

# Adopted Annual Operating and Capital Budget



City of San Antonio, Texas ~ Fiscal Year 2007-2008



# **CITY OF SAN ANTONIO ADOPTED ANNUAL OPERATING AND CAPITAL BUDGET**

**FISCAL YEAR 2007 - 2008**



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SHERYL SCULLEY**

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# City of San Antonio

## Mayor and City Council

Phil Hardberger  
Mayor

Mary Alice P. Cisneros  
District 1

Sheila D. McNeil  
District 2

Roland Gutierrez  
District 3

Philip A. Cortez  
District 4

Lourdes Galvan  
District 5

Delicia Herrera  
District 6

Justin Rodriguez  
District 7

Diane G. Cibrian  
District 8

Kevin A. Wolff  
District 9

John G. Clamp  
District 10

## City Manager's Office

Sheryl L. Sculley  
City Manager

Jelynn L. Burley  
Deputy City Manager

Pat DiGiovanni  
Deputy City Manager

T.C. Broadnax  
Assistant City Manager

Frances Gonzalez  
Assistant City Manager

Penny Postoak Ferguson  
Assistant City Manager

Erik J. Walsh  
Assistant City Manager

Sharon De La Garza  
Assistant to the City Manager

Richard Varn  
Interim Chief Information Officer

Edward Benavides  
Executive Assistant to the City  
Manager

## Department

Jeffrey L. Hale  
Animal Care Services

Ronald Smudy  
Asset Management

Mark Webb  
Aviation

Michael D. Bernard  
City Attorney's Office

Pete M. Gonzales, Jr.  
City Auditor

Leticia Vacek  
City Clerk

Diane Galvan  
Communications & Public Affairs

Dennis Campa  
Community Initiatives

Scott White  
Convention and Visitors Bureau

Michael Sawaya  
Convention, Sports &  
Entertainment Facilities

Felix Padron  
Cultural Affairs

Tony Bosmans  
Customer Services/311

Roderick Sanchez  
Development Services

Paula Stallcup  
Downtown Operations

Robert Peche  
Economic Development

Ben Gorzell  
Finance

Charles Hood  
Fire Chief

Florencio Peña  
Fleet Maintenance and  
Operations

Andrew Cameron  
Grants Monitoring &  
Administration

Dr. Fernando Guerra  
Health

David D. Garza  
Housing & Neighborhood  
Services

Edward Belmares  
Human Resources

Hugh Miller  
Chief Technology  
Officer/Director

Andrew Smith  
Intergovernmental Relations

Beth Costello  
International Affairs

Ramiro Salazar  
Library

Peter Zanoni  
Management & Budget

Frederick Garcia, Jr.  
Municipal Courts

Robert Murdock  
Office of Military Affairs

Malcolm Matthews  
Parks & Recreation

Emil Moncivais  
Planning & Community  
Development

William McManus  
Police Chief

Tom Wendorf  
Public Works

Janie Cantu  
Purchasing & Contract Services

David McCary  
Solid Waste Management



# CITY OF SAN ANTONIO

## MISSION STATEMENT

WE DELIVER QUALITY CITY SERVICES AND COMMIT TO ACHIEVE SAN ANTONIO'S VISION OF PROSPERITY FOR OUR DIVERSE, VIBRANT AND HISTORIC COMMUNITY.

## GOALS

- ◆ San Antonio will be a safe and clean community.
- ◆ San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.
- ◆ San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.
- ◆ San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.
- ◆ San Antonio will promote its unique resources to become the premier visitor and convention destination.
- ◆ San Antonio will benefit from a city government, which is innovative and proactive and utilizes best practices in its administrative, financial and information systems.
- ◆ San Antonio will provide the institutional foundation to support government and promote public trust and awareness.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of San Antonio  
Texas**

For the Fiscal Year Beginning

**October 1, 2006**

President

Executive Director



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# **Guide to the Budget Document**



# BUDGET GUIDE

## OVERVIEW

This overview is designed to assist the reader in the use and comprehension of the City of San Antonio's Adopted Budget Document. The Annual Operating Budget serves as a policy document, a financial plan, an operations guide and a communications device for the City. It is the foundation for the City's allocation of resources toward service delivery plans providing quality services, targeted investments, and continued improvements. It also encapsulates incremental changes addressing service requirements and builds upon initiatives funded in prior years while establishing new direction for program. The Budget Document is also used to evaluate the effectiveness of City programs and services while providing extensive information on municipal operations.

## BUDGET SECTIONS

The budget is arranged in eight sections that are separated by the following respective tabs. Below is a brief description of the materials found in each of the sections.

- ◆ Budget Guide
- ◆ Budget Summary
- ◆ Revenue Detail
- ◆ Program Changes
- ◆ Source & Use of Funds Statements
- ◆ City Service Plans
- ◆ Capital Improvement Plan
- ◆ Appendix

**Budget Guide** - This section is intended to provide the reader a summary of what is contained in the budget document. An additional goal of this section is to educate the user on the City of San Antonio's financial and budget policies.

**Budget Summary** - This section contains the City Manager's transmittal letter, executive summary, community profile, and budget summary. The transmittal letter is the City Manager's message to the Mayor and City Council highlighting significant funding changes in the Adopted Budget. The executive summary describes the policies affecting the budget, and presents a summary of the revenues the City will collect, the funds the City will spend, and program changes that have been Adopted for service delivery. The community profile provides an overview of the City's culture and history, local economy, and perspective outlook on the City's future economic growth. Finally, the budget summary provides the reader with a synopsis of the Adopted Budget.

**Revenue Detail** - This section contains a detailed description of the General Fund and Other Funds revenues, specifically the three principal sources; City Sales Tax, CPS Energy payments, and Property Tax. It also details Adopted changes to revenues (New or Enhanced Revenues) for the General Fund and Other Funds.



**Program Changes** - This section includes a discussion about Personnel Compensation policy issues, the City's Adopted Holiday Schedule and staffing levels that detail the changes in City and grant-funded authorized positions. It also includes a listing by fund of program changes sorted by Improvements, Mandates and Redirections /Reductions.

**Source & Use of Funds Statements** - This section is organized by fund and contains a schedule of revenues and appropriations for each City fund. First is the summary overview of all funds. Following these schedules are detailed Fund Schedules arranged by fund type. They are arranged by Tax Supported Funds, Special Revenue Funds, Enterprise Funds, Expendable Trust Funds and Internal Service Funds. Finally, a summary schedule of categorical grants is listed.

**City Service Plans** - This section is organized by Department within a City Service and provides the reader a better understanding of the kind of services provided by each department and the sources of funding that support these services. Individual department summaries contain an explanation of the particular functions of each department, their funding levels, personnel counts, performance measures, and descriptions of program changes. For further explanation on this section, see the City Service Plans Overview found immediately following the City Service Plans tab.

**Capital Improvement Plan** - This section consists of the City's six-year Capital Improvement Plan. The six-year program represents the City's long range physical infrastructure development and improvement plan. This section details the types of debt issued by the City which includes General Obligation Bonds, Certificates of Obligation, and Revenue Bonds.

**Appendix** - This section is designed to assist the user in locating information within the document or in obtaining additional information. It contains Statistical Data, a Glossary, Acronyms, and Performance Measure Definitions.



# **Financial & Budget Policies**



# FINANCIAL AND BUDGET POLICIES

## INTRODUCTION

Each year, the City of San Antonio develops a Balanced Budget with guidance from the Mayor and City Council, City Departments, and its citizens. In accordance with Texas state law, the San Antonio City Charter, and generally accepted accounting standards, the City of San Antonio adopts a balanced budget for each fiscal year<sup>1</sup>. The Adopted Budget is required to cover only those expenditures with revenue for which the City has authority to levy therefore creating a Balanced Budget. The Budget process includes multiples phases, each of which requires a joint effort by government leaders and City staff. This section will explain the City's financial and budget policies, including the budget process, timeline, Budget Document, revenues, and expenditures associated with the budget.

## BUDGET PROCESS & TIMELINE

The City of San Antonio operates in a fiscal year beginning on October 1, and ending on September 30. Each year, the City Manager, following certain required timelines, decides on key dates that will be used for each phase of the budget process. The phases include (1) a Five-Year Financial Forecast, (2) a goal-setting workshop(s) for City Council, (3) a proposed budget for the upcoming fiscal year, (4) public hearings on the proposed budget and tax rate, and (5) a final adopted budget for the next fiscal year.

### *Five-Year Financial Forecast*

Approximately four months before budget adoption, the Five-Year Financial Forecast is presented to the City Council. The forecast is intended to provide the City Council and the community with an early financial outlook for the City of San Antonio and to identify significant issues that need to be addressed in the budget development process. Future revenues and expenditures are taken into account in an effort to determine what type of surplus or deficit the City will face during the next five years. This forecast is crucial for Government leaders when faced with making financial decisions.

### *Goal-Setting Workshop*

Once the City Council understands the financial situation of the City, they are asked to identify goals and priorities that the upcoming budget should address. Goals are based on the types of services offered by the City, then prioritized according to the

Council's requests. After the Council's goals and priorities are identified, City staff can begin the process of formulating a budget that will address the Council's desires.



### *Proposed Budget*

The City Manager presents the proposed budget to City Council, demonstrating how the Council's goals and objectives have been addressed. Correspondingly, the proposed budget, according to the Texas Local Government Code, must be filed with the municipal clerk 30 days before the tax levy is made for the fiscal year<sup>2</sup>.

### *Public Hearings*

After presenting the proposed budget to City Council, at least one public hearing must be held. Public notice of the hearing must be given at least 10 days in advance<sup>3</sup>. The first hearing must be held at least 15 days after the proposed budget was presented, but before the tax levy. Special notice of the public hearing must also be published in at least one county-circulated newspaper. This newspaper notice should be posted within no earlier than 30 days and no later than 10 days before the hearing<sup>4</sup>. The City has traditionally held two or more public hearings concerning the budget process to which all citizens are encouraged to participate. Through these hearings, City Council and City staff are able to better assess the needs and desires of the community.

### *Adopted Budget*

Before adopting a final budget, City Council may choose to change any aspect of the proposed budget, as long as the changes result in a balanced budget. The budget adoption must take place before September 27 of each fiscal year. The adopted budget is then presented and filed with the City Clerk, with sufficient copies provided for City departments, agencies, and civic organizations<sup>5</sup>.

## BUDGET AMENDMENTS

At any time during the fiscal year, upon written recommendation of the City Manager, the City Council may transfer any unencumbered appropriation balance or any portion within a department office or agency to another. The

# **FINANCIAL AND BUDGET POLICIES**

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expenditures of the City, by Charter, shall not exceed the total appropriation of the fiscal year.

The City Charter also gives the City Manager the authority to transfer appropriations within funds. The budget may also be amended by submitting an ordinance to the City Council for approval. The ordinance must include substantiated and analyzed reasoning for the amendment.

## **BUDGET BASIS**

The budgets of the General Fund, Special Revenue Funds, Debt Service Funds, and Trust & Agency Funds are prepared and accounted for on the modified accrual basis. Briefly, this means that revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. In contrast, the budget of the Enterprise Funds and Internal Service Funds are prepared and accounted for using the full accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

## **BUDGET CONTROLS**

Budgetary compliance is a significant tool for managing and controlling governmental activities, as well as ensuring conformance with the City's budgetary limits and specifications. The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by City Council. Levels of budgetary controls, that is the level at which expenditures cannot legally exceed appropriated amounts, are established by function and activity within individual funds. The City utilizes an encumbrance system of accounting as one mechanism to accomplish effective budgetary controls. Encumbered amounts lapse at year-end, however, encumbrances generally are appropriated as part of the following year's budget.

## **ACCOUNTING BASIS**

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on a basis of generally accepted accounting principles (AAP). In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis

of accounting. This means that only current assets and current liabilities are generally included on their balance sheets. Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. However, compensated absences, debt service expenditures, claims and judgments and arbitrage are recorded only when the liability is matured.

Proprietary, Pension Trust, Private Purpose Trust, and Retiree Health Care Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses and related liabilities, including claims, judgments, and compensated absences, are recognized when they are incurred. These funds are accounted for on a cost of services or "economic resources" measurement focus. Consequently, all assets and all liabilities (whether current or noncurrent) associated with their activity are included on their balance sheets. The reported Proprietary Fund net assets are segregated into three components: (1) invested in capital assets, net of related debt, (2) restricted net assets, and (3) unrestricted net assets. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net assets.

The accounts of the City are organized by fund. Each fund is considered a separate accounting entity with its own set of self-balancing accounts that comprise of its assets, liabilities, fund equity, revenues and expenditures or expenses. Each fund is included in the CAFR; however, certain funds (Grant Funds, Community Service Funds, and Pension Funds) are excluded from the budget process based on operational needs of the City. These funds either have 1) its own fiscal year different than the City's fiscal year, 2) are held in the capacity as a trustee, or 3) are held in an agency relationship with individuals, private organizations, other governments and/or funds.

## **FUND TYPES**

*General Fund*—The General Fund of the City accounts for all financial resources except those required to be accounted for in another fund.

*Special Revenue Funds*—Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts and

# FINANCIAL AND BUDGET POLICIES

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major capital projects) that are legally restricted to expenditures for specified purposes.

*Enterprise Funds*—Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the cost (expenses, including depreciation) of providing good or services to the general public on a continuing basis should be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

*Expendable Trust Funds*—Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

*Internal Service Funds*—Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. The City's self-insurance programs, data processing programs, and other internal service programs are accounted for in this fund type.

*Debt Service Funds*—Debt Service Funds are used to account for the accumulation of resources and the payments of, general long-term debt principal, interest, and related costs.

## CAPITAL BUDGET

The Adopted FY 2008 through 2013 Capital Budget details the City's physical infrastructure development and improvement plan. Capital projects in the six year program addresses general government, public health and safety, recreation and culture, and transportation functions. The first year of the six year plan is the Adopted FY 2008 Capital Budget.

## DIRECT AND INDIRECT COST

The City of San Antonio incurs both direct and indirect cost in the performance of its responsibilities. Direct costs are costs that can be specifically or readily identified with a specific cost, objective or program. Indirect costs are costs necessary for the effective, efficient, operation of

City programs, which cannot be readily identified to a specific cost objective or program without effort disproportionate to results achieved.

The City incorporates two sets of principles into its policies and procedures related to the recovery of costs from funding sources. Principles related to all funding sources are incorporated within generally accepted accounting principles (GAAP) as recognized by the Government Accounting Standards Board (GASB). In addition, principles and procedures, which have been followed for recovery of costs on Federal awards are presented in U.S. Management and Budget Circular A-87 (OMB A-87), "Cost Principles for State, Local and Indian Tribal Governments".

### *Indirect Cost Identification*

The City recovers indirect costs through the development and application of departmental indirect cost rates. Rates are developed and documented in the City's departmental indirect cost rate proposal. Rates include both City-wide central services costs and departmental administrative and support costs. The identification and allocation of City-wide central service costs is documented in the City's OMB A-87 Central Service Cost Allocation Plan (Plan). The Plan is prepared and documented in accordance with the OMB A-87 policies and procedures. Central Service costs included in FY 2008 rates are documented in the City's Plan based on actual expenditures and data incurred during the fiscal year ended September 30, 2006.

Department administrative and support costs included in the rate are those costs incurred for the benefit of all programs and activities of a department. Costs are recorded in administrative and support unit cost centers. Administrative and support costs are identified and documented in each department's indirect cost rate proposal. Costs included in FY 2008 rates are actual expenditures incurred during the fiscal year ended September 30, 2006. All costs included in the development of departmental rates have been reconciled to the City's Comprehensive Annual Financial Report for the fiscal year ended September 30, 2006.

### *Pensions*

The City of San Antonio participates in two types of contributory retirement plans. These are funded plans covering full-time employees. The first is the Fire and Police Pension Plan, which is a pension fund and is a single-employer defined benefit

# FINANCIAL AND BUDGET POLICIES

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retirement plan established in accordance with the laws of the State of Texas. The City provides retirement benefits for all eligible full-time Fire and Police employees through the Pension Fund. The second is the Texas Municipal Retirement System (TMRS). The TMRS is a statewide agent multiple employer public employee retirement system created by law in 1947 to provide retirement and disability benefits to city employees. The plan provisions and contributions requirements are adopted by the governing body of the City within the options available in the state statutes governing TMRS and within the actuarial constraints in the statutes. The City provides benefits for all eligible employees (excluding firefighters and police officers) through a nontraditional, joint, and contributory, hybrid defined benefits plan in the TMRS.

## *Self Insurance*

The Self Insurance Programs are established to account for Self Insurance Programs including funds for the administration of all tort claims against the City and for the operations of the City's employee benefit programs. Included in the Self Insurance Programs are the Insurance Reserve Program, Employee Benefits Program, Workers Compensation Program, Unemployment Compensation Program, Extended Sick Leave Program, and Employee Wellness Program.

## **PROPERTY TAXES & DEBT LIMIT**

### *Current Tax Rate*

Pursuant to current state Truth-In-Taxation (TNT) guidelines, the effective M&O tax rate is calculated based on generating approximately the same amount of M&O property tax revenue as generated in the prior year on only properties that were on the tax roll in both years (excludes new construction and annexation). Additionally, TNT guidelines allow a taxing unit to add an additional eight percent (8%) to the effective M&O tax rate. The rollback tax rate is calculated by adding the effective M&O tax rate, plus eight percent (8%), plus the debt service tax rate. If a taxing unit adopts a tax rate that exceeds the rollback tax rate, registered voters in the taxing unit can circulate a petition calling for an election to reduce the adopted tax rate back to the rollback tax rate.

Due to strong real estate sales prices, the City of San Antonio's FY 2008 base values increased by 10.68%. As a result of this increase, the calculated

effective M&O tax rate is 33.408 cents. As stated above, the rollback tax rate is calculated by adding the effective M&O tax rate, or 33.408 cents, plus eight percent or 2.672 cents, plus the debt service tax rate of 21.150 cents, for a total rollback tax rate of 57.230 cents. The City Manager's FY 2008 Adopted Budget adopts a total tax rate of 57.230 cents per \$100 taxable valuation. Therefore, with this adopted tax rate, the City will not be subject to a rollback election.

The adopted tax rate of 57.230 cents per average valuation equates to a tax rate reduction of \$0.0624 or 6/10 of a cent with an average savings of \$7.65 per year for an average homestead valued at \$122,630.

With this decrease in the property tax rate, the City of San Antonio will forego \$3.8 million in property M&O property tax revenues. Total property tax revenues generated with the adopted tax in the FY 2008 Adopted Budget equate to \$226 million.

### *Debt Service*

The City issues debt for the purpose of financing long-term infrastructure capital improvements. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds and certificates of obligation. Certificates of obligation are typically secured by a pledge of revenues and ad valorem taxes, do not require voter approval, and are issued for smaller programs that support the City's major infrastructure facilities and certain of its revenue-producing facilities. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds have provided the financing required for improvements to the City's Airport System, the City's Parking System, the City's Municipal Drainage Utility System (Stormwater System), and the Henry B. Gonzalez Convention Center.

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with ad valorem tax-supported bonds or certificates of obligation. These City-wide projects typically involve public

# FINANCIAL AND BUDGET POLICIES

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safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the debt management plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its "AA+", "Aa2", and "AA+" bond rating by Standard & Poor's Ratings Group, a Division of the McGraw-Hill Corporation ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively.

## *Debt Limitations*

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas. The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation. The Constitution of the State of Texas provides that the ad valorem taxes levied by the City for debt service and maintenance and operation purposes shall not exceed \$2.50 for each one hundred dollars of assessed valuation of taxable property. There is no limitation within the \$2.50 rate for interest and sinking fund purposes; however, it is the policy of the Attorney General of the State of Texas to prohibit the issuance of debt by a city if such issuance produces debt service requirements that exceed the amount that can be paid from \$1.50 tax rate calculated at 90% collections.

## *Long-Term Debt Planning*

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth while at the same time measuring and assessing the cost and timing of each debt issuance.

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<sup>1</sup> Texas Local Government Code Chapter 102, Subsection 002 and San Antonio City Charter Article 7, Section 80.

<sup>2</sup> Texas Local Government Code Chapter 102, Subsection 102.005.

<sup>3</sup> San Antonio City Charter Article 7, Section 82.

<sup>4</sup> Texas Local Government Code Chapter 102, Subsection 102.006.

<sup>5</sup> San Antonio City Charter Article 7, Section 82.



# **Accounting Structure**

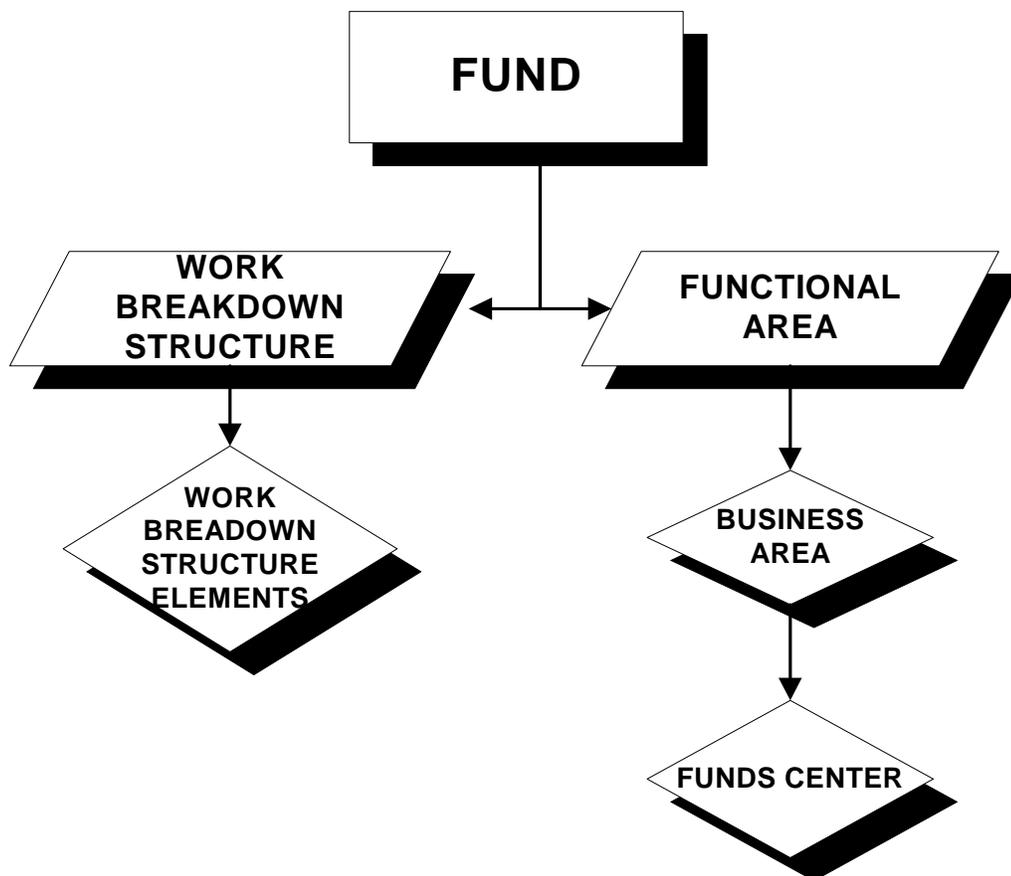


# Chart of Accounts

The purpose of structuring a financial system is to organize and identify the sources and use of funds, revenues and expenditures, activities related to each of these, and to allow for the maintenance, retention, and retrieval of this information.

The first step in accessing financial information is identifying the FUND (e.g., General Fund, Airport Funds) which contains the desired data. The next step is the Functional Area (i.e. Administrative Management) or the Work Breakdown Structure.

After the Functional Area or the Work Breakdown Structure, access is available to either the Work Breakdown Structure (e.g., Park Facilities Roof Repair Project) or Business Area (e.g., Public Works) level. The department level then provides access to the Funds Center.



# Operating Flow of Funds

## Detail

1. Revenues are paid into funds, such as the General Fund and Enterprise Funds as a result of specific activities. For example.

<u>Fund</u>	<u>Revenues</u>
General	Property Tax, Sales Tax, CPS Proceeds, Licenses & Permits
Enterprise	User Rates, User Fees, Leases, Intergovernmental Contracts

2. Expenditures are made from funds, such as the General Fund and Enterprise Funds, to support activities related to each. For example:

### **General Fund**

- ◆ General Fund Departments - Police, Fire, Public Works, Library

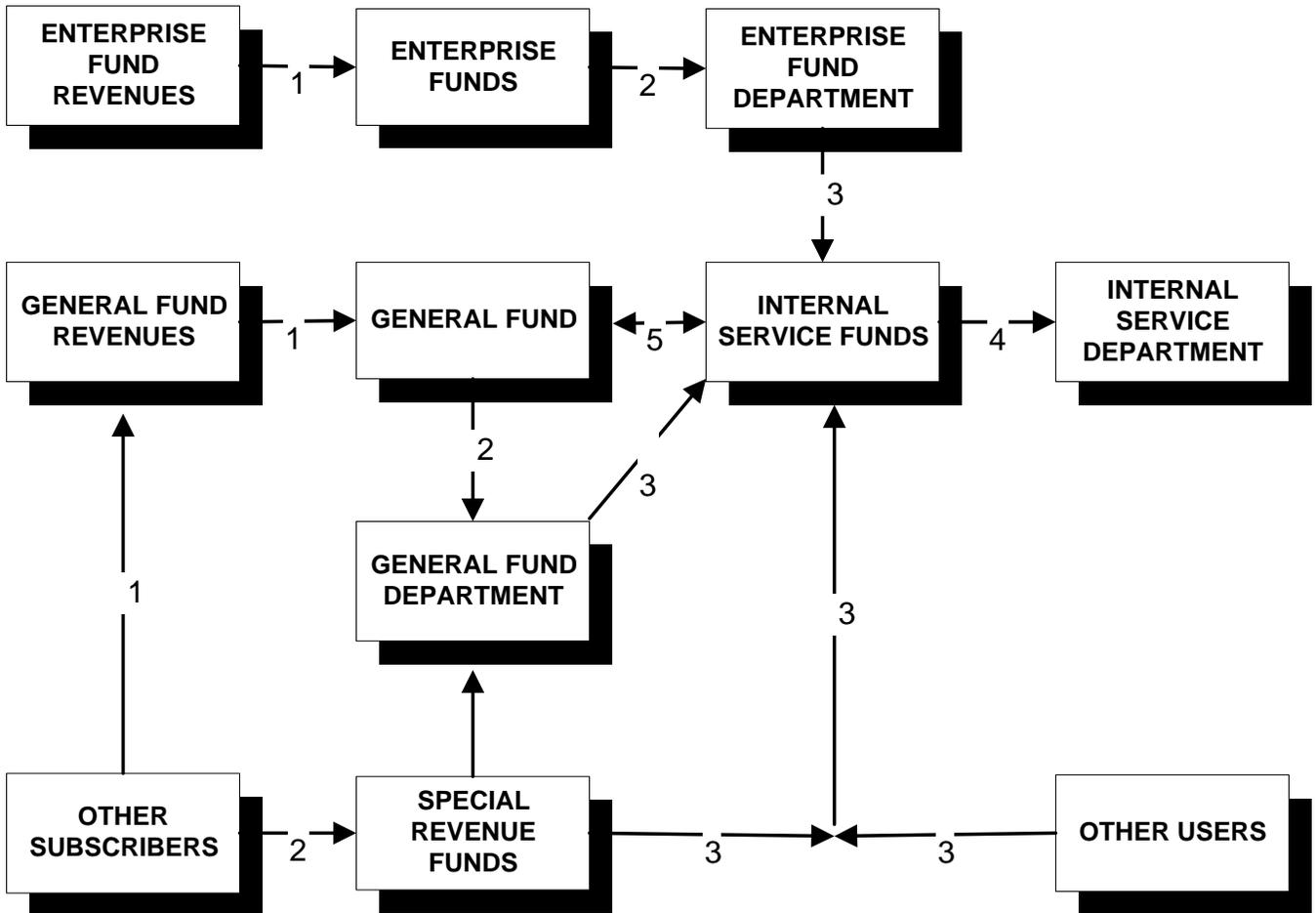
### **Enterprise Funds**

- ◆ Enterprise Fund Departments - Aviation, Environmental Services

3. General Fund, Enterprise Fund, Special Revenue Funds, and other User departments all make payments into Internal Service Funds to support administrative functions which are internal City operations.
4. Internal Service Funds support specific departments. For example; Purchasing and Information Technology Services.
5. Internal Services Funds contribute towards the cost of the General Fund overhead.

# Operating Flow of Funds

## Exhibit



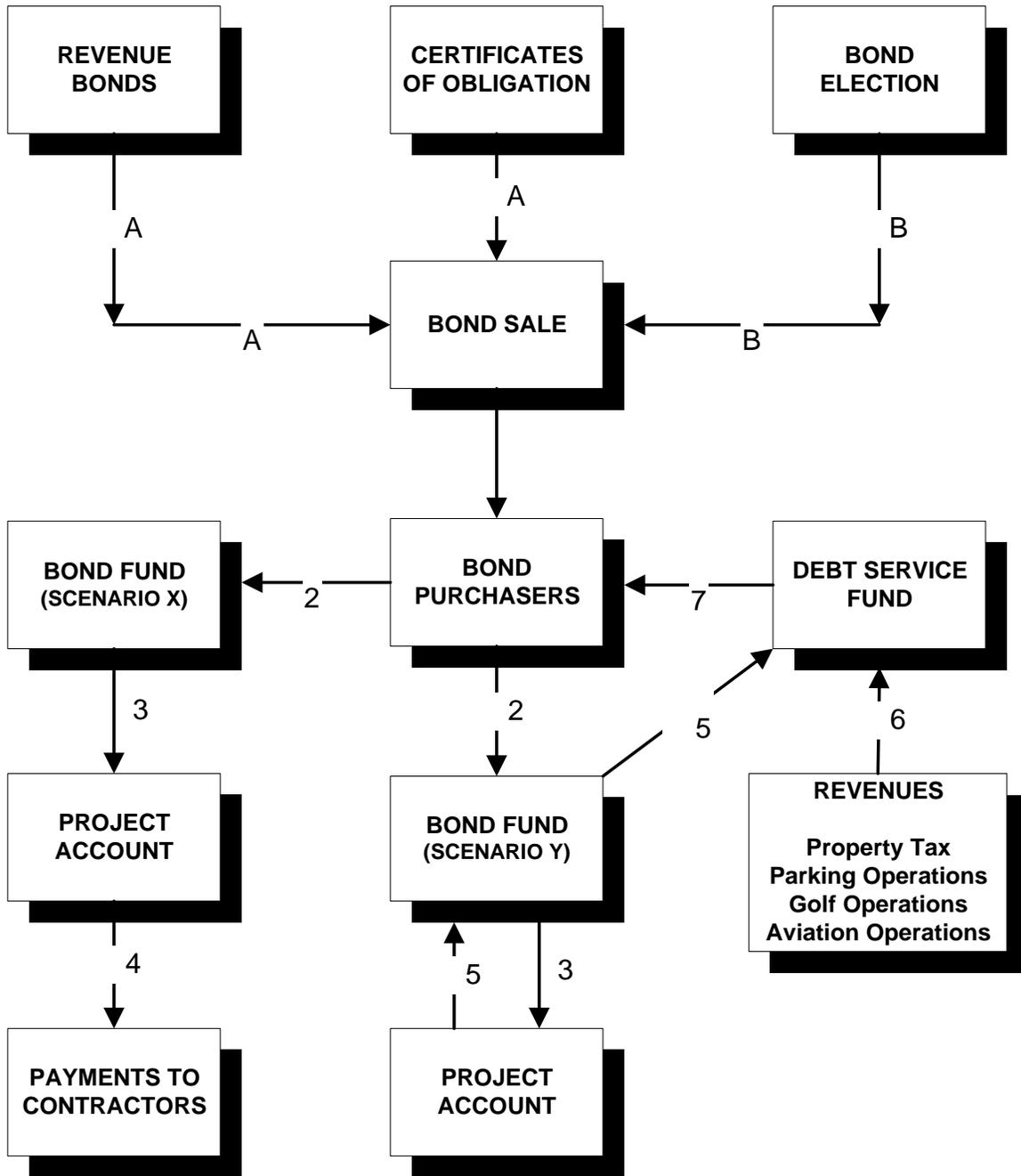
# Debt Service Flow of Funds

## Detail

1. The City holds a Bond Sale after one of the following:
  - a. Approval by City Council to issue either Certificates of Obligation or Revenue Bonds.
  - b. Successful completion of a General Obligation Bond Election.
2. The Bonds are purchased and the funds generated from the sale are allocated to Bonds Funds to support specific projects.
3. The Bond Funds distribute moneys to the individual project budgets.
4. Open project accounts channel payments for project work to individual contractors (Scenario X).
5. When a project is completed and the project account closed, unused funds can be directed to the debt service obligation. The project account transfers unused funds to the overall bond fund, which in turn transfers the moneys into the Debt Service Fund (Scenario Y).
6. The Debt Service Fund is also supported by other revenue sources.

# Debt Service Flow of Funds

Exhibit





# Budget Schedule Fiscal Year 2007-2008

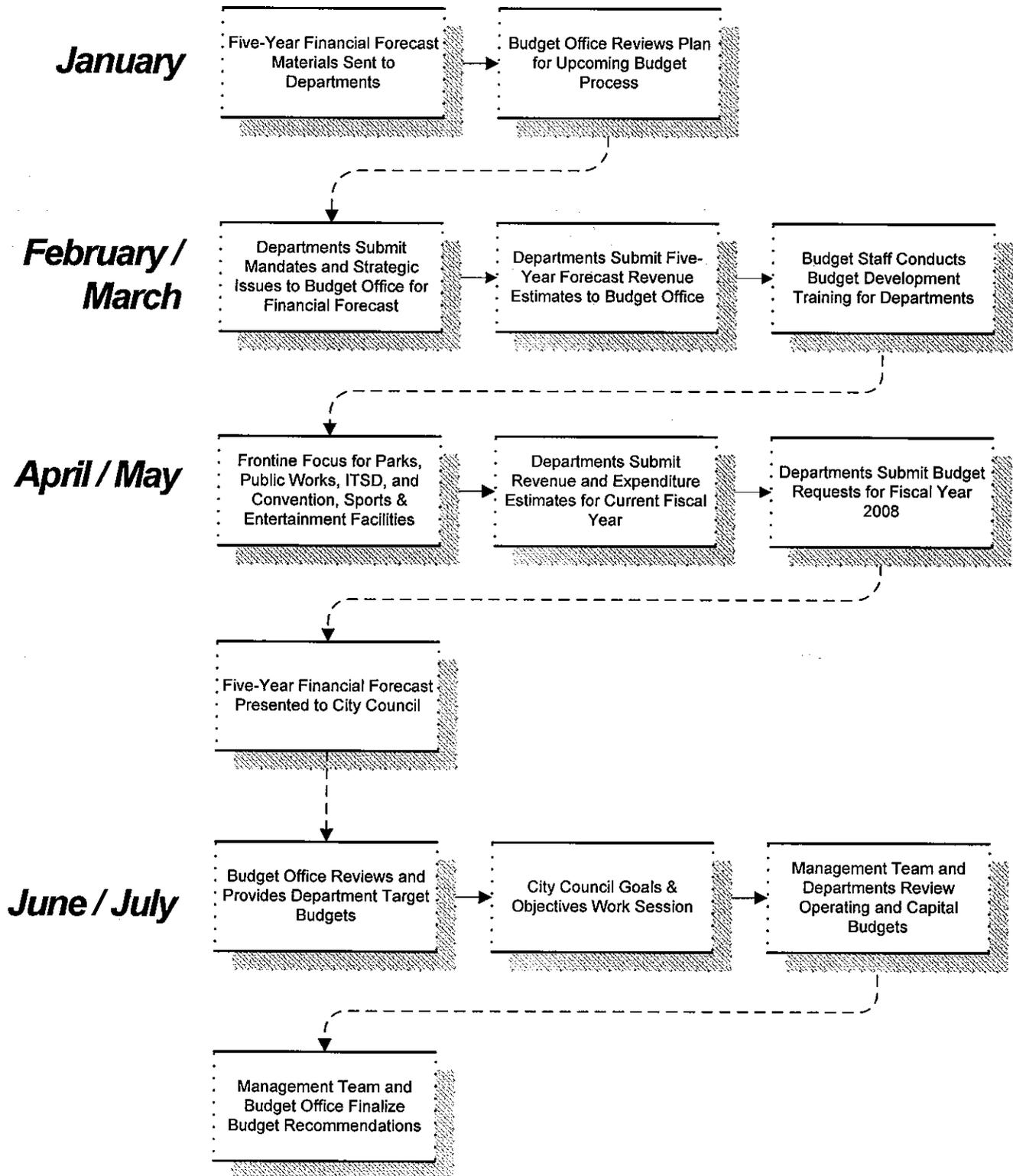
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The City of San Antonio's budget process consists of a range of Budget Worksessions, Presentations, and Public Hearings. The FY 2007-2008 budget process dates are as follows:

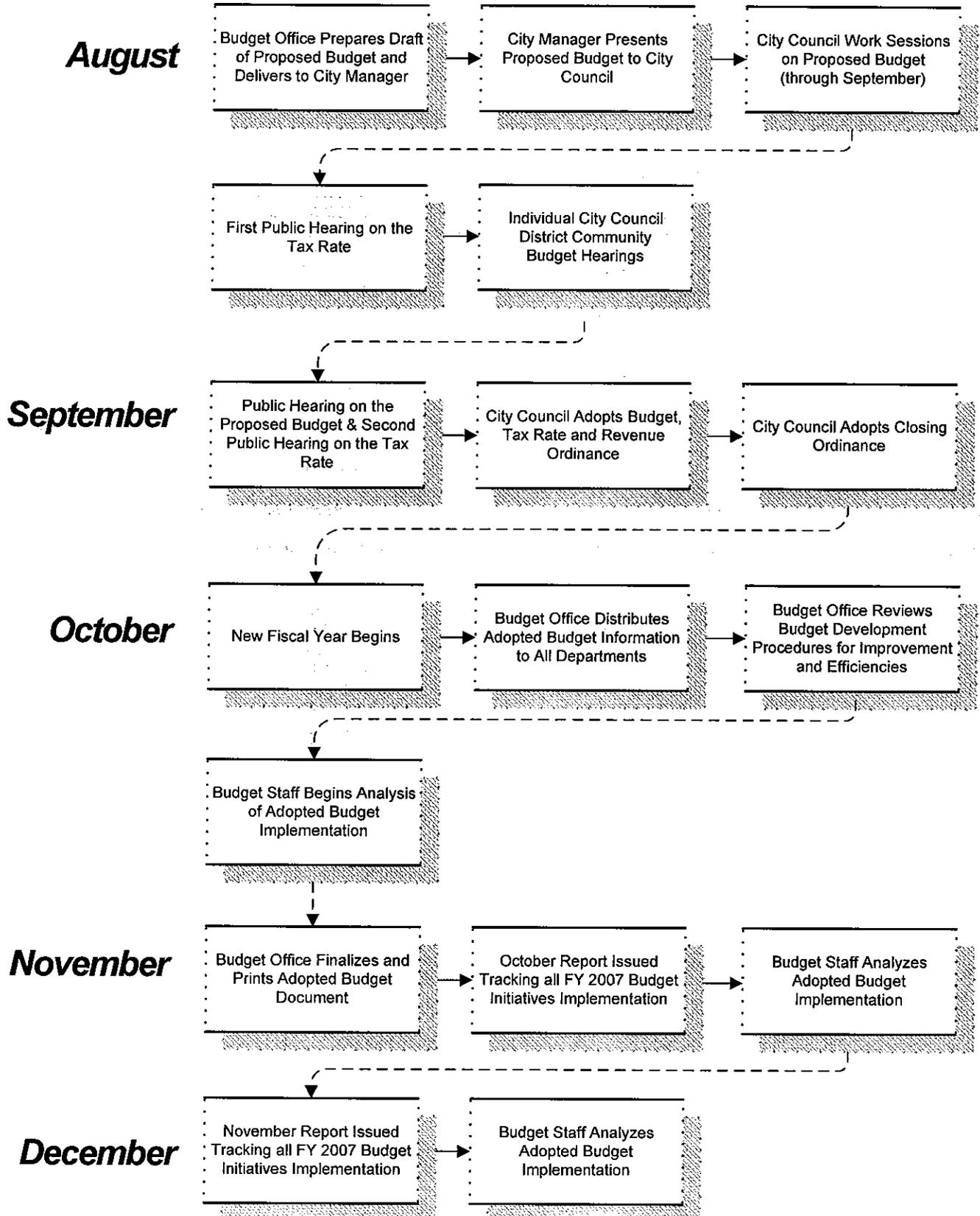
<b>January-February</b>	Five Year Financial Forecast materials sent to departments. Departments submit mandates and strategic issues to the Office of Management & Budget for Financial Forecast
<b>March-April</b>	Budget Staff conducts budget development training for departmental counterparts and conducts Management Team Goals & Objectives meetings with departments
<b>March-June</b>	Community Budget Input Dropboxes (c-BID) and Employee Budget Input Dropboxes (e-BID) are placed throughout the City for suggestions on how to make effective changes to the budget
<b>April-May</b>	Frontline Focus with Public Works, Information Technology Services, Parks & Recreation, and Convention, Sports, & Entertainment employees
<b>May</b>	Individual Management Team members meet with Departments and OMB to review FY 2007 Service Delivery Plans, Performance Expectations & Outcomes, New & Increased Revenues, Mandates, Reductions, known potential priorities, and departmental efficiencies
<b>May 16</b>	City Council "B" Session on the FY 2008-FY 2012 Financial Forecast Annual Budget: Ranking Services for Policy Decisions
<b>June 13</b>	City Council "B" Session on FY 2008 Annual Budget: Ranking Services for Policy Decisions
<b>June 27</b>	City Council Goals and Objectives Worksession on the FY 2008 Annual Budget with facilitator: City Council policy goals and service delivery priorities
<b>July</b>	Management Team and OMB – meeting with departments – develop FY 2008 Proposed Operating & Capital Budget service delivery plans utilizing identified City Council policy goals and service delivery priorities
<b>August 16</b>	City Manager presents FY 2008 Proposed Operating & Capital Budget to City Council; OMB delivers copies of the FY 2008 Proposed Operating and Capital Budget to City Council and City Clerk
<b>August 16</b>	City Council considers Ad Valorem Tax Rate and sets date, time and place for public hearings and adoption of tax rate
<b>August 20-September 4</b>	Individual City Council District Community Budget Hearings
<b>August 15-September 12</b>	City Council Worksessions on the FY 2008 Proposed Budget
<b>August 30</b>	First FY 2008 Ad Valorem Tax Rate Public Hearing, 5:00PM
<b>September 5</b>	City Council Public Hearing on the FY 2008 Proposed Budget, 6:00 PM, preceded by staff summary report of issues discussed at individual City Council District Community Budget Hearings

<b>September 6</b>	Second FY 2008 Ad Valorem Tax Rate Public Hearing, 5:00PM
<b>September 13</b>	City Council adopts the FY 2008 Annual Operating and Capital Budget, the Ad Valorem Tax Rate and Revenue Adjustments, 9:00 AM
<b>September 20</b>	City Council approves FY 2007 Closing Ordinance
<b>October</b>	Office of Management & Budget finalizes the FY 2008 Adopted Operating & Capital Budget documents. OMB distributes, analyzes, and validates the FY 2008 implementation process.
<b>November-December</b>	OMB reviews budget development procedures for improvements and efficiencies

# FY 2008 BUDGET PROCESS



# FY 2008 BUDGET PROCESS





# CITY OF SAN ANTONIO

P. O. BOX 839966  
SAN ANTONIO, TEXAS 78283-3966

October 1, 2007

To the Honorable Mayor and City Council:

I am pleased to provide to you the FY 2008 Adopted Budget for the City of San Antonio. The FY 2008 Adopted Consolidated Annual Budget, comprised of all funds, excluding transfers, totals \$2.03 billion with operating expenditures totaling \$1.43 billion and the FY 2008 capital program totaling \$605 million. Within the operating expenditures, General Fund expenditures and transfers total \$852 million.

The FY 2008 Adopted Budget addresses City Council Budget Priorities including:

- A Two-Year Balanced Budget
- Increases in Budgeted Financial Reserves
- Street and Sidewalk, Alley, Drainage, and Traffic Signal Enhancements
- Police Protection
- Fire Services
- Neighborhood Code Enforcement and Graffiti Abatement Enhancements
- Expanded Youth Enrichment Programs
- And other council priorities such as:
  - Animal Care Services
  - Education and Workforce Development
  - Libraries

## **INVESTING IN STREETS, ALLEYS AND TRAFFIC SIGNAL INFRASTRUCTURE**

Maintenance of existing infrastructure is a top priority for City Council and the community. The FY 2008 Adopted Budget reflects this priority by recommending over \$14 million for streets, alleys and traffic signal maintenance. The total Street Maintenance budget is increased by 5% over the FY 2007 Budget to a total of \$62.7 million and 33% over the past two years.

Included in the Adopted Budget is funding for the second year implementation of the Five Year Infrastructure Management Program (IMP). A one-time enhancement of \$9 million to the street contractual maintenance budget will allow moving projects into the FY 2008 maintenance schedule that are currently planned in the IMP for FY 2009. The FY 2008 Adopted Budget provides \$1 million in recurring resources for Alleys and includes a voluntary alley improvement program that would leverage additional resources to improve and maintain alleys. Other improvements include a one-time enhancement of \$1 million to the Neighborhood Access and Mobility Program (NAMP), funding for installation of traffic signals, and establishes a Streets Endowment Program.

The FY 2008 Adopted Budget includes a \$33 million traffic signal synchronization and modernization program to be implemented in four years. The goal of this program is to maximize traffic flow on our streets, to reduce traffic delays, improve motorists' fuel consumption and improve our air quality. The program will be funded with available programmed voter approved Advanced Transportation District (ATD) sales tax funds as well as through issued debt to be repaid with ATD resources.



### **ENHANCING PUBLIC SAFETY BY FUNDING ADDITIONAL POLICE OFFICERS**

The FY 2008 Adopted Budget adds 90 additional Police Officers to neighborhood patrol. This is accomplished by adding 80 new Police Officers and redirecting 10 Police Officers from the Police Vehicle Storage Facility (Growden Pound). In the last two fiscal years (FY 2007 and FY 2008), the City has added 190 Police Officers to neighborhood patrol which is more than what has been added over the past decade.

With service delivery changes at the Growden Pound Facility, the Police Department will also be able to redirect 20 positions to the Police 911 communications operations. The Adopted Budget also includes \$1.2 million in resources to support the successful Tactical Response Unit (TRU).

### **ENHANCING PUBLIC SAFETY BY FUNDING FIRE & EMS ENHANCEMENTS**

Resources in the amount of \$4.5 million are included in the FY 2008 Adopted Budget for improvements to enhance Fire and Emergency Medical Services (EMS). The Adopted Budget furthers the City's goal of staffing pumper companies with four persons to promote firefighter safety and enhance incident management. Included is \$671,990 to fund nine additional Firefighters and overtime for four-person staffing. The Adopted Budget also includes funding to add one additional EMS Unit to include 12 Paramedics. Also included in the Adopted Budget is over \$2.7 million for improvements such as paramedic equipment on all fire pumpers for immediate Advanced Life Support, Incident Safety and Wellness Training, Dispatch improvements and Fleet Maintenance enhancements. Over the past two budgets, a total of 93 Fire and EMS personnel have been added.

### **ADDRESSING NEIGHBORHOOD ISSUES THROUGH INCREASED FUNDING FOR CODE COMPLIANCE, GRAFFITI ENFORCEMENT, AND ANIMAL CARE**

The FY 2008 Adopted Budget includes \$1.7 million in improvements to address neighborhoods. An enhancement to Code Enforcement adds seven Code Compliance positions to increase service levels and proactive inspections, and reduce case closure time. The Adopted Budget provides funds to enhance graffiti abatement efforts by adding seven positions that will more than double existing staffing levels. This enhancement will increase the number of square feet of graffiti abated annually and will decrease response time after a call for service is received. These enhancements in FY 2008 will supplement the FY 2007 Adopted Budget to include a total 23 code enforcement and neighborhood services personnel added over the past two budget cycles.

The Adopted Budget also includes funding for Animal Care services including additional funding for spay/neuter initiatives and additional resources to address other service enhancements included within the Animal Care strategic plan.

### **EXPANDED YOUTH SERVICES AND PARKS IMPROVEMENTS**

The FY 2008 Adopted Budget includes resources to maintain the Summer 2007 youth enrichment programming funded with one-time resources. Additionally, 4,500 youth will be added to the City's summer and after-school programs primarily by directing new resources generated by a fee adjustment developed on an ability-to-pay scale. Resources in the amount of \$1 million are included in the Adopted Budget for the maintenance and renovation of certain parks as part of the Five Year Parks Maintenance & Renovation Program approved by City Council.



## **2007-2012 BOND PROGRAM IMPLEMENTATION**

On May 12, 2007, San Antonio voters approved five propositions that comprise the City of San Antonio's \$550 Million 2007-2012 Bond Program. The FY 2008 Adopted Budget includes the creation of a City Department with the primary responsibility of managing the Bond Program. A total of 134 existing City staff positions will be consolidated from four City Departments into the new Capital Improvements Management Services Department. The Adopted Budget also includes 18 new positions to aide in the delivery of the Bond Program as well as other capital improvements programmed within the Six Year Capital Improvements Program.

## **BUDGETED FINANCIAL RESERVES**

The establishment and maintenance of appropriate budgeted financial reserves within the General Fund is critical to prudent financial management. The FY 2008 Adopted Budget includes an additional \$20 million in Budgeted Financial Reserves allowing for an 8% Reserve. For FY 2007 and FY 2008, the Adopted Budgets add a total of \$40 million in additional General Fund financial reserves. City Council policy direction is to obtain a 10% reserve goal by FY 2009.

## **OTHER COUNCIL PRIORITIES**

In addition to addressing City Council's tier one priorities, the FY 2008 Adopted Budget includes resources to support other City Council priorities. Included in the Adopted Budget is \$1.3 million for enhanced library services, \$3.1 million for education and workforce development initiatives, and \$400,000 for downtown economic development initiatives and maintenance. The Adopted Budget also includes \$9.7 million in all funds for civilian employee compensation enhancements and \$14.7 million for uniform employee compensation.

## **OTHER FUNDS**

### **Environmental Services Fund**

The FY 2008 Adopted Budget includes several policy issues regarding the City's Environmental Services Fund which includes the operations and maintenance of all City's Solid Waste, Recycling, and Brush Collection programs. In FY 2008, the Solid Waste Department will initiate the second year of a three and one half years implementation plan of automated solid waste and recycling collection. To help defray the overall cost of needed capital investment within the automated collection and expanded recycling service, the Adopted Budget rebates \$5 million in General Fund CPS Energy revenue to the Environmental Services Fund—with an ultimate financial benefit realized by the City's Solid Waste customer. An additional 100,000 homes are anticipated to be automated during FY 2008.

The Environmental Services Fund has \$13.4 million in enhancements for fuel efficiency initiatives, route optimization software and additional resources to compensate for increased growth. In order to maintain financial stability, the Adopted Budget includes a rate increase of \$2.00 for all collection services. This rate adjustment is consistent with the rate presented in the FY 2007 Adopted Budget and the FY 2008 - 2012 Five Year Financial Forecast. To mitigate the potential financial impact of the adopted \$2 per month rate increase, the department has established an assistance program targeted towards seniors, the disabled community and low-income families. The department has allocated \$1.59 million in FY 2008 towards the creation of this program. Working in conjunction with the Department of Community Initiatives, it is estimated that the program has the capacity to assist 66,000 households in FY 2008.



### **Storm Water Revenue Fund**

The FY 2008 Adopted Budget includes \$1.6 million in enhancements for increased maintenance of drainage infrastructure, increased maintenance along Leon and Salado Creeks and an enhancement for removal of debris and vegetation surrounding City-owned bridge infrastructure. Additional enhancements include increased earthen channel maintenance cycles as well as funds for outside consultants for scoping services in anticipation of a potential 2009 Storm Water Revenue Bond Program. The FY 2008 Adopted Budget includes a Storm Water Fee increase (\$0.32 monthly to the average residential customer) to fund these important drainage improvements.

### **Development and Planning Services Fund**

In FY 2007, the Development and Planning Services Fund was created in order to enhance accountability by appropriately aligning revenues with expenses and provide increased flexibility to the Development Services and Planning departments in responding to economic trends. Staff added in FY 2007 has allowed the department to improve cycle time for permitting, ensure consistency and quality of plan review and inspections, and enhance customer service. As the result of a downturn in building permit activity, the fund is projected to end FY 2007 with a \$3.7 million shortfall. The FY 2008 Adopted budget adopts new fees and current rate adjustments that are projected to generate \$2.9 million in revenue resulting in the Fund ending FY 2008 with a positive ending balance.

### **Hotel Occupancy Tax Related Funds**

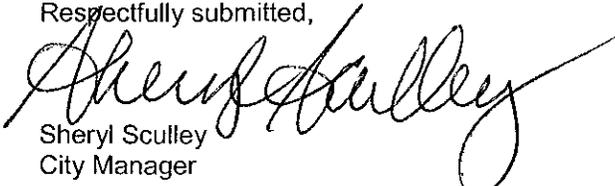
FY 2008 Adopted Hotel Occupancy Tax (HOT) collections are projected at \$53 million a 13% increase over the FY 2007 HOT Budget. To maintain art funding at 15% of HOT collections, an additional \$899,229 will be allocated to art and cultural programming. Significant improvements to the Convention Center include over \$497,000 for maintenance and facility improvements. The Convention & Visitors Bureau's improvements include \$734,124 to fund destination marketing programs, \$275,000 for an expanded sales program, and \$500,000 to fund a marketing/Destination San Antonio reserve.

### **CONCLUSION**

City staff is committed to the swift and targeted implementation of the initiatives included in the FY 2008 Adopted Budget. Departments have begun working with the Office of Management and Budget and the City Manger's Office to establish detailed implementation work plans to include significant milestones and associated performance measures for all program changes included in the FY 2008 Adopted Budget

I would like to express my sincere appreciation to the City Council for providing valuable policy guidance during the Budget Worksession on June 27. This year's budget process continued making significant progress toward making the Proposed Budget increasingly available and responsive to citizen input. Supplementing the opportunity for input provided by city-wide budget hearings, the City also hosted Community Budget Hearings in each City Council district with over 400 residents attending and over 160 speakers commenting. Additionally, a Proposed Budget Video was created and utilized at each Community Budget Hearing and aired on TVSA, logging more than 41 hours of total airtime. In addition, the Budget Highlights document was included in two local newspapers – one in English and one in Spanish – reaching over 220,000 households. Finally, I would like to call attention to the extensive dedication and commitment of the Executive Team, Management Team, and the staff of the Office of Management & Budget in this important effort.

Respectfully submitted,

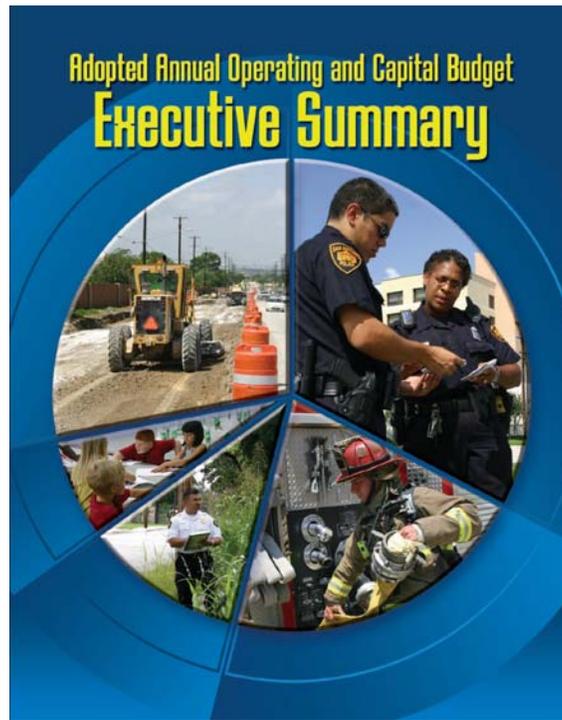


Sheryl Sculley  
City Manager



# **Executive Summary**





## 2008 Budget continues City's commitment to streets, public safety and neighborhoods

The FY 2008 Adopted Budget demonstrates the City's continuous commitment to improving services for the residents of San Antonio. It directs resources close to home by increasing funds for street maintenance and traffic control, adding more police officers to neighborhood patrol efforts, improving fire protection and emergency medical services, enhancing neighborhoods by addressing code compliance and graffiti issues, and continuing to invest in parks and youth enrichment programs.

A healthy local economy also will help the City increase its financial reserves and reduce the property tax rate. The budget will add more than \$20 million to the City's reserve fund that was created to provide services in tight economic times or following a catastrophic event. While San Antonio property values continue to rise, the budget includes a property tax rate rollback of 0.624 cents to reduce the financial impact on taxpayers.

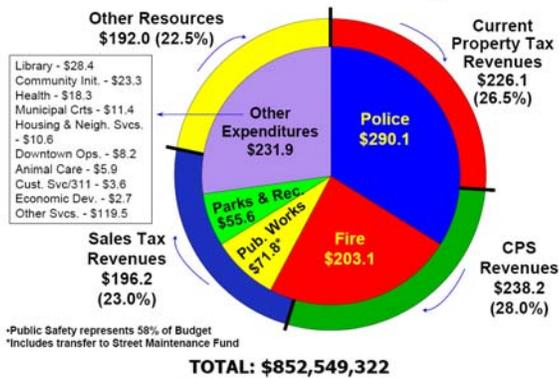
The budget addresses City Council priority issues and is balanced over a two-year period. Street maintenance programs will see \$9 million in added enhancements in 2008. The City also will invest funds in additional alley maintenance and will undertake a \$33 million, four-year traffic

signal modernization and synchronization program.

Public safety continues to be a high priority for San Antonio. The budget adds another 90 police officers, including 80 new positions and 10 redirected from other units, for the San Antonio Police Department to increase neighborhood patrol efforts. The additional officers will complement the 100 officers added to neighborhood patrol in the 2007 budget. Funds also are adopted for a new EMS unit and paramedics, additional advanced life safety equipment for all fire trucks, and nine new firefighter positions to increase staffing on pumper trucks.

Junked vehicles, overgrown lots and graffiti are eyesores in many San Antonio neighborhoods. The budget adds seven positions to increase code enforcement and another seven positions to proactively reduce and remove graffiti. Funds also will continue the City's investment in after school and summer youth enrichment programs, in the strategic plan for animal care, and in increasing materials and services at local libraries.

**FY 2008 ADOPTED GENERAL FUND AVAILABLE RESOURCES  
DISTRIBUTED OVER MAJOR SPENDING AREAS (\$ in millions)**



## THE GENERAL FUND

General Fund financial resources for FY 2008 are projected to be \$852 million. This fund supports a majority of basic City services including streets and infrastructure, public safety, parks and youth enrichment programs, and libraries. For FY 2008, these services will be supported primarily by \$226.1 million in property tax revenue, \$253.96 million in CPS Energy payments, and \$196.2 million in local sales tax revenues.

- Due to strong real estate prices, the adopted budget includes a 0.624 cents reduction in the current property tax rate, resulting in a new rate of 57.230 cents per \$100 taxable valuation. The City will forego \$3.8 million in property tax revenues with the reduction.
- CPS Energy offers among the lowest electric utility rates in the country. The City's payment from CPS is the largest source of revenue for the General Fund. As owner of CPS, the City receives an annual financial return from the utility to support basic services. However, the payment to the City from CPS can fluctuate significantly from year to year.
- Sales tax revenues are expected to increase in 2008 and beyond as local economic conditions are expected to outpace national economic indicators.
- Other resources that support General Fund services include Municipal Court fines, licenses and permit fees, business and franchise taxes and other revenues.

## REDUCTIONS/REDIRECTIONS

The 2008 Adopted Budget cuts more than \$4.2 million in lesser priority programs and inefficiencies. Those funds are being redirected to higher priority areas. Combined with the FY 2007 Adopted Budget, the City will redirect more than \$9 million in resources.

## FINANCIAL RESERVES

The establishment and maintenance of appropriate budgeted financial reserves within the General Fund is critical to prudent financial management. Reserves are integral to the City's financial health because they can: provide options to pay for basic services during tight economic conditions; support unforeseen operational or capital requirements which may arise during the course of the fiscal year; or support critical services following an unusual or catastrophic event.

The FY 2008 Adopted Budget combines the City's three existing financial reserves accounts into one Budgeted Financial Reserves Fund. For the 2008 budget, consistent with City Council direction, the Adopted Budget sets aside 8% of General Fund expenditures for this fund. City Council also establishes a policy goal of 10% of appropriations as a target for budgeted financial reserves to be accomplished by FY 2009.

## PROPERTY TAX REDUCTION

Currently, the City receives less than a quarter of property tax proceeds homeowners and commercial property owners pay annually. School districts receive over half of those proceeds, while the rest is divided among Bexar County, the community college district and the San Antonio River Authority.

The Bexar Appraisal District continues to reassess property values to more closely reflect market values. Due to strong real estate values, San Antonio's current tax rate is expected to exceed the rollback tax rate. In the FY 2008 Budget, the City is reducing the tax rate by 0.624 cents, resulting in 57.230 cents per \$100 valuation. With the adoption of this rate, the City will not be subject to a rollback election to reduce the adopted rate. The adopted rate of 57.230 cents will result in a savings of \$7.65 per year for a home valued at \$122,630.

## GENERAL FUND IMPROVEMENTS

### *Streets, Alleys and Traffic Signals*

- For FY 2008, \$9 million in one-time funds is adopted for additional contractual street maintenance. In 2007, the streets budget increased by 31%. The same budget increases another 1.2% with the adopted budget. The additional \$9 million will accelerate projects already planned in the Five-Year Infrastructure Management Program and will add more than 82 lane miles of streets maintained.
- \$1 million is adopted to complete approximately seven miles in contractual alley roadway maintenance. A voluntary alley improvement program also is adopted that will leverage additional resources to improve alleys. Property owners with alleys in the public right of way will have the opportunity to improve the structure and maintenance of their alley through a 50% challenge match program that will include a special tax assessment to the property owner.
- The City plans to upgrade and maximize the effectiveness of its traffic signal infrastructure. \$33 million in funds from the voter-approved Advanced Transportation District are adopted to be used over a four-year period to network all traffic signals to a central control system using fiber-optic and wireless technology. This system will enable remote control monitoring and adjustment of all intersections. As part of this program, signals also will be retimed to facilitate optimal movement of traffic. When fully implemented, the system should reduce vehicle travel time, decrease fuel costs, and improve air quality.
- \$378,350 in new funding is adopted to install three additional warranted traffic signals in 2008. The adopted budget also funds five additional traffic signals that were approved within the Five-Year Infrastructure Management Program and three traffic signal conversions from existing wood pole to mast arm assembly.

- \$1 million is adopted to strengthen the City's pavement marking program by increasing the number of arterial and collector street miles maintained with a thermoplastic application rather than water-based paint. Thermoplastic markings are more durable, lasting up to two years. Water-based applications have a life span of less than six months.
- \$2 million within the General Fund's Budgeted Financial Reserves is dedicated for the San Antonio Streets Endowment Fund. The interest income generated by this fund would be restricted to be invested in Street Maintenance Projects and the principal would remain intact. The Endowment Fund is designed to provide street improvement resources for future generations.

### *Police Protection*

- The 2008 budget utilizes \$3.4 million to fund an additional 80 new police officers in 2008. These new officers will be directed to neighborhood patrol units. Ten more police officers will be redirected from the City's vehicle storage facility to neighborhood patrol. With these additions, for a total of 90 officers, more police officers are added to neighborhood patrol in FY 2007 and FY 2008 than have been added over the past decade.
- \$1.22 million is adopted to fully fund the Police Department's successful Tactical Response Unit. The unit was established in 2007 with only partial funding. Additional resources will support police vehicles and other needs of the unit.
- \$50,000 is adopted to help the Police Department re-establish its accreditation, an effort to meet nationally-recognized professional excellence standards.



### *Fire Protection and Emergency Medical Services*

- \$671,990 is adopted for nine firefighter positions and overtime funding as part of the second year of a three-year plan to achieve four-person staffing on all fire pumper trucks. Four-person staffing allows a fire company to begin engaging in firefighting operations in a rapid manner and help ensure less property loss to residents and businesses.
- One new EMS unit, including 12 positions, is adopted for \$1.08 million. This improvement, implemented over the last three months of FY 2008, will increase the City's EMS count to 32 and decrease average response times.
- \$1.02 million is included to provide paramedic equipment and supplies for each fire station to reduce the response time of Advanced Life Support (ALS) delivery. With this equipment in place, more Fire Department vehicles will have ALS delivery capabilities where previously an EMS unit will have been needed.



### *Neighborhoods*

- As part of the second year of the City's Animal Care Five-Year Strategic Plan, \$211,778 will be adopted for five new animal care officers and mobile computer equipment to target specific areas of the City that have the highest volume intake and allow officers more time in the field to respond to service calls and educate citizens.
- \$310,505 is added for additional positions including one veterinarian, to support additional free and low-cost spay and neuter surgeries at the new Animal Care Facility and in targeted areas of San Antonio.



- The adopted budget also includes \$176,920 for additional customer service and computer equipment for the new Animal Care Facility scheduled to open later this year.
- \$604,036 is adopted to increase the number of code enforcement positions by seven. These positions are needed to maintain and increase service levels, decrease the time needed to close a case, and handle increased duties from a new graffiti ordinance enacted in 2007.
- \$350,318 is added for additional staff and equipment necessary to increase proactive graffiti abatement activities. These additional resources are expected to double the amount of square feet of graffiti abated from public buildings and infrastructure and cut response time to citizen requests.

### *Youth Services and Parks*

- The FY 2008 Adopted Budget includes \$2,404,438 to expand the City's summer and after school programming for youth. Funding will allow for new or expanded sites, creating 4,500 additional slots to be available and eliminating waiting lists for these programs.
- \$1 million is adopted for the maintenance and renovation of Harlandale (\$300,000), Cassiano (\$400,000) and Martinez (\$300,000) Parks as part of the City's Five-Year Parks Maintenance and Renovation Program adopted by City Council along with the adopted 2007-2012 Bond Program.

### *Education and Workforce Development*

- The adopted budget allocates \$570,000 for the San Antonio Education Partnership to support the City's plan to offer academic scholarships to students at the 24 schools participating in the program. The 2008 funding continues the City's plan to incorporate all 35 San Antonio high schools in the program by 2011.

- \$1.9 million will be added to support programs offering comprehensive training opportunities for economically-disadvantaged area adults interested in pursuing careers in targeted industry sectors.
- \$350,000 in one-time funds is adopted to provide more library materials and additional staff to help the Library System meet the demands of a growing community. These additional resources will cover additional personnel costs for the new Igo Branch Library and expand the operating hours of the Library System. Libraries are adopted to receive a total of \$1.3 million in improvements in 2008.

### *Bond Program Implementation*

- The FY 2008 Adopted Budget includes the creation a new City department with the primary responsibility of managing the voter-approved 2007-2012 Bond Program. A total of 134 existing City staff positions will be consolidated from four departments into the new Capital Improvements Management Services Department. The adopted budget also includes 18 new positions to aide in the delivery the bond program. The new department will manage the City's Capital Improvement Program projects, to include the bond program, through all phases of design, construction, and inspection.



### *Employee Compensation*

The adopted budget includes a cost-of-living adjustment in the amount of 2.21%, based on the national Consumer Price Index, for all full-time and part-time employees, effective October 1, 2007.



The adopted budget includes funding to implement a significantly revised pay plan that addresses market-competitiveness for all employees and employee compression issues

for non-professional and non-managerial employees. The plan was designed with input from the City's Employee-Management Committee and additional employee focus groups.

The adopted pay plan will not only bring jobs to the appropriate market levels, but will also reward employees for tenure in non-professional, non-managerial jobs. Beginning in FY 2008, pay ranges will be adjusted for each job to more closely reflect market competitive levels. Employees with salaries lower than the adopted range minimums will receive pay increases to bring their salaries to the new minimums. Additionally in FY 2008, employees in non-professional and non-managerial jobs with ten or more years in a job will have their salaries increased to the pay step representing market point for their respective range. Additional salary adjustments will be made in FY 2009 and beyond based on tenure for other employees in the non-professional, non-managerial jobs.

Due to continued cost escalation in the HMO plans and the City Council's direction from the FY 2007 Budget process, the City is eliminating these plan options beginning January 1, 2008. The health coverage adopted in FY 2008 offers a three-tier structure, designed to address every type of employee.

## **OTHER FUNDS**

### *Stormwater Fund*

The Stormwater Fund, which is supported by a fee collected through commercial and residential water bills, supports drainage and creekway maintenance, river maintenance, vegetation control, flood tunnel operations, street cleaning, engineering and floodplain management.

- The 2008 budget includes an average 8% increase to this fee to pay for accelerated maintenance of 16 miles of the flood-prone Salado and Leon Creeks, to pay for debris and vegetation removal under City-owned bridges to reduce flooding, to increase earthen channel maintenance from three to four cycles per year, and to address other stormwater maintenance needs.

### *Environmental Services Fund*

Solid waste collection services are supported by a user fee collected from residents through their monthly electric bill.



- A transfer of \$5 million of CPS revenues in the form of a utility rebate to the Solid Waste Department is adopted. This rebate will reduce the cost to residential waste customers by decreasing the fees or costs associated with the City's continued conversion to automated waste collection. This rebate is expected to save solid waste customers close to \$15 in 2008.
- The automated system, which currently serves 75,000 homes, will expand to an additional 100,000 homes in 2008. The new system already is showing benefits to San Antonio. Recyclable collections have increased 33% and worker injuries have decreased. Automated collection routes also require only one driver, compared to three with manual collection. Many employees, including collectors, have been offered training to improve their skills and become truck drivers, resulting in a better work environment and a higher salary.
- Monthly fees for solid waste and environmental services also are adopted to increase by \$2.00 for a total monthly rate of \$17.99 in 2008 to meet inflationary costs of fuel, labor and other operating costs.

- To mitigate the potential financial impact of the adopted \$2 per month rate increase, the department has established an assistance program targeted towards seniors, the disabled community and low-income families. The department has allocated \$1.59 million in FY 2008 towards the creation of this program. Working in conjunction with the Department of Community Initiatives, it is estimated that the program has the capacity to assist 66,000 households in FY 2008.
- The Environmental Services Fund also includes \$1.37 million for an additional garbage crew and brush collection crew to cover additional routes associated with San Antonio's growth in residential homes.

### *Hotel Occupancy Tax Fund*

The Hotel Occupancy Tax (HOT) is levied on every room night charge in San Antonio. Proceeds from this tax are used to support San Antonio's tourist, convention, art and cultural programs across the city.

- For 2008, \$737,124 from this fund is added for a new and enhanced destination marketing program to be implemented by the Convention and Visitors Bureau.
- In order to maintain funding at 15% of HOT collections, an additional \$899,229 will be allocated to art and cultural programming.
- The Convention Sports and Entertainment Facilities department will receive an additional \$497,166 in maintenance and facility improvements.

# **Community Profile**



# City of San Antonio Community Profile



Once a small settlement founded by Spanish missionaries in the early 1700s, San Antonio has grown into one of the country's major metropolitan centers. Its historic roots are the foundation for a city that today is rapidly moving forward in the 21st Century.

Old and new find common ground in the Alamo City. San Antonio's historical charm and grace are preserved in the Alamo and other Spanish missions, in its historic neighborhoods and in the colorful River Walk. Today, City leaders and the community carefully plan growth and economic development with San Antonio's history in mind. A bright economic future is in store, fueled by an innovative use of resources and a unique formula of public and private cooperation.

San Antonio, with a population of more than 1.31 million, is the seventh largest city in the United States and the second largest city in Texas. Over the past decade, its population has grown at an annual rate of about 1.5 percent and is expected to continue at that rate. According to the 2000 Census, Hispanics make up 58.7 percent of the population, followed by Anglos at 32.5 percent and an African American population of almost 7 percent. The median age in the San Antonio metropolitan area is just under 33 years old.



Geographically, the City of San Antonio Incorporated Area covers more than 503 square miles and is located in Bexar County in south central Texas, one of the fastest growing regions in the state. The city is just a stone's throw from the state capital in Austin and an afternoon drive from Dallas, Houston, the Gulf Coast and Mexico.

One word describes the local economy—diverse. San Antonio is anchored by several key industries and is targeting other emerging industries to drive the city's economic future:

- The health care and biotechnology fields have an annual economic impact of \$15.3 billion and employ more than 112,762 citizens. San Antonio has become a leading research and treatment center for cancer, diabetes, heart disease and other conditions thanks to the renowned South Texas Medical Center and more than 30 other medical facilities.
- Product development, systems integration and telecommunications equipment drive the local telecommunications industry.
- San Antonio is a recognized leader in the information security and technology industry. 11,283 employees work in the industry and register an economic impact of \$5.3 billion. The Air Intelligence Agency, a Department of Defense center for excellence in information security, calls San Antonio home.
- More than 9,535 San Antonians work in San Antonio's emerging aerospace and aviation industry, which has a \$3.3 billion annual economic impact. San Antonio is home to the maintenance, repair, and overhaul operations of some of the world's leading aerospace companies, such as Boeing, Lockheed Martin, and Standard Aero.
- The Toyota plant opened for production in November 2006, with an investment of approximately \$ 850 million and the creation of 2,000 well-paying direct jobs. Moreover, 21 supplier companies will locate at the Toyota Supplier Park, invest an additional \$300 million and create 2,100 additional jobs. The overall impact of Toyota and companies locating at the Supplier Park exceeds \$1 billion with the creation of over 4,100 jobs. This investment is a powerful economic stimulus to South Texas that is already revitalizing economic and job markets in the area.



- San Antonio is home to a vibrant creative industry that registers an annual economic impact of at least \$1.2 billion and pays wages of \$319 million to 11,888 employees. Beyond this impact, it is worth noting that local college and university arts departments annually pay over \$10 million in wages to faculty and staff and host approximately 415 events that are cumulatively attended by 95,000 people. In addition, City-funded arts and cultural organizations reported hosting nearly 18,000 events that served almost 3.4 million people in FY 2006-2007.



- Led by the insurance and banking sectors, the finance industry in San Antonio registers the largest annual economic impact at \$20.5 billion and pays an average wage of \$52,612 per year. The industry employs over 50,000 people who are paid total wages of \$2.7 billion annually.
- San Antonio is a top visitor and convention destination, with more than 21 million people choosing the Alamo City as their vacation or meeting site. Tourism employs more than 93,999 and contributes more than \$8.7 billion annually to the local economy.



San Antonio is a great place to live. Its cost of living is typically 10% to 15% below the national average and is consistently ranked among the lowest of major U.S. cities while home prices are among the most affordable in the country. San Antonio's median household income is just over \$36,706. Public, private and parochial schools are available as well as a number of colleges and higher education facilities.

A subtropical climate offers an average temperature of 70 degrees and evening temperatures dip below freezing only about 20 days each winter. This comfortable climate invites residents to get out and relax in beautiful municipal parks, play challenging golf courses, visit theme parks, or take advantage of other popular attractions and cultural events such as Fiesta San Antonio each April. San Antonio also is home to the four-time NBA Champion San Antonio Spurs as well as exciting minor league baseball and hockey teams.



# Community Profile

## GENERAL INFORMATION

Date of Incorporation:	Dec. 14, 1837
Form of Government:	Council - Manager
City Council Members: (Including Mayor)	11
Area of the City:	503 sq. mi.



## POPULATION



Population (2006):	1,312,286
Population Growth Rate (2006):	1.81%
Median Age:	33
Composition of Population: (2000 Census)	Hispanic - 59%
	Anglo - 33%
	Black - 7%
	Other - 2%

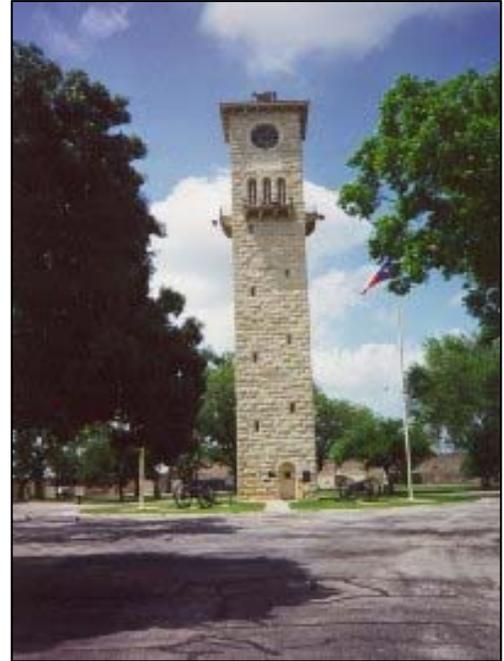
## EDUCATION (BEXAR COUNTY)

Independent Public School Districts:	16
Parochial Schools:	Over 50
Private Schools:	Over 100
Accredited Universities:	8
Community Colleges:	4



## MAJOR EMPLOYERS

Public Sector:	Lackland Air Force Base
	Fort Sam Houston
	Randolph Air Force Base
	City of San Antonio
	Northside I.S.D.
Private Sector:	AT&T
	H.E.B. Grocery Company
	Valero Energy Cooperation
	USAA
	Zachry Group



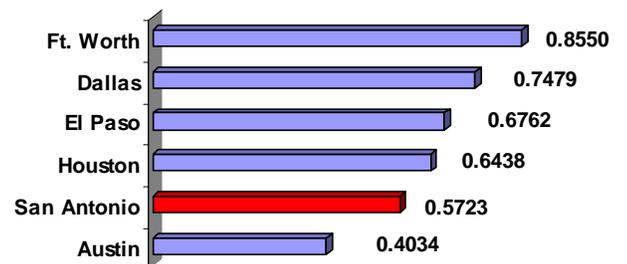
## EMPLOYMENT

Median Household Income:	\$40,650
Civilian Labor Force:	934,900
Unemployment (2007):	34,000
Unemployment Rate (2007):	3.6%

## HOUSING

Median Home Value:	\$131,100
City Property Tax Rate: (per \$100 of Valuation)	\$0.5723
City Property Tax Comparison	Second Lowest Among Major Texas Cities

Texas Cities Property Tax Rate Comparison



## TRANSPORTATION

Railroad:	Union Pacific – Southern Pacific
City Freeway Loops:	Loop 410 (52.9 mi)
	Loop 1604 (94.3 mi)
U.S. Highways:	5
Interstate Highways:	4
Air Transportation:	San Antonio International Airport
Bus Transportation:	Greyhound, Kerrville, Valley Transit
Public Transportation:	VIA Metropolitan Transit



## TOURISM

Total Annual Visitors:	21.3 Million
Leisure Travelers:	17.4 Million
Business Travelers:	3.9 Million
Tourism Employment:	93,999
Economic Impact:	\$8.7 Billion

## MAJOR ATTRACTIONS

Alamo	Missions National Historical Park
Sea World of Texas	The River Walk
La Villita	Tower of the Americas
San Antonio Zoo	Six Flags Fiesta Texas
Japanese Gardens	El Mercado (Mexican Market)





# **Budget Summary**





# Budget Summary

## Fiscal Year 2008 Adopted Budget



### Overview

The **FY 2008 Annual Adopted Operating and Capital Budget** for the fiscal year starting October 1, 2007 and ending September 30, 2008 has been developed to ensure strategic financial reserves and to provide funding for targeted investments, quality city services, and continued infrastructure improvement projects. The annual budget development process serves as the foundation for the City's allocation of resources for City services. Additionally, the budget process encapsulates incremental changes to address service requirements and funding redirections. This Budget Summary of the Annual Budget serves to highlight how the allocation of city financial, human, and capital resources are directed to achieve policy and service delivery goals. The Budget Summary is organized in the following manner:

#### Budget Summary Outline

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**Budget Development Process**

The process of developing the FY 2008 Adopted Budget is a comprehensive effort that involves input from citizens, the Mayor and City Council, outside governmental and private agencies and organizations, all city departments and offices, and city employees. There are several major components to the process including the annual policy and goal setting worksessions with the Mayor and City Council and a review of revenues and City services for enhancement or redirection of funds to more critical City services.

This year's budget process also allowed participation by citizens and employees. In March 2007, the Community Budget Input Dropbox (c-BID) and Employee Budget Input Dropbox (e-BID) gave citizens and employees the opportunity to offer their suggestions on how the City could increase efficiencies, generate revenues, and make effective changes to service delivery. The dropboxes were placed at 144 sites within the City including public libraries, the City's office lobbies, and other venues. Information and access for this budget initiative was provided to citizens and City employees in English and Spanish. Resources were also available on the City's website.

In addition, the 2008 Frontline Focus Initiative was initiated in order for departments to identify process improvements that could be considered during the development of the FY 2008 Adopted Budget. The goal of the initiative was to help identify ways that departments could (1) gain overall efficiencies, (2) generate new/additional revenues, and (3) make effective changes in service delivery. Four departments participated in the 2008 Frontline Focus Initiative which included the Public Works Department, Information Technology Services Department, the Parks & Recreation Department and the Convention, Sports, & Entertainment Department. The Frontline Focus Initiative sessions were conducted between April 18 and May 11, 2007 and were coordinated by the Office of Management and Budget with the assistance of individual Department Heads and the Department of Human Resources.

The following table presents an overview of 2008 Frontline Focus results:

**Frontline Focus Results Summary**

<b>Department</b>	<b>Number of Sessions</b>	<b>Number of Participants</b>	<b>Number of Ideas Generated</b>
<b>Public Works</b>	4	56	110
<b>Information Technology Services</b>	3	45	93
<b>Parks &amp; Recreation</b>	4	64	127
<b>Convention, Sports, &amp; Entertainment</b>	3	47	100
<b>Total</b>	<b>14</b>	<b>212</b>	<b>430</b>

Many ideas developed in the FY 2008 Front Line Focus process have been recognized by the department as essential implementations. As such, these ideas were implemented in the FY 2007 fiscal year. Other ideas that were larger in scope and identified as quantifiable are adopted to be implemented in the FY 2008 budget process. The following tables represent significant ideas from the Frontline Focus Initiative implemented in the FY 2007 departmental operations and ideas that will be implemented in the FY 2008 Adopted Budget.

**Sample Frontline Focus Suggestions Implemented**

Department	Participant Suggestions Currently Being Implemented
<b>Public Works</b>	Update organizational charts, and include contact information with job responsibilities; Purchase six air compressors for the Storm Water Crew; Improve working environment by purchasing an air conditioning unit for the Southeast yard
<b>Information Technology Services</b>	Promote flex time and telecommuting; Phase-in employee self service Program; Update organizational chart to distribute; Create IT Customer Council
<b>Parks &amp; Recreation</b>	Offer new specialty art and drama classes; Develop and implement a checklist of maintenance standards on sports fields; Purchase 21 computers for recreation community centers
<b>Convention, Sports, &amp; Entertainment</b>	Eliminate time cards and move to an electronic system; Replace signage and faucets; Install new digital displays for event information and way finding; Add baby changing stations to restrooms

**Sample Frontline Focus Suggestions in Adopted Budget**

Department	Participant Suggestions Included in the FY 2008 Adopted Budget
<b>Public Works</b>	Begin crack-sealing streets; Institute a clock-in clock-out system for time administration; Perform a feasibility study for pavement markings; Do an analysis of current fee structure
<b>Information Technology Services</b>	Upgrade Communication network system; Replace chargeback system with a flat rate fee; Implement service desk applications
<b>Parks &amp; Recreation</b>	Add additional crew leaders to supervise projects; Increase the number of vehicles in operations; Increase the deposit for rental of facilities at community and recreation centers
<b>Convention, Sports, &amp; Entertainment</b>	Hire a cleaning crew for Municipal Auditorium and Alamodome; Hire support staff for Municipal Auditorium; Add Training Officer position to enhance training and safety needs; Conduct a pricing study to determine current market rates

There were 193 e-BID suggestions and 423 c-BID suggestions submitted through June 2007. The following table represents significant c-BID and e-BID ideas currently implemented in departmental operations and ideas that will be implemented within the FY 2008 Adopted Budget.

**c-BID & e-Bid Sample Suggestions**

Department Implementing Ideas	c-BID / e-BID Suggestions
Animal Care Services	Create a traveling vet trailer to offer free or reduced spay/neuter and vaccination services throughout the City (c-Bid)
Health Department	Provide City-issued vehicles for Health Department Sanitarians (e-Bid)
Parks & Recreation	Offer additional senior programs at Southside Lions Community Center (e-Bid)
Fleet Maintenance & Operations	Provide motor pool bikes free of charge to City employees (e-Bid)
Aviation Department	Provide training/certification to provide in-house locksmith services (e-Bid)
Downtown Operations	Adjust timer for Travis Park's light to turn on at a later time during the summer (c-Bid)

**FY 2008 Target Budget Development** In late spring, City Departments were given target budgets based on current service requirements. Several items in the target budgets (and ultimately the FY 2008 Adopted Budget) have been adjusted for price fluctuations. Many costs are increased for inflation annually with several expenditures increasing at a higher rate than inflation. Conversely, some costs are reduced due to lower contract prices and lower usage. All of the aforementioned cost increases and decreases have been analyzed and included within the FY 2008 Adopted Base Budget.

City staff was instructed to use City Council's policy and service delivery ratings results from the City Council Worksession on June 27<sup>th</sup> as the basis for recommending added investments and service delivery changes for FY 2008.

Since July, the City Manager, Management Team, and Management & Budget staff have met with each Department Director to review their department's FY 2008 Base Budget.

**FY 2008 Proposed Budget** After obtaining the priorities of the City Council, as well as conducting reviews of each City department, the City Manager presented the FY 2008 Proposed Budget to City Council on August 16, 2007. The Proposed Budget represented City staff's professional recommendation on how to utilize revenues and expenditures in order to achieve a balanced budget while optimizing City service deliveries and addressing City Council policy direction for FY 2008.

**Public Input on Budget Priorities** After the FY 2008 Budget was proposed on August 16, 2007, the City held District Community Budget Hearings in all 10 City Districts between August 20 and September 4, 2007. In each community hearing, an explanatory video regarding the FY 2008 Proposed Budget was shown and citizens were given the opportunity to direct questions to their City Council Representative and City Officials. These District Community Budget Hearings were attended by over 600 individuals and over 230 community comments were heard. The City also held a Budget Public Hearing in which 23 citizens/groups provided input. Additionally, two Tax Rate Public Hearings and eight Work Sessions for City Council were held. The Public Hearings and Work Sessions resulted in the City Council being aware of issues important to citizens and community groups, while the District Community Budget Hearings allowed City Council to hear feedback from the citizens on the FY 2008 Proposed Budget.

**Fiscal Year 2008 Adopted Budget** After receipt of the proposed budget, the City Council held eight work sessions to review the proposed service program details and discuss potential City Council budget amendments. The budget work sessions provided a forum for public discourse on significant policy issues as well as an opportunity to review departmental service plans highlighting proposed program enhancements, reductions, efficiencies, redirections, and revenue adjustments. After considering all the

recommendations and receiving input from citizens at a public hearing on September 5, 2007, a balanced budget was adopted on September 13, 2007, including amendments added by the City Council. These amendments and their fiscal impact can be found in the following paragraphs and tables.

**General Fund Expenditure/Supporting Source Amendments** The following tables detail the approved 11 General Fund expenditure amendments totaling \$2,450,000 in FY 2008 and two (2) General Fund revenue amendments totaling \$2,200,000. These amendments and their supporting resources were approved by City Council on September 13, 2007 with the adoption of the Budget.

**FY 2008 Amendments to the Proposed General Fund Budget**

Expenditure Amendment Items	FY 2008 Budget Impact	FY 2009 Budget Impact
Additional Resources for Workforce Development from \$2.1 M to \$3.0 M (ACCD \$203,509; Alamo Labor Proposition \$159,956; Antioch \$67,771; Dress for Success \$40,000; Goodwill \$464,965; Project Quest \$2 M; SA Urban Min. \$4,290; SA Youth Center \$29,509; YWCA \$30,000)	\$852,015	\$0
Add 30 new Police Officer positions (approximately six months funding) to at total of 80 Officers (FY 2008 Proposed budget allocated 50 new Police Officer positions)	1,000,000	2,550,000
Add Resources for Utility and Other Operating Expenses for two Police "Storefronts" (Located in Council Districts 1, 7 and 3)	30,000	30,000
Add Resources for Early Childhood Education bringing allocation from \$450,793 to \$544,788	123,985	0
Increase funding for San Antonio Technology Accelerator Initiative (SATAI) bringing allocation from \$300,000 to \$400,000	100,000	0
Increase City Council Constituent Office Lease Budget by \$4,000 annually (FY 08 Budget provides up to \$20,000 annually for rent--which is an average of \$5,000 more than FY 07's Council Rent Budget)	44,000	44,000
Make Alley Maintenance a recurring Enhancement in Five Year Infrastructure Management Program (City Manager's Proposed FY 08 Budget included \$1 M in one-time funds for Alley Maintenance)	0	1,000,000
Add Resources for Summer Youth Employment Program managed by Community Initiatives Department (focusing on youth ages 14 to 16)	250,000	0
Add resources for operating support to assist fundraising for Women's Pavilion Improvements at HemisFair Park	50,000	0
Amend City Council Human Develop Services Funds Guidelines to include Cellular on Patrol Gas Cards as eligible expense	No Impact	No Impact
Dedicate \$2 M within the General Fund's Budgeted Financial Reserves for the San Antonio Streets Endowment Fund	No Impact	No Impact
<b>Total Expenditure Amendments</b>	<b>\$2,450,000</b>	<b>\$3,624,000</b>

Resource Amendment Items	FY 2008 Budget Impact	FY 2009 Budget Impact
Streets Endowment Fund (FY 08 Proposed Budget recommends \$2.0 M)	\$2,000,000	\$0
Increase General Fund Fines Budget with projected revenue from new State Law allowing "Driving While Invalid License Cases" to be filed in Municipal Court as Class "C" Misdemeanors	200,000	200,000
<b>Total Resource Amendments</b>	<b>\$2,200,000</b>	<b>\$200,000</b>

**Budget Summary**  
 FY 2008 Annual Budget

**Other Funds Expenditure/Supporting Source Amendments** The following tables detail the approved Other Fund expenditure and revenue amendments. These amendments and their supporting resources were also approved by City Council on September 13, 2007 with the adoption of the Budget.

**Hotel Occupancy Tax Fund (HOT)**

Expenditure Amendment Items	FY 2008 Budget Impact	FY 2009 Budget Impact
Alameda support funding	\$315,000	\$315,000
Graffiti to Art Gallery Pilot Program	5,000	0
Aviation Heritage Museum at Port Authority of San Antonio (KellyUSA)	100,000	0
<b>Total Expenditure Amendments</b>	<b>\$420,000</b>	<b>\$315,000</b>

Resource Amendment Items	FY 2008 Budget Impact	FY 2009 Budget Impact
Redirect HOT funds scheduled for Arts Deferred Maintenance Program in City and Non-City owned Art facilities (FY 08 Proposed Budget allocated \$527,418 for a Debt Financed Plan of \$3.8 Million funded over 10 Years)	\$420,000	\$315,000
<b>Total Resource Amendments</b>	<b>\$420,000</b>	<b>\$315,000</b>

**Environmental Services Fund**

Expenditure Amendment Items	FY 2008 Budget Impact	FY 2009 Budget Impact
Create one-time Assistance Program for FY 2008 for seniors, disabled, and low income families to offset the impact with the \$24.00 annual increase in the Solid Waste Fee (with capacity to assist 66,000 households)	\$1,590,000	\$0
Increase funding for Solar San Antonio to a total of \$50,000 (FY 08 Proposed Budget allocated \$15,000 for agency services)	35,000	0
<b>Total Expenditure Amendments</b>	<b>\$1,625,000</b>	<b>\$0</b>

Resource Amendment Items	FY 2008 Budget Impact	FY 2009 Budget Impact
Reduce Environmental Services Fund Balance	<b>\$1,625,000</b>	<b>\$0</b>

**Development & Planning Services Fund**

Revenue Adjustment Amendment Items	FY 2008 Budget Impact	FY 2008 Budget Impact
Increase Zoning Application and Neighborhood Amendments Fee adjustments over two-year period (FY 2008 and FY 2009) rather than in one year (FY 2008) Reduces FY 2008 Projected Fund Balance to \$217,424	(\$224,597)	\$0

### Six Year Capital Improvements Plan Amendments

Amendment Item	FY 2008 Capital Budget Impact
<b><i>Accelerate Three (3) Projects in 2007-2012 Bond Program within Debt Capacity (No Capital Budget Impact)</i></b>	
Accelerate 2007 Bond Program Project Medina Base Road (\$7.1 M to FY 2008 and FY 2009)	1,172,000
Accelerate 2007 Bond Program Project Indian Creek Channel (\$1.9 M to FY 2008)	1,488,000
Accelerate 2007 Bond Program Project Cortez Library (\$300 K to FY 2008)	300,000
<b><i>Add Three (3) Projects and Reduce One Project with \$0 Net Impact to Budget</i></b>	
Structural review of YMCA Facilities in Council District 2 and Council District 5	200,000
Capital Improvements for Westside YMCA	1,200,000
Reserved for Potential Capital Improvements for DecoBuilding Police Storefront	240,000
Subtract \$1,64 M in Unissued CO's from Spanish Governors' Palace Improvement project	(1,640,000)
<b><i>Add Three (3) Projects and Reduce Two (2) with \$0 Net Impact to Budget</i></b>	
Add \$2.5 M in Unissued CO's for Brooks-New Braunfels Extension	2,500,000
Add \$2.5 M in Unissued CO's for Witte Museum/Brackenridge Parking Garage (Agreement negotiated with Witte Museum Board)	2,500,000
Add \$600 K in Unissued CO's for Denman Estate Development	600,000
Subtract \$4.6 M in Unissued CO's from City Facilities Deferred Maintenance Project	(4,600,000)
Subtract \$1.0 M in Unissued CO's from City Hall Annex Project	(1,000,000)
<b><i>Remove (1) Project (Identified HOT debt service funds redirected for City Council Amendments)</i></b>	
Arts Facilities Deferred Maintenance Project	(3,800,000)

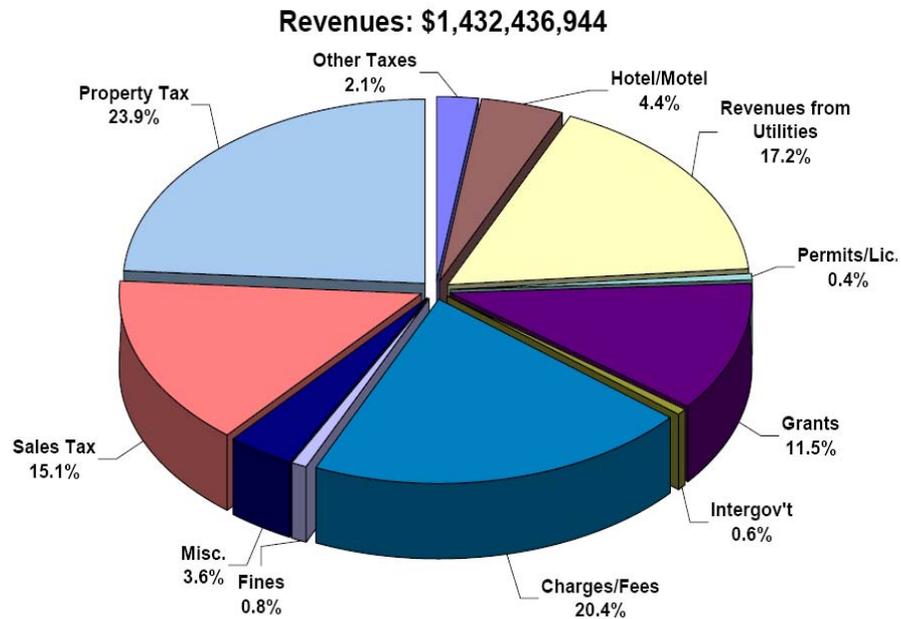
### Addressing City Council Policy Goals & Service Delivery Priorities

Program enhancements included in the FY 2008 Adopted Budget are consistent with City Council priorities outlined during the June 27, 2007 City Council policy goals and service delivery priorities worksession. When considering the Financial Reserves policies that City Council supported during their goal setting process and the CPS Energy utility rebate to the Environmental Services Fund, 90%, of all General Fund resources available for enhancements are allocated to seven key City Council priorities. The remaining 10% addresses other City Council priorities such as \$3.1 million in Education & Workforce Development and \$1.0 million for parks maintenance.

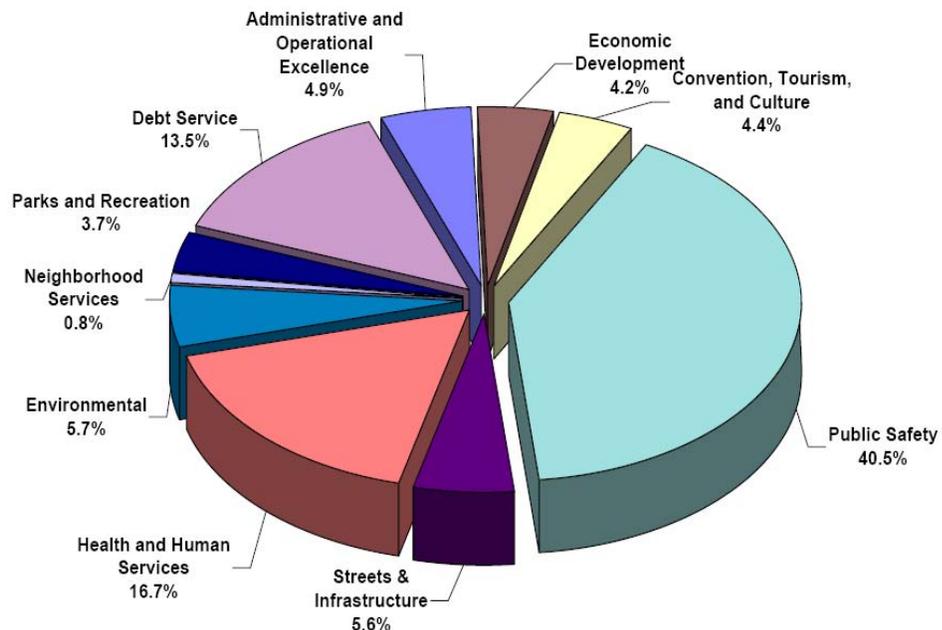
**FY 2008 Total City Budget (All Funds) Summary**

The FY 2008 Adopted Balanced Budget appropriation for **All Funds** is **\$2.037 billion**, excluding transfers of **\$357.7 million**. This amount includes **total operating expenses of \$1.432 billion** and **\$605 million in capital expenditures**. The following charts show projected operating revenues and adopted appropriations for all funds for FY 2008. These charts are followed by the General Fund chart that layers operating expenditures over major revenue categories.

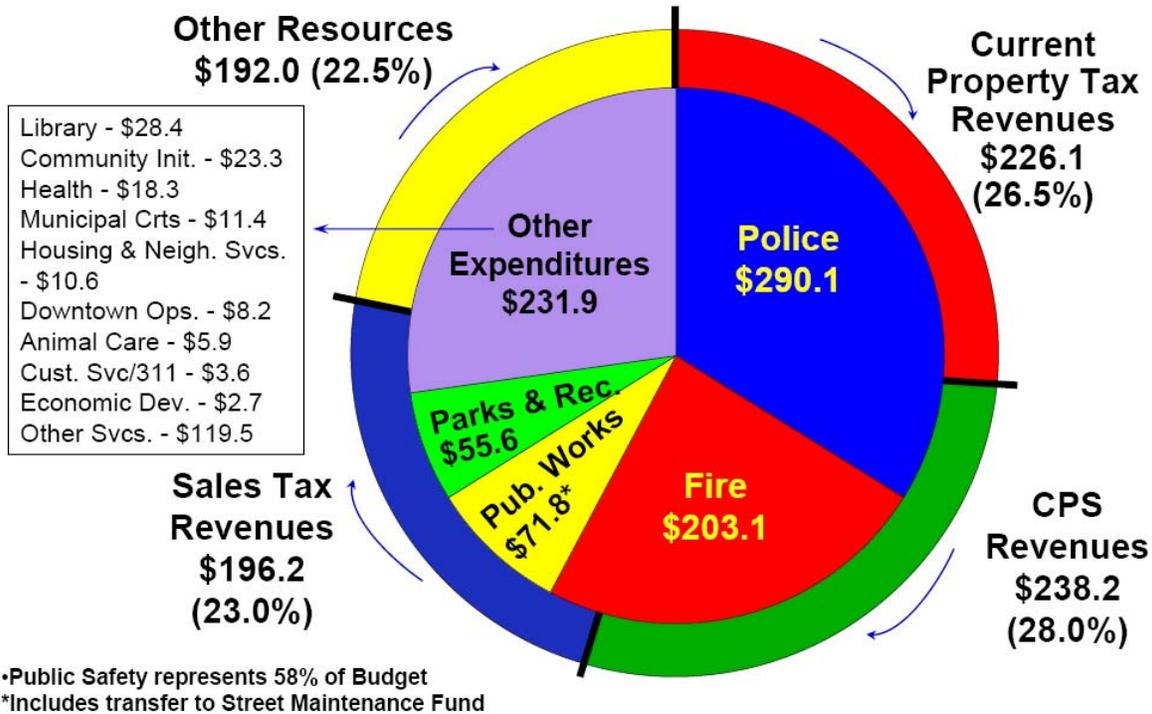
**FY 2008 Adopted Consolidated Operating Budget**



**Service Delivery Expenditures: \$1,432,436,944**



**FY 2008 ADOPTED GENERAL FUND AVAILABLE RESOURCES  
DISTRIBUTED OVER MAJOR SPENDING AREAS (\$ in millions)**



**TOTAL: \$852,549,322**

**Revenue Adjustments**

**Property Tax** Pursuant to current state Truth-In-Taxation (TNT) guidelines, the effective M&O tax rate is calculated based on generating approximately the same amount of M&O property tax revenue as generated in the prior year on only properties that were on the tax roll in both years (excludes new construction and annexation). Additionally, TNT guidelines allow a taxing unit to add an additional eight percent (8%) to the effective M&O tax rate. The rollback tax rate is calculated by adding the effective M&O tax rate, plus eight percent (8%), plus the debt service tax rate. If a taxing unit adopts a tax rate that exceeds the rollback tax rate, registered voters in the taxing unit can circulate a petition calling for an election to reduce the adopted tax rate back to the rollback tax rate.

Due to strong real estate sales prices, the City of San Antonio's FY 2008 base values increased by 10.68%. As a result of this increase, the calculated effective M&O tax rate is 33.408 cents. As stated above, the rollback tax rate is calculated by adding the effective M&O tax rate, or 33.408 cents, plus eight percent or 2.672 cents, plus the debt service tax rate of 21.150 cents, for a total rollback tax rate of 57.230 cents. The City Manager's FY 2008 Budget adopts a total tax rate of 57.230 cents per \$100 taxable valuation. Therefore, with this adopted tax rate, the City will not be subject to a rollback election.

The adopted tax rate of 57.230 cents per average valuation equates to a tax rate reduction of \$0.0624 or 6/10 of a cent with an average savings of \$7.65 per year for an average homestead valued at \$122,630.

With this decrease in the property tax rate, the City of San Antonio will forego \$3.8 million in property M&O property tax revenues. Total property tax revenues generated with the adopted tax in the FY 2008 Adopted Budget equate to \$226 million.

## Budget Summary

### FY 2008 Annual Budget

**CPS Energy Revenue** The City's payment from City Public Service (CPS) Energy represents the largest source of revenue to the General Fund. Fourteen percent of all CPS gas and electric customer revenue is paid to the City as a return on investment. The FY 2008 Adopted Budget includes CPS revenues in the amount of \$253.96 million, of this amount \$238.2 million is utilized to deliver basic City Services and \$15.7 million in one-time revenues is set aside for budgeted financial reserves. Revenues from CPS are one of the most difficult revenues to project due to a number of variables which can significantly impact CPS revenues and consequently the City's payment. As such, the payment to the City from CPS can fluctuate significantly from year to year.

**Sales Tax Revenue** Sales tax collections have a strong correlation to national and economic conditions. Local economic conditions, such as the San Antonio unemployment rate and Gross Metro Product, are projected to outpace national economic indicators over the next few years. Sales tax revenues in FY 2008 are projected to increase from the FY 2007 Re-Estimate by 4.0% to \$196.24 million. Beyond FY 2008, as the economy continues to strengthen, revenue levels from this source are expected to steadily increase.

**Revenue Adjustments** The FY 2008 Adopted Budget includes increases to several existing fees and creates new fees and charges for service. These new and adjusted revenue items total \$3.2 million. The revenue adjustments are summarized below. More detail on those revenues that will be adjusted is provided in the **Program Change** section of the Adopted Budget.

The policy direction for the FY 2008 budget process regarding revenue enhancements focused on cost recovery in service areas that had not been adjusted in recent past. The concept of cost recovery is to recover some or all of the costs associated with providing city services and programs at varying levels depending on factors such as the nature of the service provided, the population served, and the intended impact to the community. There are four categories of cost recovery that were evaluated: Basic City Services, Targeted Population Services, User-Driven Services and Fees/Fines/Rates for Community-Wide Benefit.

#### Revenue Changes by Cost Recovery Category

<u>Cost Recovery Category</u>	<u>Adopted FY 2008 Revenue Generated</u>
Basic City Service	\$ 585,708
Fees/Fines/Rates for Community Wide Benefit	1,200
Targeted Population Services	1,963,834
User Driven Service	650,523
<b>TOTAL</b>	<b>\$ 3,201,265</b>

## Two Year Balanced Budget

Consistent with City Council direction, the FY 2008 Adopted Budget achieves a two-year balanced budget for FY 2008 and FY 2009. With updated revenue and expenditures projections developed during the FY 2009 budget development process, the financial reserve goal of 10% of appropriations will be evaluated in the context of other budget priorities.

The table below shows the Adopted FY 2008 Budget and the FY 2009 Plan Budget.

**Two Year General Fund Balanced Budget-Plan**  
**-\$ in Thousands-**

	<b>FY 08 Budget</b>	<b>FY 09 Forecast</b>
<b>Revenues</b>		
Beginning Balance (Excluding Budgeted Reserves)	\$ 68,006	\$ 22,709
Operating Revenue	827,302	861,124
<i>Total Revenue</i>	<b>\$ 895,308</b>	<b>\$ 883,833</b>
<b>Expenditures</b>		
Service Delivery Costs	\$ 852,549	\$ 871,052
<i>Total Costs</i>	<b>\$ 852,549</b>	<b>\$ 871,052</b>
<b>Gross Ending Balance</b>	<b>\$ 42,759</b>	<b>\$ 12,781</b>
<b>Added Budgeted Financial Reserves</b>	\$ 20,050	\$ 18,937
<b>Net Ending Balance</b>	<b>\$ 22,709</b>	<b>\$ (6,156)</b>
<i>Budgeted Financial Reserves</i>	\$ 68,168	\$ 87,105
<i>% of General Fund Appropriations</i>	8%	10%

## Financial Reserves and Utility Rebates to Solid Waste

**Budgeted Financial Reserves** The establishment and maintenance of appropriate budgeted financial reserves within the General Fund is critical to prudent financial management. Financial reserves provide budgetary flexibility for unexpected events, to withstand financial emergencies, and to protect the City from the usual unevenness in revenue-expenditure patterns. The FY 2008 Adopted Budget combines the three existing financial reserves: 1) Contingency Reserve Fund, 2) Emergency Reserve Fund and 3) Budget Stabilization Reserve Fund into one *Budgeted Financial Reserves Fund*.

The Budgeted Financial Reserve Fund will be utilized to meet one or more of the following events:

- Unforeseen operational or capital requirements which arise during the course of the fiscal year
- An unforeseen or extraordinary occurrence such as a natural disaster, catastrophic change in the City's financial position, or the occurrence of a similar event
- To assist the City in managing fluctuations in available General Fund resources from year to year and stabilizing the budget

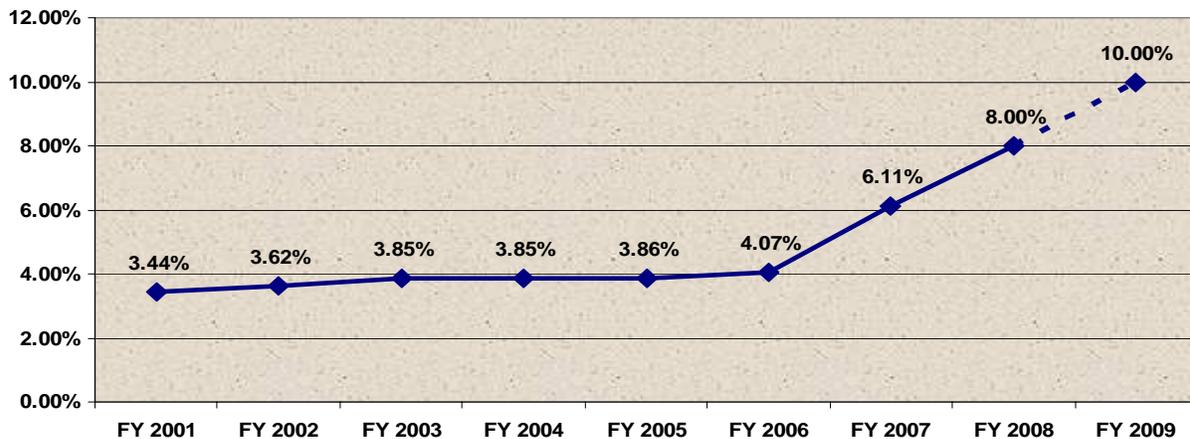
The use of these funds will be authorized only after an analysis has been prepared by the City Manager and presented to the City Council that outlines the cost associated with the use of the financial reserve fund.

Consistent with City Council direction, the FY 2008 Adopted Budget achieves the 8% reserve goal of the General Fund Expenditures. It also establishes a goal of 10% of Appropriations as a target for Budgeted Financial Reserves to be accomplished by FY 2009.

**Budgeted Financial Reserve Fund**  
**FY 2008 - FY 2009**  
**(\$ In Millions)**

Fiscal Year	Reserve	Appropriations	Percentage of Total	Annual Reserve Funding
FY 2009	\$87.11	\$871.05	10.00%	\$18.94
FY 2008	\$68.17	\$852.54	8.00%	\$20.05
FY 2007	\$48.17	\$788.09	6.11%	\$20.00
FY 2006	\$28.10	\$728.12	3.86%	\$5.00
FY 2005	\$23.17	\$673.17	3.44%	\$0.00
FY 2004	\$23.17	\$639.44	3.62%	\$0.00
FY 2003	\$23.17	\$601.39	3.85%	\$0.00
FY 2002	\$23.17	\$601.11	3.85%	\$0.00
FY 2001	\$23.17	\$569.32	4.07%	\$2.30

**Financial Reserves**  
**Percentage of Total Appropriations**



**Utility Rebates to Environmental Services Fund and Utility Assistance** To help defray the overall cost of needed capital investment within an accelerated Environmental Services automated collection and expanded recycling service, the Adopted Budget directs \$5 million in General Fund CPS Energy revenue to be rebated to the Environmental Services Fund—with an ultimate financial benefit realized by the City’s Solid Waste customer. The following chart illustrates the savings customers have and will continue to receive as a result of the CPS utility rebate.

Customer Savings from CPS Utility Rebate	FY 2007 Adopted	FY 2008 Adopted	FY 2009 Projected
Monthly Fees Before CPS Utility Rebate	\$18.51	\$19.23	\$19.59
Monthly Customer Savings as a Result of CPS Rebate	2.52	1.24	0
Total Monthly Fees After CPS Utility Rebate	\$15.99	\$17.99	\$19.59

## 2007-2012 Bond Program Implementation

On May 12, 2007, San Antonio voters approved five propositions that comprise the City of San Antonio's \$550 Million 2007-2012 Bond Program. The program includes 151 projects designed to improve and enhance existing infrastructure, as well as acquire or construct, new local streets, bridges, sidewalks, drainage facilities, parks, athletics facilities, libraries, and public health centers. All segments of San Antonio will benefit from projects adopted in the bond program. Many projects address infrastructure needs in a specific area while several projects have a regional or city-wide benefit for all residents.

To date, three projects have been initiated. These include Voelcker Property Park Acquisition and Development, the Land Acquisition Park Project (Denman Estate), and the Oakwell Branch Library Roof Repair project. Additionally, five projects have been identified by the Public Works Director for immediate implementation. These include the following:

- Zarzamora #83A, Phase II (Hutchins to Gillette)
- Rogers Road Extension
- Bulverde Road (Evans to Marshall)
- Stone Oak Parkway (US 281 to Bulverde)
- RipRap 69, Phase II D

In April 2007, a contract review committee was created to review a report of the City's contracts and practices for capital improvement delivery submitted by CH2M HILL and the Brontexi Corporation. The review covered four (4) distinct areas: 1) interagency interaction, 2) contract standards, 3) advocacy for local, minority and women owned businesses, and 4) project management and engineering requirements.

A 2007-2012 Bond Executive Committee will be established to oversee the implementation of the Bond Program. The committee members will include the City Manager, two Deputy City Managers, the Office of Management and Budget, the Finance Department, and the new Capital Improvements Management Services Department. Consistent with current City Council direction, the Executive Committee will work closely with the Citizens Bond Oversight Commission (CBOC) in monitoring the implementation of the Bond Program.

The Bond Executive Committee will provide City Council with a status program report twice per year; additionally an Annual 2007-2012 Bond Program Status Report will be provided to the City Council and the citizens of San Antonio.

The FY 2008 Adopted Budget creates a new City department with a primary responsibility of managing the Bond Program. A total of 134 existing City staff positions will be consolidated from four City Departments into the new Capital Improvements Management Services Department. The Adopted Budget also includes 18 new positions to aide in the delivery the Bond Program. The re-directed staff will come from the following Departments: Public Works, Parks & Recreation, Asset Management, and Solid Waste.

The Capital Improvements Management Services Department will manage the City's Capital Improvement Program projects including the 2007-2012 Bond Program through all phases of design, construction, and inspection. The Department will also coordinate the consultant selection and project delivery for all capital improvement construction projects. Additionally, the Department will serve as the

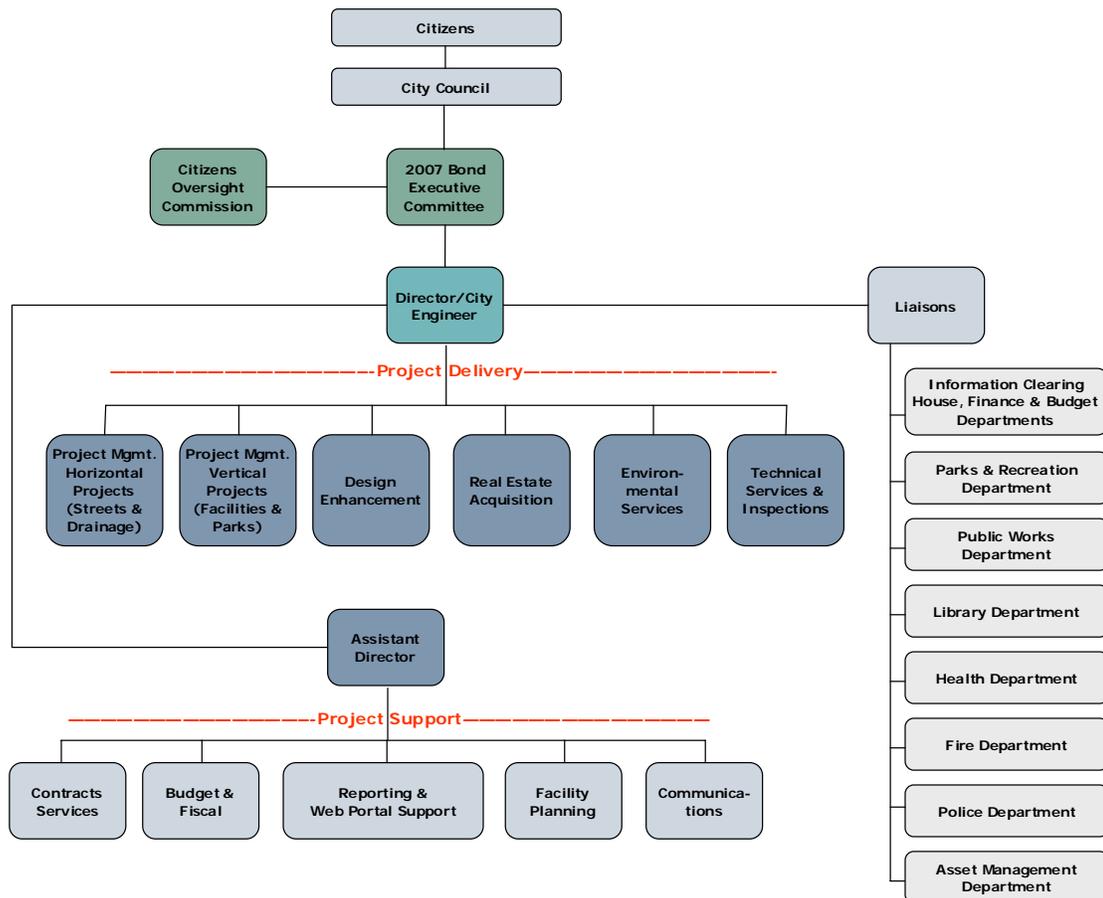
**Budget Summary**  
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City's procurement entity for all construction, architectural, and engineering services and serve as the central depository for all official records related to capital improvement projects. An overview of the Capital Improvements Management Services Department can be found below.

Key services for the Bond Program and Other Capital Projects include:

1. Capital Improvement Program Management
2. Project Planning, Design, and Specifications
3. Technical Services (Surveying, Inspections, GIS)
4. Contract Administration (Procurement, Execution, Wage & Hour compliance)
5. Budget & Fiscal Management
6. Right of Way Acquisition

**Capital Improvements Management Services Department**  
**Organizational Chart**



## General Fund Enhancements

The following section of the Budget Summary focuses on significant City Service funding changes included within the FY 2008 Adopted Budget. For a complete listing of all City Service changes for all funds that have been included as part of the FY 2008 Adopted Budget, refer to the Program Changes section of this Adopted Budget document. Listed within that section are each of the adopted improvements, redirections/reductions, and mandate policy issues along with their associated costs and savings.

### Streets, Alleys & Traffic Signals

**Street Maintenance—Contractual and City Forces** Through City Council direction, the FY 2008 Adopted Budget focuses on infrastructure by adding resources for street maintenance. The City annually allocates funding for contractual street maintenance services with an emphasis on street resurfacing and rehabilitation. Additionally, City crews perform annual street maintenance services. Street maintenance programs are necessary to mitigate pavement stress caused from age, utility cuts, poor drainage, underlying soil conditions, extreme temperatures, and overloading from heavy trucks and buses. The objectives of the street maintenance program include the following:

<b>Street Maintenance Objectives</b>	
▪	Provide smooth vehicular pavement surfaces
▪	Extend the life of existing streets
▪	Improve skid resistance for safety
▪	Reduce water ponding conditions
▪	Eliminate potholes
▪	Reduce long-term street repair costs
▪	Respond to public demand for quality streets

In the FY 2007 Adopted Budget, the City included \$5 million in one-time funds to enhance the Contractual Street Maintenance Program. The improvement increased the Contractual Street Maintenance program in the FY 2007 Budget to \$26.7 million. FY 2007 also represented the second year in a two-year street maintenance bidding strategy.

Consistent with the City Council City Services Rating results, in which Infrastructure Maintenance was rated as the highest priority, the adopted FY 2008 Budget adds \$9 million for additional contractual street maintenance. This enhancement will increase the total adopted contractual street maintenance budget to \$30.7 million or 15% more than the FY 2007 funding level.

#### Contractual Street Maintenance

	<u>FY 2006</u>	<u>FY 2007</u>	<u>FY 2008</u>
<b>Total Funding</b>	<b>\$16,734,319</b>	<b>\$26,734,319*</b>	<b>\$30,734,319**</b>
<b>Percent Change Year-Over-Year</b>	<b>43%</b>	<b>60%</b>	<b>15%</b>

\*\$5 million of the FY 2007 funding was one-time

\*\*\$9M of the Adopted FY 2008 funding is one-time

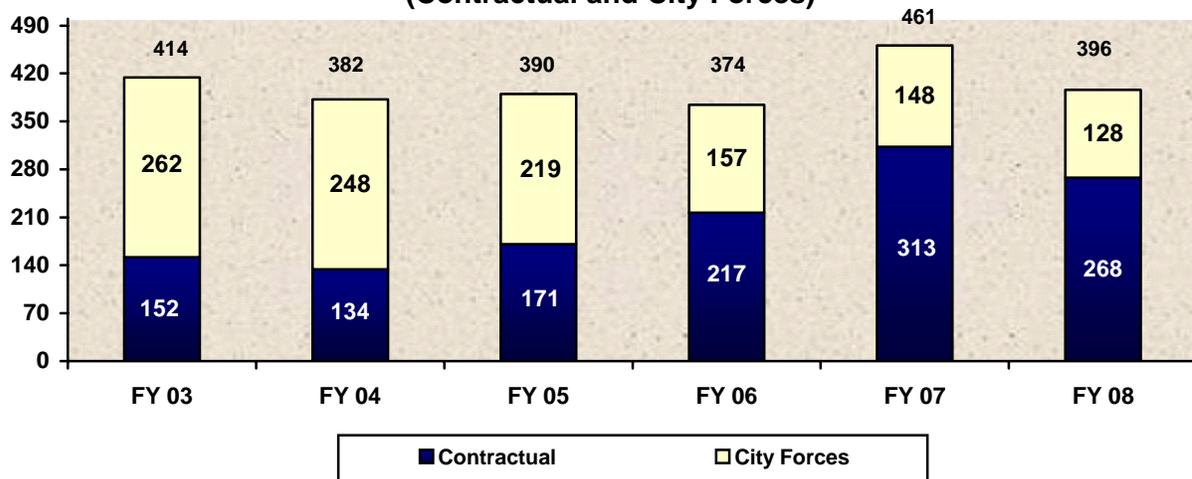
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The FY 2008 Adopted Budget includes funding to deliver the projects scheduled for FY 2008 as outlined in the Five-Year Infrastructure Management Program (IMP) adopted by City Council in February 2007. The projects already planned in the IMP equate to approximately 314 lane miles of streets maintained. The adopted increment of \$9 million will accelerate projects already planned in the IMP for FY 2009 and will add an additional 82.48 lane miles of streets maintained for a total of 396 lane miles.

It is important to note that while the amount of one-time funding for the Street Maintenance Program (Contractual and City Forces) will increase from FY 2007 to FY 2008, the amount of lane miles receiving maintenance is estimated to decrease by 19.3% during the same period of time. This results from two primary factors, the first being inflation. The projects included in FY 2007 were part of a two-year street maintenance contract program that was approved by City Council in FY 2006. As a result of this two year bidding strategy, the prices paid for projects included in the FY 2007 are based on FY 2006 bid prices. Street material prices have experienced increases since FY 2006. The second significant reason for the variance results from the fact that in recent years the street maintenance work performed has been the more expensive structural repair applications rather than the lesser costing routine or surface repair applications.

**Lane Miles Receiving Maintenance  
FY 03 - FY 08 Budget  
(Contractual and City Forces)**



As depicted in the table below, the overall Street Maintenance Program budget increase is 1.2% over the FY 2007 Budget. The overall City Forces & Materials budget includes all the programs provided by the Streets Division such as Street Maintenance, the Neighborhood Access and Mobility Program (NAMP) and Pothole repair.

**Total Street Maintenance Program Budget**

Funding Source	FY 2005	FY 2006	FY 2007	FY 2008
City Forces & Materials	\$26,708,720	\$28,024,843	\$29,263,045	\$28,001,019
Contractual Street Maintenance 2 Year Plan in FY 06 & FY 07 (Recurring)	6,734,319	16,734,319	21,734,319	21,734,319
Contractual Street Maintenance (One-Time)	5,000,000	0	5,000,000	9,000,000
Contractual NAMP (One-Time)	0	1,000,000	1,000,000	1,000,000
FY 07 Enhancement Contractual Sidewalk (One-Time)	0	0	2,000,000	0
City Service-Alley Roadway Maintenance (One-Time)	0	0	1,000,000	1,000,000
<b>Total Funding</b>	<b>\$38,443,039</b>	<b>\$45,759,162</b>	<b>\$59,997,364</b>	<b>\$60,735,338</b>
<b>Percent Change Year-Over-Year</b>	<b>12%</b>	<b>19%</b>	<b>31%</b>	<b>1.2%</b>

**Contractual NAMP Enhancement** The Neighborhood Access Mobility Program (NAMP) allocates annual funding to each City Council District to be used for specific projects identified by the respective council member. The NAMP includes projects such as small street repairs and medians, sidewalk and pedestrian walks, speed humps, street lights, traffic signals, and school flashing beacons. FY 2008 Adopted Budget includes a one-time enhancement of \$1.0 million to the \$2.0 million annual allocation for the NAMP. This adopted improvement will increase the annual allocation to \$300,000 per council district. The Adopted Budget also outlines a biannual contractual NAMP bidding strategy. Projects will be selected in the month of October and grouped into one contract award; a second group of projects will be selected in the month of March for a second contract award. Benefits of this strategy include time savings in bid preparation and project identification over the fiscal year. Any funds not allocated by the end of the fiscal year will be allocated to the Street Maintenance Fund the following fiscal year.

**City Service-Alley Roadway Maintenance** The initial \$1.0 million included in the FY 2007 Adopted Budget for City Service-Alley Roadway Maintenance was one-time in nature; however, the service was reviewed during the FY 2008 budget development process and \$1.0 million in recurring funds is adopted to be reallocated for this service. Furthermore, the \$1.0 is recurring for FY 2009 and has been factored into the two-year balanced budget. It is estimated that approximately seven miles of alley maintenance will be completed with this funding. All the alley maintenance funded in the FY 2008 Adopted Budget will be completed with contractual services.

In addition, the FY 2008 Adopted Budget also implements a voluntary alley improvement program that will leverage additional resources to improve and maintain alleys. Property owners with alleys in the public right-of-way will have the opportunity to improve the structure and maintenance of the alley through a

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50% challenge match program that will include a special tax assessment to the property owner. To assist in the implementation of the additional resources and the new program, a Pavement Condition Index (PCI) study of the City's alleyways is expected to be completed in November 2007.

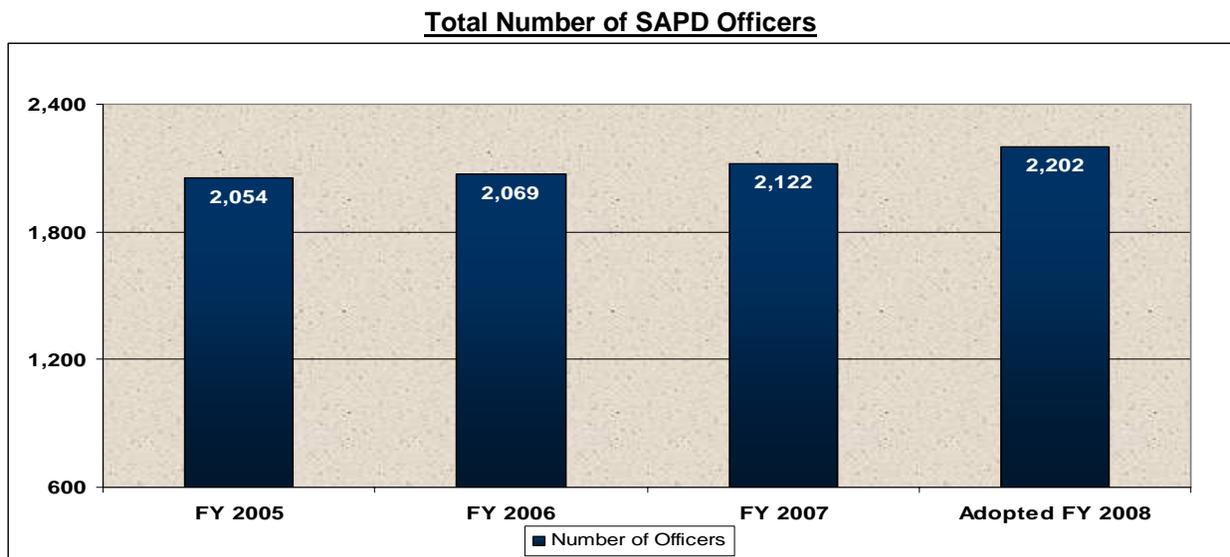
**Traffic Signal Installation** Consistent with the City Council Traffic Signal Funding Policy adopted in May 2007 (which outlines that identified warranted traffic signals should be funded within two budget years) the FY 2008 Adopted Budget includes \$378,350 in new funding to install three additional warranted traffic signals. The Adopted Budget also funds five additional traffic signals that were approved within the Five-Year Infrastructure Management Program (IMP) and three traffic signal conversions from existing wood pole to mast arm assembly. This adopted improvement will increase the Traffic Signal Installation budget to a total of \$1,514,600.

**Thermoplastic Pavement Markings Improvement** This enhancement will provide \$1.0 million for contractual thermoplastic pavement markings. This enhancement will strengthen the City's pavement Marking Program maintenance by increasing the number of arterial and collector streets miles maintained with thermoplastic rather than water-base paint. Thermoplastic markings have a life lasting of up to two years rather than water-based paint markings which have a life span of six months.

**Street Endowment Fund.** The Adopted Budget includes \$2 million within the General Fund's Budgeted Financial Reserves dedicated for the San Antonio Streets Endowment Fund. The interest income generated by this fund will be restricted to be invested in Street Maintenance Projects and the principal would remain as part of the budgeted financial reserves. The Endowment Fund is designed to provide street improvement resources for future generations.

## Police Protection / Public Safety

**Add 80 Police Officers** Public Safety remains a top priority for the City Council. The FY 2008 Adopted Budget utilizes \$3.4 million, to fund 80 new Police Officers in FY 2008. A total of 90 police officers are added for Neighborhood Patrol in FY 2008 with the redirection of 10 officers from Growden Pound. As illustrated in the chart below, the 80 new Officers will increase the Police Department's number of uniform personnel to 2,202.



The new Police Officers will enter training at the Police Academy in three separate classes. The first 22 of 80 new Officers will enter Cadet Class in October 2007 and graduate in May 2008. The second group of 28 Cadets will begin training in January 2008 and graduate in August 2008, and the remaining 30 new Cadets will begin the Academy in April 2008 and graduate in November 2008.

The following is a chart of the Police Department's Cadet Class training schedule for FY 2008 and FY 2009.

**Police Department Cadet Class Training Schedule**



**Fully Fund Tactical Response Unit in FY 2008** In January 2007, the Police Department established the Tactical Response Unit (TRU) as a full-time unit but with only partial funding. This improvement totaling \$1,225,988 in FY 2008 to include \$472,189 in one-time costs, adds the resources necessary to fully fund the TRU to include the purchase of 14 Police vehicles to partially restore those vehicles that were redirected to the TRU.

**Growden Pound Redirection** Privatization of vehicle storage operations at Growden Pound is scheduled to begin in FY 2008. Currently, the City subsidizes vehicle storage operation by approximately \$60,000 due to higher expenses than revenues generated. Upon privatization of vehicle storage, the City will receive a guaranteed \$20,000 in revenues resulting in a net increase of revenues of \$80,000 in the first year. As a result of the privatization, 3 Police Sergeants and 7 Police Officers will be redirected from storage operations to neighborhood patrol.

In addition to the redirection of uniform personnel from Growden Pound, 4 Administrative Assistant I and 18 Administrative Aides will be reduced and the savings redirected to other Police operations. Utilizing the savings from the privatization of vehicle storage, new positions will be created in the Communications Unit to include 1 Police Communications Supervisor, 17 Police Communications Specialists, 1 Administrative Assistant II, and 1 Radio Services Technician II.

Two Contract Coordinators will be added to the Support Services Division to monitor departmental contracts such as the vehicle storage facility and the towing contract. In FY 2008, the cost of this redirection will total \$1,868,566.

**Re-establish Police Accreditation Status** The San Antonio Police Department was last accredited through the Commission for Accreditation of Law Enforcement Agencies (CALEA) in 2002. The purpose of this recurring improvement, totaling \$50,000 in FY 2008, is to re-establish the Department's accreditation.

**7<sup>th</sup> Police Substation** The Adopted FY 2008-2013 Capital Budget has \$9.1 million programmed to construct a 7<sup>th</sup> Police Substation on 6 acres in the North-Central area of the City. Land acquisition is scheduled for FY 2010 and construction for 2011. The building will be approximately 20,000 square feet.

**Police Department Storefronts** This improvement provides funds for operating expenses for two new Police Department storefronts to serve City Council Districts 1, 3, and 7. A storefront is a small amount of office space utilized by Police Department personnel. Usually placed in commercial areas, storefronts are not staffed on a 24-hour basis but are sufficiently utilized to maintain a police presence in the immediate communities in which they are located. This recurring improvement will total \$30,000 in FY 2008.

**Fire Protection & Emergency Medical Services**

**Four-Person Staffing** During FY 2007, the Fire Department implemented a three-year plan to staff all fire pumper trucks with four firefighters. Four-person staffing promotes firefighter safety at the incident

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and allows the fire company to begin engaging in firefighting operations in rapid manner. The additional personnel fighting a fire help ensure less property loss to residents and businesses. In addition, the increase in staffing allows for better control of the incident and enhances uniform personnel safety. The first two years of this plan requires nine Firefighter positions added each year along with overtime funding. The final 9 Firefighters that will be added in FY 2009 will eliminate the need for overtime funding for this improvement and bring the total number of Firefighters needed for 100% four-person staffing to 27.

#### **Four-Person Staffing Implementation Schedule**

Fiscal Year	No. of Pumpers with 4-Person Staffing	No. of Firefighters Added	Overtime to Allow Staffing
2007	45 of 49	9	Yes
2008	49 of 49	9	Yes
2009	49 of 49	9	No

In FY 2007, the Fire Department staffed 92% of pumper trucks with four firefighters. With the addition of 9 Firefighters in FY 2008, which represents the second year of the four-person staffing implementation plan, the Department will achieve 100% four-person staffing on all fire pumper trucks. The cost for this improvement in FY 2008 will total \$671,990 and \$1,541,730 in FY 2009.

Besides the goal of achieving 100% four-person staffing in FY 2008, the Department has created three goals to be achieved that will improve Emergency Medical Services. Below are the three goals:

- Decrease response time
- Increase EMS unit availability
- Improve patient care

For FY 2008, the Department has estimated a baseline Emergency Medical Services (EMS) response time of 8.87 minutes. The following two improvements, adding one EMS Unit and paramedics in firefighting, are projected to lower the EMS response time by 0.32 minutes or 19 seconds to a total time of 8.55 minutes in FY 2008.

**Add One Emergency Medical Services (EMS) Unit** This adopted improvement will provide funding to add one EMS Unit, to include 12 Fire Apparatus Operators, for three months in FY 2008. This improvement will bring the City's count to 31 full-time EMS units on a 24-hour basis and decrease average response times in an effort to comply with the City's goal of eight minute response times. The cost for this improvement in FY 2008 will be \$1,084,967 including \$879,596 in one-time costs. In FY 2009, the cost of this improvement will total \$1,244,470.

**Paramedics in Firefighting** In FY 2008, this adopted improvement will provide paramedic equipment and supplies on all fire trucks to reduce the response time of Advanced Life Support (ALS) delivery. With this additional equipment in place, more Fire Department vehicles will have Advanced Life Support delivery capabilities where previously the need for an EMS Unit will have been necessary. A Department Systems Specialist will also be added to assist in the implementation and monitoring of the Department using tablet personal computers. Including \$723,242 in one-time costs, this improvement will total \$1,022,402 in FY 2008 and \$317,054 in FY 2009.

**Training & Equipment for Truck Companies** Currently, when vehicle accidents with trapped victims or vehicle rollovers are reported, one regular truck and one enhanced truck are dispatched to the scene of the accident. Enhanced trucks have personnel with enhanced extrication training and a small amount of specialized equipment. Of the 19 trucks the Fire Department has to cover the City, only four are considered enhanced trucks. Accordingly, when responding to assist trapped victims in vehicle accidents, often it takes a considerably longer amount of time for an enhanced truck to arrive than the closest regular truck. This improvement will provide additional equipment and training for personnel assigned to regular trucks, allow the Fire Department to consider all trucks equally capable of removing

trapped victims, and will enable the Department to dispatch the closest two trucks to a vehicle accident with trapped victims resulting in quicker extrications, medical treatment, and transport to local hospitals. This one-time improvement will total \$67,500 in FY 2008.

**Enhance Dispatch Staffing** Upon the inception of City of San Antonio Emergency Medical Services (EMS) in 1974, one dispatcher was responsible for the dispatching and operational coordination of seven EMS units responding to 25,000 dispatches annually. Currently, 1.66 dispatchers assume responsibility for the dispatching and operational coordination of 30 full-time units and up to seven Peak Period units responding to over 139,000 dispatches per year. To address increased staffing needs, 10 Fire Apparatus Operators (6 dispatch call takers and 4 dispatchers) are being added in FY 2008. In addition to responding to EMS calls, the San Antonio Fire Department also responds to fire suppression emergencies. The Fire Suppression Division averages between 5 and 10 structural alarms per day, resulting in 2 or 3 active firefighting operation responses. During these instances, the additional call takers will assume the responsibilities of monitoring the active tactical operational radio channel to achieve operational efficiencies and to maintain effective communication between emergency responders. Once the firefighter operations have concluded, the call taker will revert back to call taking. The FY 2008 cost of this improvement will total \$784,216 to include \$270,000 in one-time costs. In FY 2009, this improvement will total \$1,900,324.

**Wellness & Fitness Program** This adopted improvement will provide the necessary funding to establish and maintain a Wellness & Fitness Program within the San Antonio Fire Department. The functions of the Health & Wellness Program will include the enhancement of incident safety and the reduction of injuries and accidents through the investigation and analysis of on-duty injuries and motor vehicle collisions. Personnel included in this improvement will also respond to multiple alarm fires, Hazardous Material incidents, and structural collapse events. This improvement will add 1 District Chief, 3 Captains, 1 Special Projects Manager, and 1 Administrative Assistant I. An additional Special Projects Officer will also be added to provide assistance to uniform personnel with Workers Compensation issues. In FY 2008, the cost of this improvement will total \$279,195 including \$87,039 in one-time costs. The FY 2009 cost of this improvement will be \$909,744.

**Fire Apparatus Operator (FAO) & Officer Development Courses** This improvement will provide FAOs with continuous Driver and Pump Operator training to address the Insurance Services Office (ISO) rating that all existing drivers and operators should receive continuous training on an annual basis. This improvement also provides Lieutenants, Captains, and District Chiefs with Fire Instructor and Fire Officer training to continue in the development of effective management and leadership training for company officers, chief officers, and other management personnel within the San Antonio Fire Department. This enhancement also includes 1 Special Projects Manager to facilitate the Officer Development Courses. This adopted improvement totaling \$268,972 in FY 2008, includes \$4,372 in one-time costs. In FY 2009, the cost of this improvement will total \$301,614.

**Funding for Bunker Gear Replacement Financing** This adopted improvement will provide \$185,367 in FY 2008 for the first year of five years to finance the replacement of 900 sets of bunker gear for Firefighters. Bunker gear includes protective fire pants and coats. Currently, 76% of the Fire Department's bunker gear inventory is seven years of age or older.

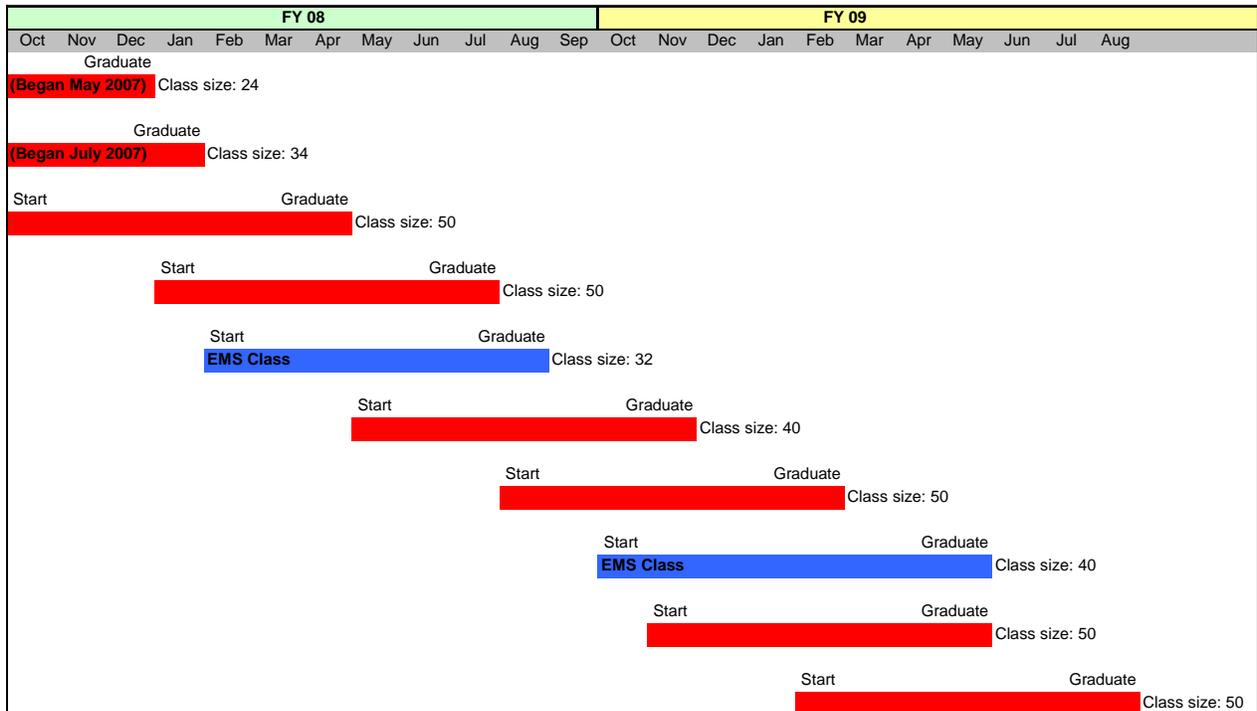
**Fleet Maintenance** A Fleet Maintenance Manager and 3 Equipment Technicians will be added in FY 2008 at a cost of \$121,166, to include \$4,688 in one-time costs. The fleet maintenance personnel will perform full preventive maintenance on all Fire Department emergency vehicles. The FY 2009 cost of this improvement will total \$175,962.

**Fire Station Maintenance** This adopted improvement includes the addition of 1 Building Maintenance Officer to plan and direct building maintenance activities for the Fire Department. This improvement, totaling \$50,530 in FY 2008 and \$52,144 in FY 2009, will assist the Fire Department in realizing energy savings throughout the Department's various facilities. This improvement includes \$21,724 in one-time costs.

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**Fire Department Training Schedule** In order to minimize the number of vacancies which has a detrimental impact on overtime costs, the Fire Department must carefully monitor retirement activity and staffing needs to determine the number and size of cadet classes held each year. The following chart is a timeline of the projected Fire Department Academy and Training Schedule.

**Fire Academy & Training Schedule**



**Fire Station #51** The Adopted FY 2008-2013 Capital Budget includes almost \$6 million programmed to construct Fire Station #51 to provide permanent facilities to house fire department resources in the IH-10 & De Zavala area to address response time. Land acquisition for this new fire station is scheduled for FY 2008 with construction to follow in FY 2009.

**Neighborhoods – Graffiti Prevention / Code Compliance & Animal Care**

**Graffiti Abatement** The FY 2008 Adopted Budget includes \$350,318 in additional funding for graffiti abatement. This improvement will add 6 Maintenance Workers, 1 Maintenance Crew Leader, and necessary equipment and materials.

Two of the additional six Maintenance Workers will respond to 311 and Council Action Team requests for graffiti abatement. This will double the amount of staff currently directed at 311 and Council Action Team requests and cut response time after a call is received from four days down to two days. Four of the added Maintenance Workers will be directed to crews removing graffiti from public buildings and infrastructure, increasing the amount of square feet of graffiti abated from 1.14 million to 2.56 million. These added resources, combined with the current funding for graffiti abatement, results in 12 dedicated positions and a total budget of \$669,849 in FY 2008.

**Code Compliance** The FY 2008 Adopted Budget includes \$604,036 to increase the number of Code Enforcement positions by seven, including 4 Code Compliance Investigators and 3 Dangerous Premises Investigators. This will allow the department to maintain current service levels while handling increased duties from the new graffiti ordinance enacted in 2007. They are also anticipated to reduce case closure rate to an average of 26 days down from the current average 28 days and allow for one Code Compliance Investigator and one Dangerous Premises Investigator to be directed at downtown. A final

component of this improvement will add new software to replace the current software package being used by the Code Compliance Division. The new software is specifically designed for municipal code enforcement. It will track all facets of code enforcement in an on-line database, cutting down on the need for paper copies and increasing productivity. These additions will increase staffing by 8.3%, for a total of 91 positions within the Code Compliance Division of the Neighborhood Services Department.

**Animal Care Services** The FY 2008 Adopted Budget includes funding to address the Year Two Strategic Priorities as outlined in the *Animal Care Five Year Strategic Plan*. In order to provide additional public access to free and low cost spay/neuter services, the FY 2008 Adopted Budget includes \$310,505 in funding for one Veterinarian, four Veterinarian Technicians and three Animal Care Attendants along with equipment for the surgical unit in the new Animal Care Facility. A mobile spay/neuter clinic will also be utilized to ensure that these services are delivered throughout the City. Funding is also provided to expand the current Trap Neuter and Return (TNR) pilot program as a non-lethal method to control and reduce the number of feral cats.

Additionally, the FY 2008 Adopted Budget includes \$488,698 to enhance customer service at the new Animal Care Facility, expand the current public media campaign, increase the number of Animal Care Officers, and provide additional training required by the state.

### **Youth Services & Parks**

**Youth Recreation** The Parks and Recreation Department and Department of Community Initiatives offer safe and affordable youth programs for elementary and middle school age children at 27 community centers, schools, and outside agencies throughout the City. Program activities include swimming, crafts, outdoor activities, nature programs, field trips, computer labs, homework assistance, cultural arts, and special events. Sites may offer different activities according to the interests of the children.

On May 31, 2007, City Council approved an expanded summer program, with the intent to serve more youths in the community. It was determined to address ongoing youth program needs during the City Council priority/budget process.

The FY 2008 Adopted Budget expands the summer and after school programming for youth through the Parks and Recreation Department, Department of Community Initiatives, and partner agencies. In an effort to serve more children and eliminate the waiting list for the After School and Summer Youth Programs, the FY 2008 Adopted Budget includes additional funding for new or expanded sites, which will allow for 4,500 additional slots and improve current youth programs. City staff has worked with current staff, delegate agencies, and area schools to identify potential sites that will increase the number of children to be served this year. The new program expansion will be funded through increased fees for these services, with rates assessed based upon the Federal Poverty Level and all revenue going back into youth programs.

In addition, the FY 2008 Adopted Budget provides funding to sustain educational and recreational activities for youth ages six to fourteen during the summer months. Funds were added to the FY 2007 Budget for Summer Youth Programming; however, the Funds were one-time in nature. This enhancement will add recurring funds to the City's Summer Youth Program.

**Parks Maintenance & Renovation Plan** The FY 2008 Adopted Budget includes \$1 million to fund the maintenance and renovation of Harlandale (\$300,000), Cassiano (\$400,000) and Martinez Parks (\$300,000) as part of the Five Year Parks Maintenance & Renovation Program as adopted by City Council in February 2007 along with the City's then adopted 2007-2012 Bond Program.

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The goal of the Five Year Parks Maintenance and Renovation Program is to identify projects, prioritize renovation activities with adopted budgets for each project and outline the year for completion of each project. This program will be used to identify projects and develop schedules for renovation of park facilities and amenities. A sampling of the types of renovations may include but are not limited to:

- ADA modifications
- Skate Plazas
- Playgrounds
- Basketball courts
- Walking Trails
- Parking
- Lighting
- Restroom facilities

Benefits of this five year program include a higher degree of certainty in the program schedule, improving citizen awareness of project delivery, and improved capital, equipment, and operations planning. The projects scheduled over a five year period have been identified in the San Antonio Parks and Recreation System Strategic Plan adopted by City Council on May 18, 2006. The System Strategic Plan included planning and community input meetings in each council district and established priorities for projects within sub-areas of the City.

**Summer Youth Employment Program** The FY 2008 Adopted Budget adds resources for a Summer Youth Employment Program. These funds, in the amount of \$250,000, will focus on youth ages 14 to 16.

## Education & Workforce Development

**City Scholarship Support for San Antonio Education Partnership Expansion** The FY 2008 Adopted Budget allocates \$570,000 to San Antonio Education Partnership (SAEP) in support of academic scholarships to students currently participating in the program. In FY 2007, six high schools were added to the SAEP program for a total of 24 schools. The program successfully integrated the schools and received approximately 1,700 commitment forms from participating high school seniors. This additional funding represents the City's plan to incorporate all 35 high schools by FY 2011.

**Early Childhood Education** The FY 2007 Adopted Budget includes \$450,793 in new funding for early childhood professional development services. Additional funding of \$123,985 in the FY 2008 Budget increases the total funding for FY 2008 to \$574,778. The City's Community Initiatives Department will secure contracts with outside agencies to provide classroom mentoring, scholarships, continuing education, and professional development for early childhood educators.

**Workforce Development** FY 2008 represents the second year of a two-year Human Development Services Consolidated Funding Process, in which approximately \$1 Million was awarded to various agencies specializing in workforce development. The FY 2008 Adopted Budget more than doubles funding for workforce development by providing an additional \$2 Million. These additional funds will support programs offering comprehensive training opportunities to economically disadvantaged area adults interested in pursuing careers in one of the targeted industry sectors.

**Library Enhancements** The San Antonio Library System provides San Antonio and Bexar County residents with multiple types of materials, including books, periodicals, databases, and multi-media such as DVD's, CD's, and Audio books. As the City and County continue to grow, the use of the Library System continues to increase. In an effort to provide more materials to Library patrons, the FY 2008 Adopted Budget will allocate a \$350,000 one-time allocation bringing the total Library Resources Budget to \$3,089,423 as indicated in the following table.

**Library Resources Budget - FY 2001 through FY 2008**

<b>Fiscal Year</b>	<b>Library Resources Base Budget</b>	<b>Library Resources Enhancement</b>	<b>Total Library Resources Budget</b>	<b>% Change</b>
<b>2008*</b>	<b>\$ 2,739,423</b>	<b>\$ 350,000</b>	<b>\$ 3,089,423</b>	<b>13%</b>
<b>2007**</b>	\$ 2,089,423	\$ 750,000	\$ 2,839,423	36%
<b>2006*</b>	\$ 2,089,423	\$ 500,000	\$ 2,589,423	24%
<b>2005*</b>	\$ 2,089,423	\$ 150,000	\$ 2,239,423	7%
<b>2004</b>	\$ 2,155,865	\$ (66,442)	\$ 2,089,423	-3%
<b>2003</b>	\$ 2,132,112	\$ 23,753	\$ 2,155,865	1%
<b>2002</b>	\$ 2,082,112	\$ 50,000	\$ 2,132,112	2%
<b>2001</b>	\$ 2,007,112	\$ 75,000	\$ 2,082,112	4%

\*One Time Enhancement to Library Materials Budget

\*\* \$100,000 In FY 2007 is one-time funding

In addition to the increase in the Library Resources Budget, the FY 2008 Adopted Budget will include 11 additional Library Branch Positions, 1 Book & Materials Delivery Driver, and one truck. Each of these enhancements will enable the San Antonio Public Library System to more adequately serve its patrons as well as provide sufficient staff and equipment to handle excess delivery materials. Furthermore, the FY 2008 Adopted Budget will include funding for 18 positions and non-personnel costs for the new Igo Branch Library which will open in December 2007. The Library System will also be open an additional 3,354 hours due to these and other staff redirection enhancements. Finally, the FY 2008 Adopted Budget will include \$366,256 for Library technology enhancements, including acquiring 250 replacement and additional computers at all Library locations.

### **Downtown Economic Development & Operations**

**Downtown Operations** The FY 2008 Adopted Budget for the Downtown Operations department totals \$8.18 million in appropriations. These appropriations include an additional \$111,725 to fund the creation of two sidewalk cleaning crews. An additional \$39,000 will fund more turf mowing, and \$26,628 will be used to replace equipment. The FY 2008 Adopted Budget also includes a mandate of \$584,191 to fund the maintenance and marketing of the new Main Plaza when construction is completed. The department has also achieved \$169,142 in savings through the reduction of one vacant landscape irrigator position and other lower priority services.

**Downtown Development Unit** The Downtown Development Unit (comprised of 1 new position and redirected staff) will focus on implementation strategies in downtown San Antonio and take advantage of emerging opportunities in the downtown area. The new Director position will oversee, coordinate, and facilitate economic development and redevelopment plans in downtown San Antonio. This organization will be the ongoing City lead of the redevelopment processes and all activities including planning, implementation, advocacy, business development, attraction, marketing and public relations efforts within Downtown San Antonio.

**Free Downtown Trolley Service Initiative Pilot** This pilot initiative will provide an initial level of free VIA Trolley bus service in the downtown area. The initiative will be funded in total at \$250,000 using various City resources.

**Brooks City-Base** The FY 2008 Adopted Budget continues the commitment the City has made to Brooks City-Base since FY 1999. The FY 2008 Adopted Budget includes \$420,000 in Certificate of Obligations in the Capital Improvements Plan for the renovation of buildings at Brooks City-Base.

**Economic Development Agency Funding** The FY 2008 Adopted Budget provides \$400,000 for economic development initiatives including \$300,000 for San Antonio Technology Accelerator Initiative (SATAI), and \$100,000 for BioMed SA.

## **Customer Service Excellence**

**Bob Ross Center Customer Staffing** The Bob Ross Senior Center, which opened April 24, 2007, provides comprehensive services to seniors age 60 and older. The FY 2008 Adopted Budget includes \$50,000 to assist in providing quality customer service to seniors. The many duties of the two positions added include meeting and greeting seniors, fielding phone calls and questions, and providing facility directions and service information related to all operational functions of the center.

**Customer Service & 311 System** As part of the FY 2008 Adopted Budget, three full time 311 Service Representatives will be added to answer incoming calls to the City's 311 Call System. Total cost for this enhancement will be \$95,824 in FY 2008. To date, the 311 Call System has experienced a 24% increase in the number of calls received when compared to the same time period in FY 2006. It is projected that the 311 System will experience an additional 14% growth in call volume for FY 2008 for a total two year increase of approximately 42% or 400,000 additional calls. In order to respond to the continued growth, these three additional 311 Representatives will be added as telecommuters to enhance shift flexibility and to improve response times during peak call hours.

Further, the Adopted Budget aims to increase the expected answer rate and decrease the abandoned call rate, by redirecting two positions assigned to dispatching animal care related calls. In addition to call intake, the 311 Call Center is also responsible for dispatching animal care calls to the field. Animal Care is proposing to purchase lap tops which will automatically dispatch the calls to the appropriate Animal Care Officer through the use of new software. One full time Dispatcher position and one part time Dispatcher position will be redirected into 311 Service Representatives.

**Health** The FY 2008 Adopted Budget includes \$50,000 to support collaboration between the San Antonio Metropolitan Health District (SAMHD) and University Health System (UHS). Beginning February 4, 2008, clinical preventive health services currently provided by SAMHD such as prenatal care, family planning, well-child screenings, senior health screenings and refugee health screenings will transition to UHS.

As required by the state Health and Safety Code, the FY 2008 Adopted Budget provides \$39,968 for one Health Program Specialist position in the STD Clinic to assist in providing notification to both victims and defendants who are tested for HIV/STDs in criminal cases.

San Antonio will be the pilot site for a two-year initiative to develop a registry of non-identifying records of diabetes test results. Ongoing analysis of the data from the registry will be used to direct prevention and intervention programs for the San Antonio community and to determine regional and state policy and practices. The FY 2008 Adopted Budget provides \$284,452 for one Health Program Specialist and one Department Systems Specialist as well as resources to develop the registry.

## **Administrative & Operational Excellence**

**City Clerk** The Office of the City Clerk is responsible for the storing, scanning, and preserving the official documents of the City of San Antonio in accordance with the Texas Local Government Records Act and the Records Management Policies and Procedures. In an effort to improve the management of these records, the FY 2008 Budget Process includes \$33,480 for one full time Administrative Assistant I and the reclassification of an Administrative Assistant II to a Special Projects Coordinator.

**Communication & Public Affairs** The Adopted FY 2008 Budget redirects the Communication & Public Affairs contractual budget to add 1 full-time City Photographer position to increase communication opportunities. The Budget also adds funding for Television Production Engineer Services to maintain and operate City media equipment.

**Community Initiatives – Public Inebriate Detention Services** The FY 2008 Adopted Budget provides one-time funds in the amount of \$900,000 to support a comprehensive public inebriate initiative (PI), based on national best practices. The San Antonio Police Department transports approximately 500 public inebriates monthly to the Frank Wing Municipal Court Building. PI's remain at the Frank Wing for

eight to 12 hours pending their arraignment or adjudication. The results of this initiative should reduce over crowding at the Frank Wing Municipal Building, afford chronic public inebriates longer periods of sobriety and extended detoxification services, and drastically interrupt their cycle of arrest, inappropriate emergency room usage and court appearances. The Department of Community Initiatives, in consultation with Municipal Court, will relocate the public inebriate program and link it to the new state funded Public Triage and Detoxification Center.

**Finance** As part of the FY 2008 Adopted Budget, a manager level position will be added to the Finance Department to provide additional resources dedicated to improving financial services and compliance with Generally Accepted Accounting Principles (GAAP). This manager position will focus on the delivery of financial services within City Departments in order to standardize and increase the quality of financial services in areas such as accounting, budgeting, and financial reporting, compliance with GAAP, as well as following sound financial business practices. This position will be responsible for implementing standardized procedures, training departmental fiscal staff, and identifying and resolving departmental fiscal issues thereby allowing Departments to focus on their core programs and activities with overall financial services support provided from the Finance Department.

**Human Resources** The Adopted Budget provides funding for 1 Senior Human Resource Analyst to support the Meet and Confer implementation. Meet and Confer is a legislatively approved process that, if adopted in the City of San Antonio, will allow an eligible employee association to represent eligible employees in meeting and discussing issues pertaining to wages, hours of work, and other conditions of employment.

**Office of Management & Budget** The FY 2008 Adopted Budget adds one position to Office of Management & Budget for strategic program and service analysis. This position will be strategically placed in selected operating departments for a portion of the fiscal year to allow for greater analysis in targeted high priority City Service areas. This position will assist the Office of Management & Budget with the resources it needs to provide the City Manager and Management Team with in-depth analysis, recommendations, and alternatives to targeted issues during the budget development decision making process.

**Mayor & Council** The FY 2008 Budget increases compensation funding for Mayor & City Council Aides by \$10,266 for the Mayor and each Council District. This will increase the funding from \$158,074 to \$168,340. In addition, the FY 2008 Budget also proposes to increase Mayor & Council Aides' Health Insurance Costs reimbursement by adding \$720 to the Mayor and Council Budgets for a FY 2008 Health Insurance reimbursement budget of \$15,120 for the Mayor and each Council District.

**Municipal Courts** The Adopted Budget adds 2 Deputy City Marshals to assist with executing outstanding municipal warrants, which includes executing legal process to facilitate case closure through collection of fines and costs, and provide security services as needed. Revenues received will offset the costs associated with these positions.

**Contribute General Funds Toward Adding 8 New Bailiff Positions** The FY 2008 Adopted Budget provides 40% of the cost of 8 Bailiffs for the Municipal Courts; the remaining 60% will funded by the Municipal Courts Security Fund. The new Bailiffs will provide security to each of the courtrooms at the Frank D. Wing Municipal Court Building and supplement the current contract security personnel throughout the building.

## **Total Compensation – Employee Compensation and Benefits**

The City of San Antonio is committed to providing a competitive total compensation package with the goal of attracting, motivating and retaining a qualified and competent workforce. The City has continuously valued employee contributions by identifying employee compensation and benefits as a budget priority, maintaining a Living Wage and reserving funding to address employee compensation issues. The FY 2008 Adopted Budget includes funding to support a comprehensive approach to address Total Employee Compensation, including employee wages and benefits.

**Cost of Living Adjustment** The Adopted budget includes a Cost of Living adjustment in the amount of

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2.21%, based on the national Consumer Price Index, for all full-time and part-time employees, effective October 1, 2007. Funding for Cost of Living adjustments totals \$6.2 M in all funds, which includes \$3.4 million in the General Fund.

**Living Wage** To continue the City's commitment to ensure that employees earn a Livable Wage, the minimum hourly rate for all full-time and part-time City positions is adopted to increase from \$9.75 per hour to \$9.93 per hour, effective October 1, 2007.

**Pay Plan Re-structuring** The Adopted Budget for FY 2006-2007 included a commitment to review the City's Pay Plan in order to maintain market-competitive wages that attract and retain competent employees at all levels. The FY 2007-2008 Adopted Budget includes funding in the amount of \$1.9 million in all funds (includes \$1.3 million in the General Fund) to implement a significantly revised Pay Plan that addresses market-competitiveness for all employees and employee compression issues for non-professional and non-managerial employees. The adopted Plan was designed with input from the Employee-Management Committee and additional employee focus groups.

The re-designed Pay Plan establishes five separate pay structures, based on EEO Categories, allowing each component of the pay plan to be designed with different attributes as follows:

	Pay Plan A	Pay Plan B	Pay Plan C	Pay Plan D	Pay Plan E
Pay Plan Type	Step		Open-Range	Broadband	
EEO Categories	Skilled Craft, Service Maintenance	Office Clerical, Para-Professional, Technicians, Protective Svcs.	Professional	Managerial	Executive

The adopted Pay Plan will be implemented in phases throughout the next few years, with the most tenured employees receiving step-based increases first. In FY 2008, pay ranges will be adjusted for each job to more closely reflect market-competitive levels. Employees with salaries lower than the adopted range minimums will receive pay increases to bring their salaries to the new minimums. Additionally in FY 2008, employees in non-professional and non-managerial jobs with ten or more years of service in a job will have their salaries increased to approximately 20% above the minimum of the range. This point represents the pay plan's market level for each respective range. Additional salary adjustments based on tenure will be made in FY 2009 and beyond for other employees in non-professional, non-managerial jobs.

The following table outlines the multi-year implementation of the adopted pay plan:

	Pay Plan Group	Market Adjustment/Performance Pay Increase (Effective Date)	Pay Plan Implementation	Implementation Date
FY 2008	A-B	2.21% CPI Adjustment (10/07)	All pay structures implemented, all employees brought to minimum of new range -Employees with 10+ years brought to market of range (A and B only)	1-Oct-2007
	C-E	2.21% CPI Adjustment (10/07) 2% Performance Pay (1/08)		
FY 2009	A & B	2.1% CPI Adjustment (10/08)	Employees with 5 to 9.99 years brought to midpoint of range	1-Jan-2009
	C-E	2.1% CPI Adjustment (10/08) 2% Performance Pay (1/09)	N/A	
FY 2010	A & B	2% CPI Adjustment (10/09)	Employees with 10+ years placed in respective step and begin to move in range according to date of service in position	1-Jan-2010
	C-E	2% CPI Adjustment (10/09) 2% Performance Pay (1/10)	N/A	
FY 2011	A & B	2% CPI Adjustment (10/10)	Full Implementation for all employees	1-Apr-2011
	C-E	2% CPI Adjustment (10/10) 2% Performance Pay (1/11)	N/A	

**Performance Pay** The adopted budget also includes funding in the amount of \$1.6 million in all funds (includes \$0.9 million in the General Fund) to provide performance pay increases to professional and managerial employees in January 2008.

**Employee Benefits** The City currently offers civilian employees one PPO plan and two HMO plans (HMO Standard and HMO Plus). Employee focus groups were conducted in FY 2007 to discuss health plan options, employee experience, issues and concerns. As expected, results varied in desired levels of health coverage related to premium cost and out-of-pocket expenses. However, employees stated that they wanted choice in health care coverage. Due to continued cost escalation in the HMO plans and the City Council's direction from the FY 2007 Budget process, the City is proposing to eliminate these plan options beginning January 1, 2008. The health coverage adopted in FY 2008 offers a three-tier PPO structure, designed to address every type of employee:

- **Standard PPO** plan offers the existing PPO plan benefit level with City premium subsidy levels of 95% for employee, 90% for dependent children and 80% for coverage of spouse.
- **Premium PPO** plan will offer a higher level of benefits for a higher premium cost.
- **Value PPO** plan will offer a slightly lower level of coverage for a lower employee premium cost.

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Monthly Premiums	Standard PPO	Premier PPO	Value PPO
Employee Only	\$16	\$65	\$0
Employee + Child(ren)	\$40	\$126	\$12
Employee + Spouse	\$81	\$212	\$48
Employee + Spouse & Child(ren)	\$106	\$241	\$61

The Tricare Supplement option was introduced in 2005 for active employees who are retired military and participate in Tricare Medical Benefits sponsored by the US Department of Defense. The Supplement is offered at no cost and reimburses employees for out of pocket expenses related to their Tricare medical coverage. Currently, 115 active employees are enrolled in the Tricare Supplement and maintain Tricare benefits for their primary medical coverage. Due to a federal legislative change, however, the City will no longer be permitted to offer the Tri-Care supplement as an alternative effective January 1, 2008.

**Employee Wellness** The City recently developed a comprehensive wellness strategic plan that will increase coordination of wellness efforts among City departments and will provide a holistic approach to employee wellness. The FY 2008 Adopted Budget supports the wellness strategic plan by including funding in the Employee Benefits Fund to expand employee benefits coverage for items such as physicals based on age, sex, and family history and to cover nicotine replacement therapy. Additionally, funding has been included to develop an interactive employee wellness website, enhance wellness communication efforts and increase funding for wellness promotional materials. Finally, a new Third Party Administrator will provide enhanced disease management to prevent and manage chronic conditions.

**Retiree Benefits** The City offers retired employees and their eligible dependents under the age of 65 the same health plan options available to active employees. Due to the elimination of the HMO plan for 2008, retired employees will also be offered the three PPO plan options with the City subsidy maintained at 67% of the monthly cost. Retirees with Medicare coverage will continue to choose between the CitiMed with Medicare self funded plan and the Aetna Golden Medicare HMO plan with the City subsidy maintained at 67% of the monthly cost. The adopted premium increases for retiree premiums for FY 2008 maintain the 1/3 retiree, 2/3 City cost-sharing relationship after accounting for medical inflation and are outlined in the following table:

Years of Service	Standard PPO	Retiree Premier PPO	Value PPO	Medicare PPO	Aetna HMO
<b>Retiree Only</b>					
30+	\$225	\$270	\$214	\$76	\$57
25-29	\$235	\$282	\$223	\$86	\$67
20-24	\$255	\$306	\$242	\$106 (88)	\$69
10 & Under	\$325	\$390	\$309	\$176 (66)	\$73
<b>Retiree + 1</b>					
30+	\$355	\$426	\$337	\$142 (143)	\$97
25-29	\$375	\$450	\$356	\$162 (59)	\$107
20-24	\$415	\$498	\$394	\$202 (46)	\$117
10 & Under	\$555	\$666	\$527	\$342 (26)	\$177
<b>Retiree + 2 or more</b>					
30+	\$520	\$624	\$494	\$235 (1)	\$122
25-29	\$550	\$660	\$523	\$265 (2)	\$137
20-24	\$610	\$732	\$580	\$325 (0)	\$152
10 & Under	\$820	\$984	\$779	\$535 (0)	\$242

GASB 45, an accounting standard established by GASB (Governmental Accounting Standards Board), requires the City to account for and report retiree medical and prescription health care coverage on a pre-funded (actuarial) accrual basis versus pay-as-you-go financing. Although there is no requirement for the City to fund its current liability of approximately \$400 million, the City must disclose and record that liability. In addition, the City should show progress towards further reduction of the liability. It is important to note that the current liability is based on the existing workforce and the maintenance of the city subsidy at 2/3 in future years. Any changes to the assumptions could have a negative impact on the amount of the liability. To continue addressing its future liability associated with providing retiree health care, while providing consideration to current City employees, the City will change how it will subsidize retiree health care costs for new employees as follows:

- For employees hired on October 1, 2007 and beyond and who work for the city for at least five years, but less than ten years, the City will only make retiree health care available, but will not provide any subsidy.
- For employees hired on October 1, 2007 and beyond and who work for the city for at least ten years, the City will subsidize retiree health care at 50%.

The philosophy behind this proposal, beyond the impact to the GASB liability, is that the City is committed to provide continuing health care coverage for more tenured employees at a higher level. Access to health care for less-tenured employees is still available, but with the employee bearing the total cost.

**Uniformed Benefits** Benefit changes negotiated in the Collective Bargaining Agreements with the Fire and Police became effective June 1, 2007. These changes will continue into the FY08 plan year providing cost saving measures including lower benefit levels for out-of-network providers and non-preferred prescription services. Plans are provided under agreement without a premium cost to employee or covered dependents.

- Out-of-network coverage reduced from 80% to 60%
- Individual deductibles increased from \$200 to \$250 in-network and \$500 out-of-network
- Family deductibles increased from \$400 to \$500 in-network and \$1,000 out-of-network
- Changes to Individual out-of-pocket
  - Fire – remains at \$500 in-network and increased to \$1,000 for out-of-network
  - Police – increased from \$500 to \$600 in-network and \$1,200 out-of-network

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- Family out-of-pocket maximum remains at \$1,500 in-network and increased to \$3,000 out-of-network
- The network pharmacy program no longer coordinates with the medical plan for deductibles and out-of-pocket maximums
- Added formulary (preferred) prescription list and increased co-payment to 30% for non-preferred brand name medication
- Police – Chiropractic services for out-of-network providers is excluded from coverage

## General Fund Reductions / Redirections Summary

**General Fund Reductions** Within the FY 2008 General Fund budget are 35 adopted reductions/efficiencies, with a total net savings of over \$4.2 million. Included in this figure is the reduction of 113 positions. If filled, each of these employees were given the opportunity to fill a vacant position within the City.

All adopted General Fund reductions are the result of either operational efficiencies or decreases in services with little or no impact.

**Operational Efficiencies** Efficiencies in the FY 2008 Adopted Budget allow for more service delivery at a reduced cost including redirecting resources from personal services to contractual services or consolidating services across different departments. Below is a sample of operational efficiencies that comprise a portion of the projected savings for FY 2008.

- **Parks & Recreation Department** Efficiency savings from the redirection of departmental operation resources to a contractual maintenance program will increase contract performance monitoring and ensure compliance. In addition to the net savings of \$228,703, this efficiency will also establish a new city-wide approach (4 districts) for daily field monitoring of contractors.
- **Police** Efficiencies will result in the redirection of uniform personnel including 3 Police Sergeants and 7 Police Officers from vehicle storage operations at Growden Pound to neighborhood patrol. In addition to the uniform personnel, 21 civilian positions will be added to enhance the Communications Division of the Police Department and 1 position for contract monitoring purposes. The Communications Division has the responsibility of dispatching all Police related 911 calls.
- **Community Initiatives** Redirects \$161,598 in efficiency savings toward a pilot aimed at improving TAKS scores at one school within each of the eight independent school districts in San Antonio. The pilot will focus specifically on the lowest scoring categories for San Antonio students, Math and Science.
- **Library Department** Redirects 26 positions from underutilized areas to more heavily utilized areas as a result of a staffing study conducted to determine the proper staffing level of the San Antonio Public Library System.

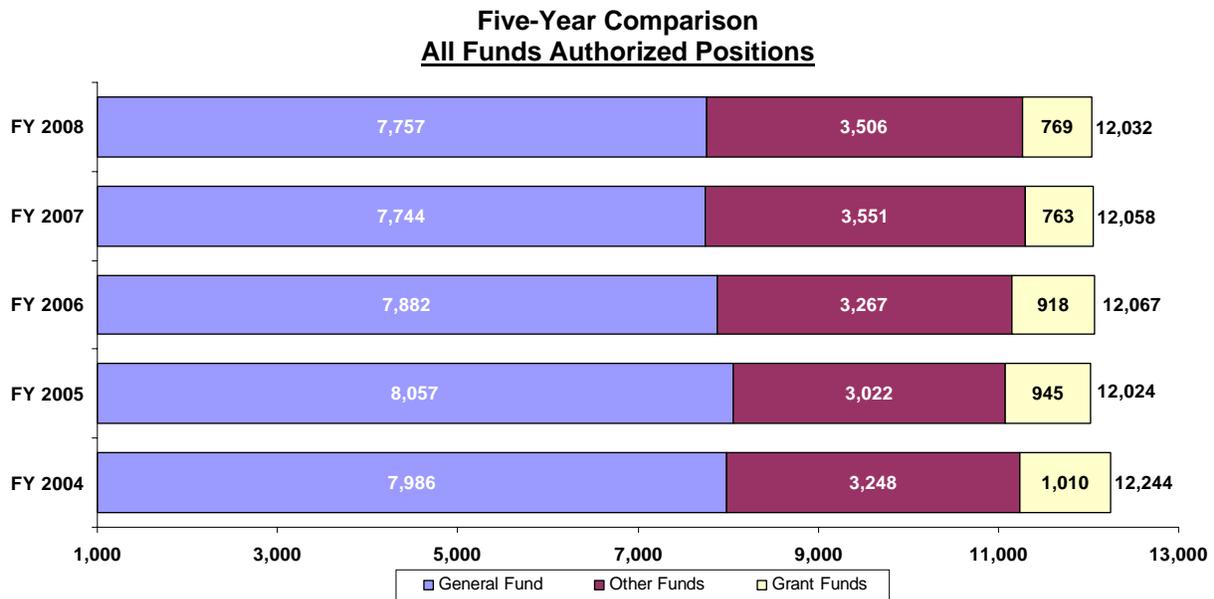
**Minimal or No Service Impact** These reductions address services that affect a very small percentage of the population or may no longer be needed or considered necessary City services. They also address funding levels that provide little or no added value. Below is a sample of minimal or no service impact reductions that comprise a portion of the projected savings for FY 2008.

- **Animal Care:** This reduction, totaling \$44,473, will reduce one vacant Building Maintenance Supervisor. No decrease in service delivery is anticipated with the elimination of this vacant position as duties will be contracted to a private firm.
- **Housing & Neighborhood Services** This reduction decreases funding for the Campaign Awareness Program consisting of public advertising venues that promote voluntary code compliance through educational programs. Minimal service delivery impact anticipated as alternative funding sources are available for the program. Total savings in FY 2008 will be \$53,000.

- **Municipal Courts** This reduction of \$56,000 will reduce the department's fees for professional services. No decrease in service delivery is anticipated as the Municipal Courts budget had previously been increased to address funds due to the Texas State Comptroller's Office. In December 2006, these funds were expensed and the funding is no longer needed.
- **Downtown Operations** This reduction of \$169,142 reduces non-priority budget items and 1 Landscape Irrigator position. No decrease in service delivery is anticipated as duties performed by the Landscape Irrigator will be distributed among other Downtown Operation staff.

## City Personnel Levels

The FY 2008 Adopted Budget includes a total of 12,032 positions in all funds excluding the 2,196 temporary positions within the Internal Services/Alternative Services Employee Fund. The following graph compares the total authorized positions over a five-year period from FY 2004 to FY 2008. The graph denotes those positions that are authorized within the General Fund, other Operating Funds, and Grant Funds.



The following table shows the number of uniform and civilian positions authorized in the General Fund (and the Aviation Fund which includes 28 Fire uniform positions) for FY 2008. Uniform positions are sworn positions within the San Antonio Police Department and San Antonio Fire Department. The FY 2008 Adopted Budget includes an additional 80 uniformed Police and 35 uniformed Fire/EMS positions.

### FY 2008 General Fund Authorized Civilian and Uniform Positions Including Aviation

Civilian Positions	Uniform Positions Police	Uniform Positions Fire/EMS
4,008	2,185	1,564

In FY 2008, the total number of positions for all funds decreased by 26 positions from 12,058 in FY 2007 to 12,032 in FY 2008. The decrease in 26 positions is the net effect of adopted improvements, mandates, reductions/redirections, baseline changes and an increase in the number of grant funded positions. As seen in the graph above, significant changes will take place in FY 2008 as a result of the redirection of budgets and personnel for certain services from the General Fund to Other Funds. Specifically, 125 positions from the Public Works and Parks & Recreation Departments will be redirected from the General

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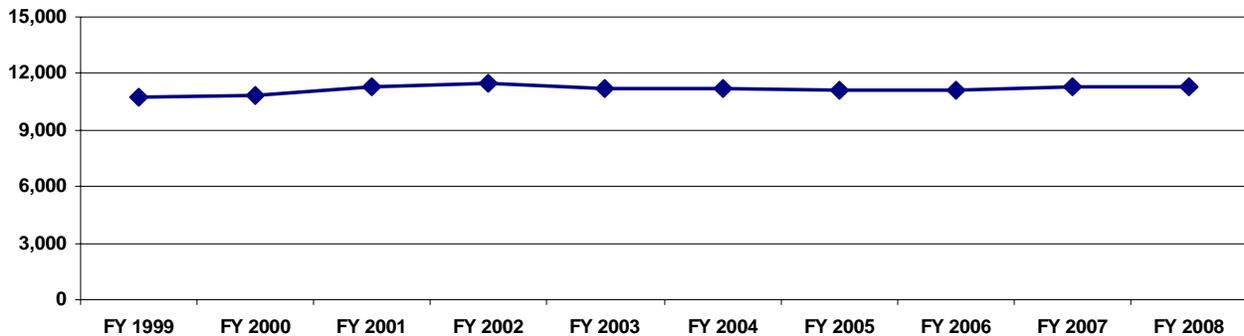
Fund to the Capital Improvements Management Services Fund. The newly created Capital Improvements Management Services Department will be created in FY 2008 to implement and monitor the 2007-2012 General Obligation Bond Program which passed in May 2007.

As indicated above, program changes within the budget will impact the personnel counts in FY 2008. The following table summarizes the changes to personnel levels by detailing the net added positions from Mandates and Improvements as well as the net reduced positions from Reductions and Redirections. The table includes changes resulting from base-line target adjustments in the FY 2008 Adopted Budget.

<b>Impact to Personnel Levels from FY 2008 Adopted Program Changes</b>					
(Excluding Alternate Employee Services and Grant Funds)					
<b>Fund</b>	<b>Improvements</b>	<b>Mandates</b>	<b>Reductions</b>	<b>Reorganizations</b>	<b>Total Change</b>
<b>General Fund</b>	<b>220</b>	<b>27</b>	<b>(113)</b>	<b>(121)</b>	<b>13</b>
<b>Other Funds</b>	<b>62</b>	<b>13</b>	<b>(71)</b>	<b>121</b>	<b>125</b>
<b>Total- All Funds</b>	<b>282</b>	<b>40</b>	<b>(184)</b>	<b>0</b>	<b>138</b>

The graph below details the trend in the number of authorized positions (both civilian and uniform) over a ten-year period for All Funds excluding Grant Funds. Over the past ten years, authorized personnel counts have increased on an annual average basis of .59%. From FY 1999 to FY 2008, there has been a 5.27% growth rate in authorized positions.

**Ten Year Authorized Position Trend (All Funds Less Grants)**



**Other Fund Summaries**

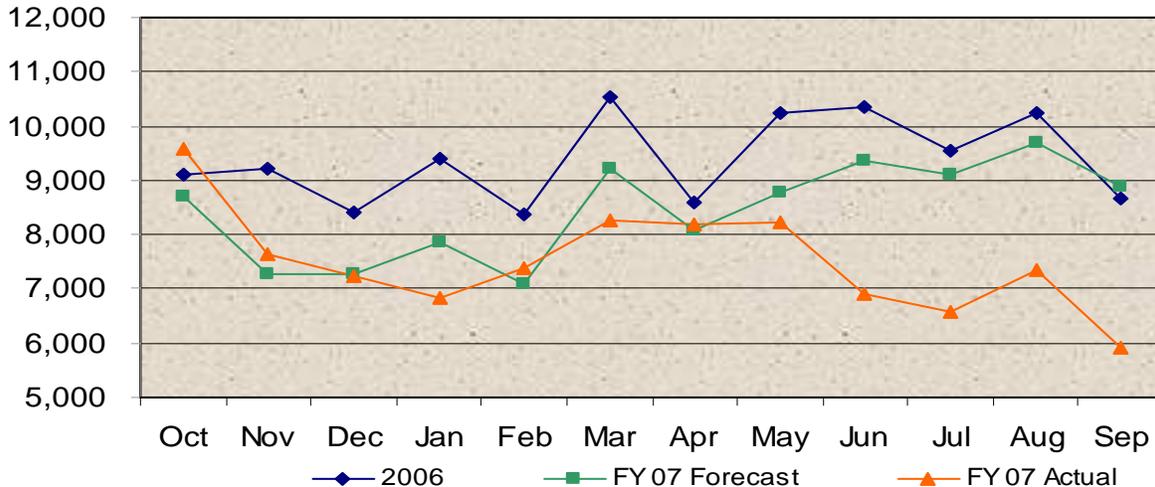
**Development and Planning Services Fund**

The Development Services and Planning and Community Development Departments are responsible for protecting the health, safety, and quality of life of the citizens of San Antonio through regulation of land development, construction and planning. In addition, the Departments seek to provide an efficient and effective development process that supports City growth and economic development. These processes include consulting, educating, reviewing, permitting, inspecting, and granting authority to develop land and occupy buildings within the City. More specifically, the Departments are responsible for master development plans, vested rights, subdivision mapping/parcel addressing, zoning administration, subdivision administration, building codes administration, landscaping, tree preservation, sign regulation, development review of streets and traffic, comprehensive and neighborhood planning, historic preservation, annexation and community development.

Since the development process involves review by other City departments and outside agencies, the Development Services and Planning and Community Development Departments seek to facilitate the coordination of these reviews to provide quality customer service throughout the development process. In FY 2007, the City established a special revenue fund so that development revenues are used to support development expenses.

**FY 2007 Mid-Year Fee Adjustments** Due to a decline in the housing market, Development Services has experienced a significant decrease in the number of permits issued in FY 2007. The graph below illustrates this decline in total permits.

**Development Services Total Permits**



In the FY 2008-2012 Financial Forecast, it was projected that the Development & Planning Services Fund will have a \$4.8 million shortfall at the end of FY 2007. As a result, Development Services adopted a series of mid-year fee adjustments to mitigate the expected shortfall. In May 2007, Council approved a series of fee adjustments which took effect June 4, 2007. These adjustments were projected to generate an additional \$1.85 million in revenue for the remainder of FY 2007. However due to the continued inclement weather during the active permitting months of May-July, the full impact of the mid-year fee increases may not be actualized. It is projected that the Development & Planning Services Fund will end FY 2007 with a \$3.7 million shortfall.

**FY 2008 Adopted Revenue Enhancements** In order to respond to current development economic trends and to work towards fund financial stability, a series of revenue enhancements are adopted for FY 2008. If development trends remain constant, these new and increased fees are projected to generate an additional \$2.9 million in revenue for FY 2008. Coupled with decreases in expenditures, it is projected that by the end of FY 2008 the Development and Planning Services Fund will have a positive ending fund balance of just over \$200,000.

**Workflow Study Findings** In FY 2007, the Development Services Department requested funding to complete a workflow study of its business operations. Preliminary results of the study identified steps that could be taken by the department to increase efficiency to enable staff to devote more time to providing a high level of customer service. The Workflow Study recommended expanded use of Q-Matic software which the department currently uses to track the wait and transaction times to issue residential permits and trade licenses and to intake commercial plans. The department will like to expand the use of Q-Matic to not only include all stations at the One Stop Counter but also all areas of Development Services Department. An added benefit of the expanded use of Q-Matic is customer's ability to visit the department's web site and know the average wait time before leaving their office to do business with Development Services Department. The one-time cost of this improvement will be \$25,000 in FY 2008.

In addition to expanded use of Q-Matic software, the Workflow Study recommends the acquisition of 55 additional Smart Phones for field inspectors to allow for more efficient inspections. These phones have a full-featured mobile phone with personal computer-like functionality, which will give inspectors the ability to take pictures of various sites and electronically communicate with their supervisors to resolve issues, and seek immediate support. Inspectors will be able to immediately approve or disapprove inspections using their phone. The cost of this one-time improvement will be \$19,250 in FY 2008.

## Budget Summary

FY 2008 Annual Budget

**Upgrade Geographic Information Systems Software** This improvement with one-time costs totaling \$41,250 in FY 2008 will provide funds for Development Services to upgrade its current Geographic Information Systems (GIS) software. Up-to-date GIS software is essential for the addressing and zoning services done by Development Services.

**Neighborhood Planning & Implementation Teams** This redirection will create five geographically based teams by allocating a portion of time of 22 current positions within Planning & Community Development. Teams will focus on developing reinvestment plans for the City.

### Environmental Services Fund

The FY 2008 Adopted Budget for the Environmental Services Fund is \$78.6 million and encompasses the operations and maintenance of the City's Solid Waste, Recycling, Brush Collection, and Environmental Management programs.

**Adopted FY 2008 Rate Adjustments** In order for the Environmental Services Fund to maintain financial stability, fee increases are necessary due to the rising costs of fuel, labor, and other operating costs. The chart below displays the adopted increases in the Solid Waste and Conversion Fees. The adopted total monthly rate increase for FY 2008 of \$2.00 is consistent with the rate presented in the FY 2007 Adopted Budget and the FY 2008-2012 Five-Year Financial Forecast. As adopted, the Solid Waste Fee will increase by \$1.24, from \$11.42 to \$12.66 and the Conversion Fee will increase by \$0.76, from \$0.74 to \$1.50.

Monthly Fees	FY 2007 Actual	FY 2008 Adopted	FY 2009 Projected
Solid Waste Fee	\$11.42	\$12.66	\$14.26
Brush Fee	2.53	2.53	2.53
Environmental Fee	1.30	1.30	1.30
Conversion Fee	0.74	1.50	1.50
<b>Total Monthly Fees</b>	<b>\$15.99</b>	<b>\$17.99</b>	<b>\$19.59</b>
<i>Net Increase Over Previous Year</i>	<b>\$2.00</b>	<b>\$2.00</b>	<b>\$1.60</b>

**Conversion Fee and Utility Rebate** A conversion fee was instituted in FY 2007 to support the substantial capital investment required to accelerate the conversion to automated collection. An increase in the conversion fee from \$0.74 to \$1.50 per month is adopted for FY 2008. This increase will support the purchase of the additional 210,000 carts, as well as the purchase of an additional 60 automated trucks.

As was adopted in FY 2007, a transfer of \$5 million of CPS revenues in the form of a utility rebate to the Solid Waste Management Department (formerly known as the Environmental Services Department) is adopted for FY 2008. The adopted conversion fee of \$1.50 per month includes the utility rebate transfer of \$5 million from the General Fund. The chart below illustrates the savings customers have and will continue to receive as a result of the CPS utility rebate.

Customer Savings from CPS Utility Rebate	FY 2007 Adopted	FY 2008 Adopted	FY 2009 Projected
Total CPS Utility Rebate	\$10,000,000	\$5,000,000	\$0
Monthly Fees Before CPS Utility Rebate	18.51	19.23	19.59
Monthly Customer Savings as a Result of CPS Rebate	2.52	1.24	0
<b>Total Monthly Fees After CPS Utility Rebate</b>	<b>\$15.99</b>	<b>\$17.99</b>	<b>\$19.59</b>

**Assistance Program for Seniors, Disabled, and Low Income Families** To mitigate the potential financial impact of the adopted \$2 per month rate increase, the department has established an assistance program targeted towards seniors, the disabled community and low-income families. The department has allocated \$1.59 million in FY 2008 towards the creation of this program. Working in conjunction with the Department of Community Initiatives, it is estimated that the program has the capacity to assist 66,000 households in FY 2008.

**Accelerated Solid Waste & Recycling Automated Collection** Beginning in FY 2007, the Solid Waste Management Department sought to accelerate the conversion from manual to automated solid waste and recycling collection from 7 to 3 ½ years. The chart below illustrates the progress made during the first full year of the automated conversion process.

Automated Conversion	FY 2007 Actual	FY 2008 Adopted
<b>Total Routes Converted</b>	31	75
<b>Total Homes Converted</b>	75,000	175,000
<b>Total Carts Purchased</b>	179,500	389,500
<b>Total Trucks Purchased</b>	31	91
<i>Diesel Trucks</i>	31	76
<i>Compressed Natural Gas Trucks</i>	0	15

The effects of the accelerated automated solid waste and recycling collection system provide many benefits to the City and its employees. Under the manual collection system, the Solid Waste Management Department had the highest injury rate within the City’s civilian workforce. In FY 2007, the first full year of implementation, the move to an automated collection system has reduced employee injuries by 45%. In addition, participation in the recycling program, which was expanded in FY 2007 to accept more recyclable paper items such as flattened cardboard, junk mail, magazines and paperboard, has resulted in a 33% increase in the amount of recyclables collected. As automated conversion progresses, the department anticipates a continued decline in the number of worker injuries as well as an increase in the amount of recyclables collected.

To ensure residents’ questions and concerns on the conversion to the automated collection system are addressed, the department conducts several neighborhood meetings in areas prior to conversion. These meetings introduce residents to the benefits of automated conversion, the expanded recycling program, options for Green Waste management, as well as provide residents an opportunity to view the system firsthand.

In FY 2008, the Solid Waste Management Department will continue the automation process by converting an additional 100,000 homes to the two cart, twice weekly collection by the end of the fiscal year. As a part of the conversion, the department will purchase an additional 210,000 carts in order to provide customers in homes that are slated to be automated with two 96-gallon carts (one for garbage and one for recycling). In addition to the 96-gallon carts, the department will continue to provide smaller capacity carts to customers who qualify. It is anticipated that by the end of FY 2008 approximately half of all homes served by the Solid Waste Management Department (175,000 homes) will have automated solid waste and recycling collection.

**Green Waste Program** In response to customer concerns, the Solid Waste Management Department implemented one free leaf pickup for all customers with automated collection in January 2007. Subsequent leaf collections were made available at a reduced rate of \$20. Leaves that are collected are taken to the Bitters Road Brush Recycling site where they are recycled. Approximately 770 requests for the initial, free pickup have been made thus far and there have been no requests for the reduced price collection. The department plans to continue this program as automated conversion progresses.

## **Budget Summary**

### **FY 2008 Annual Budget**

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The City currently provides one free scheduled special collection, and subsequent ones at a reduced fee, for automated customers to address green waste not managed in the automated cart system. The Solid Waste Management Department instituted a pilot project in March 2007 to evaluate the need for additional special collections to address green (yard) waste in areas of the city already converted to the automated two cart collection system. Approximately 1,485 households in the Thousand Oaks neighborhood participated in the five week pilot where Solid Waste crews collected Green Waste a total of four times. Of the participating households, 22% used the collection once and 8% used it twice. Just over 1% of households used the pickup three or more times.

In conjunction with the Green Waste pilot program, the department contracted with a third party to conduct a comparative analysis of Green Waste programs in other cities and to provide an evaluation and recommendation on the City's Green Waste collection options under the automated two cart system. The results of the analysis found that while other cities have specific Green Waste programs, many were designed and implemented before the conversion to a two cart automated collection system and many are legacy programs from a one cart automated system. The two cart system being implemented in San Antonio with the conversion to automated collection allows for normal green waste to be managed within the cart system.

As a result of the pilot program and the third party analysis, the department will implement in FY 2008 two free Green Waste collections for automated residents. The department remains committed to finding a sustainable solution and will continue to work with customers to address their Green Waste concerns as the automated conversion progresses.

**Staffing Conversion** As part of the staffing conversion under the automated solid waste collection system, a reduction of 20 vacant Solid Waste Collector positions is adopted. By the conclusion of FY 2008, the Department will eliminate an additional 10 vacant Solid Waste Collector positions as it continues the automation process. Temporary employees will continue to be utilized to address attrition on the manual collection system as the automated conversion progresses.

Presently, numerous former Solid Waste Collectors have completed training in order to qualify for a Commercial Driver's License (CDL) and have become eligible to be promoted to Automated Collection Drivers. Solid Waste anticipates that by the end of FY 2007, 36 Solid Waste Collectors will participate in CDL training and become eligible for promotion.

**Additional Garbage Route & Crew and Additional Brush Crew** This improvement totaling \$1,371,257 in FY 2008 will provide funding to cover growth in residential areas. To account for city growth as well as city growth projections, it is necessary to add an additional garbage route and an additional brush crew to maintain current customer service levels. The department projects an annual growth rate of 1.5%, or an additional 5,000 households in FY 2008. No additional personnel will be added as the department will utilize vacant positions as a result of the automated conversion to address this service increase.

**Construction of a Compressed Natural Gas (CNG) Fueling Facility** This improvement totaling \$60,073 in FY 2008 will provide funding to finance the construction of a Compressed Natural Gas (CNG) fueling station to be built and operated at the Northeast Service Center. The estimated \$1 million in construction costs will be funded by the Solid Waste Management Department using General Fund-backed Certificates of Obligation. This station will be used provide fuel to the 15 CNG-powered automated trucks that are projected to arrive in June 2008. Solid Waste anticipates an annual savings of \$140,000 in fuel costs as a result of CNG usage. The Solid Waste Management Department has recently been awarded a grant totaling \$336,475 from the Texas Commission on Environmental Quality to help offset the cost of construction for the CNG station.

**Route Optimization Software** This improvement totaling \$250,000 in FY 2008 will provide funding for the purchase of Route Optimization Software to balance routes for time, travel, vehicle capacity, vehicle compaction, and the number of routes desired per service day. It is anticipated that this software will create more efficient routes and decrease overall fuel costs. FY 2008 presents an optimal opportunity to implement this software as automated conversion progresses.

**Mandates** As detailed in the FY 2008-2012 Five Year Financial Forecast, the Adopted Budget includes three Solid Waste mandates for increases in Collection Contracts, Disposal Contracts, and Billing and Collection Contracts. The total incremental cost for Solid Waste mandates in FY 2008 is \$1.56 million. The total annual disposal contract budget for FY 2008 is just over \$9.9 million.

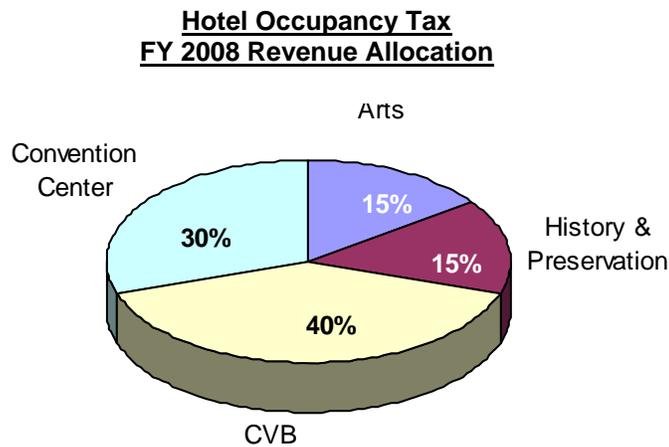
**Creation of the Office of Environmental Policy** In an effort to address rising energy costs and increasing concerns about the long term impact of current levels of energy consumption, the City of San Antonio has adopted the creation of an Office of Environmental Policy (OEP). Efforts to improve environmental quality and reduce consumption make sense, both socially and economically, and the new OEP will provide greater visibility and better coordination on environmental issues. Funding will be secured from the Environmental Services Fund, and current positions in Solid Waste will also be transitioned to the new Office. The primary responsibilities of the OEP will be to:

- Identify environmental priorities
- Coordinate air quality and green building initiatives
- Collaborate with CPS and SAWS
- Develop incentives for environmental programs in partnership with other departments and agencies
- Coordinate existing sustainable practices between City departments

Creating an Office that focuses exclusively on environmental issues generates significant benefits to the City of San Antonio. Beyond increasing energy efficiency and lowering energy costs, the OEP will boost public awareness of environmental issues with the ultimate goal of improving quality of life for city residents.

### Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund (HOT) captures revenues and expenditures associated with Hotel Occupancy Tax collection. Funding from the HOT is used to support tourist, convention, arts and cultural programs across the city. This is done through transfers to the Community and Visitor Facilities Fund, the Convention & Visitors Bureau Fund, and the Cultural Affairs Fund. These transfers are designed to cover any perceived shortfalls that may exist between the revenues and expenditures of the three funds. The HOT Fund also contributes a portion of revenues through a transfer to the General Fund under History and Preservation in order to support various visitor related activities such as maintenance of the Riverwalk, HemisFair Park and La Villita. The yearly contribution to the General Fund comes from HOT collections and is a total of 15% of the taxes to be collected which, for FY 2008, equals \$7,969,899. The chart below shows how HOT revenue is allocated among Arts and Cultural Programming, History and Preservation (H&P) and Tourism. It also shows the FY 2008 adopted allocation amounts.

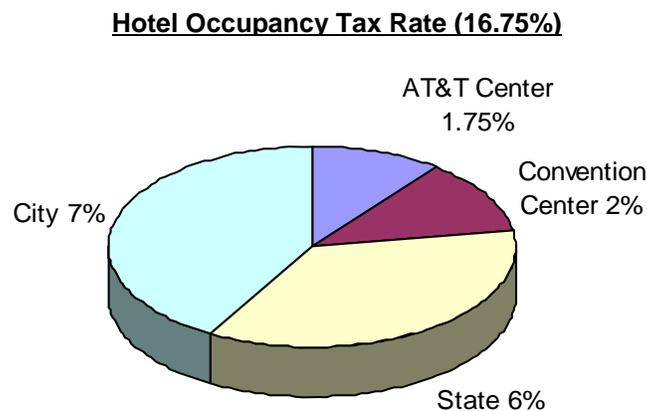


## Budget Summary

### FY 2008 Annual Budget

Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily rates, estimated hotel/motel room supply, inflation rates and known events. For FY 2007, the City projected HOT collections of \$47.1 million. However, the FY 2007 Re-estimate is projected at \$50.5 million, 7% higher than the FY 2007 Adopted Budget. For FY 2008, HOT collections are projected at \$53.1 million, 13% higher than last year's budgeted amount. The Adopted Budget for the Hotel Occupancy Tax Fund will have \$57 million in appropriations which includes a \$1.0 million Renewal and Improvement transfer as well as a \$2.0 million Stabilization Reserve. The ending balance for the Hotel Occupancy Tax Fund when Convention Center, Alamodome and other revenue sources are taken in to account will be \$222,537.

The current HOT rate of 16.75% levied on every single room night charge is broken out to 1.75% for the AT&T Center, 7% for the City, 6% for the State and the remaining 2% is a dedicated source of revenue to pay debt service and fund capital improvements and/or maintenance of the Convention Center Complex. The following chart shows the allocation of the HOT rate.



## Community & Visitor Facilities Fund

The Community and Visitor Facilities Fund (CVF) was established in FY 2004 to account for revenues and expenditures generated from all convention, tourism, sports and entertainment related facilities and activities. Departments included in the CVF are the Convention, Sports and Entertainment Facilities Department (CSEF), International Affairs and Non-Departmental.

The primary sources of revenue from operation of the CSEF are facility rentals, catering commissions, food and beverage concessions, reimbursable expenses and various event-related fees. Revenues are estimated based on both scheduled and projected events. Total CSEF facility revenue in FY 2007 is estimated at \$17.53 million which is 23%, or \$3.29 million more than the \$14.24 million FY 2007 Adopted Budget. In the FY 2008 Adopted Budget, facility revenues are projected to be \$16.39 million.

For the CSEF, the Adopted Budget provides \$497,439 for one time and recurring departmental and facility improvements. This funding will provide for a project-based deep cleaning crew, exterior stone and elevator cleaning, enhanced landscape funding and improved customer service through increased administrative staffing. Included in the FY 2008 Adopted Budget are two studies, a Pricing Study and a Labor Study. The Pricing Study will provide a comprehensive comparative analysis of facility rates and fees and offer suggestions to keep rates consistent with national standards. The cost of this study will be shared between CSEF and the Convention and Visitors Bureau. The labor analysis study will analyze facility staffing levels and job duties in order to enhance facility maintenance levels.

The Adopted Budget provides \$20,000 for the International Affairs Department allowing for increased official travel to China, Canada, Japan and India to explore new business opportunities. There will also be a 5% cost of living adjustment for CASA San Antonio employees currently working in Mexico.

### **Convention & Visitors Bureau Fund**

The Convention and Visitors Bureau (CVB) Fund was established in FY 2007 to account for revenues and expenditures generated from the promotion of San Antonio as a premier leisure, business and convention destination. The Adopted FY 2008 budget provides for an additional \$737,124 to fund destination marketing programs. This includes new sales, lure and tourism brochures, pocket guides, website language conversion, marketing research and branding initiatives. An improvement of \$500,000 is adopted in order to fund a marketing/Destination San Antonio reserve for the CVB. There is also an improvement of \$275,000 for an expanded sales program and \$35,000 for an enhanced incentive program.

### **Cultural Affairs Fund**

The Cultural Affairs Fund was created in FY 2007 to account for expenses generated in support of San Antonio art and cultural programming. In order to maintain a funding level of 15% of Hotel Occupancy Tax (HOT) collections, an incremental \$899,229 will be added to Arts & Cultural Programming in FY 2008. The FY 2008 adopted budget includes an additional Contract Administrator position to ensure compliance and manage art and cultural agency contributions.

### **Parking Facilities Fund**

The FY 2008 Adopted Budget for the Parking Facilities Fund totals \$11.52 million and maintains a restricted three-month operating reserve of \$1.83 million. In order to maintain this restricted reserve, a total of \$4.18 million will be transfer to cover Parking Facility and General Obligation debt service. The fund is expected to earn revenues totaling \$11.68 million in FY 2008. This includes a one time contribution of \$1.68 million from the Parking Facilities Fund.

### **Golf Fund**

On May 31, 2007, City Council approved a management agreement with Municipal Golf Association – San Antonio (MGA-SA), Inc., for the operation of the six City-owned Golf Courses and San Pedro Driving Range through a five year transition period.

In FY 2008, three courses will be transitioned including Cedar Creek (October 1, 2007), Brackenridge (February 1, 2008) and San Pedro Driving Range (March 1, 2008). The remaining golf courses will transition in FY 2009 through FY 2012. The terms of the management agreement between MGA-SA and the City of San Antonio will include a ten (10) year term with two additional five (5) year term renewal options. As part of the agreement, capital improvements will be made on Olmos Basin Golf Course (\$2.8 Million) in FY 2008 and Willow Springs Golf Course (\$2.8 Million) in FY 2009.

The Golf Fund begins FY 2008 with a projected deficit of \$1.73 million. Golf Operations has experienced revenue shortfalls and unforeseen expenses in part due to excessive rainfalls throughout the year, resulting in a substantial decrease in rounds of golf played and increases in maintenance costs. Management reports a drop in rounds played by approximately 28,000 rounds of golf between FY 2006 and FY 2007.

### **Storm Water Fund**

The FY 2008 Adopted Budget for the Storm Water Operating Fund is \$32.5 million. The Adopted Budget includes \$23.6 million for the fund's operating expenses including personnel costs and payments to the San Antonio Water System (SAWS) for billing services. The primary revenue sources for the Storm Water Fund is the Storm Water Fee which is assessed to all property platted within the City that receives water service or sanitary sewer service. Programs supported by the Storm Water Fee include River Maintenance, Vegetation Control, Tunnel Operations, Street Cleaning, Engineering, and Floodplain Management.

**Budget Summary**  
 FY 2008 Annual Budget

The Storm Water Fee was established in FY 1993. Since its establishment, the rate for the Storm Water Fee has increased five times. The FY 2008 Adopted Budget includes a cumulative 8.24% Storm Water Fee increase across all customer classifications and tiers. The revenue generated with the adopted increase will address needed drainage infrastructure improvements.

The table below illustrates the increase in the Storm Water Rate since FY 2000.

**Average Residential Storm Water Rate History with FY 2008 Adjustment**

<b>FY 2000</b>	<b>FY 2003</b>	<b>FY 2004</b>	<b>FY 2005</b>	<b>FY 2007</b>	<b>FY 2008</b>
Rate Increase (15%)	Rate Increase (30%)	Rate Increase (3.36%)	Rate Increase (19.5%)	Rate Increase (6.8%)	Adopted Rate Increase
<b>\$2.29</b>	<b>\$2.98</b>	<b>\$3.08</b>	<b>\$3.68</b>	<b>\$3.93</b>	<b>\$4.25</b>

The rate was first increased by 15% as part of the FY 2000 Budget in order to replenish the Storm Water Fund after having been depleted by needed repairs as a result of the October 1998 floods. Following the first increase, the rate was increased by 30% in FY 2003 to generate \$46 million in bonds for Storm Water Revenue Bond projects. This increase also funded a natural waterway crew and a concrete maintenance crew. In FY 2004, the fee was increased by 3.36% to fund one additional natural waterway maintenance crew. The fee was increased again in FY 2005 by 19.5% across all customer classifications and tiers. The increase was estimated to generate additional revenues of \$1.4 million and secured \$61 million in resources programmed and approved for Regional Storm Water Projects. The most recent fee increase took effect in FY 2007 and generated additional revenues in the amount of \$1.5 million. The FY 2008 adopted average rate increase of 8.24% is estimated to generate \$5.3 million in additional revenues. The FY 2008 Adopted Budget includes four service enhancements totaling \$1,641,467.

**Natural Creekway Segment Contractual Funding** The FY 2008 Adopted Budget includes an enhancement in the amount of \$733,217 for maintenance of natural creekways. The City's 158-mile natural creekway network is currently maintained once every three years. This adopted enhancement in FY 2008 will allow for 11.5 miles of Salado Creek and 4.5 miles of Leon Creek to be maintained once a year using contractual services.

**Bridge Vegetation Maintenance Contract Funding** An enhancement of \$375,000 is adopted to remove debris and vegetation surrounding City-owned bridge infrastructures. This activity will provide additional protection to the integrity of bridge structures and reduce the amount of debris accumulation on the bridge supports, thus reducing the possibility of flooding in the area of the bridges. Currently, several operational staff members are redirected from their primary responsibilities to perform this function either during normal operations or during emergency situations.

**Contractual Mowing** The FY 2008 Adopted Budget includes additional funding in the amount of \$333,250. This enhancement will allow earthen channel maintenance cycles to increase from the current three cycles per year to four cycles per year.

**Storm Water Revenue Bond Scoping** An enhancement of \$200,000 will approve the hiring of outside consultants for scoping and estimating services for a potential 2009 Storm Water Revenue Bond Program.

## **Advanced Transportation District (ATD) Fund**

The FY 2008 Adopted Budget includes a \$33 million city-wide Traffic Signal Modernization & Synchronization Program to be fully implemented in four years. The goal of this program is to facilitate the (1) maximization of traffic flow; (2) reduction in traffic delays; and (3) reduction of fuel consumption contributing to air quality improvements. The program is adopted to be funded with \$24 million in ATD Certificates of Obligation, \$6.7 million in annual ATD revenue funds and \$2.8 million in U.S. Department of Transportation - Federal Highway Administration funds.

The adopted Traffic Signal Synchronization Program will include three related initiatives that will be implemented concurrently. One initiative includes the implementation of a comprehensive communications network utilizing the existing fiber optic system available to the City which will serve as the secondary network pending the execution of a Communications Request for Proposal. This initiative will link all traffic signal devices enabling centralized control of the City's traffic signal system. This networking capability is critical to achieve fully coordinated traffic signal timing and automated monitoring of equipment.

Another initiative includes the upgrading of the existing traffic signal control system. Traffic signal hardware and software will be updated to provide the flexibility necessary to implement complex traffic signal timing plans and to monitor the traffic signal system's operation. The new equipment will also include the capacity to fully integrate other traffic control devices in the future.

The third initiative will coordinate traffic signals throughout the City, resulting in the efficient movement of vehicles on arterial streets with minimum delay. This will be accomplished by timing each of the City's nearly 1,200 traffic signals over the four-year implementation period, followed by a recurring five-year signal retiming process to keep the entire system operating at peak efficiency.

Year One of the program consists of an initial deployment effort that includes the implementation of all three initiatives throughout six corridors. Years Two and Three will include the continued installation of signal upgrade equipment, data collection, analysis and signal timings, and linking of individual traffic signals to the City-wide comprehensive communications network. Year Four will include the final implementation for a fully integrated traffic signal system.

The FY 2008 Adopted Budget includes the addition of nine positions to manage and implement the Traffic Signal Synchronization Program.

## **Aviation Fund**

The Adopted Budget for the Aviation Fund is \$59.7 million. In FY 2008, the Fund will continue to maintain a three month operational reserve of \$9.8 million. The following summarizes the FY 2008 adopted program changes that address the increased passenger traffic, as well as the operational cost of current and future capital projects.

The FY 2008 Adopted Budget will invest \$1,012,800 to fund several strategic business initiatives at San Antonio International Airport. Enhancements to the Air Service Marketing Incentive in conjunction with the creation of a comprehensive Air Service Development Program will assist with enticing new international passenger, international cargo and domestic passenger services to San Antonio International Airport. A Car Rental Facilities Study will examine the feasibility of a centralized car rental facility to streamline traffic flow and improve customer movement for improved terminal access. Finally, a Wildlife Hazard Assessment will be completed this Fiscal Year. The Aviation Department is required to complete a wildlife assessment and develop a wildlife hazard management plan for the FAA's approval. The intent is to utilize consultants that have been approved by the Environmental Service Division. The study will identify drainage patterns, with attention to streams and drainage systems flowing to waters of the United States; underground water; resident species, including the seasonal prey base (insect library) and small mammals for each of the seasons and animals involved in aircraft damage, and airfield equipment, navigational aid, and airfield lighting damage.

## Budget Summary

### FY 2008 Annual Budget

An investment of \$179,193 is incorporated in the FY 2008 Adopted Budget to provide an Environmental Compliance Unit consisting of Environmental and Operation compliance support. This unit will add two environmental positions to ensure compliance with State and Federal laws and regulations that relate to environmental quality. It will also ensure tenant training and education on environmental compliance issues. Two additional positions will allow for the development, implementation, and support of two programs that will provide a proactive culture of safety in the airport environment.

Customer service is a vital asset to the San Antonio International Airport. The FY 2008 Adopted Budget will include \$346,426 to increase staffing levels by nine positions in an effort to further improve customer service. The budget will also include \$240,195 for additional airfield and terminal maintenance.

## Six-Year Capital Improvement Plan Summary

The FY 2008 through FY 2013 Capital Plan for the City of San Antonio totals \$1.7 billion. The One-Year Capital Budget for FY 2008 totals \$605.1 million. The following table details the planned expenditures by program area.

**FY 2008-FY2013 Capital Plan by Program Category**  
**(\$ in Thousands)**

<b>Program Category</b>	<b>FY 2008 Amount</b>	<b>FY 2008 – FY 2013 Amount</b>	<b>Percentage</b>
<b>Air Transportation</b>	\$198,723	\$525,059	30.41%
<b>Streets</b>	96,330	441,437	25.57%
<b>Drainage</b>	89,905	233,174	13.51%
<b>Parks</b>	107,189	181,576	10.52%
<b>Municipal Facilities</b>	65,290	142,289	8.24%
<b>Law Enforcement</b>	23,826	124,387	7.21%
<b>Fire Protection</b>	14,688	55,752	3.23%
<b>Libraries</b>	8,300	21,487	1.24%
<b>Community Initiatives</b>	893	1,162	0.07%
<b>Total FY 2008 Program</b>	<b>\$605,144</b>	<b>\$1,726,323</b>	<b>100.00%</b>

The six-year program contains 432 projects and represents the City's long range physical infrastructure development and improvement plan. Items in the six year scope include new streets and sidewalks, streets improvements, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancement including new fire stations, airport system improvements, technology improvements, flood control projects and municipal facility construction and refurbishment projects.

# Revenues



## OVERVIEW

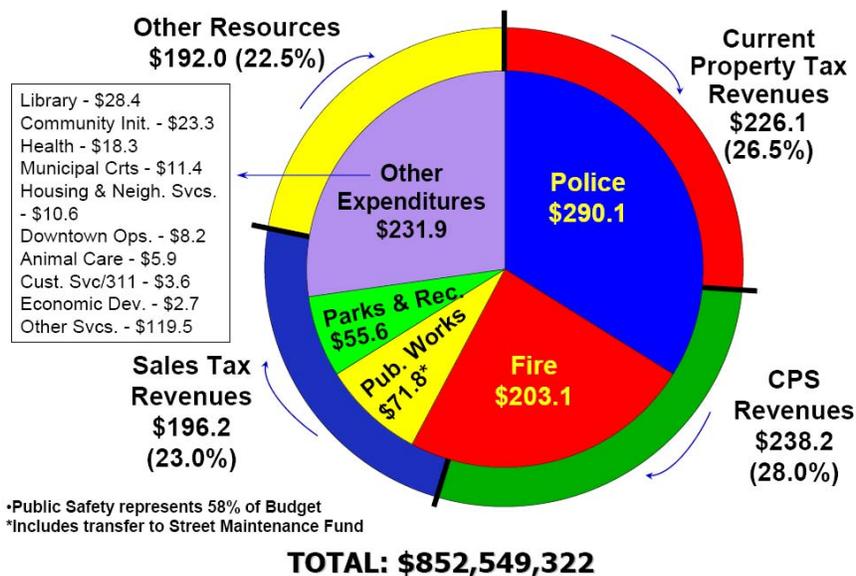
The Revenue Detail section includes a discussion of major General Fund revenues—Property Tax, CPS Energy payments to the City, and Sales Tax—including details on the basis for establishing the FY 2008 budgets and related policy issues. Also discussed are significant Other Fund revenues including Environmental Services monthly charges, Hotel Occupancy Taxes, and the Storm Water Fee. A detailed report on changes to existing revenues and new revenues for FY 2008 is also included.

The revenue budgets for FY 2008 are based on initial revenue estimate projections included in the May 2007 Five-Year Financial Forecast. The projections are developed by both the Office of Management and Budget and the responsible departments. Most revenue projections are based on historical trends and known policy changes; however, since a single method of projecting revenue is not feasible, each source is considered on its own merit and projected accordingly. For those revenues closely tied to economic conditions such as Sales Tax and the Hotel Occupancy Tax, additional factors including projected inflation, unemployment rates, and economic growth are considered. Projections for the Hotel Occupancy Tax also account for tourist-specific factors and conditions such as hotel/motel room supply and known future events. Regression models and business analyses are utilized to generate these revenue projections.

## GENERAL FUND REVENUES

General Fund available resources are anticipated to be **\$852.5 million**. The three principal sources of General Fund revenue are: Current Property Tax, City Public Service (CPS) Energy payments to the City, and Sales Tax. Combined, these three sources of revenue account for approximately \$660.5 million, or 77.5%, of total available General Fund resources.

### FY 2008 ADOPTED GENERAL FUND AVAILABLE RESOURCES DISTRIBUTED OVER MAJOR SPENDING AREAS (\$ in millions)



- **Current Property Tax – \$226.1 Million**

The FY 2008 Adopted Budget includes \$226.1 million in maintenance and operations support for the General Fund from property taxes. **For the fifteenth straight year, there will be no increase in the overall tax rate. Due to the City's strong growth in assessed valuation for FY 2008 as a result Bexar Appraisal District's legal mandate to appraise property at the rising market value, and since the total projected resources for the General Fund will permit recommendations for**

**enhancements in basic City services in the FY 2008 Budget, the FY 2008 Adopted Budget reflects a reduction in the Property Tax rate by 0.624 cents, from 57.854 to 57.230, per \$100.00 of assessed valuation.**

In the Five-Year Financial Forecast presented in May 2007, the current property tax revenue projected for FY 2008 was \$214.1 million. The estimate assumed no change to the property tax rate and was based on added revenue coming from increases in base property values, anticipated growth in new property value improvements as well as values attributable to annexation. The assumed increase in base property values and new property values were based upon preliminary estimates from the Bexar Appraisal District (BAD). The Forecast projection has been modified based on the receipt of the certified tax roll from the BAD in late July 2007. The new FY 2008 projection is \$226.1 million or \$12.0 million above the \$214.1 million projected at the time of the Five-Year Financial Forecast.

The chart below reflects the 10-year trend in actual property tax collections as compared to the FY 2007 Re-estimate and FY 2008 Adopted Budget.

**10 Year History – General Fund Current M&O Property Tax Revenue**  
 -\$ in Millions-



The property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. The FY 2008 M&O rate is 36.080 cents per \$100 of taxable value. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The Debt Service component is determined by the City's debt service requirements. The FY 2008 Debt Service rate is 21.150 cents per \$100 of taxable value. This rate is the same rate assessed for FY 2007. Funds from this component of the property tax receipts are deposited in the Debt Service Fund and are used exclusively to pay the principal and interest on debt. These two components taken together provide for a total tax rate for FY 2008 of 57.230 cents per \$100 of taxable value, which is 0.624 cents lower per \$100 of taxable value.

Property tax values are determined by the Bexar Appraisal District (BAD) in conformance with State law. Values for the City of San Antonio recently reported by BAD for FY 2008 show an increase in total taxable value of approximately 16.22%, or \$9.211 billion above last year. New taxable value grew by 5.54% compared to last year's total taxable value. New taxable value includes \$2.410 billion for new improvements and \$736.210 million for annexation. Base taxable value, which is total taxable value less new improvements and annexation, grew by 10.68% or \$6.065 billion.

**FY 2008 Taxable Values**  
-\$ in Billions-

<u>Base Value FY 2007</u>	<u>Increase in Base Value</u>	<u>Annexation</u>	<u>New Improvements</u>	<u>Total Value FY 2008</u>
\$56.785	\$6.065	\$0.736	\$2.410	\$65.996
<hr/>				
<b>% Change Over FY 2007:</b>	<b>10.68%</b>	<b>1.30%</b>	<b>4.24%</b>	<b>16.22%</b>

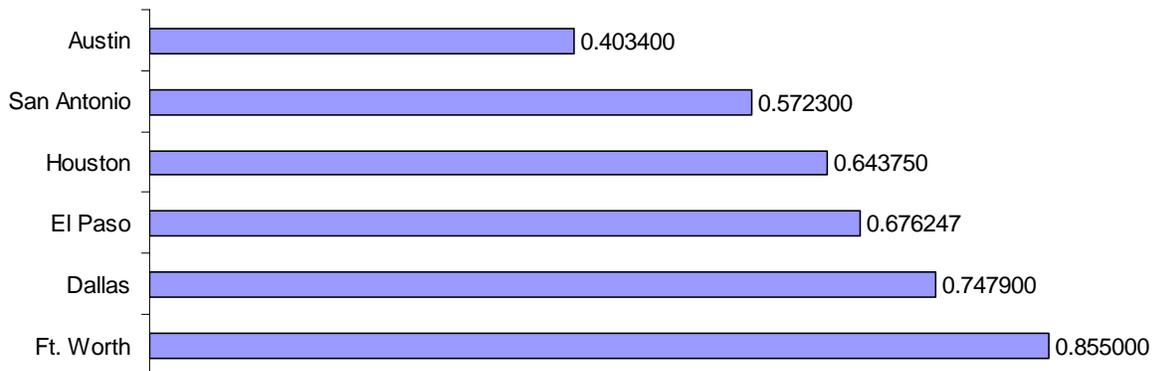
State property tax law requires taxing units to calculate the M&O portion of the tax rate to yield the same amount of operating revenue from year to year based on base valuations. This calculation of the M&O tax rate results in determination of the “effective M&O tax rate.” As indicated above, base valuation increased from last year by \$6.065 billion or 10.68%. Consequently, for FY 2008 to generate the same amount of operating revenue as in FY 2007, the “effective M&O tax rate” is calculated at 33.408 cents per \$100 of taxable valuation, a decrease from the FY 2007 adopted M&O tax rate (36.704) of 3.296 cents or 8.98%.

The FY 2008 M&O tax rate is calculated at 36.080 cents per \$100 of taxable valuation which is a reduction of 0.624 cents from the FY 2007 adopted M&O tax rate of 36.704 cents. With this decrease in Property Tax Rate, the City of San Antonio will forgo \$3.8 million in property M&O tax revenue. The FY 2008 M&O tax rate is 2.672 cents, or 8.00% above the “effective M&O tax rate” and is the maximum M&O tax rate which may be adopted without the possibility of qualified City voters submitting a petition and requiring the City to hold a tax rate rollback election.

The adopted tax rate for FY 2008 of 57.230 cents per \$100 taxable valuation makes the San Antonio property tax rate the second lowest of the major cities in Texas. The following chart shows the adopted FY 2008 tax rate for San Antonio as compared to the rates in other major Texas cities.

**Major Texas Cities Tax Rate Comparison**  
-Per \$100 of Valuation-

**Texas City Property Tax Rate Comparisons**  
(per \$100 of taxable value)



Below is a sample property tax statement that demonstrates the portion of local taxes due to the City of San Antonio. This sample statement compares current tax rates for a home located in the San Antonio Independent School District valued at \$122,630 which is the FY 2008 average residence homestead value within the City of San Antonio. City taxes represent \$701.81 or 24.02% of the total taxes due.

**SAMPLE STATEMENT  
PROPERTY TAXES  
BEXAR COUNTY, TEXAS**

Taxing Unit	2008 Assessed Value	Homestead Exemption	Taxable Value	Tax Rate Per \$100 Value	Tax Levy	% of Total Levy
San Antonio I.S.D.	\$ 122,630	\$ 15,000	\$ 107,630	1.249700	\$ 1,345.05	46.04%
City of San Antonio	\$ 122,630		\$ 122,630	0.572300	\$ 701.81	24.02%
Bexar County	\$ 122,630		\$ 122,630	0.295104	\$ 361.89	12.39%
University Health System	\$ 122,630		\$ 122,630	0.237408	\$ 291.13	9.96%
Alamo Comm. College District	\$ 122,630		\$ 122,630	0.134550	\$ 165.00	5.65%
San Antonio River Authority	\$ 122,630	\$ 5,000	\$ 117,630	0.015951	\$ 18.76	0.64%
County Road & Flood	\$ 122,630	\$ 3,000	\$ 119,630	0.031762	\$ 38.00	1.30%
<b>Totals</b>				<b>2.536775</b>	<b>\$2,921.64</b>	<b>100.00%</b>

The City of San Antonio has long recognized the need to provide senior citizens and disabled veterans with property tax relief. The City initially offered an over-65 homestead exemption in the amount of \$3,000 in FY 1974. The over-65 homestead exemption amount has increased on five different occasions to the current exemption amount of \$65,000 set in FY 2004. At this level, the City of San Antonio offers one of the highest homestead exemptions among major Texas cities. In FY 2008, a total of 70,049 property owners are expected to qualify for the over-65 Residence Homestead Exemption. The estimated impact of this exemption is \$4.135 billion in taxable value loss equating to \$23.66 million in property tax revenue that will be exempted in FY 2008. Of these exemptions, an estimated 31,768 homeowners, or 45.4% of the total over-65 homesteads exempted, will not pay City property taxes because their assessed homestead valuation is \$65,000 or less.

The City of San Antonio offers two disabled exemptions. The Disabled Resident Homestead (DRH) Exemption, set at \$12,500, became effective in FY 2006. An estimated 9,698 disabled property owners will qualify for this exemption in FY 2008 resulting in the loss of \$121.2 million in taxable value, which equates to \$693,614 in foregone property tax revenue. The City also provides the State-mandated Disabled Veterans Exemption (DAV) offering eligible tax payers a homestead exemption ranging from \$5,000 to \$12,000 depending on the veteran's percentage of service-connected disability. For FY 2008, an estimated 19,750 DAV will be granted resulting in the loss of over \$187.3 million in taxable value which equates to nearly \$1.072 million in property tax revenue. When combined, the City will forego an estimated \$1.766 million in property tax revenue from disabled-related property tax exemptions.

In May 2005, Proposition 3 (Property Tax Levy Freeze) was approved by voters of the City of San Antonio. Proposition 3 freezes the amount of property taxes imposed on residence homesteads owned by persons 65 years of age or older or disabled. City taxes may not increase as long as the residence is maintained as a homestead by the owner and no new improvements are constructed. For senior and disabled homeowners, the FY 2006 City property tax levy became their "frozen" tax levy. If the appraised value of the homestead increased in FY 2008, the senior or disabled homeowner City tax payment would remain the same as the payment in FY 2006. It is estimated that the City will forego approximately \$4.841 million in FY 2008 from this property tax freeze.

- **CPS Energy Payment to the City and Additional CPS Energy Transfer – \$254.0 Million**

The City's payment from CPS Energy represents the largest source of revenue to the General Fund. Fourteen percent of CPS Energy gas and electric non-exempt customer revenue is paid to the City as a return on investment. The estimated revenue of \$241.2 million for FY 2007 is \$21.5 million or 9.8% above budgeted levels. The FY 2008 adopted budget of \$244.5 million is \$3.3 million or 1.4% higher than the FY 2007 Re-estimate.

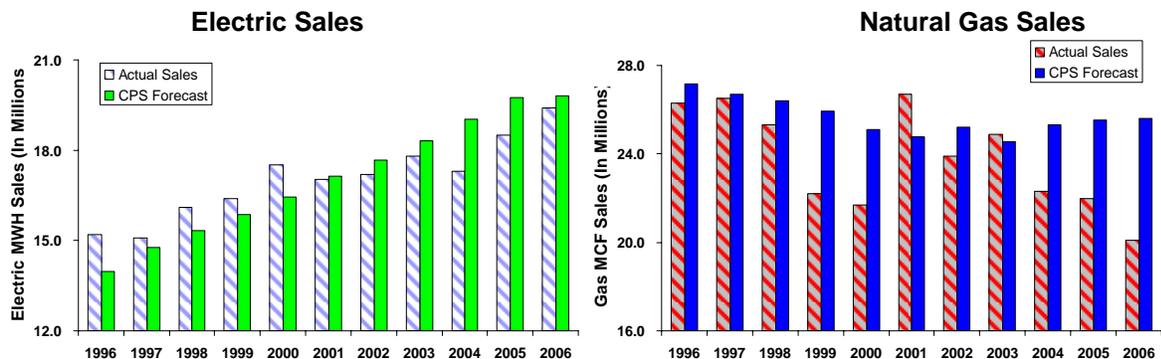
Beginning in FY 2006, the City received an additional transfer from CPS Energy's Community Infrastructure & Economic Development (CIED) Fund to provide funding for community projects. This additional transfer is projected at \$9.5 million for FY 2008. The City's payment from CPS Energy

combined with the additional projected transfer results in a total budgeted amount of \$254.0 million for FY 2008.

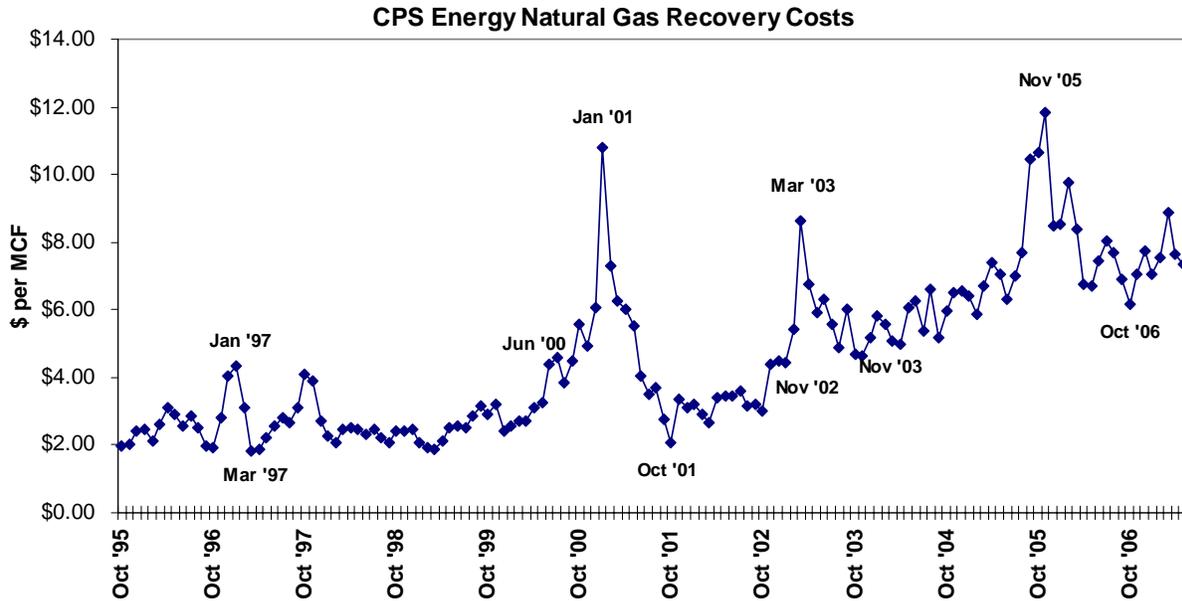
The payment to the City from CPS Energy can fluctuate significantly from year to year. Revenue from CPS Energy is one of the most difficult to project due to a number of variables that can significantly impact CPS Energy revenues and consequently, the City's payment. Therefore, as has been the case for the past several years, the FY 2008 Adopted Budget is conservative. City staff utilized the CPS Energy forecast as a basis for the development of the adopted amount. CPS Energy's forecasted demand (growth) assumptions were partially discounted and adjustments to forecasted natural gas prices were made. The resulting adopted budget assumes a normalized weather pattern, discounted forecasted demand, and does not assume continuation of conditions such as very high natural gas prices. The adopted budget was also developed with consideration for a multi-year forecast outlook, managing the City's reliance on revenues from CPS Energy, as well as the current level of reserves within the City's General Fund.

Accurately budgeting the CPS Energy payment revenue is challenged by a number of variables such as the weather, growth of the system, fuel prices, generation mix, and unscheduled maintenance on generation plants. For the past several years, instability in natural gas prices, coupled with fluctuations in demand due to weather, have resulted in significant variances in the City's payment from CPS Energy from year to year.

To illustrate the fluctuations in demand, the graphs below reflect CPS Energy's historical electric and gas sales (excluding off-system sales) as compared to the forecast. As the graph illustrates, CPS Energy's electric sales increased steadily from FY 1996 to FY 2001. While the electric system has continued to experience growth, electric sales have fluctuated to a greater degree from FY 2002 to FY 2006 primarily related to the weather. With respect to natural gas sales, actual sales fluctuate significantly over the 10 year period largely dependent on the weather in the winter months.



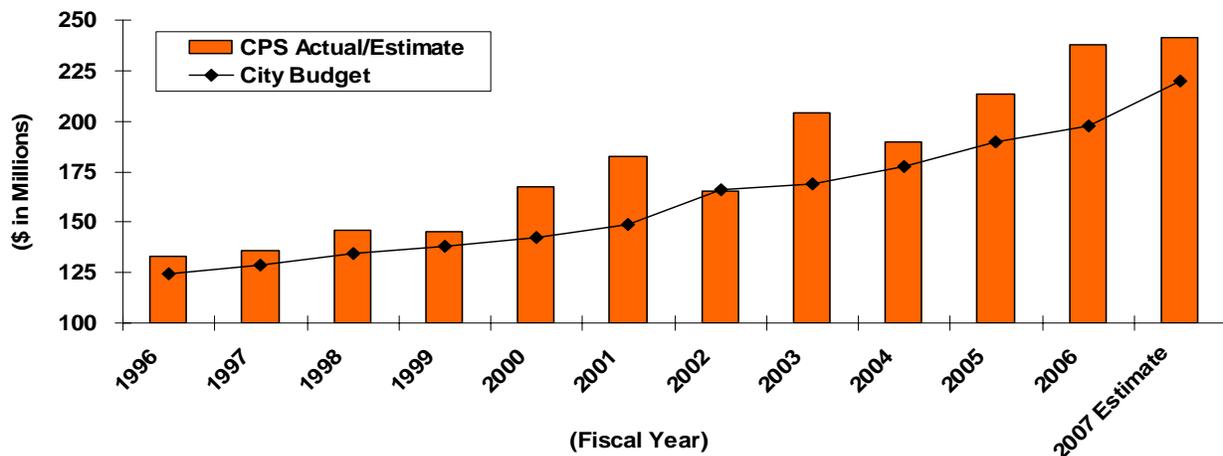
Natural gas costs are a component of CPS Energy fuel costs which are a pass-through to ratepayers in CPS Energy electric and gas rates and can also significantly affect the City's payment from CPS Energy. The line graph on the following page reflects CPS Energy historical natural gas prices recovered through its rates as a pass-through.



As illustrated in the graph above, natural gas prices have become much more volatile since June 2000. Natural gas costs recovered by CPS Energy increased in June 2000 to \$4.41 per MCF (Thousand Cubic Feet) and continued to rise reaching a high of \$10.78 per MCF in January 2001. Subsequently, nine months later natural gas costs recovered fell to a low of \$2.08 per MCF in October 2001 and remained under \$4.00 per MCF until November 2002. Natural gas prices recovered by CPS Energy rose again to a high of \$8.64 per MCF in March 2003 falling back to \$4.63 in November 2003 and have continued to fluctuate since that time, reaching a high of \$11.85 per MCF in November 2005.

Fluctuations in demand, natural gas costs, and the other aforementioned factors result in the corresponding impacts to the City's total payment from CPS Energy. The graph below reflects the total actual payment from CPS Energy as compared to the adopted budget for the past ten years, including the FY 2007 Re-estimate. The additional CPS Energy transfer from the CIED Fund is not reflected in the graph below.

**CPS Energy Actual Payment Compared to Adopted Budgets and FY 2007 Re-estimate**  
(\$ in Millions)



A review of the electric and natural gas sales and natural gas costs graphs in conjunction with the graph on CPS Energy's actual payment to the City demonstrate the correlation between significant fluctuations in the City's payment from CPS Energy and these primary factors. Consequently, the City's projections of the payment from CPS Energy remain conservative.

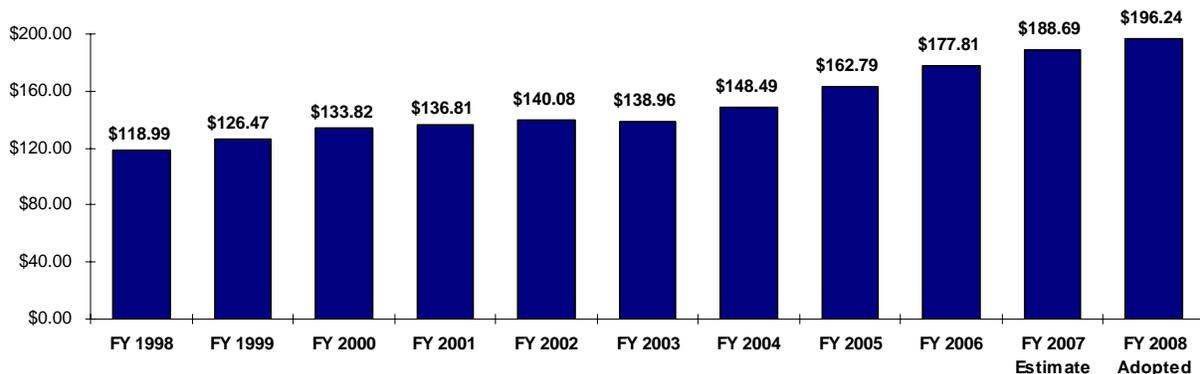
- **Sales Tax – \$196.2 million**

Sales tax collections have a strong positive correlation to local and national economic conditions. Therefore, current and future years' sales tax revenue projections are based on a regression model utilizing key economic indicators such as local unemployment, consumer price index, San Antonio gross metro product and actual sales subject to tax. While both the local and national economy continue to show signs of improvement, local economic indicators such as the unemployment rate and economic production are projected to outpace national trends over the next few years.

Actual sales tax collections for FY 2007 are estimated to be at \$188.7 million. Sales tax revenues in FY 2008 are projected to increase from the FY 2007 Re-Estimate by 4.0% to \$196.2 million. For FY 2008 sales tax revenue collected to support maintenance and operations for the General Fund account for 23.0% of all operating revenues.

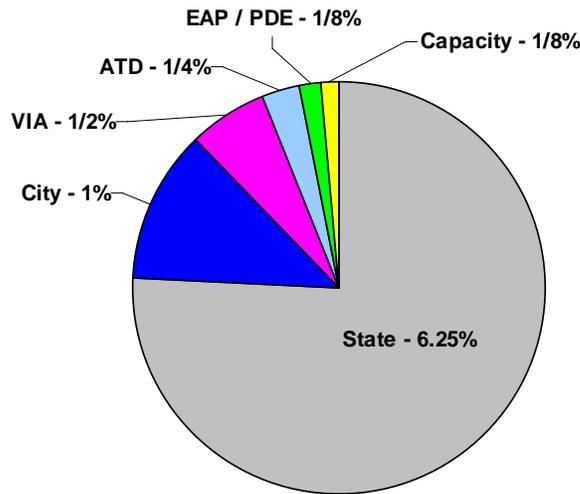
The chart below reflects the 10-year trend in actual collections as compared to the FY 2007 Re-estimate and FY 2008 Adopted Budget.

**10 Year History – General Fund Sales Tax Revenue**  
 -\$ in Millions-



San Antonio's current sales tax rate is 8.125%. The adopted General Fund sales tax revenue excludes the sales tax collected by the City for the May 7, 2005 Edwards Aquifer Protection and Parks Development & Expansion venues, and the City's share of the Advanced Transportation District. Several entities receive percentages of all sales tax proceeds as summarized in the chart on the following page. Currently, one-eighth of a cent remains available before the State mandated cap of 8.25% is reached.

### Sales Tax Allocation



### OTHER FUND REVENUES

#### Environmental Services Fund

The Environmental Services Enterprise Fund monitors and records all revenues and expenses associated with the operation and maintenance of the City's Solid Waste and Environmental Services programs. Revenues collected fund various Solid Waste functions including refuse collection, brush collection, recycling programs and collection of household hazardous materials and Environmental programs including maintenance of closed City landfills. The primary sources of revenue for the Environmental Services Fund are the Solid Waste Fee, Brush Collection Fee, and Environmental Services Fee. These fees are assessed and billed to the customer monthly within the City Public Service (CPS) Energy statement whether serviced by the City or a contracted hauling company. The Solid Waste Fee represents 61% of total available resources in FY 2008. This fee covers the cost of residential garbage and recycling collection. The Brush Collection Fee, which represents 12.2% of total available resources, is assessed to each residential household in the City for the collection of brush and bulky items. The Environmental Service Fee, which represents 9.9% of total available resources, is assessed to each residential household and all commercial entities serviced by CPS.

Actual Solid Waste Fee collections for FY 2007 are projected to be at \$45.51 million. Solid Waste Fee revenues in FY 2008 are projected to increase from the FY 2007 Re-Estimate by 12.4% to \$51.2 million. This increase is due primarily to the \$1.24 increase in the FY 2008 adopted Solid Waste Fee which is projected to generate an additional \$5.01 million. This rate adjustment is required in order to cover the cost of increased labor, disposal, maintenance and repairs, fuel, and capital equipment.

In addition to this fee increase, the FY 2008 Adopted Budget includes a \$0.76 increase to the Conversion Fee that was instituted in FY 2007. The Conversion Fee is required to help support the substantial capital investment required for the accelerated conversion of automated solid waste and the enhancement of automated recycling collection. In FY 2008, CPS revenues in the form of a utility rebate of \$5 million from the General Fund will be transferred to the Environmental Services Fund to defray the overall cost of the needed capital investment and thus reduce the Conversion Fee required. The following table details the changes to monthly rates from FY 2007 to FY 2008.

### FY 2007 Adopted Monthly Rate Changes

Monthly Fees	FY 2007 Rates	FY 2008 Rate Increases	FY 2008 Total Rates with Increases
Solid Waste Fee	\$11.42	\$1.24	\$12.66
Brush Collection Fee	2.53	0.00	2.53
Environmental Services Fee	1.30	0.00	1.30
Conversion Fee	0.74	0.76	1.50
<b>Total</b>	<b>\$15.99</b>	<b>\$2.00</b>	<b>\$17.99</b>

Over the next five years, additional adjustments to the Solid Waste Fee and new Conversion Fee are planned. The table below summarizes these planned incremental adjustments as currently forecasted and the resulting new total monthly bill.

### FY 2008 Adopted Rates with Current Planned Incremental Rate Adjustments

Monthly Fees	FY 2008 Adopted Rates	FY 2009 Projected Rate Adjustment	FY 2010 Projected Rate Adjustment	FY 2011 Projected Rate Adjustment	FY 2012 Projected Rate Adjustment
Solid Waste Fee	\$12.66	\$1.60	\$2.05	\$0.67	\$0.48
Brush Collection Fee	2.53	0.00	0.00	0.00	0.00
Environmental Services Fee	1.30	0.00	0.00	0.00	0.00
Conversion Fee	1.50	0.00	(1.50)	0.00	0.00
<b>Total Adjustments</b>	<b>N/A</b>	<b>\$1.60</b>	<b>\$0.55</b>	<b>\$0.67</b>	<b>\$0.48</b>
<b>Total Monthly Bill</b>	<b>\$17.99</b>	<b>\$19.59</b>	<b>\$20.14</b>	<b>\$20.81</b>	<b>\$21.29</b>

As the table above indicates, the Conversion Fee is planned to be phased out in FY 2010; however, as daily operational costs continue to increase, the Solid Waste Fee component of residents' monthly bill is projected to continue to increase through FY 2012.

### Hotel Occupancy Tax Related Funds

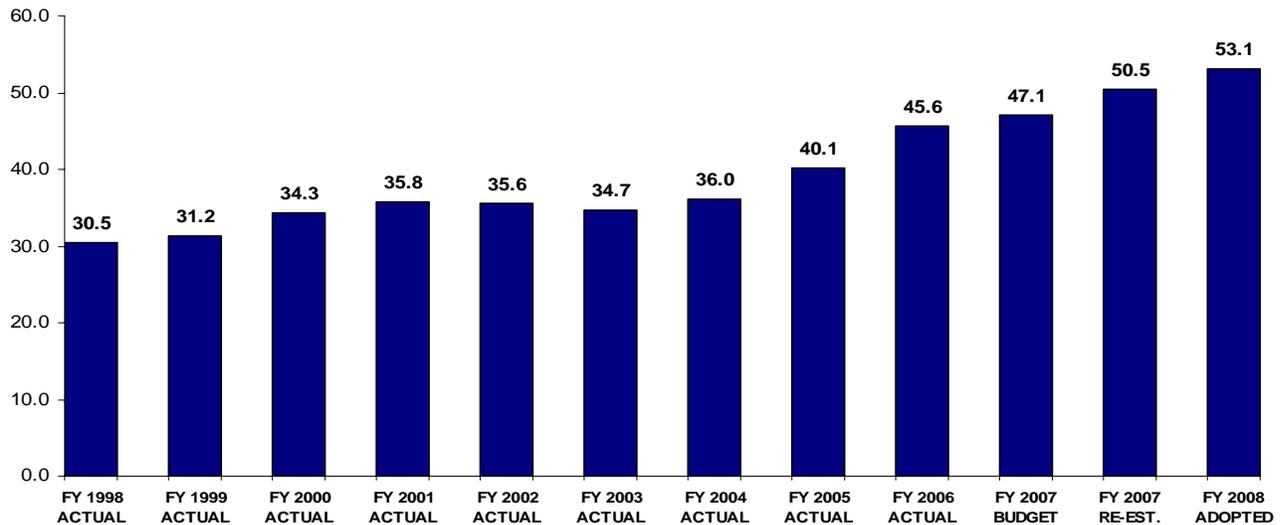
The Hotel Occupancy Tax related Special Revenue funds were established to account for revenues and expenditures generated from all convention, tourism, sports and entertainment related activities. The sources of revenue for this fund include the Hotel Occupancy (HOT) Tax and facility rental fees from the Convention Center, Alamodome, and Nelson W. Wolff Stadium.

The current Hotel Occupancy Tax rate of 16.75% levied on every room night charge is broken out at 1.75% for the AT&T Center arena, 7% for the City, 6% for the State, and the remaining 2% is a dedicated source of revenue for the Convention Center Expansion Debt Service and future Convention Center projects. Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily room rates, estimated hotel/motel room supply, and the projected rates of inflation.

Actual Hotel Occupancy Tax collections for FY 2007 are projected to come in at \$50.5 million. HOT tax revenues in FY 2008 are projected to increase from the FY 2007 Re-Estimate by 5.1% to \$53.1 million.

The chart below reflects the 10-year trend in actual collections as compared to the FY 2007 Re-estimate and FY 2008 Adopted Budget.

**10 Year History – Hotel Occupancy Tax Revenue**  
 - \$ in Millions -



**Storm Water Fund**

The Storm Water Special Revenue Fund is designated to monitor and record all revenues and expenses associated with the operation and maintenance of all City storm water activities. The primary source of revenue is generated from a monthly Storm Water Fee initially authorized by City ordinance in FY 1993. The Storm Water Fee supports City activities responsible for storm water pollution prevention and drainage improvements as federally mandated through the Water Quality Act of 1987. The Storm Water Fee is assessed to all properties platted within the City that receive water service or sanitary sewer service and are structured with customer classifications and tiers.

The FY 2008 Adopted Budget for the Storm Water Operating Fund is \$32.5 million. The Adopted Budget includes \$23.6 million for the fund's operating expenses including personnel costs and payments to the San Antonio Water System (SAWS) for billing services. The primary revenue source for the Storm Water Fund is the Storm Water Fee which is assessed to all property platted within the City that receives water service or sanitary sewer service. Programs supported by the Storm Water Fee include River Maintenance, Vegetation Control, Tunnel Operations, Street Cleaning, Engineering, and Floodplain Management.

The Storm Water Fee was established in FY 1993. Since its establishment, the rate for the Storm Water Fee has increased five times. The FY 2008 Adopted Budget includes a cumulative 8.24% Storm Water Fee increase across all customer classifications and tiers. The revenue generated with the adopted increase will address needed drainage infrastructure improvements.

# **Revenue Enhancements**





**FY 2008 REVENUE DETAIL REPORT  
ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
	<b>Revenue Enhancement Description</b>	<b>FY 2007 Rate</b>	<b>FY 2008 Rate</b>

**GENERAL FUND**

**City Clerk**

	Revise Lobby Registration Fee	\$300.00/per person up to 3 person max	\$300.00/per person	\$3,900
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**Community Initiatives**

	Increase Recreation Youth Program Fees - After School Youth Program	\$5.00	<=100% Federal Poverty Level (FPL) - \$30.00/one child, \$40.00/two children, \$50.00/three or more children; 101% - 150% Federal Poverty Level (FPL) - \$60.00/one child, \$80.00/two children, \$100.00/three or more children; 151% - 200% Federal Poverty Level (FPL) - \$200.00/one child, \$240.00/two children, \$280.00/three or more children; >=200% of the Federal Poverty Level (FPL) - \$400.00/one child, \$550.00/two children, \$700.00/three or more children	\$1,296,141
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**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
Revenue Enhancement Description	FY 2007 Rate	FY 2008 Rate	
<b>GENERAL FUND</b>			
<b>Community Initiatives</b>			
Increase Recreation Youth Program Fees - Summer Youth Program	\$5.00	<=100% Federal Poverty Level (FPL) - \$20.00/one child, \$30.00/two children, \$40.00/three or more children; 101% - 150% Federal Poverty Level (FPL) - \$40.00/one child, \$60.00/two children, \$80.00/three or more children; 151% - 200% Federal Poverty Level (FPL) - \$120.00/one child, \$160.00/two children, \$200.00/three or more children; >=200% of the Federal Poverty Level (FPL) - \$250.00/one child, \$400.00/two children, \$550.00/three or more children	\$159,443
<b>Downtown Operations</b>			
Increase Spanish Governor's Palace Admission Fees	under 7 - Free; 7-13 yrs - \$0.75; 14 and over \$1.50	under 7 - Free; 7-13 yrs - \$1.00; 14 and over \$2.00; Military/Seniors - \$1.50	\$10,855
Revise Usage Times for Special Events in Alamo Plaza	Commercial/For-Profit - \$500.00/4 hours plus \$100.00/each additional hour; Commercial/Non-Profit - \$200.00/4 hours plus \$40.00/each additional hour; Non-Commercial - \$100.00/4 hours plus \$10/each additional hour	Commercial/For-Profit - \$600.00/3 hours plus \$100.00/each additional hour; Commercial/Non-Profit - \$300.00/3 hours plus \$40.00/each additional hour; Non-Commercial - \$100.00/3 hours plus \$10/each additional hour	\$4,700
Revise current fee and time for Spanish Governor's Palace	\$150.00/hr with 2 hour min.	\$100.00/hr with 2 hour min. and \$50.00 per additional hour	\$3,000
Revise current fee and time for Wedding Ceremony	Chamber of Commerce - \$400.00 per 30 mins.; Water Falls - \$400/daily	\$300.00 for first 3 hours and \$40.00 per additional hour	\$1,800
Increase Arneson River Setup Fee	\$75.00	\$100.00	\$1,500



**FY 2008 REVENUE DETAIL REPORT  
ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
	<b>Revenue Enhancement Description</b>	<b>FY 2007 Rate</b>	<b>FY 2008 Rate</b>
<b>GENERAL FUND</b>			
<b><i>Downtown Operations</i></b>			
	Revise Usage Times for Special Events in Downtown Parks	Commercial/For-Profit - \$500.00/4 hours plus \$100.00/each additional hour; Commercial/Non-Profit - \$200.00/4 hours plus \$40.00/each additional hour; Non-Commercial - \$100.00/4 hours plus \$10/each additional hour	Commercial/For-Profit - \$500.00/3 hours plus \$100.00/each additional hour; Commercial/Non-Profit - \$200.00/3 hours plus \$40.00/each additional hour; Non-Commercial - \$100.00/3 hours plus \$10/each additional hour
	Revise La Villita security deposit to flat rate	\$100.00 - \$400.00 depending on rented area	\$500.00
	Establish San Fernando Portal Fee	N/A	\$300.00 for first 3 hours and \$40.00 per additional hour
	Revise current fee and usage for Riverwalk Upper Mill	\$50.00/day	\$100.00 for first 3 hours and \$10.00 per additional hour
	Decrease Damage/Cleanup deposit for HemisFair Park - Non-Profit agency only	\$5,000.00	\$2,000.00
	Decrease Newspaper Boxes Fee	\$50.00	\$10.00
<b><i>Economic Development</i></b>			
	Establish Economic Analysis Review Fee	N/A	\$100.00/hr
<b><i>Fire</i></b>			
	Increase Transport Fees	ALS2 - \$550.00; ALS1 - \$386.00; BLS - \$360.00	ALS2 - \$562.16; ALS1 - \$416.12; BLS - \$388.09
	Increase Swift Water Rescue	\$400.00	\$600.00
<b><i>Health</i></b>			
	Revise Food Establishment Fees	1-3 persons - \$113.30; 4-6 persons - \$226.60; 7-10 persons - \$453.20; 11-25 persons - \$679.80; 26-50 persons - \$906.40; 50+ persons - \$1,133.00	1-5 persons - \$226.60; 6-10 persons - \$453.20; 11-25 persons - \$679.80; 26-50 persons - \$909.40; 50+ persons - \$1,133.00
	Establish Birth/Death Certificate Protective Cover	N/A	\$2.00



**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
	<b>Revenue Enhancement Description</b>	<b>FY 2007 Rate</b>	<b>FY 2008 Rate</b>
<b>GENERAL FUND</b>			
<i>Health</i>			
	Establish Quantiferon Testing Fee	N/A	\$30.00
	Increase Mobile Vending Fees	Foot Peddler - \$41.20; Pre-packaged Non-Perishable Foods - \$56.65; Pre-packaged Perishable Foods - \$87.55; Push Carts - \$61.80; Kitchen on Wheels - \$226.60	Foot Peddler - \$49.44; Pre-packaged Non-Perishable Foods - \$67.98; Pre-packaged Perishable Foods - \$103.00; Push Carts - \$74.16; Kitchen on Wheels - \$272.95
	Increase Day Care Fees	No Food Service - \$51.50; Primary Food Service - \$180.25; Satellite Food Service - \$87.55; Food Learning Center - \$30.90; Group Day Home - \$87.55	No Food Service - \$61.80; Primary Food Service - \$216.30; Satellite Food Service - \$103.00; Food Learning Center - \$37.08; Group Day Home - \$108.15
	Establish Food License Re-Instatement Fee	N/A	\$103.00
	Revise Temporary Food Establishment Fees	3 days in advance - \$30.90; <3 days in advance - \$30.90	3 days in advance - \$30.90; <3 days in advance - \$36.05
	Establish Operating Food Establishment without a Proper License Fee	N/A	\$154.45
	Establish Existing Food Establishment Certificate of Occupancy with New Owner Fee	N/A	\$51.50
	Establish Food Handler Certification Fee	N/A	\$15.45
	Establish Legionella Culture Testing Fee	N/A	\$100.00
	Increase Food Manager Certification Fee	\$10.00	\$15.45
	Increase Replacement of License Fee	\$10.30	\$15.45
	Establish Environmental Re-inspection Permits	N/A	1st Re-inspection - \$46.35; 2nd Re-inspection - \$77.25; 3rd Re-inspection - \$103.00; 4th Re-inspection - \$120.00
	Increase Water Bacteriology Testing	\$15.00	\$20.00
	Eliminate V.A./F.H.A. On Site Sewage Facility Certification	\$200.00	\$0.00



**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
Revenue Enhancement Description	FY 2007 Rate	FY 2008 Rate	
<b>GENERAL FUND</b>			
<i>Health</i>			
Eliminate Meat Inspection Fees	1-3 employees - \$25.00; 4-6 employees - \$30.00; 7+ employees - \$35.00; Slaughterer - \$185.00; Fabricator - \$165.00; Broker/Distributor - \$100.00; Warehouse/Storage - \$90.00; Processor - \$165.00; Federal/State - \$100.00	\$0.00	(\$35,723)
Eliminate Ice Cream and Frozen Desserts Fee	Inspection - \$150.00; Additional Inspection - \$50.00; Sampling - \$50.00; Re-Instatement Fee - \$60.00	\$0.00	(\$58,129)
<i>Library</i>			
Increase Central Library Meeting Room Rental Fee - Auditorium	\$100.00/hr (2 hr minimum)	1-2 hrs - \$250.00/commercial or \$125.00/non-profit; 3-4 hrs - \$450.00/commercial or \$225.00/non-profit; 5+ hrs - \$800.00/commercial or \$600.00/non-profit	\$10,000
Establish Equipment Services	N/A	LCD Projector - \$40.00/auditorium or \$30.00/conference rooms; LCD/PC combo - \$50.00; TV/DVD combo - \$30.00; TV/VCR combo - \$30.00; Portable Podium System - \$50.00; 5-CD Player/Receiver/Speakers - \$30.00; Wireless Mike - \$20.00/ea; Microphones - first one free + \$10.00/ea additional; Slide Projector - \$20.00; Auditorium White Board - \$10.00; Overhead - \$10.00; Easel - \$5.00/ea; Coffee Service - \$30.00; Portable Awnings - \$30.00	\$5,000



**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
Revenue Enhancement Description	FY 2007 Rate	FY 2008 Rate	
<b>GENERAL FUND</b>			
<i>Library</i>			
Establish Additional Personnel/Service Fees for Events	N/A	Security - \$20.00/hr; Maintenance - \$15.00/hr; Outside/Off-List Catering Fee - \$20.00 convenience fee + 15% food and 20% beverage commission; Libro the Lion Appearance - \$50.00	\$2,000
Increase Central Library Meeting Room Rental Fee - Foyer	\$100.00/hr (2 hr minimum)	1-2 hrs - \$150.00/commercial or \$75.00/non-profit; 3-4 hrs - \$250.00/commercial or \$125.00/non-profit; 5+ hrs - \$400.00/commercial or \$250.00/non-profit	\$1,000
Increase Central Library Meeting Room Rental Fee - West Terrace	\$100.00/hr (2 hr minimum)	1-2 hrs - \$250.00/commercial or \$125.00/non-profit; 3-4 hrs - \$450.00/commercial or \$225.00/non-profit; 5+ hrs - \$800.00/commercial or \$500.00/non-profit	\$1,000
Increase Central Library Meeting Room Rental Fee - East Terrace	\$100.00/hr (2 hr minimum)	1-2 hrs - \$200.00/commercial or \$100.00/non-profit; 3-4 hrs - \$400.00/commercial or \$200.00/non-profit; 5+ hrs - \$700.00/commercial or \$425.00/non-profit	\$800
Increase Central Library Meeting Room Rental Fee - Gallery (after hours)	\$100.00/hr (2 hr minimum)	1-2 hrs - \$150.00/commercial or \$75.00/non-profit; 3-4 hrs - \$250.00/commercial or \$125.00/non-profit; 5+ hrs - \$400.00/commercial or \$250.00/non-profit	\$800
Establish Central Library Meeting Room Rental Fee - Auditorium/Foyer Combo	N/A	1-2 hrs - \$325.00/commercial or \$150.00/non-profit; 3-4 hrs - \$500.00/commercial or \$300.00/non-profit; 5+ hrs - \$1,000.00/commercial or \$500.00/non-profit	\$500



**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
Revenue Enhancement Description	FY 2007 Rate	FY 2008 Rate	
<b>GENERAL FUND</b>			
<b>Library</b>			
Increase Central Library Meeting Room Rental Fee - East/West Terrace	\$100.00/hr (2 hr minimum)	1-2 hrs - \$400.00/commercial or \$200.00/non-profit; 3-4 hrs - \$800.00/commercial or \$400.00/non-profit; 5+ hrs - \$1,250.00/commercial or \$625.00/non-profit	\$300
Increase Central Library Meeting Room Rental Fee - Entire Building (after hours)	\$1,800.00	\$3,000.00/commercial or \$2,000.00/non-profit	\$200
Establish Central Library Meeting Room Rental Fee - Story Room (restricted availability)	N/A	1-2 hrs - \$50.00/commercial or \$25.00/non-profit; 3-4 hrs - \$100.00/commercial or \$50.00/non-profit; 5+ hrs - \$175.00/commercial or \$100.00/non-profit	\$100
Establish Central Library Meeting Room Rental Fee - Lawn	N/A	1-2 hrs - \$30.00/commercial or \$15.00/non-profit; 3-4 hrs - \$60.00/commercial or \$30.00/non-profit; 5+ hrs - \$100.00/commercial or \$60.00/non-profit	\$100
Increase Central Library Meeting Room Rental Fee - Conference Room	\$10.00/hr (2 hr minimum)	1-2 hrs - \$30.00/commercial or \$15.00/non-profit; 3-4 hrs - \$60.00/commercial or \$30.00/non-profit; 5+ hrs - \$100.00/commercial or \$60.00/non-profit	\$100
Increase Central Library Meeting Room Rental Fee - Board Room	\$20.00/hr (2 hr minimum)	1-2 hrs - \$50.00/commercial or \$25.00/non-profit; 3-4 hrs - \$100.00/commercial or \$50.00/non-profit; 5+ hrs - \$175.00/commercial or \$100.00/non-profit	\$100
<b>Municipal Courts</b>			
Establish Bexar County's Cost for Magistration	N/A	50% of City's Cost for Magistration	\$1,464,523





**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
Revenue Enhancement Description	FY 2007 Rate	FY 2008 Rate	
<b>GENERAL FUND</b>			
<b><i>Parks &amp; Recreation</i></b>			
Increase Botanical Garden Fees and Revise Senior category	Child - \$3.00; Adult - \$6.00; Senior (60+) - \$4.00; Military - \$4.00	Child - \$4.00; Adult - \$7.00; Senior (65+) - \$5.00; Military - \$5.00	\$34,800
Increase Recreation Participation/Class Fees	Sport League - \$5.00/yr; Cultural Program - \$25.00/class; Additional Family Member - \$22.00/class; Holiday Camp - \$5.00/camp	Sport League - \$5.00/sport; Cultural Program - \$30.00/class; Additional Family Member - \$25.00/class; Holiday Camp - \$6.00/3 days or \$10.00/5 days	\$30,830
Increase fee for use of sports fields for organized league play.	\$10.00/hr	\$20.00/hr	\$29,000
Increase Community Center Fees	Gym Practice - \$20.00/hr, 2 hr min.; General Use - \$30.00/hr, 2 hr min; Special Event - \$55.00/hr, 2 hr min; damage/cleanup deposit - \$50.00	Gym Only - \$25.00/hr, 2 hr min.; Entire Facility - \$50.00/hr, 2 hr min; Special Event - \$75.00/hr, 2 hr min; damage/cleanup deposit - \$100.00	\$20,880
Increase Development Plan Amendment Fee	Single Family - \$100.00; Non-Single - \$160.00; Mixed-Use - \$260.00; Subdivision Plat (Single Phase) - \$140.00; Variance - \$151.00	Single Family - \$120.00; Non-Single - \$190.00; Mixed-Use - \$300.00; Subdivision Plat (Single Phase) - \$175.00; Variance - \$175.00	\$16,055
Increase Natatorium Fees	Youth - \$0.50; Adult - \$1.00; Swim Pass - \$22.00	Youth - \$1.00; Adult - \$1.50; Swim Pass - \$32.00	\$12,491
Revise Park Facility Rental Fees / hours required for rental	All Day Rental - \$40.00 to \$100.00	4 Hour Rental - \$ 40.00 to \$100.00; Each Additional Hour -\$25.00	\$7,200
Increase Development Review Fee	Single Family - \$165.00; Non-Single Family - \$225.00; Mixed-Use - \$365.00	Single Family - \$235.00; Non-Single Family - \$315.00; Mixed-Use - \$515.00	\$7,175
Establish Recreation Participation/Class Fees for Fitness Room Fee	N/A	\$25.00/yr	\$5,000
Increase Therapeutic Programs Adult Fees			\$3,650
Establish a Showmobile Stage Extension Fee	N/A	\$150.00	\$1,500



**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>				<b>New Revenue Amount</b>
	<b>Revenue Enhancement Description</b>	<b>FY 2007 Rate</b>	<b>FY 2008 Rate</b>	
<b>GENERAL FUND</b>				
<b><i>Parks &amp; Recreation</i></b>				
	Increase Showmobile Stage Fees	\$575.00	\$600.00	\$1,300
	Establish Adaptive Sports Participation Fee	N/A	\$10.00 per participant per sport	\$660
	Increase Therapeutic Recreation Summer Youth Fees	\$5.00 per summer	\$5.00 per week/per event	\$240
	Establish Sunken Garden Theatre Damage/Cleanup Deposit	N/A	\$1,500.00	\$0
	Establish Sports Field Damage/Clean-up Deposit	N/A	\$500.00/season	\$0
	Eliminate Reissue of Expired Letter of Certification	\$25.00	\$0.00	(\$2,975)
			<b>GENERAL FUND TOTAL</b>	<b>\$4,460,788</b>



**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
Revenue Enhancement Description	FY 2007 Rate	FY 2008 Rate	
<b>AIRPORT OPERATING &amp; MAINTENANCE FUND</b>			
<b>Aviation</b>			
Increase SA International Airport Fuel Flowage fees	\$0.05/gallon	\$0.075/gallon	\$227,214
Revise Ground Transportation fee structure/name	Class I (seats 1-6) - \$0.50/pick-up trip; Class II (seats 7-15) - \$1.00/pick-up trip; Class III (seats 16-25) - \$1.75/pick-up trip; Class IV (seats 26+) - \$3.50/pick-up trip	Taxicabs (seats 1-6) - \$1.00/pick-up trip; Limousines (seats 7-15) - \$2.00/pick-up trip; Motel/Hotel shuttles (seats 16-25) - \$1.50/pick-up trip; Motor Coaches (seats 26+) - \$50.00/annual permit	\$140,000
Increase FBI criminal history records check processing fee	\$35.00 per record check	\$40.00 per record check	\$18,000
Establish Ground Transportation Enforcement Fee for non compliance violations	N/A	1st offense - \$200.00, 2nd offense - \$300.00, 3rd offense - \$400.00	\$10,000
<b>AIRPORT OPERATING &amp; MAINTENANCE FUND TOTAL</b>			<b>\$395,214</b>





**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
Revenue Enhancement Description	FY 2007 Rate	FY 2008 Rate	
<b>COMMUNITY &amp; VISITOR FACILITIES FUND</b>			
<i>Convention, Sports, and Entertainment Facilities</i>			
Establish on-site equipment orders upcharge	N/A	50 % upcharge	\$5,775
Establish Credit Card Processing Fee	N/A	3%	\$2,700
Establish Compactor/Container Pull Fee	N/A	\$400.00	\$2,400
Increase Bleacher Rental Rate	Full Ten Set - \$1,700.00; Each Section - \$200.00	Full Ten Set - \$2,500.00; Each Section - \$250.00	\$1,440
Increase Forklift Rental Rate Minimum Charge	1 Ton - \$65.00; 2 Ton - \$110.00	1 Ton - \$75.00; 2 Ton - \$125.00	\$500
<b>COMMUNITY &amp; VISITOR FACILITIES FUND TOTAL</b>			<b>\$12,815</b>



**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
Revenue Enhancement Description	FY 2007 Rate	FY 2008 Rate	
<b>DEVELOPMENT AND PLANNING SERVICES FUND</b>			
<i>Development Services</i>			
Increase Revenue through Automatic Billing for Re-Inspections	\$50.00	\$50.00	\$1,176,393
Establish Administrative Inspection Processing Fee (When Not Using Web)	N/A	\$3.00	\$254,040
Increase Zoning Fees	0.00-0.50 acres - \$700.00; 0.50-5.00 acres - \$1,430.00; 5.01-10.00 acres - \$1,780.00; 10.01-25.00 acres - \$2,140.00; 25.00+ acres - \$2,520.00 plus \$110.00/acre up to \$11,500.00/max	0.00-0.50 acres - \$840.00; 0.50-5.00 acres - \$2,020.00; 5.01-10.00 acres - \$4,440.00; 10.01-25.00 acres - \$8,860.00; 25.00+ acres - \$8,860.00 plus \$110.00/acre up to \$11,500.00/max	\$222,095
Establish Certificate of Occupancy Name Change	N/A	\$50.00	\$185,250
Establish Certificate of Occupancy - Residential	N/A	Temporary - \$150.00; Temporary Extension - \$75.00	\$163,800
Establish Certificate of Occupancy - Residential Moving In With No Certificate of Occupancy (New Construction )	N/A	\$300.00	\$156,000
Increase Permit Processing Convenience Fee	\$3.00	\$10.00	\$91,777
Increase Certificate of Occupancy Fees	Mall Cart - \$80.00; Tents - \$75.00; Address Correction - \$25.00; Temporary Extension (per 30 days increment) - \$50.00; Single Unit Regular - \$171.60	Mall Cart - \$100.00; Tents - \$100.00; Address Correction - \$50.00; Temporary Extension (per 30 days increment) - \$100.00; Single Unit Regular - \$200.00	\$48,204
Establish Fair Notice Fee	N/A	\$500.00	\$47,500
Increase Traffic Impact Analysis Levels	Level 1 - \$300.00; Level 2 - \$800.00; Level 3 - \$1,000.00	Level 1 - \$400.00; Level 2 - \$1,600.00; Level 3 - \$1,800.00	\$45,000
Increase All After Hours Inspection Fee	\$30.00	\$100.00 (2 hr charge minimum)	\$39,900
Increase Complete Filing Fee	\$200.00	\$250.00	\$36,500
Increase Development-Vested Rights Fee	< than 3 acres - \$160.00; > than 3 acres - \$500.00	< than 3 acres - \$200.00; > than 3 acres - \$1,000.00	\$30,620



**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
Revenue Enhancement Description	FY 2007 Rate	FY 2008 Rate	
<b>DEVELOPMENT AND PLANNING SERVICES FUND</b>			
<i>Development Services</i>			
Establish Certificate of Occupancy - Commercial Occupying With No Certificate of Occupancy	N/A	New Construction - \$500.00; Existing Construction - \$200.00	\$25,200
Establish Replat (Public Hearing New Fee)	N/A	\$250.00	\$25,000
Increase Plan Review For Mdp, Pud, Maa, Mhpp Fee	\$500.00	\$700.00	\$20,800
Establish Residential Building Plan Application Administrative Processing Fee	N/A	\$10.00	\$19,360
Increase Board Of Adjustment Fee	Homestead Exemption Appeal - \$300.00; Non-Homestead Exemption Appeal - \$300.00; Postponement Fee - \$125.00	Homestead Exemption Appeal - \$400.00; Non-Homestead Exemption Appeal - \$600.00; Postponement Fee - \$200.00	\$19,150
Establish Recordation Handling Fee	N/A	\$30.00	\$15,600
Increase Non Conforming Rights Registration Fee	\$25.00	\$125.00	\$12,500
Increase Amending Plat Fees	\$525.00	\$600.00	\$10,575
Increase Zoning Verification Fee	\$135.00	\$150.00	\$8,250
Establish Amendment Address Plat Fee	N/A	\$50.00	\$7,800
Establish Expired Certificate of Occupancy Fine	N/A	\$500.00	\$7,500
Establish Mdp/Poadp/Pud Notification Fee	N/A	\$250.00	\$7,250
Increase Home Improvement Contractor Renewal Fee	\$50.00	\$60.00	\$7,000
Increase Amending Plat Fees (To Eliminate A Lot Line)	\$100.00	\$250.00	\$6,900
Increase Certificates Of Determination Fee	\$100.00	\$150.00	\$6,700
Increase Electrical Maint Technician Fee	Registration - \$30.00; Renewal - \$30.00	Registration - \$35.00; Renewal - \$35.00	\$6,305



FY 2008 REVENUE DETAIL REPORT  
**ALL FUNDS REVENUE ENHANCEMENTS**

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**FUND**

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<i>Department</i>			<b>New Revenue Amount</b>	
	<b>Revenue Enhancement Description</b>	<b>FY 2007 Rate</b>	<b>FY 2008 Rate</b>	
<b>DEVELOPMENT AND PLANNING SERVICES FUND</b>				
<i>Development Services</i>				
	Establish Subdivision Street Light Request Fee	N/A	\$125.00	\$6,250
	Increase Heating/Air St Mechanical Fee	Registration - \$75.00; Renewal - \$75.00	Registration - \$85.00; Renewal - \$85.00	\$5,320
	Increase Heating/Air Fees	Journeyman/Tech Renewal - \$25.00; Apprentice Renewal - \$10.00; Master License Renewal - \$125.00	Journeyman/Tech Renewal - \$35.00; Apprentice Renewal - \$35.00; Master License Renewal - \$150.00	\$4,630
	Increase State Electrical Contractor Fee	Registration - \$75.00; Renewal - \$75.00	Registration - \$85.00; Renewal - \$85.00	\$4,280
	Increase Curb/Sidewalk Contractor Fee	Registration - \$50.00; Renewal - \$50.00	Registration - \$60.00; Renewal - \$60.00	\$4,250
	Increase Plumbing Fee	Registration - \$75.00; Renewal - \$75.00	Registration - \$85.00; Renewal - \$85.00	\$4,240
	Increase Replat With Notification (Long Public Hearing) Fee	\$460.00	\$600.00	\$4,200
	Establish Mdp/Poad Validity Verification Fee	N/A	\$500.00	\$3,500
	Increase Residential Demolition	\$40.00	\$75.00	\$3,430
	Increase Commercial Demolition	Single Story - \$75.00; 2-3 Story - \$150.00; 4+ Story - \$500.00	Single Story - \$100.00; 2-3 Story - \$200.00; 4+ Story - \$650.00	\$3,325
	Establish Sign Master Plan Review Fee	N/A	\$300.00	\$3,000
	Increase Homebuilder Fee	Registration - \$75.00; Renewal - \$75.00	Registration - \$85.00; Renewal - \$85.00	\$2,860
	Establish Mdp/Pud/Poadp Plan Amendments Fee	N/A	\$500.00	\$2,500
	Increase Non Conforming Rights Registration Fee	\$50.00	\$75.00	\$1,875
	Increase Plat Deferral Fee	\$410.00	\$500.00	\$1,800



FY 2008 REVENUE DETAIL REPORT  
**ALL FUNDS REVENUE ENHANCEMENTS**

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**FUND**

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<i>Department</i>			<b>New Revenue Amount</b>	
	<b>Revenue Enhancement Description</b>	<b>FY 2007 Rate</b>	<b>FY 2008 Rate</b>	
<b>DEVELOPMENT AND PLANNING SERVICES FUND</b>				
<i>Development Services</i>				
	Increase Building Move	\$90.00	\$100.00	\$1,600
	Establish Preliminary Per Hr & Discipline 2 Hrs Minimum	N/A	\$100.00	\$1,500
	Increase Postponement/Withdrawal Fee	\$309.00	\$400.00	\$1,365
	Establish Rights Determination Validation Fee	N/A	\$250.00	\$1,250
	Establish Emergency Request Per Reviewer Fee	N/A	\$250.00	\$1,250
	Increase Commercial Building Plan Review Fees - Fence	\$34.60	\$50.00	\$1,201
	Increase Home Improvement Contractor License Fee	\$100.00	\$110.00	\$1,130
	Increase Irrigator Fee	Registration - \$75.00; Renewal - \$75.00	Registration - \$85.00; Renewal - \$85.00	\$1,090
	Establish Map Request Fee	N/A	\$100.00	\$1,000
	Increase Emergency Add On Fee	\$442.00	\$500.00	\$870
	Increase Public Hearing (Icl & Ocl) Fee	\$104.00	\$250.00	\$730
	Establish Master Plan Community District Fee	N/A	\$700.00	\$700
	Increase Master Electrician License Renewal Fee	\$125.00	\$150.00	\$650
	Increase Vacating Declaration Fees	\$295.00	\$350.00	\$605
	Establish Board of Adjustment Refund	N/A	\$75.00	\$600
	Increase Electrical Journeyman Renewal Fee	\$85.00	\$100.00	\$540
	Establish Specific Use Authorization Fee	N/A	\$500.00	\$500



FY 2008 REVENUE DETAIL REPORT  
**ALL FUNDS REVENUE ENHANCEMENTS**

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**FUND**

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<i>Department</i>			<b>New Revenue Amount</b>	
	<b>Revenue Enhancement Description</b>	<b>FY 2007 Rate</b>	<b>FY 2008 Rate</b>	
<b>DEVELOPMENT AND PLANNING SERVICES FUND</b>				
<i>Development Services</i>				
	Increase Refund Fee - Platting	\$50.00	\$75.00	\$500
	Increase Conditional District Fee	\$160.00	\$300.00	\$420
	Establish Admin Refund Fee - Zoning	N/A	\$75.00	\$375
	Increase Tree Maintenance Fee	Temporary License - \$50.00; Regular License - \$150.00	Temporary License - \$60.00; Regular License - \$165.00	\$345
	Increase State Sign Contractor Registration Fee	\$75.00	\$85.00	\$310
	Establish Refund Fee - Subdivisions	N/A	\$75.00	\$225
	Increase Time Extension Fee	\$263.00	\$300.00	\$222
	Increase Master Sign Electrician Renewal Fee	\$100.00	\$125.00	\$100
	Increase Demo Contractor Registration Renewal Fee	\$32.50	\$35.00	\$90
	Increase Electrical Maintenance Renewal Fee	\$50.00	\$60.00	\$70
	Increase Plumbing Master W/Med Gas Fee	Registration - \$75.00; Renewal - \$75.00	Registration - \$85.00; Renewal - \$85.00	\$60
	Increase Home Improvement Salesman Fee	Registration - \$50.00; Renewal - \$30.00	Registration - \$60.00; Renewal - \$35.00	\$45
	Increase Plan Amendment Fee	\$257.50	\$300.00	\$43
	Increase House Mover Registration Renewal Fee	\$50.00	\$60.00	\$30
	Increase Commercial Reroof	\$25.00	\$50.00	\$25
	Increase Curb Painter Fee	Registration - \$25.00; Renewal - \$25.00	Registration - \$35.00; Renewal - \$35.00	\$20
	Increase Sign Technician Registration Fee	\$30.00	\$35.00	\$15



**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
Revenue Enhancement Description	FY 2007 Rate	FY 2008 Rate	
<b>DEVELOPMENT AND PLANNING SERVICES FUND</b>			
<i>Development Services</i>			
Increase After Hours Addressing Fee	\$75.00	\$100.00	
<i>Fire</i>			
Increase Float and Food Booth Inspection	\$20.00	\$30.00	\$40,000
Increase Day Care/Foster Home Inspection Fee	Daycare < 12 children and Foster Care Inspection - \$30.00; Halfway Houses, Group Care, MHRM Daycare > 12 children, Adult Daycare and short term occupancies - \$75.00	Day care < 12 children - \$50.00; Foster Care Inspection, Halfway Houses, Group Care, MHRM Daycare > 12, short term occupancies, and Adult Day Care - \$100.00	\$29,105
Increase Fixed Pipe Fire Extinguishing System Permit	\$100.00	\$150.00	\$26,300
Increase Fire Protection System Retest Fee	\$125.00	\$150.00	\$15,150
Establish Fast Track Permit Fee-Sprinkler System	N/A	\$100.00	\$15,000
Increase Hospital/Nursing Home Inspection Fees	Hospitals - \$200.00/min - \$800.00/max based on \$1.00 per bed; Nursing Homes - \$200.00/min - \$800.00/max based on \$3.00 per bed	Hospitals - \$200.00/min - \$1,500.00/max based on \$3.00 per bed; Nursing Homes - \$200.00/min - \$1,500.00/max based on \$3.00 per bed	\$7,707
Establish General Inspection Fee	N/A	\$75.00 for all other inspections not covered under the current Inspection categories	\$7,500
Increase Explosive Site Permit	Excavations - \$100.00; Swimming Pools - \$50.00; Pyrotechnics - \$50.00/day or \$200.00 max/event	Excavations - \$200.00; Swimming Pools - \$100.00; Pyrotechnics - \$150.00/day or \$450.00 max/event	\$5,348
Increase Fire Code Re-inspection Fee	\$100.00	\$125.00	\$3,750
Establish Minor Re-Inspection Fee	N/A	\$35.00	\$3,500
Increase Above Ground Temp. Flammable Liquid Tank Permit	\$100.00 for 90 days	\$100.00 for 30 days	\$3,400



**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
	<b>Revenue Enhancement Description</b>	<b>FY 2007 Rate</b>	<b>FY 2008 Rate</b>
<b>DEVELOPMENT AND PLANNING SERVICES FUND</b>			
<b>Fire</b>			
	Increase and Revise Alarm System Fee	1 - 10 devices - \$125.00; 11 - 25 devices - \$150.00; 26 - 200 devices - \$200.00; 201+ devices - \$200.00 plus additional \$.75 per device or \$2,000.00 max plus \$40 each additional floor	1 - 20 devices - \$150.00; 21 - 200 devices - \$200.00; 201+ devices - \$200.00 plus additional \$.75 per device or \$2,000.00 max plus \$50 each additional floor
	Increase and Revise Sprinkler System Fee	1 - 10 heads - \$125.00; 11 - 25 heads - \$150.00; 26 - 200 heads - \$200.00; 201+ heads - \$200.00 plus additional \$.75 per head or \$2,000.00 max plus \$40 each additional floor	1 - 20 heads - \$150.00; 21 - 200 heads - \$200.00; 201+ heads - \$200.00 plus additional \$.75 per head or \$2,000.00 max plus \$50 each additional floor
	Increase Fire Protection System Rescheduling Fee	\$125.00	\$150.00
	Increase Labs/Clinics/Bonded Warehouses Inspection Fee	\$125.00	\$150.00
	Increase Fireworks Display & Bonfire Permit	\$450.00	\$544.50
	Increase Burning Permit	\$185.00 for 30 days	\$225.00 for 7 days.
	Increase Amusement Park Firework Display Permit	Fireworks/Pyrotechnics - \$400.00/annual; Pyrotechnics - \$200.00/annual; Storage - \$100.00/annual	Fireworks/Pyrotechnics - \$484.00/annual; Pyrotechnics - \$242.00/annual; Storage - \$121.00/annual
<b>Planning</b>			
	Increase Neighborhood Plan Amendment Fees	0.00-0.50 acres - \$700.00; 0.50-5.00 acres - \$1,430.00; 5.01-10.00 acres - \$1,780.00; 10.01-25.00 acres - \$2,140.00; 25.00+ acres - \$2,520.00 plus \$110.00/acre up to \$11,500.00/max	0.00-0.50 acres - \$840.00; 0.50-5.00 acres - \$2,020.00; 5.01-10.00 acres - \$4,440.00; 10.01-25.00 acres - \$8,860.00; 25.00+ acres - \$8,860.00 plus \$110.00/acre up to \$11,500.00/max
<b>DEVELOPMENT AND PLANNING SERVICES FUND TOTAL</b>			<b>\$2,946,213</b>



FY 2008 REVENUE DETAIL REPORT  
**ALL FUNDS REVENUE ENHANCEMENTS**

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**FUND**

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<i>Department</i>			<b>New Revenue Amount</b>	
	<b>Revenue Enhancement Description</b>	<b>FY 2007 Rate</b>	<b>FY 2008 Rate</b>	
<b>ENVIRONMENTAL SERVICES FUND</b>				
<b><i>Solid Waste Management</i></b>				
	Increase Solid Waste Processing Fee	\$11.42 per month	\$12.66 per month	\$5,011,739
	Increase Automated Conversion Fee	\$0.74 per month	\$1.50 per month	\$3,071,711
			<b>ENVIRONMENTAL SERVICES FUND TOTAL</b>	<b><u>\$8,083,450</u></b>





FY 2008 REVENUE DETAIL REPORT  
**ALL FUNDS REVENUE ENHANCEMENTS**

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**FUND**

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<i>Department</i>			<b>New Revenue Amount</b>	
	<b>Revenue Enhancement Description</b>	<b>FY 2007 Rate</b>	<b>FY 2008 Rate</b>	
<b>OTTO KOEHLER FUND</b>				
<i>Parks &amp; Recreation</i>				
	Revise Park Facility Rental Fees / hours required for rental	All Day Rental - \$40.00 to \$100.00	4 Hour Rental - \$ 40.00 to \$100.00; Each Additional Hour -\$25.00	\$2,700
			<b>OTTO KOEHLER FUND TOTAL</b>	<b>\$2,700</b>





**FY 2008 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
	<b>Revenue Enhancement Description</b>	<b>FY 2007 Rate</b>	<b>FY 2008 Rate</b>
<b>SAN JOSE BURIAL FUND</b>			
<i>Parks &amp; Recreation</i>			
	Increase Sale of Cemetery Lots	Family - \$700.00; Single - \$600.00; Infant - \$125.00	Family - \$900.00; Single - \$800.00; Infant - \$175.00
	Increase Interment Fees	Regular Depth - \$400.00; Infant - \$100.00; Lower Remains - \$125.00	Regular Depth - \$500.00; Infant - \$150.00; Lower Remains - \$150.00
	Increase Labor Charges	Weekdays after 3:30 pm - \$75.00; Saturdays between 9:00 am - 11:00 am - \$200.00; Saturdays between 11:01 am - 1:00 pm - \$250.00; Saturdays between 1:01 pm - 3:00 pm - \$300.00; Saturdays after 3:01 pm - \$300.00	Weekdays after 3:30 pm - \$200.00; Saturdays between 9:00 am - 11:00 am - \$300.00; Saturdays between 11:01 am - 1:00 pm - \$350.00; Saturdays between 1:01 pm - 3:00 pm - \$400.00; Saturdays after 3:01 pm - \$450.00
	Increase Interment Fees - Disinterment	Adult - \$300.00; Child - \$125.00; Infant - \$50.00 (wood)/\$125.00 (steel/concrete/vault)	Adult - \$625.00; Child - \$425.00; Infant - \$200.00
<b>SAN JOSE BURIAL FUND TOTAL</b>			<b>\$65,000</b>



**FY 2008 REVENUE DETAIL REPORT  
ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>	
	<b>Revenue Enhancement Description</b>	<b>FY 2007 Rate</b>	<b>FY 2008 Rate</b>	
<b>STORM WATER FUND</b>				
<i>Public Works</i>				
	Increase Storm Water Fees	Residential < 5,000 sq ft = \$2.97/sq ft; Residential => 5,000 sq ft = \$3.93/sq ft; Multifamily < 22,000 sq ft = \$6.61/sq ft; Multifamily => 22,000 sq ft and < 44,000 sq ft = \$20.69/sq ft; Multifamily => 44,000 sq ft and < 132,000 sq ft = \$62.73/sq ft; Multifamily => 132,000 sq ft = \$298.49/sq ft; Commercial < 22,000 sq ft = \$16.92/sq ft; Commercial => 22,000 sq ft and < 44,000 sq ft = \$46.30/sq ft; Commercial =>44,000 sq ft and < 87,000 sq ft = \$82.98/sq ft; Commercial => 87,000 sq ft and < 132,000 sq ft = \$143.02/sq ft; Commercial => 132,000 sq ft = \$315.99/sq ft; Public < 22,000 sq ft = \$16.77/sq ft; Public => 22,000 sq ft and <44,000 sq ft = \$45.86/sq ft; Public => 44,000 sq ft and < 87,000 sq ft = \$82.83/sq ft; Public >= 87,000 sq ft = \$140.03/sq ft	Residential < 5,000 sq ft = \$3.22/sq ft; Residential => 5,000 sq ft = \$4.25/sq ft; Multifamily < 22,000 sq ft = \$7.16/sq ft; Multifamily => 22,000 sq ft and < 44,000 sq ft = \$22.39/sq ft; Multifamily => 44,000 sq ft and < 132,000 sq ft = \$67.90/sq ft; Multifamily => 132,000 sq ft = \$323.09/sq ft; Commercial < 22,000 sq ft = \$18.32/sq ft; Commercial => 22,000 sq ft and < 44,000 sq ft = \$50.12/sq ft; Commercial =>44,000 sq ft and < 87,000 sq ft = \$89.82/sq ft; Commercial => 87,000 sq ft and < 132,000 sq ft = \$154.81/sq ft; Commercial => 132,000 sq ft = \$342.03/sq ft; Public < 22,000 sq ft = \$18.15/sq ft; Public => 22,000 sq ft and <44,000 sq ft = \$49.64/sq ft; Public => 44,000 sq ft and < 87,000 sq ft = \$89.66/sq ft; Public >= 87,000 sq ft = \$151.57/sq ft	\$5,389,569
<b>STORM WATER FUND TOTAL</b>			<b>\$5,389,569</b>	

# Improvements





**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b><i>BUDGETED FINANCIAL RESERVES</i></b>			
<b>FINANCIAL STABILITY</b>			
<i>Budgeted Financial Reserves</i>			
<b>Reserve Additional Funds for Improved Financial Stability</b>	20,049,946	20,049,946	0
<p>Budget to achieve reserves at 8% of the General Fund Expenditures with an ultimate City Council policy goal reaching 10% of Expenditures by FY 2009. FY 2007 Budgeted Financial Reserves are at 6.1% of appropriations. Budgeted Financial reserves were at 3.4% and 3.9% of appropriations in FY 2005 and FY 2006 respectively.</p>			
<b>FINANCIAL STABILITY TOTAL</b>	<b>20,049,946</b>	<b>20,049,946</b>	<b>0</b>
<b><i>BUDGETED FINANCIAL RESERVES TOTAL</i></b>	<b><i>20,049,946</i></b>	<b><i>20,049,946</i></b>	<b><i>0</i></b>



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			

**IMPROVEMENTS**

**UTILITY REBATE TRANSFER**

*Transfer - Other*

<b>CPS Utility Rebate Transfer to Solid Waste Customers from One-Time CPS Revenues</b>	5,000,000	5,000,000	0
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Uses one-time CPS Energy revenue to provide a utility rebate to Solid Waste customers in FY 2008. Using this rebate will help lower customer's monthly Solid Waste Bills resulting in an annual savings of approximately \$15.

<b>UTILITY REBATE TRANSFER TOTAL</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>0</b>
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**STREETS, ALLEYS & TRAFFIC SIGNALS**

*Public Works*

<b>Add Funding for Street &amp; Crosswalk Thermoplastic Marking Initiative</b>	1,000,000	0	0
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Provides funding to initiate a managed-competition initiative that will provide added services for street and crosswalk markings. This enhancement would strengthen the City's Pavement Marking Program maintenance by increasing the number of arterial and collector streets miles maintained with thermoplastic rather than water-based paint. Thermoplastic provides a very durable and visible lane marking, lasting up to two years, as opposed to water-based paint which has a life span of three to six months. This proposed improvement would be performed with contractual services.

<b>Add Funding for 3 New Traffic Signals</b>	378,750	0	0
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Provides funding to install three warranted additional traffic signals. The FY 2008 Budget also funds 5 additional traffic signals and 3 traffic signal conversions from wood pole to mast arm assembly that are approved within the Five-Year Infrastructure Management Program (IMP).

*Public Works - Street Maintenance*

<b>Increase Contractual Street Maintenance Funding</b>	9,000,000	9,000,000	0
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Adds \$9 Million in one-time funds for contractual street maintenance. A total of \$30.7 million in contractual street maintenance will be funded in the Street Maintenance Fund in FY 2008. The added \$9 million will provide an estimated 82.48 lane miles of contractual street maintenance bringing the total number of lane miles maintained to 396.48 in FY 2008 (128 through City forces and 268.48 through contractual services).



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			

***IMPROVEMENTS***

**STREETS, ALLEYS & TRAFFIC SIGNALS**

*Public Works - Street Maintenance*

<b>Fund Alley Maintenance</b>	1,000,000	0	0
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Continues alley maintenance funding initiated with \$1 Million in one-time funds in FY 2007. In FY 2007, services were secured to complete over seven miles of alley maintenance. In FY 2008, services will be funded again to complete approximately seven miles of additional alley maintenance.

<b>Contractual Neighborhood Access Mobility Program (NAMP) Funding</b>	1,000,000	1,000,000	0
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Provides one-time funding for contractual NAMP funding bringing the total FY 2008 Council District allocation from \$200,000 to \$300,000 per district to be used for specific projects identified by the respective City Council Member.

<b>STREETS, ALLEYS &amp; TRAFFIC SIGNALS TOTAL</b>	<b>12,378,750</b>	<b>10,000,000</b>	<b>0</b>
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**POLICE PROTECTION / PUBLIC SAFETY**

*Police*

<b>Add 80 New Police Officers to Neighborhoods</b>	3,400,000	736,746	80
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Adds funding for 80 new Police Officers in FY 2008 to be directed to neighborhood patrol units. These new Police Officers will be phased into Police Academy cadet classes with 22 beginning cadet class on October 1, 2007, 28 cadets starting on January 7, 2008, and 30 cadets beginning on April 14, 2007. The October class will graduate in May 2008, the January class will conclude in August 2008, and the April class will end in November 2008.

<b>Redirect 10 Officers and 22 Civilians from Police Impound Operations to Neighborhood Patrol Services</b>	1,868,566	2,655	22
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Redirects uniform personnel including 3 Police Sergeants and 7 Police Officers from vehicle storage operations at Growden Pound to neighborhood patrol. In addition to the uniform personnel, 20 civilian positions would be added to enhance the Communications Division of the Police Department and 2 positions for contract monitoring purposes. The civilian positions include 1 Police Communications Supervisor, 17 Police Communications Specialists, 1 Administrative Assistant II, 1 Radio Services Technician II, and 2 Contract Coordinators. The Communications Unit has the responsibility of dispatching all Police-related 911 calls. This initiative is achieved by sourcing out the operations of the Police Impound Operations.



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			

**IMPROVEMENTS**

**POLICE PROTECTION / PUBLIC SAFETY**

*Police*

<b>Add Resources to Fund Tactical Response Unit in FY 2008</b>	1,225,988	472,189	0
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Adds resources to fund the Tactical Response Unit in FY 2008. In January 2007, the Tactical Response Unit (TRU) was established using existing budgeted resources. 14 vehicles will be purchased to partially re-instate vehicles redirected from neighborhood patrol to the Tactical Response Unit. Also fully funds the overtime and other non-personnel line items needed to sustain Tactical Response Unit activities.

<b>Add Resources to Re-Establish Police Accreditation Standards</b>	50,000	0	0
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Adds funds to re-establish the San Antonio Police Department's accreditation through the Commission for Accreditation of Law Enforcement Agencies. The Department was last accredited in 2002.

<b>Add Resources for Utilitiy and Other Operating Expenses for Two Police "Storefronts"</b>	30,000	0	0
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Provides funding for operating expenses for two new Police Department storefronts to serve Council Districts 1, 3, and 7. A storefront is a small amount of office space utilized by Police Department personnel and are usually placed in commercial areas. Although not staffed on a 24-hour basis, the storefronts will be sufficiently utilized to maintain a police presence in the immediate communities in which they are located.

<b>POLICE PROTECTION / PUBLIC SAFETY TOTAL</b>	<b>6,574,554</b>	<b>1,211,590</b>	<b>102</b>
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**FIRE PROTECTION & EMERGENCY MEDICAL SERVICES**

*Fire*

<b>Add 1 New Emergency Medical Service (EMS) Unit - Add 12 Uniform Positions</b>	1,084,967	879,596	12
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Provides funding to add 1 new Emergency Medical Service Unit. The new unit will help to decrease average EMS response times in an effort to comply with the City's Response Time goal of responding to a request for service within 8 minutes from the time the call is received to arrival on scene. The current City average EMS response time is 8.42 minutes 90% of the time. The National Fire Protection Association (NFPA) Standard is 8 minutes 90% of the time.



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			

***IMPROVEMENTS***

**FIRE PROTECTION & EMERGENCY MEDICAL SERVICES**

*Fire*

<b>Add Funding for Paramedics Equipment on Fire Pumper Trucks for Advanced Life Support (With 1 Civilian Position)</b>	1,022,402	723,242	1
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Provides advanced life support paramedic equipment and supplies for each fire pumper truck. With this additional equipment in place, more Fire Department vehicles will have Advanced Life Support delivery capabilities where previously the need for an EMS Unit would be necessitated. A Department Systems Specialist will also be added to assist in the implementation and monitoring of the Department using tablet personal computers for case management purposes.

<b>Enhance Dispatch Communication Services - Add 10 Uniform Positions</b>	784,216	270,000	10
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Adds 6 dispatch call takers and 4 dispatchers to address emergency call response time and existing staffing needs. Upon the inception of EMS in 1974, one dispatcher was responsible for the dispatching and operational coordination of seven EMS units responding to 25,000 dispatches annually. Currently, 1.66 dispatchers assume responsibility for the dispatching and operational coordination of 30 full-time units and up to seven Peak Period units responding to over 139,000 dispatches per year. In addition to responding to EMS calls, the San Antonio Fire Department also responds to fire suppression emergencies. The Fire Suppression Division averages between 5 and 10 structural alarms per day, resulting in 2 or 3 active firefighting operation responses. During these instances, the additional call takers would assume the responsibilities of monitoring the active tactical operational radio channel to achieve operational efficiencies and to maintain effective communication between emergency responders. Once the firefighter operations have concluded, the call taker would to call taking duties.

<b>Enhance Four-Person Staffing at 100% - Add 9 Firefighters and Overtime Funding</b>	671,990	0	9
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Adds 9 Firefighters to increase minimum staffing levels from three to four on fire pumper trucks. This improvement would achieve 100% of pumper trucks with four-person staffing in FY 2008.



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			

***IMPROVEMENTS***

**FIRE PROTECTION & EMERGENCY MEDICAL SERVICES**

*Fire*

<b>Fire Safety, Wellness &amp; Fitness Program - Adds 4 Uniform and 3 Civilian Positions</b>	279,195	87,039	7
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Provides funding to establish and maintain a Wellness & Fitness Program for the San Antonio Fire Department. The functions of the Health & Wellness Program would include the enhancement of incident safety and the reduction of injury and accident trends through the investigation and analysis of on-duty injuries. Personnel included in this improvement would respond to multiple alarm fires, Hazardous Material incidents, and structural collapse events to ensure firefighter safety and wellness. This improvement adds 1 District Chief, 3 Captains, 1 Special Projects Manager, and 1 Administrative Assistant I. One Special Projects Officer will also be added to provide assistance to uniform personnel with Workers Compensation issues.

<b>Fire Apparatus Operator (FAO) &amp; Officer Development Courses - Add 1 Special Projects Manager</b>	268,972	4,372	1
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Provides Fire Apparatus Operators with continuous Driver and Pump Operator training to address an Insurance Services Office (ISO) rating which states that all existing drivers and operators should receive continuous training on an annual basis. This improvement also provides Lieutenants, Captains, and District Chiefs with Fire Instructor and Fire Officer training to continue in the development of effective management and leadership training for company officers, chief officers, and other management personnel within the San Antonio Fire Department. This enhancement includes 1 Special Projects Manager to facilitate the Officer Development Courses.

<b>Add Funding for Bunker Gear Replacement Financing</b>	185,367	0	0
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Provides funding for the first year of a five-year financing plan for the replacement of 900 sets of protective fire pants and coats, or "Bunker Gear" for firefighters. Currently, 76% of all bunker gear is seven years of age and older.

<b>Add 3 Equipment Technicians and 1 Fleet Maintenance Manager</b>	121,166	4,688	4
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Adds civilian personnel to annually perform full preventive maintenance on all Fire Department emergency vehicles.



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			

**IMPROVEMENTS**

**FIRE PROTECTION & EMERGENCY MEDICAL SERVICES**

*Fire*

<b>Add Funding for Training &amp; Equipment for Truck Companies</b>	67,500	67,500	0
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Provides additional equipment and training for personnel assigned to regular trucks. Currently, one regular truck and one enhanced truck are dispatched to all reports of vehicle accidents with trapped victims or vehicle rollovers. Enhanced trucks have personnel with enhanced extrication training and a small amount of specialized equipment. Of the 19 trucks the Fire Department has to cover the City, only 4 are considered enhanced trucks. Accordingly, when responding to assist trapped victims in vehicle accidents, often it takes a considerably longer amount of time for an enhanced truck to arrive than the closest regular truck. This improvement will provide additional equipment and training for personnel assigned to regular trucks and allow the Fire Department to consider all trucks equally capable of removing trapped victims; enabling the Department to dispatch the closest two trucks to the scene of an accident and resulting in quicker extrications, medical treatment, and transport to local hospitals.

<b>Add 1 Building Maintenance Officer for Fire Station Maintenance</b>	50,530	21,724	1
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Provides 1 Building Maintenance Officer to plan and direct building maintenance activities for all Fire Stations and service facilities in the Fire Department.

<b>FIRE PROTECTION &amp; EMERGENCY MEDICAL SERVICES TOTAL</b>	<b>4,536,305</b>	<b>2,058,161</b>	<b>45</b>
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**NEIGHBORHOODS (GRAFFITI PREVENTION / CODE COMPLIANCE & ANIMAL CARE)**

*Animal Care Services*

<b>Add 8 Positions to Expand Accessibility to Free and Low-Cost Spay/Neuter Services</b>	310,505	30,000	8
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Provides funding for free and low-cost Spay/Neuter surgeries. This service will be provided at various targeted areas of the city as well as in the new Animal Care Facility. Positions include 1 Veterinarian, 4 Veterinarian Technicians, and 3 Animal Care Attendants.

<b>Add 5 Positions for Field Strategic Plan Initiatives</b>	211,778	40,040	5
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Provides funds for 5 Animal Care Officer positions to increase coverage to areas of Bexar County with highest intake volume and would equip all Animal Care Officers with portable radios. This improvement would also provide funding for portable computer equipment to enable Animal Care Officers to upload and retrieve information from the department's new software system (Chameleon), which will allow for quicker response times and increase the overall efficiency of Animal Care Officers.



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			

**IMPROVEMENTS**

**NEIGHBORHOODS (GRAFFITI PREVENTION / CODE COMPLIANCE & ANIMAL CARE)**

*Animal Care Services*

<b>Add 4 Positions for Enhanced Customer Service Needs at New Animal Care Facility</b>	176,920	29,212	4
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Provides funding for an additional 4 Owner Surrender Counselors to staff the multiple entrances of the new Animal Care Facility. Also provides funding for contract custodial and landscaping services at the facility.

<b>Fund Public Campaign Initiatives to Reach No-Kill Goal</b>	25,000	6,664	0
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Provides funding to expand the current public media campaign to include advertisements to communicate pet ownership responsibility, City ordinances, future pet adoption events, and special spay/neuter events. Increased public awareness is a key component of the policy goal as adopted in the Animal Care Five-Year Strategic Plan which called for an animal "no-kill" goal to be achieved by 2012.

*Housing & Neighborhood Services*

<b>Enhance Code Enforcement - Add 4 Code Compliance Investigators, 3 Dangerous Premises Investigators and Support</b>	604,036	114,000	7
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Provides funds to increase enforcement staffing to enable the department to maintain current service levels in light of the new graffiti ordinance. This enhancement would also increase pro-active inspections and reduce closure time from 28 days to 26 days. This enhancement also includes funding for new case management software to replace the current software package. The new software package would allow for better documentation and storing of information pertaining to code violations.

<b>Enhance Graffiti Wipe-Out Program - Add 6 Maintenance Workers and 1 Parks Maintenance Supervisor for Graffiti Wipeout</b>	350,318	48,000	7
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Provides funds to enhance graffiti eradication efforts by more than doubling existing staffing levels. One two-person crew would respond to 311 and Council Action Team requests for graffiti abatement. Two two-person crews would focus efforts on removing graffiti from public buildings and infrastructure. This enhancement would increase the number of square feet of graffiti abated annually from 1.14 million to 2.56 million and decrease response time after a 311 call is received from 4 days to 2 days.

<b>NEIGHBORHOODS (GRAFFITI PREVENTION / CODE COMPLIANCE &amp; ANIMAL CARE) TOTAL</b>	<b>1,678,557</b>	<b>267,916</b>	<b>31</b>
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**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			

***IMPROVEMENTS***

**YOUTH SERVICES & PARKS**

*Community Initiatives*

<b>Increase Youth Served in Recreation Programming by 4,500</b>	1,455,583	0	0
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Provides funding for summer and after school programs to support additional client services and enhance the expanded summer program initiated in Summer 2007. These funds will be directed to partner agencies that assist in the operation of the After School Challenge Program and Summer Youth Program. Due to a revised fee structure, the Department of Community Initiatives and the Parks and Recreation Department will be able to provide 4,500 additional slots and improve the existing programs.

<b>Summer Youth Programming - Maintain Summer 2007 Service Level</b>	371,605	0	0
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Provides funding to sustain educational and recreational activities for youth ages six to fourteen during the summer months. Funds were added to the FY 2007 Budget for Summer Youth Programming, however, the Funds were one-time in nature. This enhancement will add recurring funds to the City's Summer Youth Program.

<b>Add Resources for Summer Youth Employment Program</b>	250,000	250,000	0
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Provides for the implementation of a summer employment program for up to 250 high school youth between the ages of 14 and 16. The Department of Community Initiatives will contract with community-based organizations to provide a five to six-week career exploration and employment experience. The work component will align with the local workforce board's 18 high priority occupations. Youth must apply for these positions and complete 15-hours of job readiness training prior to employment. Youth will receive a weekly stipend, based on the number of hours worked.

*One-Time Projects*

<b>Add Resources for Women's Pavilion Improvements at HemisFair Park</b>	50,000	50,000	0
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Adds resources for operating support to assist fundraising for Women's Pavilion Improvements at HemisFair Park



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
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***IMPROVEMENTS***

**YOUTH SERVICES & PARKS**

*Parks & Recreation*

<b>Add Parks Maintenance &amp; Renovation Funding for \$1 Million Annual Program</b>	1,000,000	0	0
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Provides funding for the maintenance and renovation of Harlandale (\$300,000), Cassiano (\$400,000), and Martinez Parks (\$300,000) as part of the Five-Year Parks Maintenance & Renovation Program that Council adopted in February 2007 along with the City's then proposed 2007-2012 Bond Program.

<b>Increase Youth Served in Recreation Programming by 4,500</b>	503,250	0	0
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Provides funding for summer and after school programs to support additional client services to the expanded summer program initiated in Summer 2007. These funds will be utilized by the Parks and Recreation Department to operate the after school program (Play Smart) and summer youth programs (Play Zone & Kid Quest). Due to a revised fee structure, the Department of Community Initiatives and the Parks and Recreation Department will be able to provide 4,500 additional slots and improve the existing programs.

<b>Summer Youth Programming - Maintain Summer 2007 Service Level</b>	74,000	0	0
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Provides funding to sustain educational and recreational activities for youth ages six to fourteen during the summer months. Funds were added to the FY 2007 Budget for Summer Youth Programming; however, the Funds were one-time in nature. This enhancement will add recurring funds to the City's Summer Youth Program.

<b>YOUTH SERVICES &amp; PARKS TOTAL</b>	<b>3,704,438</b>	<b>300,000</b>	<b>0</b>
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**EDUCATION & WORKFORCE DEVELOPMENT**

*Community Initiatives*

<b>Add City Scholarship Support for San Antonio Education Partnership Expansion</b>	570,000	0	0
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Provides additional funds for scholarships through San Antonio Education Partnership (SAEP). The scholarship funding will be directed to the six new high schools added to the Partnership using resources added in the FY 2007 Budget. SAEP, in collaboration with the City, private sector, school districts, institutions of higher education and community based organizations, plans to provide scholarship access to every public high school student in the San Antonio area by FY 2011. In FY 2008, 24 high schools will be participating in the program; a total of 35 high schools will participate in the program by FY 2011.



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			

**IMPROVEMENTS**

**EDUCATION & WORKFORCE DEVELOPMENT**

*Community Initiatives*

<b>Add Resources for Early Childhood Education</b>	123,985	123,985	0
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Provides funding for continuing education and professional development for early childhood educators. Total funding for FY 2008 is \$574,778.

*Contributions to Delegate Agencies*

<b>Add Funds for Workforce Development</b>	1,952,015	1,952,015	0
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Provides additional funds to support workforce development programs offering comprehensive training opportunities to economically disadvantaged area adults interested in pursuing careers in one of the targeted industry sectors. The FY 2008 Budget includes a total of approximately \$3.0 million in workforce development dollars within the Consolidated Human Development Services Funding Process.

*Library*

<b>Add Funding in Response to Year One Staffing Study</b>	593,459	35,000	12
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Adds 11 Library Branch Positions and 1 Book & Materials Delivery Driver position as a result of a staffing study conducted to determine the proper staffing level of the San Antonio Public Library System. With this enhancement, the Library System would be able to provide more effective use of services and employees and provide sufficient staff and equipment to handle excess delivery materials. The Library System would be open an additional 3,354 hours through FY 2008 due to this enhancement.

<b>Add Library Technology Enhancements</b>	366,256	366,256	0
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Adds Library Technology Enhancements to include replacement of central library and all branch libraries as well as new additional computers for public use.

<b>Add Library Resource Funding</b>	350,000	350,000	0
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Adds money to the Library's materials budget, which will expedite the system's ability to purchase new items and replace worn or lost items. The materials budget is used to acquire new and replacement books, periodicals, databases, and multi-media items such as DVD's, CD's, and audio books. The \$350,000 would represent a 13% increase in the Library materials budget.



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
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**IMPROVEMENTS**

**EDUCATION & WORKFORCE DEVELOPMENT**

*Non-Departmental/Non-Operating*

<b>Increase Tuition Reimbursement Program</b>	150,000	0	0
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Provides funding to increase the City Employee Tuition Assistance Program. The Tuition Assistance Program encourages personal self-development by City employees to better perform their current jobs and be more prepared for increasingly responsible jobs in the future.

<b>EDUCATION &amp; WORKFORCE DEVELOPMENT TOTAL</b>	<b>4,105,715</b>	<b>2,827,256</b>	<b>12</b>
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**DOWNTOWN ECONOMIC DEVELOPMENT & OPERATIONS**

*Downtown Operations*

<b>Fund 2 New Maintenance Crews</b>	111,725	0	4
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Provides funding for 4 Maintenance Worker positions and capital outlay for two crews for sidewalk and other infrastructure cleaning and maintenance in the downtown area including on the City's Riverwalk.

<b>Fund Contract Turf Mowing</b>	39,000	0	0
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Provides a vendor contract for approximately 30 acres of lawn maintenance turf mowing in the downtown area.

<b>Fund Service Trucksters Replacement</b>	26,628	26,628	0
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Provides for the replacement of 4 utility vehicles that are over 12 years old with new, more efficient vehicles.

*Economic Development*

<b>Add Resources for Downtown Development Unit</b>	150,000	0	1
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Provides funding for a Downtown Development Unit (comprised of 1 new position and redirected staff) that will focus on implementation strategies in downtown San Antonio and take advantage of emerging opportunities in the downtown area. The 1 new Director position will oversee, coordinate, and facilitate economic development and redevelopment plans in downtown San Antonio. This organization will be the ongoing City lead of the redevelopment processes and all activities including planning, implementation, advocacy, business development, attraction, marketing and public relations efforts within Downtown San Antonio.



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>PROGRAM CHANGE TITLE AND DESCRIPTION</b>			
<b>IMPROVEMENTS</b>			
<b>DOWNTOWN ECONOMIC DEVELOPMENT &amp; OPERATIONS</b>			
<i>Non-Departmental/Non-Operating</i>			
<b>Free Downtown Trolley Service Initiative Pilot</b>	75,000	75,000	0
<p>This pilot initiative will provide an initial level of free VIA Trolley bus service in the downtown area. The initiative will be funded in total at \$250,000 using other City resources.</p>			
<b>DOWNTOWN ECONOMIC DEVELOPMENT &amp; OPERATIONS TOTAL</b>	<b>402,353</b>	<b>101,628</b>	<b>5</b>
<b>CUSTOMER SERVICE EXCELLENCE</b>			
<i>Community Initiatives</i>			
<b>Bob Ross Center Customer Staffing</b>	50,000	0	2
<p>Adds 1 full-time and 1 part-time customer service representative as well as additional funding for customer service at the Bob Ross Center, a senior multi-use center on the City's north-west side.</p>			
<i>Customer Service &amp; 311 System</i>			
<b>Add 311 Call Center Representatives (3 New)</b>	95,824	15,000	3
<p>Adds 3 full time 311 Service Representatives to provide phone coverage during peak hours, thus enhancing customer service and improving the number of calls served. The 3 positions will be funded as telecommuting positions to allow for flexibility in shifts and improve staffing levels necessary to handle call volumes during emergencies. These 3 new positions along with the 2 existing positions that will be redirected to call taking will improve the call answering rate to close to 90%, even with a projected 14% increase in the call rate.</p>			
<b>Add 1 Community Link Representative</b>	10,120	0	1
<p>Adds 1 Part-Time Community Link Representative to increase operation hours on weekdays and weekends for the Perrin Beitel Link Center scheduled to be opened in the first quarter of FY 2008. This position will allow the new link center to have comparable staff levels as the current three link centers throughout the City.</p>			
<i>Health</i>			
<b>Fund Consulting Services for Consolidation with University Health Systems (UHS)</b>	50,000	50,000	0
<p>Provides funding for the planned consolidation of certain services between the San Antonio Metro Health District and University Health Systems. Funding will pay for legal expenses and project management consulting fees, and informational brochures to all employees impacted by the consolidation efforts.</p>			



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			

***IMPROVEMENTS***

**CUSTOMER SERVICE EXCELLENCE**

*Health*

<b>Fund Quantiferon Tuberculosis Testing</b>	13,600	0	0
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Provides funding to purchase a new type of improved Tuberculosis test to offer clients at San Antonio Metro Health District clinics. This new type of test provides test results much quicker than the current test resulting in same-day diagnosis and treatment. The proposed fee increase associated with this improvement would offset the additional cost of the new test.

<b>CUSTOMER SERVICE EXCELLENCE TOTAL</b>	<b>219,544</b>	<b>65,000</b>	<b>6</b>
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**ADMINISTRATIVE & OPERATIONAL EXCELLENCE**

*City Clerk*

<b>Add Administrative Assistant I and Reclassify an Administrative Assistant II to a Special Projects Coordinator</b>	33,480	0	1
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Adds 1 Administrative Assistant I to expedite the moving process of the Records Facility. Also provides funding for the reclassification of an Administrative Assistant II to a Special Projects Coordinator. The new Special Projects position would be responsible for all City Council projects concerning the Office of the City Clerk.

*Communications & Public Affairs*

<b>Add Funding for Public Affairs Communication Related Services</b>	46,678	0	1
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Redirects contractual budget to add 1 full-time City Photographer position to increase communication opportunities. Also adds funding for Television Production Engineer Services to maintain and operate City media equipment.



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			

***IMPROVEMENTS***

**ADMINISTRATIVE & OPERATIONAL EXCELLENCE**

*Community Initiatives*

<b>Public Inebriate Detention Services</b>	900,000	900,000	0
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Adds funding to support a comprehensive public inebriate initiative (PI), based on national best practices. The San Antonio Police Department transports approximately 500 public inebriates monthly to the Frank Wing Municipal Court Building. PI's remain at the Frank Wing for eight to 12 hours pending their arraignment or adjudication. The results of this initiative should reduce overcrowding at the Frank Wing Municipal Building, afford chronic public inebriates longer periods of sobriety and extended detoxification services, and drastically interrupt their cycle of arrest, inappropriate emergency room usage and court appearances. The Department of Community Initiatives, in consultation with Municipal Courts, will relocate the public inebriate program and link it to the new state funded Public Triage and Detoxification Center.

*Finance*

<b>Add 1 Position to Manage Financial Compliance in Accordance with Generally Accepted Accounting Principles (GAAP)</b>	67,622	0	1
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Adds a manager level position to the Finance Department to provide additional resources dedicated to improving financial services and compliance with Generally Accepted Accounting Principles (GAAP). This manager position will focus on the delivery of financial services within City Departments in order to standardize and increase the quality of financial services in areas such as Accounting, Budgeting, and Financial Reporting, compliance with GAAP, as well as following sound financial business practices.

*Human Resources*

<b>Add 1 Senior Human Resource Analyst to Support Meet &amp; Confer</b>	44,772	1,355	1
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Provides funding for 1 Senior Human Resource Analyst to support the Meet and Confer implementation. Meet and Confer is a legislatively approved process that, if adopted in the City of San Antonio, would allow an eligible employee association to represent eligible employees in meeting and discussing issues pertaining to wages, hours of work, and other conditions of employment.



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			

**IMPROVEMENTS**

**ADMINISTRATIVE & OPERATIONAL EXCELLENCE**

*Management & Budget*

<b>Add 1 Position for Strategic Program and Service Analysis</b>	60,390	3,000	1
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Provides funding to add 1 position for strategic program and service analysis. The position will be strategically placed in selected operating departments, reporting to that department's director, for a portion of the fiscal year to allow for greater analysis in targeted high priority City Service Areas. Following the field and service analysis work, the position would assist the Budget Office in developing quality recommendations addressing budget proposals for FY 2009 in the areas of redirections, enhancements, and revenues.

*Mayor & Council*

<b>Add Funding for Mayor and City Council Aides Adjustment</b>	120,846	0	0
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Increases funding to enhance the compensation and health benefits reimbursement for City Council Aide employees.

<b>Increase City Council Constituent Office Lease Budget</b>	44,000	0	0
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Increases City Council Constituent Office Lease Budget by \$4,000 annually. The FY 2008 Budget provided up to \$20,000 annually for rent - which is an average of \$5,000 more than FY 2007's Council Rent Budget.

*Municipal Courts*

<b>Add 2 Deputy City Marshals for Marshal Program Expansion</b>	101,210	13,370	2
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Adds 2 Deputy City Marshals to assist with executing outstanding municipal warrants, which includes executing legal process to facilitate case closure through collection of fines and costs, and provide security services as needed. Revenues received will offset the costs associated with these positions.

*Non-Departmental/Non-Operating*

<b>Total Compensation Enhancement</b>	5,574,143	0	0
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Provides funding for planned changes to non-uniform employee compensation in FY 2008. Funding includes a Consumer Price Index (CPI) Adjustment for all non-uniform employees; implementation of a tenure-based step pay plan for Skilled Craft, Service Maintenance, Office Clerical, Para-Professional, and Technician positions; and Performance Pay for Professional, Managerial and Executive positions.



**FY 2008 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**POLICY CATEGORY**

<i>Business Area</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b><i>IMPROVEMENTS</i></b>			
<b>ADMINISTRATIVE &amp; OPERATIONAL EXCELLENCE</b>			
<i>Transfer - Other</i>			
<b>Contribute General Funds Toward Adding 8 New Bailiff Positions</b>	115,119	29,466	0
Provides 40% of the cost of 8 Bailiffs for the Municipal Courts; the remaining 60% will funded by the Municipal Courts Security Fund. The new Bailiffs will provide security to each of the courtrooms at the Frank D. Wing Municipal Court Building and supplement the current contract security personnel throughout the building.			
<b>ADMINISTRATIVE &amp; OPERATIONAL EXCELLENCE TOTAL</b>	<b>7,108,260</b>	<b>947,191</b>	<b>7</b>
<b><i>IMPROVEMENTS TOTAL</i></b>	<b><i>45,708,476</i></b>	<b><i>22,778,742</i></b>	<b><i>208</i></b>
<b>GENERAL FUND TOTAL</b>	<b>65,758,422</b>	<b>42,828,688</b>	<b>208</b>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>ADVANCED TRANSPORTATION DISTRICT FUND</b>			
<i>Public Works</i>			
<b>Traffic Signal Modernization and Synchronization Initiative</b>	718,774	75,792	9
<p>The Intelligent Transportation System (ITS) is a \$33 million initiative that will maximize the efficiency and effectiveness of San Antonio's existing traffic signal infrastructure. ITS will be financed with debt and repaid with approved Advanced Transportation District (ATD) tax dollars. Implementation of this project will occur in three phases. The first phase will link all traffic signals via fiber optic cable and wireless communication devices. The second phase will upgrade traffic signal hardware and software. The third and final initiative will coordinate all of San Antonio's 1,200 traffic signals. Funds added will also provide 9 positions needed to implement the Intelligent Transportation System (ITS) in FY 2008 and 2 positions in FY 2009.</p>			
<b>Senior Management Coordinator Re-Organization</b>	60,123	0	1
<p>Adds a Senior Management Coordinator to the Advanced Transportation District Fund as part of a re-organization from the General Fund.</p>			
<i>Public Works Total</i>	778,897	75,792	10
<b>ADVANCED TRANSPORTATION DISTRICT FUND TOTAL</b>	<b>778,897</b>	<b>75,792</b>	<b>10</b>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>AIRPORT OPERATING &amp; MAINTENANCE FUND</b>			
<i>Aviation</i>			
<b>Fund Strategic Business Studies at San Antonio International Airport</b>	1,012,800	1,012,800	0
Provides funding for four studies to include 1) an Air Service Marketing Incentive Study, 2) an Air Service Development Program Study 3) a Car Rental Facilities Study and, 4) a Wildlife Hazard Management Study.			
<b>Add Terminal Maintenance Positions</b>	158,963	1,900	6
Adds 3 Building Custodians, 2 Sr. Building Maintenance Mechanics, and 1 Office Assistant to Terminal Maintenance to help meet the needs of customer expectations 24 hours a day.			
<b>Add Fiscal Operations Positions</b>	153,329	4,800	3
Adds 2 Fiscal Operations Managers (for separation of General Accounting and Budget Preparation/Monitoring) and 1 Grants Management Officer (for grant initiation and E-civis functions) to the existing Fiscal Operations to help maintain current duties and assignments.			
<b>Add Capital Improvement Positions</b>	117,152	4,500	3
Adds 1 Architect Assistant, 1 Senior Engineering Technician, and 1 Administrative Assistant I to help with the implementation of in-house and Capital Improvement Projects at the International and Stinson Municipal Airport and to maintain mandates required under grant assurances.			
<b>Add Environmental Compliance Unit</b>	104,136	5,700	2
Adds 1 Full-Time Environmental Protection Officer and 1 Environmental Services Manager to monitor Airport and tenant compliance with Federal and State laws and regulations and to manage the wildlife hazard management plan.			
<b>Add Airport Operations Supervisor</b>	75,057	2,500	2
Adds 2 Airport Operations Supervisors to develop, implement, and support the Safety Management Systems and Ramp Management Programs and support personnel rotation.			
<b>Add 2 Equipment Operator II</b>	53,834	0	2
Adds 2 Equipment Operator II positions to perform manual labor, operate construction equipment, operate sweepers, drive trucks, and make skilled pavement repairs so that the airport may continue to meet FAA and industry standards.			
<b>Add Customer Service Positions to Enhance Customer Service</b>	47,321	500	2
Adds 1 Part-Time International Relations Representative to provide customer service for the increased number of international travelers. Also adds 1 Full-Time Graphics Designer to assist the Public Relations and Customer Experience staff.			



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>AIRPORT OPERATING &amp; MAINTENANCE FUND</b>			
<i>Aviation</i>			
<b>Add Airport Communications Operator</b>	28,624	0	1
Adds 1 Airport Communications Operator to provide dispatching, access control and customer service so that Airport patrons and tenants have prompt, effective and efficient access to the various services provided by the Airport Public Safety agencies, including Police, Fire and EMS response.			
<b>Add Office Assistant</b>	27,398	0	1
Adds 1 Office Assistant to enable support of the Airport Police Patrol Unit.			
<b>Fire Apparatus Maintenance Efficiency</b>	0	0	1
Eliminates annual contract with local vendor and redirects funds to a Aircraft Rescue and Fire Fighting (ARFF) Equipment Technician Crew Leader to maintain the Airport Fire Apparatus Equipment and supervise Airport fleet maintenance.			
<i>Aviation Total</i>	<u>1,778,614</u>	<u>1,032,700</u>	<u>23</u>
<b>AIRPORT OPERATING &amp; MAINTENANCE FUND TOTAL</b>	<u><u>1,778,614</u></u>	<u><u>1,032,700</u></u>	<u><u>23</u></u>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND</b>			
<i>Capital Improvements Management Services Department</i>			
<b>Redirect 18 Architecture &amp; Engineering Positions from the General Fund to Capital Improvements Management Services Fund</b>	732,970	112,000	15
Provides funds for a new Capital Improvements Management Services Department. The new department will manage the City's Capital Improvement Program projects to include the 2007-2012 Bond Program through all phases of design, construction, and inspection; coordinates the consultation selection and project delivery for all capital improvement construction projects.			
<i>Capital Improvements Management Services Department Total</i>	732,970	112,000	15
<i>Economic Development</i>			
<b>Add Small Business Outreach Division Positions</b>	148,519	0	3
Add 1 Sr. Economic Development Specialist and 2 Economic Development Specialists to provide technical assistance, outreach, proposal evaluation, and contract compliance for Small Business Outreach. 100% of position costs will be charged to Bond Projects and other capital programs (these positions will be funded from the Capital Improvements Management Services Fund).			
<i>Economic Development Total</i>	148,519	0	3
<b>CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND TOTAL</b>	<b>881,489</b>	<b>112,000</b>	<b>18</b>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>COMMUNITY &amp; VISITOR FACILITIES FUND</b>			
<i>Convention Facilities</i>			
<b>Fund Project Based Deep Cleaning Crew</b>	149,733	0	0
Adds 1 Crew Leader and 5 Maintenance Workers to focus on Alamodome and Municipal Auditorium (using existing vacant positions).			
<b>Fund Event Cleaning Contract Rate Increase</b>	100,000	0	0
Provides funding for Event Cleaning Contract rate increases.			
<b>Increase Landscape Funding</b>	69,403	0	0
Increases funding for commodities and adds 2 Maintenance Workers for landscaping associated with Convention Center Hotel and Expansion (using existing vacant positions).			
<b>Conduct Labor Analysis Study</b>	50,000	50,000	0
Provides funding for a study to analyze departmental operations and staffing levels to determine how personnel can be more effectively utilized and how to more effectively staff the facilities.			
<b>Fund Pricing Study</b>	37,500	37,500	0
Conducts rental rate study in conjunction with the Convention and Visitors Bureau.			
<b>Add 1 Department Training Officer</b>	33,445	0	0
Provides funds to add 1 Department Training Officer for safety training and other training to be done within the department (using existing vacant positions).			
<b>Convention Center Exterior Stone and Elevator</b>	30,000	0	0
Provides funding for annual cleaning of Convention Center exterior stone and annual refinishing of elevator stainless steel doors to remove graffiti.			
<b>Add 1 Office Assistant</b>	24,398	0	0
Provides 1 additional Office Assistant to assist with clerical duties at the Municipal Auditorium and to act as backup for the receptionist at the Convention Center Admin Offices (using existing vacant positions).			
<b>Add 1 Plumber and 1 Painter by Redirecting Resources from Job Order Contracting</b>	0	0	0
Redirects Job Order Contracting dollars to fund a Plumber and Painter II to maintain the Alamodome. Funding includes cost of position, tools, uniform rental, and boots (using existing vacant positions).			
<i>Convention Facilities Total</i>	<b>494,479</b>	<b>87,500</b>	<b>0</b>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>COMMUNITY &amp; VISITOR FACILITIES FUND</b>			
<i>International Affairs</i>			
<b>Increase Official -Travel Funding</b>	20,000	0	0
Provides funding for official travel to Mexico, China, Canada, Japan, and India to explore new business opportunities and improve Sister City relations.			
<b>Add Funding for Cost of Living Adjustment</b>	8,000	0	0
Increases funds used to provide 6 CASA San Antonio employees currently working in Mexico with a 5% cost of living adjustment, salaries of which have not been increased since FY 2006.			
<i>International Affairs Total</i>	<u>28,000</u>	<u>0</u>	<u>0</u>
<b>COMMUNITY &amp; VISITOR FACILITIES FUND TOTAL</b>	<b><u>522,479</u></b>	<b><u>87,500</u></b>	<b><u>0</u></b>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>CONVENTION &amp; VISITORS BUREAU FUND</b>			
<i>Convention &amp; Visitors Bureau</i>			
<b>Destination Marketing Programs</b>	737,124	0	0
Provides funding for support of new and/or enhanced destination marketing programs such as new sales, lure, and tourism brochures, pocket guides, web-site language conversion, branding initiatives, marketing research, and new trade show marketing support.			
<b>Marketing Reserve / Destination San Antonio</b>	500,000	500,000	0
Provides additional funding for Convention and Visitors Bureau marketing reserve. Reserve funding to be used for potential marketing and advertising opportunities as well as expenses related to the promotion and implementation of Destination San Antonio.			
<b>Expand Sales Program</b>	275,000	0	0
Provides funding for costs associated with both existing and new trade shows, sales trips and events in FY 2008.			
<b>Free Downtown Trolley Service Initiative Pilot</b>	150,000	150,000	0
This pilot initiative will provide an initial level of free VIA Trolley bus service in the downtown area. The initiative will be funded in total at \$250,000 using other City resources.			
<b>Fund Convention Center Rate Study</b>	37,500	37,500	0
Provides funding for rental rate study in conjunction with the Convention, Sports and Entertainment Facilities Department.			
<b>Fund Enhanced Incentive Program</b>	35,000	0	0
Funds the enhancement of an incentive program to incorporate the addition of new sales Managers into the program as well as the potential for Sales Directors.			
<i>Convention &amp; Visitors Bureau Total</i>	<u>1,734,624</u>	<u>687,500</u>	<u>0</u>
<b>CONVENTION &amp; VISITORS BUREAU FUND TOTAL</b>	<u><b>1,734,624</b></u>	<u><b>687,500</b></u>	<u><b>0</b></u>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>CULTURAL AFFAIRS FUND</b>			
<i>Contributions to Delegate Agencies</i>			
<b>Addes Funds for Alameda Support</b>	315,000	0	0
Provides supplemental funding for Museo Alameda to increase the number of free admissions.			
<i>Contributions to Delegate Agencies Total</i>	<u>315,000</u>	<u>0</u>	<u>0</u>
<i>Cultural Affairs</i>			
<b>San Antonio Art Celebration</b>	200,000	0	0
Provides funding for an annual event that celebrates the arts in San Antonio across all disciplines.			
<b>Aviation Heritage Museum at Port Authority of San Antonio (KellyUSA)</b>	100,000	100,000	0
Provides funding for potential marketing, research and/or a contribution towards development and operation of Aviation Heritage Museum.			
<b>Add 1 Contract Administrator</b>	69,404	0	1
Provides additional funding for a Contract Administrator position to ensure compliance and manage art and cultural agency contributions.			
<b>Graffiti to Art Gallery Pilot Program</b>	5,000	5,000	0
Provides funding for "Gallery Bound" a project that pairs 10 artists/mentors with 50 youth from District 6 as a means of proving youth with a create and more rewarding alternative to street graffiti. City funds will pay for logistics and supplies.			
<i>Cultural Affairs Total</i>	<u>374,404</u>	<u>105,000</u>	<u>1</u>
<b>CULTURAL AFFAIRS FUND TOTAL</b>	<u><u>689,404</u></u>	<u><u>105,000</u></u>	<u><u>1</u></u>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>DEVELOPMENT AND PLANNING SERVICES FUND</b>			
<i>Development Services</i>			
<b>Upgrade Geographic Information Systems (GIS) Software</b>	41,250	41,250	0
Provides funds to upgrade current GIS software to improve addressing and zoning services.			
<b>Expand use of Q-Matic Software</b>	25,000	25,000	0
Provides funds to expand usage of Q-Matic software to enhance customer service at the One-Stop.			
<b>Purchase "Smart Phones" for Field Inspectors</b>	19,250	19,250	0
Provides funds to purchase portable "Smart Phones" for Field Inspectors to allow for more efficient inspections.			
<i>Development Services Total</i>	<u>85,500</u>	<u>85,500</u>	<u>0</u>
<b>DEVELOPMENT AND PLANNING SERVICES FUND TOTAL</b>	<b><u>85,500</u></b>	<b><u>85,500</u></b>	<b><u>0</u></b>



FY 2008 ADOPTED PROGRAM CHANGES  
**OTHER FUNDS IMPROVEMENTS**

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**FUND**

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<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<hr/>			
<b>EMPLOYEE BENEFITS FUND</b>			
<hr/>			
<i>Human Resources</i>			
<b>Add 1 Senior Management Analyst</b>	48,495	1,500	1
Provides resources for 1 Senior Management Analyst position to aid in statistical analysis for the City's more than \$95 Million in Health Care Benefits.			
<i>Human Resources Total</i>	<u>48,495</u>	<u>1,500</u>	<u>1</u>
<b>EMPLOYEE BENEFITS FUND TOTAL</b>	<u><b>48,495</b></u>	<u><b>1,500</b></u>	<u><b>1</b></u>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>ENVIRONMENTAL SERVICES FUND</b>			
<i>Solid Waste Management Department</i>			
<b>Fund Automated Refuse Conversion</b>	10,071,373	5,000,000	0
Provides funding for the second year of the three and a half year conversion to automated solid waste collection. In FY 2008, it is projected that an additional 100,000 homes (44 routes) will be automated. This includes the purchase of an additional 210,000 carts and the purchased of 60 automated collection trucks. Fifteen of the trucks purchased will operate on Compressed Natural Gas instead of diesel allowing for improved air quality.			
<b>Create Assistance Program for Seniors, Disabled, and Low Income Families</b>	1,590,000	1,590,000	0
Creates a one-time Assistance Program for FY 2008 for seniors, disabled, and low income families to offset the impact with the \$24.00 annual increase in the Solid Waste Fee. This program will have the capacity to assist 66,000 households.			
<b>Add 1 Automated Garbage Route/Crew and Increase Funding for Contracted Areas</b>	1,170,156	0	0
Provides additional funding to cover the recent growth in residential homes. Based on City growth projections it is necessary to add an additional automated garbage route to maintain customer service levels. In order to account for the increasing costs associated with solid waste collection, the pricing on contracted areas would adjusted for re-bidding upon the expiration of the current contracts. No positions will be added as existing positions will be redirected for this service as a result of the ongoing automated conversion process.			
<b>Fund Route Optimization Software</b>	250,000	250,000	0
Funds software purchase to optimize routes for residential refuse/recycling and commercial collection services by partitioning geographically compact areas and balance route for time, travel time to/from vehicle service center, and travel time to/from disposal site based on loads per day, vehicle capacity, vehicle compaction, and number of routes desired per service day. It is anticipated that this software will create more efficient routes and decrease fuel costs.			
<b>Add 1 Brush Crew to Account for Citywide Growth</b>	201,101	0	0
Provides additional funding to cover the recent growth in residential homes. Based on city growth projections it is necessary to add an additional brush crew and route to maintain customer service levels. No positions will be added as existing positions will be redirected for this service as a result of the ongoing automated conversion process.			



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>ENVIRONMENTAL SERVICES FUND</b>			
<i>Solid Waste Management Department</i>			
<b>Fund the Construction of Compressed Natural Gas (CNG) Fueling Station</b>	60,073	0	0
<p>Provides funding for the construction of a Compressed Natural Gas (CNG) fueling station to be built and operated at the Northeast Service Center. The estimated \$1 million in construction costs will be funded by Environmental Services using Certificates of Obligation. This station will be used provide fuel to the 15 CNG-powered automated waste collection trucks that are projected to arrive in June 2008. Solid Waste Management anticipates an annual savings of \$140,000 in fuel costs as a result of CNG usage. Additionally using CNG is a more environmentally friendly energy alternative.</p>			
<b>Increase Funding for Solar San Antonio</b>	35,000	35,000	0
<p>Increases funding for Solar San Antonio and promotes the use of solar technology as an alternative to traditional forms of energy. The total FY 2008 Budget for Solar San Antonio is \$50,000.</p>			
<i>Solid Waste Management Department Total</i>	<u>13,377,703</u>	<u>6,875,000</u>	<u>0</u>
<b>ENVIRONMENTAL SERVICES FUND TOTAL</b>	<u><b>13,377,703</b></u>	<u><b>6,875,000</b></u>	<u><b>0</b></u>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>INFORMATION TECHNOLOGY SERVICES FUND</b>			
<i>Information Technology Services Department</i>			
<b>Redirect Funds to Purchase Three Hybrid Vehicles by Reducing Motor Pool Fund Budget</b>	18,500	18,500	0
Redirects funds to purchase three hybrid sedans by reducing the Information Technology Department's motor pool fund budget. Additional vehicles would enable technicians and communication staff to respond quicker to troubled areas.			
<i>Information Technology Services Department Total</i>	<u>18,500</u>	<u>18,500</u>	<u>0</u>
<b>INFORMATION TECHNOLOGY SERVICES FUND TOTAL</b>	<u><b>18,500</b></u>	<u><b>18,500</b></u>	<u><b>0</b></u>



FY 2008 ADOPTED PROGRAM CHANGES  
**OTHER FUNDS IMPROVEMENTS**

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**FUND**

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<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<hr/> <b>MUNICIPAL COURTS SECURITY FUND</b> <hr/>			
<i>Municipal Courts</i>			
<b>Adding 8 New Bailiff Positions</b>	172,679	29,466	8
Adds 8 Bailiffs for Municipal Courts. The Municipal Courts Security Fund will provide 60% of the cost of the Bailiffs while the General Fund will cover the remaining 40%. The new Bailiffs will provide security to each of the courtrooms at the Frank D. Wing Municipal Court Building and supplement the current contract security personnel throughout the building.			
<i>Municipal Courts Total</i>	<u>172,679</u>	<u>29,466</u>	<u>8</u>
<b>MUNICIPAL COURTS SECURITY FUND TOTAL</b>	<u><b>172,679</b></u>	<u><b>29,466</b></u>	<u><b>8</b></u>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>OCCUPATIONAL HEALTH FUND</b>			
<i>Human Resources</i>			
<b>Adds 1 Senior Management Analyst by Redirecting Resources Through the Elimination of 1 Vacant Public Health Aide</b>	13,262	0	0
Adds 1 Senior Management Analyst by Redirecting Resources from the Elimination of 1 vacant Public Health Aide.			
<i>Human Resources Total</i>	<u>13,262</u>	<u>0</u>	<u>0</u>
<b>OCCUPATIONAL HEALTH FUND TOTAL</b>	<b><u>13,262</u></b>	<b><u>0</u></b>	<b><u>0</u></b>



FY 2008 ADOPTED PROGRAM CHANGES  
**OTHER FUNDS IMPROVEMENTS**

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**FUND**

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<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
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**PARKING FUND**

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*Downtown Operations*

<b>Free Downtown Trolley Service Initiative Pilot</b>	25,000	25,000	0
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This pilot initiative will provide an initial level of free VIA Trolley bus service in the downtown area. The initiative will be funded in total at \$250,000 using other City resources.

<i>Downtown Operations Total</i>	<u>25,000</u>	<u>25,000</u>	<u>0</u>
<b>PARKING FUND TOTAL</b>	<u><b>25,000</b></u>	<u><b>25,000</b></u>	<u><b>0</b></u>



FY 2008 ADOPTED PROGRAM CHANGES  
**OTHER FUNDS IMPROVEMENTS**

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**FUND**

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<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<hr/> <b>PURCHASING &amp; CONTRACT SERVICES FUND</b> <hr/>			
<i>Fleet Maintenance &amp; Operations</i>			
<b>Crimping Machines at Central Parts Room</b>	6,561	6,561	0
Provides funding to purchase and implement crimping machines in the Fleet Operations Central Parts Room, which would help save money by fabricating hoses in-house, minimize downtime, and increase vehicle availability.			
<i>Fleet Maintenance &amp; Operations Total</i>	<u>6,561</u>	<u>6,561</u>	<u>0</u>
<b>PURCHASING &amp; CONTRACT SERVICES FUND TOTAL</b>	<u><b>6,561</b></u>	<u><b>6,561</b></u>	<u><b>0</b></u>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>STORM WATER FUND</b>			
<i>Public Works</i>			
<b>Increase Natural Creekway Segment Contractual Funding</b>	733,217	0	0
This enhancement provides contractual funding to remove accumulated debris in Salado Creek and Leon Creek. Funding will allow for 11.5 miles of debris in Salado Creek to be removed and 4.5 miles of debris to be removed from Leon Creek.			
<b>Add Bridge Vegetation Maintenance Contract Funding</b>	375,000	0	0
Provides contractual funding to remove debris and vegetation from under City-owned bridges thus reducing the possibility of flooding.			
<b>Increase Contractual Mowing Funding</b>	333,250	0	0
Adds contractual funding to increase earthen channel maintenance from three cycles per year to four cycles.			
<b>Storm Water Revenue Bond Scoping</b>	200,000	200,000	0
Adds funding for consultation services to perform project scope and engineering estimates for potential Stormwater projects that could be considered in a to-be-proposed Stormwater Revenue Bond program in FY 2009.			
<i>Public Works Total</i>	1,641,467	200,000	0
<b>STORM WATER FUND TOTAL</b>	<b>1,641,467</b>	<b>200,000</b>	<b>0</b>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>TREE PRESERVATION MITIGATION FUND</b>			
<i>Development Services</i>			
<b>Fund Health Assessment and Maintenance for Downtown Tree Canopy</b>	75,000	0	0
Provides funding services with a certified arborist for a tree health assessment and tree pruning necessary for all trees in downtown streets and parks.			
<i>Development Services Total</i>	<u>75,000</u>	<u>0</u>	<u>0</u>
<b>TREE PRESERVATION MITIGATION FUND TOTAL</b>	<b><u>75,000</u></b>	<b><u>0</u></b>	<b><u>0</u></b>



**FY 2008 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>VISITOR INFORMATION CENTER &amp; CITY STORE FUND</b>			
<i>Convention &amp; Visitors Bureau</i>			
<b>Fund Visitor Information Center Personnel Adjustment</b>	50,000	0	1
Funds the transition of some existing Visitor Information Center employees from Part-time to Full-time and adds one additional position to provide more continuity and increase customer service.			
<i>Convention &amp; Visitors Bureau Total</i>	<u>50,000</u>	<u>0</u>	<u>1</u>
<b>VISITOR INFORMATION CENTER &amp; CITY STORE FUND TOTAL</b>	<u><b>50,000</b></u>	<u><b>0</b></u>	<u><b>1</b></u>



# Mandates





**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS MANDATES**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>GENERAL FUND</b>			
<i>Animal Care Services</i>			
<b>Animal Care Staff Training Requirement</b>	75,000	0	0
Provides funding for annual training for Animal Care staff as required by State Legislation approved in 2007.			
<i>Animal Care Services Total</i>	<u>75,000</u>	<u>0</u>	<u>0</u>
<i>Customer Service &amp; 311 System</i>			
<b>Fund Community Link Center Leases</b>	85,552	0	0
Provides leases for two Community Link Service Centers: City Base and Las Palmas. This mandate addresses contractually required lease increases to five Community Link Service Centers. This mandate also includes base funding plus additional dollars for a new location on Perrin Beitel Road for the North East Link Center.			
<i>Customer Service &amp; 311 System Total</i>	<u>85,552</u>	<u>0</u>	<u>0</u>
<i>Downtown Operations</i>			
<b>Fund Main Plaza Maintenance and Operations Use</b>	584,191	21,089	4
Provides funding for maintenance of 10,322 square foot park including landscaping, sanitary services, cleaning and chemical treatment of water features, and cleaning/power washing of sidewalks. Also funds the City's commitment to the operations use and management of the Plaza Park.			
<i>Downtown Operations Total</i>	<u>584,191</u>	<u>21,089</u>	<u>4</u>
<i>Finance</i>			
<b>Increase Truth-In-Taxation Publication Funding</b>	15,310	0	0
Provides funding for increases in the Advertising and Publication line item to cover costs associated with Truth-In-Taxation publications.			
<i>Finance Total</i>	<u>15,310</u>	<u>0</u>	<u>0</u>
<i>Fire</i>			
<b>Collective Bargaining</b>	7,610,005	7,610,005	0
Funds the mandated increase in compensation to uniform Fire personnel as required by the recently approved Collective Bargaining agreement. The Uniform Fire personnel, under the agreement, will receive a 5% salary increase effective October 1, 2007.			



**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS MANDATES**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			

**GENERAL FUND**

*Fire*

<b>Emergency Operations Center Operations and Maintenance</b>	824,873	0	0
Provides for landscaping, building maintenance and security, utilities, and technology costs for the new Emergency Operations Center (EOC), a 2003 General Obligation Bond project. The City will be entering into a local agreement with Bexar County to share costs for operating the building.			
<b>Fund Fire Longevity Pay as Years of Service Increase</b>	341,364	0	0
Provides for required additional pay based on the existing Collective Bargaining Agreement with the San Antonio Professional Firefighters Association.			
<b>Grant Match - Increase Medical Special Operations Unit Funding</b>	53,466	0	0
Increases grant match funding for personnel to maintain certification, skill, proficiency, and preparedness levels as related to the Medical Special Operations Unit for local response to weapons of mass destruction and large-scale multi-casualty events.			
<i>Fire Total</i>	<u>8,829,708</u>	<u>7,610,005</u>	<u>0</u>

*Health*

<b>Fund Diabetes Registry Pilot Program</b>	284,452	160,930	2
Provides supportive funding as San Antonio has been selected by the Texas State Legislature as a pilot site for a two-year initiative to develop a registry of non-identifying records of diabetes test results. Information from the registry will be used to direct prevention and intervention programs for the San Antonio community and also to determine regional and state policy and practices.			
<b>Fund HIV/STD Notification in Criminal Cases</b>	39,968	0	1
Provides funding to allow the San Antonio Metropolitan Health District to send required notifications regarding HIV/STD criminal cases. A grant previously providing for these duties ends August 2007.			
<i>Health Total</i>	<u>324,420</u>	<u>160,930</u>	<u>3</u>

*Library*

<b>Fund Igo Branch Library Operations</b>	728,016	0	18
Adds funding for personnel and non-personnel costs of opening a new library. The Igo Branch Library will open in December 2007.			



**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS MANDATES**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>GENERAL FUND</b>			
<i>Library</i>			
<b>Fund Library Software Maintenance</b>	75,807	0	0
Funds annual maintenance contract for Library's Millennium Automated System and Radio Frequency Identification System (RFID).			
<i>Library Total</i>	<u>803,823</u>	<u>0</u>	<u>18</u>
<i>Parks &amp; Recreation</i>			
<b>Park Acquisition and Development Maintenance</b>	299,165	63,250	2
Provides funding for general maintenance and repairs of park infrastructure improvements. Includes 1 Landscape Irrigator, 1 Maintenance Worker and equipment resources for trail maintenance, parking areas, fencing, concrete work, drinking fountain and lighting repairs.			
<b>Park Pool Maintenance</b>	118,000	0	0
Provides funding for the daily maintenance of the pools and ornamental fountains at the Japanese Tea Gardens and Springtime Park Pool which were part of the 2003 Bond Program.			
<i>Parks &amp; Recreation Total</i>	<u>417,165</u>	<u>63,250</u>	<u>2</u>
<i>Police</i>			
<b>Collective Bargaining</b>	7,056,169	7,056,169	0
Funds the mandated increase in compensation to uniform Police personnel as required by the recently approved Collective Bargaining agreement. The Uniform Fire personnel, under the agreement, will receive a 3% salary increase effective October 1, 2007 and an additional 2% on May 1, 2008.			
<b>Fund Police Longevity Pay as Years of Service Increase</b>	628,716	0	0
Provides for required additional pay based on the existing Collective Bargaining Agreement with the San Antonio Police Officers Association.			
<b>Increase Medical Examiner Office Funding</b>	148,476	0	0
Addresses the minimum guaranteed amount based on the total amount of all fees invoiced to the City by the County for providing the City with forensic science services.			
<i>Police Total</i>	<u>7,833,361</u>	<u>7,056,169</u>	<u>0</u>



**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS MANDATES**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>GENERAL FUND</b>			
<i>Public Works - Street Maintenance</i>			
<b>Increase Landfill Disposal Fee Funding</b>	12,379	0	0
Provides for the added cost of disposing of waste materials generated by Street Maintenance Operations under the terms of the City's solid waste disposal contract.			
<i>Public Works - Street Maintenance Total</i>	<u>12,379</u>	<u>0</u>	<u>0</u>
<i>Transfer - Other</i>			
<b>Comprehensive Nutrition Program Contract</b>	63,000	0	0
Provides for the contractual increase in the cost of meals served to the Comprehensive Nutrition Sites within the Community Initiatives Department.			
<b>Increase DWI STEP Cash Match Funding</b>	16,215	0	0
Provides for the required cash match to assist in securing the DWI STEP grant.			
<b>Fund Grant Match for the Regional Auto Crimes Team (ReACT)</b>	11,671	0	0
Provides for the required incremental increase in the City's cash match.			
<i>Transfer - Other Total</i>	<u>90,886</u>	<u>0</u>	<u>0</u>
<b>GENERAL FUND TOTAL</b>	<b><u>19,071,795</u></b>	<b><u>14,911,443</u></b>	<b><u>27</u></b>



**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS MANDATES**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>AIRPORT OPERATING &amp; MAINTENANCE FUND</b>			
<i>Aviation</i>			
<b>Add Parking Garage Maintenance and Security Services - Add 7 Positions</b>	298,909	96,368	7
Adds 2 Airport Police Officers, 2 Equipment Operator I, 2 Gardener I, 1 Building Maintenance Crew Leader plus two sidewalk/garage sweepers, two bicycles, 25 industrial trash receptacles, and other non-personnel costs for the maintenance and security of the newly completed parking garage.			
<b>Add Transportation Security Administration (TSA) Regulation Positions</b>	192,223	67,500	4
Adds 1 Office Assistant and 3 Airport Police Officers plus non-personnel costs and capital outlay to comply with the new Transportation Security Administration (TSA) requirements.			
<b>Add Maintenance and Custodial Services at the Stinson Administration Facility</b>	98,726	5,000	2
Adds 1 Building Custodian and 1 Sr. Building Maintenance Mechanic plus non-personnel costs, capital outlay, and window washing contract to the newly completed Stinson Administrative Facility.			
<b>Fund Parking Revenue Control System</b>	33,000	33,000	0
Funds one small pickup, one minivan, and maintenance contract costs related to the newly completed Parking Revenue Control System.			
<i>Aviation Total</i>	622,858	201,868	13
<b>AIRPORT OPERATING &amp; MAINTENANCE FUND TOTAL</b>	<b>622,858</b>	<b>201,868</b>	<b>13</b>



**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS MANDATES**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>COMMUNITY &amp; VISITOR FACILITIES FUND</b>			
<i>Non-Departmental/Non-Operating</i>			
<b>Fund National Collegiate Athletic Association (NCAA) Hosting Obligations - Convention, Sports and Entertainment Facilities</b>	623,850	623,850	0
Increases funding for one-time contribution to host two major events for the National Collegiate Athletic Association (NCAA) - the Big XII Football Championship in December 2007 and Men's Final Four in Spring 2008.			
<b>Fund Convention and Visitors Bureau Hosting Obligations</b>	508,250	508,250	0
Provides funding for costs associated with annual contractual obligations incurred to support major conventions, meetings, and/or events.			
<i>Non-Departmental/Non-Operating Total</i>	<u>1,132,100</u>	<u>1,132,100</u>	<u>0</u>
<b>COMMUNITY &amp; VISITOR FACILITIES FUND TOTAL</b>	<b><u>1,132,100</u></b>	<b><u>1,132,100</u></b>	<b><u>0</u></b>



**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS MANDATES**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<b>ENVIRONMENTAL SERVICES FUND</b>			
<i>Solid Waste Management Department</i>			
<b>Increase Disposal Contract Funding</b>	1,144,807	0	0
Funds an increase in disposal contracts with Waste Management Incorporated, Allied Waste, and Texas Disposal Systems Landfill, Inc. as well as a one-time adjustment of \$1.00/ton for the Allied Waste contract.			
<b>Increase Billing and Collection Expense Funding</b>	335,696	0	0
Funds an increase in the agreement with CPS for the billing and collection of various ESD fees to reflect their increased operating costs and a reserve for bad debt.			
<b>Increase Collection Contract Funding</b>	79,475	0	0
Funds an increase in three solid waste contracts with Waste Management Incorporated.			
<i>Solid Waste Management Department Total</i>	<u>1,559,978</u>	<u>0</u>	<u>0</u>
<b>ENVIRONMENTAL SERVICES FUND TOTAL</b>	<b><u>1,559,978</u></b>	<b><u>0</u></b>	<b><u>0</u></b>



FY 2008 ADOPTED PROGRAM CHANGES  
**ALL FUNDS MANDATES**

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**FUND**

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<i>Department</i>	<b>First Year Total Amount</b>	<b>Non-recurring One-time Amount</b>	<b>Number of New Positions</b>
<b>Program Change Title and Description</b>			
<hr/>			
<b>STORM WATER FUND</b>			
<hr/>			
<i>Public Works</i>			
<b>Increase Landfill Disposal Fee Funding</b>	4,066	0	0
Provides for the increased cost of disposing of waste materials generated by Stormwater Operations under the terms of the City's solid waste disposal contract.			
<i>Public Works Total</i>	<u>4,066</u>	<u>0</u>	<u>0</u>
<b>STORM WATER FUND TOTAL</b>	<u><b>4,066</b></u>	<u><b>0</b></u>	<u><b>0</b></u>

# **Reductions/ Redirections**





**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS REDUCTIONS/REDIRECTIONS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			

**GENERAL FUND**

*Animal Care Services*

<b>Reduce 1 Vacant Special Projects Coordinator and Redirect to 1 New Fiscal Operations Manager</b>	22,928	0	0
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Redirects Special Projects Officer to Fiscal Operations Manager. No decrease in service delivery is anticipated.

<b>Reduce 2 Building Custodians</b>	67,274	1	1
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No decrease in service delivery is anticipated with the reduction of these positions. Duties will be contracted to a private firm. The one filled position employee will be redirected to other vacancies within the City.

<b>Reduce 1 Vacant Senior Kennel Attendant</b>	34,607	1	0
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No decrease in service delivery is anticipated with the reductions of this vacant position. The duties of the position will continue to be performed by other Sr. Kennel Attendants.

<b>Reduce 1 Vacant Building Maintenance Supervisor</b>	44,473	1	0
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No decrease in service delivery is anticipated with the reduction of this vacant position. Duties will be contracted to a private firm.

<b>Reduce Vacant Special Projects Officer</b>	50,505	1	0
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No decrease in service delivery is anticipated with the reduction of this vacant position. The duties of the position will continue to be performed by other staff. Also reduces answering machine services.

<i>Animal Care Services Total</i>	<u>219,787</u>	<u>4</u>	<u>1</u>
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*Asset Management*

<b>Reduce 1 Vacant Special Projects Coordinator and Redirect Resources to Fund 1 Marketing Manager</b>	17,255	0	0
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Reduces 1 vacant Special Projects Coordinator position and redirects funding to add 1 Marketing Manager position to oversee the Municipal Marketing Program. This position would work to leverage revenue opportunities in the City.

<b>Reduce 1 Vacant Real Estate Specialist to Add 1 Department Systems Specialist</b>	10,410	0	0
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Redirects a vacant Real Estate Specialist to a Department Systems Specialist to provide technological maintenance on twelve in-house databases, the department's Facility Services Server, and 65 computers.



**FY 2008 ADOPTED PROGRAM CHANGES**  
**ALL FUNDS REDUCTIONS/REDIRECTIONS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			

**GENERAL FUND**

*Asset Management*

<i>Asset Management Total</i>	27,665	0	0
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*Community Initiatives*

<b>Reduce Personnel Funding for Public Information Officer and Redirect Resources to Carver Cultural Community Center Contractual Marketing</b>	0	0	0
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Redirects funds from artistic performance contracts to an agreement with a professional marketing firm to promote the 2008 Carver season.

<b>Homeless Services Redirection</b>	0	0	0
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Redirects additional resources to homeless outreach services through redesigning existing homeless assistance programs.

<b>Expanded Community Family Resources and Learning Center Hours</b>	0	0	0
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Redirects 3 staff positions (2 positions from the Office of the Director and 1 position from the Youth Services Division) in support of expanded hours at various Community Family and Resource Learning Centers (CFLRC's). This expansion will allow centers to offer a combination of evening and weekend courses to enable working participants to attend.

<b>Life Skills/Jobs Program for Municipal Courts</b>	0	1	0
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Redirects an Urban Smarts Program Manager to support a young adult education and work program. The program will target youth ages 17 and above processed through Municipal Courts focusing on reducing residualism and increasing GED completion.

<b>After School Challenge Redirection</b>	0	0	0
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Redirects efficiency savings toward a pilot aimed at improving TAKS scores at one school within each of the eight independent school districts in San Antonio. The pilot will focus specifically on the lowest scoring categories for San Antonio students, Math and Science.

<b>Reduce 2 Vacant San Antonio Education Partnership Positions and Redirect Funds to Data Management</b>	0	2	0
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Reduces 2 vacant San Antonio Education Partnership (SAEP) positions, and redirect funds to a contractual agreement with the SAEP to enhance data management.



**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS REDUCTIONS/REDIRECTIONS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			
<b>GENERAL FUND</b>			
<i>Community Initiatives</i>			
<b>Enhanced Volunteer Income Tax Assistance (VITA) Redirection</b>	0	0	0
Redirects direct welfare funds to support an expanded Volunteer Income Tax Assistance (VITA) program. Current service levels would be maintained by diverting direct assistance payments to Community Service Block Grant (CSBG) funds.			
<i>Community Initiatives Total</i>	<u>0</u>	<u>3</u>	<u>0</u>
<i>Customer Service &amp; 311 System</i>			
<b>Redirect 1 Full-time and 1 Part-time Animal Care Dispatcher to 311 Service Representatives</b>	0	0	0
Redirects 1 Full-time and 1 Part-time Animal Care Dispatcher to 311 Service Representatives. These redirected positions to the Customer Service / 311 System will improve the number of calls served.			
<i>Customer Service &amp; 311 System Total</i>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Downtown Operations</i>			
<b>Reduce 1 Vacant Landscape Irrigator Position and Reduce Non-Priority Funding</b>	169,142	1	0
Reduces non-priority budget items and 1 Landscape Irrigator position to newly recommended higher priority enhancements in the Proposed Budget. No decrease in service delivery is anticipated.			
<i>Downtown Operations Total</i>	<u>169,142</u>	<u>1</u>	<u>0</u>
<i>Finance</i>			
<b>Reduce 1 Vacant Finance Position and Redirect Resources to Fund 1 Investment Officer</b>	649	0	0
Reduces 1 vacant position and redirects funding to add 1 Investment Officer position dedicated to investments in the Financial Management Division which will allow the City to focus on new programs and strategies and monitor associated risks.			
<i>Finance Total</i>	<u>649</u>	<u>0</u>	<u>0</u>



**FY 2008 ADOPTED PROGRAM CHANGES**  
**ALL FUNDS REDUCTIONS/REDIRECTIONS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			

**GENERAL FUND**

*Health*

<b>Reduce 2 Vacant Dental Positions and Redirect Funding to Contractual Dental Services</b>	0	2	0
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Reduce 2 vacant dental positions to contractual services. This recommendation would continue the practice of receiving better quality dental health care by outsourcing this service.

<b>Reduce 3 Vacant and 1 Filled Lab Positions to Contractual Lab Services</b>	0	3	1
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Reduce 4 lab positions and redirect resources to contract out services. No decrease in service delivery is expected due to the collaboration with University Health Systems.

<i>Health Total</i>	0	5	1
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*Housing & Neighborhood Services*

<b>Reduce Campaign Awareness Program Funding</b>	53,000	0	0
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Reduce funding for Campaign Awareness Program consisting of public advertising venues that promote voluntary code compliance through educational programs and redirect funds to higher priority enhancements included in the Proposed Budget. Minimal service delivery impact anticipated as alternative funding sources are available for the program.

<b>Reduce 3 Filled Abatement Officers</b>	158,212	0	3
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Reduces 3 filled Abatement Officer positions initially assigned to noise abatement. It has been recommended that the noise abatement services be redirected as the return on investment in the current fiscal year has not been sufficient. The redirected dollars would be used to fund higher priority enhancements included in the Proposed Budget.

<b>Reduce Violation Notification Funding</b>	66,000	0	0
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No service delivery impact anticipated due to change in state statute allowing for code violation notifications to be sent via regular mail instead of certified mail.

<i>Housing &amp; Neighborhood Services Total</i>	277,212	0	3
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**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS REDUCTIONS/REDIRECTIONS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			

**GENERAL FUND**

*Human Resources*

<b>Reduce Rental of Facilities Funding</b>	27,000	0	0
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These funds have not been fully utilized in FY 2007. No decrease in service delivery is expected with this reduction.

<b>Reduce 1 Vacant Municipal Integrity Manager and Redirect Funds to a Municipal Integrity Investigator Position</b>	43,228	0	0
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No decrease in service delivery is anticipated with the reduction of this position due to management efficiencies. Resources will be redirected to fund one additional Municipal Integrity Investigator position which will allow for a more proactive approach for the division.

<i>Human Resources Total</i>	<u>70,228</u>	<u>0</u>	<u>0</u>
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*Library*

<b>Redirect 26 Library Staff Positions to New Roles as Recommended by Library Staffing Plan</b>	0	0	0
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Redirects 26 positions from underutilized areas to more heavily utilized areas as a result of a staffing study conducted to determine the proper staffing level of the San Antonio Public Library System.

<b>Reduce Postage Budget</b>	75,000	0	0
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No decrease in service delivery is anticipated as the collection and bill/overdue notice service would be undertaken by an outside vendor. These resources would be directed to the \$1.3 million in Library service enhancements included in the Proposed Budget.

<i>Library Total</i>	<u>75,000</u>	<u>0</u>	<u>0</u>
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*Municipal Courts*

<b>Reduce Fees for Professional Services</b>	56,000	0	0
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No decrease in service delivery is anticipated as the Municipal Courts budget had previously been increased to address funds due to the Texas State Comptroller's Office. In December 2006, these funds were expensed and the budget is no longer needed.

<i>Municipal Courts Total</i>	<u>56,000</u>	<u>0</u>	<u>0</u>
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**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS REDUCTIONS/REDIRECTIONS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			

**GENERAL FUND**

*Parks & Recreation*

<b>Reduce Park Design Funding and Redirect Funding</b>	34,159	1	0
Redirects funds from an existing Construction Inspector II and a Drafting Technician to create 1 GIS Analyst and provide upgraded technology for park design and construction.			
<b>Reduce Field and Facilities and Redirect Funding to Maintenance Contracts Program</b>	228,703	22	0
Establishes a Maintenance Contract Management Program. This program would redirect departmental operation resources to contractual services and increases contract performance monitoring to ensure compliance. It establishes a new city-wide districting approach (4 districts) for daily field monitoring of contractors.			
<b>Reduce 2 Vacant Positions - Reduce Botanical Garden Funding and Redirect Funding to Contractual Services</b>	12,707	2	0
Redirects resources from 2 positions to contractual services to perform routine duties at the Botanical Garden and the Garden Center. Contracts to perform specific tasks on a regular schedule will provide an enhanced level of maintenance to these facilities.			
<b>Reduce 15 Vacant Positions and Redirects Resources to Wellness and Senior Programs Funding</b>	11,593	15	0
Reduces 15 vacant positions and redirects funds to five (5) Community Centers to expand hours of operation in the mornings for three days per week in order to offer wellness, fitness, and technology programs to seniors and adults.			
<b>Redirect Maintenance Dollars to Five-Year Maintenance Plan</b>	125,000	0	0
Redirects a portion of funding used for parks restroom renovation to the Five-Year Parks Maintenance & Renovation Program that Council adopted in February 2007. The Parks & Recreation Department would continue scheduled maintenance of park restrooms.			
<b>Reduce Rent Budget and Redirect Funds to Five-Year Parks Maintenance Plan</b>	217,800	0	0
Funds for rental office space for the Recreation Services Department will no longer be required with the division moving into the new Parks and Recreation Headquarters Facility in 2008. Funds to be redirected to Five-Year Parks Maintenance Plan.			

<i>Parks &amp; Recreation Total</i>	<u>629,962</u>	<u>40</u>	<u>0</u>
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**FY 2008 ADOPTED PROGRAM CHANGES**  
**ALL FUNDS REDUCTIONS/REDIRECTIONS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			
<b>GENERAL FUND</b>			
<i>Police</i>			
<b>Redirect 10 Officers and 22 Civilians from Police Impound Operations to Neighborhood Patrol Services</b>	1,868,566	1	21
<p>Redirects uniform personnel including 3 Police Sergeants and 7 Police Officers from vehicle storage operations at Growden Pound to neighborhood patrol. In addition to the uniform personnel, 21 civilian positions would be added to enhance the Communications Division of the Police Department and 1 position for contract monitoring purposes. The civilian positions include 1 Police Communications Supervisors, 17 Police Communications Specialists, 1 Administrative Assistant II, 1 Radio Services Technician II, and 2 Contract Coordinators. The Communications Unit has the responsibility of dispatching all Police related 911 calls. This initiative is achieved by sourcing out the operations of the Police Impound Operations.</p>			
<i>Police Total</i>	<u>1,868,566</u>	<u>1</u>	<u>21</u>
<i>Public Works</i>			
<b>Senior Management Coordinator Re-Organization</b>	60,123	0	1
<p>Removes a Senior Management Coordinator from the General Fund and places the position in the Advanced Transportation District Fund. No decrease in service delivery is anticipated. The position will be assigned Advanced Transportation Related duties exclusively.</p>			
<i>Public Works Total</i>	<u>60,123</u>	<u>0</u>	<u>1</u>
<i>Public Works - Street Maintenance</i>			
<b>Reduction of Neighborhood Access Mobility Crew</b>	829,714	6	11
<p>Reduces the Neighborhood Action Mobility Program (NAMP) city force crews and supporting equipment. Work will performed on a bi-annual contractual basis, which will increase the time in which NAMP projects are completed.</p>			
<i>Public Works - Street Maintenance Total</i>	<u>829,714</u>	<u>6</u>	<u>11</u>
<b>GENERAL FUND TOTAL</b>	<u><u>4,284,048</u></u>	<u><u>60</u></u>	<u><u>38</u></u>



**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS REDUCTIONS/REDIRECTIONS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			
<b>COMMUNITY &amp; VISITOR FACILITIES FUND</b>			
<i>Convention Facilities</i>			
<b>Reduce Alarm and Security to Temporary Services</b>	0	0	0
Redirects an Alarm and Security contract to Temporary Salaries and will provide for additional 1,611 hours for security guard services.			
<b>Redirect Resources from 2 Part-Time Vacant Visitor Service Representatives to 1 Full-Time Senior Visitor Services Representative</b>	0	1	0
Redirects resources from 2 part-time vacant Visitor Service Representatives to 1 full-time Senior Visitor Services Representative in order to provide continuity and improve customer service for the department.			
<i>Convention Facilities Total</i>	<u>0</u>	<u>1</u>	<u>0</u>
<b>COMMUNITY &amp; VISITOR FACILITIES FUND TOTAL</b>	<u><b>0</b></u>	<u><b>1</b></u>	<u><b>0</b></u>



**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS REDUCTIONS/REDIRECTIONS**

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**FUND**

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<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			
<b>DEVELOPMENT AND PLANNING SERVICES FUND</b>			
<i>Planning &amp; Community Development</i>			
<b>Change in Service Delivery - Neighborhood Planning and Implementation</b>	0	0	0
Creates 5 geographically-based teams by allocating a portion of time of 22 current positions within Planning & Community Development. Teams will focus on developing reinvestment plans for the City.			
<i>Planning &amp; Community Development Total</i>	<u>0</u>	<u>0</u>	<u>0</u>
<b>DEVELOPMENT AND PLANNING SERVICES TOTAL FUND</b>	<b>0</b>	<b>0</b>	<b>0</b>



**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS REDUCTIONS/REDIRECTIONS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			
<b>ENVIRONMENTAL SERVICES FUND</b>			
<i>Solid Waste Management Department</i>			
<b>Reduce Twenty (20) Vacant Solid Waste Collector Positions and Redirect Funding to Temporary Employees</b>	224,156	20	0
With the continued implementation of the solid waste automated collection service, this redirection allows one collector per crew rather than three, places the collector in the safety of an air-conditioned truck cab, and provides a higher skilled job with greater compensation.			
<i>Solid Waste Management Department Total</i>	<u>224,156</u>	<u>20</u>	<u>0</u>
<b>ENVIRONMENTAL SERVICES FUND TOTAL</b>	<u><b>224,156</b></u>	<u><b>20</b></u>	<u><b>0</b></u>



**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS REDUCTIONS/REDIRECTIONS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			
<b>FACILITY SERVICES FUND</b>			
<i>Asset Management</i>			
<b>Reduce Vacant Stock Clerk</b>	32,571	1	0
<p>No decrease in service delivery anticipated. Purchasing is entering into a contract that would offer site delivery or will-call delivery for materials currently kept in stock. This would reduce held inventory and allow for one stock clerk to be reduced.</p>			
<i>Asset Management Total</i>	<u>32,571</u>	<u>1</u>	<u>0</u>
<b>FACILITY SERVICES FUND TOTAL</b>	<b><u>32,571</u></b>	<b><u>1</u></b>	<b><u>0</u></b>



**FY 2008 ADOPTED PROGRAM CHANGES**  
**ALL FUNDS REDUCTIONS/REDIRECTIONS**

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**FUND**

---

<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			

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**GOLF FUND**

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*Parks & Recreation*

<b>Reduce 45 Positions from the Municipal Golf Courses</b>	2,364,589	17	28
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Reduces personnel and expenses associated with the transition of management of the Municipal Golf Courses from the City to MGA-SA . The transition will begin in FY 2008 with three courses including Cedar Creek (Oct. 1), Brackenridge (Feb. 1), and San Pedro Driving Range (Mar 1). 23 positions will be eliminated beginning October 1, 2007, 16 positions on February 1, 2008, and 6 positions will be eliminated March 1, 2008.

<i>Parks &amp; Recreation Total</i>	2,364,589	17	28
<b>GOLF FUND TOTAL</b>	<b>2,364,589</b>	<b>17</b>	<b>28</b>



FY 2008 ADOPTED PROGRAM CHANGES  
**ALL FUNDS REDUCTIONS/REDIRECTIONS**

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**FUND**

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<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			
<hr/> <b>INTERNATIONAL CENTER FUND</b> <hr/>			
<i>Asset Management</i>			
<b>Reduce Filled Building Custodian at International Center</b>	35,607	0	1
No impact to service delivery is expected. Departmental efficiencies allow for the reduction of this position.			
<i>Asset Management Total</i>	<u>35,607</u>	<u>0</u>	<u>1</u>
<b>INTERNATIONAL CENTER FUND TOTAL</b>	<u><b>35,607</b></u>	<u><b>0</b></u>	<u><b>1</b></u>



**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS REDUCTIONS/REDIRECTIONS**

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**FUND**

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<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>Program Change Title and Description</b>			

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**OCCUPATIONAL HEALTH FUND**

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*Human Resources*

<b>Reduce 4 Filled Positions in Employee Wellness as of May 1, 2008 and Redirects Resources to Professional Health Services Contracts</b>	0	0	4
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Reduces 4 filled positions in Employee Wellness on May 1, 2008 and redirects funding to outsource current responsibilities.

<i>Human Resources Total</i>	<u>0</u>	<u>0</u>	<u>4</u>
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<b>OCCUPATIONAL HEALTH FUND TOTAL</b>	<u><b>0</b></u>	<u><b>0</b></u>	<u><b>4</b></u>
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**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS REDUCTIONS/REDIRECTIONS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
<b>PURCHASING &amp; CONTRACT SERVICES FUND</b>			
<i>Fleet Maintenance &amp; Operations</i>			
<b>Reduce Vendor Contracts for Alignment Machine</b>	113,000	0	0
Reduces contract vendor and transport cost to purchase an alignment machine to align vehicles in-house.			
<i>Fleet Maintenance &amp; Operations Total</i>	<u>113,000</u>	<u>0</u>	<u>0</u>
<b>PURCHASING &amp; CONTRACT SERVICES FUND TOTAL</b>	<b><u>113,000</u></b>	<b><u>0</u></b>	<b><u>0</u></b>



**FY 2008 ADOPTED PROGRAM CHANGES  
ALL FUNDS REDUCTIONS/REDIRECTIONS**

**FUND**

<i>Department</i>	<b>First Year Total Amount</b>	<b>Number of Vacant Positions</b>	<b>Number of Filled Positions</b>
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**STORM WATER FUND**

*Public Works*

**Redirect 5 Stormwater Positions**

0

0

0

Redirects the activities of 5 Stormwater positions from performing night-time trash pick-ups in the downtown area to performing day-time street and sidewalk cleaning services under the direction of the Downtown Operations Department. The City's Solid Waste Department will perform the night-time trash pickup in a more efficient manner to coincide with the departments current day-time pickup services.

*Public Works Total*

0

0

0

**STORM WATER FUND TOTAL**

**0**

**0**

**0**

# **Personnel Schedule**



**PERSONNEL SCHEDULE  
BY FUND AND DEPARTMENT  
FY 2007-2008 ADOPTED BUDGET**

*Effective 08/01/08*

<b>GENERAL FUND</b>	<b>FY 2005-2006 AUTHORIZED</b>	<b>FY 2006-2007 AUTHORIZED</b>	<b>FY 2007-2008 ADOPTED</b>	<b>NET CHANGE IN POSITIONS</b>
Animal Care Fund	86	102	116	14
Asset Management	13	13	12	(1)
City Attorney	71	71	86	15
City Auditor	30	25	25	0
City Clerk	22	24	25	1
City Manager	14	20	20	0
Code Compliance	106	0	0	0
Communications & Public Affairs	8	11	12	1
Community Initiatives	207	224	213	(11)
Contract Services <sup>1</sup>	16	16	0	(16)
Customer Service & 311 System	66	66	70	4
Development Services	222	0	0	0
Downtown Operations	0	75	90	15
Economic Development	25	25	29	4
Emergency Medical Services <sup>2</sup>	373	402	0	(402)
Finance <sup>1</sup>	86	96	100	4
Fire <sup>2</sup>	1,217	1,220	1,670	450
Health <sup>4</sup>	277	263	278	15
Housing & Neighborhood Services	15	130	141	11
Human Resources	37	39	53	14
Intergovernmental Relations	5	5	5	0
International Affairs	5	5	5	0
Library	540	540	570	30
Management & Budget	17	17	18	1
Mayor & Council	17	18	18	0
Municipal Courts	209	211	198	(13)
Non-Departmental/Non-Operating	24	22	10	(12)
Parks & Recreation <sup>3</sup>	947	855	800	(55)
Planning	37	0	0	0
Police	2,615	2,712	2,792	80
Public Utilities	10	0	0	0
Public Works <sup>3</sup>	254	252	145	(107)
Streets Maint. & Improvement <sup>3</sup>	311	285	256	(29)
<b>TOTAL GENERAL FUND</b>	<b>7,882</b>	<b>7,744</b>	<b>7,757</b>	<b>13</b>

*Effective 08/01/08*

<b>OTHER FUNDS</b>	<b>FY 2005-2006 AUTHORIZED</b>	<b>FY 2006-2007 AUTHORIZED</b>	<b>FY 2007-2008 ADOPTED</b>	<b>NET CHANGE IN POSITIONS</b>
Advanced Transportation District Fund	13	13	23	10
Aviation Fund	446	474	510	36
Capital Improvements Management Services Fund <sup>3</sup>	0	0	152	152
Child Safety Fund	262	262	262	0
Community & Visitor Facilities Fund	345	343	338	(5)
Community Infrastructure & Econ. Develop. Fund	2	0	0	0
Convention & Visitors Bureau Fund	125	125	131	6
Cultural Affairs Fund	11	11	12	1
Development and Planning Services Fund	0	316	316	0
Environmental Services Fund <sup>5</sup>	607	559	531	(28)
Expendable Trust (San Jose Burial)	9	9	9	0
Facility Services Fund	113	113	112	(1)
Golf Revenue Fund	98	98	53	(45)
Information Technology Services Fund	245	244	244	0
Internal Services/Alternate Svc. Employee Fund	2,196	2,196	2,196	0
International Center Fund	9	9	8	(1)
Municipal Courts Security Fund	0	0	8	8
Municipal Courts Technology Fund	1	1	1	0
Official City Store Fund	9	9	10	1
Parking Facilities Fund	131	130	130	0
Public Health Support Fund <sup>4</sup>	25	18	0	(18)
Purchasing and General Services Fund <sup>1</sup>	219	213	226	13
Recreation Athletic Fund	49	49	49	0
Self Insurance Funds	66	66	63	(3)
South Texas Business Fund	8	8	8	0
Storm Water Operations Fund <sup>3</sup>	264	259	258	(1)
Storm Water Regional Facilities Fund	10	20	20	0
Streets Right of Way Management Fund	20	20	20	0
TIF Unit Fund	8	8	8	0
Tree Mitigation Fund	0	2	2	0
Westside Development Corporation Fund	2	2	2	0
<b>TOTAL OTHER FUNDS</b>	<b>5,293</b>	<b>5,577</b>	<b>5,702</b>	<b>125</b>
<b>TOTAL ALL FUNDS</b>	<b>13,175</b>	<b>13,321</b>	<b>13,459</b>	<b>138</b>

<sup>1</sup> Contract Services personnel were re-organized to Finance, Fleet Maintenance Operations, and Purchasing and Contract Services

<sup>2</sup> Emergency Medical Services (EMS) will be re-organized into Fire in FY 2008

<sup>3</sup> To create the Capital Improvements Management Services Department, positions were re-organized from the Public Works, Parks & Recreation, and Solid Waste Departments

<sup>4</sup> Positions re-organized to Health Department

**SUMMARY OF ADOPTED 2007-2008 POSITIONS BY TYPE  
ALL FUNDS**

	<b>All Funds - Less Grants Authorization</b>	<b>Grant Authorization</b>	<b>Total Authorization</b>
<b>Civilian Employees</b>	9,710	752	10,462
<b>Uniform Employee</b>			
Police	2,185	17	2,202
Fire	<u>1,564</u>	<u>0</u>	<u>1,564</u>
Sub-total	3,749	17	3,766
<b>TOTAL<sup>1</sup></b>	<b>13,459</b>	<b>769</b>	<b>14,228</b>

**Explanatory Information**

<sup>1</sup> Total authorized positions include full-time, part-time, and alternate employee positions.

**GRANT FUNDED EMPLOYEES  
SUMMARY OF PROPOSED 2007-2008 POSITIONS**

	<b>Categorical Grants</b>	<b>CDBG/HOME Grants</b>	<b>TOTAL GRANTS</b>
City Attorney	3	5	8
City Clerk	1	0	1
Community Initiatives	315	5	320
Economic Development	4	1	5
Finance	0	1	1
Fire	4	0	4
Grants Monitoring & Administration	0	29	29
Health	315	0	315
Housing & Neighborhood Services	1	37	38
Library	11	0	11
Parks & Recreation	1	0	1
Planning & Community Development	0	5	5
Police	31	0	31
<b>TOTAL</b>	<b>686</b>	<b>83</b>	<b>769</b>

# **Holiday Schedule**



# FY 2008 HOLIDAY SCHEDULE

The City Council has approved 13 holidays (12 scheduled and one floating) for civilian employees for FY 2007-2008 which begins on October 1, 2007.

Holiday	Day	Date
Veteran's Day (Veteran's Day Sunday, November 11, 2007)	Monday	November 12, 2007
Thanksgiving Day	Thursday	November 22, 2007
Day after Thanksgiving	Friday	November 23, 2007
Christmas Day	Tuesday	December 25, 2007
New Year's Day	Tuesday	January 1, 2008
Martin Luther King	Monday	January 21, 2008
President's Day	Monday	February 18, 2008
Good Friday	Friday	March 21, 2008
Fiesta San Jacinto Day	Friday	April 25, 2008
Memorial Day	Monday	May 26, 2008
Independence Day	Friday	July 4, 2008
Labor Day	Monday	September 1, 2008

**FLOATING HOLIDAY:** In addition to the 12 scheduled holidays listed above, employees may choose one additional day of their choice to serve as a floating holiday. Any floating holiday granted during this fiscal year that is not taken by October 1, 2008 will be forfeited. Employees may be eligible to receive an additional floating holiday for use during Fiscal Year 2007-2008 in accordance with Administrative Directive 4.4.

The value of the Holiday shall be determined based on the employee's work schedule. If the employee works an 8 hour day, the Holiday will be paid or banked at 8 hours. For employees that work a 10 hour schedule, the Holiday will be paid or banked at 10 hours.

Individual departments may develop alternate holiday schedules for the fiscal year, to substitute for those listed above, to accommodate for workload demands. These schedules must be submitted to and approved by the Human Resources Department and the City Manager's Office prior to October 5, 2007.



# **All Funds Budget Summary**



**ALL FUNDS  
SUMMARY OF ADOPTED BUDGET REVENUES  
PROGRAM CHANGES BY FUND**

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	CURRENT SVC. FY 2007-2008	PROGRAM CHANGES	ADOPTED FY 2007-2008
<b>GENERAL FUND</b>						
<b>Revenue</b>						
City Sales Tax	\$ 177,806,267	\$ 180,804,665	\$ 188,694,743	\$ 196,242,533	\$ 0	\$ 196,242,533
Liquor by the Drink Tax	4,931,596	5,168,023	5,000,000	5,200,000	0	5,200,000
Current Property Tax	180,161,836	200,514,728	200,148,190	226,095,647	0	226,095,647
Delinquent Property Tax	3,404,244	2,736,425	2,807,100	2,693,037	0	2,693,037
Annexation	0	1,089,723	0	0	0	0
Penalty and Interest on Delinquent Taxes	2,232,966	1,984,038	2,005,100	2,045,202	0	2,045,202
Business and Franchise Tax	30,822,993	25,753,163	27,410,928	27,127,386	0	27,127,386
Licenses and Permits	19,764,737	6,261,555	5,181,658	5,437,677	340,690	5,778,367
CPS Energy	237,645,808	219,744,000	223,826,000	228,767,000	0	228,767,000
CPS Energy (One Time Revenue)	0	0	17,406,000	15,736,000	0	15,736,000
Additional CPS Energy Transfer	8,438,363	7,295,000	8,294,548	9,459,706	0	9,459,706
San Antonio Water System	10,283,651	8,515,797	9,195,345	9,425,230	0	9,425,230
Other Agencies	3,445,582	3,382,826	3,600,553	6,063,214	0	6,063,214
Charges for Current Services						
General Government	9,580,062	3,519,542	3,445,540	3,475,092	8,900	3,483,992
Planning	4,242,546	0	0	0	0	0
Public Safety	8,904,127	9,394,614	8,753,430	21,311,208	386,908	21,698,116
Highways/Streets/Sanitation	267,417	1,576,261	1,494,901	1,496,725	0	1,496,725
Health	2,954,458	3,432,025	3,276,130	4,537,070	44,597	4,581,667
Recreation and Culture	9,328,221	9,686,665	10,732,355	10,427,898	2,220,170	12,648,068
Fines	10,947,472	11,665,925	10,669,415	10,756,705	200,000	10,956,705
Miscellaneous Revenue						
Sale of Property	3,251,243	3,212,201	3,293,237	3,376,735	0	3,376,735
Use of Money and Property	6,039,428	4,629,076	6,657,476	6,889,573	0	6,889,573
Recovery of Expenditures	3,128,064	1,138,601	929,192	978,912	0	978,912
Miscellaneous	855,252	224,586	161,809	301,320	0	301,320
Interfund Charges	556,944	4,427,769	3,732,216	522,037	0	522,037
<b>TOTAL GENERAL FUND</b>	<b>\$ 738,993,277</b>	<b>\$ 716,157,208</b>	<b>\$ 746,715,866</b>	<b>\$ 798,365,907</b>	<b>\$ 3,201,265</b>	<b>\$ 801,567,172</b>
<b>OTHER FUNDS</b>						
Advanced Transportation District	\$ 10,709,643	\$ 9,802,543	\$ 11,041,583	\$ 11,485,400	\$ 0	\$ 11,485,400
Animal Care	5,125,331	6,180,417	6,272,171	7,201,871	0	7,201,871
Aviation	50,702,727	53,954,960	53,656,454	60,846,837	395,214	61,242,051
Better Jobs	83,488	86,800	92,439	95,429	0	95,429
Capital Improvements Management Services	N/A	N/A	N/A	10,671,701	0	10,671,701
Child Safety	1,935,896	1,953,719	2,051,840	2,072,358	0	2,072,358
Community & Visitor Facilities	30,801,180	31,928,265	32,626,625	35,023,675	12,815	35,036,490
Confiscated Property	1,053,957	1,708,024	834,091	852,621	0	852,621
Convention and Visitors Bureau	15,227,503	16,703,689	16,692,570	19,231,081	0	19,231,081
Cultural Affairs	3,977,026	6,712,090	6,671,405	7,968,344	0	7,968,344
Development & Planning Services	N/A	31,050,897	25,843,482	30,333,743	2,946,030	33,279,773
Emergency Medical Services	47,711,559	52,153,387	52,088,768	N/A	0	N/A
Environmental Services	62,391,692	77,307,445	78,639,671	75,778,152	8,083,450	83,861,602
Equipment Renewal & Replacement	20,583,193	23,459,445	23,562,689	26,134,759	0	26,134,759
Facility Services	9,962,307	9,603,883	10,039,212	10,411,951	0	10,411,951
Facility Services Improvement & Contingency	509,703	6,372,107	4,831,369	1,850,866	15,000	1,865,866
Golf	6,467,936	6,604,223	5,571,907	5,017,204	0	5,017,204
Hotel/Motel 2%	13,230,009	13,530,391	14,467,226	15,225,752	0	15,225,752
Hotel Occupancy Tax	47,733,063	47,663,360	51,554,008	54,235,857	0	54,235,857
Information Technology Services	34,492,122	35,532,816	35,662,763	40,125,408	0	40,125,408
International Center	1,268,196	1,298,812	1,315,941	1,372,264	0	1,372,264
Municipal Courts Security	375,584	394,358	379,133	498,043	0	498,043
Municipal Courts Technology	497,756	521,350	504,969	510,019	0	510,019
Parking	10,914,445	9,813,897	9,929,120	11,681,621	0	11,681,621
Parks Development and Expansion - 2000	1,734,964	156,315	961,914	993,366	0	993,366
Parks Development and Expansion - 2005	22,555,762	29,277,918	28,243,686	52,010,498	0	52,010,498
Passenger Facility Charge	10,434,405	11,052,856	10,871,064	17,096,120	0	17,096,120
Public Health Support	2,371,506	2,828,062	2,787,671	N/A	0	N/A
Purchasing & General Services	32,102,889	33,832,519	33,509,135	38,180,392	0	38,180,392
Recreation Athletic	425,496	500,655	484,340	654,869	6,840	661,709
San Jose Burial	436,191	369,340	425,350	408,406	65,000	473,406
Self Insurance	120,785,248	131,778,659	133,262,488	131,829,385	0	131,829,385
South Texas Business	548,499	601,211	657,279	601,692	0	601,692
Starbright Industrial Development Corporation	968,674	1,662,867	1,662,867	1,661,871	0	1,661,871
Stormwater	28,265,108	29,315,478	29,585,324	29,607,401	5,350,890	34,958,291
Stormwater Regional Facilities	7,841,840	5,321,562	6,979,588	7,134,418	0	7,134,418
Streets Maintenance & Improvement	43,842,649	59,997,364	66,537,803	60,735,338	0	60,735,338
Streets Right of Way	1,550,862	1,139,472	1,258,296	1,155,621	0	1,155,621
Tax Increment Financing	412,601	530,971	346,952	442,928	0	442,928
Tree Preservation Mitigation	944,754	574,985	966,724	619,996	0	619,996
Visitor Information Center & City Store	469,420	471,700	500,315	543,504	0	543,504
Westside Development Corporation	600,000	0	0	0	0	0
<b>TOTAL OTHER FUNDS</b>	<b>\$ 652,045,184</b>	<b>\$ 753,748,812</b>	<b>\$ 763,370,232</b>	<b>\$ 772,300,761</b>	<b>\$ 16,875,239</b>	<b>\$ 789,176,000</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 1,391,038,461</b>	<b>\$ 1,469,906,020</b>	<b>\$ 1,510,086,098</b>	<b>\$ 1,570,666,668</b>	<b>\$ 20,076,504</b>	<b>\$ 1,590,743,172</b>

**FY 2007-2008 ALL FUNDS  
BUDGET SUMMARY**

	<b>GENERAL FUND</b>	<b>COMMUNITY DEV. BLOCK GRANT/HOME</b>	<b>CATEGORICAL GRANTS</b>	<b>SPECIAL REVENUE FUNDS</b>	<b>DEBT SERVICE FUNDS</b>	<b>TRUST AND AGENCY</b>
<b>ORGANIZATIONS</b>						
<b>Departmental Appropriations</b>						
Animal Care Services	\$			\$ 7,110,829		\$
Asset Management	1,389,880			953,849		
Aviation			636,185		22,362,780	
Capital Improvements Management Services				10,671,701		
City Attorney	7,082,703	345,765	227,108			
City Auditor	2,595,255					
City Clerk	1,896,905		97,452			
City Manager	2,436,531					
Communications & Public Affair	1,026,145					
Community Initiatives	23,310,324	212,639	112,549,857			
Convention, Sports, and Entertainment Facilities				31,796,723		
Convention & Visitors Bureau				19,088,298		
Cultural Affairs			136,508	1,851,456		
Customer Service & 311 System	3,647,705					
Development Services				21,115,583		
Downtown Operations	8,184,155				1,923,773	
Economic Development	2,741,493	76,176	455,848	880,111		
Finance	7,181,160	70,000		1,661,871		
Fire	203,119,222		3,490,349			
Fleet Maintenance Operations						
Grants Monitoring & Administration		7,352,876				
Health	18,296,083		19,587,625			
Housing & Neighborhood Services	10,587,574	6,803,102	400,000	331,019		
Human Resources	4,435,245					
Information Technology Services						
Intergovernmental Relations	1,220,078					
International Affairs	590,299			1,035,909		
Library	28,439,777		1,354,555			
Management & Budget	1,696,453					
Mayor & Council	4,396,400					
Municipal Courts	11,384,083			807,874		
Municipal Elections	35,000					
Non-Departmental/Non-Operating	44,961,689			6,802,612	12,433,749	
Parks & Recreation	55,567,644		838,394	1,384,077	819,956	504,179
Planning & Community Development		437,148		3,372,877		
Police	290,099,840		15,599,525	4,028,201		
Public Works	12,273,780			56,795,389	7,308,625	
Purchasing & Contract Services						
Self Insurance						
Solid Waste Management						
Contribution to Other Agencies	8,361,465	6,203,617		5,961,355		
One-Time Projects	3,459,998					
Debt Service					148,174,687	
<b>Total Net Appropriations</b>	<b>\$ 760,416,886</b>	<b>\$ 21,501,323</b>	<b>\$ 155,373,406</b>	<b>\$ 175,649,734</b>	<b>\$ 193,023,570</b>	<b>\$ 504,179</b>
<b>Transfers</b>	<b>\$ 92,132,436</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 218,473,364</b>	<b>\$ 0</b>	<b>\$ 43,050</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 852,549,322</b>	<b>\$ 21,501,323</b>	<b>\$ 155,373,406</b>	<b>\$ 394,123,098</b>	<b>\$ 193,023,570</b>	<b>\$ 547,229</b>

**FY 2007-2008 ALL FUNDS  
BUDGET SUMMARY**

<b>ENTERPRISE FUNDS</b>	<b>TOTAL OPERATING FUNDS</b>	<b>CAPITAL PROJECTS</b>	<b>TOTAL OPERATING/ CAPITAL</b>	<b>INTERNAL SERVICE FUNDS</b>	<b>ORGANIZATIONS</b>
					<b>Departmental Appropriations</b>
\$	\$	\$	\$	\$	Animal Care Services
	7,110,829	942,000	8,052,829	10,847,993	Asset Management
39,095,113	2,343,729	4,852,000	7,195,729		Aviation
	62,094,078	198,723,000	260,817,078		Capital Improvements Management Services
	10,671,701	3,300,000	13,971,701		City Attorney
	7,655,576		7,655,576		City Auditor
	2,595,255		2,595,255		City Clerk
	1,994,357		1,994,357		City Manager
	2,436,531		2,436,531		Communications & Public Affair
	1,026,145		1,026,145		Community Initiatives
	136,072,820	5,123,000	141,195,820		Convention, Sports, and Entertainment Facilities
	31,796,723	20,544,000	52,340,723		Convention & Visitors Bureau
	19,088,298		19,088,298		Cultural Affairs
	1,987,964		1,987,964		Customer Service & 311 System
	3,647,705		3,647,705		Development Services
6,642,432	21,115,583		21,115,583		Downtown Operations
	16,750,360	1,625,000	18,375,360		Economic Development
	4,153,628	2,920,000	7,073,628		Finance
	8,913,031	800,000	9,713,031		Fire
	206,609,571	14,688,000	221,297,571		Fleet Maintenance Operations
	0		0	61,210,676	Grants Monitoring & Administration
	7,352,876		7,352,876		Health
	37,883,708	3,592,000	41,475,708		Housing & Neighborhood Services
	18,121,695		18,121,695		Human Resources
	4,435,245		4,435,245		Information Technology Services
	0	20,740,000	20,740,000	39,337,439	Intergovernmental Relations
	1,220,078		1,220,078		International Affairs
	1,626,208		1,626,208		Library
	29,794,332	8,300,000	38,094,332		Management & Budget
	1,696,453		1,696,453		Mayor & Council
	4,396,400		4,396,400		Municipal Courts
	12,191,957		12,191,957		Municipal Elections
	35,000		35,000		Non-Departmental/Non-Operating
330,642	64,528,692	3,050,000	67,578,692		Parks & Recreation
	59,114,250	104,542,000	163,656,250		Planning & Community Development
	3,810,025	155,000	3,965,025		Police
	309,727,566	23,826,000	333,553,566		Public Works
	76,377,794	184,122,000	260,499,794		Purchasing & Contract Services
	0		0	4,190,361	Self Insurance
	0		0	118,566,798	Solid Waste Management
79,899,659	79,899,659	3,300,000	83,199,659		Contribution to Other Agencies
	20,526,437		20,526,437		One-Time Projects
	3,459,998		3,459,998		Debt Service
	148,174,687		148,174,687		
<b>\$ 125,967,846</b>	<b>\$ 1,432,436,944</b>	<b>\$ 605,144,000</b>	<b>\$ 2,037,580,944</b>	<b>\$ 234,153,267</b>	<i>Total Net Appropriations</i>
<b>\$ 47,081,616</b>	<b>\$ 357,730,466</b>	<b>\$ 0</b>	<b>\$ 357,730,466</b>	<b>\$ 7,745,294</b>	<i>Transfers</i>
<b>\$ 173,049,462</b>	<b>\$ 1,790,167,410</b>	<b>\$ 605,144,000</b>	<b>\$ 2,395,311,410</b>	<b>\$ 241,898,561</b>	<b>TOTAL APPROPRIATIONS</b>

**ADOPTED ANNUAL BUDGET FY 2007-2008  
COMBINED BUDGET SUMMARY OF ALL FUND TYPES**

	<b>GOVERNMENTAL FUND TYPES</b>		
	<b>GENERAL</b>	<b>SPECIAL REVENUE</b>	<b>DEBT SERVICE</b>
<b>BEGINNING BALANCE</b>	<b>\$ 116,124,682</b>	<b>\$ 75,335,766</b>	<b>\$ 129,077,861</b>
<b>REVENUES</b>			
Property Tax	\$ 230,833,886	\$ 0	\$ 135,426,067
Sales Tax	196,242,533	35,964,128	0
Other Tax	32,327,386	68,312,817	0
Licenses and Permits	5,778,367	0	0
Intergovernmental	6,063,214	2,362,160	0
CPS Energy	253,962,706	0	0
San Antonio Water System	9,425,230	0	0
Charges for Services	43,908,568	104,123,779	0
Fines & Forfeits	10,956,705	1,318,652	0
Miscellaneous	12,068,577	32,689,227	9,543,625
Grants	0	0	0
<i>Subtotal Revenues</i>	<i>\$ 801,567,172</i>	<i>\$ 244,770,763</i>	<i>\$ 144,969,692</i>
<i>Transfers from other funds</i>	<i>\$ 25,734,568</i>	<i>\$ 121,502,676</i>	<i>\$ 49,116,746</i>
<b>TOTAL REVENUES</b>	<b>\$ 827,301,740</b>	<b>\$ 366,273,439</b>	<b>\$ 194,086,438</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 943,426,422</b>	<b>\$ 441,609,205</b>	<b>\$ 323,164,299</b>
<b>APPROPRIATIONS</b>			
Administrative & Operational Excellence	\$ 69,711,334	\$ 0	\$ 0
Convention, Tourism & Culture	609,193	61,854,271	0
Economic Development	16,862,886	6,311,213	0
Environmental	0	901,544	0
Health & Human Services	77,613,926	7,110,829	0
Neighborhood Services	10,587,574	888,514	0
Parks & Recreation	46,750,338	6,066,159	0
Public Safety	525,252,227	25,050,114	0
Streets & Infrastructure	13,029,408	67,467,090	0
Debt Service	0	0	193,023,570
<i>Subtotal Appropriations</i>	<i>\$ 760,416,886</i>	<i>\$ 175,649,734</i>	<i>\$ 193,023,570</i>
<i>Transfers to other funds</i>	<i>\$ 92,132,436</i>	<i>\$ 218,473,364</i>	<i>\$ 0</i>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 852,549,322</b>	<b>\$ 394,123,098</b>	<b>\$ 193,023,570</b>
<b>GROSS ENDING FUND BALANCE</b>	<b>\$ 90,877,100</b>	<b>\$ 47,486,107</b>	<b>\$ 130,140,729</b>

**ADOPTED ANNUAL BUDGET FY 2007-2008  
COMBINED BUDGET SUMMARY OF ALL FUND TYPES**

PROPRIETARY FUND TYPES		FIDUCIARY FUND TYPES		CATEGORICAL GRANTS		TOTAL ALL FUNDS FY 2007-2008		
ENTERPRISE		TRUST AND AGENCY						
\$	<u>14,810,308</u>	\$	<u>101,687</u>	\$	<u>0</u>	\$	<u>335,450,304</u>	<b>BEGINNING BALANCE</b>
								<b>REVENUES</b>
\$	0	\$	0	\$	0	\$	366,259,953	Property Tax
	0		0		0		232,206,661	Sales Tax
	0		0		0		100,640,203	Other Tax
	0		0		0		5,778,367	Licenses and Permits
	100,000		0		0		8,525,374	Intergovernmental
	0		0		0		253,962,706	CPS Energy
	0		0		0		9,425,230	San Antonio Water System
	165,145,550		365,100		0		313,542,997	Charges for Services
	0		0		0		12,275,357	Fines & Forfeits
	1,548,853		108,306		0		55,958,588	Miscellaneous
	0		0		176,874,729		176,874,729	Grants
\$	<u>166,794,403</u>	\$	<u>473,406</u>	\$	<u>176,874,729</u>	\$	<u>1,535,450,165</u>	<i>Subtotal Revenues</i>
\$	<u>7,086,991</u>	\$	<u>0</u>	\$	<u>0</u>	\$	<u>203,440,981</u>	<i>Transfers from other funds</i>
\$	<u>173,881,394</u>	\$	<u>473,406</u>	\$	<u>176,874,729</u>	\$	<u>1,738,891,146</u>	<b>TOTAL REVENUES</b>
\$	<u>188,691,702</u>	\$	<u>575,093</u>	\$	<u>176,874,729</u>	\$	<u>2,074,341,450</u>	<b>TOTAL AVAILABLE FUNDS</b>
								<b>APPROPRIATIONS</b>
\$	0	\$	0	\$	97,452	\$	69,808,786	Administrative & Operational Excellence
	0		504,179		403,459		63,371,102	Convention, Tourism & Culture
	36,002,583		0		455,848		59,632,530	Economic Development
	80,230,301		0		0		81,131,845	Environmental
	0		0		155,126,409		239,851,164	Health & Human Services
	0		0		0		11,476,088	Neighborhood Services
	0		0		838,394		53,654,891	Parks & Recreation
	9,734,962		0		19,953,167		579,990,470	Public Safety
	0		0		0		80,496,498	Streets & Infrastructure
	0		0		0		193,023,570	Debt Service
\$	<u>125,967,846</u>	\$	<u>504,179</u>	\$	<u>176,874,729</u>	\$	<u>1,432,436,944</u>	<i>Subtotal Appropriations</i>
\$	<u>47,081,616</u>	\$	<u>43,050</u>	\$	<u>0</u>	\$	<u>357,730,466</u>	<i>Transfers to other funds</i>
\$	<u>173,049,462</u>	\$	<u>547,229</u>	\$	<u>176,874,729</u>	\$	<u>1,790,167,410</u>	<b>TOTAL APPROPRIATIONS</b>
\$	<u>15,642,240</u>	\$	<u>27,864</u>	\$	<u>0</u>	\$	<u>284,174,040</u>	<b>GROSS ENDING FUND BALANCE</b>

**GENERAL FUND  
SUMMARY OF ADOPTED BUDGET APPROPRIATIONS  
PROGRAM CHANGES BY DEPARTMENT**

	REVISED BUDGET FY 2006-2007	RE-ESTIMATE FY 2006-2007	CURRENT SERVICE FY 2007-2008	MANDATES FY 2007-2008
<b>DEPARTMENTAL APPROPRIATIONS</b>				
Asset Management	\$ 1,418,549	\$ 1,363,354	1,515,071	
City Attorney	6,194,635	6,135,956	6,494,023	
City Auditor	2,625,176	2,518,960	2,595,255	
City Clerk	2,049,399	2,020,335	1,863,425	
City Manager	2,445,025	2,427,869	2,436,531	
Code Compliance	0	0	-	
Communication & Public Affairs	875,987	871,410	979,467	
Community Initiatives	19,549,990	19,548,790	19,653,683	
Contract Services	1,390,801	1,390,782	1,411,229	
Customer Service & 311 System	3,517,529	3,517,178	3,456,209	85,552
Development Services	0	0	-	
Downtown Operations	7,102,442	7,101,869	7,064,102	584,191
Economic Development	2,149,749	2,149,510	2,165,374	
Finance	8,766,725	8,674,094	6,863,223	15,310
Fire	140,922,400	140,828,292	138,657,421	8,829,708
Health	16,427,786	16,477,286	16,592,079	324,420
Human Resources	3,356,076	3,274,179	3,420,315	
Intergovernmental Relations	1,183,252	1,182,729	1,220,078	
International Affairs	582,779	582,529	590,299	
Library	24,981,185	24,977,397	26,401,239	803,823
Management & Budget	1,633,937	1,610,751	1,636,063	
Mayor and Council	4,107,965	3,985,429	4,231,554	
Municipal Courts	12,354,223	12,241,266	11,927,553	
Municipal Elections	1,200,000	846,809	35,000	
Neighborhood Services	9,811,519	9,644,163	9,910,432	
Parks and Recreation	53,210,579	53,209,229	55,274,538	417,165
Planning	0	0	-	
Police	271,483,741	276,214,697	277,560,491	7,833,361
Public Utilities Office	0	0	-	
Public Works	18,494,790	18,457,736	18,659,493	
Agencies	8,254,450	8,254,450	6,409,450	
Non-Departmental/Non-Operating	36,211,624	27,095,069	40,564,519	
One-Time Projects	9,338,598	9,298,022	3,309,998	
Transfers			-	
Emergency Medical Services	37,101,257	37,055,546	35,395,721	
Streets Maintenance & Improvement	55,132,042	55,132,042	49,814,245	12,379
Animal Care	5,322,666	5,322,666	5,309,968	75,000
Other Transfers	25,753,116	25,177,250	15,678,337	90,886
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 794,949,992</b>	<b>\$ 788,587,644</b>	<b>\$ 779,096,383</b>	<b>\$ 19,071,795</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 865,443,491</b>	<b>\$ 904,712,326</b>	<b>\$ 926,575,919</b>	<b>\$</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 70,493,499</b>	<b>\$ 116,124,682</b>	<b>\$ 147,479,536</b>	<b>\$</b>
<b>BUDGETED FINANCIAL RESERVES</b>	<b>\$ 48,118,000</b>	<b>\$ 48,118,000</b>	<b>\$ 62,290,964</b>	<b>\$</b>
<b>ENDING BALANCE</b>	<b>\$ 22,375,499</b>	<b>\$ 68,006,682</b>	<b>\$ 85,188,572</b>	<b>\$</b>

**GENERAL FUND  
SUMMARY OF ADOPTED BUDGET APPROPRIATIONS  
PROGRAM CHANGES BY DEPARTMENT**

IMPROVEMENTS FY 2007-2008	RE-ORGANIZATIONS FY 2007-2008	REDUCTION/REDIRECTION FY 2007-2008	TOTAL PROGRAM CHANGES	ADOPTED FY 2007-2008	
	(97,526)	(27,665)	(125,191)	1,389,880	Asset Management
	588,680		588,680	7,082,703	City Attorney
			0	2,595,255	City Auditor
33,480			33,480	1,896,905	City Clerk
			0	2,436,531	City Manager
			0	0	Code Compliance
46,678			46,678	1,026,145	Communication & Public Affairs
3,721,173	(64,532)		3,656,641	23,310,324	Community Initiatives
	(1,411,229)		(1,411,229)	(0)	Contract Services
105,944			191,496	3,647,705	Customer Service & 311 System
			0	0	Development Services
177,353	527,651	(169,142)	1,120,053	8,184,155	Downtown Operations
150,000	426,119		576,119	2,741,493	Economic Development
67,622	235,654	(649)	317,937	7,181,160	Finance
4,536,305	51,095,788		64,461,801	203,119,222	Fire
63,600	1,315,984		1,704,004	18,296,083	Health
44,772	1,040,386	(70,228)	1,014,930	4,435,245	Human Resources
			0	1,220,078	Intergovernmental Relations
			0	590,299	International Affairs
1,309,715		(75,000)	2,038,538	28,439,777	Library
60,390			60,390	1,696,453	Management & Budget
164,846			164,846	4,396,400	Mayor and Council
101,210	(588,680)	(56,000)	(543,470)	11,384,083	Municipal Courts
			0	35,000	Municipal Elections
954,354		(277,212)	677,142	10,587,574	Neighborhood Services
1,577,250	(1,071,347)	(629,962)	293,106	55,567,644	Parks and Recreation
			0	0	Planning
6,574,554		(1,868,566)	12,539,349	290,099,840	Police
			0	0	Public Utilities Office
1,378,750	(7,704,340)	(60,123)	(6,385,713)	12,273,780	Public Works
1,952,015			1,952,015	8,361,465	Agencies
5,799,143	(1,401,973)		4,397,170	44,961,689	Non-Departmental/Non-Operating
150,000			150,000	3,459,998	One-Time Projects
			0	0	Transfers
	(35,395,721)		(35,395,721)	0	Emergency Medical Services
11,000,000	(459,336)	(829,714)	9,723,329	59,537,574	Streets Maintenance & Improvement
724,203		(219,787)	579,416	5,889,384	Animal Care
5,115,119	5,821,136		11,027,141	26,705,478	Other Transfers
<b>45,808,476</b>	<b>\$ 12,856,714</b>	<b>\$ (4,284,048)</b>	<b>\$ 73,452,937</b>	<b>\$ 852,549,322</b>	<b>TOTAL APPROPRIATIONS</b>
				<b>\$ 943,426,422</b>	<b>TOTAL AVAILABLE FUNDS</b>
				<b>\$ 90,877,101</b>	<b>GROSS ENDING BALANCE</b>
				<b>\$ 68,167,946</b>	<b>BUDGETED FINANCIAL RESERVES</b>
				<b>\$ 22,709,155</b>	<b>ENDING BALANCE</b>



# **Tax Supported Funds**

**GENERAL FUND  
SUMMARY OF ADOPTED BUDGET  
AVAILABLE FUNDS**

<b>AVAILABLE FUNDS</b>	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
Beginning Balance	\$ 98,708,502	\$ 122,472,002	\$ 131,051,233	\$ 116,124,682
Adjustment for Reserve	(10,719,553)	3,931,028	3,581,028	0
<i>Net Balance</i>	<b>\$ 87,988,949</b>	<b>\$ 126,403,030</b>	<b>\$ 134,632,261</b>	<b>\$ 116,124,682</b>
<b>REVENUES</b>				
City Sales Tax	\$ 177,806,267	\$ 180,804,665	\$ 188,694,743	\$ 196,242,533
Liquor by the Drink Tax	4,931,596	5,168,023	5,000,000	5,200,000
Current Property Tax	180,161,836	200,514,728	200,148,190	226,095,647
Delinquent Property Tax	3,404,244	2,736,425	2,807,100	2,693,037
Annexation	0	1,089,723	0	0
Penalty and Interest on Delinquent Taxes	2,232,966	1,984,038	2,005,100	2,045,202
Business and Franchise Tax	30,822,993	25,753,163	27,410,928	27,127,386
Licenses and Permits	19,764,737	6,261,555	5,181,658	5,778,367
CPS Energy	237,645,808	219,744,000	223,826,000	228,767,000
CPS Energy (One Time Revenue)	0	0	17,406,000	15,736,000
Additional CPS Energy Transfer	8,438,363	7,295,000	8,294,548	9,459,706
San Antonio Water System	10,283,651	8,515,797	9,195,345	9,425,230
Other Agencies	3,445,582	3,382,826	3,600,553	6,063,214
Charges for Current Services				
General Government	9,580,062	3,519,542	3,445,540	3,483,992
Planning	4,242,546	0	0	0
Public Safety	8,904,127	9,394,614	8,753,430	21,698,116
Highways/Streets/Sanitation	267,417	1,576,261	1,494,901	1,496,725
Health	2,954,458	3,432,025	3,276,130	4,581,667
Recreation and Culture	9,328,221	9,686,665	10,732,355	12,648,068
Fines	10,947,472	11,665,925	10,669,415	10,956,705
Miscellaneous Revenue				
Sale of Property	3,251,243	3,212,201	3,293,237	3,376,735
Use of Money and Property	6,039,428	4,629,076	6,657,476	6,889,573
Recovery of Expenditures	3,128,064	1,138,601	929,192	978,912
Miscellaneous	855,252	224,586	161,809	301,320
Interfund Charges	556,944	4,427,769	3,732,216	522,037
<b>TOTAL REVENUE</b>	<b>\$ 738,993,277</b>	<b>\$ 716,157,208</b>	<b>\$ 746,715,866</b>	<b>\$ 801,567,172</b>
TRANSFERS FROM OTHER FUNDS	\$ 18,422,382	\$ 22,883,253	\$ 23,364,199	\$ 25,734,568
<b>TOTAL REVENUE AND TRANSFERS</b>	<b>\$ 757,415,659</b>	<b>\$ 739,040,461</b>	<b>\$ 770,080,065</b>	<b>\$ 827,301,740</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 845,404,608</b>	<b>\$ 865,443,491</b>	<b>\$ 904,712,326</b>	<b>\$ 943,426,422</b>

**GENERAL FUND  
SUMMARY OF ADOPTED BUDGET  
APPROPRIATIONS**

<b>APPROPRIATIONS</b>	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>Departmental Appropriations:</b>				
Asset Management	\$ 1,257,221	\$ 1,418,549	\$ 1,363,354	\$ 1,389,880
City Attorney	5,843,931	6,194,635	6,135,956	7,082,703
City Auditor	2,109,797	2,625,176	2,518,960	2,595,255
City Clerk	1,659,029	2,049,399	2,020,335	1,896,905
City Manager	1,965,207	2,445,025	2,427,869	2,436,531
Code Compliance	6,481,639	0	0	0
Communications & Public Affairs	817,361	875,987	871,410	1,026,145
Community Initiatives	13,071,148	19,549,990	19,548,790	23,310,324
Contract Services	1,192,359	1,390,801	1,390,782	0
Customer Service & 311 System	3,247,652	3,517,529	3,517,178	3,647,705
Development Services	15,701,733	0	0	0
Downtown Operations	0	7,102,442	7,101,869	8,184,155
Economic Development	2,003,734	2,149,749	2,149,510	2,741,493
Finance	7,252,077	8,766,725	8,674,094	7,181,160
Fire	130,262,650	140,922,400	140,828,292	203,119,222
Health	15,197,589	16,427,786	16,477,286	18,296,083
Housing & Neighborhood Services	1,417,938	9,811,519	9,644,163	10,587,574
Human Resources	3,015,648	3,356,076	3,274,179	4,435,245
Intergovernmental Relations	803,849	1,183,252	1,182,729	1,220,078
International Affairs	510,444	582,779	582,529	590,299
Library	23,281,218	24,981,185	24,977,397	28,439,777
Management & Budget	1,303,074	1,633,937	1,610,751	1,696,453
Mayor and Council	3,724,241	4,107,965	3,985,429	4,396,400
Municipal Courts	11,626,067	12,354,223	12,241,266	11,384,083
Municipal Elections	316,088	1,200,000	846,809	35,000
Parks and Recreation	55,970,601	53,210,579	53,209,229	55,567,644
Planning & Community Development	2,722,457	0	0	0
Police	260,600,489	271,483,741	276,214,697	290,099,840
Public Utilities Office	684,047	0	0	0
Public Works	15,157,524	18,494,790	18,457,736	12,273,780
Agencies	7,607,858	8,254,450	8,254,450	8,361,465
Non-Departmental/Non-Operating	24,696,794	36,211,624	27,095,069	44,961,689
One-Time Projects	2,875,291	9,338,598	9,298,022	3,459,998
Transfers				
Emergency Medical Services	32,653,891	37,101,257	37,055,546	0
Street Maintenance	40,225,407	55,132,042	55,132,042	59,537,574
Other Transfers	17,097,322	31,075,782	30,499,916	32,594,862
<i>Total Appropriations</i>	<b>\$ 714,353,375</b>	<b>\$ 794,949,992</b>	<b>\$ 788,587,644</b>	<b>\$ 852,549,322</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 845,404,608</b>	<b>\$ 865,443,491</b>	<b>\$ 904,712,326</b>	<b>\$ 943,426,422</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 131,051,233</b>	<b>\$ 70,493,499</b>	<b>\$ 116,124,682</b>	<b>\$ 90,877,100</b>
<b>BUDGETED FINANCIAL RESERVES</b>	<b>\$ 28,528,160</b>	<b>\$ 50,518,000</b>	<b>\$ 48,118,000</b>	<b>\$ 68,167,946</b>
<b>ENDING BALANCE</b>	<b>\$ 102,523,073</b>	<b>\$ 19,975,499</b>	<b>\$ 68,006,682</b>	<b>\$ 22,709,154</b>

**CURRENT PROPERTY TAX REVENUE  
ALL TAX SUPPORTED FUNDS  
SUMMARY OF ADOPTED BUDGET**

Description:

The Bexar Appraisal District provides the City with the value, ownership, and taxability of property within the City limits. Property taxes are levied each year by the City on real property, mobile homes, and personal property at 100% of the appraised market value. In addition to providing General Fund operating support, property tax revenue is used to retire tax supported debt.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>ASSESSED VALUATION</b>				
Real Property	\$ 49,582,459,054	\$ 57,112,720,467	\$ 57,272,391,218	\$ 67,147,283,124
Personal Property	<u>7,168,448,187</u>	<u>7,752,907,887</u>	<u>7,769,376,092</u>	<u>9,122,328,261</u>
<i>Sub-Total</i>	<b>\$ 56,750,907,241</b>	<b>\$ 64,865,628,354</b>	<b>\$ 65,041,767,310</b>	<b>\$ 76,269,611,385</b>
<b>Less Exemptions</b>				
Over 65 Exemptions	\$ 3,912,184,972	\$ 3,981,731,706	\$ 4,104,480,581	\$ 4,134,993,420
Disabled Veterans Exemptions	180,072,214	182,931,190	188,898,520	187,319,906
Disabled Residence Homestead Exemptions	119,597,187	114,779,485	125,389,020	121,197,697
Historic Property Exemptions	29,673,115	53,825,981	49,808,869	33,109,969
Freeport Exemptions	332,875,270	386,629,190	385,837,970	517,163,083
Tax Abatement/Phase-In Exemptions	418,909,527	420,625,811	411,961,519	464,620,243
Residence Homestead 10% Limitations	193,890,523	624,297,897	609,442,711	950,082,037
Agricultural Productivity Loss	268,148,584	317,033,233	346,926,222	515,959,868
Pollution Control Property	5,675,890	9,903,790	9,903,790	62,760,278
Community Housing Development Organizations	45,248,643	43,061,736	40,922,275	50,497,511
Energy Exemptions	0	32,507,475	32,610,802	35,452,234
Absolute Exemptions	1,345,024,320	1,907,134,529	1,924,254,714	3,193,016,866
Prorated Exemptions	<u>30,651,571</u>	<u>13,583,919</u>	<u>26,711,381</u>	<u>7,606,203</u>
<b>TOTAL TAXABLE VALUE</b>	<b>\$ 49,868,955,425</b>	<b>\$ 56,777,582,412</b>	<b>\$ 56,784,618,936</b>	<b>\$ 65,995,832,070</b>
<b>TAX RATE/\$100 VALUATION</b>				
General Fund	0.36704	0.36704	0.36704	0.36080
G.O. Debt Service Fund	<u>0.21150</u>	<u>0.21150</u>	<u>0.21150</u>	<u>0.21150</u>
<b>TOTAL TAX RATE</b>	<b>0.57854</b>	<b>0.57854</b>	<b>0.57854</b>	<b>0.57230</b>
<b>CURRENT PROPERTY TAX REVENUE</b>				
Current Levy (Gross)	\$ 288,511,855	\$ 328,481,025	\$ 328,521,734	\$ 377,694,147
Less Delinquencies	5,094,130	8,212,026	7,227,478	9,442,354
Less TIRZ Projected Tax Increment	1,581,062	2,280,197	2,730,635	4,778,584
Less Over-65 & Disabled Tax Ceiling	<u>0</u>	<u>2,088,800</u>	<u>2,098,178</u>	<u>4,840,895</u>
<b>CURRENT LEVY (NET)</b>	<b>\$ 281,836,663</b>	<b>\$ 315,900,002</b>	<b>\$ 316,465,443</b>	<b>\$ 358,632,314</b>
<b>PERCENT OF LEVY COLLECTED</b>				
	<u>98.23%</u>	<u>97.50%</u>	<u>97.80%</u>	<u>97.50%</u>
<b>DISTRIBUTION BY FUND</b>				
General Fund	\$ 178,804,108	\$ 200,414,728	\$ 200,773,458	\$ 226,095,647
G.O. Debt Service Fund	<u>103,032,555</u>	<u>115,485,274</u>	<u>115,691,985</u>	<u>132,536,667</u>
<b>CURRENT COLLECTIONS</b>	<b>\$ 281,836,663</b>	<b>\$ 315,900,002</b>	<b>\$ 316,465,443</b>	<b>\$ 358,632,314</b>

**DELINQUENT PROPERTY TAX REVENUE  
ALL TAX SUPPORTED FUNDS  
SUMMARY OF ADOPTED BUDGET**

Description:

This schedule reflects estimated delinquent property tax revenue. Delinquent property tax revenues are dedicated to the support of General Fund operations and required debt service payments.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>DELINQUENT TAXES RECEIVABLE</b>				
Real Property	\$ 11,878,104	\$ 13,565,800	\$ 12,545,760	\$ 13,984,630
Personal Property	<u>11,339,597</u>	<u>12,578,400</u>	<u>11,632,600</u>	<u>12,966,750</u>
<b>TOTAL DELINQUENT TAXES RECEIVABLE</b>	<b>\$ <u>23,217,701</u></b>	<b>\$ <u>26,144,200</u></b>	<b>\$ <u>24,178,360</u></b>	<b>\$ <u>26,951,380</u></b>
<b>TAX RATE FOR DISTRIBUTION</b>				
General Fund	\$ 0.36704	\$ 0.36704	\$ 0.36704	\$ 0.36704
G.O. Debt Service Fund	<u>0.21150</u>	<u>0.21150</u>	<u>0.21150</u>	<u>0.21150</u>
<b>TOTAL TAX RATE</b>	<b>\$ <u>0.57854</u></b>	<b>\$ <u>0.57854</u></b>	<b>\$ <u>0.57854</u></b>	<b>\$ <u>0.57854</u></b>
<b>COLLECTIONS</b>				
Real Property	\$ 3,802,203	\$ 3,958,690	\$ 4,060,933	\$ 4,205,115
Personal Property	<u>340,533</u>	<u>354,550</u>	<u>363,707</u>	<u>376,620</u>
<b>TOTAL COLLECTIONS</b>	<b>\$ <u>4,142,736</u></b>	<b>\$ <u>4,313,240</u></b>	<b>\$ <u>4,424,640</u></b>	<b>\$ <u>4,581,735</u></b>
<b>PERCENT OF DELINQUENT TAXES COLLECTED</b>	<u>17.84%</u>	<u>16.50%</u>	<u>18.30%</u>	<u>17.00%</u>
<b>DISTRIBUTION BY FUND</b>				
General Fund	\$ 2,628,254	\$ 2,736,426	\$ 2,807,100	\$ 2,906,765
G.O. Debt Service Fund	<u>1,514,482</u>	<u>1,576,814</u>	<u>1,617,540</u>	<u>1,674,970</u>
<b>TOTAL DISTRIBUTION BY FUND</b>	<b>\$ <u>4,142,736</u></b>	<b>\$ <u>4,313,240</u></b>	<b>\$ <u>4,424,640</u></b>	<b>\$ <u>4,581,735</u></b>



# **Special Revenue Funds**



**SPECIAL REVENUE FUND  
ADVANCED TRANSPORTATION DISTRICT FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2004-2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program delivers projects that increase mobility, reduce traffic congestion, improve neighborhood connectivity, leverage resources and provide coordinated planning.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 4,087,151	\$ 6,297,498	\$ 10,115,087	\$ 6,788,076
Adjustment for Reserve	(580,140)	0	0	0
<i>Net Balance</i>	<u>\$ 3,507,011</u>	<u>\$ 6,297,498</u>	<u>\$ 10,115,087</u>	<u>\$ 6,788,076</u>
<b>REVENUES</b>				
Sales Tax Revenue	\$ 10,117,611	\$ 9,802,543	\$ 10,699,402	\$ 11,137,008
Interest on Time Deposits	311,412	0	342,181	348,392
Recovery of Expenditures	280,620	0	0	0
<i>Total Revenues &amp; Transfers</i>	<u>\$ 10,709,643</u>	<u>\$ 9,802,543</u>	<u>\$ 11,041,583</u>	<u>\$ 11,485,400</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 14,216,654</u>	<u>\$ 16,100,041</u>	<u>\$ 21,156,670</u>	<u>\$ 18,273,476</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 399,469	\$ 611,206	\$ 564,892	\$ 1,076,917
Contractual Services	60,839	38,158	42,190	52,081
Commodities	3,360	5,645	20,717	35,745
Self-Insurance/Other Expenditures	6,837	28,994	54,311	97,344
Capital Outlay	438,700	0	1,098	310,836
<i>Subtotal Operating</i>	<u>\$ 909,205</u>	<u>\$ 684,003</u>	<u>\$ 683,208</u>	<u>\$ 1,572,923</u>
<b>Transfers To</b>				
General Fund - Indirect Costs	\$ 0	\$ 0	\$ 0	\$ 6,373
Capital Projects	3,192,362	12,183,200	0	0
Audible Countdown Pedestrian Signals	0	0	90,000	40,000
Bike Facilities/Posts/Racks	0	0	160,000	60,000
Bus Pads	0	0	1,500,000	1,200,000
Comfort Stations	0	0	0	0
Downtown Traffic Simulation Signals	0	0	350,000	50,000
Expand Traffic Interconnect System	0	0	0	0
ITS Integrations/Deployment	0	0	510,000	0
ITS Project	0	0	1,500,000	1,977,661
Earmarks	0	0	0	787,661
Pedestrian Signals & Buttons	0	0	110,000	0
School Zone Pavement Marking Upgrade	0	0	365,000	100,000
Sidewalk Gap Analysis & Tracking PGM	0	0	285,850	30,000
Traffic & Pedestrian Mobility Improvement	0	0	0	0
Sidewalk Projects	0	0	7,400,000	4,700,000
Intersection Improvements	0	0	1,100,000	600,000
Traffic Signal Emergency Vehicle Preemption	0	0	0	0
Traffic Signal Retiming	0	0	0	0
Transit/Special Event Upgrades	0	0	72,000	27,500
Uninterruptible Power Supplies (UPS)	0	0	0	0
Video Imaging Video Detection System (VIVDS)	0	0	240,000	120,000
Debt Service	0	0	0	3,547,717
Employee Benefits	0	2,536	2,536	0
<i>Subtotal Transfers</i>	<u>\$ 3,192,362</u>	<u>\$ 12,185,736</u>	<u>\$ 13,685,386</u>	<u>\$ 13,246,912</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 4,101,567</u>	<u>\$ 12,869,739</u>	<u>\$ 14,368,594</u>	<u>\$ 14,819,835</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 10,115,087</u>	<u>\$ 3,230,302</u>	<u>\$ 6,788,076</u>	<u>\$ 3,453,641</u>

**SPECIAL REVENUE FUND  
ANIMAL CARE SERVICES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2005-2006, Animal Care Services Fund was established to account for all revenues and expenditures incurred by Animal Care Services. This program is supervised by the City of San Antonio's Animal Care Services and is responsible for patrolling the San Antonio and unincorporated Bexar County area in order to impound stray dogs and injured and unwanted animals. The Bexar County Rabies Control Fund, Animal Care division of the Public Health Support Fund and the Animal Control Division from the General Fund were merged to create the Animal Care Services Fund.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 15,000	\$ 0	\$ 86,690
Adjustment for Reserve	(161,572)	0	0	0
<i>Net Balance</i>	<b>\$ (161,572)</b>	<b>\$ 15,000</b>	<b>\$ 0</b>	<b>\$ 86,690</b>
<b>REVENUES</b>				
Animal Control Fees	\$ 447,690	\$ 506,980	\$ 555,859	\$ 879,476
Contribution from Other Agencies	392,110	350,607	393,646	433,011
Interest on Time Deposits	14,878	0	0	0
Transfer from General Fund	4,270,653	5,322,830	5,322,666	5,889,384
<i>Total Revenues &amp; Transfers</i>	<b>\$ 5,125,331</b>	<b>\$ 6,180,417</b>	<b>\$ 6,272,171</b>	<b>\$ 7,201,871</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 4,963,759</b>	<b>\$ 6,195,417</b>	<b>\$ 6,272,171</b>	<b>\$ 7,288,561</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 3,359,465	\$ 4,052,010	\$ 4,089,722	\$ 4,742,173
Contractual Services	451,208	447,756	499,693	600,366
Commodities	353,983	540,397	521,883	602,439
Self-Insurance/Other Expenditures	745,242	868,752	786,565	1,072,599
Capital Outlay	53,861	89,284	105,400	93,252
<i>Subtotal Operating</i>	<b>\$ 4,963,759</b>	<b>\$ 5,998,199</b>	<b>\$ 6,003,263</b>	<b>\$ 7,110,829</b>
<b>Transfers To</b>				
Capital Projects	\$ 0	\$ 182,218	\$ 182,218	\$ 0
<i>Subtotal Transfers</i>	<b>\$ 0</b>	<b>\$ 182,218</b>	<b>\$ 182,218</b>	<b>\$ 0</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 4,963,759</b>	<b>\$ 6,180,417</b>	<b>\$ 6,185,481</b>	<b>\$ 7,110,829</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 0</b>	<b>\$ 15,000</b>	<b>\$ 86,690</b>	<b>\$ 177,732</b>

**SPECIAL REVENUE FUND  
BETTER JOBS FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2000-2001, this fund was established with \$4.5 million from the City's proceeds from the lease-lease back transaction involving City Public Service. The fund's resources will be expended on, and dedicated to, job training and support programs over a ten year period.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 2,444,397	\$ 2,024,517	\$ 2,027,885	\$ 620,324
<i>Net Balance</i>	<u>\$ 2,444,397</u>	<u>\$ 2,024,517</u>	<u>\$ 2,027,885</u>	<u>\$ 620,324</u>
<b>REVENUES</b>				
Interest on Time Deposits	\$ 83,488	\$ 86,800	\$ 92,439	\$ 95,429
<i>Total Revenues &amp; Transfers</i>	<u>\$ 83,488</u>	<u>\$ 86,800</u>	<u>\$ 92,439</u>	<u>\$ 95,429</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 2,527,885</u>	<u>\$ 2,111,317</u>	<u>\$ 2,120,324</u>	<u>\$ 715,753</u>
<b>APPROPRIATIONS</b>				
<b>Transfers To</b>				
General Fund	\$ 500,000	\$ 500,000	\$ 500,000	\$ 715,753
Streets Maintenance	0	1,000,000	1,000,000	0
<i>Subtotal Transfers</i>	<u>\$ 500,000</u>	<u>\$ 1,500,000</u>	<u>\$ 1,500,000</u>	<u>\$ 715,753</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 500,000</u>	<u>\$ 1,500,000</u>	<u>\$ 1,500,000</u>	<u>\$ 715,753</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 2,027,885</u>	<u>\$ 611,317</u>	<u>\$ 620,324</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND  
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2007-2008, the Capital Improvements Management Services Fund was established to account for all the revenues and expenditures associated with the administration and delivery of capital improvement projects. The Capital Improvements Management Services Department will manage and administer the delivery of capital projects including streets and sidewalks, drainage, parks, libraries and other municipal facilities. This fund will capture the administrative expenditures related to the delivery of projects and will account for the recovery of expenditures from Capital Program revenues such as General Obligation Bonds and Certificates of Obligation.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ N/A	\$ N/A	\$ N/A	\$ 0
<i>Net Balance</i>	\$ N/A	\$ N/A	\$ N/A	\$ 0
<b>REVENUES</b>				
Capital Administrative Charges	\$ N/A	\$ N/A	\$ N/A	\$ 5,171,455
Transfer from General Fund	N/A	N/A	N/A	4,645,561
Transfer from Streets Maintenance	N/A	N/A	N/A	459,337
Transfer from Environmental Services	N/A	N/A	N/A	395,348
<i>Total Revenues &amp; Transfers</i>	\$ N/A	\$ N/A	\$ N/A	\$ 10,671,701
<b>TOTAL AVAILABLE FUNDS</b>	\$ N/A	\$ N/A	\$ N/A	\$ 10,671,701
<b>APPROPRIATIONS</b>				
<b>CAPITAL IMPROVEMENTS MANAGEMENT SERVICES</b>				
Personal Services	\$ N/A	\$ N/A	\$ N/A	\$ 8,991,992
Contractual Services	N/A	N/A	N/A	380,474
Commodities	N/A	N/A	N/A	92,311
Self-Insurance/Other Expenditures	N/A	N/A	N/A	945,405
Capital Outlay	N/A	N/A	N/A	113,000
<i>Subtotal Operating</i>	\$ N/A	\$ N/A	\$ N/A	\$ 10,523,182
<b>ECONOMIC DEVELOPMENT</b>				
Personal Services	\$ N/A	\$ N/A	\$ N/A	\$ 115,144
Contractual Services	N/A	N/A	N/A	4,500
Commodities	N/A	N/A	N/A	4,500
Self-Insurance/Other Expenditures	N/A	N/A	N/A	15,375
Capital Outlay	N/A	N/A	N/A	9,000
<i>Subtotal Operating</i>	\$ N/A	\$ N/A	\$ N/A	\$ 148,519
<b>TOTAL OPERATING EXPENSES</b>				
Personal Services	\$ N/A	\$ N/A	\$ N/A	\$ 9,107,136
Contractual Services	N/A	N/A	N/A	384,974
Commodities	N/A	N/A	N/A	96,811
Self-Insurance/Other Expenditures	N/A	N/A	N/A	960,780
Capital Outlay	N/A	N/A	N/A	122,000
<i>Total Operating</i>	\$ N/A	\$ N/A	\$ N/A	\$ 10,671,701
<b>TOTAL APPROPRIATIONS</b>	\$ N/A	\$ N/A	\$ N/A	\$ 10,671,701
<b>GROSS ENDING BALANCE</b>	\$ N/A	\$ N/A	\$ N/A	\$ 0

**SPECIAL REVENUE FUND  
CHILD SAFETY FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Child Safety Fund was established to account for revenues authorized by the 1991 State Legislature. The revenues, which come from added fees on parking tickets, school zone violations and vehicle registrations, must be used primarily for the school crossing guard program with the remaining funds applied to programs designed to enhance child safety, health or nutrition, child abuse intervention/prevention and drug and alcohol abuse prevention.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 114,468	\$ 0	\$ 0
<i>Net Balance</i>	\$ 0	\$ 114,468	\$ 0	\$ 0
<b>REVENUES</b>				
Parking Fines	\$ 246,481	\$ 257,282	\$ 240,005	\$ 242,405
Moving Violations	182,064	208,170	181,489	183,304
Bexar County - Vehicle Registration	1,503,077	1,488,267	1,630,346	1,646,649
Interest on Time Deposits	4,274	0	0	0
<i>Total Revenues &amp; Transfers</i>	<u>\$ 1,935,896</u>	<u>\$ 1,953,719</u>	<u>\$ 2,051,840</u>	<u>\$ 2,072,358</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 1,935,896</u>	<u>\$ 2,068,187</u>	<u>\$ 2,051,840</u>	<u>\$ 2,072,358</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 1,104,749	\$ 1,515,469	\$ 1,168,869	\$ 1,638,827
Contractual Services	15,600	3,467	12,504	3,473
Commodities	21,230	33,049	21,871	33,049
Self-Insurance/Other Expenditures	206,690	423,813	421,996	363,549
<i>Subtotal Operating</i>	<u>\$ 1,348,269</u>	<u>\$ 1,975,798</u>	<u>\$ 1,625,240</u>	<u>\$ 2,038,898</u>
<b>Transfers To</b>				
General Fund	\$ 587,627	\$ 92,389	\$ 426,600	\$ 33,460
<i>Subtotal Transfers</i>	<u>\$ 587,627</u>	<u>\$ 92,389</u>	<u>\$ 426,600</u>	<u>\$ 33,460</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,935,896</u>	<u>\$ 2,068,187</u>	<u>\$ 2,051,840</u>	<u>\$ 2,072,358</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND  
COMMUNITY AND VISITOR FACILITIES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Community and Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all Convention and Tourism activities relating to the promotion of all City of San Antonio owned facilities to be used for conventions, community and entertainment venues.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
<i>Net Balance</i>	\$ 0	\$ 0	\$ 0	\$ 0
<b>REVENUES</b>				
Convention, Sports, and Entertainment Facilities				
Convention Center Revenue	\$ 9,902,551	\$ 7,047,011	\$ 10,202,616	\$ 10,002,236
Municipal Auditorium Revenue	691,337	368,666	459,062	479,522
Alamodome Rental	2,002,441	1,643,665	2,711,616	2,548,432
Alamodome Facility Revenue	3,391,046	3,291,470	2,645,000	2,395,818
Wolff Stadium Rental	124,999	201,170	27,570	0
Wolff Facility Revenue	545,782	412,109	1,233	0
Reimbursable Expenses	1,557,315	975,523	1,138,776	690,337
Miscellaneous Revenue	263,879	151,884	196,299	125,334
Interest on Time Deposits	15,743	0	0	0
Transfer from Other Funds	203,095	144,671	144,671	150,242
International Affairs				
Miscellaneous Revenue	5,885	5,800	4,800	5,000
Transfer from General Fund	349,912	354,307	354,307	353,319
Transfer from Hotel Occupancy Tax	11,747,195	17,331,989	14,740,675	18,286,250
<i>Total Revenues &amp; Transfers</i>	<b>\$ 30,801,180</b>	<b>\$ 31,928,265</b>	<b>\$ 32,626,625</b>	<b>\$ 35,036,490</b>
	<b>\$ 30,801,180</b>	<b>\$ 31,928,265</b>	<b>\$ 32,626,625</b>	<b>\$ 35,036,490</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>CONVENTION, SPORTS, &amp; ENTERTAINMENT FACILITIES</b>				
Personal Services	\$ 14,022,318	\$ 13,885,659	\$ 14,446,938	\$ 15,111,965
Contractual Services	2,970,811	3,540,935	3,619,546	3,752,993
Commodities	1,077,034	806,000	979,893	994,932
Self-Insurance/Other Expenditures	10,699,083	10,901,205	10,633,245	11,546,873
Capital Outlay	8,184	273,604	273,594	389,960
<i>Subtotal Operating</i>	<b>\$ 28,777,430</b>	<b>\$ 29,407,403</b>	<b>\$ 29,953,216</b>	<b>\$ 31,796,723</b>
<b>INTERNATIONAL AFFAIRS</b>				
Personal Services	\$ 432,201	\$ 506,901	\$ 477,486	\$ 543,417
Contractual Services	339,334	349,974	359,066	384,274
Commodities	51,413	51,093	70,086	51,093
Self-Insurance/Other Expenditures	62,781	87,350	87,933	56,625
Capital Outlay	3,968	0	0	500
<i>Subtotal Operating</i>	<b>\$ 889,697</b>	<b>\$ 995,318</b>	<b>\$ 994,571</b>	<b>\$ 1,035,909</b>
<b>NON-DEPARTMENTAL</b>				
Personal Services	\$ 193,755	\$ 187,625	\$ 272,183	\$ 313,761
Contractual Services	777,128	976,286	1,062,915	1,782,970
Commodities	1,566	2,450	1,950	2,450
Self-Insurance/Other Expenditures	28,218	25,243	27,850	21,349
Capital Outlay	58,794	200,000	180,000	0
<i>Subtotal Operating</i>	<b>\$ 1,059,461</b>	<b>\$ 1,391,604</b>	<b>\$ 1,544,898</b>	<b>\$ 2,120,530</b>

**SPECIAL REVENUE FUND  
COMMUNITY AND VISITOR FACILITIES FUND  
SUMMARY OF ADOPTED BUDGET  
CONTINUATION**

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>TOTAL OPERATING EXPENSES</b>				
<i>Personal Services</i>	\$ 14,648,274	\$ 14,580,185	\$ 15,196,607	\$ 15,969,143
<i>Contractual Services</i>	4,087,273	4,867,195	5,041,527	5,920,237
<i>Commodities</i>	1,130,013	859,543	1,051,929	1,048,475
<i>Self-Insurance/Other Expenditures</i>	10,790,082	11,013,798	10,749,028	11,624,847
<i>Capital Outlay</i>	70,946	473,604	453,594	390,460
<i>Total Operating</i>	<u>\$ 30,726,588</u>	<u>\$ 31,794,325</u>	<u>\$ 32,492,685</u>	<u>\$ 34,953,162</u>
<b>Transfers To</b>				
<i>International Center</i>	\$ 74,592	\$ 76,975	\$ 76,975	\$ 83,328
<i>Employee Benefits</i>	0	56,965	56,965	0
<i>Subtotal Transfers</i>	<u>\$ 74,592</u>	<u>\$ 133,940</u>	<u>\$ 133,940</u>	<u>\$ 83,328</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 30,801,180</u>	<u>\$ 31,928,265</u>	<u>\$ 32,626,625</u>	<u>\$ 35,036,490</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND  
CONFISCATED PROPERTY FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Confiscated Property Fund was established for the deposit and use of confiscated monies seized by the San Antonio Police Department. The revenues will be used for the enhancement of Police operations.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 3,357,243	\$ 2,230,654	\$ 2,231,661	\$ 1,535,489
Adjustment for Reserve	124,252	0	0	0
<i>Net Balance</i>	<b>\$ 3,481,495</b>	<b>\$ 2,230,654</b>	<b>\$ 2,231,661</b>	<b>\$ 1,535,489</b>
<b>REVENUES</b>				
Car Sales	\$ 67,757	\$ 83,472	\$ 61,366	\$ 45,438
Other Sales	373,068	371,947	143,900	137,261
Confiscated Property	485,228	1,038,741	521,953	559,665
Interest on Time Deposits	127,904	213,864	106,872	110,257
<i>Total Revenues &amp; Transfers</i>	<b>\$ 1,053,957</b>	<b>\$ 1,708,024</b>	<b>\$ 834,091</b>	<b>\$ 852,621</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 4,535,452</b>	<b>\$ 3,938,678</b>	<b>\$ 3,065,752</b>	<b>\$ 2,388,110</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 243,017	\$ 416,646	\$ 163,781	\$ 363,496
Contractual Services	494,029	630,942	450,287	513,112
Commodities	1,237,852	376,730	413,854	496,348
Self-Insurance/Other Expenditures	165,139	244,234	203,140	291,597
Capital Outlay	163,754	163,600	299,201	324,750
<i>Subtotal Operating</i>	<b>\$ 2,303,791</b>	<b>\$ 1,832,152</b>	<b>\$ 1,530,263</b>	<b>\$ 1,989,303</b>
<b>Transfers To</b>				
Debt Service	\$ 0	\$ 0	\$ 0	\$ 382,437
<i>Subtotal Transfers</i>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 382,437</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 2,303,791</b>	<b>\$ 1,832,152</b>	<b>\$ 1,530,263</b>	<b>\$ 2,371,740</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 2,231,661</b>	<b>\$ 2,106,526</b>	<b>\$ 1,535,489</b>	<b>\$ 16,370</b>

**SPECIAL REVENUE FUND  
CONVENTION AND VISITORS BUREAU FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006 - 2007, the Convention and Visitors Bureau was established as an independent fund, separating from the Community and Visitor Facilities Fund. The expenditures account for the marketing and promotion of San Antonio.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
<i>Net Balance</i>	\$ 0	\$ 0	\$ 0	\$ 0
<b>REVENUES</b>				
Miscellaneous Revenue	\$ 104,205	\$ 139,500	\$ 132,000	\$ 127,000
Transfer from Hotel Occupancy Tax	15,123,298	16,564,189	16,560,570	19,104,081
<i>Total Revenues &amp; Transfers</i>	<u>\$ 15,227,503</u>	<u>\$ 16,703,689</u>	<u>\$ 16,692,570</u>	<u>\$ 19,231,081</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 15,227,503</u>	<u>\$ 16,703,689</u>	<u>\$ 16,692,570</u>	<u>\$ 19,231,081</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 4,701,487	\$ 5,214,957	\$ 5,144,027	\$ 6,005,352
Contractual Services	9,190,719	9,042,959	9,082,925	11,193,736
Marketing Reserve	0	1,000,000	1,000,000	500,000
Commodities	184,584	143,965	172,609	193,965
Self-Insurance/Other Expenditures	504,808	564,701	556,726	543,477
Capital Outlay	4,877	56,000	55,176	46,015
<i>Subtotal Operating</i>	<u>\$ 14,586,475</u>	<u>\$ 16,022,582</u>	<u>\$ 16,011,463</u>	<u>\$ 18,482,545</u>
<b>Transfers To</b>				
International Center	\$ 491,028	\$ 506,721	\$ 506,721	\$ 548,536
Employee Benefits	0	24,386	24,386	0
Other Transfers	150,000	150,000	150,000	200,000
<i>Subtotal Transfers</i>	<u>\$ 641,028</u>	<u>\$ 681,107</u>	<u>\$ 681,107</u>	<u>\$ 748,536</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 15,227,503</u>	<u>\$ 16,703,689</u>	<u>\$ 16,692,570</u>	<u>\$ 19,231,081</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND  
CULTURAL AFFAIRS FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006 - 2007, the Office of Cultural Affairs was established as a fund, separating from the Community and Visitor Facilities Fund. The expenditures are generated from the leadership, resources and support for arts and cultural organizations and individual artists.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
Net Balance	\$ 0	\$ 0	\$ 0	\$ 0
<b>REVENUES</b>				
Transfer from Hotel Occupancy Tax	\$ 3,977,026	\$ 6,712,090	\$ 6,671,405	\$ 7,968,344
Total Revenues & Transfers	<u>\$ 3,977,026</u>	<u>\$ 6,712,090</u>	<u>\$ 6,671,405</u>	<u>\$ 7,968,344</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 3,977,026</u>	<u>\$ 6,712,090</u>	<u>\$ 6,671,405</u>	<u>\$ 7,968,344</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>CULTURAL AFFAIRS</b>				
Personal Services	\$ 657,726	\$ 702,634	\$ 661,324	\$ 811,273
Contractual Services	266,566	669,769	669,715	988,412
Commodities	10,086	12,546	9,775	12,546
Self-Insurance/Other Expenditures	27,137	33,058	36,508	39,225
Subtotal Operating	<u>\$ 961,515</u>	<u>\$ 1,418,007</u>	<u>\$ 1,377,322</u>	<u>\$ 1,851,456</u>
CONTRIBUTIONS TO CULTURAL AGENCIES	<u>\$ 3,015,511</u>	<u>\$ 5,291,937</u>	<u>\$ 5,291,937</u>	<u>\$ 5,961,355</u>
<b>TOTAL OPERATING EXPENSES</b>				
Personal Services	\$ 657,726	\$ 702,634	\$ 661,324	\$ 811,273
Contractual Services	266,566	669,769	669,715	988,412
Commodities	10,086	12,546	9,775	12,546
Self-Insurance/Other Expenditures	3,042,648	5,324,995	5,328,445	6,000,580
Capital Outlay	0	0	0	0
Total Operating	<u>\$ 3,977,026</u>	<u>\$ 6,709,944</u>	<u>\$ 6,669,259</u>	<u>\$ 7,812,811</u>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 0	\$ 0	\$ 0	\$ 52,860
General Fund - Other	0	0	0	102,673
Employee Benefits	0	2,146	2,146	0
Subtotal Transfers	<u>\$ 0</u>	<u>\$ 2,146</u>	<u>\$ 2,146</u>	<u>\$ 155,533</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 3,977,026</u>	<u>\$ 6,712,090</u>	<u>\$ 6,671,405</u>	<u>\$ 7,968,344</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND  
DEVELOPMENT & PLANNING SERVICES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Development & Planning Services Fund was established in FY 2006-2007 to account for all revenues and expenditures associated with the operation and maintenance of all City development service activities.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ N/A	\$ 0	\$ 0	\$ (3,708,481)
<i>Net Balance</i>	\$ N/A	\$ 0	\$ 0	\$ (3,708,481)
<b>REVENUES</b>				
Development Services				
Building Permits	\$ N/A	\$ 16,869,487	\$ 13,462,941	\$ 18,000,502
Certificate of Occupancy	N/A	684,897	454,764	996,675
Licenses and Registration	N/A	283,065	311,398	334,973
Other Fees and Charges	N/A	1,044,529	565,586	663,580
Plan Review	N/A	4,298,560	3,977,564	4,740,783
Platting	N/A	3,621,635	3,070,764	3,761,740
Sign Permits	N/A	362,455	328,214	459,405
Tree Permits	N/A	980,000	774,654	736,114
Zoning	N/A	478,713	494,231	761,010
Interest on Time Deposits	N/A	39,307	0	0
Transfer from General Fund	N/A	1,115,348	1,113,122	1,074,384
Planning				
Historic Preservation	N/A	17,130	17,400	19,590
Other Planning Revenues	N/A	51,508	49,705	48,641
Fire				
Fire Prevention	N/A	1,204,263	1,223,139	1,682,376
<i>Total Revenues &amp; Transfers</i>	\$ N/A	\$ 31,050,897	\$ 25,843,482	\$ 33,279,773
<b>TOTAL AVAILABLE FUNDS</b>	\$ N/A	\$ 31,050,897	\$ 25,843,482	\$ 29,571,292
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
DEVELOPMENT SERVICES				
Personal Services	\$ N/A	\$ 14,367,104	\$ 14,392,745	\$ 15,487,725
Contractual Services	N/A	1,948,132	760,879	1,672,262
Commodities	N/A	324,153	298,249	324,153
Self-Insurance/Other Expenditures	N/A	2,892,725	3,969,809	2,644,399
Capital Outlay	N/A	664,000	512,867	85,500
<i>Subtotal Operating</i>	\$ N/A	\$ 20,196,114	\$ 19,934,549	\$ 20,214,039
PLANNING				
Personal Services	\$ N/A	\$ 2,562,545	\$ 2,525,110	\$ 2,621,840
Contractual Services	N/A	127,216	100,105	127,216
Commodities	N/A	49,194	53,479	74,277
Self-Insurance/Other Expenditures	N/A	591,689	603,731	490,182
Capital Outlay	N/A	15,400	56,941	59,362
<i>Subtotal Operating</i>	\$ N/A	\$ 3,346,044	\$ 3,339,366	\$ 3,372,877

**SPECIAL REVENUE FUND  
DEVELOPMENT & PLANNING SERVICES FUND  
SUMMARY OF ADOPTED BUDGET  
CONTINUATION**

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>TOTAL OPERATING EXPENSES</b>				
<i>Personal Services</i>	\$ N/A	\$ 16,929,649	\$ 16,917,855	\$ 18,109,565
<i>Contractual Services</i>	N/A	2,075,348	860,984	1,799,478
<i>Commodities</i>	N/A	373,347	351,728	398,430
<i>Self-Insurance/Other Expenditures</i>	N/A	3,484,414	4,573,540	3,134,581
<i>Capital Outlay</i>	N/A	679,400	569,808	144,862
<i>Total Operating</i>	<u>\$ N/A</u>	<u>\$ 23,542,158</u>	<u>\$ 23,273,915</u>	<u>\$ 23,586,916</u>
<b>Transfers To</b>				
General Fund - Indirect Cost DS	\$ N/A	\$ 691,219	\$ 691,219	\$ 657,850
General Fund - Indirect Cost Planning	N/A	196,381	196,381	171,098
General Fund - Hansen Software Debt	N/A	992,217	992,217	995,204
General Fund - Other	N/A	4,214,016	4,214,016	3,822,235
Aviation	N/A	5,515	5,515	0
Employee Benefits	N/A	61,647	61,647	0
Retired Employees Health Insurance	N/A	117,053	117,053	120,565
<i>Subtotal Transfers</i>	<u>\$ N/A</u>	<u>\$ 6,278,048</u>	<u>\$ 6,278,048</u>	<u>\$ 5,766,952</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ N/A</u>	<u>\$ 29,820,206</u>	<u>\$ 29,551,963</u>	<u>\$ 29,353,868</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ N/A</u>	<u>\$ 1,230,691</u>	<u>\$ (3,708,481)</u>	<u>\$ 217,424</u>
<b>RESERVE FOR STABILIZATION</b>	<u>\$ N/A</u>	<u>\$ 1,000,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>NET ENDING BALANCE</b>	<u>\$ N/A</u>	<u>\$ 230,691</u>	<u>\$ (3,708,481)</u>	<u>\$ 217,424</u>

**SPECIAL REVENUE FUND  
EMERGENCY MEDICAL SERVICES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Emergency Medical Service Fund was established in FY 1976-1977 to account for revenues and expenditures made in conjunction with the City's Emergency Medical Service. The Emergency Medical Service provides life support at the emergency site and medical assistance enroute to medical facilities. Sources of revenues are service fees, fees from participating municipalities, and funds transferred from the General Fund. *In FY 2007-2008, the Emergency Medical Service Fund will merge with the General Fund.*

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 1,012,952	\$ 30,000	\$ 45,695	N/A
Adjustment for Reserve	(156,238)	0	0	N/A
<i>Net Balance</i>	<u>\$ 856,714</u>	<u>\$ 30,000</u>	<u>\$ 45,695</u>	<u>N/A</u>
<b>REVENUES</b>				
Ambulance Service Fee	\$ 14,069,717	\$ 14,457,745	\$ 14,457,745	N/A
EMS Records Search Fee	9,415	10,025	10,025	N/A
Other Revenue	184,652	1,431	2,200	N/A
Contribution from Other Agencies	544,826	582,929	563,252	N/A
Transfer from General Fund	32,653,891	37,101,257	37,055,546	N/A
Transfer from Other Funds	249,058	0	0	N/A
<i>Total Revenues &amp; Transfers</i>	<u>\$ 47,711,559</u>	<u>\$ 52,153,387</u>	<u>\$ 52,088,768</u>	<u>N/A</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 48,568,273</u>	<u>\$ 52,183,387</u>	<u>\$ 52,134,463</u>	<u>N/A</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 38,172,171	\$ 42,514,990	\$ 42,585,545	N/A
Contractual Services	1,452,811	1,876,319	1,805,621	N/A
Collection Expense	1,729,160	1,587,460	1,587,460	N/A
Commodities	1,075,871	996,585	1,174,818	N/A
Self-Insurance/Other Expenditures	5,154,826	5,044,414	4,838,763	N/A
Capital Outlay	937,739	133,619	142,256	N/A
<i>Subtotal Operating</i>	<u>\$ 48,522,578</u>	<u>\$ 52,153,387</u>	<u>\$ 52,134,463</u>	<u>N/A</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 48,522,578</u>	<u>\$ 52,153,387</u>	<u>\$ 52,134,463</u>	<u>N/A</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 45,695</u>	<u>\$ 30,000</u>	<u>\$ 0</u>	<u>N/A</u>

**SPECIAL REVENUE FUND  
GOLF COURSE OPERATING AND MAINTENANCE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Golf Fund was established to record all revenues and expenditures associated with the six existing 18 hole municipal golf courses, the Polo Driving Range and San Pedro Driving Range/Par 3. In FY 2007-2008, three courses will be transitioned including Cedar Creek (October 1, 2007), Brackenridge (February 1, 2008), and San Pedro Driving Range (March 1, 2008). The remaining golf courses will transition in FY 2009 through FY 2012.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (1,099,800)	\$ (1,071,987)	\$ (1,034,423)	\$ (1,728,717)
Adjustment for Reserve	(31,891)	0	0	0
<i>Net Balance</i>	<u>\$ (1,131,691)</u>	<u>\$ (1,071,987)</u>	<u>\$ (1,034,423)</u>	<u>\$ (1,728,717)</u>
<b>REVENUES</b>				
Brackenridge Golf Course	\$ 1,116,571	\$ 928,577	\$ 991,773	\$ 364,120
Riverside Golf Course	746,352	798,596	623,963	726,086
Willow Springs Golf Course	1,006,022	1,099,481	896,543	1,033,512
Olmos Golf Course	1,136,378	1,105,087	839,684	1,171,717
Mission Del Lago Golf Course	619,426	722,812	581,475	682,578
Cedar Creek Golf Course	1,283,236	1,432,538	1,194,255	0
Polo Field Driving Range	11,018	18,897	15,514	16,859
San Pedro Driving Range/Par 3	384,425	398,524	322,072	84,618
Miscellaneous	104,680	22,545	80,122	15,120
City Concession	59,828	77,166	26,506	13,891
Transfer from Equipment & Renewal	0	0	0	908,703
<i>Total Revenues &amp; Transfers</i>	<u>\$ 6,467,936</u>	<u>\$ 6,604,223</u>	<u>\$ 5,571,907</u>	<u>\$ 5,017,204</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 5,336,245</u>	<u>\$ 5,532,236</u>	<u>\$ 4,537,484</u>	<u>\$ 3,288,487</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 3,401,664	\$ 3,553,268	\$ 3,478,074	\$ 2,304,747
Contractual Services	469,175	526,560	533,838	532,917
Commodities	722,717	593,768	800,795	541,685
Self-Insurance/Other Expenditures	1,510,511	1,737,073	1,447,603	1,122,733
Capital Outlay	14,227	0	3,446	180,000
<i>Subtotal Operating</i>	<u>\$ 6,118,294</u>	<u>\$ 6,410,669</u>	<u>\$ 6,263,756</u>	<u>\$ 4,682,082</u>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 250,000	\$ 0	\$ 0	\$ 0
Retired Employees Health Insurance	2,374	2,445	2,445	2,518
<i>Subtotal Transfers</i>	<u>\$ 252,374</u>	<u>\$ 2,445</u>	<u>\$ 2,445</u>	<u>\$ 2,518</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 6,370,668</u>	<u>\$ 6,413,114</u>	<u>\$ 6,266,201</u>	<u>\$ 4,684,600</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ (1,034,423)</u>	<u>\$ (880,878)</u>	<u>\$ (1,728,717)</u>	<u>\$ (1,396,113)</u>

**SPECIAL REVENUE FUND  
HOTEL/MOTEL 2% REVENUE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the activities of the additional 2% Municipal Hotel/Motel Occupancy Tax. The collected revenues are transferred to the Convention Center Expansion Debt Service Fund to pay for the principal and interest of the Convention Center Expansion Project.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 3,469,961	\$ 5,800,737	\$ 4,323,093	\$ 4,423,265
<i>Net Balance</i>	<u>\$ 3,469,961</u>	<u>\$ 5,800,737</u>	<u>\$ 4,323,093</u>	<u>\$ 4,423,265</u>
<b>REVENUES</b>				
Hotel Motel 2% Tax Collections	\$ 13,037,882	\$ 13,467,900	\$ 14,425,123	\$ 15,180,159
Interest on Time Deposits	165,820	27,860	35,269	38,608
Other	26,307	34,631	6,834	6,985
<i>Total Revenues &amp; Transfers</i>	<u>\$ 13,230,009</u>	<u>\$ 13,530,391</u>	<u>\$ 14,467,226</u>	<u>\$ 15,225,752</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 16,699,970</u>	<u>\$ 19,331,128</u>	<u>\$ 18,790,319</u>	<u>\$ 19,649,017</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Contractual Services	\$ 0	\$ 3,000,000	\$ 3,000,000	\$ 0
<i>Subtotal Operating</i>	<u>\$ 0</u>	<u>\$ 3,000,000</u>	<u>\$ 3,000,000</u>	<u>\$ 0</u>
<b>Transfers To</b>				
Debt Service	\$ 12,173,782	\$ 10,935,122	\$ 11,222,383	\$ 10,768,711
Hotel Motel	203,095	144,671	144,671	150,242
<i>Subtotal Transfers</i>	<u>\$ 12,376,877</u>	<u>\$ 11,079,793</u>	<u>\$ 11,367,054</u>	<u>\$ 10,918,953</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 12,376,877</u>	<u>\$ 14,079,793</u>	<u>\$ 14,367,054</u>	<u>\$ 10,918,953</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 4,323,093</u>	<u>\$ 5,251,335</u>	<u>\$ 4,423,265</u>	<u>\$ 8,730,064</u>

**SPECIAL REVENUE FUND  
HOTEL OCCUPANCY TAX FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Hotel Occupancy Tax Fund captures revenues generated by the Hotel Occupancy Tax and supports tourism and convention activities through a transfer to the Community and Visitor Facilities Fund, Convention and Visitors Bureau Fund and Cultural Affairs Fund.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 3,513,067	\$ 5,266,137	\$ 10,955,987	\$ 7,343,955
Adjustment for Reserve	157,513	0	0	0
<i>Net Balance</i>	<b>\$ 3,670,580</b>	<b>\$ 5,266,137</b>	<b>\$ 10,955,987</b>	<b>\$ 7,343,955</b>
<b>REVENUES</b>				
Hotel-Motel Occupancy Tax	\$ 45,634,242	\$ 47,137,800	\$ 50,488,000	\$ 53,132,658
Interest on Time Deposits	998,821	525,560	1,066,008	1,103,199
Transfer from Improvement & Contingency	1,100,000	0	0	0
<i>Total Revenues &amp; Transfers</i>	<b>\$ 47,733,063</b>	<b>\$ 47,663,360</b>	<b>\$ 51,554,008</b>	<b>\$ 54,235,857</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 51,403,643</b>	<b>\$ 52,929,497</b>	<b>\$ 62,509,995</b>	<b>\$ 61,579,812</b>
<b>APPROPRIATIONS</b>				
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 1,413,874	\$ 1,331,392	\$ 1,331,392	\$ 1,403,601
General Fund - Other	118,889	452,865	152,865	93,922
Support for History and Preservation	6,635,520	7,070,670	7,573,200	7,969,899
C.O. Debt Service	394,010	392,235	382,515	367,200
Retired Employees Health Insurance	140,891	145,118	145,118	149,472
Contractual Obligations	860,395	785,515	785,515	591,265
Public Improvement District	36,558	22,785	22,785	23,241
Renewal & Improvement	0	1,500,000	6,800,000	1,000,000
Community & Visitor Facilities Fund	11,747,195	17,331,989	14,740,675	18,286,250
Convention & Visitors Bureau Fund	15,123,298	16,564,189	16,560,570	19,104,081
Cultural Affairs Fund	3,977,026	6,712,090	6,671,405	7,968,344
<i>Subtotal Transfers</i>	<b>\$ 40,447,656</b>	<b>\$ 52,308,848</b>	<b>\$ 55,166,040</b>	<b>\$ 56,957,275</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 40,447,656</b>	<b>\$ 52,308,848</b>	<b>\$ 55,166,040</b>	<b>\$ 56,957,275</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 10,955,987</b>	<b>\$ 620,649</b>	<b>\$ 7,343,955</b>	<b>\$ 4,622,537</b>
<b>RESERVE FOR STABILIZATION</b>	<b>\$ 0</b>	<b>\$ 400,000</b>	<b>\$ 2,400,000</b>	<b>\$ 4,400,000</b>
<b>NET ENDING BALANCE</b>	<b>\$ 10,955,987</b>	<b>\$ 220,649</b>	<b>\$ 4,943,955</b>	<b>\$ 222,537</b>

**SPECIAL REVENUE FUND  
INTERNATIONAL CENTER FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The International Center Fund was created to account for revenues and the general maintenance of the International Center. Revenue is generated from charges for rent and common area maintenance of the facility.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 94,360	\$ 83,362	\$ 70,387	\$ 89,257
Adjustment for Reserve	(13,786)	0	0	0
<i>Net Balance</i>	<u>\$ 80,574</u>	<u>\$ 83,362</u>	<u>\$ 70,387</u>	<u>\$ 89,257</u>
<b>REVENUES</b>				
Rental of Facility	\$ 1,023,192	\$ 1,035,282	\$ 1,046,096	\$ 1,082,717
Maintenance of Facility	232,227	253,060	255,365	274,673
Interest on Time Deposits	12,777	10,470	14,480	14,874
<i>Total Revenues &amp; Transfers</i>	<u>\$ 1,268,196</u>	<u>\$ 1,298,812</u>	<u>\$ 1,315,941</u>	<u>\$ 1,372,264</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 1,348,770</u>	<u>\$ 1,382,174</u>	<u>\$ 1,386,328</u>	<u>\$ 1,461,521</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 392,179	\$ 405,737	\$ 391,536	\$ 363,341
Contractual Services	199,101	188,475	217,825	219,181
Commodities	63,756	27,719	45,244	91,769
Self-Insurance/Other Expenditures	303,125	364,121	364,140	279,558
<i>Subtotal Operating</i>	<u>\$ 958,161</u>	<u>\$ 986,052</u>	<u>\$ 1,018,745</u>	<u>\$ 953,849</u>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 27,228	\$ 33,844	\$ 33,844	\$ 37,375
Public Improvement District	12,498	12,748	12,748	13,003
Improvement & Contingency	276,619	259,151	225,985	369,153
Retired Employees Health Insurance	3,877	3,993	3,993	4,113
Employee Benefits	0	1,756	1,756	0
<i>Subtotal Transfers</i>	<u>\$ 320,222</u>	<u>\$ 311,492</u>	<u>\$ 278,326</u>	<u>\$ 423,644</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,278,383</u>	<u>\$ 1,297,544</u>	<u>\$ 1,297,071</u>	<u>\$ 1,377,493</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 70,387</u>	<u>\$ 84,630</u>	<u>\$ 89,257</u>	<u>\$ 84,028</u>
<b>OPERATING RESERVE</b>	<u>\$ 70,387</u>	<u>\$ 84,630</u>	<u>\$ 89,257</u>	<u>\$ 84,028</u>
<b>NET ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND  
MUNICIPAL COURTS SECURITY FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2005-2006, the Municipal Courts Security Fund was created to account for the security fee collected from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of security enhancements and for providing security services for Municipal Courts.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 44,614	\$ (16,090)	\$ 43,953
Adjustment for Reserve	(1,100)	0	0	0
<i>Net Balance</i>	<u>\$ (1,100)</u>	<u>\$ 44,614</u>	<u>\$ (16,090)</u>	<u>\$ 43,953</u>
<b>REVENUES</b>				
Security Fee	\$ 372,346	\$ 394,358	\$ 379,133	\$ 382,924
Interest on Time Deposits	3,238	0	0	0
Transfer from General Fund	0	0	0	115,119
<i>Total Revenues &amp; Transfers</i>	<u>\$ 375,584</u>	<u>\$ 394,358</u>	<u>\$ 379,133</u>	<u>\$ 498,043</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 374,484</u>	<u>\$ 438,972</u>	<u>\$ 363,043</u>	<u>\$ 541,996</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 0	\$ 0	\$ 0	\$ 249,272
Contractual Services	388,012	389,256	319,090	153,420
Commodities	0	0	0	7,500
Self-Insurance/Other Expenditures	2,562	0	0	0
Capital Outlay	0	0	0	29,466
<i>Subtotal Operating</i>	<u>\$ 390,574</u>	<u>\$ 389,256</u>	<u>\$ 319,090</u>	<u>\$ 439,658</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 390,574</u>	<u>\$ 389,256</u>	<u>\$ 319,090</u>	<u>\$ 439,658</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ (16,090)</u>	<u>\$ 49,716</u>	<u>\$ 43,953</u>	<u>\$ 102,338</u>

**SPECIAL REVENUE FUND  
MUNICIPAL COURTS TECHNOLOGY FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2005-2006, the Municipal Courts Technology Fund was created to account for the technology fee collected from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of or maintain the technological enhancements for Municipal Courts.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 119,344	\$ 108,100	\$ 71,726
Adjustment for Reserve	(433)	0	0	0
<i>Net Balance</i>	<u>\$ (433)</u>	<u>\$ 119,344</u>	<u>\$ 108,100</u>	<u>\$ 71,726</u>
<b>REVENUES</b>				
Technology Fee	\$ 495,497	\$ 521,350	\$ 504,969	\$ 510,019
Interest on Time Deposits	2,259	0	0	0
<i>Total Revenues &amp; Transfers</i>	<u>\$ 497,756</u>	<u>\$ 521,350</u>	<u>\$ 504,969</u>	<u>\$ 510,019</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 497,323</u>	<u>\$ 640,694</u>	<u>\$ 613,069</u>	<u>\$ 581,745</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 69,026	\$ 73,573	\$ 52,460	\$ 56,943
Contractual Services	7,263	310,969	471,870	310,980
Self-Insurance/Other Expenditures	308,426	202	202	293
Capital Outlay	4,508	0	16,616	0
<i>Subtotal Operating</i>	<u>\$ 389,223</u>	<u>\$ 384,744</u>	<u>\$ 541,148</u>	<u>\$ 368,216</u>
<b>Transfers To</b>				
Employee Benefits	\$ 0	\$ 195	\$ 195	\$ 0
<i>Subtotal Transfers</i>	<u>\$ 0</u>	<u>\$ 195</u>	<u>\$ 195</u>	<u>\$ 0</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 389,223</u>	<u>\$ 384,939</u>	<u>\$ 541,343</u>	<u>\$ 368,216</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 108,100</u>	<u>\$ 255,755</u>	<u>\$ 71,726</u>	<u>\$ 213,529</u>

**SPECIAL REVENUE FUND  
PARKS DEVELOPMENT & EXPANSION FUND - 2000 VENUE PROJECTS  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2000-2001, the Parks Development & Expansion Fund was established under Proposition 3 which increased the sales tax to fund the purchase of new parkland in the Edwards Aquifer zones as well as linear parks along Leon Creek and Salado Creek.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 19,256,458	\$ 17,322,844	\$ 16,254,912	\$ 15,553,707
Adjustment for Reserve	(1,762,738)	0	0	0
<i>Net Balance</i>	<u>\$ 17,493,720</u>	<u>\$ 17,322,844</u>	<u>\$ 16,254,912</u>	<u>\$ 15,553,707</u>
<b>REVENUES</b>				
Sales Tax Revenue	\$ 887,954	\$ 0	\$ 0	\$ 0
Interest on Time Deposits	847,010	156,315	961,914	993,366
<i>Total Revenues &amp; Transfers</i>	<u>\$ 1,734,964</u>	<u>\$ 156,315</u>	<u>\$ 961,914</u>	<u>\$ 993,366</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 19,228,684</u>	<u>\$ 17,479,159</u>	<u>\$ 17,216,826</u>	<u>\$ 16,547,073</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Contractual Services	\$ 887,954	\$ 275,000	\$ 60,000	\$ 275,000
Commodities	2,621	0	4,639	0
Self-Insurance/Other Expenditures	34,714	8,125	43,322	0
<i>Subtotal Operating</i>	<u>\$ 925,289</u>	<u>\$ 283,125</u>	<u>\$ 107,961</u>	<u>\$ 275,000</u>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 8,399	\$ 8,540	\$ 8,540	\$ 0
Capital Projects	0	2,070,000	36,000	3,661,000
Aquifer Land Acquisition	0	0	0	0
Leon & Salado Creekways	2,040,084	4,700,000	1,510,618	6,595,074
<i>Subtotal Transfers</i>	<u>\$ 2,048,483</u>	<u>\$ 6,778,540</u>	<u>\$ 1,555,158</u>	<u>\$ 10,256,074</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 2,973,772</u>	<u>\$ 7,061,665</u>	<u>\$ 1,663,119</u>	<u>\$ 10,531,074</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 16,254,912</u>	<u>\$ 10,417,494</u>	<u>\$ 15,553,707</u>	<u>\$ 6,015,999</u>

**SPECIAL REVENUE FUND  
PARKS DEVELOPMENT & EXPANSION FUND - 2005 VENUE PROJECTS  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2005-2006, the Parks Development & Expansion Fund - 2005 Venue Projects was established under Proposition 1 and 2 which increases the sales tax to fund the purchase of land over the Edwards Aquifer as well as the acquisition and improvement of linear parks along Leon and Salado Creek and San Antonio and Medina River.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 20,592,922	\$ 19,291,089	\$ 23,844,048
Adjustment for Reserve	(1,975,541)	0	0	0
<i>Net Balance</i>	<b>\$ (1,975,541)</b>	<b>\$ 20,592,922</b>	<b>\$ 19,291,089</b>	<b>\$ 23,844,048</b>
<b>REVENUES</b>				
Sales Tax Revenue	\$ 22,217,622	\$ 22,874,038	\$ 23,872,231	\$ 24,827,120
Commercial Paper	0	6,375,000	4,000,000	26,805,000
Interest on Time Deposits	338,140	28,880	371,455	378,378
<i>Total Revenues &amp; Transfers</i>	<b>\$ 22,555,762</b>	<b>\$ 29,277,918</b>	<b>\$ 28,243,686</b>	<b>\$ 52,010,498</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 20,580,221</b>	<b>\$ 49,870,840</b>	<b>\$ 47,534,775</b>	<b>\$ 75,854,546</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Contractual Services	\$ 401,178	\$ 457,481	\$ 477,445	\$ 496,542
<i>Subtotal Operating</i>	<b>\$ 401,178</b>	<b>\$ 457,481</b>	<b>\$ 477,445</b>	<b>\$ 496,542</b>
<b>Transfers To</b>				
General Fund - Indirect Costs	\$ 0	\$ 0	\$ 0	\$ 97,683
General Fund - Creekway O&M	0	0	0	500,000
Debt Service	0	0	0	819,956
Parks Development 2000 Venue	887,954	0	0	0
Proposition 1 - Edwards	0	30,000,000	18,414,746	51,585,254
Proposition 2 - Leon	0	7,448,000	2,744,873	2,180,000
Proposition 2 - Salado	0	5,443,000	2,053,663	3,346,000
Proposition 2 - Medina	0	500,000	0	1,300,000
Proposition 2 - SA River	0	6,000,000	0	6,000,000
<i>Subtotal Transfers</i>	<b>\$ 887,954</b>	<b>\$ 49,391,000</b>	<b>\$ 23,213,282</b>	<b>\$ 65,828,893</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,289,132</b>	<b>\$ 49,848,481</b>	<b>\$ 23,690,727</b>	<b>\$ 66,325,435</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 19,291,089</b>	<b>\$ 22,359</b>	<b>\$ 23,844,048</b>	<b>\$ 9,529,111</b>

**SPECIAL REVENUE FUND  
PUBLIC HEALTH SUPPORT REVENUE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

This Special Revenue Fund was established during FY 1989-1990 to account for the revenues and expenditures originating from the co-payment system. The contract between the City of San Antonio and the Texas Department of Health, which provides aid to the City's Health Department, requires that this patient co-payment system be implemented. *In FY 2007-2008, the Public Health Support Revenue Fund will merge with the General Fund.*

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (665,194)	\$ (1,059,577)	\$ (548,428)	N/A
Adjustment for Reserve	(30,268)	0	0	N/A
<i>Net Balance</i>	<u>\$ (695,462)</u>	<u>\$ (1,059,577)</u>	<u>\$ (548,428)</u>	<u>N/A</u>
<b>REVENUES</b>				
Medicaid/Medicare	\$ 773,147	\$ 801,500	\$ 633,771	N/A
Medicaid Administrative Claims	0	25,000	0	N/A
Patient Co-Pay	570,454	913,765	477,581	N/A
HMO Medicaid Reimbursement	339,320	449,000	57,794	N/A
Foreign Travel Vaccine	515,137	494,000	519,000	N/A
Interest on Time Deposits	4,114	0	4,674	N/A
Contributions	141,493	141,997	139,597	N/A
Miscellaneous Revenues	17,414	2,800	0	N/A
Animal Control Fees	10,427	0	0	N/A
Transfer from General Fund	0	0	955,254	N/A
<i>Total Revenues &amp; Transfers</i>	<u>\$ 2,371,506</u>	<u>\$ 2,828,062</u>	<u>\$ 2,787,671</u>	<u>N/A</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 1,676,044</u>	<u>\$ 1,768,485</u>	<u>\$ 2,239,243</u>	<u>N/A</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 964,354	\$ 794,252	\$ 784,644	N/A
Contractual Services	49,928	15,972	12,433	N/A
Commodities	760,271	399,372	894,251	N/A
Self-Insurance/Other Expenditures	53,412	101,206	90,480	N/A
Capital Outlay	360	0	0	N/A
<i>Subtotal Operating</i>	<u>\$ 1,828,325</u>	<u>\$ 1,310,802</u>	<u>\$ 1,781,808</u>	<u>N/A</u>
<b>Transfers To</b>				
Public Health Support Grant	\$ 110,000	\$ 110,000	\$ 110,000	N/A
General Fund - Other	107,818	169,106	169,106	N/A
General Fund - Indirect Cost	178,329	178,329	178,329	N/A
<i>Subtotal Transfers</i>	<u>\$ 396,147</u>	<u>\$ 457,435</u>	<u>\$ 457,435</u>	<u>N/A</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 2,224,472</u>	<u>\$ 1,768,237</u>	<u>\$ 2,239,243</u>	<u>N/A</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ (548,428)</u>	<u>\$ 248</u>	<u>\$ 0</u>	<u>N/A</u>

**SPECIAL REVENUE FUND  
RECREATION ATHLETIC FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Recreation Athletic Fund was established to record revenues and expenditures associated with athletic programs hosted by the Parks and Recreation Department, such as softball, basketball, flag football, volleyball, boxing, and competitive swimming.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 326,903	\$ 43,296	\$ 36,980	\$ (12,452)
Adjustment for Reserve	0	0	0	0
<i>Net Balance</i>	<u>\$ 326,903</u>	<u>\$ 43,296</u>	<u>\$ 36,980</u>	<u>\$ (12,452)</u>
<b>REVENUES</b>				
Entry Fees	\$ 373,296	\$ 373,270	\$ 356,050	\$ 380,110
Miscellaneous Revenues	47,683	119,725	123,175	123,175
Interest on Time Deposits	4,517	7,660	5,115	5,265
Transfer from General Fund	0	0	0	153,159
<i>Total Revenues &amp; Transfers</i>	<u>\$ 425,496</u>	<u>\$ 500,655</u>	<u>\$ 484,340</u>	<u>\$ 661,709</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 752,399</u>	<u>\$ 543,951</u>	<u>\$ 521,320</u>	<u>\$ 649,257</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 232,562	\$ 230,116	\$ 234,939	\$ 218,510
Contractual Services	297,006	202,250	207,318	202,696
Commodities	61,539	38,140	22,300	38,140
Self-Insurance/Other Expenditures	68,152	13,001	13,055	153,189
<i>Subtotal Operating</i>	<u>\$ 659,259</u>	<u>\$ 483,507</u>	<u>\$ 477,612</u>	<u>\$ 612,535</u>
<b>Transfers To</b>				
General Fund - Other	\$ 56,160	\$ 56,160	\$ 56,160	\$ 34,007
<i>Subtotal Transfers</i>	<u>\$ 56,160</u>	<u>\$ 56,160</u>	<u>\$ 56,160</u>	<u>\$ 34,007</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 715,419</u>	<u>\$ 539,667</u>	<u>\$ 533,772</u>	<u>\$ 646,542</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 36,980</u>	<u>\$ 4,284</u>	<u>\$ (12,452)</u>	<u>\$ 2,715</u>

**SPECIAL REVENUE FUND  
SOUTH TEXAS BUSINESS FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The South Texas Business Fund (STBF) is a Certified Development Corporation which is authorized to administer SBA 502, SBA 504, and EDA Revolving Loan Fund loan programs. The primary objective for these programs is to create and retain jobs and increase the tax base of the City by providing industrial and commercial loans to assist small businesses. This fund was created to finance the activities of staff supporting the STBF.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (41,190)	\$ 0	\$ (41,190)	\$ 0
<i>Net Balance</i>	\$ (41,190)	\$ 0	\$ (41,190)	\$ 0
<b>REVENUES</b>				
STBF Loan Programs (SBA and EDA)	\$ 539,155	\$ 601,211	\$ 657,279	\$ 601,692
Recovery of Expenditures - Microloan	9,344	0	0	0
<i>Total Revenues &amp; Transfers</i>	\$ 548,499	\$ 601,211	\$ 657,279	\$ 601,692
<b>TOTAL AVAILABLE FUNDS</b>	\$ 507,309	\$ 601,211	\$ 616,089	\$ 601,692
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 460,680	\$ 499,816	\$ 522,508	\$ 538,040
Contractual Services	12,514	23,118	17,156	23,124
Commodities	6,260	6,372	2,450	6,372
Self-Insurance/Other Expenditures	24,270	25,569	25,569	29,067
Capital Outlay	0	0	2,070	0
<i>Subtotal Operating</i>	\$ 503,724	\$ 554,875	\$ 569,753	\$ 596,603
<b>Transfers To</b>				
General Fund - Other	\$ 44,775	\$ 44,775	\$ 44,775	\$ 5,089
Employee Benefits	0	1,561	1,561	0
<i>Subtotal Transfers</i>	\$ 44,775	\$ 46,336	\$ 46,336	\$ 5,089
<b>TOTAL APPROPRIATIONS</b>	\$ 548,499	\$ 601,211	\$ 616,089	\$ 601,692
<b>GROSS ENDING BALANCE</b>	\$ (41,190)	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND  
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2005-2006, the Starbright Industrial Development Corporation Fund was established to account for the proceeds from City Public Service to be used to repay the debt service associated with the Toyota plant land purchase.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 986,177	\$ 0	\$ 795,047	\$ 795,047
<i>Net Balance</i>	<u>\$ 986,177</u>	<u>\$ 0</u>	<u>\$ 795,047</u>	<u>\$ 795,047</u>
<b>REVENUES</b>				
CPS Energy	\$ 939,917	\$ 0	\$ 0	\$ 0
Interest on Time Deposits	28,757	0	0	0
Transfer from General Fund	0	1,662,867	1,662,867	1,661,871
<i>Total Revenues</i>	<u>\$ 968,674</u>	<u>\$ 1,662,867</u>	<u>\$ 1,662,867</u>	<u>\$ 1,661,871</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 1,954,851</u>	<u>\$ 1,662,867</u>	<u>\$ 2,457,914</u>	<u>\$ 2,456,918</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Self-Insurance/Other Expenditures	\$ 1,159,804	\$ 1,662,867	\$ 1,662,867	\$ 1,661,871
<i>Subtotal Operating</i>	<u>\$ 1,159,804</u>	<u>\$ 1,662,867</u>	<u>\$ 1,662,867</u>	<u>\$ 1,661,871</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,159,804</u>	<u>\$ 1,662,867</u>	<u>\$ 1,662,867</u>	<u>\$ 1,661,871</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 795,047</u>	<u>\$ 0</u>	<u>\$ 795,047</u>	<u>\$ 795,047</u>

**SPECIAL REVENUE FUND  
STORM WATER OPERATING FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Storm Water Fund was established to account for all revenues and expenditures associated with the operation and maintenance of all City Storm Water activities. Revenue is generated from a Storm Water fee. The Storm Water Fund consists of several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and stormwater systems. *In FY 2006-2007, Development Services was incorporated within the Development & Planning Services Special Revenue Fund.*

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 3,264,821	\$ 2,127,983	\$ 2,794,920	\$ 987,609
Adjustment for Reserve	(218,084)	0	0	0
<i>Net Balance</i>	<u>\$ 3,046,737</u>	<u>\$ 2,127,983</u>	<u>\$ 2,794,920</u>	<u>\$ 987,609</u>
<b>REVENUES</b>				
Storm Water Revenues	\$ 27,619,303	\$ 29,147,788	\$ 29,253,407	\$ 34,807,822
Interest on Time Deposit	128,923	143,130	146,548	150,469
Recovery of Expenditures	516,882	0	160,809	0
Transfer from Equipment & Renewal	0	24,560	24,560	0
<i>Total Revenues &amp; Transfers</i>	<u>\$ 28,265,108</u>	<u>\$ 29,315,478</u>	<u>\$ 29,585,324</u>	<u>\$ 34,958,291</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 31,311,845</u>	<u>\$ 31,443,461</u>	<u>\$ 32,380,244</u>	<u>\$ 35,945,900</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>DEVELOPMENT SERVICES</b>				
Personal Services	\$ 169,394	\$ N/A	\$ N/A	\$ N/A
Contractual Services	238	N/A	N/A	N/A
Self-Insurance/Other Expenditures	9,291	N/A	N/A	N/A
<i>Subtotal Operating</i>	<u>\$ 178,923</u>	<u>\$ N/A</u>	<u>\$ N/A</u>	<u>\$ N/A</u>
<b>PUBLIC WORKS</b>				
Personal Services	\$ 9,410,357	\$ 10,616,386	\$ 10,471,490	\$ 10,744,146
Contractual Services	1,638,435	2,700,411	3,216,882	3,887,097
SAWS - Reimbursement	3,125,854	3,056,345	3,056,345	3,358,241
Commodities	1,216,138	991,348	1,120,330	991,348
Self-Insurance/Other Expenditures	3,975,396	5,017,825	4,531,233	4,632,819
Capital Outlay	36,587	0	156,369	0
<i>Subtotal Operating</i>	<u>\$ 19,402,767</u>	<u>\$ 22,382,315</u>	<u>\$ 22,552,649</u>	<u>\$ 23,613,651</u>
<b>TOTAL OPERATING EXPENSES</b>				
Personal Services	\$ 9,579,751	\$ 10,616,386	\$ 10,471,490	\$ 10,744,146
Contractual Services	1,638,673	2,700,411	3,216,882	3,887,097
SAWS - Reimbursement	3,125,854	3,056,345	3,056,345	3,358,241
Commodities	1,216,138	991,348	1,120,330	991,348
Self-Insurance/Other Expenditures	3,984,687	5,017,825	4,531,233	4,632,819
Capital Outlay	36,587	0	156,369	0
<i>Total Operating</i>	<u>\$ 19,581,690</u>	<u>\$ 22,382,315</u>	<u>\$ 22,552,649</u>	<u>\$ 23,613,651</u>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 738,199	\$ 760,080	\$ 760,080	\$ 874,197
General Fund - Other	765,427	758,088	758,088	782,073
Capital Projects	4,361	0	0	0
Debt Service	7,333,751	7,178,453	7,174,014	7,165,169
Retired Employees Health Insurance	93,497	96,302	96,302	99,191
Employee Benefits	0	51,502	51,502	0
<i>Subtotal Transfers</i>	<u>\$ 8,935,235</u>	<u>\$ 8,844,425</u>	<u>\$ 8,839,986</u>	<u>\$ 8,920,630</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 28,516,925</u>	<u>\$ 31,226,740</u>	<u>\$ 31,392,635</u>	<u>\$ 32,534,281</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 2,794,920</u>	<u>\$ 216,721</u>	<u>\$ 987,609</u>	<u>\$ 3,411,619</u>

**SPECIAL REVENUE FUND  
STORM WATER REGIONAL FACILITIES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2000-2001, the Storm Water Regional Facilities Fund was established to separately account for Detention Pond revenues and associated expenditures. Revenues are generated from the Regional Storm Water Detention Pond fee.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 21,077,279	\$ 16,943,435	\$ 20,238,989	\$ 15,527,439
Adjustment for Reserve	(5,171,962)	0		0
<i>Net Balance</i>	<u>\$ 15,905,317</u>	<u>\$ 16,943,435</u>	<u>\$ 20,238,989</u>	<u>\$ 15,527,439</u>
<b>REVENUES</b>				
Detention Pond Revenues	\$ 6,792,945	\$ 4,570,932	\$ 5,793,407	\$ 5,909,276
Floodplain Verification Fee	5,200	40	30	30
Interest on Time Deposits	1,043,673	750,560	1,186,131	1,225,092
Miscellaneous Revenues	22	30	20	20
<i>Total Revenues &amp; Transfers</i>	<u>\$ 7,841,840</u>	<u>\$ 5,321,562</u>	<u>\$ 6,979,588</u>	<u>\$ 7,134,418</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 23,747,157</u>	<u>\$ 22,264,997</u>	<u>\$ 27,218,577</u>	<u>\$ 22,661,857</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 479,338	\$ 1,283,263	\$ 795,582	\$ 1,337,280
Contractual Services	138,971	931,344	928,535	21,161
Commodities	11,788	39,862	42,596	14,132
Self-Insurance/Other Expenditures	61,163	333,944	343,655	133,864
Capital Outlay	114,665	113,500	78,500	60,000
<i>Subtotal Operating</i>	<u>\$ 805,925</u>	<u>\$ 2,701,913</u>	<u>\$ 2,188,868</u>	<u>\$ 1,566,437</u>
<b>Transfers To</b>				
Employee Benefits	\$ 0	\$ 1,951	\$ 1,951	\$ 0
Beitel Creek Environmental Restoration	0	0	507,874	0
French Creek Buyout (North of Prue)	437,350	363,000	0	0
Laddie Place Regional Storm Water Facility	1,301,720	0	3,445,021	0
Dam Structures: Upgrades and Repairs	603,734	1,500,000	4,801	1,500,000
Howard Drainage (Wildwood to El Monte)	187,835	0	292	0
Hollyhock at Huebner Creek	158,546	0	49	0
Sinclair Road at Rosillo Creek	0	0	349,000	0
Culebra Creek Regional Storm Water Facility	13,058	3,000,000	85,685	3,000,000
Military Ditch #65	0	69,000	69,000	0
Upper Leon Creek	0	2,500,000	0	2,500,000
W.W. White Outfall Phase I, Part II	0	191,000	191,000	0
Alamo Farmsteads Drainage Phase I	0	0	30,171	0
Emergency Action Planning	0	400,000	0	500,000
Land Use Database	0	0	540,759	0
Providian Regional Storm Water Facility	0	4,000,000	0	4,000,000
Goliad - Pecan Valley to Military	0	0	7,533	0
Slick Ranch Creek Regional Storm Water Facility	0	4,000,000	4,000,000	0
San Antonio River Water Quality Project	0	250,000	0	250,000
Semlinger - Lord to Rigsby	0	0	269,134	0
<i>Subtotal Transfers</i>	<u>\$ 2,702,243</u>	<u>\$ 16,274,951</u>	<u>\$ 9,502,270</u>	<u>\$ 11,750,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 3,508,168</u>	<u>\$ 18,976,864</u>	<u>\$ 11,691,138</u>	<u>\$ 13,316,437</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 20,238,989</u>	<u>\$ 3,288,133</u>	<u>\$ 15,527,439</u>	<u>\$ 9,345,420</u>

**SPECIAL REVENUE FUND  
STREET MAINTENANCE AND IMPROVEMENT FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

Beginning in FY 1997-1998, the Street Maintenance and Improvement Fund became a centralizing mechanism for the various sources that fund maintenance and improvements of street infrastructure. Most revenue is generated from a transfer from the General Fund and street resurfacing charges.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 39,541	\$ 12,000	\$ (1,071,884)	\$ 385,788
Adjustment for Reserve	3,586,842	0	0	0
<i>Net Balance</i>	<b>\$ 3,626,383</b>	<b>\$ 12,000</b>	<b>\$ (1,071,884)</b>	<b>\$ 385,788</b>
<b>REVENUES</b>				
Interest on Time Deposits	\$ 267,637	\$ 98,520	\$ 302,688	\$ 315,264
Recovery of Expenditures	690,686	3,000,000	3,134,580	0
Miscellaneous Revenue	8,044	0	1,801	0
Contribution from VIA	271,354	278,240	278,240	282,500
Contribution from General Fund	40,225,407	55,132,042	55,132,042	59,537,574
Transfer from Equipment & Renewal	0	488,562	488,562	0
Transfer from Advanced Transportation District	2,179,521	0	1,400,000	0
Transfer from Better Jobs	0	1,000,000	1,000,000	0
Transfer from Certificates of Obligation	200,000	0	4,799,890	0
Transfer from Environmental Services	0	0	0	600,000
<i>Total Revenues &amp; Transfers</i>	<b>\$ 43,842,649</b>	<b>\$ 59,997,364</b>	<b>\$ 66,537,803</b>	<b>\$ 60,735,338</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 47,469,032</b>	<b>\$ 60,009,364</b>	<b>\$ 65,465,919</b>	<b>\$ 61,121,126</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 12,032,794	\$ 12,585,635	\$ 12,409,586	\$ 11,426,890
Contractual Services	2,179,998	3,194,963	2,384,755	3,206,302
Commodities	7,844,202	7,168,889	9,416,004	7,115,657
Self-Insurance/Other Expenditures	5,449,202	6,830,559	6,343,973	6,792,833
Capital Outlay	57,130	132,999	145,814	0
<i>Subtotal Operating</i>	<b>\$ 27,563,326</b>	<b>\$ 29,913,045</b>	<b>\$ 30,700,132</b>	<b>\$ 28,541,682</b>
<b>Transfers To</b>				
Contractual Street Repair - Current Year	\$ 19,733,103	\$ 26,734,319	\$ 26,734,319	\$ 30,734,319
Contractual Street Repair - Prior Year	0	0	3,245,680	0
Contractual Street Repair - ATD	0	0	1,400,000	0
Contractual NAMP	807,176	1,000,000	1,000,000	1,000,000
System-Wide Contractual Sidewalk Repair	0	2,000,000	2,000,000	0
Streets Capital Projects	437,311	0	0	0
Capital Improvements Management Services	0	0	0	459,337
<i>Subtotal Transfers</i>	<b>\$ 20,977,590</b>	<b>\$ 29,734,319</b>	<b>\$ 34,379,999</b>	<b>\$ 32,193,656</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 48,540,916</b>	<b>\$ 59,647,364</b>	<b>\$ 65,080,131</b>	<b>\$ 60,735,338</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ (1,071,884)</b>	<b>\$ 362,000</b>	<b>\$ 385,788</b>	<b>\$ 385,788</b>

**SPECIAL REVENUE FUND  
RIGHT OF WAY MANAGEMENT FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2000-2001, the Right of Way Management Fund was established to separately account for the Right of Way revenues and associated expenditures.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 809,756	\$ 398,399	\$ 1,071,884	\$ 415,684
Adjustment for Reserve	21,454	315,416	0	0
<i>Net Balance</i>	<u>\$ 831,210</u>	<u>\$ 713,815</u>	<u>\$ 1,071,884</u>	<u>\$ 415,684</u>
<b>REVENUES</b>				
Permit Application Fee	\$ 353,785	\$ 272,850	\$ 257,940	\$ 265,678
Inspection Fee	1,070,597	818,292	808,570	832,827
Registration Fee	630	350	700	350
Non-Compliance ROW Penalties	92,359	35,000	170,000	35,000
Interest on Time Deposits	33,491	12,980	21,086	21,766
<i>Total Revenues &amp; Transfers</i>	<u>\$ 1,550,862</u>	<u>\$ 1,139,472</u>	<u>\$ 1,258,296</u>	<u>\$ 1,155,621</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 2,382,072</u>	<u>\$ 1,853,287</u>	<u>\$ 2,330,180</u>	<u>\$ 1,571,305</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 877,105	\$ 970,810	\$ 976,411	\$ 1,001,994
Contractual Services	88,659	879,037	580,441	249,313
Commodities	39,809	48,287	17,283	48,287
Self-Insurance/Other Expenditures	138,715	188,197	166,459	201,102
Capital Outlay	69,858	0	0	0
<i>Subtotal Operating</i>	<u>\$ 1,214,146</u>	<u>\$ 2,086,331</u>	<u>\$ 1,740,594</u>	<u>\$ 1,500,696</u>
<b>Transfers To</b>				
Street Repair	\$ 96,042	\$ 35,000	\$ 170,000	\$ 35,000
Employee Benefits	0	3,902	3,902	0
<i>Subtotal Transfers</i>	<u>\$ 96,042</u>	<u>\$ 38,902</u>	<u>\$ 173,902</u>	<u>\$ 35,000</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,310,188</u>	<u>\$ 2,125,233</u>	<u>\$ 1,914,496</u>	<u>\$ 1,535,696</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 1,071,884</u>	<u>\$ (271,946)</u>	<u>\$ 415,684</u>	<u>\$ 35,609</u>

**SPECIAL REVENUE FUND  
TAX INCREMENT FINANCING FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

Tax increment financing is a tool, governed by the Tax Increment Finance Act Chapter 311 of the Texas Tax Code, to publicly finance needed residential and commercial improvements and enhanced infrastructure within a defined area called Tax Increment Reinvestment Zone (TIRZ). In FY 1997-1998, City Council created the Tax Increment Finance Program in accordance with the Community Revitalization Action Group (CRAG) recommendation. The primary geographic targeted TIF area, selected by City Council, is inside Loop 410 and south of Highway 90.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (112,053)	\$ (64,746)	\$ (30,611)	\$ (27,459)
<i>Net Balance</i>	\$ (112,053)	\$ (64,746)	\$ (30,611)	\$ (27,459)
<b>REVENUES</b>				
Application Fee	\$ 225	\$ 0	\$ 0	\$ 0
Processing Fee	155,000	56,000	31,000	56,000
Administrative Fee	247,055	474,971	315,952	386,928
SAWS	10,321	0	0	0
<i>Total Revenues &amp; Transfers</i>	\$ 412,601	\$ 530,971	\$ 346,952	\$ 442,928
<b>TOTAL AVAILABLE FUNDS</b>	\$ 300,548	\$ 466,225	\$ 316,341	\$ 415,469
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 309,239	\$ 288,424	\$ 319,511	\$ 285,226
Contractual Services	2,406	7,991	2,207	7,995
Commodities	2,601	6,953	5	6,953
Self-Insurance/Other Expenditures	16,913	38,363	20,516	30,845
<i>Subtotal Operating</i>	\$ 331,159	\$ 341,731	\$ 342,239	\$ 331,019
<b>Transfers To</b>				
Employee Benefits	\$ 0	\$ 1,561	\$ 1,561	\$ 0
<i>Subtotal Transfers</i>	\$ 0	\$ 1,561	\$ 1,561	\$ 0
<b>TOTAL APPROPRIATIONS</b>	\$ 331,159	\$ 343,292	\$ 343,800	\$ 331,019
<b>GROSS ENDING BALANCE</b>	\$ (30,611)	\$ 122,933	\$ (27,459)	\$ 84,450

**SPECIAL REVENUE FUND  
TREE PRESERVATION MITIGATION FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Tree Preservation Mitigation Fund was established to account for funds collected from tree mitigation fees and civil penalties. Revenues earned are designated for tree preservation, tree planting and educational activities.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 915,640	\$ 716,218	\$ 1,536,293	\$ 1,773,705
Adjustment for Reserve	(82,470)	0	0	0
<i>Net Balance</i>	<u>\$ 833,170</u>	<u>\$ 716,218</u>	<u>\$ 1,536,293</u>	<u>\$ 1,773,705</u>
<b>REVENUES</b>				
Mitigation Fee	\$ 892,586	\$ 532,455	\$ 892,029	\$ 544,222
Interest on Time Deposits	52,168	42,530	74,695	75,774
<i>Total Revenues &amp; Transfers</i>	<u>\$ 944,754</u>	<u>\$ 574,985</u>	<u>\$ 966,724</u>	<u>\$ 619,996</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 1,777,924</u>	<u>\$ 1,291,203</u>	<u>\$ 2,503,017</u>	<u>\$ 2,393,701</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 14,709	\$ 97,715	\$ 49,136	\$ 138,253
Contractual Services	40,267	412,723	537,315	724,865
Commodities	9,333	231,400	86,741	24,900
Self-Insurance/Other Expenditures	0	22,260	15,825	13,526
Capital Outlay	177,322	78,100	40,295	0
<i>Subtotal Operating</i>	<u>\$ 241,631</u>	<u>\$ 842,198</u>	<u>\$ 729,312</u>	<u>\$ 901,544</u>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 0	\$ 0	\$ 0	\$ 4,373
<i>Subtotal Transfers</i>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,373</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 241,631</u>	<u>\$ 842,198</u>	<u>\$ 729,312</u>	<u>\$ 905,917</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 1,536,293</u>	<u>\$ 449,005</u>	<u>\$ 1,773,705</u>	<u>\$ 1,487,784</u>

**SPECIAL REVENUE FUND  
VISITOR INFORMATION CENTER AND CITY STORE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2000-2001, the Official City Store Fund was created to account for the merchandise sale and operation of the Official City Store. Revenue is generated from the sale of surplus City equipment, licensed City merchandise, and other merchandise.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 16,230	\$ 51,308	\$ 77,734	\$ 81,405
Adjustment for Reserve	323	0	0	0
<i>Net Balance</i>	<u>\$ 16,553</u>	<u>\$ 51,308</u>	<u>\$ 77,734</u>	<u>\$ 81,405</u>
<b>REVENUES</b>				
City Store Sales	\$ 315,624	\$ 321,700	\$ 346,700	\$ 339,766
Interest on Time Deposits	3,180	0	3,615	3,738
Recovery of Expenditures	616	0	0	0
Transfer from Comm. & Visitor Fac. Fund	150,000	150,000	150,000	200,000
<i>Total Revenues &amp; Transfers</i>	<u>\$ 469,420</u>	<u>\$ 471,700</u>	<u>\$ 500,315</u>	<u>\$ 543,504</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 485,973</u>	<u>\$ 523,008</u>	<u>\$ 578,049</u>	<u>\$ 624,909</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 208,781	\$ 235,569	\$ 215,797	\$ 293,484
Contractual Services	40,019	55,898	48,662	55,898
Commodities	104,737	196,305	197,283	196,305
Self-Insurance/Other Expenditures	54,005	31,016	33,602	60,066
Capital Outlay	0	0	0	0
<i>Subtotal Operating</i>	<u>\$ 407,542</u>	<u>\$ 518,788</u>	<u>\$ 495,344</u>	<u>\$ 605,753</u>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 0	\$ 0	\$ 0	\$ 9,607
Retired Employees Health Insurance	431	444	444	457
Employee Benefits	0	585	585	0
Public Improvement District	266	271	271	277
<i>Subtotal Transfers</i>	<u>\$ 697</u>	<u>\$ 1,300</u>	<u>\$ 1,300</u>	<u>\$ 10,341</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 408,239</u>	<u>\$ 520,088</u>	<u>\$ 496,644</u>	<u>\$ 616,094</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 77,734</u>	<u>\$ 2,920</u>	<u>\$ 81,405</u>	<u>\$ 8,815</u>

**SPECIAL REVENUE FUND  
WESTSIDE DEVELOPMENT CORPORATION FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Westside Development Corporation Fund (WDC) was established in FY 2005-2006 to focus on economic development and redevelopment opportunities in an area which has had less public investment and fewer economic development incentives than other areas of the City. The WDC will function as a land development corporation which has the power to buy, sell, and accept land as non-profit without restrictions placed on a municipality, thus facilitating development initiatives involving the public and private sectors.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 585,000	\$ 595,964	\$ 445,708
<i>Net Balance</i>	\$ 0	\$ 585,000	\$ 595,964	\$ 445,708
<b>REVENUES</b>				
Trf from Job Trng, Neigh Rev, & Econ Dev	\$ 600,000	\$ 0	\$ 0	\$ 0
<i>Total Revenues &amp; Transfers</i>	\$ 600,000	\$ 0	\$ 0	\$ 0
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 600,000</b>	<b>\$ 585,000</b>	<b>\$ 595,964</b>	<b>\$ 445,708</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 0	\$ 126,432	\$ 16,320	\$ 127,724
Contractual Services	3,945	143,182	123,146	143,182
Commodities	91	2,500	2,000	2,500
Self-Insurance/Other Expenditures	0	4,745	649	10,102
Capital Outlay	0	8,141	8,141	0
<i>Subtotal Operating</i>	\$ 4,036	\$ 285,000	\$ 150,256	\$ 283,508
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 4,036</b>	<b>\$ 285,000</b>	<b>\$ 150,256</b>	<b>\$ 283,508</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 595,964</b>	<b>\$ 300,000</b>	<b>\$ 445,708</b>	<b>\$ 162,200</b>



# **Enterprise Funds**



**ENTERPRISE FUND  
AIRPORT OPERATING AND MAINTENANCE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Airport Revenue Fund is an enterprise fund established to record all revenues and expenditures associated with the operations and maintenance of the San Antonio International and Stinson Field airport facilities. Airport user fees provide for operation and maintenance and required debt service for outstanding bonds. Aviation Bond ordinance prohibits any credit to Improvement and Contingency Reserve Fund which would reduce the Restricted Reserve balance less than three months of operation and maintenance expenses.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 7,678,169	\$ 7,515,614	\$ 8,467,511	\$ 8,321,461
<i>Net Balance</i>	<u>\$ 7,678,169</u>	<u>\$ 7,515,614</u>	<u>\$ 8,467,511</u>	<u>\$ 8,321,461</u>
<b>REVENUES</b>				
Airline Revenues				
Scheduled Carrier Landing Fees	\$ 5,427,393	\$ 5,624,078	\$ 5,507,780	\$ 5,857,125
Non-Scheduled Carrier Landing Fees	1,146,347	992,484	971,961	1,033,610
Terminal Building Rentals	4,575,396	5,961,539	5,943,158	10,291,521
FIS Space Fees	629,381	629,733	646,678	672,545
Ramp Fees	397,813	431,560	408,750	465,000
Non-Airline Revenues				
Concession Contracts	15,431,158	15,370,005	15,602,260	16,530,352
Parking Fees	15,280,425	16,877,845	16,303,956	17,330,690
Property Leases	6,488,267	7,131,014	7,039,228	7,433,546
Stinson Airport	269,325	244,885	246,328	291,795
Interest on Time Deposits	497,107	352,150	566,367	589,869
Miscellaneous Revenues	548,369	317,902	401,184	707,278
Transfer from Development Services	0	5,515	5,515	0
<i>Total Revenues &amp; Transfers</i>	<u>\$ 50,690,981</u>	<u>\$ 53,938,710</u>	<u>\$ 53,643,165</u>	<u>\$ 61,203,331</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 58,369,150</u>	<u>\$ 61,454,324</u>	<u>\$ 62,110,676</u>	<u>\$ 69,524,792</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 19,347,620	\$ 22,049,124	\$ 21,311,326	\$ 24,358,351
Contractual Services	3,512,170	4,014,911	3,993,012	5,308,986
Commodities	830,350	1,388,129	1,498,887	1,881,805
Self-Insurance/Other Expenditures	4,939,717	5,428,737	5,478,659	6,689,789
Capital Outlay	841,456	531,290	299,559	831,175
<i>Subtotal Operating</i>	<u>\$ 29,471,313</u>	<u>\$ 33,412,191</u>	<u>\$ 32,581,443</u>	<u>\$ 39,070,106</u>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 392,361	\$ 691,702	\$ 691,702	\$ 796,146
General Fund - Other	35,424	71,040	71,040	68,800
Improvement & Contingency Fund	2,522,760	2,942,381	4,609,553	3,879,783
Restricted Reserve	0	100,713	0	0
Revenue Bond Debt Service	17,323,809	15,812,073	15,594,256	15,727,149
Employee Benefits	0	80,570	80,570	0
Retired Employees Health Insurance	155,972	160,651	160,651	165,471
<i>Subtotal Transfers</i>	<u>\$ 20,430,326</u>	<u>\$ 19,859,130</u>	<u>\$ 21,207,772</u>	<u>\$ 20,637,349</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 49,901,639</u>	<u>\$ 53,271,321</u>	<u>\$ 53,789,215</u>	<u>\$ 59,707,455</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 8,467,511</u>	<u>\$ 8,183,003</u>	<u>\$ 8,321,461</u>	<u>\$ 9,817,337</u>
<b>RESTRICTED RESERVE</b>	<u>\$ 8,467,511</u>	<u>\$ 8,183,003</u>	<u>\$ 8,321,461</u>	<u>\$ 9,817,337</u>
<b>NET ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**ENTERPRISE FUND  
AIRPORT CONFISCATED PROPERTY FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Airport Confiscated Property Fund was established for the deposit and use of confiscated monies by the Airport Security Police. Revenue will be used for the purchase of equipment and material for the enhancement of the Airport Security Police.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 280,369	\$ 281,499	\$ 286,424	\$ 268,707
<i>Net Balance</i>	\$ 280,369	\$ 281,499	\$ 286,424	\$ 268,707
<b>REVENUES</b>				
Confiscated Property	\$ 0	\$ 5,000	\$ 0	\$ 25,000
Interest on Time Deposits	11,746	11,250	13,289	13,720
<i>Total Revenues &amp; Transfers</i>	\$ 11,746	\$ 16,250	\$ 13,289	\$ 38,720
<b>TOTAL AVAILABLE FUNDS</b>	\$ 292,115	\$ 297,749	\$ 299,713	\$ 307,427
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Contractual Services	\$ 113	\$ 5,006	\$ 6	\$ 3,007
Commodities	5,578	11,000	11,000	11,000
Capital Outlay	0	5,000	20,000	11,000
<i>Subtotal Operating</i>	\$ 5,691	\$ 21,006	\$ 31,006	\$ 25,007
<b>TOTAL APPROPRIATIONS</b>	\$ 5,691	\$ 21,006	\$ 31,006	\$ 25,007
<b>GROSS ENDING BALANCE</b>	\$ 286,424	\$ 276,743	\$ 268,707	\$ 282,420
<b>RESTRICTED RESERVE</b>	\$ 286,424	\$ 276,743	\$ 268,707	\$ 282,420
<b>NET ENDING BALANCE</b>	\$ 0	\$ 0	\$ 0	\$ 0

**ENTERPRISE FUND  
AIRPORT PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Passenger Facility Charge Revenue Fund was established to account for Passenger Facility Charges imposed on each passenger enplaned. These revenues will pay for expenses and debt service associated with the preservation, enhancement, safety, security, or noise reduction in the San Antonio International Airport.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
<i>Net Balance</i>	\$ 0	\$ 0	\$ 0	\$ 0
<b>REVENUES</b>				
Passenger Facility Charges	\$ 10,368,967	\$ 10,893,236	\$ 10,796,855	\$ 17,018,316
Interest on Time Deposits	65,438	159,620	74,209	77,804
<i>Total Revenues &amp; Transfers</i>	<u>\$ 10,434,405</u>	<u>\$ 11,052,856</u>	<u>\$ 10,871,064</u>	<u>\$ 17,096,120</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 10,434,405</u>	<u>\$ 11,052,856</u>	<u>\$ 10,871,064</u>	<u>\$ 17,096,120</u>
<b>APPROPRIATIONS</b>				
<b>Transfers To</b>				
PFC Capital Improvements	\$ 5,829,940	\$ 5,936,172	\$ 5,754,180	\$ 11,994,965
Debt Service Fund	4,604,465	5,116,684	5,116,884	5,101,155
<i>Subtotal Transfers</i>	<u>\$ 10,434,405</u>	<u>\$ 11,052,856</u>	<u>\$ 10,871,064</u>	<u>\$ 17,096,120</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 10,434,405</u>	<u>\$ 11,052,856</u>	<u>\$ 10,871,064</u>	<u>\$ 17,096,120</u>
<b>GROSS ENDING BALANCE</b>	\$ 0	\$ 0	\$ 0	\$ 0
<b>RESTRICTED RESERVE</b>	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET ENDING BALANCE</b>	\$ 0	\$ 0	\$ 0	\$ 0

**ENTERPRISE FUND  
ENVIRONMENTAL SERVICES OPERATING AND MAINTENANCE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Environmental Services Fund was created to better account for the recording of all revenues and expenditures associated with the operation and maintenance of the Solid Waste and Environmental Management Programs.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (1,047,547)	\$ (2,426,114)	\$ (1,370,213)	\$ 4,551,538
<i>Net Balance</i>	\$ (1,047,547)	\$ (2,426,114)	\$ (1,370,213)	\$ 4,551,538
<b>REVENUES</b>				
Solid Waste Processing Fee	\$ 39,614,929	\$ 45,462,336	\$ 45,517,751	\$ 51,160,000
Environmental Service Fee	8,044,727	8,004,000	8,203,922	8,311,000
Brush Collection Fee	9,876,316	10,087,000	10,097,174	10,224,000
Automated Conversion Fee	0	2,868,240	2,951,795	6,062,000
Commercial Collection Fee	101,019	97,400	92,072	100,000
Commercial Brush Fee	204,643	197,100	211,692	200,000
Special Request Pickup	113,714	106,800	117,185	108,000
Recycling Program	1,064,774	971,500	1,561,303	1,500,000
Franchise Fee	988,935	587,400	660,193	600,000
Northeast Transfer Station Lease	100,000	100,000	100,000	100,000
Interest on Time Deposits	9,215	26,980	0	0
Miscellaneous Revenue	90,468	216,035	389,453	90,352
Recovery of Prior Year Expenditures	61,819	0	0	0
Recovery of Current Year Expenditures	417,900	0	154,477	0
Sale of Fixed Assets	2,655	0	0	0
Transfer from General Fund	1,582,461	8,417,539	8,417,539	5,406,250
Transfer from Certificates of Obligation	0	165,115	165,115	0
Transfer from Improvement & Contingency	48,117	0	0	0
Transfer from Equipment & Renewal	70,000	0	0	0
<i>Total Revenues &amp; Transfers</i>	\$ 62,391,692	\$ 77,307,445	\$ 78,639,671	\$ 83,861,602
<b>TOTAL AVAILABLE FUNDS</b>	\$ 61,344,145	\$ 74,881,331	\$ 77,269,458	\$ 88,413,140
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>SOLID WASTE MANAGEMENT</b>				
Personal Services	\$ 25,100,065	\$ 25,681,681	\$ 28,355,062	\$ 26,168,505
Contractual Services	19,795,388	24,210,152	21,145,862	28,476,719
Commodities	3,628,756	6,144,194	7,171,116	7,168,905
Self-Insurance/Other Expenditures	10,582,215	12,978,166	12,546,748	17,835,530
Capital Outlay	168,609	176,685	456,103	250,000
<i>Subtotal Operating</i>	\$ 59,275,033	\$ 69,190,878	\$ 69,674,891	\$ 79,899,659
<b>OFFICE OF ENVIRONMENTAL POLICY</b>				
Personal Services	\$ N/A	\$ N/A	\$ N/A	\$ 189,997
Contractual Services	N/A	N/A	N/A	103,000
Commodities	N/A	N/A	N/A	5,400
Self-Insurance/Other Expenditures	N/A	N/A	N/A	23,745
Capital Outlay	N/A	N/A	N/A	8,500
<i>Subtotal Operating</i>	\$ N/A	\$ N/A	\$ N/A	\$ 330,642
<b>TOTAL OPERATING EXPENSES</b>				
Personal Services	\$ 25,100,065	\$ 25,681,681	\$ 28,355,062	\$ 26,358,502
Contractual Services	19,795,388	24,210,152	21,145,862	28,579,719
Commodities	3,628,756	6,144,194	7,171,116	7,174,305
Self-Insurance/Other Expenditures	10,582,215	12,978,166	12,546,748	17,859,275
Capital Outlay	168,609	176,685	456,103	258,500
<i>Total Operating</i>	\$ 59,275,033	\$ 69,190,878	\$ 69,674,891	\$ 80,230,301

**ENTERPRISE FUND  
ENVIRONMENTAL SERVICES OPERATING AND MAINTENANCE FUND  
SUMMARY OF ADOPTED BUDGET  
CONTINUATION**

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 1,873,733	\$ 1,873,733	\$ 1,873,733	\$ 1,983,569
General Fund - Other	358,642	116,629	43,836	117,965
Capital Improvements Management Services	0	0	0	349,514
Street Maintenance	988,935	587,400	660,193	600,000
Improvement & Contingency	0	0	0	869,316
Debt Service	0	98,338	132,830	322,003
Retired Employees Health Insurance	218,015	224,555	224,555	231,292
Employee Benefits	0	107,882	107,882	0
<i>Subtotal Transfers</i>	<u>\$ 3,439,325</u>	<u>\$ 3,008,537</u>	<u>\$ 3,043,029</u>	<u>\$ 4,473,659</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 62,714,358</u>	<u>\$ 72,199,415</u>	<u>\$ 72,717,920</u>	<u>\$ 84,703,960</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ (1,370,213)</u>	<u>\$ 2,681,916</u>	<u>\$ 4,551,538</u>	<u>\$ 3,709,180</u>
<b>RESERVE FOR STABILIZATION</b>	<u>\$ 0</u>	<u>\$ 1,000,000</u>	<u>\$ 2,174,438</u>	<u>\$ 3,324,438</u>
<b>NET ENDING BALANCE</b>	<u>\$ (1,370,213)</u>	<u>\$ 1,681,916</u>	<u>\$ 2,377,100</u>	<u>\$ 384,742</u>

**ENTERPRISE FUND  
PARKING OPERATING AND MAINTENANCE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Parking Fund was established in FY 1979-1980 to account for revenues and expenditures associated with the operation and maintenance of the City's parking structures and parking areas and required debt service for outstanding bonds. The Asset Management Department is responsible for the administration of the Parking Facilities Fund, which is a self-supporting operation. Beginning FY 2006-2007, the Municipal Court and Frio Street Lot revenues was included with the Parking Garage & Lot Fees.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 1,855,098	\$ 1,824,896	\$ 1,693,634	\$ 1,668,602
<i>Net Balance</i>	<i>\$ 1,855,098</i>	<i>\$ 1,824,896</i>	<i>\$ 1,693,634</i>	<i>\$ 1,668,602</i>
<b>REVENUES</b>				
Parking Garage & Lot Fees	\$ 7,954,897	\$ 8,091,843	\$ 8,245,573	\$ 8,303,641
Parking Meter Collections	1,311,773	1,230,998	1,189,175	1,201,779
Parking Lot Fees - Municipal Court	539,902	0	0	0
Parking Lot Fees - Frio Street Lot	2,640	0	0	0
Retail Space Leases	335,105	335,822	341,010	341,010
Employee Bus Fare/Carpool	90,230	82,140	84,620	84,620
Miscellaneous	38,079	36,465	44,823	45,523
Recovery of Expenditures	(12,668)	25,849	12,106	12,106
Interest on Time Deposits	202,242	10,780	11,813	12,201
Contribution from General Fund	452,245	0	0	0
Contribution from Parking Facilities Fund	0	0	0	1,680,741
<i>Total Revenues &amp; Transfers</i>	<i>\$ 10,914,445</i>	<i>\$ 9,813,897</i>	<i>\$ 9,929,120</i>	<i>\$ 11,681,621</i>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 12,769,543</b>	<b>\$ 11,638,793</b>	<b>\$ 11,622,754</b>	<b>\$ 13,350,223</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 4,218,043	\$ 4,324,785	\$ 4,370,550	\$ 4,501,792
Contractual Services	392,726	713,953	772,738	688,032
Commodities	226,755	245,897	172,828	265,843
Self-Insurance/Other Expenditures	730,512	817,242	787,705	1,186,765
Capital Outlay	0	2,070	101	0
<i>Subtotal Operating</i>	<i>\$ 5,568,036</i>	<i>\$ 6,103,947</i>	<i>\$ 6,103,922</i>	<i>\$ 6,642,432</i>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 383,424	\$ 329,599	\$ 329,599	\$ 365,337
General Fund - Other	232,805	150,548	150,548	153,875
General Fund - Municipal Court	497,370	0	0	0
General Fund - Frio Street Lot	3,006	0	0	0
Public Improvement District	27,931	28,490	28,490	29,060
CIP Reserve Fund - Market Square	100,000	0	0	0
Parking Facility Debt Service	760,785	1,744,695	1,863,284	1,893,658
General Obligation Debt Service	0	0	0	2,290,048
Parking Facilities Fund	3,462,482	1,425,929	1,316,358	0
Facility Services I & C	0	100,000	100,000	100,000
Retired Employees Health Insurance	40,070	41,272	41,272	42,510
Employee Benefits	0	20,679	20,679	0
<i>Subtotal Transfers</i>	<i>\$ 5,507,873</i>	<i>\$ 3,841,212</i>	<i>\$ 3,850,230</i>	<i>\$ 4,874,488</i>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 11,075,909</b>	<b>\$ 9,945,159</b>	<b>\$ 9,954,152</b>	<b>\$ 11,516,920</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 1,693,634</b>	<b>\$ 1,693,634</b>	<b>\$ 1,668,602</b>	<b>\$ 1,833,303</b>
<b>RESTRICTED RESERVE</b>	<b>\$ 1,693,634</b>	<b>\$ 1,693,634</b>	<b>\$ 1,668,602</b>	<b>\$ 1,833,303</b>
<b>NET ENDING BALANCE</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

# **Expendable Trust Funds**



**EXPENDABLE TRUST FUND  
SAN JOSE BURIAL FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The San Jose Burial Fund was established to account for the maintenance of the San Jose Burial Park. This park is supervised by the City of San Antonio Parks and Recreation Department.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 458,291	\$ 340,491	\$ 142,627	\$ 101,687
Adjustment for Reserve	(277,149)	0	0	0
<i>Net Balance</i>	<u>\$ 181,142</u>	<u>\$ 340,491</u>	<u>\$ 142,627</u>	<u>\$ 101,687</u>
<b>REVENUES</b>				
Sale of Lots	\$ 137,809	\$ 117,800	\$ 136,700	\$ 174,925
Interments	194,725	151,850	172,725	179,025
Special Labor Charges	10,850	7,050	11,000	11,150
Interest on Time Deposits	92,807	92,640	104,925	108,306
<i>Total Revenues &amp; Transfers</i>	<u>\$ 436,191</u>	<u>\$ 369,340</u>	<u>\$ 425,350</u>	<u>\$ 473,406</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 617,333</u>	<u>\$ 709,831</u>	<u>\$ 567,977</u>	<u>\$ 575,093</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 314,660	\$ 357,158	\$ 314,520	\$ 371,047
Contractual Services	20,136	11,367	23,847	11,402
Commodities	18,740	12,064	9,480	12,064
Self-Insurance/Other Expenditures	91,396	89,775	82,392	109,666
<i>Subtotal Operating</i>	<u>\$ 444,932</u>	<u>\$ 470,364</u>	<u>\$ 430,239</u>	<u>\$ 504,179</u>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 29,774	\$ 34,295	\$ 34,295	\$ 43,050
Employee Benefits	0	1,756	1,756	0
<i>Subtotal Transfers</i>	<u>\$ 29,774</u>	<u>\$ 36,051</u>	<u>\$ 36,051</u>	<u>\$ 43,050</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 474,706</u>	<u>\$ 506,415</u>	<u>\$ 466,290</u>	<u>\$ 547,229</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 142,627</u>	<u>\$ 203,416</u>	<u>\$ 101,687</u>	<u>\$ 27,864</u>



# **Internal Service Funds**



**INTERNAL SERVICE FUND  
FACILITY SERVICES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Facility Services Fund was established to separately account for the maintenance of City facilities of which the Facility Services Division of the Department of Asset Management is the primary building services provider. This fund records revenues and expenditures associated with the maintenance of various City facilities. Revenues are generated through a charge-back system to other City departments based on square footage and internal hourly trade services.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (832,679)	\$ 5,542	\$ (287,859)	\$ 39,226
<i>Net Balance</i>	\$ (832,679)	\$ 5,542	\$ (287,859)	\$ 39,226
<b>REVENUES</b>				
Facility Maintenance Charges	\$ 7,471,230	\$ 7,900,883	\$ 7,900,883	\$ 8,802,353
Facility Trade Service Charges	947,015	1,133,000	1,133,375	1,156,608
Inventory Management	40,000	45,000	45,000	45,000
Vending Machine Contract Commission	58,333	0	0	0
Recovery of Current Year Expenditures	720,927	300,000	734,954	407,990
Transfer from Facility Services I & C	724,802	225,000	225,000	0
<i>Total Revenues &amp; Transfers</i>	\$ 9,962,307	\$ 9,603,883	\$ 10,039,212	\$ 10,411,951
<b>TOTAL AVAILABLE FUNDS</b>	\$ 9,129,628	\$ 9,609,425	\$ 9,751,353	\$ 10,451,177
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 4,558,441	\$ 4,796,294	\$ 4,562,270	\$ 4,873,145
Contractual Services	1,177,673	1,357,225	1,246,643	1,413,550
Commodities	699,803	266,308	983,088	366,308
Self-Insurance/Other Expenditures	2,534,553	2,782,385	2,509,413	2,979,885
Capital Outlay	14,981	0	8,700	0
<i>Subtotal Operating</i>	\$ 8,985,451	\$ 9,202,212	\$ 9,310,114	\$ 9,632,888
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 381,194	\$ 349,646	\$ 349,646	\$ 356,619
Retired Employees Health Insurance	50,842	52,367	52,367	53,938
<i>Subtotal Transfers</i>	\$ 432,036	\$ 402,013	\$ 402,013	\$ 410,557
<b>TOTAL APPROPRIATIONS</b>	\$ 9,417,487	\$ 9,604,225	\$ 9,712,127	\$ 10,043,445
<b>GROSS ENDING BALANCE</b>	\$ (287,859)	\$ 5,200	\$ 39,226	\$ 407,732

**INTERNAL SERVICE FUND  
FACILITY SERVICES IMPROVEMENT & CONTINGENCY FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Facility Services Improvement & Contingency Fund was established to separately account for the capital improvements and maintenance of City Facilities. This consolidates the closing balance of the Capital Improvements Reserve Fund.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 214,972	\$ 0	\$ (127)	\$ 2,857,484
<i>Net Balance</i>	<u>\$ 214,972</u>	<u>\$ 0</u>	<u>\$ (127)</u>	<u>\$ 2,857,484</u>
<b>REVENUES</b>				
Sale of Surplus Land	\$ 0	\$ 450,000	\$ 450,000	\$ 450,000
License Agreements	0	367,681	372,353	372,353
Vending Machine Commission	0	188,164	188,164	188,164
Cell Tower Leases	0	128,425	139,333	139,333
ATM Leases	0	56,500	56,500	56,500
Sale of Fixed Assets	0	200	272,520	272,520
Interest On Time Deposits	9,703	182,380	277,714	286,996
Transfer from General Fund	500,000	580,540	0	0
Transfer from Capital Improvement Reserve	0	4,318,217	2,974,785	0
Transfer from Parking	0	100,000	100,000	100,000
<i>Total Revenues &amp; Transfers</i>	<u>\$ 509,703</u>	<u>\$ 6,372,107</u>	<u>\$ 4,831,369</u>	<u>\$ 1,865,866</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 724,675</u>	<u>\$ 6,372,107</u>	<u>\$ 4,831,242</u>	<u>\$ 4,723,350</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Contractual Services	\$ 0	\$ 75,000	\$ 1,027,607	\$ 1,215,105
Commodities	0	7,000	30,234	0
Self-Insurance/Other Expenditures	0	0	42,776	0
Capital Outlay	0	0	149,086	0
<i>Subtotal Operating</i>	<u>\$ 0</u>	<u>\$ 82,000</u>	<u>\$ 1,249,703</u>	<u>\$ 1,215,105</u>
<b>Transfers To</b>				
Environmental Contingency	\$ 0	\$ 100,000	\$ 100,000	\$ 100,000
Market Square Parking Improvements	0	100,000	100,000	100,000
Mira Flores Park & Bridge	0	755,000	299,055	455,945
Growden Pound	0	580,540	0	0
Police Training Academy Roof	0	400,000	0	400,000
Facility Services	724,802	225,000	225,000	0
<i>Subtotal Transfers</i>	<u>\$ 724,802</u>	<u>\$ 2,160,540</u>	<u>\$ 724,055</u>	<u>\$ 1,055,945</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 724,802</u>	<u>\$ 2,242,540</u>	<u>\$ 1,973,758</u>	<u>\$ 2,271,050</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ (127)</u>	<u>\$ 4,129,567</u>	<u>\$ 2,857,484</u>	<u>\$ 2,452,300</u>

**INTERNAL SERVICE FUND  
INFORMATION TECHNOLOGY SERVICES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

This Internal Service Fund is used to record activities related to the Information Technology Services Department. The Information Technology Services Department provides data processing, telephone, and radio services 24 hours a day, 7 days a week to all City departments as well as data communications services to the San Antonio Water System and Bexar County in support of the county-wide Criminal Justice Information System.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 930,324	\$ 1,134,606	\$ 996,564	\$ 17,463
<i>Net Balance</i>	<u>\$ 930,324</u>	<u>\$ 1,134,606</u>	<u>\$ 996,564</u>	<u>\$ 17,463</u>
<b>REVENUES</b>				
City of San Antonio Billings				
ADP	\$ 13,678,471	\$ 14,268,573	\$ 13,957,563	\$ 0
ADP - SAP	9,523,685	9,523,685	9,423,700	0
ADP - Hansen	891,478	891,478	891,478	0
ADP - Outside Agency Billings	56,183	69,089	69,089	71,162
IT Assessment Fee	0	0	0	33,861,884
Telecommunications Charges	1,306,364	1,304,939	1,206,712	0
Telecommunications Cost Recovery	4,530,740	5,252,192	5,412,320	984,349
Pager Cost Recovery	160,344	166,354	166,354	184,394
Cellular Cost Recovery	922,353	916,968	1,015,218	1,005,311
Radio Shop Cost Recovery	2,231,809	2,453,096	2,726,205	2,305,883
Wireless Cost Recovery	0	0	0	1,263,734
Radio Shop Outside Agency Billings	164,145	156,596	159,650	164,440
Wireless Surcharge	240,570	264,102	326,800	0
PC Lease Program	327,192	226,614	226,614	0
Miscellaneous Revenue	28,523	0	10,325	10,635
Recovery of Expenditures	207,865	0	0	0
Interest on Time Deposits	62,445	39,130	70,735	73,616
Transfer from Other Funds - ERM	16,001	0	0	0
Transfer from General Fund	143,954	0	0	200,000
<i>Total Revenues &amp; Transfers</i>	<u>\$ 34,492,122</u>	<u>\$ 35,532,816</u>	<u>\$ 35,662,763</u>	<u>\$ 40,125,408</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 35,422,446</u>	<u>\$ 36,667,422</u>	<u>\$ 36,659,327</u>	<u>\$ 40,142,871</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 17,709,583	\$ 17,881,765	\$ 16,687,866	\$ 18,615,164
Contractual Services	4,074,109	5,726,409	7,000,417	7,695,882
Commodities	746,604	890,268	537,364	4,633,099
Self-Insurance/Other Expenditures	10,253,411	11,647,374	10,493,562	8,305,194
Capital Outlay	1,135,172	0	1,413,713	88,100
<i>Subtotal Operating</i>	<u>\$ 33,918,879</u>	<u>\$ 36,145,816</u>	<u>\$ 36,132,922</u>	<u>\$ 39,337,439</u>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 442,374	\$ 442,374	\$ 442,374	\$ 546,952
Retired Employees Health Insurance	64,629	66,568	66,568	68,565
<i>Subtotal Transfers</i>	<u>\$ 507,003</u>	<u>\$ 508,942</u>	<u>\$ 508,942</u>	<u>\$ 615,517</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 34,425,882</u>	<u>\$ 36,654,758</u>	<u>\$ 36,641,864</u>	<u>\$ 39,952,956</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 996,564</u>	<u>\$ 12,664</u>	<u>\$ 17,463</u>	<u>\$ 189,915</u>

**INTERNAL SERVICE FUND  
PURCHASING AND GENERAL SERVICES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

Purchasing and General Services Fund was established to record all revenues and expenditures associated with provision of services to City departments and other government entities. The Purchasing Department provides support services on a charge-back basis to other City departments, as well as other governmental agencies.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (1,079,741)	\$ (1,200,681)	\$ (1,347,247)	\$ (27,399)
<i>Net Balance</i>	\$ (1,079,741)	\$ (1,200,681)	\$ (1,347,247)	\$ (27,399)
<b>REVENUES</b>				
Central Stores	\$ 1,314,920	\$ 1,403,695	\$ 1,610,350	\$ 1,618,867
Automotive	29,256,024	31,116,712	30,586,485	33,825,488
Procurement	0	900,242	900,242	1,030,400
Interest on Time Deposits	0	0	0	0
Other Revenue	801,887	81,812	82,000	82,900
Transfer from General Fund	0	0	0	1,175,575
Transfer from Equipment & Renewal	730,058	330,058	330,058	447,162
<i>Total Revenues &amp; Transfers</i>	\$ 32,102,889	\$ 33,832,519	\$ 33,509,135	\$ 38,180,392
<b>TOTAL AVAILABLE FUNDS</b>	\$ 31,023,148	\$ 32,631,838	\$ 32,161,888	\$ 38,152,993
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>FLEET MAINTENANCE OPERATIONS</b>				
Personal Services	\$ N/A	\$ N/A	\$ N/A	\$ 8,136,514
Contractual Services	N/A	N/A	N/A	267,210
Commodities	N/A	N/A	N/A	214,376
Self-Insurance/Other Expenditures	N/A	N/A	N/A	1,411,585
Capital Outlay	N/A	N/A	N/A	46,561
Commodities/Services-Resale	N/A	N/A	N/A	21,964,393
<i>Subtotal Operating</i>	\$ N/A	\$ N/A	\$ N/A	\$ 32,040,639
<b>PURCHASING AND CONTRACT SERVICES</b>				
Personal Services	\$ N/A	\$ N/A	\$ N/A	\$ 2,563,384
Contractual Services	N/A	N/A	N/A	229,680
Commodities	N/A	N/A	N/A	45,404
Self-Insurance/Other Expenditures	N/A	N/A	N/A	501,893
Commodities/Services-Resale	N/A	N/A	N/A	850,000
<i>Subtotal Operating</i>	\$ N/A	\$ N/A	\$ N/A	\$ 4,190,361
<b>TOTAL OPERATING EXPENSES</b>				
Personal Services	\$ 8,896,610	\$ 9,498,829	\$ 9,490,167	\$ 10,699,898
Contractual Services	799,381	591,424	608,984	496,890
Commodities	247,577	150,502	225,843	259,780
Self-Insurance/Other Expenditures	1,479,537	1,659,073	1,561,984	1,913,478
Capital Outlay	131,385	50,000	50,432	46,561
Commodities/Services-Resale	20,193,246	19,990,546	19,649,243	22,814,393
<i>Subtotal Operating</i>	\$ 31,747,736	\$ 31,940,374	\$ 31,586,653	\$ 36,231,000
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 534,763	\$ 469,377	\$ 469,377	\$ 514,175
Retired Employees Health Insurance	87,896	90,533	90,533	93,249
Employee Benefits	0	42,724	42,724	0
<i>Subtotal Transfers</i>	\$ 622,659	\$ 602,634	\$ 602,634	\$ 607,424
<b>TOTAL APPROPRIATIONS</b>	\$ 32,370,395	\$ 32,543,008	\$ 32,189,287	\$ 36,838,424
<b>GROSS ENDING BALANCE</b>	\$ (1,347,247)	\$ 88,830	\$ (27,399)	\$ 1,314,569

**INTERNAL SERVICE FUND  
EQUIPMENT RENEWAL AND REPLACEMENT FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Equipment Renewal and Replacement Fund was established to record all revenues and expenditures associated with the replacement function of vehicles and heavy equipment. Revenues are generated from lease payments which are collected from all City departments participating in the replacement program.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 20,976,686	\$ 18,647,097	\$ 18,296,836	\$ 20,852,962
<i>Net Balance</i>	\$ 20,976,686	\$ 18,647,097	\$ 18,296,836	\$ 20,852,962
<b>REVENUES</b>				
Sale of Vehicles	\$ 3,868,827	\$ 3,502,609	\$ 3,502,609	\$ 4,575,620
Interest on Time Deposits	924,124	678,610	1,035,252	1,070,355
Lease of Rolling Equipment	15,279,110	18,858,936	18,563,561	20,244,600
Miscellaneous	511,132	237,072	279,049	244,184
Transfer from Animal Care Services	0	182,218	182,218	0
<i>Total Revenues &amp; Transfers</i>	\$ 20,583,193	\$ 23,459,445	\$ 23,562,689	\$ 26,134,759
<b>TOTAL AVAILABLE FUNDS</b>	\$ 41,559,879	\$ 42,106,542	\$ 41,859,525	\$ 46,987,721
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Contractual Services	\$ 84,846	\$ 479,490	\$ 557,365	\$ 479,490
Commodities	92,407	0	0	0
Capital Outlay	22,150,732	21,117,515	19,606,018	28,690,547
<i>Subtotal Operating</i>	\$ 22,327,985	\$ 21,597,005	\$ 20,163,383	\$ 29,170,037
<b>Transfers To</b>				
Golf	\$ 0	\$ 0	\$ 0	\$ 908,703
Streets Maintenance	0	488,562	488,562	0
Purchasing	730,058	330,058	330,058	447,162
Storm Water	205,000	24,560	24,560	0
<i>Subtotal Transfers</i>	\$ 935,058	\$ 843,180	\$ 843,180	\$ 1,355,865
<b>TOTAL APPROPRIATIONS</b>	\$ 23,263,043	\$ 22,440,185	\$ 21,006,563	\$ 30,525,902
<b>GROSS ENDING BALANCE</b>	\$ 18,296,836	\$ 19,666,357	\$ 20,852,962	\$ 16,461,819
<b>RESERVE FOR FUTURE PURCHASES</b>	\$ 18,296,836	\$ 19,666,357	\$ 20,852,962	\$ 16,461,819
<b>NET ENDING BALANCE</b>	\$ 0	\$ 0	\$ 0	\$ 0



# **Self Insurance Funds**



**SELF INSURANCE FUND  
EMPLOYEE BENEFITS INSURANCE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Employee Benefits Insurance Fund consolidates the revenues and expenditures associated with benefits provided to City employees including medical, dental, and vision insurance. The major portion of the funding comes from premiums paid by departments for their employees. Costs include a third party administrator to process health claims, Health Department's Employee Wellness Clinic, and administrative staff.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (20,689,269)	\$ (16,411,947)	\$ (11,822,534)	\$ 2,331,886
<i>Net Balance</i>	\$ (20,689,269)	\$ (16,411,947)	\$ (11,822,534)	\$ 2,331,886
<b>REVENUES</b>				
Department Assessments	\$ 77,946,226	\$ 82,524,080	\$ 83,522,080	\$ 85,631,760
CitiMed Employee Premiums	4,792,802	6,587,373	5,669,156	6,252,249
Department Assessments - Retirees	3,719,835	3,831,430	3,831,430	3,946,374
Retiree Premiums	2,696,124	3,869,547	3,037,332	3,645,245
CitiDent Contributions	736,722	683,844	839,931	875,137
DHMO Plan Premiums	638,995	628,668	608,271	628,668
Vision Plan Premiums	474,730	489,849	499,225	510,911
Supplemental Life Premiums	734,800	661,250	723,236	747,846
Other Insurance Plans	152,247	148,442	156,509	159,858
Medicare Prescription Reimbursement	0	0	1,000,000	1,000,000
Interest on Time Deposits	13,793	0	15,702	15,862
Recovery of Expenditures	960,188	341,103	570,445	341,103
Transfer from Other Funds	0	1,983,000	1,983,000	0
<i>Total Revenues &amp; Transfers</i>	\$ 92,866,462	\$ 101,748,586	\$ 102,456,317	\$ 103,755,013
<b>TOTAL AVAILABLE FUNDS</b>	\$ 72,177,193	\$ 85,336,639	\$ 90,633,783	\$ 106,086,899
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Administration - City	\$ 1,264,481	\$ 1,532,248	\$ 1,496,688	\$ 1,579,604
Administration - Contracts	2,481,703	2,214,096	2,161,568	3,264,097
CitiMed PPO Claims	54,162,810	59,613,146	56,006,388	84,080,118
CitiMed HMO Claims	22,628,056	25,759,562	25,068,252	0
HMO Payments - Retirees	515,721	864,178	515,129	592,398
CitiDent Claims	663,214	770,536	748,987	847,589
DHMO Plan Payments	646,149	628,668	612,557	628,668
Vision Plan Payments	481,258	490,170	502,286	510,911
Supplemental Life Payments	731,555	665,983	726,064	747,846
Other Insurance Payments - TriCare	135,865	119,232	166,641	171,640
<i>Subtotal Operating</i>	\$ 83,710,812	\$ 92,657,819	\$ 88,004,560	\$ 92,422,871
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 0	\$ 0	\$ 0	\$ 546,893
General Fund - Other	0	0	0	1,880,459
Employee Wellness Program	288,915	297,005	297,005	897,005
Other Fund	0	332	332	0
<i>Subtotal Transfers</i>	\$ 288,915	\$ 297,337	\$ 297,337	\$ 3,324,357
<b>TOTAL APPROPRIATIONS</b>	\$ 83,999,727	\$ 92,955,156	\$ 88,301,897	\$ 95,747,228
<b>GROSS ENDING BALANCE</b>	\$ (11,822,534)	\$ (7,618,517)	\$ 2,331,886	\$ 10,339,671
<b>OPERATING RESERVE</b>	\$ 0	\$ 0	\$ 0	\$ 7,978,936
<b>NET ENDING BALANCE</b>	\$ (11,822,534)	\$ (7,618,517)	\$ 2,331,886	\$ 2,360,735

**SELF INSURANCE FUND  
EXTENDED SICK LEAVE PROGRAM FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Internal Service Fund for the Extended Sick Leave Program provides a single account for settlement of claims associated with the City's Employee Long-Term Disability Plan. Claims are administered by City staff and departments are assessed premiums to cover expenditures.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 7,839	\$ 7,839	\$ 7,841	\$ 7,841
<i>Net Balance</i>	\$ 7,839	\$ 7,839	\$ 7,841	\$ 7,841
<b>REVENUES</b>				
Participant Assessments	\$ 13,833	\$ 15,000	\$ 15,415	\$ 15,000
Interest on Time Deposits	2	0	0	0
<i>Total Revenues &amp; Transfers</i>	\$ 13,835	\$ 15,000	\$ 15,415	\$ 15,000
<b>TOTAL AVAILABLE FUNDS</b>	\$ 21,674	\$ 22,839	\$ 23,256	\$ 22,841
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 13,833	\$ 15,000	\$ 15,415	\$ 15,000
<i>Subtotal Operating</i>	\$ 13,833	\$ 15,000	\$ 15,415	\$ 15,000
<b>TOTAL APPROPRIATIONS</b>	\$ 13,833	\$ 15,000	\$ 15,415	\$ 15,000
<b>GROSS ENDING BALANCE</b>	\$ 7,841	\$ 7,839	\$ 7,841	\$ 7,841

**SELF INSURANCE FUND  
LIABILITY INSURANCE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

This fund consolidates the City's Liability Insurance Programs. The fund's revenues are collected through charges to City departments and expenditures are made to settle tort claims against the City. The fund includes the administrative cost for Risk Management and Litigation staff, insurance premiums, and the third party administrative fees.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 3,588,087	\$ 2,612,972	\$ 3,870,030	\$ 4,484,155
<i>Net Balance</i>	\$ 3,588,087	\$ 2,612,972	\$ 3,870,030	\$ 4,484,155
<b>REVENUES</b>				
Department Assessments	\$ 8,550,121	\$ 9,422,871	\$ 9,448,269	\$ 10,365,158
Interest on Time Deposits	913,328	827,660	1,033,858	1,067,349
Recovery of Expenditures	135,379	20,000	87,600	20,000
Compensation for Damages	257,337	225,000	251,636	225,000
<i>Total Revenues &amp; Transfers</i>	\$ 9,856,165	\$ 10,495,531	\$ 10,821,363	\$ 11,677,507
<b>TOTAL AVAILABLE FUNDS</b>	\$ 13,444,252	\$ 13,108,503	\$ 14,691,393	\$ 16,161,662
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Administration - City	\$ 1,266,952	\$ 1,364,845	\$ 1,230,828	\$ 1,397,481
Administration - Contracts	621,364	729,500	682,156	745,000
Claims - Insurance	5,474,898	6,350,877	5,957,102	5,757,912
Premiums - Excess Liability	1,919,011	2,131,053	2,003,428	2,194,797
<i>Subtotal Operating</i>	\$ 9,282,225	\$ 10,576,275	\$ 9,873,514	\$ 10,095,190
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 202,937	\$ 241,323	\$ 241,323	\$ 82,067
Employee Benefits	0	3,121	3,121	0
Retired Employee Health Insurance	7,324	7,544	7,544	7,770
Workers' Compensation	81,736	81,736	81,736	81,736
<i>Subtotal Transfers</i>	\$ 291,997	\$ 333,724	\$ 333,724	\$ 171,573
<b>TOTAL APPROPRIATIONS</b>	\$ 9,574,222	\$ 10,909,999	\$ 10,207,238	\$ 10,266,763
<b>GROSS ENDING BALANCE</b>	\$ 3,870,030	\$ 2,198,504	\$ 4,484,155	\$ 5,894,899

**SELF INSURANCE FUND  
OCCUPATIONAL HEALTH PROGRAM FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

This Self Insurance Fund includes revenues and expenditures of the City Employee Health Clinic operated by the San Antonio Metropolitan Health District and the Employee Assistance Program operated by the Human Resources Department. These operations are supported by transfers from the Workers' Compensation and the Employee Benefits Insurance Fund.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 218,532	\$ 199,810	\$ 341,536	\$ 478,521
<i>Net Balance</i>	\$ 218,532	\$ 199,810	\$ 341,536	\$ 478,521
<b>REVENUES</b>				
Transfer from Workers' Compensation Fund	\$ 550,000	\$ 550,000	\$ 550,000	\$ 150,000
Transfer from Employee Benefits Ins. Fund	288,915	297,005	297,005	897,005
Interest on Time Deposits	18,363	10,300	20,758	21,449
<i>Total Revenues &amp; Transfers</i>	\$ 857,278	\$ 857,305	\$ 867,763	\$ 1,068,454
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 1,075,810</b>	<b>\$ 1,057,115</b>	<b>\$ 1,209,299</b>	<b>\$ 1,546,975</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>HEALTH</b>				
Personal Services	\$ 347,861	\$ 344,938	\$ 334,525	\$ 190,622
Contractual Services	177,821	198,791	200,355	93,841
Commodities	32,968	26,328	14,245	26,328
Self-Insurance/Other Expenditures	15,823	27,112	32,020	26,841
<i>Subtotal Operating</i>	\$ 574,473	\$ 597,169	\$ 581,145	\$ 337,632
<b>HUMAN RESOURCES</b>				
Personal Services	\$ 66,605	\$ 70,272	\$ 39,241	\$ 107,164
Contractual Services	83,057	151,773	100,098	1,045,626
Commodities	337	338	338	338
Self-Insurance/Other Expenditures	5,058	6,122	6,122	10,946
Capital Outlay	2,159	0	0	0
<i>Subtotal Operating</i>	\$ 157,216	\$ 228,505	\$ 145,799	\$ 1,164,074
<b>TOTAL OPERATING EXPENSES</b>				
<i>Personal Services</i>	\$ 414,466	\$ 415,210	\$ 373,766	\$ 297,786
<i>Contractual Services</i>	260,877	350,564	300,453	1,139,467
<i>Commodities</i>	33,305	26,666	14,583	26,666
<i>Self-Insurance/Other Expenditures</i>	20,881	33,234	38,142	37,787
<i>Capital Outlay</i>	2,159	0	0	0
<i>Total Operating</i>	\$ 731,689	\$ 825,674	\$ 726,944	\$ 1,501,706
<b>Transfers To</b>				
Retired Employees Health Insurance	\$ 2,585	\$ 2,663	\$ 2,663	\$ 2,743
Employee Benefits	0	1,171	1,171	0
<i>Subtotal Transfers</i>	\$ 2,585	\$ 3,834	\$ 3,834	\$ 2,743
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 734,274</b>	<b>\$ 829,508</b>	<b>\$ 730,778</b>	<b>\$ 1,504,449</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 341,536</b>	<b>\$ 227,607</b>	<b>\$ 478,521</b>	<b>\$ 42,526</b>

**SELF INSURANCE FUND  
UNEMPLOYMENT COMPENSATION PROGRAM FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

This Self Insurance Fund for the Unemployment Compensation Program provides a central account for resolving unemployment compensation claims. Claims are administered by a third party administrator and paid through the central account.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 638,583	\$ 697,193	\$ 740,269	\$ 813,058
<i>Net Balance</i>	\$ 638,583	\$ 697,193	\$ 740,269	\$ 813,058
<b>REVENUES</b>				
Department Assessments	\$ 345,000	\$ 325,000	\$ 325,000	\$ 162,500
Interest on Time Deposits	29,519	19,830	33,289	34,376
<i>Total Revenues &amp; Transfers</i>	\$ 374,519	\$ 344,830	\$ 358,289	\$ 196,876
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 1,013,102</b>	<b>\$ 1,042,023</b>	<b>\$ 1,098,558</b>	<b>\$ 1,009,934</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expense</b>				
Unemployment Compensation Claims	\$ 267,333	\$ 325,000	\$ 280,000	\$ 325,000
Contractual Services	5,500	5,500	5,500	5,500
<i>Subtotal Operating</i>	\$ 272,833	\$ 330,500	\$ 285,500	\$ 330,500
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 272,833</b>	<b>\$ 330,500</b>	<b>\$ 285,500</b>	<b>\$ 330,500</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 740,269</b>	<b>\$ 711,523</b>	<b>\$ 813,058</b>	<b>\$ 679,434</b>

**SELF INSURANCE FUND  
WORKERS' COMPENSATION FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

This fund consolidates the Workers' Compensation liabilities into one account. Each department is charged a premium based on their own history of claim loss experience. A third party administrator processes Workers' Compensation claims paid from this fund. This fund provides for the costs of the City's Employee Safety Program, the City Attorney's administration of in-suit claims, and the Health Department's Occupational Health Clinic.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (4,245,484)	\$ (665,795)	\$ (1,263,978)	\$ 3,454,971
<i>Net Balance</i>	\$ (4,245,484)	\$ (665,795)	\$ (1,263,978)	\$ 3,454,971
<b>REVENUES</b>				
Department Assessments	\$ 15,680,954	\$ 17,469,101	\$ 17,562,895	\$ 13,975,281
Interest on Time Deposits	756,703	591,570	856,449	884,518
Recovery of Expenditures	297,596	175,000	242,261	175,000
Other Revenue	81,736	81,736	81,736	81,736
<i>Total Revenues &amp; Transfers</i>	\$ 16,816,989	\$ 18,317,407	\$ 18,743,341	\$ 15,116,535
<b>TOTAL AVAILABLE FUNDS</b>	\$ 12,571,505	\$ 17,651,612	\$ 17,479,363	\$ 18,571,506
<b>APPROPRIATIONS</b>				
<b>Operating Expense</b>				
Administration - City	\$ 1,690,273	\$ 2,092,741	\$ 1,835,816	\$ 2,268,748
Administration - Contracts	909,053	1,229,775	844,925	1,032,818
Premiums - Excess Liability	235,144	270,939	241,167	258,037
Claims - Insurance	10,386,121	10,435,125	10,482,210	10,641,928
<i>Subtotal Operating</i>	\$ 13,220,591	\$ 14,028,580	\$ 13,404,118	\$ 14,201,531
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 54,552	\$ 54,552	\$ 54,552	\$ 40,343
Retired Employee Health Insurance	10,340	10,650	10,650	10,970
Employee Benefits	0	5,072	5,072	0
Employee Assistance Program	150,000	150,000	150,000	150,000
Employee Wellness Program	400,000	400,000	400,000	0
<i>Subtotal Transfers</i>	\$ 614,892	\$ 620,274	\$ 620,274	\$ 201,313
<b>TOTAL APPROPRIATIONS</b>	\$ 13,835,483	\$ 14,648,854	\$ 14,024,392	\$ 14,402,844
<b>GROSS ENDING BALANCE</b>	\$ (1,263,978)	\$ 3,002,758	\$ 3,454,971	\$ 4,168,662

# **Debt Service Funds**



**DEBT SERVICE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

This schedule reflects the consolidation of the General Obligation Debt Service Fund and the Certificates of Obligation Debt Service Fund. The General Obligation Debt Service Fund was established to account for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt. The Certificates of Obligation Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on long term certificates of obligation and short term contractual obligation certificates.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 60,277,466	\$ 66,997,948	\$ 65,512,560	\$ 74,012,349
<b>REVENUES</b>				
Current Property Tax	\$ 101,854,094	\$ 115,485,274	\$ 115,691,985	\$ 132,536,667
Delinquent Property Tax	1,961,632	1,576,814	1,617,540	1,674,970
Interest on Time Deposits	3,582,338	6,010,499	6,181,650	6,059,911
Penalty & Interest on Delinquent Taxes	1,204,111	1,143,265	1,172,800	1,214,430
Proceeds of Bond Issuances	35,340,955	0	0	0
Miscellaneous Revenue	272,149	0	0	0
Transfer from General Fund - SA River	0	0	873,032	0
Transfer from Confiscated Property	0	0	0	382,437
Transfer from Hotel/Motel Tax Fund	394,010	392,235	382,515	367,200
Transfer from Advanced Transportation District	0	0	0	3,492,971
Transfer from Environmental Services	0	98,338	132,830	256,213
Transfer from Houston Street TIRZ Fund	146,851	580,910	580,910	587,160
Transfer from Parking Fund	515,816	0	0	2,290,048
<i>Total Revenues &amp; Transfers</i>	<b>\$ 145,271,956</b>	<b>\$ 125,287,335</b>	<b>\$ 126,633,262</b>	<b>\$ 148,862,007</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 205,549,422</b>	<b>\$ 192,285,283</b>	<b>\$ 192,145,822</b>	<b>\$ 222,874,356</b>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 58,080,124	\$ 72,490,000	\$ 74,620,000	\$ 95,265,000
Bond Interest	46,600,175	45,262,773	43,513,473	52,909,687
Payment to Escrow Agent	34,927,125	0	0	0
Issuance & Other Costs	429,438	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 140,036,862</b>	<b>\$ 117,752,773</b>	<b>\$ 118,133,473</b>	<b>\$ 148,174,687</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 65,512,560</b>	<b>\$ 74,532,510</b>	<b>\$ 74,012,349</b>	<b>\$ 74,699,669</b>

**DEBT SERVICE FUND  
 AIRPORT SYSTEM REVENUE BOND SERIES 1996, 2001, AND 2002  
 AIRPORT SYSTEM FORWARD REFUNDING REVENUE BONDS, SERIES 2003  
 AIRPORT SYSTEM REFUNDING REVENUE BONDS, SERIES 2003-A AND 2003-B  
 AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2006  
 SUMMARY OF ADOPTED BUDGET**

Description:

The Airport Revenue Refunding Bond Series 1996, 2001, 2002, Airport System Forward Refunding Bonds, Series 2003, and Airport System Revenue Refunding Bonds, Series 2003A, 2003B, and 2006 Debt Service Funds were created to account for revenues transferred from the Airport System Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 19,851,227	\$ 19,741,577	\$ 21,471,887	\$ 21,456,898
<b>REVENUES</b>				
Contr. from Airport Revenue Fund	\$ 17,323,809	\$ 15,812,073	\$ 15,594,256	\$ 15,727,149
Interest on Time Deposits	1,362,111	1,204,436	1,384,951	1,442,340
<i>Total Revenues &amp; Transfers</i>	<u>\$ 18,685,920</u>	<u>\$ 17,016,509</u>	<u>\$ 16,979,207</u>	<u>\$ 17,169,489</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 38,537,147</u>	<u>\$ 36,758,086</u>	<u>\$ 38,451,094</u>	<u>\$ 38,626,387</u>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 7,910,000	\$ 7,830,000	\$ 8,245,000	\$ 8,310,000
Bond Interest	9,155,260	9,167,859	8,749,196	8,627,899
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 17,065,260</u>	<u>\$ 16,997,859</u>	<u>\$ 16,994,196</u>	<u>\$ 16,937,899</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 21,471,887</u>	<u>\$ 19,760,227</u>	<u>\$ 21,456,898</u>	<u>\$ 21,688,488</u>
Bond Reserve Fund	\$ 12,220,589	\$ 11,930,131	\$ 9,533,020	\$ 9,266,973
Reserve for Future Payments	9,251,298	7,830,096	11,923,878	12,421,515
<b>NET ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	\$ 16,994,196	\$ 17,072,461	\$ 16,937,899	\$ 17,864,261

**DEBT SERVICE FUND**  
**PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE BOND SERIES 2002**  
**PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE BOND SERIES 2005**  
**SUMMARY OF ADOPTED BUDGET**

Description:

The Passenger Facility Charge and Subordinate Lien Airport Revenue Bond, Series 2002 and Series 2005 Debt Service Funds were created to account for revenues transferred from the Passenger Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 4,817,458	\$ 4,817,632	\$ 4,438,509	\$ 4,438,259
<b>REVENUES</b>				
Contr. from PFC Revenue Fund	\$ 4,604,465	\$ 5,116,684	\$ 5,116,884	\$ 5,101,155
Interest on Time Deposits	313,166	308,947	308,747	323,728
<i>Total Revenues &amp; Transfers</i>	<u>\$ 4,917,631</u>	<u>\$ 5,425,631</u>	<u>\$ 5,425,631</u>	<u>\$ 5,424,883</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 9,735,089</u>	<u>\$ 10,243,263</u>	<u>\$ 9,864,140</u>	<u>\$ 9,863,142</u>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 1,705,000	\$ 1,775,000	\$ 1,775,000	\$ 1,845,000
Bond Interest	<u>3,591,580</u>	<u>3,650,881</u>	<u>3,650,881</u>	<u>3,579,881</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 5,296,580</u>	<u>\$ 5,425,881</u>	<u>\$ 5,425,881</u>	<u>\$ 5,424,881</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 4,438,509</u>	<u>\$ 4,817,382</u>	<u>\$ 4,438,259</u>	<u>\$ 4,438,261</u>
Bond Reserve Fund	\$ 2,971,588	\$ 2,404,046	\$ 2,404,046	\$ 2,388,781
Reserve for Future Payments	<u>1,466,921</u>	<u>2,413,336</u>	<u>2,034,213</u>	<u>2,049,480</u>
<b>NET ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	<u>\$ 5,425,881</u>	<u>\$ 5,424,881</u>	<u>\$ 5,424,881</u>	<u>\$ 5,424,888</u>

**DEBT SERVICE FUND**  
**CONVENTION CENTER EXPANSION REVENUE BOND SERIES 1996**  
**HOTEL OCCUPANCY TAX SUBORDINATE LIEN REFUNDING REVENUE BONDS, SERIES 2004-A**  
**HOTEL OCCUPANCY TAX SUBORDINATE LIEN REVENUE AND REFUNDING BONDS, SERIES 2004-B**  
**HOTEL OCCUPANCY TAX SUBORDINATE LIEN REVENUE REFUNDING BONDS, SERIES 2006**  
**HOTEL OCCUPANCY TAX SURPLUS REVENUE TAX NOTES, SERIES 2007**  
**SUMMARY OF ADOPTED BUDGET**

Description:

The Convention Center Expansion Debt Service Fund was established to account for the issuance of bonds to fund the Convention Center Expansion Project. The principal and interest is paid from revenues generated through 2% of Hotel/Motel Tax Collections and transferred into this Debt Service Fund.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 21,917,325	\$ 21,521,976	\$ 23,845,528	\$ 24,245,812
<b>REVENUES</b>				
Contr. from CCE Rev. Fund	\$ 12,173,782	\$ 10,935,122	\$ 11,222,383	\$ 10,768,711
Contr. from CCE Fac. Fund	0	0	0	264,919
Interest on Time Deposits	1,043,921	1,321,145	1,397,381	1,470,857
<i>Total Revenues &amp; Transfers</i>	<u>\$ 13,217,703</u>	<u>\$ 12,256,267</u>	<u>\$ 12,619,764</u>	<u>\$ 12,504,487</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 35,135,028</u>	<u>\$ 33,778,243</u>	<u>\$ 36,465,292</u>	<u>\$ 36,750,299</u>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 1,375,000	\$ 2,300,000	\$ 3,100,000	\$ 3,145,000
Bond Interest	9,909,975	9,868,725	9,114,955	9,284,224
Arbitrage	4,525	0	4,525	4,525
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 11,289,500</u>	<u>\$ 12,168,725</u>	<u>\$ 12,219,480</u>	<u>\$ 12,433,749</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 23,845,528</u>	<u>\$ 21,609,518</u>	<u>\$ 24,245,812</u>	<u>\$ 24,316,550</u>
Bond Reserve Fund	\$ 17,798,974	\$ 18,130,144	\$ 17,798,978	\$ 17,798,978
Reserve for Future Payments	6,046,554	3,479,374	6,446,834	6,517,572
<b>NET ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	\$ 12,214,955	\$ 12,693,975	\$ 12,429,224	\$ 12,808,590

**DEBT SERVICE FUND  
PARKING SYSTEM REVENUE BONDS, SERIES 2000  
SUMMARY OF ADOPTED BUDGET**

Description:

This Parking Facility Debt Service schedule includes Parking System Revenue Bonds, Series 2000. The principal and interest is paid from revenues generated in the Parking Revenue Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 3,224,967	\$ 2,179,692	\$ 1,788,816	\$ 1,790,315
<b>REVENUES</b>				
Contr. from Parking Revenue Fund	\$ 760,785	\$ 1,744,695	\$ 1,863,284	\$ 1,893,658
Interest on Time Deposits	166,170	171,578	52,988	56,226
<i>Total Revenues &amp; Transfers</i>	<b>\$ 926,955</b>	<b>\$ 1,916,273</b>	<b>\$ 1,916,272</b>	<b>\$ 1,949,884</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 4,151,922</b>	<b>\$ 4,095,965</b>	<b>\$ 3,705,088</b>	<b>\$ 3,740,199</b>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 600,000	\$ 620,000	\$ 620,000	\$ 660,000
Bond Interest	1,247,290	1,294,773	1,294,773	1,263,773
Contribution to Debt Service	515,816	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 2,363,106</b>	<b>\$ 1,914,773</b>	<b>\$ 1,914,773</b>	<b>\$ 1,923,773</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 1,788,816</b>	<b>\$ 2,181,192</b>	<b>\$ 1,790,315</b>	<b>\$ 1,816,426</b>
Bond Reserve Fund	\$ 0	\$ 0	\$ 0	\$ 0
Reserve for Future Payments	1,788,816	2,181,192	1,790,315	1,816,426
<b>NET ENDING BALANCE</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
Succeeding Yr. Principal & Interest	\$ 1,914,773	\$ 1,923,773	\$ 1,923,773	\$ 2,080,443

**DEBT SERVICE FUND**  
**MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE BONDS, SERIES 2003**  
**MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE BONDS, SERIES 2005**  
**SUMMARY OF ADOPTED BUDGET**

Description:

The Municipal Drainage Utility (Storm Water) System Debt Service Fund was established to account for the issuance of Municipal Drainage Utility (Storm Water) System Revenue Bonds, Series 2003 and Series 2005. The principal and interest is paid from revenues generated in the Municipal Drainage Utility System Revenue Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 2,932,980	\$ 3,084,808	\$ 3,084,809	\$ 3,134,228
<b>REVENUES</b>				
Contr. from Stormwater Fund	\$ 7,333,751	\$ 7,178,453	\$ 7,174,014	\$ 7,165,169
Interest on Time Deposits	124,491	176,541	180,980	190,563
<i>Total Revenues &amp; Transfers</i>	<u>\$ 7,458,242</u>	<u>\$ 7,354,994</u>	<u>\$ 7,354,994</u>	<u>\$ 7,355,732</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 10,391,222</u>	<u>\$ 10,439,802</u>	<u>\$ 10,439,803</u>	<u>\$ 10,489,960</u>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 2,410,000	\$ 2,495,000	\$ 2,495,000	\$ 2,590,000
Bond Interest	<u>4,896,413</u>	<u>4,810,575</u>	<u>4,810,575</u>	<u>4,718,625</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 7,306,413</u>	<u>\$ 7,305,575</u>	<u>\$ 7,305,575</u>	<u>\$ 7,308,625</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 3,084,809</u>	<u>\$ 3,134,227</u>	<u>\$ 3,134,228</u>	<u>\$ 3,181,335</u>
Bond Reserve Fund	\$ 0	\$ 0	\$ 0	\$ 0
Reserve for Future Payments	<u>3,084,809</u>	<u>3,134,227</u>	<u>3,134,228</u>	<u>3,181,335</u>
<b>NET ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	\$ 7,305,575	\$ 7,308,625	\$ 7,308,625	\$ 7,301,638

**DEBT SERVICE FUND**  
**EDWARDS AQUIFER PROTECTION VENUE COMMERCIAL PAPER NOTES, SERIES A**  
**SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006-2007, the Edwards Aquifer Protection Venue Debt Service Fund was established to account for the issuance of commercial paper notes to acquire and preserve land in the aquifer's recharge zones under Proposition 1. The principal and interest is paid from revenue generated through a sales tax increase generated from the Edwards Aquifer Venue Project Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2005-2006	BUDGET FY 2006-2007	ESTIMATED FY 2006-2007	ADOPTED FY 2007-2008
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ N/A	\$ 0	\$ 0	\$ 0
<b>REVENUES</b>				
Contr. from Aquifer Acquisition Fund	\$ N/A	\$ 0	\$ 8,199	\$ 819,956
<i>Total Revenues &amp; Transfers</i>	<u>\$ N/A</u>	<u>\$ 0</u>	<u>\$ 8,199</u>	<u>\$ 819,956</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ N/A</u>	<u>\$ 0</u>	<u>\$ 8,199</u>	<u>\$ 819,956</u>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ N/A	\$ 0	\$ 0	\$ 0
Bond Interest	N/A	0	0	819,956
Commercial Paper Note Fees	N/A	0	8,199	0
<b>TOTAL APPROPRIATIONS</b>	<u>\$ N/A</u>	<u>\$ 0</u>	<u>\$ 8,199</u>	<u>\$ 819,956</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ N/A</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Bond Reserve Fund	\$ N/A	\$ 0	\$ 0	\$ 0
Reserve for Future Payments	N/A	0	0	0
<b>NET ENDING BALANCE</b>	<u>\$ N/A</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	\$ N/A	\$ 0	\$ 819,956	\$ 8,229,975



# **Categorical Grants**



**FY 2008 CATEGORICAL GRANT SUMMARY BY DEPARTMENT**

<i>PROGRAM</i>	<i>FEDERAL</i>	<i>STATE</i>	<i>CITY</i>	<i>OTHER</i>	<i>Proposed FY 2008</i>	<i>FY 2008 POSITIONS</i>	<i>FY 2008 FTE'S</i>
<b>Aviation</b>							
Checkpoint Security Program	\$ 386,185	\$ -	\$ -	\$ -	386,185	-	-
Explosive Detection Canine Team	250,000				250,000		
<b>Aviation Total</b>	<b>\$ 636,185</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>636,185</b>	<b>-</b>	<b>-</b>
<b>City Attorney</b>							
Family Violence Prosecution	\$ -	\$ 170,320	\$ 56,788	\$ -	227,108	3	3.00
<b>City Attorney</b>	<b>\$ -</b>	<b>\$ 170,320</b>	<b>\$ 56,788</b>	<b>\$ -</b>	<b>227,108</b>	<b>3</b>	<b>3.00</b>
<b>City Clerk</b>							
San Antonio Archival Records Program	\$ 97,452	\$ -	\$ -	\$ -	97,452	1	1.00
<b>City Clerk</b>	<b>\$ 97,452</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>97,452</b>	<b>1</b>	<b>1.00</b>
<b>Community Initiatives</b>							
Annie E. Casey Making Connections Program				100,000	100,000	2	2.00
Carver Community Cultural Center			266,951		266,951	5	5.00
Child Care Delivery System	38,424,614		1,346,000	50,000	39,820,614	144	140.50
Community Services Block Grant	1,726,883				1,726,883	53	53.00
Comprehensive Nutrition Project	1,672,500		2,642,152	235,500	4,550,152	54	37.00
City Public Service Energy				660,800	660,800		
English Literacy/Civics Education Program		102,000			102,000	1	1.00
Emergency Food & Shelter Program	100,000				100,000		
Emergency Shelter Grant	640,253			640,253	1,280,506	6	6.00
Fair Housing Initiatives Program	100,000				100,000	2	2.00
Fair Housing Program	212,639				212,639	5	5.00
Head Start Early Childhood Development	46,579,863			11,644,966	58,224,829	16	15.00
Housing Counseling Program	93,983				93,983	2	2.00
Housing Opportunities for Person with AIDS	972,000				972,000	1	1.00
Individual Development Account 3	60,000		20,000		80,000		
Individual Development Account 4	100,000				100,000		
Juvenile Accountability Block Grant		37,017	3,332		40,349	1	1.00
San Antonio Water System				205,341	205,341	2	2.00
Supportive Services for the Elderly Project	275,250		140,987	5,000	421,237	12	10.00
2005 Supportive Housing Program	1,745,083				1,745,083	8	8.00
2006 Supportive Housing Program	1,746,490				1,746,490	1	1.00
<b>Community Initiatives Total</b>	<b>\$94,449,558</b>	<b>\$139,017</b>	<b>\$4,419,422</b>	<b>\$13,541,860</b>	<b>\$112,549,857</b>	<b>315</b>	<b>291.50</b>
<b>Cultural Affairs</b>							
Texas Commission on the Arts - Decentralization	\$ -	\$ 34,127	\$ -	\$ 102,381	\$ 136,508	-	-
<b>Cultural Affairs Total</b>	<b>\$ -</b>	<b>\$ 34,127</b>	<b>\$ -</b>	<b>\$ 102,381</b>	<b>\$ 136,508</b>	<b>-</b>	<b>-</b>
<b>Economic Development</b>							
Procurement Technical Assistance	\$216,308	\$-	\$239,540	\$-	\$455,848	4	4.00
<b>Economic Development Total</b>	<b>\$216,308</b>	<b>\$0</b>	<b>\$239,540</b>	<b>\$0</b>	<b>\$455,848</b>	<b>4</b>	<b>4.00</b>
<b>Fire</b>							
Emergency Management Performance	\$ -	\$ 140,366	\$ -	\$ -	140,366	-	-
Metropolitan Medical Response System (MMRS)	227,592				227,592		
State Homeland Security (SHSP) Grant	122,247				122,247		
Urban Area Security Initiative (UASI)	2,854,921				2,854,921	4	4.00
Law Enforcement Terrorism Prevention Program	145,223				145,223		
<b>Fire Total</b>	<b>\$ 3,349,983</b>	<b>\$ 140,366</b>	<b>\$ -</b>	<b>\$ -</b>	<b>3,490,349</b>	<b>4</b>	<b>4.00</b>
<b>Grants Monitoring &amp; Administration - Administration</b>							
CDBG Entitlement Grant Program	\$ 1,897,112	\$ -	\$ -	\$ -	1,897,112	24	24.00
HOME Entitlement Grant Program	655,764				655,764	5	5.00
<b>Grants Monitoring &amp; Administration Total</b>	<b>\$ 2,552,876</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>2,552,876</b>	<b>29</b>	<b>29.00</b>
<b>Grants Monitoring &amp; Administration - City Depts &amp; Other Agencies</b>							
CDBG Entitlement Grant Program	\$ 12,933,857	\$ -	\$ -	\$ -	12,933,857	54	53.50
Home Entitlement Grant Program	6,014,590				6,014,590		
<b>Grants Monitoring &amp; Administration Total</b>	<b>\$ 18,948,447</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>18,948,447</b>	<b>54</b>	<b>53.50</b>
<b>Health</b>							
ATSDR-Environmental Health and Wellness	\$ 317,440	\$ -	\$ -	\$ -	317,440	3	3.00
Bio-Terrorism/Public Health Support	2,040,340				2,040,340	20	19.40
Breast & Cervical Cancer Prevention	97,600			85,000	182,600	1	1.00
Cities Readiness Initiative	298,000				298,000	2	2.00
Family Focused Diabetes Pilot Project	90,000				90,000	1	1.00
Federal HIV/AIDS Surveillance	123,869				123,869	3	3.00

**FY 2008 CATEGORICAL GRANT SUMMARY BY DEPARTMENT**

<i>PROGRAM</i>	<i>FEDERAL</i>	<i>STATE</i>	<i>CITY</i>	<i>OTHER</i>	<i>Proposed FY 2008</i>	<i>FY 2008 POSITIONS</i>	<i>FY 2008 FTE'S</i>
<b>Health Continued:</b>							
Federal HIV/AIDS Prevention	154,900				154,900	3	3.00
Federal Immunization Program	2,720,490				2,720,490	55	55.00
Federal STD Intervention & Surveillance	336,254				336,254	7	7.00
Federal & State TB Program	353,133	210,862		5,000	568,995	10	9.50
GlaxoSmithKline-Harvix 231				191,520	191,520	2	2.00
GlaxoSmithKline-HibMency-TT				107,400	107,400		
Health Education Project		279,082			279,082	5	5.00
Healthy Start	750,000				750,000	12	11.50
Human Papillomavirus (HPV) Study Phase II				57,368	57,368		
Inner-City School Immunization Project		454,597			454,597	11	11.00
Lead Poisoning Program	118,640				118,640	2	2.00
Milk Sample Lab Tests		40,600			40,600		
Parent & Child, Inc.- Dental				138,628	138,628	1	1.00
Parent & Child, Inc.-Medical				205,500	205,500	4	4.00
Patient Navigation Research Program				150,387	150,387	2	1.50
Public Center for Environmental Health (PCEH)	600,000	449,766			1,049,766	9	9.00
Refugee Screening	143,495				143,495	3	3.00
Title V Family Planning	129,649				129,649	5	5.00
Title V Maternal Child Health	93,069			120,000	213,069	1	1.00
Title V Population Based	207,183				207,183	1	1.00
Title X Family Planning	33,841			1,000	34,841	1	1.00
Title XX Family Planning	350,000			115,000	465,000	14	14.00
Sanofi Pasteur-Vaccine M5A10				211,438	211,438		
Sanofi Pastuer-MTA 37				190,000	190,000		
Sanofi Pastuer-P3T11				48,709	48,709		
Steps to a Healthier San Antonio Initiative	1,493,115				1,493,115	8	7.50
WIC	6,074,750				6,074,750	129	129.00
<b>Health Total</b>	<b>\$ 16,525,768</b>	<b>\$ 1,434,907</b>	<b>\$ -</b>	<b>\$ 1,626,950</b>	<b>\$ 19,587,625</b>	<b>315</b>	<b>312.40</b>
<b>Housing &amp; Neighborhood Services</b>							
Lead Based Paint Hazard Reduction Program	\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	1	1.00
<b>Housing &amp; Neighborhood Services</b>	<b>\$ 400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>1</b>	<b>1.00</b>
<b>Library</b>							
Interlibrary Loan Services	\$ 290,691	\$ -	\$ -	\$ -	\$ 290,691	6	5.00
Library Systems Operations	486,264				486,264	5	5.00
Loan Star Libraries Grant		100,000			100,000		
SA Public Library Foundation - restricted grant				400,000	400,000		
Technical Assistance Negotiated Grant	77,600				77,600		
<b>Library Total</b>	<b>\$ 854,555</b>	<b>\$ 100,000</b>	<b>\$ -</b>	<b>\$ 400,000</b>	<b>\$ 1,354,555</b>	<b>11</b>	<b>10.00</b>
<b>Parks &amp; Recreation</b>							
Botanical Garden Society	\$ -	\$ -	\$ -	\$ 20,000	\$ 20,000	-	-
Center for Plant Conservation				3,250	3,250	1	0.50
Summer Food Services Program		815,144			815,144		
<b>Parks &amp; Recreation Total</b>	<b>\$ -</b>	<b>\$ 815,144</b>	<b>\$ -</b>	<b>\$ 23,250</b>	<b>\$ 838,394</b>	<b>1</b>	<b>0.50</b>
<b>Police</b>							
Bexar Metro 911	\$ -	\$ -	\$ -	\$ 260,000	\$ 260,000	5	5.00
COPS Technology	\$ 6,000,000			2,000,000	8,000,000	1	1.00
HIDTA	1,223,361			718,402	1,941,763	8	8.00
HIDTA - South Texas Intelligence Center	627,246				627,246	8	8.00
Justice Assistance Grant	358,900				358,900	2	2.00
Project Ease		112,654		28,164	140,818	1	1.00
Regional Auto Crimes Team (ReACT)		993,972	534,433	1,503,463	3,031,868	11	11.00
Transitional Housing	350,000				350,000	1	1.00
TxDOT DWI Selective Traffic Enforcement Prog.		800,000	16,215	72,715	888,930		
<b>Police Total</b>	<b>\$ 8,559,507</b>	<b>\$ 1,906,626</b>	<b>\$ 550,648</b>	<b>\$ 4,582,744</b>	<b>\$ 15,599,525</b>	<b>37</b>	<b>37.00</b>
<b>Subtotal: Operating/Programmatic</b>	<b>\$ 146,590,639</b>	<b>\$ 4,740,507</b>	<b>\$ 5,266,398</b>	<b>\$ 20,277,185</b>	<b>\$ 176,874,729</b>	<b>775</b>	<b>746.90</b>
<b>Aviation</b>							
Airport Improvement Program	\$ 41,896,251	\$ -	\$ 13,132,083	\$ -	\$ 55,028,334	-	-
TxDOT Airport Improvement		1,877,239	565,208		2,442,447		
<b>Aviation Total</b>	<b>\$ 41,896,251</b>	<b>\$ 1,877,239</b>	<b>\$ 13,697,291</b>	<b>\$ -</b>	<b>\$ 57,470,781</b>	<b>-</b>	<b>-</b>
<b>Subtotal: Capital Projects</b>	<b>\$ 41,896,251</b>	<b>\$ 1,877,239</b>	<b>\$ 13,697,291</b>	<b>\$ -</b>	<b>\$ 57,470,781</b>	<b>0</b>	<b>0.00</b>
<b>Grand Total</b>	<b>\$ 188,486,890</b>	<b>\$ 6,617,746</b>	<b>\$ 18,963,689</b>	<b>\$ 20,277,185</b>	<b>\$ 234,345,510</b>	<b>775</b>	<b>746.90</b>

# **City Service Plans Overview**



## CITY SERVICE PLANS OVERVIEW

In the following section, individual City departments are alphabetically presented. In the beginning of each department section a functional organizational chart summarizes the major activities within the department. In addition, each department cover page includes a breakout of all sources of funding and the total number of full-time equivalent (FTE) positions in the department.

Each department's Adopted Budget begins with the department's mission statement. Goals and Objectives are developed for the next fiscal year, followed by a Balanced Scorecard. The Balanced Scorecard is a strategic planning document that aligns an organization's mission and strategy into a comprehensive set of performance measures.

Next, a detailed summary of the department's operating expenditures and staffing levels over a three-year period is illustrated. Included in this table are department actual expenditures for FY 2006, the budget adopted by City Council in FY 2007, a re-estimate of department spending levels in relation to what was budgeted for FY 2007 and an Adopted Budget number which includes all adopted redirection/reductions, improvements, and mandates for FY 2008. For each year, the department's actual expenditures, revised budget, re-estimate and Adopted Budget are compared and tracked in five major spending categories. These categories include: Personal Services, Contractual Services, Commodities, Other Expenditures and Capital Outlay. In addition, the table also shows the number of authorized positions and full-time equivalents (FTE's) in the department's operating budget.

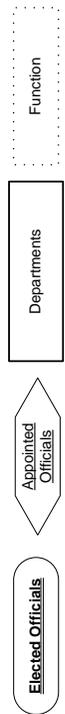
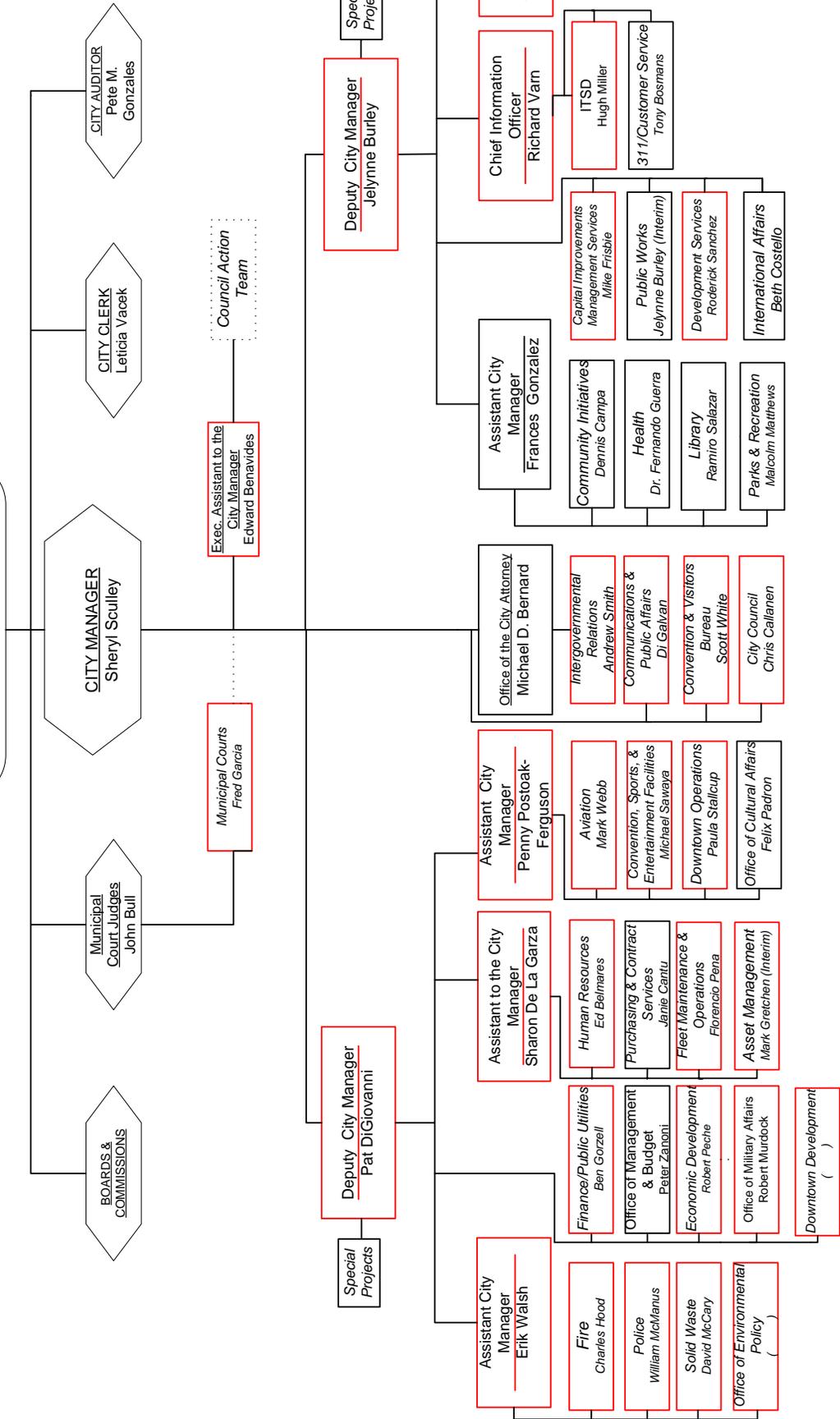
Finally, when appropriate, the departmental appropriations section includes information on grants. A grant summary page will summarize all grants received by the department. Next, each grant information sheet lists the most current grant total allocation award and City matching requirements. In addition, the grant sheet displays its budget information, FTE's and performance measure data for a three-year period.



# **City-Wide Organizational Chart**



**MAYOR & CITY COUNCIL**

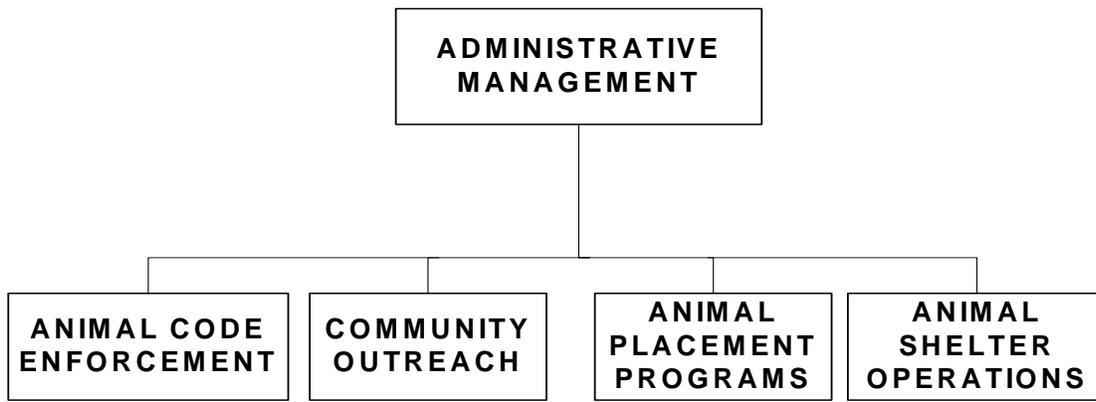




# **Departmental Summaries**



# ANIMAL CARE SERVICES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
Animal Care Services Fund	116.00	\$7,110,829
Capital Projects	0.00	942,000
<b>Total Funding</b>	<b>116.00</b>	<b>\$8,052,829</b>

**MISSION STATEMENT**

*The mission of Animal Care Services is to encourage responsible pet ownership by promoting and protecting the health, safety and welfare of the residents and animals of Bexar County through education, enforcement and community partnership.*

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**PROGRAM INFORMATION**

Animal Care Services is responsible for the enforcement of Chapter 5 of the City's Animal Code to ensure public health and safety, while meeting the community's expectations. In order to do so, the Department offers various valuable services to promote responsible pet ownership through community outreach, animal placement programs, legislation and enforcement. In FY 2005-2006 the Bexar Country Rabies Control Fund, Animal Control Division of the General Fund and the Animal Care Division of the Public Health Support Fund merged to create a new Animal Care Services Fund. This fund monitors all expenditures and revenues associated with the operations at the Animal Care Services facility.

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**GOALS & OBJECTIVES**

- ◆ Animal Care Services has established the following goals to accomplish the Department's mission:
  - Increase Animal Placements
  - Community Outreach
  - Increase Spay/Neuter Services
  - Increase Owner Retention
- ◆ The following objectives have been developed to support these goals:
  - Increase the number of adoption events.
  - Provide a collar and microchip to all adopted animals to facilitate owner reclaims.
  - Develop partnerships with other agencies to increase the number of animals saved via adoption, rescue, foster, etc.
  - Implement facets of marketing campaign to further educational initiatives.
  - Establish community based methods of disseminating information to encompass services provided by the Department, responsible pet ownership, spay/neuter, etc.
  - Expand the availability of spay/neuter services and vaccination clinics through collaboration with other agencies.

**ANIMAL CARE SERVICES**

**ANIMAL CARE SERVICES FUND**

**BALANCED SCORECARD**

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Customer</b>	<b>To promote and protect human and animal welfare</b>					
	Enforce Chapter 5 (Animal) of the City's Code to ensure public health and safety	No. of Animals Impounded <sup>1</sup>	44,039	38,500	41,987	37,790
		-Percentage of Animals Brought in by Animal Care Officers	71%	75%	61%	71%
		-Percentage of Animals Received from Citizens	29%	25%	39%	29%
		Investigate all Bite and Scratch Incidents Reported Involving Animals <sup>2</sup> -No. of Animals Placed in Quarantine	N/A	N/A	1,520	1,310
		Placement of Animals in Nurturing Environments and Minimize Number Euthanized <sup>3</sup> -Percentage Increase of Animals Saved Via Adoption Initiatives	21%	35%	15%	25%
	Educate the community on proper human/animal relationships	Promote Responsible Pet Ownership by Increasing the Number of Animals Spayed/Neutered <sup>4</sup> -No. of Animals Spayed/Neutered	7,829	9,756	10,493	12,275
		Inform the Community on Adoption Opportunities, Owner Surrender Options, Stray and Lost Animals, City Animal Ownership Rules and Regulations -No. of Presentations Given	40	54	54	75

**ANIMAL CARE SERVICES**

**ANIMAL CARE SERVICES FUND**

**BALANCED SCORECARD CONTINUED**

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
Financial	<b>Provide Accountability to the Public</b>					
	Manage and operate the facility effectively by maximizing the use of available resources	Percentage of Budget Utilized for Expenses Related to Servicing the Animals and the Public	79%	79%	83%	85%
		Percentage of Budget Allocation Expended for Administrative Costs	21%	21%	17%	15%
		No. of Volunteer Hours and Amount of Salary Funds Saved <sup>5</sup>	2,496 \$21,840	2,995 \$29,201	4,420 \$41,340	4,596 \$42,994
Internal Process	<b>Innovative &amp; Proactive City Government – Improve Organizational Support</b>					
	Resourcefulness in extending service and maintain high level of accountability	No. of Cruelty Investigations	6,552	6,574	6,568	6,550
		No. of Instances Where Animal Care Officer Interviewed/Interfaced with Owner in the Field	N/A	N/A	2,808	2,948
		No. of Animals Reunited in Field by Animal Care Officer	N/A	N/A	47	51
Employee Learning & Growth	<b>Improve Services to Animals and Community</b>					
	Provide training to maintain and acquire employees' certification to perform euthanasia <sup>6</sup>	No. of employees Certified in Euthanasia by Injection (EBI)	29	35	26	28
		Amount of Certification Pay Remunerated	\$26,165	\$31,250	\$29,105	\$29,500
Provide training to ensure a competent workforce <sup>7</sup>	No. of Participants in City Sponsored Training Programs	36	102	104	116	

**EXPLANATORY INFORMATION**

- <sup>1</sup> The intent of impounding animals is to provide a temporary place where the animals are sheltered or quarantined to protect the community from communicable diseases. The intent is to maximize the number of animals placed into homes, minimizing the number euthanized.  
The anticipated decrease in the number of animals impounded for FY Year 2007 will support the pro-active efforts to encourage the community to assume the responsibility that comes with pet ownership. Efforts include education and further promotion of the spay-neuter program.
- <sup>2</sup> Animal Care Services staff is charged with locating, catching and placing animals that have bitten/scratched citizens of the community. Animals are quarantined and held for observation. An investigation to review all pertinent information relating to the animal and the incident is performed by an Animal Care employee. If a dangerous animal hearing is conducted the investigation findings are provided to the panel, established in accordance with Chapter 5 Section 146. The victim and the owner of the animal may provide supporting documentation to the panel for review. The findings are then sent to both parties via certified mail. If the animal does not present a danger to the community, the owner may elect to reclaim the animal.  
Variances in the numbers reported for FY 2006 and 2007 can be attributed to an increase in community awareness and the challenge staff face in locating and capturing feral/stray animals.
- <sup>3</sup> The goal of Animal Care Services detailed in the strategic plan accessible at [www.sanantonio.gov/animalcare](http://www.sanantonio.gov/animalcare) is to place all adoptable animals and minimize the number of animals euthanized. Although the percentages reflected above are the same, the actual number of animals adopted and rescued will not be due to the anticipated decrease in the number of animals impounded.
- <sup>4</sup> Spaying/neutering helps reduce our current overpopulation problem. Many of the animals euthanized at the Animal Care Facility are unwanted litters of puppies and kittens. To help deter this Animal Care Services will implement the second phase of its aggressive spay & neuter initiative and is also considering a community based alternative (count reflects number of animals spayed/neutered for adoption and those provided to the public).
- <sup>5</sup> Volunteers are being utilized for bathing and grooming, walking the animals, socialization time, and adoption counseling. The department has personnel who work to increase the enlistment of Volunteers through solicitations at neighborhood based organizations.
- <sup>6</sup> Animal Care Services changed the method of euthanization from gas to injection to better serve the needs of the community and to align itself to the nationwide trend towards using EBI exclusively. As a result, employees were and will continue to be sent to attend EBI training and attain their respective certification.
- <sup>7</sup> Employees are offered the opportunity to extend their skills through the attendance of seminars and training. Staff then has the knowledgebase needed to use the equipment properly in order to ensure that the animals are handled humanely and securely.  
The Department is sensitive to the employees' emotional well being and therefore enrolls staff in training such as Compassion Fatigue.

# ANIMAL CARE SERVICES

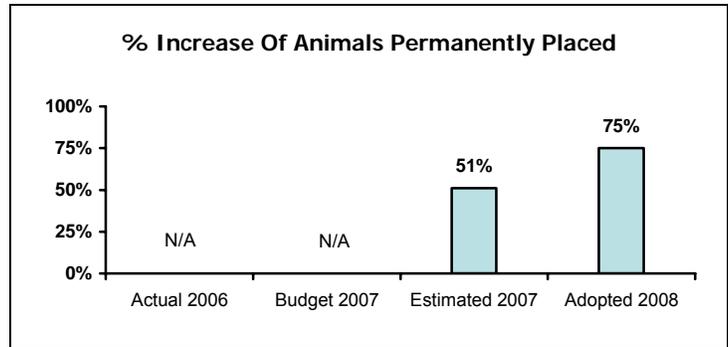
# ANIMAL CARE SERVICES FUND

## PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Animal Care Services Department (ACS) for FY 2008.

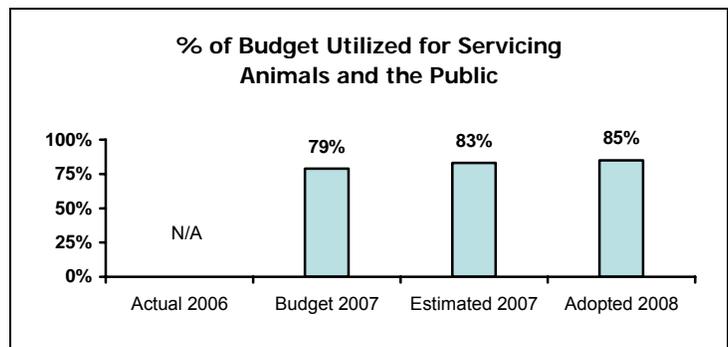
### Percent Increase from Previous Year of Animals Permanently Placed

The Department will pursue all placement initiatives in an effort to decrease euthanasia. These initiatives will include more active marketing of adoption services and further developing partnerships with other agencies to place animals.



### Percent of Budget Utilized Servicing Animals and the Public

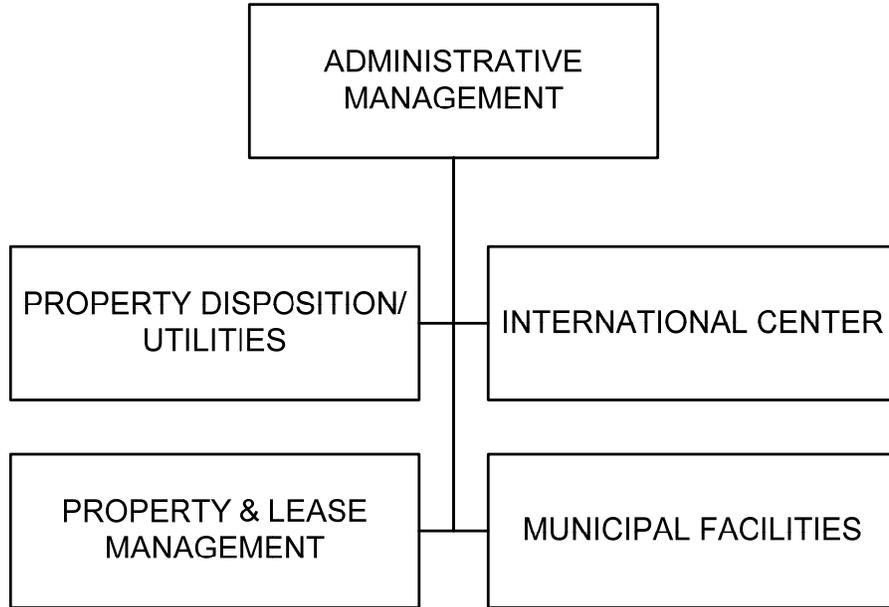
The Department will continue to maximize the use of available resources towards direct and improved delivery of animal care services.



## ANIMAL CARE SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$3,359,465	\$4,052,010	\$4,089,722	\$4,742,173
CONTRACTUAL SERVICES	451,208	447,756	499,693	600,366
COMMODITIES	353,983	529,595	521,883	602,439
SELF INSURANCE/OTHER	745,242	868,752	786,565	1,072,599
CAPITAL OUTLAY	53,861	282,304	287,618	93,252
<b>TOTAL EXPENDITURES</b>	<b>\$4,963,759</b>	<b>\$6,180,417</b>	<b>\$6,185,481</b>	<b>\$7,110,829</b>
<b>AUTHORIZED POSITIONS</b>	<b>86</b>	<b>102</b>	<b>102</b>	<b>116</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>86.00</b>	<b>102.00</b>	<b>102.00</b>	<b>116.00</b>

# ASSET MANAGEMENT



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	12.00	\$1,389,880
Capital Projects	0.00	4,852,000
International Center Fund	8.00	1,377,493
Facility Services	112.00	10,043,445
<b>Total Funding</b>	<b>132.00</b>	<b>\$17,662,818</b>

**MISSION STATEMENT**

*The Department of Asset Management provides facility services to both internal and external customers in order to maximize revenues, minimize liability, provide for the highest and best use of City assets, utilize industry best practices, and promote efficiency in the delivery of City services.*

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**PROGRAM INFORMATION**

The Department of Asset Management provides a variety of real estate services including property and facility management; negotiation and monitoring of leases and license agreements for real property, public right of way, cultural facilities, telecommunications and utilities; disposition of real property; and various in-house consulting services to include building acquisitions, asset development and marketing, and space planning.

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**GOALS & OBJECTIVES**

- ◆ Achieve a 5% increase in revenue collected from cell towers, leases, license agreements and the sale of real property from the FY 2007 budget amount.
- ◆ Classify property such as drainage easement, right of way, drainage channel, in an effort to determine surplus property for sale and opportunities for low-income housing lots.
- ◆ Facilitate the development of the Southwest Business & Technology Park (SWBTP) through the sale of developable parcels.
- ◆ Achieve a customer survey approval rating of at least 90%.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Improve Customer Service</b>					
	Process requests for leases and licenses of City property	No. of Real Estate Transactions Negotiated/Executed <sup>1</sup>	55	91	51	55
	Promote a "Customer First" atmosphere through staff training opportunities and utilize processes and surveys that enhance and measure customer service	Customer Service Survey Approval Rating <sup>2</sup>	90%	92%	91%	90%
<b>Financial</b>	<b>Provide Accountability to the Public</b>					
	Maximize revenue from leases, license agreements, cell towers and the sale of real property	Revenue Collected from leases and license agreements (in thousands)	\$1,195	\$644	\$1,259	\$1,288
		Revenue Collected from cell towers and sale of real property (in thousands) <sup>3</sup>	\$1,415	\$592	\$1,060	\$581
<b>Internal Processes</b>	<b>Innovative &amp; Proactive City Government</b>					
	Provide in-house consulting services for real estate transactions to other City Departments.	No. of requests received for consulting services <sup>4</sup>	N/A	N/A	N/A	55
<b>Employee Learning &amp; Growth</b>	<b>Improve Employee Services</b>					
	Provide specialized employee training to enhance job enrichment and customer service skills	No. of Employees Completing Job Enhancement Training	10	10	14	10

**EXPLANATORY INFORMATION**

<sup>1</sup> Real Estate Transactions include leases, licenses, cell tower agreements, easements, sale of surplus property, and the closure vacation and abandonment of public right of way. The figure presented for the FY 2007 Budget was intended to count the number of requests for consulting services that is not listed as its own measure; however that measure was not tracked leading to lower estimation in FY 2007.

<sup>2</sup> A web-based customer service survey to measure professionalism, competence, communication, timeliness/responsiveness and overall customer service was implemented to replace mail-in surveys that were utilized in FY 2006 with the final project documents for every completed special project. No on-line surveys were completed in FY 2007 for the Real Estate Division, although surveys were received for the Facility Services Division.

<sup>3</sup> FY 2006 is significantly higher due to a single land transaction in the amount of \$699,702. FY 2007 is higher than anticipated due to two separate land transactions: the first in the amount of \$319,182, and the other in the amount of \$278,823.

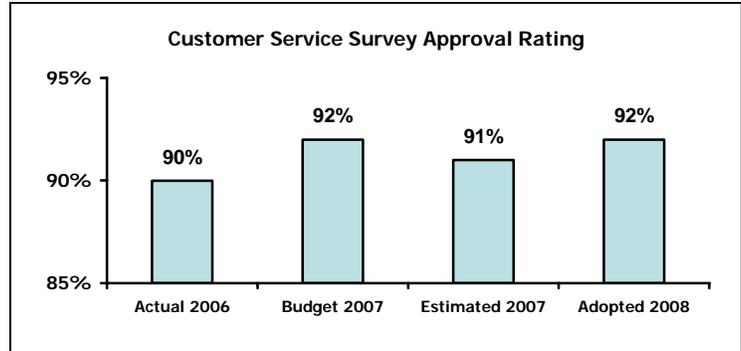
<sup>4</sup> This is a new measure to quantify the number of special requests received from other City Departments with real estate needs, such as leasing, acquisition, easements, and disposition.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Asset Management Department for FY 2008.

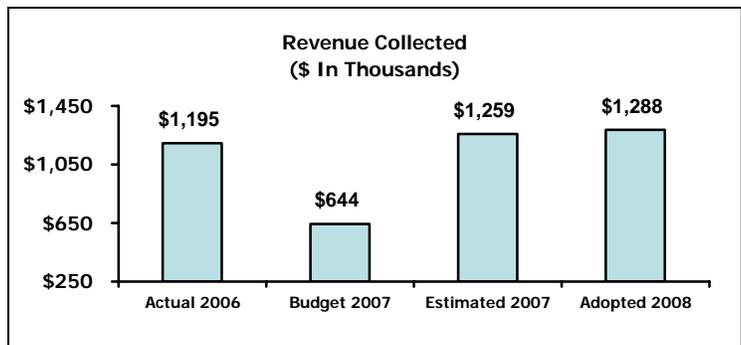
**Customer Service Survey Approval Rating**

This represents a rating from a customer service survey utilized to measure professionalism, competence, communication, timeliness, responsiveness and overall customer service. Surveys are mailed with the final project documents for each completed special project.



**Revenue Collected from Leases and License Agreements**

This represents the dollar amount the Department collects in revenues generated by the International Center including the Conference Center.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$765,115	\$910,346	\$906,220	\$855,554
CONTRACTUAL SERVICES	92,444	99,097	36,600	99,741
COMMODITIES	12,148	4,929	15,326	4,929
SELF INSURANCE/OTHER	384,840	404,177	405,208	429,656
CAPITAL OUTLAY	2,674	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,257,221</b>	<b>\$1,418,549</b>	<b>\$1,363,354</b>	<b>\$1,389,880</b>
<b>AUTHORIZED POSITIONS</b>	<b>13</b>	<b>13</b>	<b>13</b>	<b>12</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>12.00</b>

**PROGRAM INFORMATION**

The Facility Services Division provides skilled trade (plumbing, electrical, carpentry, painting & HVAC) and maintenance services in over 270 facilities and provides custodial services to over 1.1 million square feet of municipal office space. The division also purchases and stores a wide variety of maintenance, and custodial supplies.

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**GOALS & OBJECTIVES**

To provide the highest quality skilled trade, maintenance, custodial, security and supply services to our internal customers in an effective and efficient manner.

- ◆ Maintain an average total operating cost per square foot below the Building Operators and Managers Association (BOMA) annual average for government facilities.
- ◆ Provide quality trade labor services at a competitive hourly rate for this region as reported by RS Means.
- ◆ Facilitate the completion of at least \$300K in improvements per year in an effort to lengthen the service life, prevent deterioration and reduce the operating costs over the functional service life of each facility.
- ◆ Provide the highest level of customer service to our internal customers and maintain a customer service survey approval rating of at least 90%.
- ◆ Initiate a City preventative maintenance program to offset the amount of future deferred maintenance costs.
- ◆ Provide Job Order Contracting efficiently and at a fair market price as determined by RS Means.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Improve Customer Service</b>					
	Promote a "Customer First" atmosphere through staff training opportunities and utilize processes and surveys and enhance and measure customer service.	Customer Service Survey Approval Rating	91%	92%	93%	93%
<b>Financial</b>	<b>Public Trust and Awareness of Citizens</b>					
	Maintain total operating expenses below BOMA reported cost/square foot	Avg. Total Operating Cost per Square Foot, Per Year <sup>1</sup>	\$6.33	\$6.35	\$6.35	\$6.53
<b>Internal Processes</b>	<b>Innovative and Proactive Government</b>					
	Provide quality trade and maintenance services at a competitive hourly rate	No. of Trade and Maint. Work Orders Completed	5,421	5,500	5,535	5,500
		Avg. Hourly Rate for Trade Labor	\$24.86	\$26.66	\$24.86	\$26.00
		Percentage of Job Order Contract jobs completed within proposed time. <sup>2</sup>	N/A	N/A	N/A	90%
<b>Employee Learning &amp; Growth</b>	<b>Improve Employee Services</b>					
	Provide specialized employee training to enhance job enrichment and customer service skills	No. of Employees Completing Job Enhancement Training	26	30	32	25

**EXPLANATORY INFORMATION**

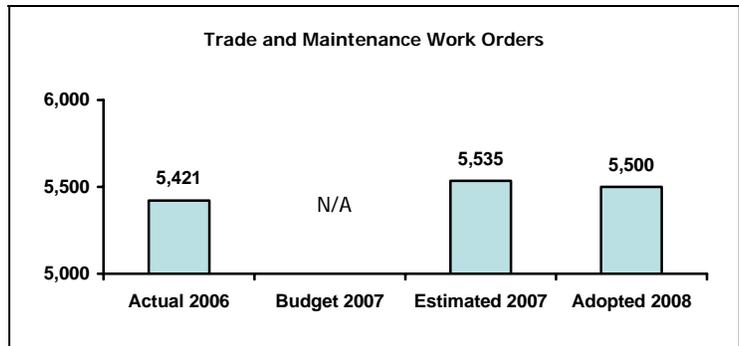
<sup>1</sup> Building Operators and Managers Association (BOMA) reported the 2006 national average for total operating expenses per square foot per year to be \$7.50 in government facilities (excludes capital improvement contribution and other transfers).

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Facility Services Fund for FY 2008.

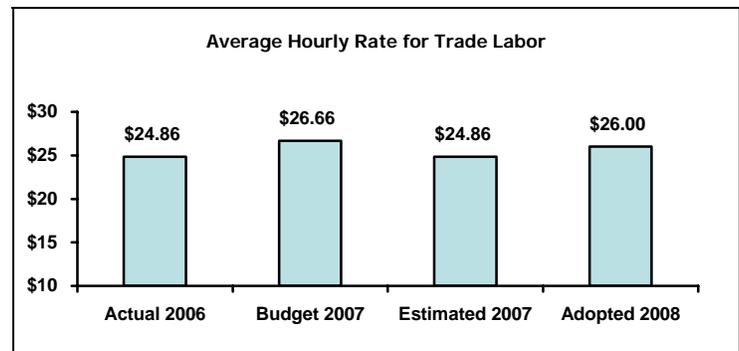
**Trade and Maintenance Work Orders**

Facility Services manages its performance through a centralized work order system. Listed here is the number of Trade and Maintenance completed.



**Trade Labor Rate**

In order to remain competitive with the private sector, Facility Services continues to provide quality trade labor at a competitive hourly rate. These services include HVAC, plumbing, and electrical.



**FACILITY SERVICES FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$4,558,441	\$4,796,294	\$4,562,270	\$4,873,145
CONTRACTUAL SERVICES	1,177,673	1,357,225	1,246,643	1,413,550
COMMODITIES	699,803	266,308	983,088	366,308
SELF INSURANCE/OTHER	2,534,553	2,782,385	2,509,413	2,979,885
CAPITAL OUTLAY	14,981	0	8,700	0
TRANSFERS	432,036	402,013	402,013	410,557
<b>TOTAL EXPENDITURES</b>	<b>\$9,417,487</b>	<b>\$9,604,225</b>	<b>\$9,712,127</b>	<b>\$10,043,445</b>
<b>AUTHORIZED POSITIONS</b>	<b>113</b>	<b>113</b>	<b>113</b>	<b>112</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>113.00</b>	<b>113.00</b>	<b>113.00</b>	<b>112.00</b>

**PROGRAM INFORMATION**

The Department of Asset Management is responsible for the management of the International Center. The Department negotiates and monitors the leases in addition to providing a high level of customer and facility service to the tenants. The International Center was developed as a multi-purpose facility promoting the City of San Antonio as a center for international trade and business. The International Conference Center (ICC) is a major attraction of the facility, and its primary purpose provides for group business presentations and social functions which promote the facility as a center for international trade and development.

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**GOALS & OBJECTIVES**

Maximize revenue through competitive leasing of building and International Conference Center space to promote the International Center as a focal point of international commerce and business development.

- ◆ Achieve a 5% increase in the number of revenue-generating events in the International Conference Center and gallery over the FY 2006-07 Budget amount.
- ◆ Continue to provide International Center tenants with outstanding customer service and maintain an Annual Tenant Survey Approval Rating of at least 90%.
- ◆ Collect revenue to achieve at least 28% above operating costs (total revenue, less operating expenses, divided by the total revenue).
- ◆ Collect 90% of revenue generated from functions in the International Conference Center by the 45<sup>th</sup> day following the function in FY 2008.
- ◆ Achieve an approval rating of at least 90% on event customer surveys.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Improve Customer Service</b>					
	Continue to provide International Center tenants with outstanding customer service, thereby ensuring tenant retention and satisfaction	No. of revenue-generating events <sup>1</sup>	149	158	122	140
		No. of leases negotiated/renewed <sup>2</sup>	3	3	5	0
		Event Customer Service Survey Approval Rating	99%	97%	99%	97%
<b>Financial</b>	<b>Provide Accountability to the Public</b>					
	Maximize the revenue generated by the International Center including the conference center	% of Revenue above Operating Costs <sup>3</sup>	34%	32%	21%	28%
		Total Revenue Collected (in Thousands)	\$1,220	\$1,288	\$1,130	\$1,303
		Average revenue per revenue-generating event	\$1,267	\$1,258	\$1,249	\$1,428
<b>Internal Processes</b>	<b>Innovative and Proactive Government</b>					
	Ensure that the International Center adheres to the City of San Antonio's revenue collections and deposit policy and procedures	Annual Tenant Customer Service Survey Approval Rating	95%	95%	82%	90%
		% of revenue collected by the 45 <sup>th</sup> day Following the event	90%	82%	90%	90%
<b>Employee Learning &amp; Growth</b>	<b>Improve Employee Services</b>					
	Provide specialized employee training to enhance job enrichment and customer service skills	No. of Employees Completing Job Enhancement Training	4	4	5	6

**EXPLANATORY INFORMATION**

<sup>1</sup> The International Center held fewer special events in FY 2007 than it had in previous years. This is primarily due to interest generated by reputation rather than formal advertising, or industry networking.

<sup>2</sup> No lease expirations are expected in FY 2008.

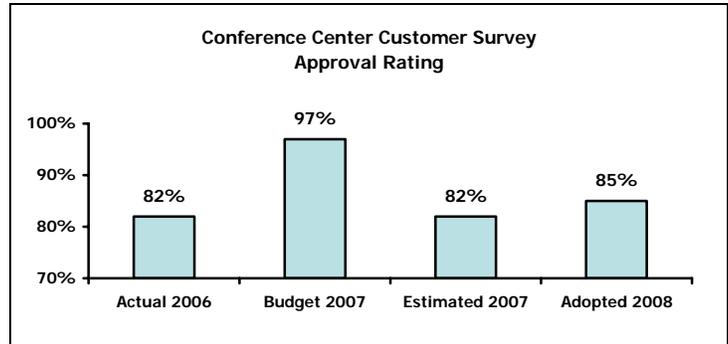
<sup>3</sup> Calculation reflects the total revenue, less operating expenses, divided by the total revenue.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the International Center Fund for FY 2008.

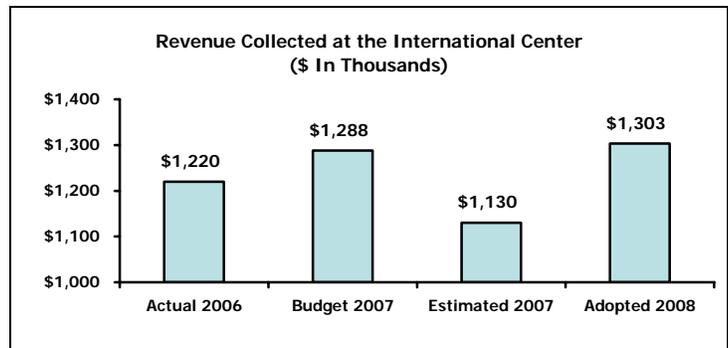
**Conference Center Customer Survey**

The Conference Center surveys its users after each function to measure customer satisfaction with the facility. Survey results enable staff to understand ways to measure and improve their performance.



**International Center Revenue**

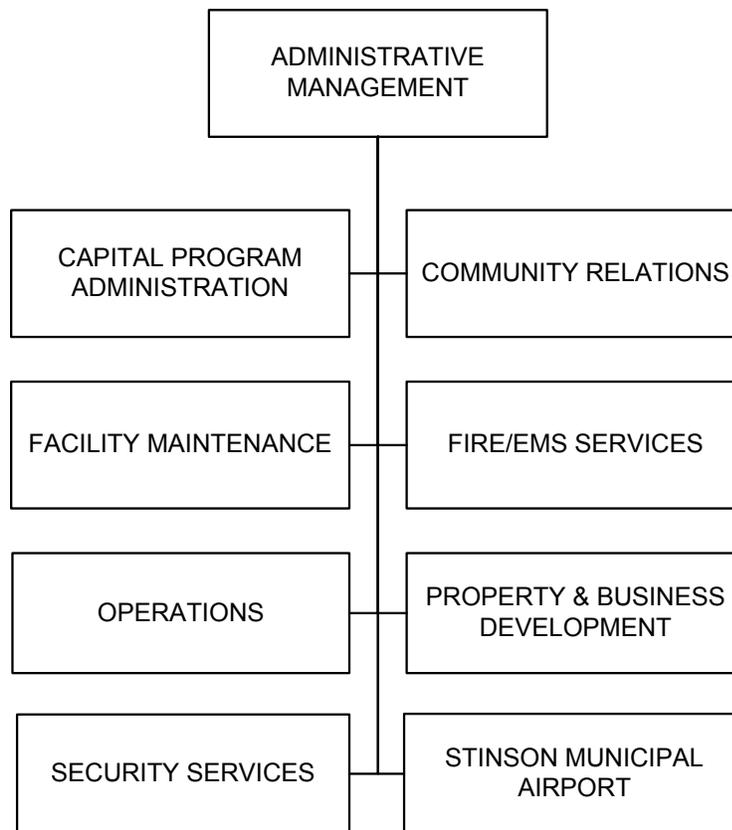
The International Center collects revenue from lease agreements with building tenants, as well as from the use of the conference center for conferences, banquets and wedding receptions.



**INTERNATIONAL CENTER FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$392,179	\$405,737	\$391,536	\$363,341
CONTRACTUAL SERVICES	199,101	188,475	217,825	219,181
COMMODITIES	63,756	27,719	45,244	91,769
SELF INSURANCE/OTHER	303,125	364,121	364,140	279,558
TRANSFERS	320,222	311,492	278,326	423,644
<b>TOTAL EXPENDITURES</b>	<b>\$1,278,383</b>	<b>\$1,297,544</b>	<b>\$1,297,071</b>	<b>\$1,377,493</b>
<b>AUTHORIZED POSITIONS</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>8</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>8.00</b>

# AVIATION



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
Airport Revenue Fund	506.71	59,707,455
Passenger Facility Charge Fund	0.00	17,096,120
Debt Service Funds	0.00	22,362,780
Confiscated Property Fund	0.00	25,007
Categorical Grants	0.00	636,185
Capital Projects	0.00	198,723,000
<b>Total Funding</b>	<b>506.71</b>	<b>\$298,550,547</b>

**MISSION STATEMENT**

*The Aviation Department, through its facilities at San Antonio International and Stinson Municipal Airport, provides to the citizens of San Antonio and the traveling public safe and secure, cost-efficient, first-class facilities while providing a catalyst for economic development, fostering an environment for business growth, and ensuring an exceptional customer experience.*

**PROGRAM INFORMATION**

The Aviation Department operates the City's two airports, International and Stinson, which provide general and commercial aviation services through an enterprise fund. Departmental responsibilities include airport operations, financial and property administration, economic development, domestic and international air service development, vehicle and facility maintenance, airport security, fire protection, and public relations.

**GOALS & OBJECTIVES**

To provide for the aviation facility and service needs of the community, as well as stimulating economic development, all in a financially self-sufficient and safe manner consistent with applicable City, State and Federal regulations, while ensuring the best possible customer experience.

- ◆ To increase the number of domestic non-stop flights to Seattle, Miami, New York, Philadelphia, Boston, Oakland, and Washington D.C., as well as international non-stop flights to Monterrey, Guadalajara and Toronto.
- ◆ To explore the development and possible inclusion in the Capital Improvement Plan of facilities such as a Low-Cost Passenger Facility, an International General Aviation Facility and a Consolidated Car Rental Facility.
- ◆ To increase two-way Mexico trade, travel, educational and cultural exchanges in cooperation with multiple city departments and private sector leaders through implementation of the "San Antonio-Mexico Strategic Marketing Program".
- ◆ To secure permanent status by the end of FY 2008 for "Landing Rights" designation at San Antonio International Airport (SAIA) for Customs processing of general aviation aircraft.
- ◆ To continue implementation of the Airport Expansion Program, including the construction of new terminal facilities.
- ◆ To update the 2000 Aviation Industry Strategic Plan which will be completed in FY 2010.
- ◆ To continue carrying out the recommendations of the 2002 Air Cargo Strategic Plan. The expansion of the UPS ramp is completed. FY 2008 a Request for Proposal (RFP) will be submitted for the belly freight in 2008.
- ◆ To enhance customer experience by adding services and amenities for the traveling public in FY 2008, including opening a new parking garage with 2,800 additional spaces, adding cash payment capability to the parking pay-on-foot machines, implementing a new Frequent Parker Program, expanding the parking and ground transportation web-payment capabilities, starting construction on the Terminal One In-line Baggage Screening System, and initiating a study to provide off-site airline boarding pass processing and off-site luggage check-in.
- ◆ To implement the third phase of four phases of the Acoustical Treatment Program.
- ◆ To initiate an update to the Part 150 Noise Compatibility Program and a new Master Plan for SAIA.
- ◆ To secure federal funding and start construction of a 1000-foot extension to Runway 3/21 at SAIA.
- ◆ To complete drainage improvements and taxiway construction in order to make available new areas of SAIA for tenant expansion and development in areas that have been previously inaccessible.
- ◆ To complete the Stinson Municipal Airport Terminal Expansion in FY 2008.
- ◆ To finish design of the runway extension for Stinson Municipal Airport, and begin construction of the improvements in FY 2008.
- ◆ To develop an integrated approach to achieving environmental improvements including wildlife management, natural resource management, energy management, and regulatory compliance for the Airport System.
- ◆ To establish a baseline for environmental compliance and oversight.
- ◆ To initiate a new Aviation System Master Plan.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Premier Visitor, Convention &amp; Business Destination – Strengthen Convention/Tourism Industry</b>					
	To improve Aviation facilities and services through terminal roadway & parking improvements	Passenger Approval Rating <sup>1</sup>	N/A	90%	91%	93%
	To increase the selection of the City as a business & visitor destination through improved air service	Number of top 20 Domestic Destinations with Direct Flight Availability from San Antonio <sup>2</sup>	18	20	18	19
	To increase the number of airport passengers to facilitate the growth of the economy	No. of Enplaned Passengers	3,980,134	4,097,000	4,060,800	4,213,706
<b>Customer</b>	<b>Revitalization of Neighborhoods – Improve Environmental Efforts</b>					
	To improve the quality of life in neighborhoods surrounding San Antonio International Airport with the communication and implementation of aircraft noise abatement measures	No. of Single Family Homes/Apartment Units Acoustically Treated	800	N/A	180	337
<b>Financial</b>	<b>Citizen Wellbeing &amp; Human Potential – Provide Economic Development Opportunities</b>					
	To support implementation of the Aviation Industry Strategic Plan with the goal of promoting and enhancing economic development of San Antonio's Aviation Facilities	No. of Private and Federal Sector Jobs <sup>3</sup>	6,950	7,400	6,150	6,250
<b>Financial</b>	<b>Innovative &amp; Proactive City Government – Provide Accountability to Public</b>					
	To continue to provide efficient and low-cost Airport operations and facilities	Operating Cost Per Enplaned Passenger	\$7.41	\$8.02	\$8.01	\$8.68
		Airline Cost Per Enplaned Passenger	\$3.09	\$3.33	\$3.32	\$4.35
Revenue Per Enplaned Passenger		\$12.75	\$13.16	\$13.19	\$14.41	

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Internal Processes</b>	<b>Innovative &amp; Proactive City Government – Improve Organizational Support</b>					
	To improve convenience and efficiency for the airport passenger by the use of self-service devices	% of Customers' Usage of Self Service Devices	12.8%	14.0%	13.8%	14.0%
	To utilize employee team building programs to achieve improvements in customer service & cost efficiency	% of Team Customer Service Targets (Rating) Achieved <sup>4</sup>	N/A	90%	83%	85%
	To maximize revenues through effective contract monitoring and compliance	No. of Contract Compliance/monitoring Reviews Conducted <sup>3</sup>	0	25	35	45
<b>Employee Learning &amp; Growth</b>	<b>Innovative &amp; Proactive City Government – Improve Employee Services</b>					
	To provide a model environment for employees	Employee Satisfaction Rating <sup>5</sup>	N/A	N/A	81%	90%

**EXPLANATORY INFORMATION**

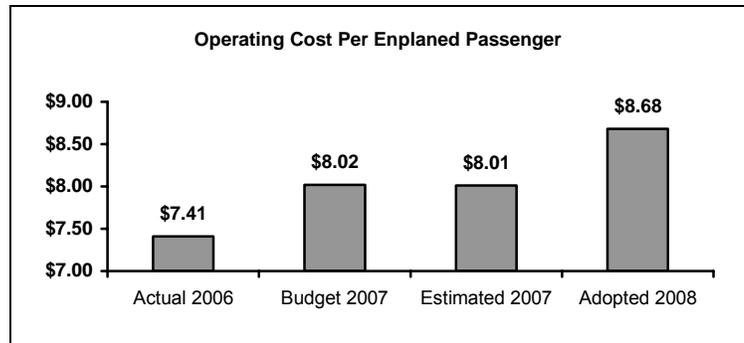
- <sup>1</sup> Passenger approval rating is obtained through an annual survey that is administered to airport passengers.
- <sup>2</sup> Source: US DOT data based on calendar year.
- <sup>3</sup> Excludes airline commuters starting FY 2007 Re-estimates.
- <sup>4</sup> Customer service rating is obtained through an annual survey of airport passengers and tenants.
- <sup>5</sup> Contract Compliance Unit initiated January 2006.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Aviation Department for FY 2008.

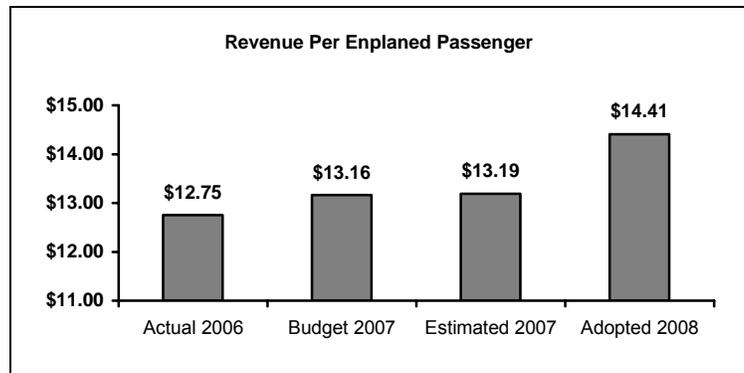
**Cost per Passenger**

This performance measure represents the operating cost per enplaned passenger and includes personnel, equipment, supplies, utilities, and other direct operating costs together with airport service contracts divided by the number of enplaned passengers.



**Revenue per Passenger**

Revenue per enplaned passenger includes landing fees, ground and building rental, concessions and ground transportation fees divided by the number of enplaned passengers.



**AIRPORT REVENUE FUND EXPENDITURE BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$19,347,620	\$22,049,124	\$21,311,326	\$24,358,351
CONTRACTUAL SERVICES	3,512,170	4,014,911	3,993,012	5,308,986
COMMODITIES	830,350	1,388,129	1,498,887	1,881,805
SELF INSURANCE/ OTHER	4,939,717	5,428,737	5,478,659	6,689,789
CAPITAL OUTLAY	841,456	531,290	299,559	831,175
TRANSFERS	20,430,326	19,859,130	21,207,772	20,637,349
<b>TOTAL EXPENDITURES</b>	<b>\$49,901,639</b>	<b>\$53,271,321</b>	<b>\$53,789,215</b>	<b>\$59,707,455</b>
<b>AUTHORIZED POSITIONS</b>	<b>446</b>	<b>474</b>	<b>474</b>	<b>510</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>443.11</b>	<b>469.04</b>	<b>469.04</b>	<b>506.71</b>

**AVIATION****GRANT SUMMARY**

The Aviation Department anticipates receiving federal and state grant funds totaling \$44,409,675 for FY 2008, which combined with Airport matching funds, provides \$58,152,991 in program funding.

Below are listed the grants the Aviation Department expects to receive in FY 2008. Details on each grant program can be found on the following pages.

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2008</b>
Airport Improvement Program	\$41,896,251	\$0	\$13,132,083	\$0	\$55,028,334
Checkpoint Security Program	386,185	0	46,205	0	432,390
Explosive Detection Canine Team	250,000	0	0	0	250,000
TxDOT Airport Improvements	0	1,877,239	565,028	0	2,442,267
<b>TOTAL</b>	<b>\$42,532,436</b>	<b>\$1,877,239</b>	<b>\$13,743,316</b>	<b>\$0</b>	<b>\$58,152,991</b>

**AVIATION****AIRPORT IMPROVEMENT PROGRAM****PROGRAM INFORMATION:**

The Airport Improvement Program is an FAA sponsored Grant program designed to assist airport owners in planning, constructing and maintaining the basic airfield infrastructure at airports nationwide. Grants consist of both entitlements and discretionary funding. The grant program covers the period of October 1, 2007 through September 30, 2008.

**FUNDING BY SOURCE & EXPENDITURES BY CHARACTER**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
CITY	\$1,215,455	\$2,260,833	\$13,132,083
FEDERAL	4,861,821	8,032,500	41,896,251
<b>TOTAL FUNDING</b>	<b>\$6,077,276</b>	<b>\$10,293,333</b>	<b>\$55,028,334</b>
<b>EXPENDITURES</b>			
CONTRACTUAL SERVICES	\$2,744,473	\$4,271,433	\$14,846,834
CAPITAL OUTLAY	7,117,348	6,021,900	40,181,500
<b>TOTAL EXPENDITURES</b>	<b>\$9,861,821</b>	<b>\$10,293,333</b>	<b>\$55,028,334</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FULL-TIME EQUIVALENT</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**AVIATION****CHECKPOINT SECURITY PROGRAM****PROGRAM INFORMATION:**

The Checkpoint Security Program consists of the assignment of an Airport Police officer to each of two passenger screening areas to provide Law Enforcement support to the Transportation Security Administration (TSA) Screening Activity. The City and the TSA signed a Reimbursement Agreement (RA) that provides for reimbursement to the Aviation Department by the TSA of up to a maximum of 36 hours per day at the established hourly rate for that fiscal year. The effective date of the RA is October 1, 2004 and continues in effect until September 30, 2008, subject to yearly TSA renewals.

**FUNDING BY SOURCE & EXPENDITURES BY CHARACTER**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL	\$370,029	\$396,902	\$386,185
CITY	0	0	46,205
<b>TOTAL FUNDING</b>	<b>\$370,029</b>	<b>\$396,902</b>	<b>\$432,390</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$325,153	\$391,297	\$432,390
CONTRACTUAL SERVICES	0	0	0
COMMODITIES	936	5,605	0
OTHER EXPENDITURES	43,940	0	0
CAPITAL OUTLAY	0	0	0
SUBGRANTING	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$370,029</b>	<b>\$396,902</b>	<b>\$432,390</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FULL-TIME EQUIVALENT</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**AVIATION****EXPLOSIVE DETECTION CANINE TEAM****PROGRAM INFORMATION:**

The grant agreement is with the Transportation Security Administration (TSA) for participation in the Explosives Detection Canine Team Program. The Explosive Detection Canine Team Program is designed to increase security at commercial airports. The teams receive specialized training, equipment and canines fully trained in explosive detection. Five Airport Police Officers are assigned to the program. The position authorizations are carried in the Airport Operating Fund. The grant provides reimbursement of up to a total of \$250,000. This program provides canine team utilization at the San Antonio International Airport with a 24-hour per day, 7-day per week response. It is anticipated that the grant agreement will be renewed each year.

**FUNDING BY SOURCE & EXPENDITURES BY CHARACTER**

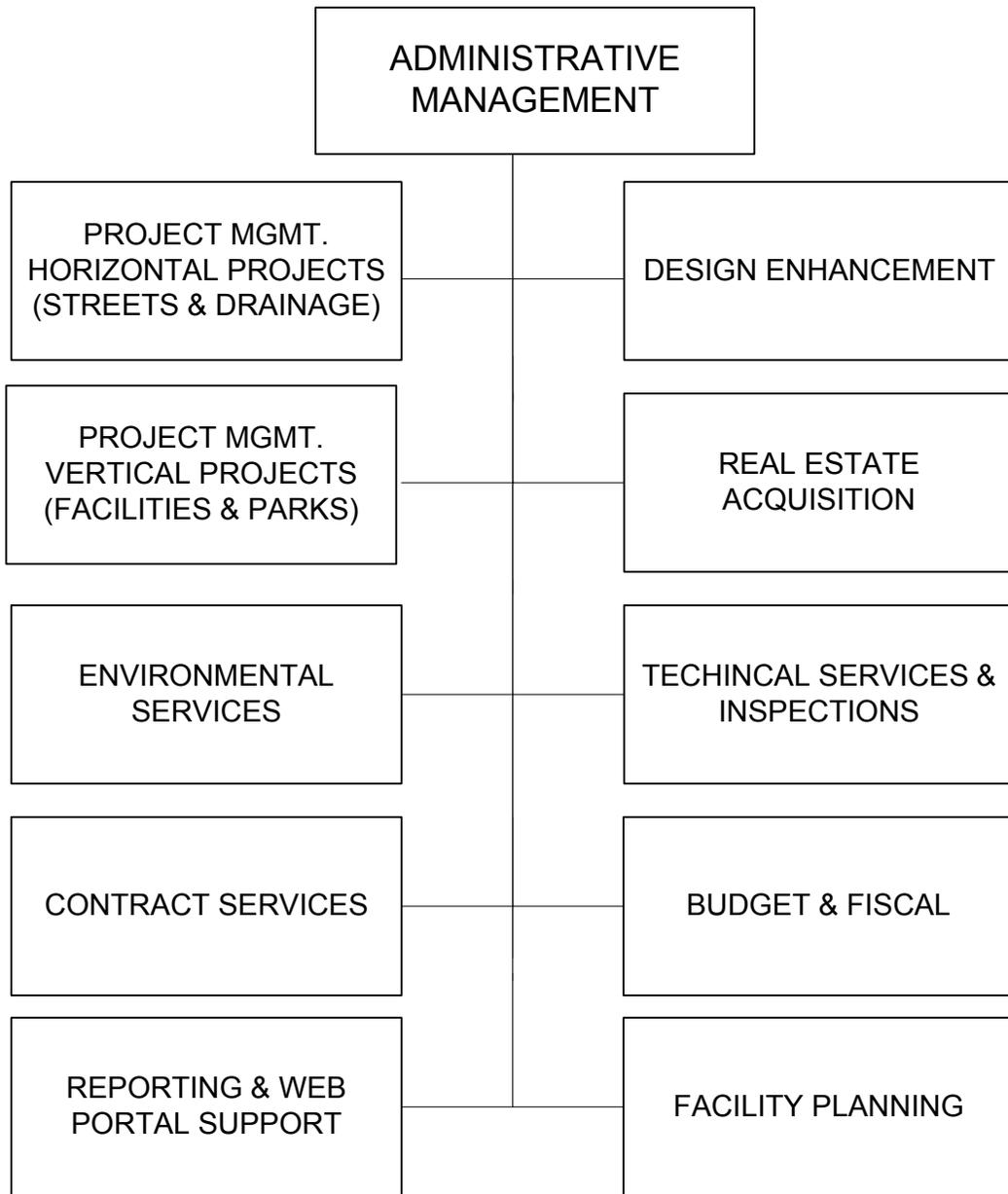
	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL	\$160,000	\$250,000	\$250,000
<b>TOTAL FUNDING</b>	<b>\$160,000</b>	<b>\$250,000</b>	<b>\$250,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$135,102	\$184,635	\$210,000
CONTRACTUAL SERVICES	189	8,665	10,000
COMMODITIES	2,503	13,450	10,000
OTHER EXPENDITURES (FLEX BENEFITS)	22,206	6,450	10,000
CAPITAL OUTLAY	0	36,800	10,000
<b>TOTAL EXPENDITURES</b>	<b>\$160,000</b>	<b>\$250,000</b>	<b>\$250,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FULL-TIME EQUIVALENT</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

**AVIATION****TxDOT AIRPORT IMPROVEMENT****PROGRAM INFORMATION:**

The FAA provides a block grant to the State of Texas for its general aviation airports. The funds are utilized for airport infrastructure improvements. The State awards grants based on demonstrated need. This grant program covers the period of October 1, 2007 through September 30, 2008. A local match is required for all capital projects.

**FUNDING BY SOURCE & EXPENDITURES BY CHARACTER**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
CITY	\$0	\$0	\$565,028
STATE	0	0	1,877,239
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,442,267</b>
<b>EXPENDITURES</b>			
CONTRACTUAL SERVICES	\$0	\$0	\$366,340
CAPITAL OUTLAY	0	0	2,075,927
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,442,267</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FULL-TIME EQUIVALENT</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED 2008</b>
Capital Improvement Management Services Fund	152.00	\$10,671,701
<b>Total Funding</b>	<b>152.00</b>	<b>\$10,671,701</b>

**CAPITAL IMPROVEMENTS MANAGEMENT  
SERVICES DEPARTMENT  
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND**

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**MISSION STATEMENT**

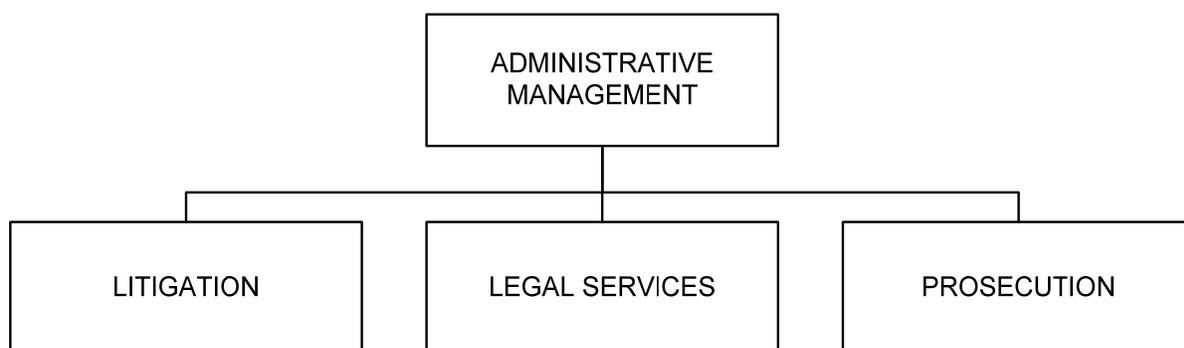
*The Department of Capital Improvements Management Services will manage the City's Capital Improvement Program projects to include the 2007 Bond Program through all phases of design, construction, and inspection; coordinates the consultation selection and project delivery for all capital improvements construction projects; serves as the City's procurement entity for all construction, architectural, and engineering services; and serves as the central depository for all official records related to capital improvement projects.*

**CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION**

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	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	N/A	N/A	N/A	\$9,107,136
CONTRACTUAL SERVICES	N/A	N/A	N/A	384,974
COMMODITIES	N/A	N/A	N/A	96,811
SELF INSURANCE/OTHER	N/A	N/A	N/A	960,780
CAPITAL OUTLAY	N/A	N/A	N/A	122,000
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$10,671,701</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>152</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>152.00</b>

# CITY ATTORNEY



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	86.00	\$7,082,703
Self-Insurance Liability Fund	12.00	*
Self-Insurance Workers' Compensation Fund	7.00	*
Community Development Block Grant	5.00	345,765
<b>Total Funding</b>	<b>110.00</b>	<b>\$7,428,468</b>

\* Appropriation totals for these positions appear in their respective funds.

**MISSION STATEMENT**

*The City Attorney's Office strives to be a trusted team delivering superior advice and legal services to the City for the benefit of the community.*

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**PROGRAM INFORMATION**

Article V, Section 53 of the City Charter provides that the City Attorney shall serve as chief legal advisor to the City Council, the City Manager and all city departments, offices and agencies. The City Attorney's Office represents the City in all litigation and administrative proceedings brought against or by the city and its officials and works hand-in-hand with the police and code enforcement officials to prosecute all Class C misdemeanors in the Municipal Courts. Attorneys and support staff in the City Attorney's Office provide all legal services necessary to complete a program or activity initiated by a city department or official. The attorneys research legal issues and advise city officials, boards, and commissions; draft and review ordinances and resolutions considered by the City Council; and negotiate, draft, and review contracts and other documents essential to the successful completion of the myriad of programs and functions of the City of San Antonio. To avoid conflicts or provide additional resources or expertise on a particular matter, the City Attorney may hire and use outside counsel to provide essential legal services.

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**GOALS & OBJECTIVES**

- ◆ Maintain the trust and confidence of city officials that the City receives the highest quality legal services from all attorneys who provide those services.
- ◆ Continue to develop a team relationship with city officials by identifying legal issues and providing advice, solutions, and strategies to implement policy and program goals.
- ◆ Aggressively pursue actions to enforce city codes and ordinances to protect public safety, and to recover amounts owed to the City by those who breach City contracts.
- ◆ Fully investigate every claim and lawsuit against the City and its officials; negotiate a fair and reasonable settlement when appropriate; and aggressively defend against litigation and proceed to trial when necessary.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Public Trust &amp; Awareness</b>					
	Represent and promote the legal interests of the City of San Antonio by delivering prompt and effective legal services	No. of Formal Legal Opinions Issued	1,065	1,075	1,050	1,075
		No. of Responses to Open Records Requests Prepared	1,825	1,500	2,189	2,389
<b>Financial</b>	<b>Provide Accountability to the Public</b>					
	Fully investigate every claim and lawsuit; negotiate fair and reasonable settlements when applicable; and aggressively proceed to trial when necessary	% of Convictions – All Cases Filed at Municipal Courts	82%	90%	80%	82%
		% of Lawsuits Tried With Favorable Disposition <sup>1</sup>	96%	90%	94%	95%
	<b>Innovative &amp; Proactive City Government</b>					
	Continue to seek outside legal expertise on complex or unique matters	Ratio of New Cases (Outside Counsel/Total)	24/155	30/300	22/137	23/146
	% of New Cases Using Outside Counsel	16%	10%	16%	16%	
<b>Employee Learning &amp; Growth</b>	<b>Innovative &amp; Proactive City Government</b>					
	Have attorneys obtain and/or maintain professional certifications/licenses by attending State-approved continuing legal education (CLE) courses	Hours Beyond Minimum CLE Requirements	315	315	350	350

**EXPLANATORY INFORMATION**

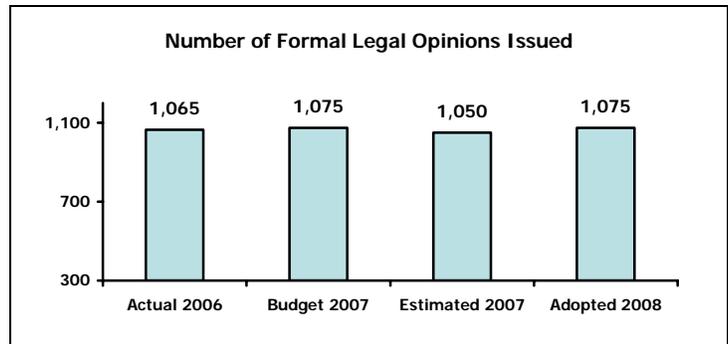
<sup>1</sup> In a Favorable Disposition, Motion for Summary Judgment is granted to the City, Motion to Dismiss is granted for the City, or a verdict is rendered for the City.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the City Attorney’s Office for FY 2008.

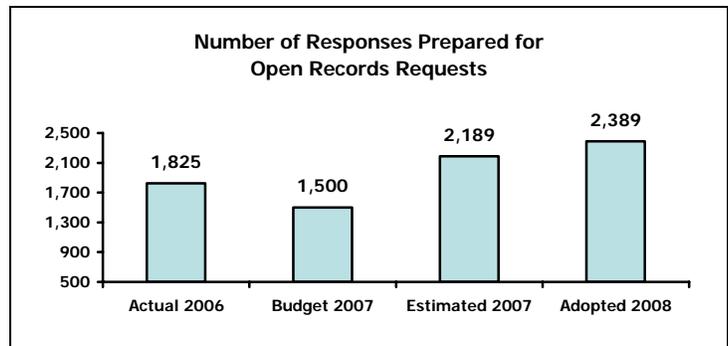
**Number of Formal Legal Opinions Issued**

Number of formal legal opinions issued by the City Attorney’s Office. A major function of the Department is to represent and promote the legal interests of the City by delivering prompt and effective legal services.



**Number of Responses Prepared for Open Records Requests**

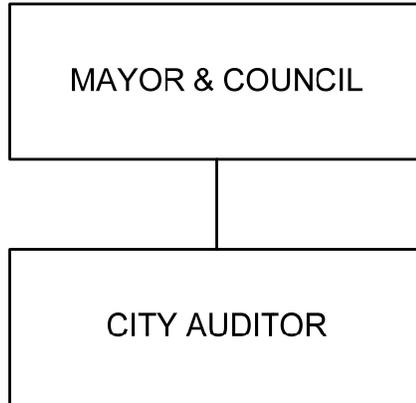
Number of responses prepared by the City Attorney’s Office for open records requests. The City Attorney’s Office continues to develop team relationships with the City Council, City Manager, and City Departments many legal issues such as request for open records.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$5,159,124	\$5,389,482	\$5,339,382	\$6,201,754
CONTRACTUAL SERVICES	223,045	248,033	260,142	247,965
COMMODITIES	60,812	86,249	89,614	86,249
SELF INSURANCE/OTHER	400,904	470,871	446,818	546,735
CAPITAL OUTLAY	46	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$5,843,931</b>	<b>\$6,194,635</b>	<b>\$6,135,956</b>	<b>\$7,082,703</b>
<b>AUTHORIZED POSITIONS</b>	<b>71</b>	<b>71</b>	<b>71</b>	<b>86</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>71.00</b>	<b>71.00</b>	<b>71.00</b>	<b>86.00</b>

# CITY AUDITOR



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	25.00	\$2,595,255
<b>Total Funding</b>	<b>25.00</b>	<b>\$2,595,255</b>

**MISSION STATEMENT**

*The City Internal Audit Department will champion an atmosphere of continuous improvement, integrity, honesty, accountability and mutual trust through independent appraisal of City programs, activities and functions.*

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**PROGRAM INFORMATION**

The independent Department of the City Auditor supports the City Council, the City Manager and Staff by:

- Performing internal audits of City operations, services and contracts to ensure resources are being used efficiently and effectively, and in compliance with applicable laws and regulations.
  - Providing consulting and advisory services to the Mayor, City Council, and City Manager as requested.
  - Assisting and/or coordinating with the external auditors on the City's annual financial and single audits.
  - Participating in peer review services, as required by the Government Accountability Office (GAO) auditing standards, with the National Local Government Auditors organization.
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**GOALS & OBJECTIVES**

The Internal Auditing Department's goal is to provide an independent, objective assurance and consulting activity designed to add value and to improve the City's operations. The Department will help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control, and governance processes.

To accomplish the Department's mission, programs, and goals, the following objectives will be continued and/or established for this fiscal year:

- ◆ Establish an Audit Advisory Committee consisting of Council Members, City Management and Citizens.
- ◆ Create formal charters for the Internal Audit Department and Audit Advisory Committee.
- ◆ Develop a comprehensive audit universe and risk based annual audit plan.
- ◆ Present audit recommendations that add value through measurable outcomes, such as revenue recoveries, cost avoidance and/or cost savings, and reductions in fraud, theft or abuse of City assets.
- ◆ Present audit recommendations that are useful and achievable, such as business process best practices, work simplification, safeguarding of City assets, or identification of duplicate/overlapping job functions.
- ◆ Present audit recommendations that focus on management and internal control issues not covered by the external auditors for the City, or other federal or state regulators.
- ◆ Complete an appropriate number of audits in a professional, cost effective, and timely manner.
- ◆ Follow generally accepted government auditing standards (GAGAS, also known as the GAO Yellow Book) issued by the Government Accountability Office for audit and non-audit projects.
- ◆ Meet GAGAS for continuing professional education.
- ◆ Foster an environment of continued education by supporting staff's pursuit of upper level degrees and certifications.

**PERFORMANCE MEASURES**

<b>Direct Time to Available Time*</b>	<b>FY 2008 Goal</b>	<b>Actual FY 2006</b>	<b>FY 2007 Estimate</b>
Percent Direct Time to Available Time	71% - Threshold 73% - Target	71%	73%

\*The computation used is Direct Time + Indirect Time = Available Time

- Annual total time per auditor equals 2,080 hours.
- Direct Time includes all time spent on audits, follow-up audits or other engagements.
- Indirect Time includes time used for general management, unassigned time, training and other indirect activities.
- Benefit Time includes vacation, holiday and sick leave, and other paid leave.

<b>Audit Recommendations Accepted</b>	<b>FY 2008 Goal</b>	<b>Actual FY 2006</b>	<b>FY 2007 Estimate</b>
Percent Recommendations Accepted	75% - Threshold 90% - Target	90%	90%

<b>Audit Reports Issued</b>	<b>FY 2008 Goal</b>	<b>Actual FY 2006</b>	<b>FY 2007 Estimate</b>
Number of Reports Issued	10- Threshold 15- Target	15	15

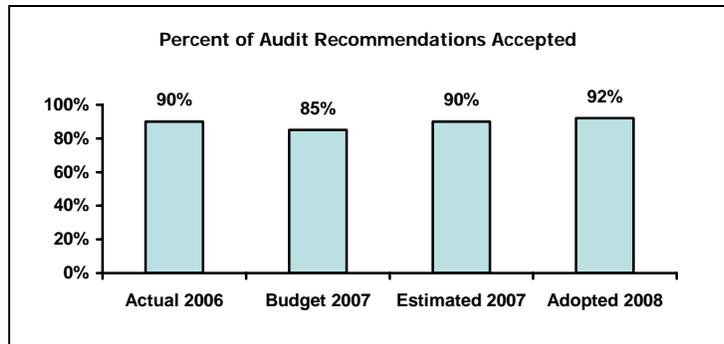
<b>Audited Measurable Outcomes</b>	<b>FY 2008 Goal</b>	<b>Actual FY 2006</b>	<b>FY 2007 Estimate</b>
Revenue Recoveries and/or Cost Savings	\$1,038,102 40% of Budget	N/A	N/A

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the City Auditor’s Office for FY 2008.

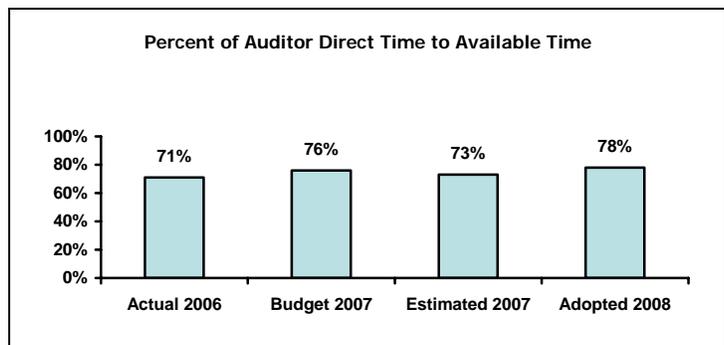
**Percent of Audit Recommendations Accepted**

Audit recommendations have to be practical and relevant to help City Management find solutions to observations disclosed in internal audit reports. The 2006 Association of Local Government Auditors survey of large offices averaged audit report recommendations acceptance at 92 percent.



**Percent of Auditor Direct Time to Available Time**

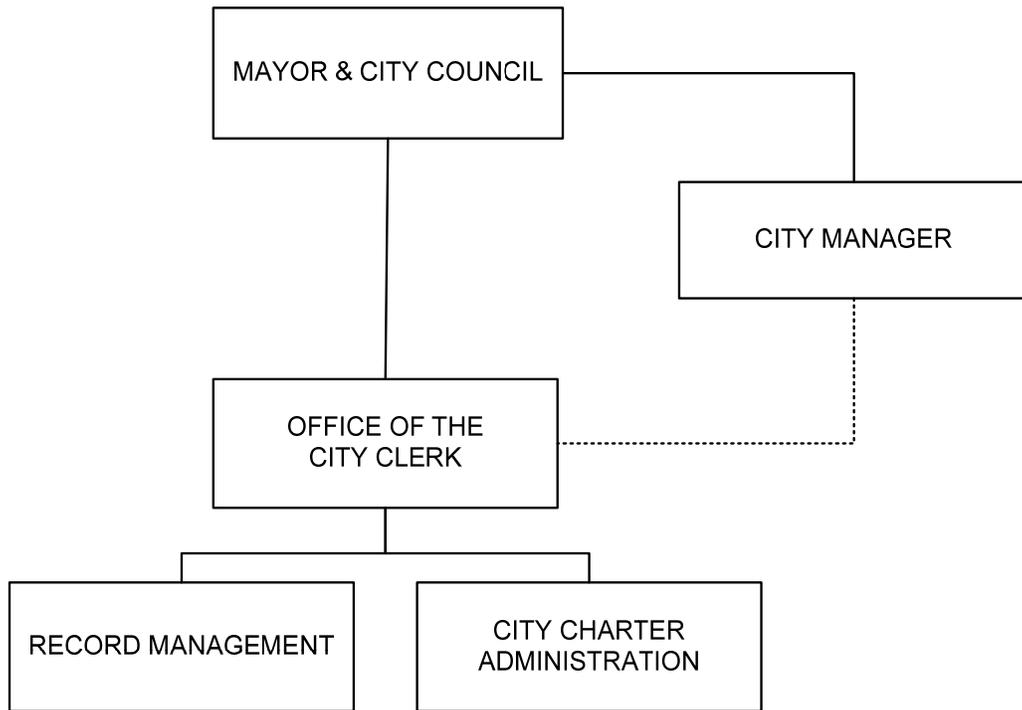
Auditors manage their time between focusing on assurance and consulting services for the City, and indirect activities such as training and general management. The 2006 Association of Local Government Auditors survey of large offices averaged direct time to available time at 78 percent.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$1,745,477	\$2,134,743	\$2,013,971	\$2,160,584
CONTRACTUAL SERVICES	223,418	278,351	262,867	278,351
COMMODITIES	13,110	48,665	12,775	48,665
SELF INSURANCE/OTHER	122,591	163,417	153,347	107,655
CAPITAL OUTLAY	5,201	0	76,000	0
<b>TOTAL EXPENDITURES</b>	<b>\$2,109,797</b>	<b>\$2,625,176</b>	<b>\$2,518,960</b>	<b>\$2,595,255</b>
<b>AUTHORIZED POSITIONS</b>	<b>30</b>	<b>25</b>	<b>25</b>	<b>25</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>30.00</b>	<b>25.00</b>	<b>25.00</b>	<b>25.00</b>

# CITY CLERK



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	25.00	\$1,896,905
<b>Total Funding</b>	<b>25.00</b>	<b>\$1,896,905</b>

**MISSION STATEMENT**

*The mission of the Office of the City Clerk is to provide the public, all City departments and entities accessible records, both current and archival. The Office also provides resources on municipal government and the City Council official actions, in addition to efficiently administering the elections for the City of San Antonio.*

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**PROGRAM INFORMATION**

The Office of the City Clerk is the official custodian of records for the City of San Antonio. The City Clerk conducts City Council meetings, records the official minutes, and maintains municipal records for the City of San Antonio. In addition, the Office of the City Clerk oversees and coordinates the financial disclosure requirements and lobbyist registration in accordance with the Ethics Code; serve as filing authority for campaign finance reports in accordance with State and Municipal Law. The Office of the City Clerk is the principal office that administers municipal elections, coordinates Bid/RFP procedures, processes claims, legal notice advertisements, official honorariums, and board and commission appointments. The Records Management Division receives/stores, microfilms, scans, protects, and retrieves the official documents of the City, in accordance with the Texas Local Government Records Act and the City's Records Management Policies and Procedures. The Records Facility Manager implements the Automated Records Management program (ARM) and oversees the disposition of official records as mandated by State Statutes.

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**GOALS & OBJECTIVES**

- ◆ To provide accessible municipal government records information as well as necessary services to the community and departments; to preserve and protect mandated official records; to intensify efforts to maximize use of the Municipal Records Facility, and to administer Municipal Elections by:
  - Enhancing the Customer Service program through continuous training to provide an efficient means to facilitate the bid/RFP process, claims process, legal notice advertisements, the Open Records process, ceremonial certificates/public relations component, board and commission appointment coordination, the proficiency of records retention, preservation and archival of all City records, Ethics Code compliance requirements, and Municipal Campaign Finance reporting compliance.
  - Processing, preserving, protecting, and restoring permanent municipal records and archival materials, such documents include ordinances, resolutions, minutes and contracts.
  - Administering the storage and retrieval function and maintaining a working interdepartmental records liaison program by providing training to Records Liaison Officers (RLOs) to maintain municipal records in accordance with automated records management procedures.
  - Continuing to implement and update the provisions of the Records Management Policies and Procedures Manual, including automated records management, to address electronic records through the Document Management/Records Management program to provide comprehensive networking for a shared ordinance and contract public access library linking all the City Departments by personal computer network, as well as providing the public access.
  - Continuing the implementation of the microfilming/scanning process to ultimately include all City contracts in concert with the Citywide Electronic Contract Management System (ECMS) program.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Public Trust and Awareness</b>					
	Continue to provide and enhance the Customer First program by facilitating the bid/RFP process, legal notice advertisements, ceremonial/public relations component, boards and commissions appointment coordination, claims process, the proficiency of records retention, preservation and archival of all City records, Ethics Code compliance requirements, Campaign Finance filings.	No. of Walk-in Customer Service Contacts Assisted for City Clerk – Daily	81	110	97	117
		No. of Customer Service Telephone Call Contacts Assisted for City Clerk – Daily	187	200	212	261
		No. of Customer Service E-mails Assisted for City Clerk – Daily	300	350	385	400
<b>Financial</b>	<b>Provide Accountability to the Public</b>					
	Processing, preserving, protecting, and as needed, restoring permanent municipal records and archival materials.	Cost Savings for Record Storage/Retrieval/Destruction – Annually <sup>1</sup>	\$5,000	\$127,612	\$127,612	\$175,000
<b>Internal Processes</b>	<b>Provide Accountability to the Public</b>					
	Processing, preserving, protecting, and as needed, restoring permanent municipal records and archival materials.	No. of Municipal Records Microfilmed per Week	28,000	28,000	29,000	30,000
		% of City Council Minutes Completed within Two Weeks <sup>2</sup>	100%	100%	100%	100%
<b>Employee Learning &amp; Growth</b>	<b>Improve Information Technology Service Delivery</b>					
	Implementing the microfilming/scanning process of all City contracts in concert with the establishment of the City-wide business contract management program.	No. of Contracts Scanned per Year	2,000	2,500	2,550	2,600

**EXPLANATORY INFORMATION**

<sup>1</sup> The cost savings have been modified to include storage and retrieval, but also for accession and destruction of records, therefore reflecting a more accurate cost savings to the City.

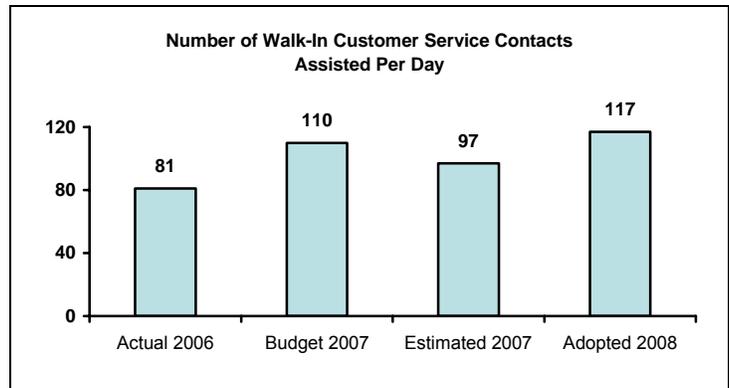
<sup>2</sup> The approval of Council Minutes has been modified from monthly to within two weeks approval.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Office of the City Clerk for FY 2008.

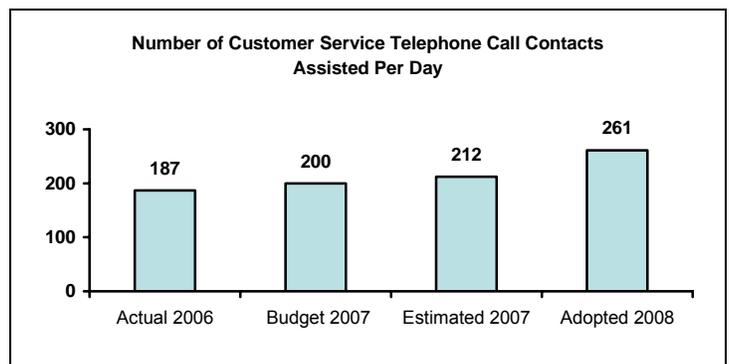
**Assisted Walk-In Customers**

This graph shows the number of walk-in customers that are serviced by the City Clerk’s Office on a daily basis. The number of walk-in contacts is projected to increase by 21% from Estimated FY 2007 to Adopted FY 2008.



**Customers Assisted by Telephone**

This graph shows the number of customers who are serviced by telephone on a daily basis. The number of telephone call contacts is anticipated to increase by 31% from the 2007 Budget to the Adopted Budget.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$1,148,202	\$1,227,511	\$1,195,376	\$1,341,016
CONTRACTUAL SERVICES	82,812	100,050	100,688	111,282
COMMODITIES	13,419	16,547	18,622	16,547
SELF INSURANCE / OTHER	399,644	491,556	491,739	428,060
CAPITAL OUTLAY	14,952	213,735	213,910	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,659,029</b>	<b>\$2,049,399</b>	<b>\$2,020,335</b>	<b>\$1,896,905</b>
<b>AUTHORIZED POSITIONS</b>	<b>22</b>	<b>24</b>	<b>24</b>	<b>25</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>22.00</b>	<b>24.00</b>	<b>24.00</b>	<b>25.00</b>

**CITY CLERK****GRANT SUMMARY**

The Office of the City Clerk anticipates receiving federal funds totaling \$97,452 for FY 2008.

Below are listed the grants the Office of the City Clerk expects to receive in FY 2008. Details on the grant program can be found on the following page.

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2008</b>
San Antonio Archival Records Program	\$97,452	\$0	\$0	\$0	\$97,452
<b>TOTAL</b>	<b>\$97,452</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$97,452</b>

**CITY CLERK                      SAN ANTONIO ARCHIVAL RECORDS PROGRAM**

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**PROGRAM INFORMATION:**

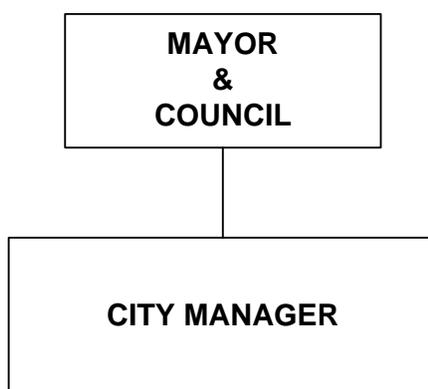
Assist the City Archivist to identify City historic records to be restored, reproduced, and preserved.

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**FUNDING BY SOURCE & EXPENDITURES BY CHARACTER**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
CITY	\$0	\$0	\$0
STATE	0	0	0
FEDERAL	0	0	97,452
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$97,452</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$0	\$0	\$50,570
CONTRACTUAL SERVICES	0	0	5,936
COMMODITIES	0	0	40,946
SELF INSURANCE/OTHER	0	0	0
CAPITAL OUTLAY	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$97,452</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>0</b>	<b>1</b>
<b>FULL-TIME EQUIVALENT</b>	<b>0.00</b>	<b>0.00</b>	<b>1.00</b>

# CITY MANAGER



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	20.00	\$2,436,531
<b>Total Funding</b>	<b>20.00</b>	<b>\$2,436,531</b>

**MISSION STATEMENT**

*We deliver quality city services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant and historic community.*

**PROGRAM INFORMATION**

The City Manager's Office provides centralized direction and leadership for the effective administration and operation of all municipal services for the City of San Antonio as directed by the City Council and serves as the focal point for the management of the City's staff agencies. The City Manager's Office prepares and submits to the City Council a balanced plan of municipal services in adherence with the policy goals and objectives established by the City Council while employing such managerial techniques as needed to assure efficient and effective utilization of the City's resources.

**GOALS & OBJECTIVES**

- ◆ To manage the efficient delivery of services to the citizens of San Antonio.
- ◆ To direct the preparation and distribution of the weekly City Council agenda and related materials to the City Council, staff and the citizens of San Antonio.
- ◆ To analyze, evaluate and monitor departmental, as well as community-based program proposals and needs through the efforts of the Management Team.
- ◆ To coordinate City Council requests for information and support services.
- ◆ To ensure that appropriate customer service/community relations mechanisms are implemented to assist citizens in the resolution of complaints and requests for service.
- ◆ To review and direct the operation of all municipal activities and services in an equitable, efficient and effective manner.
- ◆ To develop programs that enhances the quality of employee performance in their effective delivery of services.

**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$1,759,864	\$2,233,038	\$2,194,017	\$2,210,494
CONTRACTUAL SERVICES	37,004	54,756	53,928	64,758
COMMODITIES	15,051	16,867	27,447	23,618
SELF INSURANCE/OTHER	148,510	140,364	152,477	137,661
CAPITAL OUTLAY	4,778	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,965,207</b>	<b>\$2,445,025</b>	<b>\$2,427,869</b>	<b>\$2,436,531</b>
<b>AUTHORIZED POSITIONS</b>	<b>14</b>	<b>20</b>	<b>20</b>	<b>20</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>14.00</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>

# COMMUNICATIONS & PUBLIC AFFAIRS

COMMUNICATIONS &  
PUBLIC AFFAIRS

<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	10.75	\$1,026,145
<b>Total Funding</b>	<b>10.75</b>	<b>\$1,026,145</b>

### MISSION STATEMENT

*The mission of the Communications and Public Affairs Department is to provide a clear channel of communication to City of San Antonio personnel, the general public and the media so they can understand and be aware of City issues, policy decisions and services.*

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### PROGRAM INFORMATION

The Communications Staff is responsible for developing public awareness campaigns on City programs and events. The Division disseminates public information to employees, the general public and the media for the purpose of assisting the public in understanding City services.

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### GOALS & OBJECTIVES

- ◆ To support and encourage communications which inform and educate the community and employees about City programs and services.
  - Initiate communication plans and services which support City departments.
  - Create internal communication methods to inform, educate and support City employees.
  - Develop and produce communication tools to inform the public about the City's services and accomplishments.
  - Coordinate media relations' efforts for the City of San Antonio.
  - Manage the City's government access cable television station.

# COMMUNICATIONS AND PUBLIC AFFAIRS

## GENERAL FUND

### BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Customer</b>	<b>Improve Customer Service</b>					
	To support and encourage communications which inform and educate the community and employees about City programs and services	No. of Media Releases	444	453	456	459
		No. of TVSA Programs	258	168	181	196
<b>Internal Processes</b>	<b>Provide Accountability to the Public</b>					
	To initiate communication plans and services which support City departments	Total No. of Media Inquiries/ Contacts	1,136	1,114	1,147	1,170
<b>Employee Learning &amp; Growth</b>	<b>Improve Information Technology Service Delivery</b>					
	To create internal communication methods to inform, educate and support City employees	No. of Training Hours Received by Department Employees Attending Professional Development Training Sessions	105	50	112	113
		No. of Persons Attending Communications Training Sessions Provided by the Communications Staff	100	50	50	51

# COMMUNICATIONS AND PUBLIC AFFAIRS

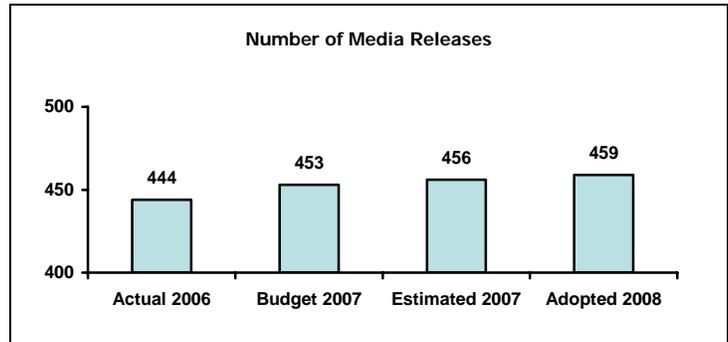
## GENERAL FUND

### PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Communications and Public Affairs Department for FY 2008.

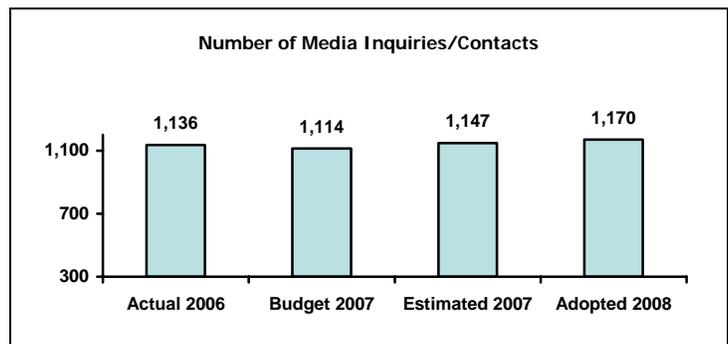
#### Number of Media Releases

This measure represents the number of media releases issued by the Office of Communications and Public Affairs. The purpose of media releases is to provide information to representatives of the media so they can provide a balanced representation of City issues and/or policy decisions.



#### Number of Media Inquiries/Contacts

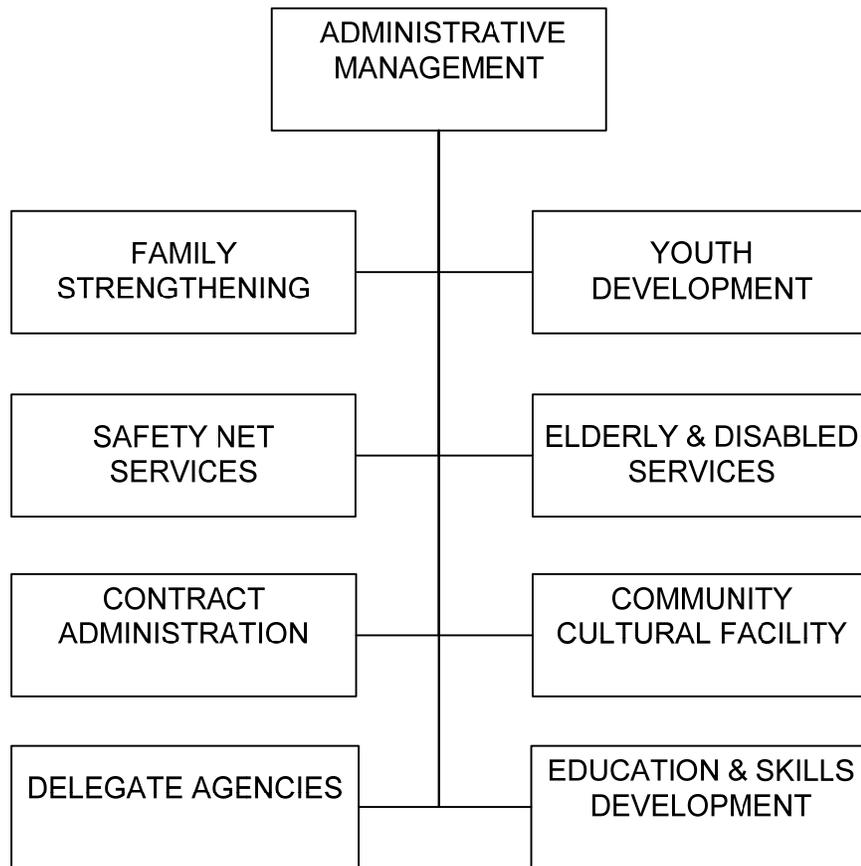
This measure represents the number of media contacts/inquiries issued by the Office of Communications and Public Affairs. This activity provides media contacts/calls to both initiate media coverage and respond to media inquiries on City issues ranging from budget issues to Council Agenda items.



### GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$499,102	\$538,192	\$547,522	\$679,349
CONTRACTUAL SERVICES	124,253	288,085	275,918	301,785
COMMODITIES	7,717	8,104	6,540	6,404
SELF INSURANCE/OTHER	19,128	23,606	23,430	38,607
CAPITAL OUTLAY	167,161	18,000	18,000	0
<b>TOTAL EXPENDITURES</b>	<b>\$817,361</b>	<b>\$875,987</b>	<b>\$871,410</b>	<b>\$1,026,145</b>
<b>AUTHORIZED POSITIONS</b>	<b>8</b>	<b>11</b>	<b>11</b>	<b>12</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>8.00</b>	<b>9.75</b>	<b>9.75</b>	<b>10.75</b>

# COMMUNITY INITIATIVES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	211.90	\$23,310,324
Categorical Grants	291.50	112,549,857
Community Development Block Grant	4.50	212,639
Capital Projects	0.00	5,123,000
Delegate Agencies	189.17	8,177,364
<b>Total Funding</b>	<b>697.07</b>	<b>\$149,373,184</b>

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**MISSION STATEMENT**

*The mission of the Department of Community Initiatives is to strengthen the community through human services investments, resources, and partnerships that benefits everyone.*

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**PROGRAM INFORMATION**

The Department of Community Initiatives (DCI) develops, coordinates and invests in comprehensive family strengthening and human development strategies that improve the quality of life in the community. These strategies serve to raise the education and skill level of San Antonio's workforce and promote family economic success. In this role, DCI serves as a steward of public and private funds, a service provider, a funder, and a facilitator of comprehensive and coordinated human services. DCI collaborates with both internal and external organizations and establishes strategic partnerships that further the City's human development goals.

DCI coordinates comprehensive services that facilitate family economic success. These services include school readiness, youth development, literacy, higher education scholarships, targeted industry job training and work supports including childcare and soft skill development. The Family Economic Success Program improves the quality of life by assisting residents to become informed financial consumers through services that include the Volunteer Income Tax Assistance, financial literacy, the Individual Development Account asset building program, banking services and anti-predatory lending education. DCI also coordinates safety net services that strive to provide a safe, clean and decent home for everyone, access to services and food security. For senior residents, DCI uses congregate meals and supportive services as primary strategies to promote their independence and engage them in reweaving the social fabric of their neighborhoods. DCI staffs the Community Action Advisory Board; Commission for Children and Families; Literacy Commission; Youth Commission; and the Joint City/County Commission for the Elderly. The Department also staffs the Office of Elderly Affairs and conducts planning, coordination and policy development on matters affecting the quality of life for the elderly.

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**GOALS & OBJECTIVES**

The DCI has five overarching goals that have been established to accomplish the Department's stated mission.

- ◆ Family Strengthening (including early childhood education and family economic success)
- ◆ Youth Development
- ◆ Elderly and Disabled Services
- ◆ Education and Skills Development
- ◆ Community Safety Net (including hunger and homeless)

To support these goals, specific strategic objectives have been developed for the following purposes:

- ◆ Create strategic partnerships with governmental and community-based agencies to leverage resources essential to strengthening families, developing human capital and sustaining a community safety net.
- ◆ Establish and monitor Family Strengthening, Human Development and Safety Net benchmarks, performance standards and outcomes for the community and report on these indicators semi-annually.
- ◆ Enable working people to access free tax and other financial services and encourage personal asset building through individual development accounts.
- ◆ Promote economic vitality and community well being by raising and sustaining the education and skill level of San Antonians.
- ◆ Ensure all children receive high quality early childhood education through school readiness initiatives, parental involvement and quality early childhood centers.
- ◆ Promote youth development through early intervention, higher education scholarships and job training.
- ◆ Enable seniors and disabled to maintain an independent and healthy quality of life through the provision of nutrition, personal care, transportation and community engagement.
- ◆ Provide for basic human needs by ensuring access to shelter, safe places to sleep and receive services.
- ◆ Ensure everyone can access food and multiple federal, state and local benefits.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Enhance Workforce Development System</b>					
	Transition families to a livable income by raising their education and skill level	DCI participants obtaining or maintaining employment at or above City Established Minimum Wage <sup>1</sup>	2,611	3,068	387	450
		DCI participants obtaining or maintaining transitional employment below City Established Minimum Wage <sup>1</sup>	583	4,184	239	490
		Number of DCI participants entering or completing higher education, skill or long-term job training <sup>2</sup>	5,224	5,229	3,626	3,591
	Ensure families are economically secure	Number of Active Individual Development Account (IDA) Participants	255	287	348	367
		Number of Taxpayers Assisted through Volunteer Income Tax Assistance (VITA)	25,520	30,000	25,516	40,000
		Number of DCI Participants Receiving Financial Literacy Training	6,954	6,600	6,547	5,776
	Promote access to high quality early childhood education and school readiness	Average Monthly Children in Care	17,261	17,262	16,972	16,200
		Number of Early Childhood Teachers receiving training	N/A	1,100	1,441	1,500
		Number of Early Childhood Teachers receiving their CDA Certification	N/A	90	142	225
	Promote youth development through early intervention, character traits/life skills development, education, and job training opportunities	Percentage of Youth participants completing character development/life skills training	64%	71%	84%	74%
		Percentage of San Antonio Education Partnership (SAEP) Seniors graduating High School	89%	97%	91%	92%

**COMMUNITY INITIATIVES**

**GENERAL FUND**

**BALANCED SCORECARD CONTINUED**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer Continued</b>	<b>Improve Customer Service</b>					
	Invest in existing community organizations for the provision of human development services	Percentage of Operations Managed through Contracts with Other Agencies/Organizations	77%	83%	84%	85%
	<b>Expand Recreation and Cultural Services</b>					
	Increase the number of individuals participating in cultural offerings	No. of Individuals (Duplicated) Participating in Carver Community Cultural Center Events/Activities	14,395	9,710	27,809	27,850
	<b>Provide for the Safety and Welfare of San Antonio</b>					
	Enable seniors to retain an independent and healthy quality of life through provision of nutrition, personal care, transportation, and community engagement	No. of Meals Served	939,767	983,709	934,524	949,750
	Enable seniors to retain an independent and healthy quality of life through provision of, personal care, nutrition, transportation, and community engagement	Percentage of Seniors Assisted Through DCI Programs to Maintain an Independent Life	26%	26%	24%	24%
	Promote self-sufficiency and stable housing for the homeless and those at risk for homelessness and reduce the impact of hunger in our community	No. of Homeless Persons Enrolled in Housing Programs	1,174	1,382	2157	2,160
		No. of Homeless Persons Transitioning to Permanent Housing	576	645	634	635
		Percentage of eligible persons in Bexar county receiving food stamps	76%	75%	67%	67%
		No. Pounds of Food Distributed to the Community (in Millions)	2.6	2.6	1.2	1.5
	Provide a safety net of services to meet the temporary emergency needs of all members of the San Antonio community	Number of families receiving emergency services	32,600	26,534	17,841	18,000
		Percentage children in poverty 0-5 receiving child care assistance via the City	42%	42%	42%	42%

**BALANCED SCORECARD CONTINUED**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Internal Processes</b>	<b>Leverage Other Funding Sources</b>					
	Leverage funded programs to create additional community value	Dollar Value/Hours of Youth and Senior leveraged via DCI Programs	\$526,476	\$223,165	\$2,359,383	\$2,412,054
		Dollars Into Community Through VITA (in Millions)	\$45.00	\$40.00	\$53.50	\$77.50
		Tax Preparation Fees Saved and Returned to Community (in Millions)	\$6.00	\$3.20	\$7.00	\$8.90
		Percentage of Budget from Outside Funding Sources	82%	83%	83%	78%
	<b>Provide Accountability to the Public</b>					
	Ensure progress toward identified performance and budget targets	No. of Contracts and Vendor Agreements Managed and Monitored	2,015	2,672	2,850	2,512
No. of Compliance Reviews Conducted		65	50	51	53	
<b>Employee Learning &amp; Growth</b>	<b>Implement Human Development Programs</b>					
	Assist staff to improve self through professional development training	No. of Staff Receiving Financial Literacy or Professional Development Training	1,223	350 <sup>3</sup>	2,049	2,061

**EXPLANATORY INFORMATION**

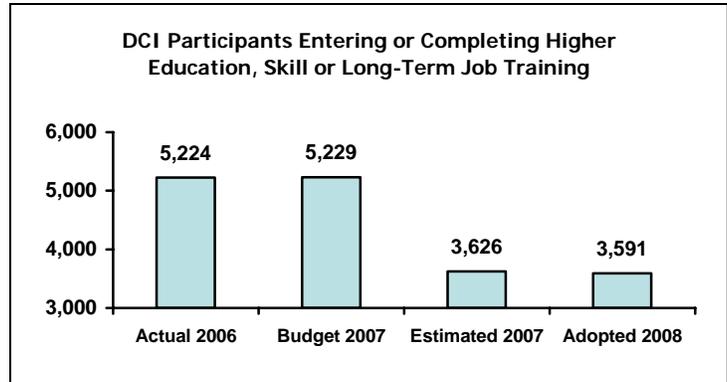
- <sup>1</sup> Living wage increased from \$8.75 to \$9.75 per hour effective June 2006. Verbiage changed to City established living wage. The number of participants in these performance measures have drop significantly due to the DCI Office of Quality Assurance review that found the Community Family Resource and Learning Division was using self reporting by participants which was found to be unreliable.
- <sup>2</sup> This measure was affected by the Office of Quality Assurance's review which resulted in reduced number of participants being counted.
- <sup>3</sup> Percentage of Staff Demonstrating Computer Literacy measure was not used this year.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Community Initiatives Department for FY 2008.

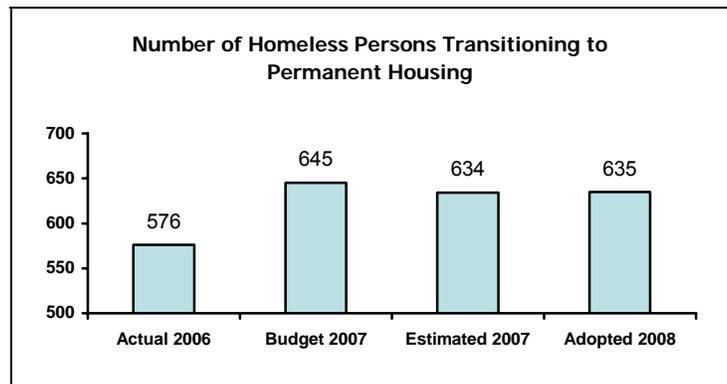
**Transitioning Families to a Livable Income by Raising Their Education and Skill Level**

This measure represents participation in multiple Education and Job Training programs. Proposed additional funding for expansion of the San Antonio Education Partnership scholarship program will offset the transition of Workforce Development programs to the Economic Development Department.



**Promoting Self-Sufficiency and Stable Housing for the Homeless**

This measure represents individuals, including family members, benefiting from permanent and transitional housing services. Increased activity projected in Estimated FY 2007 and Adopted FY 2008 reflects the addition of new units supported through collaboration with community based organizations as well as Grant and General Fund allocations.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$8,301,379	\$9,485,552	\$9,576,035	\$12,442,364
CONTRACTUAL SERVICES	2,392,606	6,941,065	6,849,667	7,574,871
COMMODITIES	243,102	157,595	213,428	338,605
SELF INSURANCE/OTHER	2,074,372	2,805,758	2,717,336	2,950,484
CAPITAL OUTLAY	59,689	160,020	192,274	4,000
<b>TOTAL EXPENDITURES</b>	<b>\$13,071,148</b>	<b>\$19,549,990</b>	<b>\$19,548,790</b>	<b>\$23,310,324</b>
<b>AUTHORIZED POSITIONS</b>	<b>207</b>	<b>224</b>	<b>224</b>	<b>213</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>206.40</b>	<b>223.40</b>	<b>223.40</b>	<b>211.90</b>

**COMMUNITY INITIATIVES**

**GRANT SUMMARY**

Below is a comprehensive listing of grants expected by the Department of Community Initiatives in FY 2008.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2008
<b>Community Cultural Facility</b> Carver Community Cultural Center			\$211,639	\$57,000	\$268,639
<b>Elderly &amp; Disabled Services</b> Comprehensive Nutrition Project	\$1,672,500		2,642,152	235,500	4,550,152
Supportive Services for the Elderly Project	275,250		140,987	5,000	421,237
<b>Family Strengthening</b> Annie E. Casey Making Connections Program				100,000	100,000
Child Care Delivery System	42,326,834		1,200,000		43,526,834
Head Start Early Childhood Development	46,579,863			11,644,966	58,224,829
Individual Development Account-Families Save 3	60,000		20,000	40,000	120,000
<b>Safety Net Services</b> Community Services Block Grant	1,726,883				1,726,883
CPS Energy				728,453	728,453
Emergency Food & Shelter Program	100,000				100,000
Emergency Shelter Grant	640,253			640,253	1,280,506
Fair Housing Initiatives Program	100,000				100,000
Fair Housing Program	212,639				212,639
Housing Counseling	70,616				70,616
Housing Opportunities for Person with AIDS	972,000				972,000
San Antonio Water System 2005 Supportive Housing Program	1,745,083			1,295,990	1,295,990
2006 Supportive Housing Program	1,746,490				1,746,490
<b>Workforce Development</b> Community Technology Centers				184,637	184,637
English Literacy / Civics Education		\$102,000			102,000
<b>Youth Development</b> Juvenile Accountability Incentive Block Grant		37,017	4,113		41,130
<b>TOTAL</b>	<b>\$98,228,411</b>	<b>\$139,017</b>	<b>\$4,218,891</b>	<b>\$14,931,799</b>	<b>\$117,518,118</b>

**COMMUNITY INITIATIVES**  
**CARVER COMMUNITY CULTURAL CENTER**

**PROGRAM INFORMATION:**

The Carver Center is an arts presenting organization that offers season productions and exhibits for cultural edification. The organizational support grant provides general overall support of the Carver Center and its programs. This grant program covers the period of October 1, 2007 through September 30, 2008.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
CITY – Transfers required as a cash match	\$151,424	\$266,951	\$211,639
OTHER – This includes requirements of the City In-Kind	11,100	0	57,000
<b>TOTAL FUNDING</b>	<b>\$162,524</b>	<b>\$266,951</b>	<b>\$268,639</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$161,250	\$259,367	\$214,748
CONTRACTUAL SERVICES	707	1,730	51,991
COMMODITIES	567	5,854	1,900
<b>TOTAL EXPENDITURES</b>	<b>\$162,524</b>	<b>\$266,951</b>	<b>\$268,639</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>4</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>

# COMMUNITY INITIATIVES

## COMPREHENSIVE NUTRITION PROJECT

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**PROGRAM INFORMATION:**

The Comprehensive Nutrition Project (CNP) provides elderly persons, 60 years and older and their spouses, with a nutritionally balanced noon meal in either a congregate setting or a homebound delivery service five days a week. The 76 congregate centers provide an opportunity for seniors to socialize and participate in extracurricular activities such as nutrition education, field trips, dances, exercise classes and volunteer opportunities. This grant program covers the period of October 1, 2007 through September 30, 2008.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
CITY – General Fund	\$2,642,152	\$2,342,152	\$2,642,152
FEDERAL – AACOG Title III	1,372,914	1,928,065	1,672,500
OTHER – Program Income	180,132	235,500	235,500
<b>TOTAL FUNDING</b>	<b>\$4,195,198</b>	<b>\$4,505,717</b>	<b>\$4,550,152</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$1,080,045	\$1,074,195	\$1,010,485
CONTRACTUAL SERVICES	1,018,842	1,182,145	1,058,842
COMMODITIES	2,019,974	2,125,375	2,406,275
SELF INSURANCE / OTHER	64,332	124,002	74,550
CAPITAL OUTLAY	2,717	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$4,185,910</b>	<b>\$4,505,717</b>	<b>\$4,550,152</b>
<b>AUTHORIZED POSITIONS</b>	<b>53</b>	<b>53</b>	<b>55</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>39.00</b>	<b>39.00</b>	<b>38.00</b>

**COMMUNITY INITIATIVES**  
**SUPPORTIVE SERVICES FOR THE ELDERLY PROJECT**

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**PROGRAM INFORMATION:**

The Supportive Services for the Elderly Project (SSEP) provides specialized door to door transportation services to persons, 60 years and older within San Antonio and Bexar County, to medical, Social Security, food stamp and legal assistance appointments, to grocery stores and to the bank. Persons in life-threatening situations, such as kidney dialysis and cancer, receive the highest priority. All other appointments are on a first come, first serve basis. Services are free, but donations from clients are encouraged. There is a contribution from the City's General Fund to support the program. This grant program covers the period of October 1, 2007 through September 30, 2008.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
CITY – General Fund	\$142,694	\$140,987	\$140,987
FEDERAL – AACOG	273,391	275,250	275,250
OTHER – Program Income	3,533	5,000	5,000
<b>TOTAL FUNDING</b>	<b>\$419,618</b>	<b>\$421,237</b>	<b>\$421,237</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$238,010	\$256,377	\$265,337
CONTRACTUAL SERVICES	39,094	40,300	32,250
COMMODITIES	11,874	7,400	8,850
SELF INSURANCE / OTHER	130,640	117,160	114,800
<b>TOTAL EXPENDITURES</b>	<b>\$419,618</b>	<b>\$421,237</b>	<b>\$421,237</b>
<b>AUTHORIZED POSITIONS</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>9.50</b>	<b>9.50</b>	<b>9.50</b>

**COMMUNITY INITIATIVES**  
**ANNIE E. CASEY MAKING CONNECTIONS PROGRAM**

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**PROGRAM INFORMATION:**

The Annie E. Casey Foundation, Making Connections Initiatives has provided funding since 2002 to expand the capacity of the Department to facilitate economic opportunities through wealth building and asset protection for West Side residents. These funds partially support implementation of the City's Family Economic Success Initiative, which includes Volunteer Income Tax Assistance (VITA), Families Save Individual Development Account Program (IDA), and financial literacy. In addition, this grant has contributed to the development of the San Antonio Coalition for Family Economic Progress (SACFEP).

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
OTHER – This includes requirements of the City In-Kind	\$100,000	\$100,000	\$100,000
<b>TOTAL FUNDING</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$43,400	\$43,400	\$43,400
CONTRACTUAL SERVICES	300	300	300
COMMODITIES	1,300	1,300	1,300
SELF INSURANCE / OTHER	55,000	55,000	55,000
<b>TOTAL EXPENDITURES</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

# **COMMUNITY INITIATIVES    CHILD CARE DELIVERY SYSTEM**

**PROGRAM INFORMATION:**

The Child Care Delivery System (CCDS) program provides child care subsidies to qualified families residing in the Alamo Workforce Development Area, which includes the City of San Antonio, Bexar County, and eleven rural surrounding counties. DCI provides overall coordination, client services, fiscal management, and vendor management. The program also provides qualified clients with eligibility and certification services, counseling on the selection of quality childcare, and referrals to all participating childcare facilities from which parents can select their appropriate care needs.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
CITY – Transfers required as a cash match	\$900,000	\$1,200,000	\$1,200,000
FEDERAL – Alamo Work Source	41,444,677	42,487,783	42,326,834
<b>TOTAL FUNDING</b>	<b>\$42,344,677</b>	<b>\$43,687,783</b>	<b>\$43,526,834</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$3,558,221	\$3,194,312	\$3,319,093
CONTRACTUAL SERVICES	36,381,865	38,992,531	39,273,309
COMMODITIES	166,406	107,811	20,600
SELF INSURANCE / OTHER	1,051,483	100,266	49,946
CAPITAL OUTLAY	176,614	237,423	0
SUBGRANTING	666,546	709,012	615,012
INDIRECT COSTS	343,542	346,428	248,874
<b>TOTAL EXPENDITURES</b>	<b>\$43,344,677</b>	<b>\$43,687,783</b>	<b>\$43,526,834</b>
<b>AUTHORIZED POSITIONS</b>	<b>145</b>	<b>145</b>	<b>144</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>143.00</b>	<b>143.00</b>	<b>140.00</b>

**COMMUNITY INITIATIVES**  
**HEAD START EARLY CHILDHOOD DEVELOPMENT**

**PROGRAM INFORMATION:**

The City of San Antonio is the grantee for the San Antonio/Bexar County Head Start program funded by the U.S. Department of Health and Human Services. The Head Start program provides services to low-income, pre-school children (ages 3 to mandatory school age), and their families. A minimum of ten percent of the children served has some type of disability. The program provides comprehensive services to children and their families including childcare, education, health, nutrition, social services, and parent involvement for the children and their families. The program year is August through July. The Head Start funding cycle and fiscal year is February to January. The program is currently funded to provide services for 6,789 slots in the 2007 Head Start program year of February 1, 2001 to January 31, 2008.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Dept. of Health Human Services	\$43,685,532	\$45,889,570	\$46,579,863
OTHER – This includes requirements of the City In-Kind	11,586,684	11,472,393	11,644,966
<b>TOTAL FUNDING</b>	<b>\$55,272,216</b>	<b>\$57,361,963</b>	<b>\$58,224,829</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$374,383	\$367,476	\$748,300
CONTRACTUAL SERVICES	24,114	54,100	20,700
COMMODITIES	3,557	16,059	8,500
SELF INSURANCE / OTHER	36,089	13,265	3,000
CAPITAL OUTLAY	15,201	19,100	9,500
SUBGRANTING	43,232,188	45,419,570	45,789,863
IN KIND	11,586,684	11,472,393	11,644,966
<b>TOTAL EXPENDITURES</b>	<b>\$55,272,216</b>	<b>\$57,361,963</b>	<b>\$58,224,829</b>
<b>AUTHORIZED POSITIONS</b>	<b>14</b>	<b>16</b>	<b>19</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>13.00</b>	<b>15.00</b>	<b>18.00</b>

**COMMUNITY INITIATIVES  
INDIVIDUAL DEVELOPMENT ACCOUNT—FAMILIES SAVE 3**

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**PROGRAM INFORMATION**

The City of San Antonio, through the Department of Community Initiatives' Family Economic Success Program (FESP), is contracted by the U. S. Department of Health and Human Services (HHS) to operate the Individual Development Account (IDA) program. The IDA program is a directed, matched savings program for low income working individuals and families who live in Bexar County. Participants must be at or below HHS 200% poverty guidelines. Participants enter into a Savings Plan Agreement with the City of San Antonio that establishes a schedule and goal of savings from earned income, to be matched at a four to one rate. Matched savings may be expended for either (1) the purchase of a principal residence by a first-time homebuyer, (2) the capitalization of a business, or (3) expenses of post-secondary education. All participants must attend six hours of Financial Literacy, Asset Training Classes and if purchasing a home must attend a Homeowners Class. The grant period for this program is from September 30, 2004, to September 29, 2009.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
Local Match	\$40,000	\$40,000	\$40,000
CITY – Transfers required as a cash match	20,000	20,000	20,000
FEDERAL – Dept. of Health Human Services	60,000	60,000	60,000
<b>TOTAL FUNDING</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$100	\$100	\$100
CONTRACTUAL SERVICES	5,890	5,890	5,890
COMMODITIES	2,500	2,500	2,500
SELF INSURANCE/OTHER EXPENDITURES	111,000	111,000	111,000
CAPITAL OUTLAY	510	510	510
<b>TOTAL EXPENDITURES</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>

# COMMUNITY INITIATIVES

## COMMUNITY SERVICES BLOCK GRANT

### PROGRAM INFORMATION:

As the City of San Antonio's designated anti-poverty agency, the Community Action Division receives Community Services Block Grant (CSBG) Funds through the Texas Department of Housing and Community Affairs. The CSBG funds staff that provides long-term case management and emergency assistance services at Community Services Program centers and the Dwyer Avenue Center. These funds also offset costs related to homeless services and fund the Division's Administrative section. CSBG also funded two diverse delegate agencies that provided a host of social services in Bexar County during the grant program period of January 1, 2008 through December 31, 2008.

### FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2005-2006	Authorized 2006-2007	Adopted 2007-2008
<b>FUNDING SOURCES</b>			
FEDERAL – Texas Department of Housing & Community Affairs	\$1,865,744	\$1,726,883	\$1,726,883
<b>TOTAL FUNDING</b>	<b>\$1,865,744</b>	<b>\$1,726,883</b>	<b>\$1,726,883</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$1,398,105	\$1,225,077	\$1,225,077
CONTRACTUAL SERVICES	231,266	168,746	168,746
COMMODITIES	15,938	47,500	47,500
SELF INSURANCE / OTHER	205,475	285,560	285,560
CAPITAL OUTLAY	0	0	0
SUBGRANTING	15,000	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,865,744</b>	<b>\$1,726,883</b>	<b>\$1,726,883</b>
<b>AUTHORIZED POSITIONS</b>	<b>54</b>	<b>54</b>	<b>54</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>54.00</b>	<b>54.00</b>	<b>54.00</b>

**PROGRAM INFORMATION:**

The City operates two grant programs in conjunction with CPS Energy. Project Winter Assistance Relief Mobilization (WARM) is a utility program that is available year-round to low-income CPS Energy ratepayers. The program was established in 1982 by City Council and is funded entirely by interest earned from the Project WARM Trust. The Wagner and Brown Partnership of Midland created this trust in 1985 and contributed to the trust for ten years by donating a portion of its royalty interests in natural gas reserves to CPS Energy. Residential Energy Assistance Partnership (REAP) is a non-profit organization incorporated in 2002 whose primary purpose is to provide utility assistance to low-income CPS Energy ratepayers in San Antonio. REAP is financed by donations from CPS ratepayers and interest income.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
OTHER – In-Kind: Interest from Project WARM Trust	\$303,710	\$434,168	\$251,253
In-Kind: CPS Donation to REAP, Inc.	1,438,030	1,116,379	477,200
<b>TOTAL FUNDING</b>	<b>\$1,741,740</b>	<b>\$1,550,547</b>	<b>\$728,453</b>
<b>EXPENDITURES</b>			
SELF INSURANCE / OTHER	\$1,741,740	\$1,071,253	\$728,453
<b>TOTAL EXPENDITURES</b>	<b>\$1,741,740</b>	<b>\$1,071,253</b>	<b>\$728,453</b>

**COMMUNITY INITIATIVES**  
**EMERGENCY FOOD AND SHELTER PROGRAM**

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**PROGRAM INFORMATION:**

The Federal Emergency Management Assistance (FEMA) provides nutrition, shelter, rent, mortgage and utility assistance through the Emergency Food and Shelter Program (EFSP) of United Way of San Antonio. As a recipient of these dollars from United Way, the Community Action Division works in conjunction with local agencies to provide first month's rental assistance to homeless families moving into permanent housing or one month's rental assistance to families at risk of becoming homeless. This grant program covers the period of January 1, 2008 through December 31, 2008.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	\$106,318	N/A	\$100,000
<b>TOTAL FUNDING</b>	<b>\$106,318</b>	<b>N/A</b>	<b>\$100,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$6,318	N/A	\$5,886
SELF INSURANCE / OTHER	100,000	N/A	94,114
<b>TOTAL EXPENDITURES</b>	<b>\$106,318</b>	<b>N/A</b>	<b>\$100,000</b>
<b>AUTHORIZED POSITIONS</b>			
FULL-TIME EQUIVALENTS	1	N/A	N/A
	.25	N/A	N/A

**COMMUNITY INITIATIVES****EMERGENCY SHELTER GRANT****PROGRAM INFORMATION:**

The Emergency Shelter Grant (ESG) is a two-year formula allocated grant funded through the U.S. Department of Housing and Urban Development. ESG funds are used to improve the quality of existing shelters, build additional shelter for the homeless, meet the cost of operating shelters, and provide supportive services to the homeless as well as homeless prevention activities. The City of San Antonio has executed delegate agency contracts with four community-based human service providers. This grant program covers the period of October 1, 2007, through September 30, 2008.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	\$436,363	\$634,008	\$640,253
OTHER – This includes requirements of the City In-Kind	436,363	634,008	640,253
<b>TOTAL FUNDING</b>	<b>\$872,726</b>	<b>\$1,268,016</b>	<b>\$1,280,506</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$41,897	\$159,757	\$171,864
CONTRACTUAL SERVICES	73,109	135,915	88,153
COMMODITIES	10,737	32,250	22,119
SELF INSURANCE / OTHER	86,142	104,774	109,355
CAPITAL OUTLAY	75	2,500	3,276
SUBGRANTING	224,403	198,812	245,486
IN KIND	436,363	634,008	640,253
<b>TOTAL EXPENDITURES</b>	<b>\$872,726</b>	<b>\$1,268,016</b>	<b>\$1,280,506</b>
<b>AUTHORIZED POSITIONS</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>

**COMMUNITY INITIATIVES  
FAIR HOUSING INITIATIVES PROGRAM**

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**PROGRAM INFORMATION:**

The U.S. Department of Housing and Urban Development's (HUD) Fair Housing Initiatives Program provides funds to support comprehensive housing counseling services to the citizens of San Antonio, at no cost to the consumer. These funds will be utilized to enhance fair housing education and outreach services currently available through Family Economic Success Program of the Department of Community Initiatives. These services include educating tenants and landlords of their rights, providing community education presentations, and training and educating housing providers on accessibility requirements of the Fair Housing Act. This grant program covers the period of October 1, 2007, through September 30, 2008.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	\$30,135	N/A	\$100,000
<b>TOTAL FUNDING</b>	<b>\$30,135</b>	<b>N/A</b>	<b>\$100,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$26,856	N/A	\$83,756
CONTRACTUAL SERVICES	3,279	N/A	13,844
COMMODITIES	0	N/A	2,400
<b>TOTAL EXPENDITURES</b>	<b>\$30,135</b>	<b>N/A</b>	<b>\$100,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>N/A</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>N/A</b>	<b>2.00</b>

**COMMUNITY INITIATIVES****FAIR HOUSING PROGRAM****PROGRAM INFORMATION:**

The Fair Housing Administration funding allows staff to investigate and mediate Fair Housing and tenant-landlord complaints. The program monitors housing discrimination practices, seeks to attain voluntary compliance to City, State, and Federal Fair Housing laws. Program staff is also charged with implementing Fair Housing/tenant-landlord education and outreach activities. The Fair Housing Program will continue to partner with the City of San Antonio's Development Services Department and Disability Access Office, checking plans and inspecting new construction on multi-family housing for compliance with the Fair Housing Amendments Act of 1988 and Section 504 of the Rehabilitation Act of 1973 accessibility standards. This grant program covers the period of October 1, 2007, through September 30, 2008.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	\$181,812	\$197,168	\$212,639
<b>TOTAL FUNDING</b>	<b>\$181,812</b>	<b>\$197,168</b>	<b>\$212,639</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$151,358	\$193,116	\$211,124
CONTRACTUAL SERVICES	27,977	846	200
COMMODITIES	1,325	1,000	500
OTHER	1,152	2,206	815
<b>TOTAL EXPENDITURES</b>	<b>\$181,812</b>	<b>\$197,168</b>	<b>\$212,639</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>4.5</b>	<b>4.5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>5.00</b>	<b>4.50</b>	<b>4.50</b>

**COMMUNITY INITIATIVES****HOUSING COUNSELING****PROGRAM INFORMATION:**

The U.S. Department of Housing and Urban Development's (HUD) Housing Counseling Program provides funds to support comprehensive housing counseling services to the citizens of San Antonio, at no cost to the consumer. These services include pre-and post-occupancy/purchase counseling, HECM (reverse mortgage) counseling, predatory lending education, tenant/landlord mediation, default mortgage counseling, and placement. Additionally, the program partners homeless prevention funds with default mortgage counseling to provide assistance for low to moderate-income homeowners experiencing difficulty with their mortgage payments. This grant program covers the period of October 1, 2007, through September 30, 2008.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	\$67,363	\$59,682	\$70,616
<b>TOTAL FUNDING</b>	<b>\$67,363</b>	<b>\$59,682</b>	<b>\$70,616</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$67,363	\$59,682	\$70,616
<b>TOTAL EXPENDITURES</b>	<b>\$67,363</b>	<b>\$59,682</b>	<b>\$70,616</b>
<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>1.5</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>2.00</b>	<b>1.50</b>	<b>2.00</b>

**COMMUNITY INITIATIVES  
HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS**

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**PROGRAM INFORMATION:**

Housing Opportunities for Persons with AIDS (HOPWA) is a three-year entitlement grant administered by the U.S. Department of Housing and Urban Development. HOPWA funds provide housing and supportive services to persons with HIV/AIDS and their family. The Community Action Division works closely with two delegate agencies to enhance the continuum of care and service delivery system for this target population. The entitlement area, also known as the Eligible Metropolitan Statistical Area (EMSA), for this grant includes Bexar, Comal, Guadalupe and Wilson counties. This grant program covers the period of October 1, 2007, through September 30, 2008.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	\$776,853	\$971,000	\$972,000
<b>TOTAL FUNDING</b>	<b>\$776,853</b>	<b>\$971,000</b>	<b>\$972,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$37,827	\$29,130	\$29,160
SUBGRANTING	739,026	941,870	942,840
<b>TOTAL EXPENDITURES</b>	<b>\$776,853</b>	<b>\$971,000</b>	<b>\$972,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>2.00</b>	<b>.75</b>	<b>1.00</b>

# **COMMUNITY INITIATIVES      SAN ANTONIO WATER SYSTEM**

**PROGRAM INFORMATION:**

The City operates four programs in conjunction with The San Antonio Water System (SAWS) as follows: Affordability Discount Program (ADP) Inter-jurisdictional Agreement between the City and SAWS to provide a sliding scale discount on the monthly water meter charge to low-income SAWS ratepayers whose total household income is at or below 125% of the current Federal Poverty Level. Level of discount has progressed to discounts from \$3.15 to \$8.40 based on the level of poverty. Once certified, eligible ratepayers continue to receive the monthly discount for the remainder of the calendar year. Project AGUA is a utility assistance program developed in collaboration with SAWS to assist their ratepayers with utility assistance credits. The Project AGUA trust account is funded by SAWS through private and corporate donations. Plumbers to People is a program designed to conserve water by providing assistance to SAWS ratepayers with incomes at or below 125% of the Federal Poverty Level guidelines, and lack funds to repair or replace leaking or wasteful plumbing fixtures and/or water lines in their home. Laterals to People (LTP) provides assistance to low-income San Antonio Water System ratepayers whose incomes are at or below 125% of the Federal Poverty Level guidelines and lack funds to repair a health hazard or safety problem with their sewer lateral system.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	Actual 2005-2006	Authorized 2006-2007	Adopted 2007-2008
<b>FUNDING SOURCES</b>			
OTHER - San Antonio Water System ADP	\$943,997	\$1,000,000	\$1,000,000
- In-Kind: AGUA Trust	80,458	85,000	100,000
- In-Kind: Laterals to People	30,990	30,990	30,990
- In-Kind: Plumbers to People	165,000	165,000	165,000
<b>TOTAL FUNDING</b>	<b>\$1,220,445</b>	<b>\$1,280,990</b>	<b>\$1,295,990</b>
<b>EXPENDITURES</b>			
San Antonio Water System ADP	\$943,997	\$1,000,000	\$1,000,000
Project AGUA	80,458	85,000	100,000
Plumbers to People	165,000	117,420	118,275
Laterals to People	30,990	30,990	30,990
<b>TOTAL EXPENDITURES</b>	<b>\$1,220,445</b>	<b>\$1,233,410</b>	<b>\$1,249,265</b>
<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**COMMUNITY INITIATIVES**  
**2005 SUPPORTIVE HOUSING PROGRAM**

**PROGRAM INFORMATION:**

The U. S. Department of Housing and Urban Development awarded the 2005 Supportive Housing Program to the Department of Community Initiatives, Homeless Services Division, in the amount of \$5,152,491 over an eighteen month period. Twenty-four programs, operated by twelve local agencies, were funded by the program and administered by the HSD. The Supportive Housing Program is designed to promote, as a part of a local Continuum of Care strategy, the development of supportive housing and support services to assist homeless persons in the transition from homelessness and to enable them to live as independently as possible. Services are designed to assist homeless individuals to move toward independence and self support.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	\$409,821	\$1,745,083	\$1,745,083
<b>TOTAL FUNDING</b>	<b>\$409,821</b>	<b>\$1,745,083</b>	<b>\$1,745,083</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$27,845	\$191,147	\$191,147
CONTRACTUAL SERVICES	374,813	225,635	225,635
COMMODITIES	0	11,559	11,559
SELF INSURANCE / OTHER	7,163	1,583	1,583
CAPITAL	0	667	667
SUBGRANTING	0	1,314,492	1,314,492
<b>TOTAL EXPENDITURES</b>	<b>\$409,821</b>	<b>\$1,745,083</b>	<b>\$1,745,083</b>
<b>AUTHORIZED POSITIONS</b>	<b>6</b>	<b>8</b>	<b>8</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>6.00</b>	<b>8.00</b>	<b>8.00</b>

**COMMUNITY INITIATIVES**  
**2006 SUPPORTIVE HOUSING PROGRAM**

**PROGRAM INFORMATION:**

The U. S. Department of Housing and Urban Development awarded the 2006 Supportive Housing Program to the Department of Community Initiatives, Homeless Services Division, in the amount of \$4,835,034 over an eighteen month period. Twenty-five programs, operated by thirteen local agencies, were funded by the program and administered by the HSD. The Supportive Housing Program is designed to promote, as a part of a local Continuum of Care strategy, the development of supportive housing and support services to assist homeless persons in the transition from homelessness and to enable them to live as independently as possible. Services are designed to assist homeless individuals to move toward independence and self-support.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	N/A	\$1,746,490	\$1,746,490
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>\$1,746,490</b>	<b>\$1,746,490</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	N/A	\$135,615	\$135,615
CONTRACTUAL SERVICES	N/A	113,180	113,180
COMMODITIES	N/A	1,245	1,245
SELF INSURANCE / OTHER	N/A	7,383	7,383
SUBGRANTING	N/A	1,489,067	1,489,067
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$1,746,490</b>	<b>\$1,746,490</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>9</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>9.00</b>	<b>1.00</b>

# COMMUNITY INITIATIVES

## COMMUNITY TECHNOLOGY CENTERS

### PROGRAM INFORMATION:

Continuation grant from Alamo Area Community Information System (AACIS) to provide computer literacy instruction at Albert Benavides, Columbia Heights, Margarita Huantes, Willie Velasquez, and Victor Ferrari Community Family Resource and Learning Division (CFRLD) Community Technology Centers (CTC's).

### FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2005-2006	Authorized 2006-2007	Adopted 2007-2008
<b>FUNDING SOURCES</b>			
OTHER – United Way	\$97,359	\$31,750	\$31,750
OTHER – This includes requirements of the City In-Kind	107,569	152,887	152,887
<b>TOTAL FUNDING</b>	<b>\$204,928</b>	<b>\$184,637</b>	<b>\$184,637</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$82,472	0	0
CONTRACTUAL SERVICES	14,709	\$31,750	\$31,750
OTHER EXPENSES	178	0	0
IN-KIND	107,569	152,887	152,887
<b>TOTAL EXPENDITURES</b>	<b>\$204,928</b>	<b>\$184,637</b>	<b>\$184,637</b>

**COMMUNITY INITIATIVES**  
**ENGLISH LITERACT/CIVICS EDUCATION PROGRAM**

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**PROGRAM INFORMATION:**

Continuation Grant from the Texas Education Agency (TEA) for the provision of EL/Civics Ed Classes held at Willie Velasquez and Margarita Huantes Community Family Resource and Learning Center. The EL/Civics Program emphasizes contextualized instruction on the rights and responsibilities of citizenship, naturalization procedures, civic participation, U.S. history and government to help students acquire the skills and knowledge to become active and informed parents, workers and community members. Program period is from July 1, 2007 to June 30, 2008.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE	\$90,500	\$98,500	\$102,000
<b>TOTAL FUNDING</b>	<b>\$90,500</b>	<b>\$98,500</b>	<b>\$102,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$66,288	\$20,119	\$52,110
CONTRACTUAL SERVICES	18,465	64,224	46,090
COMMODITIES	3,017	8,608	2,200
OTHER EXPENSES	2,730	1,549	1,600
CAPITAL OUTLAY	0	4,000	0
<b>TOTAL EXPENDITURES</b>	<b>\$90,500</b>	<b>\$98,500</b>	<b>\$102,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>7</b>	<b>6</b>	<b>6</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>4.00</b>	<b>3.50</b>	<b>3.50</b>

**COMMUNITY INITIATIVES  
JUVENILE ACCOUNTABILITY BLOCK GRANT**

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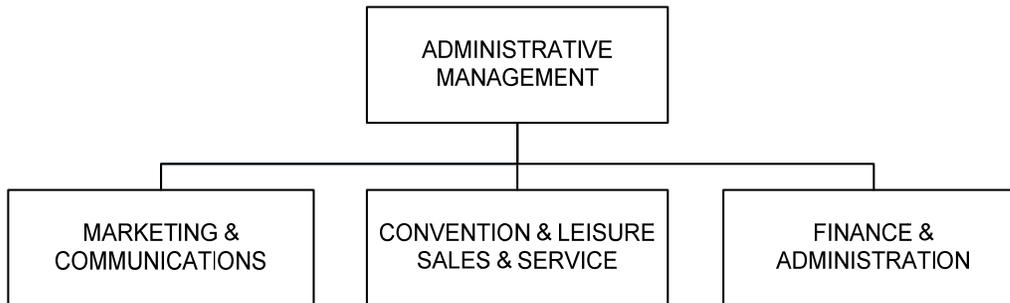
**PROGRAM INFORMATION:**

The Juvenile Accountability Block Grant is a formula block grant from the Office of Juvenile Justice and Delinquency Prevention through the Governor's Office. JABG previously funded two programs but will only fund the CASASTART program for 2005-2006. The Striving Together to Achieve Rewarding Tomorrows (START) Program is a long-term, intensive case management program established by the Columbia University National Center on Addiction and Substance Abuse (CASA). START is operational in two schools in the South San Antonio Independent School District and two schools in the Edgewood Independent School District. This grant program covers the period of August 1, 2007, through July 31, 2008.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
CITY – Transfers required as a cash match	0	\$4,594	\$4,113
STATE – Texas Criminal Justice Division	\$42,764	41,343	37,017
<b>TOTAL FUNDING</b>	<b>\$42,764</b>	<b>\$45,937</b>	<b>\$41,130</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$41,010	\$41,343	\$37,017
CONTRACTUAL SERVICES	1,678	0	0
COMMODITIES	76	0	0
In-Direct	0	0	0
In-Kind	0	4,594	4,113
<b>TOTAL EXPENDITURES</b>	<b>\$42,764</b>	<b>\$45,937</b>	<b>\$41,130</b>
<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

# CONVENTION & VISITORS BUREAU



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
Convention and Visitors Bureau Fund	95.56	\$19,231,081
Official City Store Fund	8.40	616,094
<b>Total Funding</b>	<b>103.96</b>	<b>\$19,847,175</b>

# CONVENTION & VISITORS BUREAU

## CONVENTION AND VISITORS BUREAU FUND

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### MISSION STATEMENT

*To promote and market San Antonio as a premier leisure visitor and convention/meeting destination for the purpose of positively affecting the City's economy.*

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### PROGRAM INFORMATION

The Convention and Visitors Bureau (CVB) promotes and markets San Antonio as a leisure visitor, convention and meeting, special event, and film location destination. This is accomplished through partnerships with the private sector, meeting industry trade and leisure visitor advertising strategies, the direct solicitation of conventions and corporate meetings, group tour and travel operators and film clients, public relations strategies, client support and service programs, market research and other marketing efforts including internet. The primary operational areas of the Bureau are: Convention and Leisure Sales & Services, Marketing and Communications, and Finance & Administration.

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### GOALS & OBJECTIVES

- ◆ **Selling** - Maximize the number of visitors, visitor spending and related economic impact to San Antonio through effective sales and marketing programs in order to grow the Hotel Occupancy Tax.
  - To maintain and strengthen the City's position as a premier sports, Tourism, and convention/corporate meeting destination by maximizing delegate attendance and utilization of hotel room nights via the successful booking of the Convention Facilities and the Alamodome.
  - To increase consumer awareness (worldwide) of San Antonio as a preferred visitor destination through advertising strategies and editorial placement of print and electronic media.
  - To continually develop and maximize Internet marketing strategies and opportunities.
  - To continue to enhance San Antonio's reputation as a premier location for film, television, commercial, and print media production.
- ◆ **Strategic Partnerships** - Improve communication and collaboration with strategic partners in order to expand the reach of destination marketing efforts and enhance public and private resources.
- ◆ **Brand Champions** – Lead the efforts to strategically brand San Antonio as well as to protect developed brand/sub brands with goal to grow economic impact by a minimum of \$1.5 billion over the next five years.
- ◆ **Human Resource Development** – Invest in training/professional development, incentives, cross-training, and enhanced intradepartmental SACVB communication and collaboration to ensure maximum efficiency and effectiveness in our destination marketing efforts.
- ◆ **Service** - Maintain and encourage high service at all levels to maximize repeat business/visitation.
- ◆ **Research** - Utilize research to the fullest extent in order to make fact-based sales, marketing and operational decisions.
- ◆ **Accountability Measures** - Increase the means through which accountability measures can be associated with SACVB activities to ensure a maximum return on investment on all those activities.
- ◆ **Technology** - Maximize the integration of technology in all aspects of SACVB internal and external operations to ensure maximum operational effectiveness and efficiency.

**CONVENTION & VISITORS BUREAU**  
**CONVENTION AND VISITORS BUREAU FUND**

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Strengthen Convention/Tourist Industry</b>					
	Maximize the number of visitors, visitor spending and economic impact to San Antonio	No. of Room Nights Consumed (City) <sup>1</sup>	7,733,926	7,880,000	7,704,511	7,906,000
<b>Financial</b>	<b>Provide Economic Development Opportunities</b>					
	Maximize the number of visitors, visitor spending economic impact to San Antonio	Total of 7% Hotel Occupancy Tax Collections (In Millions) <sup>1</sup>	\$46.8	\$47.1	\$50.4	\$53.1
	Maximize the number of visitors, visitor spending economic impact to San Antonio	Direct Exp. For CVB Initiated Convention Delegates Hosted (In Millions) <sup>2</sup>	\$501.2	\$478.0	\$419.1	\$480.0
<b>Internal Processes</b>	<b>Strengthen Convention/Tourist Industry</b>					
	To maintain & strengthen the City's position as a premier convention/corporate meeting destination	No. of CVB Initiated Convention Hotel Room Nights Booked	725,079	728,000	750,000	800,000
		No. of CVB Initiated Convention Room Nights Hosted	754,271	708,000	620,000	712,000
		No. of CVB Initiated Convention Delegates Hosted	482,350	460,000	403,000	462,000
	Refine strategic plans targeting future industry trends through continued analysis of marketing results	No. of Visitor Packets Requested	187,997	165,000	193,208	203,000
	To continually develop & maximize internet marketing strategies & opportunities	No. of Website Visits	2,237,390	2,323,000	2,438,109	2,560,000

**CONVENTION & VISITORS BUREAU  
CONVENTION AND VISITORS BUREAU FUND**

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**BALANCED SCORECARD CONTINUED**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Employee Learning &amp; Growth</b>	<b>Innovative and Proactive City Government</b>					
	Develop and train staff through continuing education in service and sales techniques	% of CVB Staff Participating in Continuing Education/Training	100%	100%	100%	100%

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**EXPLANATORY INFORMATION**

- <sup>1</sup> Room Nights Consumed and Hotel Collections are barometers of the local industry and are influenced by many factors including CVB Sales and Marketing efforts, local hotels and attractions sales and marketing efforts, special events, and strength in the economy.
- <sup>2</sup> Based on \$1,039.20 per delegate expenditure (Veris Consulting - 2004 Expect Study) for Destination Marketing Association International (DMAI).

# CONVENTION & VISITORS BUREAU

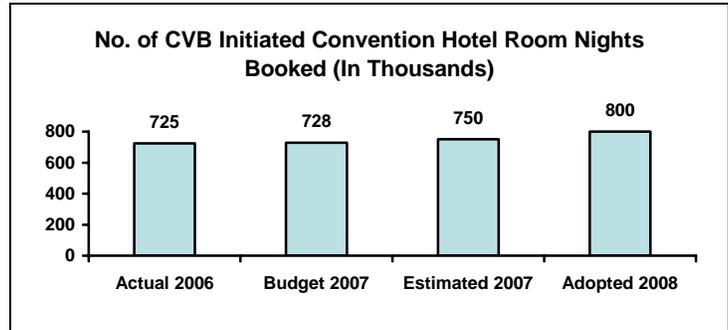
## CONVENTION AND VISITORS BUREAU FUND

### PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Convention and Visitors Bureau (CVB) Department for FY 2008.

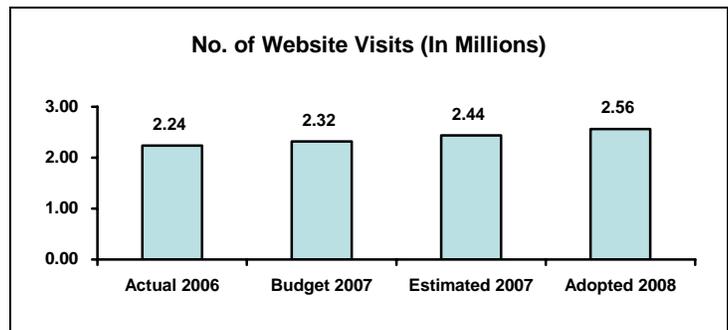
#### Number of CVB Initiated Convention Hotel Room Nights Booked

The number of CVB Initiated Convention Hotel Room Nights Booked reflects the current production of the CVB group sales staff's efforts for booking meetings in future years and has increased by 10.3% from Actual FY 2006 to Adopted FY 2008.



#### Number of Website Visits

The CVB's marketing efforts and advertising campaign strategically drive consumers to the CVB's website, increasing the number of visits by 14.3% from Actual FY 2006 to Adopted FY 2008.



### CONVENTION & VISITORS BUREAU FUND EXPENDITURES BY CLASSIFICATION

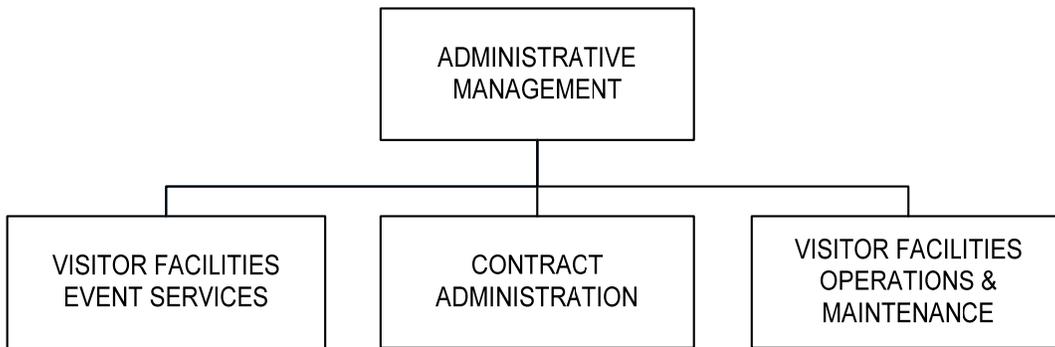
	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$4,701,487	\$5,214,957	\$5,144,027	\$6,005,352
CONTRACTUAL SERVICES	9,190,719	9,042,959	9,082,925	11,193,736
MARKETING RESERVE	0	1,000,000	1,000,000	500,000
COMMODITIES	184,584	143,965	172,609	193,965
SELF INSURANCE/OTHER	504,808	564,701	556,726	543,477
CAPITAL OUTLAY	4,877	56,000	55,176	46,015
TRANSFERS	641,028	681,107	681,107	748,536
<b>TOTAL EXPENDITURES</b>	<b>\$15,227,503</b>	<b>\$16,703,689</b>	<b>\$16,692,570</b>	<b>\$19,231,081</b>
<b>AUTHORIZED POSITIONS</b>	<b>125</b>	<b>125</b>	<b>131</b>	<b>131</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>86.72</b>	<b>86.72</b>	<b>95.56</b>	<b>95.56</b>

**CONVENTION & VISITORS BUREAU  
CONVENTION AND VISITORS BUREAU FUND**

**VISITOR INFORMATION CENTER AND CITY STORE FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$208,781	\$235,569	\$215,797	\$293,484
CONTRACTUAL SERVICES	40,019	55,898	48,662	55,898
COMMODITIES	104,737	196,305	197,283	196,305
SELF INSURANCE/OTHER	54,005	31,016	33,602	60,066
CAPITAL OUTLAY	0	0	0	0
TRANSFERS	697	1,300	1,300	10,341
<b>TOTAL EXPENDITURES</b>	<b>\$408,239</b>	<b>\$520,088</b>	<b>\$496,644</b>	<b>\$616,094</b>
<b>AUTHORIZED POSITIONS</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>10</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>7.09</b>	<b>7.09</b>	<b>7.09</b>	<b>8.40</b>

# CONVENTION FACILITIES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
Community & Visitor Facilities Fund	327.63	\$31,796,723
Capital Projects	0.00	12,368,000
<b>Total Funding</b>	<b>327.63</b>	<b>\$44,164,723</b>

# CONVENTION, SPORTS & ENTERTAINMENT FACILITIES COMMUNITY & VISITOR FACILITIES FUND

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## MISSION STATEMENT

*The Mission of the San Antonio Convention, Sports, and Entertainment Facilities Department is to deliver exceptional events in all our City-owned facilities, to exceed the expectations of our internal and external customers, to inspire our employees through recognition and open-communication, to deliver high-quality service and value in well-maintained facilities, and to support an environment dedicated to the personal and professional growth of employees.*

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## PROGRAM INFORMATION

The department oversees operation and management of the Henry B. Gonzalez Convention Center, Alamodome, Lila Cockrell Theatre, and Municipal Auditorium. These multi-purpose facilities are used for conventions, sporting events, corporate meetings, trade shows, consumer shows, performing arts events, and a variety of civic, religious and private functions. The department is composed of a total of seven functional areas, including the Office of the Director, Finance, Booking, Event Services, Sports and Entertainment, Operations and Technical Systems, and Special Capital Projects Management.

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## GOALS AND OBJECTIVES

- ◆ Continue to improve facilities in a manner that serves to preserve and protect what is unique and special about San Antonio.
- ◆ Seek opportunities for revenue growth while adding value to the overall customer experience.
- ◆ Demonstrate good fiscal stewardship by thoroughly monitoring all department contracts.
- ◆ Explore and implement technological advancements that create revenue opportunities and enhance our reputation as a leading-edge convention destination.
- ◆ Identify and prioritize innovations and capital projects that enhance efficiency, customer service and revenue growth opportunities.
- ◆ Ensure that capital projects are completed on time, within budget, and with adherence to the agreed upon specifications.
- ◆ Monitor Convention Center Headquarter Hotel construction to ensure compliance with provisions of the City's Project Agreement and Ground Lease.
- ◆ Work in conjunction with the Design Builder for the Grand Hyatt to minimize the negative impact on Convention Center customers.
- ◆ Provide professional growth opportunities to employees by offering specialized training and continuing education.
- ◆ Ensure smooth introduction of new Advertising program with Clear Channel Outdoor as to positively impact the customer and visitor experience while providing a financial gain to the City.
- ◆ Conduct a successful Big 12 Championship and Final Four at the Alamodome and complete all capital improvements programmed for each event.
- ◆ Promote a work environment that inspires employees through recognition and open communication.

# CONVENTION, SPORTS & ENTERTAINMENT FACILITIES COMMUNITY & VISITOR FACILITIES FUND

## BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Customer</b>	<b>Strengthen Convention/Tourist Industry</b>					
	Continue to develop and implement comprehensive customer service strategies to make it easy, cost effective, and pleasant for customers to conduct business with us	Total Event Days- Alamodome	108	145	142	134
		Occupancy Rate- Exhibit Halls <sup>1</sup>	78%	60%	73%	70%
<b>Financial</b>	<b>Provide Accountability to the Public</b>					
	Practice good fiscal stewardship by seeking opportunities for revenue growth, and operational efficiencies.	Revenue per square foot- Convention Facilities <sup>2</sup>	\$11.88	\$8.31	\$11.95	\$11.75
		Average Operating Revenue per Attendee- Alamodome <sup>3</sup>	\$7.14	\$6.51	\$7.13	\$6.79
<b>Internal Processes</b>	<b>Innovative and Proactive City Government</b>					
	Continually focus on new services and technologies, managing and enhancing assets, and active participation in industry advocacy activities	Capital Projects Monitored <sup>4</sup>	6	N/A	6	8
		Revenue from new services/sources (in thousands) <sup>5</sup>	\$115	N/A	\$387	\$200
<b>Employee Learning &amp; Growth</b>	<b>Strengthen Convention/Tourist Industry</b>					
	Recruit and retain employees by promoting personal development and professional growth through specialized training and recognition	Misc. Hours of Training Provided to Staff	2,263	N/A	3,000	2,500
		Hours of Certification Training Provided to Staff <sup>6</sup>	40.5	81	0	202.5

### EXPLANATORY INFORMATION

- <sup>1</sup> Decrease in FY 2007 due to 104 Exhibit Hall events in FY 2006 compared to 91 Exhibit Hall events in FY 2007.
- <sup>2</sup> Calculated using combined square footage and total revenue of Convention Center, Lila Cockrell Theatre, and Municipal Auditorium.
- <sup>3</sup> Operating revenue does not include supplemental rental, revenue from reimbursable expenses.
- <sup>4</sup> Combined Convention Facilities and Alamodome.
- <sup>5</sup> FY 2006 Preferred Audio Visual, FY 2007 Café El Puente & Pour Favor (Concessions) and SAWS Parking, FY 2008 Clear Channel Advertising Program.
- <sup>6</sup> Training hours for the Certified Meeting Professionals program, anticipated participants for FY 2007 unable to attend.

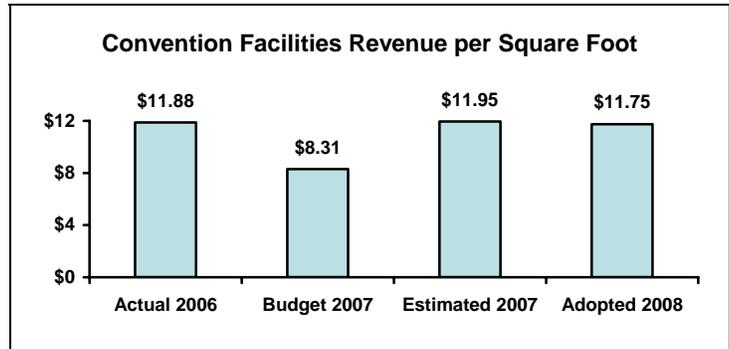
# CONVENTION, SPORTS & ENTERTAINMENT FACILITIES COMMUNITY & VISITOR FACILITIES FUND

## PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Convention, Sports, and Entertainment Facilities Department for FY 2008.

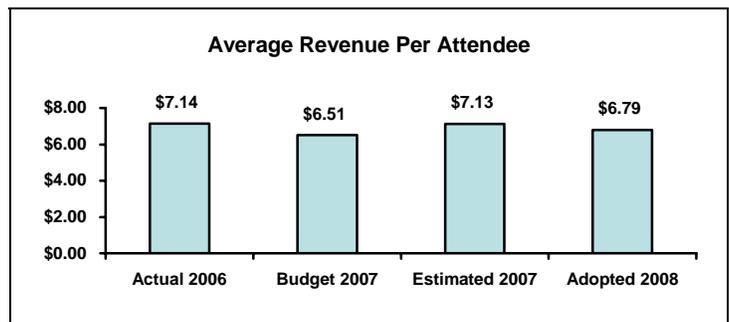
### Convention Facilities Revenue Per Square Foot

Adopted FY 2008 reflects an increase of 41% over Budget 2007. This is due to an anticipated increase in facility rental bookings within the year as well as an increase in F& B revenue.



### Alamodome Average Operating Revenue Per Attendee

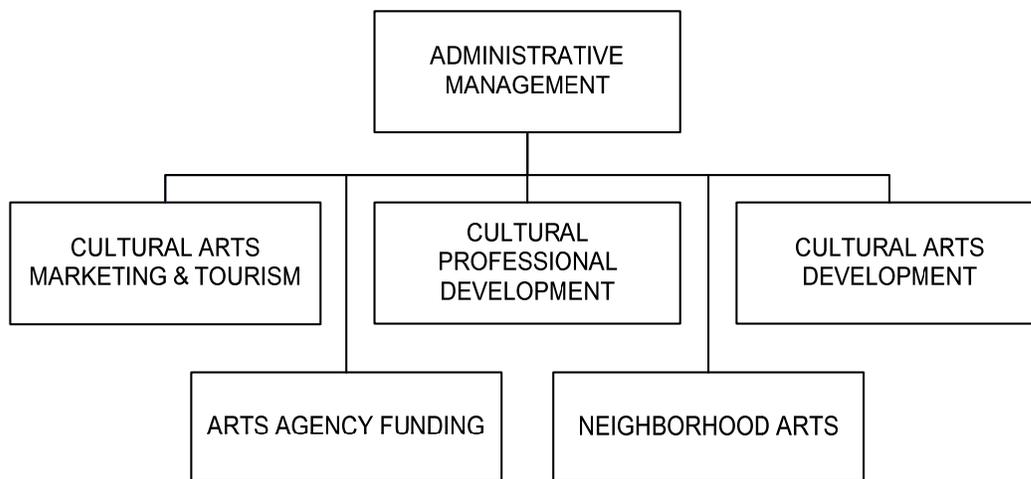
This figure represents the average amount of revenue earned by the Alamodome per attendee. This does not include supplemental rental or revenue from reimbursable expenses. The FY 2008 Adopted amount is 4.3% higher than the 2007 Budget amount of \$6.51.



## COMMUNITY & VISITOR FACILITIES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$14,022,318	\$13,885,659	\$14,446,938	\$15,111,965
CONTRACTUAL SERVICES	2,970,811	3,540,935	3,619,546	3,752,993
COMMODITIES	1,077,034	806,000	979,893	994,932
SELF INSURANCE/OTHER	10,699,083	10,901,205	10,633,245	11,546,873
CAPITAL OUTLAY	8,184	273,604	273,594	389,960
<b>TOTAL EXPENDITURES</b>	<b>\$28,777,430</b>	<b>\$29,407,403</b>	<b>\$29,953,216</b>	<b>\$31,796,723</b>
<b>AUTHORIZED POSITIONS</b>	<b>336</b>	<b>335</b>	<b>331</b>	<b>330</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>333.63</b>	<b>332.63</b>	<b>328.63</b>	<b>327.63</b>

# CULTURAL AFFAIRS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
Cultural Affairs Fund	12.00	\$2,006,989
Categorical Grants	0.00	136,508
Arts Agencies	0.00	5,961,355
<b>Total Funding</b>	<b>12.00</b>	<b>\$8,104,852</b>

**MISSION STATEMENT**

***To provide leadership, resources and support for arts and cultural organizations and individual artists, thereby enhancing the quality of life for San Antonio citizens and visitors.***

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**PROGRAM INFORMATION**

The Office of Cultural Affairs (OCA) supports arts and culture in the community through programs tailored to help arts and cultural organizations, individual artists, community groups and the tourism industry. Technical assistance and a competitive funding process for operational and project grants assists organizations with obtaining essential funding, and helps community groups place arts and cultural projects directly in their neighborhoods and in commercial revitalization zones. Helping to make San Antonio an exciting place to live and visit, OCA promotes participation in arts and cultural activities by developing and marketing a wide range of activities and events. Through these and other research and planning programs, OCA advocates for the growth and recognition of San Antonio's creative industry. OCA's policies and procedures are advised by the Cultural Arts Board (CAB), whose members are appointed by City council and the Mayor.

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**GOALS & OBJECTIVES**

The Office of Cultural Affairs supports the arts and cultural needs of the community by providing services that foster citizen and visitor participation, neighborhood revitalization and economic development and by meeting the following goals and objectives:

- ◆ Continue to work with the Cultural Arts Board to improve communication and policy development.
- ◆ Continue implementing the strategies of *The Cultural Collaborative: A Plan for San Antonio's Creative Economy*, to support the growth and recognition of San Antonio's creative economy in partnership with the Mayor's TCC Implementation Committee and other partners.
- ◆ To implement the arts funding division to support the operations and projects of agencies, neighborhood events, and incubation program.
- ◆ To support arts and cultural programs that serve citizens in all City Council Districts.
- ◆ To host arts and cultural projects affiliated with the Sister City Program including participating in the Monterrey Forum 2007.
- ◆ To continue to monitor and manage currently funded arts and cultural organizations and projects.
- ◆ Develop a comprehensive communications and marketing program to promote the arts in San Antonio including a Cultural and Heritage Tourism Program that will highlight the neighborhood Discovery Tours and cultural web.
- ◆ To continue to collaborate with the Public Art and Design Enhancement Program, the Convention and Visitors Bureau, Neighborhood Action Department, Economic Development Department and other departments to help develop and implement arts and cultural services.
- ◆ To restructure office organization to support workload and improve effectiveness and efficiencies of services.
- ◆ To provide specialized training to OCA Staff to improve job related skills in customer service and professional growth.

**CULTURAL AFFAIRS**

**CULTURAL AFFAIRS FUND**

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Expand Recreational &amp; Cultural Services</b>					
	To increase programs that promote quality arts and cultural programs that foster participation	% of City Council Districts Served <sup>1</sup>	100%	100%	100%	100%
		No. of Participants in Arts and Cultural Events <sup>1</sup>	2,900,000	3,200,000	3,197,000	3,100,000
	<b>Strengthen Convention/Tourist Industry</b>					
To continue to provide arts and cultural services such as tours and website promotion	No. of Arts and Cultural Events Promoted	700	700	771	785	
<b>Financial</b>	<b>Provide Economic Development Opportunities</b>					
	To develop and implement programs that connect art and culture to economic development	No. of TCC Strategies (38 total) & Art and Cultural Programs in Implementation <sup>2</sup>	25	32	32	32
		No. of TCC Strategies & Programs Completed	7	19	17	17
	<b>Leverage Other Funding Sources</b>					
To continue to monitor the ratio of non-city dollars leveraged	Amount of Non-City Dollars Leveraged for Arts (In Millions) <sup>1</sup>	\$24.6	\$21.9	\$30.0	\$31.7	
	Ratio of City Dollars to Non-City Dollars Spent	\$1:\$5.34	\$1:\$4.04	\$1:\$5.51	\$1:\$5.64	
<b>Internal Processes</b>	<b>Increase Neighborhood Planning</b>					
	To support arts and cultural programs that serve citizens in all City Council districts	No. of Staff Hours Spent Supporting Technical Assistance and Site Visits	750	750	750	750
<b>Employee Learning &amp; Growth</b>	<b>Improve Employee Services</b>					
	To provide specialized training to improve job-related skills in customer service and professional growth	Avg. Number of Staff Training and Professional Development Hours Per Person	50	50	70	75

**EXPLANATORY INFORMATION**

<sup>1</sup> Information provided by organizations that participate in the Neighborhood Arts Program, Cultural Tourism Partnership, and Arts Funding Programs.

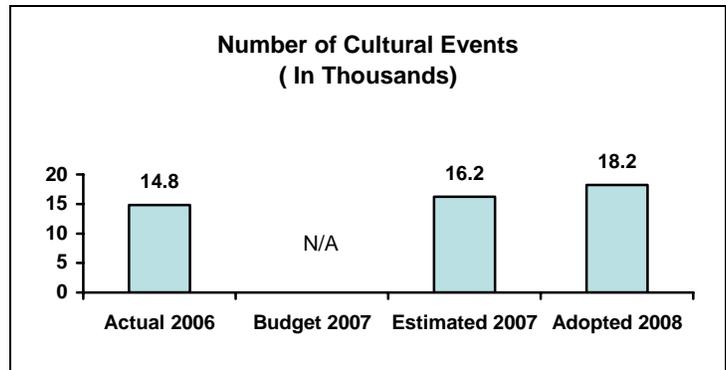
<sup>2</sup> Actual FY 2007 includes the following programs: The Cultural Collaborative; Fall Art Festivals; Cultural Web; and OCA Grants Programs, including Agency Operational Awards, Neighborhood Arts Program, Neighborhood Heritage Initiative, and Graffiti Abatement Program.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Cultural Affairs Department for FY 2008.

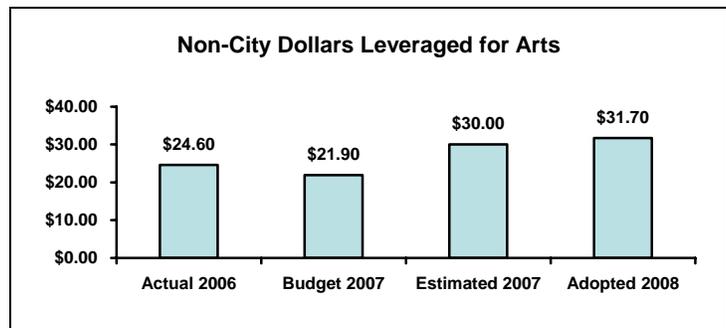
**Arts and Cultural Events**

The number of Arts and Cultural Events contracted for the second year (Adopted FY 08) of the two-year cycle is 18,200.



**Non-City Dollars Leveraged for Arts**

The amount of Non-City dollars leveraged for the Arts increased by 22% from Actual 2006 to Estimated 2007. The Adopted FY 2008 reflects a 45% increase over Budget 2007.



**CULTURAL AFFAIRS FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$657,726	\$702,634	\$661,324	\$811,273
CONTRACTUAL SERVICES	266,566	669,769	669,715	988,412
COMMODITIES	10,086	12,546	9,775	12,546
SELF INSURANCE/OTHER	27,137	33,058	36,508	39,225
CAPITAL OUTLAY	0	0	0	0
ART AGENCY CONTRIBUTIONS	3,015,511	5,291,937	5,291,937	5,961,355
TRANSFERS	0	2,146	2,146	155,533
<b>TOTAL EXPENDITURES</b>	<b>\$3,977,026</b>	<b>\$6,712,090</b>	<b>6,671,405</b>	<b>\$7,968,344</b>
<b>AUTHORIZED POSITIONS</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>12</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>12.00</b>

**CULTURAL AFFAIRS****GRANT SUMMARY**

Below is a comprehensive listing of the grants of the Cultural Affairs Department in FY 2008.

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2008</b>
Texas Commission on the Arts - Decentralization	\$ -	\$34,172	\$ -	\$102,381	\$136,508
<b>TOTAL</b>	<b>\$ -</b>	<b>\$34,172</b>	<b>\$ -</b>	<b>\$ 102,381</b>	<b>\$136,508</b>

# CULTURAL AFFAIRS

## TEXAS COMMISSION ON THE ARTS DECENTRALIZATION PROGRAM

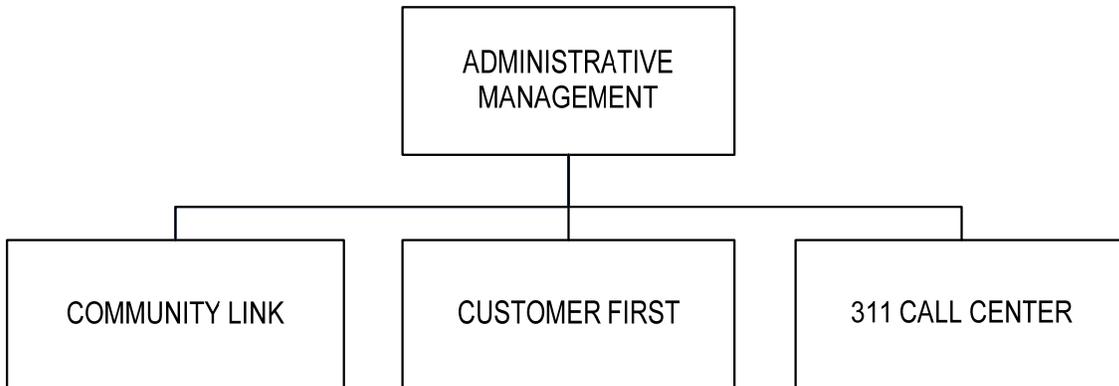
### PROGRAM INFORMATION:

The Texas Commission of the Arts funds will be used for the purpose of sub-granting to agencies. The TCA established a "Decentralization Program" in six major Texas cities that utilize a per capita base in its funding formula. Local arts organizations are required to apply directly to the City for arts funding. The funds will continue to provide partial support to organizations recommended for funding by the Cultural Arts Board through the approved City arts funding program. The grant program covers the period of 09/01/07 through 08/31/08.

### FUNDING BY SOURCE & EXPENDITURES BY CHARACTER

	Actual 2005-2006	Authorized 2006-2007	Adopted 2007-2008
<b>FUNDING SOURCES</b>			
CITY	\$0	\$0	\$0
STATE	37,480	37,480	\$34,172
OTHER-IN-KIND	112,440	112,440	\$102,381
<b>TOTAL FUNDING</b>	<b>\$149,920</b>	<b>\$149,920</b>	<b>\$136,508</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$0	\$0	\$0
OTHER EXPENDITURES	37,480	37,480	\$34,172
SUBGRANTING	112,440	112,440	\$102,381
<b>TOTAL EXPENDITURES</b>	<b>\$149,920</b>	<b>\$149,920</b>	<b>\$136,508</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FULL-TIME EQUIVALENT</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

# CUSTOMER SERVICE & 311 SYSTEM



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	66.00	\$3,647,705
<b>Total Funding</b>	<b>66.00</b>	<b>\$3,647,705</b>

**MISSION STATEMENT**

*The mission of the Office of Customer Service/311 System is to enhance the delivery of customer service through the City's Customer First initiative and provide convenient access to services through the 311 Customer Service Call Center and the Community Link Service Centers.*

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**PROGRAM INFORMATION**

The Office of Customer Service/311 System is responsible for promoting the City's Customer First initiative and delivering direct customer services through the use of the Community Link Service Centers and a 24 hour, 7 days a week 311 Customer Service Call Center.

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**GOALS & OBJECTIVES**

- ◆ To promote and deliver quality customer services and programs to both external and internal customers.
- ◆ To provide access to City services and information through a 24 hour, 7-day-a-week 311 Customer Call Center.
- ◆ To initiate close-loop customer service using the COSA Executive Dashboard Monitoring System
- ◆ To deliver convenient and accessible customer services through the use of Community Link Service Centers.
- ◆ To coordinate and provide Department Specific Customer First Targeted Customer Service Training sessions to enhance employee awareness and service delivery.

**CUSTOMER SERVICE/311 SYSTEM**

**GENERAL FUND**

**BALANCED SCORECARD**

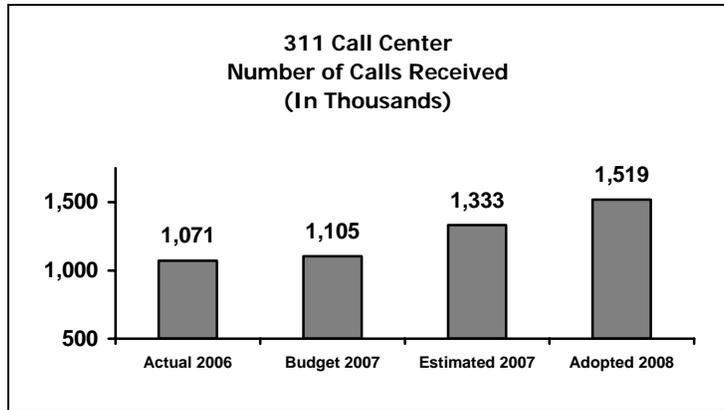
	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Improve Customer Service</b>					
	Provide access to City services and information through a 24/7 311 Call Center	Annual No. of Calls Received by 311 Call Center	1,071,136	1,105,001	1,332,505	1,519,056
		Annual No. of Calls Answered by 311 Call Center	1,006,868	1,016,601	1,151,680	1,286,643
		% of 311 Calls Abandoned	6.0%	8.0%	14.0%	15.0%
	Deliver convenient and accessible customer services through the use of Community Link Service Centers	Annual No. of Customers Served by Community Link Service Centers	182,559	183,262	194,563	200,000
<b>Provide Accountability to Public</b>						
<b>Financial</b>	Deliver convenient and accessible customer services through the use of Community Link Service Centers	Annual Amount of Revenue Collected by Community Link Centers (In Millions)	\$8.3	\$8.4	\$8.4	\$8.6
<b>Internal Process</b>	<b>Maintain Existing Infrastructure</b>					
	Deliver convenient and accessible customer services through the use of Community Link Service Centers	Annual No. of Transactions Processed by Community Link Service Centers	214,775	218,169	228,898	242,861
<b>Employee Learning &amp; Growth</b>	<b>Improve Customer Service</b>					
	Coordinate the City's Customer First Initiative to enhance employee awareness and service delivery	Number of Customer First Targeted Training Sessions	7	5	6	6

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Customer Service/311 System Department for FY 2008.

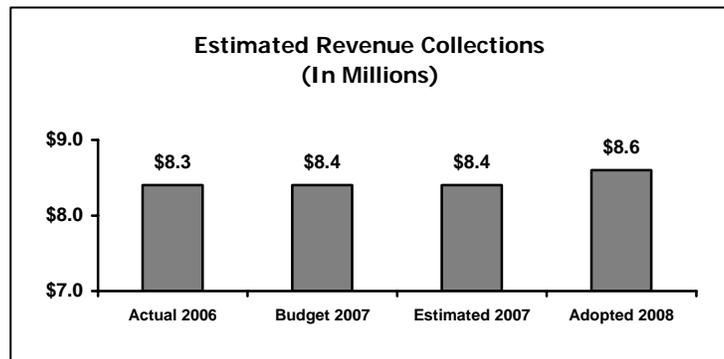
**Customer Service/311 Link Centers**

Through the 24/7 call center, the Customer Service/311 System offers the General Public access to information regarding City Services. This graph represents the number of calls received by the Customer Service/311 System. The number of calls received is projected to increase by 14% in FY 2008 due to continued citizen familiarity of the 311 System since its implementation six years ago and the implementation of key City initiatives such as Automated Garbage Pick-up which is scheduled to continue in FY 2008.



**Revenue Collected in Link Centers**

This graph represents the amount of estimated revenue collected by the Customer Service/311 System. An increase in collection of revenue is projected for FY 2008 due to more services and the addition of two Community Link Center for a grand total of five Community Link Centers.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$2,460,021	\$2,693,878	\$2,684,881	\$2,940,242
CONTRACTUAL SERVICES	205,122	258,676	276,100	342,160
COMMODITIES	56,509	41,079	47,446	37,879
SELF INSURANCE / OTHER	509,075	523,896	505,467	312,424
CAPITAL OUTLAY	16,925	0	3,284	15,000
<b>TOTAL EXPENDITURES</b>	<b>\$3,247,652</b>	<b>\$3,517,529</b>	<b>\$3,517,178</b>	<b>\$3,647,705</b>
<b>AUTHORIZED POSITIONS</b>	<b>66</b>	<b>66</b>	<b>66</b>	<b>70</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>62.50</b>	<b>62.50</b>	<b>62.50</b>	<b>66.00</b>

## CONTRIBUTION TO GENERAL FUND DELEGATE AGENCIES

The Adopted Budget for FY 2008 continues the City's strong commitment to strengthening long-term economic viability in San Antonio through investment in human development. Through the consolidated funding process for Human Development Services, the Adopted FY 2008 Budget for Delegate Agencies totals \$8,361,465. The consolidated funding process aims to direct investments toward the purchase of services and outcomes, to shift focus away from the funding of agencies and the potential duplication of services, and to ensure integration with the City's direct services. The City of San Antonio's delegate agency funding priorities support strategies that facilitate children, families, and seniors achieving economic self-sufficiency, healthy lifestyles, and full community participation. Specifically, the Adopted FY 2008 Budget concentrates funding on those strategies that promote long-term workforce development through early childhood education and family strengthening, school completion, job training and adult literacy. In addition, the City will continue to support the community safety net through investment in elderly and disabled services, emergency assistance, family counseling, day care services and services for the homeless. The Department of Community Initiatives, the Economic Development Department, and the Grants Monitoring & Administration Department, each administer portions of the delegate agency budget.

DELEGATE AGENCIES

DELEGATE AGENCIES  
FY 2007 - 2008

Agency Name	Program Name	Consolidated	Community	CCDS Grant	CDBG	HOPWA	ESG	Adopted FY 2008
		Process	Initiatives					
		General Fund	General Fund	Match				
<b>CITY SERVICE: Family Strengthening</b>								
Alamo Community College District	SAC- CDA Program		\$ 80,000					\$ 80,000
Alamo Public Telecom. Council ( KLRN)	Early On School Readiness	\$ 40,000	100,000	\$ 286,108				426,108
Antioch CTN	VITA	30,000						30,000
Avance - San Antonio	Early On School Readiness			174,600				174,600
Avance - San Antonio	Parent-Child Educ. Program	362,104		22,666				384,770
Avance - San Antonio	School Based Program	88,887		10,000				98,887
Catholic Charities	EITC Program	108,885						108,885
Ella Austin Community Center	Early Childhood Development	53,360						53,360
Family Service Assoc.	FAST	123,686						123,686
Family Service Assoc.	Early On School Readiness			201,328				201,328
Family Service Assoc.	SMART START	100,000	110,000					210,000
JOVEN	CARE				\$ 34,107			34,107
JOVEN	Por Los Ninos				34,163			34,163
Madonna Neighborhood Center	Child Care Program	32,485						32,485
Madonna Neighborhood Center	Human Development Program	10,000						10,000
Mexican American Unity Council	Community School Model	76,229		20,000				96,229
Neighborhood Housing Services	Low Income Lending	185,233						185,233
Northside Independent School District	Even Start Family Literacy			116,400				116,400
Positive Beginnings, Inc.	Early On School Readiness		60,000	116,400				176,400
Positive Beginnings, Inc.	Extended Day Afterschool			16,777				16,777
Presa Community Service Center	Comp.Financial Literacy Program	15,000						15,000
Respite Care of San Antonio, Inc.	Respite Care Daycare	18,448			110,552			129,000
San Antonio Public Library Foundation	Little Read Wagon	40,000						40,000
San Antonio Urban Ministries, Inc.	After School Kare				126,621			126,621
Seton Home	Infant Care for Teens	26,742						26,742
University of Texas at San Antonio	School Readiness Research	100,609	100,000	49,391				250,000
YMCA of Greater San Antonio	Child Care Services	103,202			630,974			734,176
YWCA	Kindergarten Readiness			140,785				140,785
YWCA	PACT	50,235						50,235
YWCA	VITA	45,000	15,000					60,000
<b>Total Family Strengthening</b>		<b>\$ 1,610,105</b>	<b>\$ 465,000</b>	<b>\$ 1,154,455</b>	<b>\$ 936,417</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,165,977</b>
<b>CITY SERVICE: Youth Development</b>								
Big Brothers Big Sisters of South Texas	Big Brothers Big Sisters	\$ 50,000						\$ 50,000
Boys & Girls Clubs of San Antonio	Positive Youth Development	64,849	75,000		\$ 385,648			525,497
Brooks Aerospace Foundation, Inc.	Challenger Learning Center	35,892						35,892
COSA Parks and Recreation Dept.	Summer Outdoor Pool				79,686			79,686
COSA Parks and Recreation Dept.	Comm.Ctr.Summer Ext.Hours				75,609			75,609
COSA Parks and Recreation Dept.	Teen Connection				39,685			39,685
COSA Parks and Recreation Dept.	Roving Leader Program				168,262			168,262
Communities in Schools	CIS-SA Stay-in-School Program	150,000						150,000
Ella Austin Community Center	Youth and Family Services	126,000						126,000
Family Service Assoc.	Youth Against Gang Activity	119,906	82,800					202,706
Good Samaritan Center	Youth Development Program	205,167						205,167
Guadalupe Community Center	Youth Enrichment	4,350						4,350
Healy-Murphy Center, Inc.	Youth Training Project	376,500						376,500
Hispanas Unidas	Escuelitas	72,090						72,090
JOVEN	Creando la Vision				77,130			77,130
Madonna Neighborhood Center	Youth Development Program	21,000						21,000
Methodist Healthcare Ministries	Wesley Youth Development	38,100						38,100
Presa Community service Center	SKILLS	55,100						55,100
University of Texas at San Antonio	PREP	38,892						38,892
YMCA of Greater San Antonio	Y Super Sports	15,720			59,280			75,000
YWCA	Mi Carrera Program	42,000						42,000
YWCA	Positive Youth Development	26,750						26,750
YWCA	TVP	46,116						46,116
<b>Total Youth Development</b>		<b>\$ 1,488,432</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 885,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,531,532</b>
<b>CITY SERVICE: Workforce Development</b>								
ACCD/SAC Women's Center	Seguir Adelante	\$ 203,509						\$ 203,509
Alamo Labor Properties, Inc.	Power of Potential	159,956						159,956
Antioch Community Trans. Network	Each One Teach One	67,771						67,771
Dress for Success	Workforce Dev / Job Retention	40,000						40,000
Goodwill Industries of San Antonio	Learn While You Earn	114,493						114,493
Goodwill Industries of San Antonio	VP of People Services	350,472						350,472
Project QUEST, Inc.	Project QUEST	2,000,000						2,000,000
San Antonio Urban Ministries, Inc.	Fairweather Lodge	4,290			\$ 25,710			30,000
San Antonio Youth Centers, Inc	Alamo City YouthBuild	29,509						29,509
YWCA	SEED	30,000						30,000
<b>Total Workforce Development</b>		<b>\$ 3,000,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 25,710</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,025,710</b>
<b>CITY SERVICE: Community Safety Net - Senior Services</b>								
Catholic Charities	Foster Grandparent Program	\$ 30,412						\$ 30,412
Catholic Charities	RSVP	66,744						66,744
Christian Senior Services	Senior Companion Program	50,000						50,000
El Centro del Barrio	Activity Center for Frail & Elderly	49,100						49,100
Good Samaritan Center	Dance Therapy	32,690	\$ 33,310					66,000
OASIS	OASIS	35,000						35,000
Project MEND, Inc.	Workshop and Repair Program	70,000						70,000
SAILS	Gateway to Abilities	48,000	52,000					100,000
SA Food Bank	Project Hope	285,000						285,000
YMCA of Greater San Antonio	Senior Services	27,946			\$ 167,476			195,422
YWCA	Senior Connection	59,989						59,989
<b>Total Community Safety Net - Senior Services</b>		<b>\$ 754,881</b>	<b>\$ 85,310</b>	<b>\$ -</b>	<b>\$ 167,476</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,007,667</b>

DELEGATE AGENCIES  
FY 2007 - 2008

Agency Name	Program Name	Consolidated Process General Fund	Community Initiatives General Fund	CCDS Grant Match	CDBG	HOPWA	ESG	Adopted FY 2008
<b>CITY SERVICE: Community Safety Net</b>								
Alamo Area Rape Crisis Center	Sexual Assault Safety Net	\$ 77,217						\$ 77,217
Alamo Area Resource Center	Greater SA Housing Works					\$ 103,026		103,026
Alamo Area Resource Center	Transportation Program					133,640		133,640
Any Baby Can of San Antonio, Inc.	Case Management	73,428						73,428
Any Baby Can of San Antonio, Inc.	Prescription Asst. Program	60,582						60,582
BEAT-AIDS, Coalition Trust, Inc.	Hudson Street Project					17,762		17,762
Christian Assistance Ministry	CAM Day Center	126,346						126,346
COSA, Housing and Neighborhood Services	Neighborhood Cleanup				\$ 164,312			164,312
Corazon Ministries, Inc.	Cong. Feeding/Health/Well.	39,473						39,473
Corazon Ministries, Inc.	Day Center	248,428						248,428
Family Violence Prevention Services	FVPS Overflow Shelter	93,000						93,000
Family Violence Prevention Services	Battered Women's Shelter	137,095					\$ 8,812	145,907
Girls and Boys Town of San Antonio	Skills Training for At-Risk	46,320						46,320
Hispanic Relig.Partnership-Comm.Health	Hunger Relief & Support Svcs.	62,754						62,754
Hope Action Care	Hope Recovery Program	19,000				50,500		69,500
Respite Care	Davidson House Respite Care	11,154			66,846			78,000
Roy Maas' Youth Alternatives, Inc.	The Bridge:Youth Emer.Shelter	25,120						25,120
Salvation Army	Homeless Outreach	21,129						21,129
San Antonio AIDS Foundation	HOPWA Operations					285,056		285,056
San Antonio AIDS Foundation	Long Term TBRA					352,856		352,856
San Antonio Food Bank	Community Kitchen						90,000	90,000
San Antonio Food Bank	Kid's Café	70,000						70,000
San Antonio Food Bank	Food Stamp Outreach	145,000						145,000
San Antonio Metropolitan Ministry, Inc.	Homeless Emergency Shelter						100,000	100,000
St. Peter - St. Joseph Children's Home	Project Ayuda	67,900						67,900
<b>Total Community Safety Net</b>		<b>\$ 1,323,946</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 231,158</b>	<b>\$ 942,840</b>	<b>\$ 198,812</b>	<b>\$ 2,696,756</b>
<b>SUBTOTAL - Delegate Agencies</b>		<b>\$ 8,177,364</b>	<b>\$ 550,310</b>	<b>\$ 1,154,455</b>	<b>\$ 2,246,061</b>	<b>\$ 942,840</b>	<b>\$ 198,812</b>	<b>\$ 13,427,642</b>

**CITY SERVICE: Other Contracts**

Avenida Guadalupe	Avenida Guadalupe	\$ 34,804						\$ 34,804
Avenida Guad. Assoc. Com. Dev.	Avenida Guad. Assoc. Com. Dev.	106,713						106,713
Other	Economic Development	4,296						4,296
San Antonio Zoo	San Antonio Zoo	38,288						38,288
<b>SUBTOTAL - Other Agencies</b>		<b>\$ 184,101</b>	<b>\$ -</b>	<b>\$ 184,101</b>				

Agency Name	Program Name	Consolidated Process General Fund	Community Initiatives General Fund	CCDS Grant Match	CDBG	HOPWA	ESG	Adopted FY 2008
<b>CITY SERVICE: Homeless Initiatives</b>								
George Gervin Youth Center, Inc.	Permanent Housing		\$ 127,690					\$ 127,690
San Antonio Housing Authority	Permanent Housing		145,200					145,200
San Antonio Metropolitan Ministry	Permanent Housing		55,000					55,000
American GI Forum	Homeless Outreach		110,000					110,000
San Antonio Metropolitan Ministry	Safe Sleep		25,000					25,000
Salvation Army	Safe Sleep		231,471					231,471
Center for Health Care Services	Community Court		100,000					100,000
Corazon Ministries, inc.	Community Court		85,450					85,450
The Patrician Movement	Community Court		280,901					280,901
<b>Total Homeless Initiatives</b>		<b>\$ -</b>	<b>\$ 1,160,712</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,160,712</b>

**CITY SERVICE: After School Challenge**

East Central ISD	After School Challenge		\$ 128,736					\$ 128,736
Edgewood ISD	After School Challenge		-					-
Harlandale ISD	After School Challenge		20,000					20,000
North East ISD	After School Challenge		207,392					207,392
Northside ISD	After School Challenge		202,449					202,449
San Antonio ISD	After School Challenge		1,353,896					1,353,896
South San ISD	After School Challenge		275,089					275,089
South West ISD	After School Challenge		46,744					46,744
Positive Beginnings EISD	After School Challenge		141,341					141,341
Positive Beginnings HISD	After School Challenge		360,028					360,028
Boys & Girls Club EISD	After School Challenge		21,000					21,000
San Antonio Urban Ministries, Inc.	After School Challenge		21,129					21,129
<b>Total After School Challenge</b>		<b>\$ -</b>	<b>\$ 2,777,804</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,777,804</b>

**CITY SERVICE: Summer Youth**

Alamo Area Resource Center	Jennifer's Camp		\$ 10,000					\$ 10,000
Boys & Girls Club of SA	Positive Youth Development		75,000					75,000
YMCA	Child Care Services		150,202					150,202
<b>Total Summer Youth</b>		<b>\$ -</b>	<b>\$ 235,202</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 235,202</b>

**SUBTOTAL - Community Initiatives**

		<b>\$ -</b>	<b>\$ 4,173,718</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,173,718</b>
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Agency Name	Program Name	Consolidated Process General Fund	Community Initiatives General Fund	CCDS Grant Match	CDBG	HOPWA	ESG	Adopted FY 2008
<b>TOTAL - Delegate Agency Contracts</b>								
		<b>\$ 8,361,465</b>	<b>\$ 4,724,028</b>	<b>\$ 1,154,455</b>	<b>\$ 2,246,061</b>	<b>\$ 942,840</b>	<b>\$ 198,812</b>	<b>\$ 17,785,461</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Alamo Area Rape Crisis Center*  
**Program Name:**      *Crisis Intervention and Case Management for Sexual Victims*

Funding for the program supports advocacy services for survivors of sexual assault. The program provides emergency counseling to victims and their family members at the hospital; supportive assistance with police and medical procedures and ongoing support to the victim throughout the readjustment process according to the specific needs of the victim and family members. Additionally, the program operates a 24-hour crisis line for victims of sexual assault and sexual abuse.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$68,195	\$77,217	\$77,217
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENT</b>	<b>2.15</b>	<b>2.15</b>	<b>2.15</b>

**Agency Title:**      *Alamo Area Resources Center*  
**Program Name:**      *Greater San Antonio Resource Center*

To provide a housing resource database, housing locator service and intensive housing case management to assist individuals and families with HIV/AIDS in locating and maintaining safe, affordable and appropriate housing.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
HOWPA – Consolidated Funding Contribution	\$101,841	\$102,859	\$103,026
Total City Funding – All Agency Programs	\$233,488	\$236,499	\$236,666
<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>FULL-TIME EQUIVALENT</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**Agency Title:**      *Alamo Area Resources Center*  
**Program Name:**      *Appointment Van Transportation Program*

The Van Transportation Program ensures accessibility to supportive services for HIV/AIDS infected/affected individuals and family members in the Eligible Metropolitan Statistical Area.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
HOWPA – Consolidated Funding Contribution	\$131,647	\$133,640	\$133,640
Total City Funding – All Agency Programs	\$233,488	\$236,499	\$236,666
<b>AUTHORIZED POSITIONS</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>FULL-TIME EQUIVALENT</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Alamo Community College District*  
**Program Name:**      *Women’s Center and Adult Re-entry Program*

The San Antonio College Women’s Center and Adult Re-Entry Program provides services to low-income San Antonio residents, predominantly Hispanic females, who are unemployed or underemployed. Services include recruitment, assessments and counseling, basic skills upgrading, training, job placements, and support services such as referrals, transportation, job readiness, and financial literacy training.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$223,755	\$203,509	\$203,509
<b>AUTHORIZED POSITIONS</b>	<b>8</b>	<b>6</b>	<b>6</b>
<b>FULL-TIME EQUIVALENT</b>	<b>5.30</b>	<b>5.30</b>	<b>5.30</b>

**Agency Title:**      *Alamo Labor Properties, Inc.*  
**Program Name:**      *Power of Potential*

Alamo Labor Properties, Inc. will endeavor to work with publicly and privately owned assisted housing properties to promote independent living from public assistance by developing, sponsoring and offering educational training and social assistance programs to increase participants successful employment and job retention.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	N/A	\$159,956

**Agency Title:**      *Alamo Public Telecommunications Council (KLRN)*  
**Program Name:**      *Early On School Readiness Program*

Early On School Readiness agencies will form collaborations in designated council districts with health and human service agencies to promote access to all family support services including basic health care. Agencies will also collaborate through the community family resource and learning centers (CFRLC) for childcare, adult education, utilities assistance, food stamps, campaign for VITA and enlist business community support. Agencies will provide workshops or classes for parents and family, friends and neighbors (FFN) caregivers and will distribute packets of school readiness-activities. KLRN’s Media Campaign includes TV, radio, print and billboard coverage citywide to promote school readiness and literacy awareness.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$40,000	\$40,000
CCDS General Fund Match	\$286,108	\$286,108	\$286,108
Total City Funding – All Agency Programs	\$286,108	\$426,108	\$326,108
<b>AUTHORIZED POSITIONS</b>	<b>18</b>	<b>17</b>	<b>17</b>
<b>FULL-TIME EQUIVALENT</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Antioch Community Transformation Network (ACTN)*  
**Program Name:**      *Each One Teach One Program*

The ACTN Each One Teach One Program, an adult literacy program, collaborates with Project Learn to Read to provide literacy services to individuals 15 years and older who function at 0-5<sup>th</sup> grade level and/or have learning disabilities on the east side of San Antonio. Through trained volunteers, computer software, and focused curriculum the program also provides assistance for participants to obtain their GED, job readiness skills, and many other services that will aid them in becoming more stable and successful.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$67,628	\$43,509	\$67,771
Total City Funding – All Agency Programs	\$85,628	\$58,509	\$97,771
<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>FULL-TIME EQUIVALENT</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**Agency Title:**      *Antioch Community Transformation Network (ACTN)*  
**Program Name:**      *Volunteer Income Tax Assistance (VITA) Program*

The Antioch Community Transformation Network (ACTN) is funded for its third year as an east side site for the VITA program. The ACTN provides free income tax preparation services to low income families. The features of the program are: 1) insuring that eligible families take advantage of tax credits to maximize their refunds; 2) offering electronic filing for faster refunds; 3) saving qualified taxpayers an average of \$200 in preparation and refund anticipation loan fees; and 4) referring individuals to other supportive services related to financial literacy.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$15,000	\$15,000	\$30,000
Total City Funding – All Agency Programs	\$85,628	\$58,509	\$97,771
<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENT</b>	<b>.50</b>	<b>.50</b>	<b>.50</b>

**Agency Title:**      *Any Baby Can of San Antonio, Inc.*  
**Program Name:**      *Case Management and Crisis Assistance / Food Bank*

Any Baby Can provides short-term crisis intervention services and direct assistance to families with infants or children ages birth to 12 years who are medically fragile, chronically ill, developmentally delayed, or disabled. The program provides case management to ensure client’s needs are met directly or by referrals to appropriate agencies in securing early intervention assistance. Social services professionals who help family’s access community resources that meet their special health care needs coordinate support services.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$73,428	\$73,428	\$73,428
Total City Funding – All Agency Programs	\$73,428	\$134,010	\$134,010
<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENT</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Any Baby Can of San Antonio, Inc.*  
**Program Name:**      *Prescription Assistance Program*

Any Baby Can Inc.'s goal is to promote healthier families and to serve as a safety net for individuals, families, and children who do not have insurance coverage for brand name prescription drugs, by assessing pharmaceutical company's medication assistance programs to promote better health.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$60,582	\$60,582
Total City Funding – All Agency Programs	\$73,428	\$134,010	\$134,010
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENT</b>	<b>N/A</b>	<b>2.00</b>	<b>2.00</b>

**Agency Title:**      *Avance - San Antonio, Inc.*  
**Program Name:**      *Early On School Readiness Program*

Early On School Readiness agencies will form collaborations in designated council districts with health and human service agencies to promote access to all family support services including basic health care. Agencies will also collaborate through the community family resource and learning centers (CFRLC) for childcare, adult education, utilities assistance, food stamps, campaign for VITA and enlist business community support. Agencies will provide workshops or classes for parents and family, friends and neighbors (FFN) caregivers and will distribute packets of school readiness-activities.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
CCDS General Fund Match	\$174,600	\$174,600	\$174,600
Total City Funding – All Agency Programs	\$579,747	\$658,257	\$658,257
<b>AUTHORIZED POSITIONS</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>FULL-TIME EQUIVALENT</b>	<b>3.60</b>	<b>3.60</b>	<b>3.60</b>

**Agency Title:**      *Avance - San Antonio, Inc.*  
**Program Name:**      *Parent-Child Education Program*

The Parent-Child Education Program educates both the parent and the child in order to strengthen families living in the Westside and Southside of San Antonio. Parents assume the role of a child's first teacher through participation in two-program phases, the nine-month Parent-Child Education curriculum and Personal Growth and Development. These two program phases provide educational opportunities and promote career readiness. Childcare and transportation are also provided at Carmen Cortez (Avance Family Center) 1103 S. San Jacinto; Mirasol Family Center 4222 El Paso; and Raul Jimenez (Southside) 114 W. Vestal.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$307,698	\$362,104	\$362,104
CCDS General Fund Match	N/A	\$22,666	\$22,666
Total City Funding – All Agency Programs	\$579,747	\$658,257	\$658,257
<b>AUTHORIZED POSITIONS</b>	<b>21</b>	<b>21</b>	<b>21</b>
<b>FULL-TIME EQUIVALENT</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Avance - San Antonio, Inc.*  
**Program Name:**      *School Based Program*

Harlandale Independent School District (HISD) based program educates both the parent and the child in order to strengthen families who live in the School District. Parents assume the role as the child’s first teacher through participation in two program phases, the nine-month Parent-Child Education curriculum and Personal Growth and Development, providing educational opportunities and promoting career readiness. Childcare and transportation are also provided. Services are provided at Flanders Elementary School, located at 934 Flanders.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$97,449	\$88,887	\$88,887
CCDF Federal Match	N/A	\$10,000	\$10,000
Total City Funding – All Agency Programs	\$579,747	\$658,257	\$658,257
<b>AUTHORIZED POSITIONS</b>	<b>6</b>	<b>6</b>	<b>7</b>
<b>FULL-TIME EQUIVALENT</b>	<b>4.66</b>	<b>4.66</b>	<b>4.00</b>

**Agency Title:**      *BEAT-AIDS Coalition Trust, Inc.*  
**Program Name:**      *Hudson Street Project*

The complete the Rehabilitation Project on Hudson Street that will provide female residents of San Antonio who have been recently incarcerated (within 1 year), substance abusers who are homeless and been diagnosed HIV-positive.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
HOPWA – Consolidated Funding Contribution	\$100,000	\$17,762	\$17,762

**Agency Title:**      *Big Brothers Big Sisters of South Texas*  
**Program Name:**      *Mentoring*

The program fosters emotional stability and growth in children and youth, ages seven to seventeen, primarily from single parent homes. Participants are matched with carefully screened adult volunteers who provide companionship, friendship and a positive adult role model. Professional staff assesses children, screen volunteers, establish relationships, and provides ongoing support.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$38,420	\$50,000	\$50,000

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Boys and Girls Clubs of San Antonio*  
**Program Name:**      *Positive Youth Development*

The Boys and Girls Club provides opportunities for low income, high risk, inner-city youth, ages 6-18. The total allocation provides for the Westside Club located at 600 S.W. 19<sup>th</sup> Street and the Eastside club located at 3503 Martin Luther King Drive. Funds provide for the administrative costs and salaries associated with the Program. The agency develops values, assets, and skills that enable youth to improve the quality of their lives and become productive, responsible citizens. Five core programs are used that include: Education and Career Development, Character and Leadership Development, Arts, Health and Life Skills, Sports, and Fitness and Recreation. This project provides after school and Saturday program services, plus 55 hours of weekly summer programs to 1,510 Club members and 5,500 non-club members ages 6-18 years.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$64,849	\$64,849
CDBG Consolidated Funding Contribution	\$427,500	\$385,648	\$385,648
Total City Funding – All Agency Programs	\$427,500	\$450,497	\$450,497

**Agency Title:**      *Brooks Aerospace Foundation*  
**Program Name:**      *Challenger Learning Center*

The primary goal of the Challenger Learning Center of San Antonio is to inspire enthusiasm for math, science, and technology among students of all ages, particularly in those who are in sixth through eighth grade by providing them with an interactive space flight simulation.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$25,000	\$35,892	\$35,892
<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>FULL-TIME EQUIVALENT</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**Agency Title:**      *Catholic Charities, Archdiocese of San Antonio, Inc.*  
**Program Name:**      *Earned Income Tax Credit (EITC) Outreach Program*

As part of the San Antonio Coalition for Family Economic Progress (SACFEP), Catholic Charities manages and coordinates volunteer recruitment and outreach for the SACFEP’s VITA sites during the designated Earned Income Tax Credit (EITC) and VITA campaign season. Catholic Charities intends to conduct these two components of this initiative in order to contribute to the overarching goal of providing free tax preparation services to approximately 30,000 people in San Antonio.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$23,348	\$82,108	\$108,885
Total City Funding – All Agency Programs	\$104,055	\$179,264	\$206,041
<b>AUTHORIZED POSITIONS</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>
<b>FULL-TIME EQUIVALENT</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Catholic Charities, Archdiocese of San Antonio, Inc.*  
**Program Name:**      *Foster Grandparent Program*

The Foster Grandparent Program serves the dual purpose of engaging persons 60 years of age and older with limited incomes in volunteer service. In partnership with the Children’s Shelter, seniors are provided a meaningful experience that meets a critical community need by providing direct caretaker services to abused, neglected or homeless children. The volunteers primarily work in the infant and toddler room that cares for children ages 2-5 years of age.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$27,812	\$30,412	\$30,412
Total City Funding – All Agency Programs	\$104,055	\$149,802	\$206,041

**Agency Title:**      *Catholic Charities, Archdiocese of San Antonio, Inc.*  
**Program Name:**      *Retired Senior Volunteer Program (R.S.V.P)*

This program recruits and places retired persons, in the San Antonio area who are 55 years and older, in volunteer assignments that address social and economic issues faced by the city. R.S.V.P. provides approximately 3,000 volunteers per year to non-profit charitable or governmental agencies and groups. The direct service is beneficial and useful to both senior citizens and the organizations served.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$52,895	\$66,744	\$66,744
Total City Funding – All Agency Programs	\$104,055	\$149,802	\$206,041

**Agency Title:**      *Christian Assistance Ministry*  
**Program Name:**      *CAM Day Center*

Christian Assistance Ministries (CAM), a cooperative ministry, operates a day center for the homeless at 212 N. Alamo. The target population is chronically homeless individuals who are in need of a safe place to stay during the day as well as a location to access referrals and supportive services. The Day Center provides shelter from the weather, ID recovery, laundry, showers, phone and voicemail messaging (for employers, emergency and referrals), mail services, TB testing, reading rooms, TV rooms, quiet rooms, storage rooms for belongings, social services on site: legal services, mental illness evaluations, community based counseling, employment placement, education assistance, medical referrals and access to a CAM case worker.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$98,859	\$126,346	\$126,346
<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>3</b>	<b>4</b>
<b>FULL-TIME EQUIVALENT</b>	<b>1.05</b>	<b>1.20</b>	<b>2.75</b>

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**        *Christian Senior Services*  
**Program Name:**      *Senior Companion Programs*

Help isolated seniors maintain their health, well-being, and independence by receiving companionship and minor assistance from a fellow senior or to provide respite to family member caregivers and 2) to help low income, active seniors maintain their independence by providing stipends and meaningful service activities that enhance their dignity and self-worth.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$50,000	\$50,000

**Agency Title:**        *Communities in Schools of San Antonio*  
**Program Name:**      *CIS-SA Stay In School Program*

The program connects schools with community resources in order to help young people successfully learn, stay in school, and prepare for life. CIS-SA is a community facilitator bringing a wide range of resources into the school to provide urgently needed support and connections to free or low-cost services and goods.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$74,864	\$150,000	\$150,000
<b>AUTHORIZED POSITIONS</b>	<b>6</b>	<b>10</b>	<b>12</b>
<b>FULL-TIME EQUIVALENT</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**Agency Title:**        *Corazon Ministries, Inc.*  
**Program Name:**      *Congregate Feeding*

Corazon Ministry is a non-profit entity of Travis Park United Methodist Church. In a congregate setting, breakfast is served on Sunday mornings and dinners are served on Wednesday nights to homeless individuals and to persons who are not in the mainstream. Breakfast and dinner is served in a dining room located in the church basement. Additionally, meals are provided three times a day, seven days a week to residents of the transitional housing program.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$36,221	\$39,473	\$39,473
Total City Funding – All Agency Programs	\$240,098	\$287,901	\$287,901
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENT</b>	<b>.57</b>	<b>.60</b>	<b>.60</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Corazon Ministries, Inc.*  
**Program Name:**      *Day Center*

Corazon Ministry, a non-profit entity of Travis Park United Methodist Church, operates a day center for the homeless at 230 E. Travis. The center offers the homeless a place to retreat from the elements, showers, laundry facility, clothing, lunch, identification recovery, AA counseling, employment counseling and an opportunity to network with other agencies.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$203,877	\$248,428	\$248,428
Total City Funding – All Agency Programs	\$240,098	\$287,901	\$287,901
<b>AUTHORIZED POSITIONS</b>	<b>12</b>	<b>11</b>	<b>11</b>
<b>FULL-TIME EQUIVALENT</b>	<b>6.04</b>	<b>5.40</b>	<b>5.40</b>

**Agency Title:**      *COSA – Housing and Neighborhood Services*  
**Program Name:**      *Neighborhood Clean-up*

The Community Block Grant (CDBG) funds will support the neighborhood clean-up operations. The program is designed to enhance the appearance of the neighborhoods and encourage long-term property maintenance.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
CDBG - Consolidated Funding Contribution	\$156,441	\$164,312	\$164,312

**Agency Title:**      *COSA – Parks and Recreation Department*  
**Program Name:**      *Summer Outdoor Pool*

The Community Block Grant (CDBG) funds will support the operation of fifteen (15) City swimming pools. The days of operation will extend from five days to six days per week. These changes will take into effect during the summer months of June through August.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
CDBG - Consolidated Funding Contribution	\$83,020	\$74,892	\$79,686
Total City Funding – All Agency Programs	\$247,904	\$344,112	\$363,242

**Agency Title:**      *COSA – Parks and Recreation Department*  
**Program Name:**      *Community Center Extended Summer Hours*

The Community Block Grant (CDBG) funds will be used for temporary personnel services for staff at twenty-two (22) community centers. This summer recreation program targets low-income high-risk children and represents the summer expansion of the Roving Leader Outreach Program (Cool It Program).

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
CDBG - Consolidated Funding Contribution	\$78,489	\$70,811	\$75,609
Total City Funding – All Agency Programs	\$247,904	\$344,112	\$363,242

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *COSA – Parks and Recreation Department*  
**Program Name:**      *Teen Connection*

The Community Block Grant (CDBG) funds will be used for temporary personnel services to staff Teen Connection. Program objectives are to provide professional supervision and instruction and provide youth opportunity to participate in positive and structured athletic and sport activities.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
CDBG - Consolidated Funding Contribution	\$30,679	\$34,850	\$39,685
Total City Funding – All Agency Programs	\$247,904	\$344,112	\$363,242

**Agency Title:**      *COSA – Parks and Recreation Department*  
**Program Name:**      *Roving Leader Program*

The Community Block Grant (CDBG) funds will provide four (4) Community Center Leader positions. The program targets children between the ages of 6 to 19 who do not participate in traditional recreation programs at building sites. Staff travels into the community to initiate recreation activities.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
CDBG - Consolidated Funding Contribution	\$55,716	\$163,559	\$168,262
Total City Funding – All Agency Programs	\$247,904	\$344,112	\$363,242

**Agency Title:**      *Dress for Success*  
**Program Name:**      *Workforce Development / Job Retention*

Dress for Success provides supportive services which eliminates barriers to employment including, job coaching/retention, job development and placement, wage improvement, life skills training and workplace competency training (such as interviewing skills, appropriate workplace attire, resume writing, successful work habits, etc.)

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$20,000	N/A	\$40,000

**Agency Title:**      *El Centro Del Barrio*  
**Program Name:**      *Activity Center for the Frail and Elderly*

This program provides a bilingual/bicultural elderly day care in which low-income non-Medicaid eligible elderly persons 60 years or older, who are physically and mentally frail or incapacitated, engage in supervised socialization, recreation and educational activities that promote social and physical functioning and emotional well being. Clients are provided a noontime meal through the City’s Comprehensive Nutrition Program

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$44,628	\$49,100	\$49,100
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENT</b>	<b>2.20</b>	<b>2.20</b>	<b>2.50</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Ella Austin Community Center*  
**Program Name:**      *Early Childhood Development Program*

Services will include scholarships for childcare to low income families, educational age appropriate toys for children and staff training and education for teachers to assist them in obtaining their Child Development Accreditation (CDA). Services are aimed at enhancing the Center for the National Association for the Education of Young Children (NAEYC) accreditation.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$52,526	\$53,360	\$53,360
Total City Funding – All Agency Programs	\$171,671	\$173,360	\$179,360

**Agency Title:**      *Ella Austin Community Center*  
**Program Name:**      *Youth and Family Services*

The Youth and Family Services Program provides youth with the necessary tools to make informed healthy decisions, take responsibility for their actions, practice good citizenship, develop positive relationships, and build self-esteem. The San Antonio Independent School District (SAISD) provides educational and life skills training and the Ella Austin Community Center provide the After School Program, which includes academic tutoring, counseling, special events, field trips, and computer literacy. The Summer Enhancement Program focuses on providing daily activities during summer vacation, which includes computer, arts and crafts, sewing, cooking, health and wellness, and weekly field trips. The Ella Austin Community Center Spring Break Program offers a week of activities and serves youth 5-21 years of age.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$119,145	\$126,000	\$126,000
Total City Funding - All Agency Programs	\$171,671	\$179,360	\$179,360

**Agency Title:**      *Family Services Association of San Antonio, Inc.*  
**Program Name:**      *Early On School Readiness Program*

Family Service Association will provide intensive training within childcare centers throughout the Council Districts as part of the Early On School Readiness Project.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
CCDS General Fund Match	\$201,328	\$201,328	\$201,328
Total City Funding – All Agency Programs	\$407,005	\$544,920	\$544,920

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Family Services Association of San Antonio, Inc.*  
**Program Name:**      *Families and Schools Together (FAST)*

In collaboration with school districts, PCI Head Start officials and others will work with preschool aged children and their parents to help young children succeed at home and in school. The FAST program provides families with on-going prevention strategies to battle the initiation of substance abuse, delinquency, and school failure by youth. FAST has three major components, including a 10-week multi-family program, monthly follow-up (FASTWORKS) and intervention counseling.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$116,654	\$123,686	\$123,686
Total City Funding – All Agency Programs	\$407,005	\$544,920	\$544,920

**Agency Title:**      *Family Services Association of San Antonio, Inc.*  
**Program Name:**      *Smart Start*

SMART START will increase the quality of early care and education and link families to important resources and quality childcare options through the program’s three components. The first will fund the Child Development Associates Assessment fee for those teachers who have the CDA credentials. The second will maintain the existing 65-SMART telephone number for a parent resource line to link families to quality child resources and provide businesses with dependent care resources for their employees. The third will create ten “model classrooms” at ten childcare sites by providing strategic training, mentoring and equipment.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$89,023	\$100,000	\$100,000
Total City Funding – All Agency Programs	\$407,005	\$544,920	\$544,920

**Agency Title:**      *Family Services Association of San Antonio, Inc.*  
**Program Name:**      *Youth Against Gang Activity (YAGA)*

The program is designed to build youth character, life skills, resist substance abuse and gang involvement, and develop positive and healthy attitudes through alternative activities, community service projects and prevention education.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$119,906	\$119,906
Total City Funding – All Agency Programs	\$407,005	\$119,906	\$544,920

**Agency Title:**      *Family Violence Prevention Services, Inc.*  
**Program Name:**      *Overflow Shelter*

To provide self-sufficiency, transitional or permanent housing, and employment or academic/skills upgrading.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$93,000	\$93,000
Total City Funding – All Agency Programs	\$135,921	\$238,907	\$238,907

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**        *Family Violence Prevention Services, Inc.*  
**Program Name:**      *Battered Women’s Shelter*

The Battered Women’s Shelter of Bexar County provides temporary shelter, counseling, and case management services to women and children who have been victims of physical, emotional, or sexual abuse.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$71,809	\$71,809	\$137,095
Emergency Shelter Grant	\$64,112	\$64,112	\$8,812
Total City Funding – All Agency Programs	\$135,921	\$135,921	\$238,907
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENT</b>	<b>2.15</b>	<b>2.15</b>	<b>2.15</b>

**Agency Title:**        *Girls and Boys Town of San Antonio*  
**Program Name:**      *Skills Training for At-Risk*

The program provides short-term emergency shelter to abused, neglected, dependent, homeless, and emotionally disturbed youth, ages ten to seventeen. The City’s Youth Service Division and the San Antonio Police Department refer clients to this program.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$35,062	\$26,320	\$46,320

**Agency Title:**        *Good Samaritan Center*  
**Program Name:**      *Dance Therapy*

Dance Therapy for seniors provide weekly dance classes in order to increase socialization and fitness opportunities for seniors in San Antonio and Bexar County.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	N/A	\$32,690
Total City Funding – All Agency Programs	\$160,040	N/A	\$237,857
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENT</b>	<b>N/A</b>	<b>1.50</b>	<b>1.50</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Good Samaritan Center*  
**Program Name:**      *MODELO – Youth Development Program*

The MODELO program is a college preparation, career exploration program for low-income, high-achieving youth that do not meet the eligibility requirements of Alamo Workforce Development. Because the targeted youth are excellent role models, some of their time in the program will be spent tutoring and mentoring at-risk youth, ages six to twelve who exhibit anti-social or pre-delinquent behavior.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$160,040	\$205,167	\$205,167
Total City Funding – All Agency Programs	\$160,040	\$205,167	\$237,857
<b>AUTHORIZED POSITIONS</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>FULL-TIME EQUIVALENT</b>	<b>3.00</b>	<b>3.00</b>	<b>5.00</b>

**Agency Title:**      *Goodwill Industries of San Antonio*  
**Program Name:**      *Learn While You Earn*

The Learn While You Earn Project serves participants who are persons with disabilities or who have other barriers to employment. There are two components of the Project: 1) transitional job training and support services whose activities are designed to support movement from welfare to jobs earning less than \$8.75 per hour. Services in this component include job readiness, life skills and workplace competency training, transportation, uniforms, and childcare; 2) skilled job training and support services using an Enhancement Module to support employment in positions earning more than \$8.75 per hour. Services in this component include case management to identify skills/education and necessary support services.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$120,257	\$114,493	\$114,493
Total City Funding – All Agency Programs	\$120,257	\$114,493	\$464,965
<b>AUTHORIZED POSITIONS</b>	<b>21</b>	<b>21</b>	<b>24</b>
<b>FULL-TIME EQUIVALENT</b>	<b>5.50</b>	<b>5.50</b>	<b>5.50</b>

**Agency Title:**      *Goodwill Industries of San Antonio*  
**Program Name:**      *VP of People Services*

VP of People Services will provide services to individuals to allow them to take the next steps in their career and enter high priority occupations that have an entry rate of \$10.00 or more an hour.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	N/A	\$350,472
Total City Funding – All Agency Programs	N/A	N/A	\$464,965

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Guadalupe Community Center*  
**Program Name:**      *Youth Enrichment*

The Youth Enrichment program provides safe haven through structured activities. The program is designed to serve clients residing in the 78207 and 78327 zip codes. The targeted area has the highest illiteracy rate, crime, school dropout, teen pregnancy, domestic/family violence, unemployment rate and lowest income in the city. The program will provide after school, weekend and summer activities for youth ages two and a half through seventeen.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$4,350	\$4,350

**Agency Title:**      *Healy Murphy Center, Inc.*  
**Program Name:**      *Youth Training Project*

This program is designed to assist high school students, who have dropped out, or are no longer, accepted in the public school system, complete their graduation requirements. The program provides students with academic and/or vocational training to enable them to return to the public school system or to enter the labor market. The program targets high school non-graduates, ages 14 to 20, who are high-risk, pregnant, inner-city residents.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$345,762	\$376,500	\$376,500
<b>AUTHORIZED POSITIONS</b>	<b>19</b>	<b>18</b>	<b>19</b>
<b>FULL-TIME EQUIVALENT</b>	<b>12.00</b>	<b>11.00</b>	<b>13.00</b>

**Agency Title:**      *Hispanas Unidas*  
**Program Name:**      *Escuelita Project*

The Escuelita Project is an early intervention, educational program for young Latinas. The project is aimed at preventing teen pregnancy. The key elements of the after school sessions include; 1) culturally sensitive curriculum designed to reinforce basic reading, writing, and math skills to develop self-esteem, and to promote personal development; 2) a pool of over 60 Hispanic women (from various professions) as mentors/role models; and 3) direct ties to the public school system, creating a model that may be replicated locally, statewide and nationally.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$67,027	\$72,090	\$72,090
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENT</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:** *Hispanic Religious Partnership for Community Health, Inc.*  
**Program Name:** *Food Pantry*

This agency collaborates with five churches to provide food, food stamp outreach, and referrals for other needed services to food insecure residents of the City.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$28,212	\$62,754	\$62,754
<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENT</b>	<b>.20</b>	<b>.50</b>	<b>.50</b>

**Agency Title:** *Hope Action Care*  
**Program Name:** *Hope Recovery Program*

This program provides shelter for individuals who are HIV positive, and single persons or family members with an infected member. Residents would receive various support services to include case management, counseling and referral services. Persons who successfully complete the 90-day program are enrolled in the HOPE Recovery Program and assisted with deposit and rent in affordable housing.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$19,000	\$19,000
HOPWA-Consolidated Funding Contribution	\$50,000	\$50,500	\$50,500
Total City Funding – All Agency Programs	\$50,000	\$69,500	\$69,500
<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENT</b>	<b>.75</b>	<b>.75</b>	<b>.75</b>

**Agency Title:** *JOVEN*  
**Program Name:** *CARE Program*

JOVEN's CARE – Children's Abuse Recovery Endeavor Project provides a comprehensive continuum of services designed to reduce the trauma and psychological burden of child abuse and neglect to at least 300 children. The Project utilizes a holistic approach through a free comprehensive social service continuum. The continuum includes group therapy – child support groups being provided directly within approximately 16 elementary, middle, and high schools in the following Independent School Districts (ISD): San Antonio (ISD), South San (ISD), Harlandale (ISD), Edgewood (ISD), and Northside (ISD).

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	5,692	N/A
CDBG – Consolidated Funding Contribution	\$24,013	\$34,107	\$34,107
Total City Funding – All Agency Programs	\$122,695	\$169,662	\$145,400
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>1</b>	<b>N/A</b>
<b>FULL-TIME EQUIVALENT</b>	<b>N/A</b>	<b>1.00</b>	<b>N/A</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**        *JOVEN*  
**Program Name:**      *Creando La Vision*

JOVEN's Creando La Vision Project promotes academic achievement and character development to 1,600 at-risk youth between the ages of 4-17 attending elementary school at Johnson, DeZavala, Bellaire, Brackenridge, John Glenn, Carroll, Washington, and at Anson Jones, Tafolla, and Poe Middle Schools. JOVEN's goal is to promote educational success of at-risk children by diminishing risk factors that lead to delinquency and substance abuse.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
CDBG Consolidated Funding Contribution	\$65,490	\$85,500	\$77,130
Total City Funding – All Agency Programs	\$122,695	\$161,179	\$145,400

**Agency Title:**        *JOVEN*  
**Program Name:**      *Por Los Ninos*

JOVEN's Por Los Ninos project provides direct services to children attending targeted daycare and preschool Centers that progress to various Kindergarten Readiness target schools. The project provides Early Childhood Resiliency Training to 300 children between the ages of 3 - 4 attending Cotton, Gates, Ball, Hutchins, Vestal, John Glenn, DeZavala, Ruiz, Cable, and Loma Park Elementary Schools. This project is designed to help pre-school children develop personal, social, and emotional skills.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$5,700	N/A
CDBG – Consolidated Funding Contribution	\$33,192	\$34,163	\$34,163
Total city Funding – All Agency Programs	\$122,695	\$169,662	\$145,400

**Agency Title:**        *Madonna Neighborhood Center*  
**Program Name:**      *Childcare Program*

The Childcare Program provides an environment where a child achieves developmental milestones and is prepared to learn upon entering school or participates in creative after school activities. The program provides quality childcare to children two months to thirteen years, so parents have the opportunity to improve their life skills through education and employment, thus maintaining family self-sufficiency. The program will provide scholarships to working parents that do not qualify for state subsidy. Children residing in the Edgewood Independent School District benefit from the Childcare Center Program.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$32,485	\$32,485	\$32,485
Total City Funding – All Agency Programs	\$62,485	\$63,485	\$63,485
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENT</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Madonna Neighborhood Center*  
**Program Name:**      *Human Development Program*

Madonna Neighborhood Center through a Memorandum of Understanding with the Edgewood Independent School District will provide free counseling services to at-risk children in 1<sup>st</sup> and 2<sup>nd</sup> grades. Counseling will be provided by a Licensed Professional Counselor (LPC) in “Magic Circles” (6 to 8 children per group). The Human Development Curriculum is used to impact positive behavior in the classroom and to have each student improve in at least one of three areas: behavior, participation and grades.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$10,000	\$10,000	\$10,000
Total City Funding – All Agency Programs	\$62,485	\$63,485	\$63,485
<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENT</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**Agency Title:**      *Madonna Neighborhood Center*  
**Program Name:**      *Youth Development Program*

The Extended Day Collaborative Program is based on components (centers) identified as necessary support services for young children and their families in the community and the educational system. The components are designed to foster the development of appropriate academic, social, physical, and emotional skills in young students. The program assists participants in appropriate skills’ development and serves as intervention for those participants identified as at-risk.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$20,000	\$21,000	\$21,000
Total City Funding – All Agency Programs	\$62,485	\$63,485	\$63,485
<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>FULL-TIME EQUIVALENT</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**Agency Title:**      *Methodist Healthcare Ministries of South Texas, Inc.*  
**Program Name:**      *Wesley Community Center*

The Program serves children and youth between the ages of 6-18 residing in the South Side of San Antonio. The services provided include a daily snack, sessions that address the problems with gangs and substance abuse, and other services addressing educational needs. The program is comprised of three components Mid-High, Drop In, and Summer Recreation.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$36,250	\$38,100	\$38,100
<b>AUTHORIZED POSITIONS</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>FULL-TIME EQUIVALENT</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Mexican American Unity Council*  
**Program Name:**      *Model School for Family Transformation*

This program assists families by providing them the necessary tools to develop and build leadership skills. The program consists of activities and instruction strengthen communication skills, interpersonal skills, decision-making skills, provide life-long learning skills, financial literacy training, and effective parenting skills which will strengthen the family unit. Supportive services such as IDA enrollments, VITA assistance, neighborhood clean-ups, and community activities.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$93,500	\$76,229	\$76,229
CCDS General Fund Match	N/A	20,000	\$20,000
Total City Funding – All Agency Programs	\$93,500	\$96,229	\$96,229
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENT</b>	<b>2.50</b>	<b>2.50</b>	<b>2.50</b>

**Agency Title:**      *Neighborhood Housing Services*  
**Program Name:**      *Low-income Lending*

The Neighborhood Housing Services (NHS) of San Antonio is a non-profit affordable housing provider of full cycle mortgage lending services to very low, low, and moderate-income family’s primarily in Council Districts one through seven. These administrative funds support: 1) the implementation and management of HOME (CHDO) funded First-Time Homebuyers Program and Second Mortgage Program; 2) the completion of a loan sale to further leverage City funding and provide significant non-City and federal funding for additional lending; and 3) the provision of a loan servicing for NHS clients and other local non-profit affordable lending organizations (i.e. San Antonio Housing Trust, Avenida Guadalupe, U.U. Housing Corporation, and Our Casas).

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$185,233	\$185,233	\$185,233

**Agency Title:**      *Northside Independent School District*  
**Program Name:**      *Even Start Family Literacy Program*

The Northside ISD Even Start Family Literacy Program helps parents become full partners in their child’s education, helps children reach their full potential as learners, and provides literacy training for the parents.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
CCDS General Fund Match	\$116,400	\$116,400	\$116,400
<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENT</b>	<b>3.25</b>	<b>3.00</b>	<b>3.00</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**        *Older Adult Services & Information Systems (OASIS)*  
**Program Name:**      *Warm Springs Rehabilitation Center*

OASIS provides services to older adults by offering programs in the arts, humanities, wellness, and volunteer services enabling them to continue their personal growth and service to the community. OASIS also services an intergenerational tutoring component that provides reading skills assistance to children in grades one through three. OASIS membership is free to anyone 50 years of age or older.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$29,652	\$35,000	\$35,000
<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENT</b>	<b>0.75</b>	<b>0.75</b>	<b>0.86</b>

**Agency Title:**        *Positive Beginnings, Inc.*  
**Program Name:**      *Early On School Readiness Program*

Early On School Readiness agencies will form collaborations in designated council districts with health and human service agencies to promote access to all family support services including basic health care. Agencies will also collaborate through the community family resource and learning centers (CFRLC) for childcare, adult education, utilities assistance, food stamps, campaign for VITA and enlist business community support. Agencies will provide workshops or classes for parents and family, friends and neighbors (FFN) caregivers and will distribute packets of school readiness-activities.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
CCDS General Fund Match	116,400	116,400	116,400
Total City Funding – All Agency Programs	\$149,954	\$149,954	\$133,177
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENT</b>	<b>3.75</b>	<b>3.50</b>	<b>3.50</b>

**Agency Title:**        *Positive Beginnings, Inc.*  
**Program Name:**      *Extended Day After School Program*

The Extended Day Collaborative Program is based on components (centers) identified as necessary support services for young children and their families in the community and the educational system. The components are designed to foster the development of appropriate academic, social, physical, and emotional skills of young students. The program will be conducted at LB Johnson Elementary school in the Edgewood School District (CD 6).

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$16,777	\$16,777	N/A
CCDS General Fund Match	\$16,777	\$16,777	\$16,777
Total City Funding – All Agency Programs	\$149,954	\$149,954	\$133,177
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>7</b>	<b>7</b>
<b>FULL-TIME EQUIVALENT</b>	<b>3.00</b>	<b>2.75</b>	<b>2.75</b>

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**        *Presa Community Service Center*  
**Program Name:**      *Comprehensive Financial Literacy Program*

The Family Strengthening Financial Literacy Program will have components to include: Volunteer Income Tax Assistance, Money Smart courses throughout the year, Home Buyer Education Learning Program, Consumer Credit Counseling, and Community Fairs throughout the year.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$23,021	\$30,000	\$15,000
Total City Funding – All Agency Programs	\$72,496	\$85,100	\$70,100
<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>FULL-TIME EQUIVALENT</b>	<b>.50</b>	<b>.50</b>	<b>.50</b>

**Agency Title:**        *Presa Community Service Center*  
**Program Name:**      *SKILLS*

This program provides supervised, recreational, and counseling activities for community youth, ages six to sixteen, for preventing delinquency and substance abuse.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$49,475	\$55,100	\$55,100
Total City Funding – All Agency Programs	\$72,496	\$85,100	\$70,100
<b>AUTHORIZED POSITIONS</b>	<b>9</b>	<b>9</b>	<b>9</b>
<b>FULL-TIME EQUIVALENT</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

**Agency Title:**        *Project MEND, Inc.*  
**Program Name:**      *Workshop and Repair Program*

Project Mend helps low-income, disabled individuals achieve greater mobility and self-sufficiency by lending them medical equipment as well as providing repair services. Having access to medical equipment allows participants to engage in the daily activities of life such as walking, cooking, and bathing. Ninety percent of participants report an increase in mobility and self-sufficiency.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$37,345	\$70,000	\$70,000
<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>4</b>	<b>4</b>
<b>FULL-TIME EQUIVALENT</b>	<b>1.35</b>	<b>2.20</b>	<b>2.20</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Project Quest, Inc.*  
**Program Name:**      *Workforce Development*

Project QUEST is a community-based workforce development program, which demonstrates the social and economic benefits of long-term training for eligible applicants by providing them with skills required for long-term employment and higher incomes. Support services are provided to participants while they are in training. The project develops job placement agreements with local businesses and agencies prior to training participants for those jobs.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$2,000,000	\$1,598,413	\$2,000,000
<b>AUTHORIZED POSITIONS</b>	<b>23</b>	<b>31</b>	<b>31</b>
<b>FULL-TIME EQUIVALENT</b>	<b>21.00</b>	<b>30.00</b>	<b>30.00</b>

**Agency Title:**      *Respite Care of San Antonio*  
**Program Name:**      *Davidson House*

The Community Block Grant (CDBG) funding will support personnel staffing, specifically for the positions of the Shelter Director and Direct Care Provides for the Davidson Respite House (DRH) located at 605 Belknap Place, which is operated by Respite Care of San Antonio (RCSA). Respite Care of San Antonio provides support for families of children with developmental disabilities. The DRH is the first and only licensed emergency shelter in the state of Texas dedicated to the care of children with developmental disabilities.

The DRH offers emergency respite and shelter care to individuals with disabilities, 24 hours per day, 365 days per year. The DRH cares for children between the ages of birth and 17 years of age. The average length of stay for children placed privately by their parents is 3-5 days, while the average stay for children placed by Texas of Department of Protective and Regulatory Services due to abuse and neglect is 90 days.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$11,154	\$11,154
CDBG Consolidated Funding Contribution	\$74,100	\$66,846	\$66,846
Total City Funding – All Agency Programs	\$196,650	\$78,000	\$207,000

**Agency Title:**      *Respite Care of San Antonio*  
**Program Name:**      *Respite Care Daycare*

The Community Development Block Grant (CDBG) supports staffing for the Daycare Program at Christ Episcopal Church located at 301 W. Russell Place. A Pediatric Nurse Practitioner or a Registered Nurse is on site at the Daycare to provide skilled nursing care for all program participants, enabling Respite Care of San Antonio to accept children with complex medical conditions. Respite Care provides short-term care and emergency shelter for children six weeks to six years old with severe developmental disabilities and also to their siblings in the same age group. Service is offered to school age participants on scheduled holidays. Full-time daycare is offered Monday through Friday, 7:30 a.m. to 6:00 p.m.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$18,448	\$18,448
CDBG Consolidated Funding Contribution	\$122,550	\$110,552	\$110,552
Total City Funding – All Agency Programs	\$196,650	\$129,000	\$207,000

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Roy Maas' Youth Alternatives*  
**Program Name:**      *The Bridge: Youth Emergency Shelter*

The Bridge Emergency Shelter is an emergency shelter for children and youth who are experiencing a crisis in their young lives and need a safe place to stay for a short period of time. A co-ed facility that serves children between 5-17 years old, offers a structured daily program, and provides educational services through the San Antonio School District

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$22,372	\$45,120	\$25,120

**Agency Title:**      *SAILS –San Antonio Independent Living Services*  
**Program Name:**      *Gateway to Abilities*

SAILS will provide planning, case management, and assist residents to receive Social Security Insurance (SSI) benefits. In addition, supportive services such as emergency rent, utility assistance, clothing, bus passes, and other services will be provided.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	N/A	\$48,000
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>2.00</b>
<b>FULL-TIME EQUIVALENT</b>	<b>N/A</b>	<b>N/A</b>	<b>2.00</b>

**Agency Title:**      *Salvation Army*  
**Program Name:**      *Homeless Outreach*

Accept referrals from American GI Forum, SAPD and other delegate agencies to shelter the chronically homeless men and women. Nightly, the Dave Coy Emergency Shelter will provide 60 beds for men and 10 beds will be provided at the Hope Center Emergency Shelter for Women and Families.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	N/A	\$21,129

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**        *San Antonio AIDS Foundation (SAAF)*  
**Program Name:**      *Skilled Nursing/Hospice Facility*

San Antonio AIDS Foundation operates a skilled nursing/hospice facility at 818 E. Grayson. The facility offers 24-hour care to individuals with HIV/AIDS who are not able to care for themselves or who do not have other resources for such care.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
HOWPA – Consolidated Funding Contribution	\$230,172	\$284,784	\$285,056
Total City Funding – All Agency Programs	\$647,892	\$637,109	\$637,912
<b>AUTHORIZED POSITIONS</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>FULL-TIME EQUIVALENT</b>	<b>4.60</b>	<b>4.60</b>	<b>4.60</b>

**Agency Title:**        *San Antonio AIDS Foundation (SAAF)*  
**Program Name:**      *Tenant Based Rental Assistance*

SAAF provides long-term housing subsidy to individuals and families with HIV/AIDS.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
HOWPA – Consolidated Funding Contribution	\$417,720	\$352,325	\$352,856
Total City Funding – All Agency Programs	\$647,892	\$637,109	\$637,912
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENT</b>	<b>2.26</b>	<b>2.26</b>	<b>2.26</b>

**Agency Title:**        *San Antonio Food Bank*  
**Program Name:**      *Food Security*

San Antonio Food Bank (SAFB) operates a community kitchen for the homeless at the Dwyer Avenue Shelter. The kitchen offers the homeless, meals three times a day, as well as, providing a culinary arts training program for job preparedness. The Food Stamp Outreach program educates low income residents on nutrition, food stamp service, and referrals for other needed services. It is estimated that 200,000 individuals are potentially eligible for food stamps, but are not accessing this service. Kid's Café sites offer nutritional meals to school-age children of families that are of low-income. Through its Project HOPE program, The San Antonio Food Bank acquires and distributes nutritious food and related products to low-income seniors, which promote the health, safety and welfare of all seniors residing in the City. The City's Comprehensive Nutrition Project locations serve as sole distribution sites. Food from Project HOPE is also distributed to homebound seniors.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$480,015	\$500,000	\$500,000
Emergency Shelter Grant	N/A	N/A	\$90,000
Total City Funding – All Agency Programs	\$480,015	\$500,000	\$590,000
<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENT</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**        *San Antonio Metropolitan Ministries, Inc.*  
**Program Name:**      *Homeless Emergency Shelter*

SAMMinistries provides emergency shelter and case management to homeless individuals and families. The location of the shelter is 910 W. Commerce.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$204,930	N/A	N/A
Emergency Shelter Grant	\$45,618	\$100,000	\$100,000
<b>Total City Funding – All Agency Programs</b>	<b>\$250,548</b>	<b>\$100,000</b>	<b>\$100,000</b>

**Agency Title:**        *San Antonio Public Library Foundation*  
**Program Name:**      *Little Red Wagon*

The Little Read Wagon is an Early Childhood Literacy Initiative aimed at providing resources and enhancing learning opportunities for children. Emphasis is placed on early literacy skills, brain and language development, enhanced storytelling skills, and preparing San Antonians gain tools for success in the 21<sup>st</sup> century.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$40,000	\$40,000

**Agency Title:**        *San Antonio Urban Ministries, Inc.*  
**Program Name:**      *After School Kare*

Scholarships/Stipends are provided for participation in daily after school care programs for 1,400 children from lower income households. Activities are provided at Adams Hill, Brauchle, Burke, Carson, Christian Evers, Ed Cody, Galm, Colby Glass, Lackland City, Lewis, Mary Michael, McDermott, Monroe May, Nichols, Powell, Rhodes, Steubing, Thornton, Myers, Sunshine Cottage School, San Antonio Christian, SAMMinistries, and Alamo Heights United Methodist Church. Activities include indoor/outdoor recreation, arts and crafts, homework assistance and a snack.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$21,129	N/A
CDBG Consolidated Funding Contribution	\$139,018	\$126,621	\$126,621
<b>Total City Funding – All Agency Programs</b>	<b>\$167,518</b>	<b>\$147,750</b>	<b>\$156,621</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *San Antonio Urban Ministries, Inc.*  
**Program Name:**      *Fairweather Lodge*

The Fairweather Lodge, a national psychosocial rehabilitation program provides employment/vocational training, rehabilitation services and independent living skill training to persons who suffer from clinical, mental illness and homelessness. This program operates five transitional living facilities for adults with mental illness. The members are responsible for the maintenance and operation of the Lodge. The Community Development Block Grant (CDBG) funds provide \$25,710 to this program.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	N/A	\$4,290
CDBG Consolidated Funding Contribution	\$28,500	\$28,500	\$25,710
Total City Funding – All Agency Programs	\$167,518	\$168,863	\$156,621

**Agency Title:**      *San Antonio Youth Centers, Inc.*  
**Program Name:**      *Alamo City YouthBuild (ACYB)*

Alamo City YouthBuild is a comprehensive education, leadership development, job training, counseling, case management and support program for young adults ages 16-24 who are seeking a transformation in their lives. San Antonio Youth Centers recently joined YouthBuild USA as an affiliated organization.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	N/A	\$29,509

**Agency Title:**      *St. Peter – St. Joseph Children’s Home*  
**Program Name:**      *Project Ayuda*

Project Ayuda provides low-income families in crisis with emergency assistance allowing them to empower themselves and regain control over their lives while strengthening their families. By assessing family skills and identifying new skills, which promote the growth necessary to achieve change, the program helps participants create the most functional and independent lifestyle possible.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$60,820	\$67,900	\$67,900
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENT</b>	<b>1.30</b>	<b>1.30</b>	<b>1.30</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Seton Home*  
**Program Name:**      *Infant Care for Teens*

Seton Home provides on-site, quality, child day care for children of homeless teens to enable them to attend school or job training program or complete other educational objectives designed to prepare them for independent living.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$26,742	\$26,742	\$26,742
<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>FULL-TIME EQUIVALENT</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**Agency Title:**      *University of Texas at San Antonio (UTSA)*  
**Program Name:**      *PREP*

The UTSA Pre-freshmen Engineering Program (PREP) is an intense, mathematics-based, summer program conducted at college and university campuses throughout the City of San Antonio. During the eight-week summer academic enrichment program, efforts are directed toward the reinforcement of mathematics and college level topics not offered in high school or middle school. A major objective is to strengthen the participants' abstract reasoning and problem-solving skills. The program identifies high achieving middle and high school students with the potential to become scientists or engineers, and reinforces them in the pursuit of these fields.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$38,892	\$38,892	\$38,892
Total City Funding – All Agency Programs	\$158,892	\$188,892	\$188,892

**Agency Title:**      *University of Texas at San Antonio (UTSA)*  
**Program Name:**      *The School Readiness Research Project*

The project examines the impact of the School Readiness Program components using quantitative and qualitative research methods. Reports are submitted with an overall evaluation and recommendations based upon scientific analysis of data collected and services rendered.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$70,609	\$100,609	\$100,609
CCDS General Fund Match	\$49,391	\$49,391	\$49,391
Total City Funding – All Agency Programs	\$158,892	\$188,892	\$188,892
<b>AUTHORIZED POSITIONS</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>FULL-TIME EQUIVALENT</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *YMCA of Greater San Antonio*  
**Program Name:**      *Childcare Services*

The Community Development Block Grant (CDBG) Funds provide program fees for childcare services including Y-School Age, Extended Day, Pre-School, and Summer Day camps. These camps offer educational and recreational activities for approximately 500 children from infancy to 13 years of age. Childcare is provided by the Davis Scott YMCA, Downtown/Southwestern Bell YMCAs, Northeast YMCA, Northwest/Braundera YWCAs, and Westside YMCA.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$103,202	\$103,202
CDBG - Consolidated Funding Contribution	\$724,349	\$630,974	\$630,974
Total City Funding – All Agency Programs	\$954,368	\$1,004,598	\$1,004,418

**Agency Title:**      *YMCA of Greater San Antonio*  
**Program Name:**      *Senior Services*

The Community Block Grant (CDBG) funds provide senior services, including, but not limited to strength training to help prevent osteoporosis, chair aerobics for participants restricted to a wheelchair and swimming programs to approximately 310 Active Older Adults. Services are provided at the Davis Scott YMCA and the Westside YMCA.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$27,948	\$27,946
CDBG Consolidated Funding Contribution	\$149,105	\$167,476	\$167,476
Total City Funding – All Agency Programs	\$954,368	\$1,004,598	\$1,004,418

**Agency Title:**      *YMCA of Greater San Antonio*  
**Program Name:**      *Y Super Sports Program*

The Community Block Grant (CDBG) funds provide youth services including, but not limited to, baseball, basketball, soccer and swimming to 1000 disadvantaged youth from 4-15 years of age. Services are provided at the Davis Scott YMCA, Southwestern Bell YMCA, and Westside YMCA.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$15,720	\$15,720
CDBG - Consolidated Funding Contribution	\$80,914	\$59,280	\$59,280
Total City Funding – All Agency Programs	\$954,368	\$1,004,598	\$1,004,418

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *YWCA of San Antonio*  
**Program Name:**      *Kindergarten Readiness Program*

Early On School Readiness agencies will form collaborations in designated council districts with health and human service agencies to promote access to all family support services including basic health care. Agencies will also collaborate through the community family resource and learning centers (CFRLC) for childcare, adult education, utilities assistance, food stamps, campaign for VITA and enlist business community support. Agencies will provide workshops or classes for parents and family, friends and neighbors (FFN) caregivers and will distribute packets of school readiness-activities.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
CCDS General Fund Match	\$140,785	\$140,785	\$140,785
Total City Funding – All Agency Programs	\$359,674	\$440,875	\$440,875
<b>AUTHORIZED POSITIONS</b>	<b>10</b>	<b>6</b>	<b>6</b>
<b>FULL-TIME EQUIVALENT</b>	<b>4.10</b>	<b>4.00</b>	<b>4.00</b>

**Agency Title:**      *YWCA of San Antonio*  
**Program Name:**      *Mi Carrera*

The program works with female students ages 13 to 19 who are at risk of dropping out of school. The Program aims at increasing self-esteem, educational and occupational motivation, and parenting skills.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$39,780	\$42,000	\$42,000
Total City Funding – All Agency Programs	\$359,674	\$440,875	\$440,875
<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENT</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**Agency Title:**      *YWCA of San Antonio*  
**Program Name:**      *Parents and Children Together (PACT)*

The program teaches parents and caregivers to interact with their children, using early brain development techniques, in order to increase school readiness and the likelihood of school success. PACT strengthens families by empowering parents to become a child’s first teacher by developing the skills necessary to foster healthy, intellectual, emotional, and physical development. Geographic targeted areas in Council Districts 1, 5 and 7.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$50,225	\$50,235	\$50,235
Total City Funding – All Agency Programs	\$359,674	\$440,875	\$440,875
<b>AUTHORIZED POSITIONS</b>	<b>6</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENT</b>	<b>2.45</b>	<b>1.50</b>	<b>1.50</b>

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**        *YWCA of San Antonio*  
**Program Name:**      *Positive Youth Development*

The Positive Youth Development Program serves youth ages four to twelve by promoting youth development through character traits and life skills training. Volunteer coaches instill character through sportsmanship training.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$25,000	\$26,750	\$26,750
Total City Funding – All Agency Programs	\$359,674	\$440,875	\$440,875

**Agency Title:**        *YWCA of San Antonio*  
**Program Name:**      *SEED Program – Self-employment for Economic Development*

SEED Program strengthens families by assisting low-income adults living at or below the federal poverty guidelines in developing micro-enterprises that can become viable sources of income for themselves and their families. SEED provides training in business development, computer skills, financial literacy, budgeting, and credit management.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$30,000	\$30,000	\$30,000
Total City Funding – All Agency Programs	\$359,674	\$440,875	\$440,875
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENT</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**Agency Title:**        *YWCA of San Antonio*  
**Program Name:**      *Senior Connection*

The program goal is to enhance physical and mental health for seniors. Program objectives are for seniors to show an improvement in their understanding of healthy behaviors, increased physical fitness, and demonstrate a basic knowledge of computer skills and ability to research fitness and health issues on the internet

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	N/A	\$59,989	\$59,989
Total City Funding – All Agency Programs	\$359,674	\$440,875	\$440,875

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**        *YWCA of San Antonio*  
**Program Name:**      *Teen Volunteer Program*

The Teen Volunteer program serves teens ages 13 to 19 by providing pre-employment training as well as placement in various organizations and work environments throughout San Antonio. In order to ensure participants are provided a beneficial and productive placement, training is also provided to employers.

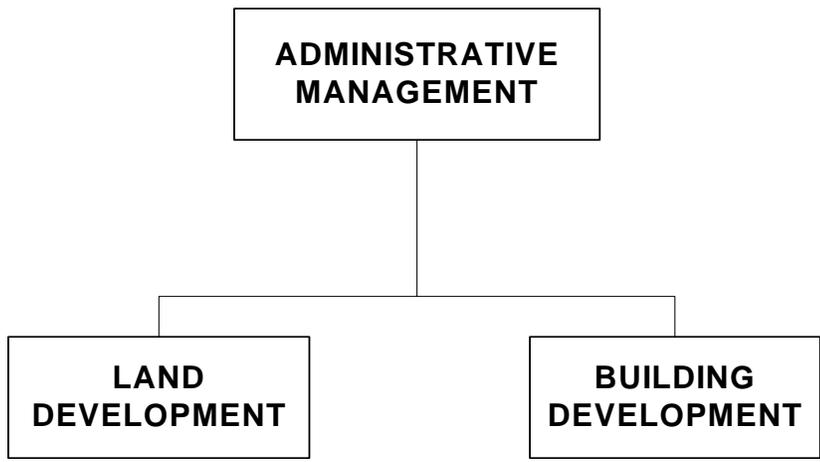
	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$43,886	\$46,116	\$46,116
Total City Funding – All Agency Programs	\$359,674	\$440,845	\$440,875
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENT</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**Agency Title:**        *YWCA of San Antonio*  
**Program Name:**      *Volunteer Income Tax Assistance (VITA)*

The goal of the YWCA’s VITA program is to reduce poverty by providing a free tax preparation service in connection with a comprehensive array of services designed to increase incomes and build assets of participating families and individuals.

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
General Fund Consolidated Funding Contribution	\$29,998	\$45,000	\$45,000
Total City Funding – All Agency Programs	\$359,674	\$440,875	\$440,875
<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>7</b>	<b>7</b>
<b>FULL-TIME EQUIVALENT</b>	<b>.50</b>	<b>6.00</b>	<b>6.00</b>

# DEVELOPMENT SERVICES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
Development & Planning Services Fund	272.00	\$25,980,991
<b>Total Funding</b>	<b>272.00</b>	<b>\$25,980,991</b>

# DEVELOPMENT SERVICES

## DEVELOPMENT & PLANNING SERVICES FUND

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### MISSION STATEMENT

*The mission of the Development Services Department is to provide quality customer service by effectively facilitating the development process while protecting the health, safety, and public welfare of the community.*

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### PROGRAM INFORMATION

The Development Services Department is responsible for protecting the health, safety, and quality of life of the citizens of San Antonio through regulation of land development and construction. In addition, the Department seeks to provide an efficient and effective development process that supports City growth and economic development. These processes include consulting, educating, reviewing, permitting, inspecting, and granting authority to develop land and occupy buildings within the City. More specifically, the department is responsible for master development plans, vested rights, subdivision mapping/parcel addressing, zoning administration, subdivision administration, building codes administration, landscaping, tree preservation, sign regulation, and development review of traffic. Since the development process involves review by other City departments and outside agencies, Development Services Department seeks to facilitate the coordination of these reviews to provide quality customer service throughout the development process.

The Department also provides administrative and technical support to boards and commissions that direct and review issues on land development and construction regulations. These boards include the Board of Adjustment, Building and Fire Code Board of Appeals, Plumbing, Mechanical, Electrical, and Zoning and Planning Commissions.

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### GOALS & OBJECTIVES

- ◆ Protect the health, safety, and quality of life of the citizens of San Antonio.
  - Adopt and update the latest building and land development codes.
  - Support other City development-related initiatives.
- ◆ Improve cycle time for permits.
  - Create “Super Case Manager” position to guide customers throughout the development process.
  - Continue community outreach to educate customers regarding the development process.
  - Continue to work with development community to identify opportunities to improve cycle time.
  - Implement individual accountability system for staff.
  - Continue completeness review process to eliminate minor re-submittals and ensure proper assignment of reviews.
- ◆ Explore expedited plan review process which will eliminate the warehousing of plans by scheduling building plan reviews and performing the intake, completeness review, and actual review and resolve issues in a single meeting while the applicant is present.
- ◆ Ensure consistency and quality of reviews and inspections.
  - Increase the number of plan reviewers and inspectors that are certified.
  - Increase the number of hours of staff training.
  - Continue to increase cross training to improve staff’s knowledge of the overall development process.
  - Expand program to provide a comprehensive recommendation to boards and commissions by coordinating reviews for all City departments and outside agencies.
  - Complete final phase of integrating all City departments and outside agencies involved in the development process in the same land development software to eliminate silo software systems.
- ◆ Promote customer service philosophy to facilitate the development process.
  - Expand existing customer wait time tracking system for all areas of the department to record customer wait and transaction times.
  - Continue to operate San Antonio Building Codes Academy for customers and staff.
  - Expand on-line training of the development process using the latest technology.

# **DEVELOPMENT SERVICES**

## **DEVELOPMENT & PLANNING SERVICES FUND**

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### **GOALS & OBJECTIVES CONTINUED**

- Expand on-going communication plan (both internal and external) to provide valuable information to expedite plans through the development process.
- Continue Secret Shopper Program which gives customers the opportunity to evaluate services.
- Enhance Customer Service Plan.
- Implement new technology to improve inspections by deploying “smart phones” to inspectors.
- Explore electronic data storage.

**DEVELOPMENT SERVICES**  
**DEVELOPMENT & PLANNING SERVICES FUND**

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Provide for Safety and Welfare of San Antonio</b>					
	Administer development codes through plan review	Total No. of Plans Reviewed – Residential	8,246	8,418	6,793	6,810
		Total No. of Plans Reviewed – Commercial	4,340	4,558	4,087	4,097
		No. of Inspections:				
		Building	47,077	49,894	41,367	41,471
		Electrical	60,738	63,169	61,317	61,471
		Mechanical	38,645	40,576	33,829	33,914
		Plumbing	101,885	112,056	86,329	86,545
		Sign	5,1048	5,256	7,549	7,568
		Environ. (Tree/Landscape)	8,457	9,290	7,722	7,741
		Construction (Subdivision)	20,982	22,593	22,618	22,675
	Flatwork	5,523	6,020	2,630	2,637	
	TOTAL	334,355	308,854	255,820	264,022	
	Administer development construction codes through zoning cases processed and acres platted	Total No. of Zoning Cases Processed	345	340	340	341
		Total No. of Acres Platted	7,822	7,500	6,883	6,900
		Total No. of Minor Plats	392	361	432	433
		Total No. of Major Plats	429	400	324	325
	<b>Improve Customer Service</b>					
	To establish outreach and disseminate information regarding the development process	Professional Engineers in Private Practice Meetings	9	10	11	10
		Number of Newsletters Published	4	5	5	5
No. of Lunch and Learn Programs Held		N/A	N/A	11	11	
No. of Training Hours Generated from San Antonio Building Codes Academy		N/A	N/A	1,686	1,500	
No. of Real Estate Council Meetings Held		11	11	12	12	

**DEVELOPMENT SERVICES**  
**DEVELOPMENT & PLANNING SERVICES FUND**

**BALANCED SCORECARD CONTINUED**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>	
<b>Financial</b>	<b>Provide Economic Development Opportunities</b>						
	Continue to improve the quality and efficiency of the development process	Avg. Days for Initial Plan Review <sup>1</sup>					
		Complex Commercial	21	18	20	18	
		Residential	6	3	3	3	
		Avg. Days for Plat Approval					
		Minor Plat <sup>2</sup>					
		Completeness Review	0	1	1	1	
Technical Review	17	8	9	8			
	Major Plat <sup>3</sup>						
	Completeness Review	1.5	1	1	1		
	Technical Review	40	35	49	35		
	Inspections Performed As Scheduled	88%	95%	95%	95%		
<b>Internal Processes</b>	<b>Increase Neighborhood Planning</b>						
	Coordinate with departments to enforce development and construction codes	Participate in Dangerous Assessment Response Team Programs	N/A	N/A	30	120	
		No. of Investigations	7,927	8,300	7,596	7,976	
	Rezoning property to implement the Revised Unified Development Code	Initiated Proactive Zoning Cases (Parcels)	8,484	8,000	5,000	5,000	
<b>Employee Learning &amp; Growth</b>	<b>Improve Employee Services</b>						
	Provide a trained and competent workforce	% of Plan Reviewers, Inspectors, Planners and Engineers who are Certified or Professionally Licensed	39%	40%	32%	40%	
		% of Staff Utilizing Continuing Education	80%	95%	92%	95%	

**EXPLANATORY INFORMATION**

- <sup>1</sup> Plan Review Performance Goals: Complex Commercial – 18 days; New Residential Construction – 10 days  
<sup>2</sup> Minor Plat Review Performance Goals: Completeness Review – 3 days; Technical Review – 9 days  
<sup>3</sup> Major Plat Review Performance Goals: Completeness Review – 5 days; Technical Review – 35 days

# DEVELOPMENT SERVICES

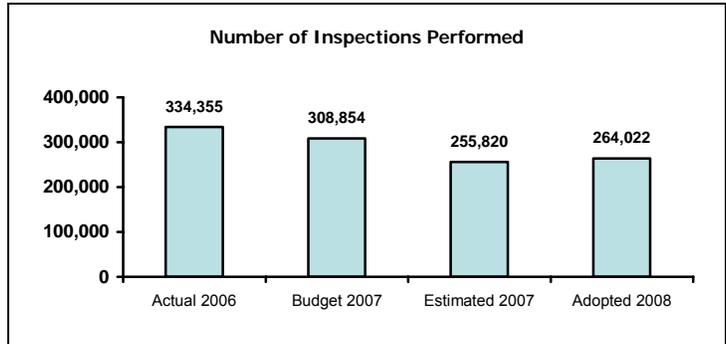
## DEVELOPMENT & PLANNING SERVICES FUND

### PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Development Services Department for FY 2008.

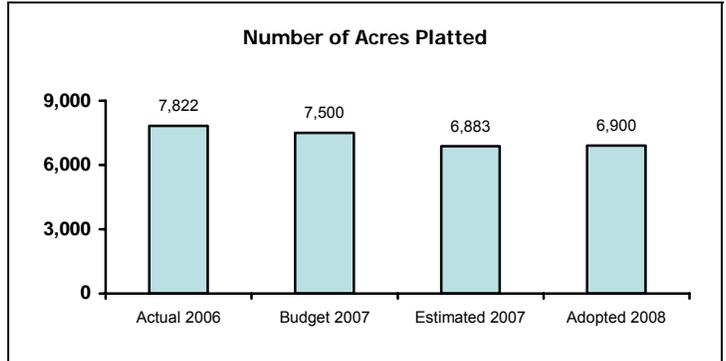
#### Inspections Performed

Total number of inspections performed to protect the health, safety and welfare of citizens of San Antonio. This number includes inspections performed by inspectors representing the building, electrical, mechanical, plumbing, sign, tree, landscape, and construction trades.



#### Acres Platted

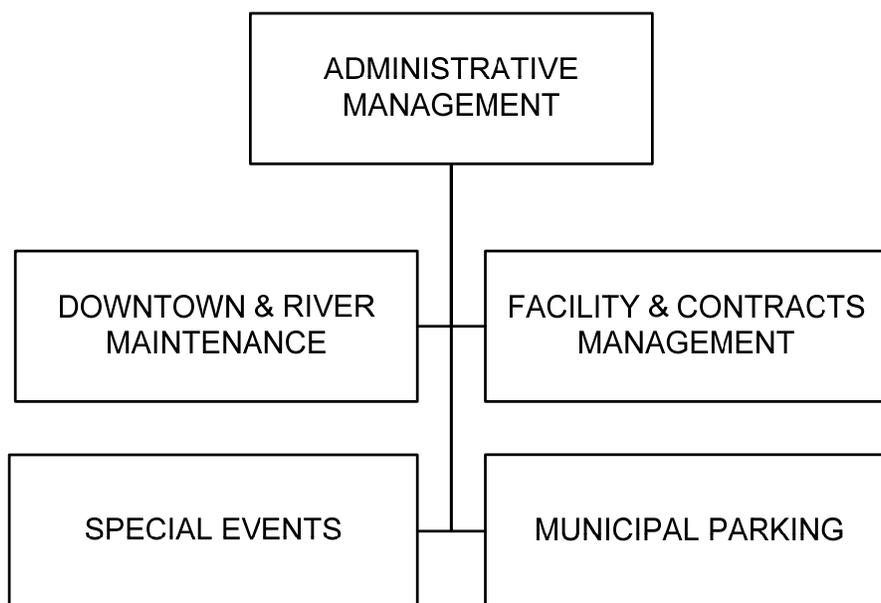
Total number of acres platted to promote orderly development by ensuring compliance with the City's Unified Development Code Standards.



### DEVELOPMENT & PLANNING SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$12,406,647	\$14,367,104	\$14,392,745	\$15,487,725
CONTRACTUAL SERVICES	413,726	1,948,132	760,879	1,672,262
COMMODITIES	192,532	324,153	298,249	324,153
SELF INSURANCE/OTHER	2,334,054	2,892,725	3,969,809	2,644,399
CAPITAL OUTLAY	354,774	664,000	512,867	85,500
TRANSFERS	0	6,278,048	6,278,048	5,766,952
<b>TOTAL EXPENDITURES</b>	<b>\$15,701,733</b>	<b>\$26,474,162</b>	<b>\$26,212,597</b>	<b>\$25,980,991</b>
<b>AUTHORIZED POSITIONS</b>	<b>222</b>	<b>272</b>	<b>272</b>	<b>272</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>222.00</b>	<b>272.00</b>	<b>272.00</b>	<b>272.00</b>

# DOWNTOWN OPERATIONS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	89.00	\$8,184,155
Parking Fund	117.50	11,516,920
Capital Projects	0.00	1,625,000
<b>Total Funding</b>	<b>206.50</b>	<b>\$21,326,075</b>

**MISSION STATEMENT**

*To preserve and enhance downtown San Antonio by providing centralized services that enrich the quality of life for those who live, work, and visit this historic and cultural center.*

**PROGRAM INFORMATION**

The Downtown Operations Department includes programs which create and sustain partnerships with various City departments, downtown alliances, neighborhoods and businesses engaged in the downtown area. There are five divisions which include Administrative and Fiscal Management, Downtown Operations responsible for downtown and Riverwalk maintenance; Contracts and Facility Management responsible for all downtown leases, contracts and facilities including La Villita, Market Square, Spanish Governor's Palace, and HemisFair; Parking Operations which includes management of municipal parking garages and surface lots; Special Events which includes coordination and implementation of city-sponsored events including Houston Street Fair and Market, Fiesta, etc. All of these programs and functions are dedicated to the improvement of downtown.

**GOALS & OBJECTIVES**

- ◆ Enhance the City's prominence as a major visitor destination.
  - Continue to manage and maintain the River Walk as a world-class attraction, taking into account any improvements, linkages and expansions. Coordinate with the Convention and Visitors Bureau, Paseo del Rio Association, Centro San Antonio, contractors, businesses and property owners.
  - Promote and improve departmental tourist/cultural facilities, i.e., La Villita, HemisFair Park, Spanish Governor's Palace and Market Square, through program, interpretive and concession enhancements.
- ◆ Enhance Riverwalk maintenance.
  - Coordinate operations of the San Antonio River Improvement Project to ensure implementation of improvements to include maintenance, river operations, security, utilities, contracts, etc.
  - Work with Public Works Department, San Antonio River Authority, San Antonio Water System and other agencies to improve the water quality on the Riverwalk.
- ◆ Maximize financial efficiencies and ensure contractual compliance.
  - Prepare Requests for Proposals (RFP's), contracts, and intergovernmental agreements to maximize service delivery and financial return to the City.
  - Through organizational enhancements, improve monitoring of financial and performance milestones as stipulated in these contractual and permit obligations.
  - Coordinate the negotiation and re-negotiation of essential department contracts with the City Attorney's Office and the Contract Services Department.
- ◆ Provide efficient management of municipal parking facilities that support the economic development of downtown.
  - Implement parking programs and services in an efficient manner.
  - Work with the parking consultant to complete study and implementation plan for recommendations.

# DOWNTOWN OPERATIONS

# GENERAL FUND

## BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
Customer	<b>Strengthen Convention/Tourist Industry</b>					
	To enhance the City's prominence as a major tourist destination through the promotion of downtown cultural facilities.	Revenue from City owned visitor destinations/facilities <sup>1</sup>	\$4,555,852	N/A	\$5,717,564	\$5,268,194
		Ticketed attendance for visitor destinations. <sup>2</sup>	1,697,629	2,074,785	1,908,637	1,947,061
		Number of Licensed Event days for special events within downtown facilities.	127	N/A	122	122
		Downtown parks and plaza rentals.	625	N/A	650	660
Internal Processes	<b>Maintain Existing Infrastructure</b>					
	To ensure the rehabilitation and maintenance of the River Walk	River Walk Capital Improvement Project Expenditures	\$725,045	\$400,000	\$317,421	\$400,000
		Number of Annuals Planted on the River Walk and in Downtown Parks, Plazas and Facilities	56,400	N/A	73,600	80,960
		Sq. feet of landscaped River Walk maintained	477,000	N/A	483,300	490,000
		Miles of River Walk and sidewalk maintained <sup>3</sup>	6	N/A	6.1	6.1
Employee Learning & Growth	<b>Improve Employee Services</b>					
	Assist staff to improve self through professional development training	No. of staff receiving financial literacy or professional development training	N/A	120	147	120

## EXPLANATORY INFORMATION

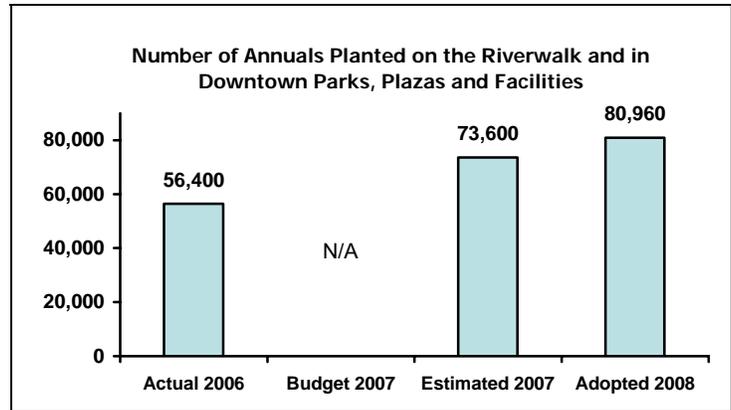
- <sup>1</sup> Revenue from City owned facilities including Spanish Governor's Palace, Tower of Americas, and river barge.
- <sup>2</sup> Departmental Tourist Facilities where tickets are sold include Tower of Americas, Spanish Governor's Palace and river barge.
- <sup>3</sup> Estimated FY 2007 includes the addition of new River Walk sidewalk improvement along the main channel connecting gates 3 and 4.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights for the Downtown Operations Department for FY 2008.

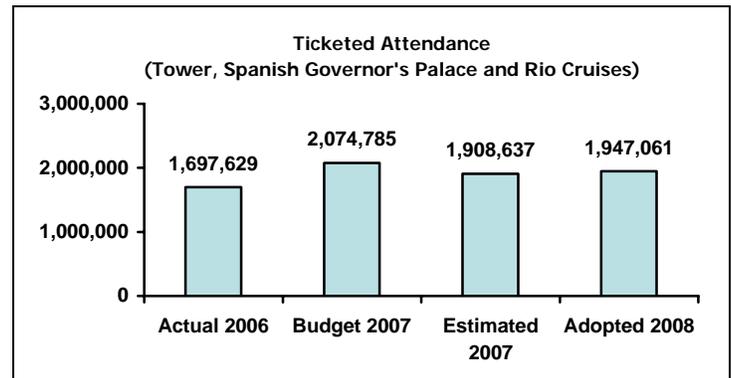
**Enhancing the beautification of the downtown San Antonio landscape.**

This measure represents the total number of annuals planted along the River Walk and throughout the downtown facilities which remain prominent tourist attractions. Beautification and landscaping requires year round maintenance throughout the River Walk, Downtown Parks (Travis, Milam, Alamo Plaza, Hemisfair), Market Square, La Villita, and Spanish Governor's Palace.



**Providing Attractions for locals and visitors in downtown San Antonio.**

This measure represents the total number of visitors that have paid for admission to the Tower of the Americas, Spanish Governor's Palace or Rio Cruises.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	N/A	\$2,823,599	\$2,783,049	\$3,858,331
CONTRACTUAL SERVICES	N/A	1,335,448	1,557,364	2,092,453
COMMODITIES	N/A	553,190	554,281	506,590
SELF INSURANCE/OTHER	N/A	2,350,126	2,166,388	1,679,055
CAPITAL OUTLAY	N/A	40,079	40,787	47,726
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$7,102,442</b>	<b>\$7,101,869</b>	<b>\$8,184,155</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>75</b>	<b>75</b>	<b>90</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>71.50</b>	<b>74.00</b>	<b>89.00</b>

# **DOWNTOWN OPERATIONS**

## **PARKING OPERATING & MAINTENANCE FUND**

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### **PROGRAM INFORMATION**

The Parking Division manages over 8,500 parking spaces through the operation and maintenance of five parking garages, 20 surface lots and over 2,000 parking meters within the downtown area. The division is also responsible for the enforcement of parking regulations and the issuance of commercial and residential parking decals. The division operates within an enterprise fund that is responsible for covering all operating costs and debt service with revenue collected from the lease and operation of the parking facilities.

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### **GOALS & OBJECTIVES**

To provide parking services in a manner that supports the economic development and vitality of the downtown area.

- ◆ Implement parking consultant recommendations related to the purchase of updated parking control equipment, adoption of best management practices and establishment of new parking rates.
- ◆ Perform random cash handling audits at parking facilities to ensure adherence to established policies and procedures.
- ◆ Evaluate expanding the pay and display parking meter pilot program throughout the downtown area.

# DOWNTOWN OPERATIONS

## PARKING OPERATING & MAINTENANCE FUND

### BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Customer</b>	<b>Improve Customer Service</b>					
	Provide the public with convenient, safe and affordable parking in the downtown area and promote a "Customer First" atmosphere through staff training opportunities	No. of Garage Spaces Available	3,307	3,307	3,307	3,307
		No. of Surface lot Spaces <sup>1</sup>	3,544	3,439	3,165	2,745
		No. of Meters Available	2,010	1,725	1,980	1,987
<b>Financial</b>	<b>Public Trust and Awareness of Citizens</b>					
	Generate revenues sufficient to recover the cost of operations and maintenance	Garage and Lot Revenue per Space <sup>2</sup>	\$1,247	\$1,199	\$1,276	\$1,374
		Parking Meter Revenue per Metered Space <sup>2</sup>	\$652.62	\$736.00	\$600.59	\$605.00
<b>Internal Processes</b>	<b>Innovative and Proactive Government</b>					
	Perform random cash handling audits at parking facilities to ensure adherence to established policies and procedures	No. of Cash Handling Audits Performed	344	416	475	475
<b>Employee Learning &amp; Growth</b>	<b>Improve Employee Services</b>					
	Provide specialized employee training to enhance job enrichment and customer service skills	No. of Employees completing job enhancement training	N/A	110	110	116

### EXPLANATORY INFORMATION

<sup>1</sup> Decrease due to loss of Sutton Lot and spaces at the Houston/Nolan Lot for the Comfort Inn Hotel agreement. FY 2008 decrease due to loss of lot spaces in connection with the Pearl Parkway redevelopment.

<sup>2</sup> Net of sales tax

# DOWNTOWN OPERATIONS

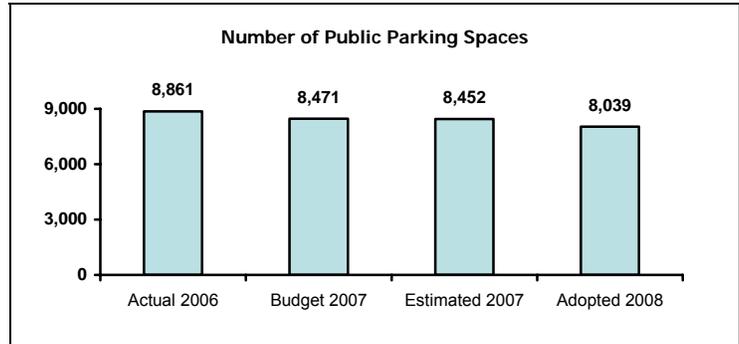
## PARKING OPERATING & MAINTENANCE FUND

### PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Parking Operating and Maintenance Fund for FY 2008.

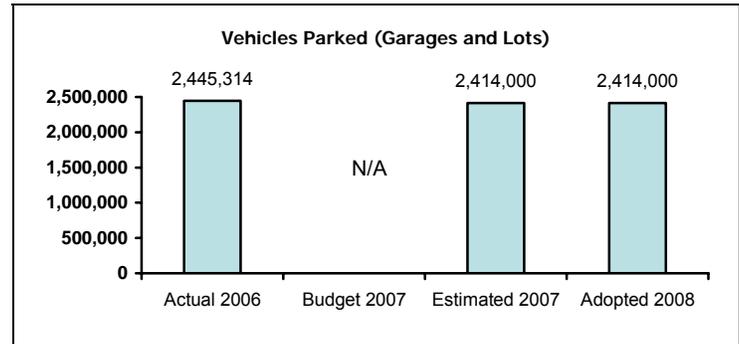
#### Number of Public Parking Spaces (Garages, Lots and Meters)

This measures the amount of public parking spaces managed by the Parking Operations and Maintenance Fund in five parking garages (Marina, RiverBend, Houston Street, Library and St. Mary's Street) and sixteen lots and parking meters in the downtown area.



#### Providing parking for locals and visitors in downtown San Antonio

This measure represents the total number of vehicles parked in the City's parking facilities, including garages and lots located throughout the central business district.

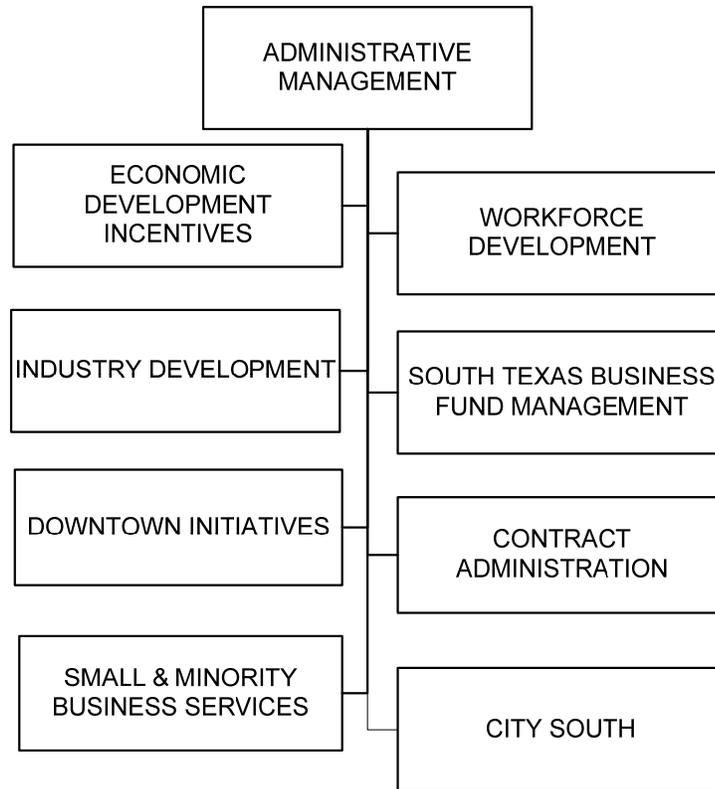


### PARKING OPERATING AND MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$4,218,043	\$4,324,785	\$4,370,550	\$4,501,792
CONTRACTUAL SERVICES	392,726	713,953	772,738	688,032
COMMODITIES	226,755	245,897	172,828	265,843
SELF INSURANCE/OTHER	730,512	817,242	787,705	1,186,765
CAPITAL OUTLAY	0	2,070	101	0
TRANSFERS	5,507,873	3,841,212	3,850,230	4,874,488
<b>TOTAL EXPENDITURES</b>	<b>\$11,075,909</b>	<b>\$9,945,159</b>	<b>\$9,954,152</b>	<b>\$11,516,920</b>
<b>AUTHORIZED POSITIONS</b>	<b>131</b>	<b>130</b>	<b>130</b>	<b>130</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>118.50</b>	<b>117.50</b>	<b>117.50</b>	<b>117.50</b>



# ECONOMIC DEVELOPMENT



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	29.00	\$2,741,493
Categorical Grants	3.00	455,848
Community Development Block Grant	1.00	76,176
South Texas Business Fund	8.00	601,692
Westside Development Corporation Fund	2.00	283,508
Capital Projects	0.00	3,323,000
<b>Total Funding</b>	<b>43.00</b>	<b>\$7,481,717</b>

**MISSION STATEMENT**

*To lead the community's efforts in developing a high performance economy focused on job growth in targeted industries, capital investment, equitable opportunity, a sustainable workforce and quality of life.*

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**PROGRAM INFORMATION**

The Economic Development Department (EDD) seeks to enhance the overall economic well-being of the community through responsible economic development, while protecting San Antonio's quality of life. Through successful collaborative efforts, the Department oversees implementation of the City's Economic Development Strategic Plan to achieve local goals and growth. The Department is aligned to focus on these Strategic Plan goals in the following functional areas:

The Office of the Director provides overall strategic, administrative and programmatic oversight.

The Operations and Monitoring division provides comprehensive oversight and support of fiscal, budgetary and personnel operations, as well as key contractual matters for the department.

The Economic Analysis and Coordination Division conducts economic research and public policy analysis. The research provided by the division supports the efforts of other EDD divisions and other City Departments, as well as provides timely, insightful information to policymakers, business and community leaders. Through San Antonio, Inc., this division coordinates the activities of the Department with its partners to facilitate the development of the targeted industry clusters.

The Industry Development division actively works with numerous economic development organizations to stimulate job growth and targeted investment by businesses in the following industries: aerospace, manufacturing distribution, trade, military missions, biotechnology, telecommunications, information technology and high-end business services.

The Development and Workforce Initiatives division coordinates activities to encourage development and redevelopment within targeted areas. This includes oversight of the Incentive Scorecard System designed to expedite the award of certain incentives to investors and developers. This division also administers the federal Empowerment Zone activities and informational services to businesses. Staff of this division also coordinates education and workforce development activities, on behalf of the City.

The Small Business Development division, housed in the Development and Business Services Center, encompasses programs such as the Small Business Economic Development Advocacy program, which assists with government contracting opportunities to historically underutilized business communities. It also includes the First Point Business Information Office, which supplies business start-up information, technical assistance, site development and assistance with regulatory processes for new and expanding businesses.

In addition, the South Texas Business Fund, a division of the Department, provides small business financing and assistance to support the capital needs of new and expanding businesses.

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**GOALS & OBJECTIVES**

- ◆ Foster a favorable climate for economic growth by supporting existing industries and nurturing high-wage, substantial skill "targeted" industries.
- ◆ Facilitate new business development and small business growth.
- ◆ Promote redevelopment in downtown and targeted areas.
- ◆ Coordinate the activities of local economic development entities and agencies to effectively achieve community goals and maximize resources.
- ◆ Provide specialized training to improve job-related skills and workforce development.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Citizens' Well Being &amp; Human Potential</b>					
	Foster a favorable climate for economic growth	Total No. of Jobs Created/Retained through EDD Programs <sup>1</sup>	2,764	6,486	4,575	2,650
	Support existing industries and nurture high-wage substantial skill "targeted" industries	Mean Hourly Wage of Jobs Created through EDD Incentive Programs <sup>2</sup>	\$19.00	\$18.00	\$19.84	\$21.50
<b>Financial</b>	<b>Provide Economic Development Opportunities</b>					
	Facilitate new business development and small business growth	No. of Loans Made by South Texas Business Fund	41	70	50	50
		Total Contracting Dollars Awarded to MBE/WBE Contractors (In Millions) <sup>3</sup>	\$83.02	\$33.5	\$106.7	\$127.8
		Total Contracting Dollars Awarded to SBE Contractors (In Millions)	\$109.8	\$57.9	\$131.6	\$220.8
<b>Internal Processes</b>	<b>Improve Customer Service</b>					
	Promote EDD incentive outreach efforts	Total No. of Clients Receiving Business Start Up Information <sup>4</sup>	4,286	4,028	2,804	1,680
		% of MBE/WBE City-Wide Benchmarks Achieved <sup>4</sup>	99.07%	100%	100.2%	100%
<b>Employee Learning &amp; Growth</b>	<b>Improve Customer Service</b>					
	Provide opportunities for specialized training	% of Employees Completing Minimum Training & Professional Development Courses <sup>5</sup>	100%	95%	95%	97%

**EXPLANATORY INFORMATION**

- <sup>1</sup> This includes all jobs in which EDD has been directly involved in recruitment, retention, or expansion of local companies. Such EDD efforts include meetings with company representatives to present information on City incentive programs, facilitating meetings with other economic development partners, or assisting in resolution of development issues.
- <sup>2</sup> Revised, Estimated, and Adopted figures are calculated based on a variety of sources, such as contracts, information provided on tax phase-in applications, and other information provided by companies. The average wage rate is trending higher than expected due to specific job gains in the successful recruitment and retention of Information Technology and Aerospace Industry companies in the current fiscal year.
- <sup>3</sup> Dollars fluctuate year to year depending on the City's overall contracting activity. Includes contracting dollars for Professional Services and Construction Contracts. Does not include Procurement activity processed through the City's Purchasing Department.

**EXPLANATORY INFORMATION CONTINUED**

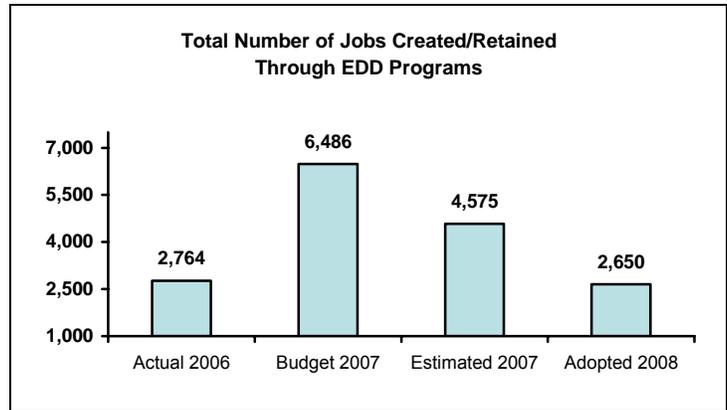
- <sup>4</sup> FY 2008 reflects the closing of the Bexar County's Assumed Names Department from Economic Development's First Point Business Center. Clients will continue to receive information from EDD in the form of counseling, telephone contact, etc.
- <sup>5</sup> Minimum of two courses per fiscal year.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Economic Development Department for FY 2008.

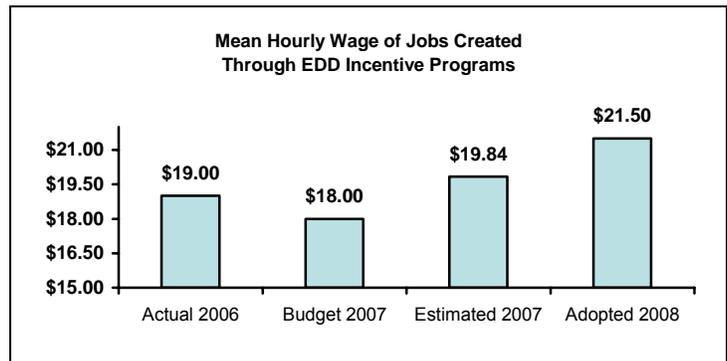
**Jobs Created by EDD**

This performance measure reflects all jobs in which EDD has been directly involved in recruitment, retention, or expansion of local companies. Such efforts include meeting with company representatives to present information on City incentive programs, facilitating meetings with other economic development partners, or assisting in resolution of development issues.



**Hourly Wages of Jobs Created by EDD**

Revised, Estimated and Adopted Figures are calculated based on a variety of sources, such as contracts, information provided on tax phase-in applications, and other information provided by companies. The average wage rate is trending higher than expected in the current fiscal year due to specific job gains in the successful recruitment and retention of Information Technology and Aerospace Industry companies.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$1,694,090	\$1,772,157	\$1,820,438	\$2,176,259
CONTRACTUAL SERVICES	110,342	171,984	117,425	340,459
COMMODITIES	29,426	25,744	27,629	71,144
SELF INSURANCE/ OTHER	164,847	179,864	179,864	149,561
CAPITAL OUTLAY	5,029	0	4,154	4,070
<b>TOTAL EXPENDITURES</b>	<b>\$2,003,734</b>	<b>\$2,149,749</b>	<b>\$2,149,510</b>	<b>\$2,741,493</b>
<b>AUTHORIZED POSITIONS</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>29</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>25.00</b>	<b>25.00</b>	<b>25.00</b>	<b>29.00</b>

\* In FY 2008 City South was re-organized to Economic Development

**ECONOMIC DEVELOPMENT  
DOWNTOWN DEVELOPMENT UNIT**

**GENERAL FUND**

**MISSION STATEMENT**

*The mission of the Downtown Development Unit is to foster a downtown environment that will be an asset to our city as well as the entire region through the promotion of the development, redevelopment, and retention of commercial, retail, residential, and cultural opportunities in San Antonio's Downtown and surrounding central city neighborhoods.*

**PROGRAM INFORMATION**

The Downtown Development Unit will manage, coordinate, and facilitate development in the downtown area. Department responsibilities includes: support the Downtown Advisory Board, support the Empowerment Zone Board and manage its Programs, Manage and facilitate Downtown development deals, and management, integration and execution of Downtown Plans.

**GOALS & OBJECTIVES**

- ◆ Develop a common vision for downtown and adjacent neighborhoods that supports a high quality public realm, mix of uses, higher densities, and access for all;
- ◆ Coordinate support of the downtown stakeholders;
- ◆ Assemble land and create and maintain a land inventory;
- ◆ Facilitate economic development and the public/private partnerships that make projects happen;
- ◆ Promote and market development opportunities in downtown and the resources available to stimulate development projects;
- ◆ Coordinate ongoing planning efforts that lead to an overall development framework plan for downtown and adjacent neighborhoods;
- ◆ Coordinate business attraction and retention activities that focus on office, retail, residential, educational, and medical opportunities;
- ◆ Support small business development;
- ◆ Coordinate financial incentives and development processes that will facilitate development in downtown; and
- ◆ Assure a high quality public realm and systems of public infrastructure, such as transportation, through ongoing coordination with appropriate city and county departments.

**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	N/A	N/A	N/A	\$48,038
CONTRACTUAL SERVICES	N/A	N/A	N/A	93,442
COMMODITIES	N/A	N/A	N/A	1,200
SELF INSURANCE / OTHER	N/A	N/A	N/A	3,250
CAPITAL OUTLAY	N/A	N/A	N/A	4,070
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$150,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>1.00</b>

**ECONOMIC DEVELOPMENT****GRANT SUMMARY**

Below is a comprehensive listing of the grants that the Economic Development Department expects to receive in FY 2008.

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2008</b>
Procurement Technical Assistance	\$ 216,308	\$ -	\$ 238,582	\$ -	\$ 454,890
<b>TOTAL</b>	<b>\$216,308</b>	<b>\$ -</b>	<b>\$238,582</b>	<b>\$ -</b>	<b>\$454,890</b>

**ECONOMIC DEVELOPMENT  
PROCUREMENT TECHNICAL ASSISTANCE**

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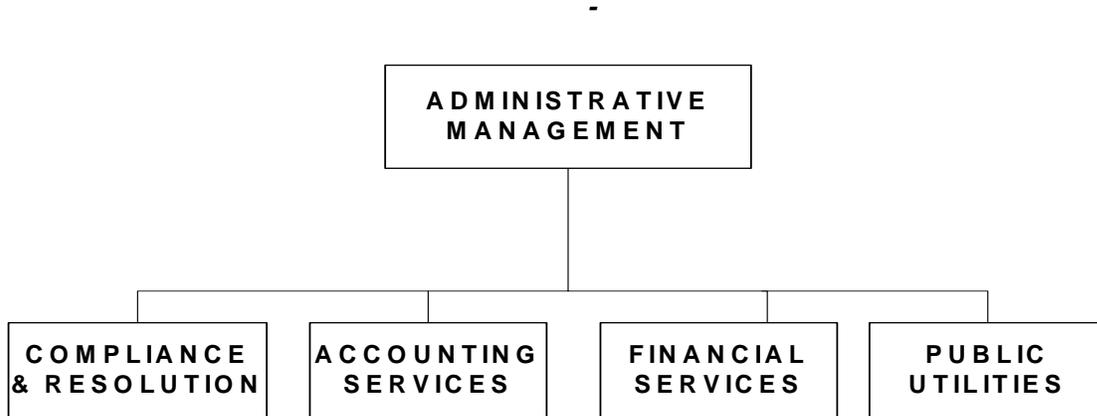
**PROGRAM INFORMATION:**

The Procurement Technical Assistance Center (PTAC) promotes economic development and business retention by assisting small business to competitively obtain government procurement contracts. The PTAC administers the City's cooperative agreement with the U.S. Department of Defense (DoD) to provide services in the San Antonio area and twelve surrounding counties. The program assists businesses to develop contracts with all federal, state, and local government agencies. This activity helps to stimulate job creation, increase the tax base, and also supports the City's small, minority, and women-owned procurement goals. This grant program covers the period of January 1, 2007 through December 31, 2007 for four staff members.

**FUNDING BY SOURCE & EXPENDITURES BY CHARACTER**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	149,950	216,308	216,308
OTHER – (City In-Kind)	219,294	239,540	238,582
<b>TOTAL FUNDING</b>	<b>\$369,244</b>	<b>\$445,848</b>	<b>\$454,890</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$315,699	\$381,769	\$380,594
CONTRACTUAL SERVICES	42,680	62,271	63,307
COMMODITIES	10,465	11,808	10,989
<b>TOTAL EXPENDITURES</b>	<b>\$369,244</b>	<b>\$455,848</b>	<b>\$454,890</b>
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>4</b>	<b>4</b>
<b>FULL-TIME EQUIVALENT</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>

# FINANCE



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	100.00	\$7,181,160
Self-Insurance Workers' Compensation	3.00	*
Community Development Block Grant	1.00	70,000
<b>Total Funding</b>	<b>104.00</b>	<b>\$7,251,160</b>

\* Appropriation totals for these positions appear in their respective funds

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**MISSION STATEMENT**

*The Department of Finance has the fiduciary responsibility to safeguard the City's financial assets and manage its financial resources in accordance with the goals of the City Council, City Manager and in compliance with applicable laws and generally accepted accounting and financial principles.*

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**PROGRAM INFORMATION**

The Department of Finance oversees the operational and capital finances of a \$2.0 billion municipal corporation and manages the City's financial assets and resources in accordance with the goals established by City Council, the City Manager, and in compliance with applicable laws, principals, rules, and regulations promulgated by regulatory agencies of municipal finance.

The Department is organized into four areas: Accounting Services, Financial Services, Public Utilities, and Compliance and Resolution Services.

- Accounting Services supports all City departments by managing and controlling financial transactions, payroll, accounts receivables and payable, grants accounts, as well as ensuring conformance with the City's budgetary limits and specifications. Accounting Services also prepares the City's financial statements, Comprehensive Annual Financial Report, and Single Audit Reports and has financial oversight of the City's Liability Program, Workers' Compensation Program, and Employee Benefits Programs.
- Financial Services manages the City's Debt Management Plan and banking and investment strategies as well as manages the City's cash collection activities and ad valorem tax administration. Strict adherence to conservative financial management has allowed the City to meet its financial needs while at the same time maintaining its "Aa2", "AA+" and "AA+" bond rating by Moody's Investors Service, Inc., Standard & Poor's Public Ratings Services, a division of McGraw-Hill Corporation, and Fitch Ratings, Inc., respectively.
- Public Utilities provides regulatory oversight of the City-owned utilities CPS Energy (CPS) and the San Antonio Water System (SAWS) and telecommunications companies operating within the City of San Antonio. Oversight includes review of debt transactions, rates, and the development of policies relating to CPS and SAWS. The Office monitors compliance with state and federal laws, regulations, and monitors and performs analysis of pertinent state and federal legislation and proposed regulations.
- Compliance and Resolution Services ensures compliance of the City's Hotel Occupancy Tax (HOT) and licensing collections as well as conducts program reviews to improve the City's business operations and delivery of services.

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**GOALS & OBJECTIVES**

- ◆ Provide timely reports (CAFR, Single Audits, Capital Projects Fund Balance Report, Bond Disclosure and Investment Reports) and enhance the quality and efficiency by which financial services are delivered to the citizens, City departments, outside governmental agencies, and vendors.
- ◆ Continue comprehensive review, analysis and evaluation of debt management, portfolio investment management and banking services. Evaluate investment and financing opportunities in order to generate revenue, reduce costs and/or refinance existing debt to achieve interest savings.
- ◆ Exercise regulatory/financial oversight over the City-owned utilities, CPS Energy (CPS), and San Antonio Water System (SAWS) to include: review and provide recommendations on proposed rate adjustments, review and provide recommendations on proposed debt transactions, coordinate other financial and utility matters, and coordinate the development of policies related to the ownership of the utilities by the City.
- ◆ Monitor proposed federal and state legislation and/or agency rule making to include filing written comments and providing oral testimony.
- ◆ Ensure compliance with HOT collections, alcoholic beverage and coin-operated amusement machine license, and permit requirements for all applicable businesses through on-site inspections.

**BALANCED SCORECARD**

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Customer</b>	<b>Provide Accountability to the Public</b>					
	Produce accurate and detailed financial reports. Ensure conformity with budgetary limits. Demonstrate financial accountability of public funds	Percent of Accounts Payable Invoices Paid Within Vendor's Terms	59.3%	N/A	58.3%	70.0%
		No. of Checks Issued (excluding payroll)	79,620	85,000	73,751	78,000
<b>Financial</b>	<b>Conservative Financial Management</b>					
	Continue comprehensive review, analysis and evaluation of debt management, portfolio investments and banking services	Value of Investment Trade-Cost Basis (billions)	\$1.82	\$1.82	\$2.48	\$2.68
		Avg. Life of General Bonded Indebtedness at FYE (years) <sup>1</sup>	6.62	7.00	6.82	7.20
		Avg. Cost of Financing General Obligation Debt at FYE <sup>2</sup>	4.27%	4.49%	4.10%	4.41%
		% of Certificates of Obligation <sup>3</sup>	22.30%	27.41%	23.10%	28.59%
<b>Internal Processes</b>	<b>Provide Oversight of Public Utilities</b>					
	Continue to exercise regulatory and financial oversight over Public Utilities	No. of Public Utility Contracts Monitored/Administered	8	14	12	9
		No. of Public Utility/Agreements/Rate Packages Reviewed	14	12	11	11
<b>Employee Learning &amp; Growth</b>	<b>Compliance of City Regulations</b>					
	Ensure compliance with the City's HOT, alcoholic beverages, and coin-operated amusement machine license and permit requirements	Compliance Review of Hotels	44	50	56	35
		Resolution of uncollected HOT revenues <sup>4</sup>	\$172,104	200,000	\$396,748	\$100,000

**EXPLANATORY INFORMATION**

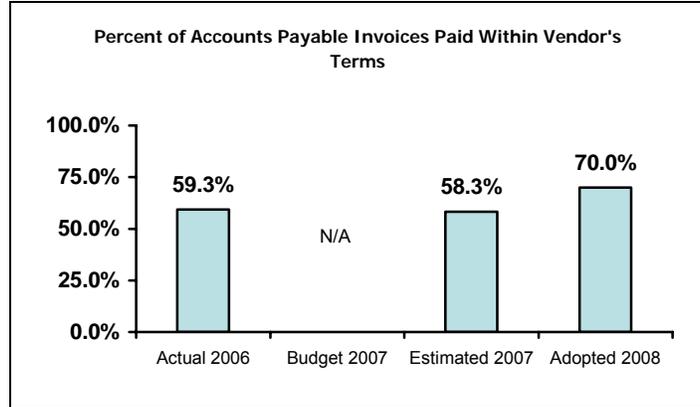
- <sup>1</sup> Measures average aggregate life of all outstanding general obligation bonds and certificates of obligation at fiscal year end.
- <sup>2</sup> Measures average rate of interest on all outstanding general obligation bonds and certificates of obligation at fiscal year end.
- <sup>3</sup> Percent of Certificates of Obligation principal outstanding verses total General Obligation debt principal outstanding as of fiscal year end.
- <sup>4</sup> Hotel occupancy taxes, penalties and interest collected as a result of compliance reviews of hotels.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Finance Department for FY 2008.

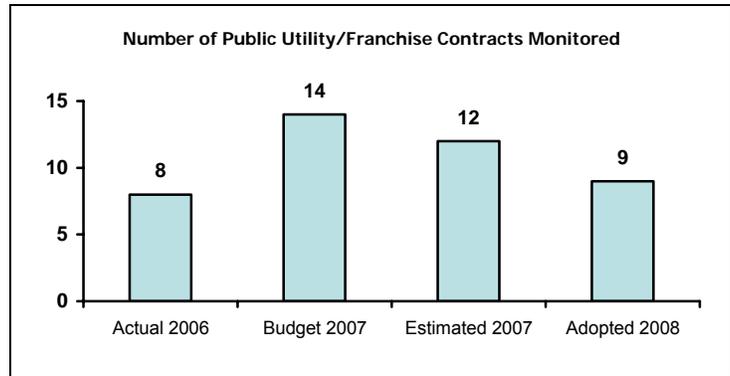
**Percent of Accounts Payable Invoices Paid Within Vendor's Terms**

Measures the percent of accounts payable invoices paid within the vendor's terms. Vendor terms typically require payment within thirty (30) days of receipt of invoice.



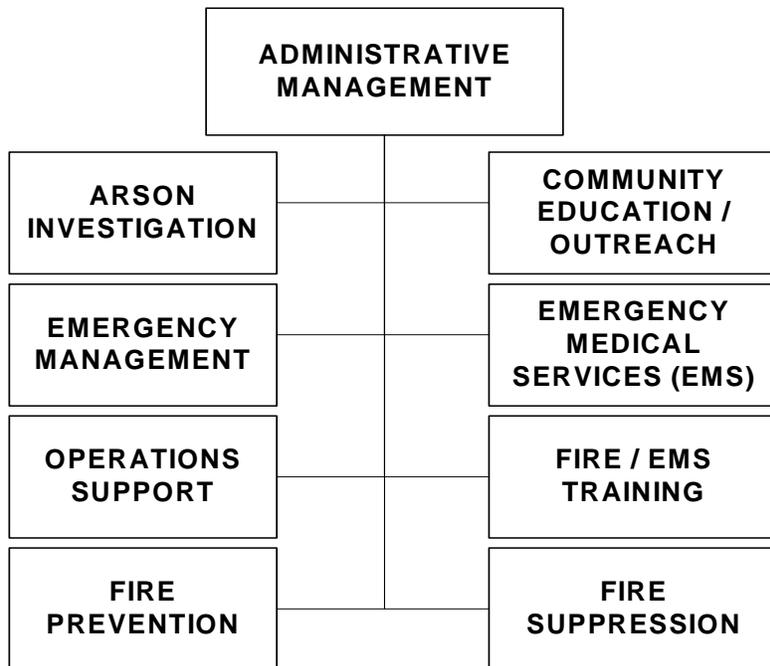
**Contract Monitoring**

Besides negotiating contracts, the Public Utilities Office also monitors cable franchise agreements, license agreements, and other utility contracts. By monitoring these types of contracts and agreements, the Public Utilities Office is able to exercise regulatory and financial oversight over Public Utilities.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$4,021,360	\$5,606,007	\$5,234,800	\$6,376,553
CONTRACTUAL SERVICES	522,714	214,007	516,009	357,780
COMMODITIES	36,408	68,782	65,197	68,782
SELF INSURANCE/OTHER	2,657,349	2,877,929	2,858,088	368,861
CAPITAL OUTLAY	14,246	0	0	9,184
<b>TOTAL EXPENDITURES</b>	<b>\$7,252,077</b>	<b>\$8,766,725</b>	<b>\$8,674,094</b>	<b>\$7,181,160</b>
<b>AUTHORIZED POSITIONS</b>	<b>96</b>	<b>96</b>	<b>99</b>	<b>100</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>96.00</b>	<b>96.00</b>	<b>99.00</b>	<b>100.00</b>



# FIRE

<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	1,670.00	\$203,119,222
Categorical Grants	4.00	3,490,349
Capital Projects	0.00	14,688,000
<b>Total Funding</b>	<b>1,674.00</b>	<b>\$221,297,571</b>

**MISSION STATEMENT**

*To provide the highest level of professional service to the public by protecting lives, property, and the environment while providing life safety community education.*

**PROGRAM INFORMATION**

The Fire Department provides fire prevention, fire suppression, emergency medical service, emergency management, and rescue services to the public. The department conducts inspections for building safety, issues permits, investigates fires of suspicious nature, maintains firefighting apparatus and equipment, receives and dispatches calls for fire and medical services, trains departmental personnel, conducts community education, and coordinates the homeland security/emergency preparedness efforts of the City.

**GOALS & OBJECTIVES**

- ◆ To provide for the safety and welfare of all firefighter personnel.
  - By providing personal, protective clothing and gear to each firefighter.
  - By implementing safety and wellness programs.
  - By providing reliable apparatus and equipment.
  - By providing extensive training to firefighters.
- ◆ To ensure appropriate levels of staffing in order to provide for the safety of the community and firefighters.
  - By providing four-person staffing for 49 of the City's 49 pumper companies.
  - By continuing effective applicant processing in order to fill vacant positions quickly, while maintaining the Department's high standards of selecting applicants during the hiring process.
- ◆ To provide for the safety and welfare of the community through educational and code enforcement efforts.
  - By inspecting buildings to detect and eliminate fire and safety hazards.
  - By educating the public on fire safety and emergency preparedness.
  - By intervening in the fire-setting behavior of children.
  - By actively participating in community service programs.
  - By promoting and participating in preventive and health-based community outreach programs that include, but are not limited to: bicycle helmet use and safety, drowning prevention, stroke awareness, and CPR class sessions for adults and elementary-aged students.
- ◆ To reduce emergency response times.
  - By adding and strategically locating fire fighting companies and Emergency Medical Service (EMS) units.
  - By working closely with all City departments on new and expanding areas.
  - By creating and implementing a Fire Advanced Life Support (ALS) program.
  - By evaluating and adjusting Fire Department dispatch and deployment practices.
  - By achieving and maintaining a City average ALS response time of 8.00 minutes.
- ◆ To focus on long range planning in order to ensure that the highest possible level of Fire and EMS services are provided to the citizens of our community.
  - By revising the Fire Department's Master/Strategic Plan.
  - By moving toward achieving the Department's vision.
- ◆ To provide homeland security response capabilities.
  - By evaluating and enhancing Weapons of Mass Destruction (WMD) response capabilities.
  - By educating, training, and equipping response personnel to respond effectively to isolated and widespread emergencies.
  - By implementing and planning the coordination of homeland security efforts with local, regional, state, and federal agencies.
- ◆ To enhance Operational and Service capabilities.
  - By seeking outside resources through grants, foundations, and other governmental agencies.
  - By creating community based programs to deliver quality city/emergency/fire services.

**GOALS & OBJECTIVES CONTINUED**

- ◆ To enhance the Department’s facilities and equipment.
  - By continuing a facility maintenance program that provides for preventive and routine maintenance, as well as station renovation, and station replacement in order to reduce maintenance costs.
  - By replacing and maintaining support vehicles and supplies through the utilization of the information management system.
- ◆ To improve department operations by enhancing efficiency and employee performance.
  - By utilizing civilian support staff to optimize productivity of uniform staff.
  - By finding innovative ways to apply new and existing technology.
  - By routinely creating, reviewing, and revising emergency procedures.
  - By providing adequate training, supervision, direction and control to department personnel.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Provide for the Safety and Welfare of San Antonio</b>					
	To reduce emergency response times	% of Total Calls with a Response Time of 8 Minutes and Under from Call Entry at Dispatch to Arrival Time at Scene	70.35%	70.71%	69.56%	70.21%
		No. of Fire ALS Responses	N/A	N/A	N/A	18,240
	Maintain a City average ALS response time of 8.00 minutes	Avg. Reported to Arrival Time for ALS Units Within the City	8.56	9.05	8.74	8.55
	<b>Improve Customer Service</b>					
	Maximize the number of people contacted about fire safety	No. of Children Educated by Juvenile Fire Setters Intervention Program	157	269	433	279
		No. of Persons Receiving Fire Safety Education	143,186	87,999	47,182	77,188
<b>Financial</b>	<b>Provide Accountability to Public</b>					
	Maximize alternative sources of funding	Grant Funds, Foundation Funds, and Other Sources of Funding Leveraged/ Awarded	\$4,748,261	\$3,588,647	\$3,495,087	\$3,490,349
		Maximize net revenue from ambulance services by implementing policies that improve the quality and quantity of patient information obtained by paramedics for billing purposes	No. of Billable Records per Year	95,040	98,561	100,295
	Net Ambulances Service Revenue Collections		\$14,069,717	\$14,457,745	\$14,457,745	\$15,494,052

**BALANCED SCORECARD CONTINUED**

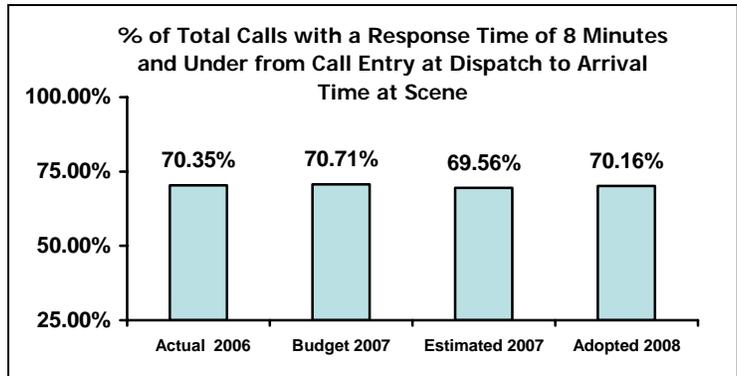
	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Financial</b>	<b>Maintain Existing Infrastructure</b>					
	Enhance the Department's facilities and equipment to reduce injuries and maintenance costs	Avg. Age of Pumpers	9.37	5.39	5.87	6.87
		Avg. Age of Ladders	2.98	3.98	5.04	6.04
		No. of Facility Repair Follow-up Inspections/ Investigations per Year	128	122	246	250
<b>Employee Learning &amp; Growth</b>	<b>Improve Information Technology Service Delivery</b>					
	Enhance employee performance	Total Number of Training Hours Received by Fire Personnel	N/A	N/A	N/A	48,212
		Total Number of Training Class Hours Received by EMS Personnel	24,100	26,384	27,000	28,400

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Fire Department for FY 2008.

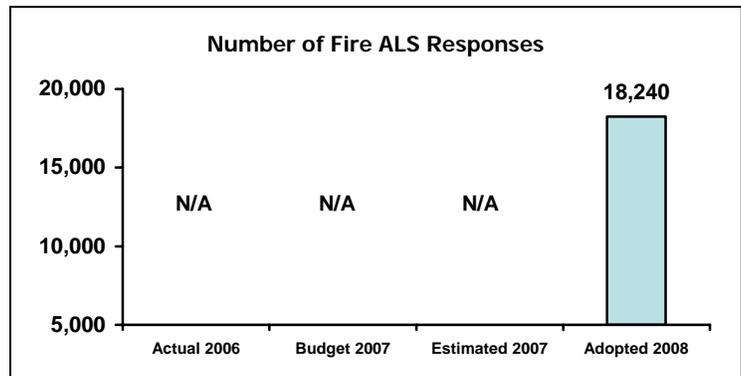
**Response Time**

A response time of eight minutes and under is a national standard and defines methods for strategically locating fire fighting companies to optimize coverage area providing improved Fire services.



**Number of Fire ALS Responses**

This graph displays the number of Fire units projected to be deployed to Advanced Life Support (ALS) calls that would have previously required response from an EMS unit. Beginning in FY 2008, 49 pumper trucks and 19 ladder trucks will be equipped with advanced life support equipment. With this equipment, on-duty paramedics assigned to the Fire division can provide ALS services each time they respond to an ALS emergency.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>* ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$113,228,736	\$121,007,178	\$121,328,810	\$169,585,175
CONTRACTUAL SERVICES	1,972,261	2,336,375	2,162,858	6,985,208
COMMODITIES	2,168,024	1,755,197	1,919,967	3,610,064
SELF INSURANCE/OTHER	12,438,534	15,261,877	14,842,884	22,133,232
CAPITAL OUTLAY	455,095	561,773	573,773	805,543
<b>TOTAL EXPENDITURES</b>	<b>\$130,262,650</b>	<b>\$140,922,400</b>	<b>\$140,828,292</b>	<b>\$203,119,222</b>
<b>AUTHORIZED POSITIONS</b>	<b>1,217</b>	<b>1,220</b>	<b>1,220</b>	<b>1,670</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1,217.00</b>	<b>1,220.00</b>	<b>1,220.00</b>	<b>1,670.00</b>

\* Adopted 2007-2008 Expenditures and Authorized Positions include dollars and positions previously in EMS Fund

**EMERGENCY MEDICAL SERVICES FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>* ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$38,172,171	\$42,514,990	\$42,585,545	N/A
CONTRACTUAL SERVICES	1,452,811	1,876,319	1,805,621	N/A
COLLECTION EXPENSE	1,729,160	1,587,460	1,587,460	N/A
COMMODITIES	1,075,871	996,585	1,174,818	N/A
SELF INSURANCE/OTHER	5,154,826	5,044,414	4,838,763	N/A
CAPITAL OUTLAY	937,739	133,619	142,256	N/A
<b>TOTAL EXPENDITURES</b>	<b>\$48,522,578</b>	<b>\$52,153,387</b>	<b>\$52,134,463</b>	<b>N/A</b>
<b>AUTHORIZED POSITIONS</b>	<b>373</b>	<b>402</b>	<b>402</b>	<b>N/A</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>373.00</b>	<b>402.00</b>	<b>402.00</b>	<b>N/A</b>

\* Adopted 2007-2008 Expenditures and Authorized Positions are included in General Fund

**FIRE****GRANT SUMMARY**

Below is a comprehensive listing of the grants the Fire Department expects to receive in FY 2008.

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2008</b>
Emergency Management Performance	\$0	\$140,366	\$0	\$0	\$140,366
Metropolitan Medical Response System (MMRS)	227,592	0	0	0	227,592
State Homeland Security (SHSP) Grant	122,247	0	0	0	122,247
Urban Area Security Initiative (UASI)	2,854,921	0	0	0	2,854,921
Law Enforcement Terrorism Prevention Program	145,223	0	0	0	145,223
<b>TOTAL</b>	<b>\$3,349,983</b>	<b>\$140,366</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,490,349</b>

**FIRE****EMERGENCY MANAGEMENT PERFORMANCE GRANT****PROGRAM INFORMATION:**

The Texas Department of Public Safety, Division of Emergency Management provides up to one-half of the administrative cost of the City's Fire Department Emergency Management Office. The Emergency Management Office is responsible for the City's emergency planning efforts, which includes natural, man-made, and technological disasters, and acts of terrorists involving Weapons of Mass Destruction (WMD). These planning efforts are accomplished through the development, review and continual updating of written plans. These planning efforts require extensive and ongoing coordination with most City departments, state and federal offices, and outside agencies to provide the expert planning efforts required of a major city. The COSA Office of Emergency Management, under the Mayor's authority, is responsible for submitting all Disaster Declarations to the Governor's office and is responsible for requesting for all State and Federal assets required to respond to and recover from a disaster.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Re-estimate 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE – Funding Provided by the State	\$133,682	\$140,366	\$140,366
<b>TOTAL FUNDING</b>	<b>\$133,682</b>	<b>\$140,366</b>	<b>\$140,366</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$124,190	\$130,904	\$130,904
CONTRACTUAL SERVICES	2,000	2,000	2,000
COMMODITIES	2,309	2,314	2,314
SELF INSURANCE/OTHER EXPENDITURES	5,183	5,148	5,148
<b>TOTAL EXPENDITURES</b>	<b>\$133,682</b>	<b>\$140,366</b>	<b>\$140,366</b>

# **FIRE LAW ENFORCEMENT TERRORISM PREVENTION PROGRAM**

## **PROGRAM INFORMATION:**

The Law Enforcement Terrorism Prevention Program Grant consists of Federal funds administered by the Office of Domestic Preparedness and the Department of Homeland Security State Domestic Preparedness. This grant focuses on the prevention of terrorist attacks and provides public safety/law enforcement personnel with funds for intelligence gathering, information sharing, hardening facilities, planning, interoperable communications and training.

## **FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Re-estimate 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal Funding Source	\$397,647	\$145,223	\$145,223
<b>TOTAL FUNDING</b>	<b>\$397,647</b>	<b>\$145,223</b>	<b>\$145,223</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$0	\$0	\$0
CONTRACTUAL SERVICES	0	1,800	1,800
COMMODITIES	1,050	35,176	35,176
SELF INSURANCE/OTHER EXPENDITURES	261,597	108,247	108,247
CAPITAL OUTLAY	135,000	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$397,647</b>	<b>\$145,223</b>	<b>\$145,223</b>

**FIRE METROPOLITAN MEDICAL RESPONSE SYSTEM (MMRS)**

**PROGRAM INFORMATION:**

The Department of Homeland Security is providing funds that will assist the Office of Emergency Management in identifying sustainment needs and continue the planning efforts required to maintain the development of the Metropolitan Medical Response System (MMRS) currently in effect. The MMRS project will include developing a plan encompassing continued emergency planning and preparedness, maintenance of pharmaceuticals/equipment and supplies caches, ongoing training and exercise efforts.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Re-estimate 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal Funding Source	\$227,592	\$232,330	\$227,592
<b>TOTAL FUNDING</b>	<b>\$227,592</b>	<b>\$232,330</b>	<b>\$227,592</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$96,100	\$98,000	\$12,000
CONTRACTUAL SERVICES	59,500	1,300	20,000
COMMODITIES	42,500	15,000	52,000
SELF INSURANCE/OTHER EXPENDITURES	29,492	118,030	143,592
<b>TOTAL EXPENDITURES</b>	<b>\$227,592</b>	<b>\$232,330</b>	<b>\$227,592</b>

# **FIRE STATE HOMELAND SECURITY PROGRAM (SHSP) GRANT**

## **PROGRAM INFORMATION:**

The State Homeland Security Program Grant consists of Federal funds administered by the Office of Domestic Preparedness and the Department of Homeland Security State Domestic Preparedness. This grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City of San Antonio departments /divisions to participate in national efforts to combat terrorism, in particular, the use of a Weapon of Mass Destruction.

## **FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Re-estimate 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal Fund Source	\$489,340	\$122,247	\$122,247
<b>TOTAL FUNDING</b>	<b>\$489,340</b>	<b>\$122,247</b>	<b>\$122,247</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$21,500	\$0	\$0
CONTRACTUAL SERVICES	0	0	0
COMMODITIES	171,272	47,000	47,000
SELF INSURANCE/OTHER EXPENDITURES	0	75,247	75,247
CAPITAL OUTLAY	296,568	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$489,340</b>	<b>\$122,247</b>	<b>\$122,247</b>

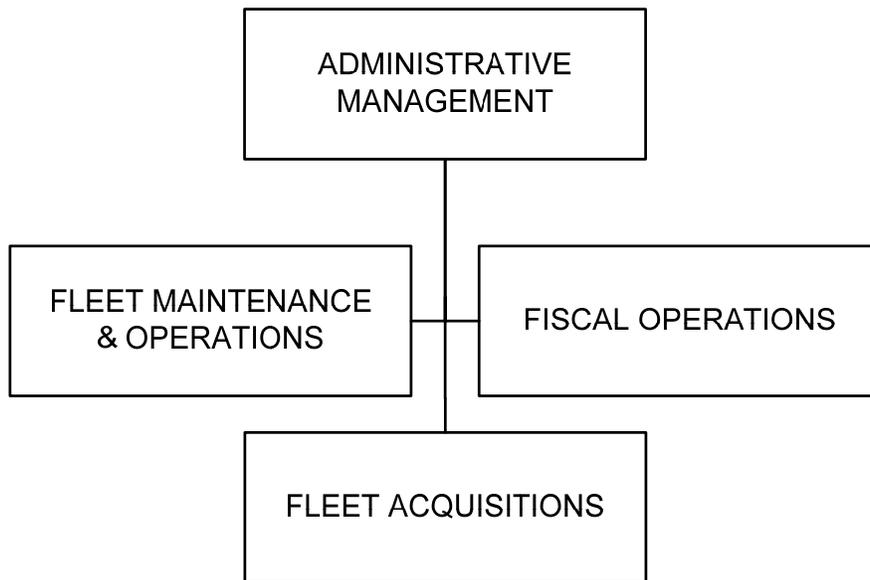
**FIRE****URBAN AREA SECURITY INITIATIVE (UASI) GRANT****PROGRAM INFORMATION:**

The Urban Area Security Initiative Grant is designed to assist the San Antonio Fire Department's Homeland Security readiness for the next three to five years. The grant will provide funding for planning, training and equipment as outlined in the San Antonio Urban Area Strategy Plan. Critical mission areas within the plan include intelligence and warning, protecting critical infrastructure, and emergency preparedness, mitigation, response and recovery.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Re-estimate 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal Fund Source	\$3,500,000	\$2,862,824	\$2,854,921
<b>TOTAL FUNDING</b>	<b>\$3,500,000</b>	<b>\$2,862,824</b>	<b>\$2,854,921</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$170,000	\$310,900	\$427,461
CONTRACTUAL SERVICES	20,000	65,000	283,000
COMMODITIES	87,500	127,700	250,000
SELF INSURANCE/OTHER EXPENDITURES	22,500	611,224	918,730
CAPITAL OUTLAY	3,200,000	1,748,000	975,730
<b>TOTAL EXPENDITURES</b>	<b>\$3,500,000</b>	<b>\$2,862,824</b>	<b>\$2,854,921</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>4</b>	<b>4</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>0.00</b>	<b>4.00</b>	<b>4.00</b>

# FLEET MAINTENANCE & OPERATIONS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
Internal Service Fund	185.00	\$32,040,639
Equipment Replacement & Renewal Fund	0.00	30,525,902
<b>Total Funding</b>	<b>185.00</b>	<b>\$62,566,541</b>

# **FLEET MAINTENANCE & OPERATIONS**

## **FLEET MAINTENANCE & OPERATIONS FUND**

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### **MISSION STATEMENT**

*To provide customer satisfaction through courteous, loyal, safe and professional services while protecting the environment.*

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### **PROGRAM INFORMATION**

The Fleet Maintenance & Operations Department provides support services on a charge-back basis to other City departments, as well as other governmental agencies. Responsibilities include the management of departmental fiscal operations; acquisition, replacement, and maintenance of the City's vehicle and heavy equipment fleet; fuel and parts operations and management of a centralized motor pool.

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### **GOALS & OBJECTIVES**

- ◆ Support City departments by providing quality fleet services and customer satisfaction while addressing air quality and environmental issues.
  - Provide City departments with vehicle maintenance and repairs at the lowest possible cost and best quality.
  - Maximize Fleet Technician/Service Center productivity.
  - Continue to pursue and implement air quality and environmental mandates and initiatives.
  - Continue to maintain aging fleet maintenance facilities.
  - Research, develop and review specifications on vehicles and equipment in order to utilize more efficient automotive technology to reduce maintenance repair costs.
  - Provide incentives to increase the number of staff members who obtain professional certifications.
  - Review Fleet Maintenance & Operations contracts to ensure vendor compliance and maximize service delivery from outside contractors.
- ◆ Support, analyze, and monitor departmental operations.
  - Strategically implement vehicle replacement parameters.
  - Continue to develop strategies for cost-saving measures.
  - Continue contract compliance program.
  - Review vehicle replacement program and departmental rate structures.
  - Measure overall satisfaction through a customer service survey.

# FLEET MAINTENANCE & OPERATIONS

## FLEET MAINTENANCE & OPERATIONS FUND

### BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Customer</b>	<b>Improve Customer Service</b>					
	Support City Departments by providing maximum repair and maintenance service at the lowest possible cost and best quality.	Quality of Service - % Auto. Maintenance Rated Good or Excellent <sup>1</sup>	93.6%	94.0%	93.2%	93.9%
<b>Financial</b>	<b>Improve Environmental Efforts</b>					
	Expand the use of alternative fueled & hybrid vehicles	% of Alternative Fueled and Hybrid Vehicles	8.6%	N/A	14.1%	24.3%
	Continue the air quality inspection and maintenance programs	Emissions Testing Performed on City Vehicles <sup>2</sup>	1,774	2,050	1,958	2,090
	<b>Provide Accountability to the Public</b>					
	Provide City departments with vehicle maintenance at the lowest possible cost	Avg. Cost of Car/Light Truck Oil Change <sup>3</sup>	\$19.54	\$21.49	\$22.57	\$22.63
		Avg. Maintenance Cost per Mile – Police Cars (ICMA measure) <sup>4</sup>	\$0.15	\$0.20	\$0.16	\$0.20
<b>Internal Processes</b>	<b>Innovative and Proactive City Government</b>					
	Support City departments by providing quality fleet service and customer satisfaction while addressing air quality and environmental issues.	Avg. Age of Fleet in Replacement Program- Police Vehicles (months)	20	21	18	20
		Avg. Age of Fleet in Replacement Program- Other Vehicles (months)	55	57	53	57
		Fleet Availability	93.5%	96.0%	95.3%	96.0%
		% of City Fleet in Replacement Program	73.4%	73.4%	73.4%	73.5%
<b>Improve Information Technology Service Delivery</b>						
<b>Employee Learning &amp; Growth</b>	Continue to provide positive incentives for mechanics that obtain automotive service excellence (ASE) certifications and/or fleet maintenance training	No. of Mechanics with ASE Certifications <sup>5</sup>	26	25	39	45
		% of Mechanics with ASE Certifications	28.0%	35.7%	42.0%	49.0%
		No. of Master Mechanics (minimum of Seven ASE certifications required)	5	6	7	8

### EXPLANATORY INFORMATION

- <sup>1</sup> Customer service questionnaires completed in April 2007.
- <sup>2</sup> There are three types of emissions tests – four gas, five gas and Opacity (opacity tests for all diesel engines).
- <sup>3</sup> The City's charge for this service remains below the local vendor's average cost of \$43.43.
- <sup>4</sup> Reported ICMA average for FY 2004 is \$0.23 per mile. Mileage parameter increment from 60k to 65k miles in FY 2008.
- <sup>5</sup> A total of 125 certifications are currently held by mechanics.

# FLEET MAINTENANCE & OPERATIONS

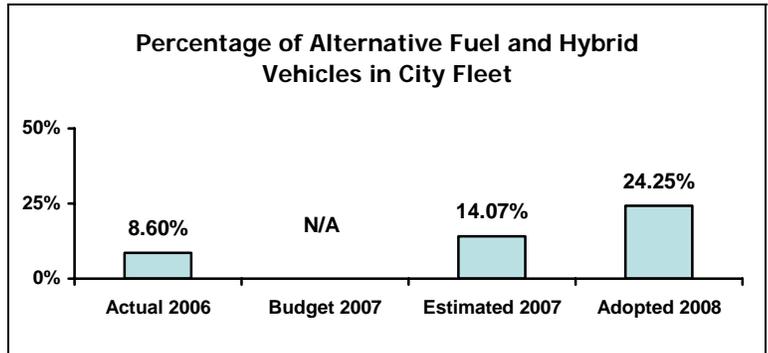
## FLEET MAINTENANCE & OPERATIONS FUND

### PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Fleet Maintenance & Operations Department for FY 2008.

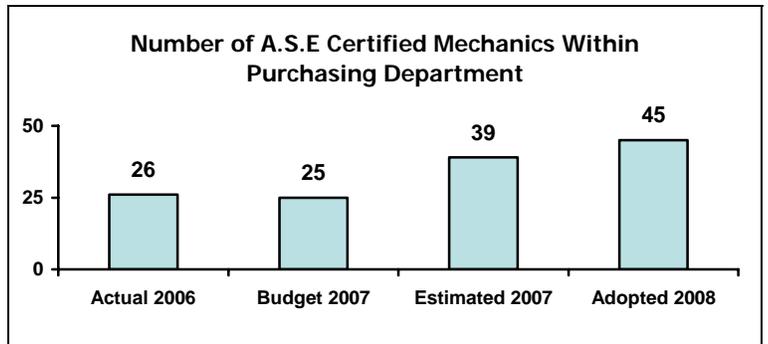
#### Alternative Fuel & Hybrid Vehicles

The Fleet Operations Department is pursuing efforts to “green its fleet” by soliciting alternative fuel options in the replacement purchases of City vehicles where available. There are currently 4,739 vehicles and equipment in the City fleet of which approximately 2,800 are eligible for alternative fuel or hybrid vehicles in the near future. Alternative fuels to be utilized are Propane and CNG along with Hybrid (gas/electric) vehicles. Ethanol utilization is pending infrastructure and operational performance evaluations.



#### A.S.E. Certified Mechanics

The mission of the independent, non-profit National Institute for Automotive Service Excellence (ASE) is to improve the quality of vehicle repair and service through the testing and certification of repair and service professionals. At present, a total of 39 Fleet Maintenance employees hold current certifications. The Fleet Maintenance & Operations Department encourages its Fleet Service personnel to obtain these certifications as the department promotes quality automotive service and ensures that Fleet Operations remains current with new technologies.



### FLEET SERVICES DEPARTMENT EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	N/A	N/A	N/A	\$8,136,514
CONTRACTUAL SERVICES	N/A	N/A	N/A	267,210
COMMODITIES	N/A	N/A	N/A	214,376
SELF INSURANCE/OTHER	N/A	N/A	N/A	1,411,585
CAPITAL OUTLAY	N/A	N/A	N/A	46,561
COMMODITIES FOR RESALE	N/A	N/A	N/A	21,964,393
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$32,040,639</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>185</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>185.00</b>

# GOLF OPERATIONS

GOLF COURSE  
ADMINISTRATION

<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
Golf Special Revenue Fund	53.00	\$4,684,600
Capital Projects	0.00	3,050,000
<b>Total Funding</b>	<b>53.00</b>	<b>\$7,734,600</b>

**MISSION STATEMENT**

*The mission of Golf Operations is to serve the maximum number of golf patrons and maintain golf courses to the highest possible standards, with programs and a fee structure commensurate with local market competition while allowing for a margin of profitability.*

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**PROGRAM INFORMATION**

The Golf Course Special Revenue Fund is responsible for the operation of five of the City's 18-hole golf courses, two Par 3 nine-hole courses, and two golf ranges. Golf Operations will act as a liaison between the City of San Antonio and Municipal Golf Association, San Antonio (MGA-SA). In addition to maintaining and operating facilities, golf staff is responsible for the maintenance and procurement of golf course equipment, golf carts, and Pro-shop merchandise.

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**GOALS & OBJECTIVES**

Serve the maximum number of golf patrons, with due consideration given to recreational and tournament golf. Maintain all golf facilities at the highest standards, based on best practices strategies, within a reasonable fee-based revenue system.

- ◆ Continue transition from City of San Antonio Golf management to MGA-SA management.
- ◆ Initiate capital improvements Brackenridge, San Pedro, and Olmos Basin golf facilities.
- ◆ Transition of COSA Golf Operations and Management of Brackenridge Golf Course and San Pedro Driving Range to MGA-SA Management in FY 2008.
- ◆ Continue to support the Convention and Visitor's Bureau in making San Antonio a premier golf destination.
- ◆ Strengthen the short and long-term financial conditions of the Golf Special Revenue Fund.
- ◆ Ensure that municipal golf course facilities are safe for all users.
- ◆ Replace maintenance equipment on a regular basis.
- ◆ Replace existing golf cart fleet with new fleet to provide consistent value for all customers.
- ◆ Enhance an aggressive golf promotional program with internet web site, hotels, convention business, and local golf tournaments.
- ◆ Continue the implementation of the use of recycled water for irrigation at golf facilities.
- ◆ Work within the market of regional public and private courses.
- ◆ Strive for maximum utilization of pro shop merchandise sales and services.
- ◆ Support Food & Beverage Concessionaire through sales.
- ◆ Increase the number of employees with professional certifications.
- ◆ Increase the number of employees participating in quality management programs.

# GOLF OPERATIONS

# GOLF SPECIAL REVENUE FUND

## BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
Customer	<b>Strengthen Convention/Tourist Industry</b>					
	To continue to support the Convention and Visitor's Bureau in making San Antonio a premier golf destination	Avg. Annual Ranking of Municipal Golf Courses by Golf Digest <sup>1</sup>	3.50	3.50	3.50	3.50
		No. of Regulation Rounds Played <sup>2</sup>	244,250	220,362	220,200	167,000
Financial	<b>Provide Accountability to Public</b>					
	To strengthen the financial condition, short and long term, of the Golf Special Revenue Fund	Total Revenue per round	\$26.08	\$27.25	\$24.95	\$25.32
		Total Expenses per round	\$26.09	\$27.17	\$25.16	\$24.89
Internal Processes	<b>Safe &amp; Clean Community for San Antonio</b>					
	To ensure that municipal golf course facilities are safe for all users	No. of Safety Inspections Performed at Golf Course Facilities <sup>3</sup>	98	105	105	80
Employee Learning & Growth	<b>Improve Employee Services</b>					
	To increase the number of employees with professional certifications	No. of Golf Employees with Professional Licenses and Certifications	21	21	21	18
	To increase the number of employees participating in quality management programs	% of Employees Participating in Quality Management Programs	82%	82%	82%	85%

## EXPLANATORY INFORMATION

<sup>1</sup> Golf Digest ratings scale of 1 (Poor) – 5 (Excellent).

<sup>2</sup> The number of Golf Rounds will decrease due to the Transition of Management of Cedar Creek Golf Course to MGA-SA Management and the closure of Brackenridge Golf Course for renovations.

<sup>3</sup> The number of Safety Inspection and Golf Employees with Professional licenses will decrease due to the reduction of employees and facilities managed by Golf Operation.

# GOLF OPERATIONS

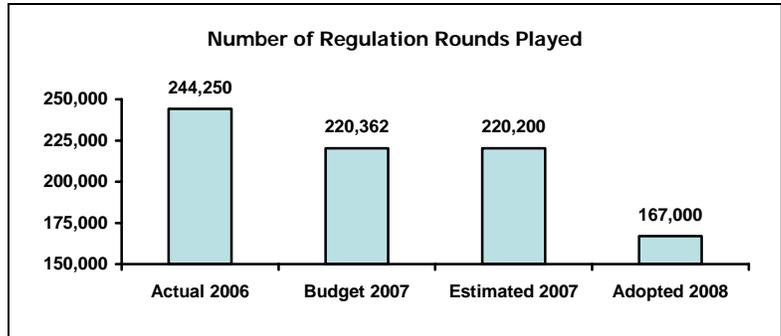
# GOLF SPECIAL REVENUE FUND

## PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Golf Special Revenue Fund for FY 2008.

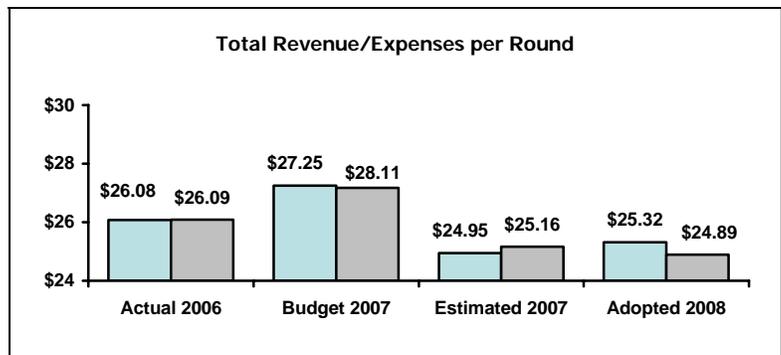
### Number of Regulation Rounds Played

Golf Operations continues to support the visitor industry through golf promotional programs with hotels, convention business, and local golf tournaments. Due to increased rains throughout FY 2007, the estimated number of rounds played has decreased.



### Revenue/Expenses per Round of Golf

While revenue per round has increased, expenses per round have also increased due to increased personnel and commodities expenses. Due to increased rains throughout the fiscal year, the estimated revenue per round has decreased. The Golf Fund attempts to offset these challenges through operational efficiencies and fees.

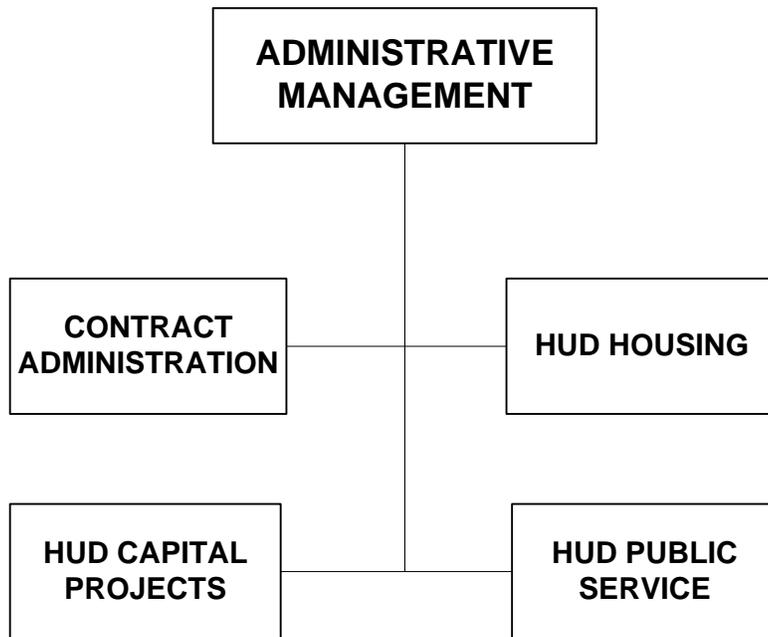


## GOLF FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$3,401,664	\$3,553,268	\$3,478,074	\$2,304,747
CONTRACTUAL SERVICES	469,175	526,560	533,838	532,917
COMMODITIES	722,717	593,768	800,795	541,685
SELF INSURANCE/OTHER	1,510,511	1,737,073	1,447,603	1,122,733
CAPITAL OUTLAY	14,227	0	3,446	180,000
TRANSFERS	252,374	2,445	2,445	2,518
<b>TOTAL EXPENDITURES</b>	<b>\$6,370,668</b>	<b>\$6,413,114</b>	<b>\$6,266,201</b>	<b>\$4,684,600</b>
<b>AUTHORIZED POSITIONS</b>	<b>98</b>	<b>98</b>	<b>98</b>	<b>53</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>93.80</b>	<b>93.80</b>	<b>93.80</b>	<b>48.80</b>

In FY 2008, three courses will be transitioned to MGA-SA non-profit, including Cedar Creek (October 1, 2007), Brackenridge (February 1, 2008) and San Pedro Driving Range (March 1, 2008). The remaining golf courses will transition in FY 2009 through FY 2012.

# GRANTS MONITORING & ADMINISTRATION



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
Community Development Block Grant	24.00	\$1,897,112
HOME Grant	5.00	\$655,764
<b>Total Funding</b>	<b>29.00</b>	<b>2,552,876</b>

# GRANTS MONITORING & ADMINISTRATION

## COMMUNITY DEVELOPMENT BLOCK GRANT HOME GRANT

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### MISSION STATEMENT

*To develop a community development budget consistent with city approved revitalization goals and to provide quality fiscal oversight and program monitoring to ensure compliance with federal, state and local regulations and guidelines.*

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### PROGRAM INFORMATION

The Grants Monitoring and Administration Department (GMA) has the primary responsibility for planning, organizing, implementing and monitoring the City's Community Development Block Grant (CDBG), Home Investment Partnership Grant (HOME), American Dream Downpayment Initiative (ADDI), and Section 108 Guaranteed Loan. GMA staff manages the procedural implementation activities of other supporting City departments to ensure City compliance with specific U. S. Department of Housing and Urban Development (HUD) and other federal regulations. Also, activities are monitored to ensure acceptable annual performance reviews of City activities to comply with the Davis-Bacon Act, Fair Labor Standards Act, Equal Employment Opportunities (EEO) compliance standards, Affirmative Fair Housing activities, accepted standard general accounting and audit procedures, Capital Projects Administration, and CDBG project management and monitoring of timely implementation and fund draw downs. These activities ensure that the City receives the maximum annual funding allocations for which it is entitled.

In addition to the administration of the CDBG and HOME Programs, Grants Monitoring and Administration Department staff are responsible for the identification, development, implementation, oversight and administration of additional program resources supporting the City Council's neighborhood revitalization and housing goals. The Department is also responsible for the development of the City's Five-Year Consolidated Plan, Annual Consolidated Plan/Budget, and Consolidated Plan Annual Performance Report, as well as the review and certification of compliance with the approved Consolidated Plan strategies for all project proposals submitted to HUD for funding support of local implementation.

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### GOALS & OBJECTIVES

- ◆ Continue to support funding for affordable, safe, and decent housing opportunities for low and moderate-income residents and provide for adequate and safe public infrastructure including streets, drainage, sidewalks, public facilities and park improvements.
- ◆ Continue to support funding for programs directed toward improving the community's public services and/or facilities including those concerned with employment, crime prevention, and projects directed toward youth, health care and the elderly.
- ◆ Leverage additional services or enhance programs with existing funding such as implementing a Tax Credit Financing Lease/Purchase program for a single-family housing construction and assessing fees to Tax-Exempt Bond Financing to support an unrestricted City Neighborhood Revitalization Fund.
- ◆ Continue to identify other resources to help finance projects that support the City's revitalization efforts and increase the City's HOME match by identifying additional resources available for affordable housing production and rehabilitation from foundation grants and private sector partnerships.
- ◆ Continue to expand the Housing Summit into a Statewide Housing Workshop to include training and professional certifications.
- ◆ Continue to conduct Technical Assistance (TA) workshops to assure compliance with HUD and City policies, procedures and regulations. Hold at least one session with the City Attorney in order to explain the Operational Guidelines, Federal Compliance Manual, Insurance and Auditing requirements of the programs.
- ◆ Continue to work in collaboration with the Department of Community Initiative in administering the Consolidated Human Development Funding Pool process.

**GRANTS MONITORING & ADMINISTRATION**  
**COMMUNITY DEVELOPMENT BLOCK GRANT**  
**HOME GRANT**

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Revitalization of Neighborhoods for San Antonio</b>					
	Provide affordable, safe, and decent housing opportunities for low and moderate income residents	No. of Housing Client/Units Assisted	289	223	293	313
	<b>Implement Human Development Clients</b>					
	Provide programs directed toward improving the community's public services and/or facilities including those concerned with employment, crime prevention, and projects directed toward youth, healthcare and the elderly	No. of Human Development Clients	95,000	57,430	95,000	100,000
<b>Financial</b>	<b>Innovative and Proactive City Government</b>					
	Provide for timely expenditure of program funds by reducing available fund balance to less than or equal to 1.5 times the current entitlement	Timeliness of Expenditures (Spending Ratio)	1.3	1.0	1.2	1.0
	Leverage additional services or enhance programs with existing funding	Ratio of HOME Funds to Private Sector Leverage	\$1:\$2	\$1:\$5	\$1:\$5	\$1:\$5
<b>Internal Processes</b>	<b>Improve Customer Service</b>					
	Provide effective program implementation by planning, organizing and monitoring the City Community Development Block Grant (CDBG) and HOME Funds	No. of Monitoring Visits Conducted (Monitoring Unit)	33	44	18	33
		No. of Site Visits Conducted (Analysts)	110	88	88	66
<b>Employee Learning &amp; Growth</b>	<b>Public Trust and Awareness of Citizens</b>					
	Provide continued professional development and training for employees	No. of Staff Receiving Professional Licenses or Certificates	2	3	9	2

# GRANTS MONITORING & ADMINISTRATION

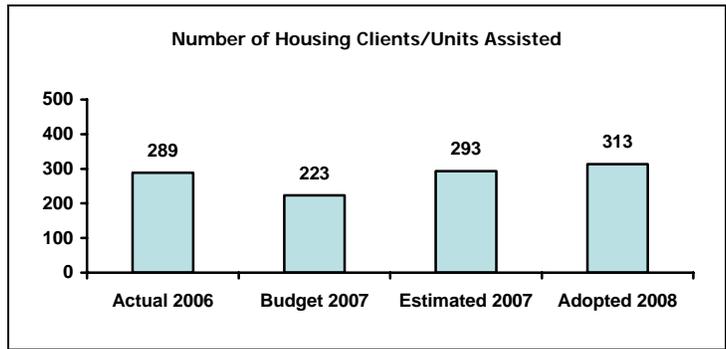
## COMMUNITY DEVELOPMENT BLOCK GRANT HOME GRANT

### PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Grants Monitoring & Administration Department for FY 2008.

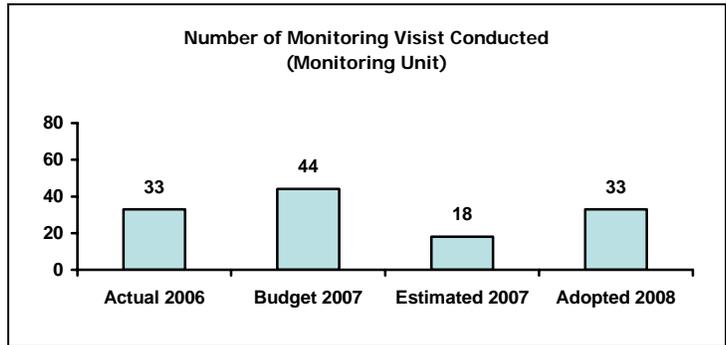
#### Number of Housing Clients/Units Assisted

This measure provides affordable safe decent housing opportunities to low and moderate income residents. This includes multi-family housing units. Reduction in funding levels and maximum limits were increased allowing fewer clients to be served.



#### Number of Monitoring Visits Conducted

This measure provides effective program implementation by planning, organizing and monitoring HOME funds. It is within standard operating procedures to effectively monitor programs by conducting appropriate field reviews and desk documentation reviews.



### COMMUNITY DEVELOPMENT BLOCK GRANT EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$1,143,385	\$1,057,685	\$1,057,685	\$1,546,759
CONTRACTUAL SERVICES	124,877	121,984	121,983	319,834
COMMODITIES	13,000	7,942	7,941	30,519
CAPITAL OUTLAY	3,000	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,284,262</b>	<b>\$1,187,611</b>	<b>\$1,187,609</b>	<b>\$1,897,112</b>
<b>AUTHORIZED POSITIONS</b>	<b>26</b>	<b>21</b>	<b>26</b>	<b>24</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>26.00</b>	<b>21.00</b>	<b>26.00</b>	<b>24.00</b>

**GRANTS MONITORING & ADMINISTRATION**  
**COMMUNITY DEVELOPMENT BLOCK GRANT**  
**HOME GRANT**

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**HOME GRANT EXPENDITURES BY CLASSIFICATION**

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	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$412,168	\$270,918	\$270,918	\$262,306
CONTRACTUAL SERVICES	268,032	371,460	371,460	376,228
COMMODITIES	13,800	13,800	13,800	13,511
CAPITAL OUTLAY	5,000	5,000	5,000	3,719
<b>TOTAL EXPENDITURES</b>	<b>\$699,000</b>	<b>\$661,178</b>	<b>\$661,178</b>	<b>\$655,764</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**GRANTS MONITORING & ADMINISTRATION  
COMMUNITY DEVELOPMENT BLOCK GRANT  
HOME GRANT**

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Below is a comprehensive listing of the grants expected by the Grants Monitoring & Administration Department in FY 2008. Details on each grant program can be found on the following pages.

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2008</b>
COMMUNITY DEVELOPMENT BLOCK GRANT	\$14,830,969	\$ -	\$ -	\$ -	\$ 14,830,969
HOME ENTITLEMENT GRANT	6,670,354	-	-	-	6,670,354
<b>TOTAL</b>	<b>\$21,501,323</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$</b>	<b>\$ 21,501,323</b>

# GRANTS MONITORING & ADMINISTRATION

## COMMUNITY DEVELOPMENT BLOCK GRANT

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**PROGRAM INFORMATION:**

The Grants Monitoring & Administration Department is responsible for supporting the City Council and the City Manager in the financial planning, allocation, implementation, and monitoring of the City's Community Development Block Grant (CDBG) and HOME Entitlement grants, and the Enterprise Community Program Funds. In addition, the Department researches, secures funding and administers additional program resources supporting the City Council's neighborhood revitalization and housing goals. Primary program responsibilities include CDBG, HOME, and Enterprise Community programs, the development, administrative and compliance associated with City's HUD Five-Year Consolidated plan, Annual Consolidated Plan/Budget, and Consolidated Annual Performance Report. Monitoring and technical assistance is provided to program sub-grantees, as well as completion of financial and program management analysis to ensure continued compliance with all application regulations and policies. This grant program covers the period of 10/1/07 – 9/30/08.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	Actual 2005-2006	Estimated 2006-2007	Adopted 2007-2008
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	\$16,737,680	\$14,519,558	\$14,830,969
<b>TOTAL FUNDING</b>	<b>\$16,737,680</b>	<b>\$14,519,558</b>	<b>\$14,830,969</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$1,143,385	\$1,057,685	1,546,759
CONTRACTUAL SERVICES	124,877	115,894	319,834
COMMODITIES	13,000	7,942	30,519
CAPITAL OUTLAY	3,000	0	0
SUBGRANTING	15,453,418	13,338,037	12,933,857
<b>TOTAL EXPENDITURES</b>	<b>\$16,737,680</b>	<b>\$14,519,558</b>	<b>\$14,830,969</b>
<b>AUTHORIZED POSITIONS</b>	<b>26</b>	<b>26</b>	<b>24</b>
<b>FULL-TIME EQUIVALENT</b>	<b>26.00</b>	<b>26.00</b>	<b>24.00</b>

# GRANTS MONITORING & ADMINISTRATION

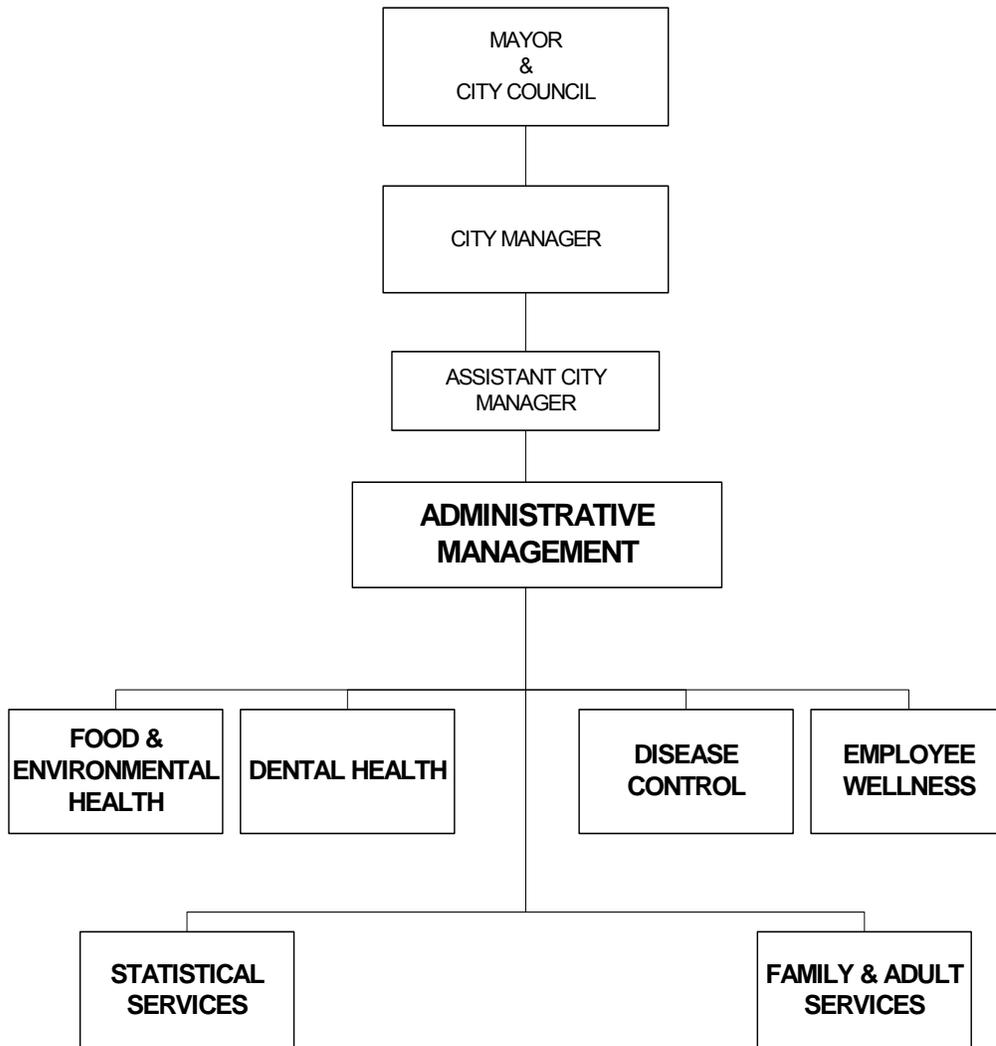
## HOME GRANT

### PROGRAM INFORMATION:

The HOME Division of the Grants Monitoring & Administration Department is responsible for the planning and oversight of the City's HOME Entitlement Grant program. All activities result in the renovation or production of housing affordable to low and moderate-income households. This division provides technical assistance to sub-grantees and project sponsors and is responsible for monitoring all project activities to ensure compliance with U.S. Department of Housing and Urban Development (HUD) affordability and regulatory requirements. This grant program covers the period of October 1, 2007 through September 30, 2008.

### FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2005-2006	Estimated 2006-2007	Adopted 2007-2008
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	\$8,047,129	\$7,000,703	\$6,670,354
OTHER – This includes requirements of the City Match	100,471	875,088	750,414
<b>TOTAL FUNDING</b>	<b>\$8,147,600</b>	<b>\$7,875,791</b>	<b>\$7,420,768</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$450,246	\$412,168	\$262,306
CONTRACTUAL SERVICES	210,755	268,032	376,228
COMMODITIES	13,800	13,800	13,511
CAPITAL OUTLAY	5,000	5,000	3,719
SUBGRANTING	7,467,799	7,176,791	6,014,590
<b>TOTAL EXPENDITURES</b>	<b>\$8,147,600</b>	<b>\$7,875,791</b>	<b>\$6,670,354</b>
<b>AUTHORIZED POSITIONS</b>	<b>6</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENT</b>	<b>6.00</b>	<b>5.00</b>	<b>5.00</b>



# HEALTH

<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED 2008</b>
General Fund	260.50	\$18,296,083
Occupational Health Fund	5.00	825,674
Categorical Grants	306.50	19,754,911
Capital Projects	0.00	3,592,000
<b>Total Funding</b>	<b>572.00</b>	<b>\$42,468,668</b>

**MISSION STATEMENT**

*The San Antonio Metropolitan Health District's purpose is to promote health and prevent disease among the residents and visitors of San Antonio and unincorporated areas of Bexar County through community health assessment, identification of unmet health needs, development of policies to meet these needs, and assurance that needs are met through the development of public-private partnerships and/or the direct provision of services.*

**PROGRAM INFORMATION**

The San Antonio Metropolitan Health District (SAMHD) is the single public agency charged by State Law, City Code, and County Resolution with the responsibility for public health programs in San Antonio and the unincorporated areas of Bexar County. Currently, Health District activities include: preventive health services; health code enforcement; clinical services; environmental monitoring; disease control; health education; dental health; maintenance and sale of birth and death certificates; emergency planning and response for natural and manmade disasters; and regulatory functions. Changing needs and emerging trends within our community necessitate the Health Department to rethink how best and to whom it provides service.

**GOALS & OBJECTIVES**

- ◆ Begin transition clinical preventive health services from SAMHD to UHS control, including the personnel and grants that support these services, by February 4, 2008.
- ◆ Continue to reorganize remaining clinical services into a common service grouping to improve resource allocation and staff development as well as allow the Department to meet variable and seasonal requirements.
- ◆ Expand dental services for underserved populations.
  - Increase dental services to children, pregnant women and adults with uncomplicated emergencies by 10%.
  - Expand preventive dental services through the Health Start Fluoride Varnish prevention program to reach all enrollees by providing 913,000 treatment applications to the proposed population.
  - Initiate a school-based sealant program for low-income second grade students in the community.
- ◆ Increase efforts to address risk-taking behaviors among teenagers.
  - Reduce the incidence of births to teens <18 from the current rate of 5.3% to 5.2%, through programs such as Project WORTH.
  - Increase the number of adolescent services (less than 20 years of age) provided at SAMHD clinic sites, particularly the population of young males by 10%.
  - Increase the number of at-risk community based sites that receive education and Tuberculosis screening by 10%.
  - Increase the number of at-risk community based sites that receive education and referral into sexual transmitted disease treatment by 10%.
  - Continue to collaborate with local school districts to provide classes in sexually transmitted disease prevention to middle and high school students with the goal of reducing the incidence of sexually transmitted diseases among teens (ages 14-18) by 10%.
- ◆ Improve community protection against vaccine-preventable diseases.
  - Increase influenza immunization in children by 5%.
  - Provide influenza and pneumonia vaccines to adults at SAMHD Clinics and at-risk populations through outreach activities.
  - Increase the number of Bexar County children under the age of 5 years in the San Antonio Immunization Registry System from 80% to 85% to facilitate and assess immunization coverage.

**GOALS & OBJECTIVES CONTINUED**

- ◆ Promote lifestyles and behaviors that prevent, ameliorate, or manage chronic illnesses.
  - Use funding provided through the Steps to a Healthier San Antonio grant to establish an effective community model for addressing heart disease, obesity, diabetes and asthma that can be replicated throughout San Antonio and Bexar County.
- ◆ Identify and evaluate departmental service areas in order to facilitate the development of SAMHD into a high performance public health department.
  - Build on lessons learned from the Mobilizing for Action through Planning and Partnerships (MAPP) program to develop and implement a strategic plan for the Department.
  - Complete Phase 1 of the Food & Environmental Automation Project including replacing all paper forms with electronic applications, migration of all invoicing and existing data to the new system, implementing new service request tracking system, and developing an e-Commerce system to facilitate customer payments.
- ◆ Improve the specificity of tuberculosis screening efforts by implementing Quantiferon testing for diagnosis of latent tuberculosis infection and for screening certain sub-groups of exposures to know contacts.
- ◆ Expand environmental testing by implementing water testing for Cryptosporidium and Giardia organisms.
- ◆ Focus on the maintenance of existing health facilities to include repair of roofs, HVAC and parking lots with approved Capital Project funds.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Provide for Safety and Welfare</b>					
	To reduce the incidence of teen pregnancy	Births to Teens <18 as a Percentage of Total Births in Bexar County	5.3%	5.4%	5.3%	5.2%
	To ensure residents are protected against vaccine preventable diseases	Immunizations Provided by SAMHD Staff	373,011	262,000	234,400	242,010
		# of Doses Administered by VFC Providers	358,940	365,000	354,237	358,000
	To protect residents and visitors from food-borne illnesses	% of Food Establishments with Major Violations that Attained Compliance on First Re-Inspection	91%	90%	95%	92%
	To prevent the spread of reportable communicable disease	% Disease Investigations Initiated within Ten Days for Tuberculosis and Three Days for state-reported and other Important Diseases	88%	90%	92%	93%
<b>Financial</b>	<b>Leverage Other Funding Sources</b>					
	To maximize revenues through billings to third-party payers	% of billable services submitted for reimbursement <sup>1</sup>	N/A	N/A	97%	100%
	To leverage General Fund expenditures through the pursuit of grant opportunities	Grant Funds Received per Dollar of General Fund Budget <sup>2</sup>	\$1.45	\$1.35	\$1.35	\$1.07
	To maximize revenues through the collection of approved fees	Licenses, Permits and Other Fees Collected by Food and Environmental Health Services (In Millions)	\$3.17	\$3.35	\$3.02	\$3.27
		% of Eligible Clinical Services Input to TWICES Billing System within One Working Day (excluding FluLU)	65%	90%	70%	90%
		Revenues from the Sale of Birth and Death Certificates (In Millions) <sup>3</sup>	\$2.13	\$2.45	\$2.53	\$1.96

**BALANCED SCORECARD CONTINUED**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Internal Processes</b>	<b>Improve Customer Service</b>					
	To ensure that eligible patients receive the full array of SAMHD services	% of Eligible Pediatric Patients Enrolled in SAMHD WIC Program	78%	82%	82%	85%
		Clinical Preventive Services Provided in non-traditional Settings to Include Dental Treatments (day cares, schools, etc.) <sup>4</sup>	4,200	4,200	4,647	9,300
	<b>Provide Accountability to the Public</b>					
	To provide services in a timely and efficient manner	Food & Environmental Inspections/Contacts per Day per Sanitarian <sup>5</sup>	9.6	6.25	9.7	8.6
Birth/Death Certificates Issued per Day <sup>2</sup>		723	765	760	361	
<b>Employee Learning &amp; Growth</b>	<b>Innovative and Proactive City Government</b>					
	To ensure a trained and competent work force	Percentage of staff who completed required Incident Command System (ICS) training	N/A	N/A	86%	86%
		Continuing Education Contact Hours Provided to Sanitarians Through SAMHD-Sponsored Programs	498	480	473	550
		Number of supervisors who completed the "12 Danger Zones" training conducted by Human Resources personnel	N/A	N/A	50	95
	To promote employee safety	Preventable Accidents	16	15	14	13

**EXPLANATORY INFORMATION**

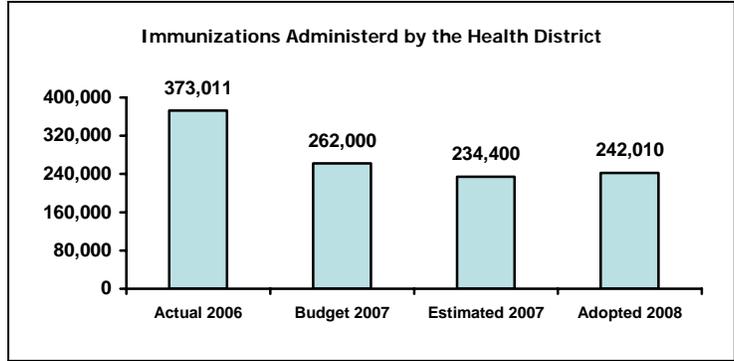
- <sup>1</sup> Number of Claims submitted for reimbursement for clinical services rendered at SAMHD facilities to Medicaid, Medicare, CHIP and Third Party Payers.
- <sup>2</sup> The total Health General Fund budget increased in FY 2008 with the incorporation of the Public Health Support Fund budget.
- <sup>3</sup> In FY 2008 Sale of Death certificates will decrease with passage of State House Bill 1739.
- <sup>4</sup> The FY 2008 increase is due to the implementation of fluoride varnish program to all Head Start enrollees and initiation of school-based sealant program.
- <sup>5</sup> New performance standards will be developed in FY 2008 as the Food & Environmental Health division implements a new automated digital Health Department.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the San Antonio Metro Health District (SAMHD) for FY 2008.

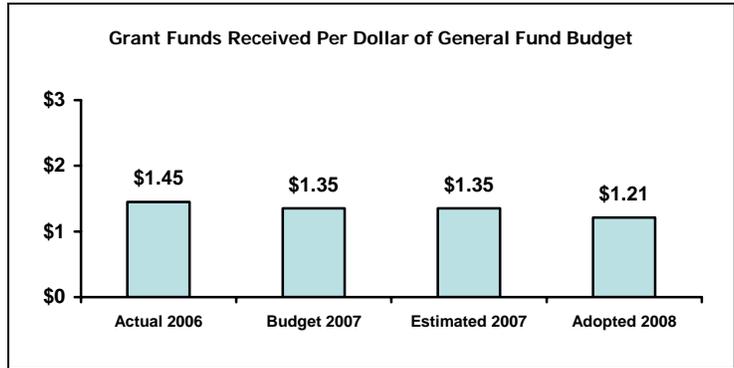
**Immunizations Administered by the Health District**

The San Antonio Metropolitan Health District's Immunization Division receives federal, state and city funding. These funds support immunization activities throughout the city of San Antonio and Bexar County. Children are provided age-appropriate immunizations based on the CDC Immunization Schedule and State Requirements for School Entrance.



**Grant Funds Received Per Dollar of General Fund Budget**

In FY 2008, every General Fund dollar provided to the SAMHD will leverage an estimated \$1.21 in Federal, State or Private funds. The SAMHD has several grants which provide a substantial portion of the support needed to operate key public health programs such as WIC, Immunizations and Public Health Emergency Preparedness. The decrease in FY 2008 is due to changes in a new federal vaccine management program.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$11,352,908	\$12,038,214	\$11,690,235	\$13,550,184
CONTRACTUAL SERVICES	1,070,968	1,050,685	1,492,593	1,633,929
COMMODITIES	736,974	783,298	945,235	966,970
SELF INSURANCE/OTHER	1,841,007	2,302,229	2,112,575	2,126,735
CAPITAL OUTLAY	195,732	253,360	236,648	18,265
<b>TOTAL EXPENDITURES</b>	<b>\$15,197,589</b>	<b>\$16,427,786</b>	<b>\$16,477,286</b>	<b>\$18,296,083*</b>
<b>AUTHORIZED POSITIONS</b>	<b>277</b>	<b>263</b>	<b>263</b>	<b>278</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>274.00</b>	<b>260.50</b>	<b>260.50</b>	<b>275.50</b>

\*In FY 2008, the Public Health Support Fund was combined with the General Fund Health Operating Budget.

**PROGRAM INFORMATION**

The Employee Wellness Program provides minor emergency treatment to civilian and uniformed employees for work-related injuries, referral services for medical care to injured employees requiring specialized intervention and pre-employment physical examinations for prospective City Employees. This program also provides evaluations for work/fitness for duty as needed for all classes of employees, multiphasic medical screening and health promotion in support of Citimed wellness benefits, light duty program medical evaluations, and worker's compensation claims. It also coordinates drug-screening programs and conducts periodic fire and police promotion physicals. In addition, special occupational hazard/medical surveillance evaluations are conducted. Beginning May 2008, the services currently offered through the San Antonio Metropolitan Health District, Occupational Health Clinic will be realigned with Human Resources Department and outsourced to a third party vendor to improve organizational efficiency.

**GOALS & OBJECTIVES**

- ◆ To meet quarterly with Employee Benefits personnel to review medical utilization data from Community First Health Plans.
- ◆ To follow-up on employees with abnormal health assessment screen results and update database.
- ◆ To promote annual physical examination for all city employees who have not had an examination in the past year.
- ◆ To actively promote Walgreen's Healthplus mail order prescription program for COSA employee pharmaceutical discount.
- ◆ To initiate discussions with other Texas cities for development of Texas Police Officer Standards and Training (POST) Medical Screening Guidelines for police cadet applicants.

**OCCUPATIONAL HEALTH PROGRAM FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$347,861	\$344,938	\$334,525	\$190,622
CONTRACTUAL SERVICES	177,821	198,791	200,355	93,841
COMMODITIES	32,968	26,328	14,245	26,328
SELF INSURANCE/OTHER	15,823	27,112	32,020	26,841
<b>TOTAL EXPENDITURES</b>	<b>\$574,473</b>	<b>\$597,169</b>	<b>\$581,145</b>	<b>\$337,632</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**HEALTH DISTRICT**

**GRANT SUMMARY**

Below is a comprehensive listing of the grants expected by the Health District in FY 2008.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2008
ATSDR-Environmental Health and Wellness	\$317,440	\$-	\$-	\$-	\$317,440
Bio-Terrorism/Public Health Support	2,040,340	-	-	-	2,040,340
Breast Health Programs	97,600	-	-	85,000	182,600
Cities Readiness Initiative	298,000	-	-	-	298,000
Family Focused Diabetes Pilot Project	-	90,000	-	-	90,000
Federal HIV/AIDS Surveillance	123,869	-	-	-	123,869
Federal HIV/AIDS Prevention	154,900	-	-	-	154,900
Federal Immunization Program	2,720,490	-	-	-	2,720,490
Federal STD Intervention & Surveillance	336,254	-	-	-	336,254
Federal & State TB Grants	353,133	210,862	-	5,000	568,995
GlaxoSmithKline – Havrix 231	-	-	-	191,520	191,520
GlaxoSmithKline-HibMency-TT	-	-	-	107,400	107,400
Health Education Project	-	279,082	-	-	279,082
Healthy Start Initiative	750,000	-	-	-	750,000
Human Papillomavirus (HPV) Study Phase II	-	-	-	57,368	57,368
Inner-City School Immunization	-	454,597	-	-	454,597
Lead Program	118,640	-	-	-	118,640
Milk Sample Lab Tests	-	40,600	-	-	40,600
Parent & Child Incorporated-Dental	-	-	-	138,628	138,628
Parent & Child Incorporated-Medical	-	-	-	205,500	205,500
Patient Navigation System	-	-	-	150,387	150,387
Public Center for Environmental Health (PCEH)	600,000	449,766	-	-	1,049,766
Refugee Screening	143,495	-	-	-	143,495
Sanofi Pasteur-Vaccine M5A10	-	-	-	211,438	211,438
Sanofi Pasteur-MTA37	-	-	-	190,000	190,000
Sanofi Pastuer-P3T11	-	-	-	48,709	48,709
Steps to a Healthier San Antonio Initiative	1,493,115	-	-	-	1,493,115
Title V Family Planning	129,649	-	-	-	129,649
Title V Maternal Child Health	93,069	-	-	120,000	213,069
Title V Population-Based	207,183	-	-	-	207,183
Title X Family Planning	33,841	-	-	1,000	34,841
Title XX Family Planning	350,000	-	-	115,000	465,000
Women, Infants, & Children (WIC) Supplemental Nutrition Program	6,074,750	-	-	-	6,074,750
<b>TOTAL</b>	<b>\$16,525,768</b>	<b>\$1,434,907</b>	<b>\$ -</b>	<b>\$1,626,950</b>	<b>\$19,587,625</b>

**HEALTH DISTRICT****ATSDR-ENVIRONMENTAL HEALTH AND WELLNESS****PROGRAM INFORMATION:**

The Federal Agency for Toxic Substances and Disease Registry (ATSDR) provides funds to the San Antonio Metropolitan Health District to address health concerns in the community surrounding the former Kelly Air Force Base. Program activities include determining the health status of area residents and former base workers, evaluating potential environmental exposures, and providing community and worker health education.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of staff	2	1	2
<b>Output:</b>			
No. of clinic appointments	75	165	100
No. of full environmental health assessments completed	54	60	50
<b>Efficiency:</b>			
Pct. Of appointments kept	89%	39%	0%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL	\$175,774	\$336,226	\$317,440
OTHER – (carry-forward)	0	289,337	0
<b>TOTAL FUNDING</b>	<b>\$175,774</b>	<b>\$625,563</b>	<b>\$317,440</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$101,597	\$260,588	\$87,658
CONTRACTUAL SERVICES	51,935	283,941	196,924
COMMODITIES	11,912	48,712	25,100
SELF INSURANCE/OTHER	7,700	32,322	7,758
CAPITAL OUTLAY	2,630	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$175,774</b>	<b>\$625,563</b>	<b>\$317,440</b>
<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>2</b>	<b>3</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>1.00</b>	<b>3.00</b>

**HEALTH DISTRICT**

**BIO-TERRORISM LABORATORY**

**PROGRAM INFORMATION:**

This federal grant will fund the SAMHD Bio-terrorism Preparedness Project. These funds will be used for initiatives specifically designed to upgrade the response capability of our public health system.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of facilities committed to serve as vaccine/medication distribution centers			
Primary	26	26	26
Secondary	14	14	14
<b>Output:</b>			
No. of smallpox vaccination strategies developed	0	11	15
Vaccinations provided to Tier One Smallpox Response Teams	11	11	11
No. of inter-local agreements with ISDs	24	24	25
<b>Effectiveness:</b>			
Pct. of Bio-Terrorism (BSL-3) Lab completed	100%	100%	100%
Pct. Of SAMHD key staff trained for all-hazards	0%	20%	100%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL	\$1,453,645	\$2,663,139	\$2,040,340
<b>TOTAL FUNDING</b>	<b>\$1,453,645</b>	<b>\$2,663,139</b>	<b>\$2,040,340</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$751,622	\$1,403,553	\$870,000
CONTRACTUAL SERVICES	110,839	404,153	300,000
COMMODITIES	118,257	254,532	200,000
SELF INSURANCE/OTHER	398,458	453,508	400,000
CAPITAL OUTLAY	74,469	147,393	270,340
<b>TOTAL EXPENDITURES</b>	<b>\$1,453,645</b>	<b>\$2,663,139</b>	<b>\$2,040,340</b>
<b>AUTHORIZED POSITIONS</b>			
	<b>17</b>	<b>19</b>	<b>20</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>17.00</b>	<b>19.00</b>	<b>19.4</b>

**HEALTH DISTRICT**

**BREAST HEALTH PROGRAMS**

**PROGRAM INFORMATION:**

This program combines several funding sources related to breast and cervical cancer prevention for women. The grants provide outreach, health education, medical care and related case management for women who have no health insurance and the family income is less than 200% of the federal poverty guidelines. Funding is provided through the Texas Department of State Health Services (DSHS) Breast and Cervical Cancer Control Program, Cancer Therapy and Research Center, and the Susan G. Komen Foundation, San Antonio Chapter. New to this initiative is the partnership with CHRISTUS Santa Rosa Healthcare AVON-CDC Foundation Mobile Mammography Project targeting women who are geographically isolated from mammogram facilities.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
Available funds to support qualified women	\$300,000	\$275,000	\$167,000
<b>Output:</b>			
No. of women receiving grant funded services	830	740	630
No. of women who received case management services	460	280	100
<b>Efficiency:</b>			
Funds exhausted	100%	100%	100%
<b>Effectiveness:</b>			
Percentage of new women entering the program	18%	20%	25%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE	\$149,982	\$135,000	\$97,600
OTHER – Cancer Therapy and Research Center	59,877	45,000	85,000
OTHER – Susan G. Komen	13,631	60,000	0
<b>TOTAL FUNDING</b>	<b>\$223,490</b>	<b>\$240,000</b>	<b>\$182,600</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$138,077	\$155,350	\$83,600
CONTRACTUAL SERVICES	79,099	82,450	96,600
COMMODITIES	0	1,450	1,650
SELF INSURANCE/OTHER	6,314	750	750
<b>TOTAL EXPENDITURES</b>	<b>\$223,490</b>	<b>\$240,000</b>	<b>\$182,600</b>
<b>AUTHORIZED POSITIONS</b>	<b>6</b>	<b>3</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>6.00</b>	<b>3.00</b>	<b>1.00</b>

**HEALTH DISTRICT**

**CITIES READINESS INITIATIVES GRANT**

**PROGRAM INFORMATION:**

This federal grant will provide additional funding to the SAMHD Public Health Emergency Preparedness (PHEP) Division and the surrounding seven counties included in the San Antonio Metropolitan Statistical Area (SA-MSA). These funds are to be used specifically to enhance the development of the Strategic National Stockpile (SNS) Plan for a more rapid deployment of services. Where possible, sections in the SNS Plan should be standardized and coordinate with one another.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of ILA's with Independent School Districts and other:			
ISD's	11	11	11
Colleges and Universities	0	0	2
Corporations	0	2	5
Develop a Crisis and Emergency Risk Communications Plan	90%	100%	100%
<b>Output:</b>			
Rapid deployment of the SNS Plan within 6 hours to initiate dispensing or upon SNS pushpack arrival. Goal is 6 hours.	10 hours	8 hours	6 hours
<b>Effectiveness:</b>			
Able to dispense prophylaxis to 1.5 million people in 48 hours	50%	75%	100%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	\$67,004	\$298,000	\$298,000
<b>TOTAL FUNDING</b>	<b>\$67,004</b>	<b>\$298,000</b>	<b>\$298,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$0	\$97,976	\$97,976
CONTRACTUAL SERVICES	11,509	0	45,000
COMMODITIES	1,614	0	0
SELF INSURANCE/OTHER	53,881	128,239	155,024
CAPITAL OUTLAY	0	71,785	0
<b>TOTAL EXPENDITURES</b>	<b>\$67,004</b>	<b>\$298,000</b>	<b>\$298,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>2.00</b>	<b>2.00</b>

**PROGRAM INFORMATION:**

The Family Focused Diabetes Project funded through the Texas Department of State Health Services and the Texas Diabetes Council is a collaborative project between the local Texas Diabetes Institute, the House of Neighborly Service and the San Antonio Metropolitan Health District. It is a pilot project in zip code 78207 to determine effective measures in reaching families whose members have Type II Diabetes or who are at high risk for developing diabetes. The project includes health risk assessment, educational classes, and referrals to community agencies.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Output:</b>			
No. of families enrolled in the program	82	65	75
No. of classes held:			
Diabetes Education	89	39	36
Exercise	13	1	8
Cooking/Nutrition	13	1	8
No. of risk assessment conducted	82	33	75
<b>Efficiency:</b>			
Average number of participants in classes			
Diabetes Education	13	8	75
Exercise	25	22	75
Cooking/Nutrition	19	13	75
<b>Effectiveness:</b>			
Post evaluation scores of new knowledge gained by participant	N/A	80%	80%
Number at high risk for premature death	Pre: 8 Post: 9	Pre: 2 Post: 5	Pre: 0 Post: 13
Number at low risk for premature death	Pre: 7 Post: 7	Pre: 1 Post: 4	Pre: 0 Post: 11
Number with high blood pressure	Pre: 1 Post: 6	Pre: 1 Post: 0	Pre: 11 Post: 0

**HEALTH DISTRICT****FAMILY FOCUSED DIABETES PROJECT****FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE – Funding provided by DSHS	\$91,464	\$80,000	\$90,000
<b>TOTAL FUNDING</b>	<b>\$91,464</b>	<b>\$80,000</b>	<b>\$90,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$56,217	\$49,464	\$59,464
CONTRACTUAL SERVICES	19,486	22,516	22,516
COMMODITIES	3,702	2,504	2,504
SELF INSURANCE/OTHER	10,099	5,516	5,516
CAPITAL OUTLAY	1,960	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$91,464</b>	<b>\$80,000</b>	<b>\$90,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**PROGRAM INFORMATION:**

This grant funds HIV surveillance activities. The purpose of these activities is to fully research HIV/AIDS case reports submitted from hospitals, laboratories and private physicians. Information obtained from review of pertinent records including hospital records, death certificates and other information is collected to assess risk factors, demographic information, stage at diagnosis, access to health care, notification of test result, determination if partners have been notified and tested, and other key information necessary to follow HIV/AIDS rates in our community. Also, the staff monitors the change in a patient's status from HIV to AIDS. Newly diagnosed or especially high-risk persons with HIV are referred to STD disease intervention specialists for interview, partner solicitation and referral services. Staff maintains a confidential and secure database to identify and track the disease progression of persons diagnosed with HIV/AIDS, as required by the Centers for Disease Control and Prevention (CDC) and the Department of State Health Services (DSHS).

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of HIV/AIDS reports researched	6,530	6,860	7,200
<b>Output:</b>			
No. of HIV case reports requiring medical chart review	846	888	933
<b>Efficiency:</b>			
Pct. Medical charts of HIV cases reviewed within 3 working days	90%	91%	92%
<b>Effectiveness:</b>			
No. of HIV/AIDS records referred to investigators for disease intervention/partner solicitation	177	186	195

**EXPLANATORY INFORMATION:**

HIV/AIDS has increased in our community. This is likely due to a variety of reasons including increased high-risk behavior among certain segments of the population, improved HIV test accessibility, improved surveillance/recording of positive test results, improved disease investigation and partner notification, decreased funding of prevention programs, and other social issues which can lead to an increase in risk-taking behavior.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL	\$127,047	\$123,869	\$154,900
<b>TOTAL FUNDING</b>	<b>\$127,047</b>	<b>\$123,869</b>	<b>\$154,900</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$113,892	\$118,783	\$137,814
CONTRACTUAL SERVICES	4,326	3,336	13,336
COMMODITIES	573	875	1,875
SELF INSURANCE/OTHER	8,255	875	1,875
<b>TOTAL EXPENDITURES</b>	<b>\$127,047</b>	<b>\$123,869</b>	<b>\$123,869</b>
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**HEALTH DISTRICT**

**FEDERAL IMMUNIZATION PROGRAM**

**PROGRAM INFORMATION:**

The San Antonio Metropolitan Health District (SAMHD) Immunization Program is responsible for providing vaccines and other immunization services to infants, children, adolescents and adults of Bexar County in accordance with the recommendations of the National Advisory Committee on Immunization Practices (ACIP). The Immunization Program strives to meet the needs of the residents of Bexar County through direct service delivery and by equipping other providers in the community with the vaccine and training needed to provide immunizations to unfunded children (Vaccines for Children Program). This project also supports the staff and equipment needed to maintain the City Automated Immunization Record System for all patients that are vaccinated in public health clinics or by private providers enrolled in the Vaccines for Children (VFC) program. The grant cycle follows the calendar year.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of Immunization Division Operated Clinics	4	3	3
<b>Output:</b>			
No. of doses administered by Immunization Staff	373,011	216,776	227,615
No. of flu vaccines administered	22,576	25,166	27,680
No. of VFC Provider In-services	321	325	330
<b>Efficiency:</b>			
Vaccine Wastage for Public/Private Providers	3%	2%	2%
No. of hepatitis B vaccine consent forms from hospitals	19,733	22,264	23,490
<b>Effectiveness:</b>			
Pct. of Public VFC Clinics receiving compliance site visits	95%	95%	95%
Pct. of VFC Providers receiving in-service training	97%	97%	97%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL	\$2,241,081	\$2,390,376	\$2,720,490
<b>TOTAL FUNDING</b>	<b>\$2,241,081</b>	<b>\$2,390,376</b>	<b>\$2,720,490</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$1,758,401	\$1,876,370	\$2,271,721
CONTRACTUAL SERVICES	88,752	229,385	178,259
COMMODITIES	92,584	68,556	60,185
SELF INSURANCE/OTHER	192,682	72,689	70,325
CAPITAL OUTLAY	108,622	14,000	10,000
SUBGRANTING (Vaccine Inking-Personnel)	NA	129,376	\$130,000
<b>TOTAL EXPENDITURES</b>	<b>\$2,241,081</b>	<b>\$2,390,376</b>	<b>\$2,720,490</b>
<b>AUTHORIZED POSITIONS</b>	<b>61</b>	<b>57</b>	<b>55</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>58.00</b>	<b>54.00</b>	<b>55.00</b>

# HEALTH DISTRICT

## FEDERAL STD INTERVENTION & SURVEILLANCE

### PROGRAM INFORMATION:

This grant funds STD surveillance and intervention activities. These efforts include receiving reports of STDs, recording results in a confidential and secure database, interviewing clients diagnosed with a high priority STD (newly diagnosed HIV, infectious Syphilis, or an STD in pregnancy), identifying and notifying sex partners, and ensuring sex partners receive evaluation and treatment from a medical provider.

### PERFORMANCE MEASURES

	Actual 2005-2006	Estimated 2006-2007	Adopted 2007-2008
<b>Input:</b>			
No. of syphilis* cases requiring interview (total cases = 438)	297	306	311
No. of HIV/AIDS cases requiring interview (total cases = 415)	199	207	215
<b>Output:</b>			
No. of syphilis* cases with disease intervention	188	199	211
No. of HIV/AIDS cases referred into services	490	496	516
<b>Efficiency:</b>			
No. of syphilis* partners examined in 7 days	63%	65%	68%
No. of HIV/AIDS cases referred into services	94%	95%	96%
<b>Effectiveness:</b>			
No. of syphilis* partners/clusters preventively treated	356	366	372
Pct. of HIV/AIDS partners/clusters tested	92%	93%	95%

### EXPLANATORY INFORMATION:

Sexually transmitted diseases have increased in our community, especially syphilis and HIV. These increases are seen nationwide and are due to increased high-risk behaviors, decreased funding toward prevention programs and other social issues making these diseases difficult to combat. The STD program provides both essential public health services (disease investigation, partner notification, and surveillance) and direct clinical services in STD testing at 11 SAMHD clinic locations. Direct clinical services are not funded by the grant. Performance measures are established by the Centers for Disease Control and Prevention (CDC).  
**\*Refers to Infectious Syphilis (primary, secondary and early latent stages).**

### FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2005-2006	Estimated 2006-2007	Adopted 2007-2008
<b>FUNDING SOURCES</b>			
FEDERAL	\$336,254	\$321,254	\$336,254
<b>TOTAL FUNDING</b>	<b>\$336,254</b>	<b>\$321,254</b>	<b>\$336,254</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$288,780	\$286,822	\$299,844
CONTRACTUAL SERVICES	14,026	20,142	0
COMMODITIES	10,929	2,880	25,000
SELF INSURANCE/OTHER	22,519	11,410	11,410
<b>TOTAL EXPENDITURES</b>	<b>\$336,254</b>	<b>\$321,254</b>	<b>\$336,254</b>
<b>AUTHORIZED POSITIONS</b>			
	7	7	7
<b>FULL-TIME EQUIVALENTS</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

**HEALTH DISTRICT**

**FEDERAL & STATE TB GRANT**

**PROGRAM INFORMATION:**

These grants fund tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB. DOT can be administered at a patient’s home, work, school or other location agreed upon by the patient. Contact investigation includes interviewing people suspected of TB disease, and actively locating and informing those who may have been exposed to TB. Contacts are encouraged to seek evaluation at an SAMHD facility, and take preventative therapy. Preventive medication and medical care associated with TB exposure and prevention is provided at the TB Clinic. Surveillance ins the active monitoring, tracing and ongoing epidemiological reviews of caiss and exposures. Surveillance activities are routinely conducted at homeless shelters, substance abuse treatment facilities, detention facilities, community organizations, and other settings where TB treatment may be deemed likely.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of contacts exposed to someone with suspected TB disease	2,332	2,450	2,570
No. of people suspected or confirmed of having TB disease	151	158	164
<b>Output:</b>			
No. of contacts exposed that were evaluated	2,057	2,156	2,260
No. of new people with clinical or confirmed active TB (cases)	91	95	99
<b>Efficiency:</b>			
No. of evaluated contacts starting preventive therapy	178	188	197
Pct. of TB cases on DOT, with signed agreement of care	100%	100%	100%
Pct. of contacts successfully completing preventive therapy	75%	78%	81%
Pct. of eligible TB cases completing therapy in one year	86%	92%	95%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL - CDC	\$395,129	\$356,700	\$353,133
STATE – FUNDING PROVIDED BY DSHS	183,929	199,444	210,862
OTHER – CO-PAYMENTS	8,570	20,000	5,000
<b>TOTAL FUNDING</b>	<b>\$587,628</b>	<b>\$576,144</b>	<b>\$568,895</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$452,728	\$465,266	\$498,217
CONTRACTUAL SERVICES	36,386	80,648	60,648
COMMODITIES	19,201	9,450	10,650
SELF INSURANCE/OTHER	79,313	20,780	20,780
<b>TOTAL EXPENDITURES</b>	<b>\$587,628</b>	<b>\$576,144</b>	<b>\$568,995</b>
<b>AUTHORIZED POSITIONS</b>	<b>10</b>	<b>14</b>	<b>10</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>10.00</b>	<b>13.50</b>	<b>9.50</b>

**HEALTH DISTRICT**

**GLAXOSMITHKLINE – HAVRIX 231**

**PROGRAM INFORMATION:**

This program operates under an agreement between the City of San Antonio and GlaxoSmithKline for the San Antonio Metropolitan Health District to participate in a clinical trial to evaluate the safety, tolerability, and effectiveness of Havrix, a vaccine to immunize children against Hepatitis A. This was an open, randomized, multi-center study in which health children were targeted to be enrolled at 12 months of age and vaccinated with Havrix at 15 months of age.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of Principle Investigators	1	1	1
No. of Sub-Investigators	8	4	4
<b>Output:</b>			
No. of clients enrolled	42	65	72
No. of study shots administered	168	260	288
No. of immunizations administered	126	195	216
No. of client visits	252	390	432
<b>Efficiency:</b>			
No. of physicals	42	130	144
No. of flyers distributed	1,000	4,000	2,000
No. of posters hung	5	30	30
No. of recruitment letters mailed	150	150	150
No. of recruitment calls	3,000	3,000	3,000
No. of clients enrolled	66	54	120
<b>Effectiveness:</b>			
Pct. of children up to date	90%	95%	95%
Pct of blood draws	95%	95%	95%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
OTHER	\$105,184	\$47,880	\$191,520
<b>TOTAL FUNDING</b>	<b>\$105,184</b>	<b>\$47,880</b>	<b>\$191,520</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$102,361	\$32,558	\$142,523
CONTRACTUAL SERVICES	2,604	4,500	19,000
COMMODITIES	219	0	0
SELF INSURANCE/OTHER	0	10,822	29,997
<b>TOTAL EXPENDITURES</b>	<b>\$105,184</b>	<b>\$47,880</b>	<b>\$191,520</b>
<b>AUTHORIZED POSITIONS</b>			
	<b>1</b>	<b>1</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>

**PROGRAM INFORMATION:**

This program is an agreement between the City of San Antonio and GlaxoSmithKline for the San Antonio Metropolitan Health District to Participate in a clinical trial to assess the immunogenicity and consistency evaluation of 3-Hib-MenCY-TT vaccine lots and single-blinded and controlled for the evaluation of safety and immuogenicity of GSK Biologicals' Haemophilus influenza type b and Neisseria meningitides serogroups C and Y-tetanus toxiod conjugate vaccine combined (Hib-MenCY-TT) compared to monovalent Hib vaccine in healthy infants at 2, 4, 6 and 12 to 15 months of age.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of FTEs	1	1	1
No. of Principle Investigators	1	1	1
No. of Sub-Investigators	2	3	3
<b>Output:</b>			
No. of clients enrolled	16	12	12
No. of study vaccine administered	48	48	0
No. of immunizations administered	6	36	12
No. of physical exams	48	12	0
No. of screening visits	16	0	0
No. of client visits	64	60	12
<b>Efficiency:</b>			
No. of recruitment letters mailed	100	0	0
No. of posters hung	10	0	0
No. of recruitment calls	1,000	0	0
No. of flyers distributed	300	0	0
<b>Effectiveness:</b>			
Pct of clients up-to-date	96%	98%	100%

**EXPLANATORY INFORMATION:**

The Funding Source is a one-time agreement between the San Antonio Metropolitan Health District and the Pharmaceutical Company. Number of clients enrolled in the clinical trial, client visits, and vaccinations provided are based on a contract established with the Pharmaceutical Company.

Principal Investigator – A person responsible for the conduct of the clinical trial at a trial site. If a team of individuals at a trial site conducts a trial, the Principle Investigator is the responsible leader of the team.

Sub-Investigator – Any member of the clinical trial team designated and supervised by the Principle Investigator at a trial site to perform critical trial-related procedures and/or to make important trial-related decisions.

**HEALTH DISTRICT**

**GLAXOSMITHKLINE-HIBMENCY-TT**

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
OTHER	\$99,000	\$99,000	\$107,400
<b>TOTAL FUNDING</b>	<b>\$99,000</b>	<b>\$99,000</b>	<b>\$107,400</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$64,695	\$64,695	\$56,295
CONTRACTUAL SERVICES	5,000	5,000	5,000
COMMODITIES	0	0	0
SELF INSURANCE/OTHER	29,305	29,305	29,305
<b>TOTAL EXPENDITURES</b>	<b>\$99,000</b>	<b>\$99,000</b>	<b>\$99,000</b>
<b>AUTHORIZED POSITIONS</b>			
	1	1	1
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**HEALTH DISTRICT**

**HEALTH EDUCATION PROJECT**

**PROGRAM INFORMATION:**

The goals of the PLHP "000" Local Public Health Support grant are:

1. Administration of public health services provided for within the Office of the Director of Health
2. Provision of appropriate public health information to the community
3. Prevention of chronic disease including obesity, diabetes and asthma
4. Implementation of the Mobilizing for Action through Planning and Partnerships (MAPP) model in order to facilitate the implementation fo a more comprehensive public health system

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of new agencies recruited as members to MAPP	10	10	10
<b>Output:</b>			
No. of PSA's, media productions and news briefs coordinated and implemented in order to inform the public	15	20	28
<b>Efficiency:</b>			
Pct. of public health activities receiving media attention	80%	75%	95%
Pct. of activities completed that were proposed throughout the community in order to fight chronic disease	65%	75%	95%
<b>Effectiveness:</b>			
Pct. of evaluation activites that indicate prevention efforts in the fight against chronic disease are having a positive effect	65%	50%	75%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE – Funding provided by DSHS	\$275,536	\$279,082	\$279,082
<b>TOTAL FUNDING</b>	<b>\$275,536</b>	<b>\$279,082</b>	<b>\$279,082</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$240,191	\$199,157	\$279,082
CONTRACTUAL SERVICES	2,699	49,325	0
COMMODITIES	13,228	13,172	0
SELF INSURANCE/OTHER	17,345	7,681	0
CAPITAL OUTLAY	2,073	9,747	0
<b>TOTAL EXPENDITURES</b>	<b>\$275,536</b>	<b>\$279,082</b>	<b>\$279,082</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**HEALTH DISTRICT**

**HEALTHY START INITIATIVE**

**PROGRAM INFORMATION:**

The goals of the San Antonio Healthy Start Program are to reduce the infant mortality and low birth rates among program participants in the targeted community. To achieve these goals, three (3) objectives that support reducing infant mortality have been adopted.

1. Increase the number of women receiving prenatal care in the first trimester to 75%
2. Reduce the number of infants born weighing less than 2,500 grams to 10%
3. Reduce the rate of infant deaths to 10 per 1,000 live births

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of women getting late prenatal care	7,960	7,365	7,000
No. of African American and Hispanic babies who are born weighing less than 2,500 grams	1,755	1,745	1,730
<b>Output:</b>			
No. of Healthy Start participants receiving early prenatal care	44	48	100
No. of infant participants receiving early prenatal care	46	106	110
<b>Effectiveness:</b>			
Pct. of cases that had a positive birth outcome	79%	77%	93%

**EXPLANATORY INFORMATION:**

Healthy Start (HS) is a community-based program designed to reduce infant mortality and low birth weight babies in 14 dedicated Zip Codes in San Antonio. These objectives are accomplished through comprehensive case management, outreach, health education, and community consortium activities.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – HRSA	\$808,731	\$750,000	\$750,000
<b>TOTAL FUNDING</b>	<b>\$808,731</b>	<b>\$750,000</b>	<b>\$750,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$593,263	\$569,797	\$569,797
CONTRACTUAL SERVICES	160,922	154,1862	154,1862
COMMODITIES	22,071	4,474	4,474
SELF INSURANCE/OTHER	21,992	21,543	21,543
CAPITAL OUTLAY	10,483	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$808,731</b>	<b>\$750,000</b>	<b>\$750,000</b>
<b>AUTHORIZED POSITIONS</b>			
FULL-TIME EQUIVALENTS	14	13	12
	<b>14.00</b>	<b>13.00</b>	<b>11.50</b>

**HEALTH DISTRICT**

**INNER-CITY SCHOOL IMMUNIZATION**

**PROGRAM INFORMATION:**

The San Antonio Metropolitan Health District (SAMHD) Immunization Division maintains basic program operations that include procedures, activities, and events to vaccinate children, adolescents, and adults in accordance with the Centers for Disease Control and Prevention’s (CDC) National Immunization Program (NIP) grant guidance as well as the standards that are outlined in the annual contract from Texas State Health Services (TDSHS). The SAMHD Immunization Division is contracted to investigate, monitor, and report the incidence of vaccine-preventable diseases (VPD), inform the public and private immunization stakeholders about immunizations and VPDs, and conduct provider assessments on private providers, daycares, schools and public clinics.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of vaccine preventable diseases reported	961	935	950
<b>Output:</b>			
No. of public/private school/daycares assessed	96	101	120
No. of provider In-services	321	325	330
No. of new providers enrolled in program	22	27	30
<b>Efficiency:</b>			
Investigate and document 90% of reportable suspected vaccine-preventable disease cases within 30 days of notification in accordance with DSHS’s Vaccine-Preventable Disease Surveillance Guidelines	100%	100%	100%
<b>Effectiveness:</b>			
Pct. of public immunization clinics receiving annual in-services	95%	95%	95%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE – Funding provided by the DSHS	\$402,794	\$577,106	\$454,597
<b>TOTAL FUNDING</b>	<b>\$402,794</b>	<b>\$577,106</b>	<b>\$454,597</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$347,974	\$411,351	\$347,974
CONTRACTUAL SERVICES	1,408	61,537	53,211
COMMODITIES	25,587	55,146	25,587
SELF INSURANCE/OTHER	27,825	5,220	27,825
CAPITAL OUTLAY	0	42,852	0
<b>TOTAL EXPENDITURES</b>	<b>\$402,794</b>	<b>\$577,106</b>	<b>\$454,597</b>
<b>AUTHORIZED POSITIONS</b>	<b>11</b>	<b>11</b>	<b>11</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>

**PROGRAM INFORMATION:**

The Childhood Lead Poisoning Prevention Program identifies households with children less than 6 years of age that potentially face problems associated with lead toxicity. Activities include screening children for elevated blood lead levels, providing case management and follow-up services, referrals to the families to rehabilitation providers, as appropriate, outreach and awareness activities, facilitate Lead Task Force, provider relations and education and perform environmental lead assessments. Pathways of exposure include lead-based paint, lead-containing products such as ceramic pottery and home remedy medication, lead-contaminated soil and dust and lead-containing materials used in parental occupation and or hobbies.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of staff	NA	1	3
<b>Output:</b>			
No. of occurrences of Provider Education	NA	200	500
No. of Environmental Home Lead Risk Assessments	NA	24	30
No. of children with elevated blood lead levels (EBLL) – new cases	NA	171	200
No. of pregnant women tested for lead (began 3-06)	NA	400	500
<b>Efficiency:</b>			
Pct. of Follow-up of EBLL (phone, mail, home visit)	NA	78%	80%
Pct. of new collaborative parents recruited through confirmed cases	NA	78%	80%
Pct. of pregnant women testing involving Lead Task Force	NA	19%	19%
<b>Effectiveness:</b>			
Increase in number of children screened in SAMHD clinics	NA	5,517	6,500

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
OTHER	NA	\$100,000	\$118,640
<b>TOTAL FUNDING</b>	<b>NA</b>	<b>\$100,000</b>	<b>\$118,640</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	NA	\$43,545	\$97,000
CONTRACTUAL SERVICES	NA	4,880	7,697
COMMODITIES	NA	626	0
SELF INSURANCE/OTHER	NA	4,406	9,803
CAPITAL OUTLAY	NA	0	4,140
<b>TOTAL EXPENDITURES</b>	<b>NA</b>	<b>\$100,000</b>	<b>\$118,640</b>
<b>AUTHORIZED POSITIONS</b>	NA	<b>1</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	NA	<b>1.00</b>	<b>2.00</b>

**HEALTH DISTRICT**

**MILK SAMPLE LAB TESTS**

**PROGRAM INFORMATION:**

This fee-for-service contract with the Texas Department of Sate Health Services (DSHS) reimburses the San Antonio Metropolitan Health District for the analysis of milk and dairy samples derived from DSHS Region 8 and 11 dairies and retailers.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of Milk Samples tested	5,028	5,100	5,180

**EXPLANATORY INFORMATION:**

This contract from the Texas Department of State Health Services provides funds to continue disease surveillance on the milk and dairy products of South Texas.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE – Funding provided by the DSHS	\$23,858	\$33,600	\$40,600
<b>TOTAL FUNDING</b>	<b>\$23,858</b>	<b>\$33,600</b>	<b>\$40,600</b>
<b>EXPENDITURES</b>			
CONTRACTUAL SERVICES	\$23,858	\$33,600	\$40,600
<b>TOTAL EXPENDITURES</b>	<b>\$23,858</b>	<b>\$33,600</b>	<b>\$40,600</b>
<b>AUTHORIZED POSITIONS</b>	<b>NA</b>	<b>NA</b>	<b>NA</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>NA</b>	<b>NA</b>	<b>NA</b>

**HEALTH DISTRICT**

**PARENT & CHILD INCORPORATED**

**PROGRAM INFORMATION:**

This is a fee-for-service contract with Parent & Child Incorporated (PCI), a Head Start program, to provide physical examinations and dental screenings. Head Start requires that every child enrolled receive a physical examination within 90 days of enrollment and annual dental screenings. SAMHD provides physical examinations and dental screenings to assist PCI. In addition, each enrollee may participate in the Fluoride Varnish Prevention Program, whereby each child is administered two treatments throughout the year on-site at the Head Start Centers.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of PCI enrolled children requiring Physical Exams-Medical	6,500	6,500	6,500
No. of PCI enrolled children requiring Dental Exam	NA	NA	6,789
<b>Output:</b>			
No. of children receiving physical examinations	3,400	3,400	3,500
No. of children receiving dental screenings (every 6 months)	11,000	11,000	6,789
No. of sessions held for physical examinations	52	48	88
<b>Efficiency:</b>			
Average number of physical examinations/sessions	40	40	40
Average number of enrollees receiving at least one preventative treatment	NA	NA	95%
<b>Effectiveness:</b>			
Pct. of children meeting 90 day requirement (medical/dental)	90%	90%	100%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
OTHER – PCI MEDICAL	\$402,663	\$85,000	\$205,500
OTHER – PCI Dental	0	15,000	138,628
OTHER – PCI MEDICAID COLLECTIONS	0	167,000	0
<b>TOTAL FUNDING</b>	<b>\$402,663</b>	<b>\$267,000</b>	<b>\$344,128</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$295,731	\$161,900	\$161,900
CONTRACTUAL SERVICES	92,629	96,100	131,128
COMMODITIES	12,339	8,500	50,600
SELF INSURANCE/OTHER	1,964	500	500
<b>TOTAL EXPENDITURES</b>	<b>\$402,663</b>	<b>\$267,000</b>	<b>\$344,128</b>
<b>AUTHORIZED POSITIONS</b>	<b>8</b>	<b>12</b>	<b>5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>4.00</b>	<b>7.00</b>	<b>5.00</b>

**HEALTH DISTRICT**

**PATIENT NAVIGATION RESEARCH PROJECT**

**PROGRAM INFORMATION:**

This program is part of the National Institute of Health (NIH) research study to determine the disparities among people with cancer. Dr. Don Dudley, UTHSCSA Department OB/GYN is the principle investigator. SAMHD is a sub-award contractor for the project. SAMHD's role is to provide two trained Registered Nurses as patient navigators to chart the barriers and issues around women with breast and/or cervical cancer in accessing treatment and advocacy services. Additionally, SAMHD has been contracted to assist in data synthesis. This project is part of a national eight (8) academic center research study.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Output:</b>			
No. of women enrolled in the research study	0	40	80
<b>Efficiency:</b>			
No. of women who remain enrolled	0	80%	80%
<b>Effectiveness:</b>			
Pct. of cases that meet the requirements of the research study	0	100%	100%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
OTHER – Sub-award from UTHSCSA	\$7,000	\$85,000	\$150,387
<b>TOTAL FUNDING</b>	<b>\$7,000</b>	<b>\$85,000</b>	<b>\$150,387</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$0	\$78,959	\$109,100
CONTRACTUAL SERVICES	59	3,407	3,500
COMMODITIES	240	193	2,150
SELF INSURANCE/OTHER	0	1,441	1,200
CAPITAL OUTLAY	3,977	0	2,050
<b>TOTAL EXPENDITURES</b>	<b>\$7,000</b>	<b>\$85,000</b>	<b>\$88,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>0.00</b>	<b>2.00</b>	<b>1.50</b>

**HEALTH DISTRICT****PUBLIC CENTER FOR ENVIRONMENTAL HEALTH****PROGRAM INFORMATION:**

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Department of Defense and the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of population living in affected area	204,000	204,000	204,000
No. of continuous air quality stations	8	8	13
<b>Output:</b>			
No. of community environmental health projects	7	12	10
No. of samples analyzed for contamination	2,212	2,196	4,015
No. of education presentations to community	40	43	50
No. of abandoned wells plugged	0	6	4
No. of successful air quality control audits	56	104	148
<b>Efficiency:</b>			
Pct. of community environmental health projects complete	86%	100%	100%
Pct. of air quality data obtained	97%	98%	99%
<b>Effectiveness:</b>			
No. of community environmental health projects completed	6	12	10
No. of hours of valid air quality data obtained	49,955	85,848	86,724

**EXPLANATORY INFORMATION:**

The Public Center for Environmental Health has a cooperative agreement with the United States Air Force to investigate environmental health concerns related to potential exposures in the community from the former Kelly Air Force Base. PCEH also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE – Funding provided by DSHS	\$235,000	\$265,000	\$600,000
FEDERAL	340,906	500,000	449,766
<b>TOTAL FUNDING</b>	<b>\$575,906</b>	<b>\$765,000</b>	<b>1,049,766</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$165,560	\$200,000	\$486,312
CONTRACTUAL SERVICES	0	0	416,392
COMMODITIES	40,000	24,000	51,091
SELF INSURANCE/OTHER	14,000	24,000	68,402
CAPITAL OUTLAY	0	2,000	21,569
<b>TOTAL EXPENDITURES</b>	<b>\$575,906</b>	<b>\$765,000</b>	<b>1,242,766</b>
<b>AUTHORIZED POSITIONS</b>	<b>7</b>	<b>9</b>	<b>9</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>7.00</b>	<b>9.00</b>	<b>9.00</b>

**HEALTH DISTRICT**

**REFUGEE SCREENING**

**PROGRAM INFORMATION:**

This grant funds the health screening of refugees allowed into the United States by the State Department. Services include a health assessment, health education, immunizations, screening for communicable and chronic diseases. The health assessment is performed by a licensed clinician and is comprehensive. Referrals are coordinated through nursing staff to areas such as WIC, the Children’s Health Insurance Program (CHIP), Medicaid, dental care and selection of a medical home. The program works in close coordination with Catholic Charities for patient case management, translation, housing allocation, and transportation.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of Class A and B conditions needing follow-up	200	300	75
<b>Output:</b>			
No. of refugees receiving health screenings at SAMHD	200	250	200
No. of Class A and B conditions followed-up with	120	170	75
<b>Efficiency:</b>			
No. of refugees receiving health screenings at SAMHD within 30 days of arrival	75	90	200
<b>Effectiveness:</b>			
Pct. of refugees receiving health screenings at SAMHD	100%	100%	100%
Pct. of Class A and B conditions evaluated within 30 days of arrival	100%	100%	100%

**EXPLANATORY INFORMATION:**

The Refugee Program has relocated and is under new nursing supervision. The number of refugees settling in our community continues to increase annually.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL	\$62,430	\$143,495	\$143,495
<b>TOTAL FUNDING</b>	<b>\$62,430</b>	<b>\$143,495</b>	<b>\$143,495</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$15,674	\$92,656	\$82,654
CONTRACTUAL SERVICES	31,380	37,698	36,000
COMMODITIES	9,408	6,510	23,171
SELF INSURANCE/OTHER	5,967	6,631	1,670
<b>TOTAL EXPENDITURES</b>	<b>\$62,430</b>	<b>\$143,495</b>	<b>\$143,495</b>
<b>AUTHORIZED POSITIONS</b>			
	<b>2</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>2.00</b>	<b>2.00</b>	<b>3.00</b>

**HEALTH DISTRICT  
SANOFI PASTEUR–VACCINE M5A10 VACCINE STUDY**

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**PROGRAM INFORMATION:**

This program is an agreement between the City of San Antonio and the Sanofi Pasteur for the San Antonio Metropolitan Health District to participate in a clinical trial to compare the immunogenicity and safety fo 3 doses of DAPTACEL® and ActHIB® and IPOL® and a 4<sup>th</sup> dose of DAPTACEL® and ActHIB® with either: 4 does of Pentace<sup>TM</sup>; a 4<sup>th</sup> dose of DAPTACEL® and ActHIB® administered after 3 doses of Pentace<sup>TM</sup>; or 4 doses of HCPDT-IPV® and ActHIB® in infants and toddlers.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of FTEs	2	2	2
No. of Principle Investigators	1	1	1
No. of Sub-Investigators	3	3	3
<b>Output:</b>			
No. of clients enrolled	50	46	46
No. of study vaccine administered	150	138	0
No. of immunizations administered	100	230	25
No. of physical exams	100	46	0
No. of screening visits	50	0	0
No. of client visits	550	322	25
<b>Efficiency:</b>			
No. of recruitment letters mailed	100	0	0
No. of posters hung	10	0	0
No. of recruitment calls	3,000	0	0
No. of flyers distributed	500	0	0
No. of clients enrolled	50	0	0
<b>Effectiveness:</b>			
Pct. of blood draws obtained	92%	93%	0%
Pct. of clients up-to-date	96%	100%	100%

**EXPLANATORY INFORMATION:**

The Funding Source is a one-time agreement between the San Antonio Metropolitan Health District and the Pharmaceutical Company. Number of clients enrolled in the clinical trial, client visits, and vaccinations provided are based on a contract established with the Pharmaceutical Company.

Principal Investigator – A person responsible for the conduct of the clinical trial at a trial site. If a team of individuals at a trial site conducts a trial, the Principle Investigator is the responsible leader of the team.

Sub-Investigator – Any member of the clinical trial team designated and supervised by the Principle Investigator at a trial site to perform critical trial-related procedures and/or to make important trial-related decisions

**HEALTH DISTRICT**  
**SANOFI PASTEUR–VACCINE M5A10 VACCINE STUDY**

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL	\$211,438	\$211,438	\$211,438
<b>TOTAL FUNDING</b>	<b>\$211,438</b>	<b>\$211,438</b>	<b>\$211,438</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$148,157	\$148,157	\$148,157
CONTRACTUAL SERVICES	12,250	12,250	12,250
COMMODITIES	1,500	1,500	1,500
SELF INSURANCE/OTHER	49,531	49,531	49,531
<b>TOTAL EXPENDITURES</b>	<b>\$211,438</b>	<b>\$211,438</b>	<b>\$211,438</b>
<b>AUTHORIZED POSITIONS</b>			
	<b>2</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**PROGRAM INFORMATION:**

This program is an agreement between the City of San Antonio and Sanofi Pasteur for the San Antonio Metropolitan Health District to participate in a clinical trial to evaluate the safety and effectiveness of routine vaccines administered at 12 months of age when administered concomitantly with Menactra vaccine and when administered by themselves (without Menactra).

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of FTEs	N/A	1	1
No. of Principle Investigators	N/A	1	1
No. of Sub-Investigators	N/A	3	3
<b>Output:</b>			
No. of clients enrolled	N/A	100	50
No. of study vaccine administered	N/A	200	100
No. of immunizations administered	N/A	500	250
No. of blood draws	N/A	100	50
No. of physical exams	N/A	100	50
No. of screening visits	N/A	100	50
No. of client visits	N/A	800	400
<b>Efficiency:</b>			
No. of recruitment letters mailed	N/A	1,000	250
No. of posters hung	N/A	100	50
No. of recruitment calls	N/A	3,000	1,000
No. of flyers distributed	N/A	500	250
No. of clients enrolled	N/A	100	50
<b>Effectiveness:</b>			
Pct. of blood draws obtained	N/A	100%	100%
Pct. of clients up-to-date	N/A	100%	100%

**EXPLANATORY INFORMATION:**

The Funding Source is a one-time agreement between the San Antonio Metropolitan Health District and the Pharmaceutical Company. Number of clients enrolled in the clinical trial, client visits, and vaccinations provided are based on a contract established with the Pharmaceutical Company.

Principal Investigator – A person responsible for the conduct of the clinical trial at a trial site. If a team of individuals at a trial site conducts a trial, the Principle Investigator is the responsible leader of the team.

Sub-Investigator – Any member of the clinical trial team designated and supervised by the Principle Investigator at a trial site to perform critical trial-related procedures and/or to make important trial-related decisions

**HEALTH DISTRICT**

**SANOFI PASTEUR – MTA37 VACCINE STUDY**

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL	\$0	\$190,000	\$190,000
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$190,000</b>	<b>\$190,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$0	\$175,365	\$175,365
CONTRACTUAL SERVICES	0	3,750	3,750
COMMODITIES	0	100	100
SELF INSURANCE/OTHER	0	10,785	10,785
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$190,000</b>	<b>\$190,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>1.00</b>	<b>1.00</b>

**HEALTH DISTRICT**

**STEPS TO A HEALTHIER SAN ANTONIO**

**PROGRAM INFORMATION:**

The purpose of the Steps to a Healthier San Antonio (Steps-SA) initiative is to reduce obesity, diabetes, and asthma and address three related risk behaviors: physical inactivity, poor nutrition, and tobacco use among residents, students, employers and employees with the geographic boundaries of the San Antonio Independent School District (SAISD) by promoting and supporting the adoption of healthy lifestyles.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of residents, students, employers and employees within the geographic boundaries of the SAISD			
No. of Residents	NA	335,000	316,000
No. of Students	NA	NA	57,000
<b>Output:</b>			
No. of organizations involved in Steps-SA initiative	NA	NA	15
No. of service contracts with community agencies	NA	NA	8
No. of worksite wellness, community based and school based interventions implemented	NA	NA	56
No. of Behavior Risk Factor Surveillance Surveys completed	NA	NA	1,500
No. of Youth Risk Behavior Surveys completed	NA	NA	1,300
No. of radio PSA's implemented	NA	NA	85
No. of articles printed in local newspapers and magazines	NA	NA	20
No. of radio /TV interviews conducted	NA	NA	15
<b>Efficiency:</b>			
Pct. of service contracts initiated and implemented	NA	NA	100%
Pct. of Steps-SA activities receiving media attention	NA	NA	40%
Pct. of interventions completed in order to fight obesity, diabetes and asthma	NA	NA	80%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL	\$1,515,664	\$1,000,000	\$1,493,115
<b>TOTAL FUNDING</b>	<b>\$1,515,664</b>	<b>\$1,000,000</b>	<b>\$1,493,115</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$221,938	\$168,761	\$267,298
CONTRACTUAL SERVICES	1,220,533	726,813	1,058,779
COMMODITIES	33,371	59,824	96,224
SELF INSURANCE/OTHER	26,464	29,102	48,814
CAPITAL			
<b>TOTAL EXPENDITURES</b>	<b>\$1,515,664</b>	<b>\$1,000,000</b>	<b>\$1,493,115</b>
<b>AUTHORIZED POSITIONS</b>	<b>6</b>	<b>6</b>	<b>8</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>6.00</b>	<b>5.25</b>	<b>7.50</b>

**HEALTH DISTRICT**

**TITLE V FAMILY PLANNING**

**PROGRAM INFORMATION:**

This fee-for-service grant from Texas Department of State Health Services (TDSHS) funds family planning services for clients who do not qualify for Medicaid and have family incomes less than 185% of Federal Poverty Guidelines (FPG). Where the Medicaid income requirement is 185% FPG for pregnant women, the income requirement for non-pregnant women is 0% of FPG. Once the grant ceiling is reached, no additional funds are received. The grant assists SAMHD by providing medical and nursing services, laboratory services, chemical and medical supplies, and case management.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of family planning visits – all funding sources	11,101	11,200	11,500
<b>Output:</b>			
No. of qualified Title V family planning visits	1,000	1,100	1,137
<b>Effectiveness:</b>			
Number of women receiving 2 or more visits per year	495	510	540

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE – Funding provided by DSHS	\$200,382	\$567,450	\$129,649
OTHER – Transfers and co-pays	0	11,000	0
<b>TOTAL FUNDING</b>	<b>\$200,382</b>	<b>\$578,450</b>	<b>\$129,649</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$131,396	\$429,981	\$85,000
CONTRACTUAL SERVICES	44,405	41,170	0
COMMODITIES	20,714	87,499	24,200
SELF INSURANCE/OTHER	1,626	17,800	18,449
<b>TOTAL EXPENDITURES</b>	<b>\$200,382</b>	<b>\$578,450</b>	<b>\$129,649</b>
<b>AUTHORIZED POSITIONS</b>	<b>22</b>	<b>22</b>	<b>5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>18.00</b>	<b>18.00</b>	<b>5.00</b>

**HEALTH DISTRICT**

**TITLE V MATERNAL CHILD HEALTH**

**PROGRAM INFORMATION:**

This fee-for-service grant from Texas Department of Sate Health Services (TDSHS) funds maternal and Child Health services for patients who do not qualify for Medicaid or Children’s Health Insurance Program (CHIP) and have incomes less than 185% of Federal Poverty Guidelines. Services include prenatal care, well-child examinations, and dental care (0-21 years). Once the grant ceiling is reached, no additional funds are received. The grant assists SAMHD by providing medical and nursing services, laboratory services, subcontracted obstetrical sonograms, and case management.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of clinic visits – all funding sources	18,750	18,500	18,500
<b>Output:</b>			
No. of prenatal visits	14,543	11,500	0
No. of dental visits	840	800	700
No. of qualified Title V visits	15,383	12,300	700
<b>Effectiveness:</b>			
Average number of prenatal visits per qualified Title V pregnant women	9	9	0
No. of Title V supported dental treatments	14,543	11,500	3,000

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE – Funding provided by DSHS	\$280,966	\$361,455	\$93,069
OTHER – CHIP PERINATAL	0	122,000	120,000
<b>TOTAL FUNDING</b>	<b>\$280,966</b>	<b>\$483,455</b>	<b>\$213,069</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$225,393	\$215,213	\$58,094
CONTRACTUAL SERVICES	36,512	157,847	136,512
COMMODITIES	8,702	99,395	16,463
SELF INSURANCE/OTHER	2,902	9,000	2,000
CAPITAL OUTLAY	2,902	9,000	0
<b>TOTAL EXPENDITURES</b>	<b>\$280,966</b>	<b>\$483,455</b>	<b>\$213,069</b>
<b>AUTHORIZED POSITIONS</b>	<b>17</b>	<b>14</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>12.50</b>	<b>12.50</b>	<b>1.00</b>

**HEALTH DISTRICT**

**TITLE V POPULATION BASED**

**PROGRAM INFORMATION:**

The Title V Population-based program is a community-based effort to improve pregnancy outcomes and decrease teen pregnancy rates in targeted areas of Bexar County. The program works in conjunction with the generally funded Healthy Start Initiative and the city funded Project WORTH. The population-based program provides health education presentations and other community-based health promotion activities, including responding to public requests for information and educational services.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of staff positions	NA	2	3
<b>Output:</b>			
No. of health pregnancy presentations	NA	30	30
No. of teen pregnancy prevention presentations	NA	1,000	1,000
Average number of individuals attending presentations	NA	10	10

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE – Funding provided by DSHS	NA	\$207,183	\$207,183
<b>TOTAL FUNDING</b>	<b>NA</b>	<b>\$207,183</b>	<b>\$207,183</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	NA	\$82,000	\$82,000
CONTRACTUAL SERVICES	NA	97,683	97,683
COMMODITIES	NA	15,000	15,000
SELF INSURANCE/OTHER	NA	2,500	2,500
<b>TOTAL EXPENDITURES</b>	<b>NA</b>	<b>\$207,183</b>	<b>\$207,183</b>
<b>AUTHORIZED POSITIONS</b>	<b>NA</b>	<b>3</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>NA</b>	<b>1.5</b>	<b>1.00</b>

**HEALTH DISTRICT**

**TITLE X FAMILY PLANNING**

**PROGRAM INFORMATION:**

This grant provides infrastructure funding for Title XX and Title XIX (Medicaid) Family Planning Services. This funding allows SAMHD to expand specific objectives within designated family planning initiatives. For this grant period, SAMHD is using the funding to augment staffing at the Westend Clinic, assist public health staff in acquiring additional competencies in adolescent care, and expand COSA Project WORTH activities.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
Estimate number of adolescents 12-17 in Bexar County	99,075	99,125	99,174
<b>Output:</b>			
County-wide number of adolescents 12-17 receiving Public Information Messages	40,000	40,000	40,000
<b>Efficiency:</b>			
Pct. of county adolescents reached by public information messages	40%	40%	40%
<b>Effectiveness:</b>			
Births to Teens <18 as a Percentage of Total Births in Bexar County	5.30%	5.28%	5.27%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE – Funding provided by DSHS	\$38,782	\$50,000	\$33,841
OTHER – Medicaid reimbursements & co-pays	0	1,000	1,000
<b>TOTAL FUNDING</b>	<b>\$38,782</b>	<b>\$51,000</b>	<b>\$34,841</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$25,178	\$23,000	\$23,000
CONTRACTUAL SERVICES	0	8,000	5,341
COMMODITIES	11,639	16,500	6,500
SELF INSURANCE/OTHER	500	0	0
CAPITAL OUTLAY	1,465	3,500	0
<b>TOTAL EXPENDITURES</b>	<b>NA</b>	<b>\$207,183</b>	<b>\$207,183</b>
<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>0.50</b>	<b>1.00</b>

**HEALTH DISTRICT**

**TITLE XX FAMILY PLANNING**

**PROGRAM INFORMATION:**

This fee-for-service grant from Texas Department of State Health Services (TDSHS) funds family planning services for persons who do not qualify for Medicaid and have family incomes less than 150% of Federal Poverty Guidelines (FPG). Where the Medicaid income requirement is 158% of FPG for pregnant women, the income requirement for non-pregnant women is 0% of FPG. Once the grant ceiling is reached, no additional funds are received. The grant assists SAMHD by providing medical and nursing services, laboratory services, chemical and medical supplies, and case management. This grant provides assistance to Project WORTH in outreach and education to at-risk youth populations.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
Estimate number of adolescents 12-17 in Bexar County	99,075	99,125	99,174
<b>Output:</b>			
County-wide number of adolescents 12-17 receiving Public Information Messages	40,000	40,000	40,000
<b>Efficiency:</b>			
Pct. of county adolescents reached by public information messages	40%	40%	40%
<b>Effectiveness:</b>			
Births to Teens <18 as a Percentage of Total Births in Bexar County	5.30%	5.28%	5.27%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE – Funding provided by DSHS	\$350,000	\$361,300	\$350,000
OTHER – Medicaid reimbursements & co-pays	115,000	95,000	115,000
<b>TOTAL FUNDING</b>	<b>\$465,000</b>	<b>\$456,300</b>	<b>\$465,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$184,900	\$343,521	\$352,221
CONTRACTUAL SERVICES	15,011	33,700	33,700
COMMODITIES	75,713	72,079	72,079
SELF INSURANCE/OTHER	2,100	2,000	2,000
CAPITAL OUTLAY	0	5,000	5,000
<b>TOTAL EXPENDITURES</b>	<b>\$277,724</b>	<b>\$456,300</b>	<b>\$465,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>13</b>	<b>13</b>	<b>14</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>12.00</b>	<b>12.00</b>	<b>14.00</b>

**HEALTH DISTRICT  
WIC (WOMEN, INFANTS, & CHILDREN SUPPLEMENTAL  
NUTRITION PROGRAM)**

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**PROGRAM INFORMATION:**

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC), provides food vouchers (redeemable at grocery stores for certain nutritious foods), nutrition education and counseling, breastfeeding promotion and support, and health care referrals, at no cost to low income pregnant, postpartum, and breastfeeding women, infants and children under the age of five, who are determined to be at nutritional risk.

**PERFORMANCE MEASURES**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>Input:</b>			
No. of Clinic locations (including a mobile team and 2 satellite locations)	14	14	14
No. of Clinic hours per month (day/evening/Saturday)	2,065	2,065	2,086
<b>Output:</b>			
No. of infants served monthly (1 year and under)	12,336	12,350	12,400
No. of children served monthly (1 year to 5 years)	23,699	23,800	23,850
No. of women served monthly	11,356	11,450	11,500
<b>Efficiency:</b>			
Avg. number of participants served per day	2,187	2,195	2,205
<b>Effectiveness:</b>			
No. of families receiving vouchers and nutrition education per month	11,886	12,105	12,150
Pct. of families receiving nutrition education/counseling services per month	98.5%	98.7%	98.8%
Pct. of infants breastfed (born to WIC)	52.0%	53.0%	53.5%
No. of dollars spent within the local economy (voucher redemption)	\$38,890,000	\$38,690,000	\$39,000,000

**EXPLANATORY INFORMATION:**

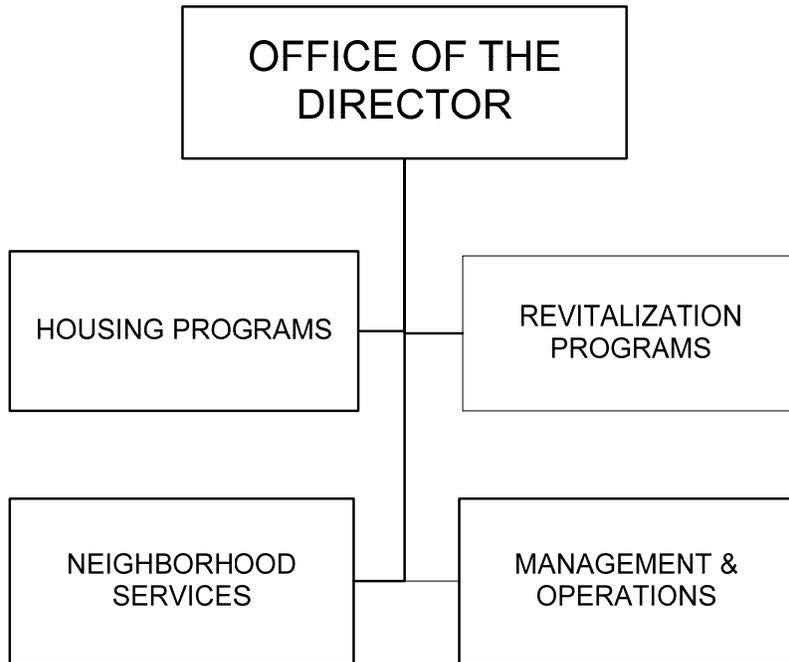
The WIC Program offers extended hours and Saturday hours at each clinic for the convenience of the participants. A variety of Nutrition Education classes as well as Individual Counseling are offered on a daily basis, in both English and Spanish.

**HEALTH DISTRICT  
WIC (WOMEN, INFANTS, & CHILDREN SUPPLEMENTAL  
NUTRITION PROGRAM)**

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Dept of Agriculture	\$5,494,192	\$6,164,500	\$6,074,750
<b>TOTAL FUNDING</b>	<b>\$5,494,192</b>	<b>\$6,164,500</b>	<b>\$6,074,750</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$4,355,272	\$4,987,603	\$4,912,980
CONTRACTUAL SERVICES	668,725	649,673	649,800
COMMODITIES	118,032	127,611	141,352
SELF INSURANCE/OTHER	0	9,500	9,500
INDIRECT COSTS	352,163	390,113	361,118
<b>TOTAL EXPENDITURES</b>	<b>\$5,494,192</b>	<b>\$6,164,500</b>	<b>\$6,074,750</b>
<b>AUTHORIZED POSITIONS</b>	<b>135</b>	<b>128</b>	<b>129</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>125.00</b>	<b>122.00</b>	<b>123.00</b>

# HOUSING & NEIGHBORHOOD SERVICES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	141.00	\$10,587,574
Community Development Block Grant	37.00	2,212,004
Tax Increment Financing	8.00	331,019
Categorical Grant	1.00	400,000
<b>Total Funding</b>	<b>187.00</b>	<b>\$13,530,597</b>

# **HOUSING & NEIGHBORHOOD SERVICES GENERAL FUND**

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## **MISSION STATEMENT**

*The mission of the Housing & Neighborhood Services Department is to strategically enhance the quality of life in San Antonio neighborhoods through leveraged partnerships which assist in the development and delivery of revitalization programs, proactive and responsive code enforcement, and dynamic and quality neighborhood services which promote health, safety and general welfare of the citizens of San Antonio.*

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## **PROGRAM INFORMATION**

The Housing & Neighborhood Services Department (HNSD) includes programs which create and sustain partnerships with various City departments, profit/non-profit agencies, and neighborhoods engaged in community revitalization. There are four divisions which include Housing Programs, Revitalization Programs, Neighborhood Services, and the Office of Management & Operations. The Housing Program division includes Owner-Occupied Rehabilitation, Owner-Occupied Reconstruction, Rental Rehabilitation, Lead Based Paint, Loan Processing and Graffiti Abatement. The Revitalization Program division includes Tax Increment Finance, Affordable Showcase of Homes/Historic Gardens, Neighborhood Commercial Revitalization, Home Buyers Club & Down payment Assistance, Neighborhood Sweeps, and Neighborhood Improvement Districts. The Neighborhood Services division includes Sector Teams and Citizen Action Officers, Abatement Unit, CLEAN Team, Historic Building Enforcement, and Dangerous Premises. The Office of Management & Operations division includes the Management Office, Information Technologies, Loan Servicing, Code Notification Support, and Training & Community Education Outreach. All of these programs and functions are dedicated to result-oriented and community-driven service delivery in an effort to provide opportunities for housing and neighborhood revitalization and preservation.

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## **GOALS & OBJECTIVES**

- ◆ Revitalize neighborhoods for San Antonio by creating safe, decent, and affordable housing.
- ◆ Assist in revitalization and in-fill efforts in neighborhoods through the implementation of various housing programs.
- ◆ Create and cultivate partnerships with profit and non-profit agencies focused on increasing the number of affordable housing units.
- ◆ Restore and preserve existing housing stock.
- ◆ Educate and assist the community in the home buying process.
- ◆ Encourage homeownership and the expansion of both affordable and market-rate housing opportunities throughout the City.
- ◆ Encourage economic revitalization and development throughout the city through leveraging of private investment in inner city corridors.
- ◆ Maximize code enforcement services by creating partnerships with outside organizations including neighborhoods in order to facilitate the upkeep and revitalization of communities.
- ◆ Expedite enforcement and abatement actions through the issuance of citations and timely follow-up documentation for all service requests.
- ◆ Eradicate graffiti through the implementation of public awareness campaign and proactive coordinated volunteer opportunities.
- ◆ To promote revitalization and neighborhood empowerment by utilizing Neighborhood Improvement Districts as a financing option for additional infrastructure and or enhanced services and amenities.
- ◆ Pursue grant and financial opportunities to further support departmental programs, initiatives and services.
- ◆ Ensure a trained, competent and professional workforce by providing and supporting appropriate training opportunities.

# **HOUSING & NEIGHBORHOOD SERVICES GENERAL FUND**

## BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Customer</b>	<b>Improve Customer Service</b>					
	Provide education and assistance to the community concerning the home buying process	No. of Home-Buyers' Club Participants	591	595	475	575
	To promote revitalization and neighborhood empowerment	Cumulative Property Owners Served by Sweeps <sup>1</sup>	23,258	10,000	21,083	23,928
	Expedite enforcement and abatement actions through the issuance of citations and timely follow-up documentation for all service requests	No of vacant lots cleaned	3,740	6,381	6,016	6,542
		No. of vacant structures repaired, secured or demolished	4,459	5,481	5,518	5,713
		No. of Junked Vehicles Abated, Repaired or Removed after notice given	16,180	9,792	12,018	12,958
		Total Service Requests Initiated	152,702	160,138	160,122	191,142
		Total Cases (Citations) Filed in Court	13,943	13,402	11,049	13,552
	Effective proactive neighborhood-based code enforcement programs	CLEAN Team Violations Proactively Initiated	10,933	15,595	15,455	16,001
	Effectively and efficiently satisfy all service requests in a timely manner	% of Complaints Responded to Within Service Level Agreement	95%	97%	92%	97%
Avg. number of days from initial investigation to closing of case (all complaint types)		36 Days	30 Days	28 Days	26 Days	
Revitalize neighborhoods for San Antonio by creating safe, decent, and affordable housing	No. of Units Completed Through All Housing Programs <sup>2</sup>	1,064	N/A	978	1,344	
Eradicate graffiti	No. of square feet of graffiti eradicated on public and private property	N/A	820,000	1,140,600	2,560,000	

# **HOUSING & NEIGHBORHOOD SERVICES GENERAL FUND**

## BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Financial</b>	<b>Leverage Funding Sources</b>					
	Restore and preserve existing housing stock	Avg. Public Cost for Owner-Occupied Single-Family Dwelling Unit Rehabilitated/Reconstructed	\$62,742	\$65,000	\$70,240	\$72,000
<b>Internal Processes</b>	<b>Increase Neighborhood Planning</b>					
	Foster effective communication with residents requesting services provided by local government through administration of neighborhood sweeps	Avg. Cost for Target Sweeps	\$75,926	\$80,000	\$123,056	\$129,208
<b>Employee Learning &amp; Growth</b>	<b>Innovative and Proactive City Government</b>					
	Provide continued professional development in housing and neighborhood revitalization efforts and employee training in information technology	No. of Training Opportunities in Neighborhood/Housing/Community Development	171	163	168	175

### EXPLANATORY INFORMATION

- <sup>1</sup> The adopted number of properties per average sweeps is 2,000 to 2,200 (10 Extreme Sweeps completed per year).
- <sup>2</sup> Includes large multi-family complex that will be completed during each fiscal year.

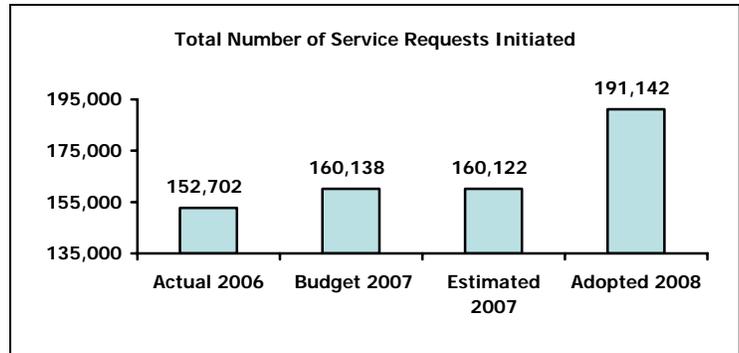
# HOUSING & NEIGHBORHOOD SERVICES GENERAL FUND

## PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Housing & Neighborhood Services Department for FY 2008.

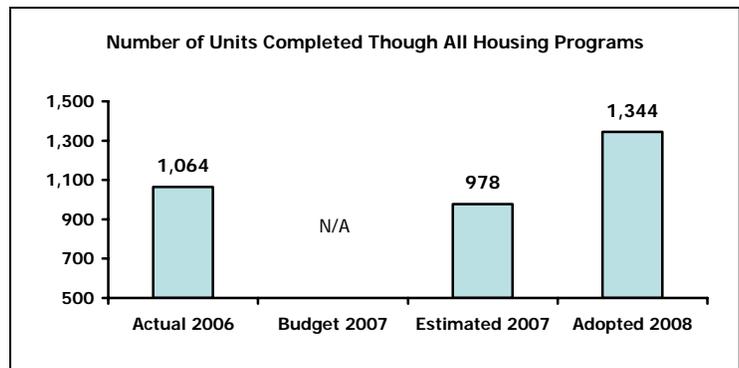
### Code Compliance Enforcement

The goals and objectives for Code Enforcement are geared toward reducing environmental and structural violations through proactive and reactive neighborhood based enforcement, public awareness, citizen outreach and participation, and neighborhood collaborations.



### Revitalization of San Antonio Neighborhoods

This measure represents the number of dwelling units completed through all housing programs including Owner-occupied Housing Rehabilitation Program, Affordable Showcase of Homes Program, Multi-family Rental Rehabilitation Program, Lead Base Paint Hazard Control Program, Tax Increment Financing, and the Minor Housing Repair Program (new in FY 2008).



## GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$5,726,952	\$6,312,102	\$6,230,621	\$6,886,029
CONTRACTUAL SERVICES	743,849	1,468,410	1,475,202	1,898,352
COMMODITIES	151,126	238,915	219,177	301,575
SELF INSURANCE/OTHER	1,274,948	1,549,368	1,476,901	1,323,618
CAPITAL OUTLAY	2,702	242,724	242,262	178,000
<b>TOTAL EXPENDITURES</b>	<b>\$7,899,577</b>	<b>\$9,811,519</b>	<b>\$9,644,163</b>	<b>\$10,587,574</b>
<b>AUTHORIZED POSITIONS</b>	<b>121</b>	<b>130</b>	<b>130</b>	<b>141</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>121.00</b>	<b>130.00</b>	<b>130.00</b>	<b>144.00</b>

# HOUSING & NEIGHBORHOOD SERVICES

## TAX INCREMENT FINANCING FUND

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### PROGRAM INFORMATION

The Tax Increment Financing Fund is a financing tool used to attract development or redevelopment to areas that are currently not benefiting from private-sector investment. The area in which TIF is being used is known as a Tax Increment Reinvestment Zone (TIRZ). The City of San Antonio's highest priority use of TIF is the revitalization of inner-city neighborhoods and commercial districts, particularly in those areas located inside Loop 410 and south of Highway 90. Tax Increment Reinvestment Zones act as economic stimuli to surrounding areas. By leveraging private investment for certain types of development within a targeted area, TIF can be used to finance new and/or enhanced public improvements and infrastructure. These improvements and infrastructure, in turn, attract additional private investment in surrounding areas.

### GOALS AND OBJECTIVES

Goals and objectives and related performance measures for the Tax Increment Financing Fund have been accounted for in the Housing & Neighborhood Services Department's overall General Fund summary.

### TAX INCREMENT FUND EXPENDITURES BY CLASSIFICATION

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$309,239	\$288,424	\$319,511	\$285,226
CONTRACTUAL SERVICES	2,406	7,991	2,207	7,995
COMMODITIES	2,601	6,953	5	6,953
SELF INSURANCE/OTHER	16,913	38,363	20,516	30,845
TRANSFERS	0	1,561	1,561	0
<b>TOTAL EXPENDITURES</b>	<b>\$331,159</b>	<b>\$343,292</b>	<b>\$343,800</b>	<b>\$331,019</b>
<b>AUTHORIZED POSITIONS</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

# HOUSING & NEIGHBORHOOD SERVICES

## GRANT SUMMARY

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Below is a comprehensive listing of the grants the Housing & Neighborhood Services Department expects to receive in FY 2008.

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2008
Lead Base Paint Hazard Reduction Program*	\$400,000	\$ -	\$ -	\$ -	\$400,000
<b>TOTAL</b>	<b>\$400,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$400,000</b>

# HOUSING & NEIGHBORHOOD SERVICES

## LEAD BASE PAINT HAZARD REDUCTION GRANT

**PROGRAM INFORMATION:**

The City of San Antonio was awarded a grant by the U.S. Department of Housing and Urban Development, Office of Healthy Homes. The purpose of this grant is to reduce the existing lead hazards in homes where 1) children under age six reside, 2) built before 1978 and 3) located within the San Antonio City limits. Children are prioritized to receive assistance based on the blood lead levels. This grant program covers 36 months beginning October 1, 2007.

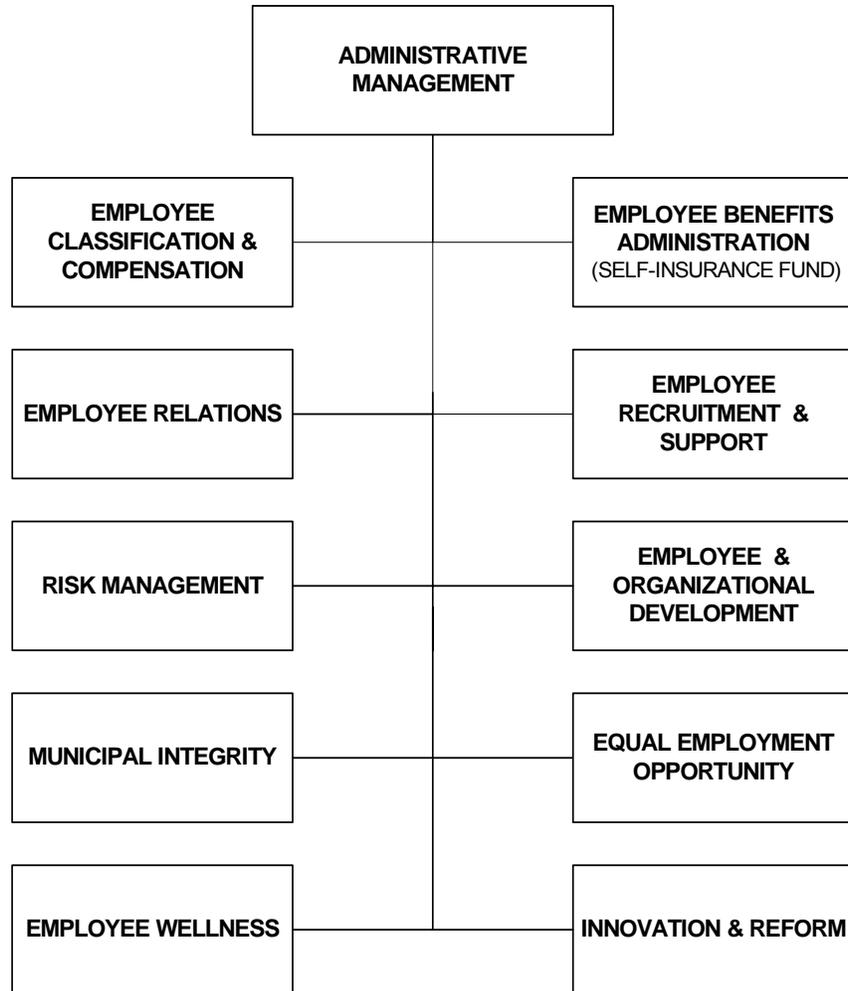
**PERFORMANCE MEASURES**

	Actual 2005-2006	Estimated 2006-2007	Adopted 2007-2008
<b>Input:</b>			
Total No of Units Identified for Program	N/A	N/A	70
<b>Output:</b>			
No. of Lead Hazard Housing Units Addressed	N/A	N/A	65
Marketing and Outreach Activities	N/A	N/A	20
<b>Efficiency:</b>			
Avg. Cost of Lead Reduction Work	N/A	N/A	\$8,500
Avg. Time of Completion	N/A	N/A	2-3 weeks
<b>Effectiveness:</b>			
Pct. of HUD Funds Expended	N/A	N/A	5%

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	Actual 2005-2006	Authorized 2006-2007	Adopted 2007-2008
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	N/A	N/A	\$400,000
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$400,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	N/A	N/A	\$60,000
CONTRACTUAL SERVICES	N/A	N/A	340,000
COMMODITIES	N/A	N/A	0
SELF INSURANCE/OTHER	N/A	N/A	0
CAPITAL OUTLAY	N/A	N/A	0
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$400,000</b>
<b>AUTHORIZED POSITIONS</b>			
FULL-TIME EQUIVALENT	N/A	N/A	2
	N/A	N/A	2.00

# HUMAN RESOURCES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	53.00	\$4,435,245
Employee Benefits Fund	19.00	92,422,871
Unemployment Compensation Fund	0.00	330,500
Extended Sick Leave Fund	0.00	15,000
Occupational Health Fund	2.00	1,164,074
Workers' Compensation Fund	16.00	14,201,531
Liability Fund	4.00	10,095,190
<b>Total Funding</b>	<b>94.00</b>	<b>\$122,664,411</b>

**MISSION STATEMENT**

*The Human Resources Department provides the City of San Antonio organization with effective human resource management services that focus on our customers' needs. We support the City in attracting and retaining a qualified and capable workforce to provide high quality services to the citizens of San Antonio.*

**PROGRAM INFORMATION**

Human Resources seeks to align the efforts of the City's most valuable asset, its employees, with the organizational strategy to serve the citizens of San Antonio. Human Resources partners with departments to provide strategic workforce planning and management strategies and core human resource services. Workforce planning and management strategies include but are not limited to: compensation and job content analysis and recommendations; review of citywide and departmental personnel and HR practices; organizational effectiveness assessments; employee development assessment and delivery of training programs; and conflict resolution between management and employees. Human Resources' core functions include: employee benefits and risk management administration; recruitment and selection, with direct hire into specified positions; facilitation of employee grievances; EEO and Municipal Integrity investigations and resolution of internal complaints; coordination of disciplinary hearings for non-uniformed employees appearing before the Municipal Civil Service Commission; coordination of the Consultation Ordinance Employee-Management Committee; staffing of the Municipal Civil Service and Fire and Police Civil Service Commissions and the Affirmative Action Advisory Committee; facilitation of entry and promotional testing, and coordination of the grievance and arbitration processes for uniformed employees; development and monitoring of the City's voluntary Affirmation Action Plan; and processing of Human Resources related transactions for departments in the SAP Human Resources Information System (HRIS). The Innovation & Reform Division provides internal support to other City Departments through quality internal and external reviews, while challenging the organization to improve accountability and service delivery to citizens.

**GOALS & OBJECTIVES**

- ◆ Collaborate with and support customer departments by providing expert consultative services and solutions regarding all aspects of human resources management, including employee relations, recruitment, compensation and benefits, employee development and workplace safety through the HR Generalist concept.
- ◆ Ensure consistent application of processes associated with transactions related to applicant processing, training, personnel records, leave records, and other human resources related initiatives through the Human Resources Specialist concept.
- ◆ Coordinate and develop effective employee education and development initiatives, including customized training through the Alamo Community College District (ACCD) Interlocal Agreement and internal trainer efforts, to maintain a highly skilled and competent workforce.
- ◆ Develop specific leadership initiatives to build upon and improve management and supervisory practices, knowledge and skills through a comprehensive supervisory training program.
- ◆ Assist departments in achieving greater effectiveness by providing basic human relations perspectives to individuals or groups which include respect, civility, integrity, teamwork, stress or conflict management, etc.
- ◆ Identify and facilitate a comprehensive change management strategy for facilitating the improvement of organizational effectiveness.
- ◆ Increase communication and understanding of the City's personnel rules, policies and procedures to ensure consistent application within the organization; assist employees and supervisors in dealing with non-uniform labor relation issues at all levels.
- ◆ Develop a leave management program that integrates leave policies and processes and streamlines services.
- ◆ Coordinate and provide administrative support to the Consultation Ordinance Employee-Management Committee.

**GOALS & OBJECTIVES CONTINUED**

- ◆ Revise and update Human Resources-related personnel rules and Administrative Directives to maximize organizational flexibility and effectiveness while ensuring compliance with applicable Federal, State and Local laws.
- ◆ Provide competitive starting salaries and benefits in order to attract and retain competent, qualified employees at all levels.
- ◆ Utilize automated affirmative action plan software to update the City's voluntary Affirmative Action Plan; provide technical assistance to City Departments regarding their affirmative action objectives; and provide staff support to the Affirmative Action Advisory Committee.
- ◆ Support the EEO in their efforts to ensure the City maintains a policy of extending fair and impartial treatment to all of its current and former employees and applicants.
- ◆ Facilitate the recruitment of qualified, competent individuals through coordination with educational institutions, job fairs, searches, direct hiring opportunities and other specialized venues; provide effective recruitment and support services to City Departments utilizing SAP HRIS.
- ◆ Monitor and offer guidance in the administration of the Employee Performance and Development (EPDP) System, which better links employee performance with organization mission and goals.
- ◆ Facilitate the selection of qualified uniformed personnel by administering contracts for the development and validation of entrance and promotional testing of uniformed personnel, and conducting examinations in accordance with Civil Service requirements and collective bargaining agreements.
- ◆ Partner with client departments to provide consulting services to the City through assessment, implementation and evaluation of best practices through public and private sector innovations.
- ◆ Implement and manage City-wide strategic planning process.
- ◆ Implement and coordinate the Gain sharing Program to encourage workplace innovation and improvements by giving employees an opportunity to have direct financial stake in meeting specific goals.
- ◆ Implement and coordinate the Management Intern Program.
- ◆ Train employees, supervisors and managers on fraud prevention and awareness.

# HUMAN RESOURCES

# GENERAL FUND

## BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Customer</b>	<b>Improve Customer Service</b>					
	Maintain and enhance a proactive recruiting program	Total No. of Applications Processed	148,635	174,201	154,711	160,787
		-Fulltime	103,470	132,435	108,643	113,816
		-Other <sup>1</sup>	45,165	41,766	46,068	46,971
		No. of Non-uniformed New Employees Hired and Promotions <sup>2</sup>	2,149	6,516	4,016	4,217
		-Fulltime	1,108	2,584	1,575	1,654
		-Other	1,041	3,932	2,441	2,563
		No. of Selections through Direct Hire Process	298	350	318	596
		Fire and Police Entry Applications	5,124	6,119	7,617	7,845
	Workdays to Establish Eligibility List (classified positions) <sup>3</sup>	9	7	7	7	
Start and complete investigations in a timely manner	% of EEO Investigations Completed within Estimated Completion Date <sup>4</sup>	83%	95%	80%	95%	
Train Employees, supervisors and managers on fraud prevention and awareness	No. of Municipal Integrity Training Hours Provided	N/A	N/A	60	65	
<b>Financial</b>	<b>Provide Accountability to the Public</b>					
	Provide a total compensation package that attracts and retains competent, qualified employees at all levels	Total Compensation as a % of Operating Budget <sup>5</sup>	21%	23%	19%	21%
		Average Total Compensation per Employee	\$47,171	\$47,022	\$51,577	\$52,717
		Benefits as a % of Compensation <sup>5</sup>	32%	30%	34%	36%
Reduce loss to the City resulting of non-uniformed fraud	% of Fraud-Related Municipal Integrity Investigations	N/A	N/A	31%	32%	

# HUMAN RESOURCES

# GENERAL FUND

## BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Internal Processes</b>	<b>Provide for the Safety and Welfare of San Antonio</b>					
	Administer examinations in accordance with Civil Service requirements and collective bargaining agreements	No. of Fire/Police Examinations Administered <sup>6</sup>	14	18	19	30
		No. Hired from Fire/Police Entry-Level Eligibility Lists <sup>7</sup>	134	292	231	237
		No. Hired from Fire/Police Promotional Eligibility List <sup>8</sup>	148	122	164	188
	<b>Innovative &amp; Proactive City Government</b>					
	Resolve EEO complaints internally	% of EEO Complaints Resolved Internally	92%	95%	80%	95%
	Complete investigations of EEO complaints at the lowest possible level	% of EEO Counselor Inquiries Closed	100%	95%	100%	95%
	<b>Public Trust &amp; Awareness of Citizens</b>					
	Investigate complaints and Allegations of non-uniformed Employee misconduct	No. of Municipal Integrity Investigations Resolved <sup>9</sup>	N/A	N/A	141	75
		% of Municipal Integrity Investigations Resolved	N/A	N/A	94%	95%

**BALANCED SCORECARD CONTINUED**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Employee Learning &amp; Growth</b>	<b>Improve Employee Services</b>					
	Maintain a civilian classification and compensation system that reflects internal alignment	No. of In-Lieu-Of/Reclassification Job Studies requested	239	N/A	259	272
		No. of In-Lieu-Of/Reclassification Requests Approved	228	N/A	236	248
		No. of Regrade Job Studies Requested and Initiated (Job Class) <sup>10</sup>	51	N/A	12	13
	Retain competent, qualified employees	% of Selections Resulting in Internal Civilian Full-time Promotions	41%	45%	43%	45%
		Avg. Tenure of Full-time Non-Uniformed Employees	7.5	8.7	7.7	7.9
	Maintain and monitor a turnover rate less than comparable Texas cities	% of Employees Voluntarily Leaving the Organization <sup>11</sup>	7.7%	6.8%	8.3%	8.9%
	Continue coordination and development of City-sponsored training programs for all City employees	No. of Participants in City Sponsored Training Programs	13,047	16,983	26,186	14,584
		No. of Employees Attending Training Through the ACCD Interlocal Agreement <sup>12</sup>	410	2,261	641	2,820
		% of Employees Attending ACCD Training Courses who Feel the Course Objectives Were Met	100%	95%	96%	95%
		% of Supervisors Rating EPDP Training as Satisfactory	92%	98%	92%	96%
		% of Participants Ranking Municipal Integrity Training from "Good" to "Excellent" on fraud prevention and awareness	N/A	N/A	100%	100%

**EXPLANATORY INFORMATION**

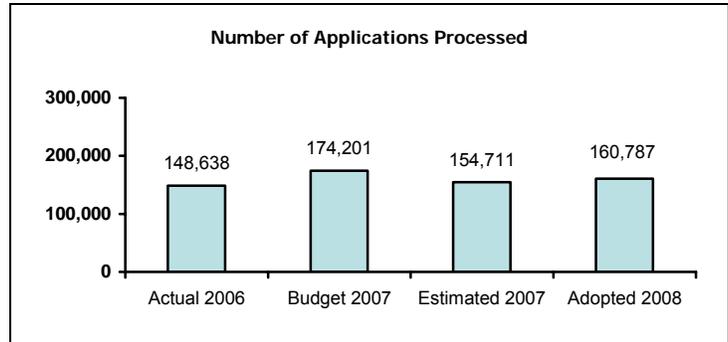
- <sup>1</sup> Other includes part time and temporary applications processed.
- <sup>2</sup> The number of new employees hired and promotions includes: full-time, part-time, and temporary employees.
- <sup>3</sup> Average number of working days to establish eligibility is calculated from the time position closes to the time eligibility list is forwarded to department.
- <sup>4</sup> Estimated Completion Date for EEO cases is based on a 90-calendar day timeframe from the date the case was filed.
- <sup>5</sup> This data is only provided for full-time civilian employees.
- <sup>6</sup> New Collective Bargaining Agreement requires administration of additional tests.
- <sup>7</sup> Increase in projected new hires in FY 2008 is primarily affected by the Police and Fire Departments' expected retirements and the increase of the number of authorized positions.
- <sup>8</sup> Higher projected number of promotions in FY 2008 is based on the Police and Fire Departments' expected retirements within the various ranks.
- <sup>9</sup> Reduction due to fewer complaints filed.
- <sup>10</sup> Decrease in Estimated FY 2007 is due to the job studies and structure changes accomplished with the Pay Plan Redesign.
- <sup>11</sup> The turnover rate is calculated by dividing actual voluntary separations by the average number of employees. Voluntary separations do not include retirements or deaths.
- <sup>12</sup> FY 2008 increase due to expanded citywide outreach and marketing resulting in an increase in department requests for customized training. Expanded offerings include Certified Purchasing Manager, Business Writing, Dealing with Difficult People, Time Management, Conflict Resolution, Computer Control and Diesel Engine Performance courses.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Human Resource Department for FY 2008.

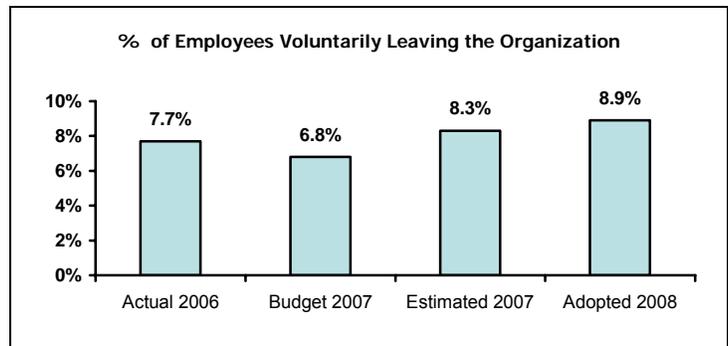
**Number of Applications Processed**

Measures the total number of City and Non-City Employment Applications processed.



**Percent of Civilian Employees Voluntarily Leaving the Organization**

The turnover rate is calculated by dividing actual voluntary separations by the average number of employees.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$2,448,836	\$2,503,793	\$2,499,450	\$3,477,056
CONTRACTUAL SERVICES	121,436	284,299	211,229	348,923
COMMODITIES	18,256	47,720	42,119	55,866
SELF INSURANCE/OTHER	415,032	510,194	515,481	552,045
CAPITAL OUTLAY	12,088	10,070	5,900	1,355
<b>TOTAL EXPENDITURES</b>	<b>\$3,015,648</b>	<b>\$3,356,076</b>	<b>\$3,274,179</b>	<b>\$4,435,245</b>
<b>AUTHORIZED POSITIONS</b>	<b>37</b>	<b>39</b>	<b>39</b>	<b>53</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>37.00</b>	<b>39.00</b>	<b>39.00</b>	<b>53.00</b>

\*In FY 2008 the Office of Innovation & Reform and Municipal Integrity were combined with the General Fund Human Resources Operating Budget.

**PROGRAM INFORMATION**

The **Employee Benefits** staff implements and administers a full range of benefit programs offered to City employees, retirees, the Mayor, City Council members, and eligible family members. The staff is responsible for administration, education and customer service of the following programs: the self-funded indemnity health care plans, Vision Plan, Dental Plans, Life Insurance plan, Texas Municipal Retirement Program, Employee Assistance Program, Unemployment Compensation, Extended Sick Leave Program, Wellness Program, Deferred Compensation and voluntary benefits coverage. The staff organizes, promotes and facilitates periodic review of the benefit programs available to our employees and retirees.

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**GOALS & OBJECTIVES**

- ◆ Administer self-funded benefit plans to ensure compliance with state and federal law.
- ◆ Provide customer service for all active employees, retirees and their eligible family members on health benefits and retirement program.
- ◆ Evaluate plan design and implement plan changes to control cost and offer a comprehensive benefit package to attract and retain employees.
- ◆ Monitor contracts to ensure delivery of services and compliance with performance measures.
- ◆ Perform medical bill audits and utilization review to contain CitiMed claim expense while coordinating patient care.
- ◆ Conduct ongoing educational and outreach services to provide information regarding the health benefits package, retirement and wellness programs.
- ◆ Facilitate periodic benefit reviews, surveys, vendor reviews and request for proposals to maintain competitive programs.
- ◆ Track unemployment claims and protest questionable claims to control cost.
- ◆ Maximize attendance by reducing the average time employees are in short-term disability and facilitating employee's return to regular or light duty work status.
- ◆ Coordinate the City's disability benefits with benefits received from other disability programs such as the Federal Social Security Act, Texas Municipal Retirement System, Rehabilitative Employment, Worker's Compensation or any law of similar intent.
- ◆ Offer and promote an Employee Assistance Program to address personal and work related issues that affect employee performance.
- ◆ Utilize the SAP HRIS to increase efficiency and improve the quality of service provided to customers.
- ◆ Provide a comprehensive Wellness Program to educate and train employees on health and wellness activities designed to improve overall employee health status through behavior change.

# HUMAN RESOURCES

# EMPLOYEE BENEFITS FUND

## BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Customer</b>	<b>Improve Community Outreach</b>					
	Provide direct professional customer service on health, retirement and wellness programs	Avg. No. of Telephone Inquiries per Month	1,979	2,085	2,040	1,836
		Avg. No. of Walk-in Customers per Month	456	460	429	450
		Avg. No. of Appointments/Contacts per Month (Deferred Comp)	482	542	623	654
		No. of Retirements Processed Annually <sup>1</sup>	246	178	138	154
	Administer benefits for qualified unemployment claims	No. of Unemployment Compensation Claim Notifications	256	292	246	251
	Administer benefits to qualified applicants under the Extended Sick Leave Program	No. of Participants in the Short Term Disability Program – Supplement, Sick Leave, Maternity	507	626	510	561
	Provide confidential Employee Assistance Program (EAP) for eligible Employee/Family	% of Employee/Family Utilization of Employee Assistance Program (EAP) Services	9.2%	11.0%	11.1%	12.0%
<b>Financial</b>	<b>Provide Accountability to the Public</b>					
	Offer and promote a comprehensive array of competitive basic and optional benefits programs at a reasonable cost	Total CitiMed Claims (millions) <sup>2</sup>	\$54.16	\$58.17	\$56.00	\$84.08
		Avg. CitiMed Cost per Employee/Retiree <sup>2</sup>	\$7,176	\$7,603	\$6,912	\$7,817
		Total HMO Cost (millions) <sup>2</sup>	\$22.63	\$28.31	\$25.07	N/A
		Avg. HMO Cost per Employee/Retiree <sup>2</sup>	\$7,311	\$8,425	\$9,717	N/A
	Protest disputable UC claims to control cost of program	Total Cost of Unemployment Compensation Claims Paid	\$267,333	\$325,000	\$280,000	\$325,000
	Pay Extended Sick Leave claims in accordance with plan document	Amount of Short Term Disability Payments (thousands)	\$391	\$295	\$324	\$340

**HUMAN RESOURCES**

**EMPLOYEE BENEFITS FUND**

**BALANCED SCORECARD CONTINUED**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>	
<b>Internal Processes</b>	<b>Innovative and Proactive City Government</b>						
	Coordinate annual internal audits of Third Party Administrator (TPA) to ensure contract compliance and quality customer service	Avg. No. of Claims Processed per Week by TPA <sup>3</sup>	5,743	6,260	5,651	5,934	
		Avg. No. of Claims Pended per Week <sup>4</sup>	11	186	5	10	
		Avg. No. of Claims Paid per Week <sup>5</sup>	4,759	6,072	4,703	4,935	
		Avg. Turnaround Time for Claims Paid (days) <sup>6</sup>	6	10	7	10	
	Track unemployment claims and identify potential problem areas and determine appropriate solutions	No. of Claims Protested by the City	91	97	94	93	
		No. Favorable Unemployment Compensation Decisions	70	73	76	73	
		% Favorable Unemployment Compensation Decisions	80%	75%	81%	80%	
	<b>Employee Learning &amp; Growth</b>	<b>Improve Information Technology Service Delivery</b>					
		Conduct Open Enrollment briefings to educate employees, retirees, and their eligible family members on the annual benefits program options	No. of Employees/Retirees Enrolled in Citimed <sup>2</sup>	7,547	7,651	8,103	10,756
No. of Employees/Retirees Enrolled in HMO <sup>2</sup>			3,095	3,360	2,651	N/A	
% of Employees Completing Annual Enrollment Online			79%	80%	90%	95%	
Plan, organize, promote and conduct annual events to inform employees about benefits program and promote wellness in the workplace		No. of Open Enrollment On-Site Benefits Seminars Held Annually <sup>7</sup>	29	35	48	165	
		No. of Employees Attending Other Benefits-Related Seminars Offered Annually (TMRS Retirement, Orientation, etc.)	7,235	7,403	7,370	7,886	
Conduct Seminars to educate City employees on Deferred Compensation programs		No. of Attendees at Seminars on Deferred Compensation Program <sup>8</sup>	72	54	228	306	
Provide training to managers, supervisors, and City Employees on how to access EAP services and the appropriate means to facilitate referrals		No. of Employees Trained on EAP services	210	504	203	244	

# HUMAN RESOURCES

# EMPLOYEE BENEFITS FUND

## EXPLANATORY INFORMATION

- <sup>1</sup> In FY 2006 a retirement incentive was offered to eligible employees that resulted in a higher than normal count.
- <sup>2</sup> Adopted FY 2008 PPO enrollment and claims are projected higher due to the elimination of the HMO medical plans, with the exception of Aetna Golden Medicare HMO (Fully-Insured)
- <sup>3</sup> The number of claims presented for payment.
- <sup>4</sup> Reduction in number of claims pended result of catch up of transition claims from previous vendor. Pended claims are claims submitted, which are set aside until missing documentation is received.
- <sup>5</sup> The number of claims processed to a conclusion during a workweek.
- <sup>6</sup> The number of business days it takes the TPA to process claims from the date a claim is presented for payment until the claim is paid, pended or denied.
- <sup>7</sup> FY 2008 increase tied to on-site open enrollment seminars and training.
- <sup>8</sup> Increase due to an increase in off-site deferred compensation training coordinated through departments.

## EMPLOYEE BENEFITS FUND EXPENDITURES BY CLASSIFICATION

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
ADMINISTRATION – CITY	\$1,264,481	\$1,532,248	\$1,496,688	\$1,579,604
ADMINISTRATION – CONTRACTS	2,481,703	2,214,096	2,161,568	3,264,097
CLAIMS	77,454,080	86,143,244	81,823,627	84,927,707
PAYMENTS	2,510,548	2,768,231	2,522,677	2,651,463
TRANSFERS	288,915	297,337	297,337	3,324,357
<b>TOTAL EXPENDITURES</b>	<b>\$83,999,727</b>	<b>\$92,955,156</b>	<b>\$88,301,897</b>	<b>\$95,747,228</b>
<b>AUTHORIZED POSITIONS</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>19</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>19.00</b>

# **HUMAN RESOURCES UNEMPLOYMENT COMPENSATION FUND**

## **PROGRAM INFORMATION**

The **Unemployment Compensation Program** is administered in-house to pay for unemployment benefits to qualified individuals and to protest disputable claims through the Texas Workforce Commission.

## **GOALS & OBJECTIVES**

- ◆ Administer benefits for qualified unemployment claims.
- ◆ Protest disputable claims to control cost of program.
- ◆ Track unemployment claims and identify potential problem areas and determine appropriate solutions.

## **UNEMPLOYMENT COMPENSATION FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
CONTRACTUAL SERVICES	\$5,500	\$5,500	\$5,500	\$5,500
SELF INSURANCE/OTHER	267,333	325,000	280,000	325,000
<b>TOTAL EXPENDITURES</b>	<b>\$272,833</b>	<b>\$330,500</b>	<b>\$285,500</b>	<b>\$330,500</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

# HUMAN RESOURCES

# EXTENDED SICK LEAVE FUND

## PROGRAM INFORMATION

The City's **Extended Sick Leave Program** is designed to provide short-term and long-term disability benefits to employees who become disabled due to a non-work related illness or injury. Disability benefits are paid as a percentage of compensation based on years of service.

## GOALS & OBJECTIVES

- ◆ Reduce the average time employees are in short-term disability by coordinating with the attending physician on the employee's ability to return to regular work or light duty work status.
- ◆ Coordinate the City's disability benefits with benefits received from other disability programs such as the Federal Social Security Act, Texas Municipal Retirement System, Rehabilitative Employment, Workers' Compensation or any law of similar intent.

## EXTENDED SICK LEAVE FUND EXPENDITURES BY CLASSIFICATION

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$13,833	\$15,000	\$15,415	\$15,000
<b>TOTAL EXPENDITURES</b>	<b>\$13,833</b>	<b>\$15,000</b>	<b>\$15,415</b>	<b>\$15,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

# HUMAN RESOURCES

## OCCUPATIONAL HEALTH PROGRAM FUND

### PROGRAM INFORMATION

The Occupational Health Fund supports an array of on-site clinical, occupational and behavioral health services designed to support a healthy and productive workforce. Services offered through the occupational health clinic include: treatment for work related injuries, referrals for medical care, pre-employment physicals, and fitness for duty evaluations. Additionally, the Occupational Health Fund supports activities of the Employee Assistance Program (EAP) which provides confidential and timely assistance to non-uniform City employees and their families experiencing personal problems which may affect job performance and provides wellness education and physical fitness training activities which promote a healthy lifestyle and lifelong fitness.

### GOALS & OBJECTIVES

- ◆ Provide readily accessible and confidential short-term counseling assistance for employees and eligible family members.
- ◆ Provide training to managers, supervisors, and City employees on how to access EAP services and the appropriate means to facilitate referrals.
- ◆ Follow-up on employees with abnormal health assessment screen results and update database.
- ◆ Provide fitness for duty/ light duty evaluations as necessary for all employees with physical limitations.
- ◆ Refer at risk employees into disease management programs offered through medical claims payment vendor.
- ◆ Facilitate early recognition, intervention, and resolution of personal or work-related problems that affect employee performance.

### OCCUPATIONAL HEALTH FUND EXPENDITURES BY CLASSIFICATION

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$66,605	\$70,272	\$39,241	\$107,164
CONTRACTUAL SERVICES	83,057	151,773	100,098	1,045,626
COMMODITIES	337	338	338	338
SELF INSURANCE/OTHER	5,058	6,122	6,122	10,946
CAPITAL OUTLAY	2,159	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$157,216</b>	<b>\$228,505</b>	<b>\$145,799</b>	<b>\$1,164,074*</b>
<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>

\* Beginning May 2008, the services currently offered through the San Antonio Metropolitan Health District, Occupational Health Clinic will be realigned with the Human Resources Department and outsourced to a third party vendor.

# HUMAN RESOURCES

## SELF-INSURANCE WORKERS' COMPENSATION FUND

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### PROGRAM INFORMATION

The **Workers' Compensation Program's** function is to ensure the City's compliance with applicable federal, state and local statutes and regulations dealing with employee injuries or illnesses in the course and scope of employment and monitoring the activities of the Third Party Administrator. The Texas Workers' Compensation Act is the primary regulatory statute in this regard. The Safety program's function is to eliminate, reduce or otherwise mitigate the City's exposure to loss resulting from occupational injuries/illnesses, vehicle accidents, third party liability claims and property loss.

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### GOALS & OBJECTIVES

- ◆ Ensure compliance with the Texas Workers' Compensation Act.
  - Continue to train departmental representatives on the requirements, guidelines and benefits of the Texas Workers' Compensation Act.
  - Have staff members obtain and/or maintain professional certifications/licenses by providing professional development opportunities.
- ◆ Improve the overall financial status of the Workers' Compensation Fund.
  - Identify and communicate to the City's executive staff members the Cost of Risk for the Self-Insured Workers' Compensation Program.
  - Administer Risk Management contracts and ensure delivery of all contracted services.
  - Increase the effectiveness of the Modified Duty Program.
  - Reduce the severity and rate of injury to City employees.
  - Aggressively pursue all potential recoveries from negligent third parties.
- ◆ Perform on-site inspections and consultations to promote compliance with accepted guidelines such as:  
***OSHA Standards, Uniform Fire Code, National Electrical Code, National Fire Protection Association Life Safety Code, Federal, State, and local Regulations, Department of Transportation Standards for Commercial Drivers, and Hazard Communication Act.***
- ◆ Evaluate methods to enhance integration of Safety and Loss Prevention efforts within departments and through departmental Safety Coordinators and Risk Management.
- ◆ Provide quality safety and health education programs, both in formal classroom environments and within the work areas.

# HUMAN RESOURCES

## SELF-INSURANCE WORKERS' COMPENSATION FUND

### BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Customer</b>	<b>Public Trust &amp; Awareness</b>					
	Reduce the rate of injury to City employees	Injury Rate per 100 Employees (200,000 hours worked)	15.3	14.8	14.2	14.9
		Lost Time Injury Claims per 100 Employees (200,000 hours worked)	6.15	4.9	5.27	5.64
		Avg. Cost Per Claim	\$1,932	\$4,869	\$2,331	\$2,131
<b>Financial</b>	<b>Provide Accountability to the Public</b>					
	Pursue all potential recoveries from negligent third parties	% of Value Recovered from Negligent Third Parties <sup>1</sup>	34%	85%	78%	80%
		Amount Recovered from Negligent Third Parties	\$168,416	\$162,410	\$188,714	\$178,565
		Potential Amount to Recover	\$495,341	\$191,071	\$241,941	\$223,206
<b>Internal Processes</b>	<b>Innovative and Proactive City Government</b>					
	Increase the effectiveness of the Modified Duty Program	No. of Employees Placed on Modified Duty	117	144	114	115
		No. of Modified Duty Released to Full Duty Within Six Months	91	129	67	70
		% of Modified Duty Within Six Months	77%	90%	58%	61%

### EXPLANATORY INFORMATION

<sup>1</sup> Includes recovery from insurance companies and civil awards.

### WORKERS' COMPENSATION EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
ADMINISTRATION – CITY	\$1,690,273	\$2,092,741	\$1,835,816	\$2,268,748
ADMINISTRATION - CONTRACTS	909,053	1,229,775	844,925	1,032,818
PREMIUMS – EXCESS LIABILITY	235,144	270,939	241,167	258,037
SELF INSURANCE/OTHER	10,386,121	10,435,125	10,482,210	10,641,928
TRANSFERS	614,892	620,274	620,274	201,313
<b>TOTAL EXPENDITURES</b>	<b>\$13,835,483</b>	<b>\$14,648,854</b>	<b>\$14,024,392</b>	<b>\$14,402,844</b>
<b>AUTHORIZED POSITIONS</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>16</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>

**PROGRAM INFORMATION**

The **Liability Program** administers the City's Self-Insured Liability Program. This includes assisting the City's Claims Board and facilitating a litigation management process. The Liability Section also recovers damages to City personnel, property or equipment from liable third parties; maintains placement of insurance coverage; maintains current property listings for insurance policies; and provides services to all departments including, but not limited to: responding to department insurance inquiries, reviewing and approving certificates of insurance; reviewing departmental insurance requirements for contracts, Requests For Proposals (RFP's), Requests For Qualifications (RFQ's), and monitoring activities of Third Party Administrators.

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**GOALS & OBJECTIVES**

- ◆ Improve the overall financial status of the Liability Fund.
  - Identify and communicate to the City's executive staff members the Cost of Risk for a Self-Insured Liability Program.
  - Ensure the City provides compensation for only claims for which it is responsible.
  - Aggressively subrogate and pursue all potential recoveries from negligent third parties.
  - Educate and assist City Departments on methods to identify and control risk exposures and control risks of financial, physical or bodily injury loss to employees or the public.
  - Identify, report, and obtain all recoveries due from excess insurance carriers.
  - Reduce the frequency of motor vehicle accidents and other damage to City property through interaction and training with City departments.
- ◆ Ensure that the City's investigation and defense costs are minimized to ensure fiscal responsibility.
  - Coordinate a litigation management program with the City Attorney with the advice and direction of the Claims Board.
  - Reduce the frequency of litigated claims and the associated cost to settle claims.
  - Assist the City's Claims Board in their duties and responsibilities.
- ◆ Ensure the City's risks are properly identified, evaluated and addressed.
  - Continue to administer Risk Management contracts and ensure delivery of all contracted services.
  - Provide timely and relevant guidance to City departments regarding contractual insurance and indemnification requirements.
- ◆ Assist staff members to obtain and/or maintain professional certifications/licenses by identifying and offering professional development opportunities.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Financial</b>	<b>Provide Accountability to the Public</b>					
	Identify and pursue all potential recovery from negligent third parties	% of Value Recovered from Negligent Third Parties <sup>1</sup>	79.0%	83.5%	81.0%	85.0%
		Amount Recovered From Negligent Third Parties	\$257,337	\$204,505	\$250,815	\$263,356
<b>Internal Processes</b>	<b>Innovative and Proactive City Government</b>					
	Reduce frequency of litigated claims and the associated cost to settle claims	% of Claims Closed by the TPA within 12 Months	90%	94%	73%	81%
		No. of Cases Resolved at Claims Board <sup>2</sup>	11	11	18	15
	Ensure the City's risks are properly identified, evaluated and addressed	No. of Investigation Hours <sup>3</sup>	200	227	251	375
		No. of Driver Evaluations Processed	3,200	4,789	4,599	4,000
<b>Employee Learning &amp; Growth</b>	<b>Improve Information Technology Service Delivery</b>					
	Reduce frequency of motor vehicle accidents involving City owned vehicles; Provide interaction and training with City departments	Vehicle Accident Rate per 1,000,000 miles <sup>4</sup>	9.9	9.8	9.8	9.3

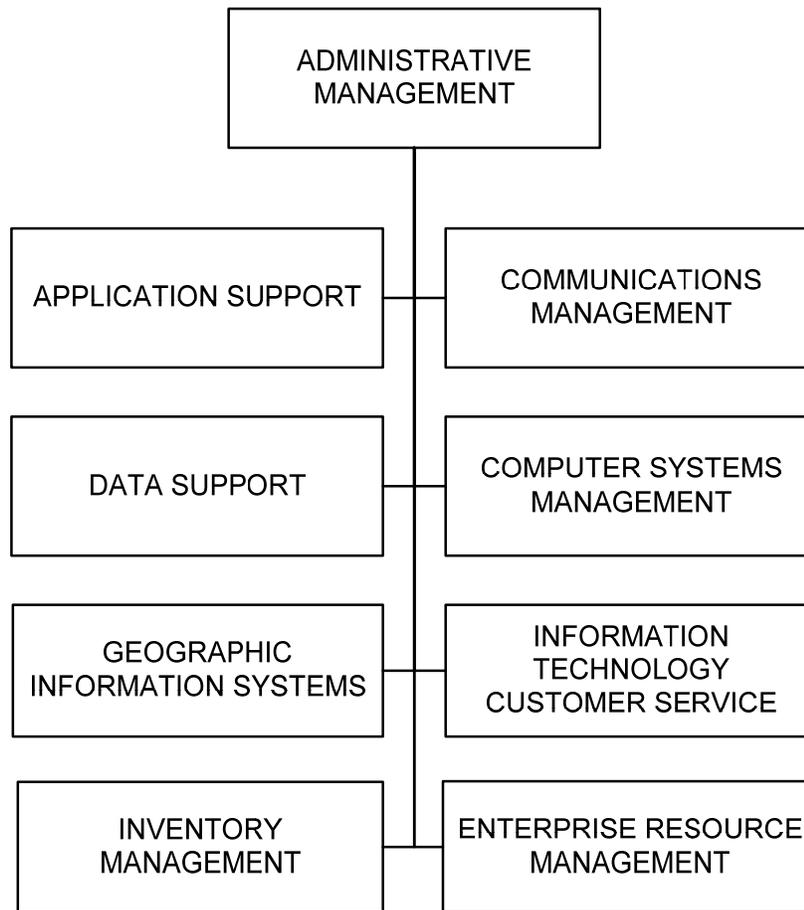
**EXPLANATORY INFORMATION**

- <sup>1</sup> Includes recovery from insurance companies, civil awards, and criminal restitution.
- <sup>2</sup> Claim settlements greater than \$15,000 require approval by appointed Board pursuant to City Ordinance. The Board hears all claims and determines if authorization for settlement will be approved. Claims in excess of \$50,000 go to City Council for approval through Executive Session.
- <sup>3</sup> Figure includes all types of investigations by Safety staff as it pertains to liability exposures and accidents.
- <sup>4</sup> Figure is calculated by dividing the number of vehicle accidents by miles driven and multiplying by 1,000,000 miles.

**HUMAN RESOURCES****SELF-INSURANCE LIABILITY FUND****LIABILITY FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
ADMINISTRATION – CITY	\$1,266,952	\$1,364,845	\$1,230,828	\$1,397,481
ADMINISTRATION – CONTRACTS	621,364	729,500	682,156	745,000
CLAIMS – INSURANCE	5,474,898	6,350,877	5,957,102	5,757,912
PREMIUMS – EXCESS LIABILITY	1,919,011	2,131,053	2,003,428	2,194,797
TRANSFERS	291,997	333,724	333,724	171,573
<b>TOTAL EXPENDITURES</b>	<b>\$9,574,222</b>	<b>\$10,909,999</b>	<b>\$10,207,238</b>	<b>\$10,266,763</b>
<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

# INFORMATION TECHNOLOGY SERVICES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
Information Technology Services Fund	244.00	\$39,952,956
Capital Projects	0.00	20,740,000
<b>Total Funding</b>	<b>244.00</b>	<b>\$60,692,956</b>

# INFORMATION TECHNOLOGY SERVICES

## INFORMATION TECHNOLOGY SERVICES FUND

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### MISSION STATEMENT

*The Information Technology Services Department is dedicated to providing secure, reliable, and effective enterprise level Information Technology business solutions that facilitate and enhance the City's effectiveness in serving the citizens of San Antonio.*

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### PROGRAM INFORMATION

The Information Technology Services Department (ITSD) provides information technology (IT) services, 24 hours a day, seven days a week to all City departments, delegate agencies, various local, state, and federal governmental entities through information and technology sharing agreements.

ITSD is organized as a strongly centralized IT function that provides governance and support for all technology functions and builds information systems around IT industry best practices that facilitate the goals and objectives of the City of San Antonio.

The following is a listing of the services provided by ITSD:

- ◆ Application Services - Provides assessment, business analysis, testing, development, and support of information systems applications in support of ITSD and City of San Antonio services.
- ◆ Business Services - Provides budgetary, financial, contractual, quality assurance, procurement, and disposition service functions in support of inter- and intra-Departmental information systems initiatives.
- ◆ Business Intelligence - Provides processes, technologies, and tools to turn data into information to facilitate business decisions utilizing data warehousing, analytics, and executive dashboard tools.
- ◆ Communications Services - Provides data, voice, and radio services to support City of San Antonio business objectives.
- ◆ Computing Infrastructure Services - Provides computing infrastructure platforms such as mainframe and desktop applications, network operating systems, and application topologies in support of City of San Antonio business objectives.
- ◆ Integration Services - Provides systematic facilitation to enable the seamless integration of people, processes, and technology.
- ◆ Security Services - Policy and compliance to support the confidentiality, integrity, reliability, and availability of information systems and data.
- ◆ Strategic Management Support Services - Provides professional services and strategic advice on matters related to information technology management and strategy, project and portfolio management, business analysis and performance measurement, quality assurance, and change management to achieve the Department's goals and enhance its effectiveness.
- ◆ Support Services - Provides support and effective customer service for all users of City of San Antonio information systems.

# INFORMATION TECHNOLOGY SERVICES

## INFORMATION TECHNOLOGY SERVICES FUND

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### GOALS & OBJECTIVES

- ◆ *Application Services* – To provide technology solutions through business analysis, development, enhancement, maintenance, and support of the various applications utilized by the City of San Antonio, and replacing older system applications with new technologies, such as E-Procurement, Plant Maintenance and E-Recruitment, etc., thereby providing quality services to internal (employee's and delegate agencies) and external customers (citizens, visitors, and businesses).
- ◆ *Business Services* – To provide business support services for a viable, responsible, and proactive strategic and operational budgetary, fiscal, contractual, and procurement administration. This will enable ITSD to provide the City of San Antonio with a financially sound methodological vehicle that will promote equitable cost allocation, fiscally sound policies and procedures, and efficient oversight of IT equipment and service procurements for all City departments. This will result in a healthy fund balance, network infrastructure standardization, and compliance with ITSD's computing standards.
- ◆ *Business Intelligence* – To provide the support and tools for internal users to assess, enhance, and optimize the City of San Antonio's services' performance and operation by providing decision tools that enable real-time, interactive access, analysis and manipulation of mission-critical information. This will allow users insight into key operating information to quickly identify business challenges and opportunities.
- ◆ *Communications Services* – To continue to operate and expand the City's Regional Radio Communications system which provides interoperability radio communications between the City of San Antonio and other governmental entities in support of the City's growing mobile radio communications needs. This is facilitated by utilizing the latest hardware and software mobile radio systems technology, which will enable effective, efficient, and reliable mobile radio communications solutions to the City of San Antonio and the surrounding region.
- ◆ *Computing Infrastructure Services* – To provide reliable, effective, and efficient information processing platforms for the City's enterprise; identify emerging technologies, and evaluate selected ones to determine potential benefits to the City's enterprise; replace aging infrastructure equipment; build critical system redundancies; and consolidate computing platforms and reduce operating costs by eliminating duplication. This will assist ITSD in providing effective and efficient enterprise services that focus on meeting business requirements.
- ◆ *Integration Services* – To provide City departments with core Inter and Intra City connecting services which provides a basis for interoperability between City departments, and provide economies of scale for services widely used by the City of San Antonio. This ensures that the City's Enterprise application systems are appropriately supported to assure delivery of system functions critical to the efficient operation of City government.
- ◆ *Security Services* – Maintain reliable, secure, confidential, and continuous enterprise operations through policies, procedures, monitoring, risk assessment/planning/mitigation, recovery planning, and periodic testing. This will provide high availability of enterprise information technology resources through protection from and prevention of cyber incidents, as well as business continuity efforts.
- ◆ *Strategic Management Support Services* – Implement operational best practices to provide improved availability, reliability and performance of ITSD services. The benefits of Operational Excellence will be improved quality of ITSD operations services, improved communication and planning resulting in more effective solutions to the City's business needs, a better managed operational environment leading to better cost control, and improved relationships between ITSD and its customers.
- ◆ *Support Services* – To provide an improved single point of contact for IT Support 24-hours a day, 7-days a week that will improve the business processes for customer service, asset management, inventory, change management and incident management. The Service Desk provides two separate and distinct functions: (1) logging, tracking, resolution, and elevation of problems; and (2) coordination of all data and voice service requests for adds, moves, and changes.

# INFORMATION TECHNOLOGY SERVICES

## INFORMATION TECHNOLOGY SERVICES FUND

### BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Customer</b>	<b>Provide for Safety &amp; Welfare of San Antonio</b>					
	Public Safety Radio System	% of County-Wide Radio Coverage	98.0%	98.0%	99.9%	99.9%
		Total No. of Radios Supported	6,449	5,000	6,616	7,232
		No. of Outside Agency Radios on the System <sup>1</sup>	256	1,627	265	1,001
	Customer Service Initiative	No. of Customers Supported (City)	13,703	14,083	14,289	14,552
		% of City Staff Using Computing Services	63.7%	65.0%	71.9%	74.0%
		% of City Staff Using Communication Services	87%	88%	90%	90%
	Geographic Information Systems (GIS/Mapping)	Internet Mapping Services	10	11	11	12
	<b>Improve Customer Service</b>					
	San Antonio Community Portal	No. of City Web Pages Browsed (millions)	41.7	42.0	42.5	44.0
		No. of E-Payment Transactions	32,675	35,000	34,600	35,400
	Help Desk Services	Help Desk Calls Processed	50,531	46,000	51,800	55,000
		% of Calls Completed Within One Hour	71%	63%	67%	70%
		% of Calls Completed Within Four Hours	77%	65%	75%	78%
<b>Financial</b>	<b>Provide Accountability to the Public</b>					
	Customer Service Initiative	No. of Dollars Collected, E-Payment Transactions (In millions)	\$3.80	\$4.50	\$4.30	\$4.40
		Avg. No. of Mainframe Transactions per day (In Millions)	1.5	1.6	1.5	1.5
		Avg. No. of SAP Transactions per Day	197,800	211,000	215,000	220,000
		Avg. No. of HANSEN Transactions per day	690,758	450,000	792,429	894,000
	Revenues collected for services provided to outside agencies	Total Revenue Collected for Agencies Utilizing ADP Services <sup>2</sup>	\$65,003	\$69,089	\$37,875	\$37,500
		Total Revenue Collected for Agencies Utilizing the Radio System <sup>3</sup>	\$545,606	\$301,565	\$306,749	\$307,000
		Total Revenue Collected for Radio Tower Leases	\$71,333	\$81,500	\$79,913	\$80,000

# INFORMATION TECHNOLOGY SERVICES

## INFORMATION TECHNOLOGY SERVICES FUND

### BALANCED SCORECARD CONTINUED

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Internal Processes</b>	<b>Innovative and Proactive City Government</b>					
	Customer Service Initiative	Total No. of Servers Supported <sup>4</sup>	440	389	448	250
		Total Storage Space Supported (Terabytes)	32.5	30.0	55.7	73.7
		Total No. of Active Network Ports Supported	10,437	11,528	11,300	11,500
		No. of E-mail Accounts Supported	8,200	10,500	9,707	10,700
		Total No. of Mobile Devices Supported	5,907	6,550	7,650	7,880
		No. of E-mail Messages Sent/Received per month (in Millions)	3.8	3.9	3.9	4.0
		Total New PC's Installed	1,078	2,500	2,100	2,800
		Total New Printers Installed	289	420	310	300
	<b>Improve Information Technology</b>					
	Knowledge & info. mgmt. support	No. of Business Warehouse (BW) Information Cubes	11	24	11	16
	% of time computing services available	% Network – Total Uptime	99.3%	99.9%	99.9%	99.9%
		% SAP – Total Uptime	99.5%	99.8%	99.5%	99.8%
		% HANSEN – Total Uptime	99.9%	98.9%	99.9%	99.9%
<b>Employee Learning &amp; Growth</b>	<b>Improve Information Technology Service Delivery</b>					
	Customer Service Initiative	No. of Employees Provided IT Training (Internal and External) <sup>5</sup>	2,386	2,500	3,864	1,200
		Total No. of Classes that Employees Attended <sup>6</sup>	211	600	241	175

### EXPLANATORY INFORMATION

- <sup>1</sup> Proposed radio rate reduction did not take place in FY 2007; rate reduction will occur in FY 2008.
- <sup>2</sup> ITSD ceased supporting Bexar County Mobile Data Terminals at the end of FY 2006.
- <sup>3</sup> Includes funds billed to outside agencies in FY 2005, but not received until FY 2006.
- <sup>4</sup> ITSD will implement a server virtualization project in FY 2008 which will reduce the number of physical servers.
- <sup>5</sup> Increase in number of employees trained in FY 2007 due to new Records Retention AD 1.34.
- <sup>6</sup> ITSD is reorganizing its training program; a number of classes are scheduled to be transferred to HR.

# INFORMATION TECHNOLOGY SERVICES

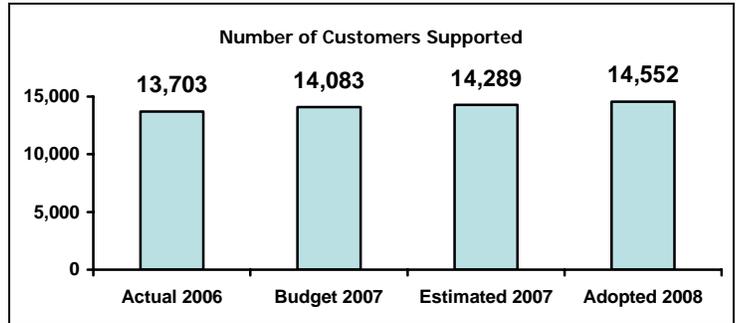
## INFORMATION TECHNOLOGY SERVICES FUND

### PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Information Technology Services Department for FY 2008.

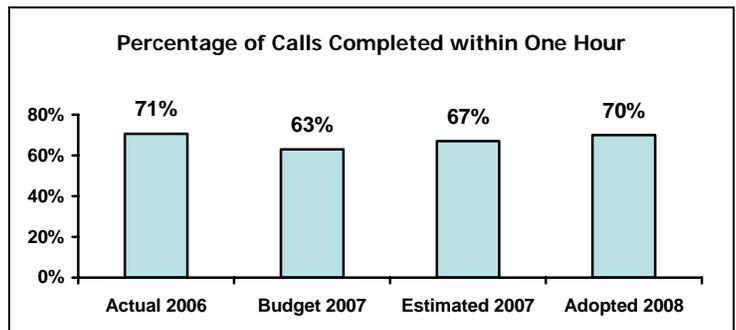
#### Information Technology Customers

As the City of San Antonio continues to grow, the customer base that the Information Technology Services Department (ITSD) serves continues to increase. ITSD offers maintenance, installation, technical assistance, and work order support to all of its customers.



#### Help Desk Services

The Information Technology Services Department (ITSD) provides help desk support functions for all City personnel and external customers. The ITSD Help Desk Services includes support for desktop computers, telephones, email accounts, mobile devices, SAP and other business applications and devices that the City uses to enhance its services to the citizens.



### INFORMATION TECHNOLOGY SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$17,709,583	\$17,881,765	\$16,687,866	\$18,615,164
CONTRACTUAL SERVICES	4,074,109	5,726,409	7,000,417	7,695,882
COMMODITIES	746,604	890,268	537,364	4,633,099
SELF INSURANCE/OTHER	10,253,411	11,647,374	10,493,562	8,305,194
CAPITAL OUTLAY	1,135,172	0	1,413,713	88,100
TRANSFERS	507,003	508,942	508,942	615,517
<b>TOTAL EXPENDITURES</b>	<b>\$34,425,882</b>	<b>\$36,654,758</b>	<b>\$36,641,864</b>	<b>\$39,952,956</b>
<b>AUTHORIZED POSITIONS</b>	<b>245</b>	<b>244</b>	<b>244</b>	<b>244</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>245.00</b>	<b>244.00</b>	<b>244.00</b>	<b>244.00</b>

# INTERGOVERNMENTAL RELATIONS

INTERGOVERNMENTAL RELATIONS
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<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	5.00	\$1,220,078
<b>Total Funding</b>	<b>5.00</b>	<b>\$1,220,078</b>

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**MISSION STATEMENT**

*The Intergovernmental Relations Department is responsible for facilitating outreach to community, corporate and governmental entities through the management of the City's local, state and federal policy priorities. The goal of the Intergovernmental Relations Department is to manage the City's state and federal legislative, regulatory activities and grant development and coordination, as directed by the City Council, to promote and protect the City's interests, and identify, evaluate and administer cooperative agreements with other governmental entities.*

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**PROGRAM INFORMATION**

The Intergovernmental Relations Department monitors state and federal government activities, develops legislative programs approved by City Council, manages the City's federal and state consultants, and coordinates legislative activities with other local, public and private-sector entities. The Intergovernmental Relations Department also manages inter-local contracts and agreements and performs other special projects related to intergovernmental cooperation.

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**GOALS & OBJECTIVES**

- ◆ To manage the processes of legislative and regulatory government at the state and federal levels in coordination with other City departments to benefit the City.
  - Review federal and state legislation and determine its impact to the City.
  - Promote legislative and regulatory initiatives that will benefit the City.
  - Identify and defeat legislation that will negatively impact the City.
  - Involve San Antonio legislative and congressional delegations on issues affecting the City.
- ◆ To identify and implement agreements with other political subdivisions to increase efficiency and service to the citizens of San Antonio.
  - Analyze all current inter-local agreements in an effort to determine their fiscal impact.
  - Assess potential interlocal agreements with other government entities.
  - Negotiate fair and equitable agreements in a professional and timely manner.
  - Strengthen communications and working relationships with area political subdivisions.
  - Facilitate the integration of City and County services, where applicable, as a means to increase efficiency and customer service.
- ◆ To increase the submission of new grant proposals.
  - Identify, refer and assist in the submission of new grants for which the City is eligible.
- ◆ To promote professional development for identified grant writers and support staff.
  - Identify and coordinate professional development training session for identified grant writers and support staff.

# INTERGOVERNMENTAL RELATIONS

# GENERAL FUND

## BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
Financial	<b>Leverage Other Funding Sources</b>					
	To analyze all current inter-local agreements in an effort to determine their fiscal impact	Avg. Monthly Revenue Received from Interlocal Agreements (In Thousands)	\$372	\$347	\$400	\$420
	To promote legislation and regulatory initiatives which will benefit the City	Federal Funds Received Related to the Federal Program (In Millions)	\$5	\$11	\$16	\$10
Internal Processes	<b>Provide Accountability to the Public</b>					
	To promote legislation and regulatory initiatives which will benefit the City	% of State Legislative Program Enacted <sup>1</sup>	N/A	66%	78%	N/A
Employee Learning & Growth	<b>Improve Information Technology Service Delivery</b>					
	To promote the professional development and training of City employees	No. of Training Hours Received by Department Employees Attending Professional Development Training Sessions	51	60	70	75

## EXPLANATORY INFORMATION

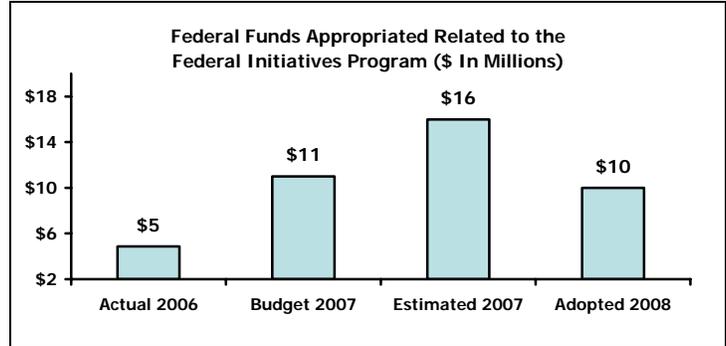
<sup>1</sup> ITSD is reorganizing its training program; a number of classes are scheduled to be transferred to HR. The figures for FY 2006 and FY 2008 are not applicable because the Texas Legislature is only in session in odd-numbered years.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Intergovernmental Relations Department for FY 2008.

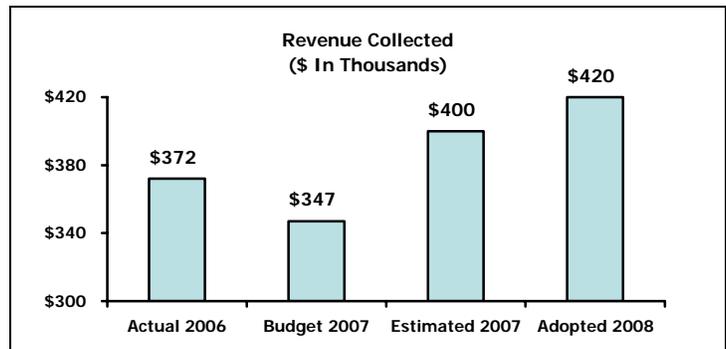
**Federal Funds Appropriated Related to the Federal Initiatives Program**

In preparation for Congressional Sessions, the City identifies legislative and regulatory San Antonio-specific issues to be included in its Federal Program. These issues are identified in cooperation with the City's federal Consultants, City Manager's Office, and representatives for City Departments.



**Average Monthly Revenue Received from Interlocal Agreements**

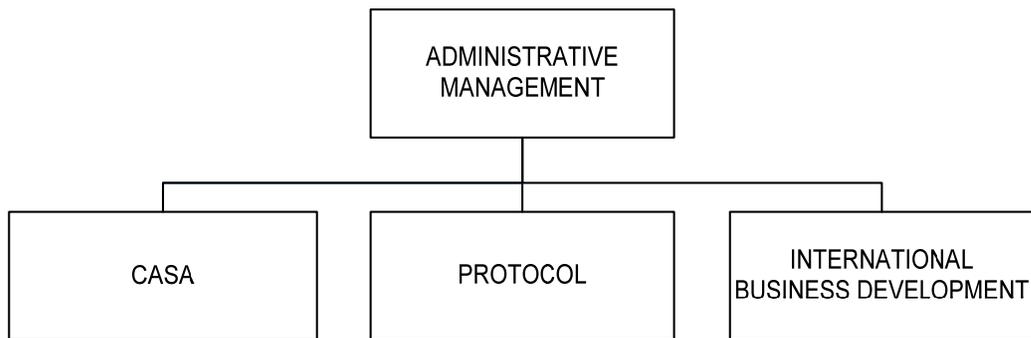
Fiscal impact of Inter-local agreements is measured by the average monthly revenue received. The Intergovernmental Relations Department identifies and implements agreements with other political subdivisions to increase efficiency and service to citizens.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$267,807	\$398,835	\$399,608	\$391,535
CONTRACTUAL SERVICES	484,674	729,718	727,895	792,096
COMMODITIES	7,261	7,553	8,585	7,553
SELF INSURANCE/OTHER	36,407	47,146	46,641	28,894
CAPITAL OUTLAY	7,700	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$803,849</b>	<b>\$1,183,252</b>	<b>\$1,182,729</b>	<b>\$1,220,078</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

# INTERNATIONAL AFFAIRS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	5.00	\$590,299
Community & Visitor Facilities Fund	7.00	1,035,909
<b>Total Funding</b>	<b>12.00</b>	<b>\$1,626,208</b>

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**MISSION STATEMENT**

*The International Affairs Department develops and maintains foreign relations for the City of San Antonio by fostering international trade, foreign investment and global partnerships.*

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**PROGRAM INFORMATION**

Created to provide a clear entrance or “front door” that establishes San Antonio as the “Center of International Excellence”, the International Affairs Department attracts and promotes global trade, foreign investment and protocol counseling to the San Antonio community. These functions are carried out through programs, services and collaborations supported by the City of San Antonio’s award winning foreign trade efforts in Japan and Mexico – “The Casa San Antonio” program; the Export Leaders Programs and vigorous promotion of San Antonio’s industry clusters throughout the world. This is achieved by hosting official international dignitaries, nurturing long-term relationships worldwide, presentations to prospective businesses, international business counseling, match-making, trade missions, conferences and seminars.

San Antonio fosters economic global ties with its sister cities in Mexico, Japan, Korea, Spain and Taiwan among other strategic alliances. The International Affairs Department provides official interfaces with local partners such as the Free Trade Alliance San Antonio, North American Development Bank, Mexican Consulate, US Department of Commerce/Foreign Commercial Service; UNAM, Instituto de México, the World Affairs Council, UTSA International Trade Center, Bexar County, local chambers of commerce and industry and several other foreign commercial entities.

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**GOALS & OBJECTIVES**

- ◆ Increase international business by fostering global trade and promotion by utilizing the CASA San Antonio Program in Mexico and our trade representative in Japan, exploring new markets in China and Europe and identifying other global trade opportunities for our targeted industries.
- ◆ Develop foreign relations for San Antonio by conducting outreach at all levels with international entities. This goal is accomplished by acting as the City’s official interface with foreign dignitaries and governments including the U.S. Department of State; foreign governments; U. N. Missions; Consular Corps in Washington, D.C. and Texas, Mexican Trade Offices and Sister Cities International. Local organizations include: The World Affairs Council; San Antonio International Visitors Alliance; San Antonio-Mexico Friendship Council; San Antonio-Mexico Foundation for Education; Federation of Mexican Communities in San Antonio; research facilities; ethnic groups; universities; community colleges; arts & cultural and civic organizations.
- ◆ Conduct the San Antonio Export Leaders Program, a highly effective course providing exporting tools and training to expand local businesses internationally and lead two trips to Mexico for one-on-one business meetings.
- ◆ Position San Antonio as the “Center of International Excellence” by hosting meetings, seminars, and conferences on best practices by foreign governments and international markets.
- ◆ Develop international partnerships for San Antonio’s driver industries in Biotechnology & Healthcare, Aerospace & Aviation, Tourism, Logistics & Transportation and Information Technology Security in conjunction with local partners including City departments such as Economic Development, Convention & Visitors Bureau, Cultural Affairs and San Antonio International Airport and the Free Trade Alliance San Antonio, SATAI, Brooks City-Base, San Antonio Economic Development Foundation, U.S. Department of Commerce Export Assistance Center, UTSA International Trade Center, Port San Antonio, Lackland AFB, chambers of commerce, and the Greater Austin-San Antonio Corridor Council.
- ◆ Continue to provide award-winning Sister City programs by broadening and deepening our relationships with San Antonio’s seven Sister Cities in cultural, education and business sectors.
- ◆ Foster youth participation in global affairs by providing non-financial assistance to the Model United Nations program for local and international high school students to learn global issues through the International School of the Americas.

**GOALS & OBJECTIVES CONTINUED**

- ◆ Utilize global technology through a new departmental web portal to serve and provide faster and accurate information to assist local companies in today's business climates.
- ◆ Continue to facilitate the needs of Toyota Motor Manufacturing North America in San Antonio.
- ◆ To increase two-way Mexico trade, travel, educational and cultural exchanges in cooperation with multiple city departments and private sector leaders through implementation of the San Antonio-Mexico Strategic Marketing Program.
- ◆ Provide specialized training to improve job related skills and development of staff.

# INTERNATIONAL AFFAIRS

# GENERAL FUND COMMUNITY & VISITOR FACILITIES FUND

## BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
Customer	<b>Provide Economic Development Opportunities</b>					
	Develop foreign relations	No. of International Protocol Delegations	62	80	50	80
	Promote San Antonio as the <i>Center of Excellence</i> for trade	No. of Business Delegations	40	160	60	100
		No. of Int'l. business development opportunities	1,115	N/A	1,150	1,200
Financial	<b>Leverage Other Funding Sources</b>					
	Sponsor International events	Private Sector Support for International Projects (In-kind or contributions)	\$150,700	\$130,000	\$110,000	\$130,000
		Direct Expenditures by Official Guests to San Antonio (In Millions) <sup>1</sup>	\$1.1	\$2.5	\$1.5	\$1.7
	<b>Provide Accountability to the Public</b>					
	Continue to attract and promote trade with San Antonio	Revenue Collected from CASA San Antonio Clients & Trade Missions Participants.	\$7,534	\$5,800	\$4,800	\$5,000
		Revenue collected from Export Leaders Program	\$8,675	\$15,000	\$7,000	\$8,000
		Dollar Value of Business Generated by CASA Program (In Millions)	\$15	\$40	\$35	\$40
		Rate of Return per \$1 Invested in the CASA Program <sup>2</sup>	\$28	\$80	\$65	\$80
		Public Relations Media Value (in millions of dollar)	\$ .18	\$ .25	\$ .20	\$ .25
	Internal Processes	<b>Improve Customer Service</b>				
Outreach		No. of Presentations, Site visits, Speeches, Networking	1,115	1,000	816	900
		Outreach - Media Impact	245,601	600,000	500,000	600,000
Employee Learning & Growth	<b>Improve Employee Services</b>					
	Provide specialized training to improve job-related skills and development	Hours of Technical Training Received Per Employee	200	400	325	400

**EXPLANATORY INFORMATION**

- <sup>1</sup> Direct Protocol expenditures are based on a per delegate expenditure of \$900.89 as reflected by a 1998 Deloitte and Touche study, International Association of Convention and Visitors Bureau.
- <sup>2</sup> Yearly survey is given to all Casa San Antonio Program clients from the previous year and all Export Leaders participants from all previous years.

# INTERNATIONAL AFFAIRS

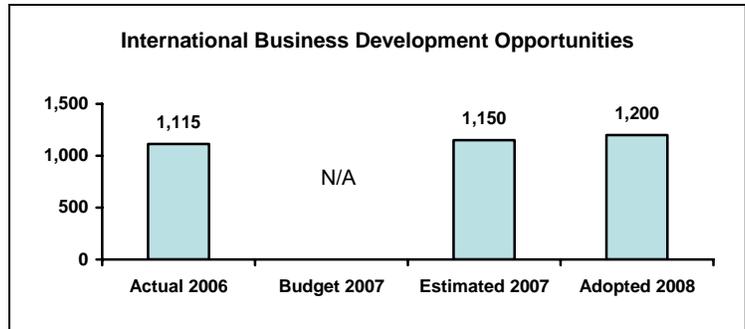
# GENERAL FUND COMMUNITY & VISITOR FACILITIES FUND

## PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the International Affairs Department for FY 2008.

### International Business Development Opportunities

Outreach opportunities developed to promote global partnerships with the San Antonio community.



### Number of International Delegations

Delegations attracted by International Affairs Department's outreach in promoting industry sectors, tourism, foreign direct investment and culture.



## GENERAL FUND EXPENDITURES BY CLASSIFICATION

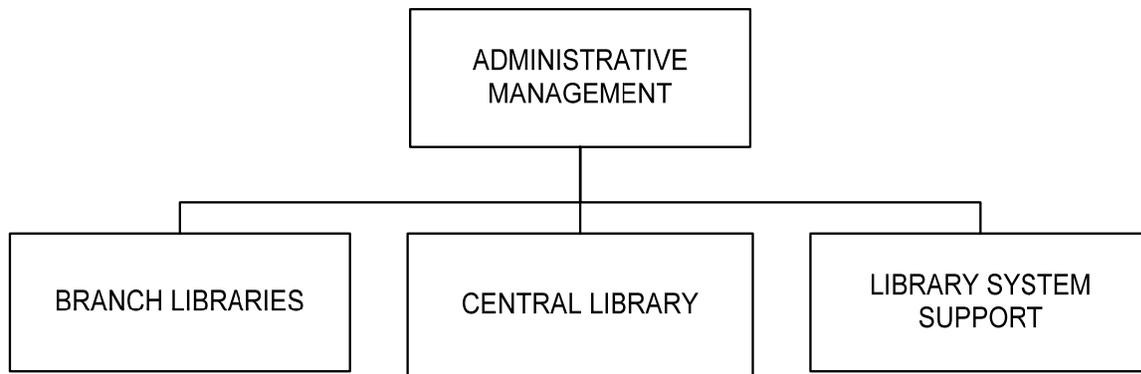
	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$346,841	\$382,723	\$389,781	\$411,469
CONTRACTUAL SERVICES	141,029	181,541	170,410	156,473
COMMODITIES	5,712	3,675	3,325	3,675
SELF INSURANCE/OTHER	16,681	14,840	18,575	18,682
CAPITAL OUTLAY	181	0	438	0
<b>TOTAL EXPENDITURES</b>	<b>\$510,444</b>	<b>\$582,779</b>	<b>\$582,529</b>	<b>\$590,299</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**INTERNATIONAL AFFAIRS****GENERAL FUND  
COMMUNITY & VISITOR FACILITIES FUND****COMMUNITY & VISITOR FACILITIES FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$432,201	\$506,901	\$477,486	\$543,417
CONTRACTUAL SERVICES	339,334	349,974	359,066	384,274
COMMODITIES	51,413	51,093	70,086	51,093
SELF INSURANCE/OTHER	62,781	87,350	87,933	56,625
CAPITAL OUTLAY	3,968	0	0	500
<b>TOTAL EXPENDITURES</b>	<b>\$889,697</b>	<b>\$995,318</b>	<b>\$994,571</b>	<b>\$1,035,909</b>
<b>AUTHORIZED POSITIONS</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>



# LIBRARY



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	460.00	\$28,439,777
Categorical Grants	10.00	1,520,488
Capital Projects	0.00	8,300,000
<b>Total Funding</b>	<b>470.00</b>	<b>\$38,260,265</b>

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**MISSION STATEMENT**

*The San Antonio Public Library provides equal and open access to books, information and technology resources to promote a lifetime of reading and learning, and contributes to the enjoyment, enlightenment, and economic vitality of our diverse and dynamic community.*

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**PROGRAM INFORMATION**

The Public Library provides lifelong learning materials and services to the citizens of San Antonio and Bexar County through a system of 21 branch libraries, the Central Library, one bookmobile and a partnership agreement with the North East Independent School District at Reagan High School. Materials and services include books, magazines, newspapers, microfilm, compact disks, audio books, videotapes, DVDs, electronic databases, access to the Internet and software, reference services and child, teen and adult programming. Besides City funding, other funding sources include the Library Foundation, the Friends of the Library organization and Bexar County. The Library generates revenue for the City of San Antonio through non-resident card fees, copy machine charges, the collection of overdue fines, meeting room use charges and Bexar County's contribution to the City's general fund.

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**GOALS & OBJECTIVES**

- ◆ To provide resources and services to children, teens and adults that enhances their efforts to succeed.
  - Provide program services to children under age five and their parents and caregivers.
  - Work in partnership with local agencies and organizations to provide children, parents, and caregivers with information and activities that support early literacy development, promote reading and encourage library use.
  - Provide quality programming throughout the Library System which appeals to our broad customer base, such as Hispanic Heritage Month, African American History Month and the Summer Reading Program.
- ◆ To broaden community awareness of the wide range of services available from the San Antonio Public Library System.
  - Continue to promote available resources for the visually impaired.
  - Continue to work with community partners to maximize impact of public awareness efforts.
- ◆ To support economic development efforts.
  - Work with appropriate partners, including other City departments, to assist in creating a more literate workforce and support individuals re-entering the job market.
  - Continue to offer the community computer training programs at the Central and Branch Libraries through the Department of Community Initiatives.
- ◆ To maximize the resources of the Library, enhance service efforts and create support opportunities for the future.
  - Implement the Library Staffing Plan to provide more efficient deployment of employees and more effective customer service.
  - Facilitate the work of the Library District effort.
  - Implement a city-wide Library Card Sign-up Campaign to achieve 1 million cardholders by December 31, 2007.
  - Support the efforts of the Library Foundation and the Friends of the Library in their mission to expand awareness and increase resources for the Library.

**GOALS & OBJECTIVES CONTINUED**

- ◆ To provide Library technology resources.
  - Continue to enhance service efforts by implementing available features of the integrated library automation system.
  - Implement a replacement schedule for public computers, software and network equipment.
  - Upgrade Library's IT infrastructure to improve reliability and performance.
  - Continue installation of radio frequency identification technology to improve inventory control, security and customer service.
  - Complete implementation of PC reservation and print management software in all library locations.
- ◆ To provide Library environments that are welcoming, accessible and safe.
  - Maintain the Library's facilities at a level that will preserve their value for the community.
  - Partner with the City of San Antonio Asset Management Department to complete all planned work on capital projects.
  - Provide adequate security and staffing to make the Library's locations welcoming and safe for all customers.
  - Cooperate with private groups to leverage resources to enhance library services and programs.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Support Community Lifelong Learning</b>					
	Children, teens and adults using the San Antonio Public Library will have access to resources and services that support and enhance their efforts to succeed <sup>1</sup>	Attendance at Children's Programs	135,727	140,000	137,084	141,196
		Attendance at Teen Programs	18,055	16,500	18,235	18,782
		Attendance at Adult Programs	24,844	25,500	19,528	25,845
		Attendance at Computer Classes	3,157	2,700	3,290	3,389
		Summer Reading Program Registration (Children & Teens)	15,890	16,432	19,336	21,500
		No. of Children and Caregivers Using Little Read Wagon Resources <sup>2</sup>	53,727	56,000	17,273	50,000
		No. of Items Borrowed	6,030,777	6,120,000	5,928,254	6,140,000
		No. of Materials Reservations Filled	570,932	670,000	448,246	599,479
		No. of Reference Questions Answered	1,005,699	1,200,000	1,032,350	1,063,320
		No. of Public Computer Sessions	874,209	805,000	1,049,202	1,154,122
		No. of Visits by Library Customers	4,082,018	4,140,000	4,000,000	4,140,000
<b>Financial</b>	<b>Leverage Other Funding Sources</b>					
	The San Antonio Public Library will provide accurate, timely, customer-focused information services using a variety of resources	% of Grant and Private Funds as Part of Operating Budget	8.0%	8.5%	8.5%	8.5%
		Materials Budget Per Capita	\$1.80	\$1.85	\$1.81	\$2.12
<b>Internal Processes</b>	<b>Improve Development Process</b>					
	The San Antonio Public Library will actively support economic development	No. of Grants, Contracts, and Licenses that Staff Monitor, Manage, or Utilize	120	133	125	130
<b>Employee Learning &amp; Growth</b>	<b>Encourage Employee Development</b>					
	Provide a trained and customer focused workforce	No. of Staff Pursuing Secondary or Professional Degree or Technical Certification	45	54	77	77
		No. Training Class Participants <sup>3</sup>	2,059	2,600	1,468	1,500

**EXPLANATORY INFORMATION**

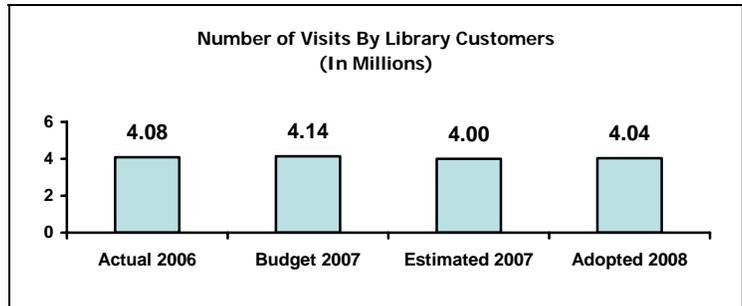
- <sup>1</sup> Nine branch libraries were closed during some part of FY 2007 for Capital Improvement Projects.
- <sup>2</sup> The Little Read Wagon Program operated with only one staff member for the majority of FY 2007.
- <sup>3</sup> FY 2006 includes participation in required 4.2 training. FY 2007 includes participation in required ethics training.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Library Department for FY 2008.

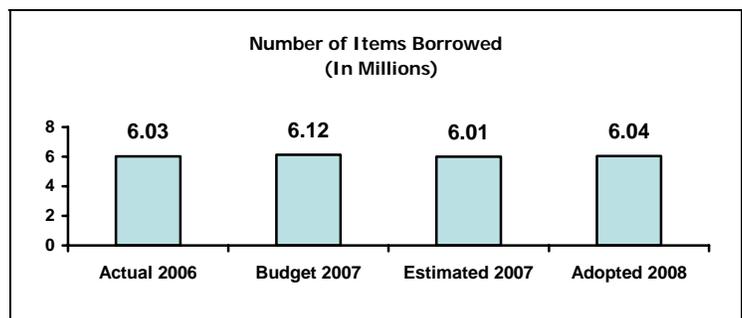
**Library Customer Visits**

The San Antonio Public Library provides lifelong learning materials and services to the citizens of San Antonio and Bexar County. As the City and County continue to grow, library use and demand is projected to increase. The decrease in Estimated FY 2007 is due to closures during FY 2007 at nine branches.



**Access to Materials**

Children, teens, and adults using the San Antonio Public Library have access to resources and services that support and enhance their efforts to succeed. New branch libraries will provide residents with additional materials throughout the City and County. The decrease in Estimated FY 2007 is due to closures during FY 2007 at nine branches.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$16,542,928	\$17,186,096	\$17,119,828	\$18,992,751
CONTRACTUAL SERVICES	1,050,662	1,466,631	1,525,153	1,629,852
COMMODITIES	3,259,950	3,283,793	3,278,115	3,711,543
SELF INSURANCE/OTHER	2,335,722	2,904,665	2,906,315	3,704,375
CAPITAL OUTLAY	91,956	140,000	147,986	401,256
<b>TOTAL EXPENDITURES</b>	<b>\$23,281,218</b>	<b>\$24,981,185</b>	<b>\$24,977,397</b>	<b>\$28,439,777</b>
<b>AUTHORIZED POSITIONS</b>	<b>540</b>	<b>540</b>	<b>540</b>	<b>570</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>435.50</b>	<b>435.50</b>	<b>435.50</b>	<b>460.00</b>

**LIBRARY****GENERAL FUND**

Below is a comprehensive listing of the grants expected by the Library Department in FY 2008.

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2008</b>
Interlibrary Loan Services – Alamo Area Library System	\$290,691	\$ -	\$ -	\$ -	\$290,691
Library Systems Operation – Alamo Area Library System	486,264	-	-	-	486,264
Loan Star Libraries	-	185,933	-	-	185,933
San Antonio Public Library Foundation (Various Restricted Donations)	-	-	-	500,000	500,000
Technical Assistance Negotiated Grant – Alamo Area Library System	57,600	-	-	-	57,600
<b>TOTAL</b>	<b>\$834,555</b>	<b>\$185,933</b>	<b>\$ -</b>	<b>\$500,000</b>	<b>\$1,520,488</b>

# LIBRARY

# INTERLIBRARY LOAN

## PROGRAM INFORMATION:

Interlibrary Loan provides services to public, special, and academic libraries in a 21 county service area designated by the Texas State Library and Archives Commission. Library materials are borrowed and loaned for the needs of patrons in these libraries, including the San Antonio Public Library. Materials are also loaned to and borrowed from other libraries worldwide, including those members of an international cooperative library network known as OCLC. This grant program covers the period from 9/1/06 through 8/31/08.

## FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION

	Actual 2005-2006	Authorized 2006-2007	Adopted 2007-2008
<b>FUNDING SOURCES</b>			
FEDERAL – Institute of Museum and Library Services	\$300,447	\$269,099	\$290,691
<b>TOTAL FUNDING</b>	<b>\$300,447</b>	<b>\$269,099</b>	<b>\$290,691</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$220,235	\$196,583	\$216,608
CONTRACTUAL SERVICES	33,570	37,930	39,780
COMMODITIES	9,292	7,500	8,000
OTHER EXPENDITURES	27,293	27,086	26,303
CAPITAL OUTLAY	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$290,390</b>	<b>\$269,099</b>	<b>\$290,691</b>
<b>AUTHORIZED POSITIONS</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>FULL-TIME EQUIVALENT</b>	<b>5.00</b>	<b>5.00</b>	<b>5</b>

**LIBRARY****LIBRARY SYSTEMS OPERATION GRANT****PROGRAM INFORMATION:**

This grant provides services for 46 public libraries in the Alamo Area Library Systems (AALS), a 21-county area assigned by the Texas State Library and Archives Commission (TSLAC) that includes Bexar County. San Antonio Public Library serves as the Major Resource Center and coordinating office for AALS. Grant funds are used for consultant personnel, online tutoring, technical assistance and continuing education programs. San Antonio Public Library receives funds from AALS for online tutoring and continuing education. This grant programs covers the period 9/1/07 through 8/31/08.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE	\$143,270	\$143,475	\$0
FEDERAL	573,079	573,899	486,264
<b>TOTAL FUNDING</b>	<b>\$716,349</b>	<b>\$717,374</b>	<b>\$486,264</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$260,885	\$282,885	\$313,590
CONTRACTUAL SERVICES	174,448	252,181	123,726
COMMODITIES	220,016	124,440	6,900
OTHER EXPENDITURES	40,426	51,918	42,048
CAPITAL OUTLAY	14,187	5,950	0
<b>TOTAL EXPENDITURES</b>	<b>\$709,962</b>	<b>\$717,374</b>	<b>\$486,264</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENT</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**LIBRARY****TECHNICAL ASSISTANCE NEGOTIATED GRANT****PROGRAM INFORMATION:**

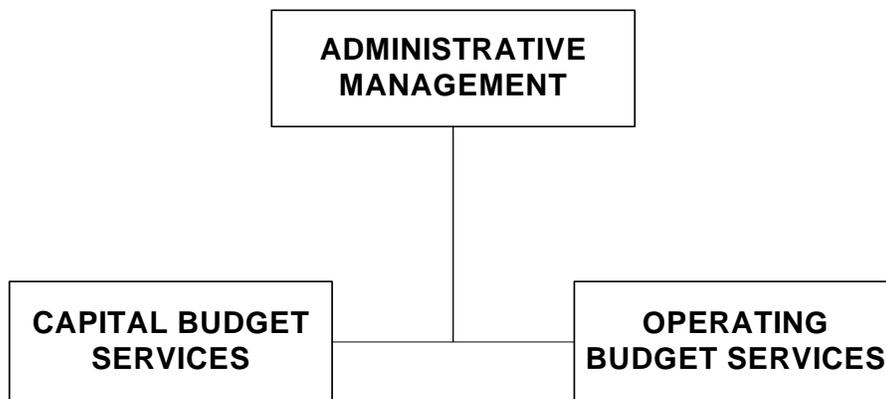
The Technical Assistance Negotiated Grant (TANG) provides technical assistance and training to 46 public libraries in the Alamo Area Library System (AALS), a 21-county area assigned by the Texas State Library and Archives Commission (TSLAC) that includes Bexar County. The San Antonio Public Library serves as the Major Resource Center and coordinating office for AALS. This grant programs covers the period from 9/1/07 through 8/31/08.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL	\$40,000	\$70,600	\$57,600
<b>TOTAL FUNDING</b>	<b>\$40,000</b>	<b>\$70,600</b>	<b>\$57,600</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES			
CONTRACTUAL SERVICES	\$40,000	\$69,982	\$57,600
<b>TOTAL EXPENDITURES</b>	<b>\$40,000</b>	<b>\$69,982</b>	<b>\$57,600</b>



# MANAGEMENT & BUDGET



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	18.00	\$1,696,453
<b>Total Funding</b>	<b>18.00</b>	<b>\$1,696,453</b>

**MISSION STATEMENT**

*The Office of Management & Budget will provide City departments with fiscal planning, analysis, and management services that contribute toward the development and delivery of City Service plans enabling the effective and efficient delivery of City Services.*

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**PROGRAM INFORMATION**

The Office of Management & Budget is responsible for providing City departments with the fiscal planning, analysis, and management services to enable the City organization to provide City services and infrastructure improvements to the public in accordance with the policies, goals and objectives established by the City Manager and the City Council. The Department coordinates and prepares the Five-Year Financial Forecast and Annual Operating and Capital Budgets. The Department provides services toward the completion of organization and management studies. The Department also provides assistance with the development of the Three-Year Annexation Plan and the City's annual cost allocation plan. The Department's commitment is to provide professional and quality services to the City.

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**GOALS & OBJECTIVES**

- ◆ Revise the Annual Budget Development Process by developing a process and schedule which more evenly distributes work efforts allowing for more effective analysis of key service and policy issues impacting the City's Budget.
- ◆ Implement Strategic Program and Service Analysis Initiative for enhanced budget recommendation proposals in the FY 2009 Budget Process.
- ◆ Assist the Finance Department with the development of the Monthly Financial Revenue and Expenditure Executive Status Reporting.
- ◆ Manage and coordinate the Budget Initiatives Tracking Report detailing work plan and implementation status on all budgeted and service-related mandates and enhancements for all funds.
- ◆ Develop and implement plan for the City's Revenue Rate and Fee Structure through identification of revenues that can be increased for the purpose of moving toward a full cost recovery of service.
- ◆ Develop and conduct Management Studies or Management Reviews throughout the fiscal year.
- ◆ Support City Council Agenda Process by reviewing all agenda items requiring Management and Budget analysis and approval.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Innovative and Proactive City Government</b>					
	Provide revenue and expenditure analysis assistance to departmental counterparts	No. of Departmental Users Assisted	130	135	137	140
	Perform consulting services on projects in conjunction with other City departments	No. of Consulting Projects Performed	20	18	19	20
<b>Financial</b>	<b>Provide Accountability to the Public</b>					
	Provide financial analysis and reporting of key service and policy issues impacting the City's Budget	No. of Financial Reports Provided	6	12	12	12
	Identify revenues that can be adjusted for the purpose of moving toward a full cost recovery of service	No. of Revenues Adjusted <sup>1</sup>	62	71	197	90
<b>Internal Processes</b>	<b>Innovative and Proactive City Government</b>					
	Manage and coordinate the Six-Year Capital Program	No. of Capital Projects Coordinated <sup>2</sup>	445	333	484	430
<b>Employee Learning &amp; Growth</b>	<b>Improve Information Service Delivery</b>					
	Provide information to the public through Community Outreach efforts	No. of Community Outreach Efforts <sup>2</sup>	16	25	43	30

**EXPLANATORY INFORMATION**

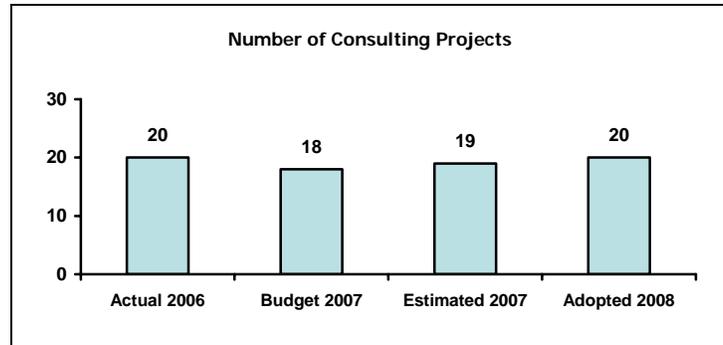
- <sup>1</sup> The large number of revenue adjustments made in Estimated FY 2007 was due to adjustments made the Development Services Department's fees and fines in order to mitigate the downturn in the housing market.
- <sup>2</sup> The large increase in Estimated FY 2007 was due to participation in a large number of Bond Committee hearings and public presentations on the Bond Program.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Office of Management & Budget for FY 2008.

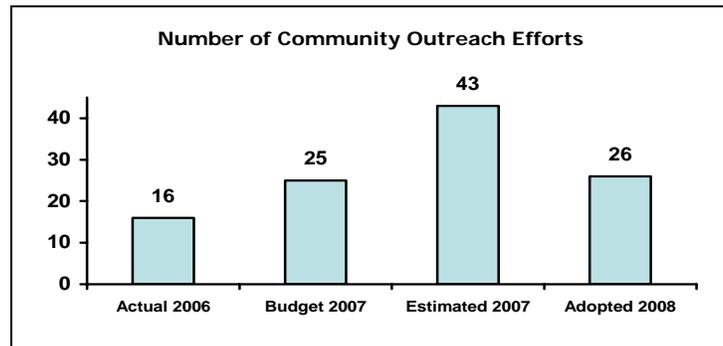
**Departmental Consulting Projects**

This measure represents the number of consulting projects that have been performed by staff in conjunction with other City departments.



**Community Outreach**

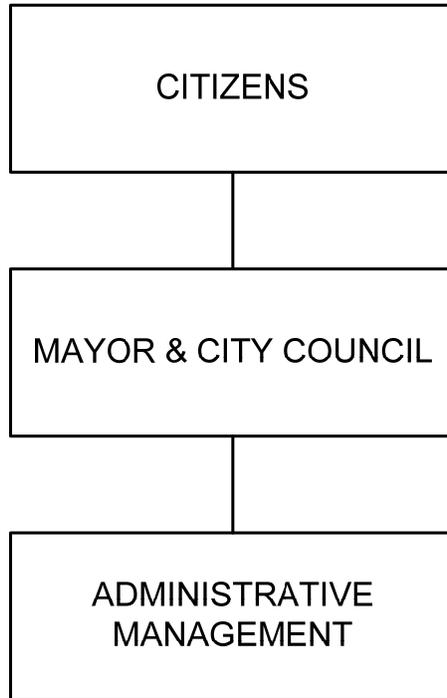
This measure represents the number of community outreach efforts in which the department has been a participant. Community outreach efforts include City Council Community Public Hearings, Town Hall and neighborhood association meetings, and educational site visits to local universities and colleges. The large estimated increase in FY 2007 was due to participation in a large number of Bond Committee hearings and public presentations on the Bond Program.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$1,115,691	\$1,280,352	\$1,261,640	\$1,376,290
CONTRACTUAL SERVICES	23,387	172,956	176,020	173,886
COMMODITIES	8,012	12,609	11,636	12,859
SELF INSURANCE/OTHER	155,984	166,020	159,455	130,418
CAPITAL OUTLAY	0	2,000	2,000	3,000
<b>TOTAL EXPENDITURES</b>	<b>\$1,303,074</b>	<b>\$1,633,937</b>	<b>\$1,610,751</b>	<b>\$1,696,453</b>
<b>AUTHORIZED POSITIONS</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>18</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>17.00</b>	<b>17.00</b>	<b>17.00</b>	<b>18.00</b>

# MAYOR & COUNCIL



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	18.00	\$4,396,400
<b>Total Funding</b>	<b>18.00</b>	<b>\$4,396,400</b>

**MISSION STATEMENT**

*We will deliver quality city services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant, and historic community.*

**PROGRAM INFORMATION**

The Mayor & Council Office is comprised of the Mayor, who is elected at large, ten City Council members, who are elected from single-member districts, and administrative support staff. The City Council acts as the policy-making and legislative body within the City's government. Operating within the guidelines of the City Charter, the City Council appoints the City Manager, Municipal Court Judges, City Clerk, City Auditor and members of the City's various boards and commissions. The support staff serves as constituent liaison to all Council members, in addition to responding to incoming calls, scheduling meetings and appointments, and disseminating pertinent information to the citizens of San Antonio.

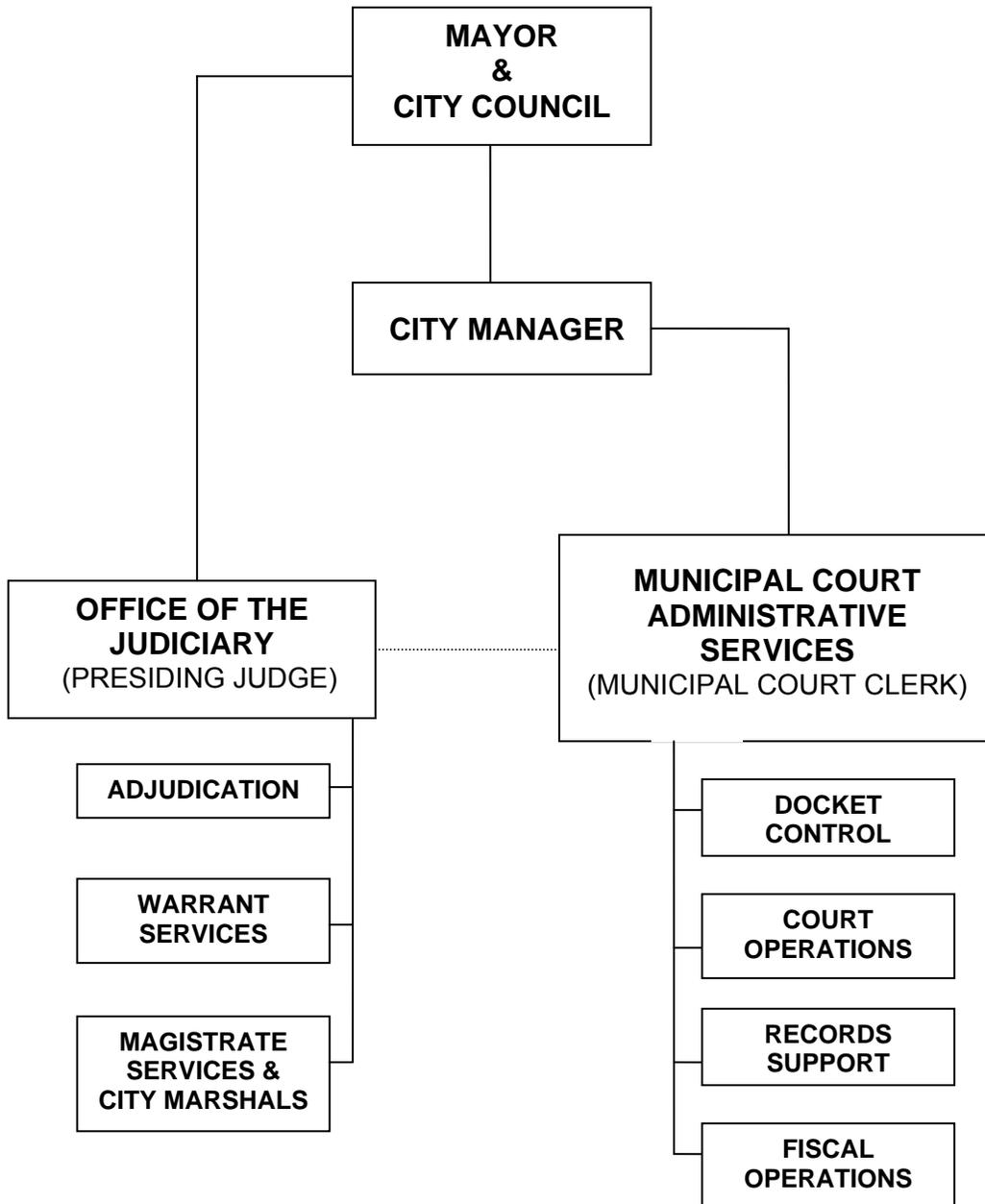
**GOALS & OBJECTIVES**

- ◆ To respond to citizen needs in a timely, professional and caring manner.
  - By exercising high standards of fairness, conduct and accountability.
- ◆ To provide readily-accessible representation for citizen input into the functions of municipal government.

**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$1,082,627	\$1,109,904	\$1,146,670	\$1,168,854
CONTRACTUAL SERVICES	389,686	467,023	392,185	643,235
COMMODITIES	96,836	155,730	101,629	155,208
SELF INSURANCE / OTHER	2,123,684	2,247,158	2,211,907	2,429,103
CAPITAL OUTLAY	31,408	128,150	133,038	0
<b>TOTAL EXPENDITURES</b>	<b>\$3,724,241</b>	<b>\$4,107,965</b>	<b>\$3,985,429</b>	<b>\$4,396,400</b>
<b>AUTHORIZED POSITIONS</b>	<b>17</b>	<b>18</b>	<b>18</b>	<b>18</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>17.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>

# MUNICIPAL COURTS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	189.10	11,384,083
Municipal Courts Technology Fund	1.00	368,216
Municipal Court Security Fund	8.00	439,658
<b>Total Funding</b>	<b>198.10</b>	<b>12,191,957</b>

**MISSION STATEMENT**

*The mission of the Courts is to serve all individuals with pride, justice and integrity by providing an impartial forum; trust and confidence; and expeditious resolution of all Court matters.*

**PROGRAM INFORMATION**

Municipal Court represents the third branch of government for the City of San Antonio. Judicial authority resides in the eight (8) Municipal Courts of Record, which are responsible for the interpretation and adjudication of City ordinances as well as other Class "C" misdemeanors enacted by the Texas Legislature. Court activities include conducting court proceedings, the hearing and adjudication of parking citation disputes, and 24-hour Magistrate and Detention services for area municipalities and Bexar County. Operations are located within the Frank D. Wing Building, which houses the Office of the Judiciary and the Administrative Services Division of the Court.

**GOALS & OBJECTIVES**

- ◆ To ensure justice is accessible to the community.
  - Continue to evaluate alternative court operating hours.
  - Continue to build the online court process to allow customers access to information more easily and to provide other online options.
  - Improve efficiency and response time to open records requests.
- ◆ To inspire public trust and confidence in the Municipal Court system.
  - Continue to offer education and training opportunities for court staff on court procedures through the Texas Municipal Courts Education Center.
  - Enhance court security by staffing courtrooms with bailiffs.
  - Continue to ensure that all fines and fees collected are applied accurately and securely.
- ◆ To facilitate the efficient processing and adjudication of cases.
  - Cases will be brought before the judiciary without undue delay.
  - Continue to streamline current methods of case docketing and administration of pre- and post-court processes.
  - Continue to research and develop specifications for the replacement or enhancement of current case management and accounting systems.
- ◆ To increase the efficiency of the magistrate and detention services for the expeditious processing of defendants.
  - Continue to improve procedures and reduce operations costs of the Magistrate and Detention facility by entering into Interlocal Agreements with other municipalities and Bexar County.
- ◆ To ensure compliance with judicial orders.
  - Expand the City Marshal Program with additional officers and equipment.
  - Continue to improve the collection of fines and fees through the in-house compliance and collections unit.
  - Refine and increase compliance of judicial orders through the Failure to Appear program with the Department of Public Safety.

# MUNICIPAL COURTS

# GENERAL FUND

## BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
Customer	<b>Provide for Safety and Welfare of San Antonio</b>					
	Increase the efficiency of the magistration and detention process for the expeditious movement and processing of defendants	Average Daily Detention Population in Custody <sup>1</sup>	224	221	219	205
		No. of Magistrate Warnings Given	64,856	N/A	66,903	67,000
Financial	<b>Provide Accountability to Public</b>					
	The Court will adjudicate cases and collect fines, fees, and court costs on citations in a timely and accurate manner	No. of Traffic Cases Filed	222,204	N/A	204,305	205,000
		No. of Parking Cases Filed	102,563	N/A	94,492	95,000
Internal Processes	<b>Innovative and Proactive City Government</b>					
	Maintenance and support of all court cases through records management and customer service	No. of Documents Imaged	2,738,637	2,696,746	2,861,335	2,900,000
		No. of Online Traffic Citation Inquiries Answered	3,705	N/A	4,583	4,600
Employee Learning & Growth	<b>Innovative and Proactive City Government</b>					
	Provide specialized training to improve job-related skills and development	No. of Training Hours <sup>2</sup>	2,513	1,814	1,861	1,900

## EXPLANATORY INFORMATION

<sup>1</sup> Measure represents the average daily number of persons in custody within the City Detention Center. Adopted FY 2008 decrease due to anticipated transfer of arrestees charged with public intoxication to new Detoxification Facility after December 2007.

<sup>2</sup> Measure reflects all training hours earned by Municipal Court employees including court clerk training earned through the Texas Municipal Courts Education Center and law enforcement training received from the Alamo Area Council of Governments.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Municipal Courts Department for FY 2008.

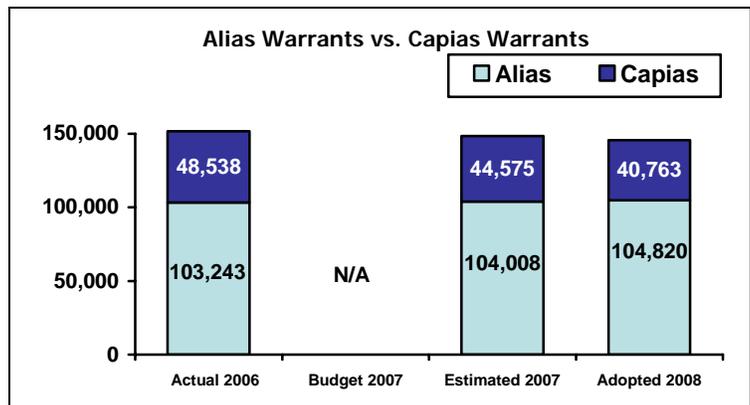
**Number of Warrants Cleared by Marshal Unit**

This graph displays the number of warrants cleared by City Marshals and Marshal Unit support staff. The purpose of the City Marshal Program is to execute legal process, facilitate case closure through collection of fines and costs, and provide security services as needed in order to facilitate the administration of justice.



**Alias Warrants vs. Capias Warrants**

This graph displays the number of capias warrants issued in comparison to the number of alias warrants issued. An alias warrant is issued when a defendant fails to appear in court pre-adjudication of the defendant's case. In contrast, a capias warrant is a warrant issued post-adjudication of a court order when the defendant is non-compliant with that order.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$8,492,981	\$9,101,172	\$8,934,719	\$9,012,901
CONTRACTUAL SERVICES	910,118	900,765	964,947	862,687
COMMODITIES	174,082	126,811	150,101	132,631
SELF INSURANCE/OTHER	2,034,425	2,215,475	2,181,800	1,362,494
CAPITAL OUTLAY	14,461	10,000	9,699	13,370
<b>TOTAL EXPENDITURES</b>	<b>\$11,626,067</b>	<b>\$12,354,223</b>	<b>\$12,241,266</b>	<b>\$11,384,083</b>
<b>AUTHORIZED POSITIONS</b>	<b>209</b>	<b>211</b>	<b>211</b>	<b>198</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>200.10</b>	<b>202.10</b>	<b>202.10</b>	<b>189.10</b>

**MUNICIPAL COURTS****TECHNOLOGY FUND  
SECURITY FUND****MUNICIPAL COURTS TECHNOLOGY FUND EXPENDITURES BY CLASSIFICATION**

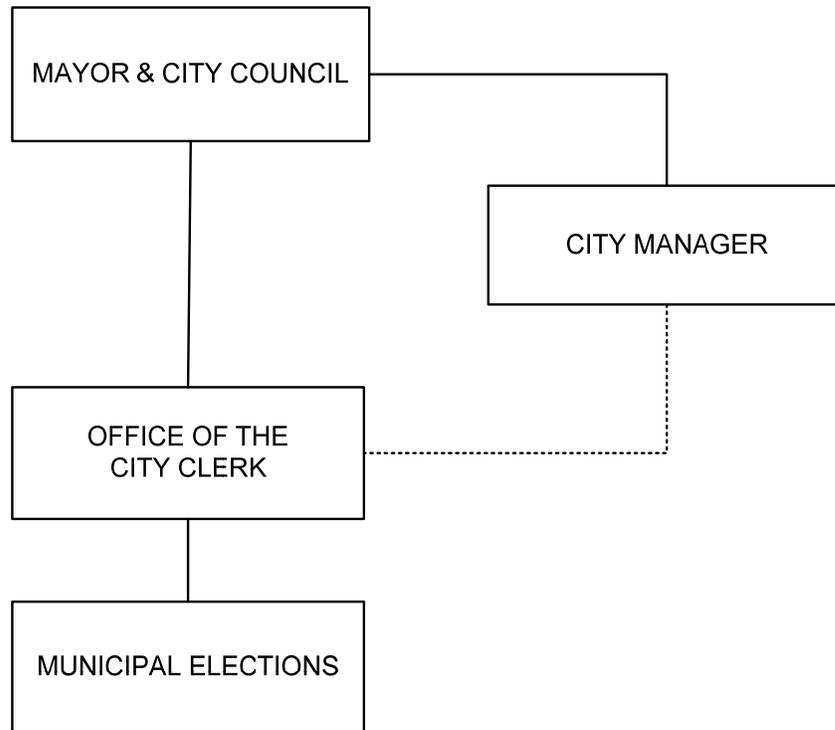
	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$69,026	\$73,573	\$52,460	\$56,943
CONTRACTUAL SERVICES	7,263	310,969	471,870	310,980
SELF INSURANCE/OTHER	308,426	202	202	293
CAPITAL OUTLAY	4,508	0	16,616	0
TRANSFERS	0	195	195	0
<b>TOTAL EXPENDITURES</b>	<b>\$389,223</b>	<b>\$384,939</b>	<b>\$541,343</b>	<b>\$368,216</b>
<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**MUNICIPAL COURTS SECURITY FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$0	\$0	\$0	\$249,272
CONTRACTUAL SERVICES	388,012	389,256	319,090	153,420
COMMODITIES	0	0	0	7,500
SELF INSURANCE/OTHER	2,562	0	0	0
CAPITAL OUTLAY	0	0	0	29,466
TRANSFERS	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$390,574</b>	<b>\$389,256</b>	<b>\$319,090</b>	<b>\$439,658</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>8.00</b>



# MUNICIPAL ELECTIONS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	0.00	\$35,000
<b>Total Funding</b>	<b>0.00</b>	<b>\$35,000</b>

**MISSION STATEMENT**

*The Office of the City Clerk will administer all City elections including bond, city charter, referendum, initiative, and the Mayoral and City Council elections as well as coordinate joint elections with various entities, whenever possible, to provide its citizens with the most efficient and cost effective elections.*

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**PROGRAM INFORMATION**

Municipal Elections is considered a special purpose division because its function is administered and staffed by the Office of the City Clerk. Expenditures reflect the cost of planning and implementing municipal elections for the City of San Antonio. Costs include personnel expenditures for overtime and temporary election workers including Presiding and Alternate Judges, Election Clerks, and other specialized full and part-time workers who provide administrative support during the electoral process. The costs also include such fees as rental of facilities to be used as polling sites for early voting and election day, rental of the touch screen voting system (Ivotronic™) equipment and associated transportation and programming costs, postage and supplies for voting by mail, and publication of election notices.

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**GOALS & OBJECTIVES**

- ◆ To ensure to the fullest extent, the right of every lawfully registered voter in the City of San Antonio to cast ballots for municipal government positions of legislative authority and other measures as prescribed by the City Charter and State law.
- ◆ To work closely with the Bexar County Elections Administrator, various school districts, and other entities in a cooperative effort to present the most efficient and cost-effective election.
- ◆ To work with Bexar County to implement improvements or changes to the electoral process in order to expedite the processing of voters at the polling sites.
- ◆ To remain abreast of the Texas Election Code through the Secretary of State of the legal requirements to conduct lawful elections for the City of San Antonio including attendance at election seminars whenever possible to ensure implementation of the latest election procedures and forms.
- ◆ To monitor all legislative changes affecting the procedures for the conduct of elections; and work closely with Intergovernmental Relations staff in developing Legislative initiatives and proposing recommendations relating Election and Campaign Finance bills.

# MUNICIPAL ELECTIONS

# GENERAL FUND

## BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
Customer	<b>Public Trust &amp; Awareness of Citizens</b>					
	To make available to the public Campaign Finance reports submitted electronically in a timely manner	Turnaround Time for Posting of Campaign and Expenditure Reports to the Web <sup>1</sup>	N/A	5 minutes	5 minutes	5 minutes
		No. of Reports Received Electronically – Annually <sup>2</sup>	N/A	225	180	30
Financial	<b>Leverage Other Funding Sources</b>					
	To work closely with other governmental entities to present the most efficient and cost-effective elections	Election Contract Costs per Year	\$224,678 (One Election)	\$1,200,000 (Two Elections)	\$687,373 (Three Elections)	\$35,000 (No Elections)
Internal Processes	<b>Provide Accountability to the Public</b>					
	To ensure to the fullest extent the right of every lawfully registered voter in the City of San Antonio to cast ballots	No. of Votes Cast and Tabulated	117,273 (One Election)	255,000 (Two Elections)	108,200 (Three Elections)	0 (No Elections)
Employee Learning & Growth	<b>Improve Employee Services</b>					
	To remain abreast of the Texas Election Code through the Secretary of State of the legal requirements to conduct lawful elections for the City of San Antonio including attendance at election seminars whenever possible to ensure implementation of the latest elections procedures and forms	No. of Trainings Attended by Staff <sup>3</sup>	N/A	2	2	2
		No. of Staff Members Trained <sup>3</sup>	N/A	3	3	3
	To train candidates on the use of the City's Electronic Campaign Finance Filing System	No. of Trainings Provided <sup>4</sup>	N/A	40	30	5
		No. of Individuals Trained <sup>4</sup>	N/A	50	30	5

**EXPLANATORY INFORMATION**

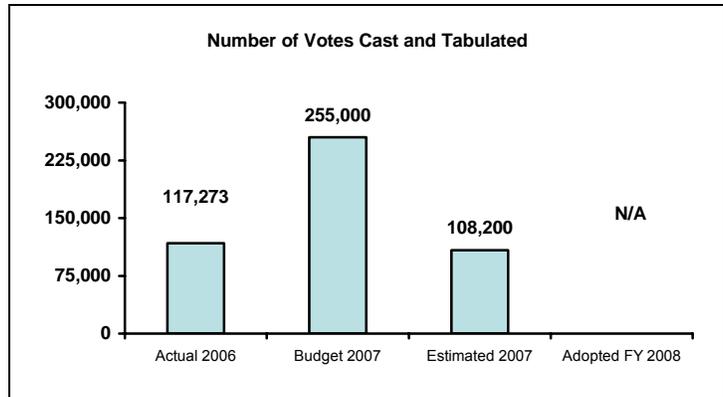
- <sup>1</sup> The electronic posting of campaign finance reports to the City's web-site is a new performance measurement. Turn around time is based on when staff receives e-mail verification regarding completion of report and subsequently posts report to web.
- <sup>2</sup> In non-election years, State and Municipal Campaign Finance regulations require candidates and committees to submit 2 reports a year. In election years, State and Municipal Campaign Finance regulations require the submission of more reports for candidates and committees. The number of reports posted electronically will fluctuate yearly based on the number of candidates and committees registered with the Office of the City Clerk.
- <sup>3</sup> In previous years, the Office of the City provided performance measures on the number of election judges and clerks that were trained by Bexar County for municipal elections. From this point forward, the Office of the City Clerk will be providing Election training information only for its staff.
- <sup>4</sup> The training of candidates on the use of the Electronic Campaign Finance Filing System is a new performance measurement. Again, the number of trainings will fluctuate yearly based on the number of new candidates and committees registered with the Office of the City Clerk. Most trainings are conducted one-on-one.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Municipal Elections Department for FY 2008.

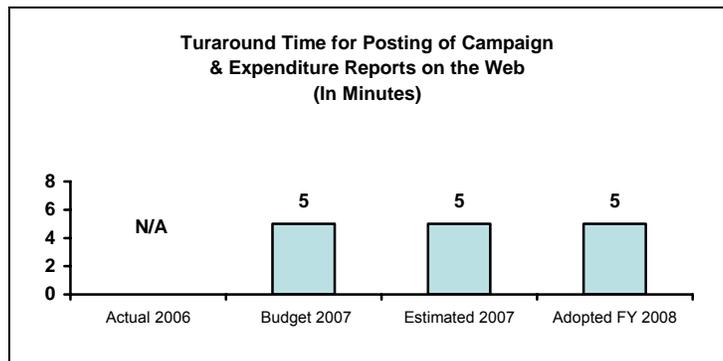
**Voter Turnout**

This graph represents the total number of votes cast and tabulated within the City of San Antonio during FY 2007. The Estimated 2007 Number of Votes Cast includes the estimated number of votes cast for the Employee Management Consultation Election. The City is not scheduled to conduct an Election in FY 2008.



**Online Posting of Campaign Reports**

The electronic posting of campaign finance reports to the City's web-site is a new performance measure. Turn around time (in minutes) is based on when staff receives e-mail verification regarding completion of reports and subsequently posts the reports on the web.

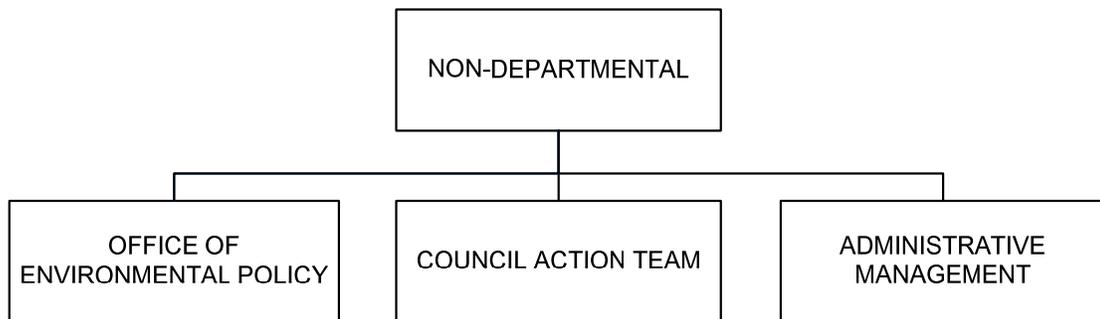


**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$380	\$4,000	\$2,000	\$0
CONTRACTUAL SERVICES	290,082	1,169,114	840,461	30,500
COMMODITIES	1,713	4,848	4,348	4,500
SELF INSURANCE / OTHER	23,913	22,038	0	0
CAPITAL OUTLAY	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$316,088</b>	<b>\$1,200,000</b>	<b>\$846,809</b>	<b>\$35,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>



# NON-DEPARTMENTAL



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	5.00	\$428,771
Community & Visitor Facilities Fund	1.00	2,120,530
Environmental Services Fund	3.00	330,642
<b>Total Funding</b>	<b>9.00</b>	<b>\$2,879,943</b>

**MISSION STATEMENT**

*The mission of the Council Action Team is to provide an accountable point of contact to the Council members and community to better address priority service delivery issues by facilitating communications with Council members and city departments and by proactively resolving neighborhood concerns.*

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**PROGRAM INFORMATION**

The Council Action Team is made up of five individuals each assigned to two council districts. The team works with the City Council members and staff to effectively and efficiently provide complete service delivery resolution. The team members respond to calls received from citizens, attend neighborhood association meetings and take proactive steps to anticipate and resolve problems. The Council Action Team reports to the Executive Assistant to the City Manager.

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**GOALS & OBJECTIVES**

- ◆ Provide an accountable point of contact for the Council and community to better address priority service delivery issues.
- ◆ Facilitate communication between the Council members and City Departments.
- ◆ Proactively identify, address and resolve community and neighborhood issues and concerns.
- ◆ Enhance existing service delivery systems.

**NON-DEPARTMENTAL  
COUNCIL ACTION TEAM**

**GENERAL FUND**

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Improve Customer Service</b>					
	Provide an accountable point of contact for the City Council and community to better address priority service delivery issues	No. of Visits with Residents	1,797	2,100	1,500	1,800
		% of Issues Addressed	89%	88%	88%	90%
<b>Financial</b>	<b>Provide Accountability to the Public</b>					
	Proactively identify, address and resolve community and neighborhood issues and concerns	Value of Volunteer Hours	\$129,820	\$55,000	\$55,000	\$73,542
<b>Internal Processes</b>	<b>Innovative and Proactive City Government</b>					
	Provide an accountable point of contact for the City Council and community to better address priority service delivery issues	No. of Issues Investigated	3,635	3,800	3,600	3,800
		Proactively identify, address and resolve community and neighborhood issues and concerns	Proactive Requests Identified in the Field	9,016	9,500	9,000
<b>Employee Learning &amp; Growth</b>	<b>Improve Employee Services</b>					
	Enhance existing service delivery systems	No. of Training Hours Attended	135	90	90	100

# NON-DEPARTMENTAL COUNCIL ACTION TEAM

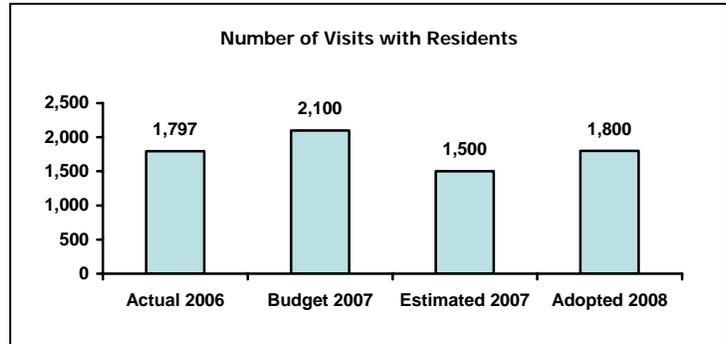
# GENERAL FUND

## PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Council Action Team for FY 2008.

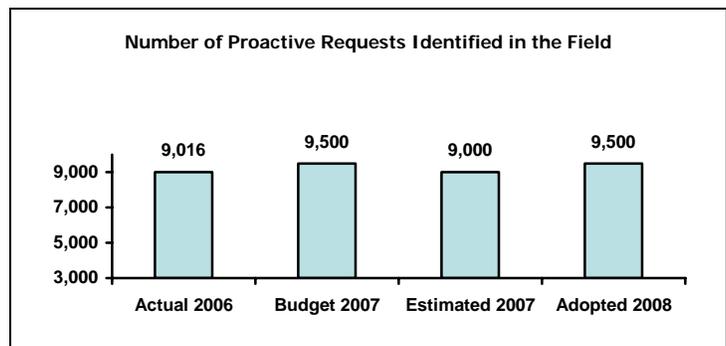
### Number of Visits with Residents

One of the Council Action Team's major objectives is to provide point-of-contact accountability for the Council and community to better address priority service delivery issues.



### Number of Proactive Requests Identified in the Field

The Council Action Team proactively identifies, addresses and resolves community and neighborhood issues.



## GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$365,079	\$359,635	\$378,469	\$376,876
CONTRACTUAL SERVICES	7,192	1,993	4,099	3,493
COMMODITIES	2,741	4,186	1,078	4,686
SELF INSURANCE/OTHER	25,716	29,543	27,403	43,716
CAPITAL OUTLAY	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$400,728</b>	<b>\$395,357</b>	<b>\$411,049</b>	<b>\$428,771</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**NON-DEPARTMENTAL  
COMMUNITY & VISITOR FACILITIES FUND**

**EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$193,755	\$187,625	\$272,183	\$313,761
CONTRACTUAL SERVICES	777,128	976,286	1,062,915	1,782,970
COMMODITIES	1,566	2,450	1,950	2,450
SELF INSURANCE / OTHER	28,218	25,243	27,850	21,349
CAPITAL OUTLAY	58,794	200,000	180,000	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,059,461</b>	<b>\$1,391,604</b>	<b>\$1,544,898</b>	<b>\$2,120,530</b>
<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>2.00</b>	<b>1.00</b>	<b>2.00</b>	<b>1.00</b>

**NON-DEPARTMENTAL/NON-OPERATING**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
ADMINISTRATION—PERSONNEL SERVICES	\$193,755	\$187,625	\$272,183	\$313,761
ADMINISTRATION—CONTRACTUAL HOSTING OBLIGATIONS	368,576	189,571	293,142	374,571
ADMINISTRATION—COMMODITIES	408,552	786,715	769,773	1,408,399
ADMINISTRATION – SELF INSURANCE / OTHER	1,566	2,450	1,950	2,450
CAPITAL	28,218	25,243	27,850	21,349
	58,794	200,000	180,000	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,059,461</b>	<b>\$1,391,604</b>	<b>\$1,544,898</b>	<b>\$2,120,530</b>

**NON-DEPARTMENTAL  
OFFICE OF ENVIRONMENTAL POLICY  
ENVIRONMENTAL SERVICES FUND**

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**MISSION STATEMENT**

*The Office of Environmental Policy is committed to developing innovative, practical and wide-ranging environmental programs, city policies and regulations sustaining community-wide quality of life and economic growth.*

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**PROGRAM INFORMATION**

Rising energy costs and increasing concerns about the long term impact of current levels of energy consumption are important issues for the City of San Antonio. Efforts to improve environmental quality and reduce consumption make sense, both social and economically. The Office of Environmental Policy (OEP) for the City of San Antonio provides staff support to City departments, the business community and other public agencies to develop and implement sustainability initiatives.

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**GOALS & OBJECTIVES**

- ◆ Coordinate existing sustainable practices between city departments CPS and SAWS.
- ◆ Identify environmental priorities – fleet, buildings, purchasing and contracts.
- ◆ Develop incentives for environmental programs, in partnership with other departments and agencies.
- ◆ Coordinate green building and air quality initiatives with the business community.
- ◆ Create a long term Sustainability plan for improving environmental quality.

**NON-DEPARTMENTAL  
OFFICE OF ENVIRONMENTAL POLICY  
ENVIRONMENTAL SERVICES FUND**

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Public Trust &amp; Awareness of Citizens</b>					
	Increase public awareness of environmental issues	No. of Public Presentations and Outreach to Residents	N/A	N/A	N/A	10
	Increase private sector participation in environmental issues	No. of Business Partnerships Created	N/A	N/A	N/A	5
<b>Financial</b>	<b>Innovative and Proactive City Government</b>					
	Increase funding and recognition of best management practices and sustainability	No. of Grants, Rebates and Awards of Recognition Received	N/A	N/A	N/A	4
	Identify and address opportunities for energy and water conservation savings	Energy Audits and Conservation Projects Conducted	N/A	N/A	N/A	4
<b>Internal Processes</b>	<b>Innovative and Proactive City Government</b>					
	Provide and accountable point of contact for City Council, SAWS, CPS and the public on priority sustainability issues	Proactive Requests Identified	N/A	N/A	N/A	50
<b>Employee Learning &amp; Growth</b>	<b>Encourage Employee Development</b>					
	Provide enhanced professional development and employee training	No. of Training Sessions Attended by Staff	N/A	N/A	N/A	6

# NON-DEPARTMENTAL OFFICE OF ENVIRONMENTAL POLICY ENVIRONMENTAL SERVICES FUND

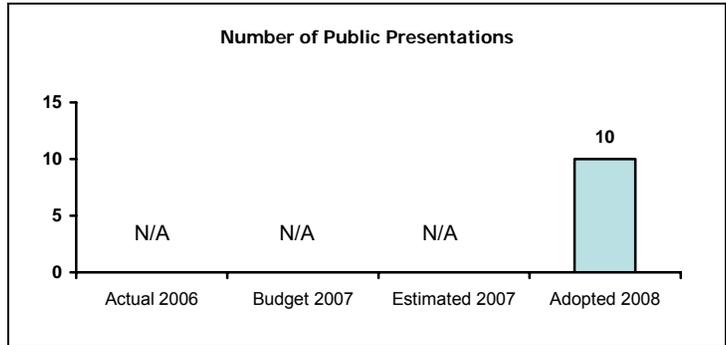
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## PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Office of Environmental Policy for FY 2008.

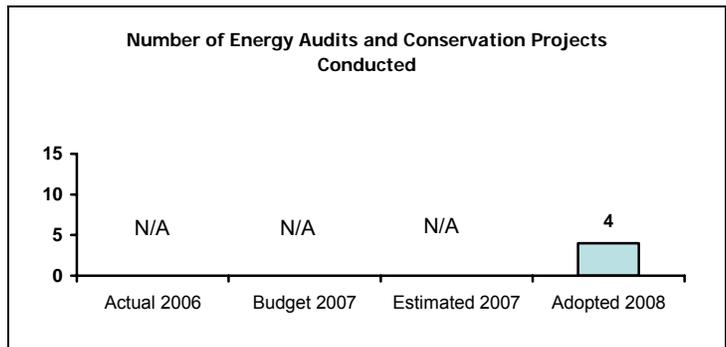
### Public Presentations

OEP staff will provide a minimum of 10 presentations to residents and the business community on City adopted sustainability initiatives.



### Energy Audits and Conservation Projects

OEP staff will partner with CPS Energy and the San Antonio Water System to reduce energy and water consumption within City operations through 4 individual projects.



## GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	N/A	N/A	N/A	\$189,997
CONTRACTUAL SERVICES	N/A	N/A	N/A	103,000
COMMODITIES	N/A	N/A	N/A	5,400
SELF INSURANCE/OTHER	N/A	N/A	N/A	23,475
CAPITAL OUTLAY	N/A	N/A	N/A	8,500
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$330,642</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>3</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>3.00</b>

**OFFICE OF MILITARY AFFAIRS    DEPARTMENT OF DEFENSE  
OFFICE OF ECONOMIC ADJUSTMENT GRANT**

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**MISSION STATEMENT**

*The mission of the Office of Military Affairs is to prepare the community for challenges and opportunities associated with BRAC-related growth, to work with the military to sustain and enhance mission readiness, and to develop and institutionalize relationships between the community and the military on issues of common concern.*

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**PROGRAM INFORMATION**

The Office of Military Affairs (OMA) is the single point of contact for the City of San Antonio on military and Base Realignment And Closure (BRAC) related issues.

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**GOALS & OBJECTIVES**

- ◆ Work with local community leaders on BRAC and military-related issues.
- ◆ Provide staff support to the Military Transformation Task Force (MTTF) and its committees.
- ◆ Undertake studies in coordination with the MTTF to develop a Growth Management Plan to address BRAC-related issues such as transportation and infrastructure, neighborhood revitalization, economic development and commercial revitalization, and healthcare delivery.

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**OFFICE OF ECONOMIC ADJUSTMENT GRANT EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	N/A	\$258,099	\$168,772	\$264,684
CONTRACTUAL SERVICES	N/A	166,600	164,800	207,517
COMMODITIES	N/A	5,400	1,972	3,600
SELF INSURANCE / OTHER	N/A	6,798	4,473	6,798
CAPITAL OUTLAY	N/A	12,213	7,105	0
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$449,110</b>	<b>\$347,122</b>	<b>\$482,599</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

## NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS - FY 2008

◆ **Accrued Annual, Personal & Sick Leave** **\$854,247**

This amount represents the General Fund portion of FY 2007 estimated liability for payment of accrued annual, personal and sick leave.

◆ **Street Lighting Energy Charges** **\$10,864,238**

◆ **Traffic Signal Light Energy Charges** **\$749,428**

These budgets provide for the energy costs of the traffic signals and the energy costs and equipment amortization of street lighting.

◆ **Professional Fees & Services** **\$9,129,609**

This budget provides resources for professional studies and third party legal services. The budget also includes resources to be distributed to General Fund Department for Capital Outlay replacement and acquisition. Funds are budgeted for other professional services to include Cit Property Tax Collection and outside auditors used annually in the development of the City's Comprehensive Financial Annual Report.

◆ **Sales Tax Collection Expense** **\$3,924,851**

This budget contains the estimated administrative fee charged by the State Comptroller for collection of the local sales tax. The amount charged is two percent of the revenue collected.

◆ **Reserve for Fringe Benefits Adjustments** **\$221,991**

This budget includes the annual requirement under state law for the City to fund annual cost-of-living increases for pre-1971 retired police officers and firefighters. A reserve amount is also included to offset potential additional liabilities for unemployment compensation.

◆ **Police and Fire Promotional Assessment Centers** **\$630,250**

Under the terms of the respective 1995 collective bargaining agreements with the San Antonio Police Officers Association and the San Antonio Professional Firefighters Association, validated examinations and assessment centers must be used as part of promotional examinations for certain positions. Under these agreements, the services of outside consultants must be acquired to prepare validated promotional examinations and administer the assessment centers.

◆ **Reserve for Personnel Compensation Programs** **\$12,526,830**

This amount represents the funds available to address Civilian General Fund compensation enhancements to include reclassification and regrade costs, certification pay program, and civilian compensation package. Funds are also budgeted here to pay for Uniform Police and Fire Retirement Payouts.

◆ **Lease of Office Space** **\$1,553,141**

This budget consolidates the annual space rental of several General Fund departments, including Police, Health, Community Initiatives, Finance, and Economic Development.

◆ **Association Dues** **\$830,138**

This amount provides for the annual membership dues for associations to include the Alamo Area Council of Governments, Texas Municipal League, National League of Cities, Austin-San Antonio Corridor Council, Public Technology, Inc., the Free Trade Alliance, the TEX-21 collaborative and the San Antonio Mobility Coalition as well as \$97,556 for the Downtown Improvements District.

**NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS - FY 2008**

**\$50,000**

◆ **Economic Development Initiatives**

The FY 2008 Adopted Budget includes funds to promote San Antonio as a location for businesses to move or expand their operations.

◆ **San Antonio Housing Authority Lighting**

**\$6,200**

This amount will finance the monthly charges assessed by City Public Service for street lighting at four San Antonio Housing Authority (SAHA) projects. These expenditures will be reimbursed by SAHA as per the City's agreement with SAHA.

◆ **Council Chamber Operations & Maintenance**

**\$309,267**

This budget represents the non-personal services costs of supporting the operation of the City Council Chamber and associated equipment. Recurring costs for operating the telephones, fax machines, public address system and copying machines associated with the Council Chamber are included.

◆ **Palo Alto Pool Maintenance**

**\$49,000**

This budget provides funding for a contractual agreement with Palo Alto College to provide pool maintenance at the Natatorium on campus.

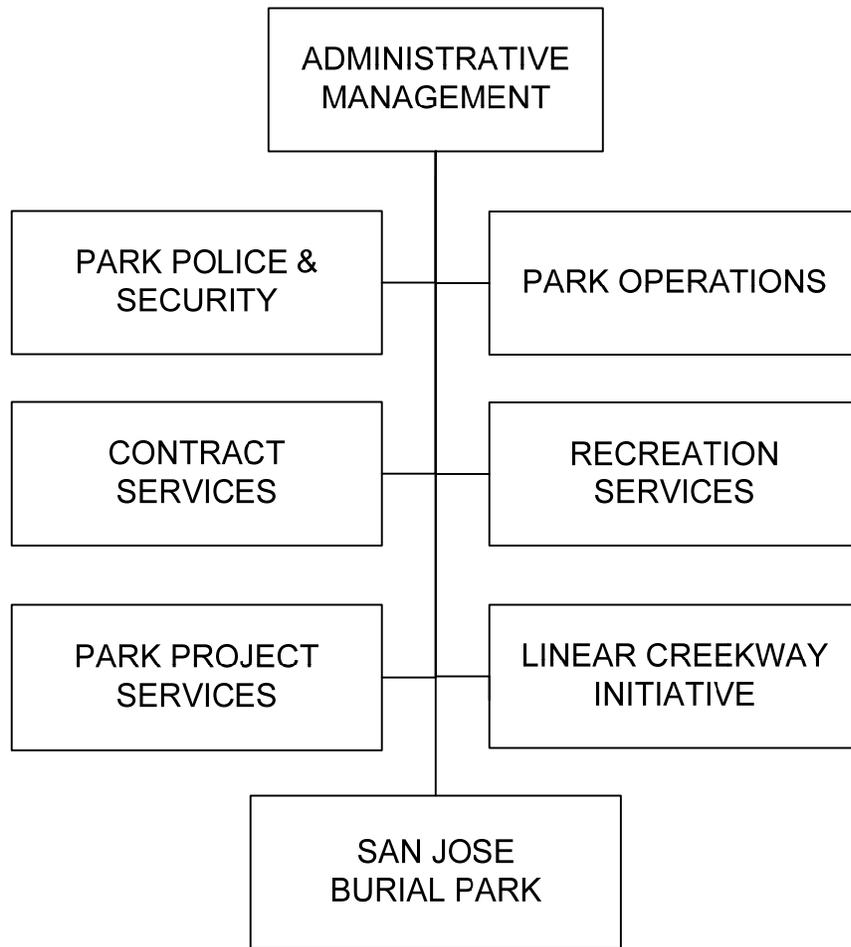
◆ **Bexar Appraisal District**

**\$2,277,696**

This budget is the estimated City share of the Bexar Appraisal District annual budget for FY 2008. The cost for a participating entity is based on its pro-rata share of the most recent prior year actual overall tax levy.



# PARKS & RECREATION



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	753.55	\$55,567,644
San Jose Burial Park Trust Fund	9.00	547,229
Categorical Grants	0.50	838,394
Recreation Athletics Special Revenue Fund	24.50	646,542
Capital Projects	0.00	104,542,000
	<b>787.55</b>	<b>\$162,141,809</b>

**MISSION STATEMENT**

*The mission of the Parks and Recreation Department is to develop and maintain at the highest level a balanced, safe and easily accessible system of outstanding parks, recreational facilities and programs.*

**PROGRAM INFORMATION**

The Parks and Recreation Department operates the City's recreational and cultural programs and develops and maintains City-owned parks, swimming pools, gymnasiums, cemeteries, sports facilities, greenways, recreation centers, and the Botanical Gardens.

**GOALS & OBJECTIVES**

- ◆ Plan, develop, and sustain a diversified, balanced, and well-conditioned citywide system of public parks and recreation facilities.
  - Continue implementation of the Parks and Recreation Strategic System Plan through the public input process, especially in underserved areas.
  - Renovate, acquire, and develop park and recreation facilities through bond programs, CDBG, donations, grants, sales tax initiatives, and parkland dedications.
  - Coordinate with other public and private entities in the acquisition, development and shared use of existing and/or new park and recreation facilities when in the public's best interest. Continue enhancement of partnerships with school districts for joint school/park programs. Maximize multi-purpose use of floodplains for storm water and park/open space applications. Accomplish capital improvement projects and program partnerships with local school districts, Alamo Community College District, San Antonio River Authority, San Antonio Water System, Texas Parks and Wildlife, Parks Foundation, etc.
  - Complete the Parks Improvement Bond Program to include coordination and partnerships with other City departments, i.e., Capital Improvement Management Services, Library, Public Works, and Downtown Operations.
  - Coordinate completion of the Sales Tax and Park Bond initiatives to acquire land along the Salado and Leon Creeks, Medina River, and other creek-based linear parks and appropriately develop, maintain, and secure these sites. This will create a unique interconnected linear park system encircling the entire City, with the San Antonio River as its central core.
  - Develop urban, neighborhood, and cultural parks adjacent to and connecting with the San Antonio River Creekways, as a means for citizens to easily access the San Antonio River, Creekways, and individual neighborhood centers.
  - Link sites such as Government Canyon State Natural Area, Windgate Ranch, Rancho Diana, Friedrich Park, and any future properties into an urban open space system.
  - Effectively utilize and monitor the Unified Development Code Parkland Dedication Ordinance to ensure the availability of neighborhood parks where development is occurring.
  - Enhance automated systems in order to quantify and qualify job tasks and specific job costs.
  - Improve the efficiency and level of park maintenance through internal improvement, competition, and community partnerships with individuals, corporations, and government agencies.
  - Improve the appearance of urban areas with the increased usage of public art, reforestation, and enhanced landscape planting and maintenance.
- ◆ Ensure equitable access and maximize usage of park and recreation facilities.
  - Assure a city-wide park system that is accessible to everyone regardless of location, physical ability, or income level, specifically addressing underserved areas.
  - Maximize appropriate usage of existing properties and develop multiple use facilities in order to increase efficiency and usage. (Natural areas, golf courses, quarries, Creekways, undeveloped parks, etc.)

**GOALS & OBJECTIVES CONTINUED**

- Rehabilitate and upgrade existing facilities that do not comply with current Americans with Disabilities Act (ADA) standards to ensure accessibility to all citizens.
- Enhance recreation programs for special populations, including youth, seniors, and the disabled.
- Enhance marketing efforts by providing easily accessible information to the public regarding the facilities and programs offered.
- Enhance the reservation system to facilitate customer access and maximize facility usage.
- Develop an annual customer survey for parks and recreational facilities and programs to determine community needs.
- ◆ Provide quality recreation and cultural program opportunities for all users.
  - Cooperate with public and private agencies to encourage shared use of recreational facilities owned by the City, school districts, institutions and other public agencies to reduce duplication and maximize resources.
  - Provide increased opportunities for youth and adults to participate in our athletic, aquatic, golf, cultural and other recreational programs, especially in regard to improving youth physical fitness.
  - Modify or establish programs to meet particular community/neighborhood needs by utilizing demographic, crime, and health data, surveys, and program evaluations.
  - Implement quality enhancements to the Summer Recreation Program in regard to Texas Department of Protective and Regulatory Services (TDPRS) standards.
  - Expand the Therapeutic Recreation Program to offer activities for youth with disabilities and implement a more diverse program to include tennis, aquatics, golf, and wheel chair sports.
  - Ensure that municipal parks and recreation facilities are safe for all users.
  - Provide the level of Park Police presence needed to enforce existing ordinances such as Park Curfew, Park Alcohol Restrictions and ensure safety in City Parks.
  - Increase Park Police skills by providing increased training.
  - Increase the number of Park Police Officers to adequately patrol newly acquired park acreage and facilities.
  - Address crime at parks and recreation facilities through coordinated security measures with other local law enforcement entities and citizen awareness and partnership programs.
  - Determine deterrent strategies such as lighting, signage, landscaping, design, etc. at facilities in order to reduce graffiti and vandalism.
- ◆ Maximize financial efficiencies and ensure contractual compliance.
  - Prepare Requests for Proposals (RFP's), contracts, and intergovernmental agreements to maximize service delivery and financial return to the City.
  - Through organizational enhancements, improve monitoring of financial and performance milestones as stipulated in these contractual and permit obligations.
  - Coordinate the negotiation and re-negotiation of essential department contracts with the City Attorney's Office.
- ◆ Enhance the City's prominence as a major visitor destination.
  - Coordinate operations of the San Antonio River Improvement Project as those improvements are made during the next several years, to include maintenance, security, utilities, contracts, etc.
  - Working with the Botanical Society, develop a comprehensive plan for future development, expansion, programming and increased attendance for the Botanical Gardens.
  - Develop and promote eco-tourism opportunities at natural areas and creeks, in conjunction with other agencies, i.e., Audubon Society, Texas Parks and Wildlife Department, San Antonio River Authority, Convention and Visitors Bureau, etc.

**PARKS & RECREATION**

**GENERAL FUND**

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Improve Customer Service</b>					
	To provide easily accessible information to the public regarding the programs offered by the Department	Avg. Number of Electronic Access Uses & Home Page Hits <sup>1</sup>	2,038,380	1,694,500	1,834,789	1,926,528
	<b>Expand Recreational and Cultural Services</b>					
	To plan, develop and sustain a diversified, balanced, well-conditioned and accessible city-wide system of public parks and recreation facilities	No. of Parks/Facilities	210/75	210/75	213/78	229/80
		Total Park Acreage <sup>2</sup>	17,385	18,926	18,384	19,981
	To enhance the summer youth recreation program by increasing capacity	No. of youth enrolled in summer recreation programs	5,984	N/A	7,600	8,678
	<b>Improve Environmental Efforts</b>					
	To coordinate Sales Tax and Park Bond initiatives to acquire/manage land over the Edwards Aquifer and along Creekways	Edwards Aquifer Acreage Maintained/Acres Maintained per Field Employee <sup>3</sup>	5,375/ 672	6,190/ 619	5,945/ 594	6,012/ 601
Creekway Miles/Miles per Field Employee <sup>4</sup>		16/1.14	25/2.50	16/1.14	18/1.29	
<b>Financial</b>	<b>Provide Accountability to the Public</b>					
	To continue to ensure the financial and operational compliance of contractual obligations	No. of Contracts Monitored <sup>5</sup>	474	220	168	185
	Complete the Capital Improvements Projects (CIP) Program	No. of Projects Monitored per Project Manager	18	15	22	19
	<b>Leverage Other Funding Sources</b>					
To increase park maintenance through community partnerships with individuals, corporations and government agencies	Dollar Value of Restitution/Volunteer Program (in millions) <sup>6</sup>	\$2.01	\$2.49	\$2.06	\$2.21	
<b>Internal Processes</b>	<b>Maintain Existing Infrastructure</b>					
	To enhance automated systems in order to quantify and qualify job tasks and specific job costs	No. of High Priority Work Orders Generated/ % Completed on Schedule <sup>7</sup>	16,889/ 91%	12,385/ 92%	17,410/ 89%	15,500/ 90%
	To abate graffiti from department facilities and public and private property in the immediate vicinity of targeted areas	Square Footage of Graffiti Abated <sup>8</sup>	714,926	473,900	307,022	322,373

**BALANCED SCORECARD CONTINUED**

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Employee Learning &amp; Growth</b>	<b>Improve Employee Services</b>					
	To enhance Park Police skills by providing increased training	Park Police Academy Completion Rate (percentage)	100%	90%	100%	100%
	To ensure a trained and competent workforce	% of Eligible Employees Receiving Certification Pay <sup>9</sup>	4%	8%	42%	44%

**EXPLANATORY INFORMATION**

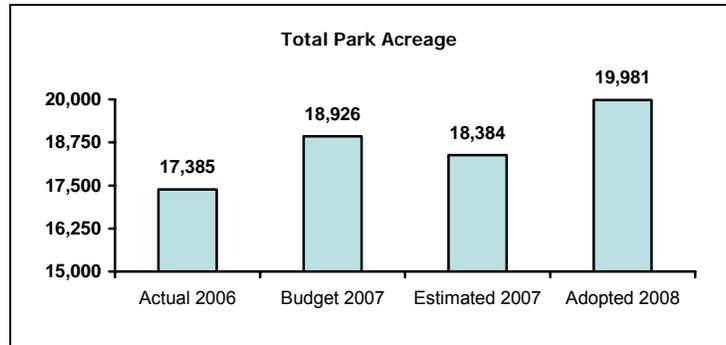
- <sup>1</sup> Increase in website hits is due to increased marketing of City's website and an increase in the number of Internet users relying on the website for departmental information.
- <sup>2</sup> Includes Edwards acreage of 6,539 and Linear Creekways acreage of 634 in Actual FY 2006; Edwards acreage of 7,108 and Linear Creekways acreage of 789 in Estimated FY 2007; and Edwards acreage of 7,175 and Linear Creekways acreage of 1,319 in Adopted FY 2008.
- <sup>3</sup> Edwards Aquifer acreage maintained is less than total Edwards Aquifer acreage acquired due to the exclusion of conservation easement acreage not being maintained by staff.
- <sup>4</sup> Includes Leon Creek, Salado Creek and Medina River; additional Medina River creekway mileage not attained in FY 2007.
- <sup>5</sup> Decrease in Estimated FY 2007 contracts monitored is due to the transition to the Downtown Operations Department.
- <sup>6</sup> Actual FY 2006 = 156,918 hours worked @ \$12.80/hr (including fringe benefits); Estimated FY 2007 = 131,704 hours worked at \$15.62/hr (including fringe benefits); Adopted FY 2008 = 138,289 hours worked at \$16.01/hr (including benefits). Reduction in hours worked is due to decreased corporate participation in the Volunteer Program and the economy. In addition, Municipal Courts is allowing restitution workers to choose the agencies where they will perform their community service, thus reducing the number of clients reporting to the Volunteer Services Division.
- <sup>7</sup> Priority I situations affecting public safety, public health, facility security, and interruption of departmental programs (response within 24 hours), and Priority II situations which are non-public safety and public health situations that compromise our ability to perform the facility's primary function (response within 5 work days). Increase in work orders generated is due to the inclusion of Horticultural Services, landscaping and tree trimming into the work order system. Reduction in the number of work orders generated for Adopted FY 2008 is due to the outsourcing of functions to contractors.
- <sup>8</sup> Decrease in square footage of graffiti abated is due to the transition of the Graffiti Corridor Program to the Neighborhood Services Department in FY 2007.
- <sup>9</sup> Increase in Estimated FY 2007 and Adopted FY 2008 is due to the expansion of the Certification Pay program to include Park Police Officers.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Parks and Recreation Department for FY 2008.

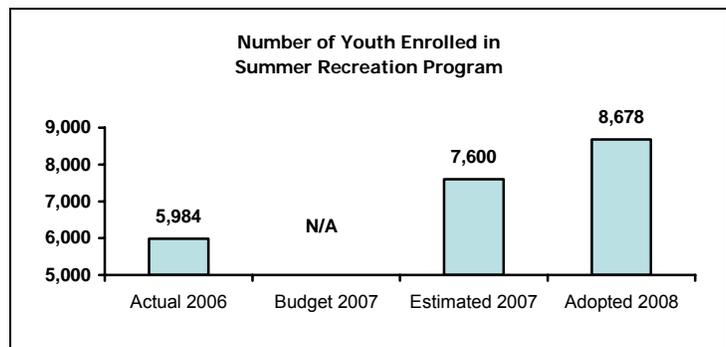
**Increase Total Park Acreage**

Park acreage includes land acquired through bond programs, sales tax initiatives, CDBG, donations, grants, and parkland dedications. Much of the acreage includes land over the Edwards Aquifer as well as Linear Creekways acquired through the 2000 and 2005 Sales Tax Initiatives. In FY 2008, the City is projected to hold 19,981 total acres of parkland.



**Summer Youth Recreation Program**

The Summer Youth Recreation Program provides day-long structured programs for children 6-14 years of age over an eight week period. Recreational and educational activities are offered at 25 community centers (Play Zone) and 49 school sites (Kid Quest). An enhancement to the program was authorized by City Council in 2007, resulting in an increase of youth enrolled.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$37,764,835	\$33,689,884	\$33,785,469	\$34,184,849
CONTRACTUAL SERVICES	4,515,808	5,664,423	5,993,430	6,675,008
COMMODITIES	3,400,184	3,158,297	3,163,820	3,227,466
SELF INSURANCE/OTHER	9,789,479	9,982,842	9,426,199	11,222,092
CAPITAL OUTLAY	500,295	715,133	840,311	258,229
<b>TOTAL EXPENDITURES</b>	<b>\$55,970,601</b>	<b>\$53,210,579</b>	<b>\$53,209,229</b>	<b>\$55,567,644</b>
<b>AUTHORIZED POSITIONS</b>	<b>947</b>	<b>855</b>	<b>855</b>	<b>800</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>893.05</b>	<b>801.05</b>	<b>801.05</b>	<b>753.55</b>

**PARKS & RECREATION****SAN JOSE BURIAL TRUST FUND****PROGRAM INFORMATION**

The San Jose Burial Park Fund was established to account for the maintenance of the San Jose Burial Park. This park provides a perpetual resting place for many San Antonio citizens. The Parks and Recreation Department staff maintains the daily operation of this fund.

**GOALS AND OBJECTIVES**

Goals and objectives and related performance measures for the San Jose Burial Park Fund have been accounted for in the Parks and Recreation Department's overall General Fund summary.

**SAN JOSE BURIAL TRUST FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$314,660	\$357,158	\$314,520	\$371,047
CONTRACTUAL SERVICES	20,136	11,367	23,847	11,402
COMMODITIES	18,740	12,064	9,480	12,064
SELF INSURANCE/OTHER	91,396	89,775	82,392	109,666
CAPITAL OUTLAY	0	0	0	0
TRANSFERS	29,774	36,051	36,051	43,050
<b>TOTAL EXPENDITURES</b>	<b>\$474,706</b>	<b>\$506,415</b>	<b>\$466,290</b>	<b>\$547,229</b>
<b>AUTHORIZED POSITIONS</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>

**PARKS & RECREATION****GRANT SUMMARY**

Below is a comprehensive listing of the grants the Parks & Recreation Department expects to receive in FY 2008.

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2008</b>
Botanical Garden Society	\$ -	\$ -	\$ -	\$20,000	\$20,000
Center for Plant Conservation	-	-	-	3,250	3,250
Summer Food Services Program	-	815,144	-	-	815,144
<b>TOTAL</b>	<b>\$ -</b>	<b>\$815,144</b>	<b>\$ -</b>	<b>\$23,250</b>	<b>\$838,394</b>

**PARKS & RECREATION****BOTANICAL GARDEN SOCIETY****PROGRAM INFORMATION:**

In order to attract and retain a qualified manager of the Botanical Garden, to include management of daily operations, long-range planning, fundraising and the City/Society liaison role, the Botanical Garden Society has provided the City annual funding of \$20,000 to enhance the current budgeted salary for the Botanical Garden Manager. Agreement is effective for a period of one year from the date of hire by the Parks and Recreation Department, to be renewed automatically annually upon receipt and appropriation of the grant funds.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Authorized 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
PRIVATE—Botanical Garden Society	\$20,000	\$20,000	\$20,000
<b>TOTAL FUNDING</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES/OTHER EXPENDITURES (BENEFITS)	\$20,000	\$20,000	\$20,000
<b>TOTAL EXPENDITURES</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>

# **PARKS & RECREATION    CENTER FOR PLANT CONSERVATION**

**PROGRAM INFORMATION:**

The Center for Plant Conservation (CPC) has awarded the Botanical Garden funding for the maintenance, monitoring, and protection of endangered species found in Texas. Effective in FY 2007, the national CPC organization reorganized its Texas regions and redirected some areas the Botanical Garden used to manage to the next closest CPC institution, which is the Lady Bird Johnson Research Center in Austin.

**FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
OTHER – This includes requirements of the City In-Kind	\$6,000	\$3,250	\$2,500
<b>TOTAL FUNDING</b>	<b>\$6,000</b>	<b>\$3,250</b>	<b>\$2,500</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$4,000	\$0	\$0
CONTRACTUAL SERVICES	2,000	3,250	2,500
<b>TOTAL EXPENDITURES</b>	<b>\$6,000</b>	<b>\$3,250</b>	<b>\$2,500</b>
<b>AUTHORIZED POSITIONS</b>			
	1	1	1
<b>FULL-TIME EQUIVALENT</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>

# **PARKS & RECREATION      SUMMER FOOD SERVICE PROGRAM**

## **PROGRAM INFORMATION:**

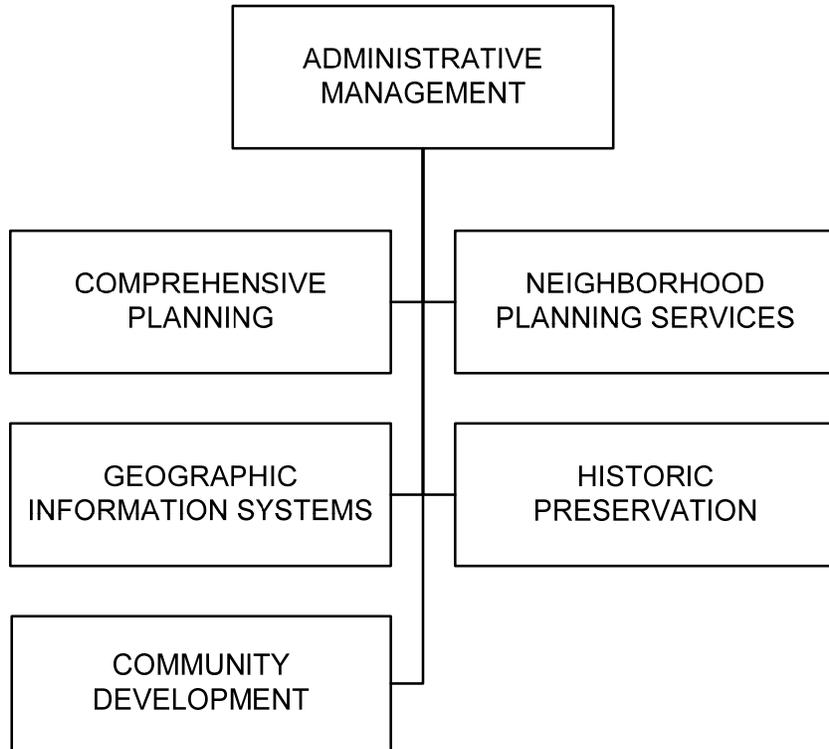
The Summer Food Service Program Grant is a federal grant that is passed through the Texas Department of Human Services. This reimbursement grant provides the funding for free lunch and snack to be provided for children between the ages of 1-18 years. It is offered at Parks and Recreation Department facilities and local area agencies in San Antonio.

## **FUNDING BY SOURCE & EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Estimated 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal fund source	\$795,690	\$815,144	\$815,144
<b>TOTAL FUNDING</b>	<b>\$795,690</b>	<b>\$815,144</b>	<b>\$815,144</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$39,605	\$72,749	\$72,749
CONTRACTUAL SERVICES	502,955	742,395	742,395
<b>TOTAL EXPENDITURES</b>	<b>\$542,560</b>	<b>\$815,144</b>	<b>\$815,144</b>



# PLANNING & COMMUNITY DEVELOPMENT



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
Development & Planning Services Fund	44.00	\$3,372,877
Community Development Block Grant	5.00	437,148
Capital Projects	0.00	155,000
<b>Total Funding</b>	<b>49.00</b>	<b>\$3,956,025</b>

# PLANNING & COMMUNITY DEVELOPMENT

## DEVELOPMENT & PLANNING SERVICES FUND

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### MISSION STATEMENT

*Promoting an environment that preserves historic resources and achieves a vibrant, well-planned and prosperous community to live, work and play.*

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### PROGRAM INFORMATION

The Planning and Community Development Department coordinates the implementation of the City's Master Plan Policies through its Comprehensive Planning, Neighborhood Planning, Historic Preservation Programs and Reinvestment Plans. The department produces long-range transportation and open space plans and implements annual annexation programs. Additionally the department partners with the community to produce neighborhood and community plans that include goals and action steps for land use, housing, economic development, community facilities and transportation networks, as well as continues capacity building of neighborhoods through neighborhood registration. The department also works with the community in the preservation of the City's historic resources, protection and development of the San Antonio River and its surrounding area, and provides public review of city projects.

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### GOALS & OBJECTIVES

- ◆ Develop a viable urban community by providing for decent housing, suitable living environments and expand economic opportunities through strengthened partnerships among all levels of government and the private sector, including for-profit and non-profit organizations.
  - Create, apply and transfer multidisciplinary knowledge to assist in providing an understanding of community changes and identify opportunities for development, redevelopment, business expansion or relocation.
  - Develop a three-year Community Development Strategic Plan through stakeholder input process that defines community development for San Antonio, identifies a consensus for vision for community development, identifies policy objectives and sets priorities for each year.
  - Create a city-wide inventory system of developable sites.
  - Procure a city-wide real estate market value analysis to assess current real estate conditions and determine absorption rates.
- ◆ Develop a transportation system of complementary transportation modes to support the efficient movement of people, goods and services.
  - Amend the Major Thoroughfare Plan as appropriate to ensure that it reflects new growth and accommodates future development.
  - Continue participation with the MPO's Bicycle and Pedestrian Mobility Task Force to ensure San Antonio's share of federal funds for bicycle and pedestrian projects.
  - Participate in MPO Study Oversight Committees addressing various transportation issues: Rail Transportation Study; Micro-Simulation Transportation Modeling Studies; Commuter Rail Study.
- ◆ Pursue a systematic annexation process to promote orderly growth and development and the provision of municipal services.
  - Implement adopted Three-Year Annexation Plans and develop a program for future growth by annexations and how the City may grow.
  - Develop strategies and procedures for future annexations under the revisions imposed by the Annexation Reform Bill. (Chapter 43 LGC)
  - Evaluate and process Extra Territorial Jurisdiction boundary adjustment requests and voluntary annexation requests.
  - Review policy for protection of San Antonio's Extraterritorial Jurisdiction (ETJ) and develop strategies and procedures to address issues regarding release and / or exchange of ETJ with other municipalities and request for municipal incorporations.
- ◆ Continue to coordinate the implementation of the Master Plan.
  - Work with a subcommittee of the Planning Commission to review the application or use of Master Plan policies.

# PLANNING & COMMUNITY DEVELOPMENT

## DEVELOPMENT & PLANNING SERVICES FUND

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### GOALS & OBJECTIVES CONTINUED

- ◆ Expand and promote the use of Geographic Information Systems (GIS) and new technologies.
  - Develop and maintain Planning/GIS databases and implement Citywide GIS data standards.
  - Promote GIS Enterprise Licensing.
  - Plan and implement a user friendly Information Interactive Mapping website for public use.
  - Reconcile all Planning/GIS data sets to the realigned parcel database (Zoning Parcel Realignment Project).
  - Develop database to reflect existing and proposed land uses of Neighborhood, Community and Perimeter Plans.
  - Provide GIS mapping support for the City Council, City Manager's Office, City South Management Authority, and departments as requested.
- ◆ Preserve, protect and enhance the City's historic resources including landmarks, historic districts, the River Walk, City-owned facilities and archeology.
  - Update and maintain a comprehensive database of landmarks and historic properties in San Antonio through GIS.
  - Designate historic farm and ranch buildings through a comprehensive designation.
  - Continue to assist other Departments and agencies with cultural resource reviews.
  - Develop ordinances and/or amendments to the UDC that facilitate the preservation of the unique history, culture, and diversity of San Antonio.
  - Continue a comprehensive historic survey of the original 36 square miles of the City.
- ◆ Continue quality customer service support at the counter by providing consistent and timely reviews of historic permits and applications.
  - Continue timely reviews of HDRC applications, permits, plans, MDPs and Plat reviews and provide excellent customer service.
  - Facilitate coordination of historic review with other departments to assist in the Section 106 historic reviews as required by the National Preservation Act.
  - Assist neighborhoods and individuals in creating historic districts and landmark designations.
- ◆ Provide outreach and education to the community in order to increase awareness about the various review processes and San Antonio's historic resources.
  - Continue to educate community groups about various historic preservation processes and issues and provide interdepartmental training as needed.
- ◆ Preserve, protect and enhance the integrity, economic viability, and livability of San Antonio's neighborhoods.
  - Develop and implement Neighborhood, Community and Perimeter Plans and programs to build strong, self-sustaining and revitalized neighborhoods.
  - Continue capacity building and community development services through neighborhood registration, goals and strategies reports and special studies and partnering with the Neighborhood Resource Center.
- ◆ Strengthen the use of the Neighborhood Planning Process and neighborhood plans.
  - Enhance citizen involvement in the neighborhood, community, and perimeter planning process by conducting community meetings during plan development, review and adoption.
  - Update comprehensive perimeter, community, and neighborhood plans as warranted to incorporate any future land use changes that are anticipated.
  - Continue to review development applications for plan consistency and process plan amendments.
  - Support plan implementation through the Annual Improvement Project Report, prior to the budget planning process, the Planning Commission education programs and interdepartmental coordination meetings.
  - Coordinate with City Departments and outside agencies to implement special projects such as the Airport's Master Plan and the Olmos Creek Greenway Aquatic Ecosystem Restoration planning, design and analysis phase.
  - Coordinate with the Development Services Department to recommend areas for comprehensive rezoning as recommended in neighborhood and strategic revitalization plans.

# **PLANNING & COMMUNITY DEVELOPMENT**

## **DEVELOPMENT & PLANNING SERVICES FUND**

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### **GOALS & OBJECTIVES CONTINUED**

- Amend Community Building and Neighborhood Planning Program policy to include provisions for corridor and sector plans.
- Formalize the Community Action Committee process for Guadalupe Westside and for the Arena District/Eastside area.
- ◆ Develop urban design policies and standards that preserve neighborhoods and improve the design and attractiveness of the City's highway, street, transit and pedestrian networks, and of its open spaces and greenbelts.
  - Continue timely reviews of Certificate of Compliance applications within adopted Corridor Overlay Districts and Neighborhood Conservation Districts and provide assistance to applicants.
  - Implement the Neighborhood Conservation District Program by developing zoning ordinances for neighborhoods to ensure that future development is compatible with existing neighborhood character.
  - Research and implement new urban design applications.
- ◆ Encourage the certification of staff in the planning and urban design field through American Institute of Certified Planners (AICP) certification, American Institute of Architects (AIA) certification, and GIS certification.

**PLANNING & COMMUNITY DEVELOPMENT  
DEVELOPMENT & PLANNING SERVICES FUND**

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Increase Neighborhood Planning</b>					
	Develop and implement Neighborhood and Community Plans	Cumulative City Population Included in Plans Approved by City Council	34%	38%	38%	39%
		Cumulative City Square Miles Included in Plans Approved by City Council <sup>1,2</sup>	49%	51%	53%	55%
	Continue capacity building and community development services through neighborhood registration	Total No. of Neighborhood Groups Registered with the City <sup>3</sup>	368	375	380	392
	Develop and implement reinvestment plans in the community that implement the goals of the Community Development Strategic Plan <sup>4</sup>	Number of reinvestment plans initiated by the Community Development Action Team (CDAT)	N/A	N/A	N/A	5
		Number of reinvestment plans approved by City Council	N/A	N/A	N/A	5
		Public/Private leverage per reinvestment plan project	N/A	N/A	N/A	\$1:\$2
	<b>Financial</b>	<b>Provide Accountability to the Public</b>				
Enhance citizen involvement in the neighborhood, community, and perimeter planning process by conducting community meetings during plan development, review and adoption		Total No. of Community Meetings for the neighborhood planning process	30	35	35	30
Continue Historic Survey of buildings within the City's original 36 square miles		Cumulative % of buildings surveyed	38%	47%	47%	55%

**PLANNING & COMMUNITY DEVELOPMENT  
DEVELOPMENT & PLANNING SERVICES FUND**

**BALANCED SCORECARD CONTINUED**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Internal Processes</b>	<b>Increase Neighborhood Planning</b>					
	Prepare Strategic Revitalization plans addressed by recent Urban Land Institute Reports, Neighborhood Commercial Revitalization (NCR) areas, proposed Urban Renewal plans and other potential commercial corridors.	No. Urban Design Plans	9	8	13	8
	Implement the Neighborhood Conservation District Program	Cumulative Square Miles of Neighborhood Conservation Districts Approved by City Council	18%	23%	23%	27%
	Implement the policies of the Community Development Strategic Plan	% of policies implemented as a result of the Market Value Analysis	N/A	N/A	N/A	85%
		% of Initial Focus Elements of Strategic Plan implemented	N/A	N/A	N/A	75%
<b>Employee Learning &amp; Growth</b>	<b>Improve Information Technology Service Delivery</b>					
	Encourage certification of staff in the planning and urban design field through American Institute of Certified Planners (AICP) certification, American Institute of Architects (AIA) certification and GIS certification	% of Planning Staff Certified	30%	39%	26%	39%
	Promote the use of Geographic Information Systems (GIS) applications	Total No. of Staff Attending Training Classes Provided	30	40	17	30

**EXPLANATORY INFORMATION**

- <sup>1</sup> Includes Three Year Annexation Areas.
- <sup>2</sup> Includes de-annexation of Timberwood Park Limited Purpose Annexation.
- <sup>3</sup> Includes de-annexation of Area 5 and Boundary Adjustments for City of Converse and Culebra/1604 area.
- <sup>4</sup> Reinvestment Plans will coordinate existing and new public and private resources in geographically defined areas for a specified period of time. Five Reinvestment Plans will be completed each year.
- <sup>5</sup> The Market Value Analysis is a City-wide data framework that shows the location of eight different market conditions, allowing public and private-sector community developers to focus their investments by type, need, and effectiveness.

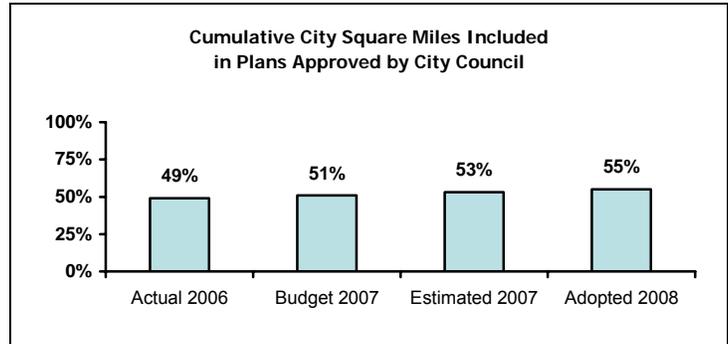
# PLANNING & COMMUNITY DEVELOPMENT DEVELOPMENT & PLANNING SERVICES FUND

## PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Planning & Community Development Department for FY 2008.

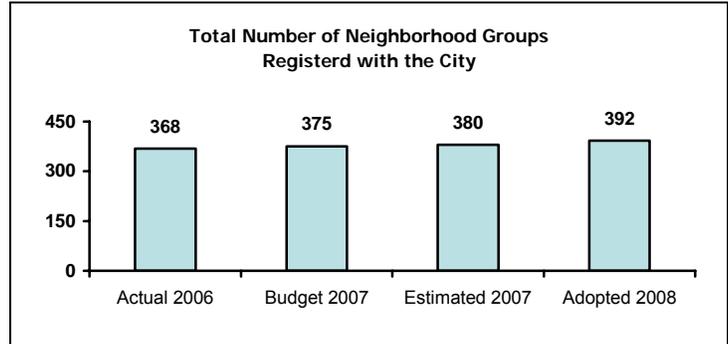
### City Square Miles Included in Plans Approved by City Council

Percent of total number of City square miles covered by Neighborhood, Community and Perimeter Plans approved by City Council.



### Neighborhood Groups Registered

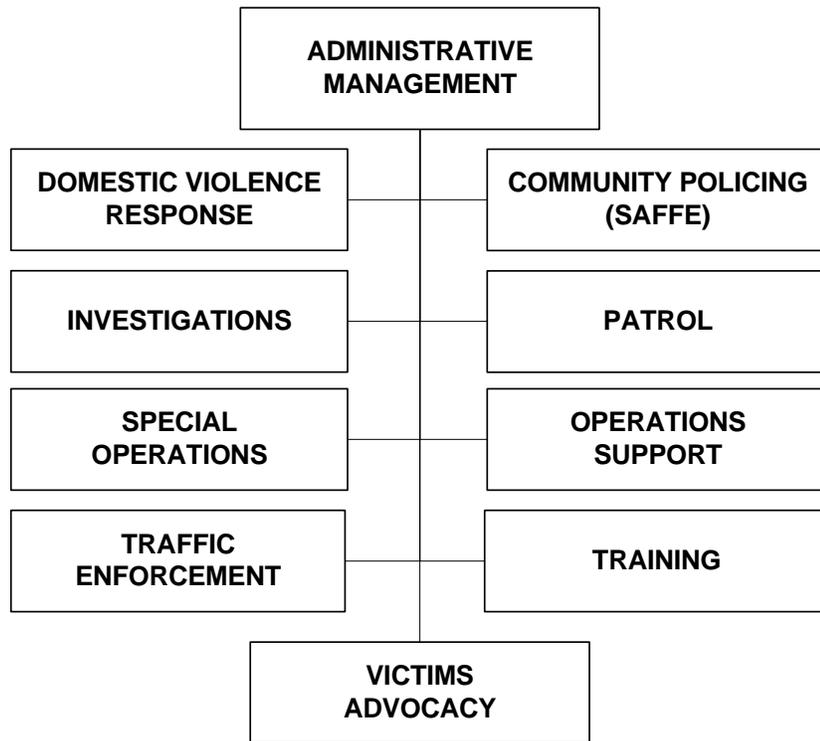
This measure is the cumulative number of neighborhood associations registered with the City to receive services such as notification for rezoning, platting, and other city activities. The objective is to continue building and community development services through neighborhood registration.



## DEVELOPMENT & PLANNING SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$2,149,153	\$2,562,545	\$2,525,110	\$ 2,621,840
CONTRACTUAL SERVICES	116,378	127,216	100,105	127,216
COMMODITIES	28,857	49,194	53,479	74,277
SELF INSURANCE/OTHER	390,115	591,689	603,731	490,182
CAPITAL OUTLAY	37,954	15,400	56,941	59,362
<b>TOTAL EXPENDITURES</b>	<b>\$2,722,457</b>	<b>\$3,346,044</b>	<b>\$3,339,366</b>	<b>\$3,372,877</b>
<b>AUTHORIZED POSITIONS</b>	<b>37</b>	<b>44</b>	<b>44</b>	<b>44</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>37.00</b>	<b>44.00</b>	<b>44.00</b>	<b>44.00</b>





# POLICE

<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
General Fund	2,792.00	\$290,099,840
Categorical Grants	31.00	14,989,525
Confiscated Property Fund	0.00	2,371,740
Child Safety Fund	127.32	2,072,358
Capital Projects	0.00	23,826,000
<b>Total Funding</b>	<b>2,950.32</b>	<b>\$333,359,463</b>

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**MISSION STATEMENT**

*The San Antonio Police Department provides quality community-oriented services, while building problem-solving partnerships with our citizens to prevent crime, reduce fear, and enhance the quality of life throughout our community, always treating people with dignity, fairness, and respect.*

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**PROGRAM INFORMATION**

The Police Department's role is to enforce the law in a fair and consistent manner, recognizing both the statutory and judicial limitations of its authority and the constitutional rights of all persons. The Department's primary responsibility is to uphold the law, deter crime, and protect the public. Components include crowd and disaster control, apprehension of offenders, recovery and return of property and the movement of traffic within jurisdictional boundaries.

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**GOALS & OBJECTIVES**

- ◆ Continue to improve the relationship between the police and the community's neighborhoods by enhancing communication and customer satisfaction.
- ◆ Continue to provide and improve citizens' convenient access to information and investigative services at the Police Substations and through enhanced data availability on the Department Website.
- ◆ Reduce the incidence of fatal traffic accidents through increased Driving While Intoxicated (DWI) enforcement efforts and increased Traffic Law enforcement.
- ◆ Respond to "life threatening" emergency calls for service within five minutes.
- ◆ Continue employee-training practices in technology enhancements and to maintain compliance with changing law enforcement practices.
- ◆ Develop and implement policing strategies that will involve joint efforts with local, county, state and federal law enforcement agencies. Examples include:
  - The High Intensity Drug Trafficking Area (HIDTA) initiatives.
  - The Regional Auto Crimes Team (ReACT).
  - Child Welfare Strategic Alliance (funded by Justice Assistance Grant).
  - Child Protective Services (CPS) in Substations.
- ◆ Continue to develop and implement strategies to improve the City's Homeland Security and Bio-Terror threat posture including:
  - Maintain full time Police staffing in the City's Emergency Operations Center.
  - Maintain and implement grants from the Office of Domestic Preparedness for the purchase of equipment, training exercises, and planning related to domestic preparedness resources.
  - Maintain participation in the Joint Terrorism Task Force.
  - Implement staffing in the video monitoring room to enhance the security of City employees, City property and provide instant visual response to any area of the city that has an Internet Protocol camera infrastructure.
- ◆ Develop interoperable communications and data system with regional agencies.
- ◆ Enable the ability to conduct crime scene and forensic evidence collection and processing.
- ◆ Continue to focus on violent and property crimes through innovative policing strategies such as the Tactical Response Unit (TRU).

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Provide for Safety and Welfare of San Antonio</b>					
	Enhance crime prevention strategies by strengthening relationships between police and the community's neighborhoods.	No. of Citizens Police Academy Graduates	153	160	149	160
		No. of Citizens Participating in Cellular On Patrol <sup>1</sup>	828	720	703	720
	Reduce incidence of fatal traffic accidents through increased DWI enforcement & traffic law enforcement.	No. of DWI Arrests	4,493	4,476	4,537	4,701
	Respond to Emergency Calls within 5 minutes.	Code 3 Response Time	5.34	5.00	5.21	5.00
	Maintain or increase number of expedited calls	No. of calls expedited <sup>2</sup>	105,023	110,179	73,129	42,396
	Monitor and respond to Violent Crime	Murder, Rape, Robbery & Aggravated Assault Cases <sup>3</sup>	7,681	7,890	9,078	9,174
	Maintain or increase Violent Crime Clearance Rate	Murder, Rape, Robbery & Aggravated Assault Cases Cleared <sup>3</sup>	31.5%	33.3%	27.8%	27.9%
	Monitor and respond to Property Crime	Burglary, Theft, Motor Vehicle Theft Cases <sup>3</sup>	80,103	78,003	80,837	80,589
Maintain or increase Property Crime Clearance Rate	Burglary, Theft, Motor Vehicle Theft Cases Cleared <sup>3</sup>	10.7%	11.5%	12.4%	12.4%	
<b>Financial</b>	<b>Leverage Other Funding Sources</b>					
	Maximize use of volunteers to reduce workload & personnel requirements.	Avg. No. of FTE's for Volunteers Program	20.5	22.3	22.4	23.1
<b>Internal Processes</b>	<b>Provide for Safety and Welfare of San Antonio</b>					
	Actively address formal complaints.	No. of Formal Complaints Processed <sup>4</sup>	223	301	221	219
<b>Employee Learning &amp; Growth</b>	<b>Improve Employee Training</b>					
	Continue employee training practices to insure compliance with changing technology and law enforcement practices	Total number of Officers with Associate Degree or greater	924	938	960	979

**EXPLANATORY INFORMATION**

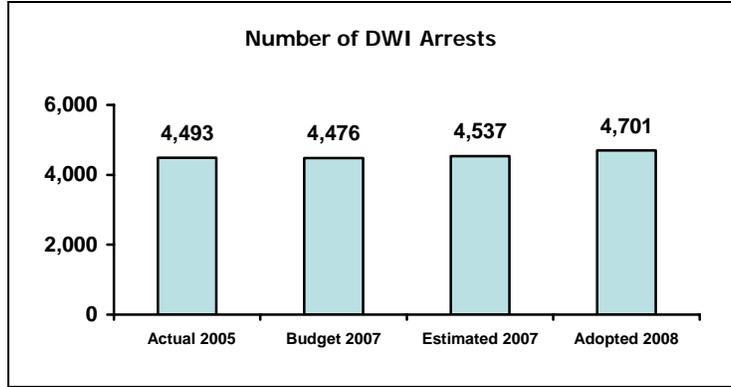
- <sup>1</sup> Cellular on Patrol goals are based on 1 class of 30 participants per quarter per substation. With four classes of 30 per substation that equates to 120 participants. With six substations that equates to 720.
- <sup>2</sup> Beginning in June of 2007, Expediter personnel were transferred over to Call Taker and Dispatcher duties to help reduce the number of 911 dropped calls. The Expediters will remain in those positions until staffing levels allow them to return to expediting duties. This dropped the average monthly number of expedited calls from 7,375 per month to approximately 3,530 per month.
- <sup>3</sup> All Violent and Property crime data is based on the Uniform Crime Report. The data for Estimated FY 2007 reflects an increase of 906 incidents of Aggravated Assaults for the first six months of the fiscal year.
- <sup>4</sup> This measure is difficult to estimate due to a greatly varying number of complaints received each year, from a low of 270 to a high of 352.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Police Department for FY 2008.

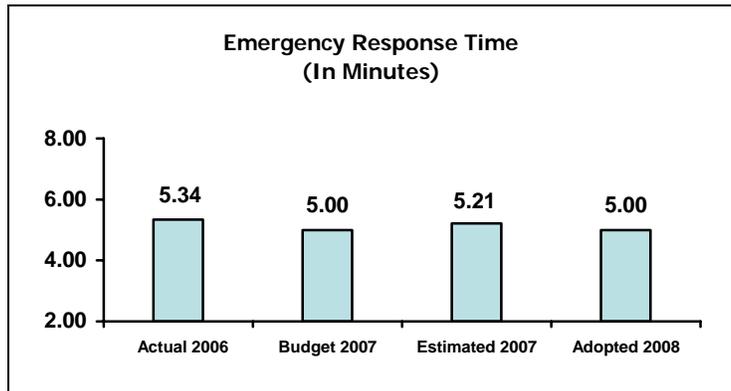
**DWI Arrests**

This graph shows the number of DWI arrests made by the San Antonio Police Department. Projections include arrests made under the Texas Department of Transportation DWI Selective Traffic Enforcement Program (STEP).



**Emergency Response Time**

This measures the Department's response time to "Top Priority Calls" which are defined as any call involving an officer in trouble, a robbery in progress, and/or a shooting in progress. The Department's goal is to respond to all such calls in five minutes or less.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$222,893,188	\$228,372,051	\$233,776,806	\$246,123,641
CONTRACTUAL SERVICES	8,673,083	8,929,725	9,916,118	9,292,325
COMMODITIES	2,735,230	2,751,799	3,174,654	3,234,835
SELF INSURANCE/OTHER	25,987,697	30,741,839	28,667,470	30,334,262
CAPITAL OUTLAY	311,291	688,327	679,649	1,114,777
<b>TOTAL EXPENDITURES</b>	<b>\$260,600,489</b>	<b>\$271,483,741</b>	<b>\$276,214,697</b>	<b>\$290,099,840</b>
<b>AUTHORIZED POSITIONS</b>	<b>2,615</b>	<b>2,712</b>	<b>2,712</b>	<b>2,792</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>2,614.00</b>	<b>2,712.00</b>	<b>2,712.00</b>	<b>2,792.00</b>

**POLICE****CHILD SAFETY FUND****CHILD SAFETY FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$1,104,749	\$1,515,469	\$1,168,869	\$1,638,827
CONTRACTUAL SERVICES	15,600	3,467	12,504	3,473
COMMODITIES	21,230	33,049	21,871	33,049
SELF INSURANCE/OTHER	206,690	423,813	421,996	363,549
TRANSFERS	587,627	92,389	426,600	33,460
<b>TOTAL EXPENDITURES</b>	<b>\$1,935,896</b>	<b>\$2,068,187</b>	<b>\$2,051,840</b>	<b>\$2,072,358</b>
<b>AUTHORIZED POSITIONS</b>	<b>262</b>	<b>262</b>	<b>262</b>	<b>262</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>127.32</b>	<b>127.32</b>	<b>127.32</b>	<b>127.32</b>

**POLICE****GRANT SUMMARY**

In FY 2008, the San Antonio Police Department projects a total of \$14,989,525 in grant funding with 31 authorized positions. Of the total, \$8,209,507 will be Federally funded, \$1,906,626 will come from State funds, \$550,648 will be City Cash Match, and \$4,322,744 will be Other funds and In-Kind match. The 31 authorized positions are in the following grants: COPS Technology Program (1), Justice Assistance Grant (2), HIDTA Multi-Partnership Initiative (8), Project EASE (1), ReACT (11), and the South Texas Intelligence Center (8).

Below is a comprehensive listing of the grants expected to be received by the Police Department in FY 2008. Details on each grant can be found on the following pages.

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2008</b>
COPS TECHNOLOGY PROGRAM	\$6,000,000			\$2,000,000	\$8,000,000
JUSTICE ASSISTANCE GRANT	358,900				358,900
MULTI-PARTNERSHIP INITIATIVE (HIDTA)	1,223,361			718,402	1,941,763
PROJECT EASE		\$112,654		28,164	140,818
REGIONAL AUTO CRIMES TEAM (ReACT)		993,972	534,433	1,503,463	3,031,868
SOUTH TEXAS INTELLIGENCE CENTER (HIDTA)	627,246				627,246
TXDOT DWI SELECTIVE TRAFFIC ENFORCEMENT PROGRAM		800,000	16,215	72,715	888,930
<b>TOTAL</b>	<b>\$8,209,507</b>	<b>\$1,906,626</b>	<b>\$550,648</b>	<b>\$4,322,744</b>	<b>\$14,989,525</b>

**POLICE****MULTI-PARTNERSHIP INITIATIVE (HIDTA)****PROGRAM INFORMATION:**

The High Intensity Drug Trafficking Area (HIDTA) grant is designed to enhance the Police Department's narcotics enforcement efforts by allowing the unit to utilize the task force concept to target narcotics organizations and interdiction efforts. A task force provides the capability to cross-jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. The grant period is January 1, through December 31.

**FUNDING BY SOURCE AND EXPENDITURES BY CHARACTER**

	<b>Actual 2005-2006</b>	<b>Re-estimate 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Office of National Drug Control Policy	\$1,242,329	\$1,210,152	\$1,223,361
OTHER – Asset Seizure	228,503	765,930	718,402
<b>TOTAL FUNDING</b>	<b>\$1,470,832</b>	<b>\$1,976,082</b>	<b>\$1,941,763</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$726,442	\$1,032,072	\$998,134
CONTRACTUAL SERVICES	484,214	540,523	600,726
COMMODITIES	22,968	39,282	41,970
OTHER COMMODITIES	231,941	324,205	220,933
CAPITAL OUTLAY	5,267	40,000	80,000
<b>TOTAL EXPENDITURES</b>	<b>\$1,470,832</b>	<b>\$1,976,082</b>	<b>\$1,941,763</b>
<b>AUTHORIZED POSITIONS</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

**POLICE****SOUTH TEXAS INTELLIGENCE CENTER****PROGRAM INFORMATION:**

The South Texas High Intensity Drug Trafficking Area (HIDTA) Intelligence Center is designed to enhance narcotics enforcement efforts by collecting, analyzing, and disseminating drug trafficking data and information to local, state, and federal law enforcement agencies to ensure officer safety and increase enforcement efficiency. The grant period is January 1, through December 31.

**FUNDING BY SOURCE AND EXPENDITURES BY CLASSIFICATION**

	<b>Actual 2005-2006</b>	<b>Re-estimate 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Office of National Drug Control Policy	\$627,245	\$627,245	\$627,246
<b>TOTAL FUNDING</b>	<b>\$627,245</b>	<b>\$627,245</b>	<b>\$627,246</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$284,779	\$338,641	\$339,497
CONTRACTUAL SERVICES	201,141	164,120	164,081
COMMODITIES	31,904	69,768	32,348
OTHER COMMODITIES	99,853	54,716	91,320
CAPITAL OUTLAY	9,568	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$627,245</b>	<b>\$627,245</b>	<b>\$627,246</b>
<b>AUTHORIZED POSITIONS</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

**POLICE****JUSTICE ASSISTANCE GRANT****PROGRAM INFORMATION:**

This Justice Assistance Grant (JAG) funds two (2) Detective Investigator positions to investigate severe sexual assault/physical abuse cases involving children. These positions are part of a multidisciplinary team composed of personnel from the Texas Department of Family and Protective Services, the Bexar County Sheriff's Office, the District Attorney's Office, Christus Santa Rosa Children's Hospital, and the Alamo Children's Advocacy Center. The purpose is to expand the existing efforts of law enforcement, child protective services, prosecutors, medical professionals, and non-profit organizations to improve investigations, treatment, management and prosecution of sexual and physical child abuse cases and reduce the number of interviews required of a child victim minimizing the negative impact of the investigation and the re-victimization of the child. The grant period is October 1, 2007 through September 30, 2011.

**FUNDING BY SOURCE AND EXPENDITURES BY CHARACTER**

	<b>Actual 2005-2006</b>	<b>Re-estimate 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – U.S. Department of Justice	\$446,918	\$255,537	\$358,900
<b>TOTAL FUNDING</b>	<b>\$446,918</b>	<b>\$255,537</b>	<b>\$358,900</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$383,808	\$255,537	\$335,000
CONTRACTUAL SERVICES	12,040	0	10,000
COMMODITIES	3,562	0	400
OTHER COMMODITIES	20,523	0	13,500
CAPITAL OUTLAY	26,985	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$446,918</b>	<b>\$255,537</b>	<b>\$358,900</b>
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>

**POLICE****PROJECT EASE****PROGRAM INFORMATION:**

Project Educate, Assess, Serve and Empower (EASE) utilizes professional contractors, supervised by a grant funded Program Coordinator to provide services to victims of violent crime that are deaf. Grant funds will also be used for professional translation services, community outreach and education programs, the purchase of office and project supplies, training for project personnel and support of existing computer equipment. This grant's period is from July 1, 2007 through June 30, 2008.

**FUNDING BY SOURCE AND EXPENDITURES BY CHARACTER**

	<b>Actual 2005-2006</b>	<b>Re-estimate 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE – Office of the Governor, CJ Division	\$91,559	\$77,033	\$112,654
OTHER – In- Kind Match	22,890	19,259	28,164
<b>TOTAL FUNDING</b>	<b>\$114,449</b>	<b>\$96,292</b>	<b>\$140,818</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$39,815	\$64,152	\$78,942
CONTRACTUAL SERVICES	16,612	28,540	30,000
COMMODITIES	1,486	1,200	1,200
OTHER EXPENDITURES	440	2,400	2,676
CAPITAL OUTLAY	16,427	0	28,000
<b>TOTAL EXPENDITURES</b>	<b>\$74,780</b>	<b>\$96,292</b>	<b>\$140,818</b>
<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**POLICE****REGIONAL AUTO CRIMES TEAM****PROGRAM INFORMATION:**

The Regional Auto Crimes Team (ReACT) is a multi-jurisdictional, multi-agency effort that allows authorities to focus all of their resources against auto theft and other vehicle related crimes. It eliminates redundancy and increases cooperative efforts to reduce auto crime rates. With an emphasis on pro-active efforts and conducting salvage inspections, this unit works with the Texas Department of Public Safety (DPS), the Bexar County Sheriff's Office (BCSO), and the National Insurance Crime Bureau (NICB) to reduce the market for stolen vehicles and stolen vehicle parts. The grant period is September 1 to August 31.

**FUNDING BY SOURCE AND EXPENDITURES BY CHARACTER**

	<b>Actual 2005-2006</b>	<b>Re-estimate 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE - Automobile Theft Prevention Authority (ATPA)	\$850,788	\$1,021,498	\$993,972
CITY - City General Fund Cash Match	473,615	522,762	534,433
CITY - In-Kind Contribution	1,192,402	1,382,665	1,322,373
OTHER - In-Kind Contribution (DPS, BCSO, NICB)	413,692	350,405	181,090
<b>TOTAL FUNDING</b>	<b>\$2,930,497</b>	<b>\$3,277,330</b>	<b>\$3,031,868</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$2,469,041	\$2,759,915	\$2,596,682
CONTRACTUAL SERVICES	291,284	204,280	292,565
COMMODITIES	15,310	29,559	10,348
OTHER EXPENDITURES	138,975	118,659	132,273
CAPITAL OUTLAY	15,887	164,917	0
<b>TOTAL EXPENDITURES</b>	<b>\$2,930,497</b>	<b>\$3,277,330</b>	<b>\$3,031,868</b>
<b>AUTHORIZED POSITIONS</b>	<b>11</b>	<b>11</b>	<b>11</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>

**POLICE****TXDOT DWI SELECTIVE TRAFFIC ENFORCEMENT PROGRAM****PROGRAM INFORMATION:**

This grant is currently in its fifth year. The grant application will provide funding to continue the DWI STEP, and expand the grant program to include a speed enforcement component. This expanded program will augment the Police Department's efforts at combating the incidence of DWI, as well as DWI and speed related accidents. Activity will be conducted with existing officers assigned to the program on an overtime basis and will be funded by the grant. The sixth year in-kind match (\$72,715) will fund overtime costs of officers making court appearances for grant related cases. The cash match (\$16,215) will fund officer overtime salaries for grant enforcement activity in the program.

**FUNDING BY SOURCE AND EXPENDITURES BY CHARACTER**

	<b>Actual 2005-2006</b>	<b>Re-estimate 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
STATE – Texas Department of Transportation	\$500,000	\$500,000	\$ 800,000
OTHER - In-Kind Match	\$39,440	\$253,011	\$ 72,715
CITY – Cash Match	\$16,116	\$16,215	\$ 16,215
<b>TOTAL FUNDING</b>	<b>\$555,556</b>	<b>\$769,226</b>	<b>\$888,930</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$506,074	\$769,226	\$889,930
COMMODITIES	\$32,092	\$0	\$0
<b>TOTAL EXPENDITURES</b>	<b>\$538,166</b>	<b>\$769,226</b>	<b>\$888,930</b>

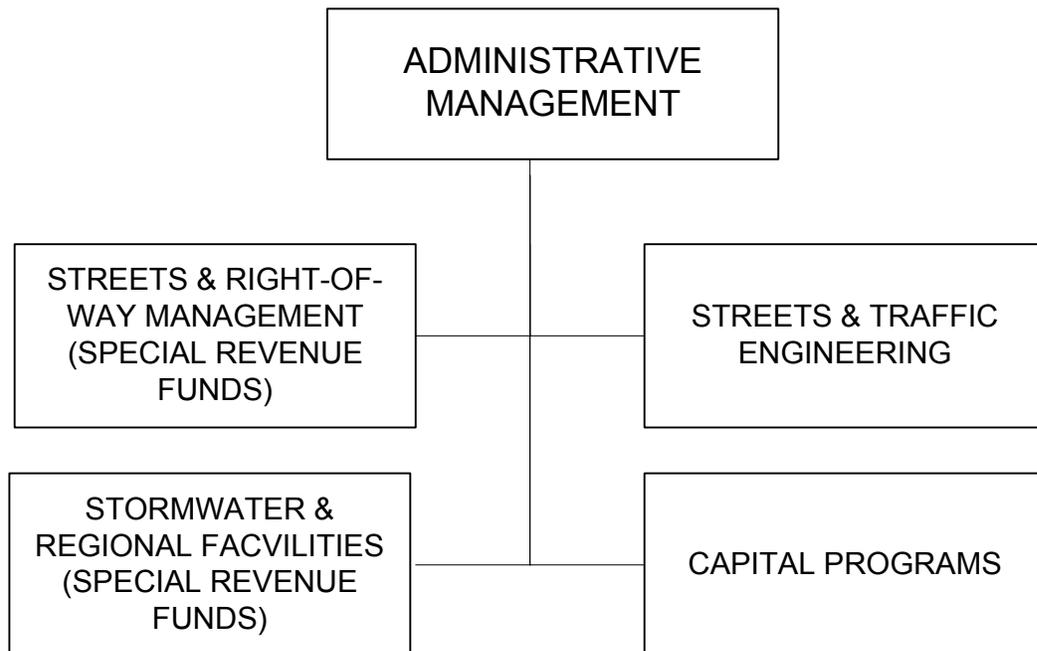
**POLICE****COPS TECHNOLOGY PROGRAM****PROGRAM INFORMATION:**

This is a U.S. Dept. of Justice, Office of Community Oriented Policing Services (COPS) Technology Program grant. In an effort to improve interoperability among all public safety agencies within Bexar and adjacent counties, Bexar Metro 911, Bexar County, and the City are in the planning stages of implementing a Regional Emergency Communications (REC), Information sharing, and Mobile Data System. The grant will provide funds for the acquisition and implementation of a new Computer Aided Dispatch (CAD) system, information sharing infrastructure, and a mobile data network linked by a wide-area fiber optic network connecting all participating agencies. If this grant is awarded, the grant period will begin in FY 2008 and is a three year grant.

**FUNDING BY SOURCE AND EXPENDITURES BY CHARACTER**

	<b>Actual 2005-2006</b>	<b>Re-estimate 2006-2007</b>	<b>Adopted 2007-2008</b>
<b>FUNDING SOURCES</b>			
FEDERAL – U.S. Dept. of Justice COPS	N/A	N/A	\$6,000,000
OTHER – Bexar Metro 911	N/A	N/A	2,000,000
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$8,000,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	N/A	N/A	\$166,667
CONTRACTUAL SERVICES	N/A	N/A	1,568,340
COMMODITIES	N/A	N/A	5,350,000
CAPITAL OUTLAY	N/A	N/A	914,993
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$8,000,000</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>1.00</b>

# PUBLIC WORKS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED 2008</b>
General Fund	145.00	\$12,273,780
Street Maintenance & Improvement Fund	256.00	60,735,338
Street Right-Of-Way Management Fund	20.00	1,535,696
Stormwater Operating Fund	258.00	32,534,281
Stormwater Regional Facilities Fund	20.00	13,316,437
Capital Projects	0.00	184,122,000
Debt Service Funds	0.00	0
<b>Total Funding</b>	<b>699.00</b>	<b>\$304,517,532</b>

**MISSION STATEMENT**

*The Public Works Department is committed to providing public services and infrastructure in a quality manner through the use of modern engineering and management practices with a team of people dedicated to professional excellence and customer satisfaction. We strive to accomplish these tasks efficiently, effectively and with accountability to the community we serve.*

**PROGRAM INFORMATION**

This Department oversees and directs the development and maintenance of the publicly owned infrastructure of the City. The Department has operating divisions in six funds. Areas of responsibility assigned to this department include:

- ◆ General Fund
  - Office of Director - Provides oversight and direction for the Department.
  - ADA Compliance Office – Coordinates policies and facility modifications in compliance with 1973 Rehabilitation Act, the Fair Housing Amendments Act, and the Americans with Disabilities Act.
  - Transportation Group – Plan, design, construct, operate and maintain traffic engineering functions, traffic control devices, transportation engineering, and multi-modal intelligent transportation systems.
  - Engineering - Engineering, surveying, construction inspection, and infrastructure assessment.
- ◆ Street Maintenance Special Revenue Fund
  - Street Maintenance - Street resurfacing and rehabilitation, designing and preparing contract street maintenance plans and specifications for the streets maintenance contract, pothole patching, sidewalk construction, bridge repair, railroad crossing monitoring, demolition of dangerous structures and, on a limited basis, alley maintenance.
- ◆ Right-of-Way Management Fund
  - Administration, inspection, compliance, enforcement, and utility coordination of the right-of-way management ordinance.
- ◆ Storm Water Special Revenue Fund
  - Storm Water Management – Operate and manage the City's storm water infrastructure: river and channel maintenance, vegetation control, street cleaning, tunnel operations, and storm water engineering.
- ◆ Regional Storm Water Detention Facilities Fund
  - Detention Pond Program – Administer the Regional Storm Water Management Program for the City.
- ◆ Advanced Transportation District Fund
  - Advanced Transportation District Program – Responsible for overseeing and directing the identification, coordination, funding and construction of capital projects designed to reduce traffic congestion, improve neighborhood connectivity, use technology for improved transit services and leverage available resources.

**GOALS & OBJECTIVES**

- ◆ To provide high quality design, construction, and renovation of streets and drainage facilities and City buildings; operate traffic network safely, efficiently, and economically in a timely manner with fundamentally sound, pragmatic, and economical solutions.
- ◆ To Improve Employee Development:
  - Continue to foster an environment for employee growth and learning within the department through encouragement, coaching, and offering educational training and development opportunities such as:
    - Emergency response readiness training
    - Supervisory training for operating divisions
  - Empower staff in decision-making through three-deep leadership that enhances our ability to respond quickly to day-to-day challenges and continues investment to our most valuable resource, people.
  - Practice strategic human resource planning, which identifies the capabilities that currently exist within the organization, and also identifies the capabilities required for future success or advancement for promotion within.

**GOALS & OBJECTIVES CONTINUED**

- Emphasize safety to our employees to reduce preventable accidents within the Public Works Department.
- ◆ To continue to perform services in a “Customer First” manner to meet the needs of the citizens:
  - Continue communication, interaction, and delivery of service to all customers and continue to formulate accurate and timely responses to requests.
  - Maintain and improve internal quality control to ensure proper delivery of services to our customers.
  - Maintain a positive image and continue to promote public trust through:
    - Community outreach education program
    - Informative community meetings
    - Continuing the Public Works Academy
    - Timely proactive and positive communication with media
- ◆ To continue to provide safe and efficient movement of people and goods through a well designed, operated and maintained, multi-modal transportation network:
  - Perform preventative maintenance of all traffic signals annually to reduce malfunctions and outages.
  - Maintain a two-week completion average for all non-emergency sign maintenance and installation customer service requests.
  - Achieve a two-week completion average for all pavement markings customer service requests.
  - Implement technology to reduce congestion in the transportation system:
    - Expand use of emergency vehicle traffic signal preemption
  - Enhance connectivity between neighborhoods and major roadways.
  - Encourage the use of alternative modes of transposition by city employees as well as the general public where possible to improve air quality, personal health and decrease roadway congestion.
  - Increase bike ridership by creating a safe and effective network of on and off-road bikeways throughout the region connecting neighborhoods to City facilities such as parks, schools, libraries, and community centers.
  - Maintain a working partnership with members of the Bicycle and Pedestrian Mobility Advisory Committees.
  - Implement the Regional Bicycle Master Plan.

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Improve Customer Service</b>					
	Increase communication, interaction, and delivery of service to all stakeholders and continue to formulate accurate and timely responses to requests	No. of Community Meetings Held with Outside Stakeholders <sup>1</sup>	153	125	140	90
		% of Service Requests Meeting Service Level Agreements with Customers	92%	93%	96%	96%
<b>Internal Processes</b>	<b>Innovative &amp; Proactive City Government</b>					
	To perform preventive maintenance of all traffic signals annually to reduce malfunctions and outages	Cabinet Preventive Maintenance (Intersections)	1,163	1170	1,184	1,197
	Utilize the employee incentive program to reduce preventable accidents within the Public Works department	No. of Accidents Occurring for Motor Vehicles and Personal Injury Resulting in a Claim	67	48	58	55

**EXPLANATORY INFORMATION**

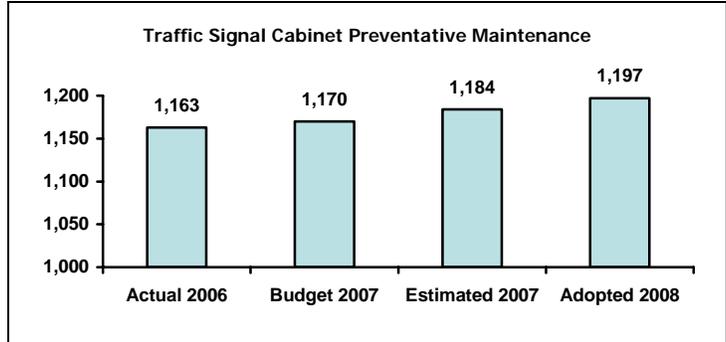
<sup>1</sup> It is anticipated that community meetings will decrease in FY 2008 due to the 2007 Bond Projects being handled by the newly created Capital Improvement Management Systems (CIMS).

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Public Works Department for FY 2008.

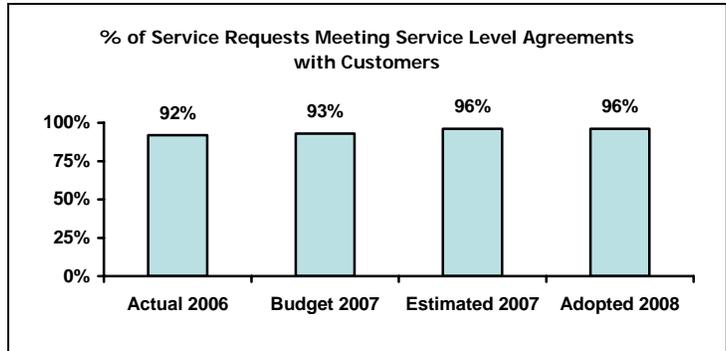
**Traffic Signal Cabinet Preventative Maintenance**

Public Works annually performs preventative maintenance on traffic signals throughout the City to reduce malfunctions and outages.



**Percent of Service Requests Meeting Service Level Agreements with Customers**

This measure illustrates the Department's responsiveness to citizens' request for service. The percentage is the number of requests closed within its targeted response time.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$10,937,321	\$13,742,561	\$13,998,749	\$7,639,858
CONTRACTUAL SERVICES	846,700	575,348	691,583	1,369,065
COMMODITIES	936,940	1,093,592	1,204,033	1,404,911
SELF INSURANCE/OTHER	2,394,699	2,944,289	2,421,881	1,859,946
CAPITAL OUTLAY	41,864	139,000	141,490	0
<b>TOTAL EXPENDITURES</b>	<b>\$15,157,524</b>	<b>\$18,494,790</b>	<b>\$18,457,736</b>	<b>\$12,273,780</b>
<b>AUTHORIZED POSITIONS</b>	<b>254</b>	<b>252</b>	<b>252</b>	<b>145</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>254.00</b>	<b>254.00</b>	<b>254.00</b>	<b>145.00</b>

**PROGRAM INFORMATION**

The Street Maintenance Division of Public Works is responsible for the overall planning and coordination of the City's street maintenance. Tasks of the Street Maintenance Division include street resurfacing and rehabilitation, designing and preparing contract street maintenance plans and specifications for the streets maintenance contract, pothole patching, sidewalk construction, bridge repair, railroad crossing monitoring, and alley maintenance.

The Right-of-Way Management Division is responsible for standardizing the street cutting process for the safety of the public, maintaining the integrity of the infrastructure, and monitoring for compliance through utility coordination.

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**GOALS & OBJECTIVES**

To perform the functions of planning and coordination, implementation, development, and management of the City's infrastructure system of streets, alleys, and emergency response services in a responsive manner, with a focus on quality, customer needs, and effective protection of public investment in the City's infrastructure.

**STREET MAINTENANCE**

- ◆ To perform all services in a "Customer First" manner to meet the needs of the citizens.
- ◆ To continue the implementation and improvement of the Americans with Disabilities Act (ADA) Curb Ramp/Sidewalk Construction and Maintenance Program for connectivity of paths of travel.
- ◆ To continue to evaluate affordability, efficiency, and effectiveness of options for providing streets maintenance services
- ◆ Enhance Computer Training and provide technology to enhance real time customer service responses and to improve quality and internal control of Street Division projects including street maintenance, sidewalk construction, emergency operations and customer service.
- ◆ To continue to utilize ATD funding for improvements in order to keep San Antonio moving.
- ◆ To continue to support the Accelerated Response Crew (ARC) and associated professional development to provide time-sensitive, special customer service requests.
- ◆ To continue to maintain strategic partnerships with governmental agencies, private construction and consulting organizations, and community-based groups to leverage resources essential to improving service delivery and maximizing efficiencies, while maintaining safe work-zone environments.
- ◆ To develop and update City Construction street maintenance application Specifications
- ◆ To assist in the development, implementation and maintenance of the Pavement Management System
- ◆ To continue to deliver street maintenance projects consistent with the 5 Year Rolling Infrastructure Maintenance Program (IMP).

**ROW MANAGEMENT**

- ◆ To protect the City's \$7.69 billion infrastructure investment and guarantee proper street repair through improved street restoration standards.
- ◆ To reduce public inconvenience and improve utility coordination through increased planning and management of the City's right of way.
- ◆ Improve on-line web applications for Right-of-Way through 24 hour access to the ROW program permit process.
- ◆ To support GASB 34 requirements through the inventory of infrastructure using GIS.
- ◆ To provide training to all ROW staff to foster an environment for employee growth and learning.

**PUBLIC WORKS**

**STREET MAINTENANCE FUND  
RIGHT OF WAY MANAGEMENT FUND**

**GOALS & OBJECTIVES CONTINUED**

- ◆ To educate the public (e.g. Neighborhood Associations) of the Right-of-Way Ordinance’s role in public safety through the protection of the City’s infrastructure investment and ensure compliance with traffic control measures

**BALANCED SCORECARD**

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Customer</b>	<b>Public Trust and Awareness of Citizens – Improve Customer Service</b>					
	Respond promptly to all requests for service in accord with available resources and capabilities	% of Potholes Repaired within 48 hours (2 Workdays) <sup>1</sup>	99.00%	98.50%	93.00%	98.00%
	Compliance with the Right of Way Ordinance	No. of Penalties Assessed	242	70	292	90
		Dollar Amount Collected from Penalties	\$121,000	\$35,000	\$146,000	\$45,000
<b>Internal Processes</b>	<b>Public Trust and Awareness of Citizens – Maintain Existing Infrastructure</b>					
	To continue to evaluate affordability, efficiency, and effectiveness of options for improved performance of San Antonio’s infrastructure	Street Inventory Pavement Condition Index (PCI) – All Functional Classes <sup>2</sup>	70.20	70.26	81.52	81.52
		PCI - Arterial Streets <sup>2</sup>	71.35	71.33	83.68	83.68
		PCI - Collector Streets <sup>2</sup>	69.61	69.95	82.81	82.81
		PCI - Local Streets <sup>2</sup>	70.07	70.12	81.08	81.08
		Lane Miles Receiving Maintenance <sup>3</sup>	367	491	461	396
	Improve on-line web applications for Right-of-Way through 24 hour access to the ROW program permit process	% of Applications Received Using the 24-Hour Permit System Online	99%	99%	99%	99%
		No. of Permit Applications	16,821	14,100	15,000	16,000

**PUBLIC WORKS**

**STREET MAINTENANCE FUND  
RIGHT OF WAY MANAGEMENT FUND**

**BALANCED SCORECARD CONTINUED**

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
<b>Internal Processes</b>	<b>Public Trust and Awareness of Citizens – Maintain Existing Infrastructure</b>					
	Improve the City's Street Infrastructure by administering street maintenance construction contracts	No. of Linear Miles	73	270	101	65

**EXPLANATORY INFORMATION**

- <sup>1</sup> FY 2007 was marked by inclement wet, freezing and cold weather. These conditions have created uncommon stresses on the City's Street infrastructure resulting in more requests for pothole patching within a narrow period. Wet weather conditions also make it more challenging to perform maintenance.
- <sup>2</sup> Pavement Condition Index is an estimated number. An outside consultant is currently reviewing 33% of the Street Network annually.
- <sup>3</sup> Lane miles receiving maintenance includes City Forces and Outside Contractual Maintenance. The amount of one-time funding for the Street Maintenance Program increased from Budget FY 2007 to Adopted FY 2008; however the amount of lane miles receiving maintenance is estimated to decrease. This results from two primary factors; the first being inflation and the second is due to the fact in recent years the street maintenance work being performed has been more expensive structural repair applications rather than the lesser costing routine or surface repair applications.

# PUBLIC WORKS

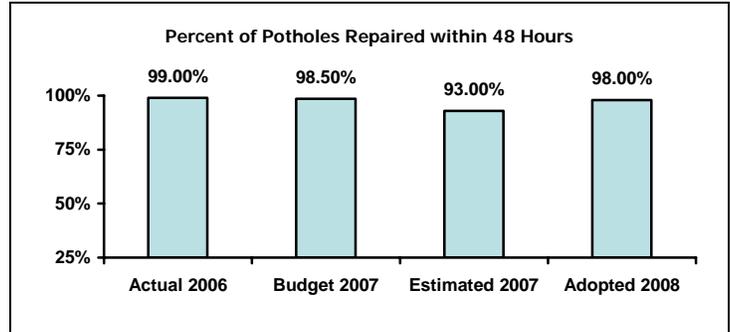
# STREET MAINTENANCE FUND RIGHT OF WAY MANAGEMENT FUND

## PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Street Maintenance and Right of Way Management Funds for FY 2008.

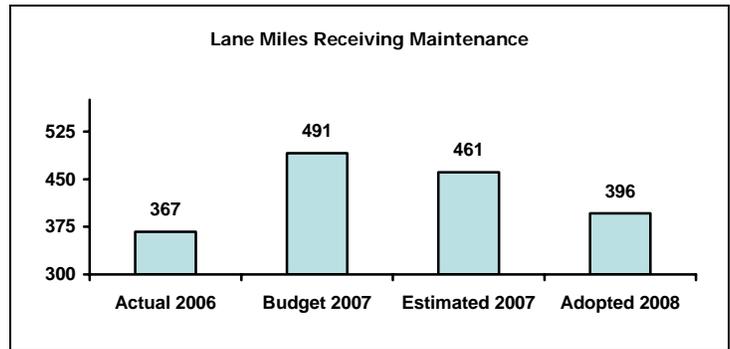
### Percent of Potholes Repaired within 48 Hours

The percentage of potholes repaired within 48 hours (two workdays) has increased since FY 2005 due to improved tracking and closure of requests.



### Lane Miles Receiving Maintenance

This measure represents the total number of lane miles being maintained by both City Forces and through Contractual Street Maintenance. The Adopted FY 2007 includes an additional \$5 million improvement (adding approximately 67.38 lane miles of maintenance), bringing the total Contractual Street Maintenance Program to \$26.7 million.



## STREET MAINTENANCE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$12,032,794	\$12,585,635	\$12,409,586	\$11,426,890
CONTRACTUAL SERVICES	2,179,998	3,194,963	2,384,755	3,206,302
COMMODITIES	7,844,202	7,168,889	9,416,004	7,115,657
SELF INSURANCE/OTHER	5,449,202	6,830,559	6,343,973	6,792,833
CAPITAL OUTLAY	57,130	132,999	145,814	0
TRANSFERS	20,977,590	29,734,319	34,379,999	32,193,656
<b>TOTAL EXPENDITURES</b>	<b>\$48,540,916</b>	<b>\$59,647,364</b>	<b>\$65,080,131</b>	<b>\$60,735,338</b>
<b>AUTHORIZED POSITIONS</b>	<b>311</b>	<b>285</b>	<b>285</b>	<b>256</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>311.00</b>	<b>285.00</b>	<b>285.00</b>	<b>256.00</b>

**PUBLIC WORKS****STREET MAINTENANCE FUND  
RIGHT OF WAY MANAGEMENT FUND****RIGHT OF WAY MANAGEMENT FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$877,105	\$970,810	\$976,411	\$1,001,994
CONTRACTUAL SERVICES	88,659	879,037	580,441	249,313
COMMODITIES	39,809	48,287	17,283	48,287
SELF INSURANCE/OTHER	138,715	188,197	166,459	201,102
CAPITAL OUTLAY	69,858	0	0	0
TRANSFERS	96,042	38,902	173,902	35,000
<b>TOTAL EXPENDITURES</b>	<b>\$1,310,188</b>	<b>\$2,125,233</b>	<b>\$1,914,496</b>	<b>\$1,535,696</b>
<b>AUTHORIZED POSITIONS</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>

**PROGRAM INFORMATION**

The Storm Water Utility of Public Works, which is funded by the Federally authorized Storm Water Fee (user fee) and through participation in the Regional Storm Water Management Program with a fee in lieu of on-site detention (development fee), performs the following primary functions:

- ◆ Administration – Direction and planning, fiscal, human resources, and community outreach.
- ◆ Open Waterway Maintenance – Concrete and underground storm sewer maintenance, maintenance in federally sponsored channels, natural waterway maintenance, lake de-silting operations, earthen and concrete channel maintenance.
- ◆ Surface Maintenance – Arterial/collector/residential street cleaning, Central Business District cleaning, median maintenance, volunteer/restitution program. Operation and Maintenance of Tunnels, Dams, High Water Detection System, underground remote camera survey.
- ◆ Capital Projects Review – Review all municipal infrastructure improvements.
- ◆ Floodplain Management in accordance with National Flood Insurance Program rules and regulations – Includes technical review of Floodplain Development Permits, Flood Insurance Rate Map revisions, identify, notify and help prosecute floodplain violators, storm water management review for new development and significant redevelopment.
- ◆ Regional Storm Water Management Program (RSWMP) Implementation – Administer RSWMP, active technical partner in the Bexar Regional Watershed Management program.
- ◆ To continue to support the Accelerated Response Crew (ARC) and associated professional development to provide time-sensitive, special customer service requests.

The Storm Water Utility ensures compliance with the eleven program requirements associated with the City's National Pollutant Discharge Elimination System (NPDES) permit. The Utility also facilitates new development and significant redevelopment within the City of San Antonio Storm Water Management development ordinances and the City's Floodplain ordinance, a requirement for continued participation in the National Flood Insurance Program. It is also tasked with the operation of the Municipal Separate Storm Sewer System (MS4). The Utility, in addition to design and review of public and private storm water infrastructure plans, participates in the master planning effort for the five major watersheds within the region. This includes implementing regional flood control facilities, engineering regional storm water facilities and floodplain management and administration.

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**GOALS & OBJECTIVES**

To establish a performance based schedule for the operation of the City's inventory of lakes, streams, basins, dams, tunnels, and storm water systems. To continue to execute the tasks required for compliance with the NPDES permit, Storm Water Compliance for Construction Activities Ordinance, and to maintain good standing in the National Flood Insurance Program. To continue a holistic watershed approach to planning and implementing regional storm water facilities. To perform all functions with a focus on quality; customer needs and expectations; and the effective protection of the public's investment in the City's infrastructure.

- ◆ To perform all services in a "Customer First" manner to meet the needs of the citizens.
- ◆ To utilize an employee incentive program to continue to improve the safety and quality of life for our citizens.
- ◆ To operate and manage the storm water infrastructure through comprehensive watershed management:
  - Implement the operational planned maintenance programs.
  - Continue to implement specific watershed master plans as available data and funding permits.
  - Cooperate in a regional effort to operate and maintain storm water data collection and warning devices.

**GOALS & OBJECTIVES CONTINUED**

- Continue to evaluate, consider and pursue all available resources for improved management of the regional and local storm water infrastructure.
  - Continue mapping and development procedures for assessment of the storm water infrastructure.
  - Continue to facilitate orderly development using the drainage ordinances as adopted in the Unified Development Code.
- ◆ To maintain the requirements of the NPDES Permit through performance based services.

**PUBLIC WORKS**

**STORM WATER OPERATING FUND  
STORM WATER REGIONAL FACILITIES FUND**

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Public Trust and Awareness – Continue Downtown Improvements</b>					
	To operate and manage the storm water infrastructure through comprehensive watershed management	San Antonio River Channel Improvement Program - % Maintained <sup>1</sup>	61%	58%	53%	53%
	<b>Public Trust and Awareness of Citizens – Improve Customer Service</b>					
	Provide floodplain information to citizens on request	No. of Floodplain Location Checks Provided	2,499	1,792	2,500	3,000
	<b>Citizens’ Well-being and Human Potential – Provide Accountability to Public</b>					
Provide storm water reviews for municipal infrastructure capital improvements	No. of Municipal Infrastructure Capital Improvement Project Reviews Performed by Storm Water Engineer Watershed Teams <sup>2</sup>	114	144	130	135	
<b>Internal Processes</b>	<b>Sustainable and Attractive Community – Maintain Existing Infrastructure</b>					
	Maintain the requirements of the Texas Pollutant Discharge Elimination System Permit through performance-based services	Street Cleaning - Tons Collected per Gutter Mile	0.23	0.25	0.30	0.32
	To operate and manage the storm water infrastructure through comprehensive watershed management	River Channel and Parkway Acres Maintained <sup>3</sup>	18,963	23,150	9,732	25,941
	<b>Sustainable &amp; Attractive Community – Improve Human Development Programs</b>					
Provide for orderly development and redevelopment through holistic watershed management	No. of Hours Spent on Floodplain Management and Regional Storm Water Management Program Implementation Performed by Storm Water Engineering Watershed Teams <sup>4</sup>	23,040	20,097	33,227	47,616	
<b>Employee Learning &amp; Growth</b>	<b>Citizens Well Being &amp; Human Potential – Improve Employee Services</b>					
	To utilize an employee incentive program to continue to improve the safety and quality of life for our citizens	Safety Award Program – % of Employees Eligible Receiving Safety Awards	90%	91%	96%	90%

**EXPLANATORY INFORMATION**

- <sup>1</sup> Estimated FY 2007 takes into account improved maintenance schedule to include the mowing the entire San Antonio Channel Improvement Program (SACIP) and current ongoing in house restoration projects.
- <sup>2</sup> In 2006 and 2007 the capital projects were reviewed at 45% and 95% complete due to staffing shortages.
- <sup>3</sup> Reduction in actual mowing in FY 2007 is due to extensive rain events. San Antonio experienced three years worth of rain 30"+ in a 6 month period
- <sup>4</sup> This measure includes FY 2007 staff augmentation for plan review only. FY 2008 assumes full staff and some staff augmentation for plan review.

# PUBLIC WORKS

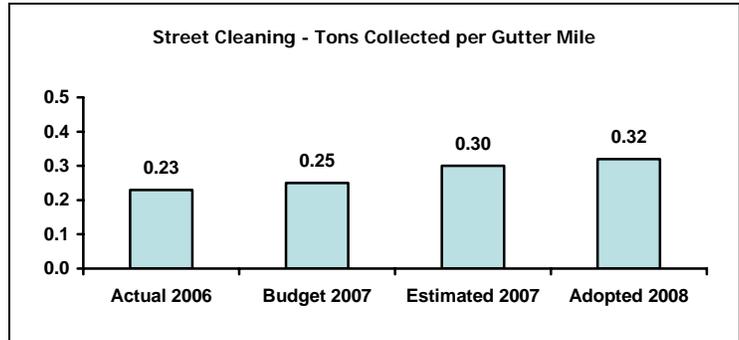
# STORM WATER OPERATING FUND STORM WATER REGIONAL FACILITIES FUND

## PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Storm Water Operating and Regional Facilities Funds for FY 2008.

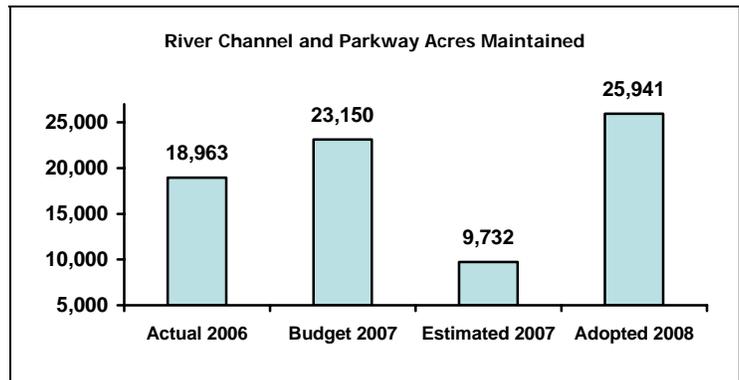
### Street Cleaning – Tons Collected / Gutter Mile

The FY 2006 Adopted Budget included a street cleaning efficiency in which fewer numbers of larger pieces of street cleaning equipment were purchased. Although inventory was reduced, the department maintained current service levels. Street cleaning operations help maintain the requirements of the Texas Pollutant Discharge Elimination System Permit through performance-based services.



### River Channel and Parkway Acres Maintained

The estimated number of acres maintained for FY 2007 decreased due to the substantial amount of rainfall in San Antonio. The number of acres maintained in FY 2008 is expected to rise as city forces and contract crews devote additional resources to park and river channel cleaning.



## STORM WATER OPERATING FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$9,410,357	\$10,616,386	\$10,471,490	\$10,744,146
CONTRACTUAL SERVICES	4,764,289	5,756,756	6,273,227	7,245,338
COMMODITIES	1,216,138	991,348	1,120,330	991,348
SELF INSURANCE/OTHER	3,975,396	5,017,825	4,531,233	4,632,819
CAPITAL OUTLAY	36,587	0	156,369	0
TRANSFERS	8,935,235	8,844,425	8,839,986	8,920,630
<b>TOTAL EXPENDITURES</b>	<b>\$28,338,002</b>	<b>\$31,226,740</b>	<b>\$31,392,635</b>	<b>\$32,534,281</b>
<b>AUTHORIZED POSITIONS</b>	<b>262</b>	<b>259</b>	<b>259</b>	<b>259</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>262.00</b>	<b>259.00</b>	<b>259.00</b>	<b>259.00</b>

**PUBLIC WORKS****STORM WATER OPERATING FUND  
STORM WATER REGIONAL FACILITIES FUND****STORM WATER REGIONAL FACILITIES FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$479,338	\$1,283,263	\$795,582	\$1,337,280
CONTRACTUAL SERVICES	138,971	931,344	928,535	21,161
COMMODITIES	11,788	39,862	42,596	14,132
SELF INSURANCE/OTHER	61,163	333,944	343,655	133,864
CAPITAL OUTLAY	114,665	113,500	78,500	60,000
TRANSFERS	2,702,243	16,274,951	9,502,270	11,750,000
<b>TOTAL EXPENDITURES</b>	<b>\$3,508,168</b>	<b>\$18,976,684</b>	<b>\$11,691,138</b>	<b>\$13,316,437</b>
<b>AUTHORIZED POSITIONS</b>	<b>10</b>	<b>20</b>	<b>20</b>	<b>20</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>10.00</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>

**PROGRAM INFORMATION**

The Advanced Transportation District (ATD) Division oversees and directs the identification, coordination and funding of capital projects designed to reduce traffic congestion, improve neighborhood connectivity, use technology for improved transit services and leverage available resources.

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**GOALS & OBJECTIVES**

The ATD Division will make specialized improvements along major arterial streets throughout the city to enhance connectivity between neighborhood and major roadways.

- ◆ Reduce traffic congestion with improved traffic signal timing, new or longer turn lanes, pavement widenings and other mobility improvements.
- ◆ Improve sidewalks – ATD funds will be used to add or improve sidewalks with priority given to those on or adjacent to transit corridors.
- ◆ Make ADA-compliant improvements to sidewalks, curbs, and wheelchair ramps.
- ◆ Improve and/or add crosswalks, pedestrian street markers and other facilities.
- ◆ Begin the implementation of a City-wide Traffic Signal Modernization and Synchronization Program.

**PUBLIC WORKS**

**ADVANCED TRANSPORTATION DISTRICT**

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Provide For Safety and Welfare of San Antonio</b>					
	Complete capital projects that improve public safety and transportation mobility	Project Categories Approved for ATD Funding	N/A	17	16	18
		Dollar Value of Projects Approved for ATD Funding (In Millions)	\$3.19	\$12.19	\$13.69	\$13.25
<b>Financial</b>	<b>Provide Accountability to Public</b>					
	Leverage funding through City programs, federal grants and Metropolitan Planning Organization projects using ATD resources	Funding leveraged using ATD resources (In Millions) <sup>1</sup>	N/A	\$4.7	\$9.0	\$6.7
		Total Number of Project Categories Leveraged <sup>1</sup>	N/A	6	4	3
<b>Internal Processes</b>	<b>Innovative &amp; Proactive City Government</b>					
	Improve neighborhood connectivity	ATD Funding for Traffic and Pedestrian Mobility Projects (In Millions)	N/A	\$6.0	\$8.5	\$6.5
	Improve bicycle and pedestrian facilities	Miles of Bicycle and Shared Use Facilities Created or Upgraded	N/A	8.0	6.1	11.0
<b>Employee Learning &amp; Growth</b>	<b>Improve Customer Service</b>					
	Provide a trained and competent workforce	% of Staff Utilizing Training Opportunities and/or Continued Education	N/A	75%	75%	75%

**EXPLANATORY INFORMATION**

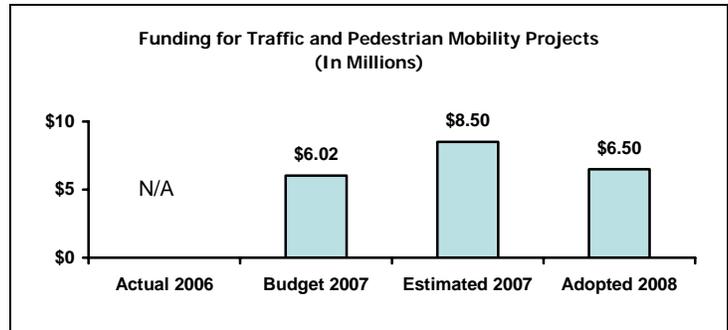
<sup>1</sup> Includes projects in which ATD resources are used as matching funds or to supplement funds approved for other programs.

**PERFORMANCE MEASURE HIGHLIGHTS**

The following charts illustrate performance measure highlights of the Advanced Transportation District Fund for FY 2008.

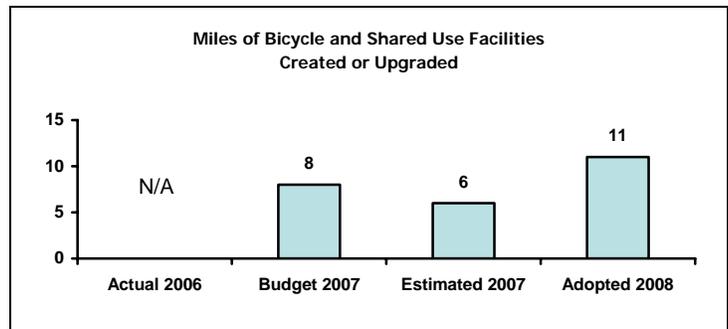
**Funding for Traffic and Pedestrian Mobility Projects**

Higher than anticipated sales tax collections allowed an acceleration of ATD traffic and pedestrian mobility projects in FY 2007. The increase in Estimated FY 2007 is due to planned FY 2008 projects being completed in FY 2007



**Miles of Bicycle and Shared Use Facilities**

One goal of the Advanced Transportation Program is to reduce traffic congestion through mobility improvements such as bicycle and pedestrian facilities.

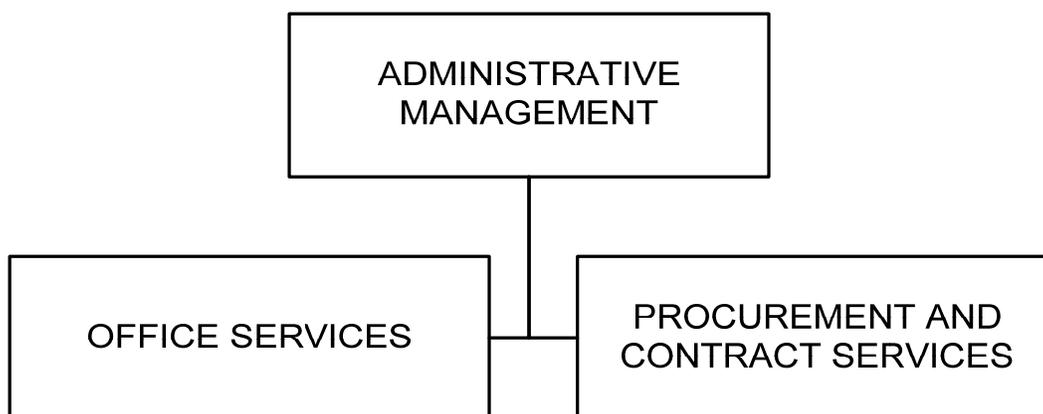


**ADVANCED TRANSPORTATION DISTRICT FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL 2005-2006</b>	<b>BUDGET 2006-2007</b>	<b>ESTIMATED 2006-2007</b>	<b>ADOPTED 2007-2008</b>
PERSONAL SERVICES	\$399,469	\$611,206	\$564,892	\$1,076,917
CONTRACTUAL SERVICES	60,839	38,158	42,190	52,081
COMMODITIES	3,360	5,645	20,717	35,745
SELF INSURANCE/OTHER	6,837	28,994	54,311	97,344
CAPITAL OUTLAY	438,700	0	1,098	310,836
TRANSFERS	3,192,362	12,185,736	13,685,386	13,246,912
<b>TOTAL EXPENDITURES</b>	<b>\$4,101,567</b>	<b>\$12,869,739</b>	<b>\$14,368,594</b>	<b>\$14,819,835</b>
<b>AUTHORIZED POSITIONS</b>	<b>13</b>	<b>13</b>	<b>13</b>	<b>23</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>23.00</b>



# PURCHASING & CONTRACT SERVICES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
Purchasing & General Services Fund	41.00	\$4,190,361
<b>Total Funding</b>	<b>41.00</b>	<b>\$4,190,361</b>

# **PURCHASING & CONTRACT SERVICES**

## **PURCHASING & GENERAL SERVICES FUND**

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### **MISSION STATEMENT**

*The mission of the Purchasing and Contract Services Department is to provide support services to City departments through the utilization of procurement processes that offer best value, best prices, and quality products and services.*

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### **PROGRAM INFORMATION**

The Purchasing and Contract Services Department provides support services to other City departments. Responsibilities include the management of departmental fiscal and administrative operations; centralized procurement of services, supplies and equipment for all City activities; assistance with preparation of professional service contracts; printing and reproduction services; mail services; and central management of office supply program.

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### **GOALS & OBJECTIVES**

- ◆ Procure products and services at the best price, best value, and quality in a timely fashion with maximum opportunities for Small, Minority- and Women-owned businesses, in accordance with City Council policies.
  - Increase opportunities for participation in the Small Business Economic Advisory Program and achieve departmental goals for awarding contracts to underutilized businesses.
  - Review and reengineer procurement and contract processes.
  - Pursue E-Commerce opportunities in the procurement and contract process.
  - Provide training to City staff regarding purchasing and contracting policies.
  - Conduct business review and validation of procurement technology.
  - Provide centralized contract services support to departments.
- ◆ Support City departments by providing printing, mail services, and office supply management in an efficient, convenient, and cost-effective manner.
  - Seek greater efficiency in mail processing and provide mail piece design training in an effort to reduce cost.
  - Streamline, consolidate and market printing operations for greater efficiencies.
  - Continue the implementation process of the Multi-Functional Device Program providing departments increased efficiencies at a reduced cost.
- ◆ Support, manage, and monitor departmental operations.
  - Monitor and manage departmental performance measures.
  - Continue to develop strategies for cost-saving measures.
  - Measure customer satisfaction through customer service surveys.

**PURCHASING & CONTRACT SERVICES**  
**PURCHASING & GENERAL SERVICES FUND**

**BALANCED SCORECARD**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Customer</b>	<b>Improve Customer Service</b>					
	Procure products and services at the best price, best value, and quality in a timely fashion	Total No. of Contracts Awarded	1,050	N/A	1,075	1,100
		Total No. of High Profile Discretionary Contracts Processed	29	N/A	38	30
Support City Departments by providing printing, mail services, and office supply management in an efficient, convenient, and cost-effective manner	No. of Prints Processed by Central Stores (in millions)	11.07	N/A	11.23	11.34	
<b>Employee Learning &amp; Growth</b>	<b>Improve Information Technology Service Delivery</b>					
	Provide City Staff with Purchasing & Contract Services Related Training	No. of City Staff attending training facilitated by Purchasing & Contract Services	942	N/A	622	700

# PURCHASING & CONTRACT SERVICES

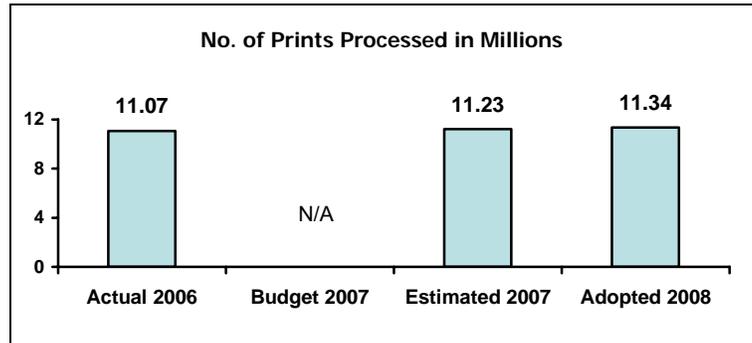
## PURCHASING & GENERAL SERVICES FUND

### PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Purchasing and Contract Services Department for FY 2008.

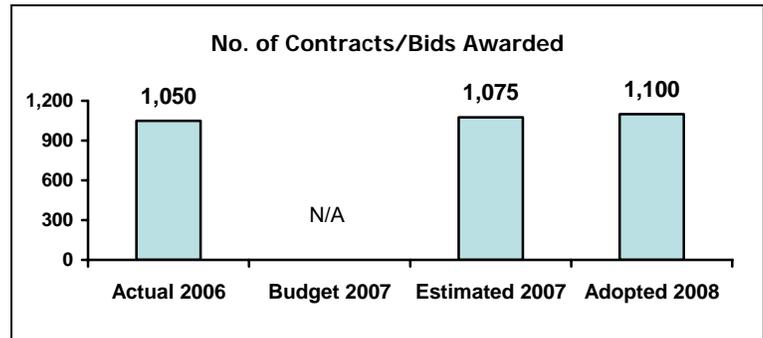
#### Print Shop Efficiency

The Purchasing Department supports City departments by providing a full service print shop that is efficient, convenient, and cost-effective to internal and external customers. With its high volume printers, the Print Shop is able to provide high quality printed documents and services with short turnaround times as required by City Departments and outside governmental agencies.



#### Contracts/Bids Awarded

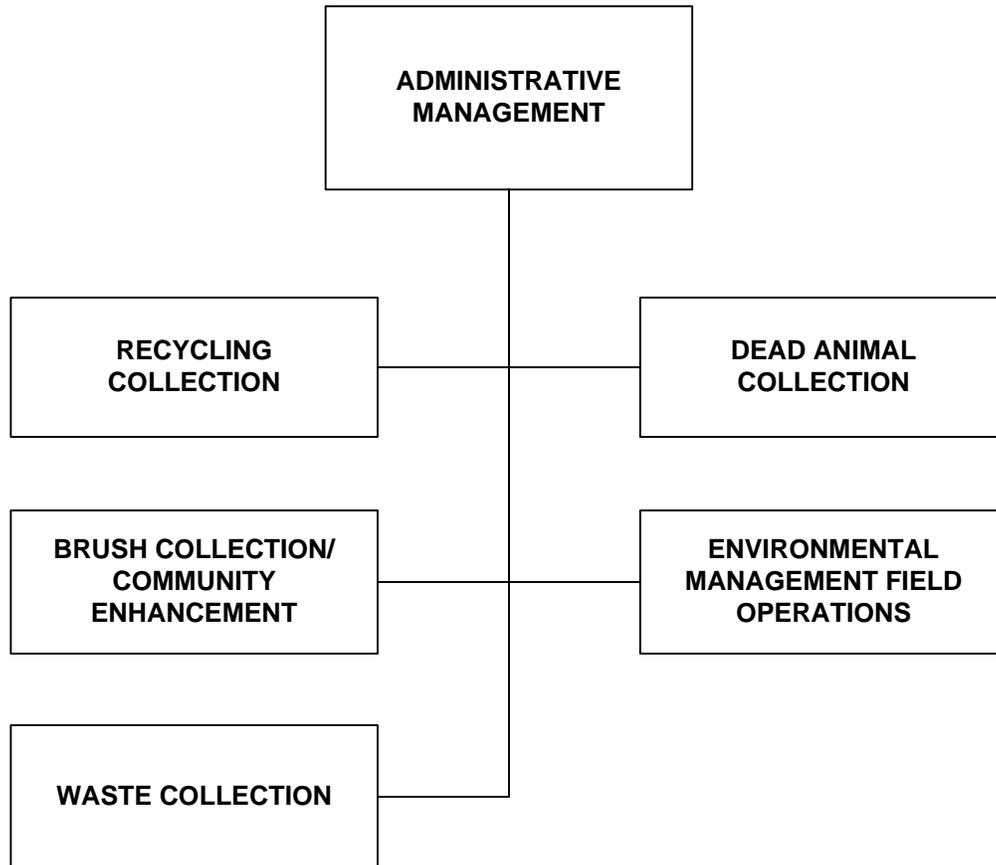
The Purchasing and Contract Services Department awards Annual Contracts, Formal and Informal bids through centralized, competitive procurement processes. This ensures that the City procurement process follows all state and local statutes and that departments receive the best value for services and products purchased.



### PURCHASING & CONTRACT SERVICES DEPARTMENT EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	N/A	N/A	N/A	\$2,563,384
CONTRACTUAL SERVICES	N/A	N/A	N/A	229,680
COMMODITIES	N/A	N/A	N/A	45,404
SELF INSURANCE/OTHER	N/A	N/A	N/A	501,893
CAPITAL OUTLAY	N/A	N/A	N/A	0
COMMODITIES FOR RESALE	N/A	N/A	N/A	850,000
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$4,190,361</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>41</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>41.00</b>

# SOLID WASTE MANAGEMENT



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2008</b>
Environmental Services Fund	526.84	\$84,373,318
Capital Projects	0.00	3,300,000
<b>Total Funding</b>	<b>526.84</b>	<b>\$87,673,318</b>

# **SOLID WASTE MANAGEMENT**

## **ENVIRONMENTAL SERVICES FUND**

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### **MISSION STATEMENT**

*The Solid Waste Management Department is committed to enhancing the City's health, safety, and welfare by providing the highest quality of solid waste and environmental services that are equitable, consistent and dependable. Our team of dedicated and proactive employees will strive to provide efficient, effective, and accountable customer service.*

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### **PROGRAM INFORMATION**

The Environmental Services Revenue Fund receives most revenues from the Garbage Fee, the Brush Fee, and the Environmental Fee as collected by CPS Energy. A conversion fee was instituted in FY 2007 to support the substantial capital investment required to implement automated collection. This conversion fee will continue for the next two years and then will be eliminated. Additional revenues to this fund are generated from Waste Hauler Vehicle Permit Fees, sales of Mulch and Brush Recycling Fees, and sale of recyclable materials.

The Solid Waste Management Department is responsible for collection of municipal solid waste generated by over 344,000 homes within the City of San Antonio. The primary services provided includes weekly curbside collection of residential garbage and residential recyclables, dead animal collection, downtown night garbage collection, and the bi-annual collection of residential brush and bulky items. The new Automated Collection Program is now underway to enhance the solid waste collection process. During the next two and a half years, the City will continue to be converted to an automated system for both garbage and recycling collection. Each household will be provided with two wheeled carts one for garbage and one for recycling. Bi-weekly solid waste collection will continue with one day for garbage and one day for recycling. The Department also incorporates a single-stream recycling program for increased efficiencies and cost control. Other services include supporting neighborhood associations and civic groups through the weekend Dial-A-Trailer program, and sponsorship of Keep San Antonio Beautiful Inc. The Department maintains an on-going public outreach program, disseminating information concerning public health and safety and the various services provided to the general community. Also provided are cleanups for special events, weather-related emergencies, and oversight of contractors for collection of approximately 10,300 homes and other high priority waste management needs of the City.

Other major responsibilities of the Department involve administering the City's Household Hazardous Waste (HHW) Programs, monitoring and maintaining closed City landfills, operating the Bitters Brush Recycling Center and overseeing or performing asbestos surveys/abatement.

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### **GOALS & OBJECTIVES**

To provide the citizens of San Antonio with the highest quality of equitable solid waste, brush/bulky waste and recycling services in a cost effective manner through planning, developing, implementing and coordinating all programs associated with the City's infrastructure system for collection, recycling and disposal of municipal solid waste.

- ◆ Improve the Solid Waste Division's quality of service and cost effectiveness by continuing the implementation of the automated collection system for garbage and recycling.
- ◆ Improve the City's recycling program by continuing to refine the single stream collection method.
- ◆ Continue to monitor the cost/benefit of the various contracted areas and internalize those areas that prove beneficial.
- ◆ Continue to evaluate working conditions at departmental facilities in terms of safety and efficiency.
- ◆ Evaluate collection efficiencies for possible improvements through the use of other potential operational systems.

# **SOLID WASTE MANAGEMENT**

## **ENVIRONMENTAL SERVICES FUND**

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### **GOALS & OBJECTIVES CONTINUED**

- ◆ Continue to raise public awareness of the importance of recycling through community outreach.
- ◆ Seek grant funding opportunities to promote recycling and landfill waste diversion.
- ◆ Seek grants and other funding opportunities to enhance and efficiently operate the Household Hazardous Waste Drop-Off Center and other operations.

# SOLID WASTE MANAGEMENT

## ENVIRONMENTAL SERVICES FUND

### BALANCED SCORECARD

	Strategic Objectives	Performance Measures	Actual FY 06	Budget FY 07	Estimated FY 07	Adopted FY 08
Customer	<b>Provide For Safety and Welfare of San Antonio</b>					
	Provide safe and convenient disposal for household hazardous waste	No. of Tons of Household Hazardous Waste Received	351	330	360	365
		Attendance	8,098	9,020	8,500	8,600
	Provide a free alternate waste disposal method with Free Landfill Disposal Days	No. of Tons Collected	3,722	3,545	3,871	3,909
		No. of Vehicles Counted	5,061	5,011	5,343	5,396
	Implement automated garbage and recycling collection	No. of Homes (total) <sup>1</sup>	291,933	301,167	324,912	344,000
		No. of Homes Converted to Automated Per Year	0	74,300	75,000	100,000
	Recycling Outreach	Delivery of Recycling Information <sup>2</sup>	43,272	51,372	100,000	113,000
Financial	<b>Provide Accountability to the Public</b>					
	Provide cost efficient household hazardous waste management	Disposal/Processing Cost for Household Hazardous Waste <sup>3</sup>	\$392,755	\$450,000	\$450,000	\$455,000
	Control landfill disposal costs by promoting increased brush and paper recycling	% of Waste Diverted from the Landfill	6.6%	8.0%	8.0%	9.0%
Internal Processes	<b>Provide the Best Service Possible</b>					
	Increase the collection of recyclable materials	Annual Tons Collected of Recyclable Materials <sup>4</sup>	20,840	21,000	34,821	56,557
	Continue the Brush and Bulky Item Program to meet the needs of the citizens	No. of Brush Notification Tags Delivered to Citizens <sup>5</sup>	583,866	655,000	678,000	688,000
	Maintain environmental compliance for all City facilities and projects	Total Environmental Investigations and Corrective Actions <sup>6</sup>	581	690	418	225
Reduce personal injury accident rate	% of FTEs injured while on duty	33%	29%	33%	32%	

**SOLID WASTE MANAGEMENT  
ENVIRONMENTAL SERVICES FUND**

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**BALANCED SCORECARD CONTINUED**

	<b>Strategic Objectives</b>	<b>Performance Measures</b>	<b>Actual FY 06</b>	<b>Budget FY 07</b>	<b>Estimated FY 07</b>	<b>Adopted FY 08</b>
<b>Employee Learning &amp; Growth</b>	<b>Improve Employee Development Training</b>					
	Provide continued professional development and employee training	Total No. of Training Session Opportunities	285	285	285	285

**EXPLANATORY INFORMATION**

- <sup>1</sup> House count increases due to servicing by City crews of expired collection contracts.
- <sup>2</sup> Recycling Education - Delivery of recycling bins, automated carts, Keep San Antonio Beautiful (KSAB) outreach, media campaigns, and community presentations.
- <sup>3</sup> TECQ paid for one month
- <sup>4</sup> City will increase recyclable tonnage through the conversion to the automated collection system and through the expansion of acceptable materials.
- <sup>5</sup> Brush Notification Tags – Reflects tags delivered to City serviced homes. Department evaluating the use of direct mail as a program enhancement.
- <sup>6</sup> For FY 2008 other environmental activities will now be handled by the Capital Improvements Management Services Department

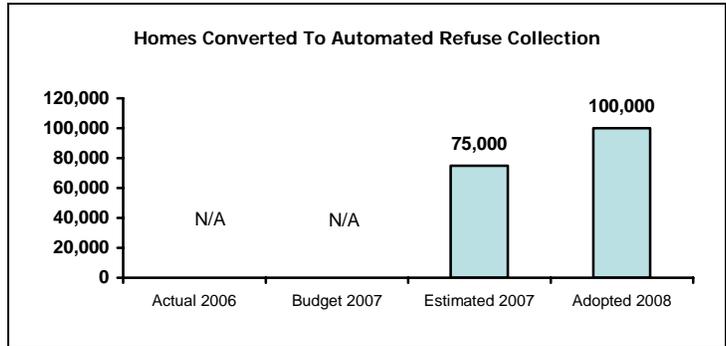
# SOLID WASTE MANAGEMENT ENVIRONMENTAL SERVICES FUND

## PERFORMANCE MEASURE HIGHLIGHTS

The following charts illustrate performance measure highlights of the Solid Waste Management Department for FY 2008.

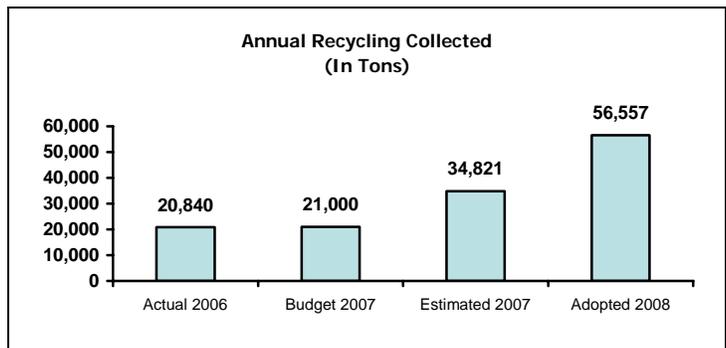
### Homes Converted

The FY 2007 Adopted Budget approved the implementation of automated garbage and recycling system city-wide over a three and a half year period. FY 2008 reflects the second year of the automated conversion schedule. The graph reflects number of homes converted per year.



### Recycling Program

The City will increase collection of recyclable materials through the three and a half year implementation of the automated collection system and the expansion of acceptable materials.



## ENVIRONMENTAL SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL 2005-2006	BUDGET 2006-2007	ESTIMATED 2006-2007	ADOPTED 2007-2008
PERSONAL SERVICES	\$25,100,065	\$25,681,681	\$28,355,062	\$26,168,505
CONTRACTUAL SERVICES	19,795,388	24,210,152	21,145,862	28,476,719
COMMODITIES	3,628,756	6,144,194	7,171,116	7,168,905
SELF INSURANCE/OTHER	10,582,215	12,978,166	12,546,748	17,835,530
CAPITAL OUTLAY	168,609	176,685	456,103	250,000
TRANSFERS	3,439,325	3,008,537	3,043,029	4,473,659
<b>TOTAL EXPENDITURES</b>	<b>\$62,714,358</b>	<b>\$72,199,415</b>	<b>\$72,717,920</b>	<b>\$84,373,318</b>
<b>AUTHORIZED POSITIONS</b>	<b>607</b>	<b>559</b>	<b>559</b>	<b>528</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>575.28</b>	<b>557.84</b>	<b>557.84</b>	<b>526.84</b>

# Transfers



## TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2008

◆ **CIP Traffic Signal Installation** **\$1,136,250**

This transfer to Capital Projects provides funding for traffic signal installation as recommended and approved within the Rolling Five Year Infrastructure Management Program.

◆ **CIP Traffic Signal Maintenance** **\$350,000**

This transfer to Capital Projects provides funding for annual Traffic Signal Maintenance.

◆ **Capital Improvements Management Services Fund** **\$4,645,561**

This transfer provides General Fund support for services provided by the newly created Capital Improvements Management Services Department which are primarily the administration and delivery of capital improvement projects.

◆ **Animal Care Services Fund** **\$5,889,384**

This transfer provides the estimated General Fund subsidy required to support operations of the Animal Care Services Fund.

◆ **Streets Maintenance and Improvement Fund** **\$59,537,574**

This transfer provides the estimated General Fund requirement necessary to support the Streets Maintenance and Improvement Fund.

◆ **Development & Planning Services Fund** **\$1,074,384**

This transfer from the General Fund to the Development & Planning Services Fund represents the General Fund's contribution for the Planning Department which is partially funded by the General Fund and the Development & Planning Services Fund.

◆ **Purchasing & General Services Fund** **\$1,175,575**

This transfer of General Fund resources provides financial support for Contract and Administrative Services that are a General Fund function benefiting General Fund Departments—among others Funds and Departments. This function was in the General Fund in FY 2007.

◆ **CASA San Antonio Program** **\$353,319**

This transfer is the General Fund contribution for the funding of the CASA San Antonio Program which currently provides staff support for offices located in Mexico City, Guadalajara, and Monterrey. These offices are responsible for promoting economic development and tourism for San Antonio. In addition to the General Fund contribution, support for this program also comes from the Community & Visitor Facilities Fund.

◆ **Environmental Services Fund—Utility Rebate**  
**\$5,000,000**

This transfer to the Environmental Services Fund represents a utility rebate to Solid Waste customers to offset the costs associated with the automated garbage and recycling conversion. This General Fund transfer rebates \$5,000,000 in extraordinary CPS Energy revenues to Solid Waste customers through a reduced conversion fee.

◆ **Retired Employees Health Insurance Program** **\$2,893,550**

This transfer to the Employee Benefits Fund is required to fund the costs of providing medical benefits to civilian retirees.

## TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2008

- ◆ **Starbright Industrial Development Corporation Fund** **\$1,661,871**
- The Starbright Industrial Development Corporation Fund was established to account for the proceeds from CPS Energy to be used to repay the debt service associated with the Toyota plan land purchase. The FY 2008 transfer of \$1,661,871 from the General Fund represents the debt service amount required in FY 2008.
- ◆ **Environmental Services Fund—IT Services** **\$406,250**
- This transfer provides transition-funding for Information Technology Services that are being billed to all Funds and Departments based on the number of authorized employed per Department which is a departure from the outdated billing method used in prior years which was based on number of financial transactions recorded in the City's mainframe computer systems. The transfer will be evaluated in FY 2009 with the potential of not continuing.
- ◆ **Recreation Athletic Fund—IT Services** **\$153,159**
- This transfer provides transition-funding for Information Technology Services that are being billed to all Funds and Departments based on the number of authorized employed per Department which is a departure from the outdated billing method used in prior years which was based on number of financial transactions recorded in the City's mainframe computer systems. The transfer will be evaluated in FY 2009 with the potential of not continuing.
- ◆ **Municipal Courts Security Fund—Bailiffs Enhancement** **\$115,119**
- This General Fund transfer provides 40% of the funding for the enhancement of adding eight (8) bailiff positions within the Municipal Courts. The Municipal Courts Security Fund will provide the remaining 60% of funding in FY 2008.
- ◆ **Grant Funding Transfer** **\$2,400,000**
- This represents the first of up to a five-year schedule of funds to be used in reconciling financial issues within various Grant programs within the City.
- ◆ **Texas Bio-Agro Defense Consortium** **\$100,00**
- This transfer will assist the Texas Bio-Agro Defense Consortium in its efforts to compete for the National Bio-Agro Defense Facility to be located in San Antonio.
- ◆ **Information Technology Fiber** **\$200,00**
- This transfer will provide General Fund support toward the City's efforts in creating a fiber network in a defined area to be used for various applications.
- ◆ **Martin Luther King, Jr. Celebration** **\$50,000**
- This appropriation continues the support of the Martin Luther King, Jr. Memorial City/County Commission to plan and coordinate a week-long celebration honoring the memory of Martin Luther King, Jr.
- ◆ **Diez y Seis Celebration** **\$50,000**
- This appropriation provides support to the Diez y Seis de Septiembre holiday celebrations throughout the community.

## TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2008

### ◆ Firefighters Grant

**\$177,153**

This transfer represents the General Fund contribution for the Assistance to Firefighters Grant received through the Department of Homeland Security's Office of State and Local Government Coordination and Preparedness in cooperation with the United States Fire Administration. The San Antonio Fire Department will utilize these grant funds to provide enhanced training for communication inside fire structures, improving accountability at emergency incidents, and certifying Fire and EMS officers to nationally recognized standards for Fire Officers and Incident Management.

### ◆ Arson Information Reward Program

**\$500**

This transfer budget was established by City Ordinance # 77174 as an arson information reward account with a minimum of \$250 for information leading to the conviction of any person(s) who commit arson in the City. The additional \$250 added to the original amount is to comply with the State requirements that arson reward programs be funded at a minimum of \$500.

### ◆ ReACT Automobile Theft Prevention

**\$534,433**

This transfer represents the General Fund contribution for the Regional Auto Crimes Team (ReACT) Automobile Theft Prevention Grant program administered by the state. The ReACT program was established to perform proactive auto theft prevention programs such as conducting salvage inspections, surveillance of high auto theft and recovery areas, and conducting seminars to civil groups on auto theft prevention.

### ◆ Human Development Services Grants

**\$4,192,139**

The amount shown here represents three General Fund-funded grant matches for three Human Development Services grants. First, the budget includes a \$2.7 million grant match to the Comprehensive Nutrition Program. Second, the budget amount includes a \$1.3 million match to the Child Care Support. Finally, the budget includes \$140,987 in grant match to the Supportive Services for the Elderly Program.

### ◆ TxDOT Police Grant

**\$16,215**

This transfer represents the General Fund contribution for the Texas Department of Transportation grant program which expands the Police Department's efforts at combating the incidence of DWI, as well as DWI-related accidents. Activity will be conducted with existing officers assigned to the program on an overtime basis and will be funded by the grant.

### ◆ Families Save Program

**\$20,000**

This transfer leverages a \$1 for \$1 match from the U. S. Department of Health and Human Services, Individual Development Account (IDA) initiative. The program encourages low to moderate households to save for higher education, micro-enterprise, or first-time homeownership by matching their savings.

## ONE-TIME PROJECTS HIGHLIGHTS - FY 2008

◆ **Mayor and City Council District Human Development Services Funds** **\$459,998**

The FY 2008 Budget includes funds to be used at the discretion of the Mayor and City Council Member to support human development programs such as senior services, childcare, youth services, scholarships, and job training programs. (Use of the Human Development Services Funds are guided by City Council approved policy included within Ordinance No. 100192, amended by Ordinance No. 2007-01-11-0057). The FY 2008 Budget also permitted these Funds to be used for Cellular on Patrol Gas Cards. The Mayor and each Council Member is budgeted \$41,818 in Human Development Services Funds.

◆ **San Antonio Technology Accelerator Initiative (SATAI)** **\$400,000**

SATAI is a targeted economic development initiative focused on developing the regional advanced technology-based entrepreneurial economy in San Antonio. The City of San Antonio has been the primary funding source for SATAI in the organization's seven year history with over \$3 million invested. The \$400,000 budgeted in the FY 2008 Budget represents the first year of a four year transition plan that will provide for an orderly transition from City funding of a portion of its operations to exclusive private sector support and lead to an end in funding from the City by FY 2012. The transition plan includes \$300,000 in FY 2009, \$200,000 in FY 2010, \$100,000 in FY 2011, and \$0 in FY 2012.

◆ **Bienestar Diabetes Prevention Program** **\$100,000**

This budget contains \$100,000 to support the Bienestar Diabetes Prevention Program.

◆ **BioMed SA** **\$100,000**

This budget includes \$100,000 to support BioMed SA which is a lead organization in the coordination of efforts to promote the healthcare and bioscience industry in San Antonio.

◆ **Women's Pavilion Fundraising Initiative** **\$50,000**

The Budget includes \$50,000 for operating support to assist fundraising efforts for the Women's Pavilion Improvements at HemisFair Park.

◆ **Jewish Community Center Senior Games** **\$50,000**

The FY 2008 Budget includes \$50,000 to support the Jewish Community Center efforts to establish the "Sports for Life" initiative. This project, requiring a community-wide collaborative effort, is designed to enhance the health and well-being of adults over the age of 50.

◆ **Toyota Starbright Agreement** **\$2,300,000**

The FY 2008 Budget includes funds for the second to the last payment to Toyota Motor Manufacturing as required within the prior City Council approved Project Starbright Agreement.

# **Six-Year Capital Improvement Plan**



## SIX- YEAR CAPITAL IMPROVEMENTS PROGRAM

### OVERVIEW

The City of San Antonio's FY 2008-2013 Six-Year Capital Improvement Program (CIP) includes 430 projects totaling \$1.726 billion. The six-year program represents the City's long-range physical infrastructure development, and improvement plan. Projects in the six-year scope include new streets and sidewalks, street improvements, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements, airport system improvements, flood control projects, and municipal facility construction and refurbishment projects.

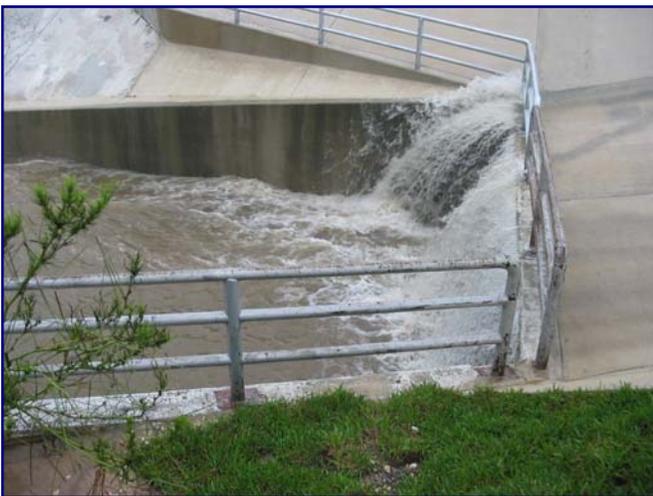


*The City's new Emergency Operations Center (EOC) under construction. The EOC was included in the 2003 General Obligation Bond Program.*

Projects included within the Six-Year Capital Program are evaluated annually to reflect changing priorities and current project work progress and cost estimates. During the City's annual budget process, City departments involved in the Capital Program provide the Office of Management & Budget (OMB) with new project requests, updated schedules, and cost information for on-going and planned projects. The OMB, in coordination with the Management Team and the Finance Department, reviews the project proposals and the City's Debt Management Plan to ensure that recommended projects meet long-term infrastructure needs, service delivery plans, funding availability, and debt capacities.

### REVENUES

The six-year program is funded by 51 various federal, state, and local revenues which are categorized into ten larger revenue sources (See revenue sources in Figures 1 and 2 on following pages). Aviation revenues, totaling \$517.6 million or 30% of the six-year plan, represent the largest funding source in the Six-Year Plan. Aviation revenues are comprised of \$171.7 million of Airport Improvement Program Grants, \$130.7 million in Airport Revenue Bonds, \$125.8 million of Airport Passenger Facility Charge Bonds, \$57.2 million from the Airport Improvement and Contingency Fund, \$28.1 million from the Airport Passenger Facility Charge, and \$4.1 million funded from the Stinson Revolving Fund.



Making up 29.8% of the Six-Year Plan is \$515.2 million in 2007 General Obligation Bonds. The \$515.2 million represents the remaining balance from the original \$550 million program that was voted on and approved in May 2007, after appropriations for Voelcker Property Park Acquisition and Development, Denman Property Acquisition and Oakwell Branch Library projects. Within the \$515.2 million is \$307 million in street improvement funds, \$152.1 million of drainage improvement revenues, \$44.6 million in parks and recreations revenues, \$10.7 million of library improvement funds, and \$800 thousand of public health improvement revenues.

The Six-Year Capital Plan includes \$419.6 million in Certificates of Obligation. Certificates of Obligation make up 24.3% of the total plan. The composition of

*Olympia Drainage Area Phase I; an authorized 2003 General Obligation Bond Project*

the \$419.6 million includes \$379.2 million in Unissued Certificates of Obligation and \$40.4 million in Issued Certificates of Obligation.

Funding 10.9% of the Six-Year Plan is \$187.5 million of "Other" revenues. Examples of the "Other" revenues include CPS Lease-Back Proceeds, the Riverwalk Capital Improvement Fund, the Storm Water Facilities Fund, and Propositions 1, 2, and 3 sales tax initiatives. Propositions 1 and 2 were voted on and approved in May 2005. Proposition 1 increased the sales tax by 1/8 of 1% to establish a watershed protection project for the Edwards Aquifer at a cost of \$90.0 million. Proposition 2 also increased the sales tax by 1/8 of 1% to provide \$40.0 million for the planning, acquisition, establishment, development, construction, and/or the renovation of open space and linear parks along Leon Creek, Salado Creek, Medina River, and the San Antonio River. The Proposition 3 sales tax initiative, which was



*Tezel Reconstruction; an authorized 1999 General Obligation Bond Project*

approved by voters in May 2000, authorized the temporary use of a 1/8 of a cent sales tax to fund \$65.0 million of Parks Development and Expansion projects. Propositions 1, 2, and 3 provide \$113.6 million for the Six-Year Capital Plan.

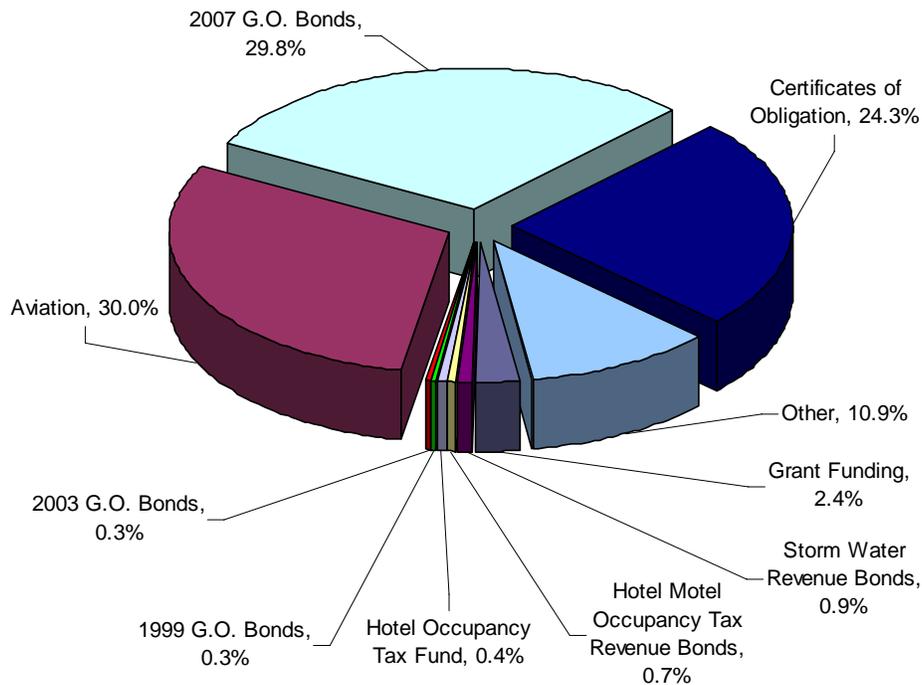
Grant funding, in the amount of \$41.7 million, funds 2.4% of the Six-Year Plan. Of the \$41.7 million, \$31.1million comes from the Housing & Urban Development 108 Loan Program, \$9 million is funded through Texas Department of Transportation (TxDOT) grants, \$1.5 million comes through Community Development Block Grants (CDBG), and \$100 thousand is funded by a Conservation Society Grant.

A total of \$15.3 million in Storm Water Revenue Bonds is included in the Six-Year Capital Program. The \$15.3 million represents 0.9% of the Six-Year Plan total revenues and is made up of \$13.9 million in 2005 Storm Water Revenue Bonds and \$1.4 million of 2003 Storm Water Revenue Bonds. Hotel-Motel Occupancy Tax Revenue Bonds support \$12.4 million or 0.7% of the six-year plan and the Hotel Occupancy Tax Fund provides for \$6.3 million or 0.4% of the Six-Year Plan. Consistent with the Debt Management Plan, 1999 General Obligation Bonds account for \$6.1 million or 0.3% of the Six-Year Plan and \$4.7 million or 0.3% of 2003 General Obligation Bonds is programmed in the Six-Year Program.

Figure 1  
FY 2008 Through FY 2013 Capital Improvements Program by Revenue Source

<i>Revenue Source</i>	<i>Amount (000s)</i>	<i>Percentage</i>
Aviation Funding	\$517,609	30.0%
2007 General Obligation Bonds	\$515,201	29.8%
Certificates of Obligation	\$419,586	24.3%
Other	\$187,517	10.9%
Grant Funding	\$41,681	2.4%
Storm Water Revenue Bonds	\$15,276	0.9%
Hotel Motel Occupancy Tax Revenue Bonds	\$12,398	0.7%
Hotel Occupancy Tax Fund	\$6,300	0.4%
1999 General Obligation Bonds	\$6,055	0.3%
2003 General Obligation Bonds	\$4,700	0.3%
<b>Total Revenues</b>	<b>\$1,726,323</b>	<b>100.0%</b>

Figure 2  
FY 2008 Through FY 2013 Capital Improvements Program by Revenue Source



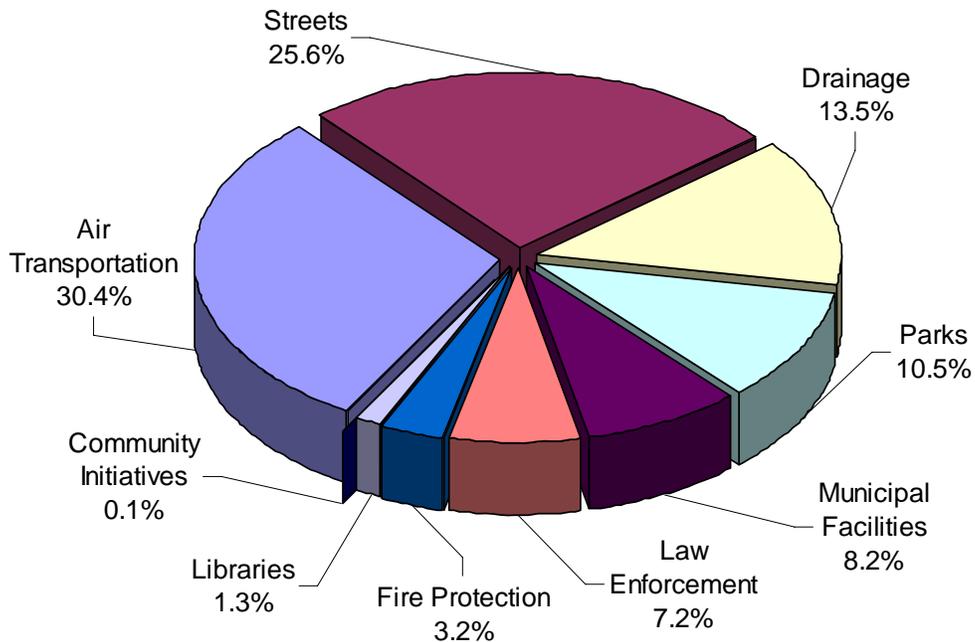
**EXPENDITURES**

Each capital project in the Six-Year Plan is categorized into one of nine programs. Figures 3 and 4 represent the planned budget activity for each program category in the FY 2008 through FY 2013 Capital Plan. For more detailed information regarding program expenditures in the six-year program, refer to the *Highlights* section and the following tables.

Figure 3  
 FY 2008 Through FY 2013 Capital Improvements Program by Program Category

<i>Program Category</i>	<i>Amount (000s)</i>	<i>Percentage</i>
Air Transportation	\$525,059	30.4%
Streets	\$441,437	25.6%
Drainage	\$233,174	13.5%
Parks	\$181,576	10.5%
Municipal/Other Facilities	\$142,289	8.2%
Law Enforcement	\$124,387	7.2%
Fire Protection	\$55,752	3.2%
Libraries	\$21,487	1.3%
Community Initiatives	\$1,162	0.1%
<i>Total Expenditures</i>	<i>\$1,726,323</i>	<i>100.0%</i>

Figure 4  
 FY 2008 Through FY 2013 Capital Improvements Program by Program Category



**HIGHLIGHTS**

The following information provides a brief description of the 2007 General Obligation Bond Program, the Advanced Transportation District, the Housing and Urban Development (HUD) 108 Loan Program, Propositions 1, 2, and 3 Sales Tax Initiatives and selected capital projects as well as analysis relevant to the revenues and/or programs within the four functional categories of the Six-Year Capital Plan. A thorough description for each capital project, as well as its City Council District location(s), can be found in the table titled, *Capital Improvements Program by Function, Program and Project with Revenue Source, Scope and Council District*.

**REVENUES**

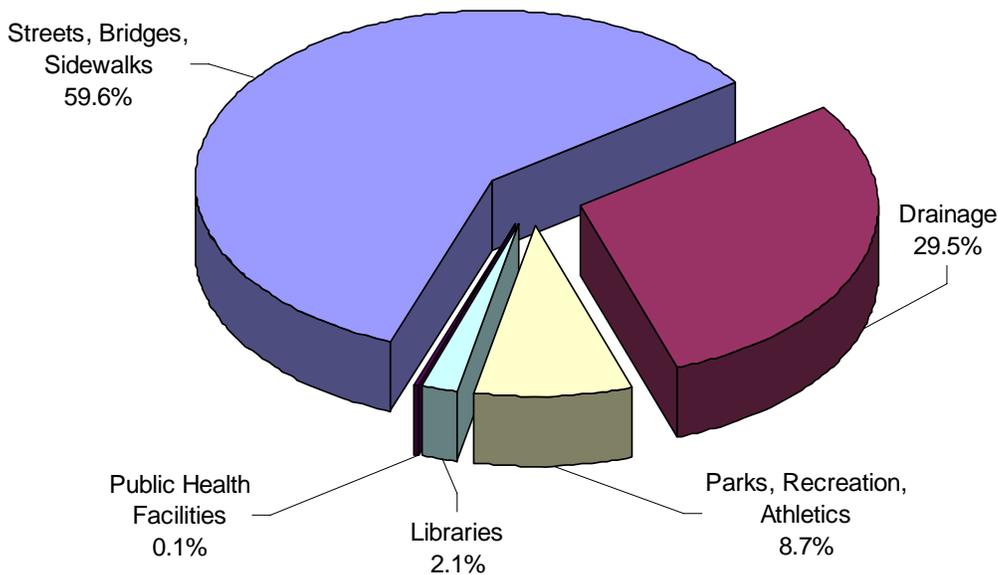
**2007 GENERAL OBLIGATION BONDS**

During a May 12, 2007 election, citizens of San Antonio voted for and approved a \$550 million General Obligation Bond Program. The 2007 G.O. Bond Program, a five-year program, is the City's largest bond program in history utilized a City-wide approach; the propositions within the program consisted of the following:

Proposition 1: Streets, Bridges, and Sidewalks Improvements	\$307.0M
Proposition 2: Drainage Improvements	\$152.1M
Proposition 3: Parks, Recreation, Open Space, and Athletics Improvements	\$79.1M
Proposition 4: Library Improvements	\$11.0M
Proposition 5: Public Health Facilities Improvements	<u>\$0.8M</u>
	<b>\$550.0M</b>

As a portion of the original \$550 million 2007 Bond authorization has already been appropriated, the remaining balance of \$515.2 million is programmed in the FY 2008 - FY 2013 Six-Year Plan. Included in the \$515.2 million balance is \$307 million for streets, bridges, and sidewalks improvements, \$152.1 million for drainage improvements, \$44.6 million for parks, recreation, open space, and athletics improvements, \$10.7 million for library improvements, and \$800 thousand for public health facilities improvements.

Figure 5  
Balance of 2007 G.O. Bonds Programmed in Six-Year Program (\$515.2M)



**ADVANCED TRANSPORTATION DISTRICT**

On November 2, 2004, San Antonio voters approved the addition of ¼ cent to the sales tax to create an Advanced Transportation District (ATD). The ATD generates approximately \$10.0 million per year for transportation-related capital improvements. The goals of the ATD include construction of infrastructure improvements that result in less traffic congestion, improve sidewalks, make ADA-compliant improvements, and improve and/or add crosswalks, pedestrian street markers, and other facilities. The six-year program has \$50.5 million programmed to be spent through FY 2013.

## **HOUSING & URBAN DEVELOPMENT (HUD) 108 PROGRAM**

The HUD 108 Loan is a debt instrument that was designed by the federal government to give municipalities the opportunity to leverage dollars in an amount sufficient to finance large HUD-eligible capital projects without having to fund them in multiple phases through annual Community Development Block Grant (CDBG) entitlements. The program allows municipalities to leverage up to five times their annual CDBG entitlement in the form of a loan that is repaid over a twenty-year term. The six-year program includes \$31.1 million of Housing & Urban Development (HUD) 108 Loan Program funds for critical capital projects that would otherwise not have been funded or would have been funded in phases over several years.

## **PROPOSITION 1 – EDWARDS AQUIFER RECHARGE ZONE**

In May 2005, City of San Antonio voters approved a sales and use tax rate increase of one-eighth of one percent (1/8 of 1%) effective through 2011 to establish a watershed protection and preservation project to acquire and preserve land or interests in land in the Edwards Aquifer Recharge and Contributing Zones both inside and outside Bexar County. A total of \$63.6 million in Proposition 1 revenues are planned in the Six-Year Plan.

## **PROPOSITION 2 – PARKS DEVELOPMENT AND EXPANSION**

In May 2005, City of San Antonio voters approved a sales and use tax at the rate of one-eighth of one percent (1/8 of 1%) effective through 2011 for the purpose of financing the acquisition of open space and linear parks along Leon Creek, Salado Creek, Medina River, and the San Antonio River. The funds will also be used for some operating and maintenance needs associated with these waterways. The FY 2008 through FY 2013 Capital Program includes \$31.9 million in Proposition 2 funds.

## **PROPOSITION 3 – PARKS DEVELOPMENT AND EXPANSION**

In May 2000, San Antonio voters approved one of four propositions as part of the “Better Future San Antonio” initiative. Proposition 3 provided for \$65 million worth of Parks Development and Expansion projects for additional open space, parks, and recreational resources for the citizens of San Antonio. This initiative provided for a temporary increase of a 1/8 of one cent in the city’s sales tax to be used for the acquisition of open space parks over the Edwards Aquifer Recharge Zone and the acquisition and development of linear parks along Leon Creek and Salado Creek. The sales tax increase began on October 1, 2000 and ended on July 1, 2004. The six-year program includes \$18.2 million in Proposition 3 revenues scheduled to be utilized by the end of FY 2010.

## **EXPENDITURES**

### **GENERAL GOVERNMENT**

- **MUNICIPAL/OTHER FACILITIES**

The Municipal/Other Facilities Program, totaling \$115.1 million in the Six-Year Plan, addresses improvements to City-owned buildings and infrastructure. Some of the municipal facility projects include improvements to the new Animal Care Facility, development of Haven for Hope; a City homeless campus, and improvements to downtown bridges. Funds to acquire the Mission Drive-In Theater are also included in this program. The Mission Drive-In could serve as a location for a new branch library and a possible economic development site in City Council District 3.

### **PUBLIC HEALTH & SAFETY**

- **DRAINAGE**

There are 41 drainage and flood control projects worth \$233.2 million programmed in the Six-Year Program. A majority of these drainage projects are funded through the 2007 General Obligation Bond Program, Storm Water Revenue Bonds, and Certificates of Obligation. Examples of drainage projects include the Broadway

Corridor, Phase III A (Carnahan) project, the Commercial Tributary Phase II (Petaluma to IH-35) project, and the Goliad Rd: Pecan Valley - Military Phase II project. Drainage improvements along the San Antonio River are also included in this program.

- **FIRE PROTECTION**

The Six-Year Plan includes \$55.8 million to address fire protection needs. Of the \$55.8 million, \$25.2 million is included for needs-based replacement of fire stations at various locations. The replacement dollars will be utilized for land acquisition (where appropriate) and construction. Within the fire protection program, funds are programmed to replace and combine Fire Stations #1 and #3. A total of \$6.0 million is also included in the Six-Year Plan to provide for a new fire station at a location to be determined.

- **LAW ENFORCEMENT**

The CIP includes \$124.4 million for eight law enforcement capital projects. The majority of the \$124.4 million is \$100 million to fund a Public Safety Headquarters to serve as a downtown headquarters for both the Fire and Police Departments. Also included in the Six-Year Plan is \$9.1 million for the construction of a 7<sup>th</sup> Police Substation and \$6.8 million for various Police facility improvements.

- **MUNICIPAL FACILITIES**

Municipal Facilities, categorized under Public Health and Safety, includes \$6.7 million in improvements to public health clinics and environmental projects scheduled over the next six years. Examples of projects in this program include \$550 thousand for the construction of a CentroMed Clinic and \$250 thousand for renovations at the CommuniCare Health Center located at 1102 Barclay; both 2007 G.O. Bond projects. Additionally, \$1 million is programmed to design and construct compressed natural gas fueling facilities at the City's Northeast Service Center and \$2.3 million is included to address slope failure at the Pearsall Landfill.

## **RECREATION AND CULTURE**

- **COMMUNITY INITIATIVES**

Projects in this program include improvements to service learning centers and community centers. Funding for these projects totals \$1.2 million through the Six-Year Plan. The eight projects in this program are funded by either the Housing and Urban Development 108 Loan Program or through the Community Development Block Grant (CDBG). Examples of these projects include \$105 thousand for foundation leveling and sidewalk replacement at the Billa Learning Center, \$168 thousand for ADA improvements at the West End Park Senior Center, and \$738 thousand for floor space and HVAC improvements at the Willie Velasquez Literacy Center.

- **LIBRARIES**

The Libraries Program in the Six-Year Plan includes 14 projects totaling \$21.5 million. Of the \$21.5 million in planned expenditures, \$14 million is programmed for two new branch libraries in City Council Districts 3 and 9. Funded by the 2007 G.O. Bond Program, a total of \$1.1 million is programmed to renovate an existing building on the campus of Robert E. Lee High School (or another identified site) to provide a Fine Arts Library for use by the general public in coordination with leveraged funding from the North East Independent School District. Additionally, Unissued Certificates of Obligation will provide \$1.5 million to construct the Western Art History Portal at the Hertzberg Library.

- **MUNICIPAL FACILITIES**

Municipal Facilities, under Recreation and Culture, includes \$20.5 million for eight improvement projects at the Alamodome, Convention Center, Municipal Auditorium, and Lila Cockrell Theater. In the Six-Year Plan, \$5.9 million in upgrades are scheduled at the Alamodome in anticipation of the NCAA basketball games to be held in the spring of 2008. At the Convention Center, \$8 million is programmed for exterior renovations and

\$3.3 million will fund a roof replacement project. Also, \$515 thousand is allocated to replace the lighting and dimming systems at the Municipal Auditorium and Lila Cockrell Theater.

- **PARKS**

The Six-Year Plan has \$181.6 million planned for 99 Parks improvements. The majority of funding for the Parks Program comes from sales tax initiatives Propositions 1, 2, and 3 (\$107.5 million), the 2007 G.O. Bond Program (\$44.7 million), and Unissued Certificates of Obligation (\$23.5 million). Examples of projects in this program include the Edwards Aquifer Protection Program, improvements at the Botanical Gardens, the Northeast Area Recreational Facility, neighborhood park improvements to parks such as the Oscar Perez Park and Pearsall Park, and various improvements to the Salado and Leon Creeks and the Medina River.

## **TRANSPORTATION**

- **AIR TRANSPORTATION**

The Air Transportation Program, totaling \$525.1 million over the next six years, involves 81 projects planned or currently under construction at San Antonio International Airport (SAT) and Stinson Municipal Airport. The projects are consistent with the Airport Master Plan and are necessary to accommodate the projected growth in aircraft and passenger activity at SAT and to replace or rehabilitate certain facilities and equipment at SAT and Stinson Municipal Airports.

The major components of the program include projects in the New Terminal Expansion (NTE) Project. There are eight NTE projects included in the Six-Year Plan that total \$236.2 million. The NTE projects will provide for the demolition and construction of buildings and infrastructure to support the replacement of the existing Terminal 2 at SAT. The Six-Year Plan includes 24 Stinson Airport improvements totaling \$11.5 million.

- **STREETS**

Containing 114 projects, the six-year Streets Program totals \$441.4 million. As the largest funding source of the Streets Program, the 2007 G.O. Bond Program provides \$307 million for the Six-Year Plan. Examples of 2007 G.O. Bond street projects include the Wurzbach Parkway/Arterial Connector funded at \$12.6 million, \$17 million for Medical Center Intersection Improvements, and \$9.9 million for Hunt Lane from Ingram to Potranco. The Advanced Transportation District will provide \$6.5 million of \$33.3 million for Traffic System Modernization/Synchronization. The Traffic System Modernization/Synchronization project will optimize traffic flow by coordinating signals along arterials which will facilitate movement of the greatest number of vehicles through each group of signals with minimum delay. The Streets Program also includes \$2.5 million for the Brooks-New Braunfels Extension.

## ADOPTED FY 2008 CAPITAL BUDGET

### OVERVIEW

The FY 2008 Adopted Capital Budget totals \$605.1 million and is comprised of 362 projects. Below, Figures 6 and 7 show the major revenues in the Adopted Capital Budget. On the following page, Figures 8 and 9 illustrate the planned expenditures for FY 2008 by program category.

Divided among six mandates and two improvements, Operating and Maintenance (O&M) costs will total \$3,621,928 in FY 2008. A detailed description of Operating and Maintenance costs to be incurred in FY 2008 can be found in the section following Figure 9.

Figure 6  
FY 2008 Capital Budget by Revenue Source

<i>Revenue Source</i>	<i>Amount (000s)</i>	<i>Percentage</i>
Aviation	\$194,363	32.1%
Certificates of Obligation	\$154,480	25.5%
Other	\$102,465	16.9%
2007 G.O. Bonds	\$70,785	11.7%
Grant Funding	\$38,322	6.3%
Storm Water Revenue Bonds	\$15,276	2.5%
Hotel Motel Occupancy Tax Revenue Bonds	\$12,398	2.1%
Hotel Occupancy Tax Fund	\$6,300	1.1%
1999 G.O. Bonds	\$6,055	1.0%
2003 G.O. Bonds	\$4,700	0.8%
<b>Total Revenues</b>	<b>\$605,144</b>	<b>100.0%</b>

Figure 7  
FY 2008 Capital Budget by Revenue Source

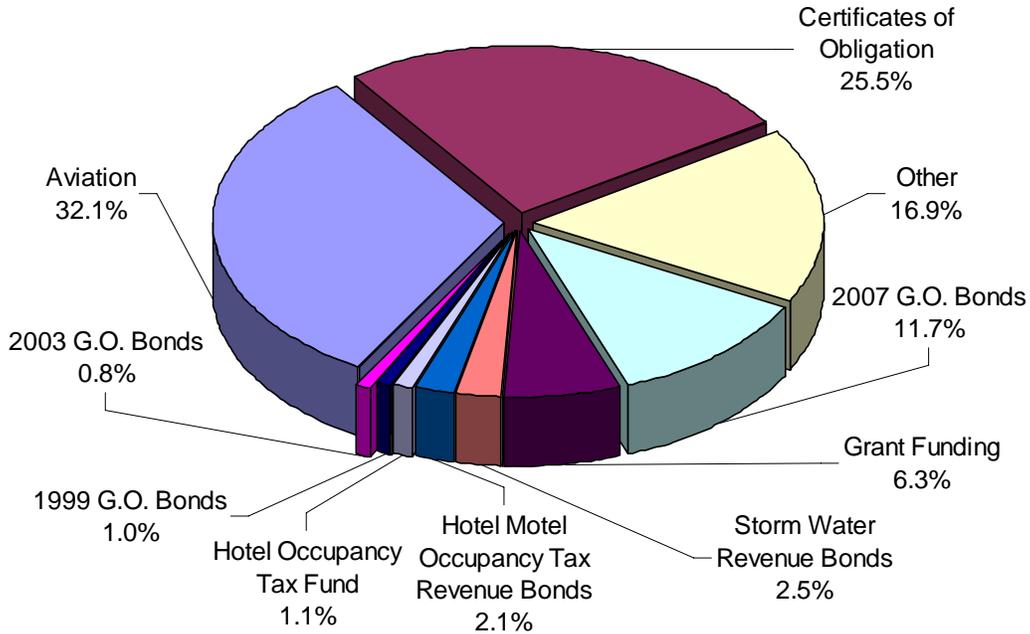
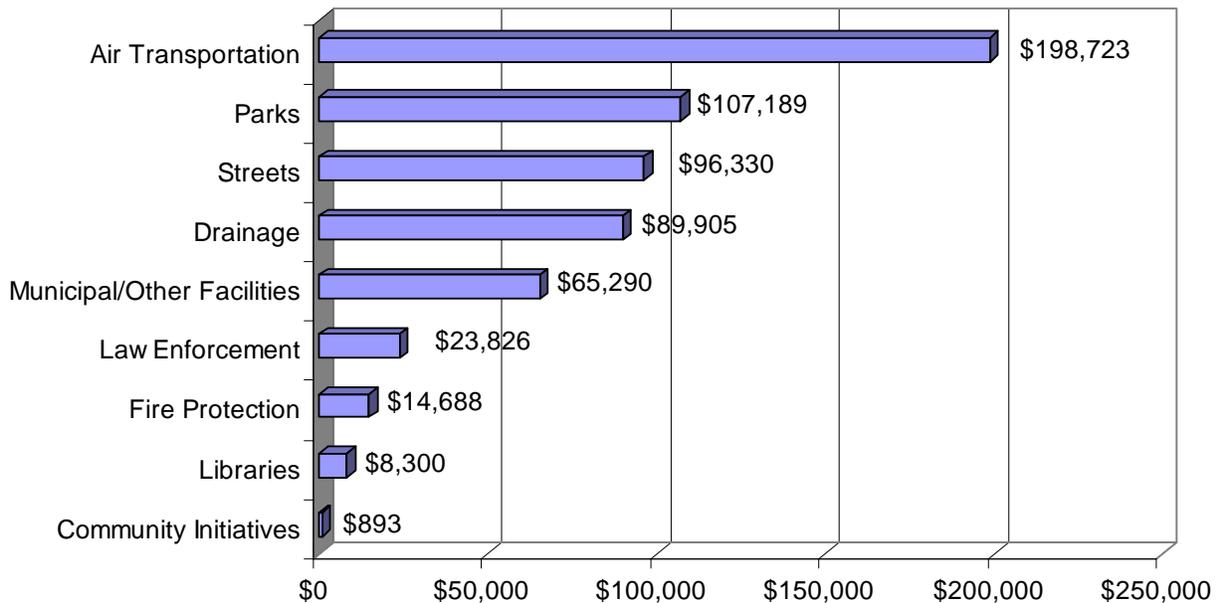


Figure 8

FY 2008 Capital Budget by Program Category

<i>Program Category</i>	<i>Amount (000s)</i>	<i>Percentage</i>
Air Transportation	\$198,723	32.8%
Parks	\$107,189	17.7%
Streets	\$96,330	15.9%
Drainage	\$89,905	14.9%
Municipal/Other Facilities	\$65,290	10.8%
Law Enforcement	\$23,826	3.9%
Fire Protection	\$14,688	2.4%
Libraries	\$8,300	1.4%
Community Initiatives	\$893	0.2%
<i>Total Expenditures</i>	<i>\$605,144</i>	<i>100.0%</i>

Figure 9  
FY 2008 Capital Budget by Program Category (Amount in 000's)



**OPERATING & MAINTENANCE IMPACT**

For FY 2008, \$3,621,928 has been budgeted for operating and maintenance costs associated with capital projects included in the FY 2008 Adopted Capital Budget. Planned capital projects often require additional operating and maintenance funds upon completion. As capital projects near completion, operating and maintenance needs are budgeted as mandates or improvements in the year the project will come on-line. As an example, the Emergency Operations Center was budgeted \$824,873 as a mandate for operating and maintenance costs as part of the FY 2008 Adopted Operating Budget. The following section summarizes, by function and program, the fiscal impact that FY 2008 capital projects will have on the City's operating and maintenance budget. Depending on the project, operating and maintenance costs are budgeted in the corresponding operating fund for the purpose of providing operating and/or maintenance services.

## **PUBLIC HEALTH AND SAFETY**

- MUNICIPAL FACILITIES

Customer service staffing costs of \$50,000 are included as an adopted FY 2008 mandate for the Bob Ross Center. These funds will be utilized to add one full-time and one part-time Customer Service Representative. The Bob Ross Center was included in the 2003 G.O. Bond Program.

Mandated funds in the amount of \$824,873 are budgeted in FY 2008 for operating and maintenance costs of the Emergency Operations Center (EOC), a 2003 G.O. Bond project. These dollars will provide for landscaping, building maintenance and security, utilities, and technology costs for the EOC. The City will be entering into an interlocal agreement with Bexar County to share of the operating costs of this building.

## **RECREATION AND CULTURE**

- LIBRARIES

The Igo (Hausman) Branch Library, a 1999 Bond project, is scheduled to open in December 2007. To support the operations of this new branch library, \$728,016 was budgeted as a mandate for FY 2008. These mandated dollars will provide funding for both personnel and non-personnel costs, to include 18 positions, necessary to operate the library.

- PARKS

The Adopted FY 2008 Budget includes \$584,191 as a mandate for maintenance and operations costs for the Main Plaza. Four positions will be added to provide landscaping, sanitary services, cleaning and chemical treatment of water features, and cleaning/power washing of sidewalks around the Plaza.

As part of acquisition programs, 1,147 acres of park land including 6.55 miles of Greenway/Creekway are to be acquired in FY 2008. To address anticipated operating and maintenance needs for the projected acquisitions, the FY 2008 Adopted Budget includes mandated funds of \$299,165. One Landscape Irrigator, one Maintenance Worker, and associated capital outlay and other non-personnel items will be funded through this mandate.

For FY 2008, mandated funds totaling \$118,000 are included to support maintenance and operations costs at the Japanese Tea Gardens and Springtime Park Pool. Both of these rehabilitative projects were approved projects in the 2003 G.O. Bond Program.

## **TRANSPORTATION**

- AIR TRANSPORTATION

At the San Antonio International Airport, \$298,909 was included as a mandate for maintenance and security services for the New Parking Garage. The mandated expenses will provide for two Airport Police Officers, two Equipment Operator I positions, two Gardener I positions, other capital outlay, and non-personnel costs.

- STREETS

To support the implementation of the Traffic Signal Modernization and Synchronization Initiative, \$718,774 is budgeted to provide nine positions in FY 2008. This project will link all traffic signals via fiber optic cable and wireless communication devices, upgrade traffic signal hardware and software, and coordinate all of San Antonio's 1,200 traffic signals.



**CAPITAL IMPROVEMENTS PROGRAM BY FUNCTION, PROGRAM AND PROJECT  
WITH PROJECTED REVENUE SOURCE(S), SCOPE AND COUNCIL DISTRICT LOCATION(S)  
For FY 2008 Through FY 2013  
(Dollars In Thousands)**

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>GENERAL GOVERNMENT</b>							
<b>MUNICIPAL FACILITIES</b>							
<b>ANIMAL CARE ADOPTION/SPAY AND NEUTER FACILITY</b>							
UNISSUED CERTIFICATES OF OBLIGATION	130	0	0	0	0	0	130
<i>Total</i>	<u>130</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>130</u>
Council District(s)							
CW	Project Number (40-00151) - This project will provide for an adoption/spay and neuter facility. The total project cost is \$1,050,000 with contributions from outside agencies of \$700,000 and a contribution of \$350,000 from COSA. The contribution from COSA will be funded by one-time funds from District 7 and District 9 in the amount of \$220,000 and certificates of obligation in the amount of \$130,000.						
<b>ANIMAL CARE CREMATORIUM</b>							
UNISSUED CERTIFICATES OF OBLIGATION	250	0	0	0	0	0	250
<i>Total</i>	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>
Council District(s)							
CW	Project Number (40-00152) - This project provides for the procurement of a gas/fire crematory installation and necessary permitting. This crematorium will be installed at the newly constructed Animal Care Facility.						
<b>ANIMAL CARE EXISTING FACILITY DEMOLITION</b>							
UNISSUED CERTIFICATES OF OBLIGATION	562	300	0	0	0	0	862
<i>Total</i>	<u>562</u>	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>862</u>
Council District(s)							
CW	Project Number (40-00153) - Includes demolition of current facility, necessary environmental work, and parking lot construction.						
<b>BUENA VISTA ADMINISTRATIVE OFFICES</b>							
UNISSUED CERTIFICATES OF OBLIGATION	280	0	0	0	0	0	280
<i>Total</i>	<u>280</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>280</u>
Council District(s)							
5	Project Number (40-00154) - Provides funding for improvements to the existing facilities to include interior upgrades to administrative offices and roof replacement to the WIC clinic.						
<b>BUSINESS INTELLIGENCE</b>							
UNISSUED TAX NOTES	2,000	0	0	0	0	0	2,000
<i>Total</i>	<u>2,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000</u>
Council District(s)							
CW	Project Number (09-00019) - Provides funding which will allow the City to formalize a Business Intelligence strategy to maximize the current tools in SAP Warehouse.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>GENERAL GOVERNMENT</b>							
<b>MUNICIPAL FACILITIES</b>							
<b>CITY HALL ANNEX</b>							
UNISSUED CERTIFICATES OF OBLIGATION	0	4,000	0	0	0	0	4,000
<i>Total</i>	<u>0</u>	<u>4,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,000</u>
Council District(s)	Project Number (40-00155) - This project provides for the demolition of the City Hall Annex and will supplement the parking lot around City Hall as part of the Spanish Governor's Palace Historic Civic Center Master Plan.						
CW							
<b>COMMUNICATIONS REPLACEMENT UPGRADES</b>							
UNISSUED TAX NOTES	1,245	0	0	0	0	0	1,245
<i>Total</i>	<u>1,245</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,245</u>
Council District(s)	Project Number (09-00007) - Provides funding to purchase network and telephone gear to perform system upgrades.						
CW							
<b>CONTINGENCY FOR FUTURE CAPITAL PROJECTS</b>							
UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
<i>Total</i>	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (40-00156) - Provides funding for future capital projects.						
CW							
<b>CPS FIBER PARTNERSHIP</b>							
UNISSUED TAX NOTES	200	0	0	0	0	0	200
<i>Total</i>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>
Council District(s)	Project Number (09-00006) - Provides City facilities to the CPS Energy core network. The City and network would share the costs of modifying the core network to support growing internal communication needs of both entities.						
CW							
<b>EMERGENCY/CITIZEN NOTIFICATION SYSTEM</b>							
UNISSUED TAX NOTES	250	0	0	0	0	0	250
<i>Total</i>	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>
Council District(s)	Project Number (09-00016) - Procures a system or service to notify personnel and/or citizens in the event of a crisis.						
CW							
<b>ENTERPRISE CONTENT MANAGEMENT (ECM)</b>							
UNISSUED TAX NOTES	2,500	0	0	0	0	0	2,500
<i>Total</i>	<u>2,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,500</u>
Council District(s)	Project Number (09-00013) - Provides funding for software technology that will enable the City to capture digital content.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>GENERAL GOVERNMENT</b>							
<b>MUNICIPAL FACILITIES</b>							
<b>E-PROCUREMENT APPLICATION</b>							
UNISSUED TAX NOTES	3,600	0	0	0	0	0	3,600
<i>Total</i>	<u>3,600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,600</u>
Council District(s) CW	Project Number (09-00012) - Provides funding which will allow for a centralized method for obtaining goods and services through one application.						
<b>E-RECRUITMENT APPLICATION</b>							
UNISSUED TAX NOTES	1,000	0	0	0	0	0	1,000
<i>Total</i>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>
Council District(s) CW	Project Number (09-00014) - Provides funds to replace the current e-recruitment tool.						
<b>HAVEN FOR HOPE</b>							
UNISSUED CERTIFICATES OF OBLIGATION	3,500	0	0	0	0	0	3,500
<i>Total</i>	<u>3,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,500</u>
Council District(s) 5	Project Number (38-00011) - City of San Antonio Homeless Campus Development.						
<b>HAYS STREET BRIDGE REHABILITATION</b>							
2002 ISSUED CERTIFICATES OF OBLIGATION	27	0	0	0	0	0	27
2004 ISSUED CERTIFICATES OF OBLIGATION	65	0	0	0	0	0	65
PRIOR ISSUED CERTIFICATES OF OBLIGATION	63	0	0	0	0	0	63
UNISSUED CERTIFICATES OF OBLIGATION	0	652	0	0	0	0	652
<i>Total</i>	<u>155</u>	<u>652</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>807</u>
Council District(s) 2	Project Number (50-00108) - The rehabilitation of the historic Hays Street Bridge will serve as a transportation and pedestrian facility and will facilitate a connection to downtown via the Jones Ave. and 8th Street underpasses (under IH-37). A historic hike/bike route terminating at each end of the bridge approaches will connect eastside parks and cultural resources, such as the Carver Cultural Center and Eastside Cemeteries.						
<b>HEALTH FACILITIES IMPROVEMENTS</b>							
UNISSUED CERTIFICATES OF OBLIGATION	0	0	800	639	0	0	1,439
<i>Total</i>	<u>0</u>	<u>0</u>	<u>800</u>	<u>639</u>	<u>0</u>	<u>0</u>	<u>1,439</u>
Council District(s) CW	Project Number (40-00158) - This project will provide funds for roof repairs, HVAC replacement, parking lot repairs, interior upgrades, wall and floor repairs, restroom and waiting area upgrades, ADA issues, and HIPAA compliance. Work will be performed at health facilities throughout the city.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>GENERAL GOVERNMENT</b>							
<b>MUNICIPAL FACILITIES</b>							
<b>HISTORIC CIVIC CENTER FACILITY MASTER PLAN PHASE B</b>							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	214	0	0	0	0	0	214
<i>Total</i>	<u>214</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>214</u>
Council District(s)	Project Number (24-00103) - This project will provide for the continuation of the HCC Facility Master Plan which will include the replacement of the fire sprinkler and alarm systems at City Hall.						
1							
<b>INFORMATION TECHNOLOGY INFRASTRUCTURE EQUIPMENT</b>							
UNISSUED TAX NOTES	4,205	110	0	0	0	0	4,315
<i>Total</i>	<u>4,205</u>	<u>110</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,315</u>
Council District(s)	Project Number (09-00011) - Provides funds for Information Technology infrastructure equipment.						
CW							
<b>INFORMATION TECHNOLOGY UPGRADES</b>							
UNISSUED TAX NOTES	0	14,890	10,000	5,000	0	0	29,890
<i>Total</i>	<u>0</u>	<u>14,890</u>	<u>10,000</u>	<u>5,000</u>	<u>0</u>	<u>0</u>	<u>29,890</u>
Council District(s)	Project Number (09-00004) - This project will provide for Information Technology Infrastructure Improvements.						
CW							
<b>LEARNING CENTER REPAIRS</b>							
UNISSUED CERTIFICATES OF OBLIGATION	120	120	120	120	120	0	600
<i>Total</i>	<u>120</u>	<u>120</u>	<u>120</u>	<u>120</u>	<u>120</u>	<u>0</u>	<u>600</u>
Council District(s)	Project Number (40-00160) - This project will provide general repairs to 12 Community Family Resource Learning Centers such as the Willie C. Velasquez and Barbara Jordan Learning Centers.						
CW							
<b>MUNICIPAL FACILITIES DEFERRED MAINTENANCE</b>							
UNISSUED CERTIFICATES OF OBLIGATION	2,400	4,292	0	0	0	0	6,692
<i>Total</i>	<u>2,400</u>	<u>4,292</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,692</u>
Council District(s)	Project Number (40-00161) - This project provides funding to address deferred maintenance of municipal facilities.						
CW							
<b>NETWORK MONITORING AND EMERGENCY RESPONSE SYSTEM</b>							
UNISSUED TAX NOTES	2,000	0	0	0	0	0	2,000
<i>Total</i>	<u>2,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000</u>
Council District(s)	Project Number (09-00018) - Provides funds for a system function to prevent, detect, and respond to network outages, attacks, and events.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>GENERAL GOVERNMENT</b>							
<b>MUNICIPAL FACILITIES</b>							
<b>PLANT MAINTENANCE (WORK ORDER MANAGEMENT)</b>							
UNISSUED TAX NOTES	1,500	0	0	0	0	0	1,500
<i>Total</i>	<u>1,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,500</u>
Council District(s)	Project Number (09-00015) - Provides funds for a comprehensive software solution for all maintenance activities that are performed within a company.						
CW							
<b>SAMHD LAB RELOCATION PROGRAM DEVELOPMENT</b>							
2006 ISSUED CERTIFICATES OF OBLIGATION	1,260	0	0	0	0	0	1,260
<i>Total</i>	<u>1,260</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,260</u>
Council District(s)	Project Number (36-00004) - This project will provide for the study of cost associated with the relocation of the SAMHD laboratory to Brooks City-Base.						
3							
<b>SEGREGATION OF DUTIES SOFTWARE IMPROVEMENT</b>							
UNISSUED TAX NOTES	740	0	0	0	0	0	740
<i>Total</i>	<u>740</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>740</u>
Council District(s)	Project Number (09-00010) - Provides funds to procure tools to monitor SAP roles and identify conflicts and further safeguard City funds and other sensitive information.						
CW							
<b>SERVER DISK SPACE STORAGE</b>							
UNISSUED TAX NOTES	500	0	0	0	0	0	500
<i>Total</i>	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (09-00017) - Funds additional server disk space to accommodate increased storage requirements for user and application data. Additional storage space will be required for the backup data center at EOC.						
CW							
<b>SERVER VIRTUALIZATION</b>							
UNISSUED TAX NOTES	250	0	0	0	0	0	250
<i>Total</i>	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>
Council District(s)	Project Number (09-00009) - Funds the implementation of server virtualization by deploying VMWare thus giving ITSD the advantage of managing pooled server resources across the enterprise and allowing for more responsiveness to dynamic organizational needs and to better leverage infrastructure investments.						
CW							
<b>SERVICE CENTER FACILITIES</b>							
UNISSUED CERTIFICATES OF OBLIGATION	0	0	0	800	8,000	7,200	16,000
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>800</u>	<u>8,000</u>	<u>7,200</u>	<u>16,000</u>
Council District(s)	Project Number (40-00162) - This project provides funding for the construction of two service centers.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>GENERAL GOVERNMENT</b>							
<b>MUNICIPAL FACILITIES</b>							
<b>SOUTHWEST BRANCH CLINIC IMPROVEMENTS</b>							
UNISSUED CERTIFICATES OF OBLIGATION	0	443	0	0	0	0	443
<i>Total</i>	<u>0</u>	<u>443</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>443</u>
Council District(s)	Project Number (40-00163) - Provides funding for roof replacement, HVAC replacement, parking lot repairs, interior upgrades, and ADA/HIPAA improvements.						
3							
<b>TAPE STORAGE SYSTEM REPLACEMENT</b>							
UNISSUED TAX NOTES	750	0	0	0	0	0	750
<i>Total</i>	<u>750</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>750</u>
Council District(s)	Project Number (09-00008) - Funds the relocation, replacement, and maintenance of new silo for user and application data tape storage from 506 Dolorosa to EOC.						
CW							
<b>TEXAS A&amp;M CAMPUS INFRASTRUCTURE</b>							
UNISSUED CERTIFICATES OF OBLIGATION	500	14,500	0	0	0	0	15,000
<i>Total</i>	<u>500</u>	<u>14,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>15,000</u>
Council District(s)	Project Number (40-00164) - This project will provide for the acquisition of land necessary for the Texas A&M Campus located in southern San Antonio.						
3							
<b>TIME ADMINISTRATION</b>							
UNISSUED TAX NOTES	800	800	0	0	0	0	1,600
<i>Total</i>	<u>800</u>	<u>800</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,600</u>
Council District(s)	Project Number (07-00002) - This project will provide for the procurement of a Time & Labor Data Collection Solution (Time Clock) that will integrate with the SAP Time Management module. This application will alleviate the manual data entry of paper-based time sheets, overtime cards, and paper leave requests as well as the paper time cards produced by mechanical, stand-alone time clocks now used in some departments.						
CW							
<b>WEST END PARK/FRANK GARRETT</b>							
UNISSUED CERTIFICATES OF OBLIGATION	610	610	610	0	0	0	1,830
<i>Total</i>	<u>610</u>	<u>610</u>	<u>610</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,830</u>
Council District(s)	Project Number (40-00165) - West End: Will repair roof, fix foundation deficiencies, improve drainage at entrance, and renovate the kitchen. Frank Garrett: replace flooring throughout, HVAC master plan, replace intercom/communications system, implement a security system.						
1							
<b>TOTAL MUNICIPAL FACILITIES</b>	<b>32,021</b>	<b>40,717</b>	<b>11,530</b>	<b>6,559</b>	<b>8,120</b>	<b>7,200</b>	<b>106,147</b>

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>GENERAL GOVERNMENT</b>							
<b>OTHER FACILITIES</b>							
<b>ALAMEDA THEATER</b>							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	2,238	0	0	0	0	0	2,238
<i>Total</i>	<b>2,238</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,238</b>
Council District(s)	Project Number (40-00166) - This project will provide for restoration work for the Alameda Theater.						
1							
<b>DOWNTOWN BRIDGE REHABILITATION</b>							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	400	0	0	0	0	0	400
<i>Total</i>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>
Council District(s)	Project Number (40-00167) - Provides funding for re-coating and maintenance of five (5) Downtown Vehicular/Pedestrian Bridges. The improvements will include safe remediation of lead-based paint removal and treatment of corrosion.						
1							
<b>LA VILLITA RESTORATION</b>							
UNISSUED CERTIFICATES OF OBLIGATION	500	1,273	0	0	0	0	1,773
<i>Total</i>	<b>500</b>	<b>1,273</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,773</b>
Council District(s)	Project Number (40-00168) - Provides funding to replace existing electrical panels, replace pavers currently creating tripping hazards, replace HVAC units, upgrade public restrooms, repair roofs in several historic buildings, and replace trees in Maverick Plaza.						
1							
<b>MISSION DRIVE-IN THEATER</b>							
UNISSUED CERTIFICATES OF OBLIGATION	2,300	0	0	0	0	0	2,300
<i>Total</i>	<b>2,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,300</b>
Council District(s)	Project Number (24-00016) - Site acquisition for branch library and economic development project in District 3.						
3							
<b>RIVERWALK IMPROVEMENT PROJECTS</b>							
UNISSUED CERTIFICATES OF OBLIGATION	725	1,475	0	0	0	0	2,200
<i>Total</i>	<b>725</b>	<b>1,475</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,200</b>
Council District(s)	Project Number (40-00170) - The project would consist of demolition and site preparation, construction of accessible walkways and landings and consulting fees.						
1							
<b>TOTAL OTHER FACILITIES</b>	<b>6,163</b>	<b>2,748</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,911</b>
<b>TOTAL GENERAL GOVERNMENT</b>	<b>38,184</b>	<b>43,465</b>	<b>11,530</b>	<b>6,559</b>	<b>8,120</b>	<b>7,200</b>	<b>115,058</b>

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>DRAINAGE</b>							
<b>ALAMO FARMSTEAD AREA DRAINAGE</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	93	250	745	964	0	0	2,052
<i>Total</i>	<b>93</b>	<b>250</b>	<b>745</b>	<b>964</b>	<b>0</b>	<b>0</b>	<b>2,052</b>
Council District(s)	Project Number (40-00045) - Construct an underground drainage system and reconstruct Rochelle, without curbs. Project will be designed and constructed with available funds.						
7							
<b>ANSLEY PHASE 1 (COMMERCIAL TO MOURSUND)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	1,597	0	0	0	0	0	1,597
<i>Total</i>	<b>1,597</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,597</b>
Council District(s)	Project Number (23-00200) - This project will reconstruct the street with curbs, sidewalks, driveway approaches, and necessary drainage. Additional phases of this project will be identified as needed.						
3							
<b>AVE MARIA OUTFALL (AVE MARIA TO BURWOOD)</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	630	406	0	0	0	0	1,036
<i>Total</i>	<b>630</b>	<b>406</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,036</b>
Council District(s)	Project Number (40-00046) - Improve drainage channel outfall from Ave Maria to Burwood and upgrade the culvert at Burwood.						
1							
<b>BROADWAY CORRIDOR, PHASE III A (CARNAHAN)</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	458	1,263	5,144	2,135	0	0	9,000
<i>Total</i>	<b>458</b>	<b>1,263</b>	<b>5,144</b>	<b>2,135</b>	<b>0</b>	<b>0</b>	<b>9,000</b>
Council District(s)	Project Number (40-00047) - Provide a drainage system that is designed to convey a 100-year storm event across Broadway, improving the Broadway corridor beginning at Carnahan and terminating at Davis Court.						
9							
<b>CATALPA - PERSHING BRIDGE MODIFICATIONS</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	168	476	2,245	111	0	0	3,000
<i>Total</i>	<b>168</b>	<b>476</b>	<b>2,245</b>	<b>111</b>	<b>0</b>	<b>0</b>	<b>3,000</b>
Council District(s)	Project Number (40-00048) - Provide bridge upgrades to Mulberry and Millrace crossings to accommodate a 100-year flood event.						
1 9							
<b>COMMERCIAL TRIBUTARY TO 6 MILE CREEK PHASE I</b>							
2005 STORM WATER REVENUE BOND	2,517	0	0	0	0	0	2,517
<i>Total</i>	<b>2,517</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,517</b>
Council District(s)	Project Number (23-00170) - This multi-phase project will design and construct the drainage channel and drainage structures at cross streets from Six Mile Creek/Aviation Blvd to IH-35 for a 100 ultimate year storm event. This project will also develop an overall master plan and construct a portion of the channel.						
3 4							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>DRAINAGE</b>							
<b>COMMERCIAL TRIBUTARY PHASE II (PETALUMA TO IH 35)</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	468	1,188	1,203	6,185	6,567	0	15,611
<i>Total</i>	<b>468</b>	<b>1,188</b>	<b>1,203</b>	<b>6,185</b>	<b>6,567</b>	<b>0</b>	<b>15,611</b>
Council District(s)	Project Number (40-00049) - Design and construct the drainage channel and related drainage structures along Commercial Tributary at cross streets from Petaluma to IH-35 for a 100-year storm event. Project includes channel construction, bank stabilization and road culvert crossings.						
3 4							
<b>CULEBRA 58F, PHASE II B (LAVEN TO UPSTREAM OF CULEBRA)</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	362	931	944	6,723	1,727	0	10,687
<i>Total</i>	<b>362</b>	<b>931</b>	<b>944</b>	<b>6,723</b>	<b>1,727</b>	<b>0</b>	<b>10,687</b>
Council District(s)	Project Number (40-00050) - Reconstruct Zarzamora Creek from Laven to 1,600 feet upstream of Culebra to 100-year flood capacity. Project includes upgrading the Culebra Road crossing.						
7							
<b>CULEBRA CREEK REGIONAL STORM WATER FACILITY (RSWF)</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	2,612	2,528	0	0	0	0	5,140
STORM WATER FACILITIES FUND	3,000	0	0	0	0	0	3,000
<i>Total</i>	<b>5,612</b>	<b>2,528</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,140</b>
Council District(s)	Project Number (40-00051) - This project will design and construct a regional storm water facility (RSWF) in the vicinity of Culebra Creek.						
6							
<b>DAM STRUCTURES: UPGRADES AND REPAIRS</b>							
STORM WATER FACILITIES FUND	1,500	0	0	0	0	0	1,500
<i>Total</i>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>
Council District(s)	Project Number (23-00125) - This project provides funding for physical upgrades and repairs at Elemendorf, Olmos, and 19th Street Dams from the analysis provided in the Dam Structures and Repair report.						
CW							
<b>EMERGENCY ACTION PLANNING</b>							
STORM WATER FACILITIES FUND	500	0	0	0	0	0	500
<i>Total</i>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>
Council District(s)	Project Number (23-00215) - This project provides funding for development of emergency action plans for Elemendorf, Olmos, and 19th Street Dams.						
CW							
<b>FORT SAM HOUSTON DRAINAGE</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	201	519	534	2,843	2,164	0	6,261
<i>Total</i>	<b>201</b>	<b>519</b>	<b>534</b>	<b>2,843</b>	<b>2,164</b>	<b>0</b>	<b>6,261</b>
Council District(s)	Project Number (40-00052) - Address drainage needs for Fort Sam Houston including a bridge crossing at Salado Creek.						
2							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>DRAINAGE</b>							
<b>GOLIAD RD: PECAN VALLEY - MILITARY PH II</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	1,837	7,668	2,670	0	0	0	12,175
<i>Total</i>	<b>1,837</b>	<b>7,668</b>	<b>2,670</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,175</b>
Council District(s)	Project Number (40-00053) - This project will relieve drainage problems on Goliad Road from Pecan Valley to Military Drive, and provide street construction.						
3							
<b>GOLIAD/I37 OUTFALL (CHANNEL FROM GOLIAD TO ACROSS IH-37)</b>							
2003 STORM WATER REVENUE BOND	1,090	0	0	0	0	0	1,090
2007 GO DRAINAGE IMPROVEMENT BOND	227	558	558	2,185	4,294	0	7,822
<i>Total</i>	<b>1,317</b>	<b>558</b>	<b>558</b>	<b>2,185</b>	<b>4,294</b>	<b>0</b>	<b>8,912</b>
Council District(s)	Project Number (40-00054) - Expand channel and add additional culverts under IH-37 to increase drainage capacity.						
3							
<b>GUILBEAU ROAD DRAINAGE IMPROVEMENTS PHASE II</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	762	511	0	0	0	0	1,273
<i>Total</i>	<b>762</b>	<b>511</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,273</b>
Council District(s)	Project Number (40-00055) - This project will provide a storm drain system along Guilbeau Road from Mystic Park to 800 feet east of Mystic Park. This project includes the installation of curbs and lights.						
7							
<b>HIGH WATER DETECTION/EARLY FLOOD WARNING SYSTEM EXPANSION</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	70	324	392	214	0	0	1,000
<i>Total</i>	<b>70</b>	<b>324</b>	<b>392</b>	<b>214</b>	<b>0</b>	<b>0</b>	<b>1,000</b>
Council District(s)	Project Number (40-00056) - Add additional locations to the City's High Water Detection/Early Flooding Warning System Expansion Program.						
CW							
<b>INDIAN CREEK CHANNEL IMPROVEMENTS</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	1,900	0	0	0	0	0	1,900
<i>Total</i>	<b>1,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,900</b>
Council District(s)	Project Number (40-00057) - Improve the existing channel on Indian Creek from Five Palms to Godek and tie into the previously-funded War Cloud project. Properties that are currently shown to be in the regulatory floodplain will be out of the floodplain due to the bond-funded drainage improvements.						
4							
<b>KENTWOOD MANOR AREA DRAINAGE, PHASE I</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	284	824	1,168	1,981	743	0	5,000
<i>Total</i>	<b>284</b>	<b>824</b>	<b>1,168</b>	<b>1,981</b>	<b>743</b>	<b>0</b>	<b>5,000</b>
Council District(s)	Project Number (40-00058) - This project will construct ditches along streets with culvert crossings to reduce flooding.						
9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>DRAINAGE</b>							
<b>LOOP 410 AT NACOGDOCHES DRAINAGE IMPROVEMENTS</b>							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	326	0	0	0	0	0	326
<i>Total</i>	<u>326</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>326</u>
Council District(s)	Project Number (23-00938) - This project will provide for drainage improvements from Loop 410 to Haskins including reconstruction of bridges at Nacogdoches and Haskins. TxDOT project.						
9 10							
<b>MARBACH DRAINAGE, PH II A (MILITARY TO WEST OF RAWHIDE)</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	236	674	1,075	2,024	421	0	4,430
2007 GO STREET IMPROVEMENT BOND	329	888	1,852	4,149	864	0	8,082
<i>Total</i>	<u>565</u>	<u>1,562</u>	<u>2,927</u>	<u>6,173</u>	<u>1,285</u>	<u>0</u>	<u>12,512</u>
Council District(s)	Project Number (40-00059) - Funds will be used to provide the drainage component to the Marbach Phase II A (Military to west of Rawhide) Street project. Design Marbach from Military to Loop 410 and reconstruct Marbach from Military to Rawhide to accommodate for drainage improvements.						
6							
<b>MIDCREST DETENTION</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	778	2,363	2,486	1,950	0	0	7,577
<i>Total</i>	<u>778</u>	<u>2,363</u>	<u>2,486</u>	<u>1,950</u>	<u>0</u>	<u>0</u>	<u>7,577</u>
Council District(s)	Project Number (40-00060) - Construction of a detention pond to reduce downstream flooding.						
7							
<b>OAK GLEN/HASKIN LOW WATER CROSSING, PHASE I</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	84	228	864	645	0	0	1,821
<i>Total</i>	<u>84</u>	<u>228</u>	<u>864</u>	<u>645</u>	<u>0</u>	<u>0</u>	<u>1,821</u>
Council District(s)	Project Number (40-00061) - This project will provide funding for drainage improvements from Cave Lane to Oak Glen.						
10							
<b>PRUE ROAD LOW WATER CROSSING</b>							
2003 STORM WATER REVENUE BOND	136	0	0	0	0	0	136
<i>Total</i>	<u>136</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>136</u>
Council District(s)	Project Number (23-00115) - This project will reconstruct the low water crossing at Huebner Creek.						
8							
<b>RANDOLPH/WEIDNER DRAINAGE (SHERI ANN -RANDOLPH TO WEIDNER)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	2,371	0	0	0	0	0	2,371
<i>Total</i>	<u>2,371</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,371</u>
Council District(s)	Project Number (23-00224) - This project will provide channel improvements.						
10							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>DRAINAGE</b>							
<b>RIP RAP #69 PHASE II C PART 4 (COMMERCIAL TO MARNEY)</b>							
1999 GO DRAINAGE IMPROVEMENT BOND	722	0	0	0	0	0	722
2004 ISSUED CERTIFICATES OF OBLIGATION	98	0	0	0	0	0	98
2007 GO DRAINAGE IMPROVEMENT BOND	251	640	640	5,242	742	0	7,515
<i>Total</i>	<u>1,071</u>	<u>640</u>	<u>640</u>	<u>5,242</u>	<u>742</u>	<u>0</u>	<u>8,335</u>
Council District(s)	<div style="border: 1px solid black; padding: 5px;">           Project Number (40-00062) - This project will provide drainage improvements on Southcross and Burcham from Pleasanton Rd. to Commercial; Noble, Tupper and Tabor from Gerald to Southcross and Marney Plaza from Burcham to Canavan to include street reconstruction, sidewalks, and driveway approaches. This project was previously designed utilizing CDBG funds.         </div>						
3							
<b>RIP RAP #69 PHASE II D (CANAVAN, BRUNSWICK, FITCH)</b>							
2005 STORM WATER REVENUE BOND	5,761	0	0	0	0	0	5,761
2007 GO DRAINAGE IMPROVEMENT BOND	2,484	3,578	0	0	0	0	6,062
<i>Total</i>	<u>8,245</u>	<u>3,578</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>11,823</u>
Council District(s)	<div style="border: 1px solid black; padding: 5px;">           Project Number (23-00599) - This project will provide 30 foot street sections and drainage improvements for Brunswick, Fitch and Canavan from IH-35 to drainage channel and Bruhn, Bodie and Donegan from the drainage channel to Canavan. This project will also improve the existing earthen channel from Canavan to IH-35.         </div>						
3							
<b>ROOSEVELT DRAINAGE (ROOSEVELT DR AT MARCH AVE)</b>							
COMMUNITY DEVELOPMENT BLOCK GRANT	60	0	0	0	0	0	60
<i>Total</i>	<u>60</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>60</u>
Council District(s)	<div style="border: 1px solid black; padding: 5px;">           Project Number (23-03738) - This project addresses the drainage problems at the intersection of Roosevelt and March.         </div>						
3							
<b>SALADO CREEK HIKE AND BIKE PHASE I</b>							
1999 GO FLOOD CONTROL WITH PARK IMPROVEMENT BOND	671	0	0	0	0	0	671
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	100	0	0	0	0	0	100
UNISSUED CERTIFICATES OF OBLIGATION	0	91	0	0	0	0	91
<i>Total</i>	<u>771</u>	<u>91</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>862</u>
Council District(s)	<div style="border: 1px solid black; padding: 5px;">           Project Number (23-00904) - This project will construct a hike and bike trail along Salado Creek from Comanche Park to Willow Springs Golf Course.         </div>						
2							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>DRAINAGE</b>							
<b>SAN ANTONIO RIVER IMPROVEMENTS</b>							
2003 STORM WATER REVENUE BOND	146	0	0	0	0	0	146
CPS LEASE - BACK PROCEEDS	1,486	0	0	0	0	0	1,486
PROP 2 - FY 2005 SAN ANTONIO RIVER IMPROVEMENTS	6,000	0	0	0	0	0	6,000
TEXAS DEPARTMENT OF TRANSPORTATION	1,540	0	0	0	0	0	1,540
UNISSUED CERTIFICATES OF OBLIGATION	29,835	5,000	0	0	0	0	34,835
<i>Total</i>	<b>39,007</b>	<b>5,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>44,007</b>
Council District(s)	Project Number (23-00946) - This project provides funding to assist Bexar County and US Army Corp of Engineers in making flood control improvements, dams, and amenities along the San Antonio River from Brackenridge Park to Mission Espada. City Funding sources of \$23.3 million will be combined with the Flood Control Tax and private resources for an estimated ten-year project total of \$140 million.						
CW							
<b>SAN ANTONIO RIVER PRE-TREATMENT PROJECT</b>							
2006 ISSUED CERTIFICATES OF OBLIGATION	800	0	0	0	0	0	800
<i>Total</i>	<b>800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>
Council District(s)	Project Number (26-00091) - This project will provide for the development of water treatment systems for water emanating from the San Antonio Zoo into the San Antonio River in Brackenridge Park.						
1							
<b>SAN ANTONIO RIVER WATER QUALITY/CLARITY IMPROVEMENT PROJECT</b>							
STORM WATER FACILITIES FUND	250	0	0	0	0	0	250
<i>Total</i>	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>
Council District(s)	Project Number (23-00089) - This project will provide for structural and non-structural best management practices to be implemented in the San Antonio River (SAR) between gates 3 and 4 to improve water quality and clarity in the San Antonio River. The improvements will have an impact on the river from gate 4 through gates 5 & 6 and continuing downstream.						
CW							
<b>SARIP -EAGLELAND RIVER WALK/PEDESTRIAN PROJECT</b>							
UNISSUED CERTIFICATES OF OBLIGATION	613	752	0	0	0	0	1,365
<i>Total</i>	<b>613</b>	<b>752</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,365</b>
Council District(s)	Project Number (23-00504) - This project is part of the San Antonio River Improvements Project constructs a pedestrian walkway along and within the San Antonio River Channel from just south of Alamo Street to connect with the Riverwalk just north of Guenther Street.						
5							
<b>SKYLINE NEIGHBORHOOD IMPROVEMENTS PHASE I</b>							
2003 GO DRAINAGE IMPROVEMENT BOND	150	0	0	0	0	0	150
2007 GO DRAINAGE IMPROVEMENT BOND	228	589	2,232	3,049	0	0	6,098
<i>Total</i>	<b>378</b>	<b>589</b>	<b>2,232</b>	<b>3,049</b>	<b>0</b>	<b>0</b>	<b>6,248</b>
Council District(s)	Project Number (40-00064) - Design and construct, to the extent of available funds, Cisco, Middle and Skyline Streets from Bell to the dead end. This project installs inlets and pipes at the dead end of Skyline and ties improvements into the existing drainage system.						
10							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>DRAINAGE</b>							
<b>TIMBERHILL LOW WATER CROSSING #57</b>							
2005 STORM WATER REVENUE BOND	1,961	0	0	0	0	0	1,961
<i>Total</i>	<u>1,961</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,961</u>
Council District(s)	Project Number (23-03726) - This project will replace low water crossings and complete road improvements in the Timberhill area.						
7							
<b>UPPER LEON CREEK RSWF</b>							
2005 STORM WATER REVENUE BOND	250	0	0	0	0	0	250
2007 GO DRAINAGE IMPROVEMENT BOND	0	2,501	655	0	0	0	3,156
STORM WATER FACILITIES FUND	7,500	0	0	0	0	0	7,500
<i>Total</i>	<u>7,750</u>	<u>2,501</u>	<u>655</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10,906</u>
Council District(s)	Project Number (23-03730) - This project will acquire properties necessary for the construction of regional detention facilities.						
8							
<b>VALLEY FORGE DRAINAGE SYSTEM</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	88	258	783	0	0	0	1,129
<i>Total</i>	<u>88</u>	<u>258</u>	<u>783</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,129</u>
Council District(s)	Project Number (40-00066) - Design and construct a reinforced concrete pipe drainage system from Crown Point along Valley Forge to an existing drainage channel.						
10							
<b>W.W. WHITE AREA OUTFALL PHASE I, PART I</b>							
2005 STORM WATER REVENUE BOND	188	0	0	0	0	0	188
<i>Total</i>	<u>188</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>188</u>
Council District(s)	Project Number (23-03723) - This project will provide for the upgrading of a drainage system along Diane Road (from Glen Oak to Rigsby Rd) along Glen Oak (W.W. White Rd. to Semlinger Rd.), and along Holmgreen to Diane.						
2							
<b>W.W. WHITE AREA STREETS, PHASE II</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	383	1,020	3,577	4,109	0	0	9,089
<i>Total</i>	<u>383</u>	<u>1,020</u>	<u>3,577</u>	<u>4,109</u>	<u>0</u>	<u>0</u>	<u>9,089</u>
Council District(s)	Project Number (40-00067) - Construct a storm system along Holmgreen Street to provide drainage for an area between Rice Road and Holmgreen. Project will consist of an underground system and an open channel. Street reconstruction will be required for Brusk Road from Rice to Goodell; Goodell from Brusk to Schumacher; Schumacher from Rice to Holmgreen; and Holmgreen from W.W. White to turn just west of My Lane.						
2							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>DRAINAGE</b>							
<b>WESTWOOD VILLAGE DRAINAGE</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	183	516	2,090	291	0	0	3,080
<i>Total</i>	<b>183</b>	<b>516</b>	<b>2,090</b>	<b>291</b>	<b>0</b>	<b>0</b>	<b>3,080</b>
Council District(s)	Project Number (40-00068) - Improve the existing box culvert system at Old Highway 90 and the drainage channel from Old Highway 90 to Pinn Road (in Westwood Village neighborhood between Orr and Marcum Roads).						
6							
<b>ZARZAMORA DRAINAGE #39, PHASE I</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	394	997	997	5,671	4,881	0	12,940
<i>Total</i>	<b>394</b>	<b>997</b>	<b>997</b>	<b>5,671</b>	<b>4,881</b>	<b>0</b>	<b>12,940</b>
Council District(s)	Project Number (40-00069) - Provide complete street reconstruction of Zarzamora from W. Winnipeg Avenue to Humble Avenue and W. Winnipeg Ave. from Zarzamora to Jennings with underground drainage.						
5							
<b>ZARZAMORA DRAINAGE PROJECT #83A PHASE I</b>							
2005 STORM WATER REVENUE BOND	3,227	0	0	0	0	0	3,227
<i>Total</i>	<b>3,227</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,227</b>
Council District(s)	Project Number (23-00178) - This project will provide for the upgrade of the existing drainage channels from the end of the Ansley Blvd Drainage #1091 project to Zarzamora.						
4							
<b>TOTAL DRAINAGE</b>	<b>89,905</b>	<b>37,541</b>	<b>32,854</b>	<b>50,471</b>	<b>22,403</b>	<b>0</b>	<b>233,174</b>

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>FIRE PROTECTION</b>							
<b>FIRE STATION #50 PERMANENT</b>							
2006 ISSUED CERTIFICATES OF OBLIGATION	3,583	0	0	0	0	0	3,583
2006 ISSUED TAX NOTES	58	0	0	0	0	0	58
<i>Total</i>	<u>3,641</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,641</u>
Council District(s)	Project Number (20-00110) - This project will provide permanent facilities to house fire department resources in the newly annexed area on the south side of San Antonio.						
3							
<b>FIRE STATION #51 PERMANENT</b>							
2006 ISSUED CERTIFICATES OF OBLIGATION	1,725	3,853	0	0	0	0	5,578
<i>Total</i>	<u>1,725</u>	<u>3,853</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,578</u>
Council District(s)	Project Number (20-00113) - This project will provide permanent facilities to house fire department resources in the IH10 De Zavala area to address response time.						
8							
<b>FIRE STATION #51 TEMPORARY</b>							
2006 ISSUED CERTIFICATES OF OBLIGATION	381	0	0	0	0	0	381
<i>Total</i>	<u>381</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>381</u>
Council District(s)	Project Number (20-00114) - This project will provide temporary facilities to house fire department resources in the IH10 De Zavala area to address response time.						
8							
<b>FIRE STATION #52</b>							
UNISSUED CERTIFICATES OF OBLIGATION	0	0	1,500	4,500	0	0	6,000
<i>Total</i>	<u>0</u>	<u>0</u>	<u>1,500</u>	<u>4,500</u>	<u>0</u>	<u>0</u>	<u>6,000</u>
Council District(s)	Project Number (40-00171) - Provides funding for a new fire station with a location TBD.						
CW							
<b>FIRE STATION RENOVATIONS</b>							
2005 ISSUED CERTIFICATES OF OBLIGATION	916	0	0	0	0	0	916
2006 CERTIFICATES OF OBLIGATION	461	0	0	0	0	0	461
UNISSUED CERTIFICATES OF OBLIGATION	1,587	1,000	1,000	0	0	0	3,587
<i>Total</i>	<u>2,964</u>	<u>1,000</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,964</u>
Council District(s)	Project Number (20-00108) - This project consists of providing high priority renovation improvements within each of the 18 fire station facilities in accordance with the recommendations of the 2003 Fire Departments Renovation Study. This work will cover improvements including paving repair, roofing, mechanical, electrical and plumbing modifications, minor repairs to interior finishes, and fire & life safety improvements. (Fire Stations 4,15,17,22,26,27,28,29,30,31,33,34,37,40,41,42,43,44)						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>FIRE PROTECTION</b>							
<b>FIRE STATION REPLACEMENT</b>							
2006 CERTIFICATES OF OBLIGATION	1,200	0	0	0	0	0	1,200
UNISSUED CERTIFICATES OF OBLIGATION	0	3,750	6,905	6,890	6,466	0	24,011
<i>Total</i>	<u>1,200</u>	<u>3,750</u>	<u>6,905</u>	<u>6,890</u>	<u>6,466</u>	<u>0</u>	<u>25,211</u>
Council District(s) CW	Project Number (20-00115) - This project will provide for land acquisition and the construction of new facilities as needed.						
<b>REPLACE FIRE STATIONS 1 AND 3</b>							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	1,216	0	0	0	0	0	1,216
UNISSUED CERTIFICATES OF OBLIGATION	0	4,000	0	0	0	0	4,000
<i>Total</i>	<u>1,216</u>	<u>4,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,216</u>
Council District(s) 2	Project Number (20-00006) - Provides funding to combine Fire Stations 1 and 3 into one facility to be located in the area of Cherry and Nolan. Current funding for this project is \$1.2M. This project would utilize the funds from the Station 1 project and combine it with additional CO bond funds.						
<b>SERVICES FACILITY</b>							
2006 ISSUED CERTIFICATES OF OBLIGATION	3,205	0	0	0	0	0	3,205
2006 ISSUED TAX NOTES	356	0	0	0	0	0	356
UNISSUED CERTIFICATES OF OBLIGATION	0	1,200	0	0	0	0	1,200
<i>Total</i>	<u>3,561</u>	<u>1,200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,761</u>
Council District(s) 5	Project Number (20-00123) - This project will increase space requirements of the Services facility including four additional repair bays, expansion of the breathing apparatus shop, and increase of administrative and storage areas.						
<b>TOTAL FIRE PROTECTION</b>	<b>14,688</b>	<b>13,803</b>	<b>9,405</b>	<b>11,390</b>	<b>6,466</b>	<b>0</b>	<b>55,752</b>

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>LAW ENFORCEMENT</b>							
<b>7TH POLICE SUBSTATION</b>							
UNISSUED CERTIFICATES OF OBLIGATION	0	0	8,100	1,000	0	0	9,100
<i>Total</i>	<u>0</u>	<u>0</u>	<u>8,100</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>9,100</u>
Council District(s)	Project Number (40-00172) - Provides funding for the construction of a 7th police substation.						
CW							
<b>IMPROVEMENTS FOR DECOBUILDING POLICE STOREFRONT</b>							
UNISSUED CERTIFICATES OF OBLIGATION	240	0	0	0	0	0	240
<i>Total</i>	<u>240</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>240</u>
Council District(s)	Project Number (40-00173) - Provides funding for improvements associated with a new Police storefront.						
7							
<b>POLICE FACILITY IMPROVEMENTS</b>							
UNISSUED CERTIFICATES OF OBLIGATION	70	218	1,388	3,443	1,662	0	6,781
<i>Total</i>	<u>70</u>	<u>218</u>	<u>1,388</u>	<u>3,443</u>	<u>1,662</u>	<u>0</u>	<u>6,781</u>
Council District(s)	Project Number (40-00174) - This project will provide funding for improvements to Police facilities.						
CW							
<b>POLICE TRAINING ACADEMY ROOF REPAIR</b>							
FACILITY SERVICES IMPROVEMENT & CONTINGENCY FUND	400	0	0	0	0	0	400
PRIOR ISSUED CERTIFICATES OF OBLIGATION	50	0	0	0	0	0	50
<i>Total</i>	<u>450</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>450</u>
Council District(s)	Project Number (17-00001) - Provides funding for the repair of the existing 35,000 sq. ft. metal roof at the Police Training Academy. Phase I - Flat/Build Up Roof and Window Glazing is complete. The next part, Phase II will entail the repair of the Metal Roofing.						
3							
<b>PROPERTY ROOM/ASSET SEIZURE FACILITIES</b>							
2007 ISSUED TAX NOTES	2,275	0	0	0	0	0	2,275
<i>Total</i>	<u>2,275</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,275</u>
Council District(s)	Project Number (24-00014) - SAPD is purchasing a building at 555 Academic Court which will house the property room, asset seizure and other units. This project provides repairs and improvements for 30,000 square feet.						
5							
<b>PUBLIC SAFETY HEADQUARTERS</b>							
UNISSUED CERTIFICATES OF OBLIGATION	15,250	39,875	44,875	0	0	0	100,000
<i>Total</i>	<u>15,250</u>	<u>39,875</u>	<u>44,875</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100,000</u>
Council District(s)	Project Number (40-00176) - This project will provide for the construction of a Public Safety HeadQuarters in the downtown area.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>LAW ENFORCEMENT</b>							
<b>REPAVE SUB-STATION PARKING LOTS</b>							
2006 ISSUED CERTIFICATES OF OBLIGATION	673	0	0	0	0	0	673
<i>Total</i>	<b>673</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>673</b>
Council District(s)	Project Number (17-00022) - Substation Parking Lots. This project will provide for the re-pavement of parking lots at the East, South, West, North, and Northwest Substations.						
CW							
<b>SAPD RADIO &amp; DATA INTEROPERABILITY SYSTEM</b>							
1999 GO PUBLIC SAFETY IMPROVEMENT BOND	2,868	0	0	0	0	0	2,868
UNISSUED CERTIFICATES OF OBLIGATION	2,000	0	0	0	0	0	2,000
<i>Total</i>	<b>4,868</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,868</b>
Council District(s)	Project Number (17-00003) - Funds will be allocated to procure application software for Automated Field Reporting (AFR) and a tightly integrated Report Management System (RMS) that is scalable for future regional expansion.						
CW							
<b>TOTAL LAW ENFORCEMENT</b>	<b>23,826</b>	<b>40,093</b>	<b>54,363</b>	<b>4,443</b>	<b>1,662</b>	<b>0</b>	<b>124,387</b>

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>MUNICIPAL FACILITIES</b>							
<b>CENTROMED CLINIC</b>							
2007 GO PUBLIC HEALTH IMPROVEMENT BOND	550	0	0	0	0	0	550
<i>Total</i>	<u>550</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>550</u>
Council District(s)	Project Number (40-00148) - Construction of a 64,000-square foot community health center at Commercial between S.W. Military and Loop 410 South, expanding access to primary and specialty medical, dental, and mental health care and wellness resources for low-income and uninsured residents.						
4							
<b>COMMUNICARE HEALTH CENTER</b>							
2007 GO PUBLIC HEALTH IMPROVEMENT BOND	125	125	0	0	0	0	250
<i>Total</i>	<u>125</u>	<u>125</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>
Council District(s)	Project Number (40-00149) - Facility renovations at the Barrio Family Health Center located at 1102 Barclay. The total cost for this project is currently estimated to be \$3.5 million, with the City's share expected to equal approximately 7% of it's total.						
5							
<b>COMPRESSED NATURAL GAS (CNG) FUELING FACILITY</b>							
UNISSUED CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
<i>Total</i>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>
Council District(s)	Project Number (55-00011) - Design and Construction of Modifications to the Fuel Facility at the Northeast Service Center to incorporate Compressed Natural Gas.						
10							
<b>EASTSIDE BRANCH CLINIC</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	57	0	0	0	0	0	57
<i>Total</i>	<u>57</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>57</u>
Council District(s)	Project Number (36-00002) - This project will remodel the reception, waiting areas, and restrooms as well as provide for roofing and HVAC replacements and external renovations to the clinic located at 210 N. Rio Grande.						
2							
<b>EMERGENCY OPERATIONS CENTER</b>							
2003 GO PUBLIC HEALTH AND SAFETY IMPROVEMENT BOND	1,210	0	0	0	0	0	1,210
<i>Total</i>	<u>1,210</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,210</u>
Council District(s)	Project Number (23-02036) - This project will construct a facility to be utilized by City/County personnel, as well as other local officials and local military officials in times of natural or man-made disasters. Will replace existing EOC and provide major regional upgrade to local emergency communications systems.						
CW							
<b>HIGHWAY 90 CLINIC</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	284	0	0	0	0	0	284
<i>Total</i>	<u>284</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>284</u>
Council District(s)	Project Number (36-00003) - This project will remodel the waiting area, restrooms, HVAC and repair/replace the roofing and HVAC systems at the clinic located at 911 Old Highway 90.						
6							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>MUNICIPAL FACILITIES</b>							
<b>LANDFILL SLOPE REPAIR</b>							
2006 ISSUED TAX NOTES	800	0	0	0	0	0	800
UNISSUED CERTIFICATES OF OBLIGATION	1,500	0	0	0	0	0	1,500
<i>Total</i>	<b>2,300</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,300</b>
Council District(s)	Project Number (55-00008) - This project will repair a slope failure at the Pearsall Landfill.						
CW							
<b>METROPOLITAN HEALTH DISTRICT BUILDING</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	198	0	0	0	0	0	198
<i>Total</i>	<b>198</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>198</b>
Council District(s)	Project Number (36-00001) - This project will clean, stabilize and build up the exterior and interior of the building which is located at 332 W. Commerce St.						
1							
<b>NACO PERRIN MULTI-USE HEALTH FACILITY</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	383	0	0	0	0	0	383
<i>Total</i>	<b>383</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>383</b>
Council District(s)	Project Number (36-00105) - This project will provide for the development of an inter-departmental, multi-use facility to include health-related functions. The building is located at 4020 Naco Perrin and is approximately 8,400 square feet.						
10							
<b>SOUTH FLORES CLINIC</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	128	0	0	0	0	0	128
<i>Total</i>	<b>128</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>128</b>
Council District(s)	Project Number (36-00104) - This project will remodel the reception and waiting areas and restrooms and will replace/repair the HVAC and roofing systems at the clinic located at 7902 South Flores Street.						
3							
<b>ZARZAMORA CLINIC</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	327	0	0	0	0	0	327
<i>Total</i>	<b>327</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>327</b>
Council District(s)	Project Number (36-00103) - This project will remodel the reception, waiting areas and restrooms and will repair/replace the HVAC and roofing systems at the clinic located at 4503 South Zarzamora Street.						
5							
<b>TOTAL MUNICIPAL FACILITIES</b>	<b>6,562</b>	<b>125</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,687</b>
<b>TOTAL PUBLIC HEALTH &amp; SAFETY</b>	<b>134,981</b>	<b>91,562</b>	<b>96,622</b>	<b>66,304</b>	<b>30,531</b>	<b>0</b>	<b>420,000</b>

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>COMMUNITY INITIATIVES</b>							
<b>ALBERT J. BENAVIDES LITERACY LEARNING DEVELOPMENT CENTER</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	22	0	0	0	0	0	22
<i>Total</i>	<u>22</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>22</u>
Council District(s)	Project Number (38-00003) - This project will replace the HVAC system in the Albert J. Benavides Literacy Learning Development Center.						
5							
<b>BILLA LEARNING CENTER FACILITY IMPROVEMENTS</b>							
COMMUNITY DEVELOPMENT BLOCK GRANT	105	0	0	0	0	0	105
<i>Total</i>	<u>105</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>105</u>
Council District(s)	Project Number (38-00010) - This project includes facility improvements to the Billa Learning and Leadership Center. These facility improvements include: foundation leveling and sidewalk replacement.						
3							
<b>COLUMBIA HEIGHTS CENTER FACILITY IMPROVEMENTS</b>							
COMMUNITY DEVELOPMENT BLOCK GRANT	25	0	0	0	0	0	25
<i>Total</i>	<u>25</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>25</u>
Council District(s)	Project Number (38-00008) - This project includes facility improvements to the Columbia Heights Learning and Leadership Center. These facility improvements include: parking lot leveling and related landscaping for drainage, and a new marquee.						
4							
<b>COLUMBIA HEIGHTS LITERACY LEARNING DEVELOPMENT CENTER HVAC</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	22	0	0	0	0	0	22
<i>Total</i>	<u>22</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>22</u>
Council District(s)	Project Number (38-00004) - This project will replace the HVAC system in the Columbia Heights Literacy Learning Development Center. Project budget is \$22,000 and not \$47,000 as previously reflected. This is not a decrease in funding for this project, but rather the difference of \$25,000 was inadvertently reflected in this project.						
4							
<b>MARGARITA HUANTES LITERACY LEARNING DEVELOPMENT CENTER</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	22	0	0	0	0	0	22
<i>Total</i>	<u>22</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>22</u>
Council District(s)	Project Number (38-00005) - This project will replace the HVAC system in the Margarita Huantes Literacy Learning Development Center.						
5							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>COMMUNITY INITIATIVES</b>							
<b>ST. MARY'S CENTER FACILITY IMPROVEMENTS</b>							
COMMUNITY DEVELOPMENT BLOCK GRANT	60	0	0	0	0	0	60
<i>Total</i>	<b>60</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60</b>
Council District(s)	Project Number (38-00009) - This project includes facility improvements to the St Mary's Center. These facility improvements include foundation leveling and flooring replacement.						
7							
<b>WEST END PARK SENIOR CENTER</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	168	0	0	0	0	0	168
<i>Total</i>	<b>168</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>168</b>
Council District(s)	Project Number (38-00006) - This project will refurbish and rearrange restrooms and add a unisex restroom for ADA accessibility at the West End Park Senior Nutrition Center. This Center serves citizens from Council Districts 1, 5, and 7.						
1							
<b>WILLIE VELASQUEZ LITERACY LEARNING DEVELOPMENT CENTER</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	469	269	0	0	0	0	738
<i>Total</i>	<b>469</b>	<b>269</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>738</b>
Council District(s)	Project Number (38-00007) - This project will expand the floor space at the literacy center and will replace the HVAC system at the center.						
1							
<b>TOTAL COMMUNITY INITIATIVE</b>	<b>893</b>	<b>269</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,162</b>

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>LIBRARIES</b>							
<b>BAZAN BRANCH LIBRARY</b>							
2007 GO LIBRARY IMPROVEMENT BOND	0	375	0	0	0	0	375
<i>Total</i>	<u>0</u>	<u>375</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>375</u>
Council District(s)	Project Number (40-00138) - Repairs and renovations to branch library facilities.						
5							
<b>CENTRAL LIBRARY BUILDING ROOF REPLACEMENT</b>							
2006 ISSUED CERTIFICATES OF OBLIGATION	1,111	0	0	0	0	0	1,111
<i>Total</i>	<u>1,111</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,111</u>
Council District(s)	Project Number (04-00108) - This project will provide for the replacement of the roof, skylight, and exterior leaks at the Central Library as recommended by the City-Wide Facility Condition Analysis Study and a 2004 Survey and Analysis by the Arizpe Group, Inc.						
1							
<b>COLLINS GARDENS BRANCH LIBRARY</b>							
2007 GO LIBRARY IMPROVEMENT BOND	0	400	0	0	0	0	400
<i>Total</i>	<u>0</u>	<u>400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>400</u>
Council District(s)	Project Number (40-00139) - Repairs and renovations to branch library facilities.						
5							
<b>CORTEZ BRANCH LIBRARY</b>							
2007 GO LIBRARY IMPROVEMENT BOND	300	0	0	0	0	0	300
<i>Total</i>	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300</u>
Council District(s)	Project Number (40-00140) - Repairs and renovations to branch library facilities.						
4							
<b>DISTRICT 3 NEW BRANCH LIBRARY</b>							
2007 GO LIBRARY IMPROVEMENT BOND	2,338	1,837	0	0	0	0	4,175
UNISSUED CERTIFICATES OF OBLIGATION	0	2,825	0	0	0	0	2,825
<i>Total</i>	<u>2,338</u>	<u>4,662</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,000</u>
Council District(s)	Project Number (40-00141) - Provides funds for new branch library in City Council District 3.						
3							
<b>DISTRICT 9 NEW BRANCH LIBRARY</b>							
2007 GO LIBRARY IMPROVEMENT BOND	0	1,000	500	1,500	0	0	3,000
UNISSUED CERTIFICATES OF OBLIGATION	0	0	0	4,000	0	0	4,000
<i>Total</i>	<u>0</u>	<u>1,000</u>	<u>500</u>	<u>5,500</u>	<u>0</u>	<u>0</u>	<u>7,000</u>
Council District(s)	Project Number (40-00142) - Provides funds for new branch library in City Council District 9.						
9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>LIBRARIES</b>							
<b>FINE ARTS PUBLIC LIBRARY FACILITY</b>							
2007 GO LIBRARY IMPROVEMENT BOND	1,100	0	0	0	0	0	1,100
<i>Total</i>	<u>1,100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,100</u>
Council District(s)	Project Number (40-00143) - Provides funds for a Fine Arts Library in coordination with NEISD.						
1							
<b>HERTZBERG LIBRARY MASTER PLAN AND STABILIZATION PROJECT</b>							
2003 GO LIBRARY IMPROVEMENT BOND	426	0	0	0	0	0	426
PRIOR ISSUED CERTIFICATES OF OBLIGATION	25	0	0	0	0	0	25
<i>Total</i>	<u>451</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>451</u>
Council District(s)	Project Number (04-00112) - This project will provide architectural engineering services to stabilize the structure and will develop a master plan for the Hertzberg Library in order to determine the best use of the building.						
1							
<b>JOHNSTON BRANCH LIBRARY</b>							
2007 GO LIBRARY IMPROVEMENT BOND	300	0	0	0	0	0	300
<i>Total</i>	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300</u>
Council District(s)	Project Number (40-00144) - Repairs and renovations to branch library facilities.						
4							
<b>MCCRELESS BRANCH LIBRARY</b>							
2007 GO LIBRARY IMPROVEMENT BOND	450	0	0	0	0	0	450
<i>Total</i>	<u>450</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>450</u>
Council District(s)	Project Number (40-00145) - Repairs and renovations to branch library facilities.						
3							
<b>MEMORIAL BRANCH LIBRARY</b>							
2007 GO LIBRARY IMPROVEMENT BOND	300	0	0	0	0	0	300
<i>Total</i>	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300</u>
Council District(s)	Project Number (40-00146) - Repairs and renovations to branch library facilities.						
5							
<b>NORTHEAST LIBRARY (ROOSEVELT HIGH SCHOOL)</b>							
2003 GO LIBRARY IMPROVEMENT BOND	900	0	0	0	0	0	900
<i>Total</i>	<u>900</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>900</u>
Council District(s)	Project Number (04-00006) - This project will provide funds which will be used to provide library services to the community through a joint project between the City and NEISD at the new Roosevelt High School facility depending on the passage of the NEISD Bond.						
2							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>LIBRARIES</b>							
<b>PAN AMERICAN BRANCH LIBRARY</b>							
2007 GO LIBRARY IMPROVEMENT BOND	300	0	0	0	0	0	300
<i>Total</i>	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300</u>
Council District(s)	Project Number (40-00147) - Repairs and renovations to branch library facilities.						
4							
<b>WESTERN ART HISTORY PORTAL</b>							
UNISSUED CERTIFICATES OF OBLIGATION	750	750	0	0	0	0	1,500
<i>Total</i>	<u>750</u>	<u>750</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,500</u>
Council District(s)	Project Number (40-00177) - Provides funding to convert the Hertzberg Library building to a world class western art museum. Up to 5,000 sq. ft. will be allocated for a History Center Portal.						
1							
<b>TOTAL LIBRARIES</b>	<b>8,300</b>	<b>7,187</b>	<b>500</b>	<b>5,500</b>	<b>0</b>	<b>0</b>	<b>21,487</b>

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>MUNICIPAL FACILITIES</b>							
<b>ALAMODOME AUDIO RENOVATION</b>							
OTHER EVENTS TRUST FUND	1,846	0	0	0	0	0	1,846
<i>Total</i>	<u>1,846</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,846</u>
Council District(s) 1	Project Number (45-00002) - This project will provide for the design and upgrade to the Alamodome's sound system.						
<b>ALAMODOME INTERIOR IMPROVEMENTS</b>							
HOTEL RENEWAL IMPROVEMENT CONTINGENCY FUND	432	0	0	0	0	0	432
<i>Total</i>	<u>432</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>432</u>
Council District(s) 1	Project Number (45-00011) - Provide for reimbursable improvements related to hosting major sporting events such as locker room renovations, suite renovation, and other interior improvements.						
<b>ALAMODOME NCAA UPGRADES</b>							
HOTEL MOTEL OCCUPANCY TAX REVENUE BOND	5,898	0	0	0	0	0	5,898
<i>Total</i>	<u>5,898</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,898</u>
Council District(s) 1	Project Number (45-00010) - This project includes making several upgrades to the Alamodome in anticipation of the NCAA basketball games held at the Alamodome in the spring of 2008.						
<b>CONVENTION CENTER EXTERIOR RENOVATION</b>							
HOTEL MOTEL OCCUPANCY TAX REVENUE BOND	6,500	0	0	0	0	0	6,500
HOTEL RENEWAL IMPROVEMENT CONTINGENCY FUND	1,500	0	0	0	0	0	1,500
<i>Total</i>	<u>8,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,000</u>
Council District(s) 1	Project Number (42-00009) - In addition to the \$6.5 million that is already funded through HOT Revenue Bonds, this project would provide for exterior upgrades, construction/architectural and engineering work at the Convention Center. Total cost of upgrade is project is \$8M.						
<b>CONVENTION CENTER INTERIOR IMPROVEMENTS</b>							
HOTEL RENEWAL IMPROVEMENT CONTINGENCY FUND	500	0	0	0	0	0	500
<i>Total</i>	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s) 1	Project Number (42-00016) - Would provide for additional furniture in public seating areas, enhance concession outlets, and develop the grotto as a preferred catering venue.						
<b>CONVENTION CENTER ROOF REPLACEMENT</b>							
HOTEL RENEWAL IMPROVEMENT CONTINGENCY FUND	3,250	0	0	0	0	0	3,250
<i>Total</i>	<u>3,250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,250</u>
Council District(s) 1	Project Number (42-00018) - Would replace the existing roof at the convention center.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>MUNICIPAL FACILITIES</b>							
<b>CONVENTION CENTER SECURITY SYSTEM</b>							
HOTEL RENEWAL IMPROVEMENT CONTINGENCY FUND	103	0	0	0	0	0	103
<i>Total</i>	<u>103</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>103</u>
Council District(s)	Project Number (42-00015) - Would upgrade in-house camera system in convention center. All camera recordings will move to a digital format thus increasing resolution of the captured footage and allowing security staff to monitor the security cameras via the internet.						
1							
<b>MUNICIPAL AUDITORIUM - LIGHTING AND DIMMING</b>							
HOTEL RENEWAL IMPROVEMENT CONTINGENCY FUND	515	0	0	0	0	0	515
<i>Total</i>	<u>515</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>515</u>
Council District(s)	Project Number (42-00017) - Would replace the lighting and dimming system at the Municipal Auditorium and the Lila Cockrell Theater.						
1							
<b>TOTAL MUNICIPAL FACILITIES</b>	<b>20,544</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,544</b>

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>APACHE PARK - PAVILION</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	150	0	0	0	0	0	150
<i>Total</i>	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>
Council District(s)	Project Number (40-00070) - Development of a park pavilion.						
5							
<b>ARNOLD PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	110	440	0	0	0	0	550
<i>Total</i>	<u>110</u>	<u>440</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>550</u>
Council District(s)	Project Number (40-00071) - Basic park improvements.						
4							
<b>ARROYO VISTA LINEAR PARK</b>							
COMMUNITY DEVELOPMENT BLOCK GRANT	229	0	0	0	0	0	229
<i>Total</i>	<u>229</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>229</u>
Council District(s)	Project Number (26-00049) - This project will provide for the development of a linear park between the Arroyo Vista housing development to Monterrey Park along Zarzamora Creek.						
6							
<b>AVENIDA GUADALUPE COMPLEX</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	150	0	0	0	0	0	150
<i>Total</i>	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>
Council District(s)	Project Number (40-00072) - Renovate existing facilities and improve infrastructure.						
5							
<b>BOTANICAL GARDENS</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	600	0	0	0	0	0	600
<i>Total</i>	<u>600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>600</u>
Council District(s)	Project Number (40-00073) - General improvements to the City-owned conservatory.						
9							
<b>BROOKS PARK IMPROVEMENTS</b>							
BROOKSIDE TIRZ DEVELOPMENT FUND	314	0	0	0	0	0	314
<i>Total</i>	<u>314</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>314</u>
Council District(s)	Project Number (26-00087) - Provides for the Development of a Neighborhood Park.						
3							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>CLAUDE BLACK COMMUNITY CENTER</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	200	0	0	0	0	0	200
<i>Total</i>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>
Council District(s)	Project Number (40-00074) - Facility improvements and mechanical repairs.						
2							
<b>COLLINS GARDENS PARK-LIGHTING/AMENITIES</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	0	0	55	220	0	275
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>55</u>	<u>220</u>	<u>0</u>	<u>275</u>
Council District(s)	Project Number (40-00075) - Development of lighting and basic park improvements.						
5							
<b>CONCEPCION PARK POOL</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	85	265	0	0	0	350
<i>Total</i>	<u>0</u>	<u>85</u>	<u>265</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>350</u>
Council District(s)	Project Number (40-00076) - Rehabilitate the pool facility to include ADA modifications.						
3							
<b>CULEBRA CREEK PARK LAND/ACQUISITION</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	350	1,043	0	0	0	0	1,393
<i>Total</i>	<u>350</u>	<u>1,043</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,393</u>
Council District(s)	Project Number (40-00077) - Acquire park property and/or develop general park improvements.						
6							
<b>DENMAN (LAND ACQUISITION / PARK DEVELOPMENT CD 8 / CD 9)</b>							
UNISSUED CERTIFICATES OF OBLIGATION	600	0	0	0	0	0	600
<i>Total</i>	<u>600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>600</u>
Council District(s)	Project Number (40-00150) - Acquisition of park land and/or general park improvements.						
8 9							
<b>DENVER HEIGHTS PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	60	0	0	0	0	0	60
<i>Total</i>	<u>60</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>60</u>
Council District(s)	Project Number (40-00078) - Development of a playground.						
2							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>EDWARDS AQUIFER PROTECTION PROGRAM</b>							
PROP 1 - EDWARDS AQUIFER RECHARGE ZONE	51,585	6,000	2,000	2,000	2,000	0	63,585
<i>Total</i>	<u>51,585</u>	<u>6,000</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>0</u>	<u>63,585</u>
Council District(s)	Project Number (24-00013) - This project will provide for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone.						
CW							
<b>ELLA AUSTIN COMMUNITY CENTER</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	500	0	0	0	0	0	500
<i>Total</i>	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (40-00079) - General facility rehabilitation.						
2							
<b>ELMENDORF LAKE PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	0	0	125	375	0	500
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>125</u>	<u>375</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (40-00080) - Park rehabilitation, including stage and boat dock structure, ball field lighting, and ADA modifications.						
5							
<b>FAIRCHILD PARK POOL FACILITY</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	125	375	0	0	0	500
<i>Total</i>	<u>0</u>	<u>125</u>	<u>375</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (40-00081) - Rehabilitation of the pool facility, including ADA modifications.						
2							
<b>FIRST TEE PROGRAM AT POLO FIELD</b>							
UNISSUED CERTIFICATES OF OBLIGATION	250	0	0	0	0	0	250
<i>Total</i>	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>
Council District(s)	Project Number (40-00179) - Contribution of \$250,000 for the development of 6,600 SF Learning Center for The First Tee program in partnership with Golf San Antonio (GSA). This project represents the second phase of the GSA capital improvement plan for The Polo Field.						
9							
<b>FLORES PARK POOL</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	125	375	0	0	0	500
<i>Total</i>	<u>0</u>	<u>125</u>	<u>375</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (40-00082) - Rehabilitation of the pool facility, including ADA modifications.						
4							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>FRENCH CREEK PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	58	0	0	0	0	0	58
<i>Total</i>	<u>58</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>58</u>
Council District(s)	Project Number (40-00083) - Development of general park improvements.						
7							
<b>GATEWAY TERRACE PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	100	0	0	0	0	0	100
<i>Total</i>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>
Council District(s)	Project Number (40-00084) - Development of general park improvements.						
4							
<b>GEORGE GERVIN ACADEMY WELLNESS</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	500	0	0	0	0	0	500
<i>Total</i>	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (40-00085) - Partner with a non-profit entity to construct a gym to be available for public use. The total cost for this project is currently estimated to be \$3.5 million, with the city's share estimated at 500K.						
2							
<b>GOLDEN COMMUNITY</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	150	0	0	0	0	0	150
<i>Total</i>	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>
Council District(s)	Project Number (40-00086) - Development of park improvements.						
4							
<b>GUADALUPE THEATER</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	500	0	0	0	0	0	500
<i>Total</i>	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (40-00087) - General rehabilitation of facility.						
5							
<b>HARLANDALE PARK GROUP PAVILION</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	100	0	0	0	0	0	100
<i>Total</i>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>
Council District(s)	Project Number (40-00088) - Development of a park pavilion.						
3							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>HAUSMAN PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	125	375	0	0	0	0	500
<i>Total</i>	<u>125</u>	<u>375</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (40-00089) - Development of park improvements adjacent to John Igo Branch Library.						
8							
<b>HEMISFAIR PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	2,000	0	0	0	0	0	2,000
UNISSUED CERTIFICATES OF OBLIGATION	0	1,300	0	0	0	0	1,300
<i>Total</i>	<u>2,000</u>	<u>1,300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,300</u>
Council District(s)	Project Number (40-00090) - Provides funding to rehabilitate historic structures, provide infrastructure for outdoor events, upgrade restrooms, plumb and refurbish all water features in the park, enhance landscaping and irrigation, etc.						
1							
<b>HERITAGE NEIGHBORHOOD POOL</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	235	715	0	0	0	0	950
<i>Total</i>	<u>235</u>	<u>715</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>950</u>
Council District(s)	Project Number (40-00091) - Rehabilitation and renovation of an existing facility including ADA modifications for use by the general public (contingent on Heritage Neighborhood Association deeding more than 2 acres, including pool, to the City).						
4							
<b>HILLSIDE ACRES COMMUNITY GARDENS</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	200	0	0	0	0	0	200
<i>Total</i>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>
Council District(s)	Project Number (40-00092) - Development of park and facility improvements.						
4							
<b>INGRAM HILLS PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	100	0	0	0	0	100
<i>Total</i>	<u>0</u>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>
Council District(s)	Project Number (40-00093) - Development of lighting and basic park improvements.						
7							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>JAPANESE TEA GARDENS</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	500	0	0	0	0	0	500
<i>Total</i>	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (40-00094) - Renovation of facility infrastructure and ADA modifications.						
9							
<b>JOE WARD PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	0	85	265	0	0	350
<i>Total</i>	<u>0</u>	<u>0</u>	<u>85</u>	<u>265</u>	<u>0</u>	<u>0</u>	<u>350</u>
Council District(s)	Project Number (40-00095) - Development of a pool bathhouse and ADA modification.						
7							
<b>KINGSBOROUGH SCHOOL WALKING TRACK LIGHTING</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	200	0	0	0	0	0	200
<i>Total</i>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>
Council District(s)	Project Number (40-00096) - Development of lighting improvements.						
3							
<b>LACKLAND TERRACE PARK/ SKATE FACILITY</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	350	0	0	0	0	0	350
<i>Total</i>	<u>350</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>350</u>
Council District(s)	Project Number (40-00097) - Development of general park improvements including a skate park.						
4							
<b>LEON CK GREENWAY (ACQ. PROP 3)</b>							
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	5,855	1,915	0	0	0	0	7,770
<i>Total</i>	<u>5,855</u>	<u>1,915</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,770</u>
Council District(s)	Project Number (26-00060) - Purchase property along Leon Creek for the Linear Creekway Parks Development Project.						
CW							
<b>LEON CREEK GREENWAY (BANDERA RD TO LOOP 410)</b>							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	0	2,272	0	1,872	0	0	4,144
<i>Total</i>	<u>0</u>	<u>2,272</u>	<u>0</u>	<u>1,872</u>	<u>0</u>	<u>0</u>	<u>4,144</u>
Council District(s)	Project Number (26-00077) - Designs and constructs hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 5.3 miles in length.						
6 7							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>LEON CREEK GREENWAY (LOOP 1604 TO BANDERA ROAD)</b>							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	2,180	895	0	0	0	0	3,075
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	1,500	2,161	0	0	0	0	3,661
<i>Total</i>	<u>3,680</u>	<u>3,056</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,736</u>
Council District(s)	Project Number (26-00079) - Designs and constructs hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 7 miles in length.						
7 8							
<b>LEON CREEK GREENWAY (LOOP TRAIL AT LEVI STRAUSS PARK)</b>							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	0	0	1,600	0	0	0	1,600
<i>Total</i>	<u>0</u>	<u>0</u>	<u>1,600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,600</u>
Council District(s)	Project Number (26-00078) - Designs and constructs hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 2.7 miles in length.						
6							
<b>LEON CREEK GREENWAY (NEW LAREDO HIGHWAY)</b>							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	0	0	0	1,792	0	0	1,792
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,792</u>	<u>0</u>	<u>0</u>	<u>1,792</u>
Council District(s)	Project Number (26-00076) - Designs and constructs hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 2 miles in length.						
4							
<b>LOCKWOOD PARK GYM</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	100	0	0	0	0	100
UNISSUED CERTIFICATES OF OBLIGATION	300	0	0	0	0	0	300
<i>Total</i>	<u>300</u>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>400</u>
Council District(s)	Project Number (26-00529) - Provides funding to demolish the existing gym. A covered basketball court would be built on the site.						
2							
<b>M.L. KING PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	250	0	0	0	0	0	250
<i>Total</i>	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>
Council District(s)	Project Number (26-00470) - Development of the park north of Salado Creek to include a group pavilion and parking lot.						
2							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>MAGIK CHILDREN'S THEATER</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	100	0	0	0	0	0	100
<i>Total</i>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>
Council District(s)	Project Number (40-00100) - General rehabilitation to theater.						
1							
<b>MARKET SQUARE</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	285	855	0	0	0	0	1,140
UNISSUED CERTIFICATES OF OBLIGATION	0	1,860	0	0	0	0	1,860
<i>Total</i>	<u>285</u>	<u>2,715</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,000</u>
Council District(s)	Project Number (40-00101) - Improvements to public plazas.						
1							
<b>MARKET SQUARE EL MERCADO BUILDING</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	213	637	0	0	0	0	850
UNISSUED CERTIFICATES OF OBLIGATION	0	325	0	0	0	0	325
<i>Total</i>	<u>213</u>	<u>962</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,175</u>
Council District(s)	Project Number (40-00102) - Provides funding to improve underground utility work to manage storm water, install new pavers and curb ramps, exterior lighting, and improve landscape in public plazas.						
1							
<b>MCALLISTER PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	100	0	0	0	0	0	100
<i>Total</i>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>
Council District(s)	Project Number (40-00103) - Rehabilitation of Park Trails.						
9							
<b>MEDINA BASE ROAD PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	200	0	0	0	0	0	200
<i>Total</i>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>
Council District(s)	Project Number (40-00104) - Basic park improvements.						
4							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>MEDINA RIVER GREENWAY</b>							
PROP 2 - FY 2005 MEDINA RIVER IMPROVEMENTS	1,300	4,300	4,536	0	0	0	10,136
<i>Total</i>	<u>1,300</u>	<u>4,300</u>	<u>4,536</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10,136</u>
Council District(s)	Project Number (26-00055) - This project will provide for the acquisition and development of properties along the Medina River.						
3 4							
<b>MILLER'S POND PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	100	0	0	0	0	0	100
<i>Total</i>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>
Council District(s)	Project Number (40-00105) - Basic park improvements.						
4							
<b>MIRAFLORES BRACKENRIDGE PARK IMPROVEMENT</b>							
CONSERVATION SOCIETY GRANT	100	0	0	0	0	0	100
FACILITY SERVICES IMPROVEMENT & CONTINGENCY FUND	456	0	0	0	0	0	456
<i>Total</i>	<u>556</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>556</u>
Council District(s)	Project Number (26-00089) - Development of a master plan and design and construction of a bridge access from the park, ADA modifications, and facility general renovations to include lighting electrical, irrigation, landscape, and artwork restoration and stabilization.						
9							
<b>MISSION DEL LAGO AREA PARK DEVELOPMENT</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	0	0	0	200	0	200
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>	<u>0</u>	<u>200</u>
Council District(s)	Project Number (40-00106) - Development of general park improvements, including sport courts, on park land adjacent to the Mission Del Lago Golf Course.						
3							
<b>MITCHELL LAKE WETLANDS CONSERVATION</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	125	0	0	0	0	0	125
<i>Total</i>	<u>125</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>125</u>
Council District(s)	Project Number (40-00107) - Expansion of the center's parking, pavilion, and restroom facilities. The total cost for this project is currently estimated to be \$250,000, with the City's share expected to equal approximately 50% of this total.						
3							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>MONTERREY PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	100	0	0	0	0	0	100
<i>Total</i>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>
Council District(s) 5 7	Project Number (40-00108) - Development of parking lot lighting.						
<b>MUNICIPAL GOLF COURSES IMPROVEMENTS</b>							
UNISSUED CERTIFICATES OF OBLIGATION	2,800	2,800	0	0	0	0	5,600
<i>Total</i>	<u>2,800</u>	<u>2,800</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,600</u>
Council District(s) CW	Project Number (26-00090) - This project will provide enhancements at multiple municipal golf courses. The enhancements associated with this project, along with increased advertising, are expected to increase volume of play and yield additional revenue.						
<b>NANI FALCONE SKATE PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	400	0	0	0	0	400
<i>Total</i>	<u>0</u>	<u>400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>400</u>
Council District(s) 7	Project Number (40-00109) - Development of a skate park.						
<b>NEIGHBORHOOD PARK ACQUISITION AND DEVELOPMENT</b>							
UDC FEE IN-LIEU-OF-FUNDS	500	300	200	150	150	150	1,450
<i>Total</i>	<u>500</u>	<u>300</u>	<u>200</u>	<u>150</u>	<u>150</u>	<u>150</u>	<u>1,450</u>
Council District(s) CW	Project Number (26-00056) - This project will provide for the acquisition and development of neighborhood park land through fees collected by U.D.C. fee-in-lieu requirements.						
<b>NORTHAMPTON PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	300	0	0	0	0	0	300
<i>Total</i>	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300</u>
Council District(s) 2	Project Number (40-00110) - Development of basic park improvements.						
<b>NORTHEAST AREA RECREATIONAL FACILITY</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	4,000	0	0	0	0	0	4,000
<i>Total</i>	<u>4,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,000</u>
Council District(s) 2	Project Number (40-00111) - Public recreational facility (to include multi-purpose rooms and gymnasium).						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>OFFICER JOHN R. WHEELER PARK (CHESTNUT SPRINGS PARK)</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	100	400	0	0	0	0	500
<i>Total</i>	<u>100</u>	<u>400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (40-00112) - Development of basic park improvements.						
6							
<b>OSCAR PEREZ PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	300	0	0	0	0	0	300
<i>Total</i>	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300</u>
Council District(s)	Project Number (40-00113) - Development of trail lighting and a playground expansion.						
6							
<b>PALO ALTO COLLEGE SOCCER FIELD</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	200	0	0	0	0	0	200
<i>Total</i>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>
Council District(s)	Project Number (40-00114) - Soccer field development at Palo Alto College. The total cost for this project is currently estimated to be \$400,000, with the City's share expected to equal approximately 50% of this total.						
4							
<b>PALO ALTO TERRACE PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	0	0	0	100	0	100
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>	<u>0</u>	<u>100</u>
Council District(s)	Project Number (40-00115) - Development of basic park improvements.						
4							
<b>PEARSALL PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	250	750	0	0	0	1,000
<i>Total</i>	<u>0</u>	<u>250</u>	<u>750</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>
Council District(s)	Project Number (40-00116) - Development of the northern portion of the park.						
4							
<b>PERSHING PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	100	0	0	0	0	0	100
<i>Total</i>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>
Council District(s)	Project Number (40-00117) - Development of basic park improvements.						
2							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>RAINBOW HILLS PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	110	440	0	0	0	0	550
<i>Total</i>	<u>110</u>	<u>440</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>550</u>
Council District(s)	Project Number (40-00118) - Rehabilitation of basic park facilities to include the trails and park amenities.						
4							
<b>REGIONAL SPORTSPLEX / SPECIAL NEEDS PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	775	5,425	0	0	0	0	6,200
<i>Total</i>	<u>775</u>	<u>5,425</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,200</u>
Council District(s)	Project Number (40-00119) - Development of a soccer field complex and a special needs park. The total cost for this project is currently estimated to be \$14 million, with the City's share equal to approximately 44% of this total.						
10							
<b>RIVERWALK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	500	0	0	0	0	0	500
<i>Total</i>	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (40-00120) - Rehabilitation of the historic River Bend including ADA improvements.						
1							
<b>RIVERWALK REHABILITATION AND IMPROVEMENTS</b>							
RIVERWALK CAPITAL IMPROVEMENT FUND	300	300	300	300	300	300	1,800
<i>Total</i>	<u>300</u>	<u>300</u>	<u>300</u>	<u>300</u>	<u>300</u>	<u>300</u>	<u>1,800</u>
Council District(s)	Project Number (26-00233) - This project will provide for the rehabilitation and repair to wallways, retaining walls, river walls, electrical, lighting, and other riverwalk infrastructure in the main loop.						
1							
<b>ROOSEVELT PARK PLAYGROUND</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	225	0	0	0	0	0	225
<i>Total</i>	<u>225</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>225</u>
Council District(s)	Project Number (40-00121) - Development of basic park improvements to include an additional playground and shade cover.						
5							
<b>ROSEDALE PARK - SKATE PARK AND OTHER</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	400	0	0	0	0	400
<i>Total</i>	<u>0</u>	<u>400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>400</u>
Council District(s)	Project Number (40-00122) - Development of basic park improvements to include a skate park and electrical upgrades.						
5							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>SALADO CREEK GREENWAY</b>							
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	740	438	3,380	0	0	0	4,558
<i>Total</i>	<u>740</u>	<u>438</u>	<u>3,380</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,558</u>
Council District(s)	Project Number (26-00064) - Purchase property along Salado Creek for the Linear Creekway Parks Development Project.						
CW							
<b>SALADO CREEK GREENWAY (BLANCO RD TO WALKER RANCH PARK)</b>							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	0	0	400	664	0	0	1,064
<i>Total</i>	<u>0</u>	<u>0</u>	<u>400</u>	<u>664</u>	<u>0</u>	<u>0</u>	<u>1,064</u>
Council District(s)	Project Number (26-00081) - Designs and constructs hike and bike trails along the Salado Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 1.2 miles in length.						
9							
<b>SALADO CREEK GREENWAY (EISENHOWER TO JOHN JAMES)</b>							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	50	0	0	0	0	0	50
<i>Total</i>	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>
Council District(s)	Project Number (26-00524) - Provide wayfinding/interpretive signage to recently completed Public Works trail construction along Holbrook Road.						
2							
<b>SALADO CREEK GREENWAY (JOHN JAMES TO FORT SAM)</b>							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	0	0	0	0	480	0	480
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>480</u>	<u>0</u>	<u>480</u>
Council District(s)	Project Number (26-00525) - Construct .6 miles of hike & bike paths and/or bike lanes along Holbrook Road (including wayfinding/interpretive signage).						
2							
<b>SALADO CREEK GREENWAY (LOOP 410 TO EISENHOWER RD)</b>							
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	1,664	0	0	0	0	0	1,664
<i>Total</i>	<u>1,664</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,664</u>
Council District(s)	Project Number (26-00082) - Designs and constructs hike and bike trails along the Salado Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 2.8 miles in length.						
2 10							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>SALADO CREEK GREENWAY (MCALLISTER PARK TO LOOP 410)</b>							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	2,536	0	0	0	0	0	2,536
<i>Total</i>	<u>2,536</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,536</u>
Council District(s) 9 10	Project Number (26-00083) - Designs and constructs hike and bike trails along the Salado Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 5.5 miles in length.						
<b>SALADO CREEK GREENWAY (RIGSBY RD TO S.S. LIONS PARK)</b>							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	760	0	0	0	0	0	760
<i>Total</i>	<u>760</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>760</u>
Council District(s) 2 3	Project Number (26-00080) - Designs and constructs hike and bike trails along the Salado Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 1.4 miles in length.						
<b>SALADO CREEK GREENWAY (WALKER RANCH TO MCALLISTER)</b>							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	0	0	0	0	250	0	250
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>	<u>0</u>	<u>250</u>
Council District(s) 9	Project Number (26-00526) - Provide wayfinding/interpretive signage to accompany hike & bike trail constructed in conjunction with Wurzbach Parkway.						
<b>SALADO CREEK HIKE AND BIKE PHASE II</b>							
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	397	0	0	0	0	0	397
UNISSUED CERTIFICATES OF OBLIGATION	0	234	0	0	0	0	234
<i>Total</i>	<u>397</u>	<u>234</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>631</u>
Council District(s) 2	Project Number (23-00181) - This project will construct a hike and bike trail along the Salado Creek from Willow Springs Golf Course to Binz-Engelman Road.						
<b>SOUTHSIDE LIONS PARK DAM AND SPILLWAY</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	936	0	0	0	0	0	936
UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
<i>Total</i>	<u>1,436</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,436</u>
Council District(s) 3	Project Number (26-00255) - This project will repair the Southside Lions Park lake dam and spillway and provide associated civil engineering work.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>SOUTHSIDE LIONS PARK DRAINAGE</b>							
COMMUNITY DEVELOPMENT BLOCK GRANT	214	0	0	0	0	0	214
<i>Total</i>	<u>214</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>214</u>
Council District(s)	Project Number (26-00429) - The project will provide for a drainage improvement for the park behind the community center and the alleyway/roadway.						
3							
<b>SOUTHSIDE LIONS PARK LAKE AREA</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	0	0	138	412	0	550
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>138</u>	<u>412</u>	<u>0</u>	<u>550</u>
Council District(s)	Project Number (40-00123) - Rehabilitation of general park facilities around the lake to include playgrounds, trails, lighting, and other park facilities.						
3							
<b>SPANISH GOVERNOR'S PALACE</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	194	581	0	0	0	0	775
UNISSUED CERTIFICATES OF OBLIGATION	1,143	2,500	0	0	0	0	3,643
<i>Total</i>	<u>1,337</u>	<u>3,081</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,418</u>
Council District(s)	Project Number (40-00124) - Provides for the design and construction of Spanish Governor's Palace into a municipal plaza as a continuation of the westward path from the river walk to the Mercado.						
1							
<b>SPICEWOOD PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	100	0	0	0	0	0	100
<i>Total</i>	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>
Council District(s)	Project Number (40-00125) - Development of basic park improvements.						
4							
<b>SPICEWOOD PARK PLAYGROUND</b>							
UDC FEE IN-LIEU-OF-FUNDS	53	0	0	0	0	0	53
<i>Total</i>	<u>53</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>53</u>
Council District(s)	Project Number (26-00086) - Provides for the development of park playground.						
4							
<b>STABLEWOOD PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	250	0	0	0	0	0	250
<i>Total</i>	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>
Council District(s)	Project Number (40-00126) - Development of basic park improvements.						
4							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>SUNRISE PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	200	0	0	0	0	200
<i>Total</i>	<u>0</u>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>
Council District(s)	Project Number (40-00127) - Development of basic park improvements to include a playground.						
2							
<b>SUNSET HILLS BASKETBALL COURT</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	0	200	0	0	0	200
<i>Total</i>	<u>0</u>	<u>0</u>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>
Council District(s)	Project Number (40-00128) - Renovate the existing basketball court.						
7							
<b>SWIMMING FACILITIES IMPROVEMENTS CD 7</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	1,600	0	0	0	0	0	1,600
<i>Total</i>	<u>1,600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,600</u>
Council District(s)	Project Number (40-00129) - Rehabilitation of existing pool facilities at Sunset Hills, Garza, Woodlawn Lake and Joe Ward Pools including ADA modifications.						
7							
<b>TOM SLICK PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	0	0	175	532	0	707
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>175</u>	<u>532</u>	<u>0</u>	<u>707</u>
Council District(s)	Project Number (40-00130) - Development of basic park improvements.						
6							
<b>UNIVERSITY OF TEXAS AT SAN ANTONIO ATHLETICS FACILITIES</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	0	0	1,000	4,550	0	5,550
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>	<u>4,550</u>	<u>0</u>	<u>5,550</u>
Council District(s)	Project Number (40-00131) - Collaboration with other entities to develop venues for youth tournaments and competitions, including baseball, softball, track, soccer, tennis, and various practice fields. The total cost for this project is currently estimated to be \$60 million, with the City's share expected to equal approximately 9.3% of this total.						
8							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>VILLA CORONADO PARK AND COMMUNITY CENTER</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	250	0	0	0	0	0	250
<i>Total</i>	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>
Council District(s)	Project Number (40-00132) - Development of a walking trail and general rehabilitation of the community center.						
3							
<b>VISTA VERDE PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	250	0	0	0	0	250
<i>Total</i>	<u>0</u>	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>
Council District(s)	Project Number (40-00133) - General park improvements.						
5							
<b>VOELCKER PROPERTY PARK ACQUISITION AND DEVELOPMENT</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	1,718	0	0	0	0	0	1,718
UNISSUED CERTIFICATES OF OBLIGATION	5,000	0	0	0	0	0	5,000
<i>Total</i>	<u>6,718</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,718</u>
Council District(s)	Project Number (40-00134) - Acquisition of 107 acres of park land in area located between Blanco Road and N.W. Military Highway at Wurzbach Parkway. Acquisition of 204 acres of land for use as an urban park including Phase I development.						
CW							
<b>WESTSIDE YMCA BUILDING RENOVATIONS</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	105	420	0	0	0	0	525
UNISSUED CERTIFICATES OF OBLIGATION	1,200	0	0	0	0	0	1,200
<i>Total</i>	<u>1,305</u>	<u>420</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,725</u>
Council District(s)	Project Number (40-00135) - Design and construction of general facility rehabilitation.						
5							
<b>WESTSIDE YMCA STRUCTURAL REPAIRS</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	339	0	0	0	0	0	339
<i>Total</i>	<u>339</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>339</u>
Council District(s)	Project Number (26-00435) - This project will complete structural repairs to the flooring in a portion of the building.						
5							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>WITTE MUSEUM</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	1,250	0	0	0	0	0	1,250
<i>Total</i>	<u>1,250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,250</u>
Council District(s) 9	Project Number (40-00136) - General improvements to museum, possibly including parking improvements.						
<b>WITTE MUSEUM/BRACKENRIDGE PARKING GARAGE</b>							
UNISSUED CERTIFICATES OF OBLIGATION	2,500	0	0	0	0	0	2,500
<i>Total</i>	<u>2,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,500</u>
Council District(s) 9	Project Number (40-00180) - General improvements to museum, possibly including parking improvements.						
<b>WOODLAWN LAKE PARK PEDESTRIAN BRIDGE</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	400	0	0	0	0	400
<i>Total</i>	<u>0</u>	<u>400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>400</u>
Council District(s) 7	Project Number (40-00137) - Development of basic park improvements including a pedestrian bridge and playground expansion.						
<b>YMCA FACILITIES IN CD 2 AND CD 5</b>							
UNISSUED CERTIFICATES OF OBLIGATION	200	0	0	0	0	0	200
<i>Total</i>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>
Council District(s) 2 5	Project Number (40-00181) - Provides structural review of YMCA facilities in City Council Districts 2 and 5.						
<b>TOTAL PARKS</b>	<b>107,189</b>	<b>41,366</b>	<b>14,466</b>	<b>8,536</b>	<b>9,569</b>	<b>450</b>	<b>181,576</b>
<b>TOTAL RECREATION &amp; CULTURE</b>	<b>136,926</b>	<b>48,822</b>	<b>14,966</b>	<b>14,036</b>	<b>9,569</b>	<b>450</b>	<b>224,769</b>

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>3DI NEW TERMINAL EXPANSION</b>							
AIRPORT PASSENGER FACILITY CHARGE	240	0	0	0	0	0	240
AIRPORT REVENUE BOND	1,360	0	0	0	0	0	1,360
<i>Total</i>	<u>1,600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,600</u>
Council District(s)	Project Number (33-00103) - Provides for architectural, engineering and planning services for the Terminal Expansion Program at International Airport to include Concourse B and C, elevated roadway system, utility infrastructure, central plant upgrade and airside aprons.						
9							
<b>AVIATION PROJECT MANAGEMENT</b>							
AIRPORT REVENUE BOND	12,900	0	0	0	0	0	12,900
<i>Total</i>	<u>12,900</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>12,900</u>
Council District(s)	Project Number (33-00101) - This work consists of program and construction management of the ongoing Expansion Program at International Airport. The New Terminal Expansion program consists of several major projects, including two new terminals, a 3,000-space five-level parking garage, two-level roadway system, utility improvements, aircraft parking apron, and demolition of Terminal 2.						
9							
<b>BUILDING EVALUATION &amp; RENOVATIONS</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	150	150	150	150	150	150	900
<i>Total</i>	<u>150</u>	<u>150</u>	<u>150</u>	<u>150</u>	<u>150</u>	<u>150</u>	<u>900</u>
Council District(s)	Project Number (33-00106) - The project provides for the inspection of City-owned tenant occupied facilities on airport grounds to insure they meet code requirements and are suitable for leasing. Renovations will be performed where and when necessary.						
3 9							
<b>BUILDING UPGRADES AND IMPROVEMENTS</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	500	500	0	500	0	500	2,000
<i>Total</i>	<u>500</u>	<u>500</u>	<u>0</u>	<u>500</u>	<u>0</u>	<u>500</u>	<u>2,000</u>
Council District(s)	Project Number (33-00111) - The project includes building modifications and capital improvements to City-owned facilities throughout airport property.						
9							
<b>CAPITAL PROJECTS - SURVEYING AND PLATTING FEES</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	220	220	220	220	220	220	1,320
<i>Total</i>	<u>220</u>	<u>220</u>	<u>220</u>	<u>220</u>	<u>220</u>	<u>220</u>	<u>1,320</u>
Council District(s)	Project Number (33-00125) - This project provides for surveying services, participation in the "Fee-In-Lieu Of" Onsite Detention Pond Policy, and other platting fees. This is required in order to plat the undeveloped property on San Antonio International and Stinson Municipal Airports in support of the economic development policy.						
3 9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>CONSOLIDATED AVIATION FACILITY</b>							
AIRPORT REVENUE BOND	11,820	0	0	0	0	0	11,820
<i>Total</i>	<u>11,820</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>11,820</u>
Council District(s)	Project Number (33-00157) - This project includes the construction of a new facility to accommodate the Aviation Department's divisions displaced by the new terminal construction.						
9							
<b>EAST AIR CARGO EXPANSION PHASE III</b>							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	450	3,700	0	0	0	4,150
AIRPORT REVENUE BOND	0	150	1,233	0	0	0	1,383
<i>Total</i>	<u>0</u>	<u>600</u>	<u>4,933</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,533</u>
Council District(s)	Project Number (33-00158) - This project includes the third expansion to the East Air Cargo Facility at the International Airport. This continues the policy of providing adequate cargo handling facilities.						
9							
<b>EAST AIR CARGO EXPANSION PHASE IV</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	1,447	0	0	1,447
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	4,340	0	0	4,340
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,787</u>	<u>0</u>	<u>0</u>	<u>5,787</u>
Council District(s)	Project Number (33-00169) - This project includes the fourth expansion to the East Air Cargo Facility at the International Airport. This continues the policy of providing adequate cargo handling facilities.						
9							
<b>EMERGENCY CALL STATIONS</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	150	0	0	0	0	0	150
<i>Total</i>	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>
Council District(s)	Project Number (33-00171) - This project will provide for the installation of emergency call stations throughout the new parking lots in order to enhance security.						
9							
<b>EMPLOYEE SCREENING</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	456	0	0	0	0	456
<i>Total</i>	<u>0</u>	<u>456</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>456</u>
Council District(s)	Project Number (33-00026) - This project will install employee screening lanes in both Terminals 1 and 2, including building modifications and installation of magnetometers and standard operating equipment currently in use by the TSA at passenger screening checkpoints, in anticipation of a mandate for 100% employee screening currently under consideration by the US Congress.						
9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>ENVIRONMENTAL ASSESSMENT /CLEANUP</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	200	200	200	200	200	200	1,200
<i>Total</i>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>1,200</u>
Council District(s)	Project Number (33-00121) - This project provides for the assessment and remediation of any soil and/or groundwater contamination, asbestos, lead-based paint, or any other environmental concerns located at either International or Stinson Airport.						
3 9							
<b>ENVIRONMENTAL IMPACT STATEMENT - RW 12L</b>							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	2,250	0	0	2,250
AIRPORT PASSENGER FACILITY CHARGE BOND	0	0	0	750	0	0	750
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,000</u>	<u>0</u>	<u>0</u>	<u>3,000</u>
Council District(s)	Project Number (33-00023) - This project will assess the environmental impact of upgrading Runway 12L to air carrier standards. It is the first element in the overall project.						
9							
<b>EXTEND RUNWAY 21 &amp; TAXIWAY "N"</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	450	8,800	0	0	0	0	9,250
AIRPORT IMPROVEMENT PROGRAM GRANT	1,350	25,050	0	0	0	0	26,400
<i>Total</i>	<u>1,800</u>	<u>33,850</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>35,650</u>
Council District(s)	Project Number (33-00160) - This project extends Runway 21 and Taxiway "N" a distance of 1,000 feet in support of increased air traffic and will enhance the airport's capacity.						
9							
<b>EXTENDED TAXIWAY R - PHASE II</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	2,270	0	0	0	0	0	2,270
AIRPORT IMPROVEMENT PROGRAM GRANT	757	0	0	0	0	0	757
<i>Total</i>	<u>3,027</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,027</u>
Council District(s)	Project Number (33-00022) - Taxiway Romeo will be further extended to the northwest by approximately 1200 LF to provide airside access to planned development along Nakoma from U.S. Hwy 281 to Jones Maltsberger.						
9							
<b>FINANCIAL MANAGEMENT SYSTEM</b>							
AIRPORT REVENUE BOND	2,500	0	0	0	0	0	2,500
<i>Total</i>	<u>2,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,500</u>
Council District(s)	Project Number (33-00162) - Due to the unique aspect of Airport revenue contracts, this project will provide and install software for the complex accounting needs inherent to the aviation industry and include the additional software required to interface with the City-Wide ERM System.						
3 9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>HOURLY GARAGE STRUCTURAL REPAIRS</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	360	0	0	0	0	360
<i>Total</i>	<u>0</u>	<u>360</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>360</u>
Council District(s)	Project Number (33-00035) - This project will provide structural repairs the hourly-parking garage at San Antonio International Airport. The analysis of the facility for the repairs will also conduct a benefit- cost analysis to evaluate repairs versus replacement.						
9							
<b>LAND ACQUISITION (281 AND LOOP 410)</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,300	0	0	0	0	0	1,300
<i>Total</i>	<u>1,300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,300</u>
Council District(s)	Project Number (33-00164) - With the acquisition of the 281/410 Interchange ROW by TxDOT, there are remnants contiguous with airport property. This project provides for the acquisition of these parcels to be integrated into the North Loop Service Redevelopment.						
9							
<b>LAND ACQUISITION (VARIOUS SITES)</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	500	0	0	0	0	0	500
<i>Total</i>	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (33-00172) - This project will provide for the acquisition of various land parcels surrounding the International Airport.						
9							
<b>LAND ACQUISITION RW 12L/30R RPZ</b>							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	750	11,250	14,550	26,550
AIRPORT PASSENGER FACILITY CHARGE	0	0	0	250	750	1,083	2,083
AIRPORT PASSENGER FACILITY CHARGE BOND	0	0	0	0	3,000	3,767	6,767
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>	<u>15,000</u>	<u>19,400</u>	<u>35,400</u>
Council District(s)	Project Number (33-00174) - This project will provide for the acquisition of parcels located within the Runway Protection Zone (RPZ) to the future extension of Runway 12L/30R, as identified in the Land Use Study project.						
9							
<b>LAND ACQUISITION RW 12R/30L RPZ</b>							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	3,800	2,400	0	6,200
AIRPORT PASSENGER FACILITY CHARGE	0	0	0	1,267	800	0	2,067
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,067</u>	<u>3,200</u>	<u>0</u>	<u>8,267</u>
Council District(s)	Project Number (33-00175) - This project will provide for the acquisition of parcels located within the Runway Protection Zone (RPZ) of Runway 12R/30L as identified in the Land Use Study project. The Airport currently owns the majority of the property within the RPZ. This project would address the remaining parcels.						
9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>LAND RECLAMATION &amp; DEVELOPMENT</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	2,500	2,500	5,000
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	0	7,500	7,500	15,000
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10,000</u>	<u>10,000</u>	<u>20,000</u>
Council District(s)	Project Number (33-00143) - This project is a multi-year effort to re-align Salado Creek located on the north side of the airport. This realignment and reclamation will open this area to future aviation related development.						
9							
<b>LAND USE STUDY</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	38	0	0	0	0	38
AIRPORT IMPROVEMENT PROGRAM GRANT	0	150	0	0	0	0	150
<i>Total</i>	<u>0</u>	<u>188</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>188</u>
Council District(s)	Project Number (33-00116) - The update of the land use study to reflect changes in the noise contours resulting from the Noise Compatibility Program Update. This will be used then to reassess the program as presented in the current Study.						
9							
<b>MASTER PLAN UPDATE AT SAN ANTONIO INTERNATIONAL AIRPORT</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	667	0	0	0	0	0	667
AIRPORT IMPROVEMENT PROGRAM GRANT	2,000	0	0	0	0	0	2,000
<i>Total</i>	<u>2,667</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,667</u>
Council District(s)	Project Number (33-00146) - This project updates the 1998 Airport Master Plan for San Antonio International Airport. This update will be used as a planning and programming tool for future capital development.						
9							
<b>NEW FREIGHT FACILITIES</b>							
AIRPORT REVENUE BOND	0	451	5,984	0	0	0	6,435
<i>Total</i>	<u>0</u>	<u>451</u>	<u>5,984</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,435</u>
Council District(s)	Project Number (33-00108) - This project provides for the construction of a new freight logistics facility building, parking lot, and storage areas to replace the west cargo facility, which is nearly 25 years old and is approaching its useful life cycle.						
9							
<b>NEW NORTHWEST ACCESS ROADS</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,350	177	1,814	0	0	0	3,341
<i>Total</i>	<u>1,350</u>	<u>177</u>	<u>1,814</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,341</u>
Council District(s)	Project Number (33-00027) - This project will provide access roads to tenant sites currently under development on the northwest side of San Antonio International Airport. Beginning at the intersection of Sky Place Blvd and Nakoma/Gordon Roads, the first phase will construct approximately 1,500 feet of pavement towards the northwest and the second phase will construct approximately 2,000 feet of pavement towards the southeast.						
9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>NEW PARKING FACILITY</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	285	0	0	0	0	0	285
AIRPORT REVENUE BOND	934	0	0	0	0	0	934
<i>Total</i>	<u>1,219</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,219</u>
Council District(s)	Project Number (33-00100) - This project provides construction of a new parking garage in order to accommodate increases in parking demand consistent with the master plan.						
9							
<b>NEW TERMINAL EXPANSION - PROJECT 5 - TERMINAL C</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	2,930	0	167	0	3,097
AIRPORT PASSENGER FACILITY CHARGE	0	0	0	0	608	0	608
AIRPORT PASSENGER FACILITY CHARGE BOND	0	0	30,779	292	1,446	0	32,517
AIRPORT REVENUE BOND	0	0	55,583	80	0	0	55,663
<i>Total</i>	<u>0</u>	<u>0</u>	<u>89,292</u>	<u>372</u>	<u>2,221</u>	<u>0</u>	<u>91,885</u>
Council District(s)	Project Number (33-00154) - This project includes construction of a new five-gate terminal to be integrated with Terminal B. The construction is consistent with the master plan and is the second phase of the Terminal Expansion project. While this project is scheduled for FY10, the actual start date will be dictated by enplanements and gate demands.						
9							
<b>NEW TERMINAL EXPANSION - PROJECT 7 - TERMINAL 2 DEMOLITION</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	50	0	3,480	0	0	0	3,530
<i>Total</i>	<u>50</u>	<u>0</u>	<u>3,480</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,530</u>
Council District(s)	Project Number (33-00204) - This project is the demolition of Terminal 2 upon the completion of Terminal B. This demolition will permit the construction of Terminal C and the phased construction of the aircraft parking apron.						
9							
<b>NEW TERMINAL EXPANSION - PROJ 3 - UTILITIES AND DEMOLITION</b>							
AIRPORT PASSENGER FACILITY CHARGE BOND	504	0	0	0	0	0	504
<i>Total</i>	<u>504</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>504</u>
Council District(s)	Project Number (33-00208) - This project includes construction of temporary and permanent utilities to maintain service to Terminals 1 & 2 during construction of Terminal B. This project also includes demolition of surplus buildings and covered walkways in preparation of Terminal B and the new roadway system.						
9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>NEW TERMINAL EXPANSION - PROJ 8 - AIRSIDE APRON &amp; UTILITIES</b>							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	14,858	0	0	0	14,858
AIRPORT PASSENGER FACILITY CHARGE	0	0	4,953	0	0	0	4,953
<i>Total</i>	<u>0</u>	<u>0</u>	<u>19,811</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>19,811</u>
Council District(s)	<div style="border: 1px solid black; padding: 5px;">           Project Number (33-00004) - This multi-phased project includes construction of aircraft parking apron supporting the new Terminals B &amp; C and demolition and relocation of utilities located underneath the existing apron pavement. The third phase of construction will begin in coordination with the demolition of Terminal 2.         </div>						
9							
<b>NEW TERMINAL EXPANSION - PROJ 9 - CENTRAL PLANT MODIFICATION</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	43	0	0	0	0	0	43
AIRPORT PASSENGER FACILITY CHARGE BOND	4,556	0	0	0	0	0	4,556
AIRPORT REVENUE BOND	1,566	0	0	0	0	0	1,566
<i>Total</i>	<u>6,165</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,165</u>
Council District(s)	<div style="border: 1px solid black; padding: 5px;">           Project Number (33-00156) - This project includes the installation of a new chiller and associated equipment to serve the new Terminals B &amp; C. Modifications and upgrades to existing equipment will also be performed to increase capacity and meet code requirements.         </div>						
9							
<b>NEW TERMINAL EXPANSION - PROJECT 11 - WAYFINDING &amp; SIGNAGE</b>							
AIRPORT PASSENGER FACILITY CHARGE	0	550	0	0	110	0	660
<i>Total</i>	<u>0</u>	<u>550</u>	<u>0</u>	<u>0</u>	<u>110</u>	<u>0</u>	<u>660</u>
Council District(s)	<div style="border: 1px solid black; padding: 5px;">           Project Number (33-00147) - This project is an airport-wide conversion of all wayfinding and signage in support of the opening of Terminal B, and subsequent renaming of Terminal 1 to Terminal A. Following phases of this work will be required to support the demolition of Terminal 2, and opening of Terminal C.         </div>						
9							
<b>NEW TERMINAL EXPANSION - PROJECT 12-TERMINAL 1 MODIFICATIONS</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	44	1,404	0	0	0	0	1,448
AIRPORT PASSENGER FACILITY CHARGE	9,588	348	723	0	0	0	10,659
AIRPORT REVENUE BOND	640	399	0	0	0	0	1,039
<i>Total</i>	<u>10,272</u>	<u>2,151</u>	<u>723</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,146</u>
Council District(s)	<div style="border: 1px solid black; padding: 5px;">           Project Number (33-00152) - This project will modify Terminal 1 airline tenant areas. In addition, this project will expand the check-point security area to provide an additional service lane and modify the existing baggage handling system to allow the removal of the large security screening equipment from the ticketing lobby.         </div>						
9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>NEW TERMINAL EXPANSION - PROJECT 4 - TERMINAL B</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	236	95	0	0	0	0	331
AIRPORT PASSENGER FACILITY CHARGE BOND	71,598	1,643	0	0	0	0	73,241
AIRPORT REVENUE BOND	26,970	0	0	0	0	0	26,970
<i>Total</i>	<u>98,804</u>	<u>1,738</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100,542</u>
Council District(s)	Project Number (33-00151) - This project includes construction of a new seven-gate terminal, integral with and west of Terminal 1. The construction is consistent with the master plan and is the first of a multi-phase terminal expansion program.						
9							
<b>NORTH LOOP SERVICE CENTER SITE REDEVELOPMENT</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	500	0	2,000	0	0	0	2,500
<i>Total</i>	<u>500</u>	<u>0</u>	<u>2,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,500</u>
Council District(s)	Project Number (33-00166) - This project provides for the infrastructure development in support of the redevelopment of the North Loop Service Center.						
9							
<b>PARKING AREAS ANALYSIS</b>							
AIRPORT REVENUE BOND	0	170	0	0	0	0	170
<i>Total</i>	<u>0</u>	<u>170</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>170</u>
Council District(s)	Project Number (33-00024) - This study will update the demand forecast and develop a strategic plan for additional parking facilities at San Antonio International Airport. Parking Area Analysis.						
9							
<b>PARKING REVENUE CONTROL SYSTEM</b>							
AIRPORT REVENUE BOND	4,223	0	0	0	0	0	4,223
<i>Total</i>	<u>4,223</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,223</u>
Council District(s)	Project Number (33-00196) - This project replaces the existing system with an integrated revenue control system for parking and other ground transportation operations. This system will accommodate future development, such as the new parking facility, and have flexibility to accommodate changes to the ground transportation operations as they occur.						
9							
<b>PAY ON FOOT CAMERAS</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	15	0	0	0	0	15
<i>Total</i>	<u>0</u>	<u>15</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>15</u>
Council District(s)	Project Number (33-00177) - This project includes the installation of security cameras for surveillance of the parking pay on foot facilities.						
9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>PERIMETER ROAD RECONSTRUCTION AT SAIA</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	1,600	0	0	0	1,600
AIRPORT PASSENGER FACILITY CHARGE	0	0	533	0	0	0	533
<i>Total</i>	<u>0</u>	<u>0</u>	<u>2,133</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,133</u>
Council District(s)	Project Number (33-00005) - This project includes the reconstruction of approximately 5,500 feet of perimeter road with concrete pavement.						
9							
<b>RECONSTRUCT SKY PLACE BLVD</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	192	1,994	0	0	0	2,186
<i>Total</i>	<u>0</u>	<u>192</u>	<u>1,994</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,186</u>
Council District(s)	Project Number (33-00025) - Reconstruct approximately 2,200 LF of existing Sky Place Blvd. between Jones Maltzberger Road and the Aviation Department ARFF Station.						
9							
<b>RECONSTRUCT TAXIWAY E</b>							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	1,500	0	0	1,500
AIRPORT PASSENGER FACILITY CHARGE BOND	0	0	0	500	0	0	500
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000</u>	<u>0</u>	<u>0</u>	<u>2,000</u>
Council District(s)	Project Number (33-00194) - This project includes the reconstruction of a portion of Taxiway E, located east of Runway 3/21.						
9							
<b>RESIDENTIAL ACOUSTICAL TREATMENT PROGRAM</b>							
AIRPORT IMPROVEMENT PROGRAM GRANT	10,200	12,500	0	0	0	0	22,700
AIRPORT PASSENGER FACILITY CHARGE	2,550	3,125	0	0	0	0	5,675
<i>Total</i>	<u>12,750</u>	<u>15,625</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>28,375</u>
Council District(s)	Project Number (33-00170) - This project is the ongoing construction for the Residential Acoustical Treatment Program whereby residences located within eligible noise exposure levels will be renovated to reduce interior noise.						
9 10							
<b>RUNWAY 12R HOLDING BAY EXTENSION</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	183	0	0	0	0	0	183
AIRPORT IMPROVEMENT PROGRAM GRANT	550	0	1,239	0	0	0	1,789
AIRPORT PASSENGER FACILITY CHARGE	0	0	596	0	0	0	596
<i>Total</i>	<u>733</u>	<u>0</u>	<u>1,835</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,568</u>
Council District(s)	Project Number (33-00184) - The implementation of the new FAA POFZ by January 1, 2007 has resulted in the need to reconfigure this holding bay. This together with a need to increase operational efficiency drives the need for this project. The new POFZ requirements were addressed by Aviation Dept. Staff. The holding bay work is not tied to the Jan 1st deadline.						
9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>RUNWAY 12R REHABILITATION</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	2,233	2,233	4,466
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	0	6,700	6,700	13,400
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,933</u>	<u>8,933</u>	<u>17,866</u>
Council District(s)	Project Number (33-00178) - This project provides for the rehabilitation to primary Runway 12R resulting from life cycle analysis. Portions of this runway are approaching 30 years old.						
9							
<b>SKY PLACE DRAINAGE IMPROVEMENTS</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	2,875	0	0	0	0	0	2,875
AIRPORT IMPROVEMENT PROGRAM GRANT	8,625	0	0	0	0	0	8,625
<i>Total</i>	<u>11,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>11,500</u>
Council District(s)	Project Number (33-00119) - This project includes the construction of a box culvert system in order to enclose the open ditch along Sky Place Blvd. This will open this area to new development of corporate hangars and FBO tenants.						
9							
<b>SKY PLACE SITE IMPROVEMENTS</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	75	300	0	0	0	0	375
<i>Total</i>	<u>75</u>	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>375</u>
Council District(s)	Project Number (33-00182) - This project provides infrastructure improvements in support of new tenant construction on the Northwest side of International Airport. A portion of this project is contingent upon completion of the Sky Place Box Culvert project.						
9							
<b>STINSON (SSF) COMPASS CALIBRATION PAD</b>							
STINSON REVOLVING FUND	8	0	0	0	0	0	8
TEXAS DEPARTMENT OF TRANSPORTATION	68	0	0	0	0	0	68
<i>Total</i>	<u>76</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>76</u>
Council District(s)	Project Number (33-00006) - This project includes the site selection and construction of a compass calibration pad that will be used to properly adjust aircraft instruments. Airport tenants have requested that an approved compass calibration pad be installed at Stinson.						
3							
<b>STINSON (SSF) HANGER 7 RENOVATION</b>							
STINSON REVOLVING FUND	0	0	0	500	0	0	500
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project Number (33-00008) - This project will provide for the renovation of the historically recognized Hanger 7 at Stinson Airport.						
3							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>STINSON (SSF) HANGERS 1 AND 2 PAINTING</b>							
STINSON REVOLVING FUND	30	0	0	0	0	0	30
TEXAS DEPARTMENT OF TRANSPORTATION	30	0	0	0	0	0	30
<i>Total</i>	<u>60</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>60</u>
Council District(s)	Project Number (33-00007) - This project will provide for the replacement of rotten wood end gables and painting of Hangers 1 and 2 at Stinson Airport.						
3							
<b>STINSON (SSF) LAND ACQUISITION &amp; UTILITIES</b>							
STINSON REVOLVING FUND	411	0	0	0	0	0	411
TEXAS DEPARTMENT OF TRANSPORTATION	389	0	0	0	0	0	389
<i>Total</i>	<u>800</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>800</u>
Council District(s)	Project Number (33-00183) - This project includes the acquisition of approximately 70 acres of additional property for Stinson and the utility infrastructure necessary to support aviation development in this area.						
3							
<b>STINSON (SSF) NEW ENTRANCE AND DIRECTIONAL SIGNAGE</b>							
STINSON REVOLVING FUND	50	0	0	0	0	0	50
<i>Total</i>	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>
Council District(s)	Project Number (33-00011) - This project includes the installation of landside entrance and directional signs at Stinson Airport.						
3							
<b>STINSON (SSF) PAPIS (APPROACH NAVIGATIONAL AIDES)</b>							
TEXAS DEPARTMENT OF TRANSPORTATION	164	0	0	0	0	0	164
<i>Total</i>	<u>164</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>164</u>
Council District(s)	Project Number (33-00185) - This project includes the installation of PAPIs (approach navigational aids) on both runways to replace the old VASI systems.						
3							
<b>STINSON (SSF) PCC JOINT REPLACEMENT</b>							
STINSON REVOLVING FUND	0	30	0	0	0	0	30
TEXAS DEPARTMENT OF TRANSPORTATION	0	30	0	0	0	0	30
<i>Total</i>	<u>0</u>	<u>60</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>60</u>
Council District(s)	Project Number (33-00013) - This project will provide for the routine maintenance of concrete pavement at Stinson Airport by replacing the joint materials and extending the pavement's useful life.						
3							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>STINSON (SSF) PILOT LOUNGE WEATHER EQUIPMENT</b>							
STINSON REVOLVING FUND	30	0	0	0	0	0	30
TEXAS DEPARTMENT OF TRANSPORTATION	30	0	0	0	0	0	30
<i>Total</i>	<u>60</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>60</u>
Council District(s)	Project Number (33-00014) - This project will provide for grant-eligible equipment to be used by pilots for weather planning.						
3							
<b>STINSON (SSF) RELOCATE LOCALIZER</b>							
STINSON REVOLVING FUND	0	60	0	0	0	0	60
TEXAS DEPARTMENT OF TRANSPORTATION	0	540	0	0	0	0	540
<i>Total</i>	<u>0</u>	<u>600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>600</u>
Council District(s)	Project Number (33-00015) - This project will provide for the relocation of the localizer currently placed approximately 1 mile south of Stinson Airport. The localizer will be moved onto airport property, to facilitate improved approaches into Stinson Airport.						
3							
<b>STINSON (SSF) RUNWAY 14 REILS (APPROACH NAVIGATIONAL AIDES)</b>							
TEXAS DEPARTMENT OF TRANSPORTATION	47	0	0	0	0	0	47
<i>Total</i>	<u>47</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>47</u>
Council District(s)	Project Number (33-00186) - This project includes the replacement of REILS (Approach Navigational Aides) on Runway 14 at Stinson Airport.						
3							
<b>STINSON (SSF) RUNWAY 32 RUNUP PAD</b>							
TEXAS DEPARTMENT OF TRANSPORTATION	111	0	0	0	0	0	111
<i>Total</i>	<u>111</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>111</u>
Council District(s)	Project Number (33-00187) - This project includes the construction of a runup pad at the end of Runway 32 at Stinson to promote more efficient airfield operations and minimize delays.						
3							
<b>STINSON (SSF) RUNWAY 9/27 OVERLAY AND EXTENSION</b>							
TEXAS DEPARTMENT OF TRANSPORTATION	1,772	0	0	0	0	0	1,772
<i>Total</i>	<u>1,772</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,772</u>
Council District(s)	Project Number (33-00188) - This project includes extending Runway 9/27 at Stinson approximately 200 feet in order to increase the total length to 5,000 feet. This project also includes the overlay of the runway and the replacement of runway edge lights.						
3							
<b>STINSON (SSF) SECURITY CAMERAS</b>							
STINSON REVOLVING FUND	15	0	0	0	0	0	15
TEXAS DEPARTMENT OF TRANSPORTATION	135	0	0	0	0	0	135
<i>Total</i>	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>
Council District(s)	Project Number (33-00016) - This project includes the installation of security cameras at Stinson Airport to be monitored by the communications center at International Airport.						
3							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>STINSON (SSF) SECURITY FENCING</b>							
STINSON REVOLVING FUND	5	0	0	0	0	0	5
TEXAS DEPARTMENT OF TRANSPORTATION	45	0	0	0	0	0	45
<i>Total</i>	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>
Council District(s)	Project Number (33-00017) - This project includes the installation of security fencing on Stinson Airport property located north of 99th street. This will allow additional property to be accessed from the Air Operations Area (AOA).						
3							
<b>STINSON (SSF) T HANGAR TAXILANE</b>							
STINSON REVOLVING FUND	150	0	0	0	0	0	150
TEXAS DEPARTMENT OF TRANSPORTATION	50	0	0	0	0	0	50
<i>Total</i>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>
Council District(s)	Project Number (33-00189) - This project includes the reconstruction of old pavement to current taxilane criteria in support of new T-Hangar construction at Stinson.						
3							
<b>STINSON (SSF) TAXIWAY A RECONSTRUCTION</b>							
TEXAS DEPARTMENT OF TRANSPORTATION	260	0	0	0	0	0	260
<i>Total</i>	<u>260</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>260</u>
Council District(s)	Project Number (33-00191) - This project includes the reconstruction of Taxiway A at Stinson together with the replacement of the taxiway edge lights.						
3							
<b>STINSON (SSF) TAXIWAYS D, D1 &amp; D2 EXTENSIONS</b>							
TEXAS DEPARTMENT OF TRANSPORTATION	659	0	0	0	0	0	659
<i>Total</i>	<u>659</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>659</u>
Council District(s)	Project Number (33-00192) - This project includes the extension of taxiways at Stinson to improve operational logistics and to improve airfield access.						
3							
<b>STINSON (SSF) WEST APRON IMPROVEMENTS</b>							
STINSON REVOLVING FUND	17	0	0	0	0	0	17
TEXAS DEPARTMENT OF TRANSPORTATION	150	0	0	0	0	0	150
<i>Total</i>	<u>167</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>167</u>
Council District(s)	Project Number (33-00020) - This project will provide for the completion of a portion of the aircraft ramp that was left unpaved due to utilities directly below the surface. The utilities (sewer lines) will be removed by SAWS in 2007.						
3							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>STINSON (SSF)STRUCTURAL OVERLAY RW 14/32</b>							
STINSON REVOLVING FUND	0	120	0	0	0	0	120
TEXAS DEPARTMENT OF TRANSPORTATION	0	1,080	0	0	0	0	1,080
<i>Total</i>	<u>0</u>	<u>1,200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,200</u>
Council District(s)	Project Number (33-00018) - This project will provide for an overlay to Runway 14/32, which will extend its useful life. Ramp and taxiway pavements will also receive an overlay to facilitate aircraft movement to and from the runways.						
3							
<b>STINSON AIRSPACE TRAFFIC PROCEDURES ANALYSIS</b>							
STINSON REVOLVING FUND	0	50	0	0	0	0	50
<i>Total</i>	<u>0</u>	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>
Council District(s)	Project Number (33-00036) - This study will evaluate the air traffic flow into and out of Stinson Municipal Airport. The study will be included in the Memorandum of Understanding (MOU) between the City and National Parks Service anticipated for execution in late 2007.						
3							
<b>STINSON BUILDING AND RAMP MODIFICATIONS</b>							
STINSON REVOLVING FUND	595	0	0	0	0	0	595
<i>Total</i>	<u>595</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>595</u>
Council District(s)	Project Number (33-00033) - This project will add helicopter parking apron and a hangar door to the Cadmus building located at Stinson Municipal Airport. The building will be used by the SAPD Blue Eagles as their new location on Stinson Airport.						
3							
<b>STINSON MASTER PLAN UPDATE</b>							
STINSON REVOLVING FUND	0	200	0	0	0	0	200
<i>Total</i>	<u>0</u>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>
Council District(s)	Project Number (33-00034) - This project updates the 2001 Airport Master Plan for Stinson Municipal Airport. This update will be used as a planning and programming tool for future capital development.						
3							
<b>STINSON PERIMETER INTRUSION DETECTION SYSTEM (PIDS)</b>							
STINSON REVOLVING FUND	0	0	145	1,426	0	0	1,571
<i>Total</i>	<u>0</u>	<u>0</u>	<u>145</u>	<u>1,426</u>	<u>0</u>	<u>0</u>	<u>1,571</u>
Council District(s)	Project Number (33-00030) - Install a Perimeter Intrusion Detection System (PIDS) at Stinson Municipal Airport to prevent and detect the intrusion of unauthorized persons into the secured areas on airport property.						
3							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>STINSON(SSF) NEW AIR TRAFFIC CONTROL TOWER</b>							
STINSON REVOLVING FUND	50	160	0	0	0	0	210
TEXAS DEPARTMENT OF TRANSPORTATION	450	1,440	0	0	0	0	1,890
<i>Total</i>	<u>500</u>	<u>1,600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,100</u>
Council District(s)	Project Number (33-0010) - This project includes the site selection, design, and construction of a new air traffic control tower (ATCT) at Stinson Airport. A new ATCT will eliminate anticipated line-of-sight issues that will occur with future development. This project will be funded through a set-aside TXDOT grant program.						
3							
<b>SWPPP INSPECTION &amp; TESTING</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	230	0	0	0	0	0	230
<i>Total</i>	<u>230</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>230</u>
Council District(s)	Project Number (33-00105) - This project provides the continued monitoring, inspections, and administrative activities required to maintain the federally-mandated Storm Water Pollution Prevention Plan (SWPPP) at San Antonio International and Stinson Municipal Airports.						
3 9							
<b>TAXIWAY G RECONSTRUCTION</b>							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	525	10,275	0	0	0	10,800
AIRPORT PASSENGER FACILITY CHARGE BOND	0	175	3,425	0	0	0	3,600
<i>Total</i>	<u>0</u>	<u>700</u>	<u>13,700</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>14,400</u>
Council District(s)	Project Number (33-00193) - This project includes the reconstruction of Taxiway G from Taxiway L to the approach of Runway 12R. Portions of Taxiway G are over 25 years old and are approaching the end of their useful life cycle.						
9							
<b>TAXIWAY Q EXTENSION</b>							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	499	9,739	0	0	0	10,238
AIRPORT PASSENGER FACILITY CHARGE BOND	0	166	3,246	0	0	0	3,412
<i>Total</i>	<u>0</u>	<u>665</u>	<u>12,985</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,650</u>
Council District(s)	Project Number (33-00195) - This project will extend Taxiway Q approximately 1,000 feet to provide access from the east side of Runway 21. This project is in support of the Runway 21 Extension project.						
9							
<b>TERMINAL 1 AUTOMATIC DOORS</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	525	0	0	0	525
<i>Total</i>	<u>0</u>	<u>0</u>	<u>525</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>525</u>
Council District(s)	Project Number (33-00199) - This project includes the replacement of the automatic doors in Terminal 1.						
9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>TERMINAL 1 ELEVATORS REPLACEMENT</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	600	0	0	0	0	0	600
<i>Total</i>	<u>600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>600</u>
Council District(s)	Project Number (33-00201) - This project includes the replacement of all public elevators in Terminal 1.						
9							
<b>TERMINAL 1 ESCALATORS REPLACEMENT</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	164	1,610	0	0	0	0	1,774
<i>Total</i>	<u>164</u>	<u>1,610</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,774</u>
Council District(s)	Project Number (33-00029) - This project includes the replacement of all escalators in Terminal 1.						
9							
<b>TERMINAL 1 IN-BOUND BAGGAGE SYSTEM REPLACEMENT</b>							
AIRPORT REVENUE BOND	2,229	0	0	0	0	0	2,229
<i>Total</i>	<u>2,229</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,229</u>
Council District(s)	Project Number (33-00200) - This project includes the procurement and installation of new baggage conveyors for Terminal 1.						
9							
<b>TERMINAL 1 PANEL JOINT SEALING</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	600	0	0	0	0	0	600
<i>Total</i>	<u>600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>600</u>
Council District(s)	Project Number (33-00202) - This project includes the re-sealing of the exterior metal panel on Terminal 1.						
9							
<b>TERMINAL 1 ROOF</b>							
AIRPORT REVENUE BOND	1,500	0	0	0	0	0	1,500
<i>Total</i>	<u>1,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,500</u>
Council District(s)	Project Number (33-00203) - This project includes the replacement of the Terminal 1 roof at the International Airport.						
9							
<b>TERMINAL AREA FORECAST UPDATE 2006</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	200	0	0	0	0	0	200
<i>Total</i>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>
Council District(s)	Project Number (33-00190) - Validation of the FAA's 2006 Terminal Area Forecast to insure that the data and collection methodology are correct.						
9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>WETMORE ROAD TURNING LANE</b>							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	175	0	0	0	0	175
<i>Total</i>	<u>0</u>	<u>175</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>175</u>
Council District(s)	Project Number (33-00212) - This project includes widening Wetmore Road to provide turning lanes into freight tenant facilities at the East Air Cargo site. This is in support of the East Air Cargo Landside Improvements project and tenant development.						
9							
<b>TOTAL AIR TRANSPORTATION</b>	<b>198,723</b>	<b>64,753</b>	<b>161,924</b>	<b>20,222</b>	<b>40,034</b>	<b>39,403</b>	<b>525,059</b>

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>36TH STREET EXTENSION THROUGH KELLY USA</b>							
2007 GO STREET IMPROVEMENT BOND	43	2,344	1,613	0	0	0	4,000
<i>Total</i>	<b>43</b>	<b>2,344</b>	<b>1,613</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000</b>
Council District(s)	Project Number (40-00001) - Extension of 36th Street 1.9 miles to link Kelly USA to major thoroughfares, providing ingress and egress to and from Kelly USA. The total cost for this project is currently estimated to be \$20 million, with the City's share expected to equal approximately 20% of that total.						
4							
<b>36TH STREET RECONSTRUCTION (US 90 TO KELLY AFB ENTRANCE)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	618	0	0	0	0	0	618
UNISSUED CERTIFICATES OF OBLIGATION	194	1,463	0	0	0	0	1,657
<i>Total</i>	<b>812</b>	<b>1,463</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,275</b>
Council District(s)	Project Number (23-00839) - This project will provide the City's share to widen the primary access roadway to Port Authority of San Antonio with curbs, sidewalks, drainage and includes engineering, right-of- way, and utility relocation. MPO/FDP Program.						
4							
<b>ARENA RD (IH-35 TO HOUSTON ST) AND/ OR ARTERIAL CONNECTOR ST</b>							
2007 GO STREET IMPROVEMENT BOND	69	1,316	1,615	0	0	0	3,000
<i>Total</i>	<b>69</b>	<b>1,316</b>	<b>1,615</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000</b>
Council District(s)	Project Number (40-00002) - Construct a new road, including curbs and necessary drainage. The total cost for this project is currently estimated to be \$9.3 million, with the City's share expected to equal approximately 32% of this total.						
2							
<b>ATD-AUDIBLE COUNTDOWN PEDESTRIAN SIGNALS</b>							
ADVANCED TRANSPORTATION DISTRICT	40	42	71	42	70	70	335
<i>Total</i>	<b>40</b>	<b>42</b>	<b>71</b>	<b>42</b>	<b>70</b>	<b>70</b>	<b>335</b>
Council District(s)	Project Number (23-00083) - This project will provide voice indication for improved safety of sight-impaired pedestrians at crosswalks. Audibly indicates location of activation button and when the desired crossing has been given a green signal.						
CW							
<b>ATD-BIKE FACILITIES/POSTS/RACKS</b>							
ADVANCED TRANSPORTATION DISTRICT	60	165	60	50	56	50	441
<i>Total</i>	<b>60</b>	<b>165</b>	<b>60</b>	<b>50</b>	<b>56</b>	<b>50</b>	<b>441</b>
Council District(s)	Project Number (23-00005) - This project will improve bicycling safety by adding designated lanes and facilities.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>ATD-BUS PADS</b>							
ADVANCED TRANSPORTATION DISTRICT	1,200	600	600	600	600	600	4,200
<i>Total</i>	<b>1,200</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>4,200</b>
Council District(s)	Project Number (23-00079) - This project will provide for the installation of concrete reinforcement at or beneath the street surface for deceleration/acceleration at VIA bus stops and routes to prevent pavement damage caused by repeated braking and accelerating of heavy vehicles.						
CW							
<b>ATD-DOWNTOWN TRAFFIC SIMULATION MODEL</b>							
ADVANCED TRANSPORTATION DISTRICT	50	50	50	50	50	50	300
<i>Total</i>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>300</b>
Council District(s)	Project Number (23-00085) - This project will produce a flexible, scalable visual simulation model of traffic and related variables within the Central Business District for use in traffic control planning.						
CW							
<b>ATD-INTERSECTION IMPROVEMENTS</b>							
ADVANCED TRANSPORTATION DISTRICT	600	800	700	300	1,200	1,500	5,100
<i>Total</i>	<b>600</b>	<b>800</b>	<b>700</b>	<b>300</b>	<b>1,200</b>	<b>1,500</b>	<b>5,100</b>
Council District(s)	Project Number (23-00990) - This project will install or modify intersections on city streets to improve transportation mobility, to include turn lanes, deceleration/acceleration lanes, medians and pavement markings.						
CW							
<b>ATD-PEDESTRIAN SIGNALS &amp; BUTTONS</b>							
ADVANCED TRANSPORTATION DISTRICT	0	110	100	100	100	100	510
<i>Total</i>	<b>0</b>	<b>110</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>510</b>
Council District(s)	Project Number (23-00086) - This project will provide dedicated signal indicators for improved pedestrian safety at crosswalks, including pedestrian operated activation buttons to minimize unnecessary disruption of vehicle traffic movement.						
CW							
<b>ATD-SCHOOL ZONE PAVEMENT MARKING UPGRADE</b>							
ADVANCED TRANSPORTATION DISTRICT	100	170	200	200	200	200	1,070
<i>Total</i>	<b>100</b>	<b>170</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>1,070</b>
Council District(s)	Project Number (23-00080) - This project will replace current water-base painted pavement markings, which have a short life span, with more durable and visible thermoplastic markings.						
CW							
<b>ATD-SIDEWALK GAP ANALYSIS &amp; TRACKING PGM</b>							
ADVANCED TRANSPORTATION DISTRICT	30	15	15	15	15	15	105
<i>Total</i>	<b>30</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>105</b>
Council District(s)	Project Number (23-00075) - This project will assess sidewalk condition and identify gaps in sidewalks and capture results in a maintainable database. Analysis of District 7 sidewalks was completed in early 2006 as a pilot effort, and is now to be completed for the rest of the City.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>ATD-SIDEWALKS</b>							
ADVANCED TRANSPORTATION DISTRICT	4,700	5,000	5,000	6,500	4,500	4,000	29,700
<i>Total</i>	<u>4,700</u>	<u>5,000</u>	<u>5,000</u>	<u>6,500</u>	<u>4,500</u>	<u>4,000</u>	<u>29,700</u>
Council District(s)	Project Number (23-01086) - This project will provide for the installation or repair of sidewalks based on the assessment made utilizing the sidewalk gap analysis & tracking program.						
CW							
<b>ATD-TRAFFIC SIGNAL EMERGENCY VEHICLE PREEMPTION</b>							
ADVANCED TRANSPORTATION DISTRICT	0	80	80	96	80	80	416
<i>Total</i>	<u>0</u>	<u>80</u>	<u>80</u>	<u>96</u>	<u>80</u>	<u>80</u>	<u>416</u>
Council District(s)	Project Number (23-00078) - This project will provide Fire and EMS vehicles with the ability to trigger a green signal indication in their direction of travel in order to clear intersections of traffic before passing through them.						
CW							
<b>ATD-TRANSIT/SPECIAL EVENT UPGRADES</b>							
ADVANCED TRANSPORTATION DISTRICT	28	28	28	28	28	28	168
<i>Total</i>	<u>28</u>	<u>28</u>	<u>28</u>	<u>28</u>	<u>28</u>	<u>28</u>	<u>168</u>
Council District(s)	Project Number (23-00077) - This project will provide equipment to monitor downtown traffic and pedestrian movement during highly attended events, to enable more informed real-time decisions by SAPD and SAFD/EMS on traffic control and emergency response. May also be utilized by Bexar County and VIA.						
1 2							
<b>ATD-UNINTERRUPTIBLE POWER SUPPLIES</b>							
ADVANCED TRANSPORTATION DISTRICT	0	0	0	100	300	300	700
<i>Total</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>	<u>300</u>	<u>300</u>	<u>700</u>
Council District(s)	Project Number (23-00081) - This project will provide backup battery for traffic signals that is activated if a loss of power occurs, i.e., during a severe storm. This keeps the signals operating normally for four to five hours without an external power source and facilitates resetting the signal when power is restored.						
CW							
<b>ATD-VIDEO IMAGING VIDEO DETECTION SYSTEM</b>							
ADVANCED TRANSPORTATION DISTRICT	120	80	120	200	250	200	970
<i>Total</i>	<u>120</u>	<u>80</u>	<u>120</u>	<u>200</u>	<u>250</u>	<u>200</u>	<u>970</u>
Council District(s)	Project Number (23-00082) - This project will utilize camera systems at a traffic signal to detect the presence of a vehicle waiting at a red light. Upon detection, an indication is sent to the traffic signal's electronic controller telling it to change the signal to green for the waiting vehicle.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>AVENUE B (NORTH) BIKELANE</b>							
1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	28	0	0	0	0	0	28
2004 ISSUED CERTIFICATES OF OBLIGATION	32	0	0	0	0	0	32
UNISSUED CERTIFICATES OF OBLIGATION	0	44	0	0	0	0	44
<i>Total</i>	<u>60</u>	<u>44</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>104</u>
Council District(s)	<div style="border: 1px solid black; padding: 5px;">           Project Number (23-00927) - The Ave. B (North) project will provide a north/south bicycle facility from E. Mulberry Ave. to Tuleta Dr. The project provides a connection from the existing Lion's Field path across Mulberry to the existing Brackenridge Park trail system. The project provides a bicycle route from Brackenridge Dr. to Ave. B on Tuleta Dr. MPO/ STP MM Program.         </div>						
1 2							
<b>AVENUE B (SOUTH) BIKELANE</b>							
1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	71	0	0	0	0	0	71
UNISSUED CERTIFICATES OF OBLIGATION	0	45	0	0	0	0	45
<i>Total</i>	<u>71</u>	<u>45</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>116</u>
Council District(s)	<div style="border: 1px solid black; padding: 5px;">           Project Number (23-00929) - The Ave. B (South) project will provide north/south connectivity from the planned Ave. B (North) project to the planned Alamo/Broadway Corridor project. This bicycle facility provides access along Ave B (South): Lions Field to Millrace and Ave. B (South): Millrace to Josephine St. MPO/ STP MM Program.         </div>						
1 2							
<b>BABCOCK RD (PRUE RD TO HOLLYHOCK)</b>							
2007 GO STREET IMPROVEMENT BOND	243	799	3,095	0	0	0	4,137
<i>Total</i>	<u>243</u>	<u>799</u>	<u>3,095</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,137</u>
Council District(s)	<div style="border: 1px solid black; padding: 5px;">           Project Number (40-00003) - Reconstructs street with sidewalks, drainage, driveway approaches and necessary traffic signal modifications.         </div>						
7 8							
<b>BLANCO RD (HILDEBRAND TO JACKSON KELLER)</b>							
2007 GO STREET IMPROVEMENT BOND	785	2,099	2,120	8,828	7,988	0	21,820
<i>Total</i>	<u>785</u>	<u>2,099</u>	<u>2,120</u>	<u>8,828</u>	<u>7,988</u>	<u>0</u>	<u>21,820</u>
Council District(s)	<div style="border: 1px solid black; padding: 5px;">           Project Number (40-00004) - Reconstructs and widens Blanco Road, with curbs, sidewalks, driveway approaches, turn lanes at major intersections, and necessary drainage and traffic signal improvements. The total cost for this project is currently estimated to be \$29.64 million, with the City's share expected to equal approximately 74% of that total.         </div>						
1							
<b>BLANCO ROAD (HILDEBRAND TO SUMMIT PHASE I)</b>							
2006 ISSUED CERTIFICATES OF OBLIGATION	69	0	0	0	0	0	69
<i>Total</i>	<u>69</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>69</u>
Council District(s)	<div style="border: 1px solid black; padding: 5px;">           Project Number (23-00179) - This project includes streets, sidewalks, landscaping, and pedestrian enhancements.         </div>						
1							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>BROOKS</b>							
UNISSUED TAX NOTES	420	0	0	0	0	0	420
<i>Total</i>	<u>420</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>420</u>
Council District(s)	Project Number (16-00011) - This project will provide for building renovations within Brooks City-Base. Renovations include requirements for ADA compliance, upgrade buildings to meet compliance codes, and demolition of unusable facilities to make room to build new modern facilities.						
3							
<b>BROOKS-NEW BRAUNFELS EXTENSION</b>							
UNISSUED CERTIFICATES OF OBLIGATION	2,500	0	0	0	0	0	2,500
<i>Total</i>	<u>2,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,500</u>
Council District(s)	Project Number (40-00182) - Extension of 36th Street 1.9 miles to link Kelly USA to major thoroughfares, providing ingress and egress to and from Kelly USA. The total cost for this project is currently estimated to be \$20 million, with the City's share expected to equal approximately 20% of that total.						
3							
<b>BULVERDE RD (LOOP 1604 TO EVANS RD)</b>							
2007 GO STREET IMPROVEMENT BOND	4,890	5,932	8,074	8,074	3,030	0	30,000
<i>Total</i>	<u>4,890</u>	<u>5,932</u>	<u>8,074</u>	<u>8,074</u>	<u>3,030</u>	<u>0</u>	<u>30,000</u>
Council District(s)	Project Number (40-00005) - This project reconstructs and widens Bulverde with curbs, sidewalks, driveway approaches, necessary signal modifications/improvements and necessary drainage. The project includes the installation of bike facilities.						
9 10							
<b>BULVERDE ROAD (EVANS TO MARSHALL ROAD)</b>							
2007 GO STREET IMPROVEMENT BOND	306	0	0	0	0	0	306
<i>Total</i>	<u>306</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>306</u>
Council District(s)	Project Number (40-00006) - COSA contribution to a cooperative initiative to reconstruct and widen Bulverde Road from Evans to Marshall Road. Work to be performed through development agreement.						
9							
<b>CALLAGHAN (BANDERA TO INGRAM)</b>							
2004 ISSUED CERTIFICATES OF OBLIGATION	451	0	0	0	0	0	451
2006 ISSUED CERTIFICATES OF OBLIGATION	462	0	0	0	0	0	462
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	852	0	0	0	0	0	852
PRIOR ISSUED CERTIFICATES OF OBLIGATION	82	0	0	0	0	0	82
UNISSUED CERTIFICATES OF OBLIGATION	0	597	322	0	0	0	919
<i>Total</i>	<u>1,847</u>	<u>597</u>	<u>322</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,766</u>
Council District(s)	Project Number (23-03251) - This project is to reconstruct and widen Callaghan Road to four lanes with continuous left turn lanes. The project includes drainage, curbs, bridges, and sidewalks. Also a roundabout is provided at Thunder Drive. MPO/STP MM Program.						
7							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>CALLAGHAN RD (CULEBRA TO COMMERCE)</b>							
2007 GO STREET IMPROVEMENT BOND	1,067	2,982	11,717	3,794	0	0	19,560
<i>Total</i>	<u>1,067</u>	<u>2,982</u>	<u>11,717</u>	<u>3,794</u>	<u>0</u>	<u>0</u>	<u>19,560</u>
Council District(s)	Project Number (40-00007) - Reconstructs and widens Callaghan Road with curbs, sidewalks, driveway approaches, and necessary traffic signal improvements.						
6 7							
<b>CAROLINA AREA STREETS PHASE I</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	123	0	0	0	0	0	123
<i>Total</i>	<u>123</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>123</u>
Council District(s)	Project Number (23-00196) - This project will reconstruct the roadway to a street width of 28' including curbs, sidewalks, and necessary drainage improvements.						
1							
<b>CITYWIDE BIKE RACKS</b>							
2002 ISSUED CERTIFICATES OF OBLIGATION	14	0	0	0	0	0	14
<i>Total</i>	<u>14</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>14</u>
Council District(s)	Project Number (23-00905) - This project will install bike racks at 50 various locations. MPO/STP MM Program.						
CW							
<b>CITY-WIDE BRIDGE REPLACEMENT (TXDOT)</b>							
2007 GO STREET IMPROVEMENT BOND	741	1,938	4,944	6,168	5,407	0	19,198
<i>Total</i>	<u>741</u>	<u>1,938</u>	<u>4,944</u>	<u>6,168</u>	<u>5,407</u>	<u>0</u>	<u>19,198</u>
Council District(s)	Project Number (40-00008) - Replace existing deficient and deteriorated bridges within the City limits that do not meet traffic load requirements. City also will pay for the additional costs associated with larger hydraulic capacity, right-of-way acquisition, utility adjustments, environmental issues, and construction outside of the 150-foot transitions on both sides of each bridge. The total cost for this project is currently estimated to be \$40 million, with the City's share expected to equal approximately 49% of this total.						
CW							
<b>CITYWIDE SIDEWALKS 2000 PHASE II</b>							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	50	0	0	0	0	0	50
<i>Total</i>	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>
Council District(s)	Project Number (23-00916) - This project will construct ADA sidewalks in two phases. Phase II includes Alamo: Guenther to Cedar, Pleasanton: Gladstone to S. Flores, General McMullen: Culebra to Bandera, Timber Path: Cliff Walk to Ridge, Blanco: Burwood to Jackson Keller.						
CW							
<b>DEZAVALA, PHASE I (BABCOCK TO COGBURN)</b>							
2007 GO STREET IMPROVEMENT BOND	496	1,280	1,280	5,889	6,815	0	15,760
<i>Total</i>	<u>496</u>	<u>1,280</u>	<u>1,280</u>	<u>5,889</u>	<u>6,815</u>	<u>0</u>	<u>15,760</u>
Council District(s)	Project Number (40-00009) - Reconstructs and widens DeZavala Road from two to five lanes, along with the construction of curbs, sidewalks, driveway approaches, and necessary drainage and traffic signal improvements.						
8							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>DISTRICT 1 ACCESS AND MOBILITY PROGRAM</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	542	0	0	0	0	0	542
<i>Total</i>	<u>542</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>542</u>
Council District(s)	Project Number (23-00195) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
1							
<b>DISTRICT 10 ACCESS AND MOBILITY PROGRAM</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	468	0	0	0	0	0	468
<i>Total</i>	<u>468</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>468</u>
Council District(s)	Project Number (23-00223) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
10							
<b>DISTRICT 2 ACCESS AND MOBILITY PROGRAM</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	457	0	0	0	0	0	457
<i>Total</i>	<u>457</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>457</u>
Council District(s)	Project Number (23-00197) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
2							
<b>DISTRICT 3 ACCESS AND MOBILITY PROGRAM</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	733	0	0	0	0	0	733
<i>Total</i>	<u>733</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>733</u>
Council District(s)	Project Number (23-00199) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
3							
<b>DISTRICT 4 ACCESS AND MOBILITY PROGRAM</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	2,320	0	0	0	0	0	2,320
<i>Total</i>	<u>2,320</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,320</u>
Council District(s)	Project Number (23-00202) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
4							
<b>DISTRICT 4 AREA PEDESTRIAN MOBILITY PROGRAM</b>							
2007 GO STREET IMPROVEMENT BOND	23	157	270	0	0	0	450
<i>Total</i>	<u>23</u>	<u>157</u>	<u>270</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>450</u>
Council District(s)	Project Number (40-00010) - This project provides for pedestrian mobility and traffic calming projects.						
4							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>DISTRICT 5 ACCESS AND MOBILITY PROGRAM</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	571	0	0	0	0	0	571
<i>Total</i>	<u>571</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>571</u>
Council District(s)	Project Number (23-00206) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
5							
<b>DISTRICT 6 ACCESS AND MOBILITY PROGRAM</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	534	0	0	0	0	0	534
<i>Total</i>	<u>534</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>534</u>
Council District(s)	Project Number (23-00211) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
6							
<b>DISTRICT 6 AREA PEDESTRIAN MOBILITY PROGRAM</b>							
2007 GO STREET IMPROVEMENT BOND	27	235	444	0	0	0	706
<i>Total</i>	<u>27</u>	<u>235</u>	<u>444</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>706</u>
Council District(s)	Project Number (40-00011) - This project provides for pedestrian mobility and traffic calming projects.						
6							
<b>DISTRICT 7 ACCESS AND MOBILITY PROGRAM</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	538	0	0	0	0	0	538
<i>Total</i>	<u>538</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>538</u>
Council District(s)	Project Number (23-00213) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
7							
<b>DISTRICT 7 AREA PEDESTRIAN MOBILITY PRG</b>							
2007 GO STREET IMPROVEMENT BOND	19	93	128	0	0	0	240
<i>Total</i>	<u>19</u>	<u>93</u>	<u>128</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>240</u>
Council District(s)	Project Number (40-00012) - This project provides for pedestrian mobility and traffic calming projects.						
7							
<b>DISTRICT 8 ACCESS AND MOBILITY PROGRAM</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	513	0	0	0	0	0	513
<i>Total</i>	<u>513</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>513</u>
Council District(s)	Project Number (23-00217) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
8							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>DISTRICT 9 ACCESS AND MOBILITY PROGRAM</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	482	0	0	0	0	0	482
<i>Total</i>	<u>482</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>482</u>
Council District(s)	Project Number (23-00220) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.						
9							
<b>DOWNTOWN TRANSPORTATION INFRASTRUCTURE IMPROVEMENTS</b>							
2007 GO STREET IMPROVEMENT BOND	264	5,043	5,374	0	0	0	10,681
<i>Total</i>	<u>264</u>	<u>5,043</u>	<u>5,374</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10,681</u>
Council District(s)	Project Number (40-00013) - Construct and/or reconstruct sidewalks, driveway approaches, curbs and wheelchair ramps; repair street brick pavers; and install wayfinders, lighted street signs and other pedestrian, street and traffic signal improvements as needed.						
CW							
<b>DURANGO (GEN. MCMULLEN TO 34TH ST.)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	2,777	0	0	0	0	0	2,777
<i>Total</i>	<u>2,777</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,777</u>
Council District(s)	Project Number (23-00212) - This project will reconstruct the street with curbs, sidewalks, driveway approaches, and necessary drainage.						
6							
<b>DURANGO (TRINITY - NAVIDAD)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	145	0	0	0	0	0	145
<i>Total</i>	<u>145</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>145</u>
Council District(s)	Project Number (23-00207) - This project will reconstruct the street with curbs, sidewalks, driveway approaches and necessary drainage.						
5							
<b>EAST LUBBOCK ST (S.FLORES TO SAN PEDRO CREEK)</b>							
2007 GO STREET IMPROVEMENT BOND	63	181	506	205	0	0	955
<i>Total</i>	<u>63</u>	<u>181</u>	<u>506</u>	<u>205</u>	<u>0</u>	<u>0</u>	<u>955</u>
Council District(s)	Project Number (40-00014) - Reconstruct E. Lubbock from S. Flores to San Pedro Creek, along with curbs, sidewalks, driveway approaches, and necessary drainage improvements.						
5							
<b>EDWARDS (NOGALITOS - IH10)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	885	0	0	0	0	0	885
<i>Total</i>	<u>885</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>885</u>
Council District(s)	Project Number (23-03270) - This project will provide for a new street, curbs and sidewalks on Edwards Street from Nogalitos to IH 10.						
5							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>EL MONTE PHASE I AND III (BLANCO TO SAN PEDRO)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	982	0	0	0	0	0	982
<i>Total</i>	<u>982</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>982</u>
Council District(s)	Project Number (23-01012) - This project will reconstruct El Monte from Blanco to San Pedro to include curbs, sidewalks, wheelchair ramps, driveway approaches and necessary drainage. This street will be designed to a standard residential street width of 30 feet (2 lanes), including 4' sidewalks against the curb.						
1							
<b>FINTON (DART - IH35)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	578	0	0	0	0	0	578
<i>Total</i>	<u>578</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>578</u>
Council District(s)	Project Number (23-03263) - This project will provide for a new street, curbs and sidewalks on Finton Street from Dart to IH 35.						
5							
<b>FIVE POINTS AREA SIDEWALKS</b>							
COMMUNITY DEVELOPMENT BLOCK GRANT	75	0	0	0	0	0	75
<i>Total</i>	<u>75</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>75</u>
Council District(s)	Project Number (23-03743) - This project will provide for street reconstruction to include curbs, sidewalks, driveway approaches, and necessary drainage improvements.						
1							
<b>FLOOD CONTROL COMMUNICATIONS UPGRADE</b>							
UNISSUED CERTIFICATES OF OBLIGATION	1,176	294	0	0	0	0	1,470
<i>Total</i>	<u>1,176</u>	<u>294</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,470</u>
Council District(s)	Project Number (23-01106) - This project would upgrade the existing flood control communication system by replacing existing hardware and software that is currently in place to operate the San Antonio River Tunnel, San Pedro Creek Tunnel, and downtown flood control gates (Marina). The upgraded system would also monitor Olmos Dam.						
9							
<b>FORT SAM TRANSPORTATION PROJECTS</b>							
2007 GO STREET IMPROVEMENT BOND	146	352	1,888	1,614	0	0	4,000
<i>Total</i>	<u>146</u>	<u>352</u>	<u>1,888</u>	<u>1,614</u>	<u>0</u>	<u>0</u>	<u>4,000</u>
Council District(s)	Project Number (40-00015) - Candidate projects include widening at Winans Gate to two inbound lanes; the addition of a left turn lane off of Harry Wurzbach; the construction of sidewalks to Dodd Field; bridging of the railroad crossing at the Binz Engleman/Salado Creek Area; and, widening necessary for the construction of the two new access control points on Petroleum Drive.						
2 9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>FREDERICKSBURG RD CONGESTION MITIGATION</b>							
2007 GO STREET IMPROVEMENT BOND	351	910	2,234	5,384	1,121	0	10,000
<i>Total</i>	<b>351</b>	<b>910</b>	<b>2,234</b>	<b>5,384</b>	<b>1,121</b>	<b>0</b>	<b>10,000</b>
Council District(s)	Project Number (40-00016) - Address congestion between the downtown business district and the South Texas Medical Center through performance of a detailed traffic analysis and requisite operational improvements (including traffic signal system upgrades, intersection geometric improvements and communication network improvements) and hike and bike amenities. The total cost for this project is currently estimated to be \$39 million, with the City's share expected to equal approximately 26% of this total.						
CW							
<b>GIFFORD ST.</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	508	0	0	0	0	0	508
<i>Total</i>	<b>508</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>508</b>
Council District(s)	Project Number (23-03269) - This project will provide for a new street, curbs and sidewalks on Gifford Street from Southcross to Gerald.						
5							
<b>GREEN ST, PHASE I (NOGALITOS TO IH 35)</b>							
2007 GO STREET IMPROVEMENT BOND	86	286	428	0	0	0	800
<i>Total</i>	<b>86</b>	<b>286</b>	<b>428</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>800</b>
Council District(s)	Project Number (40-00017) - Design and construct Green Street to available funds, from Nogalitos to IH-35. Project is expected to include widening of the roadway and providing curbs, sidewalks, driveway approaches, and necessary drainage.						
5							
<b>HOUSTON (BOWIE TO PINE)</b>							
2006 ISSUED CERTIFICATES OF OBLIGATION	70	0	0	0	0	0	70
<i>Total</i>	<b>70</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>70</b>
Council District(s)	Project Number (23-00724) - This project will provide for sidewalk, landscaping, and design enhancements in conjunction with TXDOT funded design enhancements under IH-37. (To be combined with matching funds from TXDOT and Rotary).						
2							
<b>HUNT LANE (INGRAM TO POTRANCO)</b>							
2007 GO STREET IMPROVEMENT BOND	307	777	776	4,571	3,468	0	9,899
<i>Total</i>	<b>307</b>	<b>777</b>	<b>776</b>	<b>4,571</b>	<b>3,468</b>	<b>0</b>	<b>9,899</b>
Council District(s)	Project Number (40-00018) - Reconstruct and widen Hunt Lane to four lanes, with sidewalks, curbs, driveway approaches, and necessary drainage and traffic signal improvements.						
4 6							
<b>JONES MALTSBERGER (REDLAND TO THOUSAND OAKS)</b>							
2007 GO STREET IMPROVEMENT BOND	534	1,357	1,357	7,209	6,905	0	17,362
<i>Total</i>	<b>534</b>	<b>1,357</b>	<b>1,357</b>	<b>7,209</b>	<b>6,905</b>	<b>0</b>	<b>17,362</b>
Council District(s)	Project Number (40-00019) - Reconstruct and widen Jones Maltzberger to five lanes with curbs, sidewalks, driveway approaches, and necessary drainage. Project includes construction of a bridge to eliminate a low water crossing.						
10							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>JONES MALTSBERGER (US HWY. 281 TO U.P.R.R.)</b>							
1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	307	0	0	0	0	0	307
2006 ISSUED CERTIFICATES OF OBLIGATION	129	0	0	0	0	0	129
PRIOR ISSUED CERTIFICATES OF OBLIGATION	43	0	0	0	0	0	43
UNISSUED CERTIFICATES OF OBLIGATION	130	243	0	0	0	0	373
<i>Total</i>	<b>609</b>	<b>243</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>852</b>
Council District(s)	Project Number (23-00840) - This project will provide the City's share for the reconstruction and widening of Jones Maltsberger to four lanes from US 281 to Basse. MPO/STP MM Program.						
9							
<b>KELLY USA</b>							
2003 GO STREETS AND PEDESTRIAN IMPROVEMENT BOND	2,014	0	0	0	0	0	2,014
<i>Total</i>	<b>2,014</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,014</b>
Council District(s)	Project Number (23-00184) - This project will provide for infrastructure improvements in accordance with Kelly USA Master Plan.						
4 5							
<b>KENDALIA (COMMERCIAL - TUPPER)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	868	0	0	0	0	0	868
<i>Total</i>	<b>868</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>868</b>
Council District(s)	Project Number (23-03733) - This project will provide for sidewalks, curbs and drainage as needed.						
3							
<b>LA MANDA (WEST AVENUE TO BUCKEYE)</b>							
2006 ISSUED CERTIFICATES OF OBLIGATION	18	0	0	0	0	0	18
<i>Total</i>	<b>18</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18</b>
Council District(s)	Project Number (23-00138) - This project will reconstruct street with curbs, sidewalks and driveway approaches and limited drainage.						
1							
<b>LAUREL HILLS AREA STREETS</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	363	0	0	0	0	0	363
<i>Total</i>	<b>363</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>363</b>
Council District(s)	Project Number (23-00219) - Construct a sidewalk along the south side of Bluemel from Gardendale to Mt. Laurel. Replace driveways and construct retaining walls as required.						
8							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>MAHNCKE PARK AREA STREETS</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	468	0	0	0	0	0	468
<i>Total</i>	<u>468</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>468</u>
Council District(s)	Project Number (23-00222) - This project will reconstruct the streets to include curbs, sidewalks, driveway approaches and necessary drainage.						
9							
<b>MARSHALL ROAD</b>							
UNISSUED CERTIFICATES OF OBLIGATION	1,500	0	0	0	0	0	1,500
<i>Total</i>	<u>1,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,500</u>
Council District(s)	Project Number (23-01109) - US Hwy 281 to Stone Oak; This project provides for the construction of streets with curbs, sidewalks and driveway approaches and drainage improvements as necessary.						
9							
<b>MEDICAL AT FREDERICKSBURG</b>							
1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	455	0	0	0	0	0	455
2004 ISSUED CERTIFICATES OF OBLIGATION	800	0	0	0	0	0	800
2007 GO STREET IMPROVEMENT BOND	663	1,933	1,933	4,029	3,602	0	12,160
<i>Total</i>	<u>1,918</u>	<u>1,933</u>	<u>1,933</u>	<u>4,029</u>	<u>3,602</u>	<u>0</u>	<u>13,415</u>
Council District(s)	Project Number (23-00854) - The scope of this project is to construct a grade separation of Medical drive under Fredericksburg Road. The project includes the preparation of schematic and final design plans for 4 lanes under Fredericksburg and 2 access lanes to Fredericksburg Road, as well as signal modifications, curbs, sidewalks and necessary drainage. Project limits are from Ewing-Halsell to Spyglass Condominiums on Medical Drive and approximately 200 feet north and south from the intersection on Fredericksburg Road.						
CW							
<b>MEDICAL CENTER INFRASTRUCTURE AND FACILITIES</b>							
UNISSUED CERTIFICATES OF OBLIGATION	1,100	1,100	1,100	1,500	1,100	0	5,900
<i>Total</i>	<u>1,100</u>	<u>1,100</u>	<u>1,100</u>	<u>1,500</u>	<u>1,100</u>	<u>0</u>	<u>5,900</u>
Council District(s)	Project Number (23-00218) - This project will reconstruct intersections and provide for facility improvements within the Medical Center. The City has allocated, at a minimum, \$1.1 M annually in CO funding to match any contributions made by the Medical Center Alliance for this project and any future Medical Center Infrastructure phases.						
8							
<b>MEDICAL CENTER INTERSECTION IMPROVEMENTS</b>							
2007 GO STREET IMPROVEMENT BOND	2,087	6,830	7,764	319	0	0	17,000
<i>Total</i>	<u>2,087</u>	<u>6,830</u>	<u>7,764</u>	<u>319</u>	<u>0</u>	<u>0</u>	<u>17,000</u>
Council District(s)	Project Number (40-00022) - Improve intersections at the following locations: Medical Drive at Babcock; Ewing Halsell at Wurzbach; Hamilton Wolfe at Floyd Curl; and Ewing Halsell at Sid Katz. The total cost for this project is currently estimated to be \$25 million, with the City's share expected to equal approximately 68% of this total.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>MEDINA BASE RD, PHASE I (LOOP 410)</b>							
2007 GO STREET IMPROVEMENT BOND	1,500	5,581	0	0	0	0	7,081
<i>Total</i>	<u>1,500</u>	<u>5,581</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,081</u>
Council District(s)	Project Number (40-00023) - Design and construct to available funds Medina Base Road from Loop 410 to 1,900 feet west of Five Palm. Project design allows for widening of the roadway and providing curbs, sidewalks, driveway approaches, bicycle facilities, and necessary drainage and traffic signal improvements.						
4							
<b>MISSION TRAILS IV</b>							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	337	0	0	0	0	0	337
UNISSUED CERTIFICATES OF OBLIGATION	0	851	0	0	0	0	851
<i>Total</i>	<u>337</u>	<u>851</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,188</u>
Council District(s)	Project Number (23-00789) - This project will provide the City Match to construct Mission Trails IV MPO Program. Drainage, street and park improvements to connect the five historic missions. Pkg 4 provides for street and drainage improvements and enhancements on Mission Rd from Mitchell to Roosevelt and on Roosevelt from Mission Rd to St Marys St. Also enhancements on Alamo from Durango to Alamo Plaza. Additional TEA-21 funding is approved to fully fund the project and TxDOT is developing funding agreement at this time.						
1 3							
<b>MISSION TRAILS V</b>							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	97	0	0	0	0	0	97
UNISSUED CERTIFICATES OF OBLIGATION	0	153	0	0	0	0	153
<i>Total</i>	<u>97</u>	<u>153</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>
Council District(s)	Project Number (23-00790) - This project will provide the City Match to construct Mission Trials V MPO Program. This project provides for signage and delineation features for the entire length of the project from the Alamo to Mission Espada.						
1 3							
<b>MONTEZUMA ST, PHASE I (ZARAZAMORA TO SAN JACINTO)</b>							
2007 GO STREET IMPROVEMENT BOND	60	184	260	67	0	0	571
<i>Total</i>	<u>60</u>	<u>184</u>	<u>260</u>	<u>67</u>	<u>0</u>	<u>0</u>	<u>571</u>
Council District(s)	Project Number (40-00024) - Design and construct to available funds Montezuma Street from Zarzamora to San Jacinto. Project design allows for widening of the roadway and providing curbs.						
5							
<b>N. HEIN (W.W. WHITE-W. HEIN) AND W. HEIN</b>							
2007 GO STREET IMPROVEMENT BOND	429	2,294	3,413	0	0	0	6,136
<i>Total</i>	<u>429</u>	<u>2,294</u>	<u>3,413</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,136</u>
Council District(s)	Project Number (40-00025) - Reconstruct N. Hein from W. W. White to W. Hein and W. Hein from Rice to N. Hein, with curbs, sidewalks, driveway approaches and necessary drainage improvements.						
2							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>NACOGDOCHES (LOOP 410 TO DANBURY)</b>							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	984	0	0	0	0	0	984
<i>Total</i>	<u>984</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>984</u>
Council District(s)	Project Number (23-00850) - These funds provide the City match to widen roadway on Nacogdoches to seven lanes with curbs, 6 ft. sidewalks and drainage. Additional Certificates of Obligation funds have been added to the project budget in order to ensure that the commitment to the Bond program will be met. MPO/STP MM Program.						
10							
<b>NEW BRAUNFELS AVE. (ELEANOR TO PERSHING)</b>							
COMMUNITY DEVELOPMENT BLOCK GRANT	558	0	0	0	0	0	558
<i>Total</i>	<u>558</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>558</u>
Council District(s)	Project Number (23-00918) - This project will provide for the design and engineering.						
9							
<b>NEW BRAUNFELS/NACOGDOCHES INTERSECTION</b>							
2007 GO STREET IMPROVEMENT BOND	83	213	213	1,531	390	0	2,430
<i>Total</i>	<u>83</u>	<u>213</u>	<u>213</u>	<u>1,531</u>	<u>390</u>	<u>0</u>	<u>2,430</u>
Council District(s)	Project Number (40-00026) - Reconstruct the intersection at N. New Braunfels and Nacogdoches. The project includes the widening of N. New Braunfels, with curbs, sidewalks, and driveway approaches to align with existing street.						
9 10							
<b>NORTH NEW BRAUNFELS SIDEWALKS</b>							
2007 GO STREET IMPROVEMENT BOND	61	440	114	0	0	0	615
<i>Total</i>	<u>61</u>	<u>440</u>	<u>114</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>615</u>
Council District(s)	Project Number (40-00027) - Install sidewalks along North New Braunfels (where appropriate and within available funding).						
10							
<b>OCTAVIA #63, PHASE II</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	1,512	3,331	2,355	0	0	0	7,198
2007 GO STREET IMPROVEMENT BOND	1,018	2,217	1,567	0	0	0	4,802
<i>Total</i>	<u>2,530</u>	<u>5,548</u>	<u>3,922</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>12,000</u>
Council District(s)	Project Number (40-00028) - Reconstruct streets with new underground drainage systems, curbs, sidewalks and driveway approaches in the area bounded by South Flores, West Hart Avenue/Weinberg/Chalmers Avenue, IH-35 South and Gladstone Street/Tommins Avenue.						
5							
<b>ORCHARD (W.W. WHITE TO W. HEIN)</b>							
2007 GO STREET IMPROVEMENT BOND	114	262	262	1,273	1,822	0	3,733
<i>Total</i>	<u>114</u>	<u>262</u>	<u>262</u>	<u>1,273</u>	<u>1,822</u>	<u>0</u>	<u>3,733</u>
Council District(s)	Project Number (40-00029) - Reconstruct Orchard from W.W. White to W. Hein with curbs, sidewalks, driveway approaches and necessary drainage improvements.						
2							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>PARLIAMENT (BLANCO TO SIR WINSTON)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	704	0	0	0	0	0	704
<i>Total</i>	<u>704</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>704</u>
Council District(s)	Project Number (23-00221) - This project will reconstruct the roadway to a street width of 30' (2 lanes) including curbs, sidewalks, and necessary drainage improvements.						
9							
<b>PASO HONDO</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	969	0	0	0	0	0	969
<i>Total</i>	<u>969</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>969</u>
Council District(s)	Project Number (23-00736) - This project will reconstruct Paso Hondo from Gevers to Walters including curbs, sidewalks, driveway approaches and necessary drainage improvements.						
2							
<b>PLEASANTON ROAD (GILLETTE TO LOOP 410)</b>							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	63	0	0	0	0	0	63
<i>Total</i>	<u>63</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>63</u>
Council District(s)	Project Number (23-00886) - This project will reconstruct roadway with curbs, sidewalks, driveway approaches, drainage and bike lanes. Additional Certificates of Obligation funds have been added to the project budget in order to ensure that the commitment to the Bond program will be met.						
3							
<b>PRUE RD (COUNTRY DAWN TO AUTUMN BLUFF)</b>							
2007 GO STREET IMPROVEMENT BOND	305	768	767	4,268	4,096	0	10,204
<i>Total</i>	<u>305</u>	<u>768</u>	<u>767</u>	<u>4,268</u>	<u>4,096</u>	<u>0</u>	<u>10,204</u>
Council District(s)	Project Number (40-00030) - Widen Prue Road to four lanes with a raised median. Project includes installation of an additional bridge for crossing at Leon Creek.						
7 8							
<b>PRUE ROAD EXTENSION (PRUE TO HUEBNER)</b>							
1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	316	0	0	0	0	0	316
PRIOR ISSUED CERTIFICATES OF OBLIGATION	146	0	0	0	0	0	146
UNISSUED CERTIFICATES OF OBLIGATION	16	398	0	0	0	0	414
<i>Total</i>	<u>478</u>	<u>398</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>876</u>
Council District(s)	Project Number (23-00857) - This project provides the City match to extend roadway on new alignment with 4 lanes, a center turn lane, curbs, 6 ft. sidewalks and drainage. MPO/STP MM Program.						
8							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>REDLAND RD (HWY.281 TO 3600 FT. EAST OF HWY.281)</b>							
2007 GO STREET IMPROVEMENT BOND	778	351	0	0	0	0	1,129
<i>Total</i>	<u>778</u>	<u>351</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,129</u>
Council District(s)	Project Number (40-00031) - Reconstruct and widen street to four lanes with turn lanes, driveway approaches, curbs, sidewalks and necessary drainage. The total cost for this project is currently estimated to be \$2.258 million, with the City's share expected to equal approximately 50% of this total.						
9							
<b>REED RD (CULEBRA TO MILITARY)</b>							
2007 GO STREET IMPROVEMENT BOND	326	817	816	5,064	3,848	0	10,871
<i>Total</i>	<u>326</u>	<u>817</u>	<u>816</u>	<u>5,064</u>	<u>3,848</u>	<u>0</u>	<u>10,871</u>
Council District(s)	Project Number (40-00032) - Reconstruct and widen roadway to three lanes, with bicycle lanes, curbs, sidewalks, driveway approaches, and necessary drainage and traffic signal improvements.						
6							
<b>RIVAS (GEN. MCMULLEN TO ROSABELL)</b>							
2007 GO STREET IMPROVEMENT BOND	286	745	900	4,059	2,535	0	8,525
<i>Total</i>	<u>286</u>	<u>745</u>	<u>900</u>	<u>4,059</u>	<u>2,535</u>	<u>0</u>	<u>8,525</u>
Council District(s)	Project Number (40-00033) - Reconstruct Rivas from Gen. McMullen to Rosabell, with curbs, sidewalks, driveway approaches, and necessary drainage and signal improvements.						
5							
<b>RIVERDALE (MAIDEN TO HILLCREST)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	2,739	0	0	0	0	0	2,739
<i>Total</i>	<u>2,739</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,739</u>
Council District(s)	Project Number (23-00214) - This project will reconstruct the street with curbs, sidewalks, driveway approaches, and necessary drainage. Ponding currently occurs within area streets.						
7							
<b>ROGERS ROAD EXTENSION</b>							
2007 GO STREET IMPROVEMENT BOND	1,294	306	0	0	0	0	1,600
<i>Total</i>	<u>1,294</u>	<u>306</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,600</u>
Council District(s)	Project Number (40-00034) - Right-of-way acquisition and construction at Rogers Road. The total cost for this project is currently estimated to be \$4.8 million, with the City's share expected to equal approximately 33% of this total.						
6							
<b>SALADO CREEK BICYCLE PATHS</b>							
2004 ISSUED CERTIFICATES OF OBLIGATION	209	0	0	0	0	0	209
<i>Total</i>	<u>209</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>209</u>
Council District(s)	Project Number (23-00943) - This project will construct bike paths from Wetmore to Blanco Road. MPO/STP MM Program.						
9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>SAN JACINTO (EL PASO - SAN FERNANDO)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	211	0	0	0	0	0	211
<i>Total</i>	<u>211</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>211</u>
Council District(s)	Project Number (23-03264) - This project will provide for new sidewalks and curbs to both sides of the street.						
5							
<b>SOUTHCROSS RECONSTRUCTION (S. NEW BRAUNFELS TO S. PRESA)</b>							
2004 ISSUED CERTIFICATES OF OBLIGATION	98	0	0	0	0	0	98
<i>Total</i>	<u>98</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>98</u>
Council District(s)	Project Number (23-00809) - This project will provide City's share to reconstruct the roadway to a 46 foot width and includes improvements to 3 traffic signals, curbs, 5 ft. sidewalks, and drainage. Additional Certificates of Obligation funds have been added to the project budget in order to ensure that the commitment to the Bond program will be met. MPO/STP MM Program.						
3							
<b>SOUTHTOWN AREA STREET IMPROVEMENTS</b>							
PRIOR ISSUED CERTIFICATES OF OBLIGATION	40	0	0	0	0	0	40
<i>Total</i>	<u>40</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>40</u>
Council District(s)	Project Number (23-00919) - This project provides for street and pedestrian enhancements to support revitalization as part of the Neighborhood Commercial Revitalization program. Improvements are proposed for South St. Mary's, South Alamo, and South Presa.						
1							
<b>ST. CLOUD PEDESTRIAN IMPROVEMENT (WOODLAWN TO BABCOCK)</b>							
2007 GO STREET IMPROVEMENT BOND	161	939	350	0	0	0	1,450
<i>Total</i>	<u>161</u>	<u>939</u>	<u>350</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,450</u>
Council District(s)	Project Number (40-00035) - Construct sidewalks on one side of street, with existing street and curbs to remain.						
7							
<b>STAHL AT O'CONNOR AND JUDSON RECONSTRUCTION</b>							
1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	195	0	0	0	0	0	195
2006 ISSUED CERTIFICATES OF OBLIGATION	79	0	0	0	0	0	79
PRIOR ISSUED CERTIFICATES OF OBLIGATION	43	0	0	0	0	0	43
UNISSUED CERTIFICATES OF OBLIGATION	680	0	0	0	0	0	680
<i>Total</i>	<u>997</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>997</u>
Council District(s)	Project Number (23-00844) - This project will provide for intersection improvements at Stahl and O'Connor and Stahl and Judson. MPO/STP MM Program.						
10							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>STARCREST/410 RIGHT-OF-WAY ACQUISITION</b>							
2007 GO STREET IMPROVEMENT BOND	52	8	0	0	0	0	60
<i>Total</i>	<u>52</u>	<u>8</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>60</u>
Council District(s)	Project Number (40-00036) - Purchase right-of-way at Starcrest and Loop 410 in connection with a TxDOT transportation project.						
10							
<b>STONE OAK PARKWAY (U.S. 281 TO BULVERDE)</b>							
2007 ISSUED TAX NOTES	1,490	0	0	0	0	0	1,490
<i>Total</i>	<u>1,490</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,490</u>
Council District(s)	Project Number (40-00037) - Extension of Stone Oak Parkway from U.S. 281 to Bulverde Road. The total cost for this project is currently estimated to be \$7.098 million, with the City's share expected to equal approximately 21% of this total.						
9							
<b>SUMMIT (SAN PEDRO - BREEDEN)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	280	0	0	0	0	0	280
<i>Total</i>	<u>280</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>280</u>
Council District(s)	Project Number (23-03732) - This project will provide for sidewalks, curbs and drainage as needed.						
1							
<b>TESLA (CULEBRA TO MAYBERRY)</b>							
2007 GO STREET IMPROVEMENT BOND	153	404	1,158	2,086	0	0	3,801
<i>Total</i>	<u>153</u>	<u>404</u>	<u>1,158</u>	<u>2,086</u>	<u>0</u>	<u>0</u>	<u>3,801</u>
Council District(s)	Project Number (40-00038) - Reconstruct Tesla from Culebra to Mayberry, with curbs, sidewalks, driveway approaches and necessary drainage improvements.						
5							
<b>TRAFFIC SYSTEM MODERNIZATION/SYNCHRONIZATION</b>							
ADVANCED TRANSPORTATION DISTRICT	1,978	512	1,000	1,000	1,000	1,000	6,490
FEDERAL ITS DEPLOYMENT PROG - U.S. DEPT. OF TRANSPORTATION	787	2,048	0	0	0	0	2,835
UNISSUED CERTIFICATES OF OBLIGATION	9,000	10,152	4,808	0	0	0	23,960
<i>Total</i>	<u>11,765</u>	<u>12,712</u>	<u>5,808</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>33,285</u>
Council District(s)	Project Number (23-01085) - Comprehensive Communications Network - Provides a City-wide communications network using fiber optic and wireless communications to link all traffic signal devices. Traffic Signal Control System Upgrade - 2070 Traffic Signal Controller Conversion) Traffic Signal Coordination - Traffic flow will be optimized by coordinating signals along arterials to facilitate movement of the greatest number of vehicles through each group of signals with minimum delay.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>W. GERALD</b>							
COMMUNITY DEVELOPMENT BLOCK GRANT	140	0	0	0	0	0	140
<i>Total</i>	<b>140</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>140</b>
Council District(s) 4 5	Project Number (23-00189) - This project will construct curbs, sidewalks, driveway approaches, wheelchair ramps, and a retaining wall on W. Gerald from Quintana to Oregon.						
<b>W. MILITARY (MARBACH TO WESTFIELD)</b>							
2007 GO STREET IMPROVEMENT BOND	67	434	467	0	0	0	968
<i>Total</i>	<b>67</b>	<b>434</b>	<b>467</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>968</b>
Council District(s) 6	Project Number (40-00039) - Construct sidewalks and curbs along W. Military from Marbach to Westfield (where appropriate and within available funding).						
<b>WALLACE (26TH TO INCA)</b>							
2007 GO STREET IMPROVEMENT BOND	79	202	201	1,517	387	0	2,386
<i>Total</i>	<b>79</b>	<b>202</b>	<b>201</b>	<b>1,517</b>	<b>387</b>	<b>0</b>	<b>2,386</b>
Council District(s) 5	Project Number (40-00040) - Reconstruct Wallace Street, with curbs, sidewalks, driveway approaches, and necessary drainage.						
<b>WALTERS ST (E. HOUSTON TO PASO HONDO)</b>							
2007 GO STREET IMPROVEMENT BOND	78	194	194	1,588	406	0	2,460
<i>Total</i>	<b>78</b>	<b>194</b>	<b>194</b>	<b>1,588</b>	<b>406</b>	<b>0</b>	<b>2,460</b>
Council District(s) 2	Project Number (40-00041) - Reconstruct Walters Street from E. Houston to Paso Hondo, with curbs, sidewalks, and retaining walls.						
<b>WALTERS ST IH-35 N TO FORT SAM MAIN GATE</b>							
2007 GO STREET IMPROVEMENT BOND	334	1,021	1,027	1,108	510	0	4,000
<i>Total</i>	<b>334</b>	<b>1,021</b>	<b>1,027</b>	<b>1,108</b>	<b>510</b>	<b>0</b>	<b>4,000</b>
Council District(s) 2	Project Number (40-00042) - Reconstruct and widen existing roadway to a proposed six-lane roadway, with sidewalks, driveway approaches, bike lanes, turn lanes at major intersections, a raised median, and necessary drainage and traffic signal improvements. Project includes the purchase of right-of-way as required. The total cost for this project is currently estimated to be \$13.6 million, with the City's share expected to equal approximately 29% of this total.						
<b>WAR CLOUD</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	805	0	0	0	0	0	805
<i>Total</i>	<b>805</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>805</b>
Council District(s) 4	Project Number (23-03265) - This project will eliminate a low water crossing at Indian Creek and provide for street reconstruction, new sidewalks and curbs from Running Horse to Rain Dance.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>WOODLAWN AVENUE (BANDERA TO MAIDEN)</b>							
1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	422	0	0	0	0	0	422
2004 ISSUED CERTIFICATES OF OBLIGATION	2,950	0	0	0	0	0	2,950
2006 ISSUED CERTIFICATES OF OBLIGATION	968	0	0	0	0	0	968
PRIOR ISSUED CERTIFICATES OF OBLIGATION	80	0	0	0	0	0	80
<i>Total</i>	<b>4,420</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,420</b>
Council District(s)	Project Number (23-00969) - These funds provide the City's share to reconstruct roadway to 3 lanes with curbs, 6 ft. sidewalks, and drainage. Additional Certificates of Obligation funds have been added to the project budget in order to ensure that the commitment to the Bond program will be met. MPO/STP MM Program.						
7							
<b>WURZBACH PARKWAY</b>							
2002 ISSUED CERTIFICATES OF OBLIGATION	2,102	0	0	0	0	0	2,102
2005 ISSUED CERTIFICATES OF OBLIGATION	270	0	0	0	0	0	270
2006 ISSUED CERTIFICATES OF OBLIGATION	2,297	0	0	0	0	0	2,297
<i>Total</i>	<b>4,669</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,669</b>
Council District(s)	Project Number (23-01043) - This project will purchase right-of-way in order for TxDOT/MPO to construct a four lane divided roadway with limited access from Military Highway to Wetmore Road. MPO Program						
CW							
<b>WURZBACH PARKWAY / ARTERIAL CONNECTOR</b>							
2007 GO STREET IMPROVEMENT BOND	342	748	2,682	7,282	1,516	0	12,570
<i>Total</i>	<b>342</b>	<b>748</b>	<b>2,682</b>	<b>7,282</b>	<b>1,516</b>	<b>0</b>	<b>12,570</b>
Council District(s)	Project Number (40-00043) - Improve connectivity between IH-35 and the South Texas Medical Center. Funding will provide for a detailed traffic analysis and requisite operational improvements (including traffic signal system upgrades, intersection geometric improvements and communication network improvements) and hike and bike amenities.						
CW							
<b>ZARZAMORA DRAINAGE PROJECT #83A PH II (HUTCHINS TO ANSLEY)</b>							
2007 GO STREET IMPROVEMENT BOND	5,092	4,908	0	0	0	0	10,000
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	1,500	0	0	0	0	0	1,500
<i>Total</i>	<b>6,592</b>	<b>4,908</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,500</b>
Council District(s)	Project Number (40-00044) - This project will rebuild Zarzamora to a five lane section including two five foot bike lanes. Asphalt millings will be used to supplement existing roadway materials in the full-depth reclaimed base treatment. Existing bar ditches will be regraded. This project does not include drainage improvements or storm sewers. The length of this reconstruction is approximately 3,600 feet.						
4							
<b>TOTAL STREETS</b>	<b>96,330</b>	<b>88,251</b>	<b>88,560</b>	<b>96,708</b>	<b>63,395</b>	<b>8,193</b>	<b>441,437</b>
<b>TOTAL TRANSPORTATION</b>	<b>295,053</b>	<b>153,004</b>	<b>250,484</b>	<b>116,930</b>	<b>103,429</b>	<b>47,596</b>	<b>966,496</b>
<b>GRAND TOTAL</b>	<b>605,144</b>	<b>336,853</b>	<b>373,602</b>	<b>203,829</b>	<b>151,649</b>	<b>55,246</b>	<b>1,726,323</b>

# **Debt Management Plan**



## DEBT MANAGEMENT PLAN

### OVERVIEW

The City issues debt for the purpose of financing long-term infrastructure capital improvements. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds and certificates of obligation. Certificates of obligation are typically secured by a pledge of revenues and ad valorem taxes, do not require voter approval, and are issued for programs that support the City's major infrastructure facilities and certain of its revenue-producing facilities. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds have provided the financing required for improvements to the City's Airport System, the City's Parking System, the City's Municipal Drainage Utility System (Stormwater System), and the Henry B. Gonzalez Convention Center.

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with ad valorem tax-supported bonds or certificates of obligation. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the debt management plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its "AA+", "Aa2", and "AA+" bond ratings by Standard & Poor's Ratings Group ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively.

### DEBT AUTHORIZATION

- GENERAL OBLIGATION BONDS

The City is authorized to issue bonds payable from ad valorem taxes pursuant to the City Charter, the general laws of the State, and ordinances adopted by the City Council. Such bonds must be authorized by the voters of the City at elections held within the City. The City currently has \$550,000,000 ad valorem tax-supported debt previously approved by its voters on May 12, 2007 of which \$43,500,000 was issued as Tax Notes on June 6, 2007 and \$506,500,000 remains unissued. For the fiscal year ended September 30, 2007, the City will have \$667,280,000 general obligation bonds outstanding.

Table 1

<b>Authorized But Unissued Ad Valorem Tax Bonds</b>				
Date of Authorization	Purpose	Amount Authorized	Previously Issued Bonds*	Bonds Authorized but Unissued
05/12/2007	Streets, Bridges and Sidewalk	\$ 306,997,413	\$5,321,214	\$ 301,676,199
05/12/2007	Drainage	152,051,818	2,635,528	149,416,290
05/12/2007	Parks, Recreation, Open Space and Athletics	79,125,293	35,338,286	43,787,007
05/12/2007	Libraries	11,025,476	191,106	10,834,370
05/12/2007	Public Health Facilities	800,000	13,866	786,134
		<u>\$550,000,000</u>	<u>\$43,500,000</u>	<u>\$506,500,000</u>

\*The \$60,000,000, City of San Antonio, Texas Tax Notes, Series 2007, included \$43,500,000 which was applicable to the 2007 General Obligation Bond Authorization. The allocation by proposition is subject to change.

On November 9, 2006, the City sold \$170,785,000 “City of San Antonio, Texas General Improvement and Refunding Bonds, Series 2006,” (the “2006 Bonds”). The 2006 Bonds were issued to provide funds (1) to finance the construction of general improvements to the City, including (a) streets and pedestrian improvements; (b) drainage improvements; (c) library improvements; (d) parks and recreation improvements; and (e) public health and safety improvements; (2) to refund certain outstanding obligations of the City to effectuate interest cost savings; and (3) to pay the costs of issuance. The 2006 Bonds represented the third and final installment of the \$115,000,000 bonds approved at an election held in the City on November 4, 2003.

- TAX NOTES

On June 6, 2007, the City effectuated a private placement of \$60,000,000 “City of San Antonio, Texas Tax Notes, Series 2007” (the “Series 2007 Notes”) for the purpose of funding capital improvements and to pay the cost of issuance. The Series 2007 Notes are short-term debt obligations payable from ad valorem taxes which were used as an interim funding mechanism in anticipation of the next scheduled issuance of General Obligation Bonds and Certificates of Obligation which is planned for November 2007.

The uses of the Series 2007 Notes are as follows: (1) constructing public safety improvements, including construction of new fire stations and renovating and improving existing fire stations and the Services Facility; (2) constructing drainage, sidewalk, bridge, and street improvements and drainage incidental thereto; (3) constructing improvements for flood control, dams, landscaping and amenities along the San Antonio River; (4) acquiring, constructing, renovating and improving municipal facilities; (5) acquiring, constructing, and renovating park facilities, including municipal golf courses; (6) acquiring land, conducting environmental assessments and constructing other improvements for the Homeless Campus; and (7) paying the costs of certain public improvements approved by the voters of the City at a bond election held on May 12, 2007 which authorized streets, bridges and sidewalk, drainage, libraries, parks, recreation, open space and athletics, and public health facilities improvements. At fiscal year ending September 30, 2007, the City's outstanding Tax Notes were \$60,000,000.

The City anticipates the sale of approximately \$22,000,000 “City of San Antonio, Texas Tax Notes, Series 2007A” (the “2007A Notes”) in November 2007. The 2007A Notes are being issued to fund Brooks City-Base infrastructure improvements, time administration improvements, and information technology improvements.

- CERTIFICATES OF OBLIGATION

The City is authorized to issue certificates of obligation pursuant to the City Charter, applicable State laws, and ordinances adopted by the City Council. Certificates of Obligations are issued for various purposes to include financing revenue producing capital improvements and for infrastructure support and development. For fiscal year ended September 30, 2007, the City had \$218,475,000 certificates of obligation outstanding, which comprised 23.10% of the total outstanding ad valorem tax-supported debt.

On November 9, 2006, the City sold \$73,155,000 "City of San Antonio, Texas Combination Tax and Revenue Certificates of Obligation, Series 2006," (the "2006 Certificates"). The 2006 Certificates were used for the purpose of providing funds for the payment of contractual obligations to be incurred for making permanent public improvements and for other public purposes, to-wit: (1) constructing public safety improvements, including construction of new fire stations and renovating and improving existing fire stations and police stations and the Services Facility, (2) constructing drainage improvements, sidewalk improvements, bridge improvements, street improvements and drainage incidental thereto, (3) constructing improvements for flood control, dams, landscaping and amenities along the San Antonio River, (4) constructing improvements and renovations to existing municipal facilities or other public facilities including the Plaza de Armas Building and Pearsall Landfill, (5) acquiring, constructing, renovating and improving the City's library system, (6) acquiring, constructing and renovating park facilities, including municipal golf courses and Main Plaza, (7) constructing utility system and other infrastructure improvements at KellyUSA, (8) constructing and equipping certain downtown public restroom facilities, (9) payment of the costs of a study for the possible relocation of the San Antonio Metropolitan Health District Laboratory to Brooks City-Base and a portion of the relocation expenses, (10) purchasing materials, supplies, equipment, machinery, land, and rights-of-way for authorized needs and purposes relating to public safety, drainage, flood control, street, library, parks, utility infrastructure, and public works purposes, and (11) the payment of professional services related to the construction and financing of the aforementioned projects.

- REVENUE BONDS

The City is authorized to issue revenue bonds under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. At fiscal year ending September 30, 2007, the City's outstanding revenue bonds were: Airport System Revenue Bonds in the aggregate principal amount of \$158,840,000, Passenger Facility Charge and Subordinate Lien Airport System Revenue Bonds in the aggregate principal amount of \$69,755,000; Parking System Revenue Bonds in the aggregate principal amount of \$22,775,000; Municipal Drainage Utility System (Stormwater System) Bonds in the aggregate principal amount of \$98,205,000; and Henry B. Gonzalez Convention Center Expansion Project Revenue Bonds aggregating to \$207,272,411.50.

The airport, parking, drainage, and convention center revenue bonds are not secured by ad valorem taxes and are limited obligations of the City, payable solely from the revenues of the airport system, parking system, municipal drainage utility system, and hotel occupancy tax collections, respectively. The Passenger Facility Charge Bonds are not secured by ad valorem taxes and are payable solely from the revenues generated by the City's collection of a passenger facility charge, which was approved by the Federal Aviation Administration and the City Council, with collection beginning on November 21, 2001.

On September 17, 2006, the City sold \$72,620,000 "City of San Antonio, Texas Hotel Occupancy Tax Subordinate Lien Revenue Refunding Bonds, Series 2006" (the "Series 2006 HOT Bonds"). The Series 2006 HOT Bonds were sold to effectuate a refunding of \$68,785,000 of certain outstanding "City of San Antonio, Texas Hotel Occupancy Tax Revenue Bonds, Series 1996 (the "Series 1996 Bonds") whose proceeds had been utilized to fund the City's Convention Center Expansion Project. Refunding such Series 1996 Bonds was undertaken to preserve future capacity for future Convention Center expansion financing and to achieve savings. This refunding transaction produced total savings of \$10,440,457 with a net present value savings of \$6,905,263 or 10.04% of the refunded obligations.

On November 16, 2006, the City sold \$17,850,000 "City of San Antonio, Texas Airport System Revenue Refunding Bonds, Series 2006" (Alternative Minimum Tax Bonds) (the "Series 2006 Airport Bonds"). The Series 2006 Airport Bonds were sold to effectuate a refunding of \$17,725,000 of certain outstanding "City of San Antonio, Texas Airport System Improvement Revenue Bonds, Series 1996" and was undertaken to achieve

savings. This refunding transaction produced total savings of \$1,050,012.50 with a net present value savings of \$915,340.58 or 5.16% of the refunded obligations.

On June 13, 2007, the City effectuated a private placement of \$5,500,000 "City of San Antonio, Texas Hotel Occupancy Tax Surplus Revenue Notes, Series 2007" (the "Series 2007 HOT Notes") for the purpose of funding capital improvements and to pay the cost of issuance. The Series 2007 HOT Notes are short term debt obligations payable from Hotel Occupancy Tax revenues which are being used as an interim funding mechanism in anticipation of the projected reimbursement from the State under Senate Bill 150 which allows for the City to be reimbursed for these capital improvements via the State's portion of sales tax collected in conjunction with the 2008 Final Four. The proceeds of the Series 2007 HOT Notes will be used for funding Alamodome renovations and enhancements necessary to host the 2008 Final Four.

The City anticipates the sale of approximately \$76,688,994 "City of San Antonio, Texas Airport System Revenue Improvement Bonds, Series 2007" and approximately \$74,321,122 "City of San Antonio, Texas Passenger Facility Charge and Subordinate Lien Airport System Revenue Improvement Bonds, Series 2007" (collectively, the 2007 Airport Bonds) in November 2007.

- **REFUNDINGS**

The City routinely reviews the possibility of refunding certain of its outstanding debt to effectuate interest cost savings.

- **COMMERCIAL PAPER PROGRAM**

On May 7, 2005, the voters of the City approved a 1/8 cent sales and use tax for the purpose of collecting an aggregate of \$90,000,000 to be used to acquire property for a conservation easement or open-space preservation program intended to protect water in the Edwards Aquifer which took effect October 1, 2005. Passage of the Aquifer Protection Proposition will enable the City to help protect the Edwards Aquifer water supply from pollution by acquiring land over the Edwards Aquifer Recharge Zone. It is expected that the land acquisition over the Edwards Aquifer will occur over a 60-month period. An accelerated land acquisition program will be financed through the implementation and issuance of Sales Tax Revenue Commercial Paper Notes. The commercial paper program was authorized by the City Council on May 10, 2007, for \$50,000,000 in Sales Tax Revenue Commercial Paper Notes (the "Notes"). Funds collected in accordance with the Aquifer Protection Proposition, in addition to being available to pay the Notes, will be used to pay costs and expenses incurred in relation to eligible projects, including, without limitation, acquisition costs of land, interests in land, rights-of-way and easements, engineering and legal costs, and real estate sales commissions and closing costs. As of September 30, 2007, \$4,000,000 in Notes were outstanding.

## **DEBT LIMITATIONS**

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas. The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation.

The Constitution of the State of Texas provides that the ad valorem taxes levied by the City for debt service and maintenance and operation purposes shall not exceed \$2.50 for each one hundred dollars of assessed valuation of taxable property. There is no limitation within the \$2.50 rate for interest and sinking fund purposes; however, it is the policy of the Attorney General of the State of Texas to prohibit the issuance of debt by a city if such issuance produces debt service requirements that exceed the amount that can be paid from \$1.50 tax rate calculated at 90% collections.

## **LONG-TERM DEBT PLANNING**

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth while at the same time measuring and assessing the cost and timing of each debt issuance.

The assumptions utilized in the FY 2007-2008 Debt Plan include: (i) assessed valuation growth at 16.22% in fiscal year 2008, 7.00% in fiscal year 2009, decreasing 1.00% per year beginning in fiscal year 2010 and continuing through fiscal year 2011, 4.00% in fiscal year 2012, decreasing 0.50% per year beginning in fiscal year 2013 and continuing until fiscal year 2017, when a growth rate of 1.50% is reached and held constant through fiscal year 2021; (ii) tax collections at 97.5%; (iii) tax freeze for elderly and disabled (proposition 3); (iv) the adopted debt service tax rate which remains constant at 21.15 cents in fiscal years 2008 through 2024 and decreases annually from fiscal years 2025 through 2041; and (v) \$550,000,000 General Improvement Bonds authorized by the voters in the May 12, 2007 election, anticipated to be sold in \$110,000,000 increments beginning in fiscal year 2008. Based on these assumptions and the projected maximum debt service tax rate of 21.15 cents, additional estimated bond authorizations in the Fall of 2012 and the Fall of 2017 are approximately \$596,000,000 million and \$550,000,000 million, respectively. In addition, the FY 2007-2008 Debt Plan includes the issuance of approximately \$300,000,000 Certificates of Obligation, which are scheduled to be sold from fiscal years 2008 through 2012 for fire station improvements, Metropolitan Planning Organization ("MPO") streets and other street projects, drainage projects, land acquisition, parks and recreation projects, municipal facility improvements, environmental services improvements, economic development, library improvements, health, and San Antonio River improvements. Additionally, the FY 2007-2008 Debt Plan includes the issuance of approximately \$26,460,000 self-supporting Certificates of Obligation to be sold in fiscal year 2008 and \$52,760,000 in short-term Tax Notes to be sold from fiscal years 2008 through 2011 to fund Brooks City-Base infrastructure improvements, time administration improvements, and information technology improvements.

## **NEW MONEY ISSUES**

On-going capital improvement needs have required the City to sell certificates of obligation and general obligation bonds to fund capital improvements for various streets, drainage and flood control projects; acquisition, construction and improvements related to park facilities, public safety, municipal facilities, parking structures; environmental clean-up and land acquisition.

The FY 2007-2008 Debt Plan includes the sale of \$62,622,528 of the 2007 authorized bonds (which is being accomplished through the sale of the 2007 Bonds). The bonds will be sold to finance improvements to streets, bridges and sidewalk, drainage, libraries, parks, recreation, open space and athletics, and public health facilities. The FY 2007-2008 debt plan also includes the sale of approximately \$130,000,000 of certificates of obligation (which is being accomplished with the issuance of the 2007 Certificates) and the sale of approximately \$22,000,000 in short-term tax notes (which is being accomplished with the issuance of the Series 2007A Notes being sold concurrently with the 2007 Obligations). The certificates of obligation will be sold to fund fire station improvements, MPO streets and other street projects, environmental services improvements, municipal facilities, parks and recreation improvements, economic development, library improvements, drainage projects, and health improvements. The Tax Notes will be sold to fund Brooks City-Base infrastructure improvements, time administration improvements, and information technology improvements.

## **DEBT SERVICE TAX RATE**

The combination of successful refundings and low interest rates for bonds and certificates of obligation sales has resulted in a decrease in the projected maximum debt service tax rate of \$0.3049 per \$100 valuation prior to 1992, 1993, 1996, 1998, 2001, 2002, 2003, 2004, 2005 and 2006 refundings to a projected maximum debt service tax rate of \$0.2115 per \$100 through fiscal year 2024.



# **Statistical Data**



City of San Antonio

# Demographic Statistics Last Ten Fiscal Years

Fiscal Year	Population <sup>1</sup>	Per Capita Income <sup>1</sup>	Median Age <sup>1</sup>	Education Levels In Years Of Formal Schooling <sup>1</sup>	School Enrollment <sup>2</sup>	Unemployment Rate <sup>3</sup>
1997	1,133,000	18,600	31.7	13.8	245,812	4.1%
1998	1,162,600	19,500	32.1	13.9	245,946	4.3%
1999	1,187,600	19,770	32.2	13.9	247,471	3.8%
2000	1,207,500	19,950	32.5	13.9	262,567	4.0%
2001	1,226,250	20,200	31.8	13.9	267,184	4.1%
2002	1,241,100	19,300	32.0	14.0	270,025	5.1%
2003	1,262,800	19,960	32.2	14.0	275,796	5.5%
2004	1,278,300	18,969	32.2	14.2	273,560	5.2%
2005	1,299,200	19,540	32.4	14.2	279,756	5.2%
2006	1,322,900	20,110	33.2	17.3	283,393	4.4%

**Notes:** <sup>1</sup>Source: Planning Department, City of San Antonio, Texas.

<sup>2</sup>Source: Individual School Districts Annual Census

<sup>3</sup> Source: Texas Workforce Commission

City of San Antonio

Miscellaneous Statistical Data

General Information

Date of Incorporation.....	December 14, 1837
Date of Adoption of City Charter.....	October 2, 1951
Form of Government.....	Council-Manager
Area.....	503 square miles

Fire Protection and Emergency Medical Services

Number of Fire Stations.....	50
Number of EMS Units.....	30
Number of EMS Paramedics.....	383
Number of Firefighters.....	1,181

Police Protection

Number of Stations.....	6
Number of Police Officers.....	2,202
Number of School Crossing Guards.....	256

Parks and Recreation

Parks Acreage.....	16,660
Number of Parks and Recreation Areas over One Acre.....	196
Number of Municipal Golf Courses.....	6
Number of Municipal Swimming Pools.....	24
Number of Recreation Centers - All Year.....	30
Number of Recreation Centers – Summer.....	90

Sewer Service

Miles of Storm Sewers.....	498
Miles of Sanitary Sewers.....	4,714
Number of Sewer Customers.....	368,401
Estimated Number of Persons Served.....	1,466,236

Water Service

Number of Water Customers.....	336,434
Estimated Number of Persons Served.....	1,278,449

Building Permits

Permits Issued.....	22,447
Estimated Cost.....	\$2,718,475,803

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NOTE: Information from various City Departments.

## City of San Antonio

# Miscellaneous Statistical Data

### Education<sup>1</sup>

(Twelve School Districts Wholly or Partly Within San Antonio City Limits)

Number of Schools.....	411
Number of Teachers.....	18,512
Number of Students Registered.....	288,312
Average Daily Attendance.....	274,761

### Election<sup>2</sup>

Registered Voters.....	682,658
Number of Votes Cast Last City Regular Election.....	86,789
Percentage of Registered Voters Voting.....	12.7%

### Population

<u>Year</u>	<u>Population</u>	<u>Increase</u>
1900	53,321	-----
1910	96,614	81.2%
1920	161,379	67.0%
1930	231,543	43.5%
1940	253,854	9.6%
1950	408,442	60.9%
1960	587,718	43.9%
1970	654,153	11.3%
1980	786,023	20.2%
1990	938,900	19.4%
2000	1,207,500	28.6%
2007	1,322,900 <sup>(3)</sup>	9.6%

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NOTE: <sup>1</sup> Source: Texas Education Agency 2006 AEIS Report.

<sup>2</sup> Source: Board of Elections, May 2007.

<sup>3</sup> Source: City of San Antonio, Planning Department.

**City of San Antonio**  
**Principal Taxpayers**

<u>Taxpayer</u>	<u>Type of Business</u>	<u>Principal Taxpayer Taxable Valuation</u>	<u>Percentage To Net Taxable Valuation</u>
HEB Grocery Company, LP	Retail/Grocery	\$759,790,423	1.15%
Toyota Motor Mfg. Texas	Automobile Manufacturer	549,999,997	0.83%
AT&T	Telecommunications	414,685,950	0.63%
United Services Automobile Association	Insurance/Banking/Real Estate	339,970,560	0.52%
Wal-Mart Stores, Inc.	Retail/Grocery	326,732,584	0.50%
Marriott Corporation	Hotel Chain	238,204,837	0.36%
Methodist Healthcare System	Hospital/Healthcare	215,374,016	0.33%
Valero Energy Corporation	Oil Refinery/Retail Gas Stations	169,417,741	0.26%
La Cantera Retail LTD Partnership	Shopping Center	143,694,830	0.22%
Time Warner Cable, Inc.	Cable Television	139,388,300	0.21%
<b>TOTALS</b>		<b>\$3,297,259,238</b>	<b>5.01%</b>

# Glossary



# Glossary

The Adopted Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Proposed Budget Document in understanding these terms, a budget glossary has been included in the document.

**Accounting System:** The total set of records and procedures, which are used to record, classify, and report information on the financial status and operations of an entity.

**Accrual Accounting:** A basis of accounting in which revenues are recognized in the period in which they are earned and became measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting a revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

**Activity:** A special unit of work or service performed.

**Administrative Transfer:** See Transfer.

**Adopted Budget:** See Budget.

**Ad Valorem Tax:** The tax is based "according to value" of property and is used as the source of revenue to pay general obligation debt and to support the General Fund.

**African-American Business Enterprise (AABE):** A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

**All Funds Summary:** The comprehensive summary of all budgeted funds.

**Allotment:** To allot is to divide an appropriation into amounts that may be encumbered or expended during a time period.

**Amended Budget:** Represents the original adopted budget plus any amendments passed as of October 1. This figure does not include prior year encumbrances or re-appropriation.

**Appropriation:** A legal authorization granted by the City Council to establish legal authority for city officials to make expenditures/expenses or incur obligations for specific purposes. It does not include prior year encumbrances or re-appropriation. An authorization made by the City Council, which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and typically granted for a one-year period.

**Approved Budget:** As used in fund summaries and department summaries within the budget document, it represents the budget as originally adopted by the City Council. It does not include prior year encumbrances or re-appropriation.

**Assessed Valuation:** A value that is established for real or personal property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions. (Note: Property values are established by the Bexar Appraisal District.)

**Assets:** Property owned by the City, which has monetary value.

**Audit:** A comprehensive examination as to the manner in which the government's resources were actually utilized concluding in a written report of its findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals. An accounting audit is intended to ascertain whether financial statements fairly present financial position and results of operations.

**Bad Debt:** In the United States, The National Bank Act defines a bad debt as an unsecured debt on which interest or payment is past due and unpaid for six months (and which is not in process of collection). Some businesses set aside a reserve on their books to offset losses from bad debts.

**Balanced Scorecard:** Helps to translate an organization's mission and strategy into a comprehensive set of performance measures that provide the framework for a strategic measurement and management system.

**Bank Depository Agreement:** A contract between a municipality and a depository, negotiated and entered into in accordance with the specifications of the Local Government Code, which sets forth the agreements between the parties regarding banking services.

**Balance Sheet:** A financial statement that discloses the financial position of an entity by disclosing its assets, liabilities, and equity as of a specific date.

**Base Budget:** On-going expense for personnel, contractual services, and the replacement of supplies and equipment required to maintain current service levels previously authorized by the City Council.

**Beginning Balance:** The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

**Bond:** A debt instrument embodying a written promise to pay a specified sum of money, the face value or principal, at a specific date or dates in the future (maturity date), together with periodic interest at a specified rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used for long-term debt to pay for specific capital expenditures, such as buildings, streets, and bridges, or utility expansion/repair.

**Bond -- General Obligation (G.O.):** A bond, which is secured by the full faith and credit of the issuer. G. O. bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvement projects such as parks and streets. In Texas, G.O. bonds must be authorized by public referenda.

**Bond -- Proceeds:** Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

**Bond -- Revenue:** Bonds whose principal and interest are paid from earnings of an enterprise fund.

**Budget:** A budget is a plan of financial operation embodying an estimate of proposed expenditures and the means of financing them. Used without any modifier the term usually indicates a financial plan for a single fiscal year. In practice, the term "budget" is used in two ways. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative (proposed) or whether it has been approved by the appropriating body (adopted).

**Budget Adjustment:** A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. City staff has the prerogative to adjust expenditures within a department budget.

**Budget Calendar:** The schedule of key dates or milestones, which the City departments follow in the preparation, adoption, and administration of the budget.

**Budget Document:** The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. The adopted budget document presents the authorization made by the City Council for City officials to obligate and expend resources.

**Budget Message (City Manager's Transmittal Letter):** The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager.

**Budget Ordinance:** The official enactment by the City Council established the legal authority for the City officials to obligate and expend resources.

**Budgetary Control:** The control of management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**Budgetary Expenditures:** Budgetary expenditures are decreases in net assets. In contrast to conventional expenditures, budgetary expenditures exclude amounts represented by non-current liabilities.

**Budgeted Funds:** Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body. The proposed budget document that is submitted for Council approval is composed of budgeted funds.

**Capital Assets:** Assets of significant value and having a useful life of 10 years or more. Capital assets are also referred to as fixed assets.

**Capital Equipment Budget (Capital Outlay):** The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items such as salaries, utilities, and office supplies. The Capital Outlay Budget includes funds for capital equipment purchases, such as typewriters, vehicles, furniture, machinery, building improvements, computers, and special tools, which are usually distinguished from operating items according to their value and projected useful life. The dollar value varies according to the policy established by each jurisdiction.

**Capital Improvement Program:** A plan for capital expenditures to be incurred each year over a period of six future years setting forth each capital project, its scope of work and City Council District location, the amount to be expended in each year, and the method of financing those expenditures, to provide long-lasting physical improvements.

**Capital Improvement Program Budget:** A Capital Improvement Program (CIP) Budget is a plan separated from the operating budget. Items in the CIP are usually construction projects designed to improve the value of the government assets. Examples of capital improvement projects includes new streets, buildings, recreational facilities, and large scale remodeling.

**Capital Improvement Project Activity:** A capital improvement project activity is one of the following groups:

- *Planning and Engineering:* Inclusive of this group are architectural and engineering professional services, cultural resource surveys, real estate appraisal services, and special studies, which may include cost-benefit analysis, and conceptual design alternatives

- *Right-of-Way Acquisition:* Inclusive of this group is the purchase or acquisition of easements, land for right-of-way, sites for construction, appraisal costs, relocation costs, and demolition for site clearance.

- *Construction;* Inclusive of this group are costs for construction or reconstruction of capital improvements, such as: buildings, streets, bridges, curbs, sidewalks, storm drainage, flood control facilities, and recreation facilities.

- *Other*: Inclusive of this group are costs for initial capital equipment, such as fire-fighting apparatus, major recreational equipment, and library books normally associated with development of a municipal facility.

**Cash Accounting (Cash Basis):** A basis of accounting, which recognizes revenues when received and expenditures when paid.

**Cash Management:** The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

**Certificate of Deposit:** A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified rate of interest.

**Certificate of Obligation (C.O.):** Debt instruments secured by the ad valorem taxing power of a city. Short-term or long-term debt (pending on the project) which is authorized by the City Council and does not require prior voter approval.

**Character Code:** A basis for distinguishing types of expenditures; the five major characters used by the City of San Antonio are: Personal Services--51, Contractual--52, Commodities--53, Other Expenditures--54, Capital Outlay--55. It is comprised of a seven digit account code used to identify line items.

**Charts of Accounts:** A chart detailing the system of general ledger accounts.

**City Council:** The current elected officials of the City as set forth in the City's Charter. Unless otherwise stated, the Mayor is considered part of the City Council.

**City Manager:** The individual appointed by the City Council who is responsible for the administration of the affairs of the City.

**City Public Service:** San Antonio municipally-owned electric and gas systems. San Antonio acquired its gas and electric utilities in 1942 from the American Light and Traction Company, which had been ordered by the Federal Government to sell properties under provisions of the Holding Company Act of 1933. The Trust Indenture established management requirements and provides that the complete management and control of electric and gas systems, shall be vested in a Board of Trustees consisting of five citizens of the United States of America permanently residing in Bexar County, Texas, to be known as the "City Public Service Board of San Antonio". The Mayor of the City of San Antonio is a permanent ex officio member. A major revenue source to the General Fund is the City's 14% share of City Public Service (CPS) revenues, which represent a return to the City of its equity investment in the utility.

**Closing Ordinance:** A document detailing the closure of all funds and accounts and to provide for necessary adjustments at the Department level at the end of a fiscal budget year.

**Commercial Paper:** A short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity of one to 270 days.

**Commodities:** Items of expenditure (in the operating budget) which, after use, are consumed or show a material change in their physical condition, and which are generally of limited value and are characterized by rapid depreciation. Office supplies and motor fuel are examples of Commodities.

**Contingency:** A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Contractual Services:** Goods and services acquired under contract the City receives from an internal service fund or an outside company. Professional services, utilities, rentals, and insurance are examples of contractual services.

**Competitive Bidding Process:** The process following State law requiring that for purchases of \$10,000 or more a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

**Council's Goals and Objectives Session:** The methods by which a government plans to achieve its service objectives. This session(s) is the basis upon which the annual budget is prepared. Also referred to as Council's Priorities

**Council Priorities:** Together with the Financial Forecast serves as the foundation for the development of the Annual Budget.

**Current:** Designates the operation of the present fiscal period as opposed to past or future periods. It usually means items likely to be used up or converted into cash within one year.

**Current Taxes:** Taxes that are levied and due within one year.

**Debt Services:** The City's obligation to pay the principal and interest of all outstanding debt instruments according to a predetermined payment schedule.

**Debt Service Rate:** See Property Tax Rate.

**Debt Services Reserve:** The debt service reserve is the fund, which may be used to pay debt services of revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds, or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer usually is required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

**Deficit:** A deficit is the excess of expenditures over revenues during a single accounting period, in the case of proprietary funds, the excess of expenses over income during an accounting period.

**Delinquent Taxes:** Taxes remaining unpaid on and after the date on which a penalty for non-payment is imposed.

**Department:** A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

**Depreciation:** (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, and inadequacy of obsolescence. (2) That portion of the cost of a capital asset, which is charged as an expense during a particular period.

**Disadvantaged Business Enterprise (DBE):** A corporation, partnership, sole proprietorship, or other legal entity that qualifies as both a MBE, WBE, or M/WBE and a Small Business Enterprise.

**Disbursement:** Payment for goods and services in cash or by check.

**Division:** An organizational unit within a department's structure representing the major functional divisions of work.

**Effective Tax Rate:** It is the rate, which will generate the same tax levy next year from the properties on this year's tax roll.

**Emergency:** An unexpected occurrence, i.e., damaging weather conditions that require the unplanned use of City funds.

**Encumbrance:** To encumber funds means to set aside or commit funds for a fixture expenditure. Encumbrances include obligations in the form of purchase orders, contracts or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved.

**Enterprise Fund:** A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise funds in San Antonio are established for services such as the Airport, Parking facilities, and Environmental Services.

**Estimated Revenue:** The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditures.

**Executive Summary:** Describes the policies affecting the budget, and presents a synopsis of the revenues the City will collect, the funds the City will spend, and the changes that have occurred from the previous year.

**Expenditure:** Decrease in the use of net financial resources for the purpose of acquiring and providing goods and services.

**Expenses:** Outflows or other using up of assets or incurring of liabilities during a period from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations, for example depreciation.

**Fees:** Charges for services (also see User Charges).

**Fiscal Year:** The 12 month time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of San Antonio has specified October 1st to September 30th as its fiscal year.

**Fixed Asset:** Assets of a long-term nature that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**Fixed Cost:** A fixed cost, such as rent, does not change with increases or decrease in the amount of services provided.

**FTE:** FTE means full-time equivalent, authorized positions, filled or vacant.

**Full Faith and Credit:** A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

**Fund:** An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group and general long-term debt account group.

**Fund Balance:** The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is

reported. For other funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded.

**Fund Schedule:** A fund schedule is a financial forecasting statement that combines beginning and ending balances, including estimated revenue for any period of time.

**Fund Summary:** See Fund Schedule.

**Funding Source:** A funding source is the specifically identified dollars allocated to meet budgeted requirements/expenses.

**Fund Statement:** Usually pertains to a detailed breakdown of revenue or expenditures such as grants, and other awards.

**GAAP:** Generally Accepted Accounting Principals -- Uniform minimum standards of and guidelines to financial accounting and reporting.

**General and Administrative Cost:** Cost associated with the administration of City services.

**General Fund:** The largest fund within the City, the General Fund accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund includes the basic operating services such as fire and police protection, finance, code enforcement, parks and recreation, libraries, public works, and general administration.

**General Government:** Refers to a group of activities associated with the administrative function of the City such as: Legislative/Administrative, Finance, Budget and Research, Planning, Computer Services, Legal, Personnel, and Purchasing.

**General Ledger:** A file that contains a listing of the various accounts necessary to reflect the financial position and results of operation of the government.

**General Obligation Bonds:** See Bond -- General Obligation.

**GFOA:** Government Finance Officers Association of the United States; organization that awards the Distinguished Budget Presentation Award.

**Goal:** A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

**Grant:** A contribution by one government unit or funding source to another unit. The contribution is usually made to aid in a part of a specified function, but is sometimes also for general purposes.

**Grant Match:** City cost of in-kind services required to match Federal or State grant and programs.

**Indirect Cost:** An indirect cost is an expense necessary for the functioning of the organization as a whole that cannot be directly assigned to one service.

**Interfund Transfers:** Amounts transferred from one fund to another.

**Intergovernmental Grant:** See Grant.

**Intergovernmental Revenue:** See Revenue – Intergovernmental.

**Internal Service Fund:** A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis; for example, the Information Technology Services, Purchasing, Temporary Services, Equipment Renewal and Replacement, Employee Benefits and Insurance related funds, etc.

**Inventory:** A detailed listing of property currently held by the City showing quantities, descriptions and values of the property, and units of measure and unit prices.

**Investment:** Securities and real estate purchased and held for the production of revenues in the form of interest, dividends, rentals or base payments.

**Invoice:** A bill requesting payment for goods or services by a vendor or other government unit.

**Levy:** To Inventory: A detailed listing of property currently held by the City showing quantities, descriptions and pose taxes, special assessments, or service charges for the support of City activities.

**Liability:** Debt or other legal obligations arising out of transactions in the past, which must be paid, renewed or refunded at some future date. Note: The term does not include encumbrances.

**Line-Item budget:** A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

**Local Business Enterprise:** A corporation, partnership, sole proprietorship, or other legal entity for the purpose of making a profit, which is primarily located within Bexar County for at least one year. For a branch office of a non-local business to qualify as a Local Business Enterprise, the local branch office must be located in Bexar County for at least one year, and must employ a minimum of 10 resident of Bexar County or employ Bexar County residents for at least 25 percent of the entire company workforce for use at the local branch office.

**Long-term debt:** Debt with a maturity of more than one year after the date of issuance.

**Maintenance and Operation Rate:** See Property Tax Rate.

**Mandate:** Is defined as changes to the current level of services, which will be required to comply with Federal, State and Local laws/Ordinances; a contractual obligation, or the operation and maintenance requirement for a completed capital improvement.

**Maturities:** The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

**Minority Business Enterprise (MBE):** A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

**Minority Corporation:** A legal entity where 51 percent of each class of the shares of stock or other equitable securities is owned by minority group member(s). The minority group member(s) must have operational and managerial control, interest in capital, and earnings commensurate with their percentage of ownership.

**Minority Group Member(s):** African-Americans, Hispanic Americans, Asian Americans, American Indians and Handicapped Individuals legally residing and are citizens of the United States or its territories.

**Minority and Women Business Enterprise (M/WBE):** A corporation, or partnership, owned, operated, and controlled by a minority person(s) and women who, when combined, have 51% ownership. The minority person(s) and women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of minority and women ownership. To qualify as a minority and women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be

doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the minority and women business enterprise's category of contracting for at least one year.

**Modified Accrual Accounting:** A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds. The budget is prepared using the modified accrual basis of accounting except for the recognition of encumbrances within the expenditure appropriations.

**Net Working Capital:** Current Assets less Current Liabilities.

**Non-Departmental:** Refers to a group of activities, which are not associated with or can be allocated to any particular department. These activities include outside agency contributions; boards, committees and commissions; intergovernmental contracts; general government contingency and liability expenses.

**Non-Recurring Revenue:** Resources recognized by the City that are unique and occur only one time or without pattern.

**Objective:** Desired output oriented accomplishments, which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

**Official Budget:** The budget as adopted by the Council.

**Operating Budget:** The portion of the budget that pertains to daily operations that provide basic services for the fiscal year. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

**Operating Expense:** Operating expenses are proprietary fund expenses that directly relate to the fund's primary service activities.

**Operating Fund:** Resources derived from recurring revenue sources used to finance the general fund, enterprise funds, and pay-as-you-go capital improvement projects.

**Ordinance:** An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**Overhead:** Overhead is the element of cost necessary in the production of an article or the performance of a service which are of such a nature that the amount applicable to the product or service cannot be determined readily. Usually overhead relates to those objects of expenditures that do not become integral part of the finished product or services such as rent, heat, light, supplies, management, supervision, etc.

**Outside Agency:** A governmental unit or other organization which requests funding from the City for a specified purpose; for example: AVANCE, Project QUEST; Ella Austin Community Center; Youth Programs; Boys and Girls Club of San Antonio, YMCA/YWCA; Centro del Barrio, and the Battered Women's Shelter.

**Partnership:** A legal entity where 51 percent of the assets and interest in the partnership is owned by one or more minority group members. For M/WBE purposes, minority group member or women partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

**Performance Budget:** A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might include miles of street paved per year, cost of paved streets per mile, tons of garbage collected per man hour, or cost per man hour of garbage collection.

**Performance Measures:** Specific quantitative and qualitative measures of work performed as an objective of the department.

**Personal Services:** All cost related to compensating employees of the City including employee benefit costs such as City contributions for retirement, social security, and health and life insurance.

**Policy Issues:** Refers to the listing of Program Improvements (PCB's), Mandates, and Reductions found in the budget document.

**Positions Authorized:** Full Time and Part Time positions budgeted in the personnel services category and included in the Departmental Position List.

**Program:** A program is a plan outlining funding for personnel and capital under which action may be taken toward specific goals and objectives.

**Program Improvement:** A program improvement is the addition of new equipment, personnel, or other expenditures aimed at improving the level of service or expanding services.

**Program Budget:** A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

**Property Tax (also known as Ad Valorem tax):** Property taxes are levied on both real and personal property according to the property's value and the tax rate. Property values are established by the Bexar County Appraisal District.

**Property Tax Rate:** The property tax rate consists of two elements. The first is the maintenance and operation rate. Revenues received from this element are deposited in the General Fund and can be used for any public purpose. The maintenance and operation rate is subject to the provisions of state statute and an increase in the effective rate in excess of 8% is subject to a voter initiated rollback election. The second element is the debt service rate. This rate is set based on the City's debt service requirements. Funds received from this rate are deposited in the Debt Service Fund and are used solely to pay the principal and interest on present and projected debt. These two elements added together yield a total property tax rate for the current fiscal year.

**Proposed Budget:** See Budget.

**Proprietary Funds:** A proprietary fund is an account that shows actual financial position and operations, such as actual assets, liabilities, reserves, fund balances, revenues, and expenditures, as distinguished from budgetary accounts.

**Purchase Order System:** A City's system of using documents authorizing the delivery of specified merchandise or services and making a charge for them.

**Rating:** The creditworthiness of a City as evaluated by an independent agency such as Moody's or Standard and Poor's.

**Re-appropriation:** By City Council action, an Operating Budget spending authorization lapses on September 30 of each fiscal year. Any authorization not expended or encumbered is no longer legally allowed to be expended, and the dollars associated with the authorization "fall" to the ending balance. Those items that are deemed important are brought to the City Council to be "re-appropriated" in the new fiscal year.

**Reconciliation:** A detail analysis of changes of revenue or expenditure balances within a fund.

**Reduction:** To reduce line items due to budgetary constraints.

**Refunding:** Refunding is a procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding: to reduce the issuer's interest cost or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited in escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the "refunding bonds," and the outstanding obligations being refinanced are referred to as the "refunded bonds," or the "prior issue."

**Replacement Cost:** The cost of a property, as of a certain date, which can render similar service (but which need not be of the same structural form) as the property to be replaced.

**Requisition:** A written request from a department to the purchasing office for specified goods or services. This action precedes the authorization of a purchase order.

**Reserve:** 1) An account used to indicate that a portion of a fund's equity is legally restricted for a specific purpose and is therefore not available for general appropriations (designated). 2) An account used to indicate a portion of a fund's equity is legally restricted but, not for a specific purpose (undesignated).

**Resources:** Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

**Retained Earnings:** The equity account reflecting the accumulated earnings of the enterprise funds.

**Revenue:** 1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

2) The term designates an increase to a fund's assets which:

- . does not increase a liability (e.g., proceeds from a loan);
- . does not represent a repayment of an expenditure already made;
- . does not represent a cancellation of certain liabilities; and
- . does not represent an increase in contributed capital.

3) (Resources) An increase in assets due to the performance of a service or the sale of goods. Revenues are recognized when earned, measurable, and reasonably assured to be.

**Revenue Bonds:** When a government issues bonds, which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. In San Antonio, revenues are typically derived from rates charged for utilities, airport leases and parking fees. Revenue bonds are not included in the 10% debt limit set by City Charter and under state law do not require voter approval.

**Revenue Estimate:** An estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

**Revenue - Intergovernmental:** Revenue received from another government for a specified purpose. In San Antonio these are funds from Bexar County, the State of Texas, and from special districts.

**Revenues - Special:** Specific revenues that are legally restricted to expenditures for specific purposes.

**Risk Management:** 1) An organized attempt to protect a governmental entity against accidental loss in the most economical method. 2) The liability, either realized or potential, related to the City's daily operations.

**SAWS (San Antonio Water System):** In May 1992, the City's Wastewater Management Department, the Alamo Water Reuse and Conservation District and the City Water Board merged to become the new San Antonio Water

System (SAWS), a quasi-governmental entity. The bond indenture adopted by the City Council at the time SAWS was created endeavored to establish a business-like relationship between the City and SAWS. Specifically, it provided that SAWS would make a payment to the City not to exceed 5% of gross revenues and that the City would pay water and wastewater charges to SAWS. At the time of the consolidation it was agreed that the fee to the City would be set initially at a rate, which would be "revenue neutral" to the City. That is, SAWS would remit to the City a payment calculated as a percentage of gross SAWS revenues in an amount, which would cover the sewer and water charges the City would pay as well as to reimburse the City for the financial payments previously received from both the City Water Board and the Wastewater Department.

**Services:** Contribution to the welfare of others; a public good that is worthy of taxpayers support. Useful labor performed by the different City departments that produces results (Fire Department, Police Department, Building Inspections, Planning).

**Services -- Current Budget Level:** Represents the cost of providing service at the present level before mandates, reductions or improvements are considered and without considering increases in population of service demand.

**Sinking Fund:** A sinking fund is an account into which a debt issuer makes periodic deposits to ensure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments therefore are determined by the terms of the bond contract.

**Small Business Enterprise (SBE):** A corporation, partnership, sole proprietorship or other legal entity for the purpose of making a profit which is independently owned and operated and which is less than 20 percent of the U.S. Small Business Administration (SBA) size standard for a small business, except in cases where the reduced definition drops below \$1 million average gross receipts (as based on three years of sales) or less than 100 employees. All firms meeting these thresholds will be considered a SBE.

**Sole Proprietorship:** A legal entity that is 100 percent owned, operated and controlled by one or more minority group members. For MBE purposes, minority group member partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

**Source of Revenue:** Revenues are classified according to their source or point of origin.

**Surplus:** A surplus is the amount by which revenues exceed outlays.

**Taxes:** Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. The term also does not include charges for services rendered only to those paying such charges as sewer service.

**Tax Levy:** The total amount of funds to be raised by general property taxes for operating and debt service purposes specified in the Annual Tax Ordinance as determined by the Bexar County Appraisal District.

**Tax Rate:** The amount of tax levied for each \$100 of assessed valuation.

**Tax Rate Limit:** The maximum legal property tax rate at which a municipality may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purpose.

**Transfers:** 1) Transfers are the authorized exchanges of cash or other resources between funds. 2) The General Funds supports central services for other funds or departments, the reimbursement of these services to the General Fund is an Administrative Transfer.

**Trust Funds:** Accounting entities used to account for monies held by the City in a trustee capacity for organization, programs, or other funds.

**Unencumbered Balance:** The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

**Unit Cost:** The cost required to produce a specific product or unit of service (i.e., the cost to purify one thousand gallons of water).

**User Charges (also known as User Fees or User Based Fees):** The payment of a fee for direct receipt of a public service by the party benefiting from the service.

**Undesignated Fund Balance:** That portion of fund balance that is unencumbered from any obligation of the City.

**Voucher:** A document indicating that a transaction has occurred. It usually contains the accounts related to the transaction.

**Women Business Enterprise (WBE):** A sole proprietorship, partnership, or corporation, owned, operated, and controlled by women who have 51% ownership. The women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of women ownership. To qualify as a women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the women business enterprise's category of contracting for at least one year.

**Yield:** The rate earned on a monetary investment.

# Acronym Glossary

The FY 2008 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting generally while others are unique to the City of San Antonio budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

ACRONYM	DEFINITION
ACCD	Alamo Community College District
ACS	Animal Care Services Department
ADA	Americans with Disabilities Act
ADDI	American Dream Down payment Initiative
ADP	Automatic Data Processing
AFR	Automated Field Reporting
AIA	American Institute of Architects
AICP	American Institute of Certified Planners
ALS	Advanced Life Support
ARC	Accelerated Response Crew
ARFF	Aircraft Rescue and Fire Fighting
ARM	Automated Records Management
ASE	Automotive Service Excellence
ATCT	Air Traffic Control Tower
ATD	Advanced Transportation District
ATPA	Automobile Theft Prevention Authority
BAD	Bexar Appraisal District
BCSO	Bexar County Sheriff's Office
BDA	Brooks Development Authority
BOMA	Building Owner and Managers Association
BRAC	Base Realignment and Closure
BW	Business Warehouse
CAB	Cultural Arts Board
CAD	Computer Assisted Drawing
CAD	Computer Aided Dispatch
CAFR	Comprehensive Annual Financial Report
CALEA	Commission for Accreditation of Law Enforcement Agencies
CAT	Council Action Team
CATA	Crisis Assistance Team Administration
c-BID	Community Budget Input Dropbox
CBOC	Citizen Bond Oversight Commission
CCDS	Child Care Delivery System
CDA	Child Development Associates
CDAT	Community Development Action Team
CDBG	Community Development Block Grant
CDL	Commercial Driver's License
CFLRC's	Community Family and Research Learning Centers
CHIP	Chronic Illness Peer Support Program
CIMS	Capital Improvements Managements Services Department
CIP	Capital Improvement Program
CLE	Continuing Legal Education
CLEAN	Community Lead Enforcement Activity in Neighborhoods
CNG	Compressed Natural Gas
C.O.	Certificate of Obligation

ACRONYM	DEFINITION
COLA	Cost of Living Adjustment
COPS	Community Oriented Policing Services
COSA	City of San Antonio
CPI	Consumer Price Index
CPC	Center for Plant Conservation
CPS	CPS Energy
CPS	Child Protective Services
CRAG	Community Revitalization Action Group
CSBG	Community Services Block Grant
CSEF	Conversion, Sports and Entertainment Facilities
CSF	Child Safety Fund
CVB	Convention Visitor's Bureau
CVF	Community & Visitor Facilities
DCI	Department of Community Initiatives
DMAI	Destination Marketing Association International
DPS	Department of Public Safety
EAP	Employee Assistance Program
EASE	Educate, Assess, Serve, Empower
EBI	Euthanasia by Injection
e-BID	Employee Budget Input Dropbox
ECE	Early Childhood Education
ECM	Enterprise Content Management
EDA	Economic Development Association
EDD	Economic Development Department
EEO	Equal Employment Opportunity
EMPG	Emergency Management Performance Grant
EMS	Emergency Medical Services
EOC	Emergency Operations Center
EPDP	Employee Performance & Development Program
ERDMS	Electronic Records and Document Management Systems
ERM	Enterprise Resource Management
ETJ	Extraterritorial Jurisdiction
FAA	Federal Aviation Administration
FAO	Fire Apparatus Operator
FSA	Flexible Spending Accounts
FTE	Full-time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GAGAS	Generally Accepted Government Auditing Standards
GAO	Government Accountability Office
GASB	General Accounting Standards Board
GIS	Geographic Information Systems
GMA	Grants Monitoring and Administration
G.O.	General Obligations

ACRONYM	DEFINITION
GPRS	General Packet Radio Service
G.O.	General Obligations
GPRS	General Packet Radio Service
HHW	Household Hazardous Waste
HIDTA	High Intensity Drug Trafficking Area
HIP	Homeownership Incentive Program
HIPAA	Health Insurance Portability and Accountability Act
HMO	Health Maintenance Organization
HNSD	Housing & Neighborhood Services Department
HOME	Home Investment Partnership Grant
HOPE	Healthy Options Program for the Elderly
HOPWA	Housing Opportunities for Persons with AIDS
HOT	Hotel Occupancy Tax
HRIS	Human Resource Information System
HUD	Housing & Urban Development
HVAC	Heating, Ventilation, Air-Conditioning
I & C	Improvement & Contingency
ICC	International Conference Center
ICMA	International City/County Management Association
ICS	Incident Command System
IDA	Individual Development Accounts
IMP	Infrastructure Management Program
ISO	Insurance Services Office
IT	Information Technology
ITS	Intelligent Transportation System
ITSD	Information Technology Services Department
JAG	Justice Assistance Grant
KSAB	Keep San Antonio Beautiful
LETTP	Law Enforcement Terrorism Prevention Program
LMDT	Laptop Mobile Data Terminal
M & O	Maintenance & Operations
MAPP	Mobilizing through Action for Planning and Partnerships
MBE	Minority Business Enterprise
MGA-SA	Municipal Golf Association – San Antonio
MDP	Master Development Plans
MEND	Medical Equipment Network for the Disabled
MMRS	Metropolitan Medical Response System
MOU	Memorandum of Understanding
MPO	Metropolitan Planning Organization
MS4	Municipal Separate Storm Sewer System
MTTF	Military Transformation Task Force
NAMP	Neighborhood Accessibility & Mobility Program
NCAA	National Collegiate Athletic Association
NCR	Neighborhood Commercial Revitalization Program
NICB	National Insurance Crime Bureau
NID	Neighborhood Improvement Districts
NFPA	National Fire Protection Association
NPDES	National Pollutant Discharge Elimination System
NTE	New Terminal Expansion
O & M	Operation & Maintenance
OASIS	Older Adult Services & Information System

ACRONYM	DEFINITION
OCA	Office of Cultural Affairs
OEP	Office of Environmental Policy
OMB	Office of Management and Budget
OSHA	Occupational Safety and Health Administration
PAPI	Precision Approach Path Indicators
PCEH	Public Center for Environmental Health
PCI	Pavement Condition Index
PFC	Passenger Facility Charges
PID	Public Improvement District
PIDS	Perimeter Intrusion Detection System
POST	Police Officer Standards & Training
PPO	Preferred Provider Organization
PTAC	Procurement Technical Assistant Center
R & I	Renewal & Improvement
RA	Reimbursement Agreement
ReACT	Regional Auto Crimes Taskforce
REC	Regional Emergency Communications
REILS	Runway End Identifier Lights
RFID	Radio Frequency Identification
RFP	Request for Proposal
RFQ	Request for Qualifications
RLO	Records Liaison Officers
RMS	Report Management System
ROW	Right of Way
RSAT	Runway Safety Action Team
RSWF	Regional Storm Water Facility
RSWMP	Regional Storm Water Management Program
SAC	San Antonio College
SACIP	San Antonio Channel Improvement Program
SADA	San Antonio Development Agency
SAEP	San Antonio Education Partnership
SAFB	San Antonio Food Bank
SAFD	San Antonio Fire Department
SAHA	San Antonio Housing Authority
SAIA	San Antonio International Airport
SAMHD	San Antonio Metropolitan Health District
SAPD	San Antonio Police Department
SAPOA	San Antonio Police Officer's Association
SARIP	San Antonio River Improvements Project
SATAI	San Antonio Technology Accelerator Initiative
SAWS	San Antonio Water System
SBA	Small Business Administration
SBE	Small Business Enterprise
SBEDA	Small Business Economic Development Advocacy
SCBA	Self-Contained Breathing Apparatus
SEED	Self-Employment for Economic Development
SHSP	State Homeland Security Grant
SSF	Stinson Airport
STBF	South Texas Business Fund
STEP	Selective Traffic Enforcement Program
SWBTP	Southwest Business & Technology Park

<b>ACRONYM</b>	<b>DEFINITION</b>
SWPPP	Storm Water Pollution Prevention Plan
TA	Technical Assistance
TCC	The Cultural Collaborative
TCLEOSE	Texas Commission on Law Enforcement Officer Standards & Education
TDPRS	Texas Department of Protective and Regulatory Services
TIF	Tax Increment Financing
TIRZ	Tax Increment Reinvestment Zone
TMRS	Texas Municipal Retirement System
TNR	Trap Neuter and Return
TNT	Truth-In-Taxation
TRU	Tactical Response Unit
TPA	Third Party Administration
TSA	Transportation Security Administration

<b>ACRONYM</b>	<b>DEFINITION</b>
TWICES	Texas Web-Based Integrated Client Encounter System
TxDOT	Texas Department of Transportation
UASI	Urban Area Security Initiative
UDC	Unified Development Code
UC	Unemployed Compensation
UHS	University Health Systems
UNAM	Universidad Nacional Autonoma de Mexico
VFC	Vaccines for Children
VITA	Volunteer Income Tax Assistance
WARM	Winter Assistance Relief Mobilization
WBE	Women Business Enterprise
WDC	Westside Development Corporation
WMD	Weapons of Mass Destruction

# **Performance Measure Definitions**



## DEPARTMENTAL PERFORMANCE MEASURE DEFINITIONS

This list of definitions reflects selected key performance measures for City departments. It is not a complete list of all measures covered in the City Service Plans Section of this document.

### ASSET MANAGEMENT

**Number of Employees Completing Job Enhancement Training:** Total number of employees who received training relevant to work functions.

**Conference Center Customer Survey Approval Rating:** Average score from customer satisfaction surveys completed by International Center residents and customers.

**Average Total Operating Cost per Square Foot, per Year:** Average of all variable costs incurred by Facility Services in maintaining all municipal facilities.

**Average Hourly Rate for Trade Labor:** Average rate charged for all trade labor services done within municipal facilities.

### AVIATION

**Airline Costs per Enplaned Passenger:** Includes landing fees, terminal building rental, loading bridges fees and other fees and charges divided by enplaned passengers.

**Airport Operating Cost Per Enplaned Passenger:** Includes personnel, equipment, supplies, utilities and other direct operating costs together with airport service contracts divided by the number of enplaned passengers. Costs associated with capital outlays, depreciation and debt service are not included as operating expenses.

**Airport Operating Revenue per Enplaned Passenger:** Includes landing fees, ground rental (i.e., fuel farm, air cargo ramps, Fixed Base Operator), building rental, concessions, parking fees, ground transportation fees (i.e., taxi, shuttle, limo, etc.) divided by the number of enplaned passengers. Excluded from operating revenues are the passenger facility charge (PFC) collections and grant funds.

### CITY ATTORNEY

**Texas CLE Requirement:** Every active member of the State Bar must complete a minimum of 15 hours of accredited continuing legal education (CLE) during each Mandatory Continuing Legal Education (MCLE) compliance year.

**Percent of Lawsuits Tried with Favorable Disposition:** In a favorable disposition, Motion for Summary Judgement is granted to the City, Motion to Dismiss is granted for the City, or a verdict is rendered for the City.

### COMMUNICATIONS AND PUBLIC AFFAIRS

**Number of TVSA Programs:** TVSA (cable channel 21) helps the public better understand San Antonio municipal governance. TVSA programs cover a wide variety of issues such as live City Council meetings, Bexar County Commissioners' Court meetings, City Council member programs, etc. The channel also provides bulletins for information on upcoming events as well as tips on how to utilize City services.

## **COMMUNITY INITIATIVES (DCI)**

**Average Monthly Children in Care:** The average number of children of any age receiving childcare each month via any program of the Children's Resource Division.

**DCI Participants Obtaining Transitional Employment at or Above \$9.75 per Hour:** The number of participants placed into employment as a result of a DCI service activity.

**DCI Participants Obtaining Transitional Employment Below \$9.75 per Hour:** The number of participants placed into first or transitional employment as a result of a DCI service activity.

**DCI Participants in Higher Education, Skill or Long-Term Job Training:** The number of participants who enter higher education, skill training or long-term occupational training as a result of a DCI service activity.

**Dollars into Community through Volunteer Income Tax Assistance:** The net total dollars refunded to participants as reflected on the tax returns prepared through VITA.

**Dollar Value of Youth Community Service Hours:** The estimated value (at \$6.50 per hour) of all volunteer hours contributed by youth for all community service programs.

**Dollar Value of Elderly Community Service Hours to the Community:** The estimated value (at \$8.75 per hour) of all elderly volunteer hours contributed by adults for all community service programs.

**Number of Contracts and Vendor Agreements Managed and Monitored:** The total number of individual contracts executed by or on behalf of DCI that are managed and monitored by the Department.

**Number of Families Receiving Emergency Services:** The number of families and individuals receiving financial emergency services for short-term assistance including utility bills, rent or mortgage payments, food, temporary housing or similar type services.

**Number of Individual Development Account (IDA) Participants:** The number of individuals successfully participating in the IDA program by contributing regularly to an asset building IDA account with a potential 4 to 1 dollar match upon withdrawal.

**Number of DCI Participants Receiving Financial Literacy Training:** The annual number of all individuals who receive services from a DCI program who complete a course on financial literacy.

**Number of Individuals (Duplicated) Participating in Carver Community Cultural Center Events/Activities:** The total number of individuals who attend an event or activity sponsored by the Carver Community Cultural Center.

**Number of Taxpayers Assisted through Volunteer Income Tax Assistance (VITA):** The number of individuals who have their federal tax return prepared via the VITA program.

**Percentage of Budget from Outside Funding Sources:** The percentage of the total annual operating budget of the Department that is not funded by the General Fund.

**Percentage of Children in Poverty (0-5 years) Receiving Child Care Assistance through the City:** The number of children in poverty aged (0 to 5) years who receive childcare compared with the total number of children in poverty aged (0 – 5 years) in Bexar County.

**Number of Compliance Reviews Conducted:** Monitors and measures contract administration effectiveness.

**Percentage of Operations Funding Managed through Contracts with other Agencies/Organizations (in millions):** The percentage of all annual operating budgets of DCI that is contracted to delegate agencies or sub-recipients for actual delivery of service.

**Percentage of San Antonio Education Partnership Seniors Graduating High School:** The percentage of all seniors at the 15 participating schools who executed an SAEP Commitment form and graduated.

**Percentage of Senior Population Participating in DCI Programs:** The percentage of all unduplicated seniors participating in any program offered for the elderly or disabled, as compared to the number of elderly and disabled in the City of Bexar County (per Census 2000, as updated for growth).

**Percentage of Staff Demonstrating Computer Literacy:** The percentage of all DCI full-time regular employees who regularly use a computer to perform work assignments who demonstrate literacy in areas relevant to their job duties and responsibilities.

**Tax Preparation Fees Saved and Returned to the Community:** The total value of tax return preparation fees saved by individuals whose tax return was prepared by the VITA program.

**Total Number of Staff Receiving Financial Literacy or Professional Development Training:** The annual number of all DCI full-time regular employees who complete the Department's course on financial literacy.

**Total Number and Percentage of CCDS Vendors that are Texas Rising Star Certified:** Of all eligible CCDS childcare providers, the number (and resulting percentage) that meets Texas Rising Star certification requirements for being a high quality early care and education center.

**Total Number and Percentage of Youth Services Participants Completing Character Development/Life Skills Training:** Of the total number of participants in the Diversion, Juvenile Restitution, Urban smARTS, NCC, START, Project WORTH, Teen Court, delegate agencies and the Youth Opportunity Program, the number completing training in character development or life skills type training.

## **CONVENTION, SPORTS AND ENTERTAINMENT FACILITIES**

**Occupancy Rate:** Calculated by using move-in/move-out and show days.

**Average Operating Revenue per Attendee:** Calculated by dividing the revenues collected by the total attendance. Operating revenue does not include supplemental rental or revenue from reimbursable expenses.

**Total Event Days:** Number of days the Alamodome is utilized for an actual performance, sporting event, or tradeshow. Does not include move-in or move-out days.

## **CONVENTION AND VISITORS BUREAU (CVB)**

**Number of CVB Initiated Convention Hotel Room Nights Booked:** Number of definite hotel room nights booked by Bureau sales staff for future business.

**Number of CVB Initiated Convention Hotel Room Nights Hosted:** This number indicates total hotel room nights occupied by convention delegates meeting in San Antonio during the specified time period that were previously booked by CVB.

**Number of CVB Initiated Convention Delegates Hosted:** This number indicates total attendance at conventions held in San Antonio during the specified time period.

## **CULTURAL AFFAIRS**

**Amount of Non-City Dollars Leveraged for Arts in Millions:** Total private, state and federal dollars raised to support the total production costs of City-funded arts and cultural events. These leveraged funds satisfy the City's matching requirements and do not include in-kind contributions.

**Number of Arts and Cultural Events Promoted:** Denotes programs or events intended to foster the development of stronger relationships between local arts/cultural agencies and the tourism and hospitality industries in ways that increase tourism and audiences. The cultural tourist is an individual who visits a destination to specifically experience the arts/culture, heritage and special character of the place.

**Ratio of City Dollars to Non-City Dollars Spent:** Calculated by dividing the amount of non-City dollars by the amount of City dollars for any given project.

## **CUSTOMER SERVICE/311**

**Annual Number of Calls Received by 311 Call Center:** Total number of calls received by 311 Call Center within the fiscal year.

**Annual Number of Calls Received by 311 Call Center:** Total number of calls actually answered by 311 Representatives within the fiscal year.

**Annual Number of Customers Served by Community Link Service Centers:** Total number of customers that received services at the Community Link Service Centers within the fiscal year.

**Annual Number of Transactions Processed by Community Link Service Centers:** Total number of financial transactions processed by Community Link Service Centers within the fiscal year. Examples of transactions are birth certificates, immunization records, small trade permits, park reservations, police reports and municipal court fines.

## **DEVELOPMENT SERVICES**

**Average Number of Days for Initial Plan Review:** Average number of calendar days it takes for a plan (interior finish-out, new residential or new commercial) to complete initial review by the City of San Antonio. City departments involved in the plan review process include Development Services, Public Works, Planning, Health, and Aviation Departments. San Antonio Water System also is involved in the plan review process. The Unified Development Code requires initial review of new commercial plans to be completed within 35 days.

**Number of Investigations:** Number of investigations performed by field inspectors to ensure proper building and trade permits are obtained for construction projects.

## **DOWNTOWN OPERATIONS**

**Revenue from Visitor industry associated facilities:** Total revenue generated from city-owned facilities or agreements located in the downtown area including Rio San Antonio Cruises, Spanish Governor's Palace and Tower of the Americas.

**Departmental visitor facilities ticketed attendance:** Total number of admission tickets purchased for the Tower of Americas, Rio San Antonio Cruises, and for Spanish Governor's Palace.

**Number of Licensed Event days:** Number of licensed event days which have been used for special events at various facilities including La Villita, HemisFair, and Market Square.

**Downtown Parks/Plaza rentals:** Number of rentals for downtown parks or plazas.

**River Walk Capital Improvement Project Expenditure:** Capital improvement projects on or along the River Walk in the downtown area.

**Number of Annuals Planted on the River Walk and in Downtown Parks, Plazas and Facilities:** The total number of annuals planted along the River Walk and throughout downtown facilities and Parks. Annual are changed out two to four times per year.

**Square feet of landscaped River Walk maintained:** The overall measure of square footage of landscaping that is maintained throughout the year including pruning, mulching, fertilizing and renovating of existing beds throughout River Walk.

**Miles of River Walk and sidewalk maintained:** Linear measurement of sidewalks pressure washed daily.

**No. of Garage Spaces Available:** Total number of parking spaces maintained in the parking garages operated by the Parking Division.

**No. of Lot Spaces Available:** Total number of parking spaces maintained in surface lots operated by the Parking Division.

**No. of Meters Available:** Total number of parking meters managed and operated by the Parking Division.

**Garage and Lot Revenue per Space:** Total parking revenue from all garage and lots (less sales tax) divided by the number of total spaces.

**Parking Meter Revenue per Metered Space:** Total revenue of parking meters (less sales tax) divided by the number of total metered spaces.

**Revenue per leased square foot in parking garages:** Total lease revenue divided by the total square foot of area leased.

**No. of Cash Handling Audits Performed:** Number of audits conducted by supervisor or management personnel on parking attendants.

## **ECONOMIC DEVELOPMENT**

**Total Number of Jobs Created or Retained through Economic Development Department Programs:** All jobs in which the Economic Development Department has been directly involved in recruitment, retention, or expansion of local companies. Efforts include meetings with company representatives to present information on City incentive programs, facilitating meetings with other economic development partners, or assisting in resolution of development issues.

**Mean Hourly Wages of Jobs Created through Economic Development Department Incentive Programs:** An hourly wage which is calculated based on a variety of sources, such as contracts, information provided on tax phase-in applications and other information provided by companies wishing to participate in the City's incentive programs.

## **FINANCE**

**Compliance Review of Hotels:** Ensure hotel occupancy taxes are being remitted in compliance with the City Code by performing periodic and/or random on-site inspection.

**Percent of Accounts Payable Invoices Paid Within Vendor's Terms:** Percentage of accounts payable invoices paid by the vendor's due date.

**Percent of Certificates of Obligation:** Percent of Certificates of Obligation principal outstanding verses total General Obligation debt principal outstanding as of fiscal year end.

**Value of Investments – Trade-Cost Basis (billions):** Value of the City's investment portfolio based on the cost of the securities acquired, as of fiscal year end.

## **FIRE**

**Number of Fire Advanced Life Support (ALS) Responses:** This graph displays the number of Fire units projected to be deployed to Advanced Life Support (ALS) calls that would have previously required response from an EMS unit. For FY 2008, ALS equipment has been added on 68 Fire Department ladder and pumper trucks to allow more personnel to respond to ALS service calls.

**Average Reported to Arrival Time for ALS Units Within the City:** This measure captures the average number of minutes taken from the time an ALS emergency is reported to dispatch to arrival time of an ALS unit at the scene. The Department strives to maintain a City average ALS response time of 8.00 minutes.

**Percent of Total Fire Calls with a Response Time of 8 Minutes and Under From Call Entry to Arrival:** This measure represents the percentage of the total fire calls that remain under a national standard benchmark of 8 minutes from the time a call enters the dispatch center to scene arrival.

## **FLEET MAINTENANCE AND OPERATIONS**

**Average Cost of Car/Light Truck Oil Change:** Measure of the average cost to City departments for automobile and light duty truck oil changes. The Police Department's Crown Victoria is the most common vehicle in use by the City and is used in the cost calculation for automobiles. The Ford ½ ton pickup truck is used for the calculation of the cost for light duty trucks.

**Alternative Fueled and Hybrid Vehicles:** The cumulative number of alternative fueled (propane, natural gas, etc.) and hybrid vehicles purchased and utilized within the City's fleet annually.

**Emissions Testing Performed on City Vehicles:** Total number of four-gas, five-gas, and opacity tests performed on the City's fleet annually. These tests help monitor vehicle emissions for irregularities.

## **GOLF OPERATIONS**

**Number of Regulation Rounds Played:** Total number of rounds played if the rounds were played in full. Two 9-hole rounds are equivalent to one 18-hole round.

**Total Revenue per Round:** Total revenue divided by total number of rounds played per year.

**Total Expenses per Round:** All expenses including transfers divided by total number of rounds played per year.

## **GRANTS MONITORING AND ADMINISTRATION**

**Percent of Timeliness Expenditures:** Percentage of available grant funds expended by July 30th of each year compared to the current annual CDBG Entitlement grant allocation.

## **HEALTH**

**Number of Doses Provided by VFC Providers:** Total number of immunizations administered by Vaccines for Children Providers.

**Food & Environmental Inspections/Contacts per Day per Sanitarian:** Routine inspections and Contacts are applicable to permanent food establishments (not including mobile vending, temporary establishments or other vending operations).

**Percent Disease Investigations Initiated within 10 Days for TB and 3 Days for State-reported and Other Important Diseases:** The number of disease investigations initiated in the timeframe recommended by the Centers for Disease Control and Prevention (e.g. within 10 days for tuberculosis cases and 3 days for most other significant communicable diseases) divided by the total number of disease investigations conducted.

## **HOUSING AND NEIGHBORHOOD SERVICES**

**Average Cost per Sweep:** Number represents cost of service delivery from all departments contributing to sweep activities.

**Total Cases (Citations) Filed in Court:** All categories including vacant lots, dangerous premises, junked vehicles, alleys and right of ways, but excluding minimum housing (unsanitary premises).

**Total Number of Vacant Lots Cleaned:** Includes vacant lots cleaned by the property owner and by the City.

**Average Number of Days from Initial Investigation to Closing of Case:** Average number of days it takes for a complaint to be received and entered into the computer system by a Complaint Intake Officer until a Code Compliance Investigator arrives to conduct the first inspection.

**Total Service Requests Initiated:** Equals the number of service requests or cases initiated directly by department personnel.

## **HUMAN RESOURCES**

**Alamo Community College District Interlocal Agreement:** Examples of training initiatives developed through the Alamo Community College District's Interlocal Agreement include: Automotive Diesel Mechanics, Plumbing, Computer Assisted Drawing (CAD), GIS, Contemporary Management Skills, Workforce Supervision, Administrative Management, Multidisciplinary Leadership Skills, Train the Trainer, Anger Management, Leadership Development Program. The fiscal year for ACCD Interlocal Agreement is from April through March.

**Cost of Risk:** Includes administrative costs, retained losses, uninsured losses, and excess insurance premiums.

**Workdays to Establish Eligibility list (classified positions):** Average number of workdays to establish eligibility list is calculated from the time position closes to the time eligibility list is forwarded to department.

**Percent of Selection Resulting in Internal Full-time Promotions:** The percentage of selections resulting in internal full-time promotions is calculated by dividing the number of full-time positions filled by internal candidates by the total number of all full-time positions filled.

**Percent of Supervisors Rating Employee Performance & Development Plan Training as Satisfactory:** The percentage of supervisors rating EPDP training as satisfactory is calculated by dividing the number of supervisors surveyed rating EPDP training as satisfactory or better by the total number of supervisors surveyed.

**Average Number of Deferred Compensation Appointment Contracts per Year:** To provide retirement income and other deferred benefits in accordance with the provisions of Section 457 of the Internal Revenue Code of 1986.

**Average Monthly Cost of Employee Assistance Program per Employee:** The Employee Assistance Program monthly contractual rate per active employee. (Enroll x rate: i.e. \$1.32 x enroll)

**Percent Favorable Unemployment Compensation Decisions:** The percentage of Unemployment Compensation Decisions that ruled in the City's favor based on the number of unemployment claims protested.

**Number of Employees Placed on Modified Duty:** Employees injured on the job are placed on restricted duties.

**Number of Driver Evaluations Processed:** All City employees authorized to drive a City vehicle are required to take a driver's education course provided by the Risk Management division staff.

#### **INFORMATION TECHNOLOGY SERVICE DEPARTMENT**

**Number of E-Payment Transactions:** Accepting payments for City services provided over the World Wide Web (i.e. municipal court fines, developmental services permit & inspection fees, and aviation parking passes).

**Number of Help Desk Calls Processed:** Calls placed by City employees to the COSA Help Line (207-8888) for problems related to technology (i.e. telephone problems, desktop and laptop computers, and network connection problems).

**Number of Business Warehouse (BW) Information Cubes:** A BW information cube is a specific data warehouse orientated to reporting and keeping data on COSA-provided services (i.e. pothole repairs, service level agreements, stray animal pickups, and accounting transactions).

**Number of City Personnel Provided Information Technology Training (internal & external):** Total number of City personnel provided training to include Enterprise Resource Management software training.

#### **INTERGOVERNMENTAL RELATIONS**

**Average Monthly Revenue Received from Interlocal Agreements:** Average monthly revenue for all interlocal contracts with the City.

**Federal Funds Received Related to Federal Initiatives Program:** Appropriations requests are a significant component of the City's Federal Initiatives program. This is a measure of the success of obtaining federal funding through the appropriations process.

**Percent of State Legislative Program Initiatives Enacted:** The Texas Legislature is only in session in odd-numbers years. Thus, this performance measure is only implemented when the Legislature is in session.

## **INTERNATIONAL AFFAIRS**

**Direct Expenditures by Official Guests to San Antonio (in millions):** Direct expenditures are based on a per delegate expenditure of \$900.89 as reflected by a 1998 Deloitte and Touche study, International Association of Convention and Visitors Bureaus.

**Dollar Value of Business Generated by CASA Program:** Based on yearly survey of CASA clients. This dollar value is the total value of verifiable bilateral trade.

**Out-reach Media Impact:** Refers to the approximate number of people reached through media, radio, television or printed materials.

**Public Relation Media Value:** Refers to dollar value on public relations efforts through media advertisement, radio, television or printed materials.

**Rate of Return per \$1 Invested in CASA Program:** Rate of return from each dollar invested by the City in the CASA San Antonio program.

## **LIBRARY**

**Materials Budget per Capita (General Fund):** This number is an indication of the amount of City funds budgeted per person for library materials in Bexar County (print and non-print). This calculation is made by dividing the budget amount for print and non-print library materials by the population of Bexar County.

**Number of Items Borrowed:** Total annual number of items "circulated" (i.e. borrowed for use outside the library facilities) to the public during the current fiscal year. This figure is recorded monthly from the Millennium circulation report from the Library's automation system.

**Number of Children and Caregivers Using Little Read Wagon Resources:** The Little Read Wagon takes emergent literacy training directly out into the community where it is most needed. Trainers take to the road in two bright red vans to visit childcare centers, parent training programs, schools, Head Start centers, branch libraries – wherever parents and caregivers of young children can be reached. They make adults aware of the importance of frequent verbal interaction with children and knowledgeable about how to read with children to foster future reading skills that lead to success in school and life.

## **MUNICIPAL COURTS**

**Average Daily Detention Population in Custody:** This measure represents the average daily number of persons in custody within the City Detention Center.

**Number of Documents Imaged:** This measure represents the total number of internal and external documents that are electronically imaged to support all court cases at Municipal Court.

**Number of Training Hours:** This measure represents the number of all training hours earned by Municipal Courts' employees.

## **MUNICIPAL ELECTIONS**

**Turnaround Time for Release of Election Results:** The total amount of time calculated from the close of the polls until the results of election are released to the media by the Office of the City Clerk.

### **NON-DEPARTMENTAL (COUNCIL ACTION TEAM)**

**Value of Volunteer Hours:** Volunteer hours include service projects such as house painting, graffiti clean-up and alley clean-up. The number of volunteers and the number of hours are tracked, and the value is calculated using a wage rate of \$8.75.

### **NON-DEPARTMENTAL (OFFICE OF ENVIRONMENTAL POLICY)**

**Number of Public Presentations and Outreach to Residents:** In these presentations, City Staff will have an opportunity to educate residents and the business community on sustainability measures adopted by the City.

**Number of Energy Audits and Conservation Projects:** City Staff will partner with CPS Energy and the San Antonio Water System to reduce energy and water consumption through a series of projects.

### **OFFICE OF MANAGEMENT AND BUDGET**

**Number of Consulting Projects Performed:** Consulting projects performed by staff in conjunction with other City departments.

**Number of Community Outreach Efforts:** Number of Community outreach efforts in which the department has been a participant. Community outreach efforts include City Council Community Public Hearings, Town Hall and Neighborhood Association meetings, and educational site visits to local universities and colleges.

### **PARKS AND RECREATION**

**Dollar Value of Restitution/Volunteer Program:** The dollar value of all hours worked for the benefit of the Parks and Recreation Department without cost to the City. For those participating in the Restitution Program, individuals are assigned to work community service hours through the Municipal Courts and County Courts systems. The individuals serve their time by maintaining park property. Volunteers also donate time for this program.

**Creekway miles per Field Employee:** Total number of creekway miles divided by the number of field employees.

**Percent of Eligible Employees Receiving Certification Pay:** Percent of employees in eligible job classifications who are receiving certification pay.

### **PLANNING AND COMMUNITY DEVELOPMENT**

**Cumulative City Square Miles Included in Plans Approved by City Council:** Illustrates total number of City square miles covered by Neighborhood, Community, and Perimeter Plans.

**Cumulative City Population Included in Plans Approved by City Council:** Illustrates total population included in all completed Neighborhood, Community, and Perimeter Plans.

**Cumulative Square Miles for Neighborhood Conservation District Approved by City Council:** Cumulative percentage of city square miles within a Neighborhood Conservation Overlay Zoning District.

**Number of Urban Design Plans:** Illustrates requested services by other departments and agencies for site and development plans with urban design component.

**Percent of Buildings Surveyed:** Illustrates number of buildings surveyed as part of the Historic Survey of structures within the City's original 36 square miles.

**Percent of Planning Staff Certified:** Illustrates total number of Planning Department staff who receive their certification from the American Institute of Certified Planners (AICP).

**Total Number of Community Meetings:** Illustrates total number of community meetings held for the development, review, and approval of neighborhood, community, and perimeter plans in order to maintain community involvement in the planning process.

**Total Numbers of Neighborhood Groups Registered with the City:** Cumulative number that gives an idea of potential and actual demand placed on this division.

**Total Number of Staff Attending Training Classes Provided:** Illustrates total number of department staff receiving training on the use of Geographic Information Systems (GIS) applications.

### **POLICE**

**Code 3 Response Time:** Combination of average number of minutes to dispatch and average number of minutes to arrive at scene.

**Number of Formal Complaints Processed:** Formal complaint is one that warrants a full investigation by the Department's Professional Standards Unit.

**Number of Calls Expedited:** This measure represents the number of non-emergency calls taken by call expeditors.

### **PUBLIC WORKS - GENERAL FUND**

**Number of Meetings Held with Outside Stakeholders:** Total number of meetings held with in the community to discuss infrastructure projects.

**Percent of Service Requests Meeting Service Level Agreements with Customers:** Percentage of requests met within Service Level Agreements between the City and its customers.

### **PUBLIC WORKS - STREET MAINTENANCE**

**Percent of Potholes Repaired Within 48 Hours:** Percentage of all requests placed to Public Works regarding pothole repair, which are resolved within 48 hours (2 Workdays) of the request. Resolution includes survey of the site and action to conclude the situation.

**Lane Miles Receiving Maintenance:** Number of lane miles receiving maintenance from both City crews and outside contractual services.

## **PURCHASING AND CONTRACT SERVICES**

**Number of Contracts Awarded:** Reflects the total number of contracts for goods and non-professional services bids and awarded by the Central Purchasing & Contract Services Department.

**Number of High-Profile Discretionary Contracts Processed:** Reflects the total number of contract initiatives that are solicited and deemed high-profile due to their value, complexity, and community interest.

**Number of Prints Processed:** Reflects the number of copies printed by the City's Central Print Shop

**Number of City Staff Attending Training:** Reflects the total number of City staff attending training sessions conducted by the Purchasing & Contract Services Department

## **SOLID WASTE MANAGEMENT**

**Percent of Waste Diverted From Landfill:** Total tons of recyclable materials (paper, plastics, metals, glass, household waste) collected divided by total tons of waste (garbage, brush, recyclables) collected.

**Percentage of Employees Receiving Safety Incentives:** Total number of employees receiving a safety award (presented three times a year) divided by three divided by authorized FTE's.

**Waste Tons Collected per Crew per Week:** Average twice a week collection of waste tonnage by City Crews.