pavements

Stormwater Special Revenue Fund
- Stormwater Management - management of drainage system

Solid Waste Enterprise Fund
- Solid Waste Management - management of solid waste collection, disposal, recycling and brush collection, and environmental services.

Parking Enterprise Fund
- Parking Operations - management of downtown City-owned or leased parking facilities and parking meters

International Center Special Revenue Fund
- Fund accounts for maintenance services provided at International Center Facility

GOALS & OBJECTIVES

To provide high quality design, construction and renovation of City buildings, streets and drainage facilities; operate traffic network safely, efficiently and economically; maintain, operate and clean City buildings efficiently and economically; provide professional environmental services in a timely manner with fundamentally sound, pragmatic and economical solutions.

- To increase the number of school zone flashing beacons from 348 to 424 by September 30, 2000.
- To reduce building energy consumption by 15% (five million kilowatt hours) by September 30, 2000.
- To fully implement a centralized computer database for tracking Council member and citizen inquiries by September 30, 2000, or as scheduled by the Information Services Department.
- To expand the use of the GIS for Street Maintenance, Solid Waste, Traffic and Capital Programs records and mapping by September 30, 2000 within Public Works and other Departments.
- To update the Traffic Impact Analysis Ordinance by September 30, 2000.
- To increase Streets & Drainage Capital Improvement Program under design or construction from 308 to 371 by September 30, 2000.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Capital Programs FTE	107	113	113	115
Traffic Signal Technician FTE	37	41	41	41
Traffic Sign Technician FTE	22	22	22	22
Traffic Engineering - FTE	22	N/A	27.0	27.0
Subdivision Review Technician FTE	5.5	N/A	5.5	6.5
Commercial Bldg. Permit Review Techn. FTE	1.9	N/A	1.9	2.9
Office Space Cleaned - sq. ft. (inventory)	993,600	1,093,600	1,044,557	1,098,289
Traffic Signal Repair - Calls per Year	12,338	14,295	13,181	14,204
No. of Citizen Inquiries[1]	86,920	87,630	98,952	108,847
Number of City Council Inquires[1]	1,148	N/A	1,202	1,238
Output:				
CIP Under Design	248	260	210	235
CIP Under Construction	100	155	98	136
CIP Parcels Acquired	130	140	249	205
No. Public Buildings CIP Contracts awarded	86	99	112	127
$ Value (Million) Public Building CIP Contract awarded	N/A	N/A	$76.44	$84.50
CIP Professional Services Contracts Processed				
All Departments	55	75	60	125
Streets and Drainage	41	50	25	95
CIP Construction Contracts Processed				
All Departments	84	89	60	109
Streets and Drainage	48	58	50	87
Signalized Intersections & Flasher Locations Maintained	1,338	1,510	1,412	1,502
Signalized Intersections Maintained	1,017	N/A	1,028	1,042
Flashing Beacon Intersections Maintained	35	N/A	36	36
School Beacon Flashers Maintained	286	N/A	348	424
School Zones w/ flashing beacons maintained	142	N/A	173	211
School Zones eligible for, but without, flashers	305	N/A	274	240
Traffic intersection signals installed in-house	7	N/A	10	12
Traffic intersection signals installed by others - contract	4	N/A	20	33
Traffic & Other Signs Produced	23,065	17,400	19,812	17,407

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output continued:				
Traffic Studies Conducted	1,899	1,900	1,909	2,135
Traffic Signs Installed and Replaced	10,607	10,700	10,420	10,620
Subdivision Plats Reviewed	516	485	480	499
Commercial Building Permits Reviewed	809	730	1,034	1,190
Plumbing Work Orders	1,627	1,595	1,558	1,595
Electrical Work Orders	827	772	682	700
ADA & Indoor Air Quality Related Work Orders	572	660	614	660
Building Maintenance Renovation projects scheduled [2]	165	130	172	150
Programmed Building Maintenance Projects (scheduled) [2]	46	35	42	60
Non-Programmed Building Maintenance Projects (scheduled) [2]	119	95	130	90
Building Maintenance renovation projects completed[2]	116	115	144	145
Programmed Building Maintenance Projects (completed)[2]	20	25	28	45
Non-Programmed Building Maintenance Projects (completed)[2]	96	90	116	100
Efficiency:				
CIP Parcels Acquired per ROW Agent	18.57	20.00	35.57	29.29
CIP Under Construction per project team [3]	87.00	N/A	77.00	92.75
Traffic Signals & Beacons per Technician	36.16	36.83	34.44	36.63
Traffic & Other Signs Produced per FTE [4]	3,844	N/A	3,202	2,901
Building Maintenance Work Orders per Week	98	91	92	93
Subdivision Plats reviewed per FTE	94	N/A	87	77
Commercial Building Permits Review per FTE	430	N/A	551	410
Traffic studies completed per FTE	83	N/A	71	80
Custodial Maintenance Cost per Sq. Ft. per yr.	$1.37	$1.38	$1.45	$1.42
% of Programmed Building Maintenance Projects Completed	45%	71%	71%	72%
% of Non-Programmed Building Maintenance Projects Completed	100%	95%	95%	96%
Effectiveness:				
Emergency Traffic Signal Repair - Downtime hours per Call	1.85	1.85	1.89	1.98
Subdivision Plat Review Average Turnaround Time - Days	53	44	52	48

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Effectiveness continued:				
Commercial Building Permit Review Average Turnaround Time - Days	20	7	14	7
% of Building Maintenance Projects Completed that were programmed	31%	27%	25%	26%
Average Time to Complete Plumbing Work Order - Hours	4.85	4.70	4.70	4.50
Average Time to Complete Electrical Work Order - Hours	12.40	12.20	15.50	15.00
MPO Project Cost Leverage - % of City Funds	40%	40%	43%	43%
Citizen Inquiries Response Time[1]				
% 1-7 Days	15%	17%	16%	17%
% 8-30 Days	80%	79%	77%	78%
% 31+ Days	5%	4%	7%	5%

EXPLANATORY INFORMATION

[1] Includes Citizen and City Council Inquiries for all Divisions and Funds of Public Works.
[2] Programmed building maintenance projects are those projects that are approved for implementation through FIMP, ADA or other budgeted improvements. Non-programmed building maintenance projects are those that result from Council or management directives, safety inspections, departmental reorganizations, emergency repair needs or off-cycle grant funded programs.
[3] Streets and Drainage CIP under design and construction divided by four project teams.
[4] Traffic signs produced divided by 6 FTE's dedicated to manufacturing signs.

PROGRAM CHANGES

♦ **IMPROVEMENTS** **$374,501**

DEVELOPMENT SERVICES/CODE COMPLIANCE PERFORMANCE REVIEW IMPLEMENTATION - ADD TWO SENIOR ENGINEERING TECHNICIANS

This ***improvement*** will add two Senior Engineering Technician positions for building permit plan review and subdivision plat review services. These positions were recommended by the Development Services/Code Compliance Performance Review for improved customer service and review time reduction. Review time for commercial building permits will decrease from fourteen to seven days and subdivision plat review will decrease from 52 to 48 days. This program improvement will be funded for nine months. The total cost for adding these positions in FY 2000 will be $63,880. The full year funding for these positions will cost $69,162 in FY 2001.

PROGRAM CHANGES CONTINUED

1999 BOND PROGRAM IMPLEMENTATION - ADD ASSISTANT CAPITAL PROGRAMS MANAGER AND CONTRACT SERVICES MANAGER

This ***improvement*** will add an Assistant Capital Programs Manager position and a Contract Services Manager position to assist in managing the capital improvements process impacting design, implementation, and completion of projects. The Assistant Manager position will focus on implementing and managing the Capital Improvement Program (CIP) as scheduled in the Capital Budget. The Contract Services Manager position will focus on policy issues related to project warranty policy, utility agency discussions relative to coordination efforts, TxDOT coordination efforts related to MPO projects, and strategy planning for expeditious implementation of 1999 Bond projects. This program improvement will be funded for nine months. The total cost of adding these positions in FY 2000 totals $95,036, at no cost to the General Fund as positions will be funded from bond funds. The full year funding for these positions will cost $107,770 in FY 2001.

STREET MAINTENANCE - ADD ASSISTANT CITY ENGINEER

This ***improvement*** will add an Assistant City Engineer position which will serve directly under the City Engineer and substantially increase the effort and expertise required to fulfill the expanding engineering functions of the Department. This position will be directly involved in the Department's infrastructure management services and be an additional resource for project formulation, design, consultant oversight and review in the 1999 Bond Program, MPO projects, new development, and special projects. The program improvement will be funded for nine months. The total cost of adding this position in FY 2000 will be $71,069, with a cost to the General Fund of $47,379, as a portion of the costs will be offset by funding from bond funds. The full year funding for this position will cost $64,213 in FY 2001.

COMMUNITY FACILITIES/CULTURAL PROGRAMS ENHANCEMENT - IMPROVE DESIGN ENHANCEMENT SERVICES

This ***improvement*** continues to implement the recommendations of the Community Revitalization Action Group (CRAG) report through the addition of a Program Manager position to assist and manage in the design enhancement of capital projects such as the Historic Civic Center River Link, Presa Street Linkage Project, River Walk Park, Houston Street Redevelopment, and Neighborhood Commercial Revitalization economic development projects. The position will also assist in maintaining a catalog of local artisans whose design enhancement services could be used in capital improvement programs. The improvement will be funded for nine months. The total cost of adding this position in FY 2000 will be $73,211 at no cost to the General Fund, as costs will be offset by funding from bond funds. The full year funding for this improvement will cost $76,869 in FY 2001.

STREET MAINTENANCE - ADD CADD ENGINEERING TECHNICIAN

This ***improvement*** will add an Engineering Technician position to increase Computer Assisted Design and Drafting (CADD) capabilities for increased in-house design work involving the placement of traffic signals, school flasher systems, remedial roadways, channelization, and pavement markings. The program improvement will be funded for nine months. The total cost of adding this position in FY 2000 will be $29,639, with a cost to the General Fund of $14,819, as a portion of the costs will be offset by funding from bond funds. The full year funding for this position will cost $29,079 in FY 2001.

PROGRAM CHANGES CONTINUED

STREET MAINTENANCE - ADD CONSTRUCTION INSPECTOR

This ***improvement*** will add one Construction Inspector I to provide on-site inspection of traffic signals being installed under the Capital Improvement Program, MPO, and private development programs. This improvement will be funded from bond funds, with no additional cost to the General Fund. The program improvement will be funded for nine months. The cost for this improvement in FY 2000 will be $41,666. Funding for this position will cost $30,206 in FY 2001.

- **MANDATES** **$81,205**

OTHER MANDATES - OPERATION & MAINTENANCE OF MUNICIPAL RECORDS FACILITY

This ***mandate*** will fund costs associated with the operation and maintenance of the new Municipal Records Facility. This mandate includes the addition of a Building Custodian position for nine months to provide custodial services to the facility. The total cost of this mandate in FY 2000 will total $81,205. The recurring cost will be $82,583 in FY 2001.

- **REORGANIZE/REALLOCATE** **$138,040**

ORGANIZATIONAL ISSUES & SERVICE DELIVERY - ENVIRONMENTAL SERVICES

This ***reorganization*** will move the Environmental Services Division from the General Fund into an activity of the Solid Waste Enterprise Fund in an effort to enhance service delivery and accurately track and manage fiscal operations. This reorganization will result in a savings of $138,040 to the General Fund and involves five positions: an Environmental Services Manager, an Engineering Associate, an Engineer, an Environmental Protection Officer II, and a Secretary II.

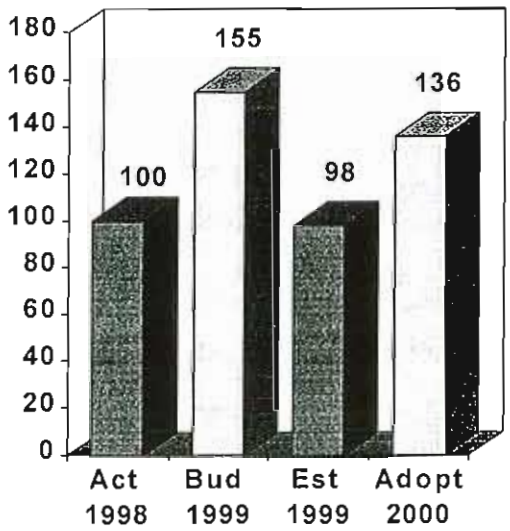
GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$11,949,196	$12,517,517	$12,432,257	$13,359,795
CONTRACTUAL SERVICES	3,450,184	3,255,368	3,290,780	3,372,126
COMMODITIES	1,226,567	1,784,272	1,770,306	1,686,122
OTHER EXPENDITURES	289,790	161,780	161,780	161,250
CAPITAL OUTLAY	159,202	305,710	304,140	98,350
TOTAL EXPENDITURES	**$17,074,939**	**$18,024,647**	**$17,959,263**	**$18,677,643**
AUTHORIZED POSITIONS	**393**	**392**	**392**	**396**
FULL-TIME EQUIVALENTS	**393.00**	**392.00**	**392.00**	**396.00**

INTERNATIONAL CENTER FUND EXPENDITURES BY CHARACTER

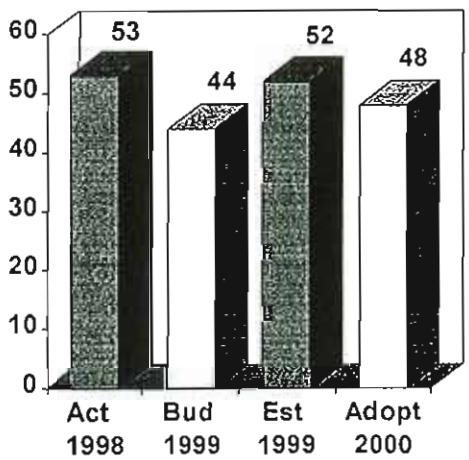
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	N/A	$133,375	$128,466	$178,149
CONTRACTUAL SERVICES		296,100	226,675	242,980
COMMODITIES		23,850	21,440	23,850
OTHER EXPENDITURES		84,480	84,480	10,780
CAPITAL OUTLAY		0	0	4,131
TOTAL EXPENDITURES	**N/A**	**$537,805**	**$461,061**	**$459,890**
AUTHORIZED POSITIONS	**N/A**	**7**	**7**	**7**
FULL-TIME EQUIVALENTS	**N/A**	**7.00**	**7.00**	**7.00**

CAPITAL IMPROVEMENT PROJECTS UNDER CONSTRUCTION



» Measures the total number of Public Works Streets and Drainage projects planned to be under construction at any time during the year.

SUBDIVISION PLAT REVIEW (DAYS)



» Measures the average number of days to complete a subdivision plat review from receipt of plat to final approval.

PUBLIC WORKS - STREET MAINTENANCE

STREET MAINTENANCE AND IMPROVEMENT FUND

PROGRAM INFORMATION

The Street Maintenance Division of Public Works is responsible for the overall planning and coordination of the City's streets maintenance. Tasks of the Street Maintenance Division include street resurfacing and rehabilitation, pothole patching, sidewalk construction, bridge repair, railroad crossing monitoring, demolition of vacant structures and, on a limited basis, alley maintenance.

GOALS & OBJECTIVES

To perform the functions of planning & coordination, implementation, development, and management of the City's infrastructure system of streets, alleys and emergency response services in a responsive manner, with a focus on quality, customer needs and the effective protection of public investment in the City's infrastructure.

- To increase utilization of the Pavement Management System, including GIS applications and bridge condition database. Network data collection was completed in FY 1998-1999.
- To continue to evaluate affordability and effectiveness of options for improved performance of San Antonio's Street infrastructure.
- To continue the implementation and improvement of the Americans with Disabilities Act (ADA) Curb Ramp/Sidewalk Construction and Maintenance Program for connectivity of paths of travel.
- To complete the reorganization and complete segregation of all functions within the Streets Maintenance and Drainage Operations Divisions by October 1, 2000.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Street Total Inventory - CL miles	3,707	3,710	3,716	3,725
Number of Authorized Positions	322	324	324	324
Requests for Service[1]	43,874	44,000	44,717	43,375
Total Operating Budget[2]	$18,603,047	$19,406,006	$19,276,835	$19,021,934
Contractual Street Maintenance Budget	$9,183,545	$10,316,745	$10,316,745	$9,722,587
No. of Pothole Crews	13	14	14	14
Output:				
Pothole Patching - tons of hot mix	15,697	16,850	17,733	17,911
Number of Potholes patched	114,813	123,250	129,712	131,009
Total City Force Street Resurfacing & Rehabilitation - CL miles	128.0	129.0	125.7	126.3
Street Base Failure Repairs - City Crews - sq. yd.[3]	331,000	325,000	325,225	330,345
Total Street Contract Maintenance - CL miles	134.0	316.2	306.2	171.2
Funded in Prior Years	10.0	145.0	145.0	0
Funded in Current Year	124.0	171.2	161.2	171.2

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output continued:				
Sidewalk Construction - City Crews - linear ft.[4]	125,354	208,032	208,032	210,025
Speed Hump Locations - each	85	40	70	40
Funded in Prior Years	60	0	30	0
Funded in Current Year	25	40	40	40
Buildings Demolished[5]	150	150	398	330
Street Cut Permits - each[6]	10,120	11,240	11,650	11,980
Efficiency:				
Pothole Patching - each per crew[7]	8,832	8,804	9,265	9,358
Cost of Street Resurfacing per CL Mile[8]	$62,794.50	$62,257.50	$66,565.25	$67,870.50
CL Miles of City Force resurfacing & rehabilitation per FTE[9]	0.62	0.63	0.61	0.61
Effectiveness:				
% Potholes Repaired Within 48 Hours	93.40%	92.40%	92.40%	93.00%
Street Repairs Response Time (Repaired & Corrected)[10]				
% 1-7 Days	46.50%	47.00%	47.00%	47.50%
% 8-30 Days	44.70%	45.00%	46.00%	45.50%
> 30 Days	8.80%	8.00%	7.00%	7.00%

EXPLANATORY INFORMATION

1 Recent annual increases in Street Maintenance and Reconstruction activities is estimated to reduce Adopted FY 2000 measure.

2 Total operating budget less capital outlay.

3 Includes VIA funding in FY 1999 of $1,300,000; in FY 2000 of $705,842.

4 Based on 3' wide sidewalk. Units based on allocation of approx. $133,000 per Council District for construction.

5 Aggressive Code Compliance Department/Dangerous Structure Determination Board action and demolition of October 1998 flood Buy-Out mitigations increased estimated and adopted measures.

6 SAWS Sanitary Sewer Lateral maintenance policy change will increase adopted amount.

7 A standard pothole for this measure is considered to be one square yard in surface area and 4" deep.

8 Measure includes average cumulative cost per CL Mile for Contract and City Crew including: asphalt overlay, base failure repair, seal coat, micro-surface (cold and hot), slurry seal, rehabilitation, and asphalt recycling applications.

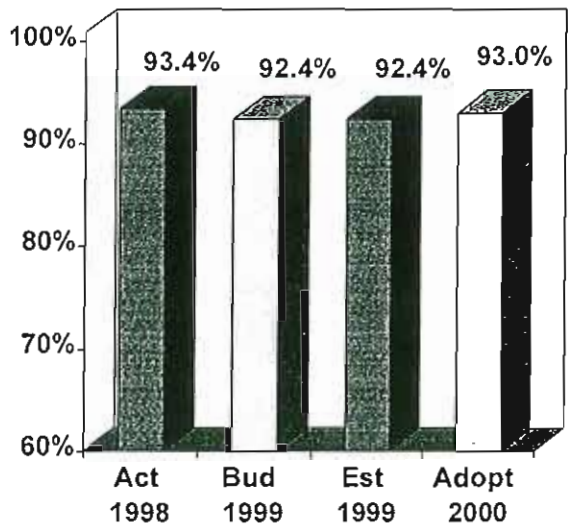
9 FTE's involved in City Force resurfacing and rehabilitation is 208 for all columns.

10 Response time is measured in working days.

STREET MAINTENANCE & IMPROVEMENT FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$7,766,081	$8,475,556	$8,201,544	$8,817,339
CONTRACTUAL SERVICES	2,989,713	4,023,351	4,066,472	3,951,393
COMMODITIES	5,573,760	6,483,769	6,585,489	5,927,042
OTHER EXPENDITURES	571,490	423,330	423,330	326,160
CAPITAL OUTLAY	1,596,797	989,148	989,148	182,041
TRANSFERS	5,814,292	10,316,745	10,316,745	9,722,587
TOTAL EXPENDITURES	**$24,312,133**	**$30,711,899**	**$30,582,728**	**$28,926,562**
AUTHORIZED POSITIONS	**322**	**324**	**324**	**324**
FULL-TIME EQUIVALENTS	**307.0**	**309.00**	**309.00**	**309.00**

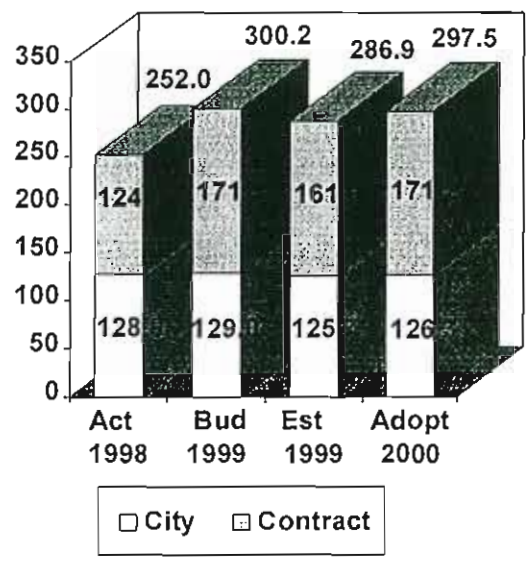
POTHOLES REPAIRED WITHIN 48 HOURS (%)



» Represents the percentage of all requests placed to Public Works which are resolved within 48 hours of the request.

» Resolution includes survey of the site and action to repair the damage.

TOTAL STREET MAINTENANCE CITY CREWS & CONTRACT



» Represents total centerline miles of City Force Street Resurfacing & Rehabilitation and Contractual Street Maintenance (funded in current year)

STORMWATER FUND

PROGRAM INFORMATION

The Drainage Operations Division of Public Works is responsible for drainage maintenance programs of the City funded by the Stormwater fee. The Division was separated from the Streets & Drainage Fund in FY 1998 to improve the accounting and management of these programs. The Drainage Operations Division programs include river and drainage channel mowing and maintenance, river tunnel maintenance, City street cleaning, cleanup of downtown areas, and other tasks included in the City's National Pollution Discharge Elimination System (NPDES) stormwater permit. Other entities that help with NPDES compliance include SAWS and other divisions of Public Works. Construction and maintenance of detention ponds are programs tasked within the Detention In-Lieu Fee, a sub-fund of the Stormwater Fund.

GOALS & OBJECTIVES

To perform the functions of planning & coordination, implementation, development, and management of the City's infrastructure system of lakes, streams, basins, dams and stormwater systems in a responsive manner, with a focus on quality, customer needs and the effective protection of public investment in the City's infrastructure.

- To continue to consider financing strategies and affordability of options as addressed and recommended in the City of San Antonio Watershed Studies for improved performance of San Antonio's Stormwater infrastructure.
- To continue to improve the wet dredging program which alleviates siltation problems in the City of San Antonio's Lakes and Ponds by removing silt and debris by both the conventional excavation method and with hydraulic dredging equipment and completing the dredging of Woodlawn Lake.
- To review the Detention In-Lieu Fee Policy and Fee Structure.
- To complete the reorganization and complete segregation of all functions within the Streets Maintenance and Drainage Operations Divisions by October 1, 2000.
- To continue implementation of the City's permit for NPDES management and improve accounting methods for those activities.
- To provide for the protection of our environment by incorporating the use of proper tree pruning, reduced herbicide use, seeding of low maintenance ground cover and wildflowers.
- To fully implement an operations (mechanical) and maintenance program for the two flood diversion tunnels by April 1, 2000.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Street Inventory - Gutter Miles	7,380.0	7,420.0	7,480.6	7,490.6
Residential - Gutter Miles	5,514.0	5,541.0	5,560.0	5,575.0
Arterial and Collector - Gutter Miles[1]	1,805.4	1,818.4	1,860.0	1,855.0
Central Business District - Gutter Miles	60.6	60.6	60.6	60.6
Open Rivers and Channel Inventory - Acres	5,757	5,765	5,877	5,970
Downtown Sidewalk Inventory - Sq. Ft.[2]	955,919	955,919	956,500	956,500
No. of Authorized Positions	211	276	276	281

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input continued:				
Requests for Service - Street Cleaning[3]	407	500	1,329	670
Requests for Service - Drainage[3]	22,846	22,000	26,500	24,065
Street Cleaning Operating Budget[4]	$1,586,217	$2,546,549	$2,641,837	$2,863,843
Vegetation Control Operating Budget[4]	$1,758,261	$2,292,440	$2,077,771	$2,690,016
Output:				
Street Cleaning - Gutter Miles[5]	34,552	40,172	40,376	40,386
Residential Street Cleaning - Gutter Miles	5,514	11,082	11,120	11,150
Arterial and Collector Street Cleaning - Gutter Miles[1]	7,222	7,274	7,440	7,420
Central Business District Street Cleaning - Gutter Miles	21,816	21,816	21,816	21,816
No. of River & Channel Acres Mowed - Annual	23,028	23,060	23,507	23,882
No. of Street Parkway Acres Mowed - Annual	4,060	21,120	21,120	21,120
No. of Herbicide Applications - Acres - Annual[6]	3,612	3,550	3,550	3,250
Lake & River Dredging - City Crews - cubic yds.	98,700	250,000	248,720	251,425
Street Cleaning Debris Collected - cubic yards	15,840	17,000	17,362	18,230
River & Channel Debris Collected - cubic yards[7]	39,037	35,000	263,877	37,250
Stormwater Inlets Cleaned - each	624	2,000	2,010	2,050
Efficiency:				
Cost of Street Cleaning - $/Gutter Mile[8]	$45.91	$63.39	$65.43	$70.91
Cost of River, Channel & Parkway Mowing - $/Acre	$64.91	$51.89	$46.56	$59.78
River & Channel Mowing - Acres per Employee	677.3	678.2	691.4	702.4
Effectiveness:				
Street Cleaning Requests Response Time				
% Within 24 Hours (Emergency Calls)	100%	100%	100%	100%
% Within 5 Working Days	70%	75%	78%	79%
Drainage Requests Response Time				
% Within 1-7 Days	48%	50%	35%	50%
% Within 8-30 Days	36%	50%	16%	50%
% Over 30 Days[3]	16%	0%	49%	0%

EXPLANATORY INFORMATION

[1] 5.0 Gutter miles of arterial and collector streets are anticipated to be functionally reclassified and/or transferred to TxDOT for maintenance as reflected in the adopted measure.
[2] Downtown sidewalk inventory is equivalent to 22.5 miles of sidewalk in the estimated and adopted amounts.
[3] Estimated FY 1999 measures are over adopted FY 1999 measures due to October 1998 flood.
[4] Total operating budget, less capital outlay, plus contract funds.
[5] Cleaning cycles per category are as follows: Residential - 2 cycles; Arterial and Collector - 4 cycles; Central Business District - 362 cycles.
[6] Reduction in herbicide use due to low maintenance ground cover plantings and increased street sweeping frequency.
[7] Estimated numbers reflect clean-up efforts from October 1998 Flood.
[6] Cost per gutter mile measure includes cumulative cost of all Street Cleaning Section Programs (i.e, Litter Collection, Pressure Washing, Special Events, Parades).

PROGRAM CHANGES

- **IMPROVEMENTS** **$670,603**

STORMWATER MANAGEMENT - TIME MANAGEMENT SYSTEM

This ***improvement*** will fund an integrated time labor management system that will enable the Division to automate the recording of employee work times and attendance as well as streamline and automate payroll preparation. This system will track hours and wages by cost centers and increase management's awareness and control of labor resources. This improvement will add a Special Projects Officer position to act as a liaison between the Division and other entities. This position will also enhance the service provided to citizens through the neighborhood sweeps program, community meetings, and City-wide Showcases which will be a collaborative effort among various City departments. The first year cost of the program and the Special Projects Officer position, funded for nine months, totals $46,347. The cost for this improvement in FY 2001 will be $52,338.

STORMWATER MANAGEMENT - EARLY FLOOD WARNING PROGRAM

This ***one-time improvement*** will complement the existing high water detection systems by extending the operational services to include providing central notification, alternate routes of travel, and motorist information. This improvement will also fund the projected cost for the Incident Management System - Flood-Level Detection System/Diversion Plans. The total cost of this improvement in FY 2000 will be $150,000.

STORMWATER MANAGEMENT - HIGH WATER DETECTION SYSTEM EVALUATION

This ***one-time improvement*** is a response to the Flood Assessment Report presented to City Council in December 1998. The report recommended that the City's High Water Detection System be reviewed to provide recommendations that will enhance performance and reliability. This improvement will fund a specialized review of the existing system and recommend changes that may be necessary to improve the existing system. The total cost of this improvement will be $75,000 in FY 2000.

PROGRAM CHANGES CONTINUED

STORMWATER MANAGEMENT - PREPOSITIONED BARRICADE PROGRAM

This ***improvement*** will fund the construction and installation of ten low-water crossing pre-positioned barricades. This improvement will improve the City's response to positioning barricades along low-water crossings during storm events. Additional pre-positioned barricades can be added thereafter until all 177 low-water crossings within the City of San Antonio are covered. The total cost for this improvement in FY 2000 will be $40,000.

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENT

Funding for this ***improvement*** in the amount of $289,621 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $69,635 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half*** *to* ***one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two*** *to* ***one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

PROGRAM CHANGES CONTINUED

- **MANDATES** **$328,849**

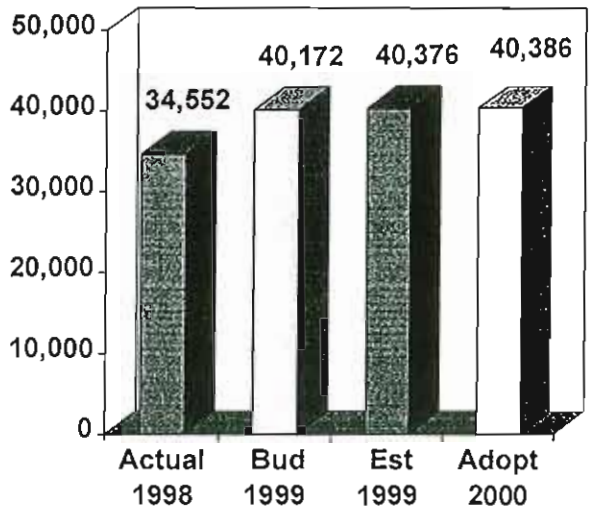
STORMWATER MANAGEMENT - PHASE III OF TUNNEL OPERATIONS & MAINTENANCE PROGRAM

This ***mandate*** addresses personnel support required for the Instrumentation and Control System project approved for construction in FY 1999. The Instrumentation and Control System is a high level distributed monitoring and control system that will be centralized in the control room of the San Antonio River Tunnel Inlet facility. The Instrumentation and Control System project for the San Antonio River Tunnel, San Antonio River Flood Gates, and Olmos Dam will incorporate ten flood control facility locations in and around San Antonio, in addition to three principal locations that involve inputs, outputs, and control. Personnel added to implement Phase III includes a Department Systems Specialist and a Senior Electronic Technician funded for nine months, as well as two Computer Operators, funded for eight months each. First year costs for this mandate total $328,849. One time costs in FY 2000 total $152,690. The recurring costs in FY 2001 will total $201,137.

STORMWATER OPERATING FUND EXPENDITURES BY CHARACTER

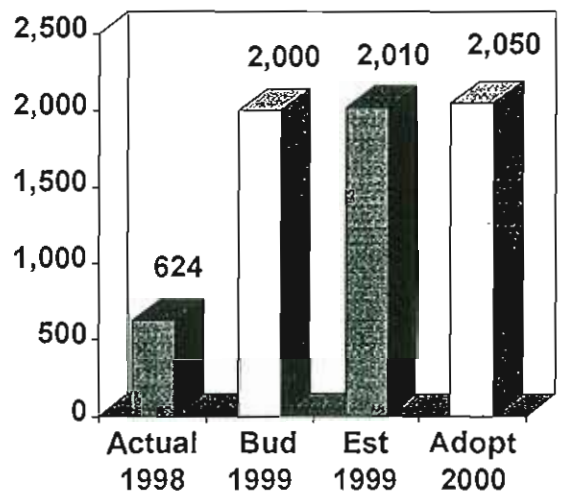
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$3,969,860	$6,487,005	$5,958,549	$7,329,357
CONTRACTUAL SERVICES	5,886,966	5,999,137	6,382,004	6,578,044
COMMODITIES	737,428	832,747	1,097,817	971,197
OTHER EXPENDITURES	117,300	141,950	141,950	132,950
CAPITAL OUTLAY	1,236,486	1,908,710	1,556,986	720,690
TRANSFERS	2,433,188	1,807,818	10,768,088	6,084,581
TOTAL EXPENDITURES	**$14,381,228**	**$17,177,367**	**$25,905,394**	**$21,816,819**
AUTHORIZED POSITIONS	**211**	**276**	**276**	**281**
FULL-TIME EQUIVALENTS	**181.00**	**246.00**	**246.00**	**251.00**

INVENTORY OF STREETS CLEANED (GUTTER MILES)



» As part of the City's street cleaning program, residential streets are cleaned twice a year, arterials are cleaned four times a year, and the Central Business District is cleaned daily

STORMWATER INLETS CLEANED



PARKING FACILITIES REVENUE FUND

PROGRAM INFORMATION

This Public Works Division manages twenty-five parking facilities in the downtown area. These include structures such as the Central Library, HemisFair, Marina, Mid-City, and Riverbend garages as well as many surface lots. This Division also installs and maintains all parking meters, enforces downtown parking regulations and manages retail office space in the garages. Several lease agreements with State and Federal government owned parking lots are also coordinated through this division. Other activities such as the city employee car pool program, commercial and residential decals are also administered by this division.

GOALS & OBJECTIVES

To perform the functions of planning & coordination, implementation, development and management of the City's infrastructure system of public parking, and facilities to the highest safety and most cost effective standards possible.

- Downtown Parking Study recommendations and action:
  a) Plan for potential demolition of Hemisfair Parking Garage for the new Convention Center Expansion / Hotel.
  b) Plan, design, and construct a new parking garage for the Houston Street Redevelopment project.
  c) Continue analysis of additional parking needs in the downtown area (UTSA, Cattleman's Square and potential new development).
- Implement Parking Revenue Bond System to finance two new parking garages (Convention Expansion / Hotel and Houston Street Redevelopment project).
- Encourage City employees' participation in the car pool program.
- Assess the feasibility of phasing in technology for a system to display traveler information on parking garage locations and space availability while traveling to/from freeways. City has applied for a 50-50 matching federal grant to phase in a system for displaying traveler information on parking garage locations.
- Convert remaining 50% of mechanical meters to electronic meters to improve efficiency and reduce cost.
- Conduct a feasibility study to increase the number of meters on streets (assess potential revenues, maintenance costs, and enforcement)
- Assess the efficiency of parking lot operations and identify measures to improve net income for parking lots.
- Assess feasibility of visually identifying parking as City owned.
- Assess feasibility of installing advertising on the interior of the garages to enhance revenue.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Spaces at Surface Lots[1]	4,418	4,418	4,418	4,418
Spaces in Parking Garages[2]	3,347	3,347	3,347	3,347
Office & Retail Space - inventory - sq. ft.	42,001	42,001	42,001	42,001
Parking Meters - Mechanical	2,016	1,008	1,008	0
Parking Meters - Electronic	108	1,116	1,116	2,124

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output:				
Vehicles Parked (Garages & Lots)	2,234,089	2,579,860	2,554,061	2,566,831
Downtown Resident Parking Permits	183	170	205	212
Parking Tickets Issued[3]	67,876	90,000	64,520	67,746
Vehicles Booted	872	1,200	710	745
Office & Retail Space Leased - sq. ft.[4]	42,001	42,001	37,539	37,539
Office & Retail Space Revenue	$487,806	$510,997	$468,004	$551,410
Total Gross Revenue - Garages	$4,210,617	$4,816,529	$4,852,372	$4,879,463
Total Gross Revenue - Lots	$1,180,692	$1,381,771	$1,355,556	$1,389,514
Total Gross Revenue - Parking Meters	$926,313	$943,795	$930,000	$935,950
Efficiency:				
Garage & Lot Revenue/Space	$694	$798	$799	$807
Garage & Lot Expense/Space	$527	$576	$578	$560
Parking Meter Revenue/Space	$436	$444	$438	$440
Parking Meter Expense/Space	$62	$158	$156	$82
Garage & Lot Net Income/Space	$167	$222	$224	$247
Parking Meter Net Income/Space	$374	$286	$282	$358
Effectiveness:				
Office & Retail Space Occupancy Rate	100%	100%	89%	100%
Availability of Downtown Garage Parking space at:[5]				
10:00 a.m.	42%	53%	43%	43%
12:00 noon	33%	25%	33%	30%
2:00 p.m.	28%	50%	31%	30%
8:00 p.m.	47%	45%	50%	50%

EXPLANATORY INFORMATION

[1] San Fernando, San Antonio College, and Rossy Lots operated by meters were counted in both meters and surface lot totals (242 spaces). City ownership of Basila Lot (48 spaces) was transferred to Centro Alameda, November 30, 1998. (4,708 spaces were previously listed)

[2] Garage spaces in FY 1998-1999 increased due to Riverbend Garage total spaces being 800 and in prior year was counted as 500 public spaces. The other 300 spaces are under a lease contract. (3,064 spaces were previously listed)

[3] Estimated and adopted are lower due to the maximum parking time limit being changed from 1 hour to 2 hours for meters.

[4] Vacant retail space (4,462 sq. ft.) is difficult to lease at Hemisfair Garage Retail due to potential demolition of Hemisfair Garage.

[5] Availability ratios for Marina, Mid-City, and Riverbend garages.

PROGRAM CHANGES

- **IMPROVEMENTS** **$388,383**

STREET MAINTENANCE - PARKING METER CONVERSION

This ***one-time improvement*** will fund the final phase of the conversion of existing mechanical parking meters to electronic parking meters. The first phase of the program replaced 1,008 mechanical parking meters during FY 1999. This improvement will replace the remaining 1,008 mechanical parking meters. The conversion to electronic parking meters will provide more accurate time allocation, improve revenue tracking, and enhance rate flexibility. The total cost for this improvement in FY 2000 will be $149,187.

OTHER IMPROVEMENTS - REVENUE CONTROL EQUIPMENT REPLACEMENT

This ***one-time improvement*** will replace three ticket dispensers, two fee computers, and two validators at Riverbend and Marina garages. The new equipment will reduce downtime to a minimum, enhance revenue control, and provide better, more efficient, customer service. The total cost for this improvement in FY 2000 will be $45,630.

TECHNOLOGY ENHANCEMENTS - ONE-TIME TECHNOLOGICAL IMPROVEMENTS

Continuing the commitment initiated in FY 1996 of improving productivity through technological enhancements, this improvement will set aside resources for comprehensive technological upgrades. Funds in the amount of $13,497 will be included in the FY 2000 budget for these ***one-time technological improvements***. The City will continue to conduct assessments of departmental needs to determine areas where an increase in productivity can be realized through heightened use of computer based technology.

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENT

Funding for this ***improvement*** in the amount of $144,663 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

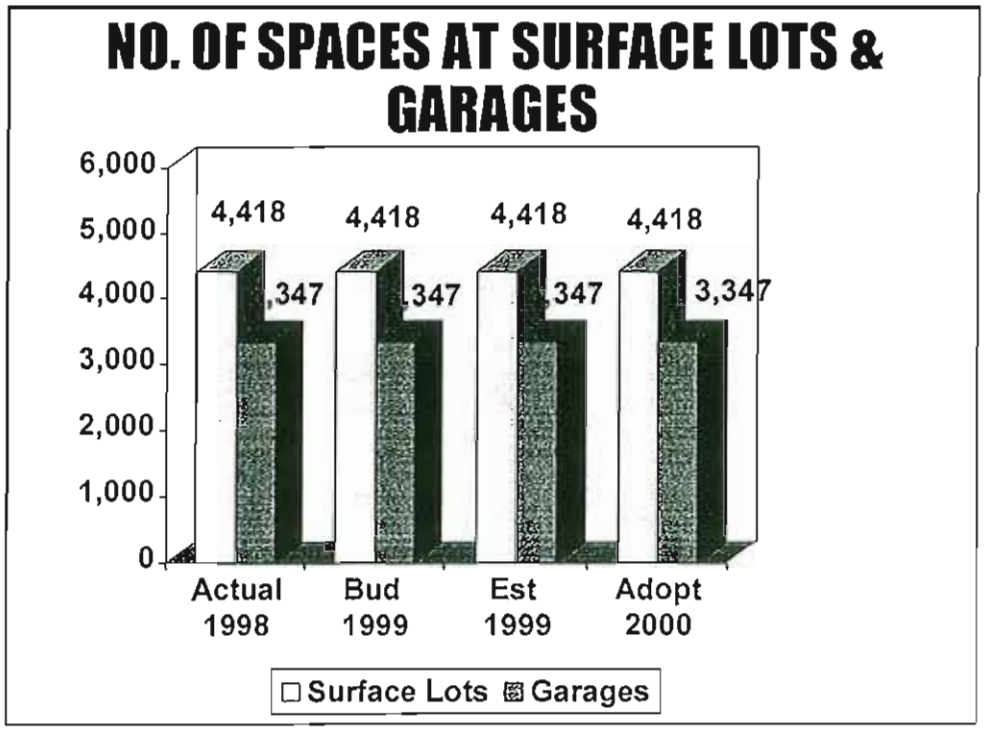
PROGRAM CHANGES CONTINUED

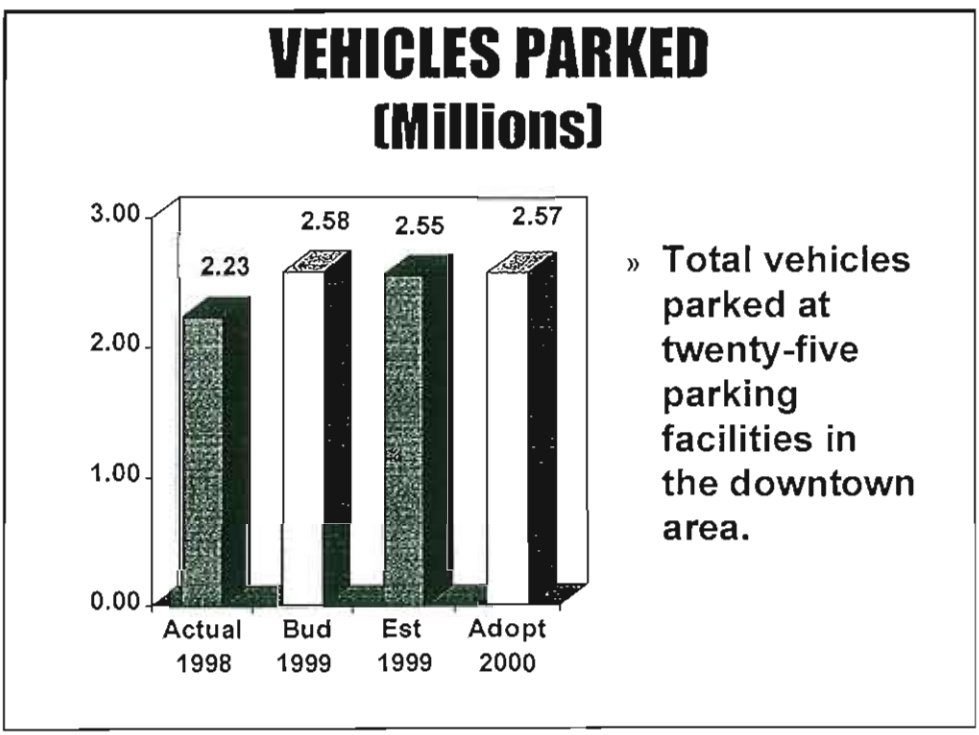
WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $35,406 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

PARKING FACILITIES REVENUE FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$3,060,034	$3,552,664	$3,361,710	$3,695,244
CONTRACTUAL SERVICES	1,015,153	1,054,427	1,032,178	972,937
COMMODITIES	204,364	220,259	213,965	214,679
OTHER EXPENDITURES	234,487	245,130	264,525	220,920
CAPITAL OUTLAY	86,564	230,607	264,651	210,264
TRANSFERS	2,484,116	2,729,966	2,701,022	2,641,072
TOTAL EXPENDITURES	**$7,084,718**	**$8,033,053**	**$7,838,051**	**$7,955,116**
AUTHORIZED POSITIONS	**150**	**147**	**147**	**147**
FULL-TIME EQUIVALENTS	**135.50**	**133.00**	**133.00**	**132.50**





» Total vehicles parked at twenty-five parking facilities in the downtown area.

SOLID WASTE REVENUE FUND

PROGRAM INFORMATION

This Public Works Division is responsible for the weekly collection of refuse generated by over 285,800 homes and businesses within the City of San Antonio. The division is also responsible for the removal and disposal of brush and other bulky refuse as well as special request pickups. Another major responsibility is the monitoring and maintenance of closed landfills. The last City-owned landfill was closed in 1993, therefore disposal of all waste is contracted to private landfill sites. The Environmental Services section is responsible for analysis of environmental conditions of land, air and ground water in the City. Other duties, which the division performs on an as needed basis, include cleanup of special events, emergencies and accidents.

GOALS & OBJECTIVES

To perform the functions of planning & coordination, implementation, development, and management of the City's infrastructure system of solid waste management in an equitable and cost effective manner.

- To improve the City-wide curbside recycling program by increasing participation and reducing operating costs
- To provide funding to support activities which ensure compliance of closed landfills.
- To develop and implement programs which provide citizens an opportunity to improve their community (i.e. city wide clean-ups, Dial-a-Trailer, neighborhood sweeps)
- To improve public awareness of available City Solid Waste services through the use of public media, neighborhood meetings, and school presentations.
- To maintain the City's environmental compliance.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
Total Customers (Avg. Paying per Quarter)[1]	278,981	286,922	285,847	288,704
Customers - City Crews	256,642	261,769	262,566	265,191
Customers - Contractors	22,339	25,153	23,281	23,513
Waste Collection Crews (Routes)	99	99	102	102
Recycling Collection Crews (Routes)	28	28	28	28
Brush Collection Crews	18	18	18	18
No. of Missed Service Calls[2]	14,932	10,500	15,426	10,605
No. of Authorized Positions	585	589	589	598
Environmental Services FTE	5	5	5	7
Output:				
TOTAL WASTE LANDFILLED - TONS[3]	406,047	409,330	422,798	424,201
Waste Collection curbside:				
City crews, landfilled - tons	310,955	315,900	321,583	323,589
Contracted, landfilled - tons	24,667	29,110	22,341	22,564

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Output continued:				
Mixed Brush/Trash Collected Curbside - Landfilled - tons[4]	70,425	64,320	78,874	78,048
TOTAL WASTE RECYCLED - TONS	51,835	49,160	48,118	50,609
Recycling Collection Curbside - Recycled - City Crews - Tons[5]	24,158	25,200	24,481	24,970
Recycling Collection Curbside - Recycled - Contractors - Tons[6]	1,754	1,650	1,983	2,023
City Offices Paper Collections - Recycled - Tons	128	125	123	126
Brush Curbside Collections - Recycled - Tons[7]	7,212	3,790	8,029	9,732
Tires Curbside Collections - Recycled - Tons	538	400	741	748
Metals Curbside Collections - Recycled - Tons[8]	298	310	292	292
Household Hazardous Waste Collections - Recycled - Tons	188	135	181	185
Bitters Brush Site Only - Residential Brush Recycled - Tons	17,559	17,550	12,288	12,533
TOTAL WASTE LANDFILLED AND RECYCLED - TONS[9]	457,882	458,490	470,916	474,810
Household Hazardous Waste Collections - Total - Tons	225	162	217	222
Amount Paid to Private Contractors for Collection in Annexed Areas	$2,111,313	$2,293,161	$2,193,244	$2,263,412
Amount Paid to Private Landfills for Disposal - City Wide[10]	$5,255,060	$6,254,388	$6,444,350	$6,612,054
Environmental Investigations & Corrective Actions	490	N/A	557	581
Efficiency:				
Cost per Ton for Disposal (waste & brush)	$13.78	$16.45	$16.10	$16.46
Waste Tonnage Collected per Crew per Week	60.4	61.4	60.6	61.0
Recycling Tonnage Collected per Crew per Week[11]	16.6	17.3	16.8	17.2
Tons of Waste Collected per Household per Year	1.641	1.598	1.647	1.645
Tons of Waste Recycled per Household per Year[12]	0.186	0.171	0.168	0.175
Brush Tonnage Collected per Crew per Week[13]	83.84	73.53	93.95	94.89

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Efficiency continued:				
Environ. Investigations & Actions per Employee	98	N/A	111	83
Effectiveness:				
Residential Recycling Collection (% Participation In-House) Weekly	29.4%	30.0%	28.0%	30.0%
Number of Missed Service Calls per 10,000 Opportunities (City-Wide, all services)	3.64	3.30	3.71	2.53
% of Waste Diverted from Landfills	11.32%	10.72%	10.22%	10.66%
% of Households Contracted for				
Collection	8.01%	8.77%	8.14%	8.14%
Disposal	100%	100%	100%	100%
Number of Environmental Projects Closed	466	N/A	530	540

EXPLANATORY INFORMATION

[1] The number of homes annexed in January 1999 measured in the estimate was lower than projected (projected 1,420 homes; actual 514 homes).

[2] During FY 1998 the Solid Waste Division experienced a high volume of calls due to the decentralization that affected 85,000 homes. The number of service calls is higher than expected due to the October 1998 flood.

[3] Total Waste landfilled estimated FY 1999 is higher than the revised budget due to the Oct 1998 flood (2,191.7 tons) and the increase in participation rate in the three times a year curbside collection program.

[4] Mixed brush/trash collected curbside has increased due to the October 1998 flood and an increase in participation rate in the three times a year brush collection program as a result of improvement in the notification process.

[5] The participation in the City's Recycling Curbside program has decreased due to existence of other recycling programs such as the Donahue School Recycling program.

[6] Increase in tonnage in FY 2000 due to higher participation in new annexed area, IH-10.

[7] Brush curbside collection recycled FY 1998 was high due to increased effectiveness of the decentralization of service deliver. The Estimate FY 1999 is higher than the adopted due to the Oct 1998 flood (204.2 tons) and increased participation in the brush In-Cycle program.

[8] The metals curbside collection has decreased in estimated and adopted due to numerous persons collecting metals at curbside.

[9] The total waste landfilled and recycled is higher in estimate over revised budget due to the October 1998 flood.

[10] This average indicates a lower cost due to the CPI's rate of change not being as high as anticipated (proposed 2.92%; actual 1.08%).

[11] In order to reduce the waste tonnage collected per crew per week three additional routes were added in March 1999.

[12] The Solid Waste Division is working on improving the City-wide curbside recycling program, the adopted number of tons recycled per household in FY 2000 reflects an increase of 4.8% compared to FY 1999.

[13] The tonnage collected per crew per week has increased due to the Oct 1998 flood and increased brush mixed with trash collected at the curb.

PROGRAM CHANGES

- **IMPROVEMENTS** **$1,928,766**

SOLID WASTE MANAGEMENT - ACCELERATED REPLACEMENT OF 20 GARBAGE TRUCKS

The Solid Waste Division currently has 126 garbage trucks, 40 of which are due for replacement in FY 2001. This ***improvement*** will accelerate the replacement cycle for these vehicles from ten to eight years. The accelerated replacement will reduce the life cycle of garbage trucks which will help reduce down-time and maintenance costs as well as improve availability and productivity. The $346,007 cost of the accelerated replacement will be offset by overtime savings of $26,000 realized by increased fleet availability. The total cost for this improvement in FY 2000 will be $320,007.

SOLID WASTE MANAGEMENT - ADD TWO GARBAGE TRUCKS

This ***improvement*** will add two garbage trucks to improve equipment availability, provide timely service, and reduce overtime. The one-time costs of the trucks will total $238,000, with an additional $3,240 in recurring costs. These costs will be offset by $10,315 savings in overtime realized by increased fleet availability. The total cost of this improvement in FY 2000 will be $230,925.

SOLID WASTE MANAGEMENT - ADD FOUR GRAPPLER TRUCKS

This ***improvement*** will add four grappler brush trucks to be located at each of the four service centers. The four additional grapplers will support the existing eighteen and will ensure the Division's ability to maintain three brush cycles a year. The one-time costs of the grapplers will total $348,000. The recurring cost of the improvement will total $6,480. These costs will be offset by savings in overtime of $23,124 realized by increased fleet availability. The total cost for this improvement in FY 2000 will be $331,356.

SOLID WASTE MANAGEMENT - TIME MANAGEMENT SYSTEM

This ***improvement*** will fund an integrated time labor management system that will enable the Division to automate the recording of employee work times and attendance as well as streamline and automate payroll preparation. This system will track hours and wages by cost centers and increase management's awareness and control of labor resources. The total cost of the improvement in FY 2000 will be $15,107.

SOLID WASTE MANAGEMENT - ADD FLEET OPERATIONS COORDINATOR

This ***improvement*** will add a Fleet Operations Coordinator position. This position will be responsible for managing the Division's fleet of vehicles and equipment and will coordinate necessary repair service with the City's fleet maintenance centers. The Fleet Operations Coordinator will prepare and implement a Divisional preventative maintenance program and monitor the program to reduce the overall cost of repairs and down-time from equipment failures. This position will be partially funded for nine months in FY 2000 for $37,684. The full year funding for this position will increase to $41,518 in FY 2001.

PROGRAM CHANGES CONTINUED

SOLID WASTE MANAGEMENT - SOUTHEAST SERVICE CENTER EXPANSION

This ***one-time improvement*** will fund an expansion of the Southeast Service Center Crew Quarters. The number of personnel assigned to the center has grown to the point where the facility does not provide adequate space for the needs of the Division. The total cost of this improvement in FY 2000 will be $40,000.

SOLID WASTE MANAGEMENT - ADD ADMINISTRATIVE ASSISTANT I

This ***improvement*** will add an Administrative Assistant I position to be responsible for compiling and analyzing the daily, weekly, and monthly data from the garbage, recycling, and brush services to help maintain appropriate levels of service delivery for identified routes. This position will be funded for nine months in FY 2000 for a total cost of $24,471. The cost for this improvement in FY 2001 will be $28,283.

TECHNOLOGY ENHANCEMENTS - NEW FINANCIAL MANAGEMENT SYSTEM COORDINATORS

This ***improvement*** is a collaborative effort among several departments and will add one Special Project Coordinator to continue the program of replacing the City's financial management system. The cost to the Solid Waste Fund will equal $18,180 in FY 2000. A total of six positions will be added City-wide to assist in the development and implementation of the new system. The positions will act as departmental liaisons within assigned departments assessing departmental financial management system needs and informing departments on the project's current status. In the Finance Department, two positions will be added with one lead position to provide the City with the necessary management to direct, plan, design and implement the system. Four additional Special Project Coordinators will be added as part of this improvement. Other Special Project Coordinators will be added in the Purchasing, Budget & Employee Services, and Aviation Departments.

TECHNOLOGY ENHANCEMENTS - ONE-TIME TECHNOLOGICAL IMPROVEMENTS

Continuing the commitment initiated in FY 1996 of improving productivity through technological enhancements, this improvement will set aside resources for comprehensive technological upgrades. Funds in the amount of $15,027 will be included in the FY 2000 budget for these ***one-time technological improvements***. The City will continue to conduct assessments of departmental needs to determine areas where an increase in productivity can be realized through heightened use of computer based technology.

PROGRAM CHANGES CONTINUED

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENT

Funding for this ***improvement*** in the amount of $720,900 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

This ***improvement*** totaling $175,109 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

♦ **MANDATES** **$237,872**

SOLID WASTE MANAGEMENT - COLLECTION AND DISPOSAL CONTRACTS

Collection and disposal contracts are scheduled for a mandated price increase based on contract requirements. All seven collection and three disposal contracts will increase based on the Consumer Price Index (CPI). The collection and disposal contracts are estimated to increase by $70,168 and $167,704 respectively. The total cost of this ***mandate*** in FY 2000 is $237,832.

PROGRAM CHANGES CONTINUED

- REORGANIZE/REALLOCATE $184,034

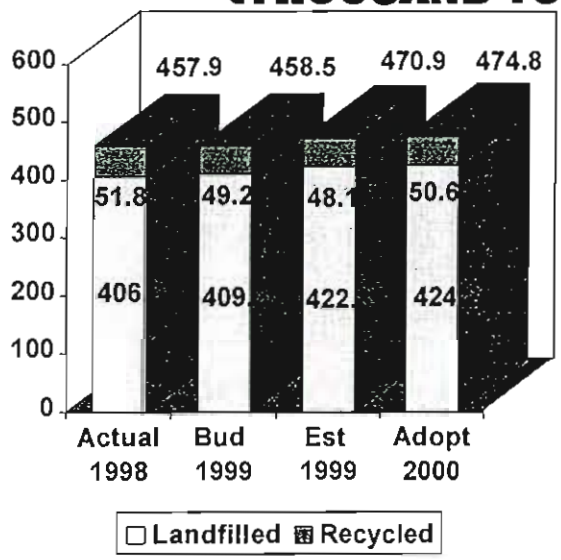
ORGANIZATIONAL ISSUES & SERVICE DELIVERY - ENVIRONMENTAL SERVICES

This ***reorganization*** moves the Environmental Services Division from the General Fund into an activity of the Solid Waste revenue fund in an effort to accurately track and manage fiscal operations. This reorganization will involve five positions: an Environmental Services Manager, an Engineering Associate, an Engineer, an Environmental Protection Officer II, and a Secretary II. An additional position, an Environmental Protection Program Manager, will also move from the Purchasing Department to the Solid Waste Division. The costs associated with this position total $45,994. The total cost for reorganizing the activity will be $276,060. The net cost to the Solid Waste Operating Fund will be $184,034 as this activity has been partially funded through this fund in prior years.

SOLID WASTE REVENUE FUND EXPENDITURES BY CHARACTER

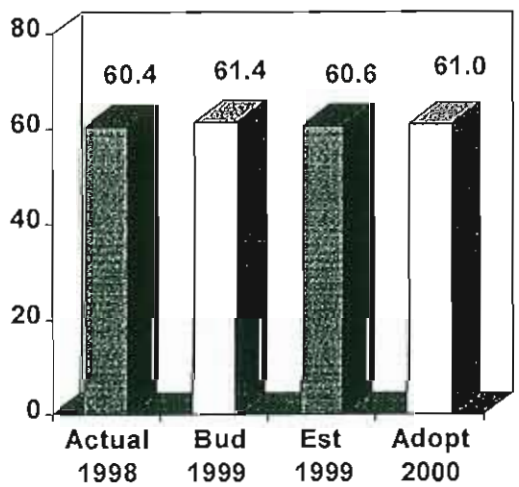
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$16,810,870	$18,091,707	$18,299,588	$19,152,736
CONTRACTUAL SERVICES	14,784,995	16,731,240	16,686,749	17,448,765
COMMODITIES	2,420,985	2,547,107	2,231,667	2,559,477
OTHER EXPENDITURES	617,720	467,741	470,541	448,843
CAPITAL OUTLAY	137,671	365,139	375,139	675,970
TRANSFERS	2,434,714	2,754,606	2,937,984	3,000,916
TOTAL EXPENDITURES	**$37,206,955**	**$40,957,540**	**$41,001,668**	**$43,286,707**
AUTHORIZED POSITIONS	**585**	**589**	**589**	**598**
FULL-TIME EQUIVALENTS	**546.80**	**550.80**	**550.80**	**562.70**

WASTE LANDFILLED & RECYCLED (THOUSAND TONS)

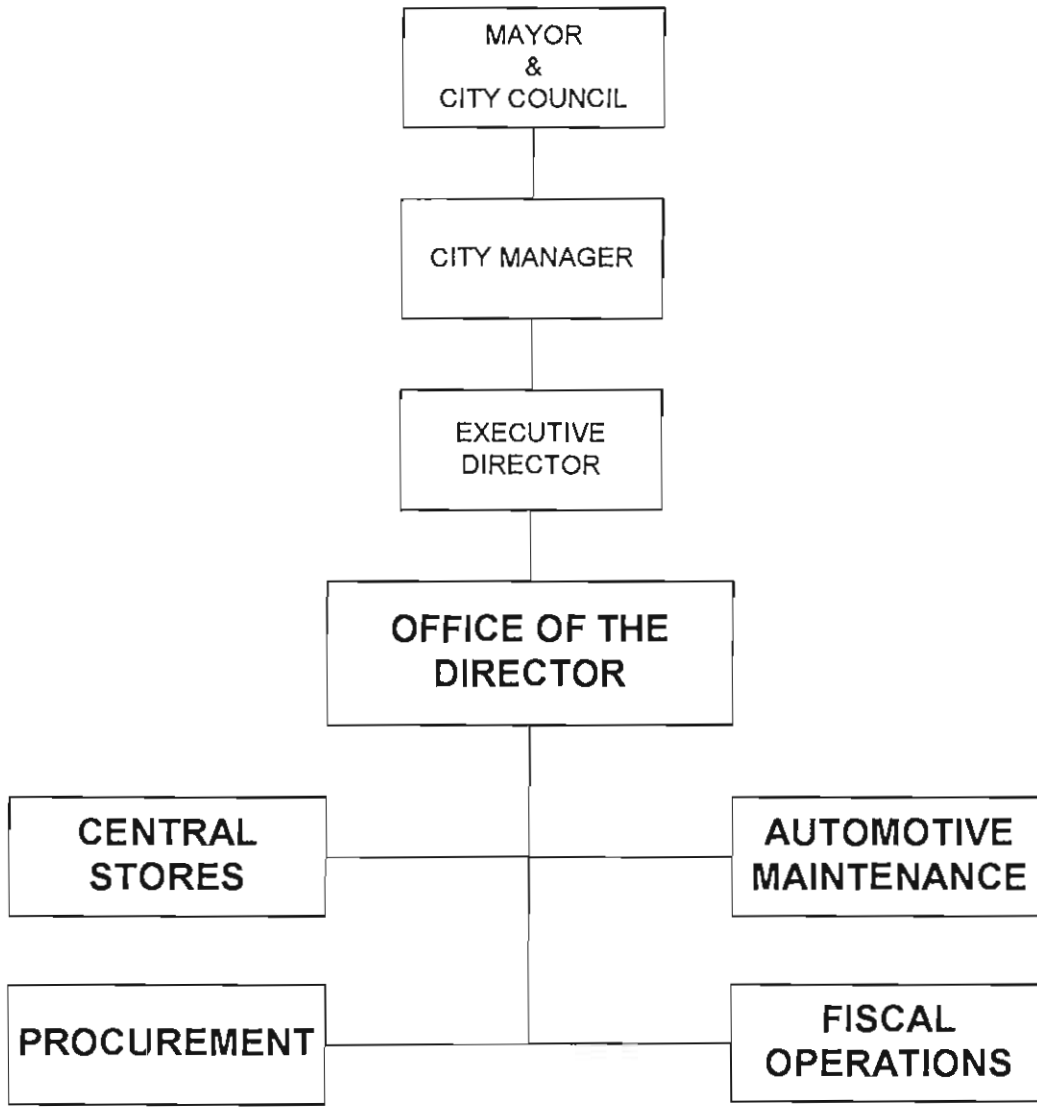


» Includes all waste collected (garbage, recyclables, brush and household hazardous waste).

WASTE TONNAGE COLLECTED PER CREW PER WEEK



» Average waste tonnage collected weekly at curbside by each of the 102 Collection Crews.



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
Internal Service Fund	230.00	$20,389,061
Equipment Replacement & Renewal Fund	0.00	14,671,588
Capital Projects	0.00	500,000
Total Funding	**230.00**	**$35,560,649**

PURCHASING & GENERAL SERVICES FUND

MISSION STATEMENT: The mission of the Purchasing & General Services Department is to provide high quality, low cost support services to City departments and outside governmental agencies to achieve maximum efficiency of services and accountability of costs in the areas of vehicle fleet maintenance, printing, office supplies and procurement of goods and services. The department will provide for the availability of funds for the acquisition and replacement of vehicles in the fleet on a scheduled basis.

PROGRAM INFORMATION

This department has five divisions within the Internal Services Fund: Administration, Fiscal Management, Procurement, Central Stores, and Automotive Maintenance. These divisions provide support services on a charge-back basis to other City departments, as well as other governmental agencies. Responsibilities include the management of departmental fiscal operation; centralized procurement of services, supplies and equipment for all City activities; printing and reproduction services; mail and messenger services; central acquisition and distribution of office supplies; acquisition and maintenance of the City's vehicle and heavy equipment fleet; and management of a centralized motor pool.

GOALS AND OBJECTIVES

- To procure products and services at the best price and quality in a timely fashion with maximum opportunities for Small, Minority and Women owned businesses in accordance with City Council policies.
  - Decrease processing time for all bids through increased utilization of automated systems for bids.
  - Increase opportunities for participation in the Small Business Economic Advisory Program and achieve departmental goals for awarding contracts to underutilized businesses.
- To support City departments by providing printing, mail services and office supplies in an efficient and prompt manner.
  - Improve and expand the automated supply request and billing system to achieve 100% participation from City departments.
  - Expedite mail processing by utilizing an automated mail management and reporting system.
  - Continue enhancement of postal screening and security system through additional employee training with the U.S. Postal Service and law enforcement officials.
  - Expand printing services to provide high quality and automated network reproduction services at the lowest possible cost.
- To provide for the acquisition, maintenance and repair of the City's vehicle and heavy equipment fleet in the most environmentally beneficial and cost effective manner.
  - Provide City departments with vehicle maintenance at the lowest possible cost.
  - Monitor van conversion to alternative fuel to determine the feasibility of expansion to the entire van fleet.
  - Continue to make reformulated gasoline available during the peak ozone season and continue the air quality inspection and maintenance program.
  - Convert an additional 61 vehicles to alternative fuel and achieve 97% conversion of the pick up fleet.
  - Continue to enhance automated system capabilities to provide better control of inventory, vehicle fleet management and accountability of mechanic hours.
- To focus on departmental fiscal operations, establish and improve cost control measures and revise the internal rate structure.
  - Complete the departmental billing system with emphasis on increased accountability.
  - Refine the accounts payable process in order to take advantage of vendor discounts.
  - Enhance inventory controls.

PERFORMANCE MEASURES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Input:				
No. of authorized buyers	11	11	11	11
No. of requisitions received	10,038	10,600	11,000	11,500
No. of authorized mechanics	105	105	102	102
No. of heavy equipment in fleet	632	646	658	668
No. of on-road vehicles in fleet	2,862	2,864	2,990	3,080
No. of miscellaneous equipment in fleet	327	364	311	330
No. of authorized print/mail/stock clerk personnel	10	10	10	10
Pounds of mail distributed[1]	N/A	67,000	45,000	46,000
Output:				
No. of purchase orders processed	10,291	10,000	10,500	11,000
Total dollars awarded (millions)	$61.60	$61.00	$62.00	$62.50
No. of preventive maintenance (PM) orders[2]	15,618	16,550	15,200	15,300
No. of in-house repair orders	84,060	95,000	74,704	80,104
No. of contractual vehicle repair orders	9,436	9,880	11,134	11,234
No. of print requests completed	4,000	4,100	4,000	4,100
No. of print Impressions	N/A	N/A	6,353,966	6,544,585
No. of pieces of metered mail (outgoing)	N/A	1,500,000	1,600,000	1,500,000
Efficiency:				
Avg. No. of purchase orders per buyer	1,286	909	956	1,000
Avg. No. of PM/in-house repair orders per mechanic	949	1,062	881	935
Avg. cost of car, light truck oil change[3]	$14.00	$13.92	$14.07	$14.44
Avg. cost per page for typical print job	N/A	N/A	$0.04	$0.04
Avg. No. of print request per printer	1,340	1,370	1,340	1,370
Effectiveness:				
Avg. time to process informal bids[4]	21 Days	14 Days	25 Days	14 Days
Avg. time to process formal bids	71 Days	58 Days	59 Days	58 Days
% of total dollars awarded to AABEs	3.40%	1.70%	3.00%	1.70%
% of total dollars awarded to MBEs	15.80%	11.70%	11.80%	11.70%
% of total dollars awarded to WBEs	10.50%	12.80%	7.40%	12.80%
Avg. time per repair order	1.34 Hours	1.25 Hours	1.60 Hours	1.50 Hours
% of eligible fleet converted to alternative fuels[5]	99%	97%	90%	97%

PERFORMANCE MEASURES CONTINUED

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Effectiveness Continued:				
Fleet availability	N/A	96%	92%	93%
% of City fleet in replacement program[6]	75%	76%	76%	80%
% saved on print job vs. Private sector[7]	N/A	N/A	30%	31%
Avg. % of print jobs completed < 1 day	N/A	50%	50%	50%
Avg. % of print jobs completed < 2 days	N/A	65%	65%	65%

EXPLANATORY INFORMATION

[1] Measure for FY 1998-1999 was developed from a sample. Subsequent years reflect actual measurement.
[2] Amounts in the Estimated and Adopted columns are down due to longer manufacturer PM schedules, vacancies in mechanics and revised methods of calculation.
[3] Increase in the Estimated and Adopted columns are due to an increase in the cost of oil filters.
[4] Longer time to process bids in Estimated column is due to vacancies in buying staff.
[5] No vehicles were converted in FY 1998-1999 due to increased cost. Conversion will continue in FY 1999-2000.
[6] Measure for FY 1998-1999 was developed from a sample of police sedans. Subsequent years will include all City vehicles.
[7] Percent savings arrived at by taking a sample print job and calculating how much it cost to do in-house and then pricing the same document in the private sector.

PROGRAM CHANGES

- **IMPROVEMENTS** **$426,162**

WORKFORCE ISSUES - INCREASE TOOL ALLOWANCE

This ***improvement*** will double the yearly allowance given to the department's mechanics to acquire tools. Eligible staff members will be provided with an allowance of $100 at the start of the fiscal year. The FY 2000 cost of this program is $5,000.

WORKFORCE ISSUES - NON-CASH INCENTIVE PROGRAM

This ***improvement*** will provide funding for a non-cash incentive program for the department's mechanics. Employees will be awarded non-cash incentives for exceeding certain standards in areas such as safety and attendance. The FY 2000 cost of this improvement is $5,000.

TECHNOLOGY ENHANCEMENTS - NEW FINANCIAL MANAGEMENT SYSTEM COORDINATORS

This ***improvement*** is a collaborative effort among several departments and will add one Special Project Coordinator to continue the program of replacing the City's financial management system. The cost to the Purchasing & General Services Fund will be $18,180 in FY 2000. A total of six positions will be added City-wide to assist in the development and implementation of the new system. The positions will act as departmental liaisons within assigned departments assessing departmental financial management system needs and informing departments on the project's current status. In the Finance Department, two positions are added with one lead position to provide the City with the necessary management to direct, plan, design and implement the system. Other Special Project Coordinators will be added in the Public Works, Budget & Employee Services and Aviation Departments.

PROGRAM CHANGES CONTINUED

TECHNOLOGY ENHANCEMENTS - ONE-TIME TECHNOLOGICAL IMPROVEMENTS

Continuing the commitment initiated in FY 1996 of improving productivity though technological enhancements, this proposed improvement will set aside resources for comprehensive technological upgrades. Funds in the amount of $41,550 will be included in the FY 2000 budget for these one-time technological improvements. The City will continue to conduct assessments of departmental needs to determine areas where an increase in productivity can be realized through the heightened use of technology.

WORKFORCE ISSUES - EMPLOYEE COMPENSATION ENHANCEMENTS

Funding for this ***improvement*** in the amount of $278,143 is included in the department's budget for a combination of a two percent across the board cost of living adjustment (COLA) as well as an associated market salary range adjustment. In addition, funding is also included for performance pay for all full-time, part-time, seasonal and annual City employees. The two percent across the board COLA will be effective in October, 1999. In addition to the COLA, the market salary range adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; persons in salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and persons in salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market salary adjustment included for persons in salary ranges with a minimum over $55,000. Performance pay will be distributed to eligible employees beginning April, 2000.

WORKFORCE ISSUES - EMPLOYEE RETIREMENT BENEFITS ENHANCEMENT

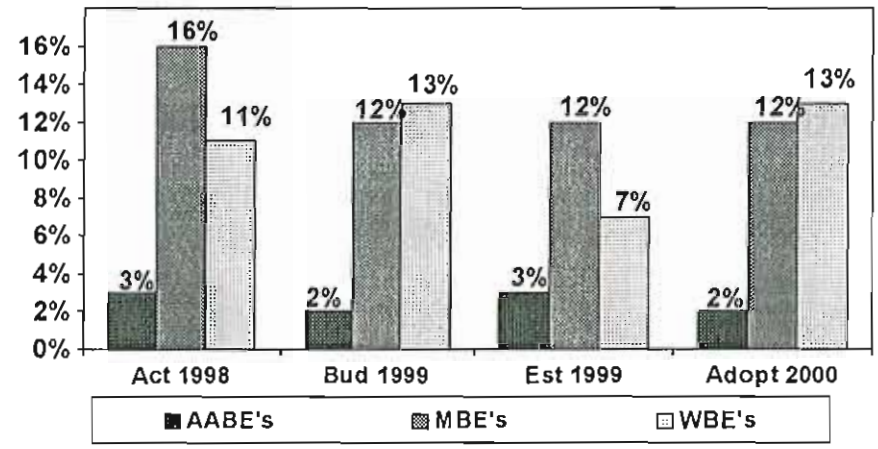
This ***improvement*** totaling $78,289 will enhance current retirement coverage offered to eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). The improvement will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a ***one-and-a-half to one*** ratio upon retirement. With this improvement, the City's match will be based on a ***two to one*** ratio upon retirement. The improvement will also apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew their contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

PURCHASING & GENERAL SERVICES FUND EXPENDITURES BY CHARACTER

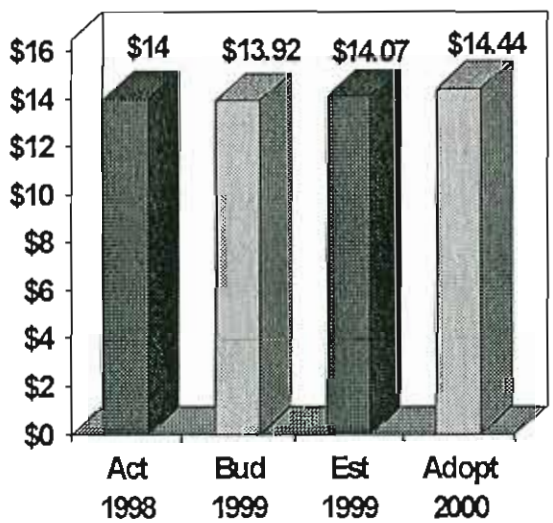
	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$6,177,770	$7,506,447	$6,581,827	$7,906,056
CONTRACTUAL SERVICES	1,060,044	1,131,950	1,131,160	1,121,495
COMMODITIES	216,126	231,740	231,430	240,790
OTHER EXPENDITURES	146,623	184,290	181,940	175,020
CAPITAL OUTLAY	292,150	443,884	436,428	222,250
INVENTORIES	10,645,239	11,198,530	10,243,280	10,723,450
TRANSFERS	711,567	1,669,099	1,621,233	888,902
TOTAL EXPENDITURES	**$19,249,520**	**$22,365,940**	**$20,427,298**	**$21,277,963**
AUTHORIZED POSITIONS	228	229	229	230
FULL-TIME EQUIVALENTS	228.00	229.00	229.00	230.00

% OF TOTAL DOLLARS AWARDED TO AABE'S, MBE'S AND WBE'S

AABE - African American Business
MBE - Minority Business WBE - Women Owned Business



AVG. COST OF CAR/LIGHT TRUCK OIL CHANGE



» Calculation of the cost of an oil change includes labor, oil and oil filter.

EQUIPMENT RENEWAL & REPLACEMENT FUND

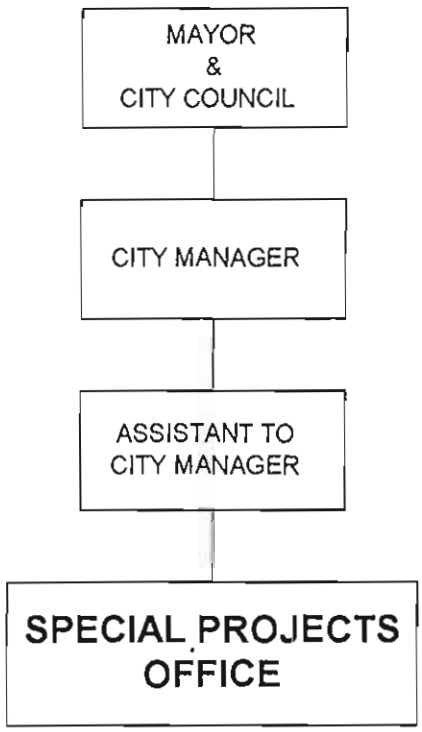
PROGRAM INFORMATION

This fund records all expenditures and revenues associated with the replacement of the City's rolling fleet and heavy equipment. Revenues are generated from lease payments and sale of vehicles.

EQUIPMENT RENEWAL & REPLACEMENT FUND EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$0	$0	$0	$0
CONTRACTUAL SERVICES	54,572	75,000	58,420	160,228
COMMODITIES	628	5,000	0	0
CAPITAL OUTLAY	13,998,894	15,288,950	14,903,245	14,511,360
TRANSFERS	0	765,397	1,090,397	579,262
TOTAL EXPENDITURES	**$14,054,094**	**$16,134,347**	**$16,052,062**	**$15,250,850**
AUTHORIZED POSITIONS	0	0	0	0
FULL-TIME EQUIVALENTS	0.00	0.00	0.00	0.00

SPECIAL PROJECTS OFFICE



APPROPRIATIONS BY FUND	FTE	ADOPTED 1999-2000
General Fund	3.00	$179,069
Total Funding	**3.00**	**$179,069**

SPECIAL PROJECTS

GENERAL FUND

MISSION STATEMENT: The mission of the Office of Special Projects is to coordinate and implement development projects across City Departments in close cooperation with private and non-profit developers.

GENERAL FUND EXPENDITURES BY CHARACTER

	ACTUAL FY 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	N/A	$113,551	$40,702	$157,044
CONTRACTUAL SERVICES		6,505	14,138	17,340
COMMODITIES		0	3,850	4,125
OTHER EXPENDITURES		0	0	560
CAPITAL OUTLAY		14,237	14,027	0
TOTAL EXPENDITURES	**N/A**	**$134,293**	**$72,717**	**$179,069**
AUTHORIZED POSITIONS	**N/A**	**3**	**3**	**3**
FULL-TIME EQUIVALENTS		**3.00**	**3.00**	**3.00**

Other Appropriations

	ACTUAL 1997-1998	REVISED ADOPTED 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
Accrued Annual and Sick Leave	$ (4,658)	$ 112,500	$ 110,350	$ 110,350
Street Lighting Energy Charges	8,629,439	8,806,500	9,004,080	9,017,880
Traffic Signal Light Charges	860,969	856,960	865,130	885,010
Professional Fees	102,684	799,053	683,809	814,117
Code Comp./Dev. Svcs. Perf. Eval. Impl.	0	200,000	200,000	0
Telephone Customer Service Initiative	0	200,000	200,000	0
Bexar County Detention Contract	52,300	500,000	500,000	500,000
Outside Auditor Contract	228,200	230,000	248,425	264,500
Alarm and Security Services	428,303	525,260	473,200	490,000
Sales Tax Collection Fees	2,379,834	2,438,120	2,486,220	2,591,200
S.A. City Employee Star Program	13,172	30,000	30,000	30,000
Reserve for Fringe Benefits Adjustments	344,194	350,000	337,031	256,860
Police Assessment Center	38,119	191,100	155,703	146,050
Fire Assessment Center	48,811	109,900	43,717	160,650
Adjustments, Claims and Settlements	268	0	0	0
Grant Audit Disallowances	0	0	0	0
Reserve for Salary Adj./ Bilingual Pay	0	10,540,659	5,447,520	19,867,431
Lease of Office Space	557,594	571,770	564,445	916,867
Council Discretionary Accounts	517,639	0	0	0
Association Dues	350,696	392,470	392,470	387,434
Downtown Imp. Dist./PID Assessment	0	75,000	150,000	150,500
Economic Development Bank CDC	50,000	40,000	40,000	0
Economic Development Initiatives	44,575	60,000	58,775	60,000
SAHA Lighting	6,418	7,200	6,450	7,200
Palo Alto Pool Maintenance	49,000	68,600	49,000	0
City Council District Offices	0	56,966	56,966	43,500
Council Chamber Operations & Maint.	0	30,130	30,130	30,130
City Council Admin. Assistants	17,610	0	0	0
Bexar Appraisal District	1,724,198	1,790,840	1,801,718	1,808,795
TOTAL	$ 16,439,365	$ 28,983,028	$ 23,935,139	$ 38,538,474

♦ **Accrued Annual & Sick Leave** **$110,350**

This amount represents the General Fund portion of FY 2000 estimated liability for payment of accrued annual and sick leave.

♦ **Street Lights Energy** **$9,017,880**
♦ **Traffic Signal Lights Energy** **$885,010**

These budgets provide for the energy costs of the traffic signals and the energy costs and equipment amortization of street lighting.

♦ **Professional Fees** **$814,117**

This budget provides for fees paid ($33,090) to arbitrators to conduct hearings arising from grievances filed under the collective bargaining agreements with the San Antonio Police Officers Association and the San Antonio Professional Firefighters Association. The City Manager's Management Assistant program is also funded in this activity. The budget also includes fees paid for language skills testing to determine employee eligibility for monthly language skills pay. Also included is $116,676 in funding for professional services in connection with development and implementation of a Geographic Information System (GIS) plan for the City consistent with the recommendations of the Development Services/Code Compliance Performance Review.

♦ **Bexar County Detention Contract** **$500,000**

The amount represents the payment by the City to the Bexar County Jail for housing Class C Misdemeanor violators after magistration.

♦ **Outside Auditor Contract** **$264,500**

This budget provides for the independent audit of the City's financial records.

♦ **Alarm and Security Services** **$490,000**

This budget provides for contract security services at four City facilities - City Hall, City Annex Building, the Municipal Court Building, and the Council Chambers in the Municipal Plaza Building.

♦ **Sales Tax Collection Expense** **$2,591,200**

This budget contains the estimated administrative fee charged by the State Comptroller for collection of the local sales tax. The amount is two percent of the anticipated revenues for FY 2000. In addition, the City contracts with a local law firm to collect delinquent property taxes.

♦ **S.A. City Employee Star Program** **$30,000**

This budget includes funding for the S.A. Star Program which recognizes outstanding performance by City employees. This program provides an important opportunity for management to recognize superior performance on the part of employees, and also provides the kind of reward and recognition that is necessary to motivate employees to continue to provide excellent service to the citizens of San Antonio. Award recipients receive a one-time bonus of $200 plus a number of commemorative gifts.

♦ **Reserve for Fringe Benefits Adjustments** **$256,860**

This budget includes the annual requirement ($104,860) under state law for the City to fund annual cost-of-living increases for pre-1971 retired police officers and firefighters. A reserve amount of $152,000 is also included to offset potential additional liabilities for unemployment compensation.

♦ **Police and Fire Promotional Assessment Centers** **$306,700**

Under the terms of the respective 1995 collective bargaining agreements with the San Antonio Police Officers Association and the San Antonio Professional Firefighters Association, validated examinations and assessment centers must be used as part of promotional examinations for certain positions. Under these agreements, the services of outside consultants must be acquired to prepare validated promotional examinations and administer the assessment centers.

♦ **Reserve for Salary Adjustments** **$19,867,431**

The $20.58 million included in this reserve is set aside for uniformed and civilian General Fund personnel compensation enhancements. This amount includes a compensation package for civilians ($6.38 million) as well as an amount set aside ($12.9 million) in reserve to cover costs associated with anticipated new collective bargaining agreements with the Firefighters and Police Officers Associations. Specifically, a two percent across the board COLA for civilians will be effective in October, 1999. In addition to the COLA, a market salary adjustment will also be effective in October and will be distributed as follows: those persons in salary ranges with a minimum less than $16,700 will receive a four percent increase; persons in salary ranges with a minimum from $16,701 to $25,000 will receive a three percent increase; salary ranges with a minimum from $25,001 to $40,000 will receive a two percent increase; and salary ranges with a minimum from $40,001 to $55,000 will receive a one percent adjustment. There is no market adjustment included for persons in salary ranges with a minimum over $55,000. The Reserve for Salary Adjustments budget also includes $720,000 to implement a performance pay program in the General Fund. The budget also includes $1.3 million for an enhancement to the retirement system for eligible, non-uniformed City employees through the Texas Municipal Retirement System (TMRS). Two specific retirement adjustments are approved. The first adjustment will provide an increase to the City's TMRS matching ratio toward employee TMRS contributions. Through December 31, 1999, the City's match for the employee investment of six percent of total salary and earned interest is based on a one-and-a-half to one ratio upon retirement. With this improvement, beginning January 1, 2000, the City's match will be based on a two to one ratio upon retirement. The second TMRS enhancement will apply to the eligible employee who, at one time, had been employed with any participating TMRS city, withdrew his or her contribution, and who subsequently has become employed with the City of San Antonio by the effective date of this improvement. This second change will allow these employees who elect to replace their initial investment into TMRS at their own cost. These two enhanced retirement benefits will become effective January 1, 2000.

♦ **Lease of Office Space** **$916,867**

This budget consolidates the annual space rental of several General Fund departments, including Police, Internal Review, Health, and Community Initiatives. Also included in this amount is $288,750 for three months rental costs for a new one-stop development services facility under the assumption that the new facility would require 70,000 square feet of space.

♦ **Association Dues** **$387,434**

This amount provides for the annual membership dues for associations to include the Alamo Area Council of Governments ($56,156), Texas Municipal League ($34,706), National League of Cities ($19,985), Austin-San Antonio Corridor Council ($50,000), the U.S. Conference of Mayors ($14,487), Public Technology, Inc. ($27,500), and the Free Trade Alliance ($150,000).

♦ **Downtown Improvement District** **$150,500**

This budget provides for the City's annual assessment ($75,000) by the Downtown Improvement District. FY 2000 is the last year of this assessment. Also included is $75,500 covering the City's assessment for participating in the Public Improvement District (PID) for downtown San Antonio approved by the City Council in April 1999.

♦ **Economic Development Initiatives** **$60,000**

The budget includes funds to promote San Antonio as a location for businesses to move or expand their operations.

♦ **San Antonio Housing Authority Lighting** **$7,200**

This amount will finance the monthly charges assessed by City Public Service for street lighting at four San Antonio Housing Authority (SAHA) projects. These expenditures will be reimbursed by SAHA as per the City's agreement with SAHA.

♦ **City Council District Offices** **$43,500**

This amount includes one-time funds set aside for the establishment of Constituent Offices for the Mayor's Office and Council District 9 Office ($21,750 apiece). These funds are available to these offices should they elect to establish Constituent Offices at a later date. All other Council districts have established constituent offices during the year as provided in the FY 1999 Adopted Budget.

♦ **Council Chamber Operations & Maintenance** **$30,130**

This budget represents the non-personal services costs of supporting the operation of the City Council Chamber and associated equipment. Recurring costs for operating the telephones, fax machines, public address system and copying machines associated with the Council Chamber are included.

♦ **Bexar Appraisal District** **$1,808,795**

This budget is the estimated City share of the Bexar Appraisal District annual budget for FY 2000. The cost for a participating entity is based on its pro-rata share of the most recent prior year actual overall tax levy.

ONE-TIME PROJECTS HIGHLIGHTS - FY 2000

◆ **Personal Computer Addition & Replacement** **$200,000**

The Proposed Budget includes $200,000 to meet personal computer addition and replacement requirements in General Fund departments.

◆ **Roof Repair at San Antonio Natatorium** **$200,000**

A total of $200,000 is set aside to make roof repairs at the San Antonio Natatorium.

◆ **Vital Statistics Section Relocation to the Municipal Records Facility** **$140,000**

The Proposed Budget recommends the set aside of $140,000 for use to relocate the Health Department's Vital Statistics section to the new Municipal Records Facility which is scheduled to be occupied by the City Clerk's Office in FY 2000. A thorough analysis of the workflow requirements of the Vital Statistics section will be conducted by the Management Response Team in the Budget & Employee Services Department prior to the move being authorized.

◆ **Growden Road Pound Improvements** **$288,730**

The Police Department is proposing to make significant physical improvements to the deteriorating Growden Road Vehicle Storage Facility to include fencing, installation of a new pre-fabricated building, provision of an off-site water supply and controlled entry features. These physical improvements would not be implemented until after a thorough review of Growden Pound operations by the Management Response Team in the Budget & Employee Services Department. The department proposes to completely offset the cost of this improvement over a three year period with increases to two existing vehicle storage-related fees and the introduction of a new fee. The new and changed fees will generate $171,155 in FY 2000, making the first year net cost to the General Fund $117,575.

◆ **One-Time Council Projects** **$3,850,000**

A total of **$3,850,000** is included in the Adopted Budget to establish One-Time Council District Project Funds for the Mayor and each Council District at $350,000 apiece. Projects supported from this funding are intended to be one-time in nature and will support such categories of activities as street maintenance, sidewalks, senior services, housing rehabilitation and library materials. Selection of specific projects for inclusion among the One-Time Projects will occur later in the new fiscal year.

GENERAL FUND TRANSFERS

	ACTUAL 1997-1998	REVISED ADOPTED 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
Police and Fire Pension Fund	$0	$164,000	$0	$0
Actuarial Report/GASB5	0	14,000	14,000	14,000
Local Law Enforcement Block Grant Match	197,306	0	0	0
Criminal Justice Grant Projects	232,401	182,583	182,583	38,022
Retired Employees Health Insurance Program	1,843,900	2,243,900	2,243,900	2,243,900
Cesar Chavez Celebration	2,000	0	0	0
Diez y Seis Celebration	13,000	15,000	15,000	15,000
Weed & Seed Credit	(3,013)	0	0	0
Streets Maintenance & Improvement Fund	24,895,444	28,370,302	28,395,962	27,527,539
Emergency Medical Services Fund	20,115,552	23,993,012	23,127,790	24,451,595
Parking Facilities Fund	288,121	306,167	307,351	321,932
Supportive Services for the Elderly Vehicle	11,466	0	0	0
Arson Information Reward Program	500	500	500	500
CASA San Antonio (C & V Fund)	153,774	265,040	265,040	301,851
Transfer to Medical Transportation Project	4,718	0	0	0
COPS AHEAD Federal Grant Match	1,785,619	0	0	0
Auto Theft Prev. Grant Match (REACT)	295,000	318,842	318,842	326,394
Transfer to Aging Supportive Services Project	3,036	0	0	0
Capital Improvements Reserve Fund	700,000	286,012	286,012	1,396,012
Martin Luther King, Jr. Celebration	15,000	15,000	15,000	15,000
Transfer to International Center Fund	0	46,343	46,343	53,721
Transfer to SALDC	70,072	45,000	45,000	45,000
Transfer to MPO Supportive Services Project	2,781	0	0	0
COPS Universal Hiring Grant	0	384,475	384,475	1,085,523
COPS MORE Grant	0	63,611	63,611	112,666
Selective Traffic Enforcement Projects	0	5,663	5,663	5,663
Transfer for Wolff Stadium Support	127,331	111,703	137,176	0
Transfer to MPO Projects	1,289,732	0	0	0
Transfer to Public Safety Comm. Center Project	245,270	0	0	0
Transfer to Flood Control	186,117	0	0	0
Transfer to Human Development Fund	2,987,043	3,035,730	3,035,730	3,035,730
TOTAL	$ 55,462,170	$ 59,866,883	$ 58,889,978	$ 60,990,048

♦ **Actuarial Report/GASB5** **$ 14,000**

This amount provides the City's share of the cost of the annual study of fire and police pension system in keeping with Generally Accepted Accounting Principles (GAAP) requirements.

♦ **Criminal Justice Grant Projects** **$38,022**

This amount provides the local match funds required for grants received through the State Criminal Justice division. Projects to be funded address crime prevention and increased security programs, juvenile programs, and other programs for law enforcement training and system improvement.

♦ **Retired Employees Health Insurance Program** **$2,243,900**

This transfer to the Employee Benefits Fund is required to fund the costs of providing medical benefits to civilian retirees.

♦ **Diez y Seis Celebration** **$15,000**

This appropriation provides support to the Diez y Seis de Septiembre holiday celebrations throughout the community.

♦ **Streets Maintenance and Improvement Fund** **$27,527,539**

This transfer provides the estimated General Fund requirement necessary to support the Streets Maintenance and Improvement Fund.

♦ **Emergency Medical Services Fund** **$24,451,595**

The budget for this account represents the General Fund subsidy required to support operations of the Emergency Medical Services System.

♦ **Parking Facilities Fund** **$321,932**

These funds provide the General Fund subsidy required to support operations of the parking meter enforcement activity which is budgeted in the Parking Fund.

♦ **Arson Information Reward Program** **$500**

This transfer budget was established by City Ordinance # 77174 as an arson information reward account with a minimum of $250 for information leading to the conviction of any person(s) who commit arson in the City. The additional $250 added to the original amount is to comply with the State requirements that arson reward programs be funded at a minimum of $500.

♦ **CASA San Antonio Program** **$301,851**

This transfer is the General Fund contribution for the funding of the CASA San Antonio Program which currently provides staff support for offices located in Mexico City, Guadalajara, and Monterrey. These offices are responsible for promoting economic development and tourism for San Antonio. In addition to the General Fund contribution, primary support for this program comes from the Community & Visitor Facilities Fund.

♦ **REACT Automobile Theft Prevention** **$326,394**

This transfer represents the General Fund contribution for the REACT Automobile Theft Prevention Grant program administered by the state.

♦ **Capital Improvements Reserve Fund** **$1,396,012**

This transfer to the Capital Improvements Reserve Fund is to finance one-time capital projects and deferred maintenance. The Capital Improvements Reserve Fund is designed to improve the financial flexibility of the Capital Improvements Program and minimize the impact of project shortfalls on the operating budget.

♦ **Martin Luther King, Jr. Celebration Project** **$15,000**

This appropriation continues the support of the Martin Luther King, Jr. Memorial City/County Commission to plan and coordinate a week-long celebration honoring the memory of Martin Luther King, Jr.

♦ **Transfer to International Center Fund** **$53,721**

The transfer supports the operation of the International Center which houses the Convention & Visitors Bureau and the International Affairs Department. Support for the fund will also come from $510,069 in rentals (including $420,393 in rent from the Community & Visitor Fund for the Convention & Visitors Bureau and International Affairs office spaces) and $144,286 in common area maintenance fees collected from both public and private tenants.

♦ **San Antonio Local Development Corporation** **$45,000**

This transfer supports the operations of the San Antonio Local Development Corporation, a City-operated agency which loans capital to small businesses.

♦ **COPS Universal Hiring Grant** **$1,085,523**

In view of the success of the SAFFE program, the Adopted Budget includes funding for $692,437 for the required second year match to a federal Universal Hiring Program grant obtained in FY 1999 which added ten uniformed positions to the Police Department in FY 1999. Also included is $393,086 to serve as a match to a second Universal Hiring Program grant which will enable the addition of ten additional uniformed police officer positions for the SAFFE program in FY 2000. The grant program funds up to $75,000 per officer over a three-year period. The grant match dollars fund the equipment, overtime and employee benefits not funded by the grant program. The Police Department proposes using the Universal Hiring Program to obtain ten new officer positions each year for the next four years.

♦ **COPS MORE Grant** **$112,666**

This amount covers the City's match obligation to the COPS MORE federal grant program to support the 11 expediter positions that were added to the Police Department in FY 1999.

♦ **Selective Traffic Enforcement Projects** **$5,663**

The Texas Department of Transportation provides grants for (1) statistical tracking of traffic accidents (TRASER program), and (2) enhanced overtime enforcement of driving while intoxicated (DWI) traffic laws during holiday periods (Holiday STEP grant). The City's $5,663 in matches to these grants cover expenses not supported by the grant programs.

♦ **Transfer to Human Development Fund** **$3,035,730**

The Human Development Fund was established in FY 98 to initiate a separate accounting of City expenditures which support training, education, social and support services to disadvantaged residents. The amount shown here represents three General Fund-funded grant matches to be made from the fund. First, the budget includes a $1.695 million grant match to the Comprehensive Nutrition Program. Second, the budget amount includes a $1.2 million match to the Child Care Management Services (CCMS) program. Finally, the budget includes $140,987 in grant match to the Supportive Services for the Elderly Program.

CONTRIBUTION TO GENERAL FUND DELEGATE AGENCIES

The Adopted Budget for FY 2000 continues the City's strong commitment to strengthening long-term economic viability in San Antonio through investment in human development. The City of San Antonio's human development funding strategy supports strategies that facilitate children, families, and seniors achieving self-sufficiency, healthy lifestyles, and full community participation. Specifically, the FY 2000 budget concentrates funding on those strategies that promote workforce development, early childhood education, youth development, and safety net services. This budget will provide partial funding for 44 programs through 39 delegate agencies. The Department of Community Initiatives, Parks and Recreation, and Housing and Community Development each administer portions of the delegate agency budget.

The City of San Antonio is committed to providing quality and cost effective services to its citizens. To ensure achievement of these goals, City Departments will strengthen strategic partnerships with other community funders, community based service providers, and residents. These partnerships will build on the energy and interest generated by City initiatives including the Better Jobs Initiative, the Mayor's Agenda for Children, and the Neighborhood Targeted Youth Development Program.

In addition, the partnerships will focus their resources on needs identified through the 1999 Community Assessment of Needs and Services. The results of the Assessment helped guide the funding priorities in the delegate agency selection process and will be used to promote comprehensive and coordinated human development in San Antonio. The overall goal of the City's human development plan is to more effectively provide resources based on community indicators, identified levels of distress in the community, and gaps in service.

It is the City's vision that implementation of this plan will enhance partnerships with these agencies to address community needs in a coordinated and comprehensive manner. The programs funded in this budget contribute to the City's pursuit of human development initiatives and compliment the direct services offered by City Departments and other human service providers in San Antonio.

GENERAL FUND DELEGATE AGENCY
FY 1999-2000

SERVICE CATEGORIES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Workforce Development				
Project Learn To Read/City Year	$0	$0	$0	$106,067
Project Learn To Read	0	31,000 *	31,000 *	50,000
City Year	34,672	199,672 **	199,672 **	0
Project QUEST, Inc.	1,000,000	1,115,000 **	1,115,000 **	2,000,000
Total Workforce Development	**$1,034,672**	**$1,345,672**	**$1,345,672**	**$2,156,067**
Early Education Enrichment				
Avance-San Antonio	$307,929	$307,929	$307,929	$314,901
JOVEN	49,581	49,581	49,581	49,581
House of Neighborly Services of SA	0	0	0	25,000
Family Service Association-FAST	0	0	0	100,000
Healthy Families San Antonio (teen parent)	46,652	46,652	46,652	68,646
MAUC Child/Family MH	219,935	219,935	219,935	219,935
YWCA of San Antonio-PACT parents & child	0	0	0	33,280
Healthy Families San Antonio - STAR	0	0	0	19,042
MAUC Family Ther. Center	142,385	142,385	142,385	0
Wesley Community Center	0	20,000 *	20,000 *	7,500
YWCA of San Antonio	31,299	31,299	31,299	0
Healthy Families San Antonio- Parent Educ.	0	0	0	45,506
San Antonio Urban Ministries	0	55,000 *	55,000 *	0
Jewish Community Center	0	21,000 *	21,000 *	0
YMCA of SA & the Hill Country	29,733	29,733	29,733	0
Total Early Education Enrichment	**$827,514**	**$923,514**	**$923,514**	**$883,391**
Youth Development				
University of Texas at SA	$0	$9,000 *	$9,000 *	$40,500
Boys Town of San Antonio	55,894	55,894	55,894	55,894
Boys & Girl Clubs of SA	52,345	52,345	52,345	58,500
San Antonio Zoo	450,168	450,168	450,168	450,168
YWCA of San Antonio- Teen Volunteer	44,780	44,780	44,780	44,780
Communities In Schools of SA	0	0	0	89,027
Healy-Murphy Center, Inc	401,095	401,095	401,095	415,500
Big Brothers Big Sisters	20,836	20,836	20,836	24,000
Presa Community Center	43,488	43,488	43,488	49,000
Ella Austin Community Center	171,329	171,329	171,329	171,329
Family Services Assoc. of SA	34,245	34,245	34,245	0
Good Samaritan Center	50,565	50,565	50,565	50,565
Roy Maas' Youth Alternatives	97,735	97,735	97,735	27,450
Total Youth Development	**$1,422,480**	**$1,431,480**	**$1,431,480**	**$1,476,713**

GENERAL FUND DELEGATE AGENCY
FY 1999-2000

SERVICE CATEGORIES

	Actual FY 1997-1998	Revised Budget FY 1998-1999	Estimated FY 1998-1999	Adopted FY 1999-2000
Safety-Net Services				
Family Violence Prevention	$52,086	$52,086	$52,086	$52,086
El Centro del Barrio	99,775	99,775	99,775	99,775
Any Baby Can of San Antonio	41,191	41,191	41,191	50,673
Respite Care of San Antonio	26,909	26,909	26,909	26,909
Catholic Charities	39,806	39,806	39,806	39,806
Center for Health Care Services	177,959	177,959	177,959	0
OASIS	15,230	15,230	15,230	15,230
El Centro del Barrio-Act. for the Frail & Elderly	49,472	49,472	49,472	49,472
Senior Community Services -RSVP	48,547	48,547	48,547	48,547
Helping Hands Lifeline Found	28,755	28,755	28,755	30,000
Senior Community Services - FGP	27,506	27,506	27,506	27,506
Jewish Community Center	0	27,000 *	27,000 *	0
Christian Senior Services	0	32,000 *	32,000 *	0
Patrician Movement - Emergency Services	100,000	100,000	100,000	140,000
Guadalupe Community Center	17,317	17,317	17,317	7,317
Ella Austin Community Center	79,751	79,751	79,751	79,751
Total Safety-Net Services	**$804,304**	**$863,304**	**$863,304**	**$667,072**
Other				
San Antonio Development Agency	$4,336	$4,336	$4,336	$4,336
Neighborhood Housing-Eastside	186,969	186,969	186,969	186,969
Avenida Guadalupe Assoc. Community Dev.	107,713	107,713	107,713	107,713
Avenida Guadalupe Assoc.	35,483	35,483	35,483	35,483
Total Other	**$334,501**	**$334,501**	**$334,501**	**$334,501**
FY 1998/1999 Agencies Not Applying for FY 1999/2000 Funds				
Children's Magik Theater	$0	$50,000 *	$50,000 *	$0
Downtown Youth Center	0	50,000 *	50,000 *	0
PEEIP	44,273	44,273	44,273	0
Total FY 98/99 Agencies not Applying	**$44,273**	**$144,273**	**$144,273**	**$0**
Total Budget Amount	**$4,467,746**	**$5,042,746**	**$5,042,746**	**$5,517,746**
Less Council One-time Allocation	**0**	**575,000**	**575,000**	**0**
TOTAL	**$4,467,746**	**$4,467,746**	**$4,467,746**	**$5,517,746**

* New Agency solely funded by One-time Council Allocations (Project Learn to Read, $31,000; Downtown Youth Center, $50,000; Wesley Center, $20,000; San Antonio Urban Ministries, $55,000; Jewish Community Center, $21,000; Jewish Comm. Center Senior Prog. $27,000; Christian Senior Services, $32,000; Children's Magik Theater $50,000; and UTSA PREP program, $9,000)

** Agency funded with both recurring and one-time Council Allocation (Project Quest one-time $115,000; City Year one-time $165,000)

DELEGATE AGENCY

AGENCY TITLE: **ANY BABY CAN**

PROGRAM DESCRIPTION

The program provides short-term crisis intervention services and direct assistance to families with infants or children ages birth to 12 years who are either medically fragile, chronically ill, developmentally delayed, or disabled. The program provides case management to ensure that clients' needs are met directly or by referrals to appropriate agencies in securing early intervention assistance. Support services are coordinated by social services professional who help families access community resources to meet the special health care needs of their families.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$41,191	$41,191	$50,673
Total	$41,191	$41,191	$50,673

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Case Management Staff	6	2	2	2
Crisis Assistance Fund	$47,526	$61,787	$60,000	$62,122
Care giving Fund	$47,526	$36,228	N/A	N/A
Number of Family Friend Volunteers[1]	N/A	N/A	24	15
Output:				
Emergency Crisis Assistance	1,020	927	1,020	1,095
Family Friends Care giving	4,900	4,906	4,900	3,669
Efficiency:				
Cost of Crisis Assistance[1]	$58.82	$67.76	$58.82	$58.69
Cost of Family Friends[1]	$ 9.70	$ 7.50	N/A	N/A
Average number of care giving hours per family friend per month[1]	N/A	N/A	17	31
Effectiveness:				
% Clients Comprehensive Served	90%	96%	60%	63%
% Family Friend Satisfied	92%	100%	92%	100%
Unduplicated Clients	1,000	972	1,000	717

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: AVANCE - SAN ANTONIO, INC.
PARENT - CHILD/BASIC LITERACY & ADVANCED EDUCATION PROGRAM

PROGRAM DESCRIPTION

Avance Parent-Child is a bilingual community based program designed to enhance parenting skills among primarily low-income high risk families, with children 3 years and younger. Services provided to parents during the nine-month program include classes in parenting, toy making and community awareness. Children participate in age appropriate activities that stimulate their cognitive, social, emotional, and physical abilities. The Literacy component enhances parent-child education program by providing child care services through four Avance child care providers while parents attend literacy classroom hours at Avance centers conducted by Region XX instructors. Other supportive services include assistance in completing financial aid documents and attending one-to-one counseling sessions related to G.E.D. or college issues. Services are provided at Mirasol, Southside, and Lincoln Heights Courts.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - Parent Child/Basic Literacy	$307,929	$307,929	$314,901
CSBG	$ 96,000[1]	$ 96,000[1]	$ 96,000
CDBG - School Based Program	$ 15,000	$ 20,000	$ 20,000
Total	$418,929	$423,929	$430,901

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	28	23	23	22
Home visitors	4	4	2	2
Budget Program Services	$307,928	$266,826	$307,929	$223,148
Supportive Outreach Services	N/A	N/A	$ 64,542	$ 54,492
Output:				
Educational Classroom Hours	42,968	32,555	27,056	21,570
Home Visits	800	784	550	506
Summer Educational. Service.	8,800	8,002	7,725	0
Literacy Classroom Hours	6,285	4,657	6,285	4,643
Supportive Outreach Serv. Units	2,012	1,256	2,200	3,363
Efficiency:				
Cost/Educ. Classroom Hours-Mo.	$ 5.95	$6.58	$8.85	$10.35
Homevisits/Homevisitors[2]	22	22	30	32
Cost/Literacy Classroom	$ 48.99	$57.30	$48.99	$48.06
Cost/Supportive Services-Mo.	$153.05	$212.44	$29.34	$16.20
Effectiveness:				
% Parents Complete Curriculum.	80%	68%	75%	45%
% Parents Incr. Sum Awareness	85%	93%	85%	85%
% Parents Complete College[2]	80%	56%	75%	18%
% Parents Pass First GED test[2]	85%	69%	75%	55%
Unduplicated Clients	600	847	400	515

[1]CSBG funding is over three years.
[2]Overall average.

DELEGATE AGENCY

AGENCY TITLE: AVENIDA GUADALUPE ASSOCIATION

PROGRAM DESCRIPTION

The Avenida Guadalupe Association (AGA) is a 501(c)(3) incorporated in December 1979 to assist in the revitalization and attraction of neighborhood businesses to improve economic conditions and living standards of residents and merchants in the AGA neighborhood. Since 1979 the AGA has been given ground lease rights to three city properties: the El Progreso Community Center, three houses known as Artist Studios and the Plaza Guadalupe. The El Parian Market was constructed in 1991 and houses businesses that benefit the community (i.e. adult day care, girl and boy scout programs) and allows area entrepreneurs a chance to start their own business. In 1996 the AGA headed the way to build the San Jacinto Senior Housing Development which provides low income seniors with adequate and affordable housing. Over the past year the AGA has initiated a homebuyer counseling program which addresses all aspects of buying and owning a home. The AGA partnered with UTSA to develop a master plan that will set forth the AGA's goals to the year 2020. The AGA also organizes several cultural community events such as the Diez y Seis activities which are broadcast throughout the Southwest US.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$107,713	$107,713	$107,713
Total	$107,713	$107,713	$107,713

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
General Fund Budget	$ 107,713	$ 107,713	$ 107,713	$ 107,713
Output:				
El Parian Occupancy	100%	92%	100%	100%
Artist Studio Occupancy	100%	66%	100%	66%
El Progreso Rentals	12	7	14	9
El Progreso Pro Bonos	5	2	5	7
Plaza Guadalupe Rentals	8	6	8	8
Plaza Guadalupe Pro Bonos	5	5	2	4
San Jacinto Occupancy	94%	96%	94%	94%
Housing Counseling Seminars	8	7	10	8
Percentage of Received Las Oficinas Monetary Requirements	90%	80%	90%	90%
Effectiveness:				
Percentage of Expense Recovery				
El Parian	110%	118%	125%	113%
Artist Studios	70%	94%	80%	41%
El Progreso	100%	129%*	110%	93%
Plaza Guadalupe	100%	88%	110%	95%
San Jacinto	110%	114%	115%	94%
Number of Citizens Attending Housing Counseling Courses	150	103	150	105

*No labor has been charged to this account

DELEGATE AGENCY

AGENCY TITLE: AVENIDA GUADALUPE
PLAZA GUADALUPE

PROGRAM DESCRIPTION

The Plaza Guadalupe is an open area community facility/amphitheater that has been the focal point of the Avenida Plaza neighborhood since being developed in 1984. The program ensures that the surrounding community and non-surrounding community has a safe and motivating area to hold public/private functions. At the same time, the program continues to promote the Plaza Guadalupe as a source of pride for the area and aid in the revitalization of the area. The Plaza is used by the community for a variety of events.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$0	$ 35,483	$ 35,483
General Fund - Parks	$143,196	$ 0	$ 0
General Fund - Housing Comm. (Comm. Imp.)	$ 0	$107,713	$107,713
Total	$143,196	$143,196	$143,196

	Contracted FY 1997-1998 *	Actual FY 1997-1998 *	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Amount Budgeted			$35,483	$29,288
Number of staff[1]			3	2.75
Output:				
Number of Events			15	11
Number of Pro Bono Events			6	6
Number of Days to Eradicate Graffiti[1]			2	1.56
Efficiency:				
Average # Business Days to Approve Rental Agreements			1.25	1.57
Effectiveness:				
% of rental agreements reviewed within 2 days.			95%	100%

*This program was transferred from Parks and Recreation to Community Initiatives in FY 98/99. There were no performance measures reported for FY 97/98.
[1]Overall average

DELEGATE AGENCY

AGENCY TITLE: **BIG BROTHERS AND SISTERS**

PROGRAM DESCRIPTION

The program fosters emotional stability and growth in children and youth, ages 7 to 17, who come primarily from single parent homes, by matching the youth with carefully screened adult volunteers to provide companionship and friendship through a positive adult role model that the child may not otherwise have in his or her life. Professional caseworker staff assess children, screen volunteers, establish relationships and provide ongoing support.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$20,836	$20,836	$24,000
Total	$20,836	$20,836	$24,000

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	6	6	8	6
Output:				
Number of Volunteer Hours	28,260	30,866	28,260	20,034
Number of Matches	400	465	400	411
Number of Training Hours	1,000	737	1,000	407
Efficiency:				
Cost of Volunteer Hours	$145,539	$158,961	$145,539	$103,174
Effectiveness:				
% Improved Social Compet.[1]	80%	93%	85%	90%
% Maintain/Improved Acad.[1]	80%	92%	85%	94%
Unduplicated Clients	650	674	650	395

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: **BOYS & GIRLS CLUB OF SAN ANTONIO**

PROGRAM DESCRIPTION

The program provides youth, ages 13 to 18, the opportunity to engage in diverse activities with adults, peers and family members. Program activities include, goal setting, structure educational enrichment, tutoring, technological skills development and job/career preparation.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$ 0	$52,345	$ 58,500
General Fund - Parks	52,345	0	0
CSBG	38,563	41,000	*
CDBG Public Service	0	0	352,500
CDBG Facilities	0	0	25,000
Total	$90,908	93,345	$436,000

	Contracted FY 1997-1998**	Actual FY 1997-1998**	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of staff			27	27
Output:				
Number of youth served			36,000	30,891
Number of computer lab hours			1,800	2,448
Number of collaborative youth projects			10	11
Efficiency:				
Cost per youth service unit			$26.78	$21.19
Average youth served per staff			188	219
Effectiveness:				
% of club member progressing			95%	98%
% of club members reflecting a letter grade improvement			60%	10%
Unduplicated Clients			2,000	1,828

*Final CSBG funding recommendations are pending.
**This program was transferred from Parks & Recreation to Community Initiatives in FY 98/99. There were no performance measures reported for FY 97/98.

DELEGATE AGENCY

AGENCY TITLE: BOYS TOWN OF SAN ANTONIO
YOUTH EMERGENCY SHELTER

PROGRAM DESCRIPTION

The program provides short-term emergency shelter to abused, neglected, dependent, homeless, and emotionally disturbed youth, ages 6 to 17. The City's Youth Service Division and the San Antonio Police Department refer clients to this program.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$ 55,894	$ 55,894	$ 55,894
DCI-Supportive Housing-HUD/3 Years	259,157	259,157	129,578
Total	$315,051	$315,051	$185,472

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	19	20[1]	19	22
Output:				
Bed Nights	1,016	963	1,016	587
Unduplicated Clients	76	77	76	46
Efficiency:				
Cost per Bed[1]	$55	$55	$55	$55
Effectiveness:				
% Clients Satisfied[1]	89%	86%	89%	66%
Unduplicated Clients	76	77	76	46

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: CATHOLIC CHARITIES, ARCHDIOCESE OF SAN ANTONIO, INC.
CITY EMERGENCY ASSISTANCE PROGRAM

PROGRAM DESCRIPTION

This agency operates an emergency assistance program that provides one-time financial assistance grants to pay utilities, and rent to eligible low-income families/individuals in a financial crisis and who reside within the San Antonio city limits. A minimum of 75% of the funds allocated to this contract is utilized for direct assistance payments for clients.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$39,806	$39,806	$39,806
Total	$39,806	$39,806	$39,806

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Budget Amount - Grants	$29,971	$31,611	$20,048	$14,968
Number of Staff - Interview Clients	2	2	2	2
Output:				
Grants (rent/utility)	400	456	401	215
Efficiency:				
Collaborative $ impact	$9,000	$12,880	$12,000	$13,341
Effectiveness:				
% Improved Households[1]	80%	84%	80%	56%
% Satisfied w/Case Management[1]	95%	96%	95%	70%
Unduplicated Clients	1,780	1,491	1,516	743

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: CENTER FOR HEALTH CARE SERVICES
PARENT AND CHILD EDUCATIONAL SERVICES (PACES)

PROGRAM DESCRIPTION

This program provides comprehensive services to children, under three years of age, who are visually or auditorially impaired, developmentally delayed, or have a diagnosed physical or mental condition resulting in developmental delay. This program assists the children in transitioning from their home into the public school system. These program services are provided to children in the San Antonio, East Central, Harlandale, Somerset, and Southside School Districts.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund	$ 177,959	$177,959	$ 0
Supportive Housing - HUD/3 Years	1,178,469*	*	*
Total	$1,356,428	$177,959	$ 0

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of PACES Staff	20	20	20	20
Number of General Fund Staff	5	5	5	5
Output:				
Number of comprehensive assess.	300	311	300	305
Current Enrollment	3,600	3,422	3,600	2,392
Number of Dismissals	252	298	260	234
Efficiency:				
Ratio: child to PACES team[1]	15	14	15	16
Effectiveness:				
% Parents who recommend Program to others	90%	95%[1]	90%	90%
Unduplicated Clients	500	567	500	603

[1]Overall average.
*$1,178,469 - total HUD allotment, to be disbursed in a 3 year period.

DELEGATE AGENCY

AGENCY TITLE: **CHILDREN'S MAGIK THEATRE CONSTRUCTION (DISCRETIONARY)**

PROGRAM DESCRIPTION

The program provides stage productions of classic children's literature, contemporary playwrights and authors for the benefit of exposing children from all social-economic backgrounds to the joys of performance, literacy and learning dramatizations. The one-time discretionary funds will be used for construction costs.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$ 0	$50,000	$ 0
Total	$ 0	$50,000	$ 0

This is a new program funded under one-time discretionary funds.
Program Transferred to Asset Management.

DELEGATE AGENCY

AGENCY TITLE: CHRISTIAN SENIOR SERVICES
SENIOR SUPPORT SERVICES
(DISCRETIONARY)

PROGRAM DESCRIPTION

The program provides supportive services to persons over the age of 60 in order to maintain the dignity and independence of the individuals, and to meet their special needs. Services funded will include meals on wheels to be delivered to the elderly at their homes.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI (Discretionary)	$ 0	$32,000	$ 0
Total	$ 0	$32,000	$ 0

This a new program funded under one-time discretionary funds.

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff			1	1
Output:				
Number of meals per year			9,577	1,683
Number of daily clients per month			40	21
Number of service days per year			238	106
Efficiency:				
Average cost per meal			$3.83	$3.83
Effectiveness:				
% of clients satisfied			90%	94.7%
Unduplicated Clients			480	27

Overall average.

DELEGATE AGENCY

AGENCY TITLE: CITY YEAR, INC.
CLOSING THE DIGITAL DIVIDE (DISCRETIONARY)

PROGRAM DESCRIPTION

The program provides computer skill training conducted by corps members to children at three elementary schools in the Palo Alto area. Additionally, corps members provide evening computer technology education to adults at Palo Alto College.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI (Discretionary: Digital)	$ 0	$ 65,000	$ 0
General Fund - DCI (Discretionary: Environmental)	0	100,000	0
General Fund - DCI: Youth Be Safe!	34,672	34,672	0
General Fund - DCI: Enpowerment 2000*	0	0	106,067*
CDBG	35,000	0	70,000
CSBG	50,000	0	0
Total	$119,672	$199,672	$176,067

This is a new program funded under one-time discretionary funds.

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff			9	9
Number of Corps. Members			9	8
Output:				
Number of Computer Training Hours			1,000	500
Number of visitor Web page hits			2,000	3,302
Efficiency:				
Cost per computer training hour			$32.50	$58.50
Response rate per Internet request			36	0
				0
Effectiveness:				
% of participants with improved computer skills			85%	100%
Unduplicated Clients			300	500

Overall average.
*In partnership with Project Learn to Read

DELEGATE AGENCY

AGENCY TITLE: CITY YEAR, INC.
ENVIRONMENTAL EDUCATION AND STEWARDSHIP
(DISCRETIONARY)

PROGRAM DESCRIPTION

The program provides outdoor, hands-on environmental education by corps members to area school children at four San Antonio parks. Activities include interactive outdoor classroom sessions, hikes, and conservation and preservation of nature and its natural resources.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI (Discretionary: Environmental)	$ 0	$100,000	$ 0
General Fund - DCI (Discretionary: Digital)	0	65,000	0
General Fund DCI: Youth Be Safe!	34,672	34,672	0
General Fund DCI: Enpowerment 2000*	0	0	106,067*
CDBG	35,000	0	70,000
CSBG	50,000	0	0
Total	$119,672	$199,672	$176,067

This is a new program funded under one-time discretionary funds.

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of staff delivering services			9	9
Number of Corp. Members			11	10
Output:				
Number of environmental awareness acts			350	95
Number of city park miles restored			9.5	8.55
Efficiency:				
Cost per environmental awareness act			$142.86	$421.05
Notify participating students			36	36
Effectiveness:				
% of youth improved knowledge[1]			80%	90%
Unduplicated Clients			4,000	1,425

[1]Overall average.
*In partnership with Project Learn to Read.

DELEGATE AGENCY

AGENCY TITLE: CITY YEAR SAN ANTONIO
YOUTH: BE SAFE!

PROGRAM DESCRIPTION

The program provides domestic and dating violence education by presenting basic domestic violence facts, personal safety and behavioral characteristics of domestic violence to middle and high school students. The services are provided through The Battered Women's Shelter of Bexar County and seven City Year San Antonio Corps members ages 17-24. Corp members are paid a stipend while providing these services.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$ 34,672	$ 34,672	$ 0
General Fund - DCI (Discretionary: Environmental)	0	100,000	0
General Fund - DCI (Discretionary: Digital	0	65,000	0
General Fund - Empowerment 2000*	0	0	106,067
CSBG	50,000	0	0
CDBG	35,000	0	70,000
Total	$119,672	$199,672	$176,067

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Inputs:				
Admin. Staff	5	5	6	4
Number of Corp Members	7	7	6	6
Budget Program Services	$34,672	$14,068	$34,672	$5,791
Outputs:				
Dom. Viol. Worksps.	80	73	80	115
Special Events	16	20	16	19
Children's Act. Units	200	161	1,100	1,158
Efficiencies:				
Cost per Children's Activity Units	$81.00	$87.38	$15.78	$22.65
Ratio of School Students per Corp. Team[1]	22	41	47	97
Effectiveness:				
% of Youth Achieved Dom. Viol. Awareness[1]	80%	75%	80%	83%
Unduplicated Clients	820	830	1,400	1,585

[1]Overall average.
*In partnership with Project Learn to Read.

DELEGATE AGENCY

AGENCY TITLE: **COMMUNITIES IN SCHOOLS STAY IN SCHOOL PROGRAM**

PROGRAM DESCRIPTION

This program focuses prevention of delinquency in high school students who are at risk of dropping out of school. The program provides comprehensive services including mentoring and the 6 CIS program components: counseling and supportive guidance; health and human service referrals; parent and family involvement; education enhancement; enrichment activities; and career awareness and pre-employment counseling. Stay in School reinforces the work of the San Antonio Education Partnership in Sam Houston and Memorial High Schools.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$ 0	$ 0	$89,027
Total	$ 0	$ 0	$89,027

This is a newly funded program.

DELEGATE AGENCY

AGENCY TITLE: DOWNTOWN YOUTH CENTER
EQUIPMENT/CONSTRUCTION (DISCRETIONARY)

PROGRAM DESCRIPTION

The one-time discretionary grant will be used to renovate a 12,783 square foot building at 1215 W. Poplar. The renovated building will become the permanent site of the Downtown Youth Center. Renovation will include installation of HVAC; installation of handicap accessible restrooms and kitchen; installation of proper insulation and lighting; and renovation of education and game rooms.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI (Discretionary)	$ 0	$50,000	$ 0
Total	$ 0	$50,000	$ 0

This is a new program funded under one-time discretionary funds.

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Contractors			3	*Not reported
Output:				
Number of days to complete project			45	*Not reported
Efficiency:				
Progress adjuring to schedule				*Not reported
Effectiveness:				
% of project completed by the end of the contract period			100%	*Not reported
% of Board of Trustees satisfied			100%	*Not reported
Unduplicated Clients			N/A	N/A

***New Building construction has not started yet, will report as soon as construction starts.**

DELEGATE AGENCY

AGENCY TITLE: EL CENTRO DEL BARRIO
ACTIVITY CENTER FOR THE FRAIL AND ELDERLY

PROGRAM DESCRIPTION

This program provides a bilingual/bicultural elderly day care in which low-income elderly persons 60 years or older, who are physically and mentally frail or incapacitated engage in supervised socialization, recreation and educational activities that promote social and physical functioning and emotional well being. This program is located on the south side of San Antonio. The program is open Monday - Thursday.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - Frail & Elderly	$ 49,472	$ 49,472	$ 49,472
General Fund - CATS	99,775	99,775	99,775
CDBG - Revitalization/Economic Development	0	120,000	0
Total	$149,247	$269,247	$149,247

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Direct Service Staff	2	2	3	3
Output:				
Attendance Units	4,416	4,148	4,416	2,559
Meals	4,200	5,504	5,250	3,578
Activity Units	11,136	11,593	11,136	7,281
Health Screenings & Immunizations	336	372	336	305
Efficiency:				
Avg. # Clients Served, per day[1]	25	18	25	20
Effectiveness:				
% Clients/families indicating isolation/ pre-institute. Avoidance[1]	85%	98%	85%	100%
Unduplicated Clients	48	47	48	37

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: EL CENTRO DEL BARRIO
CHILD AND ADOLESCENT THERAPEUTIC COUNSELING (CATC)

PROGRAM DESCRIPTION

This program provides, clinical evaluations and therapeutic services to low-income children and adolescents, ages 3 to 17, and their families, who are experiencing emotional and mental health problems. A team of professional mental health staff provide bicultural/bilingual individual and group counseling services and work to alleviate the emotional problems of these clients.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - CATC	$ 99,775	$ 99,775	$ 99,775
General Fund - Frail & Elderly	$ 49,472	$ 49,472	$ 49,472
CDBG - Revitalization/Economic Development	$ 0	$120,000	$ 0
Total	$149,247	$269,247	$149,247

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	7	7	8	7
Outputs:				
Counseling Hours	3,840	3,760	3,840	2,241
Treatment Plans	500	451	500	309
Supportive Units	800	1,360	1,200	908
Efficiency:				
Avg. # Counseling Hours per Social Worker II[1]	80	110	80	78
Effectiveness:				
% Reflecting favorably on Quality of Care	85%	100%[1]	85%	93%
Unduplicated Clients	1,129	937	1,229	709

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: ELLA AUSTIN COMMUNITY CENTER
MEALS ON WHEELS

PROGRAM DESCRIPTION

This program provides a home delivered meal to low income, frail, homebound, elderly and disabled residents of San Antonio and Bexar County. A hot, nutritious meal is provided Monday through Friday at no cost to the client.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - Meals on Wheels	$ 79,751	$ 79,751	$ 79,751
General Fund - Youth	171,329	171,329	171,329
DCI - CSBG	103,258	0	0
DCI-CNP[1]	89,872	126,379	126,379
Total	$444,210	$377,459	$377,459

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	5	3	4	4
Amount Budgeted-home del. Meals (food cost only)	$79,751	$63,925	$79,751	$34,756
Output:				
Meals Delivered	16,566	13,941	16,182	10,187
Assessments	75	92	75	39
Seniors Enrolled[1]	64	61	64	160
Efficiency:				
Avg. Cost per Meal (food)[2]	$4.81	$4.59	$4.93	$4.73
Effectiveness:				
% Clients Satisfied[12]	85%	100%	80%	100%
Unduplicated Clients	75	86	75	67

[1]Includes program income.
[2]Overall average.

DELEGATE AGENCY

AGENCY TITLE: ELLA AUSTIN COMMUNITY CENTER
YOUTH AND FAMILY SERVICES

PROGRAM DESCRIPTION

This program enhances the positive growth of youth, ages 6-21 years, by promoting positive self-esteem and strengthening family relationships. The program educates and trains adolescents who are pregnant, and/or already have a small child, to become effective parents; to reduce the possibility of child neglect or abuse; to improve their decision making skills; to decrease further pregnancy; and to help adolescent parents attain their educational/vocational goals.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - Youth	$171,329	$171,329	$171,329
General Fund - Meals on Wheels	79,751	79,751	79,751
DCI - CSBG	103,258	0	0
DCI - CNP	89,872	126,379	126,379
Total	$444,210	$377,459	$377,459

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	6	4	6	6
Output:				
Counseling Hours	2,520	1,916	2,020	1,130
Educational Units	3,990	3,841	4,490	3,860
Case Assessments	350	299	300	69
Recreational Units	210	652	300	1,150
Efficiency:				
Coun. Hr/Case Worker[1]	70	63	56	63
Educational Units per Caseworker[1]	111	126	125	186
Recreational Units-Mo.[1]	19	65	N/A	N/A
Effectiveness:				
% Youth Maintain or Improve Academic Perf[1].	75%	91%	80%	94%
% Youth w/Reduct. In Prob. Behavior[1]	85%	76%	85%	85%
% Families/Aware. Of Cmnty. Rescs.[1]	85%	85%	85%	N/A
% Families Satisfied w/Program[1]	85%	90%	87%	100%
% In SEP w/Increase. Aware. of Community. Resources.	85%	92%	N/A	N/A
% in SEP & Families Satisfied w/Prog	85%	96%	80%	N/A
Unduplicated Clients	350	389	350	185

*The center is working with SAISD to get the information from a survey.
[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: **FAMILY SERVICE ASSOCIATION, INC. BEST OF TWO WORLDS**

PROGRAM DESCRIPTION

The program focuses on enhancing the sense of intergenerational connection by bringing youth and seniors in District 2 together on a semi-weekly basis. During this time the youth and seniors participate in activities such as journal writing, mutual tutoring, physical mobility, table games which reinforce cognitive learning, and arts and crafts. By building relationships through this intergenerational program, the elderly and youth can connect and share with each other values of their generation which can benefit the community.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI: Best of Two Worlds	$ 34,245	$ 34,245	$ 0
General Fund - DCI: Families & Schools	0	0	100,000
Total	$ 34,245	$ 34,245	$100,000

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1997-1998	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	2	2	4	3
Number of youth to be recruited	N/A	N/A	470	458
Number of seniors recruited	N/A	N/A	100	154
Number of youth participants	N/A	N/A	720	300
Number of senior participants	N/A	N/A	360	305
Output:				
Number of training hours provided to youth	375	3,542	8,960	4,744
Number of seniors and youth recruited	138	814	570	612
Number of positive encounters between seniors and youth	1,380	511	720	516
Number of youth receiving monthly training	N/A	N/A	2,240	1,723
Efficiency:				
Avg. # of positive encounters per YAGA facilitator per month[1]	69	25.6	N/A	N/A
Avg. # of training hours per youth per month[1]	5	1.5	4	6
Effectiveness:				
% of youth showing increased socialskills[1]	80%	89%	80%	80%
% of senior and youth who indicated an increased sense of connectedness[1]	80%	77%	80%	80%
% of youth trained & participants			32%	80%
Unduplicated Clients	138	814	570	612

*This measurement is planned to appear in the September '99 monthly report activity to the CMR.
[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: FAMILY SERVICE ASSOCIAITON
FAMILIES AND SCHOOLS TOGETHER (FAST)

PROGRAM DESCRIPTION

The FAST Program provides families a safe environment to strengthen relationships and build support systems while establishing affiliation with their child's school.

This program supports the objectives of the Mayor's Agenda for children.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI - Best of Two Worlds	$34,245	$34,245	$ 0
General Fund - DCI: Family & Schools	0	0	100,000
Total	$34,245	$34,245	$100,000

This a newly funded program.

DELEGATE AGENCY

AGENCY TITLE: FAMILY VIOLENCE PREVENTION SERVICES, INC.
THE BATTERED WOMEN'S SHELTER OF BEXAR COUNTY

PROGRAM DESCRIPTION

This program provides temporary shelter, counseling and case management services to women and children who have been victims of physical, emotional, or sexual abuse.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$ 52,086	$ 52,086	$ 52,086
Emergency Shelter Grant - COSA	53,430	85,000	85,000
Supportive Housing - HUD	259,660	309,686	292,370
Total	$365,176	$446,772	$429,456

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	8	8	8	8
Number of Counselors	5	5	5	5
Number of Caseworkers	3	3	3	3
Budget for Program Services	$52,086	$52,086	$52,080	$34,720
Output:				
Shelter Bed Nights	17,200	18,832	18,288	11,722
Counseling Hours	1,960	2,554	2,500	1,467
Casework Hours	1,975	3,006	2,700	1,269
Efficiency:				
Shelter Bed Nights/Caseworkers[1]	478	523	508	515.92
Counseling Hours/Counselor[1]	33	43	42	37
Caseworker Hours/Caseworker[1]	55	84	75	56
Cost per Bed Night	$3.03	$2.77	$2.85	$2.96
Effectiveness:				
% Clients satisfied w/program services[1]	85%	88.08%	85%	92.6%
Unduplicated Clients	1,571	1,457	1,048	860

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: GOOD SAMARITAN CENTER
YOUTH-IN-COMMUNITY

PROGRAM DESCRIPTION

This program provides middle and high school age students, identified as gang members and/or at-risk of gang involvement, opportunities to explore alternatives to violence. Staff promote positive peer relations through mediation, counseling, recreational group activities, individual, family and group counseling, and enhancement of job skills through leadership training classes. Individuals are assigned caseworkers to facilitate communication with youth and their families to appropriate law enforcement agencies, welfare offices, and schools.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$50,565	$50,565	$50,565
CDBG - Facilities Improvements	N/A	30,000	0
Total	$50,565	$80,565	$50,565

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Budget Staff	9	9	9	9
Output:				
Counseling Hours	4,920	4,997	3,933	2,667
O.J.T. Hours	5,000	8,442	N/A	N/A
Recreational Hours	6,144	10,197	N/A	N/A
Advocacy Units	500	563	N/A	N/A
Number of sessions peace council	N/A	N/A	644	268
Number in Recreation/group activity/month	N/A	N/A	200	219
Number of youth in G.E.D./month	N/A	N/A	5	5
Number of recreation activity days	N/A	N/A	5,200	3,420
Efficiency:				
Avg. # Counseling Hours, per Worker, per month[1]	52	73	36	38
Avg. # Advoc. Units, per Worker, per month[1]	40	47	N/A	N/A
Effectiveness:				
% Clients w/mastery of Stability Survey [1]	80%	66%	N/A	N/A
% Clients Continuing non-criminal Behavior[1]	50%	43%	50%	50%
% Youth in creation/groups	N/A	N/A	85%	85%
% Youth not joining neighborhood agency's	N/A	N/A	75%	75%
Unduplicated Clients	200	200	200	225

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: **GUADALUPE COMMUNITY CENTER EMERGENCY ASSISTANCE PROGRAM**

PROGRAM DESCRIPTION

This agency operates an emergency assistance program that provides one-time financial assistance grants to pay utilities, rent and medical assistance to eligible low-income families/individuals in a financial crisis and who reside within the San Antonio city limits. A minimum of 75% of the funds allocated to this contract is utilized for direct assistance payments for clients.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$17,317	$17,317	$ 7,317
Project WARM	0	0	10,000
Total	$17,317	$17,317	$17,317

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Budget Amount - Grants	$13,715.44	$11,707	$13,442	$4,643
Number of Staff - Interview Clients	1	1	1	1
Output:				
Grants (rent/utility)	183	163	183	64
Efficiency:				
Collaborative $ impact	$12,000	$15,215	$12,996	$7,436
Effectiveness:				
% improved households[1]	55%	26%	55%	75%
% clients - target population w/ Improved QOL[1]	85%	57%	85%	75%
Unduplicated Clients	725	534	725	228

[1]Overall average.
QOL - Quality of Life

DELEGATE AGENCY

AGENCY TITLE: HEALTHY FAMILIES OF SAN ANTONIO
CHILD ABUSE PREVENTION SERVICES*

PROGRAM DESCRIPTION

This program offers two services: Family Support Services (FSS) works to strengthen school-age, teen parents and promote their infants' healthy child development. FSS promotes positive parent child interaction through regular home visits, parenting and child development education, support groups and case management. Safety Through Assertiveness Response (STAR) is a school-based personal safety program designed to teach anti-victimization skills to elementary school children who may be at risk for sexual exploitation, abuse or neglect.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$46,652	$46,652	$ 0
Total	$46,652	$46,652	$ 0

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff - FSS/TPC	3.25	3.25	4.25	4.25
Number of Volunteers - FSS	25	29[1]	25	29
Number of Volunteers - STAR	20	8[1]	24	29
Output:				
Direct Service Hours	2,000	3,444	2,300	2,580
Parent/Ed/Support Hours	510	532	510	512
Unduplicated Clients - FSS/TPC	200	304	200	218
STAR Sessions	215	225	215	141
Unduplicated Clients - STAR	8,282	7,481	7,785	6,115
Efficiency:				
Avg. # Direct Service Hours[1]	51	89	59	51
Avg. # Parent Ed/Supp. Hours[1]	13	14	13	19
Volunteers Cost Savings/FSS/TPC	$18,560	$14,316	$18,560	$23,900
Cost Savings from STAR Clients	$ 1,720	$ 1,800	$ 1,720	$ 1,160
Effectiveness:				
% of Parents Increased Post Quiz[1]	80%	88%	80%	96%
% Parents no Further Abuse[1]	90%	100%	90%	100%
% Sampling Know STAR[1]	85%	45%	85%	85%
Unduplicated Clients	8,482	7,785	8,982	6,741

[1]Overall average.
*This program has separated into two programs for FY 99/00.

DELEGATE AGENCY

AGENCY TITLE: HEALTHY FAMILIES SAN ANTONIO
PARENT EDUCATION PARTNERS (PEP)

PROGRAM DESCRIPTION

PEP is a community-based family strengthening and early childhood development program that promotes positive parenting skills and healthy child development through parent education. Classes focus on early childhood development and how to prevent injuries, child abuse, and abduction.

This program supports the objectives of the Mayor's Agenda for Children.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI: Child Abuse Prevention*	$46,652	$46,652	$ 0
General Fund - DCI: Teen Parent Connection	0	0	68,646
General Fund - DCI: PEP	0	0	45,506
General Fund - DCI: STAR	0	0	19,042
Total	$46,652	$46,652	$133,194

This is a newly funded program.

*This program separated into two programs, Teen Parent Connection and STAR.

DELEGATE AGENCY

AGENCY TITLE: HEALTHY FAMILIES SAN ANTONIO
TEEN PARENT CONNECTION

PROGRAM DESCRIPTION

Formerly Child Abuse Prevention Services, this is a peer support program that assists young, first-time mothers and their infants through personal intervention, support groups, and networking of community resources. Its primary objectives are to provide parent education and supportive services, prevent child abuse and neglect, and improve education and career goal orientation.

This program supports the objectives of the Mayor's Agenda for Children.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI: Child Abuse Prevention*	$46,652	$46,652	$ 0
General Fund - DCI: Teen Parent Connection	0	0	68,646
General Fund - DCI: PEP	0	0	45,506
General Fund - DCI: STAR	0	0	19,042
Total	$46,652	$46,652	$133,194

*This program was separated from Child Abuse Prevention Services.

DELEGATE AGENCY

AGENCY TITLE: HEALTHY FAMILIES SAN ANTONIO
SAFETY THROUGH ASSERTIVE RESPONSE
(STAR)

PROGRAM DESCRIPTION

Formerly Child Abuse Prevention Services, STAR is a personal safety program (city funded since 1985) designed to prevent child sexual abuse. Taught in elementary school classrooms at the request of the school counselor, STAR empowers children to respond assertively in potentially dangerous situations. This program was formerly funded in combination with the Teen Parent Connection Program.

This program supports the objectives of the Mayor's Agenda for Children.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI: Child Abuse Prevention*	$46,652	$46,652	$ 0
General Fund - DCI: Teen Parent	0	0	68,646
General Fund - DCI: PEP	0	0	45,506
General Fund - DCI: STAR	0	0	19,042
Total	$46,652	$46,652	$133,194

*This program was separated from Child Abuse Prevention Services.

DELEGATE AGENCY

AGENCY TITLE: HEALY - MURPHY CENTER YOUTH TRAINING PROJECT

PROGRAM DESCRIPTION

This program is designed to assist high school students, who have dropped out or are no longer accepted in the public school system, complete their graduation requirements. The program provides students with academic and/or vocational training to enable them to return to the public school system or to enter the labor market. The program targets high school non-graduates, ages 14 to 20, who are high-risk, pregnant, and inner-city residents.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$401,095	$401,095	$415,500
CDBG	30,000	0	0
Total	$431,095	$401,095	$415,000

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of program staff positions	19	19	19	20
Number of school calendar days			175	131
Output:				
Attendance Days	20,125	17,208	18,525	13,850
Diagnosis Tests	320	286	320	237
Nutrition Units	22,800	19,393	20,987	14,704
Counseling Hours	1,591	2,112	1,830	1,782
Successful Completions	170	174	170	100
Efficiency:				
Average Daily Attendance (students)	115	99[1]	98	106
Average monthly enrollment	N/A	N/A	155	155
Effectiveness:				
% Students continuing[2]	65%	77%[1]	N/A	N/A
% of students who are parenting/pregnant	N/A	N/A	53%	47%
% Child Dev./Parenting[3]	90%	99%[1]	90%	98%
% O.J.T. Students[4]	60%	76%[1]	60%	77%
% Graduates[5]	90%	96%[1]	90%	90%
Unduplicated Clients	375	354	375	277

[1]Overall average for the year.
[2]Continuing from previous year.
[3]Students 80% or more grades.
[4]Continuing 4 months or more.
[5]Graduates continuing education, entering military or full-time employment.

DELEGATE AGENCY

AGENCY TITLE: HELPING HANDS LIFELINE FOUNDATION
EMERGENCY ASSISTANCE PROGRAM

PROGRAM DESCRIPTION

This agency operates an emergency assistance program that provides one-time financial assistance grants to pay utilities, rent, medical and food assistance to eligible low-income families/individuals in a financial crisis and who reside within the San Antonio city limits. A minimum of 75% of the funds allocated to this contract is utilized for direct assistance payments for clients.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$28,755	$28,755	$30,000
Project WARM	0	0	10,000
Total	$28,755	$28,755	$40,000

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Budget Amount for Grants	$14,931	$13,372	$21,570	$12,926
Avg. number of Volunteer Staff[1]	14	16	16	14
Output:				
Emergency Grants	202	238	231	179
- Utility Grants	158	192		144
- Rent Grants	44	46		35
Food Units	1,893	2,530	2,000	1,715
# of Volunteer Hours	7,200	9,810	9,702	4,748
Efficiency:				
Cost Savings of Volunteer Hours	$37,080	$50,519	$67,914	$33,236
Collaborative $ Impact	$ 5,435	$ 981	$ 5,435	$ 620
Effectiveness:				
% Clients w/Improved Households	85%	79%	85%	74%
% Clients indicating good Case Management	85%	95%	85%	100%
Unduplicated Clients	3,000	2,291	2,000	1,668

DELEGATE AGENCY

AGENCY TITLE: HOUSE OF NEIGHBORLY SERVICES OF SAN ANTONIO
CHILDREN'S PROGRAM

PROGRAM DESCRIPTION

The Children's program of the House of Neighborly Service supports academic achievement and English proficiency, enhances cultural awareness, and teaches the value of teamwork, self-discipline, sportsmanship, and work ethics.

This program supports the objectives of the Mayor's Agenda for Children.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$ 0	$ 0	$25,000
Total	$ 0	$ 0	$25,000

This is a newly funded program.

DELEGATE AGENCY

AGENCY TITLE: JEWISH COMMUNITY CENTER
ELDERLY PROGRAMS (DISCRETIONARY)

PROGRAM DESCRIPTION

This program is designed to help senior adults maintain or increase their participation in social, recreational, physical, cultural and nutritional activities that counter all effects of isolation.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI - (Discretionary: Elderly)	$ 0	$27,000	$ 0
General Fund - DCI - (Discretionary: Youth)	0	21,000	0
Total	$ 0	$48,000	$ 0

This a new program funded under one-time discretionary funds.

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of staff			3	4
Output:				
Number of participants			698	698
Number of service days			28	28
Number of attendant units			9,000	17,362
Number of activities per month			96	120
Number of meals served per month			2,100	1,970
Efficiency:				
Average number of attendance units per month			750	2,170
Average of meals served per moth			175	246
Effectiveness:				
% of seniors satisfied			85%	*
Unduplicated Clients			2,435	1,678

*Awaiting completion of survey.
Overall average.

DELEGATE AGENCY

AGENCY TITLE: JEWISH COMMUNITY CENTER
YOUTH/CHILDREN PROGRAMS (DISCRETIONARY)

PROGRAM DESCRIPTION

The program provides youth and children opportunities to develop positive self-esteem, problem solving, and negotiation skills, and maximizing their potential for physical development. Young children will also achieve growth in their educational development.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI - (Discretionary: Youth)	$ 0	$21,000	$ 0
General Fund - DCI - (Discretionary: Elderly)	0	27,000	0
Total	$ 0	$48,000	$ 0

This a new program funded under one-time discretionary funds.

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff			2	2
Output:				
Number of programs available[1]			21	43
Number of youth scholarships[1]			50	50
Number of transportation units			3,792	2,732
Number of units			17,472	10,852
Efficiency:				
Average number of youth attending per month			200	158
Average number of program units per youth			7.28	8.59
Average program cost per youth			$105	$139
Effectiveness:				
%of parents who feel youth has developed			85%	89%
% young children developing self help skills			95%	95%
% of youth who developed skills			90%	96%
Unduplicated Clients			200	158

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: JOVEN
SAFE HAVEN

PROGRAM DESCRIPTION

This program provides comprehensive case management to youth and their families in order to minimize the youth drop out rate and drug use and offer positive alternatives. JOVEN offers an after school program that not only serves as a safe haven but creates a vision for the future by providing educational support services for at risk children within our community. Tutoring sessions, art classes, athletic team competition, computer training, life skills classes, alternative recreation, anger management and counseling sessions. Leadership and character development are integrated within the program to encourage the child's creation of a vision for their complete social, emotional and intellectual development.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$ 49,581	$49,581	$49,581
CDBG - Public Service	60,000	45,000	30,000
Total	$109,581	$94,581	$79,581

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	8	8	9	11
Number of Case Workers	7	7	9	11
Number of Budget Program Services	$191,916	$191,196	$49,581	$27,114
Output:				
Home Visits	2,500	2,313	N/A	N/A
Education Service Meetings	3,776	3,096	N/A	N/A
Mentoring Contacts	6,000	6,250	N/A	N/A
Number of one hour Psycho-Educational Services	N/A	N/A	2,160	5,074
Number of direct service contacts	N/A	N/A	11,880	19,981
Efficiency:				
Cost per Program Services[1]	$36.76	$29.33	$75.58	$75.83
Avg. No. Of Home Visits[1]	29.76	25.64	N/A	N/A
Avg. Service units per case staff			1,697	1,354
Effectiveness:				
% of Youth Attain Education[1]	80%	78%	80%	72%
% of Youth Avoid JJS[1]	80%	87%	80%	56%
% of youth who improve school attendance	N/A	N/A	70%	72%
% of you who improve behavior	N/A	N/A	70%	86%
Unduplicated Clients	570	712	656	587

[1]Overall average.
JJS: Juvenile Justice System

DELEGATE AGENCY

AGENCY TITLE: MEXICAN-AMERICAN UNITY COUNCIL
CHILD & FAMILY MENTAL HEALTH

PROGRAM DESCRIPTION

This program is a bilingual/bicultural mental health center that provides short-term therapy to children adolescents and their families who are experiencing psychological family and social adaptation problems. The services provided include counseling, psychiatric consultations, clinical assessments, medical screenings/follow-ups, and supportive services.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - Child & Family	$219,935	$219,935	$219,935
General Fund - La Escuela de las Americas	142,385	142,385	0
Total	$362,320	$362,320	$219,935

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	11	11	10	11
Number of Consultants	3	3	3	3
Number of Volunteers	5	11	10	12
Budget for Program Services	$219,935	$170,034	$219,935	$123,121
Output:				
Mental Health Hours	6,100	6,131	6,100	4,490
Psychiatric Evaluations	85	49	250	186
Supportive Services	1,080	941	1,080	810
Volunteer Hours	2,250	2,542	2,250	1,879
Efficiency:				
Cost per Mental Health Hour [1]	$ 36.05	$ 35.87	$ 36.05	$ 27.42
- Mo. Comparison	$ 87.50	$ 87.50	$ 92.50	$ 92.50
Cost Savings Volunteer Services	$22,500	$25,420	$22,500	$18,790
Effectiveness:				
% Clients satisfied w/Program[1]	80%	98.94%	90%	85.5%
Unduplicated Clients	595	691	600	575

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: MEXICAN-AMERICAN UNITY COUNCIL
LA ESCUELA DE LAS AMERICAS

PROGRAM DESCRIPTION

La Escuela de las Americas, a Charter School, will integrate cultural family values, capitalize on the individual child's unique promise by providing an educationally sound curriculum that has been approved by the Texas Education Agency. Students will develop competence, confidence, and compassion while understanding their environment and their relevance in it. La Escuela is committed to: (1) Achieving excellence in meeting the needs of each student by providing a solid foundation in which the welfare and needs of each child is considered a first priority. (2) Providing a positive learning environment, in partnership with parents, students, teachers and community that enables our students to become responsible involved citizens with a commitment to lifelong learning.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - La Escuela de las Americas	$142,385	$142,385	$ 0
General Fund - Child & Family	219,935	219,935	219,935
Total	$362,320	$362,320	$219,935

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	7	7	4	4
Number of Slots	24	24	75	65
Number of Budget Program Services	$142,385	$142,385	$142,385	$94,920
Output:				
Enrollment Days	5,600	5,128	13,500	9,706
Case Assessments/Updates	230	483	N/A	N/A
Parents Attending Seminars	144	102	N/A	N/A
Pre & Post Development Test	N/A	N/A	250	72
Parent Education Training	N/A	N/A	300	211
Efficiency:				
Cost per day per child served	$25.43	$27.77	$10.55	$9.78
Daily Classroom Ratio #1[1]	N/A	N/A	18	15
Daily Classroom Ratio #2[1]	N/A	N/A	18	15
Effectiveness:				
% Children achieve ¾ goal after 6 mos.[1]	90%	50%	N/A	N/A
% Parents satisfied w/program services[1]	95%	49%	95%	95%
% of children that master TEA curriculum.[1]	N/A	N/A	93%	74%
Unduplicated Clients	90	49	75	100

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: **NEIGHBORHOOD HOUSING - EASTSIDE**

PROGRAM DESCRIPTION

The Neighborhood Housing - Eastside provides administrative support to the Neighborhood Housing Services for the implementation and management of HOME (CHDO) funded First-Time Homebuyer's Programs with districts 1-7. The program is the continuation of on-going revitalization on a block by block basis. Block groups selected for this program are chosen according to level of severity. This program insures that the surrounding community and non-surrounding community has a safe and motivating area to hold public/private functions. Activities include acquisition of only those properties determined severely substandard and infeasible for rehabilitation, relocation, demolition, and disposition or substantial rehabilitation/reconstruction.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$186,969	$186,969	$186,969
Total	$186,969	$186,969	$186,969

DELEGATE AGENCY

AGENCY TITLE: OASIS
OLDER ADULT SERVICES & INFORMATION SYSTEM

PROGRAM DESCRIPTION

OASIS provides services to older adults by offering programs in the arts, humanities, wellness and volunteer services. Older adults can continue their personal growth and service to the community. OASIS also services an intergenerational tutoring component that provides tutoring to children, grades one through three, to improve reading skills. OASIS membership is free to anyone 55+ years of age.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$15,230	$15,230	$15,230
Total	$15,230	$15,230	$15,230

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Instructors	600	675	600	445
Number of volunteers	1,325	1,605	1,500	1,652
Output:				
Volunteer Hours	15,500	17,240	17,000	18,756
OASIS Classes/Event Enrollment	34,000	34,486	35,000	24,343
Intergenerational Tutor Students	180	181	N/A	N/A
Efficiency:				
Cost Savings of Volunteer Services	$79,825	$88,786	$87,550	$96,594
Effectiveness:				
% Elderly satisfied with Program Services	90%	95%	90%	92%
Unduplicated Clients	8,500	8,623	9,500	8,983

DELEGATE AGENCY

AGENCY TITLE: PARENT EDUCATION EARLY INTERVENTION PROGRAM (P.E.E.I.P)

PROGRAM DESCRIPTION

This program provides intervention and therapeutic services to developmentally delayed children under three years of age and to their families. Supportive services to parents include family counseling, case management, group parent meetings, information regarding community services and assistance in transitioning their children into the public school system. Family involvement is promoted in all aspects of services and provided in the context of child's daily routine.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$44,273	$44,273	$ 0
Total	$44,273	$44,273	$ 0

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of EIS staff	13	15	16	15
Number of General Fund staff	1	1		
Output:				
# of initial assessments	240	303	240	175
# of program dismissals	180	256	180	442
# of children enrolled	2,460	3,069	3,180	1,910
Efficiency:				
Ratio of children:staff[1]	15	17	16.5	18
Effectiveness:				
% parents who recommend.	90%	100%[1]	90%	97%[1]
Unduplicated Clients	480	999	480	720

[1]Overall average.
Program closed **5/99.**

DELEGATE AGENCY

AGENCY TITLE: PRESA COMMUNITY SERVICE CENTER
PREVENTION OF DELINQUENCY/SUBSTANCE ABUSE

PROGRAM DESCRIPTION

This program provides supervised recreational and counseling activities for community youth, ages 6 to 16, for the purpose of preventing delinquency and substance abuse. Activity areas are age specific and focus on building a positive self-image as well as enhancing social, educational, physical, and mental development. The program also seeks to promote self-worth and high standards of citizenship. Youth are from low and moderate-income families who live immediately south if the downtown area.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$ 43,488	$ 43,488	$ 49,000
DCI - CNP	639,708	273,849	273,849
CDBG	639,708	273,849	32,000
Total	$683,196	$317,337	$354,849

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	5	5	5	3
Outputs:				
Counseling Hours	1,800	1,855	1,800	1,183
Educational Units	1,950	1,547	1,740	1,043
Attendance Units	13,800	13,766	13,800	5,809
Efficiencies:				
Ratio of Client to Supervisor	24:1	23:1	N/A	N/A
Average # Counseling[1]	30	45	36	34.75
Average # Educational Units[2]	32.5	38	37	34.25
Effectiveness:				
% Clients/Parents satisfied	85%	100%	85%	100%
% of youth who maintain a "C" average or better	N/A	N/A	70%	82%
Unduplicated Clients	536	512	536	239

[1] Overall average.
[2] Includes program income.

DELEGATE AGENCY

AGENCY TITLE: **PROJECT LEARN TO READ/CITY YEAR EMPOWERMENT 2000**

PROGRAM DESCRIPTION

Project Learn to Read and City Year received $196,000 in FY 98/99 from Council one-time discretionary funds. Empowerment 2000 will bring together City Year corps members and Project Learn to Read clients to provide services that will include citizenship, life-skills, job-skills and informal practice in listening, speaking, reading and writing. Of the 952 clients served by Project Learn to Read, City Year youth volunteers will directly tutor 250 during a 10-month period. The program seeks to improve the ability of the program participants to function in their homes, communities, and/or place or work while increasing the public awareness of adult literacy issues. Although both agencies have been funded previously, this is the first year of the Empowerment 2000 project.

This program supports the objectives of the Better Jobs Initiative.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI: (Discretionary)	$ 0	$ 31,000	$ 0
General Fund - DCI: (Discretionary)	0	0	50,000
General Fund - DCI: Empowerment 2000*	0	0	106,067
CDBG	35,0000	0	70,000
CSBG	70,0000	96,000	0
Total	$105,0000	$127,000	$226,067

This is a newly funded program.

*In partnership with City Year, Inc.

DELEGATE AGENCY

AGENCY TITLE: **PROJECT LEARN TO READ/CITY YEAR EMPOWERMENT 2000**

PROGRAM DESCRIPTION

Project Learn to Read and City Year received $196,000 in FY 1998/1999 and will receive $50,000 in FY 1999/2000. Empowerment 2000 will bring together City Year corps members and Project Learn to Read clients to provide services that will include citizenship, life-skills, job-skills and informal practice in listening, speaking, reading and writing. Of the 952 clients served by Project Learn to Read, City Year youth volunteers will directly tutor 250 during a 10-month period. The program seeks to improve the ability of the program participants to function in their homes, communities, and/or place or work while increasing the public awareness of adult literacy issues. Although both agencies have been funded previously, this is the first year of the Empowerment 2000 project.

This program supports the objectives of the Better Jobs Initiative.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI: (Discretionary)	$ 0	$ 31,000	$ 0
General Fund - DCI: (Discretionary)	0	0	50,000
General Fund - DCI: Empowerment 2000*	0	0	106,067
CDBG	35,0000	0	70,000
CSBG	70,0000	96,000	0
Total	$105,0000	$127,000	$226,067

This is a newly funded program.

*In partnership with City Year, Inc.

DELEGATE AGENCY

AGENCY TITLE: PROJECT LEARN TO READ OF SAN ANTONIO (DISCRETIONARY)

PROGRAM DESCRIPTION

This program provides instruction for the most difficult to teach, beginning-level adult readers. Students receive one-on-one and small group instruction from volunteer tutors for two hours, twice a week. Areas of study offered include Adult Basic Literacy, English as a Second Language (ESL), Transitional Spanish Literacy and transitional Pre-GED. The program offers classes from two sites which are conveniently located and easily accessed by public transportation.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI - (Discretionary)	$ 0	$ 31,000	$ 0
General Fund - DCI	0	0	50,000
General Fund - DCI: Empowerment 2000*	0	0	106,067*
CSBG	70,000	96,000	0
CDBG	35,000	0	70,000
Total	$105,000	$127,000	$226,067

This a new program funded under one-time discretionary funds.

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of program staff			1.1	1.1
Number of active volunteers[1]			12	40
Output:				
Number of clients served (duplicated)			1,560	1,115
Number of instructional hrs. provided			5,850	9,140
Number of volunteers trained			16	37
Number of volunteer hours donated			672	2,759
Efficiency:				
Average cost per student			$ 190	$ 125
Cost savings from volunteer hours			$10,080	$41,393
Effectiveness:				
% of students who advance .5 levels			65%	100%
Unduplicated Clients			163	280

[1]Overall average.
*In partnership with City Year, Inc.

AGENCY TITLE: PROJECT QUEST, INC.

PROGRAM DESCRIPTION

Project QUEST is a community-based workforce development program which demonstrates the social and economic benefits of long-term training for economically eligible applicants by providing them with skills required for long-term employment and higher incomes. Supportive services are provided to participants while they are in training. The project develops job placement agreements with local businesses and agencies prior to training participants for those jobs.

FUNDING SOURCES AND AMOUNTS

(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$1,000,000	$1,000,000	$2,000,000
General Fund - DCI (Discretionary: Child Care)	0	115,000	0
General Fund - DCI (Discretionary: Partnership)	0	45,000	0
CSBG	75,000	75,000	*
Project WARM	30,000	30,000	50,000
CDBG - Public Service	97,960	250,000	342,500
Supportive Housing	0	0	100,000
CCMS	0	350,000	350,000
Total	$1,202,960	$1,865,000	$2,842,500

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	19	18	19	19
Number of Counselors	6	5	6	6
Budget Program Services	$788,840	$616,995	$705,688	$258,563
Output:				
Job Placements	169	155	169	74
Program Completions	212	145	212	95
Salary Wage[1]	$8.00	$9.26	$8.50	$9.72
VIPs/Indiv. Counseling Sessions	3,900	2,792	3,900	2,268
Volunteer Hours	3,972	3,228	3,972	2,495
Efficiency:				
VIPs/Counselors Staff - Mo.[2]	54	44	54	47
Cost Savings Volunteer Services	$31,776	$25,824	$33,762	$21,208
Cost per client - Annual	$ 1,600	$ 1,623	$ 1,431	$ 1,431
Effectiveness:				
% of QUEST grads in related Job Training Jobs[2]	80%	92%	80%	95%
Unduplicated Clients	493	616	596	493

[1]Salary wage is the total average of wages for placement, 30, 60 and 90 day follow-up for May.
[2]Overall average.
*Final CSBG funding recommendations are pending.

DELEGATE AGENCY

AGENCY TITLE: PROJECT QUEST, INC.
CHILDCARE (DISCRETIONARY)

PROGRAM DESCRIPTION

The program provides child care assistance for enrolled participants.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$1,000,000	$1,000,000	$2,000,000
General Fund - DCI (Discretionary: Child Care)	0	115,000	0
General Fund - DCI (Discretionary: Partnership)	0	45,000	0
CSBG	75,000	75,000	0*
Project WARM	30,000	30,000	50,000
CDBG - Public Service	97,960	250,000	342,500
Supportive Housing	0	0	100,000
CCMS	0	350,000	350,000
Total	$1,202,960	$1,865,000	$2,842,500

This a new program funded under one-time discretionary funds.

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	N/A	N/A	9	
Amount matched for child care services	N/A	N/A	$115,000	$115,000
Amount budgeted for child care services	N/A	N/A	$304,750	$87,551.69
Output:				
Number of CCMS placements	N/A	N/A	91	113
Number of CCMS vendor child care centers QUEST Participants utilized	N/A	N/A	421	435
Efficiency:				
Collaborative dollar impact	N/A	N/A	$189,750	0
Effectiveness:				
% of QUEST children who are approved in CCMS	N/A	N/A	95%	100%
Unduplicated Clients	N/A	N/A	300	188

*Final CSBG funding recommendations are pending.

DELEGATE AGENCY

AGENCY TITLE: PROJECT QUEST
PARTNERSHIP / COUNCIL DISTRICT 6
(DISCRETIONARY)

PROGRAM DESCRIPTION

The program provides students who have graduated from San Antonio Education Partnership schools and may need assistance to pass Texas Academic Skills Program (TASP) test an opportunity to take a ten week program to assist in passing this test. This opportunity will allow students who pass the TASP to use scholarships funds to take classes for which they receive credit instead of using these funds for remedial classes.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$1,000,000	$1,000,000	$2,000,000
General Fund - DCI (Discretionary: Child Care)	0	115,000	0
General Fund - DCI (Discretionary: Partnership)	0	45,000	0
CSBG	75,000	75,000	0*
Project WARM	30,000	30,000	50,000
CDBG - Public Service	97,960	250,000	352,500
Supportive Housing	0	0	100,000
CCMS	0	350,000	350,000
Total	$1,202,960	$1,865,000	$2,852,500

This is a new program funded under one-time discretionary funds.

	Contracted FY 1997-1998 [1]	Actual FY 1997-1998 [1]	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Cost for tuition & books	N/A	N/A	$28,800	
Supportive Services Budget	N/A	N/A	$16,200	
Output:				
# of students referred by City Year	N/A	N/A	37	
# of SAEP graduates enrolled in TASP	N/A	N/A	48	
# of students in case management	N/A	N/A	85	
Efficiency:				
Avg. Cost per student in TASP	N/A	N/A	$600	
Avg. Supportive service cost	N/A	N/A	$191	
Effectiveness:				
% of City Year students enter employment	N/A	N/A	70%	
% of students completed TASP class	N/A	N/A	70%	
Unduplicated Clients	N/A	N/A	85	

Program services started in June 1999.
*Final CSBG funding recommendations are pending.

DELEGATE AGENCY

AGENCY TITLE: RESPITE CARE OF SAN ANTONIO, INC.
THE DAVIDSON RESPITE HOUSE

PROGRAM DESCRIPTION

The Davidson Respite House is an emergency shelter for disabled and homeless children. The house provides eleven beds and five-cribs restricted to serving children, ages 6 weeks and older, with disabilities, and homeless who cannot be sheltered in other house shelters of the city. Services include food, shelter, clothing, necessary medical supplies, equipment and appropriate or adaptive educational and recreational activities. The average length of stay is 30 days; however, it is not limited.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$26,909	$26,909	$ 26,909
CDBG - Public Service	0	50,000	100,000
Total	$26,909	$76,909	$126,909

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Caregiver Staff	9	9	9	9
Budget Program Services	$147,878	$147,878	$329,844	$219,896
Output:				
Shelter Bed Nights	1,000	942	1,500	867
Mother's Day Out Service Hours	7,000	8,715	8,000	6,602
Efficiency:				
Cost/Shelter Bed Nights[1]	$147.88	$157.15	$219.90	$253.63
Cost per Mother's Day Out Service[1]	$ 7.00	$ 5.62	$ 7.00	$ 5.66
Effectiveness:				
% Fam. Satisfied w/Shelter Services[1]	90%	90.30%	90%	100%
% of appropriate community referals[1]	N/A	N/A	65%	86%
Unduplicated Clients	100	101	120	82

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: ROY MAAS' YOUTH ALTERNATIVE, INC.
ALTERNATE SENTENCING

PROGRAM DESCRIPTION

The program provides temporary shelter and counseling for juveniles, ages 10 to 17, who have been taken into custody by the police for misdemeanor offences and for youth who are experiencing some type of major crisis. Referrals to this program are made by the City's Youth Service Division and the San Antonio Police Department.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$97,735	$97,735	$27,450
Total	$97,735	$97,735	$27,450

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	20	20[1]	19	18
Output:				
Bed Nights	1,777	1,808	1,777	1,082
Unduplicated Clients	200	186	190	138
Efficiency:				
Cost per Bed[1]	$55	$56	$55	$65
Effectiveness:				
% Client Satisfaction[1]	85%	90%	85%	90%
Unduplicated Clients	200	186	190	138

[1]Overall average .

DELEGATE AGENCY

AGENCY TITLE: SAN ANTONIO DEVELOPMENT AGENCY

PROGRAM DESCRIPTION

The program provides administrative support to the San Antonio Development Agency (SADA). The program provides staffing for the implementation and management of Fuderal Funds for first time homebuyers and owner-occupied rehabilitation activities. The San Antonio Development Agency ensures compliance with applicable local, State, and Federal regulations.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$4,336	$4,336	$4,336
Total	$4,336	$4,336	$4,336

DELEGATE AGENCY

AGENCY TITLE: SAN ANTONIO URBAN MINISTRIES
AFTER SCHOOL CARE PROGRAM
(DISCRETIONARY)

PROGRAM DESCRIPTION

The program provides affordable care for elementary children on the school campus throughout the city. Participants receive a snack, and participate in center based activities that meet the needs of the child.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI (Discretionary: Curriculum)	$ 0	$ 15,000	$ 0
General Fund - DCI (Discretionary: Child Care)	0	40,000	0
CDBG	180,680	150,000	110,000
CSBG	5,027	0	0
Total	$185,707	$205,000	$110,000

This a new program funded under one-time discretionary funds.

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of staff			4	3.6
Number of match			10,000	10,000
Output:				
Number of children served/month[1]			50	34
Number of children CCMS qualified[1]			37	33
Number of children CDBG qualified[1]			50	34
Efficiency:				
The ratio of children served			13:1	10:1
Grant Impact to Community			26,500	26,500
Effectiveness:				
% of families with improved quality of life			85%	0%[2]
% eligible CCMS children served			85%	100%
Unduplicated Clients			50	47

[1] Overall average.
[2] Family survey currently in process.

DELEGATE AGENCY

AGENCY TITLE: SAN ANTONIO URBAN MINISTRIES
AFTER SCHOOL KARE (ASK)/ Curriculum
(DISCRETIONARY)

PROGRAM DESCRIPTION

The program provides an opportunity to purchase items which will enhance the ASK curriculum in schools in District 8.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI (Discretionary: Curriculum)	$ 0	$ 15,000	$ 0
General Fund - DCI (Discretionary: Childcare)	0	40,000	0
CDGB	180,680	150,000	110,000
CSBG	5,027	0	0
Total	$185,707	$205,000	$110,000

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Amount Budget for Curriculum			$15,000	$10,125
Number of Staff			31	31
Output:				
Number of Curriculum Items Purchased			336	388
Number of Children Eligible for Curriculum			439	453
Efficiency:				
Ratio of Children per School			73	74
Effectiveness:				
% English Speaking Children Recognize Spanish Words			85%	85%
% Spanish Speaking Children Recognize English Words [1]			85%	85%
Unduplicated Clients			439	476

[1] Overall average.
This is a new program for the fiscal year.

DELEGATE AGENCY

AGENCY TITLE: **SAN ANTONIO ZOO**

PROGRAM DESCRIPTION

This program provides funding for the operation of the San Antonio Zoological Gardens under contract with the San Antonio Zoo.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$450,168	$450,168	$450,168
Total	$450,168	$450,168	$450,168

	Contracted FY 97-98	Actual FY 97-98	Contracted FY 98-99	8 Mo. Actual FY 1998/1999
Input:				
General Fund Budget	$450,168	$450,168	$450,168	$450,168

DELEGATE AGENCY

AGENCY TITLE: SENIOR COMMUNITY SERVICES, INC.
FOSTER GRANDPARENTS PROGRAM

PROGRAM DESCRIPTION

The Foster Grandparent Program recruits low income adults, 60 years or older, as direct care providers to provide individual attention and care to children who reside at the Children's Shelter of San Antonio during periods of family crisis. In addition, four Foster Grandparents assisted the Teen Day Care Center. The eight Foster Grandparents receive a modest stipend.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund			
- Foster Grandparent Program	$27,506	$27,506	$27,506
- RSVP Program	48,547	48,547	48,547
Total	$76,053	$76,053	$76,053

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of volunteers	8	7.7	6	5
Stipend budget	$20,462	$20,212	$21,298	$9,827
Output:				
Volunteer Service Hours	7,968	6,264	6,032	2,852
Service Days	2,004	1,642	2,004	713
Unduplicated Children	360	336	192	149
Training Hours	384	348	384	172
Efficiency:				
Average # of unduplicated children per grandparents[1]	3.75	3	2.0	4.80
Average # of volunteer hours per grandparent[1]	83	68	63	72.80
Effectiveness:				
% Grandparents indicate program has positive influence[1]	90%	100%	90%	100%
Unduplicated Clients	368	281	368	95

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: SENIOR COMMUNITY SERVICES, INC.
RETIRED SENIOR VOLUNTEER PROGRAM (R.S.V.P.)

PROGRAM DESCRIPTION

This program recruits and places retired persons, 55+ years, in San Antonio areas in volunteer assignments that address social and economic problems facing the City. RSVP provides over 3,000 volunteers per year to non-profit charitable or governmental agencies and groups. The direct service is beneficial and useful to both senior citizens and the organizations served.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - RSVP	$48,547	$48,547	$48,547
- Foster Grandparent Program	27,506	27,506	27,506
Total	$76,053	$76,053	$76,053

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Inputs:				
Budget for stipends	$9,115	$9,089	$9,115	$4,016
Number of work stations	240	256[1]	240	259
Number of volunteer enrollment	2,850	2,921[1]	2,850	3,086
Outputs:				
Volunteers recruited	3,456	3,469	3,500	3,407
Volunteer hours provided	700,000	827,947	700,000	454,569
Efficiencies:				
Average # of hours per volunteer[1]	28	34	28	31
Cost savings	$3,605,000	$4,257,058	$3,605,000	$2,341,030
Effectiveness:				
% of clients in target area recruited	90%	99%	90%	90%
% of volunteers resp. prog. provides meaningful role	85%	96%	85%	97%
Unduplicated Clients	3,468	3,469	3,500	3,407

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: THE PATRICIAN MOVEMENT
ADULT POPULATION CHEMICAL DEPENDENCY PROGRAM

PROGRAM DESCRIPTION

The program provides comprehensive detoxification services to include initial screenings, physical examinations, individualized detoxification treatment plans, individual and group sessions, family counseling, 24-hour monitoring and medication distribution, and client education. Services are provided to medically indigent adults by assisting clients to develop skills necessary to achieve and maintain a drug-free lifestyle through training, education, and/or employment, learning to identify the relationships between substance abuse and life problems. They gain knowledge of the medical, psychological and social consequences of substance abuse and the need for relapse prevention. The program is accredited by the joint Commission on Accreditation of Healthcare Organizations, and licensed by the Texas Commission on Alcohol and Drug Abuse.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$100,000	$100,000	$140,000
CDBG - Pubic Service	63,776	100,000	0
CDBG - Revitalization/Economic Development	20,000	0	0
98 ESG	0	52,890	0
HOPWA	0	35,770	35,000
Total	$183,776	$288,660	$175,000

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Budget Staff Positions	9	9	45	0
Amount Program Funds Utilized	$100,000		$100,000	0
Output:				
Bed Nights	5,475	4,559	4,050	0
Counseling Hours	5,400	3,095	4,000	0
Medical Units	138	332	N/A	0
Professional Consultations	120	139	N/A	0
Training Hours	15,840	13,688	12,000	0
Recreational Hours	2,880	2,660	N/A	0
Nutrition Units (Meals	16,425	13,734	N/A	0
Current Enrollment (at all times)	15	15	15	0
Efficiency: (Avg.)				
Ratio - Clients to Counseling Staff	15:2	15:2	15:2	0
Average Daily Cost - Bed Nights	$18.26	$9.73	$24.70	0
Effectiveness: (Avg.)				
% Clients Continuing in Program	80%	100%	N/A	0
% Clients w/Negative Drug Tests	80%	100%	N/A	0
% Clients w/Classes, Employed	80%	100%	N/A	0

[1]The program funds the program for the last 45 days of the contract.

DELEGATE AGENCY

AGENCY TITLE: UNIVERSITY OF TEXAS AT SAN ANTONIO
UTSA PREP PROGRAM (DISCRETIONARY)

PROGRAM DESCRIPTION

The UTSA Prefreshman Engineering Program (PREP) is an intense, mathematics-based, summer program conducted at some college and university campuses throughout the City of San Antonio. During the eight week summer academic enrichment program, efforts are directed towards the reinforcement of mathematics and college level topics not offered in high school or middle school. A major objective is to strength the participants' abstract reasoning skills and problem solving skills through this program. The program identifies high achieving middle and high school students with the potential to become scientists or engineers, and reinforces them in pursuit of these fields.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI (Discretionary)	$ 0	$9,000	$40,500
Total	$ 0	$9,000	$40,500

This is a new program funded under one-time discretionary funds.

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Amount budget for bus passes			$9,000	* not reported
Output:				
Number of VIA bus passes issued per month.			1,200	*not reported
Number of middle schools & high school students served by PREP			1,200	*not reported
Efficiency:				
Cost of each VIA bus pass			$7.50	*Not reported
Effectiveness:				
% increase between per test & past test scores			as noted	*not reported
% of successful completion			85%	*not reported
Unduplicated Clients			1,200	*not reported

DELEGATE AGENCY

AGENCY TITLE: WESLEY COMMUNITY CENTER
CHILDREN AND YOUTH OPPORTUNITIES (DISCRETIONARY)

PROGRAM DESCRIPTION

The program provides after school programs for young people ages 13 and above with a safe, nurturing and energetic environment. Activities for children and youth include homework assistance, self-esteem building and other recreational activities.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI (Discretionary)	$ 0	$20,000	$ 7,500
CDBG	0	0	35,000
CDBG Facilities	0	0	20,000
Total	$ 0	$20,000	$62,500

This is a new program funded under one-time discretionary funds.

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
# of Staff	N/A	N/A	3	2
# of slots	N/A	N/A	15	15
Budgeted Program Services	N/A	N/A	$20,000	$9,395
Output:				
# of enrollment days	N/A	N/A	3,915	1,708
#of extra-curricular activities	N/A	N/A	12	3
# of progress reports	N/A	N/A	60	28
Efficiency:				
Ratio: Children per care givers[1]	N/A	N/A	7	13
Cost per day per child served[1]	N/A	N/A	$5.11	$5.50
Effectiveness:				
% of children achieved grading report card[1]	N/A	N/A	80%	64%
% of parents satisfied w/services[1]	N/A	N/A	85%	89%
Unduplicated Clients	N/A	N/A	35	24

[1]Overall average.

DELEGATE AGENCY

AGENCY TITLE: YMCA
DAVIS SCOTT SITE

PROGRAM DESCRIPTION

The YMCA After-School Prime Time Day Care Program provides after-school care for children so that parents in the service area may be relieved of the problems of their children being unattended while they are working or in training. Prime Time is offered on-site at area elementary schools. The Summer Day Camp Program provides quality activities for youth during the summer months when school is not in session.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI	$ 0	$29,733	$ 0
General Fund - Parks	29,733	0	0
CDBG	29,733	0	1,077,000
Total	$29,733	$29,733	$1,077,000

	Contracted FY 1997-1998*	Actual FY 1997-1998*	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff			14	13
Number of Sites			5	4
Number of Active Volunteers			11	11
Output:				
Number of Volunteer Hours			6,738	2,015
Number of Children served per year			2,220	1,711
Number of program days per year			175	139
Efficiency:				
Cost savings per volunteer hrs.			$34,701	$22,046
Ratio of counselors per children			1:16	1:18
Ratio of volunteers to children			1:20	1:22
Effectiveness:				
% of parents feeling safe about children care			85%	85%
% of satisfied parents			85%	85%
% of children & parents pleased			85%	85%
Unduplicated Clients			250	304

This program was transferred from Parks & Recreation to Community Initiatives in FY 98/99. There were no performance measures reported in FY 97/98.

DELEGATE AGENCY

AGENCY TITLE: YWCA
AFTER-SCHOOL PROGRAM
(LAS PALMAS)

PROGRAM DESCRIPTION

The program provides quality care to youth ages 5-12, in a safe, supervised environment which enhances positive growth and development and enables low-income parents to maintain employment or training.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI - Teen Volunteer	$ 44,780	$ 44,780	$44,780
DCI-CNP	81,351	83,679	0
General Fund - Las Palmas - Parks	31,299	0	0
General Fund - Las Palmas - DCI	0	31,299	0
General Fund - DCI - Parents & Children	0	0	33,280
CSBG - Women Entrepreneurial	60,867	0	*
CDBG - Improvements	0	25,000	0
Total	$218,297	$184,758	$78,060

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of staff			9	9
Outputs:				
Number of counseling hours			2,280	3,110
Number of nutrition units			24,600	15,931
Number of enrolled			2,640	1,218
Number of program days			251	162
Number of attendance units			24,600	15,931
Efficiency:				
Avg. Number of attendance units[1]			108	98
Ratio of Youth:Staff			1:22	1:18
Effectiveness:				
% of parents satisfied			85%	96%
% of youth "C" average			85%	96%
Unduplicated Clients			220	230

[1]Overall average.
*This program was transferred from Parks and Recreation to Community Initiatives in FY 98/99. There were no performance measures reported for FY 97/98.

DELEGATE AGENCY

AGENCY TITLE: YWCA OF SAN ANTONIO
PARENTS AND CHILDREN TOGETHER

PROGRAM DESCRIPTION

The goal of the Parents and Children Together (PACT) program is to increase families' abilities to support healthy brain development in their children from birth to age three, by focusing on engaging parents or guardians holistically in developing the skills to foster their child's healthy intellectual, emotional and physical development.

This program supports the objectives of the Mayor's Agenda for Children.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI: Teen Volunteer	$44,780	$44,780	$44,780
DCI - CNP	81,351	83,679	0
General Fund - Las Palmas - Parks	31,299	0	0
General Fund - Las Palmas - DCI	0	31,299	0
General Fund - DCI: Parents & Children	0	0	33,280
CSBG - Women Entrepreneurial	60,867	0	0
CDBG - Improvements	0	25,000	0
Total	$46,652	$46,652	$78,060

This is a newly funded program.

DELEGATE AGENCY

AGENCY TITLE: YWCA
TEEN VOLUNTEER PROGRAM

PROGRAM DESCRIPTION

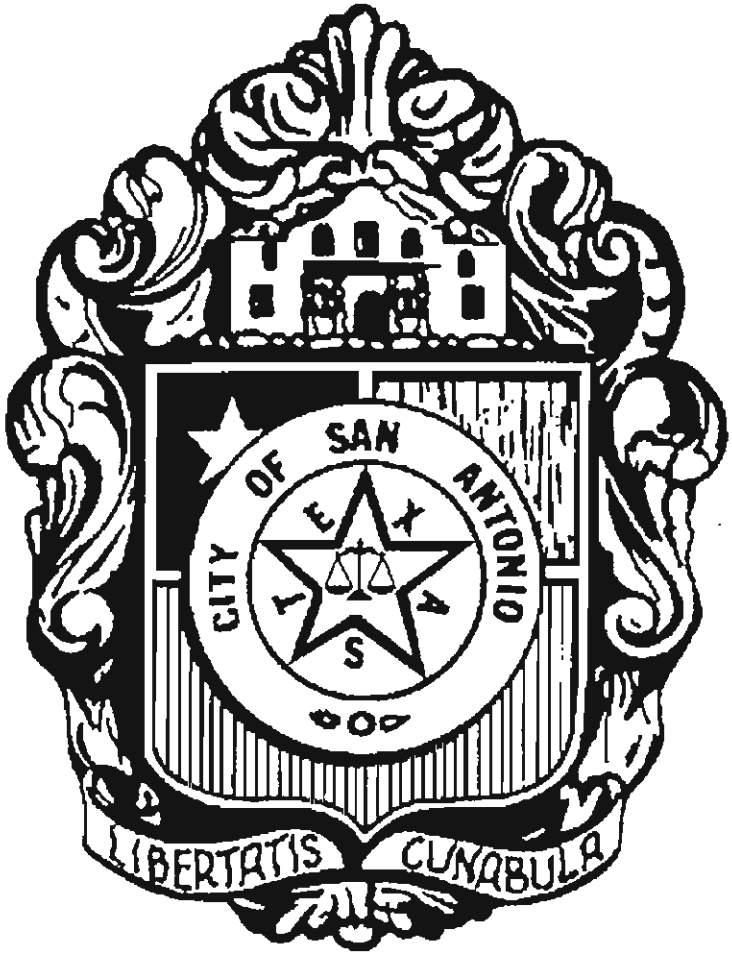
The programs serves teens ages 13 to 19, by providing pre-employment training and placement in different work environments. The program recruits and places teenage volunteers in profit and non-profit organizations in San Antonio. Specific training is provided to teen employer participants to help establish beneficial and productive placement.

FUNDING SOURCES AND AMOUNTS
(CITY SUPPORT ONLY)

	Actual 1997-1998	Authorized 1998-1999	Adopted 1999-2000
General Fund - DCI Teen Volunteer	$ 44,780	44,780	$44,780
DCI-CNP	81,351	83,679	0
General Fund - Las Palmas - Parks	31,299	0	0
General Fund - Las Palmas - DCI	0	31,299	0
General Fund - DCI - Parents & Children	0	0	33,780
CSBG - Women Entrepreneurial	60,867	0	*
CDBG - Improvements	0	25,000	0
Total	$218,297	$184,758	$78,560

	Contracted FY 1997-1998	Actual FY 1997-1998	Contracted FY 1998-1999	8 Mo. Actual FY 1998/1999
Input:				
Number of Staff	3	3	3	3
Output:				
Volunteer Hours	16,661	13,902	15,830	3,990.63
Placements	600	968	700	348
Training Hours	4,158	10,228	6,000	4,190
Efficiency:				
Average # of Volunteer Hours Core[1]	17	31	258	156.6
Average # of Volunteer Hours Special[1]	4	11	81	30
Cost savings	$85,804	$69,918	$81,524	$20,552
Effectiveness:				
% improved Communication[1]	75%	100%	85%	100%
% improved Goal Setting[1]	85%	100%	85%	100%
% improved Problem Solving[1]	85%	100%	85%	100%
Unduplicated Clients	425	300	425	172

[1]Overall average.
*Final CSBG funding recommendations are pending


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

COMMUNITY AND
VISITOR FACILITIES - TEXAS COMMISSION ON THE ARTS
CONTRIBUTION TO OTHER AGENCIES
ADOPTED BUDGET FY 1999-2000

	H/M ACTUAL 1997-1998	TCA ACTUAL 1997-1998	COMBINED ACTUAL 1997-1998	H/M REV. BUD. 1998-1999
COMMUNITY CULTURAL DEVELOPMENT				
Alamo City Men's Chorale	$3,415	$0	**$3,415**	$2,827
Arts San Antonio	87,036	6,334	**93,370**	70,682
Bexar County Detention Ministries, Inc.	8,330	0	8,330	0
Cactus Pear Music Festival	0	0	0	2,000
Centro Cultural Aztlan	66,640	4,517	**71,157**	65,970
Cloggers Showcase of San Antonio	3,526	802	**4,328**	0
Contemporary Arts for San Antonio	21,658	6,034	**27,692**	46,545
Davis-Scott YMCA/Hornsby Entertainment	0	0	0	1,885
Guadalupe Cultural Arts Center	438,644	15,945	**454,589**	412,455
Ile Bahia de San Antonio	5,692	848	**6,540**	6,482
India-Asia Association	2,264	1,257	**3,521**	0
Individual Artist Program	15,577	0	**15,577**	0
Jewish Community Center	9,806	1,283	**11,089**	2,827
Jump-Start Performance Company	43,981	9,484	**53,465**	49,006
Natyanjali Center for the Performing Arts	0	0	**0**	1,885
San Antonio Dance Umbrella	20,752	5,077	**25,829**	13,194
San Antonio Intl. Piano Competition	2,309	1,283	**3,592**	0
San Antonio Living History	1,443	802	**2,245**	2,245
San Antonio Metropolitan Ballet	7,195	1,060	**8,255**	3,770
San Antonio Museum of Art	302,684	10,808	313,492	296,046
Southwest School of Art & Craft	36,373	6,101	**42,474**	56,545
Symphony Society	419,387	12,116	**431,503**	476,969
Symphony Society Contractual	34,000	0	**34,000**	0
Texas Bach Choir	1,908	1,060	**2,968**	0
The Urban - 15 Group	14,918	1,841	**16,759**	16,965
Trinity Episcopal Church	2,717	1,283	**4,000**	2,827
Winters Chamber Orchestra	7,024	1,542	**8,566**	1,770
Witte Museum	299,519	11,182	310,701	362,727
	$1,856,798	**$100,659**	**$1,957,457**	**$1,895,622**
EDUCATION, EMPLOYMENT & TRAINING				
Gemini Ink	$0	$0	**$0**	$2,000
Opera in Schools	17,859	1,135	**17,859**	16,964
San Antonio Brass Inc.	0	0	0	1,885
School Class Acts	9,026	6,273	**9,026**	3,770
	$26,885	**$7,408**	**$26,885**	**$24,619**

COMMUNITY AND VISITOR FACILITIES - TEXAS COMMISSION ON THE ARTS CONTRIBUTION TO OTHER AGENCIES ADOPTED BUDGET FY 1999-2000

	H/M ACTUAL 1997-1998	TCA ACTUAL 1997-1998	COMBINED ACTUAL 1997-1998	H/M REV. BUD. 1998-1999
Children and Youth Programs				
Arts San Antonio	$0	$0	$0	$4,524
Children's Chorus of San Antonio	5,841	0	5,841	7,446
Children's Fine Art Series	9,398	3,872	13,270	11,309
Ella Austin Community Center	4,755	2,245	7,000	0
Magik Children's Theatre of San Antonio	3,397	1,603	5,000	42,409
Musician's Society of San Antonio	1,698	802	2,500	0
San Antonio Children's Museum	42,500	0	42,500	40,773
Say Si, San Antonio, Youth YES!	5,940	3,251	9,191	18,848
The Social & Health Research Center	679	321	1,000	0
Youth Orchestras of S.A.	23,265	0	23,265	21,676
	$97,473	**$12,094**	**$109,567**	**$146,985**
NEIGHBORHOOD COMMERCIAL REVITALIZATION				
Mainstreet Alliance of San Antonio/Southtown	$2,021	$1,122	$3,143	$5,655
San Anto Cultural Arts, Inc.	1,951	0	1,951	9,424
	$3,972	**$1,122**	**$5,094**	**$15,079**
OTHER SERVICES				
Alameda Theater	$215,900	$0	$215,900	$0
Community Revitalization Initiative	0	0	0	100,000
Cultural Tourism Partnership Program	40,207	0	40,207	100,000
Magik Children's Facility Maintenance	0	0	0	50,000
NonProfit Resource Center of Texas	8,330	0	8,330	4,020
Outside Agency Incentive Program	100,000	0	100,000	0
Project Support Program	0	0	0	0
San Antonio Housing Authority - Arts Outreach	0	0	0	0
Technical Assistance Program	5,806	0	5,806	4,019
Teatro Guadalupe Maintenance	9,996	0	9,996	0
Zoological Society of S. A.	199,552	0	199,552	0
	$579,791	**$0**	**$579,791**	**$258,039**
TOTAL	**$2,564,919**	**$121,283**	**$2,678,794**	**$2,340,344**

COMMUNITY AND
VISITOR FACILITIES - TEXAS COMMISSION ON THE ARTS
CONTRIBUTION TO OTHER AGENCIES
ADOPTED BUDGET FY 1999-2000

	TCA REV.BUD. 1998-1999	COMBINED REV. BUD. 1998-1999	*CVF ADOPTED 1999-2000	TCA ADOPTED 1999-2000	COMBINED ADOPTED 1999-2000
COMMUNITY CULTURAL DEVELOPMENT					
Alamo City Men's Chorale	$173	$3,000	$2,827	$173	$3,000
Arts San Antonio	4,594	75,276	70,682	4,318	75,000
Bexar County Detention Ministries, Inc.	0	0	0	0	0
Cactus Pear Music Festival	0	2,000	0	0	0
Centro Cultural Aztlan	4,030	70,000	65,970	4,030	70,000
Cloggers Showcase of San Antonio	0	0	0	0	0
Contemporary Arts for San Antonio	3,455	50,000	46,545	3,455	50,000
Davis-Scott YMCA/Hornsby Entertainment	115	2,000	1,885	115	2,000
Guadalupe Cultural Arts Center	27,545	440,000	412,455	27,545	440,000
Ile Bahia de San Antonio	518	7,000	4,655	345	5,000
India-Asia Association	0	0	0	0	0
Individual Artist Program	0	0	0	0	0
Jewish Community Center	5,490	8,317	0	5,317	5,317
Jump-Start Performance Company	2,994	52,000	49,006	2,994	52,000
Natyanjali Center for the Performing Arts	115	2,000	0	0	0
San Antonio Dance Umbrella	806	14,000	13,194	806	14,000
San Antonio Intl. Piano Competition	0	0	0	0	0
San Antonio Living History	0	2,245	2,245	0	2,245
San Antonio Metropolitan Ballet	230	4,000	3,770	230	4,000
San Antonio Museum of Art	17,446	313,492	293,219	17,273	310,492
Southwest School of Art & Craft	3,455	60,000	56,545	3,455	60,000
Symphony Society	23,031	500,000	476,969	23,031	500,000
Symphony Society Contractual	0	0	0	0	0
Texas Bach Choir	0	0	0	0	0
The Urban - 15 Group	8,480	25,445	16,965	8,480	25,445
Trinity Episcopal Church	173	3,000	2,827	173	3,000
Winters Chamber Orchestra	230	2,000	1,770	230	2,000
Witte Museum	17,273	380,000	362,727	17,273	380,000
	$120,153	$2,015,775	$1,884,256	$119,243	$2,003,499
EDUCATION, EMPLOYMENT & TRAINING					
Gemini Ink	$0	$2,000	$0	$0	$0
Opera in Schools	1,036	18,000	16,964	1,036	18,000
San Antonio Brass Inc.	5,432	7,317	0	5,317	5,317
School Class Acts	230	4,000	3,770	230	4,000
	$6,698	$31,317	$20,734	$6,583	$27,317

COMMUNITY AND
VISITOR FACILITIES - TEXAS COMMISSION ON THE ARTS
CONTRIBUTION TO OTHER AGENCIES
ADOPTED BUDGET FY 1999-2000

	TCA REV. BUD. 1998-1999	COMBINED REV. BUD. 1998-1999	CVF ADOPTED 1999-2000	TCA ADOPTED 1999-2000	COMBINED ADOPTED 1999-2000
Children and Youth Programs					
Arts San Antonio	$0	$4,524	$0	$0	$0
Children's Chorus of San Antonio	454	7,900	5,655	345	6,000
Children's Fine Art Series	691	12,000	11,309	691	12,000
Ella Austin Community Center	0	0	0	0	0
Magik Children's Theatre of San Antonio	2,591	45,000	42,409	2,591	45,000
Musician's Society of San Antonio	0	0	0	0	0
San Antonio Children's Museum	1,727	42,500	40,773	1,727	42,500
Say Si, San Antonio, Youth YES!	1,152	20,000	14,136	864	15,000
The Social & Health Research Center	0	0	0	0	0
Youth Orchestras of S.A.	1,324	23,000	21,676	1,324	23,000
	$7,939	$154,924	$135,958	$7,542	$143,500
NEIGHBORHOOD COMMERCIAL REVITALIZATION					
Mainstreet Alliance of San Antonio/Southtown	$345	$6,000	$5,655	$345	$6,000
San Anto Cultural Arts, Inc.	576	10,000	9,424	576	10,000
	$921	$16,000	$15,079	$921	$16,000
OTHER SERVICES					
Alameda Theater	$0	$0	$0	$0	$0
Community Revitalization Initiative	0	100,000	100,000	0	100,000
Cultural Tourism Partnership Program	0	100,000	100,000	0	100,000
Magik Children's Facility Maintenance	0	50,000	0	0	0
NonProfit Resource Center of Texas	0	4,020	4,020	0	4,020
Outside Agency Incentive Program	0	0	0	0	0
Project Support Program	0	0	26,278	1,422	27,700
San Antonio Housing Authority - Arts Outreac	0	0	50,000	0	50,000
Technical Assistance Program	0	4,019	4,019	0	4,019
Teatro Guadalupe Maintenance	0	0	0	0	0
Zoological Society of S. A.	0	0	0	0	0
	$0	$258,039	$284,317	$1,422	$285,739
TOTAL	$135,711	$2,476,055	$2,340,344	$135,711	$2,476,055

The Community and Visitor Facilities Fund (CVF) provides contributions to Art Agencies with emphasis on Arts & Cultural Programs, Cultural Facilities, Public Art, Special Events, Year Round Arts & Cultural Programs and other art related services.

COMMUNITY CULTURAL DEVELOPMENT	CVF Funding
♦ *Alamo City Men's Chorale*	*$2,827*

The agency will utilize the operational support allocation for the presentation of its traditional programs - Holiday, Spring and Summer. Second performances have been added to the spring and holiday concerts. The Texas Commission on the Arts will provide $173 for a total operational support allocation of $3,000.

♦ *Arts San Antonio* *$70,682*

The agency will utilize the operational support allocation to present a variety of events in dance, classical music, contemporary music, ethnic performances and theatre appealing to audiences of different interest, ages, and ethnic backgrounds. The Texas Commission on the Arts will provide $4,318 for a total operational support allocation of $75,000.

♦ *Centro Cultural Aztlan* *$65,970*

The agency will utilize the operational support allocation for its season which includes cultural events related to significant dates and/or themes in Chicano cultural history, a full season of art exhibits, and a poetry series. The Texas Commission on the Arts will provide $4,030 for a total operational support allocation of $70,000.

♦ *Contemporary Arts for S.A./Blue Star Art Space* *$46,545*

The agency will utilize the operational support allocation to present a series of events, exhibits, slide and multi-media presentations and lectures that appeal to both general and specialized audiences. The Texas Commission on the Arts will provide $3,455 for a total operational support allocation of $50,000.

♦ *Davis-Scott YMCA/Hornsby Entertainment* *$1,885*

The agency will utilize the operational support allocation for its season, consisting of four major theater productions to be presented at the Carver Community Cultural Center. The Texas Commission on the Arts will provide $115 for a total operational support allocation of $2,000.

♦ *Guadalupe Cultural Arts Center* *$412,455*

The agency will utilize the operational support allocation for the continued creation, presentation, and instruction in Mexican, Chicano, Latino, and indigenous cultural and artistic expression in the performing, visual, literary, and cinematic arts, including festivals, performances, exhibitions, and classes in all disciplines. The Texas Commission on the Arts will provide $27,545 for a total operational support allocation of $440,000.

♦ *Ile Bahia de San Antonio* *$4,655*

The agency will utilize the operational support allocation to provide professional level instruction in the art of Capoeira, an African-Brazilian martial arts/dance form. The Texas Commission on the Arts will provide $345 for a total operational support allocation of $5,000. The agency also submitted a project application which is pending review for funding consideration from the Project Support Program.

	CVF Funding
♦ *Jewish Community Center*	*$ 0*

The agency will receive an operational support allocation of $5,317 in Texas Commission on the Arts funding for their FY 1999-2000 Performing Arts Program which will include one to two theater productions. The agency also submitted a project application which is pending review for funding consideration from the Project Support Program.

♦ *Jump-Start Performance Co.* *$49,006*

The agency will utilize the operational support allocation for support of its season of works by company members, works-in-progress by the company and associated artists, a guest artist series, and other programs, including long-term residency activities involving in-school workshops and after-school classes in collaboration with five inner-city public schools. The Texas Commission on the Arts will provide $2,994 for a total operational support allocation of $52,000.

♦ *San Antonio Dance Umbrella* *$13,194*

The agency will utilize the operational support allocation for arts services in the dance community to include educational programs, forums for dancers and an arts in education project. The Texas Commission on the Arts will provide $806 for a total operational support allocation of $14,000.

♦ *San Antonio Living History Association* *$2,245*

The agency will utilize the operational support allocation for a year long program which includes four historical reenactments portraying events, clothing, and daily life skills of Texan colonists, native Tejanos, Soldados Mejicanos and American newcomers in 1830's Bejar (City of San Antonio before 1873). The agency also submitted a project application which is pending review for funding consideration from the Project Support Program.

♦ *San Antonio Metropolitan Ballet* *$3,770*

The agency will utilize the operational support allocation for its season programming, a collaborative with Youth Orchestras of S.A. and Children's Chorus of S.A. entitled *Music, Song and Dance* and hosting the annual *RDA/SW Ballet Festival* in San Antonio, and two weeks of the 2000 Summer Workshop/Performance program. The Texas Commission on the Arts will provide $230 for a total operational support allocation of $4,000.

♦ *San Antonio Museum of Art* *$293,219*

The agency will utilize the operational support allocation for their program of exhibitions, lectures, special events and educational activities. Each exhibit will be accompanied by educational programming, including lectures, gallery talks, films or other programming. The Texas Commission on the Arts will provide $17,273 for a total operational support allocation of $310,492. The agency also submitted a project application which is pending review for funding consideration from the Project Support Program.

	CVF Funding
♦ *Southwest School of Art & Craft (dba Southwest Craft Center)*	*$56,545*

The agency will utilize the operational support allocation for its studio classroom and workshop programs, which will include approximately 72 local, regional and visiting artists contracted to develop and implement an extensive visual arts program for artists, art students and audiences of all ages from San Antonio and surrounding region. The agency will continue its children's outreach programs that include Saturday Morning Discovery, which serves 100 children every Saturday, and a Mobile Arts Program which serves primarily inner-city San Antonio schools plus summer *Art Camp*. The Texas Commission on the Arts will provide $3,455 for a total operational support allocation of $60,000.

♦ *Symphony Society of San Antonio* *$476,969*

The agency will utilize the operational support allocation for its 61st season of 16 Classical concerts, four Chamber Orchestra concerts, 25 Pops concerts, four Special Attractions events and five Interactive Classics concerts. 50,000 local school children will participate in the Young People's Concerts held four times a year. The agency has extended a fourth year *Face to Face/De Cara a Cara*, a community outreach/Composer in Residence program. The Texas Commission on the Arts will provide $23,031 for a total operational support allocation of $500,000. The agency also submitted a project application which is pending review for funding consideration from the Project Support Program.

♦ *The Urban-15 Group* *$16,965*

The agency will utilize the operational support allocation for year round instruction of dance and percussion to citizens of all ages and the continued performances of their community-based dancing/marching units, *Carnival de San Anto* and its smaller ensemble, *Grupo Vida*. The Texas Commission on the Arts will provide $8,480 for a total operational support allocation of $25,445.

♦ *Trinity Episcopal Church - Trinity Community Art Center* *$2,827*

The agency will utilize the operational support to continue and to expand on the course offerings in mariachi music and Mexican folkloric dance. The Texas Commission on the Arts will provide $173 for a total operational support allocation of $3,000.

♦ *Winters Chamber Orchestra* *$1,770*

The agency will utilize the operational support allocation for its traditional concert season of Fall, Winter and Spring season concerts that are free and open to the public. The Texas Commission on the Arts will provide $230 for a total operational support allocation of $2,000.

♦ *Witte Museum* *$362,727*

The agency will utilize the operational support allocation to educate and inform the community about history, science, humanities, and the arts through exhibits and interpretive programming targeting culturally and economically diverse audiences. The Texas Commission on the Arts will provide $17,273 for a total operational support allocation of $380,000.

EDUCATION, EMPLOYMENT & TRAINING

CVF Funding

- *Opera in the Schools* — *$16,964*

The agency will utilize the operational support allocation for presentation of approximately 200 performances of a thirty minute opera to approximately 96,000 children in the schools locally and around south Texas. The Texas Commission on the Arts will provide $1,036 for a total operational support allocation of $18,000.

- *San Antonio Brass, Inc.* — *$ 0*

The agency will receive an operational support allocation of $5,317 in Texas Commission on the Arts funding for their FY 1999-2000 Educational Outreach Program to include demonstrations and instruction to students from pre-k to high school levels. The agency also submitted a project application which is pending review for funding consideration from the Project Support Program.

- *School Class Acts* — *$3,770*

The agency will utilize the operational support allocations to produce intimate and interactive presentations to complement curricula relating not only to music, dance or the arts, but also to history, social studies, and other disciplines. The Texas Commission on the Arts will provide $230 for a total operational support allocation of $4,000. The agency also submitted a project application which is pending review for funding consideration from the Project Support Program.

Children and Youth Programs

- *Children's Chorus of San Antonio* — *$5,655*

The agency will utilize the operational support allocation to continue programming for its Regular, Chamber and Intermediate Chorus', and for the Youth Chorale. The 1998-1999 season includes performances with a variety of other production companies in venues throughout the city. The Texas Commission on the Arts will provide $345 for a total operational support allocation of $6,000. The agency did not submit a project support application for continuation funding.

- *Children's Fine Arts Series* — *$11,309*

The agency will utilize the operational support allocation to provide a variety of performing arts programs in dance, theater, concerts and puppets to approximately 25,000 children and their parents that attend each season. At least half of these children attend free of charge from inner-city schools and from organizations involved with children and families, such as Boysville, Big Brothers and Sisters, AVANCE, Ronald McDonald House, Fisher House, Communities in Schools, St. Peter and Joseph's Children's Shelter, and the Women's Shelter. The Texas Commission on the Arts will provide $691 for a total operational support allocation of $12,000.

- *Magik Children's Theatre of San Antonio (dba Commerce Street Stage)* — *$42,409*

The agency will utilize the operational support for its season of 12 productions which are attended by children from approximately 34 school districts and 25% attend free of charge. The agency also produces a supplemental study guide enabling teachers to put the plays into the context of school curriculum. The Texas Commission on the Arts will provide $2,591 for a total operational support allocation of $45,000.

CVF Funding

- *San Antonio Children's Museum* *$40,773*

The agency will utilize the operational support allocation to provide children from ages two to twelve with interactive multi-arts and multi-cultural exhibits and programs which serve over 80,000 visitors annually. The Texas Commission on the Arts will provide $1,727 for a total operational support allocation of $42,500.

- *Say Si!, San Antonio Youth YES!* *$14,136*

The agency will utilize the operational support allocation to continue an entrepreneurial arts program for artistically talented students from inner city high schools. The Texas Commission on the Arts will provide $864 for a total operational support allocation of $15,000. The agency also submitted a project application which is pending review for funding consideration from the Project Support Program.

- *Youth Orchestras of San Antonio* *$21,676*

The agency will utilize the operational support allocation to present concerts by the Chamber, Philharmonic and Symphony orchestras and the Junior String Ensemble. In addition to weekly full orchestra rehearsals, YOSA will continue to provide sectional coaching, chamber music coaching, music theory and appreciation classes and a lecture and guest artist series. The Texas Commission on the Arts will provide $1,324 for a total operational support allocation of $23,000.

NEIGHBORHOOD COMMERCIAL REVITALIZATION

- *Mainstreet Alliance of San Antonio/Southtown* *$5,655*

The agency will utilize the operational support allocation to broaden its purview as a tool for community and economic revitalization through the arts by continued development of an area brochure focusing on the arts as a medium for economic development; development of world wide web presence directly linking Southtown's commercial corridor to the art activity in the area; and, development of a newsletter serving area merchants. The Texas Commission on the Arts will provide $345 for a total operational support allocation of $6,000.

- *San Anto Cultural Arts, Inc.* *$9,424*

The agency will utilize the operational support allocation for the creation of murals primarily in the Alazan-Apache Housing Project area. Each mural will involve two lead artists and three or four junior artists, usually area youth with an interest in drawing or painting. The Texas Commission on the Arts will provide $576 for a total operational support allocation of $10,000.

OTHER SERVICES

- *Community Revitalization Initiative* *$100,000*

This program provides funds for arts and cultural activities that will act as a revitalization/marketing vehicle as recommended in the Community Revitalization Action Group Report.

CVF Funding

- *Cultural Tourism Partnership Program* — *$100,000*

This program provides funds to Outside Agencies to encourage active promotion of the tourism industry in San Antonio. Arts San Antonio will receive $20,000 to augment their Shakespeare in the Park performances by incorporating additional performing artists (dance, music, theater) and artisans to create a week long Renaissance Festival atmosphere reminiscent of Shakespearean England. Cadence Cloggers of San Antonio will receive $3,000 to assist in the production of their twelfth annual Clogger's Showcase. Centro Alameda will receive $20,000 to promote "Americanos", a traveling exhibition of 120 contemporary photographs organized bythe Smithsonian Institution Traveling Exhibit Services. Gemini, Inc. will receive $10,000 to expand their 3rd Annual Summer Festival of Writing holding free tours for professional travel writers, creating a literary tour of San Antonio, and adding children's classes to encourage the whole family to visit San Antonio. Guadalupe Cultural Arts Center will receive $ 20,000 to market and promote a visitor package for their four major festivals developed in partnership with Choice Hotels and Thrifty Rent-A-Car. Mexican Cultural Institute will receive $9,000 to partially support a ten day International Theater Festival with participation from various local theaters, colleges, and arts agencies. The San Antonio Museum of Art will receive $9,000 to promote the first Ukrainian art exhibition sent from the former Soviet Union. Symphony Society of San Antonio will receive $9,000 to market to potential audiences in South Texas and North-eastern Mexico during their five week holiday season.

- *Non-Profit Resources Center of Texas* — *$4,020*

The agency will provide workshops to assist non-profit arts agencies and individual artists increase their effectiveness by enhancing their management skills, refining their programs, and increase the efficiency of their operations.

- *Project Support Program* — *$26,278*

The program supports arts agencies activities that are unique programming opportunities and are special outreach efforts. Project recipients can submit the same activity for only two years. Project support requires an annual panel review. The Texas Commission on the Arts will provide $ 1,422 for a total allocation of $27,700.

- *San Antonio Housing Authority - Arts Outreach Program* — *$ 50,000*

The program will support arts and cultural services to resident youth, ages six to seventeen, and elderly in various east and south side public housing developments. Youth activities will include after school and interim school activities. Elderly activities will include structured classes requested by the elderly in the targeted housing developments.

- *Technical Assistance Program* — *$4,019*

The program provides funds to contract with various consultants who will assist in strengthening the structure of arts organizations. The technical services are in areas not provided by the Non-Profit Resource Center of Texas.

TOTAL COMMUNITY AND VISITOR FACILITIES FUND CONTRIBUTIONS	***$2,340,344***

NON-DEPARTMENTAL/NON-OPERATING

**COMMUNITY AND VISITOR FACILITIES FUND*

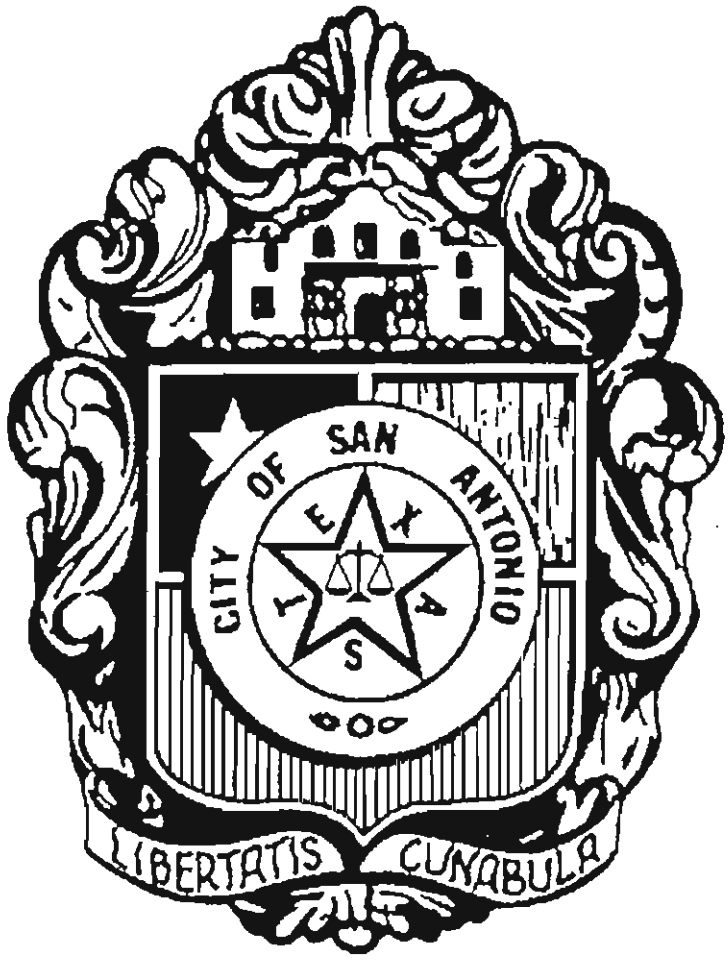
EXPENDITURES BY CHARACTER

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
PERSONAL SERVICES	$125,614	$134,956	$96,934	$141,467
CONTRACTUAL SERVICES	174,325	523,050	508,480	301,270
COMMODITIES	2,225	500	500	500
OTHER	371,045	416,070	400,680	387,886
CAPITAL OUTLAY				0
TOTAL EXPENDITURES	**$673,209**	**$1,074,576**	**$1,006,594**	**$831,123**

NON-DEPARTMENTAL/NON-OPERATING

	ACTUAL 1997-1998	REVISED BUDGET 1998-1999	ESTIMATED 1998-1999	ADOPTED 1999-2000
Administration—Personnel Services	$125,615	$134,956	$96,934	$141,467
Administration—Contractual	29,936	523,050	508,480	301,270
Guadalupe Theater Expense	144,390	0	0	0
Administration—Commodities	2,225	500	500	500
Collection Expense	278,353	285,290	285,290	316,206
Liability Insurance - Majestic Theater	92,690	130,780	115,390	71,680
TOTAL	**$673,209**	**$1,074,576**	**$1,006,594**	**$831,123**

*** The Actual 1997-1998, Revised Budget 1998-1999 and Estimated 1998-1999 are Hotel/Motel Tax Fund figures. The Adopted 1999-2000 figures are a component of the Community and Visitor Facilities Fund.**


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Six Year Capital Budget

ADOPTED FY 2000 - FY 2005 CAPITAL BUDGET INTRODUCTION

OVERVIEW

The Adopted FY 2000 - FY 2005 Capital Budget details the City's physical infrastructure development and improvement plan. Capital projects in the six year program address general government, public safety, recreation and culture, and transportation functions. The first year of the six year plan is the Adopted FY 2000 Capital Budget.

ORGANIZATION

The following provides an outline of the Capital Budget as it is displayed in the *Adopted Annual Budget.* Included in the outline is the City's Debt Management Plan which is an integral element of the Capital Budget. It is located in the front of the "Debt Service Funds" section of this document.

DEBT MANAGEMENT PLAN
ADOPTED FY 2000 - FY 2005 CAPITAL BUDGET INTRODUCTION
ADOPTED SIX YEAR CAPITAL BUDGET
- OVERVIEW—REVENUES AND EXPENDITURES
- HIGHLIGHTS
- TABLE 1 SUMMARY OF CAPITAL BUDGET BY REVENUE SOURCE
- TABLE 2 SUMMARY OF CAPITAL BUDGET BY FUNCTION AND PROGRAM
- TABLE 3 ADOPTED CAPITAL BUDGET BY FUNCTION, PROGRAM AND PROJECT
- TABLE 4 ADOPTED CAPITAL BUDGET BY PROJECT WITH PROJECT FUNDING SOURCE(S) AND SCOPE
- TABLE 5 ADOPTED CAPITAL BUDGET BY REVENUE SOURCE

ADOPTED ONE YEAR CAPITAL BUDGET
- OVERVIEW
- OPERATING & MAINTENANCE IMPACT
- TABLE 6 ADOPTED FY 2000 CAPITAL BUDGET WITH O & M IMPACT

THE SIX YEAR CAPITAL BUDGET

The Adopted Six Year Capital Budget for the years FY 2000 through FY 2005 totals $441.1 million. This represents funded projects for which a schedule of work is in progress or has been planned.

THE ONE YEAR CAPITAL BUDGET

The Adopted FY 2000 Capital Budget totals $192.3 million and represents projects for which a schedule of work is in progress or has been planned. The fiscal impact to the City's operating and maintenance budget from projects in the One Year Capital Budget equates to $1.5 million.

CAPITAL BUDGET SCHEDULES

The information below provides a brief description for each of the six Capital Budget tables that can be found on the following pages.

TABLE	DESCRIPTION
1	Summary of projected revenue sources needed for the Six Year Capital Program
2	Summary of all project budgets in the Six Year Program by four functions and eight program areas
3	Listing of all projects in the Six Year Capital Budget sorted by function and program
4	Complete detail for each Capital Project including funding source(s), description and Council location(s)
5	Six Year Capital Program by individual revenue source with projects sorted by City department
6	Summary of planned capital project budgets for FY 2000 by function and program with O & M Impact

ADOPTED SIX YEAR CAPITAL BUDGET

OVERVIEW

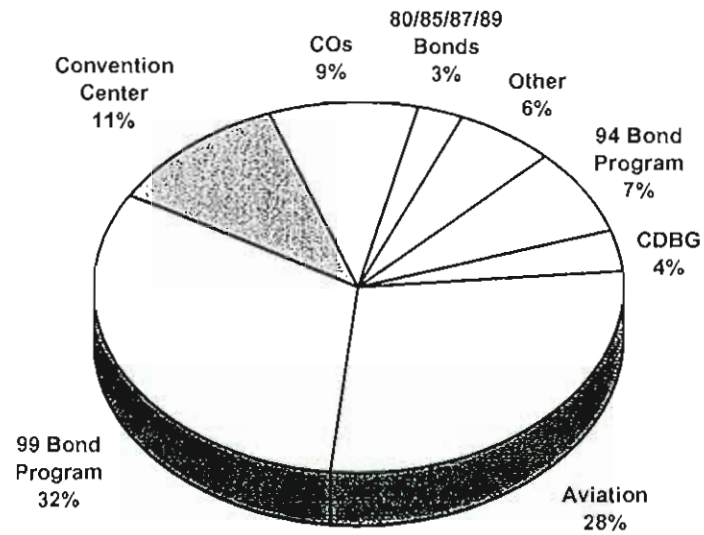
The FY 2000 - FY 2005 Adopted Capital Budget for the City of San Antonio totals $441,126,000. The six year program represents the City's long-range physical infrastructure development and improvement plan. Items in the six year scope include new streets and sidewalks, street improvements, bicycle lanes, drainage enhancement projects, park and library facility rehabilitation projects, public safety enhancements, airport system improvements, flood control projects, and municipal facility construction and refurbishment projects.

Projects contained within the Six Year Capital Budget are evaluated annually to reflect changing priorities and current project work progress and cost estimates. During the City's annual budget process, various City departments involved in the Capital Program provide the Budget and Employee Services Department new project requests and updated schedules and cost information for on-going and planned projects. The Department, along with the Management Team and the Finance Department, reviews the project proposals and the City's *Debt Management Plan* ensuring that recommended projects meet long-term infrastructure needs, service delivery plans, funding availability and debt capacities.

REVENUES

The revenue components of the Adopted Six Year Capital Budget, as depicted in the pie chart below, consist of General Obligation and Revenue Bonds, Certificates of Obligation, Federal Grants and other funding sources. Projects in the six year plan that are currently funded with either General Obligation Bonds, Revenue Bonds, issued Certificates of Obligation, Federal Grants and/or other available funding sources represent 65% of the six year total. The 35% balance is new debt (in the form of new voter-approved General Obligation Bonds and new Certificates of Obligation) to be issued over the six year period from FY 2000 through FY 2005.

Figure 1
Adopted FY 2000 - FY 2005 Capital Budget By Revenue Source



The most recent bond authorization that accounts for thirty-two percent ($140.2 million) (see Figure 1) of the total Six Year Capital Budget was voter approved in May 1999. FY 2000 marks the sixth year of infrastructure improvements approved in the 1994 Bond Program. Consistent with the *Debt Management Plan,* the Six Year Capital Budget includes the remaining $32.8 million in streets, parks, and drainage capital improvement projects funded with resources from the 1994 General Obligation Bond authorization election.

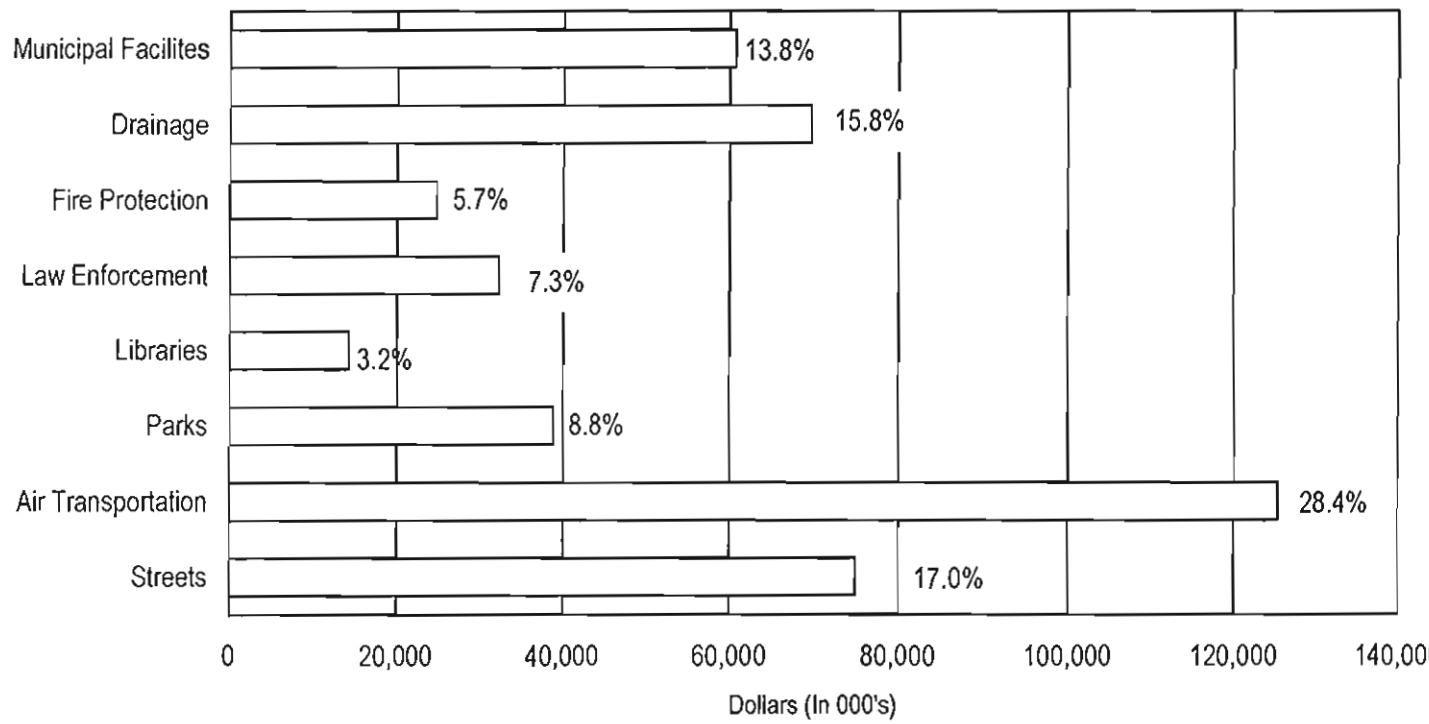
Another component of the total revenues within the Six Year Capital Budget is the Convention Center Expansion Revenue Bonds. As Figure 1 depicts, the authorization programmed from FY 2000 through FY 2001 comprises 11 percent of the total revenues in the Six Year Capital Budget. Other Revenue Bonds include $26.2 million in Aviation Revenue Bonds. The 28 percent of Aviation Revenues depicted in Figure 1 also includes $44.8 million from the Aviation's Improvement and Contingency Fund and $51.9 million in Federal Aviation Administration Airport Improvement Program grants for various airport system facility improvements at the International Airport.

The remaining sources in the Adopted six year plan as shown in Figure 1 include a combined $11.9 million in 1980 G.O. San Antonio River Flood Control Bonds, 1985 G.O. Drainage and Streets Bonds, 1987 G.O. Drainage Bonds, and 1989 Library Bonds; $16.7 million in Community Development Block Grant (CDBG) revenues; $26.7 million in issued Certificates of Obligation and $15 million in unissued Certificates of Obligation; and lastly, $26.8 million in "Other" revenues which includes sources from the City's Equipment Renewal and Replacement, Community & Visitor Fund, Internal Services, Solid Waste Improvement and Contingency, Solid Waste Operating, Stinson Revolving, Asset Forfeiture, and Stormwater Detention Funds.

EXPENDITURES

The individual capital project budgets for the Six Year Capital Improvement Program are categorized into one of eight programs. Figure 2 below represents the planned budget activity for each program category in the FY 2000 - FY 2005 Capital Budget. For more information regarding program expenditures, refer to the *Highlights* section and Table 3 or 4 in the following pages.

Figure 2
Adopted FY 2000 - FY 2005 Capital Budget By Program Category



HIGHLIGHTS

The following information provides a brief description the 1999 general obligation bond election, selected capital projects as well as analysis relevant to the revenues and/or programs within the four function categories of the Six Year Capital Budget. A thorough description for each capital project, as well as its City Council District location(s), can be found in Table 4.

1999 GENERAL OBLIGATION BOND PROGRAM

In May 1999, the San Antonio voters overwhelmingly approved the largest general obligation bond program in the City's history. The 1999 Bond Program is a $140.2 million physical infrastructure development and improvement program for the City of San Antonio. The Bond Program consists of 206 projects distributed throughout the City. These projects are grouped within six service improvement areas: Streets and Pedestrian Improvements, Drainage Improvements, Flood Control with Park Improvements, Parks and Recreation Improvements, Public Safety Improvements, and Library System Improvements.

Streets and Pedestrian improvements consist of $41.3 million in street reconstruction, sidewalk construction, traffic and school safety improvement, and bicycle lane improvement projects. Projects in the Drainage Improvements program, totaling $19 million, will improve drainage conditions and provide increased flood control throughout the city. The scope of work in the $12.2 million Flood Control with Park Improvements program provides for drainage improvements in two major watersheds and will also accommodate parks and recreation enhancements. Acquisition of new parkland and new park development, enhancements to existing parks, and improvements to historical and cultural facilities will be realized as part of the $24.2 million Parks and Recreation Improvements program The Public Safety Improvements program, consisting of $30.3 million, provides for renovations and expansions to five City Police substations. The program will also enhance the police Public Safety Technology System and will provide for the construction of a fire training academy. Finally, the Library System Improvements program totaling $13.2 million will allow for the construction of four new branch libraries and the expansion of two existing branch facilities.

The $140.2 million Bond Program will be implemented over a five year time period from FY 2000 through FY 2004. This implementation schedule can be accomplished without a tax rate increase as the bonds will be sold incrementally over the five year period. Approximately $30 million in bonds will be issued for the first three years of the program with approximately $25 million issuances corresponding in FY 2003 and FY 2004.

GENERAL GOVERNMENT

- MUNICIPAL FACILITIES

  The Municipal Facilities Program addresses new construction of and improvements to city owned buildings. A major project accounting for 79% of the expenditures in this Program and 11% of the Six Year Budget is the *Convention Center Expansion*. Upon completion, the Expansion project will increase total space in the exhibit hall of the Henry B. Gonzalez Convention Center from an existing 240,000 to 440,000 square feet. Currently in its fourth year of construction, the project is evidence of the City's continued efforts at expanding convention activity. The completed project will allow the City to compete in a more competitive manner with other cities across the Country for various national conventions. The expansion project will be complete in August 1999, while renovations to the current facility are scheduled to be completed by January 2001, at a total project cost of $193.8 million, funded with two percent dedicated Hotel Occupancy Tax Revenue Bonds. Additional municipal facilities projects include structural repair of Municipal Auditorium, funded by the Community & Visitor Facilities Fund and the relocation of various City departments currently located at the Airport's North Loop Service Center, to be funded by various sources.

PUBLIC SAFETY

- DRAINAGE

The Six Year Capital Budget includes $69.7 million for drainage and flood control projects. This includes one from San Antonio River Flood Control Bonds, two projects from the 1985 G.O. Drainage Election, three from the 1987 G.O. Drainage Election and 10 from the 1994 Bond Program. The majority, $31.3 million, of the projects in the six year plan are part of the 1999 Bond Program. In addition to these bond funded projects, $13.8 million in Stormwater Detention Pond Funds has been programmed over six years to address projects that will result from the City's Regional Detention Pond System and Channel Improvement Program as approved by City Council in September 1997.

- FIRE PROTECTION

The Six Year Capital Budget incorporates the projects detailed in the *Fire Five Year Rolling Master Plan*. Those projects found within the Capital Budget address the Fire Department's plans for future service delivery including the construction of nine new stations, the renovation of four existing stations and the construction of a Fire Training Academy. The total planned expenditures for Fire Protection over six years is $24.9 million.

- LAW ENFORCEMENT

The Capital Budget has scheduled priority Capital Projects that the Police Department has included in its *Vision 2001 Strategic Plan*. The total cost over six years for eight major projects is $32.4 million. Of this amount, $10 million is programmed for the *Radio System Improvement Project*. This project will provide a new wide area radio system to support both City and County public safety dispatching operations. The new radio system is being developed to replace the City's existing eleven-year-old system currently in operation. In addition, $17.4 million has been programmed over five years (to FY 2004) for the *Public Safety Integrated Technology System*. This system will provide a comprehensive management system to increase effectiveness while enhancing customer service. Components of the system will enable officers to enter reports from the field as well as improve the filing, preparation and storage of important case information.

RECREATION AND CULTURE

- LIBRARIES

The Libraries Program in the FY 2000 - 2005 Capital Budget includes $1.1 million in projects financed with 1989 G.O. Library Bonds. The expansion of three branch library facilities, involving the addition of approximately 3,000 square feet to include additional shelving space, meeting rooms and/or study areas, will be completed in FY 2000. Of the funds scheduled for the Libraries Program, $1 million is budgeted for the Northside Learning Center which will serve City Council Districts 8, 9 and 10. With the completion of these four projects, more than $46 million in 1989 voter approved General Obligation Bonds will have been dedicated to the renovation and/or expansion of fourteen branch libraries; the construction of four new library facilities—including the Central Library—and the construction of eight learning and leadership development centers. In addition, the 1999 General Obligation Bond election authorized the addition of four new libraries and the expansion/renovation of three existing library facilities, for a total cost of $13.2 million.

- PARKS

In FY 2000, much of the construction work will be initiated or completed for park projects that voters approved in the 1994 Bond Program and 1999 G.O. Bonds. The scope of work planned in *San Pedro Rehabilitation* parallels the construction activity that will be taking place within the Parks Program. The San Pedro Park rehabilitation project consists of the completion in design services with the beginning of construction in FY 2000. $1.5 million in improvements for the San Pedro Park include rehabilitating the park's irrigation, walkways, picnic facilities, and lighting while keeping the historic value of the park. Over the six year period from FY 2000 - FY 2005, $38.9 million is planned for some one hundred park projects.

- AIR TRANSPORTATION

The Air Transportation Program involves those projects planned or currently under construction at the City's International Airport and Stinson Municipal Airport. Within the six year program, totaling approximately $122.9 million, $31.6 million in funds are being programmed for Runway strengthening and extension which is consistent with the recently approved San Antonio International Airport Master Plan. In addition, $17.8 million is programmed for terminal modifications and upgrades, which includes Flight Information Display systems, improved lighting, signage and graphics, and audio and visual paging. The Air Transportation Program includes an additional 28 projects.

- STREETS

The six year Streets Program continues to be active primarily as a result of the 1999 General Obligation Bond authorization and the Metropolitan Planning Organization (MPO) projects. MPO projects account for approximately 30% of the Streets Program budget over six years. MPO street projects are those that are funded with federal dollars (formerly authorized by the Intermodal Surface Transportation Efficiency Act of 1991 (ISTEA)—now authorized by the Transportation Equity Act for the 21st Century (TEA 21)) and City matching-funds. The City matching-funds, per project, equate to the full costs of administration and engineering services, right-of-way costs (when applicable), and twenty percent of construction costs. For the projects listed in the Six Year Budget, City matching-dollars of approximately $22.45 **million** budgeted over the five year period from FY 2000 - FY 2004 will generate federal funds that equate to approximately **$56.9 million**. Essentially, for every **one dollar** budgeted in City funds, MPO projects leverage **$3.50** in federal matching funds.

Table 1
SUMMARY OF ADOPTED CAPITAL BUDGET BY REVENUE SOURCE
For FY 2000 Through FY 2005
(In Thousands)

Revenue Source	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
80 G.O. San Antonio River Flood Control Bonds	138	0	0	0	0	0	138
85 G.O. Drainage & Flood Control Bonds	4,562	0	0	0	0	0	4,562
87 G.O. Drainage & Flood Control Bonds	6,090	0	0	0	0	0	6,090
89 G.O. Library Improvements Bonds	1,091	0	0	0	0	0	1,091
93 Solid Waste Certificates of Obligation	260	0	0	0	0	0	260
94 G.O. Drainage Bonds	13,295	0	0	0	0	0	13,295
94 G.O. Park Bonds	11,988	0	0	0	0	0	11,988
94 G.O. Street Improvements Bonds	7,547	0	0	0	0	0	7,547
99 G.O. Bond Authorization	30,178	31,065	30,827	24,873	23,269	0	140,212
Airport Construction Fund (Bond Proceeds)	6,755	6,614	5,370	0	0	7,500	26,239
Airport Improvement & Contingency Fund	8,142	9,146	9,215	5,035	8,460	4,760	44,758
Airport Improvement Program Grant	3,330	6,135	5,603	5,025	23,700	8,100	51,893
Asset Forfeiture Fund	790	799	0	0	0	0	1,589
Aviation/Public Works - Services	0	1,000	1,000	0	0	0	2,000
Community Development Block Grant	16,696	0	0	0	0	0	16,696
Convention Center Construction Fund	45,099	3,140	0	0	0	0	48,239
Equipment Renewal & Replacement Fund	500	500	500	0	0	0	1,500
Existing Certificates of Obligation	16,889	6,543	1,560	1,493	0	0	26,485
Hotel/Motel Tax Fund	1,516	1,529	0	0	0	0	3,045
MPO - New Certificates of Obligation (Other Issuances)	1,723	0	0	356	0	0	2,079
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	7,853	0	0	1,036	334	0	9,223
New Certificates of Obligation	1,507	1,764	245	231	0	0	3,747
Solid Waste Improvement & Contingency Fund	250	0	0	0	0	0	250
Solid Waste Operating Fund	460	1,500	0	0	0	0	1,960
Stinson Revolving Fund	1,000	750	650	0	0	0	2,400
Stormwater Detention Fund	4,593	2,227	2,282	2,340	2,398	0	13,840
Total Revenue Sources	***192,252***	***72,712***	***57,252***	***40,389***	***58,161***	***20,360***	***441,126***

Table 2
SUMMARY OF ADOPTED CAPITAL BUDGET BY FUNCTION AND PROGRAM
For FY 2000 Through FY 2005
(In Thousands)

FUNCTION / *PROGRAM*	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
General Government							
Municipal Facilities	49,998	9,206	1,500	0	0	0	60,704
Total General Government	***49,998***	***9,206***	***1,500***	***0***	***0***	***0***	***60,704***
Public Safety							
Drainage	36,868	9,324	7,192	7,324	8,948	0	69,656
Fire Protection	5,831	9,770	7,609	1,724	0	0	24,934
Law Enforcement	15,360	5,604	4,748	3,084	3,560	0	32,356
Total Public Safety	***58,059***	***24,698***	***19,549***	***12,132***	***12,508***	***0***	***126,946***
Recreation & Culture							
Libraries	1,447	2,644	656	3,138	6,413	0	14,298
Parks	21,449	4,445	4,820	3,910	4,282	0	38,906
Total Recreation & Culture	***22,896***	***7,089***	***5,476***	***7,048***	***10,695***	***0***	***53,204***
Transportation							
Air Transportation	19,227	22,645	20,838	10,060	32,160	20,360	125,290
Streets	42,072	9,074	9,889	11,149	2,798	0	74,982
Total Transportation	***61,299***	***31,719***	***30,727***	***21,209***	***34,958***	***20,360***	***200,272***
Total Capital Project Expenditures	***192,252***	***72,712***	***57,252***	***40,389***	***58,161***	***20,360***	***441,126***

ADOPTED CAPITAL BUDGET BY FUNCTION, PROGRAM AND PROJECT
For FY 2000 Through FY 2005
(Dollars In Thousands)

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
General Government							
Municipal Facilities							
ADA Modifications (Little Church at La Villita)	65	0	0	0	0	0	65
ADA Modifications (Police Memorial Wall)	22	0	0	0	0	0	22
Alameda Theater	2,502	1,753	0	0	0	0	4,255
City Hall Improvements	305	0	0	0	0	0	305
Convention Center Expansion	45,099	3,140	0	0	0	0	48,239
Municipal Auditorium Structural Repair	1,088	1,313	0	0	0	0	2,401
Municipal Plaza Building Improvements	417	0	0	0	0	0	417
Relocation of the North Loop Service Center	500	3,000	1,500	0	0	0	5,000
Total Municipal Facilities	*49,998*	*9,206*	*1,500*	*0*	*0*	*0*	*60,704*
Total General Government	*49,998*	*9,206*	*1,500*	*0*	*0*	*0*	*60,704*
Public Safety							
Drainage							
36th & Growdon Drainage	321	0	0	0	0	0	321
39th Street #58M Phase II A	813	0	0	0	0	0	813
Ansley Boulevard Drainage #1091	0	0	0	50	450	0	500
Ave Maria Drainage	200	1,000	1,000	0	0	0	2,200
Blossom/Woodbury #1007 (near Nacogdoches)	879	0	0	0	0	0	879
Blossom/Woodbury #1007 Phase II (Ph I from 94 Bond Program)	0	794	0	0	0	0	794
Busby & Flamingo Drainage	70	0	0	0	0	0	70
Culebra Drainage Project #58F (Zarzamora Creek)	1,100	1,150	1,500	0	0	0	3,750
Dijon Court Drainage	22	0	0	0	0	0	22
Drainage Outfall - Hillside Acres	50	430	0	0	0	0	480
Duval (Pierce to Seguin/Seguin to Walters)	830	0	0	0	0	0	830
Elsmere/Gramercy #57	191	0	0	0	0	0	191

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Drainage							
Escalon Street #1008	2,562	0	0	0	0	0	2,562
Espada Dam Modifications & Silt Removal	2,896	0	0	0	0	0	2,896
Flores/Breeden/Beacon Outfall Phase II (Phase I from 94 Bond Program)	105	600	347	0	0	0	1,052
Goliad (Pecan Valley to Military Drive)	3,460	0	0	0	0	0	3,460
Guilbeau Drainage at French Creek	45	0	0	405	0	0	450
Harris Storm Drainage (Alvarez, Glass, Cass, Halstead)	180	152	0	700	700	0	1,732
Hi-Lions 80 Modified Phase III/IV	2,530	0	0	0	0	0	2,530
Hollyhock at Huebner Creek Drainage Structure	246	0	0	0	0	0	246
Howard Drainage (Wildwood to El Monte)	75	0	663	0	0	0	738
IH 35 - Gembler / Widen & Deepen Salado Creek	660	0	0	0	0	0	660
James Park Development & Holbrook Road Flood Improvements	30	881	0	0	0	0	911
Lanark Drainage	0	0	300	1,727	1,000	0	3,027
Leon Creek Recreation Facilities & Detention Pond at Loop 410 / Culebra	1,500	1,000	0	0	0	0	2,500
Martinez Creek Drainage	1,000	0	0	0	0	0	1,000
Military Ditch #65	0	90	510	300	0	0	900
Octavia #63 Phase II	175	150	0	800	600	0	1,725
Rip Rap #69 Phase II C	0	0	90	502	300	0	892
Rittiman & Holbrook	631	0	0	0	0	0	631
S. Flores 70-70A Modified Phase II-Part 3	2,810	0	0	0	0	0	2,810
San Antonio River Channel Modifications	603	0	0	0	0	0	603
San Antonio River Improvements	350	410	500	500	3,500	0	5,260
Stormwater Detention Pond Projects	4,593	2,227	2,282	2,340	2,398	0	13,840
W.W. White Road Phase I	3,175	0	0	0	0	0	3,175
Western #74 Phase III A	1,666	0	0	0	0	0	1,666
Wheatley Heights Buyout & Salado Creek Greenway Development	3,100	440	0	0	0	0	3,540
Total Drainage	***36,868***	***9,324***	***7,192***	***7,324***	***8,948***	***0***	***69,656***

Table 3

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Fire Protection							
Fire Station # 1 (E Houston) Renovation	389	0	0	0	0	0	389
Fire Station # 5 (Mason) Renovation	354	0	0	0	0	0	354
Fire Station # 6 (W Russell) Renovation	134	0	0	0	0	0	134
Fire Station # 7 (South of S Alamo)	529	1,585	0	0	0	0	2,114
Fire Station # 8 (Hamilton/San Fernando)	173	0	0	0	0	0	173
Fire Station # 9 (Delmar) Renovation	304	0	0	0	0	0	304
Fire Station #11 (610 S Frio)	185	0	0	0	0	0	185
Fire Station #16 (Nogalitos/Rippford Area)	1,704	0	0	0	0	0	1,704
Fire Station #25 (Military/Somerset)	478	1,296	0	0	0	0	1,774
Fire Station #45 (Westover Hills)	510	1,363	0	0	0	0	1,873
Fire Station #47 (IH 10 Corridor)	0	2,017	0	0	0	0	2,017
Fire Station #48 (1604/Bulverde)	375	130	1,673	0	0	0	2,178
Fire Station #49 (Northwest)	0	379	132	1,724	0	0	2,235
Fire Training Academy	696	3,000	5,804	0	0	0	9,500
Total Fire Protection	***5,831***	***9,770***	***7,609***	***1,724***	***0***	***0***	***24,934***
Law Enforcement							
Eastside Service Center Renovation/Expansion	0	80	560	0	0	0	640
Northside Service Center Renovation/Expansion	78	571	0	0	0	0	649
Police Headquarters Renovation/Expansion	790	799	0	0	0	0	1,589
Prue Road Service Center Renovation/Expansion	154	80	578	0	0	0	812
Public Safety Integrated Technology System	3,040	4,074	3,610	3,084	3,560	0	17,368
Radio System Improvement Project	10,000	0	0	0	0	0	10,000
Southside Service Center Renovation/Expansion	657	0	0	0	0	0	657
Westside Service Center Renovation/Expansion	641	0	0	0	0	0	641
Total Law Enforcement	***15,360***	***5,604***	***4,748***	***3,084***	***3,560***	***0***	***32,356***
Total Public Safety	***58,059***	***24,698***	***19,549***	***12,132***	***12,508***	***0***	***126,946***
Recreation & Culture							

Table 3

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Libraries							
Branch Library (At O.P. Schnabel Area)	0	0	207	2,605	0	0	2,812
Branch Library (Camp Bullis/IH-10 Area)	100	0	0	207	2,500	0	2,807
Branch Library (Comanche Lookout Area)	0	0	0	212	2,788	0	3,000
Branch Library (Pinn Road / Military Drive Area)	206	2,593	0	0	0	0	2,799
Brook Hollow Branch Library Expansion	0	51	449	0	0	0	500
Cody Branch Library	25	0	0	0	0	0	25
Forest Hills Branch Library	41	0	0	0	0	0	41
Great Northwest Branch Library Expansion	0	0	0	114	1,125	0	1,239
Landa Branch Library Improvements	50	0	0	0	0	0	50
Northside Learning Center (District 8,9,10)	1,000	0	0	0	0	0	1,000
Pan American Branch Library	25	0	0	0	0	0	25
Total Libraries	***1,447***	***2,644***	***656***	***3,138***	***6,413***	***0***	***14,298***
Parks							
"J" Street Park	90	0	0	0	0	0	90
Adams Hill at Hunt Lane	50	0	0	0	0	0	50
Alderete Park Improvements	0	0	0	12	108	0	120
Antioch Golden Years	50	0	0	0	0	0	50
Blue Star Arts Improvements	0	75	0	0	0	0	75
Bode Community Center Addition	500	0	0	0	0	0	500
Botanical Center Improvements	300	0	0	0	0	0	300
Brackenridge Park Rehabilitation	6,765	0	0	0	0	0	6,765
Brooks Park	15	135	0	0	0	0	150
Buckeye Park	113	0	0	0	0	0	113
Calderon Boys and Girls Club	10	90	0	0	0	0	100
Camelot/Park Village Land Development	140	0	0	0	0	0	140
Centro de Artes Building	500	0	0	0	0	0	500
City Nursery Relocation/Brackenridge Surface Parking Lot	50	450	1,000	0	0	0	1,500
Coliseum Oaks Park Water Fountains & Lighting	24	0	0	0	0	0	24

Table 3

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Collins Garden Park Improvements	0	0	0	20	171	0	191
Comanche Lookout Development - Phase II	75	687	0	0	0	0	762
Cuellar Park	75	0	0	0	0	0	75
Dawson Community Center	400	0	0	0	0	0	400
Dawson Park Improvements	87	0	0	0	0	0	87
Deco District - Travis Building Renovation	1,000	0	0	0	0	0	1,000
Dugas at Ellison Drive (Duck Pond)	80	520	0	0	0	0	600
Eisenhower Park Playground	0	12	101	0	0	0	113
Frank Garrett Center	20	172	0	0	0	0	192
Friedrich Park Rehabilitation	0	0	0	36	328	0	364
Friesenhahn Park Rehabilitation	0	0	0	0	139	0	139
Gilbert Garza Community Center Crossover Bridge	63	0	0	0	0	0	63
Golden Park Improvements	15	185	0	0	0	0	200
Government Canyon	400	0	0	0	0	0	400
Guadalupe Arts & Cultural Facility	0	100	400	0	0	0	500
Guadalupe Arts Center/School	700	0	0	0	0	0	700
Highland Park	0	100	0	0	0	0	100
Highland Park Improvements	25	0	0	0	0	0	25
Hike & Bike Trail at Abandoned R.R. Track (Valley Hi-Sky Harbor)	0	0	0	45	375	0	420
Historic Civic Center River Link	324	0	0	2,176	0	0	2,500
Jefferson Pocket Park/Monuments Improvements	0	0	0	0	50	0	50
Jimmy Flores Park Improvements	0	0	300	0	0	0	300
Kallison Park	0	50	0	0	0	0	50
Knollcrest & Merry Oaks (Gateway Terrace)	250	0	0	0	0	0	250
Lackland Terrace Park and Center Improvements	0	0	0	40	387	0	427
Lady Bird Johnson Park	350	0	0	0	0	0	350
Lady Bird Johnson Park Improvements	0	0	40	354	0	0	394

Table 3

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Las Palmas Walking Trail	0	0	0	20	180	0	200
Lee's Creek Park Improvements	0	0	0	50	0	0	50
Leon Creek Greenway - District 7	120	0	380	0	0	0	500
Leon Creek Greenway - District 8	60	0	229	0	0	0	289
Leon Creek Greenway - Phase I (Open Space Development)	80	0	0	0	0	0	80
Lone Star Brewery Site Park Land Acquisition & Development	1,000	0	0	0	0	0	1,000
Lorence Creek Linear Park & Upper Salado Creek Greenway Development	120	0	412	400	0	0	932
Mahncke Park Development	90	0	0	0	0	0	90
Mahncke Park Development - Phase II	110	0	0	0	0	0	110
Martin Luther King Park Improvements	180	0	0	0	0	0	180
Martinez Park	135	0	0	0	0	0	135
Medina Base Road at Loop 410	300	35	311	0	0	0	646
Miller's Pond	80	0	0	0	0	0	80
Miller's Pond Park Development	50	0	50	0	0	0	100
Mitchell Lake Wetlands	500	0	0	0	0	0	500
Monticello Park Improvements	0	0	60	0	0	0	60
New Territories Park Development	20	176	0	0	0	0	196
Newell/Lone Star Environmental Mitigation and Redevelopment	120	0	0	0	0	0	120
Normoyle Park HVAC & Sprinkler System Improvements	25	0	0	0	0	0	25
Northridge Park	0	0	0	7	68	0	75
Northwood Park	0	0	0	2	23	0	25
O.P. Schnabel Park - YMCA Project	500	0	0	0	0	0	500
Oak Haven Park	0	0	50	0	0	0	50
Olmos Basin Park Rehabilitation & Trail System Development	15	185	0	100	958	0	1,258
Palo Alto Park Improvements	0	0	0	15	135	0	150
Park Land Acquisition and Development - District 6	100	400	0	0	0	0	500

Table 3

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Park Land Acquisition and Development - District 8	300	300	0	328	0	0	928
Park Land Acquisition and Development - District 9	450	50	0	0	0	0	500
Parks and Soccer Field Improvements - District 3	25	225	0	0	0	0	250
Pearsall Road Landfill	970	0	0	0	0	0	970
Pickwell Park	0	0	0	20	180	0	200
Presa Community Center Basketball Facility	0	0	150	0	0	0	150
Project Quest Facility Improvements	10	0	0	0	0	0	10
Quarry Park Development	400	0	0	0	0	0	400
Rainbow Hills Park	0	90	810	0	0	0	900
Ramirez Park Improvements	0	0	25	225	0	0	250
Roman Center & Park Improvements	50	0	0	0	0	0	50
Roosevelt Park	148	0	0	0	0	0	148
Roosevelt Park Improvements	125	25	225	0	0	0	375
Rosedale Park Entrance Rehabilitation	0	3	97	0	0	0	100
SA River Visitor Services Station	25	225	0	0	0	0	250
San Fernando Gym	80	0	0	0	0	0	80
San Pedro Park Rehabilitation - Phase II	1,500	0	0	0	0	0	1,500
San Pedro Playhouse	0	0	0	0	300	0	300
Seeling Park	0	0	0	5	85	0	90
Sky Line Park Improvements	50	0	0	0	0	0	50
Southcross (Flores) Park	180	0	0	0	0	0	180
Southside Lions Community Center	575	0	0	0	0	0	575
Southside Lions Park	135	0	0	0	0	0	135
Southside Lions Park - Lake	0	0	0	0	200	0	200
Spicewood Park Improvements	0	0	0	15	135	0	150
Stinson Park Development	195	135	0	0	0	0	330
Thunderbird Hills/Ingram Hills Area	60	0	0	0	0	0	60
Vidaurri Park Improvements	50	0	0	0	0	0	50

Table 3

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Walker Ranch Park Development - Phase II	0	20	180	0	0	0	200
Wesley Community Center Facility Improvements	20	0	0	0	0	0	20
Westside Boys & Girls Club Facility Improvements	25	0	0	0	0	0	25
Woodlawn Lake Phase II	0	0	0	40	460	0	500
Total Parks	***21,449***	***4,445***	***4,820***	***3,910***	***4,282***	***0***	***38,906***
Total Recreation & Culture	***22,896***	***7,089***	***5,476***	***7,048***	***10,695***	***0***	***53,204***
Transportation							
Air Transportation							
Airport Maintenance Facility	1,572	1,666	237	0	0	0	3,475
Airport Rescue & Fire Fighting (ARFF) Training Pit	500	0	0	0	0	0	500
ARFF Ventilation System	150	0	0	0	0	0	150
Automated Access Control System Upgrade	0	3,500	0	0	0	0	3,500
Building Evaluation & Renovations	250	250	250	250	250	0	1,250
Communication Center Upgrade	0	500	0	0	0	0	500
Construct Holding Bays - Runways 21R & 30L	0	0	2,600	0	0	0	2,600
Construct New Runway Exits	0	0	0	2,700	0	0	2,700
Dee Howard Roadway & Parking	600	0	0	0	0	0	600
Environmental Assessment/Clean Up	250	250	250	250	250	0	1,250
Environmental Impact Statement	0	0	0	800	0	0	800
Extend and Overlay Runway 9/27	0	750	0	0	0	0	750
Extend Rwy 9/27 EIS	250	0	0	0	0	0	250
Ground Run Up Enclosure	3,150	0	0	0	0	0	3,150
Hangar 5 & 6 Renovations	500	0	0	0	0	0	500
Land Acquisition	0	0	500	0	0	0	500
Land Reclamation & Development	0	0	0	0	0	7,500	7,500
Parking Expansion Project	2,000	0	0	0	0	0	2,000
Parking Facilities Renovations	900	450	0	0	0	0	1,350
Platting Impact Fees	60	60	60	60	60	60	360

Table 3

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Air Transportation							
Radio System Replacement	0	750	750	0	0	0	1,500
Reconstruct Perimeter Road	0	0	1,671	0	0	0	1,671
Reconstruct Taxiway D	1,040	1,480	0	0	0	0	2,520
Reconstruct Terminal Area	0	225	0	0	0	0	225
Redevelopment of North Loop Service Center	0	0	2,500	0	0	0	2,500
Relocation of Freight Facilities	480	3,614	2,370	0	0	0	6,464
Relocation of Waste Disposal Bldg.	500	0	0	0	0	0	500
Renovate ARFF Vehicle	0	150	0	0	0	0	150
Residential Acoustical Treatment Program	0	3,000	3,000	3,000	0	0	9,000
Runway 12L Taxiways	0	0	0	0	0	10,800	10,800
Runway 12L/30R	0	0	0	0	31,600	0	31,600
Sky Place Box Culverts	0	0	0	3,000	0	2,000	5,000
SSF Extend Taxiway D1	250	0	0	0	0	0	250
SSF Extend Taxiway D2	0	0	400	0	0	0	400
SSF Reconstruct Taxiway A	0	0	250	0	0	0	250
Surface Movement & Guidance Sys.	300	0	0	0	0	0	300
Terminal Modifications/Upgrading	5,800	6,000	6,000	0	0	0	17,800
Terminal Roadway Signage	675	0	0	0	0	0	675
Total Air Transportation	*19,227*	*22,645*	*20,838*	*10,060*	*32,160*	*20,360*	*125,290*
Streets							
"J" St. (Amanda to Pecan Valley)	328	0	0	0	0	0	328
24th Street (Commerce to Culebra)	575	0	0	0	0	0	575
24th Street (Elmendorf Lake to El Paso)	149	0	0	0	0	0	149
36th Street Reconstruction (US 90 to Kelly AFB Entrance)	750	100	700	0	0	0	1,550
39th Street #58M, Phase III	691	0	0	0	0	0	691
Abe Lincoln (Horn to Eckhert)	25	0	0	225	0	0	250
Ackerman (IH 10 to Dietrich)	102	0	0	0	0	0	102
Alamo (Cedar to San Antonio River)	0	0	0	128	0	0	128
Alamo Street (Durango to Cedar)	417	0	0	0	0	0	417

Table 3

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Alamo/Broadway Corridor Bicycle Transportation	10	0	0	0	0	0	10
Aransas Street (Meerscheidt to Walters)	35	275	0	0	0	0	310
Arbor (Trinity to San Marcos)	840	0	0	0	0	0	840
Avenue B (North) Bikelane	23	0	0	0	0	0	23
Avenue B (South) Bikelane	66	0	0	0	0	0	66
Babcock Road Alternate Bikelane	0	68	0	0	0	0	68
Baylor Street (San Pedro Creek to Flores Street)	258	0	0	0	0	0	258
Bee Street (Walters to Frank)	45	0	0	0	366	0	411
Belgium (Picardie to Coliseum)	253	1,450	0	0	0	0	1,703
Bicycle Route Street Plan	4	0	0	0	0	0	4
Bitters Road (West Ave. to Heimer)	1,100	0	0	185	45	0	1,330
Bitters Road Reconstruction (Broadway to Nacogdoches)	89	400	0	0	0	0	489
Blanco Reconstruction (Lullwood to Summit)	40	0	366	0	0	0	406
Blanco Sidewalks (Lockhill Selma to Patricia)	8	193	0	0	0	0	201
Blue Ridge (General McMullen to 27th St.)	390	0	0	0	0	0	390
Botanical Gardens Bike Route (Avenue B)	30	0	0	0	0	0	30
Broadway at Wetmore	167	0	0	0	0	0	167
Callaghan Road (Bandera to Horseshoe Bend)	1,670	0	0	0	0	0	1,670
Callaghan Road Reconstruction (Hemphill to Culebra)	50	0	333	0	0	0	383
Callaghan Road Reconstruction (Old Hwy. 90 to Commerce)	15	0	0	0	0	0	15
Capital Street (Basse to LaManda)	144	0	0	0	0	0	144
Central Business District to San Antonio College Bicycle Transportation	11	0	0	0	0	0	11
Cincinnati Bicycle Transportation (St. Mary's University to Navidad)	6	0	0	0	0	0	6
Cincinnati/Ashby Bicycle Transportation (Navidad to N. St. Mary's)	6	0	0	0	0	0	6
Citywide ADA Sidewalk Program	375	125	0	0	0	0	500

Table 3

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Citywide Bike Racks	0	0	0	33	0	0	33
Citywide Sidewalks MPO/ADA	30	220	0	0	0	0	250
Claremont/Eleanor/Natalen Phase II	900	0	0	0	0	0	900
Claremont/Eleanor/Natalen Phase III	827	0	0	0	0	0	827
Clark (Fair to Southcross)	50	0	0	500	0	0	550
Clark Sidewalks (Southcross to Hot Wells)	20	0	0	133	0	0	153
Creswell (Houston to Dead End)	25	228	0	0	0	0	253
Danbury Sidewalks (Between Nacogdoches and Broadway)	121	0	0	0	0	0	121
Deco District - Street & Pedestrian Enhancements	0	100	300	0	0	0	400
Dell St. Drainage (100 Block)	505	0	0	0	0	0	505
Demya Reconstruction (Hunt to Loop 410)	27	200	0	182	46	0	455
District 4 Sidewalk Improvements	155	0	0	0	0	0	155
Drury Lane (Escalon to Deadend)	166	0	0	0	0	0	166
East-West Huebner Access Over R.R. Track	0	0	0	0	200	0	200
Eastlawn Neighborhood Streets	522	0	0	0	0	0	522
Edgar St Sidewalks (600 Block)	31	0	0	0	0	0	31
El Monte (Blanco to San Pedro)	40	0	360	0	0	0	400
Elsmere (Michigan to Capitol)	169	0	0	0	0	0	169
Emmitt St. Engineer	40	0	0	0	0	0	40
Evers Road at Wurzbach Intersection	70	0	0	0	0	0	70
F Street (Pecan Valley-IH 10)	88	0	0	0	0	0	88
Fairdale (Rittiman to Bloomdale)	363	0	0	0	0	0	363
Fay Street/ St. Joseph (Creighton to New Laredo Hwy.)	90	0	0	859	0	0	949
Fleming (Fenfield to New Laredo Hwy)	185	0	0	0	0	0	185
Flores Street (Durango to Franciscan)	809	0	0	0	0	0	809
Florida (IH 37 to St. Mary's)	150	0	200	600	500	0	1,450
Frio City Road Reconstruction (Brazos to Zarzamora)	50	471	0	0	0	0	521

Table 3

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Frio City/General Hudnell Access Ramps	0	0	500	0	0	0	500
Fulton Street (Blanco to Flores)	987	0	0	0	0	0	987
G Street (Pecan Valley to Dead End)	173	0	0	0	0	0	173
Gevers Street Sidewalks (IH 10 to Southcross)	93	0	0	0	0	0	93
Grand Alley St Engineering	25	0	0	0	0	0	25
Hackberry (Steves to Southcross)	0	0	200	400	600	0	1,200
Hardiman Sidewalks (Mesquite to Hackberry)	22	0	0	0	0	0	22
Harvard Terrace (Yale to University)	100	0	0	0	0	0	100
Henderson Pass Sidewalks (Thousand Oaks to Gold Canyon)	24	0	0	0	0	0	24
Higgins Road (Nacogdoches to Stahl)	2,399	0	0	0	0	0	2,399
Hildebrand at US Hwy. 281 Intersection Reconstruction	23	0	0	0	0	0	23
Hillside Acres Drainage Outfall	216	0	0	0	0	0	216
Hobart Street (Acme to 40th)	119	0	0	0	0	0	119
Hoover Street (Nogalitos to Charlotte)	45	0	393	0	0	0	438
Hot Wells Sidewalks (IH 37 to New Braunfels)	0	0	0	122	0	0	122
Houston (Pine to Polaris)	100	52	0	900	0	0	1,052
Houston Street (Bowie to Pine)	526	0	0	0	0	0	526
Houston Street Redevelopment	1,200	300	0	0	0	0	1,500
Hub St. Sidewalks	83	0	0	0	0	0	83
Hunt Lane Reconstruction (Marbach Road to U.S. 90)	587	0	0	0	0	0	587
IH 10 Crossover at Dominion Entrance	0	0	0	700	0	0	700
Indianola (Garfield to Camargo)	282	0	0	0	0	0	282
Ingram-Callaghan to Benrus (Bike Lane)	0	0	0	87	0	0	87
Isom Reconstruction (Ramsey to US Hwy. 281)	0	0	216	0	0	0	216
Jo Marie (W.W. White to Dead End)	50	453	0	0	0	0	503
Jones Maltsberger (US Hwy. 281 to U.P.R.R.)	0	156	0	0	31	0	187

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Josephine/Grayson Bicycle Transportation	0	0	6	0	0	0	6
K Street (Hampton to Pecan Valley)	271	0	0	0	0	0	271
King Avenue Phase I (Bynum to Crittendon)	774	0	0	0	0	0	774
King Avenue Phase II (Crittendon to New Laredo Hwy)	367	0	0	0	0	0	367
King William Area Bicycle Transportation	1	0	6	0	0	0	7
Kono (Gembler to Belgium)	80	0	657	0	0	0	737
Larkspur (West Avenue to Baltic)	0	0	0	60	513	0	573
Larkspur Elementary Sidewalks	0	5	0	0	0	0	5
Leland Park Terrace Curb Reconstruction	200	0	0	0	0	0	200
Leon Creek Bike Path Phase I	44	0	56	0	0	0	100
Leonhardt Road	839	0	0	0	0	0	839
Lockhill Selma (West Avenue to N.W. Military)	70	0	0	648	0	0	718
Lockhill-Selma Improvements (Wurzbach to George Road)	725	0	0	0	0	0	725
Lone Oak (F Street to Brice)	223	0	0	0	0	0	223
Mahncke Area Streets - Phase II	870	0	0	0	0	0	870
Malone Bike Lane (Theo-Quintana to Concepcion Park)	0	15	0	0	0	0	15
Market Square Rehabilitation	50	0	450	0	0	0	500
Mayfield (S. Zarzamora to IH 35)	150	250	0	1,000	0	0	1,400
McCarty Sidewalks & Curbs (Lorene to Blanco)	0	50	0	0	0	0	50
McCullough (Basse to RR Tracks)	60	0	528	0	0	0	588
McKay (400 & 500 Blocks)	181	0	0	0	0	0	181
Medical Drive Engineering (IH 10 to Underpass at Fredericksburg)	225	0	0	500	330	0	1,055
Mission Trails Construction	0	0	400	0	0	0	400
Mistletoe (IH 10 to Martinez Creek)	159	0	0	0	0	0	159
Mitchell (Probandt to Roosevelt)	365	0	0	0	0	0	365
Mockert Street Area (Mockert, Forest, W. Lambert, Kline, Cass)	130	70	0	1,100	0	0	1,300

Table 3

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Montana Street Bike Lane (Alamodome to Walters)	10	0	0	0	0	0	10
Monterrey Street Reconstruction (San Joaquin to 36th Street)	85	761	0	0	0	0	846
Monticello (S. Gevers to Hillje)	20	137	0	0	0	0	157
Morningview (Pecan Valley to IH 10)	93	0	0	0	0	0	93
N. St. Mary's Bike Lane (Huisache to McCullough)	22	0	0	0	0	0	22
Nacogdoches (Loop 410 to Danbury)	75	0	592	0	0	0	667
Nacogdoches Bike Path	0	0	0	108	0	0	108
Nakoma (US Hwy. 281 to Warfield)	12	0	97	0	0	0	109
Navajo Area Streets	1,807	0	0	0	0	0	1,807
New Braunfels (IH 35 to Grayson)	100	0	0	0	0	0	100
Northington (S.W. 36th to S.W. 35th)	20	0	162	0	0	0	182
Orr/Suzette/Winkle	848	0	0	0	0	0	848
Palmetto St Sidewalks	24	0	0	0	0	0	24
Pecan Overlay (Main to Jefferson)	48	0	0	0	0	0	48
Pecan Valley Drive Reconstruction ("J" St. to IH 10)	400	0	0	0	0	0	400
Pedestrian Bridge at Hidden Cove Elementary	125	0	0	0	0	0	125
Pleasanton (Moursand to Gillette)	206	0	0	0	0	0	206
Pleasanton (Southcross to Mayfield)	664	0	0	0	0	0	664
Pleasanton Reconstruction (Moursand to Gillette)	70	0	289	0	0	0	359
Pleasanton Road (Gillette to Loop 410)	0	200	1,000	1,000	0	0	2,200
Probandt (US 90 to Mitchell)	61	0	0	0	0	0	61
Prue Road Extension (Prue to Huebner)	64	100	461	0	0	0	625
Prue Road Reconstruction (Laureate to Fredericksburg)	183	0	0	0	0	0	183
Ray Bon Drive Sidewalks	108	0	0	0	0	0	108
Rice Reconstruction (W.W. White to Semlinger)	160	0	325	0	0	0	485
Rip Rap 69 Phase II D	490	0	0	0	0	0	490

Table 3

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Rittiman (Austin Hwy to Harry Wurzbach)	265	0	0	0	0	0	265
S. New Braunfels (Steves to Fair)	117	0	0	0	0	0	117
S. New Braunfels Sidewalks (IH 10 to Southcross)	86	0	0	0	0	0	86
S. St. Mary's (Alamo to Pereida)	120	0	0	0	0	0	120
S.W. 41st Street Reconstruction (Castroville Rd. to Lawton St.)	85	760	0	0	0	0	845
SAC to UTSA Bicycle Transportation	21	0	25	0	0	0	46
Sams (Dead End to Dead End)	74	0	0	0	0	0	74
San Pedro Alternate Bicycle Transportation (Dot Drive to Howard Road)	26	43	0	0	0	0	69
School Safety Program	250	0	0	0	0	0	250
Sidewalks Northside (Southcross Pk to S Zarzamora)	179	0	0	0	0	0	179
Signal Flasher (Summit & San Pedro)	15	0	0	0	0	0	15
Signal Preemption (Medical Center Area)	236	0	0	0	0	0	236
Signal Preemption and Improvement (Medical Drive)	334	0	0	0	0	0	334
South Flores Reconstruction (Malone to Octavia)	132	0	221	0	0	0	353
Southcross Blvd. (W.W. White to IH 410)	175	0	0	298	75	0	548
Southcross Boulevard Reconstruction (S. New Braunfels to S. Presa)	441	0	0	0	0	0	441
Southtown Street Improvements	250	0	0	0	0	0	250
Southwest Craft Center Intersection Improvements (Navarro and Augusta)	200	0	0	0	0	0	200
St. Francis (Dowdy to Probandt)	510	0	0	0	0	0	510
Stahl at Higgins Reconstruction	0	0	456	0	0	0	456
Stahl at O'Connor and Judson Reconstruction	91	0	0	0	0	0	91
Stahl Road #1038 Phase I (Bell to Bulverde)	1,295	0	0	0	0	0	1,295
Starcrest Reconstruction (Stuntman to Jones Maltsberger)	229	0	0	0	0	0	229
Strech (Chavaneaux to Malley Blvd)	415	0	0	0	0	0	415

Table 3

FUNCTION / PROGRAM / PROJECT	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Sunset Road (Jones Maltsberger to Broadway)	634	0	0	371	92	0	1,097
Texas / Waverly Streets	480	0	0	0	0	0	480
Tezel Reconstruction (Ridge Path to Old Tezel)	0	735	0	0	0	0	735
Tezel Reconstruction (Timberpath to Ridge Path)	0	490	0	0	0	0	490
Tezel Road Pedestrian Enhancements	0	200	0	0	0	0	200
Thorain (Buckeye to S.P. Railroad)	328	0	0	0	0	0	328
Thousand Oaks Intersection Improvements	211	0	0	0	0	0	211
Timberpath Bike Lane (Les Harrison to Grissom)	47	0	0	0	0	0	47
U.S. Hwy. 281/R.R. Crossing at Quarry Market	100	0	150	0	0	0	250
Uhr Lane Reconstruction (Higgins to Thousand Oaks)	481	0	0	0	0	0	481
UTSA to OLLU Corridor Bicycle Transportation (Frio to 24th St.)	74	0	0	0	0	0	74
Vandiver Bicycle Transportation (Loop 410 to Rittiman)	0	0	11	0	0	0	11
Villaret Bicycle Transportation (Zarzamora to Hwy. 16)	0	0	10	0	0	0	10
Walters Bicycle Transportation (Rigsby to Fair Avenue)	0	0	5	0	0	0	5
Waverly Avenue Phase I (Bandera to Emory)	700	0	0	0	0	0	700
Waverly Avenue Phase II (Emory to Glenmore)	512	0	0	0	0	0	512
West Craig (Elmendorf to Josephine Tobin)	45	0	405	0	0	0	450
Wilson St Engineering	90	0	0	0	0	0	90
Woodlawn Area Streets Engineering	2	0	9	0	0	0	11
Woodlawn Avenue (Bandera to Maiden)	160	467	0	1,010	0	0	1,637
Yellow Wood Drainage	24	0	0	0	0	0	24
Total Streets	***42,072***	***9,074***	***9,889***	***11,149***	***2,798***	***0***	***74,982***
Total Transportation	***61,299***	***31,719***	***30,727***	***21,209***	***34,958***	***20,360***	***200,272***
Grand Total	***192,252***	***72,712***	***57,252***	***40,389***	***58,161***	***20,360***	***441,126***

Table 3

ADOPTED CAPITAL BUDGET BY FUNCTION, PROGRAM AND PROJECT WITH PROJECT REVENUE SOURCE(S), SCOPE AND COUNCIL DISTRICT LOCATION(S)

(Dollars In Thousands)

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
General Government							
Municipal Facilities							
ADA Modifications (Little Church at La Villita)							
Community Development Block Grant	65	0	0	0	0	0	65
Total	*65*	*0*	*0*	*0*	*0*	*0*	*65*
Council District(s): CW	ADA modifications to structure of Church.						
ADA Modifications (Police Memorial Wall)							
Community Development Block Grant	22	0	0	0	0	0	22
Total	*22*	*0*	*0*	*0*	*0*	*0*	*22*
Council District(s): CW	Construct path of travel.						
Alameda Theater							
Existing Certificates of Obligation	2,074	1,537	0	0	0	0	3,611
Hotel/Motel Tax Fund	428	216	0	0	0	0	644
Total	*2,502*	*1,753*	*0*	*0*	*0*	*0*	*4,255*
Council District(s): 1	This project will provide for restoration work of the Alameda Theater/Casa de Mexico building to include expansion of the stage house, new rigging, stage lighting, and other restoration/construction of the theater and Casa de Mexico office building. All aspects of this project are administered by Centro Alameda, Inc.						
City Hall Improvements							
Existing Certificates of Obligation	305	0	0	0	0	0	305
Total	*305*	*0*	*0*	*0*	*0*	*0*	*305*
Council District(s): 1	This project includes installation of security cameras, first floor lobby improvements (painting, new security desk, bulletin boards, doors to south offices and display cases), exterior lighting, and improvements to the east and west entrance steps to City Hall.						
Convention Center Expansion							
Convention Center Construction Fund	45,099	3,140	0	0	0	0	48,239

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
General Government							
Municipal Facilities							
Convention Center Expansion							
Total	*45,099*	*3,140*	*0*	*0*	*0*	*0*	*48,239*
Council District(s) 1 — The Convention Center Project which began in May of 1995 will double the amount of current meeting space bringing the total square footage of the building to 1.3 million. The project consist of two phases. Phase I involves the building expansion and riverwalk extension to Hemisfair Park. Phase II is the renovation of the existing building. The project will be completed in 2001.							
Municipal Auditorium Structural Repair							
Hotel/Motel Tax Fund	1,088	1,313	0	0	0	0	2,401
Total	*1,088*	*1,313*	*0*	*0*	*0*	*0*	*2,401*
Council District(s) 1 — This project will provide for the replacement of the Municipal Auditorium's various roofs along with corrective measures to the facility's structure due to water seepage damage.							
Municipal Plaza Building Improvements							
Existing Certificates of Obligation	417	0	0	0	0	0	417
Total	*417*	*0*	*0*	*0*	*0*	*0*	*417*
Council District(s) 1 — This project will provide for exterior masonry repairs as well as restoration of grills at the lower facade, fire escape, and canopies to avoid potential liability issues as well as to provide for historic preservation of the building.							
Relocation of the North Loop Service Center							
Aviation/Public Works - Services	0	1,000	1,000	0	0	0	2,000
Equipment Renewal & Replacement Fund	500	500	500	0	0	0	1,500
Solid Waste Operating Fund	0	1,500	0	0	0	0	1,500
Total	*500*	*3,000*	*1,500*	*0*	*0*	*0*	*5,000*
Council District(s) 8 — Relocate City Service Center staff to a new location.							
Total Municipal Facilities	*49,998*	*9,206*	*1,500*	*0*	*0*	*0*	*60,704*
Total General Government	*49,998*	*9,206*	*1,500*	*0*	*0*	*0*	*60,704*
Public Safety							
Drainage							
36th & Growdon Drainage							
94 G.O. Drainage Bonds	321	0	0	0	0	0	321

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Drainage							
36th & Growdon Drainage							
Total	*321*	*0*	*0*	*0*	*0*	*0*	*321*
Council District(s) 6	This project is designed to drain the intersection of S.W. 36th Street and Growdon Road with an underground system and street reconstruction. This project will be designed and constructed as part of the 36th Street - U.S. 90 to Kelly AFB entrance project which is funded by the MPO for the year 2000.						
39th Street #58M Phase II A							
99 G.O. Bond Authorization	813	0	0	0	0	0	813
Total	*813*	*0*	*0*	*0*	*0*	*0*	*813*
Council District(s) 6	This project is the second phase of Drainage Project 58M. Drainage and Street construction in the area bounded by Commerce on the north, 39th St on the east, Phase on the south and Acme on the west. Balance of funding to come from CDBG programming. This project was previously designed utilizing CDBG funds.						
Ansley Boulevard Drainage #1091							
99 G.O. Bond Authorization	0	0	0	50	450	0	500
Total	*0*	*0*	*0*	*50*	*450*	*0*	*500*
Council District(s) 4	Reconstruction of Ansley from Zarzamora to Wilma Jean to include curbs, sidewalks, driveway, and necessary drainage. Funded for design only.						
Ave Maria Drainage							
99 G.O. Bond Authorization	200	1,000	1,000	0	0	0	2,200
Total	*200*	*1,000*	*1,000*	*0*	*0*	*0*	*2,200*
Council District(s) 9	Construction of a concrete channel starting at the low water crossing downstream of Jackson Keller continuing south to 300 block of Ave Maria and installation of an underground drainage system along Ave Maria to existing channel. Funded for design and construction. Rebuild street from Jackson Keller South to 90 degreee bend.						
Blossom/Woodbury #1007 (near Nacogdoches)							
94 G.O. Drainage Bonds	879	0	0	0	0	0	879
Total	*879*	*0*	*0*	*0*	*0*	*0*	*879*
Council District(s) 10	This project consists of reconstructing Blossom Drive from Reininger to Nacogdoches Road and Wagonwheel from Nacogdoches Road to IH 410 Access Road. The drainage channel paralleling Sagebrush from IH 410 Access Road to Nacogdoches will also be improved.						
Blossom/Woodbury #1007 Phase II (Ph I from 94 Bond Program)							
99 G.O. Bond Authorization	0	794	0	0	0	0	794
Total	*0*	*794*	*0*	*0*	*0*	*0*	*794*
Council District(s) 10	This project will have a drainage system to relieve drainage problems on Woodbury Dr., Nacogdoches Rd. and Blossom Ln. This project will begin on Woodbury Dr., 500' north of Nacogdoches Rd proceed to Nacogdoches and south along Nacogdoches to Blossom Ln.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Drainage							
Busby & Flamingo Drainage							
99 G.O. Bond Authorization	70	0	0	0	0	0	70
Total	*70*	*0*	*0*	*0*	*0*	*0*	*70*
Council District(s) 9	Reconstruct curbs at intersection to improve drainage design and construction.						
Culebra Drainage Project #58F (Zarzamora Creek)							
87 G.O. Drainage & Flood Control Bonds	750	0	0	0	0	0	750
99 G.O. Bond Authorization	350	1,150	1,500	0	0	0	3,000
Total	*1,100*	*1,150*	*1,500*	*0*	*0*	*0*	*3,750*
Council District(s) 6,7	Aquire right-of-way and widen drainage channel on Zarzamora Street between Culebra and Commerce. Coordinate with FEMA flood buyout program.						
Dijon Court Drainage							
99 G.O. Bond Authorization	22	0	0	0	0	0	22
Total	*22*	*0*	*0*	*0*	*0*	*0*	*22*
Council District(s) 9	Improvements and upgrade to concrete lined channel to drain cul-de-sac on Dijon Court. Funded for design and construction.						
Drainage Outfall - Hillside Acres							
99 G.O. Bond Authorization	50	430	0	0	0	0	480
Total	*50*	*430*	*0*	*0*	*0*	*0*	*480*
Council District(s) 4	Provide drainage and street improvements in Hillside Acres subdivision funded for engineering and construction.						
Duval (Pierce to Seguin/Seguin to Walters)							
94 G.O. Drainage Bonds	830	0	0	0	0	0	830
Total	*830*	*0*	*0*	*0*	*0*	*0*	*830*
Council District(s) 2	This project provides a drainage system for Duval between Pierce and Rogers and Duval from Pierce to Seguin and from Duval to Seguin and Walters. Roadways will be reconstructed to include curbs, sidewalks, and driveway approaches.						
Elsmere/Gramercy #57							
94 G.O. Drainage Bonds	191	0	0	0	0	0	191

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Drainage							
Elsmere/Gramercy #57							
Total	*191*	*0*	*0*	*0*	*0*	*0*	*191*
Council District(s) 1	This project will drain the watershed bounded by W. Kings Highway on the south, Michigan on the west, Lynwood on the north and San Pedro on the east. Storm drains will be placed on Elsmere from Michigan to Aganier on Aganier to Gramercy and Breeden.						
Escalon Street #1008							
94 G.O. Drainage Bonds	2,562	0	0	0	0	0	2,562
Total	*2,562*	*0*	*0*	*0*	*0*	*0*	*2,562*
Council District(s) 3	This project will assist in the drainage of the watershed bounded by Zarzamora on the west, Hutchins on the north, Commercial on the east, and Mally on the south. The drainage system will start at Six Mile Creek and progress south on Escalon to Gillette.						
Espada Dam Modifications & Silt Removal							
85 G.O. Drainage & Flood Control Bonds	2,896	0	0	0	0	0	2,896
Total	*2,896*	*0*	*0*	*0*	*0*	*0*	*2,896*
Council District(s) 3	This project consists of reshaping the old River channel to its original cross section through removal of silt and reshaping of banks. Project limits are from Espada Dam northward to the San Juan Dam. Silt will also be removed from the Davis Lake and repairs will be made on the Espada Dam.						
Flores/Breeden/Beacon Outfall Phase II (Phase I from 94 Bond Program)							
99 G.O. Bond Authorization	105	600	347	0	0	0	1,052
Total	*105*	*600*	*347*	*0*	*0*	*0*	*1,052*
Council District(s) 1	Provide a drainage outfall line along San Pedro Avenue from Olmos Creek to Basse Rd. along Basse Rd. from San Pedro to Breeden and along Breeden from Basse Road to Lamanda.						
Goliad (Pecan Valley to Military Drive)							
94 G.O. Drainage Bonds	3,460	0	0	0	0	0	3,460
Total	*3,460*	*0*	*0*	*0*	*0*	*0*	*3,460*
Council District(s) 3	This project will relieve drainage problems on Goliad Road from Pecan Valley to Military Drive, and provide street construction.						
Guilbeau Drainage at French Creek							
99 G.O. Bond Authorization	45	0	0	405	0	0	450
Total	*45*	*0*	*0*	*405*	*0*	*0*	*450*
Council District(s) 7	Drainage improvements at Guilbeau from East of French Creek. Funded for design and construction.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Drainage							
Harris Storm Drainage (Alvarez, Glass, Cass, Halstead)							
99 G.O. Bond Authorization	180	152	0	700	700	0	1,732
Total	*180*	*152*	*0*	*700*	*700*	*0*	*1,732*
Council District(s) 5	Engineering and reconstruction of Alvarez, Glass and Cass Streets from Halstead to Nogalitos and Halstead from IH 10 to Glass to include curbs, sidewalks, and necessary drainage.						
Hi-Lions 80 Modified Phase III/IV							
87 G.O. Drainage & Flood Control Bonds	2,530	0	0	0	0	0	2,530
Total	*2,530*	*0*	*0*	*0*	*0*	*0*	*2,530*
Council District(s) 3	This project provides for improvements of drainage channels and reconstruction of streets in the area bounded by Clark, Steves, Amanda, and Rigsby.						
Hollyhock at Huebner Creek Drainage Structure							
94 G.O. Drainage Bonds	246	0	0	0	0	0	246
Total	*246*	*0*	*0*	*0*	*0*	*0*	*246*
Council District(s) 7	This project will provide for an improved low water crossing on Huebner Creek on Hollyhock between Strathaven and Babcock Road and on Whitby Road between Stoneridge and Westgrove. Coordinate with FEMA flood buyout program.						
Howard Drainage (Wildwood to El Monte)							
99 G.O. Bond Authorization	75	0	663	0	0	0	738
Total	*75*	*0*	*663*	*0*	*0*	*0*	*738*
Council District(s) 9	Reconstruct Howard and connecting streets with curbs, sidewalks, driveway approaches and provide necessary drainage. Funded for design and construction.						
IH 35 - Gembler / Widen & Deepen Salado Creek							
99 G.O. Bond Authorization	660	0	0	0	0	0	660
Total	*660*	*0*	*0*	*0*	*0*	*0*	*660*
Council District(s) 2	Provide engineering and channel improvements for the Salado Creek section from IH 35 to Gembler Road.						
James Park Development & Holbrook Road Flood Improvements							
99 G.O. Bond Authorization	30	881	0	0	0	0	911

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Drainage							
James Park Development & Holbrook Road Flood Improvements							
Total	*30*	*881*	*0*	*0*	*0*	*0*	*911*
Council District(s) 2	Provides for partial property acquisition and park improvements.						
Lanark Drainage							
99 G.O. Bond Authorization	0	0	300	1,727	1,000	0	3,027
Total	*0*	*0*	*300*	*1,727*	*1,000*	*0*	*3,027*
Council District(s) 10	This project is a multiple box culvert to pick up drainage flow from existing Walzem Creek. This box will begin east of Overland and Lakeshore and proceed west to Lanark. Funded for construction.						
Leon Creek Recreation Facilities & Detention Pond at Loop 410 / Culebra							
99 G.O. Bond Authorization	1,500	1,000	0	0	0	0	2,500
Total	*1,500*	*1,000*	*0*	*0*	*0*	*0*	*2,500*
Council District(s) CW	Acquire land for a stormwater detention pond along Leon Creek and provide for outdoor recreation facilities.						
Martinez Creek Drainage							
94 G.O. Drainage Bonds	1,000	0	0	0	0	0	1,000
Total	*1,000*	*0*	*0*	*0*	*0*	*0*	*1,000*
Council District(s) 1	Includes the acquisition of right-of-way within the flood plain and provides limited channel improvements on Martinez Creek from Culebra to Fred Rd.						
Military Ditch #65							
99 G.O. Bond Authorization	0	90	510	300	0	0	900
Total	*0*	*90*	*510*	*300*	*0*	*0*	*900*
Council District(s) 4	Improvement of Six Mile Creek from Wabash across Military to Zarzamora St. This project will be phased. Funded for completion of design and portion of construction.						
Octavia #63 Phase II							
99 G.O. Bond Authorization	175	150	0	800	600	0	1,725
Total	*175*	*150*	*0*	*800*	*600*	*0*	*1,725*
Council District(s) 5	Provide necessary street and drainage improvements to area from Gladston on the north, S. Flores on the east, Chalmers and Keopke on the south and IH35 on the west. Includes curbs, sidewalks , driveway approaches, curbs, retaining walls, and storm drains as required.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Drainage							
Rip Rap #69 Phase II C							
99 G.O. Bond Authorization	0	0	90	502	300	0	892
Total	*0*	*0*	*90*	*502*	*300*	*0*	*892*
Council District(s) 4	Provide drainage improvements on Southcross and Burcham from Pleasanton Rd. to Commercial; Noble, Tupper and Tabor from Gerald to Southcross and Marney Plaza from Burcham to Canavan to include street reconstruction, sidewalks and driveway approaches. This project was previously designed utilizing CDBG funds.						
Rittiman & Holbrook							
94 G.O. Drainage Bonds	631	0	0	0	0	0	631
Total	*631*	*0*	*0*	*0*	*0*	*0*	*631*
Council District(s) 2	This project will provide for water line extensions and drainage intersection improvements along Holbrook Road from Eisenhower to Petroleum Drive to move Holbrook Drive out of the 100-year flood plain, particularly at Rittiman Road.						
S. Flores 70-70A Modified Phase II-Part 3							
87 G.O. Drainage & Flood Control Bonds	2,810	0	0	0	0	0	2,810
Total	*2,810*	*0*	*0*	*0*	*0*	*0*	*2,810*
Council District(s) 4	This project will reconstruct a variety of streets between E. Mayfield and Grapeland to include curbs, driveway approaches, sidewalks, retaining walls, sewers, water and storm drainage.						
San Antonio River Channel Modifications							
80 G.O. San Antonio River Flood Control Bonds	138	0	0	0	0	0	138
Existing Certificates of Obligation	465	0	0	0	0	0	465
Total	*603*	*0*	*0*	*0*	*0*	*0*	*603*
Council District(s) 1, 3 & 5	This project will provide for the City's share of planning and engineering design services for the San Antonio River channel to include stabilization and development in the North, Downtown, and South sections of the river.						
San Antonio River Improvements							
99 G.O. Bond Authorization	350	410	500	500	3,500	0	5,260
Total	*350*	*410*	*500*	*500*	*3,500*	*0*	*5,260*
Council District(s) 3,CW	This project provides funding to assist Bexar County and San Antonio River Authority in making flood control improvements, dams, and amenities along the San Antonio River from Brackenridge Park to Mission Espada. City funding will be combined with the Flood Control Tax and private funding sources.						
Stormwater Detention Pond Projects							
Stormwater Detention Fund	4,593	2,227	2,282	2,340	2,398	0	13,840

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Drainage							
Stormwater Detention Pond Projects							
Total	*4,593*	*2,227*	*2,282*	*2,340*	*2,398*	*0*	*13,840*
Council District(s) N/A — This represents the projected funds for stormwater ponds and channel improvement projects scheduled for Leon Creek, Upper Olmos Creek, and Salado Creek Watersheds.							
W.W. White Road Phase I							
94 G.O. Drainage Bonds	3,175	0	0	0	0	0	3,175
Total	*3,175*	*0*	*0*	*0*	*0*	*0*	*3,175*
Council District(s) 2 — This project will provide for an underground drainage system to drain W.W. White Road from Rigsby to just north of Lord Road. Area streets are also included.							
Western #74 Phase III A							
85 G.O. Drainage & Flood Control Bonds	1,666	0	0	0	0	0	1,666
Total	*1,666*	*0*	*0*	*0*	*0*	*0*	*1,666*
Council District(s) 9 — This project will provide for construction of a concrete channel from IH 410 to Northern with a lateral system on Northern Blvd. from US 281 to Jones Maltsberger.							
Wheatley Heights Buyout & Salado Creek Greenway Development							
99 G.O. Bond Authorization	3,100	440	0	0	0	0	3,540
Total	*3,100*	*440*	*0*	*0*	*0*	*0*	*3,540*
Council District(s) 2,CW — Acquire and develop stormwater facilities and hike/bike facilities along Salado Creek between ML King Park and Southside Lions Park.							
Total Drainage	*36,868*	*9,324*	*7,192*	*7,324*	*8,948*	*0*	*69,656*
Fire Protection							
Fire Station # 1 (E Houston) Renovation							
Existing Certificates of Obligation	215	0	0	0	0	0	215
New Certificates of Obligation	174	0	0	0	0	0	174
Total	*389*	*0*	*0*	*0*	*0*	*0*	*389*
Council District(s) 1 — The existing cast-stone three-story Fire Station was constructed in 1938. This project will include the renovation of the existing facility to current Building and Environmental Codes and Regulations.							
Fire Station # 5 (Mason) Renovation							
Existing Certificates of Obligation	253	0	0	0	0	0	253

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Fire Protection							
Fire Station # 5 (Mason) Renovation							
New Certificates of Obligation	101	0	0	0	0	0	101
Total	*354*	*0*	*0*	*0*	*0*	*0*	*354*
Council District(s) 2	This existing brick two-story structure was constructed in 1929. The project will include the complete interior renovation to comply with existing Building Codes and Environmental Regulations.						
Fire Station # 6 (W Russell) Renovation							
Existing Certificates of Obligation	134	0	0	0	0	0	134
Total	*134*	*0*	*0*	*0*	*0*	*0*	*134*
Council District(s) 1	This existing brick two-story building was constructed in 1924. The project will include the construction of a new single bay EMS apparatus room and required additional renovations.						
Fire Station # 7 (South of S Alamo)							
Existing Certificates of Obligation	379	1,136	0	0	0	0	1,515
New Certificates of Obligation	150	449	0	0	0	0	599
Total	*529*	*1,585*	*0*	*0*	*0*	*0*	*2,114*
Council District(s) 1	This structure will replace the existing Station #7 at 604 S. Alamo. The proposed two-story facility will have apparatus bays and living quarters for fire personnel.						
Fire Station # 8 (Hamilton/San Fernando)							
New Certificates of Obligation	173	0	0	0	0	0	173
Total	*173*	*0*	*0*	*0*	*0*	*0*	*173*
Council District(s) 5	This two story structure will contain apparatus bays and living quarters for fire personnel. The facility will contain offices, living areas, dorms, and ADA accessible Public Restrooms.						
Fire Station # 9 (Delmar) Renovation							
Existing Certificates of Obligation	303	0	0	0	0	0	303
New Certificates of Obligation	1	0	0	0	0	0	1
Total	*304*	*0*	*0*	*0*	*0*	*0*	*304*
Council District(s) 2	This existing brick two-story station was constructed in 1914. The project will include the construction of a new single bay apparatus room and required renovations.						
Fire Station #11 (610 S Frio)							
New Certificates of Obligation	185	0	0	0	0	0	185

Table 4

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Fire Protection							
Fire Station #11 (610 S Frio)							
Total	*185*	*0*	*0*	*0*	*0*	*0*	*185*
Council District(s) 5	This two-story brick faced structure will be constructed at 610 S. Frio. The 14,258 sq. ft. facility will contain four apparatus bays and living quarters for the fire personnel.						
Fire Station #16 (Nogalitos/Rippford Area)							
Existing Certificates of Obligation	1,313	0	0	0	0	0	1,313
New Certificates of Obligation	391	0	0	0	0	0	391
Total	*1,704*	*0*	*0*	*0*	*0*	*0*	*1,704*
Council District(s) 5	This new structure will be constructed in the area of Rippford and Nogalitos. The facility will contain two or three apparatus bays and living quarters for the fire personnel.						
Fire Station #25 (Military/Somerset)							
Existing Certificates of Obligation	328	985	0	0	0	0	1,313
New Certificates of Obligation	150	311	0	0	0	0	461
Total	*478*	*1,296*	*0*	*0*	*0*	*0*	*1,774*
Council District(s) 4	This new station will be constructed in the area of S.W. Military and Sommerset. The facility will contain apparatus bays and living quarters for the fire personnel.						
Fire Station #45 (Westover Hills)							
Existing Certificates of Obligation	328	985	0	0	0	0	1,313
New Certificates of Obligation	182	378	0	0	0	0	560
Total	*510*	*1,363*	*0*	*0*	*0*	*0*	*1,873*
Council District(s) 6	This new structure will be constructed in the area of Westover Hills and Hwy. 151. This facility will contain apparatus bays and living quarters for the fire personnel.						
Fire Station #47 (IH 10 Corridor)							
Existing Certificates of Obligation	0	1,415	0	0	0	0	1,415
New Certificates of Obligation	0	602	0	0	0	0	602
Total	*0*	*2,017*	*0*	*0*	*0*	*0*	*2,017*
Council District(s) 8	This new station will be built in the IH 10 W. corridor area. The facility will contain two or three apparatus bays and living quarters for the Fire Personnel.						
Fire Station #48 (1604/Bulverde)							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Fire Protection							
Fire Station #48 (1604/Bulverde)							
Existing Certificates of Obligation	375	106	1,454	0	0	0	1,935
New Certificates of Obligation	0	24	219	0	0	0	243
Total	*375*	*130*	*1,673*	*0*	*0*	*0*	*2,178*
Council District(s) 10	This new station will be constructed in the 1604 / Bulverde area. The station will contain apparatus bays and living quarters for the Fire Personnel.						
Fire Station #49 (Northwest)							
Existing Certificates of Obligation	0	379	106	1,493	0	0	1,978
New Certificates of Obligation	0	0	26	231	0	0	257
Total	*0*	*379*	*132*	*1,724*	*0*	*0*	*2,235*
Council District(s) 8	This new station will be constructed in the northwest area. The facility will contain apparatus bays and living quarters for the Fire Personnel.						
Fire Training Academy							
99 G.O. Bond Authorization	696	3,000	5,804	0	0	0	9,500
Total	*696*	*3,000*	*5,804*	*0*	*0*	*0*	*9,500*
Council District(s) CW	This project will provide for a modern training academy facility to include adequate classroom and meeting space to conduct cadet and continuing education training. A live burn-building, drill tower, rescue training ground, and other physical education facilities will also be a part of this facility.						
Total/ Fire Protection	*5,831*	*9,770*	*7,609*	*1,724*	*0*	*0*	*24,934*
Law Enforcement							
Eastside Service Center Renovation/Expansion							
99 G.O. Bond Authorization	0	80	560	0	0	0	640
Total	*0*	*80*	*560*	*0*	*0*	*0*	*640*
Council District(s) 2,3	This Police facility serves City Council Districts 2 and 3. Its total budget is $640,623 which includes $320,311 in District 2 and $320,312 in District 3. This project is for the renovation and expansion of the substation made necessary by annexation, population shifts, and crime trends in order to maintain the ability to provide neighborhood policing.						
Northside Service Center Renovation/Expansion							
99 G.O. Bond Authorization	78	571	0	0	0	0	649

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Law Enforcement							
Northside Service Center Renovation/Expansion							
Total	*78*	*571*	*0*	*0*	*0*	*0*	*649*
Council District(s) 2,9,10	This Police facility serves City Council Districts 2, 9, and 10. Its total budget is $648,833 which includes $216,278 in District 2, $216,278 in District 9, and $216,277 in District 10. This project is for the renovation and expansion of the substation made necessary by annexation, population shifts, and crime trends in order to maintain the ability to provide neighborhood policing.						
Police Headquarters Renovation/Expansion							
Asset Forfeiture Fund	790	799	0	0	0	0	1,589
Total	*790*	*799*	*0*	*0*	*0*	*0*	*1,589*
Council District(s) CW	This project will provide for increased office space and for office renovations at the Police Headquarter Building. There is approximately 20,000 sq. ft. in need of asbestos abatement and 10,000 sq. ft. of renovation in the basement which will be re-designed to offer additional office space.						
Prue Road Service Center Renovation/Expansion							
99 G.O. Bond Authorization	154	80	578	0	0	0	812
Total	*154*	*80*	*578*	*0*	*0*	*0*	*812*
Council District(s) 7,8,9	This Police facility serves City Council Districts 7, 8, and 9. Its total budget is $812,193 which includes $270,731 in District 7, $270,731 in District 8, and $270,731 in District 9. This project is for the renovation and expansion of the substation made necessary by annexation, population shifts, and crime trends in order to maintain the ability to provide neighborhood policing.						
Public Safety Integrated Technology System							
99 G.O. Bond Authorization	3,040	4,074	3,610	3,084	3,560	0	17,368
Total	*3,040*	*4,074*	*3,610*	*3,084*	*3,560*	*0*	*17,368*
Council District(s) CW	This consists of a data management system and includes the Field Entry Reporting System, the Optical Disk Storage & Retrieval System, and the Supplementary Reporting & Management System.						
Radio System Improvement Project							
Existing Certificates of Obligation	10,000	0	0	0	0	0	10,000
Total	*10,000*	*0*	*0*	*0*	*0*	*0*	*10,000*
Council District(s) CW	This project includes a new wide-area trunked public safety radio system to support both City and County operations. The new system will replace the City's existing 11-year-old system currently in operation.						
Southside Service Center Renovation/Expansion							
99 G.O. Bond Authorization	657	0	0	0	0	0	657
Total	*657*	*0*	*0*	*0*	*0*	*0*	*657*
Council District(s) 3,4,5	This Police facility services City Council Districts 3, 4, and 5. Its total budget is $657,728 which includes $219,243 in District 3, $219,243 in District 4, and $219,242 in District 5. This project is for the renovation and expansion of the substation made necessary by annexation, population shifts, and crime trends in order to maintain the ability to provide neighborhood policing.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Public Safety							
Law Enforcement							
Westside Service Center Renovation/Expansion							
99 G.O. Bond Authorization	641	0	0	0	0	0	641
Total	*641*	*0*	*0*	*0*	*0*	*0*	*641*
Council District(s) 5,6,7	This Police facility serves City Council Districts 5, 6, and 7. Its total budget is $640,623 which includes $213,541 in District 5, $213,541 in District 6, and $213,541 in District 7. This project is for the renovation and expansion of the substation made necessary by annexation, population shifts, and crime trends in order to maintain the ability to provide neighborhood policing.						
Total Law Enforcement	*15,360*	*5,604*	*4,748*	*3,084*	*3,560*	*0*	*32,356*
Total Public Safety	*58,059*	*24,698*	*19,549*	*12,132*	*12,508*	*0*	*126,946*
Recreation & Culture							
Libraries							
Branch Library (At O.P. Schnabel Area)							
99 G.O. Bond Authorization	0	0	207	2,605	0	0	2,812
Total	*0*	*0*	*207*	*2,605*	*0*	*0*	*2,812*
Council District(s) 7,8	15,000 sq. ft. new branch library built on City Park land. Includes $400,000 as a challenge-match for books.						
Branch Library (Camp Bullis/IH-10 Area)							
99 G.O. Bond Authorization	100	0	0	207	2,500	0	2,807
Total	*100*	*0*	*0*	*207*	*2,500*	*0*	*2,807*
Council District(s) 8	15,000 sq. ft. new branch library. Assumes partial site donation. Provides funds for design and construction and furniture and equipment and $400,000 as a challenge-match for books.						
Branch Library (Comanche Lookout Area)							
99 G.O. Bond Authorization	0	0	0	212	2,788	0	3,000
Total	*0*	*0*	*0*	*212*	*2,788*	*0*	*3,000*
Council District(s) 10	15,000 sq. ft. new branch library constructed on City Park land. To include design, construction, furniture and books.						
Branch Library (Pinn Road / Military Drive Area)							
99 G.O. Bond Authorization	206	2,593	0	0	0	0	2,799
Total	*206*	*2,593*	*0*	*0*	*0*	*0*	*2,799*
Council District(s) 4,6,CW	15,000 sq. ft. new branch library. Assumes donated site. Would provide for design, construction, furniture and books.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Libraries							
Brook Hollow Branch Library Expansion							
99 G.O. Bond Authorization	0	51	449	0	0	0	500
Total	*0*	*51*	*449*	*0*	*0*	*0*	*500*
Council District(s) 9	Project consists of expanding Brook Hollow Branch Library. Expand branch from 13,340 sq. ft. to approximately 16,300 sq. ft.						
Cody Branch Library							
89 G.O. Library Improvements Bonds	25	0	0	0	0	0	25
Total	*25*	*0*	*0*	*0*	*0*	*0*	*25*
Council District(s) 8	The scope of this project is an addition of approximately 3,000 sq. ft. to an existing 9,000 sq. ft. building. This will include a new entrance, a new community meeting room, a study room, additional shelving space, and renovation of the A/C and roof.						
Forest Hills Branch Library							
89 G.O. Library Improvements Bonds	41	0	0	0	0	0	41
Total	*41*	*0*	*0*	*0*	*0*	*0*	*41*
Council District(s) 7	The project is an addition of roughly 3,000 sq. ft. to an existing 9,000 sq. ft. building. This includes a new entrance, additional shelving space, study areas, handicapped-accessible restrooms, and renovations of existing public and staff areas.						
Great Northwest Branch Library Expansion							
99 G.O. Bond Authorization	0	0	0	114	1,125	0	1,239
Total	*0*	*0*	*0*	*114*	*1,125*	*0*	*1,239*
Council District(s) 6,7	Expand branch library from approximately 12,000 sq. ft. to approximately 18,000 sq. ft.						
Landa Branch Library Improvements							
99 G.O. Bond Authorization	50	0	0	0	0	0	50
Total	*50*	*0*	*0*	*0*	*0*	*0*	*50*
Council District(s) 9	Exterior facade renovations.						
Northside Learning Center (District 8,9,10)							
89 G.O. Library Improvements Bonds	1,000	0	0	0	0	0	1,000

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Libraries							
Northside Learning Center (District 8,9,10)							
Total	*1,000*	*0*	*0*	*0*	*0*	*0*	*1,000*
Council District(s): N/A	The project consists of the construction and the provision of furniture and computer equipment for a learning and leadership center which will be located to provide service in Council Districts 8, 9, and 10. The exact location has not yet been identified.						
Pan American Branch Library							
89 G.O. Library Improvements Bonds	25	0	0	0	0	0	25
Total	*25*	*0*	*0*	*0*	*0*	*0*	*25*
Council District(s): 4	The project is an addition of approximately 3,000 sq. ft. to an existing 9,000 sq. ft. building and includes additional shelving space, a new community meeting room, handicapped-accessible restrooms, and renovations of existing public and staff areas.						
Total Libraries	*1,447*	*2,644*	*656*	*3,138*	*6,413*	*0*	*14,298*
Parks							
"J" Street Park							
94 G.O. Park Bonds	90	0	0	0	0	0	90
Total	*90*	*0*	*0*	*0*	*0*	*0*	*90*
Council District(s): 2	This project provides playground, lighting, and restroom improvements.						
Adams Hill at Hunt Lane							
99 G.O. Bond Authorization	50	0	0	0	0	0	50
Total	*50*	*0*	*0*	*0*	*0*	*0*	*50*
Council District(s): 4	Acquire vacant land and develop basic park improvements.						
Alderete Park Improvements							
99 G.O. Bond Authorization	0	0	0	12	108	0	120
Total	*0*	*0*	*0*	*12*	*108*	*0*	*120*
Council District(s): 7	Rehabilitate park facilities.						
Antioch Golden Years							
Community Development Block Grant	50	0	0	0	0	0	50

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Antioch Golden Years							
Total	*50*	*0*	*0*	*0*	*0*	*0*	*50*
Council District(s) 2	Various facility improvements.						
Blue Star Arts Improvements							
99 G.O. Bond Authorization	0	75	0	0	0	0	75
Total	*0*	*75*	*0*	*0*	*0*	*0*	*75*
Council District(s) 3	HVAC improvements through agency agreement.						
Bode Community Center Addition							
94 G.O. Park Bonds	500	0	0	0	0	0	500
Total	*500*	*0*	*0*	*0*	*0*	*0*	*500*
Council District(s) 3	This project will provide fr a multi-purpose room addition and renovations to the existing community center.						
Botanical Center Improvements							
94 G.O. Park Bonds	300	0	0	0	0	0	300
Total	*300*	*0*	*0*	*0*	*0*	*0*	*300*
Council District(s) 9	This project's improvements include renovation and expansion of the outdoor classroom restrooms; rehabilitation of existing trails and paths for safety and ADA; and HUAC for the carriage house.						
Brackenridge Park Rehabilitation							
94 G.O. Park Bonds	6,765	0	0	0	0	0	6,765
Total	*6,765*	*0*	*0*	*0*	*0*	*0*	*6,765*
Council District(s) 9	The project includes the rehabilitation of picnic facilities, security lighting, pedestrian trails, vehicular circulation, restrooms, pavilions, other park buildings, river banks, and Japanese Tea Gardens.						
Brooks Park							
99 G.O. Bond Authorization	15	135	0	0	0	0	150
Total	*15*	*135*	*0*	*0*	*0*	*0*	*150*
Council District(s) 3	Develop a parking lot and provide infrastructure improvements.						
Buckeye Park							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Buckeye Park							
94 G.O. Park Bonds	98	0	0	0	0	0	98
Community Development Block Grant	15	0	0	0	0	0	15
Total	*113*	*0*	*0*	*0*	*0*	*0*	*113*
Council District(s) 1	The project includes the rehabilitation of the playground and improvements to the picnic area.						
Calderon Boys and Girls Club							
99 G.O. Bond Authorization	10	90	0	0	0	0	100
Total	*10*	*90*	*0*	*0*	*0*	*0*	*100*
Council District(s) 5	Provide structural repairs.						
Camelot/Park Village Land Development							
94 G.O. Park Bonds	140	0	0	0	0	0	140
Total	*140*	*0*	*0*	*0*	*0*	*0*	*140*
Council District(s) 2	The project is the development of park facilities at Rittiman Creek Park.						
Centro de Artes Building							
99 G.O. Bond Authorization	500	0	0	0	0	0	500
Total	*500*	*0*	*0*	*0*	*0*	*0*	*500*
Council District(s) 1,CW	Renovate the Centro de Artes Building through agency agreement.						
City Nursery Relocation/Brackenridge Surface Parking Lot							
99 G.O. Bond Authorization	50	450	1,000	0	0	0	1,500
Total	*50*	*450*	*1,000*	*0*	*0*	*0*	*1,500*
Council District(s) 9,CW	Relocate horticultural facilities off Brackenridge Park site and construct a lighted surface parking lot at Brackenridge Park/Avenue B.						
Coliseum Oaks Park Water Fountains & Lighting							
Community Development Block Grant	24	0	0	0	0	0	24

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Coliseum Oaks Park Water Fountains & Lighting							
Total	*24*	*0*	*0*	*0*	*0*	*0*	*24*
Council District(s) 2 — Install a drinking fountain and security lighting.							
Collins Garden Park Improvements							
99 G.O. Bond Authorization	0	0	0	20	171	0	191
Total	*0*	*0*	*0*	*20*	*171*	*0*	*191*
Council District(s) 5 — Develop outdoor recreation facilities.							
Comanche Lookout Development - Phase II							
99 G.O. Bond Authorization	75	687	0	0	0	0	762
Total	*75*	*687*	*0*	*0*	*0*	*0*	*762*
Council District(s) 10 — Develop trails and park toilets, trail expansion, picnic facilities, parking improvements, landscaping, and site work.							
Cuellar Park							
Community Development Block Grant	75	0	0	0	0	0	75
Total	*75*	*0*	*0*	*0*	*0*	*0*	*75*
Council District(s) 6 — Construct new playground.							
Dawson Community Center							
Community Development Block Grant	400	0	0	0	0	0	400
Total	*400*	*0*	*0*	*0*	*0*	*0*	*400*
Council District(s) 2 — Structural repairs to multi-purpose center and gym.							
Dawson Park Improvements							
94 G.O. Park Bonds	87	0	0	0	0	0	87
Total	*87*	*0*	*0*	*0*	*0*	*0*	*87*
Council District(s) 2 — Playground and basketball court renovation.							
Deco District - Travis Building Renovation							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Deco District - Travis Building Renovation							
99 G.O. Bond Authorization	1,000	0	0	0	0	0	1,000
Total	*1,000*	*0*	*0*	*0*	*0*	*0*	*1,000*
Council District(s) 1,7,CW	Renovation of structural and mechanical systems and facade improvements at the Travis Building.						
Dugas at Ellison Drive (Duck Pond)							
99 G.O. Bond Authorization	80	520	0	0	0	0	600
Total	*80*	*520*	*0*	*0*	*0*	*0*	*600*
Council District(s) 4	Acquire vacant land and develop basic park improvements (Heritage - Duck Pond).						
Eisenhower Park Playground							
99 G.O. Bond Authorization	0	12	101	0	0	0	113
Total	*0*	*12*	*101*	*0*	*0*	*0*	*113*
Council District(s) 8	Rehabilitate playground and provide ADA modifications.						
Frank Garrett Center							
99 G.O. Bond Authorization	20	172	0	0	0	0	192
Total	*20*	*172*	*0*	*0*	*0*	*0*	*192*
Council District(s) 1	Renovate existing parking lot and existing bathrooms in the gym area of the Frank Garrett Center.						
Friedrich Park Rehabilitation							
99 G.O. Bond Authorization	0	0	0	36	328	0	364
Total	*0*	*0*	*0*	*36*	*328*	*0*	*364*
Council District(s) 8	Rehabilitation to entry/parking area and office/classroom building.						
Friesenhahn Park Rehabilitation							
99 G.O. Bond Authorization	0	0	0	0	139	0	139

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Friesenhahn Park Rehabilitation							
Total	*0*	*0*	*0*	*0*	*139*	*0*	*139*
Council District(s) 10	Rehabilitate trails, picnic units, pavilion, drinking fountain, and install park toilet.						
Gilbert Garza Community Center Crossover Bridge							
99 G.O. Bond Authorization	63	0	0	0	0	0	63
Total	*63*	*0*	*0*	*0*	*0*	*0*	*63*
Council District(s) 6	Develop pedestrian bridge in the north section of park to provide connection to community center.						
Golden Park Improvements							
99 G.O. Bond Authorization	15	185	0	0	0	0	200
Total	*15*	*185*	*0*	*0*	*0*	*0*	*200*
Council District(s) 4	Develop outdoor recreation improvements.						
Government Canyon							
94 G.O. Park Bonds	400	0	0	0	0	0	400
Total	*400*	*0*	*0*	*0*	*0*	*0*	*400*
Council District(s) N/A	This project will provide for the development of an interpretive center by the Texas Parks and Wildlife Department at Government Canyon State Natural Area through an interagency agreement.						
Guadalupe Arts & Cultural Facility							
99 G.O. Bond Authorization	0	100	400	0	0	0	500
Total	*0*	*100*	*400*	*0*	*0*	*0*	*500*
Council District(s) CW	Funds in this project will be used for construction related costs of a new Arts and Cultural facility through agency agreement.						
Guadalupe Arts Center/School							
94 G.O. Park Bonds	700	0	0	0	0	0	700
Total	*700*	*0*	*0*	*0*	*0*	*0*	*700*
Council District(s) 5	The project includes development of an arts center and an educational facility through an agency contract with the Guadalupe Cultural Center.						
Highland Park							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Highland Park							
99 G.O. Bond Authorization	0	100	0	0	0	0	100
Total	*0*	*100*	*0*	*0*	*0*	*0*	*100*
Council District(s) 3	Develop a pedestrian wellness trail.						
Highland Park Improvements							
Community Development Block Grant	25	0	0	0	0	0	25
Total	*25*	*0*	*0*	*0*	*0*	*0*	*25*
Council District(s) 3	Convert tennis court to a basketball court.						
Hike & Bike Trail at Abandoned R.R. Track (Valley Hi-Sky Harbor)							
99 G.O. Bond Authorization	0	0	0	45	375	0	420
Total	*0*	*0*	*0*	*45*	*375*	*0*	*420*
Council District(s) 4	Acquire abandoned RR right-of-way and develop trails.						
Historic Civic Center River Link							
99 G.O. Bond Authorization	324	0	0	2,176	0	0	2,500
Total	*324*	*0*	*0*	*2,176*	*0*	*0*	*2,500*
Council District(s) 1,9,CW	Develop the River Walk connection at Commerce St. to Main Plaza and to the Historic Civic Center. It will also enhance the Dolorosa Street Promenade from the International Center westward and upgrade promenades above the river at street level.						
Jefferson Pocket Park/Monuments Improvements							
99 G.O. Bond Authorization	0	0	0	0	50	0	50
Total	*0*	*0*	*0*	*0*	*50*	*0*	*50*
Council District(s) 7	Rehabilitate urban spaces at Fredericksburg/North/Vollum and at Woodlawn/Tobin/Mistletoe.						
Jimmy Flores Park Improvements							
99 G.O. Bond Authorization	0	0	300	0	0	0	300

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Jimmy Flores Park Improvements							
Total	*0*	*0*	*300*	*0*	*0*	*0*	*300*
Council District(s) 4 — Develop outdoor recreation improvements.							
Kallison Park							
99 G.O. Bond Authorization	0	50	0	0	0	0	50
Total	*0*	*50*	*0*	*0*	*0*	*0*	*50*
Council District(s) 10 — Rehabilitate outdoor park facilities.							
Knollcrest & Merry Oaks (Gateway Terrace)							
99 G.O. Bond Authorization	250	0	0	0	0	0	250
Total	*250*	*0*	*0*	*0*	*0*	*0*	*250*
Council District(s) 4 — Property acquisition, remediation and site improvements.							
Lackland Terrace Park and Center Improvements							
99 G.O. Bond Authorization	0	0	0	40	387	0	427
Total	*0*	*0*	*0*	*40*	*387*	*0*	*427*
Council District(s) 6 — Develop multi-use room addition to center and new playground.							
Lady Bird Johnson Park							
94 G.O. Park Bonds	350	0	0	0	0	0	350
Total	*350*	*0*	*0*	*0*	*0*	*0*	*350*
Council District(s) 10 — Construct a skate and swimming facility.							
Lady Bird Johnson Park Improvements							
99 G.O. Bond Authorization	0	0	40	354	0	0	394
Total	*0*	*0*	*40*	*354*	*0*	*0*	*394*
Council District(s) 10 — Develop public outdoor recreation facilities.							
Las Palmas Walking Trail							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Las Palmas Walking Trail							
99 G.O. Bond Authorization	0	0	0	20	180	0	200
Total	*0*	*0*	*0*	*20*	*180*	*0*	*200*
Council District(s) 5	Develop lighted pedestrian wellness trail.						
Lee's Creek Park Improvements							
99 G.O. Bond Authorization	0	0	0	50	0	0	50
Total	*0*	*0*	*0*	*50*	*0*	*0*	*50*
Council District(s) 7	Develop landscaping, irrigation, fencing and trail.						
Leon Creek Greenway - District 7							
99 G.O. Bond Authorization	120	0	380	0	0	0	500
Total	*120*	*0*	*380*	*0*	*0*	*0*	*500*
Council District(s) 7,CW	Acquire and develop greenway facilities along Leon Creek south of Bandera Road.						
Leon Creek Greenway - District 8							
99 G.O. Bond Authorization	60	0	229	0	0	0	289
Total	*60*	*0*	*229*	*0*	*0*	*0*	*289*
Council District(s) 8	Acquire land and develop greenway facilities along Leon Creek north of Prue Road.						
Leon Creek Greenway - Phase I (Open Space Development)							
94 G.O. Park Bonds	80	0	0	0	0	0	80
Total	*80*	*0*	*0*	*0*	*0*	*0*	*80*
Council District(s) 7 & 8	This project includes the acquisition of Leon Creek floodplain property and greenbelt development from Bandera Road to Babcock Road.						
Lone Star Brewery Site Park Land Acquisition & Development							
99 G.O. Bond Authorization	1,000	0	0	0	0	0	1,000

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Lone Star Brewery Site Park Land Acquisition & Development							
Total	*1,000*	*0*	*0*	*0*	*0*	*0*	*1,000*
Council District(s) 5	Redevelopment project may include water rights acquisition, park land acquisition and development, and street improvements.						
Lorence Creek Linear Park & Upper Salado Creek Greenway Development							
99 G.O. Bond Authorization	120	0	412	400	0	0	932
Total	*120*	*0*	*412*	*400*	*0*	*0*	*932*
Council District(s) CW	Acquire land and develop trails along Lorence Creek between Blossom and McAllister Parks and acquire and develop trails along Salado Creek between Blanco Rd. and Huebner Rd.						
Mahncke Park Development							
94 G.O. Park Bonds	90	0	0	0	0	0	90
Total	*90*	*0*	*0*	*0*	*0*	*0*	*90*
Council District(s) 9	Develop pedestrian trails, lighting, and landscaping.						
Mahncke Park Development - Phase II							
99 G.O. Bond Authorization	110	0	0	0	0	0	110
Total	*110*	*0*	*0*	*0*	*0*	*0*	*110*
Council District(s) 9	Develop walking trails, lighting, landscaping and park equipment.						
Martin Luther King Park Improvements							
94 G.O. Park Bonds	180	0	0	0	0	0	180
Total	*180*	*0*	*0*	*0*	*0*	*0*	*180*
Council District(s) 2	Improve general area lighting, the playfield, and parking facilities.						
Martinez Park							
94 G.O. Park Bonds	135	0	0	0	0	0	135
Total	*135*	*0*	*0*	*0*	*0*	*0*	*135*
Council District(s) 5	Construct playground, pavilion, restroom, and lighting improvements.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Medina Base Road at Loop 410							
99 G.O. Bond Authorization	300	35	311	0	0	0	646
Total	*300*	*35*	*311*	*0*	*0*	*0*	*646*
Council District(s) 4	Acquire vacant land and develop basic park improvements.						
Miller's Pond							
Community Development Block Grant	80	0	0	0	0	0	80
Total	*80*	*0*	*0*	*0*	*0*	*0*	*80*
Council District(s) 4	Construct basketball court.						
Miller's Pond Park Development							
99 G.O. Bond Authorization	50	0	50	0	0	0	100
Total	*50*	*0*	*50*	*0*	*0*	*0*	*100*
Council District(s) 4	Improve youth athletic fields.						
Mitchell Lake Wetlands							
94 G.O. Park Bonds	500	0	0	0	0	0	500
Total	*500*	*0*	*0*	*0*	*0*	*0*	*500*
Council District(s) 3	Development of acreage on west side of Mitchell Lake to include trails, parking, and wetlands amendities.						
Monticello Park Improvements							
99 G.O. Bond Authorization	0	0	60	0	0	0	60
Total	*0*	*0*	*60*	*0*	*0*	*0*	*60*
Council District(s) 7	Rehabilitate landscaping and irrigation.						
New Territories Park Development							
99 G.O. Bond Authorization	20	176	0	0	0	0	196

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
New Territories Park Development							
Total	*20*	*176*	*0*	*0*	*0*	*0*	*196*
Council District(s) 8	Develop outdoor recreation facilities.						
Newell/Lone Star Environmental Mitigation and Redevelopment							
Community Development Block Grant	120	0	0	0	0	0	120
Total	*120*	*0*	*0*	*0*	*0*	*0*	*120*
Council District(s) 5	Study of soil samples and clean-up requirements.						
Normoyle Park HVAC & Sprinkler System Improvements							
Community Development Block Grant	25	0	0	0	0	0	25
Total	*25*	*0*	*0*	*0*	*0*	*0*	*25*
Council District(s) 5	Improve HVAC system at community center.						
Northridge Park							
99 G.O. Bond Authorization	0	0	0	7	68	0	75
Total	*0*	*0*	*0*	*7*	*68*	*0*	*75*
Council District(s) 10	Rehabilitate outdoor park facilities.						
Northwood Park							
99 G.O. Bond Authorization	0	0	0	2	23	0	25
Total	*0*	*0*	*0*	*2*	*23*	*0*	*25*
Council District(s) 10	Rehabilitate outdoor park facilities.						
O.P. Schnabel Park - YMCA Project							
94 G.O. Park Bonds	500	0	0	0	0	0	500
Total	*500*	*0*	*0*	*0*	*0*	*0*	*500*
Council District(s) 7	This project is an agency contract with YMCA for construction of a community recreation building.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Oak Haven Park							
99 G.O. Bond Authorization	0	0	50	0	0	0	50
Total	*0*	*0*	*50*	*0*	*0*	*0*	*50*
Council District(s) 9	Rehabilitate outdoor recreation facilities.						
Olmos Basin Park Rehabilitation & Trail System Development							
99 G.O. Bond Authorization	15	185	0	100	958	0	1,258
Total	*15*	*185*	*0*	*100*	*958*	*0*	*1,258*
Council District(s) 9,CW	First, provide additional parking for sports fields at Basse and McCullough ($200,000). Second, rehabilitate parking lots and roads, picnic area, playground, and provide for trails development within the Olmos Basin north of Hildebrand.						
Palo Alto Park Improvements							
99 G.O. Bond Authorization	0	0	0	15	135	0	150
Total	*0*	*0*	*0*	*15*	*135*	*0*	*150*
Council District(s) 4	Develop outdoor recreation improvement.						
Park Land Acquisition and Development - District 6							
99 G.O. Bond Authorization	100	400	0	0	0	0	500
Total	*100*	*400*	*0*	*0*	*0*	*0*	*500*
Council District(s) 6	Acquire vacant land and develop basic park improvement.						
Park Land Acquisition and Development - District 8							
99 G.O. Bond Authorization	300	300	0	328	0	0	928
Total	*300*	*300*	*0*	*328*	*0*	*0*	*928*
Council District(s) 8	Land acquistion and basic improvements for Friedrich and other areas of Babcock north of Loop 160 ($828,000). Other general park improvements serving District 8 ($100,000).						
Park Land Acquisition and Development - District 9							
99 G.O. Bond Authorization	450	50	0	0	0	0	500

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Park Land Acquisition and Development - District 9							
Total	*450*	*50*	*0*	*0*	*0*	*0*	*500*
Council District(s) 9	Acquire vacant land north of Loop 1604 and develop basic park improvement.						
Parks and Soccer Field Improvements - District 3							
99 G.O. Bond Authorization	25	225	0	0	0	0	250
Total	*25*	*225*	*0*	*0*	*0*	*0*	*250*
Council District(s) 3	Develop park and soccer field improvements in District 3.						
Pearsall Road Landfill							
93 Solid Waste Certificates of Obligation	260	0	0	0	0	0	260
Solid Waste Improvement & Contingency Fund	250	0	0	0	0	0	250
Solid Waste Operating Fund	460	0	0	0	0	0	460
Total	*970*	*0*	*0*	*0*	*0*	*0*	*970*
Council District(s)	Develop Pearsall Rd. Landfill as park. Acquisition of land, construction of detention pond, and develop as a park.						
Pickwell Park							
99 G.O. Bond Authorization	0	0	0	20	180	0	200
Total	*0*	*0*	*0*	*20*	*180*	*0*	*200*
Council District(s) 3	Develop area lighting, parking, irrigation, landscaping and court rehabilitation.						
Presa Community Center Basketball Facility							
99 G.O. Bond Authorization	0	0	150	0	0	0	150
Total	*0*	*0*	*150*	*0*	*0*	*0*	*150*
Council District(s) 3	Develop covered basketball facility through agency agreement.						
Project Quest Facility Improvements							
Community Development Block Grant	10	0	0	0	0	0	10

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Project Quest Facility Improvements							
Total	*10*	*0*	*0*	*0*	*0*	*0*	*10*
Council District(s) 5	Structural improvements.						
Quarry Park Development							
94 G.O. Park Bonds	400	0	0	0	0	0	400
Total	*400*	*0*	*0*	*0*	*0*	*0*	*400*
Council District(s) 8	This development project includes the acquisition and basic park development of property between IH10, Wurzbach, Military Hwy and 1604.						
Rainbow Hills Park							
99 G.O. Bond Authorization	0	90	810	0	0	0	900
Total	*0*	*90*	*810*	*0*	*0*	*0*	*900*
Council District(s) 4	Rehabilitate outdoor recreation facilities, develop donated park expansion. Rehabilitation may include the Community Center.						
Ramirez Park Improvements							
99 G.O. Bond Authorization	0	0	25	225	0	0	250
Total	*0*	*0*	*25*	*225*	*0*	*0*	*250*
Council District(s) 4	Rehabilitate outdoor recreation facilities.						
Roman Center & Park Improvements							
Community Development Block Grant	50	0	0	0	0	0	50
Total	*50*	*0*	*0*	*0*	*0*	*0*	*50*
Council District(s) 3	ADA and structural improvements.						
Roosevelt Park							
94 G.O. Park Bonds	48	0	0	0	0	0	48
Community Development Block Grant	100	0	0	0	0	0	100

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Roosevelt Park							
Total	*148*	*0*	*0*	*0*	*0*	*0*	*148*
Council District(s) 5	The project provides for playground and picnic facility improvements as well as for construction of a basketball court.						
Roosevelt Park Improvements							
99 G.O. Bond Authorization	0	25	225	0	0	0	250
Community Development Block Grant	125	0	0	0	0	0	125
Total	*125*	*25*	*225*	*0*	*0*	*0*	*375*
Council District(s) 5	Rehabilitate outdoor recreation facilities, landscaping and irrigation.						
Rosedale Park Entrance Rehabilitation							
99 G.O. Bond Authorization	0	3	97	0	0	0	100
Total	*0*	*3*	*97*	*0*	*0*	*0*	*100*
Council District(s) 7	Rehabilitate Dartmonth Street Entrance.						
SA River Visitor Services Station							
99 G.O. Bond Authorization	25	225	0	0	0	0	250
Total	*25*	*225*	*0*	*0*	*0*	*0*	*250*
Council District(s) 1,CW	Construct a restrooms/security/information/ticket booth station on the Riverwalk near Market Street. The City's contributions will be matched with a $100,000 contribution from Yanaguana Cruises, Inc. for a total project budget of $350,000.						
San Fernando Gym							
94 G.O. Park Bonds	80	0	0	0	0	0	80
Total	*80*	*0*	*0*	*0*	*0*	*0*	*80*
Council District(s) 1	This project will allow for the replacement of the gym floor and provide for interior and exterior lighting.						
San Pedro Park Rehabilitation - Phase II							
99 G.O. Bond Authorization	1,500	0	0	0	0	0	1,500

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
San Pedro Park Rehabilitation - Phase II							
Total	*1,500*	*0*	*0*	*0*	*0*	*0*	*1,500*
Council District(s) 1,CW	Rehabilitation of historic and recreational facilities per adopted San Pedro Park Master Plan which includes park and tennis courts lighting, irrigation, walkways, picnic facilities, and park roads.						
San Pedro Playhouse							
99 G.O. Bond Authorization	0	0	0	0	300	0	300
Total	*0*	*0*	*0*	*0*	*300*	*0*	*300*
Council District(s) 1	Renovate interior structure through agency agreement.						
Seeling Park							
99 G.O. Bond Authorization	0	0	0	5	85	0	90
Total	*0*	*0*	*0*	*5*	*85*	*0*	*90*
Council District(s) 7	Develop basic outdoor recreation improvements.						
Sky Line Park Improvements							
Community Development Block Grant	50	0	0	0	0	0	50
Total	*50*	*0*	*0*	*0*	*0*	*0*	*50*
Council District(s) 3	Construct park toilets , and ADA path of travel at Skyline Field in Southside Lions Park.						
Southcross (Flores) Park							
94 G.O. Park Bonds	180	0	0	0	0	0	180
Total	*180*	*0*	*0*	*0*	*0*	*0*	*180*
Council District(s) 4	This project will allow for the rehabilitation of picnic facilities, the playfield, basketball court, and playground, as well as for construction of a pedestrian track.						
Southside Lions Community Center							
Community Development Block Grant	575	0	0	0	0	0	575
Total	*575*	*0*	*0*	*0*	*0*	*0*	*575*
Council District(s) 3	Rehabilitation and structural improvements.						
Southside Lions Park							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Southside Lions Park							
94 G.O. Park Bonds	135	0	0	0	0	0	135
Total	*135*	*0*	*0*	*0*	*0*	*0*	*135*
Council District(s) 3	The project provides park improvements with the construction of a pedestrian trail, lighting improvements, and sports field fencing.						
Southside Lions Park - Lake							
99 G.O. Bond Authorization	0	0	0	0	200	0	200
Total	*0*	*0*	*0*	*0*	*200*	*0*	*200*
Council District(s) 3	Rehabilitate park facilities around lake.						
Spicewood Park Improvements							
99 G.O. Bond Authorization	0	0	0	15	135	0	150
Total	*0*	*0*	*0*	*15*	*135*	*0*	*150*
Council District(s) 4	Develop outdoor recreation improvements.						
Stinson Park Development							
94 G.O. Park Bonds	180	0	0	0	0	0	180
99 G.O. Bond Authorization	15	135	0	0	0	0	150
Total	*195*	*135*	*0*	*0*	*0*	*0*	*330*
Council District(s) 3	Develop infrastructure and lighting improvements including ball fields.						
Thunderbird Hills/Ingram Hills Area							
99 G.O. Bond Authorization	60	0	0	0	0	0	60
Total	*60*	*0*	*0*	*0*	*0*	*0*	*60*
Council District(s) 7	Acquire vacant land and develop basic park improvement.						
Vidaurri Park Improvements							
94 G.O. Park Bonds	50	0	0	0	0	0	50

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Recreation & Culture							
Parks							
Vidaurri Park Improvements							
Total	*50*	*0*	*0*	*0*	*0*	*0*	*50*
Council District(s) 5 — This project will provide for a new playground.							
Walker Ranch Park Development - Phase II							
99 G.O. Bond Authorization	0	20	180	0	0	0	200
Total	*0*	*20*	*180*	*0*	*0*	*0*	*200*
Council District(s) 9 — Develop extended trails, security lighting and perimeter fences.							
Wesley Community Center Facility Improvements							
Community Development Block Grant	20	0	0	0	0	0	20
Total	*20*	*0*	*0*	*0*	*0*	*0*	*20*
Council District(s) 5 — Structural improvements.							
Westside Boys & Girls Club Facility Improvements							
Community Development Block Grant	25	0	0	0	0	0	25
Total	*25*	*0*	*0*	*0*	*0*	*0*	*25*
Council District(s) 5 — ADA modifications to the center.							
Woodlawn Lake Phase II							
99 G.O. Bond Authorization	0	0	0	40	460	0	500
Total	*0*	*0*	*0*	*40*	*460*	*0*	*500*
Council District(s) 7 — Rehabilitate recreation facilities, parking lots, site work, landscaping and irrigation.							
Total Parks	*21,449*	*4,445*	*4,820*	*3,910*	*4,282*	*0*	*38,906*
Total Recreation & Culture	*22,896*	*7,089*	*5,476*	*7,048*	*10,695*	*0*	*53,204*
Transportation							
Air Transportation							
Airport Maintenance Facility							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Air Transportation							
Airport Maintenance Facility							
Airport Improvement & Contingency Fund	1,572	1,666	237	0	0	0	3,475
Total	*1,572*	*1,666*	*237*	*0*	*0*	*0*	*3,475*
Council District(s) 9	This project includes the expansion and renovations to the Airport Maintenance Facility to provide adequate office, warehouse and maintenance facilities for the Aviation Maintenance Division.						
Airport Rescue & Fire Fighting (ARFF) Training Pit							
Airport Improvement & Contingency Fund	500	0	0	0	0	0	500
Total	*500*	*0*	*0*	*0*	*0*	*0*	*500*
Council District(s) 9	This project includes the construction of an aircraft mock-up, a concrete paved area, and a mechanical system for controlled burn to simulate aircraft fire for annual training and rectification of fire fighters.						
ARFF Ventilation System							
Airport Improvement & Contingency Fund	150	0	0	0	0	0	150
Total	*150*	*0*	*0*	*0*	*0*	*0*	*150*
Council District(s) 9	This project includes the installation of a positive ventilation system for the ARFF garage necessary to improve air quality within the adjoining living quarters.						
Automated Access Control System Upgrade							
Airport Improvement & Contingency Fund	0	875	0	0	0	0	875
Airport Improvement Program Grant	0	2,625	0	0	0	0	2,625
Total	*0*	*3,500*	*0*	*0*	*0*	*0*	*3,500*
Council District(s) 9	The project is to replace the existing access control system (maintains Airport security) and includes access cards, card readers, closed-circuit TV cameras, and the command center equipment.						
Building Evaluation & Renovations							
Airport Improvement & Contingency Fund	250	250	250	250	250	0	1,250
Total	*250*	*250*	*250*	*250*	*250*	*0*	*1,250*
Council District(s) 3 & 9	The project provides for the inspection of City-owned tenant occupied facilities on airport grounds to insure they meet code requirements and are suitable for leasing. Renovations will be performed where and when necessary.						
Communication Center Upgrade							
Airport Improvement & Contingency Fund	0	500	0	0	0	0	500

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Air Transportation							
Communication Center Upgrade							
Total	*0*	*500*	*0*	*0*	*0*	*0*	*500*
Council District(s) 9	This project is to upgrade the radio, telephone, TV monitoring systems, fire alarm, and security alarm in the communications center to improve response time, safety, and security.						
Construct Holding Bays - Runways 21R & 30L							
Airport Improvement & Contingency Fund	0	0	650	0	0	0	650
Airport Improvement Program Grant	0	0	1,950	0	0	0	1,950
Total	*0*	*0*	*2,600*	*0*	*0*	*0*	*2,600*
Council District(s) 9	The project is to construct approximately 25,000 SY of concrete paving at the departure ends of Runways 30L and 21 to provide holding areas for aircraft awaiting departure.						
Construct New Runway Exits							
Airport Improvement & Contingency Fund	0	0	0	675	0	0	675
Airport Improvement Program Grant	0	0	0	2,025	0	0	2,025
Total	*0*	*0*	*0*	*2,700*	*0*	*0*	*2,700*
Council District(s) 9	The project is to construct new high-speed runway exits from all air carrier runways to parallel taxiways to lesson the runway occupancy time and improve capacity at the airport.						
Dee Howard Roadway & Parking							
Airport Improvement & Contingency Fund	600	0	0	0	0	0	600
Total	*600*	*0*	*0*	*0*	*0*	*0*	*600*
Council District(s) 9	This project includes the upgrading of John Saunders Rd and Paul Wilkins Rd, expansion of the existing parking lot and wayfinding signage all as a result of the Dee Howard expansion project.						
Environmental Assessment/Clean Up							
Airport Improvement & Contingency Fund	250	250	250	250	250	0	1,250
Total	*250*	*250*	*250*	*250*	*250*	*0*	*1,250*
Council District(s) 3 & 9	This project provides for the assessment and redemption of any soil and/or groundwater contamination located at either International or Stinson Airport.						
Environmental Impact Statement							
Airport Improvement & Contingency Fund	0	0	0	200	0	0	200
Airport Improvement Program Grant	0	0	0	600	0	0	600

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Air Transportation							
Environmental Impact Statement							
Total	*0*	*0*	*0*	*800*	*0*	*0*	*800*
Council District(s) 9	This project will assess the environmental impact of upgrading Runaway 12L to air carrier standards. It is the first element in the overall project.						
Extend and Overlay Runway 9/27							
Stinson Revolving Fund	0	750	0	0	0	0	750
Total	*0*	*750*	*0*	*0*	*0*	*0*	*750*
Council District(s) 3	This project will extend and upgrade Runway 9/27 at Stinson Municipal Airport. Upon completion, this runway will be available for use by corporate jets, thereby opeing new market opportunities.						
Extend Rwy 9/27 EIS							
Stinson Revolving Fund	250	0	0	0	0	0	250
Total	*250*	*0*	*0*	*0*	*0*	*0*	*250*
Council District(s) 3	This project will assess the environmental impact of extending Runway 9/27 at Stinson Municipal Airport. This is the first element in the overall project. The runway extension will permit the use of Stinson by corporate jets, thereby opening new market opportunities.						
Ground Run Up Enclosure							
Airport Construction Fund (Bond Proceeds)	600	0	0	0	0	0	600
Airport Improvement Program Grant	2,550	0	0	0	0	0	2,550
Total	*3,150*	*0*	*0*	*0*	*0*	*0*	*3,150*
Council District(s) 9	This project includes the construction of a ground run up enclosure necessary to permit the testing and maintenance of aircraft while reducing noise associated with these activities.						
Hangar 5 & 6 Renovations							
Stinson Revolving Fund	500	0	0	0	0	0	500
Total	*500*	*0*	*0*	*0*	*0*	*0*	*500*
Council District(s) 3	This project includes the demolition of Hangar 5, the renovations to Hangar 6, the construction of a new office and new parking at Stinson Municipal Airport.						
Land Acquisition							
Airport Improvement & Contingency Fund	0	0	500	0	0	0	500

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Air Transportation							
Land Acquisition							
Total	*0*	*0*	*500*	*0*	*0*	*0*	*500*
Council District(s) 9	Upon acquisition of the 281/410 Interchange ROW by TxDOT, there will be remenents contiguous with airport property. This provides for the acquisition of these parcels to be integrated into the North Loop Service Redevelopment.						
Land Reclamation & Development							
Airport Construction Fund (Bond Proceeds)	0	0	0	0	0	7,500	7,500
Total	*0*	*0*	*0*	*0*	*0*	*7,500*	*7,500*
Council District(s) 9	This project includes the reclamation of land currently in the Salado Creek flood plain through the use of channelization. This is the first phase and will be coordinated with the Wurzbach Parkway construction.						
Parking Expansion Project							
Airport Construction Fund (Bond Proceeds)	2,000	0	0	0	0	0	2,000
Total	*2,000*	*0*	*0*	*0*	*0*	*0*	*2,000*
Council District(s) 9	This project includes the construction of a new 800 space surface parking lot; a five-level, 2,700 space parking garage; a new exit toll plaza and parking division offices; and, improvements on existing surface parking lots.						
Parking Facilities Renovations							
Airport Improvement & Contingency Fund	900	450	0	0	0	0	1,350
Total	*900*	*450*	*0*	*0*	*0*	*0*	*1,350*
Council District(s) 9	The project will provide for renovations and improvements to existing parking garages and surface parking lots.						
Platting Impact Fees							
Airport Improvement & Contingency Fund	60	60	60	60	60	60	360
Total	*60*	*60*	*60*	*60*	*60*	*60*	*360*
Council District(s) 9	This project is for the participation in the "Fee-In-Lieu Of" Onsite Detention Pond Policy. This is required in order to plat the develop property on airport in support of the economic development policy.						
Radio System Replacement							
Airport Improvement & Contingency Fund	0	750	750	0	0	0	1,500
Total	*0*	*750*	*750*	*0*	*0*	*0*	*1,500*
Council District(s) 9	The project provides for the replacement of the current radio communications system with a new system.						
Reconstruct Perimeter Road							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Air Transportation							
Reconstruct Perimeter Road							
Airport Improvement & Contingency Fund	0	0	418	0	0	0	418
Airport Improvement Program Grant	0	0	1,253	0	0	0	1,253
Total	*0*	*0*	*1,671*	*0*	*0*	*0*	*1,671*
Council District(s) 9	This project includes the reconstruction of approximately 5,500 feet of perimeter road from 410 to East Air Cargo with concrete pavement. This portion of perimeter road is a vital link between the terminal area and the cargo facility.						
Reconstruct Taxiway D							
Airport Improvement & Contingency Fund	260	370	0	0	0	0	630
Airport Improvement Program Grant	780	1,110	0	0	0	0	1,890
Total	*1,040*	*1,480*	*0*	*0*	*0*	*0*	*2,520*
Council District(s) 9	This project is to reconstruct approximately 2,750 linear feet of Taxiway D from Taxiway G to Taxiway N. Existing deteriorating asphalt will be replace with concrete pavement. The project also addresses necessary drainage, lighting, and marking.						
Reconstruct Terminal Area							
Airport Improvement & Contingency Fund	0	225	0	0	0	0	225
Total	*0*	*225*	*0*	*0*	*0*	*0*	*225*
Council District(s) 9	This is to reconstruct approximately 3,400 linear feet of two lane asphalt service road from Northern Boulevard to Terminal 1.						
Redevelopment of North Loop Service Center							
Airport Improvement & Contingency Fund	0	0	2,500	0	0	0	2,500
Total	*0*	*0*	*2,500*	*0*	*0*	*0*	*2,500*
Council District(s) 9	This project provides for the infrastructure development is support of the redevelopment of the North Loop Service Center.						
Relocation of Freight Facilities							
Airport Construction Fund (Bond Proceeds)	480	3,614	2,370	0	0	0	6,464
Total	*480*	*3,614*	*2,370*	*0*	*0*	*0*	*6,464*
Council District(s) 9	This project includes the construction of a new freight facility building to serve airline freight resulting from the demolition of the existing cargo facilities for the Dee Howard Expansion program.						
Relocation of Waste Disposal Bldg.							
Airport Improvement & Contingency Fund	500	0	0	0	0	0	500

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Air Transportation							
Relocation of Waste Disposal Bldg.							
Total	*500*	*0*	*0*	*0*	*0*	*0*	*500*
Council District(s) 9	This project includes the relocation of the aircraft waste disposal facility and the demolition of related buidlings in order to provide additional aircraft storage for Fairchild Gen-Aero.						
Renovate ARFF Vehicle							
Airport Improvement & Contingency Fund	0	150	0	0	0	0	150
Total	*0*	*150*	*0*	*0*	*0*	*0*	*150*
Council District(s) 3	This project will renovate the older vehicle stationed at International Airport for use at Stinson Airport.						
Residential Acoustical Treatment Program							
Airport Improvement & Contingency Fund	0	600	600	600	0	0	1,800
Airport Improvement Program Grant	0	2,400	2,400	2,400	0	0	7,200
Total	*0*	*3,000*	*3,000*	*3,000*	*0*	*0*	*9,000*
Council District(s) 9	This project is the ongoing construction for the Residential Acoustical Treatment Program whereby residences located within eligible noise exposure levels will be renovated to reduce interior noise.						
Runway 12L Taxiways							
Airport Improvement & Contingency Fund	0	0	0	0	0	2,700	2,700
Airport Improvement Program Grant	0	0	0	0	0	8,100	8,100
Total	*0*	*0*	*0*	*0*	*0*	*10,800*	*10,800*
Council District(s) 9	This project includes the construction of new taxiways in support of the upgrading of Runway 12L. It is necessary component for the runway improvement project and is included in the Master Plan.						
Runway 12L/30R							
Airport Improvement & Contingency Fund	0	0	0	0	7,900	0	7,900
Airport Improvement Program Grant	0	0	0	0	23,700	0	23,700
Total	*0*	*0*	*0*	*0*	*31,600*	*0*	*31,600*
Council District(s) 9	This project will extend and strengthen Runway 12L/30R to air-carrier capacity.						
Sky Place Box Culverts							
Airport Improvement & Contingency Fund	0	0	0	3,000	0	2,000	5,000

Table 4

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Air Transportation							
Sky Place Box Culverts							
Total	*0*	*0*	*0*	*3,000*	*0*	*2,000*	*5,000*
Council District(s) 9	This project includes the construction of a box culvert system in order to enclose the open ditch along Sky Place Blvd. This will open this area to new development of corporate hangers and FBO tenants.						
SSF Extend Taxiway D1							
Stinson Revolving Fund	250	0	0	0	0	0	250
Total	*250*	*0*	*0*	*0*	*0*	*0*	*250*
Council District(s) 3	This project includes the reconstruction and extension of Taxiway D1 which will enhance the marketability of lease hold sites along 99th Street.						
SSF Extend Taxiway D2							
Stinson Revolving Fund	0	0	400	0	0	0	400
Total	*0*	*0*	*400*	*0*	*0*	*0*	*400*
Council District(s) 3	This project includes the extension of Taxiway D2 which will enhance the marketability of lease hold sites in the air park area off of 99th Street.						
SSF Reconstruct Taxiway A							
Stinson Revolving Fund	0	0	250	0	0	0	250
Total	*0*	*0*	*250*	*0*	*0*	*0*	*250*
Council District(s) 3	This project includes the reconstruction of Taxiway A which has deteriorated due to normal wear and aging.						
Surface Movement & Guidance Sys.							
Airport Improvement & Contingency Fund	300	0	0	0	0	0	300
Total	*300*	*0*	*0*	*0*	*0*	*0*	*300*
Council District(s) 9	This project includes the installation of an airfield lighting system necessary for the safe operation of aircraft particularly during periods of low visability.						
Terminal Modifications/Upgrading							
Airport Construction Fund (Bond Proceeds)	3,000	3,000	3,000	0	0	0	9,000
Airport Improvement & Contingency Fund	2,800	3,000	3,000	0	0	0	8,800

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Air Transportation							
Terminal Modifications/Upgrading							
Total	*5,800*	*6,000*	*6,000*	*0*	*0*	*0*	*17,800*
Council District(s) 9	The project provides for improvements to and upgrading of the terminal buildings to include Flight Information Display Systems, improved lighting, signage and graphics, and audio and visual paging.						
Terminal Roadway Signage							
Airport Construction Fund (Bond Proceeds)	675	0	0	0	0	0	675
Total	*675*	*0*	*0*	*0*	*0*	*0*	*675*
Council District(s) 9	This project will provide for the upgrading of roadside signage for existing garage, new and existing surface lots, the 2781 Airport Connector and airport roadside signage.						
Total Air Transportation	*19,227*	*22,645*	*20,838*	*10,060*	*32,160*	*20,360*	*125,290*
Streets							
"J" St. (Amanda to Pecan Valley)							
Community Development Block Grant	328	0	0	0	0	0	328
Total	*328*	*0*	*0*	*0*	*0*	*0*	*328*
Council District(s) 2	Reconstruction of street includes curbs, sidewalks and driveway approaches						
24th Street (Commerce to Culebra)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	575	0	0	0	0	0	575
Total	*575*	*0*	*0*	*0*	*0*	*0*	*575*
Council District(s) 1 & 5	This project will provide the City's share for the reconstruction of 24th St. from Commerce to Culebra (17 blocks), and includes engineering, right-of-way acquisition, and utility relocation.						
24th Street (Elmendorf Lake to El Paso)							
MPO - New Certificates of Obligation (Other Issuances)	149	0	0	0	0	0	149
Total	*149*	*0*	*0*	*0*	*0*	*0*	*149*
Council District(s) 5	Provide sidewalks including utility adjustments as required.						
36th Street Reconstruction (US 90 to Kelly AFB Entrance)							
99 G.O. Bond Authorization	76	100	700	0	0	0	876

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
36th Street Reconstruction (US 90 to Kelly AFB Entrance)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	674	0	0	0	0	0	674
Total	*750*	*100*	*700*	*0*	*0*	*0*	*1,550*
Council District(s) 6	This project will provide the City's share to widen the primary access roadway to Kelly AFB from 4 lanes to 6 lanes, and includes engineering, right-of-way, and utility relocation. MPO Program.						
39th Street #58M, Phase III							
Community Development Block Grant	691	0	0	0	0	0	691
Total	*691*	*0*	*0*	*0*	*0*	*0*	*691*
Council District(s) 6	This project provides for the reconstruction of Buena Vista, Monterrey and Fidell from Acme Rd to Capehart; Enid and Pharis from Acme to Luxemburg and Luxemburg from Enid to Pharis. Reconstruction will include curbs, driveway approaches, sidewalks and necessary drainage.						
Abe Lincoln (Horn to Eckhert)							
99 G.O. Bond Authorization	25	0	0	225	0	0	250
Total	*25*	*0*	*0*	*225*	*0*	*0*	*250*
Council District(s) 7	Remove and construct the street base and paving, reconstruction of sidewalks and driveway approaches, and correct drainage problems, as required. Funded for design only.						
Ackerman (IH 10 to Dietrich)							
MPO - New Certificates of Obligation (Other Issuances)	102	0	0	0	0	0	102
Total	*102*	*0*	*0*	*0*	*0*	*0*	*102*
Council District(s) 2	Provide City's share to reconstruct to 48' concrete pavement with additional lanes at IH 10.						
Alamo (Cedar to San Antonio River)							
MPO - New Certificates of Obligation (Other Issuances)	0	0	0	128	0	0	128
Total	*0*	*0*	*0*	*128*	*0*	*0*	*128*
Council District(s) 1	Sidewalk construction						
Alamo Street (Durango to Cedar)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	417	0	0	0	0	0	417

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Alamo Street (Durango to Cedar)							
Total	*417*	*0*	*0*	*0*	*0*	*0*	*417*
Council District(s) 1	Provide City's share to reconstruct Alamo Street from Durango Blvd. to Cedar St. including new curbs, sidewalks, driveway approaches, and necessary drainage.						
Alamo/Broadway Corridor Bicycle Transportation							
99 G.O. Bond Authorization	10	0	0	0	0	0	10
Total	*10*	*0*	*0*	*0*	*0*	*0*	*10*
Council District(s) 1	This project will provide for signage and markings for bike lanes on Alamo or Broadway from 3rd Street to Brackenridge Park. MPO Program.						
Aransas Street (Meerscheidt to Walters)							
99 G.O. Bond Authorization	35	275	0	0	0	0	310
Total	*35*	*275*	*0*	*0*	*0*	*0*	*310*
Council District(s) 2	Remove and construct the street base and paving, repair sidewalks and driveway approaches and correct drainage problems as required. Funded for design and construction.						
Arbor (Trinity to San Marcos)							
99 G.O. Bond Authorization	840	0	0	0	0	0	840
Total	*840*	*0*	*0*	*0*	*0*	*0*	*840*
Council District(s) 1	Street reconstruction with curbs, sidewalks, driveway approaches and necessary drainage. Ph. II. Funded through construction.						
Avenue B (North) Bikelane							
99 G.O. Bond Authorization	23	0	0	0	0	0	23
Total	*23*	*0*	*0*	*0*	*0*	*0*	*23*
Council District(s) 1,2,9	This project spans City Council Districts 1, 2, and 9. Its total budget is $23,000 which includes $7,666 in District 1, $7,667 in District 2, and $7,667 in District 9. This project will construct a bicycle path along Avenue B to Brackenridge Park by force account. MPO Program.						
Avenue B (South) Bikelane							
99 G.O. Bond Authorization	66	0	0	0	0	0	66
Total	*66*	*0*	*0*	*0*	*0*	*0*	*66*
Council District(s) 1,2,9	This project spans City Council Districts 1, 2, and 9. Its total budget is $66,000 which includes $22,000 in District 1, $22,000 in District 2, and $22,000 in District 9. This project is to construct a 10 ft. bicycle path on the west side of Avenue B and bike lanes on Josephine Street. MPO Program.						
Babcock Road Alternate Bikelane							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Babcock Road Alternate Bikelane							
99 G.O. Bond Authorization	0	68	0	0	0	0	68
Total	*0*	*68*	*0*	*0*	*0*	*0*	*68*
Council District(s) 8	This project will provide for bicycle path signage and markings and includes a bike/pedestrian bridge on Spring Forest. MPO Program.						
Baylor Street (San Pedro Creek to Flores Street)							
Community Development Block Grant	258	0	0	0	0	0	258
Total	*258*	*0*	*0*	*0*	*0*	*0*	*258*
Council District(s) 5	This project will reconstruct Baylor Street to a standard width including sidewalks, curbs, driveway approaches, and drainage as needed.						
Bee Street (Walters to Frank)							
99 G.O. Bond Authorization	45	0	0	0	366	0	411
Total	*45*	*0*	*0*	*0*	*366*	*0*	*411*
Council District(s) 2	Remove and construct the street base and paving, repair sidewalks and driveway approaches and correct drainage problems as required. Funded for design and construction.						
Belgium (Picardie to Coliseum)							
99 G.O. Bond Authorization	253	1,450	0	0	0	0	1,703
Total	*253*	*1,450*	*0*	*0*	*0*	*0*	*1,703*
Council District(s) 2	Street reconstruction with curbs, sidewalks, driveway approaches and necessary drainage. Funded for design and construction.						
Bicycle Route Street Plan							
99 G.O. Bond Authorization	3	0	0	0	0	0	3
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	1	0	0	0	0	0	1
Total	*4*	*0*	*0*	*0*	*0*	*0*	*4*
Council District(s) CW	This project includes developing a Bicycle Route Plan and map to delineate existing and proposed bicycle facilities. MPO Program.						
Bitters Road (West Ave. to Heimer)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	1,100	0	0	185	45	0	1,330

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Bitters Road (West Ave. to Heimer)							
Total	*1,100*	*0*	*0*	*185*	*45*	*0*	*1,330*
Council District(s) 9	This project will add traffic lanes to facilitate through traffic movement and upgrade traffic signalization on Bitters Rd. near U.S. 281 from west of West Ave. to east of Heimer Rd.						
Bitters Road Reconstruction (Broadway to Nacogdoches)							
99 G.O. Bond Authorization	89	400	0	0	0	0	489
Total	*89*	*400*	*0*	*0*	*0*	*0*	*489*
Council District(s) 10	This project is to reconstruct the roadway with a 34 ft. width with the addition of two 12 ft. lanes with a 10 ft. center lane on Bitters from Broadway to Nacogdoches. Improvements will also be made to three traffic signals. MPO Program.						
Blanco Reconstruction (Lullwood to Summit)							
99 G.O. Bond Authorization	40	0	366	0	0	0	406
Total	*40*	*0*	*366*	*0*	*0*	*0*	*406*
Council District(s) 1	This project will rehabilitate the roadway and provide sidewalks, intersection improvements and amenities. MPO Program.						
Blanco Sidewalks (Lockhill Selma to Patricia)							
99 G.O. Bond Authorization	8	193	0	0	0	0	201
Total	*8*	*193*	*0*	*0*	*0*	*0*	*201*
Council District(s) 9	Construct sidewalks on west side of roadway. MPO 2003 Program.						
Blue Ridge (General McMullen to 27th St.)							
Community Development Block Grant	390	0	0	0	0	0	390
Total	*390*	*0*	*0*	*0*	*0*	*0*	*390*
Council District(s) 7	Reconstruct Blue Ridge from General McMullen to 27th to include curbs, sidewalks, driveway approaches and necessary drainage.						
Botanical Gardens Bike Route (Avenue B)							
99 G.O. Bond Authorization	30	0	0	0	0	0	30
Total	*30*	*0*	*0*	*0*	*0*	*0*	*30*
Council District(s) 9	This project will provide for the construction of a 10 ft. bicycle path with signage and markings on the north side of Funston. MPO Program.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Broadway at Wetmore							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	167	0	0	0	0	0	167
Total	*167*	*0*	*0*	*0*	*0*	*0*	*167*
Council District(s) 10	This project will widen intersections for one left turn and two right turn lanes on Broadway and will add a left turn lane for Southbound Wetmore.						
Callaghan Road (Bandera to Horseshoe Bend)							
99 G.O. Bond Authorization	338	0	0	0	0	0	338
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	1,332	0	0	0	0	0	1,332
Total	*1,670*	*0*	*0*	*0*	*0*	*0*	*1,670*
Council District(s) 7	This project is to reconstruct and widen Callaghan Road to four lanes with continuous left turn lanes. The project includes drainage, curbs, bridges, and sidewalks.						
Callaghan Road Reconstruction (Hemphill to Culebra)							
99 G.O. Bond Authorization	50	0	333	0	0	0	383
Total	*50*	*0*	*333*	*0*	*0*	*0*	*383*
Council District(s) 7	This project will reconstruct Callaghan Road to a four lane roadway with turn lanes, sidewalks, drainage, and culverts. MPO Program.						
Callaghan Road Reconstruction (Old Hwy. 90 to Commerce)							
99 G.O. Bond Authorization	15	0	0	0	0	0	15
Total	*15*	*0*	*0*	*0*	*0*	*0*	*15*
Council District(s) 7	Provide sidewalks and bikes lanes to Wolff Stadium.						
Capital Street (Basse to LaManda)							
Community Development Block Grant	144	0	0	0	0	0	144
Total	*144*	*0*	*0*	*0*	*0*	*0*	*144*
Council District(s) 1	This project will provide engineering only.						
Central Business District to San Antonio College Bicycle Transportation							

Table 4

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Central Business District to San Antonio College Bicycle Transportation							
99 G.O. Bond Authorization	11	0	0	0	0	0	11
Total	*11*	*0*	*0*	*0*	*0*	*0*	*11*
Council District(s): 1	This project will provide for bicycle signage and markings from Alamo to SAC via Alamo, 4th St., Lexington, and Howard Streets. MPO Program.						
Cincinnati Bicycle Transportation (St. Mary's University to Navidad)							
99 G.O. Bond Authorization	6	0	0	0	0	0	6
Total	*6*	*0*	*0*	*0*	*0*	*0*	*6*
Council District(s): 1,7	This project spans City Council Districts 1 and 7. Its total budget is $6,000 which includes $3,000 in District 1 and $3,000 in District 7. This project will provide for bicycle signage and marking. MPO Program.						
Cincinnati/Ashby Bicycle Transportation (Navidad to N. St. Mary's)							
99 G.O. Bond Authorization	6	0	0	0	0	0	6
Total	*6*	*0*	*0*	*0*	*0*	*0*	*6*
Council District(s): 1	This project will provide for bicycle signage and markings. MPO Program.						
Citywide ADA Sidewalk Program							
99 G.O. Bond Authorization	0	125	0	0	0	0	125
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	375	0	0	0	0	0	375
Total	*375*	*125*	*0*	*0*	*0*	*0*	*500*
Council District(s): CW	This project will reconstruct or add sidewalks to meet ADA requirements. MPO Program.						
Citywide Bike Racks							
MPO - New Certificates of Obligation (Other Issuances)	0	0	0	33	0	0	33
Total	*0*	*0*	*0*	*33*	*0*	*0*	*33*
Council District(s): CW	Install bike racks at 100 various locations						
Citywide Sidewalks MPO/ADA							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Citywide Sidewalks MPO/ADA							
99 G.O. Bond Authorization	30	220	0	0	0	0	250
Total	*30*	*220*	*0*	*0*	*0*	*0*	*250*
Council District(s) CW	This project will provide for the improvement of sidewalks in order to meet ADA requirements. MPO Program.						
Claremont/Eleanor/Natalen Phase II							
Community Development Block Grant	900	0	0	0	0	0	900
Total	*900*	*0*	*0*	*0*	*0*	*0*	*900*
Council District(s) 9	This project is to reconstruct Natalen from Braodway to New Braunfels at current width to include curbs, sidewalks, driveway approaches, and drainage.						
Claremont/Eleanor/Natalen Phase III							
Community Development Block Grant	827	0	0	0	0	0	827
Total	*827*	*0*	*0*	*0*	*0*	*0*	*827*
Council District(s) 9	Reconstruct Eleanor from Broadway to New Braunfels to include curbs, sidewalks, driveway approaches and necessary drainage.						
Clark (Fair to Southcross)							
99 G.O. Bond Authorization	50	0	0	500	0	0	550
Total	*50*	*0*	*0*	*500*	*0*	*0*	*550*
Council District(s) 3	Reconstruct roadway with curbs, sidewalks and drainage. MPO 2003 Program.						
Clark Sidewalks (Southcross to Hot Wells)							
99 G.O. Bond Authorization	20	0	0	133	0	0	153
Total	*20*	*0*	*0*	*133*	*0*	*0*	*153*
Council District(s) 3	Estimated Total City Match. Construct sidewalks. MPO 2003 Program.						
Creswell (Houston to Dead End)							
99 G.O. Bond Authorization	25	228	0	0	0	0	253

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Creswell (Houston to Dead End)							
Total	*25*	*228*	*0*	*0*	*0*	*0*	*253*
Council District(s) 2	Street reconstruction with curbs, sidewalks, driveway approaches and necessary drainage. Also, replacement of water and sewer mains as needed. Funded for construction. This project was previously designed utilizing CDBG funds.						
Danbury Sidewalks (Between Nacogdoches and Broadway)							
99 G.O. Bond Authorization	121	0	0	0	0	0	121
Total	*121*	*0*	*0*	*0*	*0*	*0*	*121*
Council District(s) 10	Provide sidewalks with curb. Funded for design and construction.						
Deco District - Street & Pedestrian Enhancements							
99 G.O. Bond Authorization	0	100	300	0	0	0	400
Total	*0*	*100*	*300*	*0*	*0*	*0*	*400*
Council District(s) 1,7,CW	Street infrastructure improvements.						
Dell St. Drainage (100 Block)							
Community Development Block Grant	505	0	0	0	0	0	505
Total	*505*	*0*	*0*	*0*	*0*	*0*	*505*
Council District(s) 7	Reconstruct the 100 Block of Dell Place to include curbs, sidewalks, driveway approaches and drainage. Also construct drainage from Dell Place to and including a culvert under 36th St.						
Demya Reconstruction (Hunt to Loop 410)							
99 G.O. Bond Authorization	27	200	0	0	0	0	227
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	0	0	0	182	46	0	228
Total	*27*	*200*	*0*	*182*	*46*	*0*	*455*
Council District(s) 4	This project will reconstruct the roadway and construct or repair sidewalks. MPO Program.						
District 4 Sidewalk Improvements							
Community Development Block Grant	155	0	0	0	0	0	155

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
District 4 Sidewalk Improvements							
Total	*155*	*0*	*0*	*0*	*0*	*0*	*155*
Council District(s) 4	This project will provide for various sidewalk improvements in City Council District 4.						
Drury Lane (Escalon to Deadend)							
Community Development Block Grant	166	0	0	0	0	0	166
Total	*166*	*0*	*0*	*0*	*0*	*0*	*166*
Council District(s) 4	Reconstruct Drury Lane from Escalon east to deadend to include curbs, driveways, sidewalks, and necessary drainage.						
East-West Huebner Access Over R.R. Track							
99 G.O. Bond Authorization	0	0	0	0	200	0	200
Total	*0*	*0*	*0*	*0*	*200*	*0*	*200*
Council District(s) 8	Funding for traffic analysis related to future overpass of Hiebner over the Railroad east of Vance Jackson.						
Eastlawn Neighborhood Streets							
Community Development Block Grant	522	0	0	0	0	0	522
Total	*522*	*0*	*0*	*0*	*0*	*0*	*522*
Council District(s) 2	This project will reconstruct Lamar, Hays, and Burnet Streets from Onslow to Rio Grande to include curbs, sidewalks, driveway approaches and necessary drainage.						
Edgar St Sidewalks (600 Block)							
Community Development Block Grant	31	0	0	0	0	0	31
Total	*31*	*0*	*0*	*0*	*0*	*0*	*31*
Council District(s) 2	Construct sidewalks						
El Monte (Blanco to San Pedro)							
99 G.O. Bond Authorization	40	0	360	0	0	0	400
Total	*40*	*0*	*360*	*0*	*0*	*0*	*400*
Council District(s) 1	Provide for engineering and reconstruction of El Monte from Blanco to San Pedro.						
Elsmere (Michigan to Capitol)							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Elsmere (Michigan to Capitol)							
Community Development Block Grant	169	0	0	0	0	0	169
Total	*169*	*0*	*0*	*0*	*0*	*0*	*169*
Council District(s) 1	This project will provide for street reconstruction with curbs, driveways, sidewalks and necessary drainage.						
Emmitt St. Engineer							
Community Development Block Grant	40	0	0	0	0	0	40
Total	*40*	*0*	*0*	*0*	*0*	*0*	*40*
Council District(s) 3	Engineering only for Emmitt from deadend to deadend.						
Evers Road at Wurzbach Intersection							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	70	0	0	0	0	0	70
Total	*70*	*0*	*0*	*0*	*0*	*0*	*70*
Council District(s) 8	This project will widen Evers road at Wurzbach Road intersection to construct left turn lanes. MPO Program.						
F Street (Pecan Valley-IH 10)							
Community Development Block Grant	88	0	0	0	0	0	88
Total	*88*	*0*	*0*	*0*	*0*	*0*	*88*
Council District(s) 2	This project includes the reconstruction of F Street from Pecan Valley to the west to the dead-end to include curbs, sidewalks, driveway approaches, and necessary drainage.						
Fairdale (Rittiman to Bloomdale)							
94 G.O. Street Improvements Bonds	363	0	0	0	0	0	363
Total	*363*	*0*	*0*	*0*	*0*	*0*	*363*
Council District(s) 2	This project will provide for street reconstruction with curbs, driveways, sidewalks and necessary drainage.						
Fay Street/ St. Joseph (Creighton to New Laredo Hwy.)							
99 G.O. Bond Authorization	90	0	0	859	0	0	949

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Fay Street/ St. Joseph (Creighton to New Laredo Hwy.)							
Total	*90*	*0*	*0*	*859*	*0*	*0*	*949*
Council District(s) 5	Street reconstruction with curbs, sidewalks, driveway approaches and necessary drainage. Ph. II. Funded for construction. This project was previously designed utilizing CDBG funds.						
Fleming (Fenfield to New Laredo Hwy)							
Community Development Block Grant	185	0	0	0	0	0	185
Total	*185*	*0*	*0*	*0*	*0*	*0*	*185*
Council District(s) 4	Reconstruct Fleming from Fenfield to New Laredo Hwy to include curbs, sidewalks, driveway approaches and necessary drainage.						
Flores Street (Durango to Franciscan)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	809	0	0	0	0	0	809
Total	*809*	*0*	*0*	*0*	*0*	*0*	*809*
Council District(s) 1, 3 & 5	This project is to reconstruct the base and pavement and construct wheel chair ramps with curb and sidewalk replacement. This project will not include any replanking or upgrades across the track or in railroad right-of-way.						
Florida (IH 37 to St. Mary's)							
99 G.O. Bond Authorization	150	0	200	600	500	0	1,450
Total	*150*	*0*	*200*	*600*	*500*	*0*	*1,450*
Council District(s) 1	Reconstruct Florida Street roadway to include sidewalks and drainage.						
Frio City Road Reconstruction (Brazos to Zarzamora)							
99 G.O. Bond Authorization	50	471	0	0	0	0	521
Total	*50*	*471*	*0*	*0*	*0*	*0*	*521*
Council District(s) 5	This project is to provide City's share to reconstruct Frio City Road with a 44 ft., four lane roadway with curbs, sidewalks, drainage, and modifications of signals on Zarzamora. MPO Program.						
Frio City/General Hudnell Access Ramps							
99 G.O. Bond Authorization	0	0	500	0	0	0	500
Total	*0*	*0*	*500*	*0*	*0*	*0*	*500*
Council District(s) 5	Provide City's share to construct 26' wide ramp. From South Frio City Road to North General Hudnell. MPO 2003 Program.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Fulton Street (Blanco to Flores)							
Community Development Block Grant	987	0	0	0	0	0	987
Total	*987*	*0*	*0*	*0*	*0*	*0*	*987*
Council District(s) 1	This project will provide for reconstruction to Fulton Street to include curbs, sidewalks, driveway approaches and drainage as needed.						
G Street (Pecan Valley to Dead End)							
Community Development Block Grant	173	0	0	0	0	0	173
Total	*173*	*0*	*0*	*0*	*0*	*0*	*173*
Council District(s) 2	This project will provide for engineering and right-of-way only to prepare for street construction.						
Gevers Street Sidewalks (IH 10 to Southcross)							
99 G.O. Bond Authorization	93	0	0	0	0	0	93
Total	*93*	*0*	*0*	*0*	*0*	*0*	*93*
Council District(s) 3	This project will allow for the construction of sidewalks. MPO Program.						
Grand Alley St Engineering							
Community Development Block Grant	25	0	0	0	0	0	25
Total	*25*	*0*	*0*	*0*	*0*	*0*	*25*
Council District(s) 5	Engineering only.						
Hackberry (Steves to Southcross)							
99 G.O. Bond Authorization	0	0	200	400	600	0	1,200
Total	*0*	*0*	*200*	*400*	*600*	*0*	*1,200*
Council District(s) 3	Provides City's share to reconstruct roadway with curbs, sidewalks, and drainage. MPO 2003 Program.						
Hardiman Sidewalks (Mesquite to Hackberry)							
Community Development Block Grant	22	0	0	0	0	0	22

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Hardiman Sidewalks (Mesquite to Hackberry)							
Total	*22*	*0*	*0*	*0*	*0*	*0*	*22*
Council District(s) 2	Construct sidewalks						
Harvard Terrace (Yale to University)							
Community Development Block Grant	100	0	0	0	0	0	100
Total	*100*	*0*	*0*	*0*	*0*	*0*	*100*
Council District(s) 1	This project will provide for engineering for Harvard Terrace to include curbs, sidewalks, driveway approaches and necessary drainage.						
Henderson Pass Sidewalks (Thousand Oaks to Gold Canyon)							
99 G.O. Bond Authorization	24	0	0	0	0	0	24
Total	*24*	*0*	*0*	*0*	*0*	*0*	*24*
Council District(s) 10	This project will allow for the construction of sidewalks on both sides of the roadway. MPO Program.						
Higgins Road (Nacogdoches to Stahl)							
94 G.O. Street Improvements Bonds	2,399	0	0	0	0	0	2,399
Total	*2,399*	*0*	*0*	*0*	*0*	*0*	*2,399*
Council District(s) 10	This project will provide for the reconstruction of Higgins Road to include curbs, sidewalks, driveway approaches, and necessary drainage.						
Hildebrand at US Hwy. 281 Intersection Reconstruction							
99 G.O. Bond Authorization	23	0	0	0	0	0	23
Total	*23*	*0*	*0*	*0*	*0*	*0*	*23*
Council District(s) 9	This project will allow for the construction of a westbound right turn lane by force account. MPO Program.						
Hillside Acres Drainage Outfall							
Community Development Block Grant	216	0	0	0	0	0	216
Total	*216*	*0*	*0*	*0*	*0*	*0*	*216*
Council District(s) 4	This project will provide for engineering and Phase I construction of drainage and street improvements in the Hillside Acres subdivision south of Pearsall Road.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Hobart Street (Acme to 40th)							
94 G.O. Street Improvements Bonds	119	0	0	0	0	0	119
Total	*119*	*0*	*0*	*0*	*0*	*0*	*119*
Council District(s) 6	The project will provide reconstruction with curbs, sidewalks, driveway approaches, and necessary drainage.						
Hoover Street (Nogalitos to Charlotte)							
99 G.O. Bond Authorization	45	0	393	0	0	0	438
Total	*45*	*0*	*393*	*0*	*0*	*0*	*438*
Council District(s) 5	Street reconstruction with curbs, sidewalks, driveway approaches and necessary drainage. Funded for design and construction.						
Hot Wells Sidewalks (IH 37 to New Braunfels)							
99 G.O. Bond Authorization	0	0	0	122	0	0	122
Total	*0*	*0*	*0*	*122*	*0*	*0*	*122*
Council District(s) 3	Provide City Match to construct sidewalks. MPO 2003 Program.						
Houston (Pine to Polaris)							
99 G.O. Bond Authorization	100	52	0	900	0	0	1,052
Total	*100*	*52*	*0*	*900*	*0*	*0*	*1,052*
Council District(s) 2	Provide City Match to reconstruct roadway with curbs, sidewalks, and drainage. MPO 2003 Program.						
Houston Street (Bowie to Pine)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	526	0	0	0	0	0	526
Total	*526*	*0*	*0*	*0*	*0*	*0*	*526*
Council District(s) 2	This project provides the City's share to reconstruct Houston Street from Bowie to Pine (1.14 miles) to include curbs, sidewalks, driveway approaches, and necessary drainage.						
Houston Street Redevelopment							
99 G.O. Bond Authorization	1,200	300	0	0	0	0	1,500

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Houston Street Redevelopment							
Total	*1,200*	*300*	*0*	*0*	*0*	*0*	*1,500*
Council District(s) 1,7,CW	Funding of public improvements to leverage private redevelopment along Houston Street (between Santa Rosa and Alamo Plaza) and Presa Street (between Crockett and Houston).						
Hub St. Sidewalks							
Community Development Block Grant	83	0	0	0	0	0	83
Total	*83*	*0*	*0*	*0*	*0*	*0*	*83*
Council District(s) 2	Construct sidewalks						
Hunt Lane Reconstruction (Marbach Road to U.S. 90)							
99 G.O. Bond Authorization	587	0	0	0	0	0	587
Total	*587*	*0*	*0*	*0*	*0*	*0*	*587*
Council District(s) 4	This project will provide the City's share to reconstruct the roadway to a 44 ft. width with four lanes and includes curbs and sidewalks. A left turn is added from Marbach to Demya. MPO Program.						
IH 10 Crossover at Dominion Entrance							
99 G.O. Bond Authorization	0	0	0	700	0	0	700
Total	*0*	*0*	*0*	*700*	*0*	*0*	*700*
Council District(s) 8	Provide City Match to construct an overpass of IH 10 from Dominion Drive. MPO 2003 Program.						
Indianola (Garfield to Camargo)							
Community Development Block Grant	282	0	0	0	0	0	282
Total	*282*	*0*	*0*	*0*	*0*	*0*	*282*
Council District(s) 1	This project will provide for engineering for street reconstruction with curbs, driveways, sidewalks and necessary drainage.						
Ingram-Callaghan to Benrus (Bike Lane)							
MPO - New Certificates of Obligation (Other Issuances)	0	0	0	87	0	0	87
Total	*0*	*0*	*0*	*87*	*0*	*0*	*87*
Council District(s) 7	Provide bike lane (one on each side)						
Isom Reconstruction (Ramsey to US Hwy. 281)							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Isom Reconstruction (Ramsey to US Hwy. 281)							
99 G.O. Bond Authorization	0	0	216	0	0	0	216
Total	*0*	*0*	*216*	*0*	*0*	*0*	*216*
Council District(s) 9	This project will provide the City's share to reconstruct the roadway and provide a center turn lane. MPO Program.						
Jo Marie (W.W. White to Dead End)							
99 G.O. Bond Authorization	50	453	0	0	0	0	503
Total	*50*	*453*	*0*	*0*	*0*	*0*	*503*
Council District(s) 3	Reconstruction of street includes curbs, sidewalks, driveway approaches and necessary drainage.						
Jones Maltsberger (US Hwy. 281 to U.P.R.R.)							
99 G.O. Bond Authorization	0	156	0	0	0	0	156
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	0	0	0	0	31	0	31
Total	*0*	*156*	*0*	*0*	*31*	*0*	*187*
Council District(s) 9	This project will provide the City's share for the reconstruction and widening of Jones Maltsberger to four lanes from US 281 to east of the UPRR. MPO Program.						
Josephine/Grayson Bicycle Transportation							
99 G.O. Bond Authorization	0	0	6	0	0	0	6
Total	*0*	*0*	*6*	*0*	*0*	*0*	*6*
Council District(s) 2	This project will provide for bike signs and shared lanes on Broadway, New Braunfels, Josephine, and Grayson. MPO Program.						
K Street (Hampton to Pecan Valley)							
Community Development Block Grant	271	0	0	0	0	0	271
Total	*271*	*0*	*0*	*0*	*0*	*0*	*271*
Council District(s) 2	This project will provide for engineering services and construction for K Street from Hampton to Pecan Valley to include curbs, sidewalks, water and sanitary sewer replacements/relocations as needed.						
King Avenue Phase I (Bynum to Crittendon)							
Community Development Block Grant	774	0	0	0	0	0	774

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
King Avenue Phase I (Bynum to Crittendon)							
Total	*774*	*0*	*0*	*0*	*0*	*0*	*774*
Council District(s) 4	This project will provide for roadway reconstruction to include curbs, sidewalks, driveway approaches and necessary drainage.						
King Avenue Phase II (Crittendon to New Laredo Hwy)							
Community Development Block Grant	367	0	0	0	0	0	367
Total	*367*	*0*	*0*	*0*	*0*	*0*	*367*
Council District(s) 4	Reconstruct King from Crittendon to New Laredo Hwy to include curbs, sidewalks, driveway approaches and necessary drainage.						
King William Area Bicycle Transportation							
99 G.O. Bond Authorization	0	0	6	0	0	0	6
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	1	0	0	0	0	0	1
Total	*1*	*0*	*6*	*0*	*0*	*0*	*7*
Council District(s) 1	This project will provide for bike signs and shared lanes on St. Mary's, Guenther, King Williams, and Eagleland. MPO Program.						
Kono (Gembler to Belgium)							
99 G.O. Bond Authorization	80	0	657	0	0	0	737
Total	*80*	*0*	*657*	*0*	*0*	*0*	*737*
Council District(s) 2	Engineering and reconstruction of Kono from Gembler to Belgium to include curbs, sidewalks and drive approaches and any necessary drainage.						
Larkspur (West Avenue to Baltic)							
99 G.O. Bond Authorization	0	0	0	60	513	0	573
Total	*0*	*0*	*0*	*60*	*513*	*0*	*573*
Council District(s) 9	Provide 30 ft. road through reconstruction, including sidewalks and necessary changes.						
Larkspur Elementary Sidewalks							
99 G.O. Bond Authorization	0	*5*	0	0	0	0	*5*

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Larkspur Elementary Sidewalks							
Total	*0*	*5*	*0*	*0*	*0*	*0*	*5*
Council District(s) 9	Provide sidewalks with curb around school.						
Leland Park Terrace Curb Reconstruction							
99 G.O. Bond Authorization	200	0	0	0	0	0	200
Total	*200*	*0*	*0*	*0*	*0*	*0*	*200*
Council District(s) 9	Construction of curbs primarily along Busby Drive where necessary.						
Leon Creek Bike Path Phase I							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	44	0	0	0	0	0	44
99 G.O. Bond Authorization	0	0	56	0	0	0	56
Total	*44*	*0*	*56*	*0*	*0*	*0*	*100*
Council District(s) 7 & 8	The engineering of this project will provide for bicycle paths from Bandera to Babcock.						
Leonhardt Road							
94 G.O. Street Improvements Bonds	839	0	0	0	0	0	839
Total	*839*	*0*	*0*	*0*	*0*	*0*	*839*
Council District(s) 10	This project will reconstruct Leonhardt Road from Weidner to the existing low water crossing to include sidewalk and necessary drainage.						
Lockhill Selma (West Avenue to N.W. Military)							
99 G.O. Bond Authorization	70	0	0	648	0	0	718
Total	*70*	*0*	*0*	*648*	*0*	*0*	*718*
Council District(s) 9	Provide City Match to reconstruct roadway with culverts, bike lanes, curbs, sidewalks and drainage. MPO 2003 Program.						
Lockhill-Selma Improvements (Wurzbach to George Road)							
94 G.O. Street Improvements Bonds	725	0	0	0	0	0	725

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Lockhill-Selma Improvements (Wurzbach to George Road)							
Total	*725*	*0*	*0*	*0*	*0*	*0*	*725*
Council District(s) 8	The project is to reconstruct Lockhill-Selma to five lanes in the vicinity of Wurzbach Road and three lanes north of Wurzbach Road. Provide culverts and detention facility at existing low water crossing.						
Lone Oak (F Street to Brice)							
Community Development Block Grant	223	0	0	0	0	0	223
Total	*223*	*0*	*0*	*0*	*0*	*0*	*223*
Council District(s) 2	This project will provide for engineering and construction of Lone Oak.						
Mahncke Area Streets - Phase II							
Community Development Block Grant	870	0	0	0	0	0	870
Total	*870*	*0*	*0*	*0*	*0*	*0*	*870*
Council District(s) 9	This is to reconstruct Andrews, Pinckney, Victor, and Lucas Streets from New Braunfels to Calhoun and Benton from Pinckney to Lucas to include curbs, sidewalks, driveway approaches, and necessary drainage, water, and sewer mains as needed.						
Malone Bike Lane (Theo-Quintana to Concepcion Park)							
99 G.O. Bond Authorization	0	15	0	0	0	0	15
Total	*0*	*15*	*0*	*0*	*0*	*0*	*15*
Council District(s) 3,5	This project spans City Council Districts 3 and 5. Its total budget is $15,000 which includes $7,500 in District 3 and $7,500 in District 5. This project provides for bicycle signage and markings. MPO Program.						
Market Square Rehabilitation							
99 G.O. Bond Authorization	50	0	450	0	0	0	500
Total	*50*	*0*	*450*	*0*	*0*	*0*	*500*
Council District(s) 1	Rehabilitate pedestrian areas and improve site drainage.						
Mayfield (S. Zarzamora to IH 35)							
99 G.O. Bond Authorization	150	250	0	1,000	0	0	1,400
Total	*150*	*250*	*0*	*1,000*	*0*	*0*	*1,400*
Council District(s) 4	Provide City's share to reconstruct roadway with curbs, sidewalks and drainage. MPO 2003 Program.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
McCarty Sidewalks & Curbs (Lorene to Blanco)							
99 G.O. Bond Authorization	0	50	0	0	0	0	50
Total	*0*	*50*	*0*	*0*	*0*	*0*	*50*
Council District(s) 9	Construction of curbs and sidewalks on southside of street only. Funded for design and construction.						
McCullough (Basse to RR Tracks)							
99 G.O. Bond Authorization	60	0	528	0	0	0	588
Total	*60*	*0*	*528*	*0*	*0*	*0*	*588*
Council District(s) 9	Provide City Match to reconstruct roadway and provide turn lane, sidewalks, curbs, drainage and bike lanes. MPO 2003 Program.						
McKay (400 & 500 Blocks)							
Community Development Block Grant	181	0	0	0	0	0	181
Total	*181*	*0*	*0*	*0*	*0*	*0*	*181*
Council District(s) 5	Reconstruct with curbs, sidewalks, driveway approaches and necessary drainage. Includes McAskill from McKay to Mitchell						
Medical Drive Engineering (IH 10 to Underpass at Fredericksburg)							
99 G.O. Bond Authorization	0	0	0	500	285	0	785
99 G.O. Bond Authorization	225	0	0	0	0	0	225
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	0	0	0	0	45	0	45
Total	*225*	*0*	*0*	*500*	*330*	*0*	*1,055*
Council District(s) 8	Provide City's share to perform engineering studies and purchase righ-of-way for underpass for Medical under Fredericksburg Rd. MPO Program.						
Mission Trails Construction							
99 G.O. Bond Authorization	0	0	400	0	0	0	400
Total	*0*	*0*	*400*	*0*	*0*	*0*	*400*
Council District(s) 3	Provide City Match for street, drainage and hike and bike trails. MPO Program.						
Mistletoe (IH 10 to Martinez Creek)							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Mistletoe (IH 10 to Martinez Creek)							
Community Development Block Grant	159	0	0	0	0	0	159
Total	*159*	*0*	*0*	*0*	*0*	*0*	*159*
Council District(s) 1	Reconstruction of Mistletoe from IH 10 to Martinez Creek to include curbs, driveways, sidewalks, and necessary drainage.						
Mitchell (Probandt to Roosevelt)							
MPO - New Certificates of Obligation (Other Issuances)	365	0	0	0	0	0	365
Total	*365*	*0*	*0*	*0*	*0*	*0*	*365*
Council District(s) 3	Reconstruct roadway with drainage, sidewalks and center turn lane.						
Mockert Street Area (Mockert, Forest, W. Lambert, Kline, Cass)							
99 G.O. Bond Authorization	130	70	0	1,100	0	0	1,300
Total	*130*	*70*	*0*	*1,100*	*0*	*0*	*1,300*
Council District(s) 5	Reconstruct with curbs, sidewalks, driveway approaches and necessary drainage in the Mockert Street area including Saint Philip of Jesus.						
Montana Street Bike Lane (Alamodome to Walters)							
99 G.O. Bond Authorization	10	0	0	0	0	0	10
Total	*10*	*0*	*0*	*0*	*0*	*0*	*10*
Council District(s) 2	This project will provide for bicycle signage and markings from the Alamodome to Walters Street at St. Phillips College. MPO Program.						
Monterrey Street Reconstruction (San Joaquin to 36th Street)							
99 G.O. Bond Authorization	85	761	0	0	0	0	846
Total	*85*	*761*	*0*	*0*	*0*	*0*	*846*
Council District(s) 6	Reconstruct with curbs, sidewalks, driveway approaches and necessary drainage. Funded for construction. This project was previously designed utilizing CDBG funds.						
Monticello (S. Gevers to Hillje)							
99 G.O. Bond Authorization	20	137	0	0	0	0	157

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Monticello (S. Gevers to Hillje)							
Total	*20*	*137*	*0*	*0*	*0*	*0*	*157*
Council District(s) 3	Reconstruct with curbs, sidewalks, driveway approaches and necessary drainage. Funded for design and construction.						
Morningview (Pecan Valley to IH 10)							
Community Development Block Grant	93	0	0	0	0	0	93
Total	*93*	*0*	*0*	*0*	*0*	*0*	*93*
Council District(s) 2	Reconstruct Morningview from Pecan Valley west to the deadend to include curbs, sidewalks and driveway approaches.						
N. St. Mary's Bike Lane (Huisache to McCullough)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	*22*	0	0	0	0	0	22
Total	*22*	*0*	*0*	*0*	*0*	*0*	*22*
Council District(s) 1	This project will provide for bicycle signage and markings.						
Nacogdoches (Loop 410 to Danbury)							
99 G.O. Bond Authorization	75	0	592	0	0	0	667
Total	*75*	*0*	*592*	*0*	*0*	*0*	*667*
Council District(s) CW	Estimated Total City Match. Widen roadway to five lanes with curbs, sidewalks and drainage. MPO 2003 Program.						
Nacogdoches Bike Path							
MPO - New Certificates of Obligation (Other Issuances)	0	0	0	108	0	0	108
Total	*0*	*0*	*0*	*108*	*0*	*0*	*108*
Council District(s) 10	Construct bike paths from Judson to Toepperwein (provide box culvert)						
Nakoma (US Hwy. 281 to Warfield)							
99 G.O. Bond Authorization	12	0	97	0	0	0	109
Total	*12*	*0*	*97*	*0*	*0*	*0*	*109*
Council District(s) 9	Provide City Match to reconstruct roadway with curbs, sidewalks and drainage. MPO 2003 Program.						

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Navajo Area Streets							
94 G.O. Street Improvements Bonds	1,807	0	0	0	0	0	1,807
Total	*1,807*	*0*	*0*	*0*	*0*	*0*	*1,807*
Council District(s) 4	This project will reconstruct Navajo, Hutchins, and Barlite with curbs, sidewalks, driveway approaches, and necessary drainage.						
New Braunfels (IH 35 to Grayson)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	100	0	0	0	0	0	100
Total	*100*	*0*	*0*	*0*	*0*	*0*	*100*
Council District(s) 2	This is to reconstruct the base and pavement including sidewalks with minimal curb replacement.						
Northington (S.W. 36th to S.W. 35th)							
99 G.O. Bond Authorization	20	0	162	0	0	0	182
Total	*20*	*0*	*162*	*0*	*0*	*0*	*182*
Council District(s) 6	Remove and construct the street base and paving, reconstruct sidewalks and driveway approaches, and correct drainage problems, as required. Funded for design and construction.						
Orr/Suzette/Winkle							
Community Development Block Grant	848	0	0	0	0	0	848
Total	*848*	*0*	*0*	*0*	*0*	*0*	*848*
Council District(s) 6	Reconstruct Orr from Pinn to Winkle, Suzette from Orr to Hwy 90 and Winkle from Suzette to Westfield to include curbs, sidewalks, driveway approaches and necessary drainage.						
Palmetto St Sidewalks							
Community Development Block Grant	24	0	0	0	0	0	24
Total	*24*	*0*	*0*	*0*	*0*	*0*	*24*
Council District(s) 2	Construct sidewalks						
Pecan Overlay (Main to Jefferson)							
99 G.O. Bond Authorization	48	0	0	0	0	0	48

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Pecan Overlay (Main to Jefferson)							
Total	*48*	*0*	*0*	*0*	*0*	*0*	*48*
Council District(s) 1	This project will mill and overlay the street. MPO Program.						
Pecan Valley Drive Reconstruction ("J" St. to IH 10)							
99 G.O. Bond Authorization	300	0	0	0	0	0	300
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	100	0	0	0	0	0	100
Total	*400*	*0*	*0*	*0*	*0*	*0*	*400*
Council District(s) 2	This project will provide for the reconstruction of the roadway to a 44 ft. width with four lanes and includes curbs and sidewalks. MPO Program.						
Pedestrian Bridge at Hidden Cove Elementary							
99 G.O. Bond Authorization	125	0	0	0	0	0	125
Total	*125*	*0*	*0*	*0*	*0*	*0*	*125*
Council District(s) 4	Engineering and construction of a pedestrian bridge over the drainage channel from War Horse to Trading Post.						
Pleasanton (Moursand to Gillette)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	206	0	0	0	0	0	206
Total	*206*	*0*	*0*	*0*	*0*	*0*	*206*
Council District(s) 3	This project will provide City's share for the reconstruction of the roadway to a 44 ft. width and will provide curbs and sidewalks.						
Pleasanton (Southcross to Mayfield)							
MPO - New Certificates of Obligation (Other Issuances)	664	0	0	0	0	0	664
Total	*664*	*0*	*0*	*0*	*0*	*0*	*664*
Council District(s) 4	Provide City Match to reconstruct roadway to include center turn lane, provide sidewalks and intersection improvements at Southcross.						
Pleasanton Reconstruction (Moursand to Gillette)							
99 G.O. Bond Authorization	70	0	289	0	0	0	359

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Pleasanton Reconstruction (Moursand to Gillette)							
Total	*70*	*0*	*289*	*0*	*0*	*0*	*359*
Council District(s) 3	This project will provide City Match for the reconstruction of the roadway to a 44 ft. width and will provide curbs and sidewalks. MPO Program.						
Pleasanton Road (Gillette to Loop 410)							
99 G.O. Bond Authorization	0	200	1,000	1,000	0	0	2,200
Total	*0*	*200*	*1,000*	*1,000*	*0*	*0*	*2,200*
Council District(s) 3	Reconstruct roadway with curbs, sidewalks, drainage and bike lanes.						
Probandt (US 90 to Mitchell)							
MPO - New Certificates of Obligation (Other Issuances)	61	0	0	0	0	0	61
Total	*61*	*0*	*0*	*0*	*0*	*0*	*61*
Council District(s) 5	Provide City Match to reconstruct roadway with curbs, sidewalks and necessary drainage.						
Prue Road Extension (Prue to Huebner)							
99 G.O. Bond Authorization	64	100	461	0	0	0	625
Total	*64*	*100*	*461*	*0*	*0*	*0*	*625*
Council District(s) 8	Provide City Match to extend roadway on new alignment with curbs, sidewalks and drainage. MPO 2003 Program.						
Prue Road Reconstruction (Laureate to Fredericksburg)							
99 G.O. Bond Authorization	183	0	0	0	0	0	183
Total	*183*	*0*	*0*	*0*	*0*	*0*	*183*
Council District(s) 8	This project will provide City's share for the reconstruction of the roadway to a 44 ft. width with four lanes and includes curbs, sidewalks, and drainage. MPO Program.						
Ray Bon Drive Sidewalks							
99 G.O. Bond Authorization	108	0	0	0	0	0	108
Total	*108*	*0*	*0*	*0*	*0*	*0*	*108*
Council District(s) 2	Provide sidewalks with curb. Funded for design and construction.						
Rice Reconstruction (W.W. White to Semlinger)							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Rice Reconstruction (W.W. White to Semlinger)							
99 G.O. Bond Authorization	160	0	325	0	0	0	485
Total	*160*	*0*	*325*	*0*	*0*	*0*	*485*
Council District(s) 2	This project will reconstruct the street to a 27 foot width and will provide curbs and drainage. MPO Program.						
Rip Rap 69 Phase II D							
Community Development Block Grant	490	0	0	0	0	0	490
Total	*490*	*0*	*0*	*0*	*0*	*0*	*490*
Council District(s) 4	This is to provide street improvements to a standard width to include sidewalks, curbs, driveway approaches, and necessary drainage.						
Rittiman (Austin Hwy to Harry Wurzbach)							
MPO - New Certificates of Obligation (Other Issuances)	265	0	0	0	0	0	265
Total	*265*	*0*	*0*	*0*	*0*	*0*	*265*
Council District(s) 10	Base repair, pavement milling and asphaltic overlay with sidewalks.						
S. New Braunfels (Steves to Fair)							
MPO - New Certificates of Obligation (Other Issuances)	117	0	0	0	0	0	117
Total	*117*	*0*	*0*	*0*	*0*	*0*	*117*
Council District(s) 3	Reconstruct street between curbs to include utility adjustments as required.						
S. New Braunfels Sidewalks (IH 10 to Southcross)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	86	0	0	0	0	0	86
Total	*86*	*0*	*0*	*0*	*0*	*0*	*86*
Council District(s) 3	This project is to repair and reconstruct existing sidewalks.						
S. St. Mary's (Alamo to Pereida)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	120	0	0	0	0	0	120

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
S. St. Mary's (Alamo to Pereida)							
Total	*120*	*0*	*0*	*0*	*0*	*0*	*120*
Council District(s) 1	This project provides engineering and City match to reconstruct the roadway and includes necessary drainage and sidewalks.						
S.W. 41st Street Reconstruction (Castroville Rd. to Lawton St.)							
99 G.O. Bond Authorization	85	760	0	0	0	0	845
Total	*85*	*760*	*0*	*0*	*0*	*0*	*845*
Council District(s) 6	Street reconstruction to include new curbs, sidewalks, driveway approaches, and necessary drainage. Funded through construction.						
SAC to UTSA Bicycle Transportation							
99 G.O. Bond Authorization	0	0	25	0	0	0	25
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	21	0	0	0	0	0	21
Total	*21*	*0*	*25*	*0*	*0*	*0*	*46*
Council District(s) 1	The engineering of this project will provide for bike signs and shared lanes on Myrtle, Flores, Martin, Medina, and Buena Vista. MPO Program.						
Sams (Dead End to Dead End)							
99 G.O. Bond Authorization	74	0	0	0	0	0	74
Total	*74*	*0*	*0*	*0*	*0*	*0*	*74*
Council District(s) 3	This project provides for sidewalks and curbs only.						
San Pedro Alternate Bicycle Transportation (Dot Drive to Howard Road)							
99 G.O. Bond Authorization	0	43	0	0	0	0	43
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	26	0	0	0	0	0	26
Total	*26*	*43*	*0*	*0*	*0*	*0*	*69*
Council District(s) 9	This project is to construct a bicycle path through Olmos Basin Park.						
School Safety Program							

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
School Safety Program							
99 G.O. Bond Authorization	250	0	0	0	0	0	250
Total	*250*	*0*	*0*	*0*	*0*	*0*	*250*
Council District(s): CW	This is Phase A of the program and will provide for signs and pavement markings, combines MPO FY 2000 & 2002 projects.						
Sidewalks Northside (Southcross Pk to S Zarzamora)							
Community Development Block Grant	179	0	0	0	0	0	179
Total	*179*	*0*	*0*	*0*	*0*	*0*	*179*
Council District(s): 4	This project will provide for the construction of standard sidewalks from Shelby Drive to South Zarzamora.						
Signal Flasher (Summit & San Pedro)							
Community Development Block Grant	15	0	0	0	0	0	15
Total	*15*	*0*	*0*	*0*	*0*	*0*	*15*
Council District(s): 1	Provide flasher.						
Signal Preemption (Medical Center Area)							
99 G.O. Bond Authorization	236	0	0	0	0	0	236
Total	*236*	*0*	*0*	*0*	*0*	*0*	*236*
Council District(s): 8	This project will add signal preemption equipment to traffic signals on streets in and around the Medical Center to enable emergency vehicles easier access to hospitals and trauma centers in the Medical Center.						
Signal Preemption and Improvement (Medical Drive)							
99 G.O. Bond Authorization	334	0	0	0	0	0	334
Total	*334*	*0*	*0*	*0*	*0*	*0*	*334*
Council District(s): 8	This project adds traffic signals along Medical Drive from IH 10 to the Medical Center and provides traffic signal preemption to allow for emergency vehicles to reach the Medical Center uninterrupted by traffic signals or by traffic stopped on Medical Drive by those signals.						
South Flores Reconstruction (Malone to Octavia)							
99 G.O. Bond Authorization	0	0	221	0	0	0	221
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	132	0	0	0	0	0	132

Table 4

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
South Flores Reconstruction (Malone to Octavia)							
Total	*132*	*0*	*221*	*0*	*0*	*0*	*353*
Council District(s) 5	This project will provide City's share to reconstruct the street and provide sidewalks. MPO Program.						
Southcross Blvd. (W.W. White to IH 410)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	175	0	0	298	75	0	548
Total	*175*	*0*	*0*	*298*	*75*	*0*	*548*
Council District(s) 3	This project is to reconstruct E. Southcross Blvd. to five lanes with curbs, sidewalks, driveway approaches, and necessary drainage.						
Southcross Boulevard Reconstruction (S. New Braunfels to S. Presa)							
99 G.O. Bond Authorization	441	0	0	0	0	0	441
Total	*441*	*0*	*0*	*0*	*0*	*0*	*441*
Council District(s) 3	This project will provide City's share to reconstruct the roadway to a 44 foot width and includes improvements to 3 traffic signals. MPO Program.						
Southtown Street Improvements							
99 G.O. Bond Authorization	250	0	0	0	0	0	250
Total	*250*	*0*	*0*	*0*	*0*	*0*	*250*
Council District(s) 1	Streets, curbs, sidewalks, landscaping, bus shelter, and public information kiosks improvements for S. St. Mary's, S. Alamo, and S. Presa.						
Southwest Craft Center Intersection Improvements (Navarro and Augusta)							
99 G.O. Bond Authorization	200	0	0	0	0	0	200
Total	*200*	*0*	*0*	*0*	*0*	*0*	*200*
Council District(s) 1,CW	Intersection improvements. Funded for design and construction.						
St. Francis (Dowdy to Probandt)							
Community Development Block Grant	510	0	0	0	0	0	510

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
St. Francis (Dowdy to Probandt)							
Total	*510*	*0*	*0*	*0*	*0*	*0*	*510*
Council District(s) 5	Reconstruct St. Francis from Dowdy to Probandt to include curbs, sidewalks, driveway approaches and necessary drainage.						
Stahl at Higgins Reconstruction							
99 G.O. Bond Authorization	0	0	456	0	0	0	456
Total	*0*	*0*	*456*	*0*	*0*	*0*	*456*
Council District(s) 10	This project will provide City's share for reconstruction of Stahl Road at Higginsl.						
Stahl at O'Connor and Judson Reconstruction							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	91	0	0	0	0	0	91
Total	*91*	*0*	*0*	*0*	*0*	*0*	*91*
Council District(s) 10	This project will provide for reconstruction of Stahl at O'Conner and at Judson. MPO Program.						
Stahl Road #1038 Phase I (Bell to Bulverde)							
94 G.O. Street Improvements Bonds	1,295	0	0	0	0	0	1,295
Total	*1,295*	*0*	*0*	*0*	*0*	*0*	*1,295*
Council District(s) 10	The project will provide for drainage relief along Stahl Road and eliminate low water crossings. The Street will be constructed to a 44 feet width.						
Starcrest Reconstruction (Stuntman to Jones Maltsberger)							
99 G.O. Bond Authorization	229	0	0	0	0	0	229
Total	*229*	*0*	*0*	*0*	*0*	*0*	*229*
Council District(s) 9	The project will provide City's share to reconstruct and improve the alignment of the roadway with a 62 ft. width with four lanes and includes sidewalks and safety enhancements. MPO Program.						
Strech (Chavaneaux to Malley Blvd)							
Community Development Block Grant	415	0	0	0	0	0	415
Total	*415*	*0*	*0*	*0*	*0*	*0*	*415*
Council District(s) 4	Reconstruct Strech from Chavaneaux Rd to Malley Blvd to include curbs, sidewalks, driveway approaches and necessary drainage.						

Table 4

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Sunset Road (Jones Maltsberger to Broadway)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	634	0	0	371	92	0	1,097
Total	*634*	*0*	*0*	*371*	*92*	*0*	*1,097*
Council District(s) 9	This project is to provide the City's share to reconstruct the roadway to four lanes with curbs, driveway approaches, and necessary drainage.						
Texas / Waverly Streets							
Community Development Block Grant	480	0	0	0	0	0	480
Total	*480*	*0*	*0*	*0*	*0*	*0*	*480*
Council District(s) 1	Reconstruct Texas from Zarzamora to Martinez Creek and Waverly from Zarzamora to Navidad to include curbs, sidewalks, driveway approaches and necessary drainage.						
Tezel Reconstruction (Ridge Path to Old Tezel)							
99 G.O. Bond Authorization	0	735	0	0	0	0	735
Total	*0*	*735*	*0*	*0*	*0*	*0*	*735*
Council District(s) 6	This project will provide the City's share for the reconstruction of Tezel with a 62 ft. roadway including four lanes, tum lanes, curbs, sidewalk, and drainage. MPO Program.						
Tezel Reconstruction (Timberpath to Ridge Path)							
99 G.O. Bond Authorization	0	490	0	0	0	0	490
Total	*0*	*490*	*0*	*0*	*0*	*0*	*490*
Council District(s) 6	This project will provide the City's share for the reconstruction of Tezel with a 62 ft. roadway including four lanes, tum lanes, curbs, sidewalk, and drainage. MPO Program.						
Tezel Road Pedestrian Enhancements							
99 G.O. Bond Authorization	0	200	0	0	0	0	200
Total	*0*	*200*	*0*	*0*	*0*	*0*	*200*
Council District(s) 6,7	Pedestrian and enhancements to streetscape.						
Thorain (Buckeye to S.P. Railroad)							
Community Development Block Grant	328	0	0	0	0	0	328

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Thorain (Buckeye to S.P. Railroad)							
Total	*328*	*0*	*0*	*0*	*0*	*0*	*328*
Council District(s) 1	This project will provide for street reconstruction with curbs, driveways, sidewalks and necessary drainage.						
Thousand Oaks Intersection Improvements							
99 G.O. Bond Authorization	211	0	0	0	0	0	211
Total	*211*	*0*	*0*	*0*	*0*	*0*	*211*
Council District(s) 9	This project will provide City's share for intersection improvements at five intersections between US 281 and Jones Maltsberger at Broken Oak, Ledge View, Turkey Point, Pebble Forest and Oak Leigh. MPO Program.						
Timberpath Bike Lane (Les Harrison to Grissom)							
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	47	0	0	0	0	0	47
Total	*47*	*0*	*0*	*0*	*0*	*0*	*47*
Council District(s) 8	This project will provide for the resurfacing and restriping of existing roadways to provide bicycle lanes.						
U.S. Hwy. 281/R.R. Crossing at Quarry Market							
99 G.O. Bond Authorization	100	0	150	0	0	0	250
Total	*100*	*0*	*150*	*0*	*0*	*0*	*250*
Council District(s) 9	Widen to 4 lanes. MPO 2002 Program.						
Uhr Lane Reconstruction (Higgins to Thousand Oaks)							
99 G.O. Bond Authorization	481	0	0	0	0	0	481
Total	*481*	*0*	*0*	*0*	*0*	*0*	*481*
Council District(s) 10	This project will provide City's share for the reconstruction of roadway with bicycle lanes. MPO Program.						
UTSA to OLLU Corridor Bicycle Transportation (Frio to 24th St.)							
99 G.O. Bond Authorization	74	0	0	0	0	0	74
Total	*74*	*0*	*0*	*0*	*0*	*0*	*74*
Council District(s) 1,5	This project spans City Council Districts 1 and 5. Its total budget is $74,000 which includes $37,000 in District 1 and $37,000 in District 5. This project will provide for bicycle signage and markings. MPO Program.						

Table 4

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
Vandiver Bicycle Transportation (Loop 410 to Rittiman)							
99 G.O. Bond Authorization	0	0	11	0	0	0	11
Total	*0*	*0*	*11*	*0*	*0*	*0*	*11*
Council District(s) 10	The engineering of this project will provide for bike signs and wide curb lanes on Vandiver from Loop 410 to Rittiman. MPO Program.						
Villaret Bicycle Transportation (Zarzamora to Hwy. 16)							
99 G.O. Bond Authorization	0	0	10	0	0	0	10
Total	*0*	*0*	*10*	*0*	*0*	*0*	*10*
Council District(s) 4	This project will provide for bike signs and shared lanes of Villaret from Zarzamora to Hwy 16. MPO Program.						
Walters Bicycle Transportation (Rigsby to Fair Avenue)							
99 G.O. Bond Authorization	0	0	5	0	0	0	5
Total	*0*	*0*	*5*	*0*	*0*	*0*	*5*
Council District(s) 2,3	This project spans City Council Districts 2 and 3. Its total budget is $5,000 which includes $2,500 in District 2 and $2,500 in District 3. This project provides for bike signs and wide curb lanes of Walters from Rigsby to Fair Avenue. MPO Program.						
Waverly Avenue Phase I (Bandera to Emory)							
Community Development Block Grant	700	0	0	0	0	0	700
Total	*700*	*0*	*0*	*0*	*0*	*0*	*700*
Council District(s) 7	This project will provide for reconstruction to include curbs, sidewalks, driveway approaches, and necessary drainage.						
Waverly Avenue Phase II (Emory to Glenmore)							
Community Development Block Grant	512	0	0	0	0	0	512
Total	*512*	*0*	*0*	*0*	*0*	*0*	*512*
Council District(s) 7	This project will provide for reconstruction to include curbs, sidewalks, driveway approaches, and necessary drainage						
West Craig (Elmendorf to Josephine Tobin)							
99 G.O. Bond Authorization	45	0	405	0	0	0	450

FUNCTION / PROGRAM / PROJ. / REV. / SCOPE	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Transportation							
Streets							
West Craig (Elmendorf to Josephine Tobin)							
Total	*45*	*0*	*405*	*0*	*0*	*0*	*450*
Council District(s) 7	Reconstruct with curbs, sidewalks, driveway approaches and necessary drainage.						
Wilson St Engineering							
Community Development Block Grant	90	0	0	0	0	0	90
Total	*90*	*0*	*0*	*0*	*0*	*0*	*90*
Council District(s) 7	Makes up shortfall for engineering study previously funded by CDBG						
Woodlawn Area Streets Engineering							
99 G.O. Bond Authorization	0	0	9	0	0	0	9
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	2	0	0	0	0	0	2
Total	*2*	*0*	*9*	*0*	*0*	*0*	*11*
Council District(s) 7	This project will provide City's share for bikelanes on Maiden, Camino Santa Maria, Woodlawn, and Cincinnati. MPO Program.						
Woodlawn Avenue (Bandera to Maiden)							
99 G.O. Bond Authorization	160	467	0	1,010	0	0	1,637
Total	*160*	*467*	*0*	*1,010*	*0*	*0*	*1,637*
Council District(s) 7	Provide City's share to reconstruct roadway with curbs, sidewalks, and drainage. MPO 2003 Program.						
Yellow Wood Drainage							
Community Development Block Grant	24	0	0	0	0	0	24
Total	*24*	*0*	*0*	*0*	*0*	*0*	*24*
Council District(s) 2	This project will provide engineering services for drainage improvements on Yellow Wood Drive.						
Total Streets	*42,072*	*9,074*	*9,889*	*11,149*	*2,798*	*0*	*74,982*
Total Transportation	*61,299*	*31,719*	*30,727*	*21,209*	*34,958*	*20,360*	*200,272*
Grand Total	*192,252*	*72,712*	*57,252*	*40,389*	*58,161*	*20,360*	*441,126*

ADOPTED CAPITAL BUDGET BY REVENUE SOURCE
For FY 2000 Through FY 2005
(Dollars In Thousands)

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
80 G.O. San Antonio River Flood Control Bonds								
Public Works	San Antonio River Channel Modifications	138	0	0	0	0	0	138
	Total Public Works	*138*	*0*	*0*	*0*	*0*	*0*	*138*
Total 80 G.O. San Antonio River Flood Control Bonds		*138*	*0*	*0*	*0*	*0*	*0*	*138*
85 G.O. Drainage & Flood Control Bonds								
Public Works	Espada Dam Modifications & Silt Removal	2,896	0	0	0	0	0	2,896
	Western #74 Phase III A	1,666	0	0	0	0	0	1,666
	Total Public Works	*4,562*	*0*	*0*	*0*	*0*	*0*	*4,562*
Total 85 G.O. Drainage & Flood Control Bonds		*4,562*	*0*	*0*	*0*	*0*	*0*	*4,562*
87 G.O. Drainage & Flood Control Bonds								
Public Works	Culebra Drainage Project #58F (Zarzamora Creek)	750	0	0	0	0	0	750
	Hi-Lions 80 Modified Phase III/IV	2,530	0	0	0	0	0	2,530
	S. Flores 70-70A Modified Phase II-Part 3	2,810	0	0	0	0	0	2,810
	Total Public Works	*6,090*	*0*	*0*	*0*	*0*	*0*	*6,090*
Total 87 G.O. Drainage & Flood Control Bonds		*6,090*	*0*	*0*	*0*	*0*	*0*	*6,090*
89 G.O. Library Improvements Bonds								
Community Initiatives	Northside Learning Center (District 8,9,10)	1,000	0	0	0	0	0	1,000
	Total Community Initiatives	*1,000*	*0*	*0*	*0*	*0*	*0*	*1,000*
Library	Cody Branch Library	25	0	0	0	0	0	25
	Forest Hills Branch Library	41	0	0	0	0	0	41
	Pan American Branch Library	25	0	0	0	0	0	25
	Total Library	*91*	*0*	*0*	*0*	*0*	*0*	*91*
Total 89 G.O. Library Improvements Bonds		*1,091*	*0*	*0*	*0*	*0*	*0*	*1,091*
93 Solid Waste Certificates of Obligation								

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
93 Solid Waste Certificates of Obligation								
Public Works	Pearsall Road Landfill	260	0	0	0	0	0	260
	Total Public Works	*260*	*0*	*0*	*0*	*0*	*0*	*260*
	Total 93 Solid Waste Certificates of Obligation	*260*	*0*	*0*	*0*	*0*	*0*	*260*
94 G.O. Drainage Bonds								
Public Works	36th & Growdon Drainage	321	0	0	0	0	0	321
	Blossom/Woodbury #1007 (near Nacogdoches)	879	0	0	0	0	0	879
	Duval (Pierce to Seguin/Seguin to Walters)	830	0	0	0	0	0	830
	Elsmere/Gramercy #57	191	0	0	0	0	0	191
	Escalon Street #1008	2,562	0	0	0	0	0	2,562
	Goliad (Pecan Valley to Military Drive)	3,460	0	0	0	0	0	3,460
	Hollyhock at Huebner Creek Drainage Structure	246	0	0	0	0	0	246
	Martinez Creek Drainage	1,000	0	0	0	0	0	1,000
	Rittiman & Holbrook	631	0	0	0	0	0	631
	W.W. White Road Phase I	3,175	0	0	0	0	0	3,175
	Total Public Works	*13,295*	*0*	*0*	*0*	*0*	*0*	*13,295*
	Total 94 G.O. Drainage Bonds	*13,295*	*0*	*0*	*0*	*0*	*0*	*13,295*
94 G.O. Park Bonds								
Parks and Recreation	"J" Street Park	90	0	0	0	0	0	90
	Bode Community Center Addition	500	0	0	0	0	0	500
	Botanical Center Improvements	300	0	0	0	0	0	300
	Buckeye Park	98	0	0	0	0	0	98
	Camelot/Park Village Land Development	140	0	0	0	0	0	140
	Dawson Park Improvements	87	0	0	0	0	0	87
	Government Canyon	400	0	0	0	0	0	400
	Guadalupe Arts Center/School	700	0	0	0	0	0	700

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
94 G.O. Park Bonds								
Parks and Recreation	Lady Bird Johnson Park	350	0	0	0	0	0	350
	Leon Creek Greenway - Phase I (Open Space Development)	80	0	0	0	0	0	80
	Mahncke Park Development	90	0	0	0	0	0	90
	Martin Luther King Park Improvements	180	0	0	0	0	0	180
	Martinez Park	135	0	0	0	0	0	135
	Mitchell Lake Wetlands	500	0	0	0	0	0	500
	O.P. Schnabel Park - YMCA Project	500	0	0	0	0	0	500
	Quarry Park Development	400	0	0	0	0	0	400
	Roosevelt Park	48	0	0	0	0	0	48
	San Fernando Gym	80	0	0	0	0	0	80
	Southcross (Flores) Park	180	0	0	0	0	0	180
	Southside Lions Park	135	0	0	0	0	0	135
	Stinson Park Development	180	0	0	0	0	0	180
	Vidaurri Park Improvements	50	0	0	0	0	0	50
	Total Parks and Recreation	*5,223*	*0*	*0*	*0*	*0*	*0*	*5,223*
Parks and Recreation0	Brackenridge Park Rehabilitation	6,765	0	0	0	0	0	6,765
	Total Parks and Recreation0	*6,765*	*0*	*0*	*0*	*0*	*0*	*6,765*
Total 94 G.O. Park Bonds		*11,988*	*0*	*0*	*0*	*0*	*0*	*11,988*
94 G.O. Street Improvements Bonds								
Public Works	Fairdale (Rittiman to Bloomdale)	363	0	0	0	0	0	363
	Higgins Road (Nacogdoches to Stahl)	2,399	0	0	0	0	0	2,399
	Hobart Street (Acme to 40th)	119	0	0	0	0	0	119
	Leonhardt Road	839	0	0	0	0	0	839
	Lockhill-Selma Improvements (Wurzbach to George Road)	725	0	0	0	0	0	725

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
94 G.O. Street Improvements Bonds								
Public Works	Navajo Area Streets	1,807	0	0	0	0	0	1,807
	Stahl Road #1038 Phase I (Bell to Bulverde)	1,295	0	0	0	0	0	1,295
	Total Public Works	*7,547*	*0*	*0*	*0*	*0*	*0*	*7,547*
Total 94 G.O. Street Improvements Bonds		*7,547*	*0*	*0*	*0*	*0*	*0*	*7,547*
99 G.O. Bond Authorization								
Asset Management	Centro de Artes Building	500	0	0	0	0	0	500
	Guadalupe Arts & Cultural Facility	0	100	400	0	0	0	500
	Total Asset Management	*500*	*100*	*400*	*0*	*0*	*0*	*1,000*
Economic Development	Deco District - Street & Pedestrian Enhancements	0	100	300	0	0	0	400
	Deco District - Travis Building Renovation	1,000	0	0	0	0	0	1,000
	Houston Street Redevelopment	1,200	300	0	0	0	0	1,500
	Southtown Street Improvements	250	0	0	0	0	0	250
	Total Economic Development	*2,450*	*400*	*300*	*0*	*0*	*0*	*3,150*
Fire	Fire Training Academy	696	3,000	5,804	0	0	0	9,500
	Total Fire	*696*	*3,000*	*5,804*	*0*	*0*	*0*	*9,500*
Library	Branch Library (At O.P. Schnabel Area)	0	0	207	2,605	0	0	2,812
	Branch Library (Camp Bullis/IH-10 Area)	100	0	0	207	2,500	0	2,807
	Branch Library (Comanche Lookout Area)	0	0	0	212	2,788	0	3,000
	Branch Library (Pinn Road / Military Drive Area)	206	2,593	0	0	0	0	2,799
	Brook Hollow Branch Library Expansion	0	51	449	0	0	0	500
	Great Northwest Branch Library Expansion	0	0	0	114	1,125	0	1,239
	Landa Branch Library Improvements	50	0	0	0	0	0	50
	Total Library	*356*	*2,644*	*656*	*3,138*	*6,413*	*0*	*13,207*
Parks and Recreation	Adams Hill at Hunt Lane	50	0	0	0	0	0	50
	Alderete Park Improvements	0	0	0	12	108	0	120

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
99 G.O. Bond Authorization								
Parks and Recreation	Blue Star Arts Improvements	0	75	0	0	0	0	75
	Brooks Park	15	135	0	0	0	0	150
	Calderon Boys and Girls Club	10	90	0	0	0	0	100
	City Nursery Relocation/Brackenridge Surface Parking Lot	50	450	1,000	0	0	0	1,500
	Collins Garden Park Improvements	0	0	0	20	171	0	191
	Comanche Lookout Development - Phase II	75	687	0	0	0	0	762
	Dugas at Ellison Drive (Duck Pond)	80	520	0	0	0	0	600
	Eisenhower Park Playground	0	12	101	0	0	0	113
	Frank Garrett Center	20	172	0	0	0	0	192
	Friedrich Park Rehabilitation	0	0	0	36	328	0	364
	Friesenhahn Park Rehabilitation	0	0	0	0	139	0	139
	Gilbert Garza Community Center Crossover Bridge	63	0	0	0	0	0	63
	Golden Park Improvements	15	185	0	0	0	0	200
	Highland Park	0	100	0	0	0	0	100
	Hike & Bike Trail at Abandoned R.R. Track (Valley Hi-Sky Harbor)	0	0	0	45	375	0	420
	James Park Development & Holbrook Road Flood Improvements	30	881	0	0	0	0	911
	Jefferson Pocket Park/Monuments Improvements	0	0	0	0	50	0	50
	Jimmy Flores Park Improvements	0	0	300	0	0	0	300
	Kallison Park	0	50	0	0	0	0	50
	Knollcrest & Merry Oaks (Gateway Terrace)	250	0	0	0	0	0	250
	Lackland Terrace Park and Center Improvements	0	0	0	40	387	0	427
	Lady Bird Johnson Park Improvements	0	0	40	354	0	0	394
	Las Palmas Walking Trail	0	0	0	20	180	0	200

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
99 G.O. Bond Authorization								
Parks and Recreation	Lee's Creek Park Improvements	0	0	0	50	0	0	50
	Leon Creek Greenway - District 7	120	0	380	0	0	0	500
	Leon Creek Greenway - District 8	60	0	229	0	0	0	289
	Leon Creek Recreation Facilities & Detention Pond at Loop 410 / Culebra	1,500	1,000	0	0	0	0	2,500
	Lone Star Brewery Site Park Land Acquisition & Development	1,000	0	0	0	0	0	1,000
	Lorence Creek Linear Park & Upper Salado Creek Greenway Development	120	0	412	400	0	0	932
	Mahncke Park Development - Phase II	110	0	0	0	0	0	110
	Medina Base Road at Loop 410	300	35	311	0	0	0	646
	Miller's Pond Park Development	50	0	50	0	0	0	100
	Monticello Park Improvements	0	0	60	0	0	0	60
	New Territories Park Development	20	176	0	0	0	0	196
	Northridge Park	0	0	0	7	68	0	75
	Northwood Park	0	0	0	2	23	0	25
	Oak Haven Park	0	0	50	0	0	0	50
	Olmos Basin Park Rehabilitation & Trail System Development	15	185	0	100	958	0	1,258
	Palo Alto Park Improvements	0	0	0	15	135	0	150
	Park Land Acquisition and Development - District 6	100	400	0	0	0	0	500
	Park Land Acquisition and Development - District 8	300	300	0	328	0	0	928
	Park Land Acquisition and Development - District 9	450	50	0	0	0	0	500
	Parks and Soccer Field Improvements - District 3	25	225	0	0	0	0	250
	Pickwell Park	0	0	0	20	180	0	200
	Presa Community Center Basketball Facility	0	0	150	0	0	0	150

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
99 G.O. Bond Authorization								
Parks and Recreation	Rainbow Hills Park	0	90	810	0	0	0	900
	Ramirez Park Improvements	0	0	25	225	0	0	250
	Roosevelt Park Improvements	0	25	225	0	0	0	250
	Rosedale Park Entrance Rehabilitation	0	3	97	0	0	0	100
	SA River Visitor Services Station	25	225	0	0	0	0	250
	San Antonio River Improvements	350	410	500	500	3,500	0	5,260
	San Pedro Park Rehabilitation - Phase II	1,500	0	0	0	0	0	1,500
	San Pedro Playhouse	0	0	0	0	300	0	300
	Seeling Park	0	0	0	5	85	0	90
	Southside Lions Park - Lake	0	0	0	0	200	0	200
	Spicewood Park Improvements	0	0	0	15	135	0	150
	Stinson Park Development	15	135	0	0	0	0	150
	Thunderbird Hills/Ingram Hills Area	60	0	0	0	0	0	60
	Walker Ranch Park Development - Phase II	0	20	180	0	0	0	200
	Wheatley Heights Buyout & Salado Creek Greenway Development	3,100	440	0	0	0	0	3,540
	Woodlawn Lake Phase II	0	0	0	40	460	0	500
	Total Parks and Recreation	*9,878*	*7,076*	*4,920*	*2,234*	*7,782*	*0*	*31,890*
Police	Eastside Service Center Renovation/Expansion	0	80	560	0	0	0	640
	Northside Service Center Renovation/Expansion	78	571	0	0	0	0	649
	Prue Road Service Center Renovation/Expansion	154	80	578	0	0	0	812
	Public Safety Integrated Technology System	3,040	4,074	3,610	3,084	3,560	0	17,368
	Southside Service Center Renovation/Expansion	657	0	0	0	0	0	657
	Westside Service Center Renovation/Expansion	641	0	0	0	0	0	641

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
99 G.O. Bond Authorization								
	Total Police	*4,570*	*4,805*	*4,748*	*3,084*	*3,560*	*0*	*20,767*
Public Works	36th Street Reconstruction (US 90 to Kelly AFB Entrance)	76	100	700	0	0	0	876
	39th Street #58M Phase II A	813	0	0	0	0	0	813
	Abe Lincoln (Horn to Eckhert)	25	0	0	225	0	0	250
	Alamo/Broadway Corridor Bicycle Transportation	10	0	0	0	0	0	10
	Ansley Boulevard Drainage #1091	0	0	0	50	450	0	500
	Aransas Street (Meerscheidt to Walters)	35	275	0	0	0	0	310
	Arbor (Trinity to San Marcos)	840	0	0	0	0	0	840
	Ave Maria Drainage	200	1,000	1,000	0	0	0	2,200
	Avenue B (North) Bikelane	23	0	0	0	0	0	23
	Avenue B (South) Bikelane	66	0	0	0	0	0	66
	Babcock Road Alternate Bikelane	0	68	0	0	0	0	68
	Bee Street (Walters to Frank)	45	0	0	0	366	0	411
	Belgium (Picardie to Coliseum)	253	1,450	0	0	0	0	1,703
	Bicycle Route Street Plan	3	0	0	0	0	0	3
	Bitters Road Reconstruction (Broadway to Nacogdoches)	89	400	0	0	0	0	489
	Blanco Reconstruction (Lullwood to Summit)	40	0	366	0	0	0	406
	Blanco Sidewalks (Lockhill Selma to Patricia)	8	193	0	0	0	0	201
	Blossom/Woodbury #1007 Phase II (Ph I from 94 Bond Program)	0	794	0	0	0	0	794
	Botanical Gardens Bike Route (Avenue B)	30	0	0	0	0	0	30
	Busby & Flamingo Drainage	70	0	0	0	0	0	70
	Callaghan Road (Bandera to Horseshoe Bend)	338	0	0	0	0	0	338
	Callaghan Road Reconstruction (Hemphill to Culebra)	50	0	333	0	0	0	383

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
99 G.O. Bond Authorization								
Public Works	Callaghan Road Reconstruction (Old Hwy. 90 to Commerce)	15	0	0	0	0	0	15
	Central Business District to San Antonio College Bicycle Transportation	11	0	0	0	0	0	11
	Cincinnati Bicycle Transportation (St. Mary's University to Navidad)	6	0	0	0	0	0	6
	Cincinnati/Ashby Bicycle Transportation (Navidad to N. St. Mary's)	6	0	0	0	0	0	6
	Citywide ADA Sidewalk Program	0	125	0	0	0	0	125
	Citywide Sidewalks MPO/ADA	30	220	0	0	0	0	250
	Clark (Fair to Southcross)	50	0	0	500	0	0	550
	Clark Sidewalks (Southcross to Hot Wells)	20	0	0	133	0	0	153
	Creswell (Houston to Dead End)	25	228	0	0	0	0	253
	Culebra Drainage Project #58F (Zarzamora Creek)	350	1,150	1,500	0	0	0	3,000
	Danbury Sidewalks (Between Nacogdoches and Broadway)	121	0	0	0	0	0	121
	Demya Reconstruction (Hunt to Loop 410)	27	200	0	0	0	0	227
	Dijon Court Drainage	22	0	0	0	0	0	22
	Drainage Outfall - Hillside Acres	50	430	0	0	0	0	480
	East-West Huebner Access Over R.R. Track	0	0	0	0	200	0	200
	El Monte (Blanco to San Pedro)	40	0	360	0	0	0	400
	Fay Street/ St. Joseph (Creighton to New Laredo Hwy.)	90	0	0	859	0	0	949
	Flores/Breeden/Beacon Outfall Phase II (Phase I from 94 Bond Program)	105	600	347	0	0	0	1,052
	Florida (IH 37 to St. Mary's)	150	0	200	600	500	0	1,450
	Frio City Road Reconstruction (Brazos to Zarzamora)	50	471	0	0	0	0	521
	Frio City/General Hudnell Access Ramps	0	0	500	0	0	0	500

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
99 G.O. Bond Authorization								
Public Works	Gevers Street Sidewalks (IH 10 to Southcross)	93	0	0	0	0	0	93
	Guilbeau Drainage at French Creek	45	0	0	405	0	0	450
	Hackberry (Steves to Southcross)	0	0	200	400	600	0	1,200
	Harris Storm Drainage (Alvarez, Glass, Cass, Halstead)	180	152	0	700	700	0	1,732
	Henderson Pass Sidewalks (Thousand Oaks to Gold Canyon)	24	0	0	0	0	0	24
	Hildebrand at US Hwy. 281 Intersection Reconstruction	23	0	0	0	0	0	23
	Historic Civic Center River Link	324	0	0	2,176	0	0	2,500
	Hoover Street (Nogalitos to Charlotte)	45	0	393	0	0	0	438
	Hot Wells Sidewalks (IH 37 to New Braunfels)	0	0	0	122	0	0	122
	Houston (Pine to Polaris)	100	52	0	900	0	0	1,052
	Howard Drainage (Wildwood to El Monte)	75	0	663	0	0	0	738
	Hunt Lane Reconstruction (Marbach Road to U.S. 90)	587	0	0	0	0	0	587
	IH 10 Crossover at Dominion Entrance	0	0	0	700	0	0	700
	IH 35 - Gembler / Widen & Deepen Salado Creek	660	0	0	0	0	0	660
	Isom Reconstruction (Ramsey to US Hwy. 281)	0	0	216	0	0	0	216
	Jo Marie (W.W. White to Dead End)	50	453	0	0	0	0	503
	Jones Maltsberger (US Hwy. 281 to U.P.R.R.)	0	156	0	0	0	0	156
	Josephine/Grayson Bicycle Transportation	0	0	6	0	0	0	6
	King William Area Bicycle Transportation	0	0	6	0	0	0	6
	Kono (Gembler to Belgium)	80	0	657	0	0	0	737
	Lanark Drainage	0	0	300	1,727	1,000	0	3,027
	Larkspur (West Avenue to Baltic)	0	0	0	60	513	0	573

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
99 G.O. Bond Authorization								
Public Works	Larkspur Elementary Sidewalks	0	5	0	0	0	0	5
	Leland Park Terrace Curb Reconstruction	200	0	0	0	0	0	200
	Leon Creek Bike Path Phase I	0	0	56	0	0	0	56
	Lockhill Selma (West Avenue to N.W. Military)	70	0	0	648	0	0	718
	Malone Bike Lane (Theo-Quintana to Concepcion Park)	0	15	0	0	0	0	15
	Market Square Rehabilitation	50	0	450	0	0	0	500
	Mayfield (S. Zarzamora to IH 35)	150	250	0	1,000	0	0	1,400
	McCarty Sidewalks & Curbs (Lorene to Blanco)	0	50	0	0	0	0	50
	McCullough (Basse to RR Tracks)	60	0	528	0	0	0	588
	Medical Drive Engineering (IH 10 to Underpass at Fredericksburg)	0	0	0	500	285	0	785
	Medical Drive Engineering (IH 10 to Underpass at Fredericksburg)	225	0	0	0	0	0	225
	Military Ditch #65	0	90	510	300	0	0	900
	Mission Trails Construction	0	0	400	0	0	0	400
	Mockert Street Area (Mockert, Forest, W. Lambert, Kline, Cass)	130	70	0	1,100	0	0	1,300
	Montana Street Bike Lane (Alamodome to Walters)	10	0	0	0	0	0	10
	Monterrey Street Reconstruction (San Joaquin to 36th Street)	85	761	0	0	0	0	846
	Monticello (S. Gevers to Hillje)	20	137	0	0	0	0	157
	Nacogdoches (Loop 410 to Danbury)	75	0	592	0	0	0	667
	Nakoma (US Hwy. 281 to Warfield)	12	0	97	0	0	0	109
	Northington (S.W. 36th to S.W. 35th)	20	0	162	0	0	0	182
	Octavia #63 Phase II	175	150	0	800	600	0	1,725
	Pecan Overlay (Main to Jefferson)	48	0	0	0	0	0	48

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
99 G.O. Bond Authorization								
Public Works	Pecan Valley Drive Reconstruction ("J" St. to IH 10)	300	0	0	0	0	0	300
	Pedestrian Bridge at Hidden Cove Elementary	125	0	0	0	0	0	125
	Pleasanton Reconstruction (Moursand to Gillette)	70	0	289	0	0	0	359
	Pleasanton Road (Gillette to Loop 410)	0	200	1,000	1,000	0	0	2,200
	Prue Road Extension (Prue to Huebner)	64	100	461	0	0	0	625
	Prue Road Reconstruction (Laureate to Fredericksburg)	183	0	0	0	0	0	183
	Ray Bon Drive Sidewalks	108	0	0	0	0	0	108
	Rice Reconstruction (W.W. White to Semlinger)	160	0	325	0	0	0	485
	Rip Rap #69 Phase II C	0	0	90	502	300	0	892
	S.W. 41st Street Reconstruction (Castroville Rd. to Lawton St.)	85	760	0	0	0	0	845
	SAC to UTSA Bicycle Transportation	0	0	25	0	0	0	25
	Sams (Dead End to Dead End)	74	0	0	0	0	0	74
	San Pedro Alternate Bicycle Transportation (Dot Drive to Howard Road)	0	43	0	0	0	0	43
	School Safety Program	250	0	0	0	0	0	250
	Signal Preemption (Medical Center Area)	236	0	0	0	0	0	236
	Signal Preemption and Improvement (Medical Drive)	334	0	0	0	0	0	334
	South Flores Reconstruction (Malone to Octavia)	0	0	221	0	0	0	221
	Southcross Boulevard Reconstruction (S. New Braunfels to S. Presa)	441	0	0	0	0	0	441
	Southwest Craft Center Intersection Improvements (Navarro and Augusta)	200	0	0	0	0	0	200
	Stahl at Higgins Reconstruction	0	0	456	0	0	0	456
	Starcrest Reconstruction (Stuntman to Jones Maltsberger)	229	0	0	0	0	0	229

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
99 G.O. Bond Authorization								
Public Works	Tezel Reconstruction (Ridge Path to Old Tezel)	0	735	0	0	0	0	735
	Tezel Reconstruction (Timberpath to Ridge Path)	0	490	0	0	0	0	490
	Tezel Road Pedestrian Enhancements	0	200	0	0	0	0	200
	Thousand Oaks Intersection Improvements	211	0	0	0	0	0	211
	U.S. Hwy. 281/R.R. Crossing at Quarry Market	100	0	150	0	0	0	250
	Uhr Lane Reconstruction (Higgins to Thousand Oaks)	481	0	0	0	0	0	481
	UTSA to OLLU Corridor Bicycle Transportation (Frio to 24th St.)	74	0	0	0	0	0	74
	Vandiver Bicycle Transportation (Loop 410 to Rittiman)	0	0	11	0	0	0	11
	Villaret Bicycle Transportation (Zarzamora to Hwy. 16)	0	0	10	0	0	0	10
	Walters Bicycle Transportation (Rigsby to Fair Avenue)	0	0	5	0	0	0	5
	West Craig (Elmendorf to Josephine Tobin)	45	0	405	0	0	0	450
	Woodlawn Area Streets Engineering	0	0	9	0	0	0	9
	Woodlawn Avenue (Bandera to Maiden)	160	467	0	1,010	0	0	1,637
	Total Public Works	***11,728***	***13,040***	***13,999***	***16,417***	***5,514***	***0***	***60,698***
Total 99 G.O. Bond Authorization		***30,178***	***31,065***	***30,827***	***24,873***	***23,269***	***0***	***140,212***
Airport Construction Fund (Bond Proceeds)								
Aviation	Ground Run Up Enclosure	600	0	0	0	0	0	600
	Land Reclamation & Development	0	0	0	0	0	7,500	7,500
	Parking Expansion Project	2,000	0	0	0	0	0	2,000
	Relocation of Freight Facilities	480	3,614	2,370	0	0	0	6,464
	Terminal Modifications/Upgrading	3,000	3,000	3,000	0	0	0	9,000
	Terminal Roadway Signage	675	0	0	0	0	0	675
	Total Aviation	***6,755***	***6,614***	***5,370***	***0***	***0***	***7,500***	***26,239***

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Airport Construction Fund (Bond Proceeds)								
	Total Airport Construction Fund (Bond Proceeds)	*6,755*	*6,614*	*5,370*	*0*	*0*	*7,500*	*26,239*
Airport Improvement & Contingency Fund								
Aviation	Airport Maintenance Facility	1,572	1,666	237	0	0	0	3,475
	Airport Rescue & Fire Fighting (ARFF) Training Pit	500	0	0	0	0	0	500
	ARFF Ventilation System	150	0	0	0	0	0	150
	Automated Access Control System Upgrade	0	875	0	0	0	0	875
	Building Evaluation & Renovations	250	250	250	250	250	0	1,250
	Communication Center Upgrade	0	500	0	0	0	0	500
	Construct Holding Bays - Runways 21R & 30L	0	0	650	0	0	0	650
	Construct New Runway Exits	0	0	0	675	0	0	675
	Dee Howard Roadway & Parking	600	0	0	0	0	0	600
	Environmental Assessment/Clean Up	250	250	250	250	250	0	1,250
	Environmental Impact Statement	0	0	0	200	0	0	200
	Land Acquisition	0	0	500	0	0	0	500
	Parking Facilities Renovations	900	450	0	0	0	0	1,350
	Platting Impact Fees	60	60	60	60	60	60	360
	Radio System Replacement	0	750	750	0	0	0	1,500
	Reconstruct Perimeter Road	0	0	418	0	0	0	418
	Reconstruct Taxiway D	260	370	0	0	0	0	630
	Reconstruct Terminal Area	0	225	0	0	0	0	225
	Redevelopment of North Loop Service Center	0	0	2,500	0	0	0	2,500
	Relocation of Waste Disposal Bldg.	500	0	0	0	0	0	500
	Renovate ARFF Vehicle	0	150	0	0	0	0	150
	Residential Acoustical Treatment Program	0	600	600	600	0	0	1,800

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Airport Improvement & Contingency Fund								
Aviation	Runway 12L Taxiways	0	0	0	0	0	2,700	2,700
	Runway 12L/30R	0	0	0	0	7,900	0	7,900
	Sky Place Box Culverts	0	0	0	3,000	0	2,000	5,000
	Surface Movement & Guidance Sys.	300	0	0	0	0	0	300
	Terminal Modifications/Upgrading	2,800	3,000	3,000	0	0	0	8,800
	Total Aviation	***8,142***	***9,146***	***9,215***	***5,035***	***8,460***	***4,760***	***44,758***
	Total Airport Improvement & Contingency Fund	***8,142***	***9,146***	***9,215***	***5,035***	***8,460***	***4,760***	***44,758***
Airport Improvement Program Grant								
Aviation	Automated Access Control System Upgrade	0	2,625	0	0	0	0	2,625
	Construct Holding Bays - Runways 21R & 30L	0	0	1,950	0	0	0	1,950
	Construct New Runway Exits	0	0	0	2,025	0	0	2,025
	Environmental Impact Statement	0	0	0	600	0	0	600
	Ground Run Up Enclosure	2,550	0	0	0	0	0	2,550
	Reconstruct Perimeter Road	0	0	1,253	0	0	0	1,253
	Reconstruct Taxiway D	780	1,110	0	0	0	0	1,890
	Residential Acoustical Treatment Program	0	2,400	2,400	2,400	0	0	7,200
	Runway 12L Taxiways	0	0	0	0	0	8,100	8,100
	Runway 12L/30R	0	0	0	0	23,700	0	23,700
	Total Aviation	***3,330***	***6,135***	***5,603***	***5,025***	***23,700***	***8,100***	***51,893***
	Total Airport Improvement Program Grant	***3,330***	***6,135***	***5,603***	***5,025***	***23,700***	***8,100***	***51,893***
Asset Forfeiture Fund								
Police	Police Headquarters Renovation/Expansion	790	799	0	0	0	0	1,589
	Total Police	***790***	***799***	***0***	***0***	***0***	***0***	***1,589***
	Total Asset Forfeiture Fund	***790***	***799***	***0***	***0***	***0***	***0***	***1,589***
Aviation/Public Works - Services								
Public Works	Relocation of the North Loop Service Center	0	1,000	1,000	0	0	0	2,000

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Aviation/Public Works - Services								
	Total Public Works	*0*	*1,000*	*1,000*	*0*	*0*	*0*	*2,000*
Total Aviation/Public Works - Services		*0*	*1,000*	*1,000*	*0*	*0*	*0*	*2,000*
Community Development Block Grant								
Housing & Community Development	Antioch Golden Years	50	0	0	0	0	0	50
	Newell/Lone Star Environmental Mitigation and Redevelopment	120	0	0	0	0	0	120
	Project Quest Facility Improvements	10	0	0	0	0	0	10
	Wesley Community Center Facility Improvements	20	0	0	0	0	0	20
	Total Housing & Community Development	*200*	*0*	*0*	*0*	*0*	*0*	*200*
Parks and Recreation	ADA Modifications (Little Church at La Villita)	65	0	0	0	0	0	65
	Buckeye Park	15	0	0	0	0	0	15
	Coliseum Oaks Park Water Fountains & Lighting	24	0	0	0	0	0	24
	Cuellar Park	75	0	0	0	0	0	75
	Dawson Community Center	400	0	0	0	0	0	400
	Highland Park Improvements	25	0	0	0	0	0	25
	Miller's Pond	80	0	0	0	0	0	80
	Normoyle Park HVAC & Sprinkler System Improvements	25	0	0	0	0	0	25
	Roman Center & Park Improvements	50	0	0	0	0	0	50
	Roosevelt Park	100	0	0	0	0	0	100
	Roosevelt Park Improvements	125	0	0	0	0	0	125
	Sky Line Park Improvements	50	0	0	0	0	0	50
	Southside Lions Community Center	575	0	0	0	0	0	575
	Westside Boys & Girls Club Facility Improvements	25	0	0	0	0	0	25
	Total Parks and Recreation	*1,634*	*0*	*0*	*0*	*0*	*0*	*1,634*

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Community Development Block Grant								
Police	ADA Modifications (Police Memorial Wall)	22	0	0	0	0	0	22
	Total Police	*22*	*0*	*0*	*0*	*0*	*0*	*22*
Public Works	"J" St. (Amanda to Pecan Valley)	328	0	0	0	0	0	328
	39th Street #58M, Phase III	691	0	0	0	0	0	691
	Baylor Street (San Pedro Creek to Flores Street)	258	0	0	0	0	0	258
	Blue Ridge (General McMullen to 27th St.)	390	0	0	0	0	0	390
	Capital Street (Basse to LaManda)	144	0	0	0	0	0	144
	Claremont/Eleanor/Natalen Phase II	900	0	0	0	0	0	900
	Claremont/Eleanor/Natalen Phase III	827	0	0	0	0	0	827
	Dell St. Drainage (100 Block)	505	0	0	0	0	0	505
	District 4 Sidewalk Improvements	155	0	0	0	0	0	155
	Drury Lane (Escalon to Deadend)	166	0	0	0	0	0	166
	Eastlawn Neighborhood Streets	522	0	0	0	0	0	522
	Edgar St Sidewalks (600 Block)	31	0	0	0	0	0	31
	Elsmere (Michigan to Capitol)	169	0	0	0	0	0	169
	Emmitt St. Engineer	40	0	0	0	0	0	40
	F Street (Pecan Valley-IH 10)	88	0	0	0	0	0	88
	Fleming (Fenfield to New Laredo Hwy)	185	0	0	0	0	0	185
	Fulton Street (Blanco to Flores)	987	0	0	0	0	0	987
	G Street (Pecan Valley to Dead End)	173	0	0	0	0	0	173
	Grand Alley St Engineering	25	0	0	0	0	0	25
	Hardiman Sidewalks (Mesquite to Hackberry)	22	0	0	0	0	0	22
	Harvard Terrace (Yale to University)	100	0	0	0	0	0	100
	Hillside Acres Drainage Outfall	216	0	0	0	0	0	216

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Community Development Block Grant								
Public Works	Hub St. Sidewalks	83	0	0	0	0	0	83
	Indianola (Garfield to Camargo)	282	0	0	0	0	0	282
	K Street (Hampton to Pecan Valley)	271	0	0	0	0	0	271
	King Avenue Phase I (Bynum to Crittendon)	774	0	0	0	0	0	774
	King Avenue Phase II (Crittendon to New Laredo Hwy)	367	0	0	0	0	0	367
	Lone Oak (F Street to Brice)	223	0	0	0	0	0	223
	Mahncke Area Streets - Phase II	870	0	0	0	0	0	870
	McKay (400 & 500 Blocks)	181	0	0	0	0	0	181
	Mistletoe (IH 10 to Martinez Creek)	159	0	0	0	0	0	159
	Morningview (Pecan Valley to IH 10)	93	0	0	0	0	0	93
	Orr/Suzette/Winkle	848	0	0	0	0	0	848
	Palmetto St Sidewalks	24	0	0	0	0	0	24
	Rip Rap 69 Phase II D	490	0	0	0	0	0	490
	Sidewalks Northside (Southcross Pk to S Zarzamora)	179	0	0	0	0	0	179
	Signal Flasher (Summit & San Pedro)	15	0	0	0	0	0	15
	St. Francis (Dowdy to Probandt)	510	0	0	0	0	0	510
	Strech (Chavaneaux to Malley Blvd)	415	0	0	0	0	0	415
	Texas / Waverly Streets	480	0	0	0	0	0	480
	Thorain (Buckeye to S.P. Railroad)	328	0	0	0	0	0	328
	Waverly Avenue Phase I (Bandera to Emory)	700	0	0	0	0	0	700
	Waverly Avenue Phase II (Emory to Glenmore)	512	0	0	0	0	0	512
	Wilson St Engineering	90	0	0	0	0	0	90
	Yellow Wood Drainage	24	0	0	0	0	0	24
	Total Public Works	***14,840***	***0***	***0***	***0***	***0***	***0***	***14,840***

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Community Development Block Grant								
Total Community Development Block Grant		***16,696***	***0***	***0***	***0***	***0***	***0***	***16,696***
Convention Center Construction Fund								
Convention Center Expansion	Convention Center Expansion	45,099	3,140	0	0	0	0	48,239
	Total Convention Center Expansion	***45,099***	***3,140***	***0***	***0***	***0***	***0***	***48,239***
Total Convention Center Construction Fund		***45,099***	***3,140***	***0***	***0***	***0***	***0***	***48,239***
Equipment Renewal & Replacement Fund								
Purchasing	Relocation of the North Loop Service Center	500	500	500	0	0	0	1,500
	Total Purchasing	***500***	***500***	***500***	***0***	***0***	***0***	***1,500***
Total Equipment Renewal & Replacement Fund		***500***	***500***	***500***	***0***	***0***	***0***	***1,500***
Existing Certificates of Obligation								
Asset Management	Alameda Theater	2,074	1,537	0	0	0	0	3,611
	City Hall Improvements	305	0	0	0	0	0	305
	Municipal Plaza Building Improvements	417	0	0	0	0	0	417
	Total Asset Management	***2,796***	***1,537***	***0***	***0***	***0***	***0***	***4,333***
Fire	Fire Station # 1 (E Houston) Renovation	215	0	0	0	0	0	215
	Fire Station # 5 (Mason) Renovation	253	0	0	0	0	0	253
	Fire Station # 6 (W Russell) Renovation	134	0	0	0	0	0	134
	Fire Station # 7 (South of S Alamo)	379	1,136	0	0	0	0	1,515
	Fire Station # 9 (Delmar) Renovation	303	0	0	0	0	0	303
	Fire Station #16 (Nogalitos/Rippford Area)	1,313	0	0	0	0	0	1,313
	Fire Station #25 (Military/Somerset)	328	985	0	0	0	0	1,313
	Fire Station #45 (Westover Hills)	328	985	0	0	0	0	1,313
	Fire Station #47 (IH 10 Corridor)	0	1,415	0	0	0	0	1,415
	Fire Station #48 (1604/Bulverde)	375	106	1,454	0	0	0	1,935
	Fire Station #49 (Northwest)	0	379	106	1,493	0	0	1,978
	Total Fire	***3,628***	***5,006***	***1,560***	***1,493***	***0***	***0***	***11,687***

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
Existing Certificates of Obligation								
Information Services	Radio System Improvement Project	10,000	0	0	0	0	0	10,000
	Total Information Services	*10,000*	*0*	*0*	*0*	*0*	*0*	*10,000*
Public Works	San Antonio River Channel Modifications	465	0	0	0	0	0	465
	Total Public Works	*465*	*0*	*0*	*0*	*0*	*0*	*465*
	Total Existing Certificates of Obligation	*16,889*	*6,543*	*1,560*	*1,493*	*0*	*0*	*26,485*
Hotel/Motel Tax Fund								
Asset Management	Alameda Theater	428	216	0	0	0	0	644
	Total Asset Management	*428*	*216*	*0*	*0*	*0*	*0*	*644*
Convention Facilities	Municipal Auditorium Structural Repair	1,088	1,313	0	0	0	0	2,401
	Total Convention Facilities	*1,088*	*1,313*	*0*	*0*	*0*	*0*	*2,401*
	Total Hotel/Motel Tax Fund	*1,516*	*1,529*	*0*	*0*	*0*	*0*	*3,045*
MPO - New Certificates of Obligation (Other Issuances)								
Public Works	24th Street (Elmendorf Lake to El Paso)	149	0	0	0	0	0	149
	Ackerman (IH 10 to Dietrich)	102	0	0	0	0	0	102
	Alamo (Cedar to San Antonio River)	0	0	0	128	0	0	128
	Citywide Bike Racks	0	0	0	33	0	0	33
	Ingram-Callaghan to Benrus (Bike Lane)	0	0	0	87	0	0	87
	Mitchell (Probandt to Roosevelt)	365	0	0	0	0	0	365
	Nacogdoches Bike Path	0	0	0	108	0	0	108
	Pleasanton (Southcross to Mayfield)	664	0	0	0	0	0	664
	Probandt (US 90 to Mitchell)	61	0	0	0	0	0	61
	Rittiman (Austin Hwy to Harry Wurzbach)	265	0	0	0	0	0	265
	S. New Braunfels (Steves to Fair)	117	0	0	0	0	0	117
	Total Public Works	*1,723*	*0*	*0*	*356*	*0*	*0*	*2,079*
	Total MPO - New Certificates of Obligation (Other Issuances)	*1,723*	*0*	*0*	*356*	*0*	*0*	*2,079*
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)								

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)								
Public Works	24th Street (Commerce to Culebra)	575	0	0	0	0	0	575
	36th Street Reconstruction (US 90 to Kelly AFB Entrance)	674	0	0	0	0	0	674
	Alamo Street (Durango to Cedar)	417	0	0	0	0	0	417
	Bicycle Route Street Plan	1	0	0	0	0	0	1
	Bitters Road (West Ave. to Heimer)	1,100	0	0	185	45	0	1,330
	Broadway at Wetmore	167	0	0	0	0	0	167
	Callaghan Road (Bandera to Horseshoe Bend)	1,332	0	0	0	0	0	1,332
	Citywide ADA Sidewalk Program	375	0	0	0	0	0	375
	Demya Reconstruction (Hunt to Loop 410)	0	0	0	182	46	0	228
	Evers Road at Wurzbach Intersection	70	0	0	0	0	0	70
	Flores Street (Durango to Franciscan)	809	0	0	0	0	0	809
	Houston Street (Bowie to Pine)	526	0	0	0	0	0	526
	Jones Maltsberger (US Hwy. 281 to U.P.R.R.)	0	0	0	0	31	0	31
	King William Area Bicycle Transportation	1	0	0	0	0	0	1
	Leon Creek Bike Path Phase I	44	0	0	0	0	0	44
	Medical Drive Engineering (IH 10 to Underpass at Fredericksburg)	0	0	0	0	45	0	45
	N. St. Mary's Bike Lane (Huisache to McCullough)	22	0	0	0	0	0	22
	New Braunfels (IH 35 to Grayson)	100	0	0	0	0	0	100
	Pecan Valley Drive Reconstruction ("J" St. to IH 10)	100	0	0	0	0	0	100
	Pleasanton (Moursand to Gillette)	206	0	0	0	0	0	206
	S. New Braunfels Sidewalks (IH 10 to Southcross)	86	0	0	0	0	0	86
	S. St. Mary's (Alamo to Pereida)	120	0	0	0	0	0	120

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)								
Public Works	SAC to UTSA Bicycle Transportation	21	0	0	0	0	0	21
	San Pedro Alternate Bicycle Transportation (Dot Drive to Howard Road)	26	0	0	0	0	0	26
	South Flores Reconstruction (Malone to Octavia)	132	0	0	0	0	0	132
	Southcross Blvd. (W.W. White to IH 410)	175	0	0	298	75	0	548
	Stahl at O'Connor and Judson Reconstruction	91	0	0	0	0	0	91
	Sunset Road (Jones Maltsberger to Broadway)	634	0	0	371	92	0	1,097
	Timberpath Bike Lane (Les Harrison to Grissom)	47	0	0	0	0	0	47
	Woodlawn Area Streets Engineering	2	0	0	0	0	0	2
	Total Public Works	*7,853*	*0*	*0*	*1,036*	*334*	*0*	*9,223*
	Total New C.O. and 85 G.O. Streets Fund Balance - MPO Match (Non-1999 Bond)	*7,853*	*0*	*0*	*1,036*	*334*	*0*	*9,223*
New Certificates of Obligation								
Fire	Fire Station # 1 (E Houston) Renovation	174	0	0	0	0	0	174
	Fire Station # 5 (Mason) Renovation	101	0	0	0	0	0	101
	Fire Station # 7 (South of S Alamo)	150	449	0	0	0	0	599
	Fire Station # 8 (Hamilton/San Fernando)	173	0	0	0	0	0	173
	Fire Station # 9 (Delmar) Renovation	1	0	0	0	0	0	1
	Fire Station #11 (610 S Frio)	185	0	0	0	0	0	185
	Fire Station #16 (Nogalitos/Rippford Area)	391	0	0	0	0	0	391
	Fire Station #25 (Military/Somerset)	150	311	0	0	0	0	461
	Fire Station #45 (Westover Hills)	182	378	0	0	0	0	560
	Fire Station #47 (IH 10 Corridor)	0	602	0	0	0	0	602
	Fire Station #48 (1604/Bulverde)	0	24	219	0	0	0	243
	Fire Station #49 (Northwest)	0	0	26	231	0	0	257

Table 5

REVENUE SOURCE / DEPARTMENT / PROJECT		FY 2000	FY 2001	FY 2002	FY 2003	FY 2004	FY 2005	TOTAL
New Certificates of Obligation								
	Total Fire	*1,507*	*1,764*	*245*	*231*	*0*	*0*	*3,747*
Total New Certificates of Obligation		*1,507*	*1,764*	*245*	*231*	*0*	*0*	*3,747*
Solid Waste Improvement & Contingency Fund								
Public Works	Pearsall Road Landfill	250	0	0	0	0	0	250
	Total Public Works	*250*	*0*	*0*	*0*	*0*	*0*	*250*
Total Solid Waste Improvement & Contingency Fund		*250*	*0*	*0*	*0*	*0*	*0*	*250*
Solid Waste Operating Fund								
Public Works	Pearsall Road Landfill	460	0	0	0	0	0	460
	Relocation of the North Loop Service Center	0	1,500	0	0	0	0	1,500
	Total Public Works	*460*	*1,500*	*0*	*0*	*0*	*0*	*1,960*
Total Solid Waste Operating Fund		*460*	*1,500*	*0*	*0*	*0*	*0*	*1,960*
Stinson Revolving Fund								
Aviation	Extend and Overlay Runway 9/27	0	750	0	0	0	0	750
	Extend Rwy 9/27 EIS	250	0	0	0	0	0	250
	Hangar 5 & 6 Renovations	500	0	0	0	0	0	500
	SSF Extend Taxiway D1	250	0	0	0	0	0	250
	SSF Extend Taxiway D2	0	0	400	0	0	0	400
	SSF Reconstruct Taxiway A	0	0	250	0	0	0	250
	Total Aviation	*1,000*	*750*	*650*	*0*	*0*	*0*	*2,400*
Total Stinson Revolving Fund		*1,000*	*750*	*650*	*0*	*0*	*0*	*2,400*
Stormwater Detention Fund								
Public Works	Stormwater Detention Pond Projects	4,593	2,227	2,282	2,340	2,398	0	13,840
	Total Public Works	*4,593*	*2,227*	*2,282*	*2,340*	*2,398*	*0*	*13,840*
Total Stormwater Detention Fund		*4,593*	*2,227*	*2,282*	*2,340*	*2,398*	*0*	*13,840*
Grand Total		*192,252*	*72,712*	*57,252*	*40,389*	*58,161*	*20,360*	*441,126*

Table 5

One Year Capital Budget

ADOPTED ONE YEAR CAPITAL BUDGET

OVERVIEW

The FY 2000 Adopted Capital Budget totals $192,252,000. This represents a 7.5% decrease from the FY 1999 Adopted Capital Budget of $207.9 million. The decrease is the result of lower overall anticipated project expenditures within the programs of the General Government and Public Safety Functions. Essentially, many projects within the One Year Capital Budget will be in their final stages of construction resulting in lower expenditure activity during FY 2000 as compared with previous fiscal years. However, the combined 45.2% decrease in the two aforementioned Functions is offset by a 51.9% increase within the programs of the Recreation & Culture and Transportation Functions.

Table 6 in the following pages summarizes, across four spending categories, the capital project expenditures for FY 2000. These include Right of Way (ROW), (the acquisition of land and property); Architectural and Engineering (A/E); construction (Const); and, Other expenditures. Included in this schedule is the column labeled "O/M Impact." This column, together with the "Operating & Maintenance Impact" section in the ensuing pages, assess the impact that projects in the Capital Budget will have on the City's operating and maintenance budget. Projects in the One Year Capital Budget will have a $1.5 million fiscal impact on the City's operating and maintenance budget.

Figures 3 and 4 below depict the revenues and expenditures for the FY 2000 Adopted Capital Budget in ascending order, by major revenue source and program category. In addition, the two pie charts on the following page, Figures 5 and 6, depict the one year Capital Budget by major revenues and expenditures.

Figure 3
Adopted FY 2000 Capital Budget By Revenue Source

Revenue Source	Amount (000s)	Percentage
Convention Center Funds	$45,099	23.46%
Drainage G.O. Bonds	24,085	12.53%
Certificates of Obligation	28,182	14.66%
Streets G.O. Bonds	7,597	3.95%
Aviation Funds	18,227	9.48%
Parks G.O. Bonds	11,988	6.24%
Community Dev. Block Grant	16,696	8.68%
Other Funds	9,109	4.74%
99 G.O. Bonds	30,178	15.70%
Library G.O. Bonds	1,091	0.57%
Total Revenue	***$192,252***	***100.00%***

Figure 4
Adopted FY 2000 Capital Budget By Program Category

Program Category	Amount (000s)	Percentage
Municipal Facilities	$49,998	26.01%
Drainage	36,868	19.18%
Streets	42,072	21.88%
Law Enforcement	15,360	7.99%
Air Transportation	19,227	10.00%
Parks	21,449	11.16%
Fire Protection	5,831	3.03%
Libraries	1,447	0.75%
Total Revenue	***$192,252***	***100.00%***

Figure 5
Adopted FY 2000 Capital Budget by Revenue Source

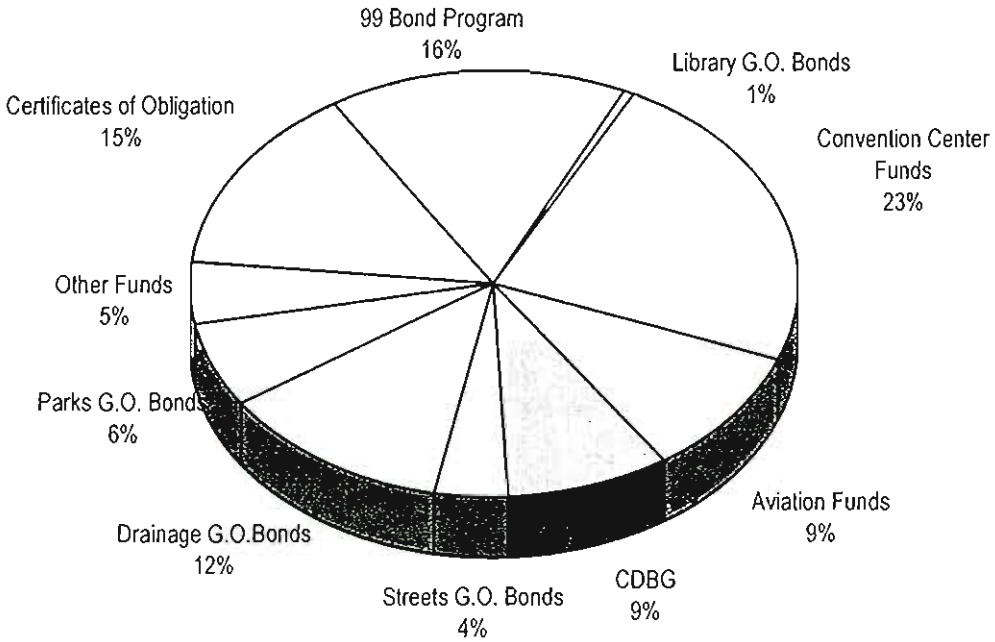
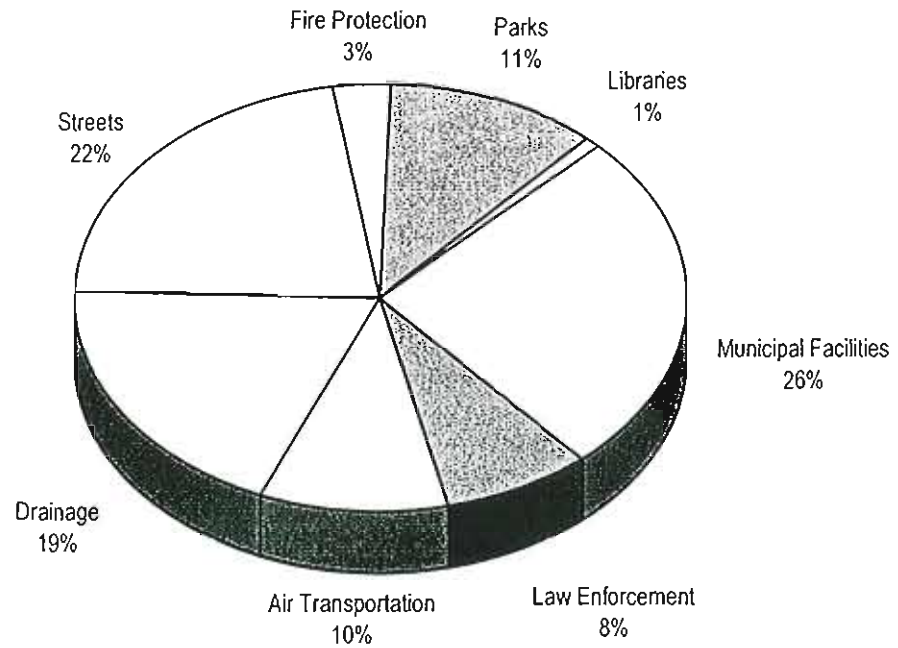


Figure 6
Adopted FY 2000 Capital Budget by Program Category



OPERATING & MAINTENANCE IMPACT

As capital projects near completion, the City addresses the operating and maintenance needs as mandates, identified in the Five Year Financial Forecast in the year the project will come on-line. The mandates are also identified in the Executive Summary of this document. Capital Budget projects are forecasted over a six-year span with all costs included in their forecasted estimates, including future operating and maintenance needs upon completion. An example in FY 2000 is the new Municipal Records Facility, a previous capital project. The adopted budget has a mandate with Public Works and the Office of the City Clerk to address two issues for the operating and maintenance of the facility. There are funds for an elevating platform for operating, transportation, and retrieval of records. Second, a Building Custodian and necessary equipment will be funded for the maintenance of the facility. The methodology used to forecast project costs is consistent and accurate to keep into account all costs for the project and future operating and maintenance costs.

The following section of the Adopted One Year Capital Budget summarizes, by function and program, the fiscal impact that FY 2000 capital projects will have on the City's operating and maintenance budget. Where appropriate, operating and maintenance cost analysis is provided for projects in the five year period from FY 2001 through FY 2005. Depending on the project, operating and maintenance costs in the FY 2000 - FY 2005 Six Year Plan are budgeted in either the General Fund or the Hotel/Motel Tax Fund for the purpose of providing operating and/or maintenance services for and/or to specific City facilities. The total operating and maintenance impact for FY 2000 is $1.5 million. Costs specific to individual projects in the FY 2000 program can be found in Table 6 under the column labeled "O/M Impact."

GENERAL GOVERNMENT

- GOVERNMENT REAL PROPERTY

  There are no projects scheduled in the First or Six Year Capital Budget Government Real Property Program.

- MUNICIPAL FACILITIES

  One project approved within the Municipal Facilities Program will affect the City's FY 2000 operating and maintenance budget. Added costs attributable to air conditioning services provided to the expanded convention center will amount to $470,120 in FY 2000 and an additional $400,000 is being forecast for FY 2001 for this same service. Other forecasted increases of more than $4 million for additional operational requirements will become evident in FY 2001 once the Convention Center Expansion project is complete. All operating and maintenance costs associated with this project will be funded with the Hotel/Motel Tax Fund.

PUBLIC SAFETY

- DRAINAGE

  Projects in the Drainage Program of the Six Year Capital Budget, which include those in FY 2000, are for new drainage and flood control projects and for repair and reconstruction of existing drainageways currently being operated and maintained by the Stormwater Division of the Public Works Department. No supplementary operational funding is required in the Six Year Capital Budget time frame. Additionally, new drainage projects can be operated and/or maintained with existing resources within the Department.

- FIRE PROTECTION

  One project, Fire Station #48 (servicing the1604/Bulverde Road area and programmed in the Fire Five Year Rolling Master Plan), in the FY 2000 Fire Protection Program impacts the City's operating and maintenance budget. Increased costs result from the purchase of a new fire truck—a pumper vehicle—and associated equipment as well as costs for the provision of fifteen firefighter positions funded for nine months to staff the new station. Respectively, these cost in FY 2000 will equate to approximately $363,000 and $517,000.

- LAW ENFORCEMENT

One project approved within the Adopted FY 2000 Law Enforcement Program will have an increased fiscal impact on the City's operating and maintenance budget. The Public Safety Integrated Technology System (PSITS), implemented over a four year period from FY 2000 to FY 2003, will provide a comprehensive management system to increase effectiveness while enhancing customer service. Components of the system will enable officers to enter reports from the field as well as improve the filing, preparation and storage of important case information. In FY 2000, $138,000 will be necessary for data charges and maintenance of the system.

RECREATION AND CULTURE

- LIBRARIES

One project within the Libraries Program is expected to affect the operating and maintenance budget. Upon completion of the Northside Learning Center Project, funds in the amount of $60,000 will be necessary to provide three staff positions (at a three month funding level), operational costs, and needed supplies for the facility.

- PARKS

No increased operating and maintenance costs will result from the FY 2000 Parks Program. However, projects from the FY 1999 G.O. Bond Election, in the planned years of FY 2001 through FY 2004, are expected to result in a total increase of over $1 million in operating and maintenance costs.

TRANSPORTATION

- AIR TRANSPORTATION

No increased operating and maintenance costs will result from the FY 2000 Air Transportation Program. Additionally, projects in the planned years of FY 2001 through FY 2005 are not expected to result in a net increase in operating and maintenance costs in so far as those projects that may cause an increase will be offset by those that may result in a decrease resulting from efficiencies.

- STREETS

Projects in the Streets Program of the Six Year Capital Budget, which include those in FY 2000, are for sidewalks, street improvements, and bicycle lanes and markings. Streets and sidewalks receiving improvements in FY 2000 have been and will continue to be maintained by the Streets Division of the Public Works Department and, as such, no supplementary operational funding will be required. All street and sidewalk projects included can be operated and/or maintained with existing resources within the Department.

ADOPTED FY 2000 CAPITAL BUDGET BY FUNCTION, PROGRAM AND PROJECT
With Annual Impact to the Operating and Maintenance Budget (O/M Impact)
(Dollars In Thousands)

FUNCTION / PROGRAM / PROJECT	ROW	A/E	CONST	OTHER	TOTAL	O/M IMPACT
General Government						
Municipal Facilities						
ADA Modifications (Little Church at La Villita)	0	0	0	65	65	0
ADA Modifications (Police Memorial Wall)	0	0	0	22	22	0
Alameda Theater	0	0	965	1,537	2,502	0
City Hall Improvements	0	0	305	0	305	0
Convention Center Expansion	0	342	40,096	4,661	45,099	470
Municipal Auditorium Structural Repair	0	250	438	400	1,088	0
Municipal Plaza Building Improvements	0	0	417	0	417	0
Relocation of the North Loop Service Center	0	0	0	500	500	0
Total Municipal Facilities	***0***	***592***	***42,221***	***7,185***	***49,998***	***470***
Total General Government	***0***	***592***	***42,221***	***7,185***	***49,998***	***470***
Public Safety						
Drainage						
36th & Growdon Drainage	0	0	321	0	321	0
39th Street #58M Phase II A	0	0	813	0	813	0
Ave Maria Drainage	0	200	0	0	200	0
Blossom/Woodbury #1007 (near Nacogdoches)	0	0	879	0	879	0
Busby & Flamingo Drainage	0	0	70	0	70	0
Culebra Drainage Project #58F (Zarzamora Creek)	0	0	750	350	1,100	0
Dijon Court Drainage	0	0	22	0	22	0
Drainage Outfall - Hillside Acres	0	50	0	0	50	0
Duval (Pierce to Seguin/Seguin to Walters)	0	0	830	0	830	0
Elsmere/Gramercy #57	0	0	191	0	191	0
Escalon Street #1008	0	0	2,562	0	2,562	0
Espada Dam Modifications & Silt Removal	0	0	2,896	0	2,896	0
Flores/Breeden/Beacon Outfall Phase II (Phase I from 94 Bond Program)	0	105	0	0	105	0
Goliad (Pecan Valley to Military Drive)	0	0	3,460	0	3,460	0
Guilbeau Drainage at French Creek	0	45	0	0	45	0
Harris Storm Drainage (Alvarez, Glass, Cass, Halstead)	0	180	0	0	180	0
Hi-Lions 80 Modified Phase III/IV	0	0	2,530	0	2,530	0
Hollyhock at Huebner Creek Drainage Structure	0	0	246	0	246	0
Howard Drainage (Wildwood to El Monte)	0	75	0	0	75	0
IH 35 - Gembler / Widen & Deepen Salado Creek	200	0	460	0	660	0
James Park Development & Holbrook Road Flood Improvements	0	30	0	0	30	0
Leon Creek Recreation Facilities & Detention Pond at Loop 410 / Culebra	1,500	0	0	0	1,500	0

FUNCTION / PROGRAM / PROJECT	ROW	A/E	CONST	OTHER	TOTAL	O/M IMPACT
Public Safety						
Drainage						
Martinez Creek Drainage	0	0	1,000	0	1,000	0
Octavia #63 Phase II	0	175	0	0	175	0
Rittiman & Holbrook	0	0	631	0	631	0
S. Flores 70-70A Modified Phase II-Part 3	0	0	2,810	0	2,810	0
San Antonio River Channel Modifications	0	603	0	0	603	0
San Antonio River Improvements	0	0	0	350	350	0
Stormwater Detention Pond Projects	0	0	0	4,593	4,593	0
W.W. White Road Phase I	0	0	3,175	0	3,175	0
Western #74 Phase III A	0	0	1,666	0	1,666	0
Wheatley Heights Buyout & Salado Creek Greenway Development	0	0	0	3,100	3,100	0
Total Drainage	***1,700***	***1,463***	***25,312***	***8,393***	***36,868***	***0***
Fire Protection						
Fire Station # 1 (E Houston) Renovation	0	0	389	0	389	0
Fire Station # 5 (Mason) Renovation	0	0	354	0	354	0
Fire Station # 6 (W Russell) Renovation	0	0	134	0	134	0
Fire Station # 7 (South of S Alamo)	0	0	150	379	529	0
Fire Station # 8 (Hamilton/San Fernando)	0	0	173	0	173	0
Fire Station # 9 (Delmar) Renovation	0	0	304	0	304	0
Fire Station #11 (610 S Frio)	0	0	185	0	185	0
Fire Station #16 (Nogalitos/Rippford Area)	0	0	1,704	0	1,704	0
Fire Station #25 (Military/Somerset)	0	0	478	0	478	0
Fire Station #45 (Westover Hills)	0	0	182	328	510	0
Fire Station #48 (1604/Bulverde)	200	32	143	0	375	880
Fire Training Academy	0	696	0	0	696	0
Total Fire Protection	***200***	***728***	***4,196***	***707***	***5,831***	***880***
Law Enforcement						
Northside Service Center Renovation/Expansion	0	0	0	78	78	0
Police Headquarters Renovation/Expansion	0	84	706	0	790	0
Prue Road Service Center Renovation/Expansion	0	0	0	154	154	0
Public Safety Integrated Technology System	0	0	0	3,040	3,040	138
Radio System Improvement Project	0	0	0	10,000	10,000	0
Southside Service Center Renovation/Expansion	0	0	0	657	657	0
Westside Service Center Renovation/Expansion	0	0	0	641	641	0
Total Law Enforcement	***0***	***84***	***706***	***14,570***	***15,360***	***138***
Total Public Safety	***1,900***	***2,275***	***30,214***	***23,670***	***58,059***	***1,018***
Recreation & Culture						
Libraries						
Branch Library (Camp Bullis/IH-10 Area)	100	0	0	0	100	0

Table 6

FUNCTION / PROGRAM / PROJECT	ROW	A/E	CONST	OTHER	TOTAL	O/M IMPACT
Recreation & Culture						
Libraries						
Branch Library (Pinn Road / Military Drive Area)	0	0	0	206	206	0
Cody Branch Library	0	0	0	25	25	0
Forest Hills Branch Library	0	4	12	25	41	0
Landa Branch Library Improvements	0	0	50	0	50	0
Northside Learning Center (District 8,9,10)	0	90	810	100	1,000	60
Pan American Branch Library	0	0	0	25	25	0
Total Libraries	***100***	***94***	***872***	***381***	***1,447***	***60***
Parks						
"J" Street Park	0	0	90	0	90	0
Adams Hill at Hunt Lane	36	6	8	0	50	0
Antioch Golden Years	0	0	0	50	50	0
Bode Community Center Addition	0	0	500	0	500	0
Botanical Center Improvements	0	0	300	0	300	0
Brackenridge Park Rehabilitation	0	0	6,765	0	6,765	0
Brooks Park	0	15	0	0	15	0
Buckeye Park	0	0	98	15	113	0
Calderon Boys and Girls Club	0	10	0	0	10	0
Camelot/Park Village Land Development	0	0	140	0	140	0
Centro de Artes Building	0	0	0	500	500	0
City Nursery Relocation/Brackenridge Surface Parking Lot	0	0	0	50	50	0
Coliseum Oaks Park Water Fountains & Lighting	0	0	0	24	24	0
Comanche Lookout Development - Phase II	0	75	0	0	75	0
Cuellar Park	0	0	0	75	75	0
Dawson Community Center	0	0	0	400	400	0
Dawson Park Improvements	0	0	87	0	87	0
Deco District - Travis Building Renovation	0	0	1,000	0	1,000	0
Dugas at Ellison Drive (Duck Pond)	20	60	0	0	80	0
Frank Garrett Center	0	20	0	0	20	0
Gilbert Garza Community Center Crossover Bridge	0	63	0	0	63	0
Golden Park Improvements	0	15	0	0	15	0
Government Canyon	0	0	0	400	400	0
Guadalupe Arts Center/School	0	0	0	700	700	0
Highland Park Improvements	0	0	25	0	25	0
Historic Civic Center River Link	0	0	0	324	324	0
Knollcrest & Merry Oaks (Gateway Terrace)	0	0	250	0	250	0
Lady Bird Johnson Park	0	0	350	0	350	0
Leon Creek Greenway - District 7	0	0	0	120	120	0
Leon Creek Greenway - District 8	50	10	0	0	60	0

Table 6

FUNCTION / PROGRAM / PROJECT	ROW	A/E	CONST	OTHER	TOTAL	O/M IMPACT
Recreation & Culture						
Parks						
Leon Creek Greenway - Phase I (Open Space Development)	0	0	80	0	80	0
Lone Star Brewery Site Park Land Acquisition & Development	450	50	500	0	1,000	0
Lorence Creek Linear Park & Upper Salado Creek Greenway Development	100	20	0	0	120	0
Mahncke Park Development	0	0	90	0	90	0
Mahncke Park Development - Phase II	0	0	110	0	110	0
Martin Luther King Park Improvements	0	0	180	0	180	0
Martinez Park	0	0	135	0	135	0
Medina Base Road at Loop 410	300	0	0	0	300	0
Miller's Pond	0	0	0	80	80	0
Miller's Pond Park Development	0	0	50	0	50	0
Mitchell Lake Wetlands	0	0	0	500	500	0
New Territories Park Development	0	20	0	0	20	0
Newell/Lone Star Environmental Mitigation and Redevelopment	0	0	0	120	120	0
Normoyle Park HVAC & Sprinkler System Improvements	0	0	25	0	25	0
O.P. Schnabel Park - YMCA Project	0	0	0	500	500	0
Olmos Basin Park Rehabilitation & Trail System Development	0	0	0	15	15	0
Park Land Acquisition and Development - District 6	50	50	0	0	100	0
Park Land Acquisition and Development - District 8	300	0	0	0	300	0
Park Land Acquisition and Development - District 9	450	0	0	0	450	0
Parks and Soccer Field Improvements - District 3	0	25	0	0	25	0
Pearsall Road Landfill	610	0	360	0	970	0
Project Quest Facility Improvements	0	0	0	10	10	0
Quarry Park Development	0	40	360	0	400	0
Roman Center & Park Improvements	0	0	50	0	50	0
Roosevelt Park	0	0	148	0	148	0
Roosevelt Park Improvements	0	0	125	0	125	0
SA River Visitor Services Station	0	0	0	25	25	0
San Fernando Gym	0	0	80	0	80	0
San Pedro Park Rehabilitation - Phase II	0	0	0	1,500	1,500	0
Sky Line Park Improvements	0	0	50	0	50	0
Southcross (Flores) Park	0	0	180	0	180	0
Southside Lions Community Center	0	0	0	575	575	0
Southside Lions Park	0	0	135	0	135	0
Stinson Park Development	0	15	180	0	195	0
Thunderbird Hills/Ingram Hills Area	40	10	10	0	60	0
Vidaurri Park Improvements	0	0	50	0	50	0
Wesley Community Center Facility Improvements	0	0	20	0	20	0
Westside Boys & Girls Club Facility Improvements	0	0	25	0	25	0

Table 6

FUNCTION / PROGRAM / PROJECT	ROW	A/E	CONST	OTHER	TOTAL	O/M IMPACT
Recreation & Culture						
Parks						
Total Parks	*2,406*	*504*	*12,556*	*5,983*	*21,449*	*0*
Total Recreation & Culture	*2,506*	*598*	*13,428*	*6,364*	*22,896*	*60*
Transportation						
Air Transportation						
Airport Maintenance Facility	0	0	1,572	0	1,572	0
Airport Rescue & Fire Fighting (ARFF) Training Pit	0	50	450	0	500	0
ARFF Ventilation System	0	0	150	0	150	0
Building Evaluation & Renovations	0	0	0	250	250	0
Dee Howard Roadway & Parking	0	0	600	0	600	0
Environmental Assessment/Clean Up	0	125	125	0	250	0
Extend Rwy 9/27 EIS	0	0	0	250	250	0
Ground Run Up Enclosure	0	0	3,150	0	3,150	0
Hangar 5 & 6 Renovations	0	0	500	0	500	0
Parking Expansion Project	0	0	2,000	0	2,000	0
Parking Facilities Renovations	0	0	900	0	900	0
Platting Impact Fees	0	0	0	60	60	0
Reconstruct Taxiway D	0	0	1,040	0	1,040	0
Relocation of Freight Facilities	0	480	0	0	480	0
Relocation of Waste Disposal Bldg.	0	0	500	0	500	0
SSF Extend Taxiway D1	0	0	250	0	250	0
Surface Movement & Guidance Sys.	0	50	250	0	300	0
Terminal Modifications/Upgrading	0	0	5,800	0	5,800	0
Terminal Roadway Signage	0	0	675	0	675	0
Total Air Transportation	*0*	*705*	*17,962*	*560*	*19,227*	*0*
Streets						
"J" St. (Amanda to Pecan Valley)	0	0	328	0	328	0
24th Street (Commerce to Culebra)	0	0	575	0	575	0
24th Street (Elmendorf Lake to El Paso)	0	0	114	35	149	0
36th Street Reconstruction (US 90 to Kelly AFB Entrance)	212	363	0	175	750	0
39th Street #58M, Phase III	0	0	691	0	691	0
Abe Lincoln (Horn to Eckhert)	0	25	0	0	25	0
Ackerman (IH 10 to Dietrich)	0	6	77	19	102	0
Alamo Street (Durango to Cedar)	0	0	372	45	417	0
Alamo/Broadway Corridor Bicycle Transportation	0	0	0	10	10	0
Aransas Street (Meerscheidt to Walters)	0	35	0	0	35	0
Arbor (Trinity to San Marcos)	50	30	760	0	840	0
Avenue B (North) Bikelane	0	0	0	23	23	0
Avenue B (South) Bikelane	0	0	0	66	66	0

Table 6

FUNCTION / PROGRAM / PROJECT	ROW	A/E	CONST	OTHER	TOTAL	O/M IMPACT
Transportation						
Streets						
Baylor Street (San Pedro Creek to Flores Street)	0	0	258	0	258	0
Bee Street (Walters to Frank)	0	45	0	0	45	0
Belgium (Picardie to Coliseum)	103	150	0	0	253	0
Bicycle Route Street Plan	0	0	0	4	4	0
Bitters Road (West Ave. to Heimer)	1,000	100	0	0	1,100	0
Bitters Road Reconstruction (Broadway to Nacogdoches)	89	0	0	0	89	0
Blanco Reconstruction (Lullwood to Summit)	0	40	0	0	40	0
Blanco Sidewalks (Lockhill Selma to Patricia)	0	8	0	0	8	0
Blue Ridge (General McMullen to 27th St.)	0	0	390	0	390	0
Botanical Gardens Bike Route (Avenue B)	0	0	0	30	30	0
Broadway at Wetmore	0	0	109	58	167	0
Callaghan Road (Bandera to Horseshoe Bend)	275	0	938	457	1,670	0
Callaghan Road Reconstruction (Hemphill to Culebra)	0	50	0	0	50	0
Callaghan Road Reconstruction (Old Hwy. 90 to Commerce)	0	0	0	15	15	0
Capital Street (Basse to LaManda)	0	0	144	0	144	0
Central Business District to San Antonio College Bicycle Transportation	0	0	0	11	11	0
Cincinnati Bicycle Transportation (St. Mary's University to Navidad)	0	0	0	6	6	0
Cincinnati/Ashby Bicycle Transportation (Navidad to N. St. Mary's)	0	0	0	6	6	0
Citywide ADA Sidewalk Program	0	0	300	75	375	0
Citywide Sidewalks MPO/ADA	0	30	0	0	30	0
Claremont/Eleanor/Natalen Phase II	0	0	900	0	900	0
Claremont/Eleanor/Natalen Phase III	0	0	827	0	827	0
Clark (Fair to Southcross)	0	50	0	0	50	0
Clark Sidewalks (Southcross to Hot Wells)	0	20	0	0	20	0
Creswell (Houston to Dead End)	0	25	0	0	25	0
Danbury Sidewalks (Between Nacogdoches and Broadway)	0	0	121	0	121	0
Dell St. Drainage (100 Block)	0	0	505	0	505	0
Demya Reconstruction (Hunt to Loop 410)	0	27	0	0	27	0
District 4 Sidewalk Improvements	0	0	155	0	155	0
Drury Lane (Escalon to Deadend)	0	0	166	0	166	0
Eastlawn Neighborhood Streets	0	0	522	0	522	0
Edgar St Sidewalks (600 Block)	0	0	31	0	31	0
El Monte (Blanco to San Pedro)	0	40	0	0	40	0
Elsmere (Michigan to Capitol)	0	0	169	0	169	0
Emmitt St. Engineer	0	40	0	0	40	0
Evers Road at Wurzbach Intersection	0	0	70	0	70	0
F Street (Pecan Valley-IH 10)	0	0	88	0	88	0
Fairdale (Rittiman to Bloomdale)	0	0	363	0	363	0

Table 6

FUNCTION / PROGRAM / PROJECT	ROW	A/E	CONST	OTHER	TOTAL	O/M IMPACT
Transportation						
Streets						
Fay Street/ St. Joseph (Creighton to New Laredo Hwy.)	0	90	0	0	90	0
Fleming (Fenfield to New Laredo Hwy)	0	0	185	0	185	0
Flores Street (Durango to Franciscan)	0	0	706	103	809	0
Florida (IH 37 to St. Mary's)	0	150	0	0	150	0
Frio City Road Reconstruction (Brazos to Zarzamora)	0	50	0	0	50	0
Fulton Street (Blanco to Flores)	0	0	987	0	987	0
G Street (Pecan Valley to Dead End)	0	0	173	0	173	0
Gevers Street Sidewalks (IH 10 to Southcross)	0	0	93	0	93	0
Grand Alley St Engineering	0	0	0	25	25	0
Hardiman Sidewalks (Mesquite to Hackberry)	0	0	22	0	22	0
Harvard Terrace (Yale to University)	0	0	100	0	100	0
Henderson Pass Sidewalks (Thousand Oaks to Gold Canyon)	0	0	0	24	24	0
Higgins Road (Nacogdoches to Stahl)	0	0	2,399	0	2,399	0
Hildebrand at US Hwy. 281 Intersection Reconstruction	0	0	0	23	23	0
Hillside Acres Drainage Outfall	0	0	216	0	216	0
Hobart Street (Acme to 40th)	0	0	119	0	119	0
Hoover Street (Nogalitos to Charlotte)	0	45	0	0	45	0
Houston (Pine to Polaris)	0	100	0	0	100	0
Houston Street (Bowie to Pine)	0	0	446	80	526	0
Houston Street Redevelopment	0	0	0	1,200	1,200	0
Hub St. Sidewalks	0	0	83	0	83	0
Hunt Lane Reconstruction (Marbach Road to U.S. 90)	27	60	500	0	587	0
Indianola (Garfield to Camargo)	0	0	282	0	282	0
Jo Marie (W.W. White to Dead End)	0	50	0	0	50	0
K Street (Hampton to Pecan Valley)	0	0	271	0	271	0
King Avenue Phase I (Bynum to Crittendon)	0	0	774	0	774	0
King Avenue Phase II (Crittendon to New Laredo Hwy)	0	0	367	0	367	0
King William Area Bicycle Transportation	0	0	0	1	1	0
Kono (Gembler to Belgium)	0	80	0	0	80	0
Leland Park Terrace Curb Reconstruction	0	0	200	0	200	0
Leon Creek Bike Path Phase I	0	33	0	11	44	0
Leonhardt Road	0	0	839	0	839	0
Lockhill Selma (West Avenue to N.W. Military)	0	70	0	0	70	0
Lockhill-Selma Improvements (Wurzbach to George Road)	0	0	725	0	725	0
Lone Oak (F Street to Brice)	0	0	223	0	223	0
Mahncke Area Streets - Phase II	0	0	870	0	870	0
Market Square Rehabilitation	0	50	0	0	50	0
Mayfield (S. Zarzamora to IH 35)	0	150	0	0	150	0

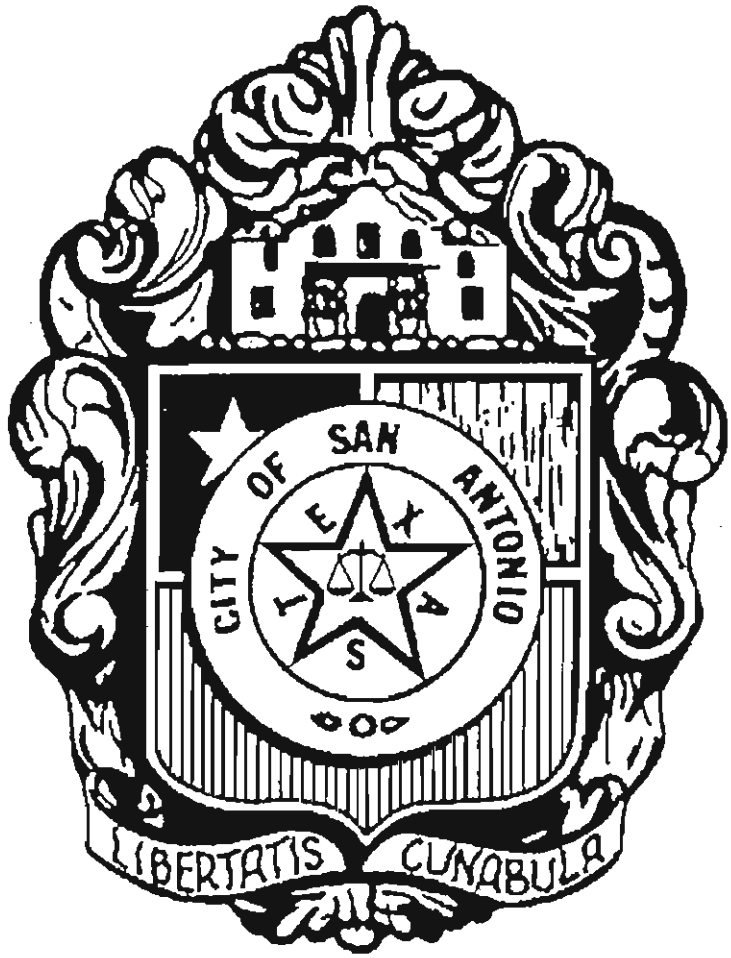
Table 6

FUNCTION / PROGRAM / PROJECT	ROW	A/E	CONST	OTHER	TOTAL	O/M IMPACT
Transportation						
Streets						
McCullough (Basse to RR Tracks)	0	60	0	0	60	0
McKay (400 & 500 Blocks)	0	0	181	0	181	0
Medical Drive Engineering (IH 10 to Underpass at Fredericksburg)	0	0	0	225	225	0
Mistletoe (IH 10 to Martinez Creek)	0	0	159	0	159	0
Mitchell (Probandt to Roosevelt)	5	0	288	72	365	0
Mockert Street Area (Mockert, Forest, W. Lambert, Kline, Cass)	0	130	0	0	130	0
Montana Street Bike Lane (Alamodome to Walters)	0	0	0	10	10	0
Monterrey Street Reconstruction (San Joaquin to 36th Street)	85	0	0	0	85	0
Monticello (S. Gevers to Hillje)	0	20	0	0	20	0
Morningview (Pecan Valley to IH 10)	0	0	93	0	93	0
N. St. Mary's Bike Lane (Huisache to McCullough)	0	0	22	0	22	0
Nacogdoches (Loop 410 to Danbury)	0	75	0	0	75	0
Nakoma (US Hwy. 281 to Warfield)	0	12	0	0	12	0
Navajo Area Streets	0	0	1,807	0	1,807	0
New Braunfels (IH 35 to Grayson)	0	0	87	13	100	0
Northington (S.W. 36th to S.W. 35th)	0	20	0	0	20	0
Orr/Suzette/Winkle	0	0	848	0	848	0
Palmetto St Sidewalks	0	0	24	0	24	0
Pecan Overlay (Main to Jefferson)	0	0	0	48	48	0
Pecan Valley Drive Reconstruction ("J" St. to IH 10)	0	0	0	400	400	0
Pedestrian Bridge at Hidden Cove Elementary	0	0	125	0	125	0
Pleasanton (Moursand to Gillette)	0	134	0	72	206	0
Pleasanton (Southcross to Mayfield)	238	0	341	85	664	0
Pleasanton Reconstruction (Moursand to Gillette)	0	70	0	0	70	0
Probandt (US 90 to Mitchell)	0	10	44	7	61	0
Prue Road Extension (Prue to Huebner)	0	64	0	0	64	0
Prue Road Reconstruction (Laureate to Fredericksburg)	0	0	0	183	183	0
Ray Bon Drive Sidewalks	0	0	108	0	108	0
Rice Reconstruction (W.W. White to Semlinger)	0	160	0	0	160	0
Rip Rap 69 Phase II D	0	0	490	0	490	0
Rittiman (Austin Hwy to Harry Wurzbach)	0	10	204	51	265	0
S. New Braunfels (Steves to Fair)	0	0	94	23	117	0
S. New Braunfels Sidewalks (IH 10 to Southcross)	0	0	86	0	86	0
S. St. Mary's (Alamo to Pereida)	0	0	100	20	120	0
S.W. 41st Street Reconstruction (Castroville Rd. to Lawton St.)	0	85	0	0	85	0
SAC to UTSA Bicycle Transportation	0	16	5	0	21	0
Sams (Dead End to Dead End)	0	74	0	0	74	0
San Pedro Alternate Bicycle Transportation (Dot Drive to Howard Road)	0	0	26	0	26	0

Table 6

FUNCTION / PROGRAM / PROJECT	ROW	A/E	CONST	OTHER	TOTAL	O/M IMPACT
Transportation						
Streets						
School Safety Program	0	0	0	250	250	0
Sidewalks Northside (Southcross Pk to S Zarzamora)	0	0	179	0	179	0
Signal Flasher (Summit & San Pedro)	0	0	0	15	15	0
Signal Preemption (Medical Center Area)	0	0	0	236	236	0
Signal Preemption and Improvement (Medical Drive)	0	0	0	334	334	0
South Flores Reconstruction (Malone to Octavia)	0	88	0	44	132	0
Southcross Blvd. (W.W. White to IH 410)	175	0	0	0	175	0
Southcross Boulevard Reconstruction (S. New Braunfels to S. Presa)	0	0	0	441	441	0
Southtown Street Improvements	0	16	234	0	250	0
Southwest Craft Center Intersection Improvements (Navarro and Augusta)	0	0	200	0	200	0
St. Francis (Dowdy to Probandt)	0	0	510	0	510	0
Stahl at O'Connor and Judson Reconstruction	0	0	0	91	91	0
Stahl Road #1038 Phase I (Bell to Bulverde)	0	0	1,295	0	1,295	0
Starcrest Reconstruction (Stuntman to Jones Maltsberger)	0	0	0	229	229	0
Strech (Chavaneaux to Malley Blvd)	0	0	415	0	415	0
Sunset Road (Jones Maltsberger to Broadway)	263	0	371	0	634	0
Texas / Waverly Streets	0	0	480	0	480	0
Thorain (Buckeye to S.P. Railroad)	0	0	328	0	328	0
Thousand Oaks Intersection Improvements	0	0	0	211	211	0
Timberpath Bike Lane (Les Harrison to Grissom)	0	0	47	0	47	0
U.S. Hwy. 281/R.R. Crossing at Quarry Market	0	100	0	0	100	0
Uhr Lane Reconstruction (Higgins to Thousand Oaks)	0	0	0	481	481	0
UTSA to OLLU Corridor Bicycle Transportation (Frio to 24th St.)	0	0	0	74	74	0
Waverly Avenue Phase I (Bandera to Emory)	0	0	700	0	700	0
Waverly Avenue Phase II (Emory to Glenmore)	0	0	512	0	512	0
West Craig (Elmendorf to Josephine Tobin)	0	45	0	0	45	0
Wilson St Engineering	0	90	0	0	90	0
Woodlawn Area Streets Engineering	0	0	0	2	2	0
Woodlawn Avenue (Bandera to Maiden)	0	160	0	0	160	0
Yellow Wood Drainage	0	24	0	0	24	0
Total Streets	***2,522***	***3,475***	***29,956***	***6,119***	***42,072***	***0***
Total Transportation	***2,522***	***4,180***	***47,918***	***6,679***	***61,299***	***0***
Grand Total	***6,928***	***7,645***	***133,781***	***43,898***	***192,252***	***1,548***

Table 6


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Statistical Data

City of San Antonio

Demographic Statistics
Last Ten Fiscal Years

Fiscal Year	Population[1]	Per Capita Income[1]	Median Age[1]	Education Levels In Years Of Formal Schooling[1]	School Enrollment[2]	Unemployment Rate[3]
1989	956,200	8,499	29.1	13.5	227,843	8.0%
1990	938,900	8,779	29.3	13.6	228,043	7.8%
1991	950,700	9,279	30.1	13.6	227,252	7.3%
1992	963,200	10,844	30.3	13.6	226,781	7.2%
1993	983,700	12,450	30.6	13.7	231,728	6.1%
1994	1,029,900	15,300	30.7	13.7	238,048	5.2%
1995	1,068,600	16,700	30.9	13.7	237,348	5.3%
1996	1,109,600	18,200	31.0	13.7	240,676	4.1%
1997	1,133,000	18,600	31.7	13.8	245,812	4.1%
1998	1,162,600	19,500	32.1	13.9	245,946	4.3%

Notes: [1]Fiscal year-end estimates by City of San Antonio, Texas Planning Department for all years except 1990 population figure. The 1990 population figure obtained from the 1990 Census Bureau.

[2]Information from individual School Districts Annual Census

[3]Information from Texas Employment Commission

City of San Antonio

Miscellaneous Statistical Data

(For Fiscal Year Ended September 30, 1998)

Date of Incorporation	December 14, 1837
Date of adoption of City Charter	October 21, 1951
Form of Government	Council-Manager
	Square Miles
Area	394.2
Miles of Sewer:	
Storm	369.3
Sanitary	4,509
Building Permits:	
Permits Issued	16,431
Building Valuation	$1,362,533,813
Fire Protection and Emergency Medical Services:	
Number of Fire Stations	46
Number of EMS Units	23
Number of EMS Paramedics	299
Number of Firefighters	1,010
Police Protection:	
Number of Stations	6
Number of Employees	1,354
Number of School Crossing Guards	286
Recreation:	
Parks Acreage	7,575
Number of Parks and Recreation Areas over One Acre	164
Number of Municipal Golf Courses	6
Number of Municipal Swimming Pools	23
Number of Recreation Centers - All Year	25
Number of Recreation Centers - Summer	61
Sewer Service:	
Number of Sewer Customers	279,325
Estimated Number of Persons Served	1,050,262
Water Service:	
Number of Water Customers	278,670
Estimated Number of Persons Served	1,047,799

City of San Antonio

Miscellaneous Statistical Data

(For Fiscal Year Ended September 30, 1998)

Education:	
(Eleven School District Wholly or Partly Within San Antonio City Limits)	
Number of Schools	321
Number of Teachers	16,659
Number of Students Registered	245,946
Average Daily Attendance	230,999
City Employees:	
Unclassified:	
Regular	85
Part-Time (Annual)	7
Classified:	
Regular	8,783
Temporary	2,412
Seasonal	178
Part-Time (Seasonal)	268
Part-Time (Annual)	292
Total	12,025
Election:	
Registered Voters[1]	620,853
Number of Votes Cast Last City Regular Election[1]	104,928
Percentage of Registered Voters voting[1]	16.90%

Population:

Population	Number	Percentage Change
1900	53,321	
1910	96,614	81.2%
1920	161,379	67.0%
1930	231,543	43.5%
1940	253,854	9.6%
1950	408,442	60.9%
1960	587,718	43.9%
1970	654,153	11.3%
1980	786,023	20.2%
1990	938,900	19.4%
1998[2]	1,162,600	23.8%

[1]Estimated by the City of San Antonio, Texas, Planning Department, as of September 30, 1998
[2]Information taken from last City Election held May, 1997.

NOTE: Source of this information is the Bureau of Census

Principal Taxpayers

Taxpayer	Type of Business	Principal Taxpayer Taxable Valuation	Percentage To Net Taxable Valuation
Southwestern Bell Communications	Telecommunications	$507,715,510	1.73%
H.E. Butt Grocery Co.	Retail Grocery Chain	$343,763,255	1.17%
United Services Automobile Association	Diversified Financial Services	$317,186,471	1.08%
VLSI Technology, Inc.	Manufacturing/Semi-Conductors	$196,397,920	0.67%
Methodist Healthcare System	Healthcare/Hospital Provider	$138,649,600	0.47%
Marriott Corporation	Hotel	$133,035,150	0.45%
Simon Property Trust	Shopping Mall Development	$131,560,550	0.45%
Property Trust of America	Real Estate Investment	$118,351,090	0.40%
Wal-Mart Stores, Inc.	Retail	$113,823,790	0.39%
North Star Mall	Shopping Mall	$101,613,550	0.35%
	TOTALS	**$2,102,096,886**	**7.16%**

Glossary

Glossary

The Annual Budget contains specialized and technical terminology that is unique to public finance and budget. To assist the reader of the Annual Budget Document in understanding these terms, a budget glossary has been included in the document.

Accounting System: The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual Accounting: A basis of accounting in which revenues are recognized in the period in which they are earned and became measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting a revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

Activity: A special unit of work or service performed.

Administrative Transfer: see Transfer

Adopted Budget: see Budget

Ad Valorem Tax: The tax is based "according to value" of property and is used as the source of revenue to pay general obligation debt and to support the General Fund.

African-American Business Enterprise (AABE): a sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

All Funds Summary: The comprehensive summary of all budgeted funds.

Allotment: To allot is to divide an appropriation into amounts that may be encumbered or expended during a time period.

Amended Budget: Represents the original adopted budget plus any amendments passed as of October 1, 19XX. This figure does not include prior year encumbrances or re-appropriation.

Appropriation: A legal authorization granted by the City Council to establish legal authority for city officials to make expenditures/expenses or incur obligations for specific purposes. It does not include prior year encumbrances or re-appropriation. An authorization made by the City Council which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and typically granted for a one-year period.

Approved Budget: As used in fund summaries and department summaries within the budget document, it represents the budget as originally adopted by the City Council. It does not include prior year encumbrances or re-appropriation.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions. (Note: Property values are established by the Bexar County Appraisal District.)

Assets: Property owned by the City which has monetary value.

Audit: A comprehensive examination as to the manner in which the government's resources were actually utilized concluding in a written report of its findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals. An accounting audit is intended to ascertain whether financial statements fairly present financial position and results of operations.

Bad Debt: In the United States, The National Bank Act defines a bad debt as an unsecured debt on which interest or payment is past due and unpaid for six months (and which is not in process of collection). Some businesses set aside a reserve on their books to offset losses from bad debts.

Bank Depository Agreement: A contract between a municipality and a depository, negotiated and entered into in accordance with the specifications of the Local Government Code, which sets forth the agreements between the parties regarding banking services.

Balance Sheet: A financial statement that discloses the financial position of an entity by disclosing its assets, liabilities, and equity as of a specific date.

Base Budget: On-going expense for personnel, contractual services, and the replacement of supplies and equipment required to maintain service levels previously authorized by the City Council.

Beginning Balance: The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

Bond: A debt instrument embodying a written promise to pay a specified sum of money, the face value or principal, at a specific date or dates in the future (maturity date), together with periodic interest at a specified rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used for long-term debt to pay for specific capital expenditures, such as buildings, streets, and bridges, or utility expansion/repair.

Bond -- General Obligation (G.O.): A bond which is secured by the full faith and credit of the issuer. G. O. bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvement projects such as parks and streets. In Texas, G.O. bonds must be authorized by public referenda.

Bond -- Proceeds: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

Bond -- Revenue: Bonds whose principal and interest are paid from earnings of an enterprise fund.

Budget: A budget is a plan of financial operation embodying an estimate of proposed expenditures and the means of financing them. Used without any modifier the term usually indicates a financial plan for a single fiscal year. In practice, the term "budget" is used in two ways. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative (proposed) or whether it has been approved by the appropriating body (adopted).

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. City staff has the prerogative to adjust expenditures within a department budget.

Budget Calendar: The schedule of key dates or milestones which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. The adopted budget document presents the authorization made by the City Council for City officials to obligate and expend resources.

Budget Message (City Manager's Transmittal Letter): The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager.

Budget Ordinance: The official enactment by the City Council established the legal authority for the City officials to obligate and expend resources.

Budgetary Control: The control of management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgetary Expenditures: Budgetary expenditures are decreases in net assets. In contrast to conventional expenditures, budgetary expenditures exclude amounts represented by non-current liabilities.

Budgeted Funds: Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body. The proposed budget document that is submitted for Council approval is composed of budgeted funds.

Capital Assets: Assets of significant value and having a useful life of 10 years or more. Capital assets are also referred to as fixed assets.

Capital Equipment Budget (Capital Outlay): The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items such as salaries, utilities, and office supplies. The Capital Outlay Budget includes funds for capital equipment purchases, such as typewriters, vehicles, furniture, machinery, building improvements, microcomputers, and special tools, which are usually distinguished from operating items according to their value and projected useful life. The dollar value varies according to the policy established by each jurisdiction.

Capital Improvement Program: A plan for capital expenditures to be incurred each year over a period of six future years setting forth each capital project, its scope of work and City Council District location, the amount to be expended in each year, and the method of financing those expenditures, to provide long-lasting physical improvements.

Capital Improvement Program Budget: A Capital Improvement Program (CIP) Budget is a plan separated from the operating budget. Items in the CIP are usually construction projects designed to improve the value of the government assets. Examples of capital improvement projects includes new streets, buildings, recreational facilities, and large scale remodeling.

Capital Improvement Project Activity: A capital improvement project activity is one of the following groups:

- *Planning and Engineering*: Inclusive of this group are architectural and engineering professional services, cultural resource surveys, real estate appraisal services, and special studies which may include cost-benefit analysis, and conceptual design alternatives

- *Right-of-Way Acquisition*: Inclusive of this group is the purchase or acquisition of easements, land for right-of-way, sites for construction, appraisal costs, relocation costs, and demolition for site clearance.

- *Construction*; Inclusive of this group are costs for construction or reconstruction of capital improvements, such as: buildings, streets, bridges, curbs, sidewalks, storm drainage, flood control facilities, and recreation facilities.

- *Other*: Inclusive of this group are costs for initial capital equipment, such as fire-fighting apparatus, major recreational equipment, and library books normally associated with development of a municipal facility.

Cash Accounting (Cash Basis): A basis of accounting which recognizes revenues when received and expenditures when paid.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

Certificate of Deposit: A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified rate of interest.

Certificate of Obligation (C.O.): Debt instruments secured by the ad valorem taxing power of a city. Short-term or long-term debt (pending on the project) which is authorized by the City Council and does not require prior voter approval.

Character Code: A basis for distinguishing types of expenditures; the five major characters used by the City of San Antonio are: Personal Services--01, Contractual--02, Commodities--03, Other--04, Capital Outlay--05. A five digit account code used to identify line items. The first two numbers identifying the major category and the last three numbers identifying the object code.

Charts of Accounts: A chart detailing the system of general ledger accounts.

City Council: The current elected officials of the City as set forth in the City's Charter. Unless otherwise stated, the Mayor is considered part of the City Council.

City Manager: The individual appointed by the City Council who is responsible for the administration of the affairs of the City.

City Public Service: San Antonio municipally-owned electric and gas systems. San Antonio acquired its gas and electric utilities in 1942 from the American Light and Traction Company which had been ordered by the Federal Government to sell properties under provisions of the Holding Company Act of 1933. The Trust Indenture established management requirements and provides that the complete management and control of electric and gas systems, shall be vested in a Board of Trustees consisting of five citizens of the United States of America permanently residing in Bexar County, Texas, to be known as the "City Public Service Board of San Antonio". The Mayor of the City of San Antonio is a permanent ex officio member. A major revenue source to the General Fund is the City's 14% share of City Public Service (CPS) revenues, which represent a return to the City of its equity investment in the utility.

Closing Ordinance: A document detailing the closure of all funds and accounts and to provide for necessary adjustments at the Department level at the end of a fiscal budget year.

Commercial Paper: A short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity of one to 270 days.

Commodities: Items of expenditure (in the operating budget) which, after use, are consumed or show a material change in their physical condition, and which are generally of limited value and are characterized by rapid depreciation. Office supplies and motor fuel are examples of Commodities.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: Goods and services acquired under contract the City receives from an internal service fund or an outside company. Professional services, utilities, rentals, and insurance are examples of contractual services.

Competitive Bidding Process: The process following State law requiring that for purchases of $10,000 or more a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

Council's Goals and Objective Session: The methods by which a government plans to achieve its service objectives. This session(s) is the basis upon which the annual budget is prepared. Also referred to as Council's Priorities.

Council Priorities: Together with the Financial Forecast serves as the foundation for the development of the Proposed Annual Budget.

Current: Designates the operation of the present fiscal period as opposed to past or future periods. It usually means items likely to be used up or converted into cash within one year.

Current Taxes: Taxes that are levied and due within one year.

Debt Services: The City's obligation to pay the principal and interest of all outstanding debt instruments according to a predetermined payment schedule.

Debt Service Rate: see Property Tax Rate

Debt Services Reserve: The debt service reserve is the fund which may be used to pay debt services of revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds, or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer usually is required to replenish the reserve fund from the first available funds or revenues.
A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

Deficit: A deficit is the excess of expenditures over revenues during a single accounting period, in the case of proprietary funds, the excess of expenses over income during an accounting period.

Delinquent Taxes: Taxes that remain unpaid on and after the date on which a penalty for non-payment is imposed.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation: (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, and inadequacy of obsolescence. (2) That portion of the cost of a capital asset which is charged as an expense during a particular period.

Disadvantaged Business Enterprise (DBE): a corporation, partnership, sole proprietorship, or other legal entity that qualifies as both a MBE, WBE, or M/WBE and a Small Business Enterprise.

Disbursement: Payment for goods and services in cash or by check.

Division: An organizational unit within a department's structure representing the major functional divisions of work.

Effective Tax Rate: It is the rate which will generate the same tax levy next year from the properties on this year's tax roll.

Emergency: An unexpected occurrence, i.e., damaging weather conditions, that require the unplanned use of City funds.

Encumbrance: To encumber funds means to set aside or commit funds for a fixture expenditure. Encumbrances include obligations in the form of purchase orders, contracts or salary commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved.

Enterprise Fund: A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise funds in San Antonio are established for services such as the Airport, the Golf Course, Parking facilities, and Solid Waste.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditures.

Executive Summary: describes the policies affecting the budget, and presents a synopsis of the revenues the City will collect, the funds the City will spend, and the changes that have occurred from the previous year.

Expenditure: Decrease in the use of net financial resources for the purpose of acquiring and providing goods and services.

Expenses: Outflows or other using up of assets or incurring of liabilities during a period from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations, for example depreciation.

Fees: Charges for services (also see User Charges).

Fiscal Year: The 12 month time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of San Antonio has specified October 1st to September 30th as its fiscal year.

Fixed Asset: Assets of a long-term nature that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Fixed Cost: A fixed cost, such as rent, does not change with increases or decrease in the amount of services provided.

FTE: FTE means full-time equivalent, authorized positions, filled or vacant.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group and general long-term debt account group.

Fund Balance: The excess of assets over liabilities and is therefore also known as surplus funds. A negative fund balance is also called a deficit.

Fund Schedule: A fund schedule is a financial forecasting statement that combines beginning and ending balances, including estimated revenue for any period of time.

Fund Summary: see Fund Schedule

Funding Source: A funding source is the specifically identified dollars allocated to meet budgeted requirements/expenses.

Fund Statement: usually pertains to a detailed breakdown of revenue or expenditures such as grants, and other awards.

GAAP: Generally Accepted Accounting Principals -- Uniform minimum standards of and guidelines to financial accounting and reporting.

General and Administrative Cost: Cost associated with the administration of City services.

General Fund: The largest fund within the City, the General Fund accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund includes the basic operating services such as fire and police protection, finance, code enforcement, parks and recreation, libraries, public works, and general administration.

General Government: Refers to a group of activities associated with the administrative function of the City such as: Legislative/Administrative, Finance, Budget and Research, Planning, Computer Services, Legal, Personnel, and Purchasing.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of operation of the government.

General Obligation Bonds: See Bond -- General Obligation

GFOA: Government Finance Officers Association of the United States; organization that awards the Distinguished Budget Presentation Award.

Goal: A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

Grant: A contribution by one government unit or funding source to another unit. The contribution is usually made to aid in a part of a specified function, but is sometimes also for general purposes.

Grant Match: City cost of in-kind services required to match Federal or State grant and programs.

Index Code: An Index Code is a six digit number. It is a unique code designed for convenience in referencing classification information for computer operations. It identifies the lowest cost or revenue classification. By means of a table look-up, the code is subsequently translated in the appropriate Fund, Sub fund, Type, etc. The index number matches the last three numbers of the 5-digit character code.

Indirect Cost: An indirect cost is an expense necessary for the functioning of the organization as a whole that cannot be directly assigned to one service.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Grant: see Grant

Intergovernmental Revenue: see Revenue - Intergovernmental

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis; for example, the Information Services, Purchasing, Temporary Services, Equipment Rental and Replacement, Employee Health and Insurance related funds, etc.

Inventory: A detailed listing of property currently held by the City showing quantities, descriptions and values of the property, and units of measure and unit prices.

Investment: Securities and real estate purchased and held for the production of revenues in the form of interest, dividends, rentals or base payments.

Invoice: A bill requesting payment for goods or services by a vendor or other government unit.

Levy: To Inventory: A detailed listing of property currently held by the City showing quantities, descriptions and pose taxes, special assessments, or service charges for the support of City activities.

Liability: Debt or other legal obligations arising out of transactions in the past which must be paid, renewed or refunded at some future date. Note: The term does not include encumbrances.

Line-Item budget: A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

Local Business Enterprise: A corporation, partnership, sole proprietorship, or other legal entity for the purpose of making a profit, which is primarily located within Bexar County for at least one year. For a branch office of a non-local business to qualify as a Local Business Enterprise, the local branch office must be located in Bexar County for at least one year, and must employ a minimum of 10 resident of Bexar County of employ Bexar County residents for at least 25 percent of the entire company workforce for use at the local branch office.

Long-term debt: Debt with a maturity of more than one year after the date of issuance.

Maintenance and Operation Rate: see Property Tax Rate

Mandate: Is defined as changes to the current level of services which will be required to comply with Federal, State and Local laws/Ordinances; a contractual obligation, or the operation and maintenance requirement for a completed capital improvement.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Minority Business Enterprise (MBE): A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

Minority Corporation: A legal entity where 51 percent of each class of the shares of stock or other equitable securities is owned by minority group member(s). The minority group member(s) must have operational and managerial control, interest in capital, and earnings commensurate with their percentage of ownership.

Minority Group Member(s): African-Americans, Hispanic Americans, Asian Americans, American Indians and Handicapped Individuals legally residing and are citizens of the United States or its territories.

Minority and Women Business Enterprise (M/WBE): A corporation, or partnership, owned, operated, and controlled by a minority person(s) and women who, when combined, have 51% ownership. The minority person(s) and women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of minority and women ownership. To qualify as a minority and women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the minority and women business enterprise's category of contracting for at least one year.

Modified Accrual Accounting: A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds. The budget is prepared using the modified accrual basis of accounting except for the recognition of encumbrances within the expenditure appropriations.

Net Working Capital: Current Assets less Current Liabilities.

Non-Departmental: see Revenue - Non Departmental

Non-Recurring Revenue: Resources recognized by the City that are unique and occur only one time or without pattern.

Object Code or Object of Expenditure: Last three digits of the five digit account code providing the lowest level of description. The object code has the same level of description as an index code.

Objective: Desired output oriented accomplishments which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

Official Budget: The budget as adopted by the Council.

Operating Budget: The portion of the budget that pertains to daily operations that provide basic services for the fiscal year. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Expense: Operating expenses are proprietary fund expenses that directly relate to the fund's primary service activities.

Operating Fund: Resources derived from recurring revenue sources used to finance the general fund, enterprise funds, and pay-as-you-go capital improvement projects.

Ordinance: An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Overhead: Overhead is the element of cost necessary in the production of an article or the performance of a service which are of such a nature that the amount applicable to the product or service cannot be determined readily. Usually overhead relates to those objects of expenditures that do not become integral part of the finished product or services such as rent, heat, light, supplies, management, supervision, etc.

Outside Agency: A governmental unit or other organization which requests funding from the City for a specified purpose; for example: ADVANCE, Project QUEST; Ella Austin Community Center; Youth Programs; Boys and Girls Club of San Antonio, YMCA/YWCA; Centro del Barrio, and the Battered Women's Shelter.

Partnership: A legal entity where 51 percent of the assets and interest in the partnership is owned by one or more minority group members. For M/WBE purposes, minority group member or women partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

Performance Budget: A budget that focuses upon activities rather than line items. Work load and unit cost data are collected in order to assess the efficiency of services. Typical data collected might includes miles of street paved per year, cost of paved streets per mile, tons of garbage collected per man hour, or cost per man hour of garbage collection.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Personal Services: All cost related to compensating employees of the City including employee benefit costs such as City contributions for retirement, social security, and health and life insurance.

Policy Issues: refers to the listing of Program Improvements (PCB's), Mandates, and Reductions found in the budget document.

Positions Authorized: Full Time and Part Time positions budgeted in the personnel services category and included in the Departmental Position List.

Program: A program is a plan outlining funding for personnel and capital under which action may be taken toward specific goals and objectives.

Program Improvement (PCB): A program improvement is the addition of new equipment, personnel, or other expenditures aimed at improving the level of service or expanding services.

Program Budget: A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

Property Tax (also known as Ad Valorem tax): Property taxes are levied on both real and personal property according to the property's value and the tax rate. Property values are established by the Bexar County Appraisal District.

Property Tax Rate: The property tax rate consists of two elements. The first is the maintenance and operation rate. Revenues received from this element are deposited in the General Fund and can be used for any public purpose. The maintenance and operation rate is subject to the provisions of state statute and an increase in the effective rate in excess of 8% is subject to a voter initiated rollback election. The second element is the debt service rate. This rate is set based on the City's debt service requirements. Funds received from this rate are deposited in the Debt Service Fund and are used solely to pay the principal and interest on present and projected debt. These two elements added together yield a total property tax rate for the current fiscal year.

Proposed Budget: see Budget

Proprietary Funds: A proprietary fund is an account that shows actual financial position and operations, such as actual assets, liabilities, reserves, fund balances, revenues, and expenditures, as distinguished from budgetary accounts.

Purchase Order System: A City's system of using documents authorizing the delivery of specified merchandise or services and making a charge for them.

Rating: The creditworthiness of a City as evaluated by an independent agency such as Moody's or Standard and Poor's.

Re-appropriation: By City Council action, an Operating Budget spending authorization lapses on September 30 of each fiscal year. Any authorization not expended or encumbered is no longer legally allowed to be expended, and the dollars associated with the authorization "fall" to the ending balance. Those items that are deemed important are brought to the City Council to be "re-appropriated" in the new fiscal year.

Reconciliation: A detail analysis of changes of revenue or expenditure balances within a fund.

Reduction: To reduce line items due to budgetary constraints.

Refunding: Refunding is a procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding: to reduce the issuer's interest cost or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited in escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the "refunding bonds," and the outstanding obligations being refinanced are referred to as the "refunded bonds," or the "prior issue."

Replacement Cost: The cost of a property, as of a certain date, which can render similar service (but which need not be of the same structural form) as the property to be replaced.

Requisition: A written request from a department to the purchasing office for specified goods or services. This action precedes the authorization of a purchase order.

Reserve: 1) An account used to indicate that a portion of a fund's equity is legally restricted for a specific purpose and is therefore not available for general appropriations (designated). 2) An account used to indicate a portion of a fund's equity is legally restricted but, not for a specific purpose (undesignated).

Resources: Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

Retained Earnings: The equity account reflecting the accumulated earnings of the Utility Funds.

Revenue: 1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

2) The term designates an increase to a fund's assets which:
- . does not increase a liability (e.g., proceeds from a loan);
- . does not represent a repayment of an expenditure already made;
- . does not represent a cancellation of certain liabilities; and
- . does not represent an increase in contributed capital.

3) (Resources) An increase in assets due to the performance of a service of the sale of goods. Revenues are recognized when earned, measurable, and reasonably assured to be.

Revenue Bonds: When a government issues bonds which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. In San Antonio, revenues are typically derived from rates charged for utilities, airport leases and parking fees. Revenue bonds are not included in the 10% debt limit set by City Charter and under state law do not require voter approval.

Revenue Estimate: An estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

Revenue - Intergovernmental: Revenue received from another government for a specified purpose. In San Antonio these are funds from Bexar County, the State of Texas, and from special districts.

Revenue Non-Departmental: Refer to a group of activities which are not associated with or can be allocated to any particular department. These activities include outside agency contributions; boards, committees and commissions; intergovernmental contracts; general government contingency and liability expenses.

Revenues - Special: Specific revenues that are legally restricted to expenditures for specific purposes.

Risk Management: 1) An organized attempt to protect a governmental entity against accidental loss in the most economical method. 2) The liability, either realized or potential, related to the City's daily operations.

SAWS (San Antonio Water System): In May 1992, the City's Wastewater Management Department, the Alamo Water Reuse and Conservation District and the City Water Board merged to become the new San Antonio Water System (SAWS), a quasi-governmental entity. The bond indenture adopted by the City Council at the time SAWS was created endeavored to establish a business-like relationship between the City and SAWS. Specifically, it provided that SAWS would make a payment to the City not to exceed 5% of gross revenues and that the City would pay water and wastewater charges to SAWS. At the time of the consolidation it was agreed that the fee to the City would be set initially at a rate which would be "revenue neutral" to the City. That is, SAWS would remit to the City a payment calculated as a percentage of gross SAWS revenues in an amount which would cover the sewer and water charges the City would pay as well as to reimburse the City for the financial payments previously received from both the City Water Board and the Wastewater Department.

Services: Contribution to the welfare of others; a public good that is worthy of taxpayers support. Useful labor performed by the different City departments that produces results (Fire Department, Police Department, Building Inspections, Planning).

Services -- Current Budget Level: Represents the cost of providing service at the present level before mandates, reductions or improvements are considered and without considering increases in population of service demand.

Sinking Fund: A sinking fund is an account into which a debt issuer makes periodic deposits to ensure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments therefore are determined by the terms of the bond contract.

Small Business Enterprise (SBE): A corporation, partnership, sole proprietorship or other legal entity for the purpose of making a profit which is independently owned and operated and which is less than 20 percent of the U.S. Small Business Administration (SBA) size standard for a small business, except in cases where the reduced definition drops below $1 million average gross receipts (as based on three years of sales) or less than 100 employees. All firms meeting these thresholds will be considered a SBE.

Sole Proprietorship: A legal entity that is 100 percent owned, operated and controlled by one or more minority group members. For MBE purposes, minority group member partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

Source of Revenue: Revenues are classified according to their source or point of origin.

Surplus: A surplus is the amount by which revenues exceed outlays.

Taxes: Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. The term also does not include charges for services rendered only to those paying such charges as sewer service.

Tax Levy: The total amount of funds to be raised by general property taxes for operating and debt service purposes specified in the Annual Tax Ordinance as determined by the Bexar County Appraisal District.

Tax Rate: The amount of tax levied for each $100 of assessed valuation.

Tax Rate Limit: The maximum legal property tax rate at which a municipality may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purpose.

Transfers: 1) Transfers are the authorized exchanges of cash or other resources between funds. 2) The General Funds supports central services for other funds or departments, the reimbursement of these services to the General Fund is an Administrative Transfer.

Trust Funds: Accounting entities used to account for monies held by the City in a trustee capacity for organization, programs, or other funds.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

Unit Cost: The cost required to produce a specific product or unit of service (i.e., the cost to purify one thousand gallons of water).

User Charges (also known as User Fees or User Based Fees): The payment of a fee for direct receipt of a public service by the party benefiting from the service.

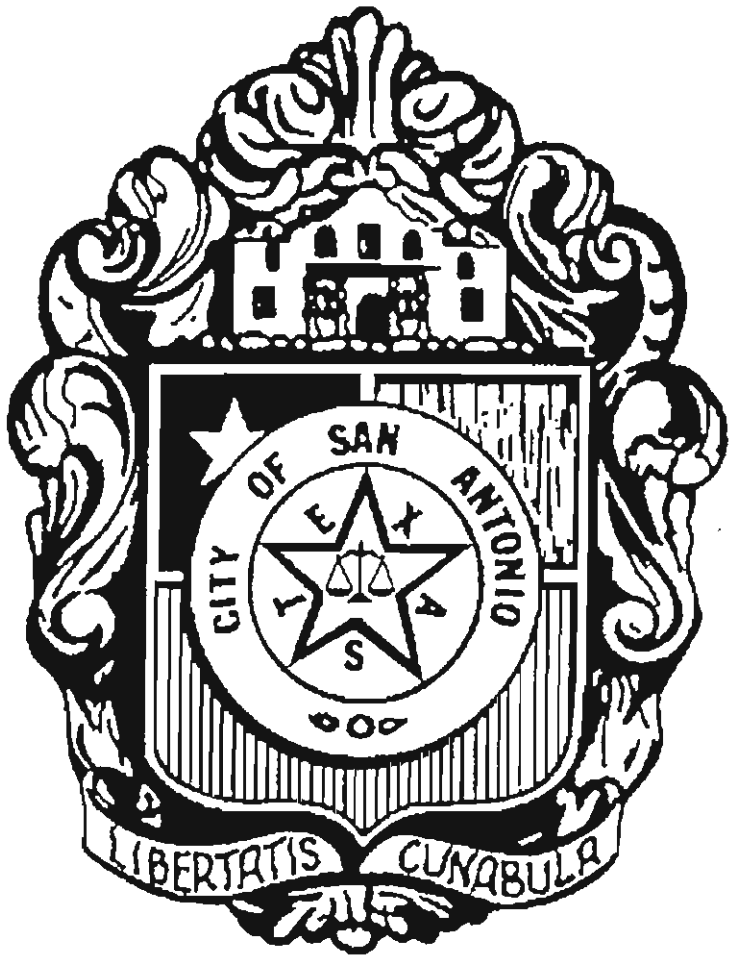
Utility Funds: The funds used to account for operations of the City's electric, water, sanitary sewer, and solid waste disposal activities.

Undesignated Fund Balance: That portion of fund balance that is unencumbered from any obligation of the City.

Voucher: A document indicating that a transaction has occurred. It usually contains the accounts related to the transaction.

Women Business Enterprise (WBE): A sole proprietorship, partnership, or corporation, owned, operated, and controlled by women who have 51% ownership. The women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of women ownership. To qualify as a women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the women business enterprise's category of contracting for at least one year.

Yield: The rate earned on a monetary investment.


CITY OF SAN ANTONIO
TEXAS
LIBERTATIS CUNABULA

Performance Measure Definitions

DEPARTMENTAL PERFORMANCE MEASURE DEFINITIONS

This list of definitions reflects selected key performance measures for each department. It is not a complete list of all measures covered in the Departmental Appropriations Section of this document.

ALAMODOME

Average operating revenue per attendee: calculated by dividing the total attendance by the revenues collected for the Alamodome.

Average operating cost per attendee: calculated by dividing the total attendance by the operating budget for the Alamodome.

Average per event type: calculated by dividing the operating revenue per event type by the number of event days per type.

Average operating cost per event: calculated by dividing the total operating cost by the number of event days per type.

% Revenue generated from events: calculated by dividing the gross event revenue by the total operating revenue.

% Cost recovered: calculated by dividing the total operating revenues by total operating cost.

ASSET MANAGEMENT

Average number of License Agreements/Property Disposition projects processed per staff: the total number of License Agreements/Property Disposition projects processed in a year divided by the number of staff assigned to them.

Avg. Revenue collected per staff assigned to License Agreements/Property Disposition: Revenue collected from License Agreements/Property Dispositions divided by the number of staff assigned to manage them.

AVIATION

Operation Income/Net Fixed Assets: determined by dividing the annual airport revenue by the airports net fixed assets minus depreciation

% of increase/Decrease Enplaned Passengers Per Employee: Enplaned Passenger Per Employee is determined by the number of enplaned passengers divided by the number of full time employees in the aviation department minus those in Parking, Police and Fire. The percent increase/decrease is determined by taking the current year's passenger per employee and subtracting it by last years passenger per employee and then dividing it by the last years enplaned passenger per employee yields percent increase/decrease.

No. of Cargo Tons: all freight and mail on a tonnage basis.

Non-Airline Revenue Per Passenger: all revenues other than those received by airline divided by enplaned passengers.

BUDGET & EMPLOYEE SERVICES

Cost per Review/Follow-Up/Implementation: Cost per Review is calculated based upon hourly salaries of employees conducting review.

Avg. turnaround time for evaluation of in-lieu-of/reclassification request: includes only the period of time spent from start of job study to final approval by City Manager and implementation. Consensus by Budget & Employee Services Director does not include time necessary for review and action through other management processes.

Avg. Training Performance Improvement Rating: indicates the level of change in employee's performance as a result of training. Ratings are based on surveys of employees and supervisors utilizing a 5 point rating scale with 5 being the most significant increase in work performance.

Avg. turnaround time for completion of new hire processing: new hire processing begins when a prospective employee arrives to complete necessary forms, initiates an arrest and traffic record verification and submits to a pre-employment drug test and/or physical; it concludes when all results are received by the Budget & Employee Services Department.

BUILDING INSPECTIONS

Average Number of Days for Initial Plan Review: average time it takes for a plan (residential or commercial) to be initially passed for review by only the Building Inspections Department.

Percentage of Plans Completing the Plan Review Process within 45 Days or less: percentage of all plans that complete the process in which a plan is passed for review by several City departments and agencies in 45 days or less. The departments/entities involved in the Plan Review Process include the Health Department, Planning Department, San Antonio Water System, Public Works Department, Building Inspections Department, and the Fire Department.

CITY ATTORNEY

Percent of informal verbal opinions issued within 3 days: number of verbal responses to legal opinion requests within 3 days taken as a percentage of the total.

Percent of favorable disposition: percent of favorable rulings to City administered in court. Include instances also where the City filed appropriate motions and cases were dismissed or a case was settled favorably.

Administrative Hearings - Civilian: appeals heard before the Municipal Civil Service Commission regarding suspension, demotion, and termination of civilian employees.

Administrative Hearings/Contract Grievances - Police/Fire: appeals of disciplinary actions taken by the Fire and Police Chiefs against sworn members of their respective departments as well as hearings before an arbitrator regarding alleged violations of the Police and Fire contracts.

Cost of Risk: includes administrative costs, retained losses, uninsured losses, and excess insurance premiums.

OFFICE OF THE CITY CLERK

Number of walk-in customers service contacts assisted per employee-daily: average number of customers visiting the City Clerk's Office per day divided by the number of employees serving them.

Number of Ceremonial items processed per employee-monthly: the number of ceremonial items processed during the year divided by the number of employees processing them, divided by the number of months in a year.

CODE COMPLIANCE

Average Response Time in Days: average number of days it takes for a complaint to be received and entered into the computer system by a Complaint Intake Officer until a Code Compliance Investigator arrives to conduct the first inspection.

Total Inspections (All Categories): number of inspections conducted to include, vacant lots, dangerous premises, minimum housing (unsanitary premises) and alleys and right of ways.

Voluntary Compliance Rate: percentage of city code violations brought into compliance as a result of a city notice being issued but without the need of City prosecution or abatement action.

COMMUNITY INITIATIVES

Contracts Managed: These figures represent delegate agency contracts for general fund, Community Block Grants, and Housing and Urban Development Funds.

Youth Served: These figures represent youth served through the Diversion, Restitution, and Urban smARTs programs.

Elderly Served through Nutrition Program: These figures represent the number of elderly, ages 60 and over and their spouses, who were served through a congregate setting or a homebound meal.

Number of Family Members Served at Dwyer: These figures represent the number of family members served through the Transitional Housing Program at the Dwyer.

Education Partnership Senior Students Served: These figures represent the number of senior students served through the program who have maintained an overall 80 grade point average and 90% attendance rate. These students attend designated Education Partnership schools.

Meals Served to Seniors through Nutrition Program: These figures represent the annual number of meals served at 40 sites, in a congregate setting to homebound participants, and homeless elderly participants.

Number of Bed Nights Provided to Dwyer Center Family Members: These figures represent the total number of bed nights provided to families, annually.

One-Way Transportation Trips: These figures represent the total annual number of one way trips provided to elderly clients to go to doctor's appointments. Transportation is also provided to individuals referred by Texas Department of Health who need kidney dialysis treatment.

Attendant Care Service Hours: These figures represent the total annual number hours of care provided to clients by Care attendants in their homes through three attendant care programs.

CCMS Child Care Placements: These figures represent the total annual placement of children in child care for families that meet eligibility requirements according to the funding source standards.

Emergency Services Provided: These figures represent the total annual number of financial emergency services provided to families and individuals who have encountered a crisis for which short-term assistance is needed.

Education Partnership Students Who Graduated from High School: These figures represent the total annual number of students who are enrolled in the Education Partnership program with whom staff work to encourage to continue high grades and attendance at school.

Grant Funds Received/$ City Match: Based on General Fund-Transfer dollars divided into grant funds that the General Fund dollars support.

Average Monthly Cases per Youth Worker: These figures represent the total number of cases divided by the number of caseworkers per month.

Average Cost per senior meal: Total program expenditures divided by actual meals served for the year.

Average cost per eligible Education Partnership student: These figures represent the total General Fund cost divided by the total number of students served per year.

Percent Recidivism Rate for Youth Served: These figures represent the number of youth who completed the program and are re-referred by the police or county, divided by number of clients served per month.

% Students that Received their GED: These figures represent the total number of students that receive their GED per month, divided by the total number of students enrolled in GED classes per month.

% Elderly Satisfied With DCI Elderly Programs:: These figures represent the result of annual survey sent to each nutrition center and the results are tabulated for the participants who responded that the program improved their quality of life.

% CCMS parents who Attained or Maintained Employment: This figure is determined by tracking the number of parents employed at the beginning of the month and adding parents newly employed for a total of parents employed for the month. Parents who left employment are then deleted form the total amount. The percentage is determined by dividing those who continued to be employed by total employed at some period during the month.

% Dwyer Center Families who move to self-sufficiency: This figure is an annual figure determined by total number of clients moved to permanent housing divided by total provided services under the transitional housing program.

Case Management Services: These figures include child care, counseling, employment assistance, education assistance, housing services, health related services, and other self-sufficiency projects.

COMMUNITY RELATIONS

Number of Departments Mystery Shopped (Annual): the total number of departments that were mystery shopped.

Average number of articles per Public Information Officer: the total number of articles written in a year divided by the number of Public Information Officers.

CONVENTION CENTER EXPANSION

Contingency Management Cost: the dollar amount of estimated field alterations during the fiscal year.

Construction dollars awarded: reflects the dollar amount of construction dollars paid out in each specific year.

CONVENTION FACILITIES

Operating cost per attendee: calculated by dividing the operating cost of the Convention Center or Municipal Auditorium by number of attendees.

Revenue per square foot: calculated by dividing the revenue of the Convention Center by its square footage of 424,700 or of the Municipal Auditorium by its square footage of 126,234.

CONVENTION & VISITORS BUREAU

Number of Articles Measured for Media Value: Public Relations Division only counts those articles in San Antonio and San Antonio attractions, hotels, that can be directly attributed to the efforts of our staff.

Number of Bureau Initiated Room Nights for Future: number of hotel room nights confirmed by Bureau sales staff for anytime in the future.

Number of Convention Room Nights Hosted: number of hotel nights occupied by convention delegates meeting in San Antonio during specific month and year.

Direct Film Expenditures: actual amount of film dollars spent in the city.

Monetary Value of Articles Published: public relations articles are printed free of charge to be used for their media value. A cost estimate is made as to what the articles would have cost if the advertisement ads where charged at the same level they where printed this becomes the monetary value.

Number of Delegates Convention Hosted: this number indicates total attendance at conventions held in San Antonio during the specified time period.

Number of Room Nights: number of hotel rooms consumed for one night.

Number of Site Inspections: number of inspections in San Antonio by meeting planners reviewing meeting facilities, hotels, and potential venues being held tentatively for future meetings.

CULTURAL AFFAIRS

Average attendance at funded events: attendance is based on all events funded by the Arts & Cultural Affairs Department as well as outside agencies funded by the Hotel Motel Fund.

Non-City Dollars Leveraged: Total private, state and federal dollars raised to support the total production costs of City-funded arts and cultural events. These leveraged funds satisfy the City's matching requirements.

Cultural Tourism: participation in arts, cultural, and historical activities through travel. Examples of program initiatives include: Internet Homepage, Telephone Hotline, National Tourism Week, promotional brochures and travel promotions.

Ratio of City dollars to non-City dollars spent: calculated by dividing the amount of non-city dollars by the amount of city dollars for any given project.

ECONOMIC DEVELOPMENT

Number of new jobs announced by Prospects: prospects are companies which are moving to San Antonio or are expanding and anticipate to create a specific number of jobs.

Cost per Job Created/Retained: this measure divides the department's general fund budget by the number of jobs created/retained.

Cost per Job Businesses/Clients Served: this measure divides the department's general fund budget by the number of clients/businesses served.

Small Business Enterprise Percentage of Goal: this measure is a combination of the Small Business Enterprise, Minority Business Enterprise, Women Business Enterprise and the African American Business Enterprise goals. (See Glossary for detailed definitions.)

FIRE-EMERGENCY MEDICAL SERVICES

Avg. Time from Receipt of the Request to Hospital Arrival Code II (non-life-threatening): The average time from receipt of a request for service to hospital arrival for a Code II transport patient. A Code II patient is in stable condition and not expected to deteriorate. The patient may be transported to the hospital of their choice. No lights or sirens are used to transport the patient.

Avg. Time from Receipt of the Request to Hospital Arrival Code III (life-threatening): The average time from receipt of a request for service to hospital arrival for a Code III transport patient. A Code III patient is in a life-threatening situation. The patient's condition is deteriorating or expected to deteriorate. The patient is taken to the closest appropriate hospital. Lights and sirens are used to transport the patient.

Avg. minutes Travel Time: fire company leaves station and arrives on scene.

Number of Fire Responses: number of calls where any fire is reported.

Number of Structure Fires: Number of calls where commercial or residential structures are on fire. These fires may be accidental or intentionally set.

Number of Other Fire Responses: All types of fires other than structures fires. These fires include grass, brush, trash and vehicle fires. These incidents may be accidental or intentionally set. Does not include false alarms.

Number of Assist EMS Responses: Incidents where the Fire Division assisted EMS either as a first responder to an EMS incident or with manpower

Number of Other Incidents: All types of incidents other than Fire and assist EMS responses. These incidents include assists for the Police Department, assist the public, rescue calls, smoke scares, vicinity alarms, and hazardous spills.

No. of False Alarms: Responses of all dispatch types that were found to be false

Response Time: a combination of: 1.) elapsed time from dispatch to response, and 2.) elapsed time from response to arrival (travel time)

No. of Units Dispatched: actual number of ambulances dispatched on Emergency Calls.

FINANCE

Investment Portfolio Value - at cost (millions): value of the City's investment portfolio based on the cost of the securities acquired, as of fiscal year end.

Principal amount of General Bonded indebtedness (millions): principal amount of outstanding general obligation bonds and certificates of obligation secured by ad valorem taxes, as of fiscal year end.

No. of Fund Types/Funds Accounted for: funds administered are governmental, proprietary, and fiduciary types and vary in purpose, reporting and presentation requirements.

Amount of Current Property Tax Revenue Deposits (millions): amount of current property tax collections.

Amount of Tax Office Non-Property Tax Revenue Deposits (millions): amount hotel/motel occupancy tax, alcoholic and occupational licenses, revenue contracts, building permits, revenues collected by the tax office, etc.

Turnaround time on month-end closing (working days): number of working days required to record financial transactions in order to close the most recent month ended.

Turnaround time for the comprehensive annual financial report (days): number of days required to prepare the comprehensive annual financial report for the most recent fiscal year ended.

HEALTH DEPARTMENT

No. of Prenatal Visits: The total number of visits during first, second and third trimester of pregnant women attending 13 clinic sites.

Routine Food Establishment Inspections: A licensed permanent Food Establishment is a business that has a valid certificate of occupancy and food license after having been inspected for and approved by all the required city departments . The permanent food establishment must

be housed in a structure and is not a temporary food establishment or a mobile vending unit or any other type of vending operation.

Average Exams Per Physician: The total exams provided at the Occupational Clinic per year divided by the number of physicians to include physicals, return to work, new hires, seasonal examinations.

HOUSING AND COMMUNITY DEVELOPMENT

Indirect Funds: Includes both direct and indirect administration costs, as well as general project expenses not allocated to a specific property/client.

Replacement: Includes those substantial rehabilitation cases where demolition and temporary relocation is required, as well as those activities requiring acquisition, relocation, demolition and disposition of property.

Total Housing Expenditures: Includes both program and indirect costs.

Total Capital Expenditures: Includes costs associated with all Public Works construction projects, as well as housing rehabilitation program costs, and other construction projects costs incurred by other City Departments [Parks & Recreation; Library], and sub-grantees [neighborhood facility renovations].

% Timeliness Expenditures: Reflects the total unexpended balance of CDBG funds as of July 30th, compared to the current annual CDBG Entitlement grant allocation.

INFORMATION SERVICES

Average number of citizen requests processed per employee per year (207-CITY): This is the average number of calls received and processed through the Citizen Information Line per employee per year. Citizens looking for answers to questions about city government.

Average number of terminal transactions/day (thousands): The average daily number of requests for information on any terminal accessing the host computer (mainframe). This includes Mobile Data Terminals used by City and County policing authorities, Emergency 911 dispatchers, general government, and outside agencies.

INTERGOVERNMENTAL RELATIONS

Interlocal agreements administered/managed: agreements with outside agencies to receive and/or provide services.

Municipally related State Legislation monitored: State Legislation filed during the session which may have some impact on the City, either positively or negatively, that is being monitored.

State program initiatives enacted: initiatives adopted by the City Council which were passed and signed into law by the Governor.

Avg. monthly revenue received from interlocal agreements: average monthly revenue for all interlocal contracts with the city.

Avg. cost per municipally related legislation monitored: the average monthly fees paid by contract to representative of City interests lobbying and monitoring the State Legislature for legislation which may have some impact on the City, either positively or negatively.

INTERNAL REVIEW

Percent of delinquent Hotel/Motel tax fund revenue collected within 90 days: the total amount of delinquent Hotel/Motel tax fund revenue divided by the total amount of delinquent Hotel/Motel tax fund revenues collected within a 90 day period

Estimated savings of external audit costs: the number of staff hours provided to external auditors (input) multiplied times the hourly savings rate of external auditors (output).

INTERNATIONAL AFFAIRS

Dollar value of business generated by CASA program: based on yearly survey of CASA clients. This dollar value is the total value of verifiable bilateral trade.

Rate of return per $1 invested in CASAs program: calculated by dividing the dollar value of business generated by CASA program by the CASA program's total budget.

Rate of return per $1 invested in CASAs program: rate of return from each dollar invested by the City in the CASA San Antonio program.

Direct expenditures by official guests to San Antonio: direct expenditures are based on a per delegate expenditure of $818.82 as reflected by a 1993 Deloitte and Touche study, International Association of Convention and Visitors Bureaus.

LIBRARY

Number of registered borrowers: total number of persons to whom a Library Borrower's Card has been issued within the last four years, excluding "expired" cards without delinquencies. This figure is taken from the CARL (computer) patron database.

Number of items borrowed: total number of items "circulated" (i.e. borrowed for use outside the library facilities) to the public during the current fiscal year. This figure is recorded monthly from the CARL Circulation report, and the total year-to-date is cumulated and by Library Administration.

Number of Home Page hits: This number indicates the total number of Library Home page visits.

Materials budget per capita, General Fund only: This number is an indication of the amount of City funds budgeted per person in Bexar County. This calculation is made by dividing the Budget amount for Library Resources by the population of Bexar County.

Percent of eligible residents registered: an indication of the depth of market saturation, this figure is a comparison of the number of registered borrowers to the estimated total number of persons residing in Bexar County. This calculation is made by dividing the number of registered borrowers by the current estimate of the population of Bexar County.

MAYOR & COUNCIL

Average number of phone calls per employee (annual): total number of phone calls received per year divided by the number of support staff who handle constituent calls.

Average wait time for Walk-ins to receive assistance from district office personnel: the number of minutes in which district office personnel will respond to a constituent who has visited City Hall requesting a specific service.

MUNICIPAL COURTS

Number of delinquent/pending cases: total number of open cases at the beginning of the fiscal year.

Total number of cases open: the summation of open cases at the beginning of the year and all new cases filed throughout the year.

Average revenue collected per case paid: total revenue collected divided by the total number of cases paid.

Cost per new case filed: total operating cost of the courts divided by the number of new cases filed.

Percent of cases paid: total number of cases paid for the year divided by the total number of cases at the beginning of the year.

Percent of trials reset: number of trial resets divided by total number of trials set.

Percent of cases closed: the number of delinquent and new cases closed divided by the total number of cases open.

MUNICIPAL ELECTIONS

Number of hours worked by City Clerk election officials: total number of hours worked by election official hired by Office of City Clerk to process and tabulate mailed ballots during the general election and any run-off election.

Turnaround time for release of election results: the total amount of time calculated from the close of the polls until the results of election are released to the media by the Office of the City Clerk.

NEIGHBORHOOD ACTION

Number affordable housing units constructed/recycled: housing units constructed on recycled land in conjunction with the Parade of Homes Program.

Average No. of partnerships per sweep: outside agencies contracted by Neighborhood Action Department to assist in unique projects requested by Neighborhoods.

Average cost per sweep: Number represents cost of service delivery.

Additional property tax valuation from projects: increased taxes provided to the City as a result of approved housing projects.

PARKS AND RECREATION

Number of After School Program Sites: total number of schools which participate in the After School Challenge Program. The After School Challenge Program is a school-based program whereby Parks and Recreation Department staff work in conjunction with school district staff in providing tutoring, homework assistance, recreation activities and a safe place for students to assemble after school Monday through Friday during the school year.

Hours Worked by Restitution and Volunteer Participants: all hours worked for the benefit of the Parks and Recreation Department without cost to the City. The Restitution Program involves individuals who are assigned to work community service hours through the Municipal Courts and County Courts systems. The individuals serve their time by maintaining park property.

PARKS AND RECREATION - GOLF OPERATIONS

Earnings per Round based on Revenues and Operating Expenses: shows the current profit margin for each round. However, from that profit margin indirect costs, loan expenses, and debt service payments must be made.

Rounds Played, 18 Hole Equivalent: total number of rounds played if the rounds were played in full. Two 9 hole rounds are equivalent to one 18 hole round.

PLANNING

Residents included in Neighborhood Plans Completed: The number of residents living in the neighborhoods and/or communities where the Planning Department has completed neighborhood and/or community plans.

Average number of days for Processing a Zoning Case: Average number of days for processing a zoning case from application deadline to City Council action.

Average number of days for Processing a Platting Case: Average number of days for submitting a complete plat from application deadline to Planning Commission action.

Number of Neighborhood & Community Plans Completed: Total number of neighborhood and community plans completed by the Planning Department and approved by City Council.

POLICE

Average Response Time (All Calls): combination of average number of minutes to dispatch and average number of minutes to arrive at scene.

Average Response Time (Emergency Calls): combination of average number of minutes to dispatch and average number of minutes to arrive at scene.

Number of Nuisance Abatement Cases Investigated: number of cases investigated seeking to address and resolve issues of properties or establishments which create a "nuisance" through Civil, Criminal, and Health and Safety regulations.

Patrol Availability Factor: measures the actual time a patrol officer is available to patrol. This does not include the time needed to respond to calls for service or administrative duties.

Percentage of Violent Crimes Cleared and Property Crimes Cleared: overall percentage of violent crimes and property crimes cleared for Uniformed Crime Rate (UCR) purposes. These clearances exist where law enforcement agencies clear or solve an offense when at least one person is arrested, charged with the commission of the offenses, and turned over to the court for prosecution.

PUBLIC WORKS-GENERAL FUND

Traffic Studies Conducted: number of studies performed on City streets to determine the level of usage. Traffic studies are conducted in an attempt to improve traffic flow and safety.

Capital Improvement Projects (CIP) Under Construction: total number of City projects planned to be designed and constructed to improve the value of governmental assets.

PUBLIC WORKS - PARKING

Parking Garage & Lot Revenue per Space: total of all revenues collected for garages and surface lots divided by the total number of parking garage & surface lot spaces maintained by the Parking Facilities Division.

Parking Meter Revenue per Space: total of all revenues collected for parking meters divided by the total number of parking meters maintained by the Parking Facilities Division.

Spaces in Parking Garages: total number of parking spaces maintained in parking garages by the Parking Facilities Division. It should be noted that this calculation includes the partial demolition of spaces at the HemisFair Parking Garage.

Spaces at Surface Lots: total number of parking spaces maintained at surface lots by the Parking Facilities Division.

PUBLIC WORKS - SOLID WASTE

Waste Tonnage Collected per Crew per Week: average waste tonnage collected by City crews on a regular work week.

Total Waste Landfilled & Recycled: waste collected by City crews and Contractors per year. Waste collected is broken down to waste which is recycled and waste which is landfilled.

PUBLIC WORKS - STREET MAINTENANCE

Potholes Repaired Within 48 Hours: percentage of all requests placed to Public Works regarding pothole repair which are resolved within 48 hours of the request. Resolution includes survey of the site and action to conclude the situation.

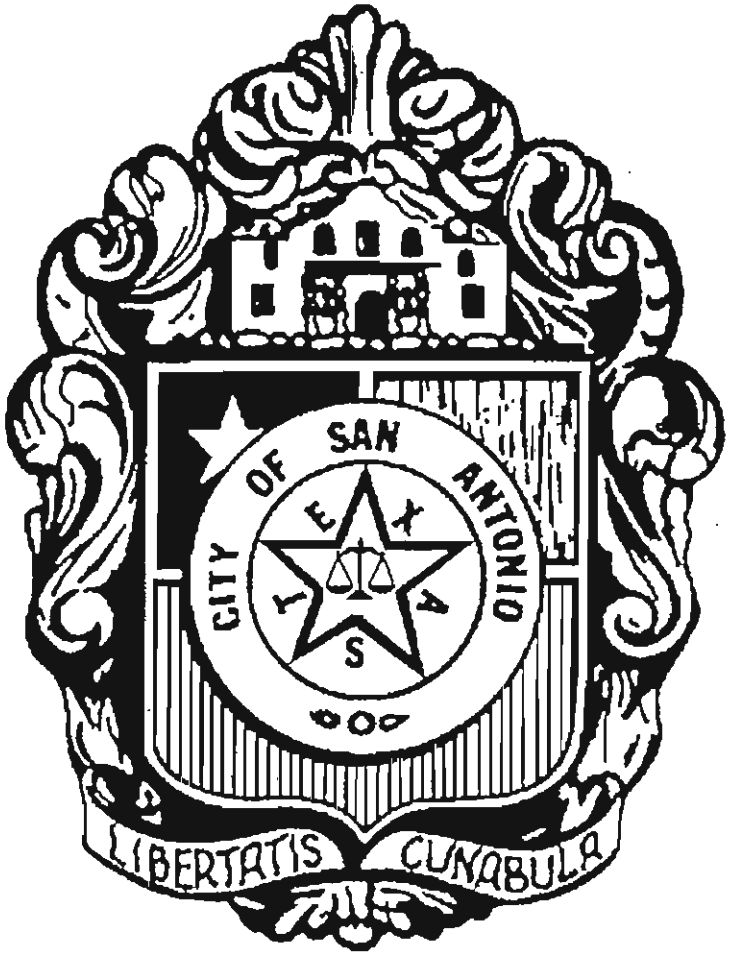
Total City Force Street Resurfacing & Rehabilitation: center line miles of street which are resurfaced or rehabilitated through various methods within the City limits each year by City Crews.

PURCHASING & GENERAL SERVICES

Percentage of eligible fleet converted to alternative fuels: percentage of light duty operating or programmed to be converted to operate on liquid propane.

Percentage of formal dollars awarded to WBE's, MBE's and AABE's: reflects the relationship between the total overall contract dollars awarded and the total dollars awarded to Women-Owned Business Enterprises (WBE's), Minority-Owned Business Enterprises (MBE's) and African-American Owned Business Enterprises (AABE's).

Avg. cost of car, light truck oil change: is the measure of the average cost to City departments for automobile and light duty truck oil changes. The Police Departments Crown Victoria is the most common vehicle in use by the City and is used in the cost calculation for automobiles. The Ford ½ ton pickup truck is used for the calculation of the cost for light duty trucks.


CITY OF SAN ANTONIO
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Index

Index

A

Airport Confiscated Property Fund 84
Airport Improvement & Contingency Fund 85
Airport Operating & Maintenance Fund 83
Airport System Revenue Bond Series 124
Airway & Airport Improvement Program – Grant 158
Alamodome 133
Alamodome Operation & Maintenance Fund 63
All Funds Budget Summary S60, 48
Appropriations of Policy Issues S58
Arson Training – Grant 339
Asset Management 139
Aviation 149

B

Bexar County Rabies Control Fund 93
Bexar Metro 911 – Grant 495
Breast & Cervical Cancer Control Project – Grant 370
Budget & Employee Services 159
Budget Message S3
Budget Process xii
Budget Schedule xi
Building Inspections 177

C

Capital Budget 627
Capital Improvements Reserve Fund 64
Carver Cultural Center – Grant 254
Casa San Antonio Program Fund 94
Categorical Grants Summary 113
CDBG Entitlement Grant Program 387
Charts of Accounts x
Child Care Management Services – Grant 227
Childhood/Adolescence/Adult Immunization Project – Grant 356
CHIP Outreach Program – Grant 374
City Attorney 187
City Clerk 203
City Manager's Office 209
City Organizational Chart S5
Client Managed Program – Grant 239
Code Compliance 211
Combined Budget Schedule of all Fund Types 50
Community Initiatives 219
Community Program Support – Grant 306
Community Relations 271
Community Services Block Grant 235
Comprehensive Nutrition Program – Grant 231
Confiscated Property Fund 65
Contribution to Other Agencies 615
Convention & Visitors Bureau 289
Convention & Visitors Facilities Fund 66

C

Convention Center Expansion Project Fund 68
Convention Center Expansion Revenue Bond Series 125
Convention Center Expansion 277
Convention Facilities 283
Cops More – Grant 494
Cops Universal Hiring – Grant 490
Council Priorities S9
Crisis Assistance Team Administration – Grant 496
Cultural Affairs 297
Current Property Tax Revenue 59

D

Debt Management Summary 115
Debt Service Flow of Funds viii
Debt Service Fund Schedule 123
Decentralization - Texas Commission on the Arts Grant 305
Defense Conversion Program 1996 – Grant 315
Defense Economic Adjustment Assistance Program 1998 – Grant 316
Delegate Agencies 549
Delinquent Property Tax Revenue 60
Departmental Appropriations Overview 131

E

Early Intervention for Women Living in Domestic Violence 200
Economic Development 307
Emergency Food & Shelter – Grant 265
Emergency Medical Services 332
Emergency Medical Services Fund 69
Emergency Shelter Grant 1996 – Grant 237
Equipment Renewal & Replacement 103
Executive Summary S15

F

Fair Housing Administration - Grant 256
Family Planning Services - Grant 362
FEMA - Grant 340
Finance 317
Fire 323

G

Gang Rehabilitative, Assessment and Svcs Prog (GRAASP) - Grant 492
General Fund - Appropriations 58
General Fund - Available Funds 57
Glossary 775
Golf Course Certificates of Obligation 126
Golf Course Revenue Operating & Maintenance Fund 86

H

Head Start Early Childcare – Grant 227
Health 343
Health Education Project – Grant 363
Healthy Steps Project – Grant 373
High Intensity Drug Trafficking Area - HIDTA-SA Multi-Partnership – Grant 489
High Intensity Drug Trafficking Area - Intelligence Center – Grant 493
HIV Medical Education – Grant 377
HIV Prevention – Grant 365
HIV Prevention Project Save – Grant 376
HIV Surveillance & ASD Project – Grant 371
Holiday Schedule 43
Home Entitlement Program – Grant 388
Hotel Motel 2% Tax Collection Fund 72
Hotel Motel Tax Fund 70
Hotel/Motel Non Departmental 625
Housing & Community Development 379
Housing Counseling Program – Grant 263
Housing Opportunity for Persons w/AIDS (Community Initiatives) – Grant 245
Housing Opportunity for Persons w/AIDS (Health) – Grant 245
How to Use the Budget Document iii
Human Development Fund 73

I

Improvements 11
Index 806
Information Services 389
Information Services Fund 101
Inner City Revitalization Fund 74
Intergovernmental Relations 397
Interlibrary Loan Services - Grant 422
Internal Review 403
International Affairs 409
International Center Fund 75
ISTIA – Grant 475

J

Juvenile Accountability Incentive Block – Grant 258

L

Library 415
Library System Services – State Grant 423
Literacy Instructional Support Program – Grant 247
Local Law Enforcement Block Grant 491

M

Mandates 33
Maternal Residential Treatment Project – Grant 361
Mayor & Council 425
Milk Lap Sample Test – Grant 375

M

Municipal Courts 431
Municipal Elections 439

N

Neighborhood Action 443
Nelson Wolff Stadium Fund 76
Non-Departmental/Non-Operating Schedule 541

O

Operating Flow of Funds vi

P

Parent/Child Inc. Health Services – Grant 369
Parking Facilities 516
Parking Revenue Improvement & Contingency Fund 88
Parking Revenue Operating & Maintenance Fund 87
Parking Revenue Refunding Bond 127
Parks & Recreation 449
Performance Measure Definitions 791
Personal Attendant Services - Grant 248
Personnel Compensation Policy Issues 41
Personnel Schedule 52
Planning 467
Police 477
Procurement Technical Assistance Program – Grant 314
Public Health Disaster Program – Grant 367
Public Health Support 74
Public Works 497
Purchasing & General Services 529

R

Regional Auto Crimes Team (ReACT) – Grant 488
Revenues 3
Runaway Youth Program – Grant 268
Ryan White Title I Dental Clinic – Grant 372
Ryan White Title II – Grant 359

S

SA Local Development Corporation 95
San Antonio Education Partnership – Grant 260
San Jose Burial Fund 96
Self Insurance Fund Employee Benefits Insurance 105
Self Insurance Fund Employee Occupational Health 108
Self Insurance Fund Extended Sick Leave Program 106
Self Insurance Fund Liability Insurance 107
Self Insurance Fund Unemployment Compensation 109
Self Insurance Fund Workers' Compensation 110
Solid Waste Certificate of Obligation 128

S

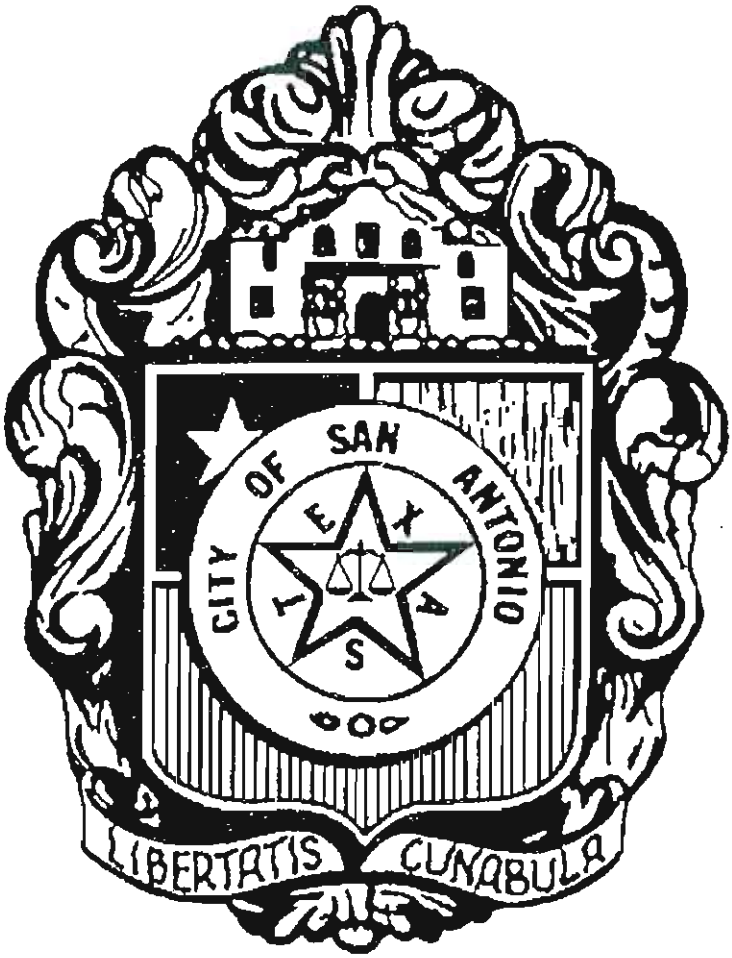
Solid Waste Revenue Improvement & Contingency Fund 90
Solid Waste Revenue Operating & Maintenance Fund 89
Solid Waste System 521
Special Projects Highlights 467
Special Projects Office 537
Statistical Data 769
STD Project – Grant 368
Stormwater 78
Street Maintenance 79
Streets & Drainage 506
Summary of Policy Issues S57
Summer Food Svc Prg for Children – Grant 466
Supportive Housing Opportunities (SHOP) – Grant 266
Supportive Housing Program 1995 – Grant 224
Supportive Housing Program 1996 – Grant 233
Supportive Housing Program 1997 – Grant 241
Supportive Housing Program 1998 – Grant 243
Supportive Housing Program 1998 Dwyer – Grant 252
Supportive Transportation for the Elderly Grant 250

T

TB Control Project – Grant 360
Title V Maternal & Child Health Services - Grant 357
Transfers 546
Transmittal Letter S3

W

Weapons – Grant 341
Women, Infants, and Children Nutrition (WIC) Program – Grant 355
Worksite Wellness – Grant 378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