



BALANCED ADOPTED  
ANNUAL OPERATING  
AND CAPITAL BUDGET

FISCAL YEAR 2010

CITY OF SAN ANTONIO, TEXAS



**CITY OF SAN ANTONIO  
ADOPTED ANNUAL OPERATING AND CAPITAL BUDGET**

**FISCAL YEAR 2010**



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SHERYL SCULLEY**

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# City of San Antonio

## Mayor and City Council

Julian Castro  
Mayor

Mary Alice P. Cisneros  
District 1

Ivy R. Taylor  
District 2

Jennifer V. Ramos  
District 3

Philip A. Cortez  
District 4

David Medina Jr.  
District 5

Ray Lopez  
District 6

Justin Rodriguez  
District 7

W. Reed Williams  
District 8

Elisa Chan  
District 9

John G. Clamp  
District 10

Christopher Callahan  
Assistant to City Council

## City Manager's Office

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City Manager

Pat DiGiovanni  
Deputy City Manager

A. J. Rodriguez  
Deputy City Manager

T.C. Broadnax  
Assistant City Manager

Sharon De La Garza  
Assistant City Manager

Frances A. Gonzalez  
Assistant City Manager

Penny Postoak Ferguson  
Assistant City Manager

Erik J. Walsh  
Assistant City Manager

Richard Varn  
Chief Information Officer

Edward Benavides  
Executive Assistant to the City  
Manager

## Department

Gary Hendel  
Animal Care Services

Frank R. Miller  
Aviation

Michael S. Frisbie  
Capital Improvements  
Management Services

Michael D. Bernard  
City Attorney's Office

Park E. Pearson, CPA  
City Auditor

Leticia Vacek  
City Clerk

Diane Galvan  
Communications & Public Affairs

Dennis Campa  
Community Initiatives

Scott White  
Convention and Visitors Bureau

Michael Sawaya  
Convention, Sports &  
Entertainment Facilities

Felix Padron  
Cultural Affairs

Tony Bosmans  
Customer Services/311

Paula X. Stallcup  
Downtown Operations

A. J. Rodriguez, Interim Director  
Economic Development

W. Laurence Doxey  
Environmental Policy

Ben Gorzell Jr., CPA  
Finance

Charles Hood  
Fire Chief

Florencio Peña  
Fleet Maintenance and  
Operations

Jeanetta Tinsley, Administrator  
Grants Monitoring &  
Administration

Dr. Fernando Guerra  
Health

Shanon Wasielewski  
Historic Preservation

David D. Garza  
Housing & Neighborhood  
Services

Elizabeth Braune  
Human Resources

Hugh Miller  
Information Technology Services

Carlos Contreras  
Intergovernmental Relations

Beth Costello  
International Affairs

Ramiro Salazar  
Library

Peter Zaroni  
Management & Budget

Frederick Garcia, Jr.  
Municipal Courts

Robert Murdock  
Office of Military Affairs

Xavier Urrutia  
Parks & Recreation

Roderick Sanchez  
Planning & Development  
Services

William McManus  
Police Chief

Majed A. Al-Ghafry  
Public Works

Janie Cantu  
Purchasing & Contract Services

David W. McCary  
Solid Waste Management

# CITY OF SAN ANTONIO



## MISSION STATEMENT

*We deliver quality City services and commit to achieve San Antonio's vision of prosperity for our diverse vibrant and historic community.*

## GOALS

- San Antonio will be a safe and clean community.
- San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.
- San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.
- San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.
- San Antonio will promote its unique resources to become the premier visitor and convention destination.
- San Antonio will benefit from a city government, which is innovative and proactive and utilizes best practices in its administrative, financial and information systems.
- San Antonio will provide the institutional foundation to support government and promote public trust and awareness.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of San Antonio  
Texas**

For the Fiscal Year Beginning

**October 1, 2008**

President

Executive Director



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# BUDGET GUIDE



# **Guide to the Budget Document**



# BUDGET GUIDE

## OVERVIEW

This overview is designed to assist the reader in the use and comprehension of the City of San Antonio's Adopted Budget Document. The Annual Operating Budget serves as a policy document, a financial plan, an operations guide and a communications device for the City. It is the foundation for the City's allocation of resources toward service delivery plans providing quality services, targeted investments, and continued improvements. It also encapsulates incremental changes addressing service requirements and builds upon initiatives funded in prior years while establishing new direction for program. The Budget Document is also used to evaluate the effectiveness of City programs and services while providing extensive information on municipal operations.

## BUDGET SECTIONS

The budget is arranged in eight sections that are separated by the following respective tabs. Below is a brief description of the materials found in each of the sections.

- ◆ Budget Guide
- ◆ Budget Summary
- ◆ Revenue Detail
- ◆ Program Changes
- ◆ Source & Use of Funds Statements
- ◆ City Service Plans
- ◆ Capital Improvement Plan
- ◆ Appendix

**Budget Guide** - This section is intended to provide the reader a summary of what is contained in the budget document. An additional goal of this section is to educate the user on the City of San Antonio's financial and budget policies.

**Budget Summary** - This section contains the City Manager's transmittal letter, executive summary, community profile, and budget summary. The transmittal letter is the City Manager's message to the Mayor and City Council highlighting significant funding changes in the Adopted Budget. The executive summary describes the policies affecting the budget, and presents a summary of the revenues the City will collect, the funds the City will spend, and program changes that have been Adopted for service delivery. The community profile provides an overview of the City's culture and history, local economy, and perspective outlook on the City's future economic growth. Finally, the budget summary provides the reader with a synopsis of the Adopted Budget.

**Revenue Detail** - This section contains a detailed description of the General Fund and Other Funds revenues, specifically the three principal sources; City Sales Tax, CPS Energy payments, and Property Tax. It also details Adopted changes to revenues (New or Enhanced Revenues) for the General Fund and Other Funds.



**Program Changes** - This section includes a listing by fund of program changes sorted by Improvements, Mandates and Redirections /Reductions. A schedule of staffing levels detailing changes in the City and grant funded authorized positions as well as the City's Adopted Holiday Schedule are also included.

**Source & Use of Funds Statements** - This section is organized by fund and contains a schedule of revenues and appropriations for each City fund. First is the summary overview of all funds. Following these schedules are detailed Fund Schedules arranged by fund type. They are arranged by Tax Supported Funds, Special Revenue Funds, Enterprise Funds, Expendable Trust Funds and Internal Service Funds. Finally, a summary schedule of categorical grants is listed.

**City Service Plans** - This section is organized by Department within a City Service and provides the reader a better understanding of the kind of services provided by each department and the sources of funding that support these services. Individual department summaries contain an explanation of the particular functions of each department, their funding levels, personnel counts, and performance measures. For further explanation on this section, see the City Service Plans Overview found immediately following the City Service Plans tab.

**Capital Improvement Plan** - This section consists of the City's six-year Capital Improvement Plan. The six-year program represents the City's long range physical infrastructure development and improvement plan. This section details the types of debt issued by the City which includes General Obligation Bonds, Certificates of Obligation, and Revenue Bonds.

**Appendix** - This section is designed to assist the user in locating information within the document or in obtaining additional information. It contains Statistical Data, a Glossary, Acronyms, and Performance Measure Definitions.



# **Financial & Budget Policies**



# FINANCIAL AND BUDGET POLICIES

## INTRODUCTION

Each year, the City of San Antonio develops a Balanced Budget with guidance from the Mayor and City Council, City Departments, and its residents. In accordance with Texas state law, the San Antonio City Charter, and Generally Accepted Accounting Standards, the City of San Antonio adopts a balanced budget for each fiscal year<sup>1</sup>. The Adopted Budget is required to cover only those expenditures with revenue for which the City has authority to levy therefore creating a Balanced Budget. The Budget process includes multiples phases, each of which requires a joint effort by government leaders and City staff. This section will explain the City's financial and budget policies, including the budget process, timeline, Budget Document, revenues, and expenditures associated with the budget.

## BUDGET PROCESS & TIMELINE

The City of San Antonio operates in a fiscal year beginning on October 1, and ending on September 30. Each year, the City Manager, following certain required timelines, decides on key dates that will be used for each phase of the budget process. The phases include (1) a Five-Year Financial Forecast, (2) a goal-setting workshop(s) for City Council, (3) a proposed budget for the upcoming fiscal year, (4) public hearings on the proposed budget and tax rate, and (5) a final adopted budget for the next fiscal year.

### *Five-Year Financial Forecast*

Approximately four months before budget adoption, the Five-Year Financial Forecast is presented to the City Council. The forecast is intended to provide the City Council and the community with an early financial outlook for the City of San Antonio and to identify significant issues that need to be addressed in the budget development process. Future revenues and expenditures are taken into account in an effort to determine what type of surplus or deficit the City will face during the next five years. This forecast is crucial for Government leaders when faced with making financial decisions.

### *Goal-Setting Workshop*

Once the City Council understands the financial situation of the City, they are asked to identify goals and priorities that the upcoming budget should address. Goals are based on the types of services

offered by the City, then prioritized according to the Council's requests. After the Council's goals and priorities are identified, City staff can begin the process of formulating a budget that will address the Council's desires.



### *Proposed Budget*

The City Manager presents the proposed budget to City Council, demonstrating how the Council's goals and objectives have been addressed. Correspondingly, the proposed budget, according to the Texas Local Government Code, must be filed with the municipal clerk 30 days before the tax levy is made for the fiscal year<sup>2</sup>.

### *Public Hearings*

After presenting the proposed budget to City Council, at least one public hearing must be held. Public notice of the hearing must be given at least 10 days in advance<sup>3</sup>. The first hearing must be held at least 15 days after the proposed budget was presented, but before the tax levy. Special notice of the public hearing must also be published in at least one county-circulated newspaper. This newspaper notice should be posted within no earlier than 30 days and no later than 10 days before the hearing.<sup>4</sup> The City has traditionally held two or more public hearings concerning the budget process to which all residents are encouraged to participate. Through these hearings, City Council and City staff are able to better assess the needs and desires of the community.

### *Adopted Budget*

Before adopting a final budget, City Council may choose to change any aspect of the proposed budget, as long as the changes result in a balanced budget. The budget adoption must take place before September 27 of each fiscal year. The adopted budget is then presented and filed with the City Clerk, with sufficient copies provided for City departments, agencies, and civic organizations<sup>5</sup>.

## BUDGET AMENDMENTS

At any time during the fiscal year, upon written recommendation of the City Manager, the City Council may transfer any unencumbered appropriation balance or any portion within a

# **FINANCIAL AND BUDGET POLICIES**

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department office or agency to another. The expenditures of the City, by Charter, shall not exceed the total appropriation of the fiscal year.

The City Charter also gives the City Manager the authority to transfer appropriations within funds. The budget may also be amended by submitting an ordinance to the City Council for approval. The ordinance must include substantiated and analyzed reasoning for the amendment.

## **BUDGET BASIS**

The budgets of the General Fund, Special Revenue Funds, Debt Service Funds, and Trust & Agency Funds are prepared and accounted for on the modified accrual basis. Briefly, this means that revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. In contrast, the budget of the Enterprise Funds and Internal Service Funds are prepared and accounted for using the full accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

## **BUDGET CONTROLS**

Budgetary compliance is a significant tool for managing and controlling governmental activities, as well as ensuring conformance with the City's budgetary limits and specifications. The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by City Council. Levels of budgetary controls, that is the level at which expenditures cannot legally exceed appropriated amounts, are established by function and activity within individual funds. The City utilizes an encumbrance system of accounting as one mechanism to accomplish effective budgetary controls. Encumbered amounts lapse at year-end, however, encumbrances generally are appropriated as part of the following year's budget.

## **ACCOUNTING BASIS**

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on a basis of generally accepted accounting principles (GAAP). In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial

resources measurement focus and the modified accrual basis of accounting. This means that only current assets and current liabilities are generally included on their balance sheets. Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. However, compensated absences, debt service expenditures, claims and judgments and arbitrage are recorded only when the liability is matured.

Proprietary, Pension Trust, Private Purpose Trust, and Retiree Health Care Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses and related liabilities, including claims, judgments, and compensated absences, are recognized when they are incurred. These funds are accounted for on a cost of services or "economic resources" measurement focus. Consequently, all assets and all liabilities (whether current or noncurrent) associated with their activity are included on their balance sheets. The reported Proprietary Fund net assets are segregated into three components: (1) invested in capital assets, net of related debt, (2) restricted net assets, and (3) unrestricted net assets. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net assets.

The accounts of the City are organized by fund. Each fund is considered a separate accounting entity with its own set of self-balancing accounts that comprise of its assets, liabilities, fund equity, revenues and expenditures or expenses. Each fund is included in the CAFR; however, certain funds (Grant Funds, Community Service Funds, and Pension Funds) are excluded from the budget process based on operational needs of the City. These funds have 1) their own fiscal year that is different than the City's fiscal year, 2) are held by the City in a trustee capacity, or 3) are held in an agency relationship with individuals, private organizations, other governments and/or funds.

## **FUND TYPES**

*General Fund*—The General Fund of the City accounts for all financial resources except those required to be accounted for in another fund.

*Special Revenue Funds*—Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts and

# **FINANCIAL AND BUDGET POLICIES**

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major capital projects) that are legally restricted to expenditures for specified purposes.

*Enterprise Funds*—Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the cost (expenses, including depreciation) of providing good or services to the general public on a continuing basis should be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

*Expendable Trust Funds*—Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

*Internal Service Funds*—Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. The City's self-insurance programs, data processing programs, and other internal service programs are accounted for in this fund type.

*Debt Service Funds*—Debt Service Funds are used to account for the accumulation of resources and the payments of, general long-term debt principal, interest, and related costs.

## **CAPITAL BUDGET**

The Adopted FY 2010 through 2015 Capital Budget details the City's physical infrastructure development and improvement plan. Capital projects in the six year program addresses general government, public health and safety, recreation and culture, and transportation functions. The first year of the six year plan is the Adopted FY 2010 Capital Budget.

## **DIRECT AND INDIRECT COST**

The City of San Antonio incurs both direct and indirect cost in the performance of its responsibilities. Direct costs are costs that can be specifically or readily identified with a specific cost, objective or program. Indirect costs are costs necessary for the effective, efficient, operation of

City programs, which cannot be readily identified to a specific cost objective or program without effort disproportionate to results achieved.

The City incorporates two sets of principles into its policies and procedures related to the recovery of costs from funding sources. Principles related to all funding sources are incorporated within generally accepted accounting principles (GAAP) as recognized by the Government Accounting Standards Board (GASB). In addition, principles and procedures, which have been followed for recovery of costs on Federal awards are presented in U.S. Management and Budget Circular A-87 (OMB A-87), "Cost Principles for State, Local and Indian Tribal Governments".

### *Indirect Cost Identification*

The City recovers indirect costs through the development and application of departmental indirect cost rates. Rates are developed and documented in the City's departmental indirect cost rate proposal. Rates include both City-wide central services costs and departmental administrative and support costs. The identification and allocation of City-wide central service costs is documented in the City's OMB A-87 Central Service Cost Allocation Plan (Plan). The Plan is prepared and documented in accordance with the OMB A-87 policies and procedures. Central Service costs included in FY 2010 rates are documented in the City's Plan based on actual expenditures and data incurred during the fiscal year ended September 30, 2008.

Department administrative and support costs included in the rate are those costs incurred for the benefit of all programs and activities of a department. Costs are recorded in administrative and support unit cost centers. Administrative and support costs are identified and documented in each department's indirect cost rate proposal. Costs included in FY 2010 rates are actual expenditures incurred during the fiscal year ended September 30, 2008. All costs included in the development of departmental rates have been reconciled to the City's Comprehensive Annual Financial Report for the fiscal year ended September 30, 2008.

### *Pensions*

The City of San Antonio participates in two types of contributory retirement plans. These are funded plans covering full-time employees. The first is the Fire and Police Pension Plan, which is a pension

## **FINANCIAL AND BUDGET POLICIES**

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fund and is a single-employer defined benefit retirement plan established in accordance with the laws of the State of Texas. The City provides retirement benefits for all eligible full-time Fire and Police employees through the Pension Fund. The second is the Texas Municipal Retirement System (TMRS). The TMRS is a statewide agent multiple employer public employee retirement system created by law in 1947 to provide retirement and disability benefits to city employees. The plan provisions and contributions requirements are adopted by the governing body of the City within the options available in the state statutes governing TMRS and within the actuarial constraints in the statutes. The City provides benefits for all eligible employees (excluding firefighters and police officers) through a nontraditional, joint, and contributory, hybrid defined benefits plan in the TMRS.

### *Self Insurance*

The Self Insurance Programs are established to account for Self Insurance Programs including funds for the administration of all tort claims against the City and for the operations of the City's employee benefit programs. Included in the Self Insurance Programs are the Insurance Reserve Program, Employee Benefits Program, Workers Compensation Program, Unemployment Compensation Program, Extended Sick Leave Program, and Employee Wellness Program.

### **PROPERTY TAXES & DEBT LIMIT**

The FY 2010 Adopted Budget includes \$244.5 million in maintenance and operations support for the General Fund from property taxes. For FY 2010, the property tax rate is reduced from the FY 2009 rate by just under 2/10ths of a cent or 0.145 cents. This reflects a prior commitment with the City and the County University Health System to consolidate clinical preventative health services. The FY 2009 City Tax rate per \$100 of valuation was 56.714 cents. In FY 2010, the City tax rate per \$100 of valuation is reduced to 56.569 cents. FY 2010 is the third time in as many years that the City has reduced its property tax rate. In FY 2009, the Property Tax rate was reduced from FY 2008 by approximately 1/2 of a cent. The three year impact of tax rate reductions (FY 2008, FY 2009, and FY 2010) equates to a reduction of 1.285 cents.

The property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. The FY 2010 M&O rate is 35.419 cents per \$100 of

taxable value. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The Debt Service component is determined by the City's debt service requirements. The FY 2010 Debt Service rate is 21.150 cents per \$100 of taxable value. This rate is the same rate assessed for FY 2009. Funds from this component of the property tax receipts are deposited in the Debt Service Fund and are used exclusively to pay the principal and interest on debt. These two components taken together provide for a total tax rate for FY 2010 of 56.569 cents per \$100 of taxable value.

### *Debt Service*

The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds, tax notes, certificates of obligation, and revenue bonds. Tax notes and certificates of obligation are typically secured by a pledge of revenues and ad valorem taxes, do not require voter approval, and are issued for programs that support the City's major infrastructure facilities and certain of its revenue-producing facilities. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds have provided the financing required for improvements to the City's Airport System, the City's Municipal Drainage Utility System (Stormwater System), and the Henry B. Gonzalez Convention Center.

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are

## FINANCIAL AND BUDGET POLICIES

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held as needs of the community are ascertained. The short-term financing process includes interim financing and various projects. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the debt management plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City is rated “AAA”, “Aa1”, and “AA+” by Standard & Poor’s, a Division of The McGraw Hill Companies, Inc. (“S&P”), Moody’s Investors Service, Inc. (“Moody’s”), and Fitch Ratings (“Fitch”), respectively. The positive trend in the City’s credit strength is evidenced by the S&P upgrade in October 2008 from “AA+” to its current “AAA”, as well as the Moody’s rating upgrade in November 2007 from “Aa2” to its current “Aa1.”

### *Debt Limitations*

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas. The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation.

The Constitution of the State of Texas provides that the ad valorem taxes levied by the City for debt service and maintenance and operation purposes shall not exceed \$2.50 for each one hundred dollars of assessed valuation of taxable property. There is no limitation within the \$2.50 rate for interest and sinking fund purposes; however, it is the policy of the Attorney General of the State of Texas to prohibit the issuance of debt by a city if such issuance produces debt service requirements that exceed the amount that can be paid from \$1.50 tax rate calculated at 90% collections.

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<sup>1</sup> Texas Local Government Code Chapter 102, Subsection 002 and San Antonio City Charter Article 7, Section 80.

<sup>2</sup> Texas Local Government Code Chapter 102, Subsection 102.005.

<sup>3</sup> San Antonio City Charter Article 7, Section 82.

<sup>4</sup> Texas Local Government Code Chapter 102, Subsection 102.006.

<sup>5</sup> San Antonio City Charter Article 7, Section 82.



# **Accounting Structure**

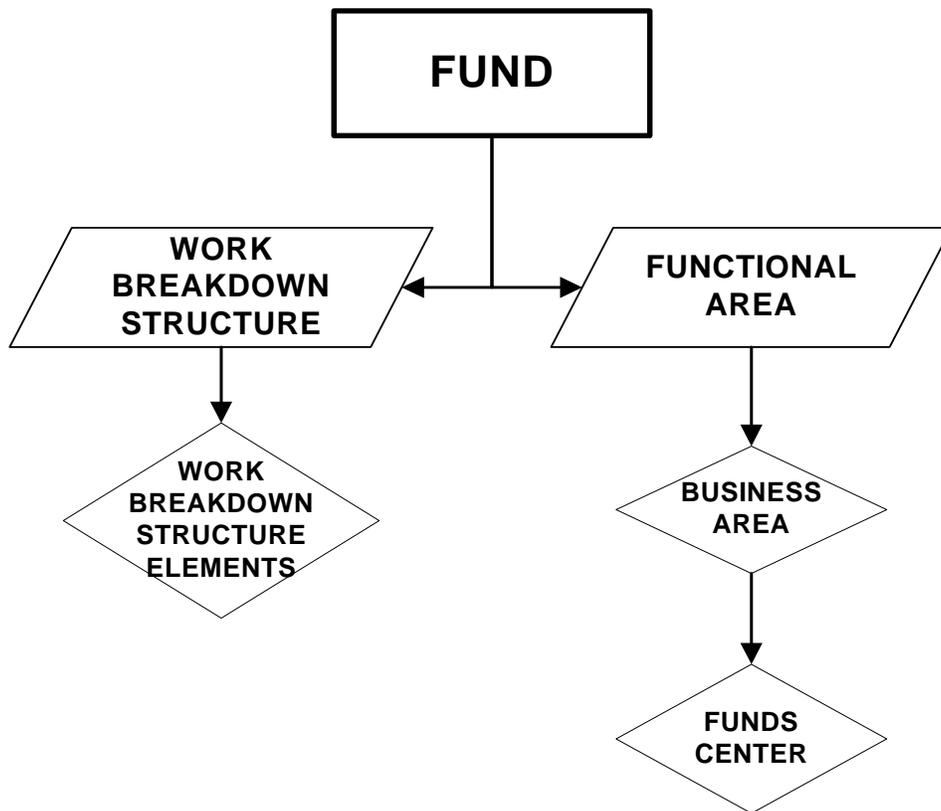


# Chart of Accounts

The purpose of structuring a financial system is to organize and identify the sources and use of funds, revenues and expenditures, activities related to each of these, and to allow for the maintenance, retention, and retrieval of this information.

The first step in accessing financial information is identifying the FUND (e.g., General Fund, Airport Funds) which contains the desired data. The next step is the Functional Area (e.g., Administrative Management) or the Work Breakdown Structure.

After the Functional Area or the Work Breakdown Structure, access is available to either the Work Breakdown Structure (e.g., Park Facilities Roof Repair Project) or Business Area (e.g., Public Works) level. The department level then provides access to the Funds Center.



# Operating Flow of Funds

## Detail

1. Revenues are paid into funds, such as the General Fund and Enterprise Funds as a result of specific activities. For example.

**General Fund**

- General Fund Revenues - Property Tax, Sales Tax, CPS Proceeds, Licenses & Permits

**Enterprise Funds**

- Enterprise Fund Revenues - User Rates, User Fees, Leases, Intergovernmental Contracts

2. Expenditures are made from funds, such as the General Fund and Enterprise Funds, to support activities related to each. For example:

**General Fund**

- General Fund Departments - Police, Fire, Public Works, Library

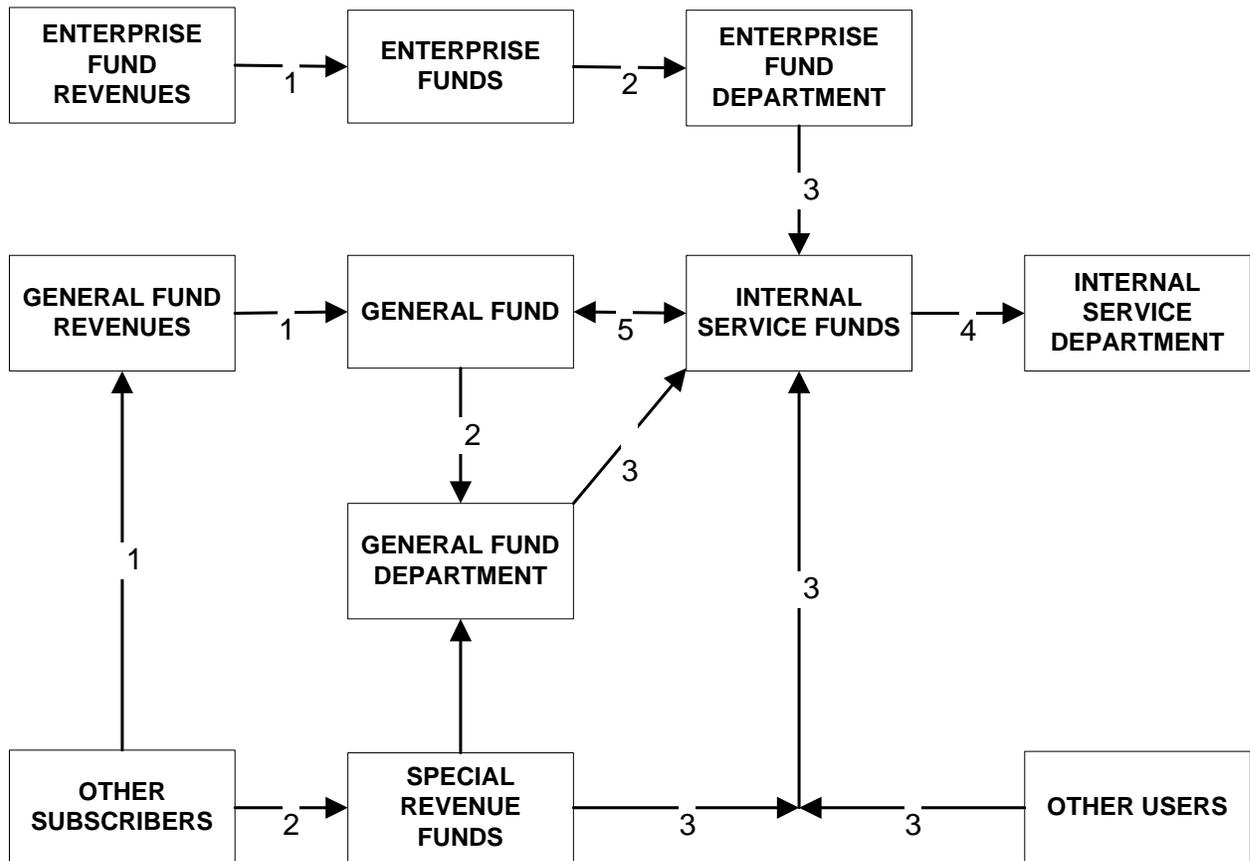
**Enterprise Funds**

- Enterprise Fund Departments - Aviation, Solid Waste Management Services

3. General Fund, Enterprise Fund, Special Revenue Funds, and other User departments all make payments into Internal Service Funds to support administrative functions which are internal City operations.
4. Internal Service Funds support specific departments. For example; Purchasing and Information Technology Services.
5. Internal Service Funds contribute towards the cost of the General Fund overhead.

# Operating Flow of Funds

## Exhibit



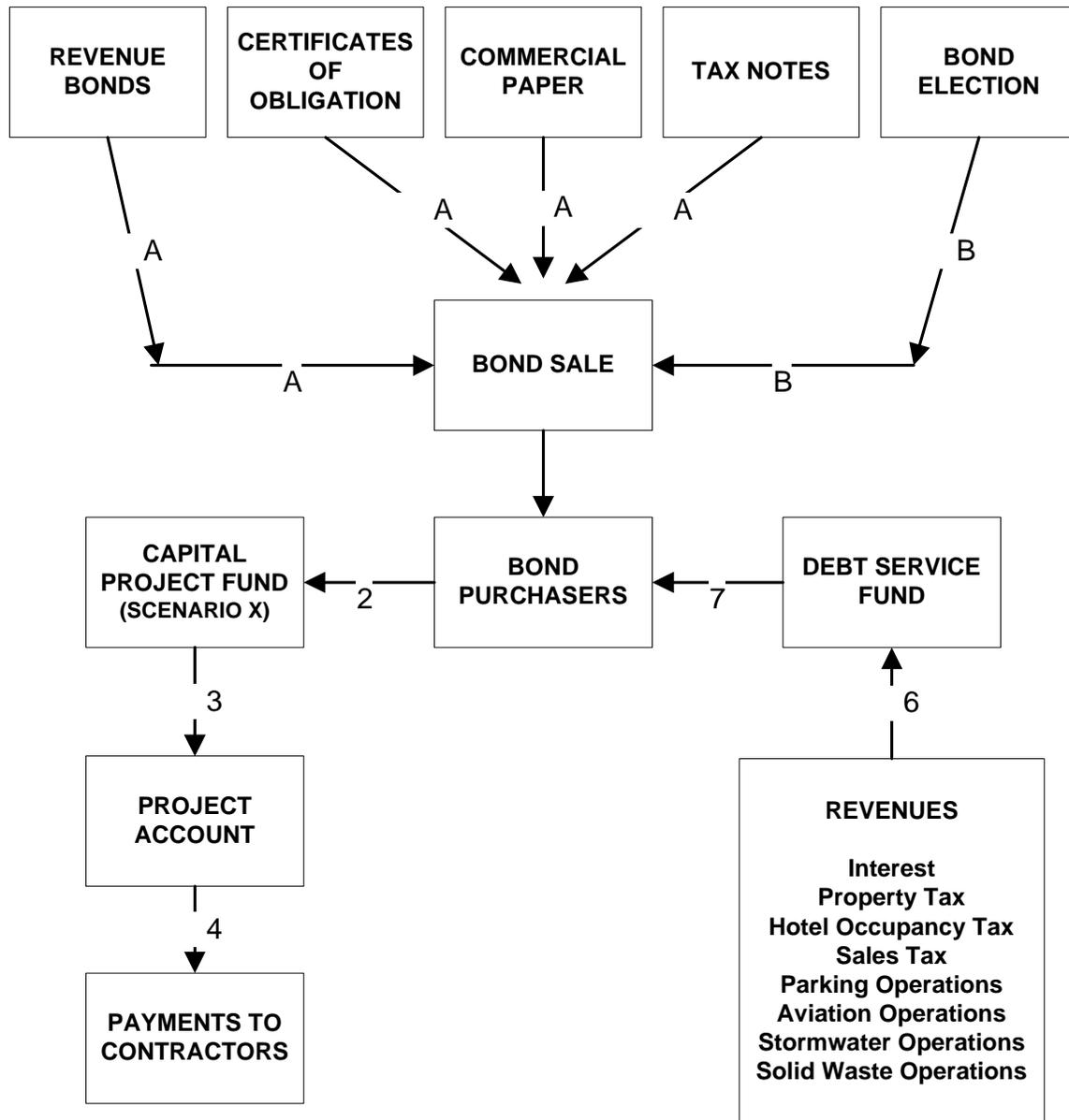
# Debt Service Flow of Funds

## Detail

1. The City holds a Bond Sale after one of the following:
  - a. Approval by City Council to issue either Certificates of Obligation or Revenue Bonds.
  - b. Successful completion of a General Obligation Bond Election.
2. The Bonds are purchased and the funds generated from the sale are allocated to Bond Funds to support specific projects.
3. The Bond Funds distribute moneys to the individual project budgets.
4. Open project accounts channel payments for project work to individual contractors (Scenario X).
5. When a project is completed and the project account closed, unused funds can be directed to the debt service obligation. The project account transfers unused funds to the overall bond fund, which in turn transfers the moneys into the Debt Service Fund (Scenario Y).
6. The Debt Service Fund is also supported by other revenue sources.

# Debt Service Flow of Funds

## Exhibit





# Budget Schedule Fiscal Year 2010

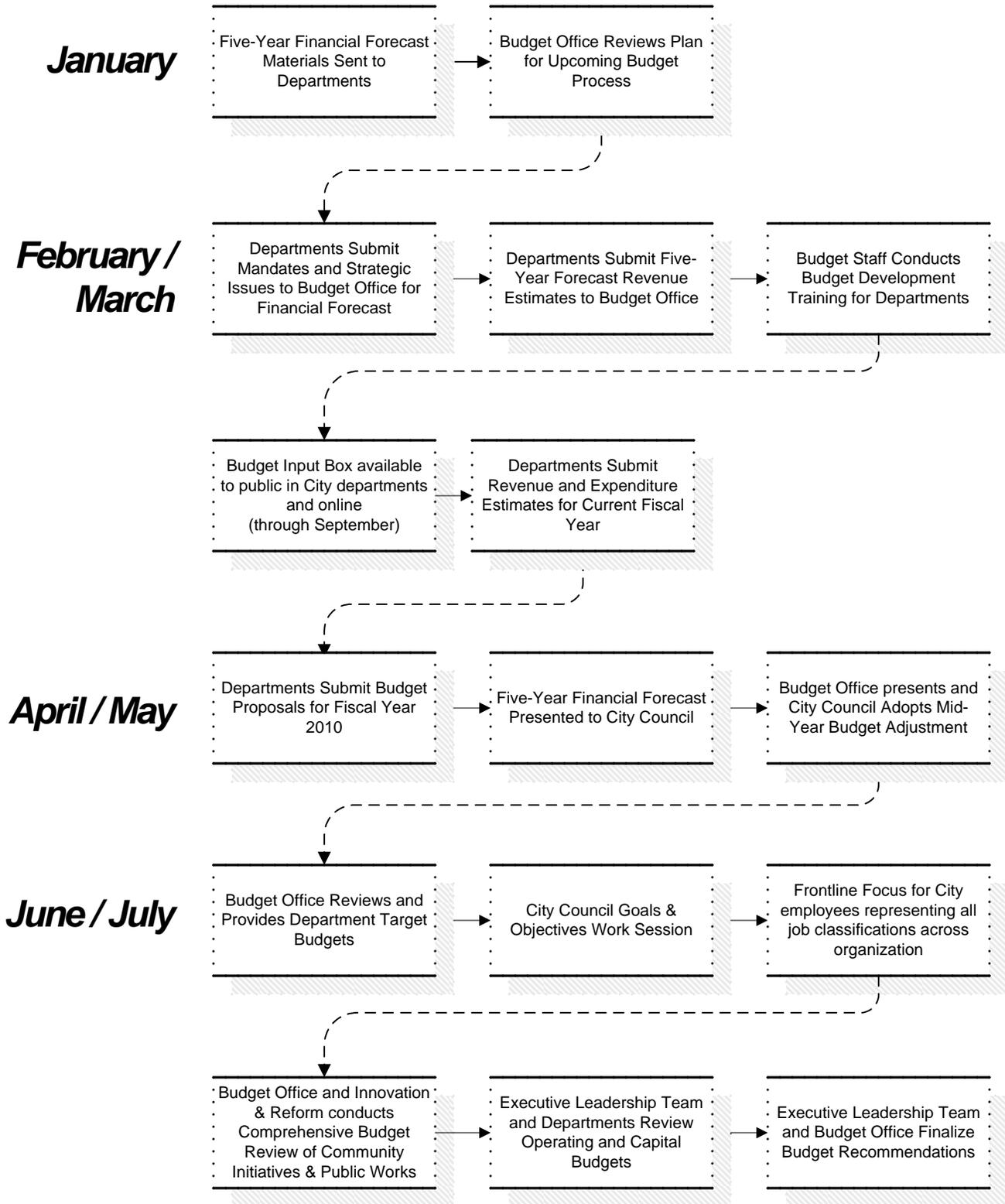
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The City of San Antonio's budget process consists of a range of Budget Worksessions, Presentations, and Public Hearings. The FY 2010 budget process dates are as follows:

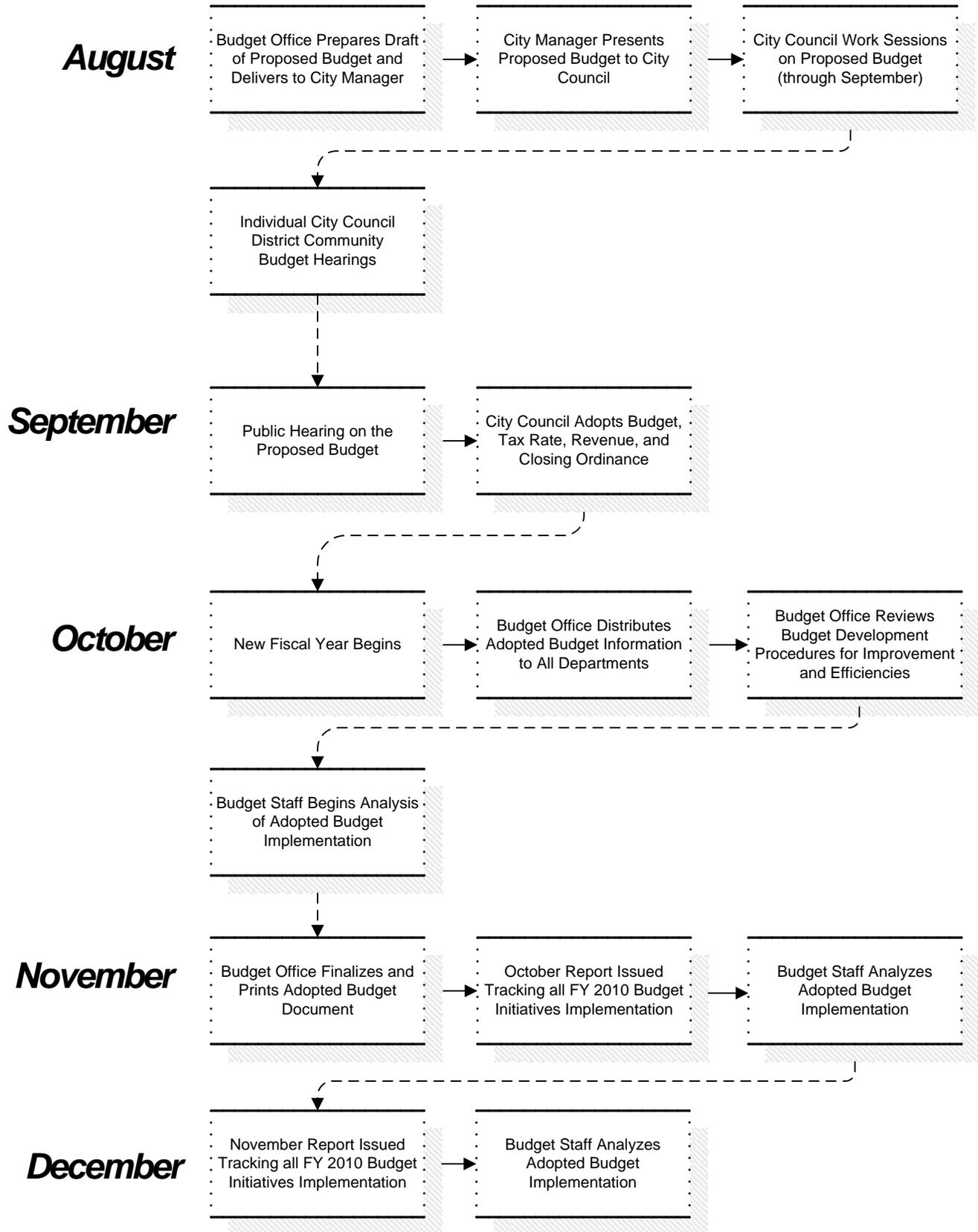
<b>January-February</b>	Five Year Financial Forecast materials sent to departments. Departments submit mandates and strategic issues to the Office of Management & Budget for Financial Forecast
<b>March-April</b>	Budget Staff conducts budget development training for departmental counterparts
<b>March-September</b>	The Budget Input Box is available, in various locations in City departments and online, for suggestions on how to make effective changes to the budget.
<b>June-July</b>	Frontline Focus with the Employment Management Committee and individual employees representing 20 departments and the following classifications across the City organization: Clerical, Executive-Level Management, Maintenance & Skilled Craft, and Mid-Level Management
<b>May</b>	Individual Executive Leadership Team members meet with Departments and OMB to review Service Delivery Plans, Performance Expectations & Outcomes, New & Increased Revenues, Mandates, Reductions, known potential priorities, and departmental efficiencies
<b>June</b>	Office of Management & Budget and the Office of Innovation & Reform conducts Comprehensive Budget Review of Department of Community Initiatives and Public Works Department to identify core services, best practices, and efficiencies.
<b>April 29</b>	City Council "B" Session: 1) Six Plus Six Financial Report 2) FY 2010-FY 2014 Financial Forecast 3) 2 <sup>nd</sup> Quarter Performance Report 4) FY 2009 Proposed Mid-Year Budget Adjustment
<b>April 30</b>	Mid-Year Budget Adjustment Ordinance
<b>June 10</b>	City Council "B" Session: 1) Budget & Financial Status Update 2) Presentation of Ballot of City Services for Policy Direction
<b>June 24</b>	City Council Budget Policy and Service Delivery Priority Setting for the FY 2010 Budget and FY 2011 Budget Plan
<b>July</b>	Meetings with City Manager, Executive Leadership Team and Office of Management & Budget staff to review budget recommendations and service delivery plans utilizing identified City Council Goals and Priorities
<b>August 13</b>	City Manager presents FY 2010 Proposed Operating & Capital Budget to City Council and City Council considers the FY 2010 Proposed Ad Valorem Tax Rate and sets date, time, and place for public hearings. Office of Management & Budget delivers copies of the FY 2010 Proposed Operating and Capital Budget to City Council and City Clerk.
<b>August 17-August 31</b>	City Council District Community Budget Hearings

<b>August 18-September 16</b>	City Council Worksessions on the FY 2010 Proposed Budget
<b>September 1</b>	City Council Public Hearing on the FY 2010 Proposed Budget, 6:00 PM, preceded by staff summary report of issues discussed at individual City Council District Community Budget Hearings
<b>September 17</b>	City Council adopts the FY 2010 Annual Operating and Capital Budget, the Ad Valorem Tax Rate, Revenue Adjustments, the Operating and Capital Budget Appropriations Ordinance, and the FY 2010 Closing Ordinance, 9:00 AM
<b>October-November</b>	Office of Management & Budget finalizes the FY 2010 Adopted Operating & Capital Budget documents. OMB distributes, analyzes, and validates the FY 2010 implementation process.
<b>November-December</b>	Office of Management & Budget reviews budget development procedures for improvements and efficiencies

# FY 2010 BUDGET PROCESS



# FY 2010 BUDGET PROCESS





# BUDGET SUMMARY



October 1, 2009

To the Honorable Mayor and City Council:

I am pleased to transmit to you the balanced Adopted Budget for the City of San Antonio for Fiscal Year 2010. The Fiscal Year begins on October 1, 2009 and ends on September 30, 2010. The Budget focuses on the City's core services and addresses City Council budget priorities and community needs while maintaining financial strength despite the challenges presented by the current national and local economic environment. The Budget also includes recommendations to address the FY 2011 Budget Plan.

The Adopted Consolidated Annual Budget, comprised of all funds excluding transfers, totals \$2.3 billion with operating expenditures totaling \$1.6 billion and the FY 2010 capital program totaling \$715 million. Within the operating expenditures for FY 2010, General Fund expenditures total \$887 million. This represents a 5% decrease in General Fund expenditures from the FY 2009 General Fund Adopted Budget of \$929 million.

The San Antonio economy continues to be impacted by the national recession but is faring better than the national economy and other metropolitan economies throughout the country. On April 30 and May 14, 2009, City Council approved the FY 2009 Mid-Year Budget adjustment to reduce the FY 2009 General Fund spending to offset the \$49 million projected decline in budgeted revenues.

#### **FY 2010 ADOPTED BUDGET SUMMARY**

The FY 2010 Adopted Budget includes \$19 million in recurring reductions primarily focusing on efficiencies and administrative overhead. The Budget eliminates 332 positions with approximately half being vacant. No employee will be laid off as a result of the FY 2010 reductions. All full time employees impacted by these reductions will be placed in vacant jobs within the City organization.

The Adopted Budget does not include funding for Civilian or Uniform personnel cost of living adjustments. A modified civilian Step Pay Plan will continue to be implemented in FY 2010. Health Care Premiums will not increase in FY 2010, and all health care plans and wellness benefits will continue to be provided to employees in 2010 at 2009 premium levels. The Budget includes canceling the Annually Repeating Cost of Living Adjustment for Retirees. This is consistent with no cost of living adjustments for active civilian employees in the Adopted Budget.

For the third year in a row, the City's 2010 Budget reduces the City's property tax rate. When the 2010 tax rate reduction of just under 2/10ths of a cent is combined with the property tax rate reductions in the 2008 and 2009 budgets, the City will have lowered its tax rate by more than one cent. The 2010 property tax rate reduction reflects the prior approved consolidation efficiency of the City's health clinics with the University Health System.



## **REDUCTIONS FOCUSED ON INCREASED EFFICIENCIES AND REDUCING OVERHEAD**

The FY 2010 Adopted Budget includes service redirections and curtails spending to compensate for forecasted revenue shortfalls. The Budget includes over \$19 million in spending reduction proposals. The majority of reduction proposals, or \$13.8 million, is in the form of operational efficiencies, \$1.7 million is obtained from reductions in administrative overhead, \$1.1 million in service modifications, and \$2.6 million in other reductions.

## **IMPROVEMENTS TO CORE CITY SERVICES**

In fiscal year 2010, the City will invest \$9.4 million in general fund improvements. More than \$2 million of the amount results from redirecting resources from existing programs to newly modified services.

The Budget adds the City's contribution for 50 new Police Officer positions funded in large part from the Community Oriented Policing Services (COPS) grant award under the American Recovery & Reinvestment Act of 2009. In FY 2010, the City will fund \$1.2 million for equipment costs and other personnel costs not covered by the grant. Also included in the budget is a reserve to partially prefund the FY 2013 budget impact of the additional officers when stimulus funds will be exhausted.

Funding is included in the Adopted Budget to add 29 new fire uniform positions and paramedic training within the Paramedic Fire Engine Response Program. Of the 29 new positions, 15 will form a new Engine Company to be located at Fire Station No. 23 that would address response times north of the International Airport. Twelve new uniformed positions will provide an additional EMS unit to improve emergency medical response times throughout the community while two new District Chief positions will be used to implement enhanced Special Operations oversight and coordination.

Maintenance of existing infrastructure remains one of the top priorities for City Council. The Adopted Budget redirects \$1.4 million in resources for a street preservation program that will extend the life and enhance the quality of city streets. Funds are also budgeted for improved alley maintenance, new sidewalk construction, and continued implementation of the traffic signal synchronization and modernization program.

The Adopted Budget includes over \$2.5 million in additional resources for funding the Haven for Hope Campus and for sobering and detoxification services. With the additional funding, a total of over \$4 million in General Fund resources will be included in the Budget for homelessness and related community services at the Haven for Hope.

Close to \$11 million in mandated services costs is included in the FY 2010 Budget to support services required in growing areas of the City as well as to operate new facilities that have been included within a voter approved City Bond Program.

The establishment and maintenance of appropriate budgeted financial reserves within the General Fund is critical to prudent financial management. Reserves are integral to the City's financial health as they can provide options to pay for basic services during economic hardships or to support critical services following an unusual or catastrophic event. The Budget maintains a 9% reserve of General Fund expenditures.

## **OTHER FUNDS SUMMARY**

In Fiscal Year 2010, the City's Solid Waste Management operations will conclude the automation conversion process by converting service collection to the final 45,000 homes. All homes served by the Solid Waste Management Department—approximately 345,000 homes in total—will have automated solid waste and recycling collection by the Spring of 2010. The Adopted budget does not include an increase in the total monthly rate.

**FY 2010 Adopted Budget – Transmittal Letter**

The FY 2010 Adopted Budget continues to address the City's Storm Water Infrastructure. In FY 2009, funding was added to remediate 31 prioritized low water crossings over a five year period. The Budget continues this initiative by providing resources to remediate five low water crossings. The budget also redirects resources to enhance the City's earthen channel and right-of-way mowing programs. The Adopted Budget does not include an increase to the Storm Water Fee.

The Hotel Occupancy Tax (HOT) collections are projected at \$51.5 million in FY 2009—a 9% decrease from the FY 2009 Adopted Budget. This decrease is primarily due to a decline in the average daily room rates. The Adopted FY 2010 Budget HOT collections are projected at \$53.3 million or 3.5% over the FY 2009 projections.

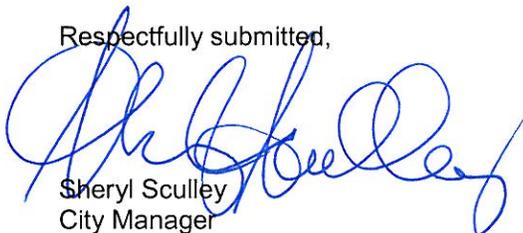
The Budget continues funding proportionality for History and Preservation at 15% of HOT revenues and Arts funding at 15% of HOT revenues. The balance, or 70%, of the total HOT revenues are used to fund our Convention and Visitors Bureau, the Convention Center and the Alamodome Operations.

**CONCLUSION**

The FY 2010 Adopted Budget represents a solid financial plan for the upcoming fiscal year. The City continued its commitment to making the Proposed Budget increasingly available to residents by hosting Community Budget Hearings in each City Council district. Over 600 residents attended the Community Budget Hearings, and over 150 residents provided comments on the Proposed Budget.

Finally, I want to thank the Mayor and City Council for providing valuable policy guidance during the Budget Goal Setting Work Session on June 24 and the many budget work sessions held throughout August and September. I would like to thank the Executive Team and their staff for carefully preparing budget reductions and service proposals for consideration used in the development of the FY 2010 Adopted Budget.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'Sheryl Sculley', is written over the typed name and title.

Sheryl Sculley  
City Manager

# **Budget Summary**





# Fiscal Year 2010 Adopted Budget

## Budget Summary

### Overview

The FY 2010 Adopted Budget is focused on the City's core mission and basic services. Initiatives included in the Budget continue the City's practice of strong financial management. The budget is balanced with the FY 2010 Adopted Budget eliminating a projected \$11 million shortfall. Adopted reductions for 2010 — primarily from Efficiencies, Administrative Overhead, and Service Modifications — total nearly \$19 million. Service enhancements are also included in the Budget totaling \$9.4 million. The Budget adds 50 Police Officer positions primarily through Federal Stimulus Funding, funding 29 new Fire uniformed positions, and enhancing the City's streets through a pavement preservation initiative. This Budget Summary serves to highlight how the allocation of City financial, human, and capital resources are directed to achieve policy and service delivery goals. The Budget Summary is organized in the following manner:

### Budget Summary Outline

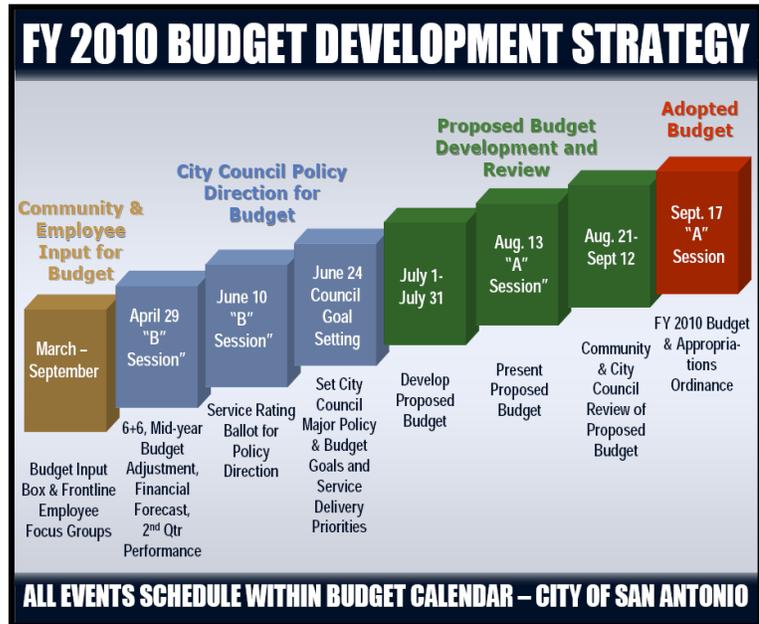
Section Title	Page
• BUDGET DEVELOPMENT STRATEGY	4
• FY 2010 TOTAL CITY BUDGET (ALL FUNDS)	10
• TWO YEAR BALANCED BUDGET	11
• MAJOR REVENUE & REVENUE ADJUSTMENTS	12
• FINANCIAL RESERVES	15
• GENERAL FUND REDUCTIONS	16
• GENERAL FUND SERVICE ENHANCEMENTS	18
• CITY PERSONNEL LEVELS	28
• OTHER FUNDS SUMMARIES	30
• SIX-YEAR CAPITAL IMPROVEMENT PLAN SUMMARY	38



## Budget Development Strategy

The process of developing the FY 2010 Adopted Budget is a comprehensive effort that involves input from residents, the Mayor and City Council, outside governmental agencies and private organizations, all City departments and offices, and City employees. There are several major components to the process including the annual policy and goal setting work sessions with the Mayor and City Council and a review of revenues and City services for enhancement or redirection of funds to more critical City services.

This year's budget process allowed participation by residents and employees through two different initiatives. Beginning in April 2009, the Budget Input Box gives residents and employees the opportunity to offer their suggestions on how the City could increase efficiencies, generate revenues, and make effective changes to service delivery. Budget staff distributed 200 Budget Input Boxes to various locations in the City, including public libraries, the lobbies of City offices, local Chambers of Commerce and other venues. A link is also available on the City website for employees and residents to submit their suggestions electronically. Information and access for this budget initiative was provided in English and Spanish.



Of the Budget Input Box Suggestions, 253 were submitted electronically and 244 were submitted via paper forms. The following table represents significant suggestions currently implemented in departmental operations along with ideas that will be implemented within the FY 2010 Adopted Budget.

### Sample Budget Input Box Suggestions

Department Service	Budget Input Box Suggestions	Action Taken
Animal Care Services	Continue to offer free Spay & Neuter services at ACS Facility	Free Spay & Neuter services will continue to be offered through Grants & Contracts
Library	Make more computers available	Department working on a plan to distribute 140 laptop computers
Parks & Recreation	Begin recycling efforts in City Parks	Woodlawn Lake Park pilot program will be evaluated in FY 2010
Planning & Development Services	Update the online permit application to reflect the new paper application	Department working with ITSD to update online application
Police	Utilize a smaller, more fuel efficient, vehicle to perform mail runs & errands between Police substations	Ford F-250 truck currently used has been replaced by a smaller, more fuel efficient, vehicle

In addition to the Budget Input Box, the FY 2010 Frontline Employee Focus Group initiative provided employees within similar job capacities an opportunity to collaboratively identify process improvements that could be considered during the development of the FY 2010 Adopted Budget. The goal of the initiative was to help identify ways that departments could (1) gain overall efficiencies, (2) generate new/additional revenues, and (3) make effective changes in service delivery. Twenty departments were represented in the 2010 Frontline Employee Focus Groups through participation in eight Frontline Employee Focus Group sessions. As part of the Comprehensive Review Initiative established by the City Manager, employees from the Department of Community Initiatives participated in three work sessions, followed by four sessions associated by job capacities in the areas of Executive, Mid-Level Managers, Clerical, and Maintenance/Skilled Craft employees. Lastly, members of the Employee Management Committee participated in a work session. The Frontline Employee Focus Group sessions were conducted between June 8<sup>th</sup> and July 1<sup>st</sup>, 2009 and were coordinated by the Office of Management and Budget with assistance from the Human Resources Department.

The following table presents an overview of FY 2010 Frontline Employee Focus results:

Session	Number of Sessions	Number of Participants	Number of Ideas Generated
Dept. of Community Initiatives	3	60	141
Executive	1	16	66
Mid-Level Managers	1	23	113
Clerical	1	18	71
Maintenance/Skilled Craft	1	18	35
Employee Management Committee	1	10	31
<b>Total</b>	<b>8</b>	<b>145</b>	<b>457</b>

Many ideas developed in the FY 2010 Frontline Employee Focus Group process have been recognized by the department as essential implementations. As such, these ideas were implemented in FY 2009. Other ideas that were larger in scope and identified as quantifiable are being implemented in the FY 2010 budget process. The following tables represent significant ideas from the Frontline Employee Focus Group already implemented in the departmental operations and ideas that will be implemented in the FY 2010 Adopted Budget.

**Sample Frontline Employee Focus Group Suggestions**  
**Already Implemented**

Session	Department	Participant Suggestions Already Implemented
Clerical	Human Resources	Offer more Customer Service trainings
Executive	Innovation & Reform	Evaluate City departments on current business processes and organizational structure to identify efficiencies
Maintenance/Skilled Craft	Solid Waste	Improve communication to residents on proper sorting of recyclables
Mid-Level Managers	Downtown Operations	Increase parking fees in downtown City owned parking structures



**Sample Frontline Employee Focus Group Suggestions to be Implemented in FY 2010**

Session	Department	Participant Suggestions to be included in FY 2010
Clerical	Planning & Development	Combine mailings of multiple fees into one letter/statement to provide an easier payment option to residents
Maintenance/Skilled Craft	Human Resources	Offer more on-the-job training opportunities
Mid-Level Managers	Library	Offer online payment options for Library fees

**Public Input on Budget Priorities** After the FY 2010 Budget was proposed on August 13, 2009, the City held District Community Budget Hearings in all 10 City Council Districts between August 17 and August 31, 2009. In each community hearing, an explanatory video regarding the FY 2010 Proposed Budget was shown and citizens were given the opportunity to direct questions to their City Council Representative and City Officials. These District Community Budget Hearings were attended by over 600 individuals and over 150 speakers provided comments on the Proposed Budget. The City also held a Budget Public Hearing in which citizens and various groups provided input. The Public Hearings and Work Sessions resulted in the City Council being aware of issues important to citizens and community groups, while the District Community Budget Hearings allowed City Council to hear feedback from the citizens on the FY 2010 Proposed Budget.

**Fiscal Year 2010 Adopted Budget** After receipt of the proposed budget, the City Council held ten work sessions to review the proposed service program details and discuss potential City Council budget amendments. The budget work sessions provided a forum for public discourse on significant policy issues as well as an opportunity to review departmental service plans highlighting proposed program reductions, efficiencies, redirections, enhancements, and revenue adjustments. After considering all the recommendations and receiving input from citizens at a public hearing on September 1, 2009, City Council adopted a balanced budget on September 17, 2009. The Adopted Budget includes amendments added by the City Council. These amendments and their fiscal impact can be found in the following paragraphs and tables.

**General Fund Expenditure/Supporting Source Amendments** The following tables detail the approved General Fund expenditure a revenue amendments. These amendments and their supporting resources were approved by City Council on September 17, 2009 with the adoption of the Budget.

**City Council Amendments to the FY 2010 Proposed Operating Budget**  
*-As of September 17, 2009-*

Item No.	General Fund Resource Amendment Items	FY 2010 Budget Impact	FY 2011 Budget Impact
<i>Revenue Adjustments</i>			
1	Additional FY 2009 CPS Payment Revenue above FY 2009 Re-Estimate from payment received in August	\$1,700,772	\$0
2	Additional FY 2009 Sales Tax Revenue above FY 2009 Re-Estimate from payment received in August	186,301	0
3	Transfer Creekway Sales Tax Venue Fund revenue to General Fund for 3 Creekway CIP positions (with transfer, overhead below 5% of CIP Program)	236,265	236,265
4	Use portion of FY 2010 General Fund fund balanced designated for FY 2011 Balanced Budget-Plan	375,819	0
<b>Total General Fund Resource Amendments</b>		<b>\$2,499,157</b>	<b>\$236,265</b>

Item No.	General Fund Revenue/Expenditure Amendment Items	FY 2010 Budget Impact	FY 2011 Budget Impact
<i>Revenue Adjustments</i>			
1	Cancel Residential Alarm Permit Fee Increases (New and Renewal) for Seniors (65 years of age with Residential Homestead Exemption) maintaining annual fee at \$35	\$28,396	\$0
2	Adjust Proposed Increase in Residential Alarm Permit Fees (New and Renewal) from \$15 annually to \$5 annually for all accounts excluding Seniors (with amendment, annual fee from \$35 to \$40)	375,819	375,819
3	Reduce EMS Contracts Revenue Budget due to discontinued EMS Service contracts with Hill Country Village and Castle Hills	273,157	273,157
<i>Expenditure Adjustments</i>			
1	Fully implement Phase III of Step Pay Plan (rather than managing over two-year period)(FY 2011 Impact is full-year cost of 2010, not Phase IV costs)	1,000,000	1,490,000
2	Restore 2 positions (\$90,534) and program operating budget (\$144,997) recommended in Project Worth FY 2010 reorganization Budget proposal	235,531	235,531
3	Add Senior Center start-up costs in District 2 for facility rental, meals, and activities funded for 5 months in FY 2010 and 12 months in FY 2011*	200,000	400,000
4	Add resources to sustain portion of Library FY 2009 Book-Budget enhancement (funded with one-time resources) in FY 2010	275,000	0
5	Add resources for total College Access Center operating Budget of \$500,000 for FY 2010 (this in addition to \$344,000 in SAEP redirection)	156,000	156,000
6	Add 2 uniform positions in Fire Department for Special Operations Oversight to be cost-neutral by reduced overtime expenditures (for a total uniform/civilian personnel count of 1,762)	0	0
7	Implement cost-neutral <i>Wellness &amp; Special Operation Initiative Program</i> for uniform personnel in the Fire Department to be funded with savings from new <i>Uniform Vacation Leave Buyback Program</i>	0	0
8	Reduce EMS Peak-Period overtime budget due to discontinued EMS Service contracts with Hill Country Village and Castle Hills	(195,169)	(195,169)
9	General Fund Budgeted Financial Reserves to maintain 9% Reserve Goal (added dollars needed for added expenditures in amendments)	150,423	187,773
<b>Total General Fund Revenue/Expenditure Amendments</b>		<b>\$2,499,157</b>	<b>\$2,923,111</b>



**City Council Amendments to the FY 2010 Capital Improvements Budget**  
*-As of September 17, 2009-*

Item No.		FY 2010 Budget Impact	FY 2011 Budget Impact
<i>Revenue Adjustments</i>			
1	Redirect Certificate of Obligation funding	\$6,294,000	\$0
	<b>Total Capital Budget Resource Amendment</b>	<b>\$6,294,000</b>	<b>\$0</b>
<i>Expenditure Adjustments</i>			
1	College Access Center Capital Improvements Budget	\$750,000	\$0
2	Early Childhood Center Improvements	400,000	0
3	24th Street/OLLU Improvements Project Budget (Proposed Budget includes \$625,000; with amendment, total budget equals \$1,436,130)	811,130	0
4	Eastside Education & Workforce Development Center	2,000,000	0
5	Acquire property at Betty Jean and Hillje for new City Park and provide initial park development up to the amount of remaining funds	200,000	0
6	City Council District 4 Senior Center Facility improvements	400,000	0
7	Medina Valley High future Park park improvements	200,000	0
8	Woodlawn Lake Project Budget (Proposed Budget includes \$1,866,000; with amendment, total budget equals \$2,600,000)	734,000	0
9	Additional Animal Care Kennel Facilities at City Animal Care Services (at 4710 State Highway 151)	500,000	0
10	Central Library Weatherization Project	298,870	0
	<b>Total Capital Budget Expenditure Amendments</b>	<b>\$6,294,000</b>	<b>\$0</b>

**Other Funds Expenditure/Supporting Source Amendments** The following tables detail the approved Other Fund expenditure and revenue amendments. These amendments and their supporting resources were also approved by City Council on September 17, 2009 with the adoption of the Budget.

**City Council Amendments to FY 2010 Proposed  
Non-General Fund Operating Budgets -As of September 17, 2009-**

Item No.	Storm Water Operating Fund Resource & Expenditure Amendments	FY 2010 Budget Impact	FY 2011 Budget Impact
<i>Revenue Adjustments</i>			
1	Appropriate funds from the Storm Water Fund fund balance leaving sufficient fund balance for FY 2010	<b>\$1,150,000</b>	<b>\$0</b>
<i>Expenditure Adjustments</i>			
1	Update payment to SAWS for Storm Water Fee collection services and other services related to National Pollutant Discharge Elimination System	\$400,000	\$400,000
2	Add resources for Storm Water Infrastructure Mapping System endorsed by City's IT Strategic Planning Council on September 4, 2009	200,000	0
3	Add resources for Woodbury Storm Water Improvement Project	300,000	0
4	Add resources for Feather Ridge Retaining Wall Improvement Project	250,000	0
<b>Total Storm Water Fund Expenditure Amendments</b>		<b>\$1,150,000</b>	<b>\$400,000</b>

Item No.	Advanced Transportation District Fund Resource & Expenditure Amendments	FY 2010 Budget Impact	FY 2011 Budget Impact
<i>Revenue Adjustments</i>			
1	Appropriate funds from the Advanced Transportation District Fund fund balance leaving sufficient fund balance for FY 2010	<b>\$150,000</b>	<b>\$0</b>
<i>Expenditure Adjustments</i>			
1	Add resources for 1 additional traffic signal installation recently deemed warranted by Public Works (Proposed Budget includes 1 additional signal)	\$150,000	\$0
<b>Total Advanced Transportation District Fund Expenditure Amendment</b>		<b>\$150,000</b>	<b>\$0</b>

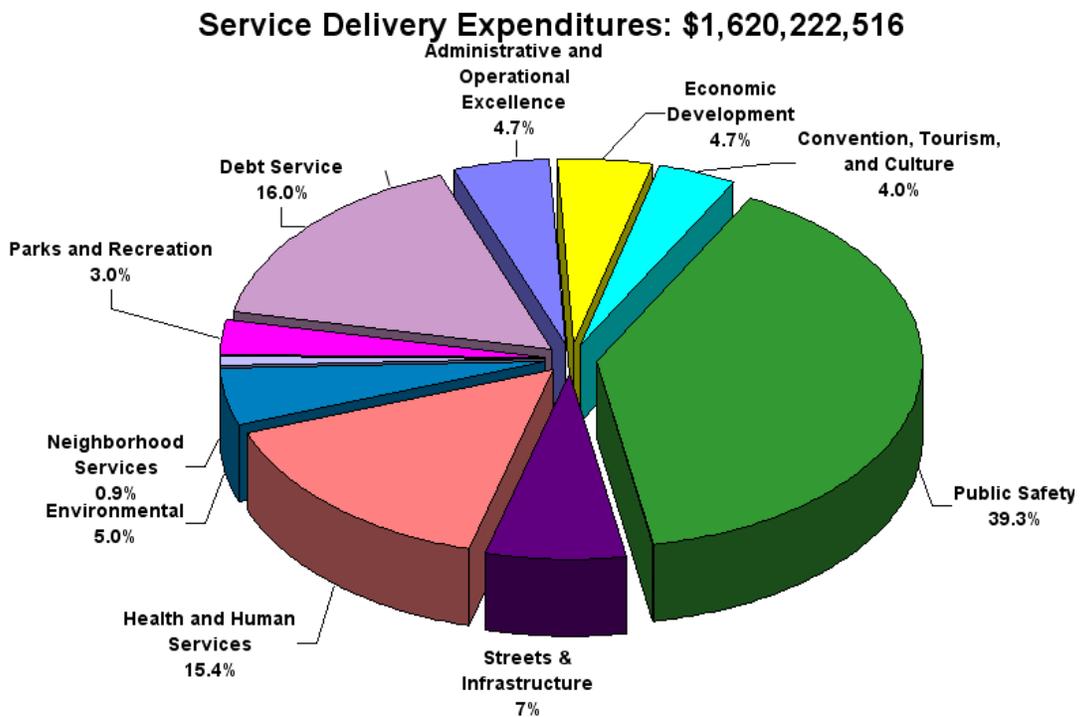
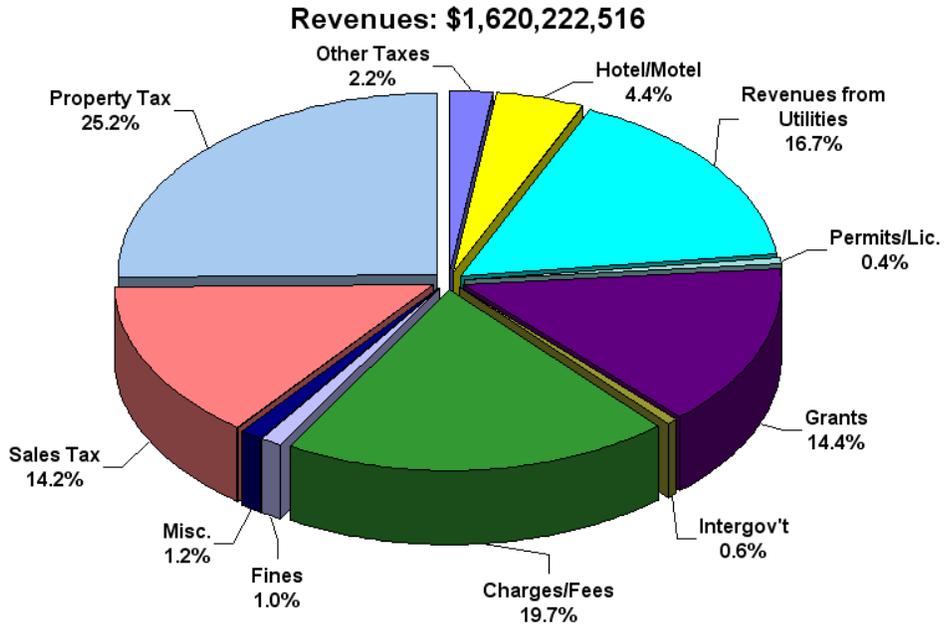
Item No.	Non-General Fund Operating Budget Resource & Expenditure Amendments to Fully Implement Phase III of Pay Plan	FY 2010 Budget Impact	FY 2011 Budget Impact
<i>Revenue Adjustments</i>			
1	Appropriate funds from Indicated Funds' fund balance equal to the expenditure amount listed below		
<i>Expenditure Adjustments</i>			
Fully implement Phase III of Step Pay Plan (rather than managing over two-year period)(FY 2011 Impact is full-year cost of 2010, not Phase IV costs) increasing appropriations as follows:			
1	Community & Visitor Facilities Fund	\$54,952	\$73,268
2	Storm Water Operating Fund	61,072	81,429
3	Planning & Development Services Fund	38,257	51,009
4	Airport Operating Fund	155,390	207,186
5	Parking Operating Fund	25,452	33,937
6	Solid Waste Services Fund	153,198	204,263
7	Purchasing & General Services Fund	50,777	67,702
8	Information Technology Services Fund	26,538	35,384
9	Facilities Services Fund	69,986	93,315



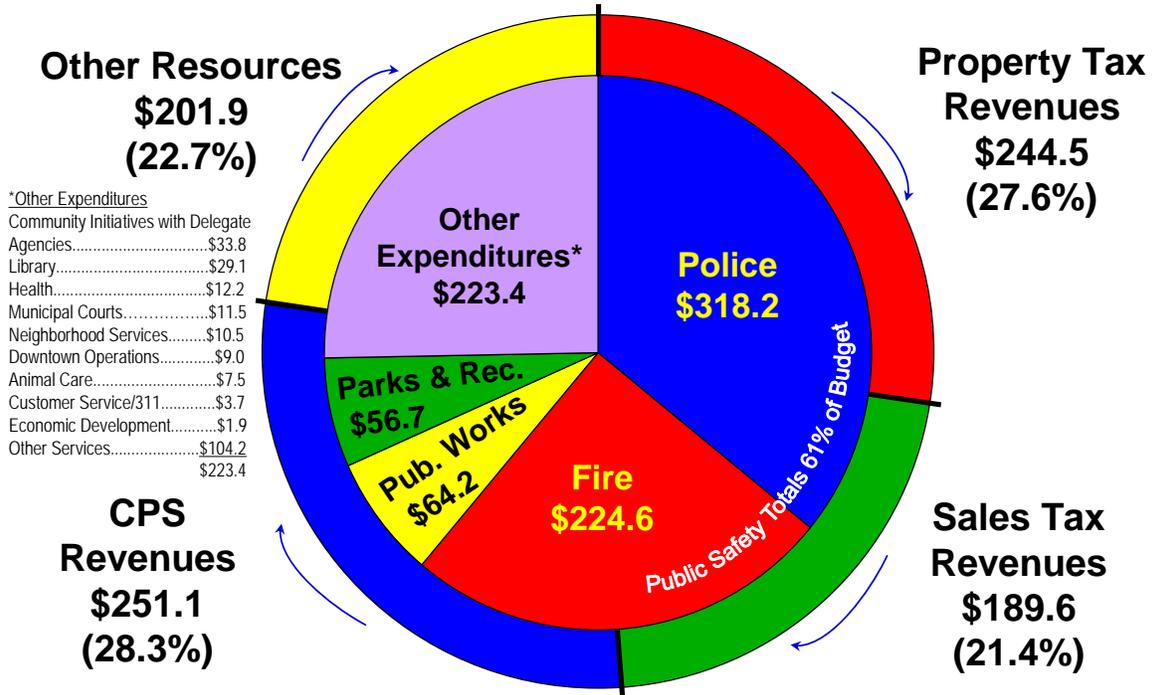
# FY 2010 Total City Budget (All Funds) Summary

The FY 2009 Adopted Balanced Budget appropriation for **All Funds** is **\$2.3 billion**, excluding transfers of **\$232.4 million**. This amount includes **total operating expenses of \$1.6 billion** and **\$715 million in capital expenditures**. The following charts show projected operating revenues and adopted appropriations for all funds for FY 2010. These charts are followed by the General Fund chart that layers operating expenditures over major revenue categories.

## FY 2010 Adopted Consolidated Operating Budget



**GENERAL FUND AVAILABLE RESOURCES  
DISTRIBUTED OVER MAJOR SPENDING AREAS (\$ in millions)**



**FY 2010 TOTAL ADOPTED BUDGET: \$887,077,240**

## Two Year Balanced Budget

Consistent with City Council direction, the FY 2010 Adopted Budget is close to achieving the goal of a two-year balanced budget for FY 2010 and FY 2011.

In April 2009, when the Five-Year Financial Forecast was presented to City Council (that incorporated actual revenues received and expenditures incurred from October to March), the General Fund FY 2010 and FY 2011 ending balances were both projected to be negative. By adopting Mid Year Budget Reductions, recurring reductions, managing recurring improvements, and implementing revenue enhancements, the updated FY 2010 and FY 2011 General Fund ending balance has been re-forecasted.

The following table shows the Adopted FY 2010 Budget and the FY 2011 Plan Budget.



**Two Year General Fund Balanced Budget Plan**  
**- \$ in Thousands -**

	<b>FY 2010 Budget</b>	<b>FY 2011 Plan</b>
<b>Revenues</b>		
Beginning Balance (Excluding Budgeted Reserves)	\$ 53,666	\$ -
Use of Reserve for Two Year Balanced Budget	28,268	38,326
Operating Revenue	844,149	859,741
<i>Total Revenue</i>	<b>\$ 926,083</b>	<b>\$ 898,067</b>
 <b>Expenditures</b>		
Service Delivery Costs		
<i>Total Costs</i>	\$ 887,077	\$ 899,700
	<b>\$ 887,077</b>	<b>\$ 899,700</b>
<b>Gross Ending Balance</b>	<b>\$ 39,005</b>	<b>\$ (1,633)</b>
 Added Budgeted Financial Reserves	\$ 678	\$ 1,458
Reserve for 2-Year Balanced Budget	38,326	-
Net Ending Balance	<b>\$ (0)</b>	<b>\$ (3,091)</b>
 <i>Budgeted Financial Reserves</i>	\$ 79,837	\$ 81,295
<i>% of General Fund Appropriations</i>	9.0%	9.0%

## Economic Impact

The City of San Antonio, like many other municipalities across the country, is experiencing the adverse effects of the nation's current economic crisis. In 2008, new jobs in the city grew at a rate of 0.4%, far less than the 4% growth seen within the past four years. Additionally, the unemployment rate has increased, trending upward from 4.2% in 2008 to a current 6.9% as of September 2009. Key economic indicators for San Antonio reflect slower growth in 2009 than in previous years.

In addition to the slowdown in business economic growth, the building market and tourism industries also have been impacted. New residential and commercial permitting activity has been trending downward since 2006. Home sales have decreased, with the average number of days to clear the housing inventory doubling since 2006. Tourism, convention activity, and airport passengers are also down this year (2009) over last year (2008).

With the slowdown in economic activity, the City's major General Fund revenue sources of Sales Tax, Property Taxes, and CPS Energy revenues have been negatively impacted. These three revenue sources comprise over 75% of General Fund Resources. Sales tax revenue receipts are projected to be down by 6.5% compared to last year's budget. Property base value growth has declined for the first time in 16 years impacting the City's Property Tax revenues. Finally, natural gas prices as well as consumption also have fallen from the highs seen in 2008, impacting the City's payment from CPS Energy.

## Major Revenues & Revenue Adjustments

**Property Tax** The FY 2010 Adopted Budget includes \$244.5 million in maintenance and operations support for the General Fund from property taxes. For FY 2010, the property tax rate is projected to be reduced by just under 2/10ths of a cent or 0.145 cents. This reflects a prior commitment with the City and the County University Health System to consolidate clinical preventative health services. The FY 2009 City Tax rate per \$100 of valuation is 56.714 cents. In FY 2010, the City tax rate per \$100 of valuation will be reduced to 56.569 cents. FY 2010 will be the third time in as many years that the City has reduced its property tax rate. In FY 2009, the Property Tax rate was reduced from FY 2008 by approximately 1/2

of a cent. The three year impact of tax rate reductions (FY 2008, FY 2009, and FY 2010) equates to a reduction of 1.285 cents.

Property value growth for existing properties is decreasing slightly in value, however new construction is continuing to increase in FY 2010. Values for the City of San Antonio recently reported by Bexar Appraisal District (BAD) for FY 2010 show an increase in total net taxable value of approximately \$600 Million, or 0.83% above last year. Included in the total are \$1.95 billion for new improvements. The taxable value less new improvements yield the base valuation. The decrease in the base valuation from last year is \$1.36 billion, declining for the first time in 16 years.

**CPS Energy Revenue** The City's payment from City Public Service (CPS) Energy represents the largest source of revenue to the General Fund. Fourteen percent of all CPS gas and electric customer revenue is paid to the City as a return on investment. The FY 2010 Adopted Budget includes CPS revenues in the amount of \$251.1 million. Revenues from CPS are one of the most difficult revenues to project. A number of variables can significantly impact CPS revenues therefore the City's payment can fluctuate significantly from year to year.

As a result of a decrease in natural gas prices and consumer consumption, CPS Energy Revenues are projected to fall below the FY 2009 Budget by 9.2% or \$26.7 million. In FY 2010, revenues are projected to continue to decline by 4.2% from the FY 2009 projection.

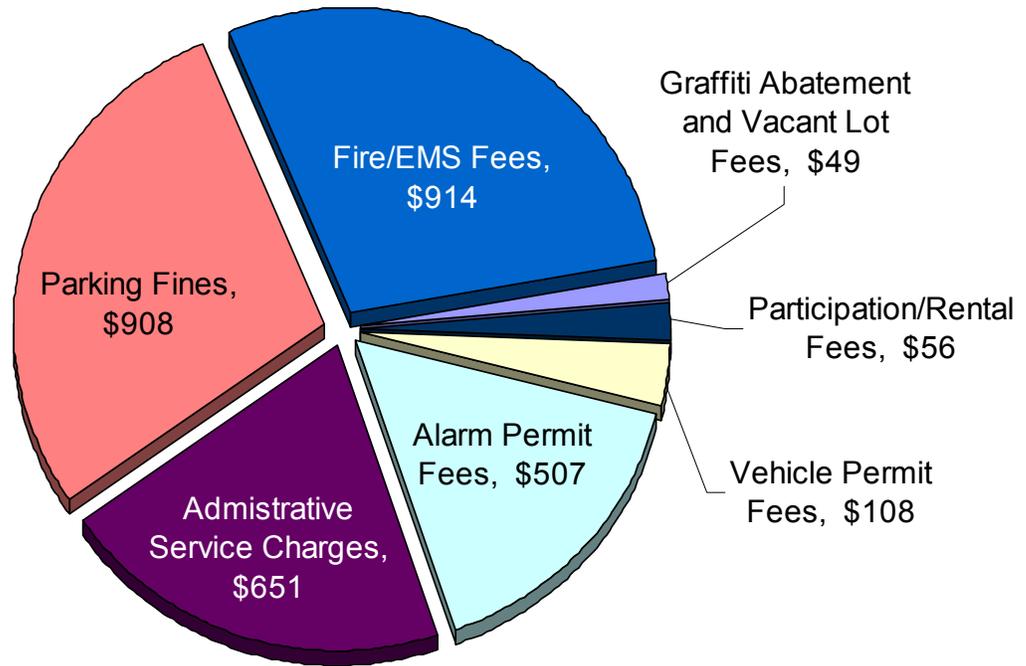
**Sales Tax Revenue** Actual sales tax collections for the current year (FY 2009) are projected to be at \$187.7 million. This amount is \$15.1 million, or 7.46%, less than the \$202.8 million budgeted in FY 2009 for sales tax revenue. Sales tax revenues in FY 2010 are projected to increase from the FY 2009 Re-Estimate by only 1.0% to \$189.6 million. Beyond FY 2010, as the economy strengthens, revenue levels from this source are expected to steadily increase.

**Revenue Adjustments** The FY 2010 Adopted Budget includes increases to several existing fees and creates new fees and charges for service. These new and adjusted revenue items total \$3.19 million. The revenue adjustments are summarized below, with more detail provided in the **Program Changes** section of the Adopted Budget.

The policy direction regarding revenue enhancements focused on revenue changes impacting those who benefit from service (User Fees), punitive fees, and service areas that had not been adjusted in recent past. The concept of cost recovery is to recover some or all of the costs associated with providing City services and programs being mindful of the nature of the service provided, the population served, and the intended impact to the community. Seven categories of cost recovery and user fees were evaluated: Fire/EMS Fees, Alarm Permit Fees, Parking Fines, Administrative Service Charges, Vehicle Permit Fees, Participation / Rental Fees, and Graffiti Abatement & Vacant Lot Fees. The following table shows the adopted revenue adjustments and their respective dollar values.



**Revenue Changes by Cost Recovery Category**  
 (\$ in Thousands)



<b>Cost Recovery Category</b>	<b>Adopted FY 2010 Revenue Generated</b>	
Graffiti Abatement and Vacant Lot Fees	\$	48,746
Participation/Rental Fees		56,441
Vehicle Permit Fees		108,290
Alarm Permit Fees		507,431
Administrative Service Charges		650,583
Parking Fines		907,573
Fire/EMS Fees		913,921
<b>Total</b>	<b>\$</b>	<b>3,192,985</b>

## Financial Stewardship

The City of San Antonio has a continued commitment to its residents to maintain the highest level of service through efficient and effective use of resources. That commitment is unwavering even in these challenging economic times.

Over the past three years, the City of San Antonio has put great emphasis in its financial stewardship and the continued practice of prudent financial management. In FY 2009, the City of San Antonio received the highest possible bond rating from Standard & Poor's Rating Services. This rating was based on the City's "maintenance of strong financial reserves and continued diversification of the local economy." Over the long term, the improved rating will save San Antonio and its residents millions as a result of lower interest rates on the bonds the City sells.

One of the City's major financial management practices over the past three years has been to aggressively seek ways to realize cost savings by identifying efficiencies. Since 2006, the City has reduced its Budget by over \$12.6 million through elimination of lesser priority and inefficient programs.

The FY 2010 Adopted Budget continues this practice of identifying savings through efficiencies. The Adopted Budget also realizes savings through the redirection of administrative overhead costs, reductions in travel, education, and training resources, modifications to service delivery, as well as through other identified means.

## Financial Reserves

The establishment and maintenance of appropriate budgeted financial reserves within the General Fund is critical to prudent financial management. Financial reserves provide budgetary flexibility for unexpected events, to withstand financial emergencies, and to protect the City from the usual fluctuation in revenue-expenditure patterns.

The Budgeted Financial Reserve Fund will be utilized to meet one or more of the following events:

- Unforeseen operational or capital requirements which arise during the course of the fiscal year
- An unforeseen or extraordinary occurrence such as a natural disaster, catastrophic change in the City's financial position, or the occurrence of a similar event
- To assist the City in managing fluctuations in available General Fund resources from year to year in stabilizing the budget

The use of these funds will be authorized only after an analysis has been prepared by the City Manager and presented to the City Council that outlines the cost associated with the use of the financial reserve fund. The FY 2010 Adopted Budget maintains a 9% reserve of General Fund Expenditures.

**Budgeted Financial Reserve Fund**  
**FY 2002 - FY 2010 (\$ In Millions)**

Fiscal Year	Reserve Amount	Appropriations	Percentage of Total
FY 2010	\$79.84	\$887.07	9.00%
FY 2009	\$83.67	\$929.71	9.00%
FY 2008	\$68.17	\$852.54	8.00%
FY 2007	\$48.17	\$788.09	6.11%
FY 2006	\$28.10	\$728.12	3.86%
FY 2005	\$23.17	\$673.17	3.44%
FY 2004	\$23.17	\$639.44	3.62%
FY 2003	\$23.17	\$601.39	3.85%
FY 2002	\$23.17	\$601.11	3.85%



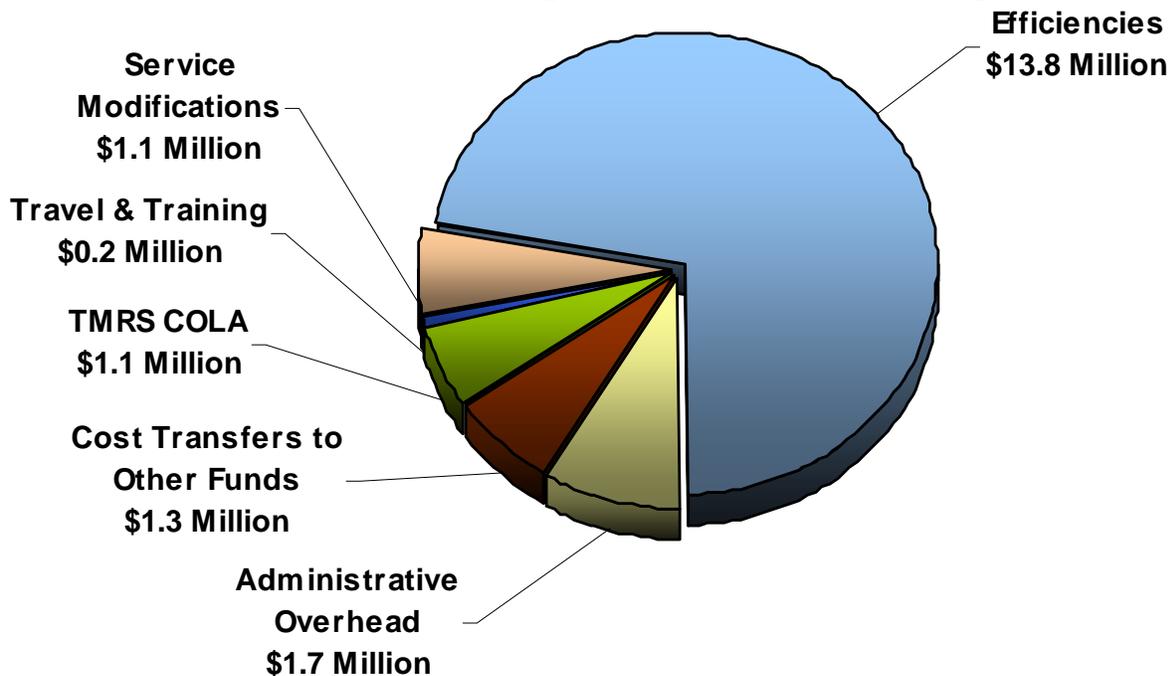
Financial Reserves  
Percentage of Total Appropriations



## Reductions

The City has worked proactively to develop an Adopted Operating Budget for Fiscal Year 2010 using prudent financial planning to assure the Budget remains balanced. The FY 2010 Adopted Budget includes service redirections and curtails spending to compensate for forecasted revenue shortfalls.

### General Fund Reductions Generate \$19.2 Million for Balanced FY 2010 Budget and FY 2011 Budget-Plan



The FY 2010 Adopted Budget includes \$19.2 million in combined reduction savings. These savings are a result of \$13.8 million in efficiency savings, \$1.7 million in administrative overhead reductions, \$1.1 million in service modification savings, and \$2.6 million in other reductions/redirections.

The reductions impact approximately 330 positions (net of redirection proposals), of which 269 are in the General Fund. Less than half of the reduced positions are vacant. While not all positions impacted are currently filled, those employees in filled positions being reduced will be placed in other vacancies throughout the City. No employee will be laid off with the City as a result of the adopted reductions. Reductions do not impact sworn personnel—our Police Officers and Firefighters—in the Police and Fire Departments.

Below is a list of General Fund reduction examples. A more exhaustive reduction list is provided in the **Program Change** section of this document.

### **Efficiencies (\$13.8 million)**

- The Budget realigns all branch library staffing schedules allowing all branch libraries to be open on Sundays. The realignment adjusts public service hours by 8 fewer hours per week reducing operating hours during non peak periods saving the City \$1.2 million dollars.
- The Juvenile Offenders Program will be reorganized by transferring case management responsibilities from the Department of Community Initiatives to the City's Municipal Courts system with lower costs and fewer staff positions. A new Juvenile Case Worker Fund will be created and a new municipal court fee is adopted to fund the program resulting in savings to the General Fund.
- In the City's Economic Development Department, over \$300,000 in savings will be gained through the implementation of a recent departmental reorganization.
- In FY 2010, the City will reduce the number of heavy equipment pieces and vehicles from its fleet inventory resulting in a savings of \$200,000. More analysis will be conducted over the next several months to potentially identify even greater savings in the City's heavy equipment and fleet program.
- The Budget begins a three year transition to redirect over \$1 million in San Antonio Education Partnership oversight dollars into education programs and scholarship funding.
- Efficiencies are gained in the Health Department Budget to reflect the clinical consolidation of City health services with the University Health System.
- The Budget includes savings from an increased use of volunteers in the City's animal care services area.

### **Administrative Overhead (\$1.7 million)**

- The Budget restructures the Quality Assurance Unit in the Department of Community Initiatives to focus its efforts on the evaluation of grant-funded programs and will use other City-wide resources for non-grant funded program evaluation. This restructure will reduce General Fund spending by \$300,000.
- The FY 2010 Budget proposes the redistribution of workloads, decentralization of data collection, and consolidation of services in the Health Department saving the City over \$600,000.
- The Budget includes an organizational structure review in the Public Works Department's streets division with emphasis on minimizing supervisory layers.

### **Service Modifications (\$1.1 million)**

- The Budget proposes to reduce the service hours during underutilized periods for the Texana and the government documents section located at the central library which will reduce spending by more than \$200,000.
- Operating hours at the Spanish Governor's Palace are adopted to be reduced by closing the museum on Monday's. This schedule is consistent with the operating hours of other museums in the City.
- Additional service modification savings includes the restructuring of weekday evening service at the City's 311 call center. An alternative service method will be provided between the hours of 11pm and 7am.
- The Budget eliminates funding for operating several water fountain features in the downtown area.
- Savings are realized in 2010 by eliminating City-sponsored Downtown Special events including the Houston Street Fair.
- The Adopted Budget also includes extending the watering and mowing frequencies in all City Parks.



## Other Reductions (\$2.6 Million)

- The 2010 Adopted Budget realizes \$1 million in General Fund savings through the realignment of costs for services to other appropriate funding sources such as grants and City Enterprise Funds.
- The Budget includes savings of \$300,000 from reductions in City travel and related expenses.
- The 2010 Budget does not include an annual cost of living adjustment for active civilian employees and correspondingly for retired civilian employees in 2010 resulting in \$1 million in reduced payments to the Texas Municipal Retirement System.

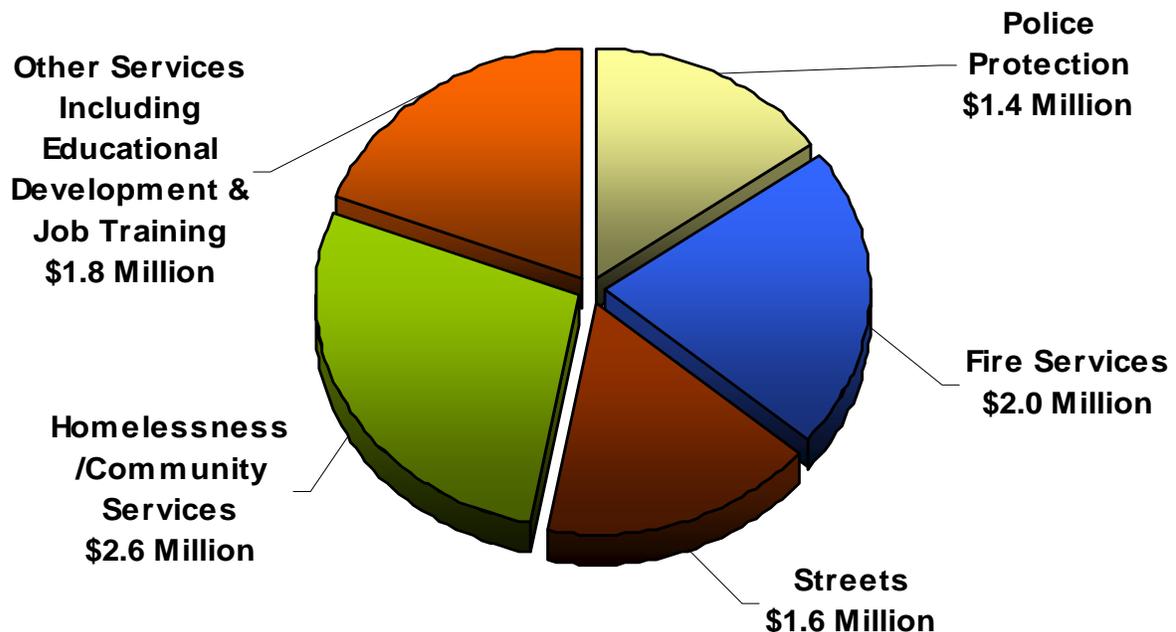
## FY 2011 Reductions

The 2010 Budget proposal also includes additional reductions of nearly \$11 million for consideration in the 2011 Budget. These reduction proposals may be necessary if the economy does not improve to the degree projected. As an example, one reduction proposal for consideration in 2011 is to close City Hall operations during the slow business period of between the Christmas and New Year's Holiday. This will provide certain civilian employees with several days of unpaid holiday leave that could reduce spending levels by \$2 million in the General Fund alone.

## Service Enhancements

Everyday, the City of San Antonio continues to deliver the core services that benefit you and your family such as fire and police protection, street maintenance and animal care initiatives. The FY 2010 Adopted Budget focuses on service priorities that are critical to our local economic recovery and demonstrates the City's continued commitment to providing high quality services that improve the quality of life for our residents.

### FY 2010 General Fund Service Enhancements Total \$9.4 Million



In FY 2010, the City will invest \$9.4 million in General Fund improvements. More than \$2 million of the amount results from redirecting resources from existing programs to newly modified services. Additionally, the Budget funds nearly \$11 million in mandated service increases including the operating costs for one new fire station and three new branch libraries. Below is a list of major General Fund service enhancements adopted for FY 2010. The entire list of adopted enhancements can be found in the **Program Change** section of the Adopted Budget.

## Police

- The 2010 Budget includes the City contribution for 50 new Police Officer positions funded primarily with Federal Economic Stimulus Funds and reserves over \$1.2 million by 2011 to partially prefund the 2013 budget impact when stimulus funds will be exhausted.

## Fire

- The 2010 Adopted Budget adds a total of 29 new Firefighter positions. Fifteen Firefighter positions will comprise a new fire engine company at Fire Station 23 to improve services north of the international airport. Twelve new uniformed positions will provide an additional EMS unit to improve emergency medical response times throughout the community while two new District Chief uniform positions will be used to implement enhanced Special Operations oversight and coordination on a shift basis.

## Streets, Sidewalks, and Traffic Signals

- The Adopted Budget will redirect \$1.4 million in resources for an enhanced street preservation program that will enhance the quality of and extend the life for city streets.
- Funding will be included in the budget totaling \$2 million to improve service alleys.
- Over \$4.5 million is budgeted for new sidewalks.
- Finally, the 2010 Budget will continue to build on the improvements made within the five-year traffic signal synchronization and modernization program.

## Homelessness and Community Services

- The FY 2010 Adopted Budget includes an additional \$1.6 million for the Haven for Hope service providers including \$880,000 for Haven for Hope Inc. The additional funding brings the City's total General Fund support for the center to over \$3.0 million. The funding is used to support food and medical services, safe sleeping, outreach efforts, operations and security.
- An additional \$1.0 million dollars is included in the Adopted Budget to fund the City's contribution towards the Public Safety Triage and Detox Center (PSTD) managed by the Center for Health Care Services. This funding is used to provide a sobering unit for public inebriates as well as a Crisis Care Center for the exclusive treatment of arrestees injured before or during an arrest. PSTD enables uniformed officers to reduce emergency room and detention center processing time, enables inebriates to become sober in a more humane environment and removes a disproportionately problematic segment from the City's detention center population. In addition to the sobering unit and Crisis Care Center, PSTD also provides short term detoxification services and long-term out patient treatment to break the cycle of addiction. Funding for PSTD is paid in part through a redirection of \$390,901 from current residential rehabilitation contracts funded through the General Fund.

## Educational Development and Job Training

- The Adopted Budget includes \$500,000 for the creation of the College Access Center, funded through the reinvention of the San Antonio Education Partnership (SAEP). This recommendation is part of a 3 year plan to redirect \$1.4 million in SAEP administrative overhead costs into direct scholarship and/or educational programming.

## Mandated Services

The 2010 Budget addresses increases in operational costs to support services required in growing areas of the City as well as to operate new facilities that have been included within a voter approved City Bond Program. The 2010 Budget includes nearly \$11 million in mandated services costs. An entire list of adopted mandates can be found in the **Program Change** section of the Adopted Budget.

- \$2.9 million in funding for maintenance, support, and training for the new Computer Aided Dispatch / Records Management System (CAD/RMS) is included in the Budget. The CAD/RMS will improve the effectiveness of public safety services, allow for better sharing of information among neighboring jurisdictions.

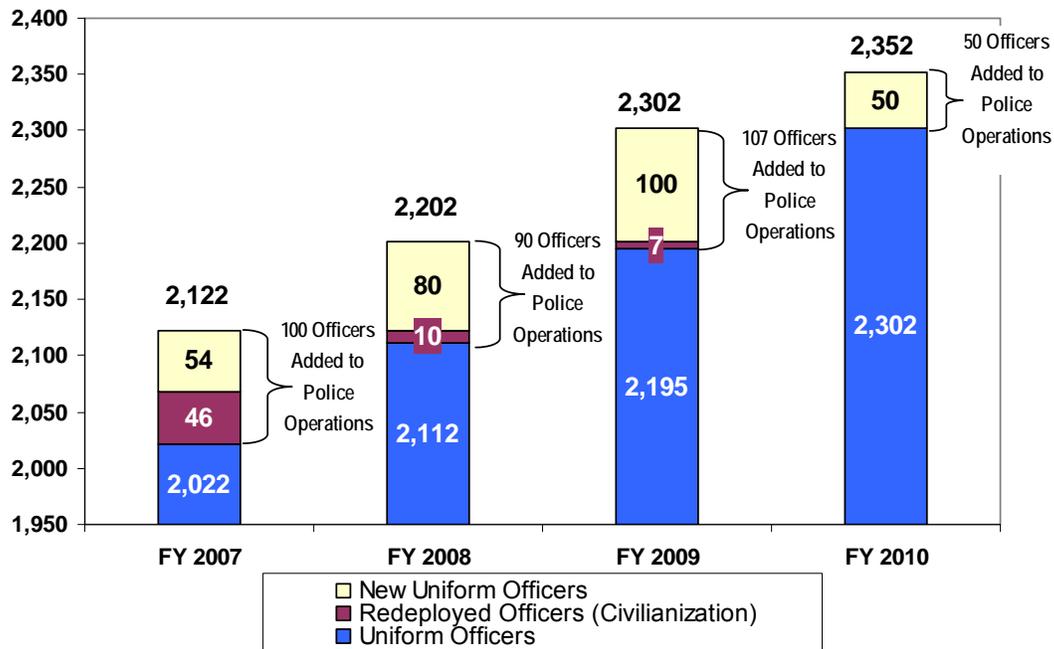


- \$3.1 million is included in the Budget to address operating costs and capital needs for the new Fire Station No. 51 located at IH 10 and De Zavala in City Council District 8. This includes the training and promotional dollars needed for 30 new firefighters and the funds to acquire a new platform ladder fire truck, a new fire pumper truck and a new fire brush truck.
- Branch Library funding of over \$700,000 is included in the Budget for the Roosevelt Branch located in City Council District 2, the Mission Branch Library located in City Council District 3, and the Parman Branch located in City Council District 9.

## Police Protection / Public Safety

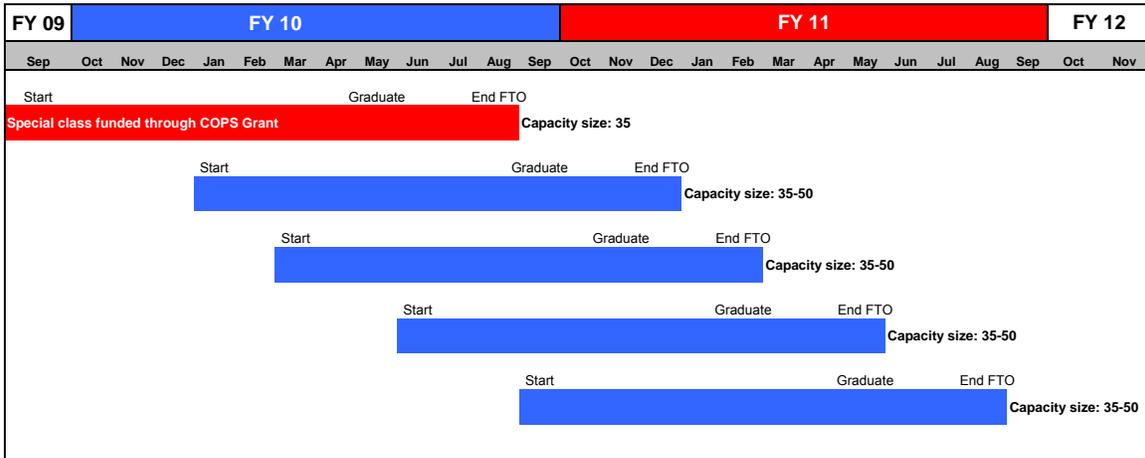
**50 New Police Officers** Starting in September 2009, the Police Department will begin a special cadet training class for 50 new Police Officer positions. Funding for these positions will come in part from a Community Oriented Policing Services (COPS) grant under the American Recovery and Reinvestment Act of 2009. These positions will be utilized to enhance community policing through the San Antonio Fear Free Environmental (SAFFE) program. Some one-time and recurring costs amounting to \$1.2 Million will be funded through the City's General Fund. Over the past three budgets, the City has added more Police Officers than those added over the past decade. With the help of the American Recovery and Reinvestment Act of 2009, the City will be able to continue its commitment to public safety by adding 50 new Police Officers.

### Total Number of SAPD Officers



**FY 2010 Cadet Training Schedule** Thirty of the 50 new Police Officers awarded by the COPS grant will begin training at the Police Academy in September 2009; the remaining 20 positions will begin training in January 2010. In addition to these new positions, the Police Department has the capacity to train up to 185 additional officers in order to address potential attrition or additional grant funded positions. Training for these positions will begin in January 2010, March 2010, June 2010, and September 2010. The following is a chart of the Police Department's Cadet Class training schedule for FY 2009 and FY 2010.

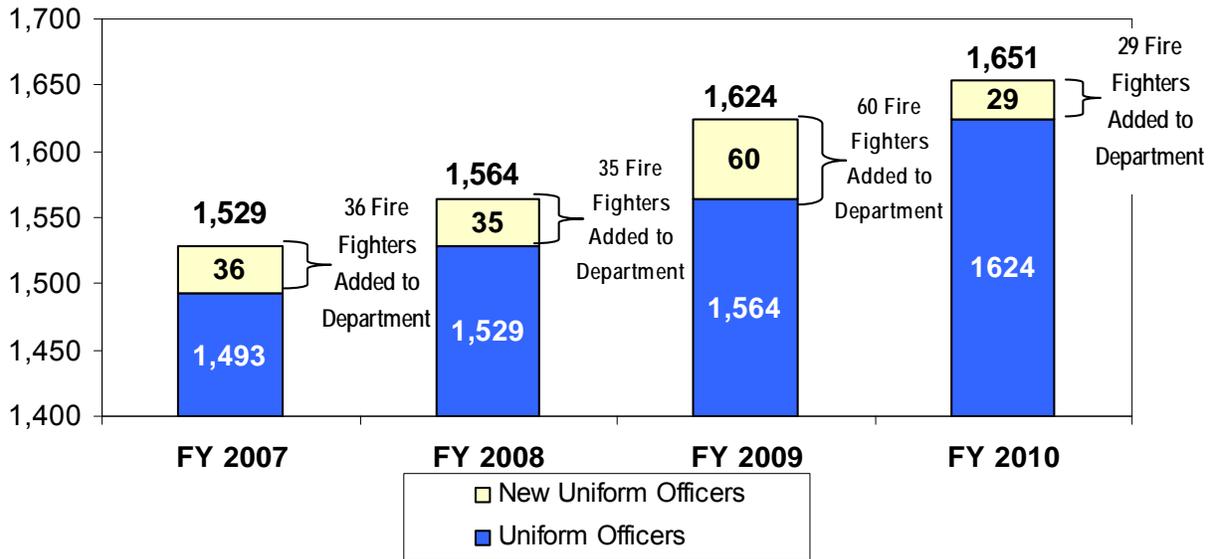
## Police Department Cadet Class Training Schedule



## Fire Protection & Emergency Medical Services

The FY 2010 Budget invests \$2 million in Fire Services and adds 29 new uniformed Firefighters using recurring and one-time General Fund resources. In addition, paramedic training will be made available for 15 additional uniform personnel per year. These added improvements seek to enhance delivery of emergency services and increase paramedic training.

### Total Number of Firefighters



**Increase Paramedic Engine Response Program Funding** This improvement, totaling \$813,338 in recurring funds will provide paramedic training for 15 uniform personnel per year. By increasing the number of Firefighters with paramedic training, the Department will be able to increase the number of fire units capable of responding as an Advance Life Support (ALS) non-transport unit. This initiative will enhance the Department's ability to provide quality emergency medical services to the residents of San Antonio.



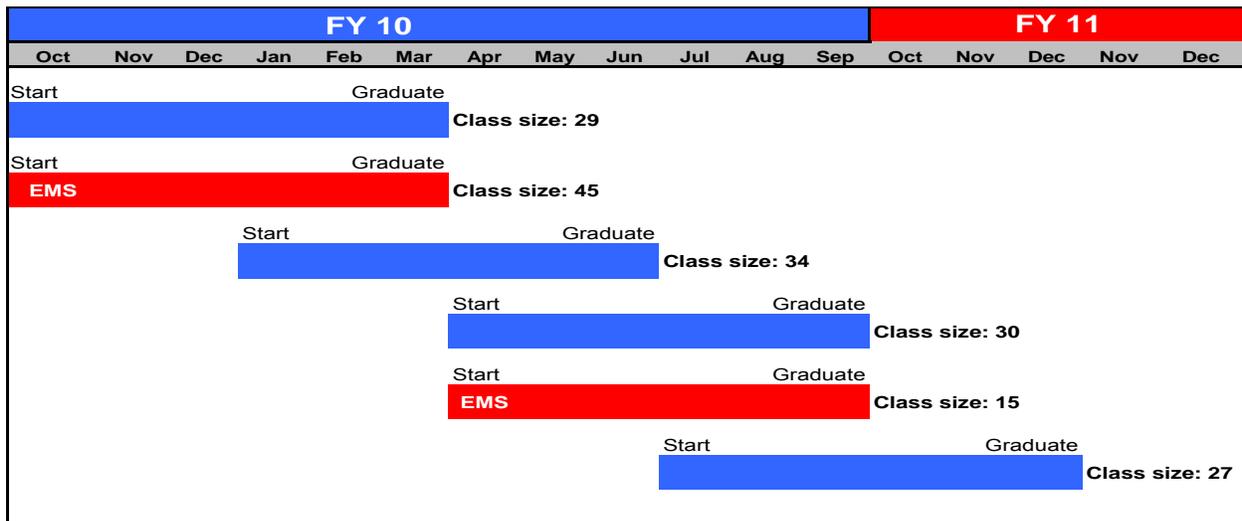
**Add 1 Engine Company** The FY 2010 Adopted Budget adds 15 new Fire Fighter positions to begin training in July 2010. These positions will create a new Engine Company starting in January 2011 which will be located at the San Antonio International Airport (Fire Station #23). This new Engine Company will provide additional services north of the Airport and is expected to reduce citywide response time by 2 seconds. This improvement totals \$1.02 M in one time and recurring expenses.

**Add 1 Emergency Medical Services (EMS) Unit** This improvement, totaling \$175,049 in FY 2010, adds funding for one full-time EMS unit to go into service in June 2011. This unit will service areas typically addressed with Peak Period units, enabling the redirection of current Peak Period units and funding to other areas of high demand. The improvement adds 12 new Firefighter positions to begin cadet training in July 2010. These positions will then allow for 12 FAO's to begin Paramedic training in November 2010 without a decrease in service level. The new Emergency Medical Service (EMS) unit is scheduled to begin in June 2011 following the completion of the paramedic training class. The second year cost is \$1.3 million.

**Add Wellness and Special Operation Initiative Program** This program aims to promote the overall wellness of the Department by providing mandatory physical exams every other year for all active uniform personnel. In addition, the Civilian Employee Assistance Program will become available to all uniform Fire personnel. Implementation of this program will begin in July 2010 and will be paid for through anticipated overtime savings.

**Add 2 New District Chief Positions** Effective February 1, 2010, two new District Chief positions will be created and placed in the Fire Suppression Division, and with the existing Special Operations District Chief position will enable the Department to implement Special Operations coordination on a shift basis. These District Chiefs will manage, direct, and coordinate training for special operations activities including: technical rescue, hazardous materials response, wildland response, and aircraft rescue and firefighting.

**Fire Department Training Schedule** In order to minimize the number of vacancies, the Fire Department must carefully monitor retirement activity and staffing needs to determine the number and size of cadet classes held each year. In FY 2010, the Fire Department plans to train 120 new Firefighters in October 2009, January 2010, April 2010 and July 2010. Forty-five new paramedics are to begin training in October 2009. In addition, 15 paramedics will be trained to support the Advanced Life Support (ALS) program in the Fire Division beginning in April 2010. The following chart provides a timeline of the projected Fire Department Academy and Training schedule.



# Streets & Infrastructure

**Street Maintenance – Contractual and City Forces** The City annually allocates funding for contractual street maintenance services with an emphasis on street resurfacing and rehabilitation. Street maintenance programs are necessary to mitigate pavement stress caused from age, utility cuts, poor drainage, underlying soil conditions, extreme temperatures, and overloading from heavy trucks and buses. The objectives of the street maintenance program include the following:

Street Maintenance Objectives
▪ <b>Provide smooth vehicular pavement surfaces</b>
▪ <b>Extend the life of existing streets</b>
▪ <b>Improve skid resistance for safety</b>
▪ <b>Reduce water ponding conditions</b>
▪ <b>Eliminate potholes</b>
▪ <b>Reduce long-term street repair costs</b>
▪ <b>Respond to public demand for quality streets</b>

In the FY 2009 Adopted Budget, the City included \$14 million in one-time funds to enhance the Contractual Street Maintenance Program. The improvement increased the Contractual Street Maintenance Program in the FY 2009 Budget to \$35.7 million and the total Streets Maintenance Program to \$67.2 million.

The Ballot of City Services for Policy Direction results indicate Infrastructure Maintenance was rated as the third highest priority. The FY 2010 Adopted Budget reduces the recurring Contractual Street Maintenance budget by \$880,779. It is important to note that while the amount of recurring funding for Contractual Street Maintenance is adopted to decrease from FY 2009 to FY 2010 by 4%, the amount of lane miles receiving maintenance is estimated to remain unchanged. This is due to an adopted change to the current contingency policy associated with funding for the Contractual Street Maintenance budget allocation. The existing 10% standard reserve for street maintenance contracts will be converted to a sliding scale based on individual contract amounts. This allows for the \$880,779 funding decrease while maintaining a plan to deliver 150 lane miles of street maintenance.

As depicted in the table below, the overall Street Maintenance Program budget decrease is 23.9% below the FY 2009 Budget. The overall City Forces & Materials budget includes all the programs provided by the Streets Division such as Street Maintenance, the Neighborhood Access and Mobility Program (NAMP) and Pothole repair.



### Total Street Maintenance Program Budget

Funding Source	FY 2007	FY 2008	FY 2009	FY 2010
City Forces & Materials (Including Alley Maintenance)*	\$30,263,045	\$29,001,019	\$29,462,210	\$30,228,496
Contractual Street Maintenance 2 Year Plan in FY 06 & FY 07 (Recurring)	21,734,319	21,734,319	21,734,319	20,853,540
Contractual Street Maintenance (One-Time)	5,000,000	9,000,000	14,000,000	0
Contractual NAMP (Using One-Time)	1,000,000	1,000,000	2,000,000	0
FY 07 Enhancement Contractual Sidewalk (One-Time)	2,000,000	0	0	0
<b>Total Funding</b>	<b>\$59,997,364</b>	<b>\$60,735,338</b>	<b>\$67,196,529</b>	<b>\$51,082,036</b>
<b>Percent Change Year-Over-Year</b>	<b>31.1%</b>	<b>1.2%</b>	<b>10.6%</b>	<b>-23.9%</b>

\*\$2 M in Alley Maintenance Funding is programmed in FY 2010 using Storm Water Operations and Solid Waste Funding.

**Contractual NAMP Enhancement** The Neighborhood Access Mobility Program (NAMP) allocates annual funding to each City Council District to be used for specific projects identified by the respective council member. The NAMP includes projects such as small street repairs and medians, sidewalk and pedestrian walks, speed humps, street lights, traffic signals, and school flashing beacons. The FY 2010 Adopted Budget includes the recurring \$2.0 million annual allocation for the NAMP. This funding will continue the FY 2009 base budget allocation of \$200,000 per council district. The Adopted Budget also continues the process set up in FY 2009 to complete NAMP projects. Projects will be selected using two delivery rounds. The first selection round began in July 2009, with project construction scheduled to begin October 2009. The second project selection round begins January 2010, with project construction scheduled to commence April 2010. For each round, the first six projects per district will be cost estimated by the Public Works Program Management Division at no cost. Cost estimating for additional projects will be completed by a consultant. All projects will be constructed by contractors. Benefits of this strategy include cost savings through in-house cost estimating and design.

**Pavement Preservation Program Enhancement** In order to address pavement preservation needs within the City's Street Maintenance Program, the FY 2010 Adopted Budget provides \$1,416,012 in improvements. This program will fund materials, related equipment, and 5 crews for a Pavement Preservation Initiative. It is estimated that this initiative will complete 161 additional center lane miles of pavement preservation.

**Traffic Signals** Consistent with the City Council Traffic Signal Funding Policy adopted in May 2007, (which outlines that identified warranted traffic signals should be funded within two budget years), the FY 2010 Adopted Budget includes \$150,000 in new one-time funding to install one additional warranted traffic signals. An additional warranted traffic signal will be paid for out of the Advanced Transportation Fund. The Rolling 5-Year Infrastructure Management Program has a base budget of \$1,010,000 programmed for FY 2010.

# Employee Total Compensation, Wages, and Benefits

The City of San Antonio is facing the same budgetary constraints as many cities across the nation. These limitations will affect all aspects of the City's business, including compensation and benefits. As a result, the City will not provide Cost of Living Adjustments, Pay Range Adjustments, or Performance Pay in FY 2010. The FY 2010 adopted budget does include extending the implementation of the Pay Plan and holding employee health premium costs at their current levels. These strategies continue to support a comprehensive approach to address Employee Total Compensation, meaning the combined impact of employee wages and benefits.

## Employee Wages

The FY 2010 Adopted Budget will address the City's budget challenges without significantly affecting employees. The Adopted Budget maintains valuable programs including transportation allowance, language skills pay, tuition reimbursement, personal leave buyback, certification pay, and wellness program incentives. Like other cities across the country, the Adopted Budget will not provide a cost of living increase for employees. In addition, the Adopted Budget does not factor in performance-based increases or Pay Range Adjustments. In spite of the economic challenges, the City remains dedicated to a comprehensive approach to addressing employee wages and benefits.

**Phase III of Pay Plan Implementation** – The FY 2008 Adopted Budget included funding to implement a significantly revised Pay Plan that addressed market-competitiveness for all employees and employee compression issues for non-professional and non-managerial employees. The adopted Pay Plan was designed with input from the Employee Management Committee and additional employee focus groups.

The redesigned Pay Plan established five separate pay structures, based on EEO Categories, allowing each component of the Pay Plan to be designed with different attributes as follows:

	Pay Plan A	Pay Plan B	Pay Plan C	Pay Plan D	Pay Plan E
Pay Plan Type	Step Plan		Open-Range	Broadband	
EEO Categories	Skilled Craft, Service Maintenance	Office Clerical, Para-Professional, Technicians, Protective Svcs.	Professional	Managerial	Executive

The Step Plan for non-professional, non-managerial jobs rewards employees for the time they have served in their current jobs. Under the Adopted FY 2010 Budget, the Step Plan's implementation will continue with full implementation of Phase III. Phase III of the Step Plan will increase salaries of all employees in Pay Plan A and B with 10 or more years, bringing them to Step 10 of their range of the pay structure. The continued implementation recognizes the importance of a pay plan based on longevity for the majority of the City's full-time civilian employees.

## Employee Benefits

Health care premiums, co-pays and deductibles will not increase under the Adopted FY 2010 Budget. The adopted health care plan options for employees include the existing three PPO medical plans which offer employees a choice of deductible, co-insurance and co-payment levels along with the Exclusive Provider Organization (EPO) plan which features a premium and co-pay only payment structure. A \$0 premium plan continues to be available to employees under the Value PPO employee-only medical plan option.



Aggregate cost-sharing for all medical plan options is split 82% COSA and 18% employees for those hired before January 1, 2009. The aggregate cost-sharing for employees hired after January 1, 2009 is split 70% COSA and 30% employees.

**Health Care Plans and Premiums**

- **Standard PPO Plan:** Plan features low employee premiums with co-payments for most physician office visits. Deductible and coinsurance apply for most other medical care. This plan has the largest employee enrollment for 2009 with an enrollment of thirty-eight (38) percent of all civilian COSA health plan participants.
- **Premier PPO Plan:** Plan features moderate employee premiums with the lowest co-payments, deductible and coinsurance of all plans offered by COSA. Twenty-four (24) percent of all civilian COSA health plan participants are enrolled in this plan.
- **Value PPO Plan:** Plan offers employee-only option at no premium cost to employees with moderate co-payments, deductible and coinsurance. Twenty-five (25) percent of all civilian COSA health plan participants are enrolled in this plan.
- **EPO Plan:** Plan offers the convenience of a standard co-payment for all covered medical services provided by network doctors, hospitals and other medical professionals. There is no coverage for care obtained outside the network. The employee premium is higher than the other COSA health plans. Thirteen (13) percent of all civilian COSA health plan participants are enrolled in this plan.

**FY 2010 Adopted Monthly Premiums for Active Civilians**

	Value PPO	Standard PPO	Premier PPO	EPO
<b>Coverage Level</b>	<b>Monthly Premiums for Employees Hired Prior to January 1, 2009</b>			
Employee Only	\$0	\$23	\$72	\$111
Employee + Child(ren)	\$18	\$58	\$144	\$212
Employee + Spouse	\$72	\$117	\$216	\$294
Employee + Spouse & Child(ren)	\$92	\$154	\$289	\$396
<b>Coverage Level</b>	<b>Monthly Premiums for Employees Hired After January 1, 2009</b>			
Employee Only	\$0	\$45	\$94	\$133
Employee + Child(ren)	\$83	\$111	\$197	\$265
Employee + Spouse	\$192	\$225	\$323	\$401
Employee + Spouse & Child(ren)	\$250	\$295	\$430	\$537

**Texas Municipal Retirement System** The City of San Antonio provides retirement benefits through the Texas Municipal Retirement System (TMRS). Over the last two years, TMRS has worked to adjust its methodology to ensure there is enough money set aside by both the City and the employees for retirement benefits. The result is a significant increase in contributions from cities to maintain current benefit levels.

The City understands the importance of employees' retirement pension benefits and has engaged employees by seeking input through focus groups, surveys, a project team and task force. These efforts have been key to creating a plan of action to continue reviewing and addressing the fund.

Most recently, the City supported legislation in the 2009 Texas State Legislative Session that will allow TMRS to diversify its investments in this uncertain financial market. House Bill 360 was passed and guarantees an annual interest credit of at least 5% to member accounts and sets the annuity purchasing

rate for retirees at a minimum of 5%. The legislation also allows the credit of unrealized gains and losses and allows each City account to receive an annual rate of return that is different from the member rate of return.

The City currently contributes 13.07% of covered payroll to TMRS. To maintain the current retirement plan, the City will need to contribute a minimum of 13.95% to TMRS in FY 2010. If the City were to comply with the full funding rate, the City will need to contribute 17.54%. Each year that the City falls short of funding at the full rate, the funding requirements rise in the following years.

While the recent legislation allows for improved growth of TMRS investments, which should help mitigate future contribution increases, the following is included as part of the FY 2010 Adopted Budget:

- Remove the automatic annual repeating cost of living adjustment (COLA) for Retirees as part of the adoption of the FY 2010 Budget.
- Freeze retiree health insurance premiums for FY 2010 as a core component of a two-year strategy to bridge the gap between now and the next legislative session in 2011.
- Continue to seek input from the City’s TMRS Employee Task Force and continue dialogue with the SEIU leadership to make a recommendation to City Council by the spring of 2010 relating to the City’s continued participation in TMRS and future retiree benefits.

**Retiree Benefits** The City will continue to offer the existing retiree health plan options in 2010. Retiree contributions will remain at the 2009 rate with the City absorbing the moderate renewal increases quoted by the carriers for the fully-insured plans. Aggregate cost-sharing for all retiree medical plans is split 67% for the City of San Antonio and 33% retirees for retirees hired before October 1, 2007. New retirees with a hire date after October 1, 2007 will share 50% of the total premium cost with the City.

## In-Depth Department Budget Reviews

At the request of the City Manager, the Office of Management & Budget and the Office of Innovation and Reform conducted a Department Budget Review of two major City departments — Public Works and Community Initiatives — resulting in efficiencies and budgetary savings totaling \$5 million. The reviews focused on core services, best practices, and efficiencies, and were conducted in collaboration with department management and staff over a one month period in June.

The major goals and objectives of the reviews were to 1) review, evaluate, and document department programs 2) identify program efficiency strategies, and 3) prioritize potential areas for further review. In order to reach these objectives, an inventory of programs and services was conducted. In order to obtain more information regarding the services and programs offered by each department, meetings and interviews with Division/Program Managers and with staff were conducted and site visits were held. The table below outlines the four-week process.

Week 1	Week 2	Week 3	Week 4
<b>Project Kick-off with Directors</b>	Site visits	Follow-up with staff/Directors	Finalize recommendations
<b>Meeting with Managers</b>	Staff interviews	Develop recommendations	Develop estimated savings
<b>Program data collection</b>	Outline findings	Preliminary costing	Review with Directors

**Major Outcomes from the Review of Community Initiatives Department** Efficiencies and savings within Community Initiatives were achieved by restructuring existing resources, streamlining processes, and through increased cooperation with Municipal Courts and other outside partners. Processes improved include the automation of utility bill assistance credit submissions to CPS instead of entering individual credits manually and the use of modern phone technologies. Additionally, court services for



juvenile offenders were reorganized in coordination with Municipal Courts to centralize programs and reduce costs, and administrative functions within the San Antonio Education Partnership (SAEP) were reduced through changes to workload distribution which has allowed for an increase in scholarship funding. Other collaborations include transferring operation of the St. Philips Learning Center to the Alamo Community College District who will continue to provide the same adult education programs and classes to the community.

**Major Outcomes from Review of Public Works Department—** Efficiencies and savings within the Public Works Department were accomplished through the reconfiguration of existing street maintenance supervisory and crew structures, the transition to an “on-call” street barricade program during non-peak hours, and the elimination of unnecessary vehicles and equipment. Adoption of a tiered contract contingency policy will also more effectively establish reserve thresholds. Evaluation of a current pilot program also supported the redirection of resources towards preventative maintenance techniques as a long term cost saving investment. In addition, various revenue streams are adopted for adjustment to reflect true cost recovery and ensure consistency with peer cities.

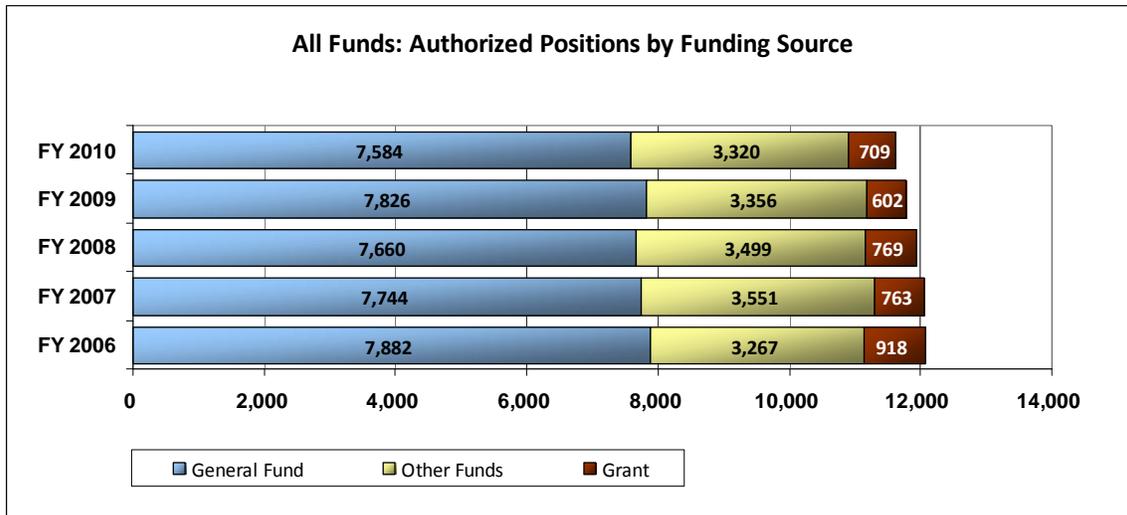
In addition to the Public Works and Community Initiatives Departments, over the next year two (2) more departments are to be reviewed as follows:

- Police and Fire Departments, Fall 2009

## City Personnel Levels

The FY 2010 Adopted Budget includes a total of 11,613 positions in all funds excluding the 2,196 temporary positions within the Internal Services/Alternative Services Employee Fund. The following graph compares the total authorized positions over a five-year period from FY 2006 to FY 2010. The graph denotes those positions that are authorized within the General Fund, other Operating Funds, and Grant Funds.

### Five-Year Comparison All Funds Authorized Positions



The following table shows the number of uniform and civilian positions authorized in the General Fund (and the Aviation Fund which includes 31 Fire uniform positions) for FY 2010. Uniform positions are sworn positions within the San Antonio Police Department and San Antonio Fire Department. The FY 2010 Adopted General Fund Budget includes an additional 29 uniformed Fire/EMS positions. Fifty grant-funded uniformed police positions will be added in FY 2010 through Federal Economic Stimulus Funds.

## FY 2010 General Fund Authorized Civilian and Uniform Positions Including Aviation

Civilian Positions	Uniform Positions Police	Uniform Postions Fire/EMS
<b>3,646</b>	<b>2,285</b>	<b>1,653</b>

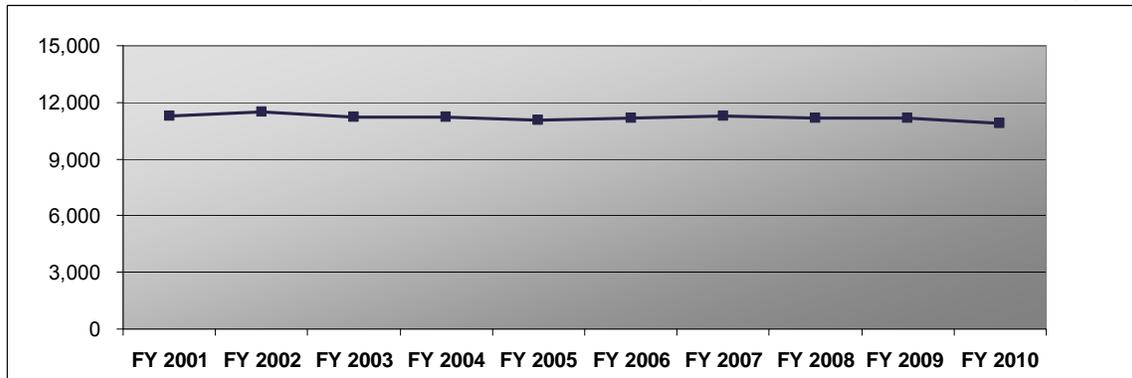
In FY 2010, the total number of positions for all funds decreased by 171 positions from 11,784 in FY 2009 to 11,613 in FY 2010. The decrease of 171 positions is the net effect of adopted improvements, mandates, reductions/redirections, and baseline changes. As seen in the graph below, significant changes will take place in FY 2010 as a result of the reductions and improvements of personnel for certain services from the General Fund and Other Funds.

As indicated above, program changes within the budget will impact the personnel counts in FY 2010. The following table summarizes the changes to personnel levels by detailing the net added positions from Mandates and Improvements as well as the net reduced positions from Reductions and Redirections. The table includes changes resulting from base-line target adjustments in the FY 2010 Adopted Budget.

Impact of FY 2010 Program Changes on Personnel Count						
Excluding Internal Services/Alternative Svc. Employee Fund and Grant Positions						
	Improvements	Mandates	Reductions	Re-Organizations	Target Adjustments	Total Change
General Fund	54	8	(283)	(12)	(9)	(242)
Other Funds	14	3	(65)	12	0	(36)
Total All Funds	68	11	(348)	0	(9)	(278)

The graph below details the trend in the number of authorized positions (both civilian and uniform) over a ten-year period for All Funds excluding Grant Funds. Over the past ten years, authorized personnel counts have decreased on an annual average basis of 0.34%. From FY 2001 to FY 2010, there has been a -3.16% growth rate in authorized positions.

### Ten Year Authorized Position Trend (All Funds Less Grants)





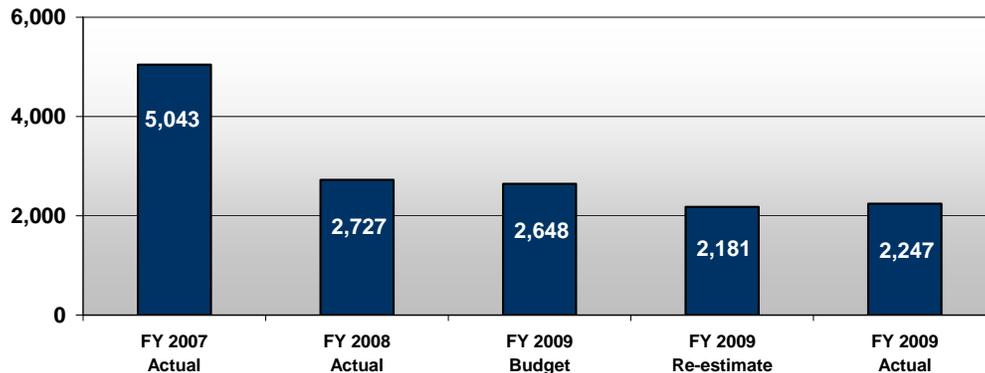
## Other Fund Summaries

### Planning & Development Services Fund

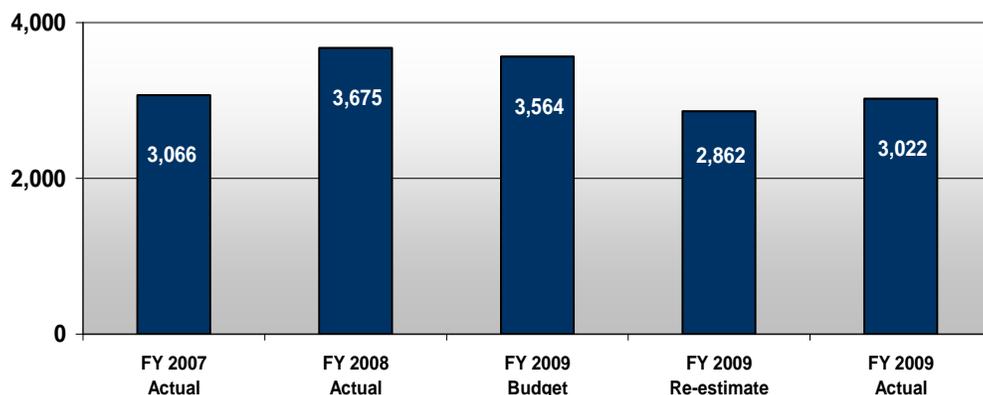
The Planning and Development Services Department is responsible for orderly development of our City and for protecting the health, safety, and quality of life of the citizens of San Antonio through implementation of the City's Master Plan Policies, regulation of land and building development. In addition, the department seeks to facilitate an efficient and effective development process that supports the Master Plan Policies, growth, and economic development. These processes include comprehensive, neighborhood, regional, and community planning, and granting authority to develop land, construct, and occupy buildings. More specifically, the department is responsible for all components of the City's Master Plan, annexation, neighborhood capacity building, rights determination, subdivision mapping/parcel addressing, zoning and subdivision administration, building codes enforcement, contractor licensing and registration, landscaping, tree preservation, sign regulation, and traffic impact analysis. Since City development involves partnerships with other City departments and outside agencies, the department seeks to facilitate the coordination of these reviews to provide responsive customer service throughout the development process and to produce neighborhood and community plans that include goals and action steps for land use, housing, economic development, community facilities, and transportation networks.

**Deficit Reduction Strategy** Due to a decline in the housing market, Planning & Development Services has experienced a significant decrease in the number of new residential building permits and new and existing commercial permits issued in FY 2009. The following graph illustrates this decline in permits.

#### New Residential Permits



#### New & Existing Commercial Permits



## Permit Activity

As a result of the continued decline in revenue, the department implemented a Deficit Reduction Strategy in January 2008 aimed at reducing operating expenditures to eliminate the projected deficit by the conclusion of FY 2009. The first phase of the strategy included the immediate freezing of 37 vacant positions in FY 2008 and all of FY 2009, as well as the reduction of other operating expenditures. An additional 11 positions were frozen due to increased revenue shortfalls in FY 2008 to further reduce expenditures.

Consistent with the first phase of the Deficit Reduction Strategy in FY 2008, the FY 2009 Adopted Budget eliminated 29 positions and froze 19 positions. The FY 2009 Mid Year Budget adjustment reduced expenditures by \$1.1 million and eliminated 40 positions.

**FY 2010 Adopted Revenue Enhancements** In order to respond to current economic trends and to work towards fund financial stability, a series of revenue enhancements are adopted for FY 2010. If development trends remain constant, these new and increased fees are projected to generate an additional \$36,500 in revenue for FY 2010. Coupled with decreases in expenditures as a result of the Deficit Reduction Strategy, it is projected that by the end of FY 2010 the Planning & Development Services Fund will have a positive ending fund balance of \$634,854.

## Planning and Development Services - Adopted Reductions

**Freeze 14 Positions** Freezes 14 vacant positions in various divisions within the department as part of the department's Deficit Reduction Strategy and to offset the decline in revenues. The positions include 1 Administrative position, 1 Inspector, 2 Call Center positions, 4 Plan Review positions, 4 Subdivisions positions, and 2 Planning positions. Duties of these positions will be assigned to existing staff whose workload will be re-evaluated and adjusted to reflect this reduction.

## Office of Historic Preservation

The Office of Historic Preservation was created in FY 2009 Budget Process as a result of the consolidation of the Planning and Development Services departments. The Office is completely funded by the General Fund via a transfer to the Planning & Development Services Fund. Historic Preservation will continue to develop citywide historic district design guidelines, work with other departments to continue the historic resources survey in conjunction with neighborhood planning, and collaborate with other departments to encourage redevelopment and infill in downtown and surrounding historic districts. In FY 2010, Historic Preservation will begin implementing their Strategic Historic Preservation Plan. They will also complete the digitization of the completed portion of the historic resources survey and make the information available to the public through the website.

## Solid Waste Fund

The FY 2010 Adopted Budget for the Solid Waste Operating and Maintenance Fund is \$84.3 million and encompasses the operations and maintenance of the City's Solid Waste, Recycling, Brush Collection, and Environmental Management programs.

**Adopted FY 2010 Rate:** Solid Waste customers will continue to pay the same total monthly rate in FY 2010. In order to support cost increases for collection operations, the monthly Garbage Fee will be increased by \$1.50; however, this increase will be offset by the elimination of the monthly Conversion Fee of \$1.50. The Conversion Fee was originally implemented to support the substantial capital investment required to move to a fully automated solid waste and recycling collection system. With the automated collection program set for completion in FY 2010, the Conversion Fee is no longer needed. The chart below displays the total monthly rate of \$18.74 for FY 2009 and the continuation of that rate into FY 2010. The rates adopted are consistent with those presented in the FY 2010 – FY 2014 Forecast. A rate increase of \$0.75 is projected for FY 2011.



Monthly Fees	FY 2009 Actual	FY 2010 Adopted	FY 2011 Projected
<b>Garbage Fee</b>	<b>\$13.41</b>	<b>\$14.91</b>	<b>\$15.66</b>
<b>Brush Fee</b>	<b>\$2.53</b>	<b>\$2.53</b>	<b>\$2.53</b>
<b>Environmental Fee</b>	<b>\$1.30</b>	<b>\$1.30</b>	<b>\$1.30</b>
<b>Conversion Fee</b>	<b>\$1.50</b>	<b>\$0.00</b>	<b>\$0.00</b>
<b>Total Monthly Rate</b>	<b>\$18.74</b>	<b>\$18.74</b>	<b>\$19.49</b>
<i>Net Increase Over Previous Year</i>	<b>\$0.75</b>	<b>\$0.00</b>	<b>\$0.75</b>

Two cost-recovery fees are also adopted for FY 2010. While all customers are eligible for one free replacement cart, customers who request a second replacement of automated garbage or recycling cart will pay a \$55.00 replacement fee for each cart. This fee will only be charged for those carts above and beyond the initial free replacement. Any cart that is damaged or becomes inoperable will be replaced free of charge. All carts will remain the property of the City.

Customers who request additional automated garbage or recycling cart will pay an additional monthly fee of \$17.44 for this increase in service.

**Solid Waste & Recycling Automated Collection:** Beginning in FY 2007, the Solid Waste Management Department initiated a conversion from manual to automated collection services. The conversion process has remained on schedule since its inception and will be completed in FY 2010, as illustrated in the chart below.

Automated Conversion	FY 2007 Actual	FY 2008 Actual	FY 2009 Actual	FY 2010 Adopted
<b>Total Homes Converted</b>	75,000	117,945	106,653	44,704
<b>Cumulative Total</b>	75,000	192,945	299,598	344,302
<b>Total Carts Purchased</b>	179,500	210,000	210,000	115,500
<b>Total Automated Trucks Purchased</b>	31	60	50	10

The effects of the automated solid waste and recycling collection system provide many benefits to the City and its employees. Since FY 2007, the first full year of implementation, there have been no injuries related to automated collection. Personal injuries department-wide have also decreased 46%. In addition, recycling tonnage has tripled since the beginning of automated collection due to the expansion of the recyclable program and larger residential recycling carts. As the automated conversion process concludes in FY 2010, the department anticipates a continued decline in the number of worker injuries as well as an increase in the amount of recyclables collected.

In FY 2010, the Solid Waste Management Department will conclude the automation conversion process by converting the remaining 44,704 homes. As a part of the conversion, the Department will purchase an additional 115,500 carts in order to provide customers slated for conversion with two 96-gallon carts (one cart for garbage and one for recycling). In addition to the 96-gallon carts, the Department will continue to provide smaller capacity carts to customers who qualify. All homes served by the Solid Waste Management Department (approximately 345,000 homes) will have automated solid waste and recycling collection by Spring of 2010.

In FY 2010, the Solid Waste Management Department will convert the collection of garbage and recycling in the City's alleys to automated collection. To support this program, \$1 million from the Solid Waste Fund will be transferred to the Public Work Department for alley improvements. These improvements will ensure that garbage and recycling collection remain in the alleys while reducing the risk of injury to

collection crews and damage to equipment. The alley conversion program is scheduled to be completed March 2010.

**Staffing Conversion** As part of the staffing conversion under the automated solid waste collection system, a reduction of 20 vacant Solid Waste Collector positions is adopted. By the conclusion of FY 2010, the Department will eliminate an additional 16 vacant Solid Waste Collector positions as it continues the automation process.

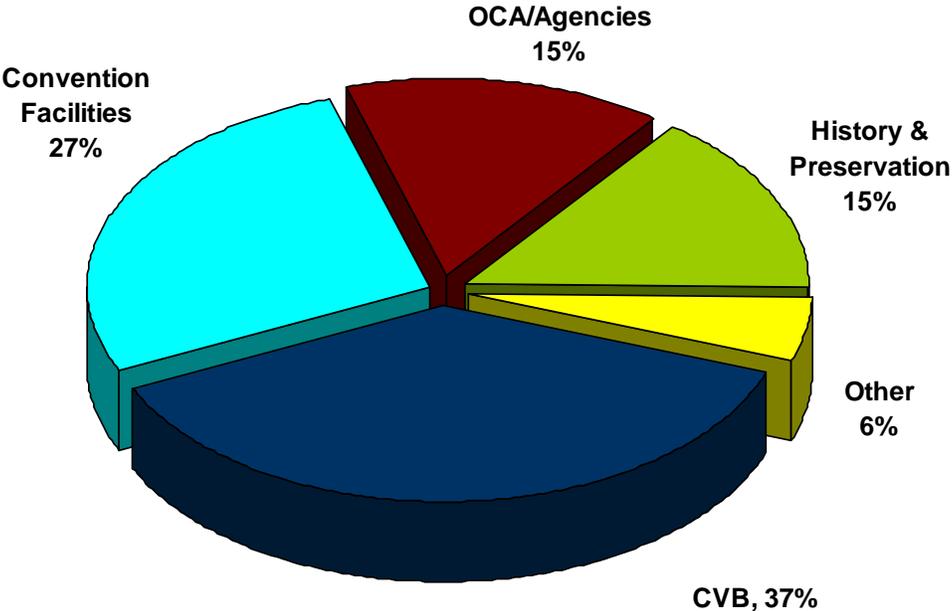
Numerous Solid Waste Collectors, Manual Solid Waste Drivers, and other City employees have participated in training in order to qualify for promotion to Automated Collection Drivers. The Solid Waste Management Department will continue to provide these career opportunities throughout the completion of the Automated Collection Conversion Program.

**Mandates** As detailed in the FY 2010-2014 Five Year Financial Forecast, the Adopted Budget includes four Solid Waste mandates for increases in Contracted Collections, Disposal Contracts, Billing Contracts, and a new Mulch Removal mandate. The total incremental cost for Solid Waste mandates in FY 2010 is \$669,739. The total annual disposal contract budget for FY 2010 is \$9,605,606, a decrease of approximately \$832,000 from the Adopted FY 2009 disposal contract budget.

### Hotel Occupancy Tax Fund

The Hotel Occupancy Tax Fund (HOT) captures revenues and expenditures associated with Hotel Occupancy Tax collections. Funding from the HOT is used to support tourism, convention activities, as well as arts and cultural programming across the City. This is done through transfers to the Community & Visitor Facilities Fund, the Convention & Visitors Bureau Fund, and the Cultural Affairs Fund. These transfers are designed to cover any perceived shortfalls that may exist between the revenues and expenditures of the three funds. The HOT Fund also contributes a portion of revenues through a transfer to the General Fund under History and Preservation in order to support various visitor related activities such as maintenance of the River Walk, HemisFair Park and La Villita. The yearly contribution to the General Fund comes from HOT collections and is a total of 15% of the taxes to be collected which equals \$7,995,375 for FY 2010. The chart below shows how HOT revenue is allocated among Arts and Cultural Programming, History and Preservation (H&P) and Tourism. It also shows the FY 2010 adopted allocation amounts.

Adopted FY 2010 HOT Fund Allocation

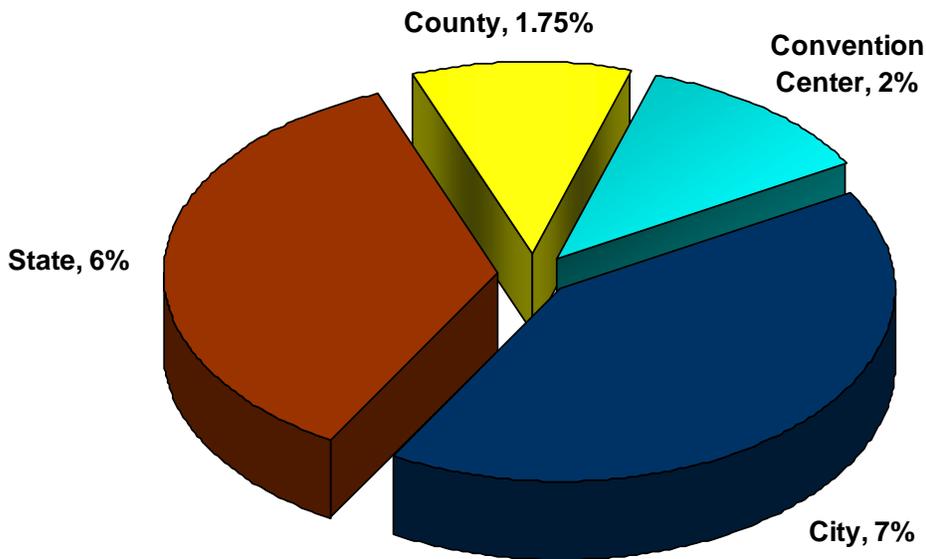




Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily rates, estimated hotel/motel room supply, inflation rates and known events. For FY 2009, the City projected HOT collections of \$56.4 million. However, due to a decline in both hotel room demand and average daily rate, the FY 2009 Re-estimate is projected at \$51.5 million, 9% lower than the FY 2009 Adopted Budget. For FY 2010, HOT collections are projected at \$53.3 million, 5.5% lower than last year's budgeted amount. The Adopted Budget for the Hotel Occupancy Tax Fund will have \$57.3 million in appropriations which includes a \$500,000 Facility Renewal and Improvement transfer, \$390,000 transfer to the Convention Center Capital Reserve Fund, as well as a \$3.0 million Reserve for a Two-Year Balanced Budget. The ending balance for the Hotel Occupancy Tax Fund when Convention Center, Alamodome and other revenue sources are taken in to account will be \$777,127.

The current HOT rate of 16.75% levied on every room night charge is broken out to 1.75% for Bexar County, 7% for the City, 6% for the State and the remaining 2% is a dedicated source of revenue to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center Complex. The following chart shows the allocation of the HOT rate.

### Adopted FY 2010 Hotel Occupancy Tax Rate



### **Community & Visitor Facilities Fund**

The Community and Visitor Facilities Fund (CVF) was established in FY 2004 to account for revenues and expenditures generated from all convention, tourism, sports, and entertainment related facilities and activities. Departments included in the CVF are the Convention, Sports & Entertainment Facilities Department (CSEF), International Affairs and Non-Departmental.

The primary sources of revenue from operation of the CSEF are facility rentals, catering commissions, food and beverage concessions, reimbursable expenses and various event-related fees. Revenues are estimated based on both scheduled and projected events. Total CSEF facility revenue in FY 2009 is estimated at \$16.7 million which is 1%, or \$127,000 more than the \$16.6 million FY 2009 Adopted Budget. In the FY 2010 Adopted Budget, facility revenues are projected to be \$17.1 million.

## Convention & Visitors Bureau Fund

The Convention and Visitors Bureau (CVB) Fund was established in FY 2007 to account for revenues and expenditures generated from the promotion of San Antonio as a premier leisure, business and convention destination. The FY 2010 Adopted Transfer to the CVB Fund is \$19.9 Million or 37% of the projected \$53.3 million HOT Tax Collections.

## Cultural Affairs Fund

The Cultural Affairs Fund was created in FY 2007 to account for expenses generated in support of San Antonio art and cultural programming. The FY 2010 Adopted Budget maintains the Cultural Affairs Fund at the maximum 15% of HOT Collections with a budget of \$7.9 Million.

In FY 2008, City Council approved a \$315,000 grant award to the Museo Alameda, with a provision in the Ordinance requiring the Museo to stop charging admission into the Museum. In order to stabilize the Museo’s financial situation and achieve full cost recovery, the budget includes the reestablishment of an admission fee for the Museum in FY 2010.

## Parking Operations & Maintenance Fund

The FY 2010 Adopted Budget for the Parking Facilities Fund totals \$9.2 million and maintains a four-month financial operating reserve of \$2.5 million. In order to maintain this reserve, a total of \$848,000 will be transferred to cover the Parking System’s General Obligation debt service. The fund is expected to earn revenues totaling \$9.4 million in FY 2010.

## Storm Water Fund

The FY 2010 Adopted Budget for the Storm Water Operating Fund is \$42.9 million. The adopted Budget includes \$27.1 million for the fund’s operating expenses including personnel costs and payments to the San Antonio Water System (SAWS) for billing and other services. The primary revenue source for the Storm Water Fund is the Storm Water Fee which is assessed to all property platted within the City that receives water service or sanitary sewer service. Programs supported by the Storm Water Fee include River Maintenance, Vegetation Control, Tunnel Operations, Street Cleaning, Engineering, and Floodplain Management.

The Storm Water Fee was established in FY 1993. Since its establishment, the rate for the Storm Water Fee has increased five times. The FY 2010 Adopted Budget does not include a Storm Water Fee increase.

The table below illustrates the increase in the Storm Water Rate since FY 2000.

### Average Residential Storm Water Rate History with FY 2008 Adjustment

FY 2000	FY 2003	FY 2004	FY 2005	FY 2007	FY 2008	FY 2010
Rate Increase (15%)	Rate Increase (30%)	Rate Increase (3.36%)	Rate Increase (19.5%)	Rate Increase (6.8%)	Rate Increase (8.14%)	No Adopted Increase
\$2.29	<b>\$2.98</b>	<b>\$3.08</b>	<b>\$3.68</b>	<b>\$3.93</b>	<b>\$4.25</b>	<b>\$4.25</b>

The rate was first increased by 15% as part of the FY 2000 Budget in order to replenish the Storm Water Fund after having been depleted by needed repairs as a result of the October 1998 floods. Following the first increase, the rate was increased by 30% in FY 2003 to generate \$46 million in bonds for Storm



Water Revenue Bond projects. This increase also funded a natural waterway crew and a concrete maintenance crew. In FY 2004, the fee was increased by 3.36% to fund one additional natural waterway maintenance crew. The fee was increased again in FY 2005 by 19.5% across all customer classifications and tiers. The increase was estimated to generate additional revenues of \$1.4 million and secured \$61 million in resources programmed and approved for Regional Storm Water Projects. In FY 2007 the fee increase generated additional revenues in the amount of \$1.5 million. The FY 2008 adopted average rate increase of 8.24% generated \$5.3 million in additional revenues which provided funding for additional enhancements. The enhancements added in FY 2008, including natural creekway maintenance, bridge vegetation maintenance and additional contractual mowing, continued through FY 2009 and required no rate increase.

**Low Water Crossings** The FY 2009 Budget added \$500,000 to fund the remediation of 31 prioritized low water crossings maintained by the City over a five year period. In FY 2009, the Storm Water Fund provided resources to remediate six low water crossings. Funding for this initiative continues in the FY 2010 Adopted Budget with five low water crossings targeted for completion. Remediation, as part of this enhancement, includes installation of gates, drop down detour signs, and high water detection systems for five low water crossings as the second phase of this initiative.

**Earthen Channel and Right-of-Way Mowing Initiative** The FY 2010 Adopted Budget includes funds to enhance the City's existing Storm Water Operations Earthen Channel and Right-of-Way Mowing Program. This adopted improvement will redirect \$333,250 in contractual mowing resources to fund additional staff and related equipment for in-house forces. Through this enhancement, Storm Water Operations crews will be able to concentrate in areas in which they specialize and increase mowing cycles from three to four cycles per year.

**City Service/Drainage Alley Initiative** The FY 2010 Adopted Budget adds funding in the amount of \$2 million for a City Service/Drainage Alley Initiative. The Storm Water Fund and Solid Waste Fund will each allocate \$1 million for this program. The initiative will address 45 service/drainage alleys, including 34 priority alleys for Solid Waste Management's automated conversion program. It is estimated that 5.71 miles of alley maintenance and repairs will be completed with this funding.

**Storm Water Capital Improvement Projects** The Capital Budget allocates \$2.25 million in Storm Water Fund resources for three drainage-related capital projects. The projects include upgrades to the flood control communications system, storm drain repairs in the San Pedro Avenue and Evergreen Street area, and new District 3 Library drainage improvements. Additional new funding of \$717,000 for the San Antonio River Treatment project has also been included in the FY 2010 Capital Budget.

## **Advanced Transportation District (ATD) Fund**

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program delivers projects that increase mobility, reduce traffic congestion, improve neighborhood connectivity, leverage resources and provide coordinated planning. The FY 2010 Adopted Budget totals \$11.5 million with \$9.5 million dedicated to capital projects.

**New Sidewalk Construction** The FY 2010 ATD Budget allocates \$4.5 million for new city-wide sidewalk construction. This improvement will provide for the installation or repair of sidewalks based on the assessment made utilizing the Sidewalk Gap Analysis & Tracking program.

**Flashing Beacon Challenge Match Program** This enhancement of \$50,000 will provide 50% of matching funds to school districts for the installation of roadside mounted flashing beacons at eligible school zones or to upgrade to mast arm mounted beacons at warranted locations. This program will be directed at schools which currently have no funding mechanism.

**Traffic Signal Modernization & Synchronization Program** The FY 2010 Adopted Budget includes funding for the third year of a \$33 million five-year city-wide Traffic Signal Modernization &

Synchronization Program. The goal of this program is to facilitate the (1) maximization of traffic flow; (2) reduction in traffic delays; and (3) reduction of fuel consumption contributing to air quality improvements. The initiative is funded with \$24 million in ATD Certificates of Obligation, \$5.9 million in annual ATD revenue funds and \$2.8 million in U.S. Department of Transportation - Federal Highway Administration funds.

The adopted Traffic Signal Synchronization Program includes three related initiatives that are being implemented concurrently. One initiative includes the implementation of a comprehensive communications network utilizing the existing fiber optic system available to the City which will serve as the secondary network. This initiative will link all traffic signal devices enabling centralized control of the City's traffic signal system. This networking capability is critical to achieve fully coordinated traffic signal timing and automated monitoring of equipment.

Another initiative includes upgrading the existing traffic signal control system. Traffic signal hardware and software will be updated to provide the flexibility necessary to implement complex traffic signal timing plans and to monitor the traffic signal system's operation. The new equipment will also include the capacity to fully integrate other traffic control devices in the future.

The third initiative will coordinate traffic signals throughout the City, resulting in the efficient movement of vehicles on arterial streets with minimum delay. This will be accomplished by timing each of the City's nearly 1,200 traffic signals over the five-year implementation period, followed by a recurring five-year signal retiming process to keep the entire system operating at peak efficiency.

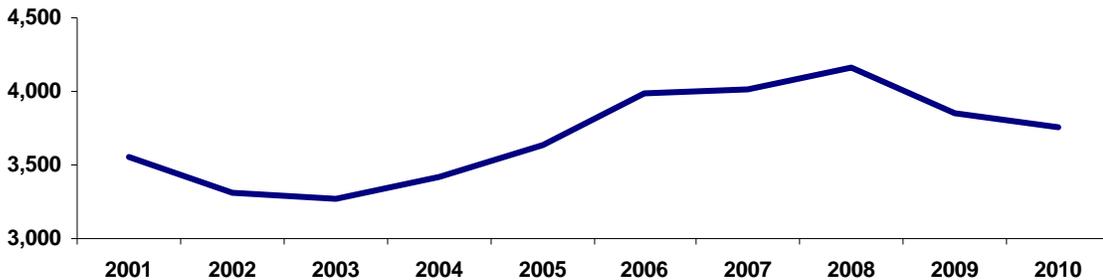
FY 2008 (year one) consisted of an initial deployment effort that included the implementation of all three initiatives throughout 21 corridors for a total of 254 signal locations. FY 2009 (year two) addressed an additional 251 signal locations throughout 26 corridors. FY 2010 (year three) will focus on 251 additional signal locations throughout 23 traffic sectors and continued installation of signal upgrade equipment, data collection, analysis and signal timings, and linking of individual traffic signals to the City-wide comprehensive communications network. FY 2011 (year four) and FY 2012 (year five) will include the final implementation for a fully integrated traffic signal system.

**Aviation**

The FY 2010 Adopted Budget for the Aviation Fund is \$67.7 million. In FY 2010, the Fund continues to maintain a three month operational reserve of \$10.5 million. The following summarizes the FY 2010 adopted program changes that address increased safety measures for San Antonio International Airport, as well as increasing operational efficiencies.

Due to the Economic Downturn in the industry, San Antonio International Airport has seen a projected decrease in enplanements of 7.5% under from FY 2008 to FY 2009. As a result, the FY 2009 budget was decreased by \$1,546,661. Additional internal reductions in spending were also implemented at an additional 2% or \$1,459,925. FY 2010 enplanement projections are an additional 2.5% lower than FY 2009. To accommodate the decrease in revenue, the fund will further decrease its expenditures for FY 2010 in the amount of \$1,533,199.

**San Antonio Enplanement Growth**  
**(In Thousands)**





## Aviation - Adopted Reductions

**Reduce Building and Vehicle Maintenance and Repair** Reduces funding for building maintenance due to efficiencies created by the opening of new facilities at San Antonio International Airport and Stinson Airport. Funding is also reduced for vehicle maintenance and repair due to the purchase of new airport shuttles.

**Reduce Travel and Education Budget in all Divisions** Reduces Travel and Education budgets in all divisions by 50% from \$472,773 to \$238,325. This reduction will impact the number of training opportunities available for staff.

**Reduce Other Various Line Items** Reduces various line items including contractual services, binding and printing, and other commodities partially due to the decrease in passenger traffic.

**Reduce Advertising and Publication Expense as Part of the Reduction in Air Service Incentives** Reduces advertising and publication expense associated with Air Service Incentives by 41%. Should the Airport attract new air service, then the department may request additional funds; however this increase will be offset by additional revenues generated by new air service.

**Eliminate 8 Positions** Eliminates 1 vacant Architect position, 1 vacant Senior Planner position, 1 vacant Grants Administration position, 1 vacant Senior Office Assistant, 2 vacant Parking Attendant positions, 1 vacant Chauffeur position, and 1 vacant Contract Coordinator position. The duties of these positions will be assigned to current staff whose workload will be re-evaluated and adjusted to reflect these reductions.

## Six-Year Capital Improvement Plan Summary

The FY 2010 through FY 2015 Capital Plan for the City of San Antonio totals \$1.4 billion. The One-Year Capital Budget for FY 2010 totals \$715 million. The following table details the planned expenditures by program area.

**FY 2010-FY 2015 Capital Plan by Program Category**  
**(\$ in Thousands)**

<b>Program Category</b>	<b>FY 2010 Amount</b>	<b>FY 2010 – FY 2015 Amount</b>	<b>Percentage</b>
<b>Air Transportation</b>	\$211,496	\$ 487,224	33.21%
<b>Streets</b>	168,445	373,822	25.48%
<b>Municipal Facilities</b>	93,018	133,976	9.13%
<b>Parks</b>	84,915	104,165	7.10%
<b>Drainage</b>	81,762	177,555	12.10%
<b>Law Enforcement</b>	24,734	122,048	8.32%
<b>Fire Protection</b>	26,744	40,583	2.77%
<b>Libraries</b>	19,225	21,475	1.46%
<b>Other Facilities</b>	5,213	6,371	0.43%
<b>Total FY 2010 Program</b>	<b>\$715,552</b>	<b>\$1,467,219</b>	<b>100.00%</b>

The six-year program contains 424 projects and represents the City's long range physical infrastructure development and improvement plan. Items in the six year scope include new streets and sidewalks, streets improvements, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements including

new fire stations, airport system improvements, technology improvements, flood control projects and municipal facility construction and refurbishment projects.

## Information Technology Projects

In 2007, the City Management Team constituted a seven member Strategic Planning Council (SPC) to review, evaluate, and prioritize annual Information Technology project proposals into an enterprise IT Project Portfolio. In 2008 and 2009, the Information Technology Services Department updated its inventory of the IT hardware and software assets in the City's IT portfolio. In addition, the seven-member Strategic Planning Council (SPC) reviewed, evaluated, and prioritized the annual IT project proposals for FY 2009 and FY 2010 that will impact the IT portfolio.

In preparation for the FY 2010 budget year, the City underwent an IT Portfolio Management (ITPM) process to maximize the value of IT investments to the organization. For the FY 2010 budget process, the SPC evaluated 25 proposals based on necessity, cost, benefits, and risk and ranked them by priority. Seventeen proposals were recommended for funding of these five were IT Infrastructure and Information Security related projects, seven were Public Safety and Service System related projects and the remaining five were Finance and Inspection Compliance related projects.

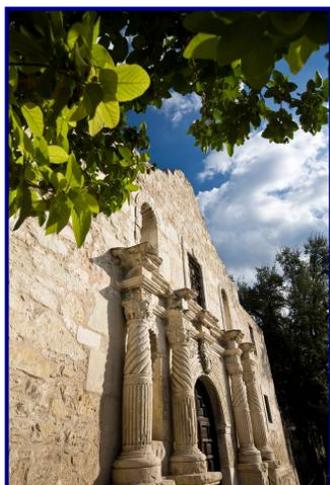
The initial IT capital projects for FY 2010 are estimated to cost \$20 million and produce an estimated \$98.9 million in benefits for City residents, visitors, businesses, and employees (cost savings, cost avoidance, revenue). These projects will be funded through \$10 million in IT related Certificates of Obligations, \$5 million in IT assessment fees, and additional revenue generated by the e-Citation Project up to \$5 million. Reallocation due to project savings and/or additional funding sources will be used to attempt to fund the remaining eight projects from the original 25 adopted.



# **Community Profile**



# City of San Antonio Community Profile



Once a small settlement founded by Spanish missionaries in the early 1700s, San Antonio has grown into one of the country's major metropolitan centers. Its historic roots are the foundation for a city that today is rapidly moving forward in the 21st Century.

Old and new find common ground in the Alamo City. San Antonio's historical charm and grace are preserved in the Alamo and other Spanish missions, in its historic neighborhoods and in the colorful River Walk. Today, City leaders and the community carefully plan growth and economic development with San Antonio's history in mind. A bright economic future is in store, fueled by an innovative use of resources and a unique formula of public and private cooperation.



San Antonio, with a population of more than 1.35 million, is the seventh largest city in the United States and the second largest city in Texas. Over the past decade, its population has grown at an annual rate of about 1.88 percent and is expected to continue at that rate. According to the 2000 Census, Hispanics make up 58.7 percent of the population, followed by Anglos at 32.5 percent and an African American population of almost 7 percent. The median age in the San Antonio metropolitan area is just under 33 years.

Geographically, the City of San Antonio Incorporated Area covers more than 504 square miles and is located in Bexar County in south central Texas, one of the fastest growing regions in the state. The city is just a stone's throw from the state capital in Austin and an afternoon drive from Dallas, Houston, the Gulf Coast and Mexico.

One word describes the local economy—diverse. San Antonio is anchored by several key industries and is targeting other emerging industries to drive the city's economic future:

- The health care and biotechnology fields have an annual economic impact of \$16.3 billion and employ more than 116,417 citizens. San Antonio has become a leading research and treatment center for cancer, diabetes, heart disease and other conditions thanks to the renowned South Texas Medical Center and more than 30 other medical facilities.
- The military has played a major role in San Antonio's history and economy. In 2006, military activities registered an economic impact of \$13.3 billion. San Antonio's military installations employ over 68,000 people. Through Base Realignment and Closure (BRAC) activities, San Antonio is expected to receive over 8,500 new military personnel with their families and \$2.8 billion in construction of military facilities. The projected economic impact of BRAC for San Antonio is \$5.7 billion as San Antonio becomes the site of the home of military medicine by 2011.
- San Antonio is a recognized leader in the information security and technology industry. 11,283 employees work in the industry and register an economic impact of \$5.3 billion. The Air Intelligence Agency, a



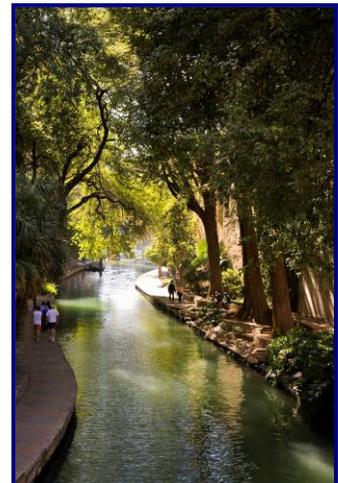
Department of Defense center for excellence in information security, calls San Antonio home.

- More than 9,438 San Antonians work in San Antonio's emerging aerospace and aviation industry, which has a \$3.8 billion annual economic impact. San Antonio is home to the maintenance, repair, and overhaul operations of some of the world's leading aerospace companies, such as Boeing, Lockheed Martin, and Standard Aero.
- The Toyota Tundra truck assembly plant opened for production in November 2006, with an investment of approximately \$ 850 million and the creation of 2,000 well-paying direct jobs. Moreover, 21 supplier companies have located at the Toyota Supplier Park, invested an additional \$300 million and created 2,100 additional jobs. The overall impact of Toyota and companies locating at the Supplier Park exceeds \$1 billion with the creation of over 4,100 jobs. This investment is a powerful economic stimulus to South Texas that is already revitalizing economic and job markets in the area.
- It is widely recognized that a thriving arts economy is a crucial component of a successful city. The creative economy in San Antonio generates \$3.38 billion in economic activity and pays wages of \$1 billion to support 26,744 jobs. Between 2000 and 2006 the economic impact of the creative industry grew by 33%. It is important to note that the creative industry also supports numerous small business and self employed workers - over 4,200 self employed persons in 2006 were supported by the creative economy. In addition, City-funded arts and cultural organizations reported hosting over 18,000 events; including classes, performances, exhibits, festivals, and workshops that impacted 4 million people.
- San Antonio is a top visitor and convention destination, with more than 25 million people choosing the Alamo City as their vacation or meeting site. Tourism employs more than 106,311 and contributes more than \$11 billion annually to the local economy.



San Antonio is a great place to live. Its cost of living is typically 10% to 15% below the national average and is consistently ranked among the lowest of major U.S. cities while home prices are among the most affordable in the country. San Antonio's median household income is just over \$42,217. Public, private and parochial schools are available as well as a number of colleges and higher education facilities.

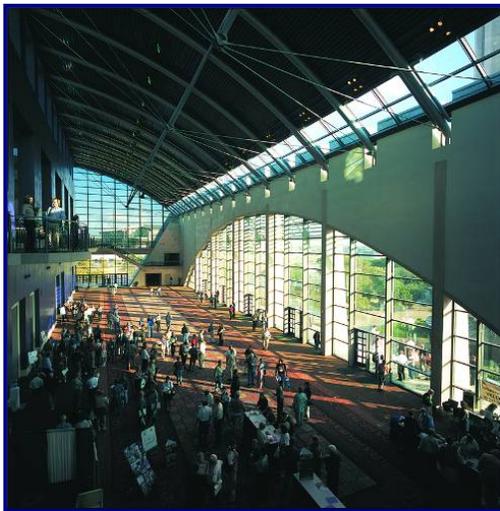
A subtropical climate offers an average temperature of 70 degrees and evening temperatures dip below freezing only about 20 days each winter. This comfortable climate invites residents to get out and relax in beautiful municipal parks, play challenging golf courses, visit theme parks, or take advantage of other popular attractions and cultural events such as Fiesta San Antonio each April. San Antonio also is home to the four-time NBA Champion San Antonio Spurs as well as exciting women's basketball, minor league baseball, and hockey teams.



# Community Profile

## GENERAL INFORMATION

Date of Incorporation:	Dec. 14, 1837
Form of Government:	Council - Manager
City Council Members: (Including Mayor)	11
Area of the City:	504 sq. mi.



## POPULATION

Population: (2008 estimates, US Census)	1,351,305
Population Growth Rate: (2008 estimates, US Census)	1.83%
Median Age:	33
Composition of Population: (2000 Census)	Hispanic - 59%
	Anglo - 33%
	Black - 7%
	Other - 2%

## EDUCATION (BEXAR COUNTY)

Independent Public School Districts:	16
Parochial Schools:	Over 50
Private Schools:	Over 100
Accredited Universities:	8
Community Colleges:	4



### MAJOR EMPLOYERS

Public Sector:	Lackland Air Force Base
	Fort Sam Houston
	Northside I.S.D
	Randolph Air Force Base
	City of San Antonio
Private Sector:	USAA
	Methodist Healthcare Systems
	Baptist Health Systems
	Valero
	Wachovia Bank

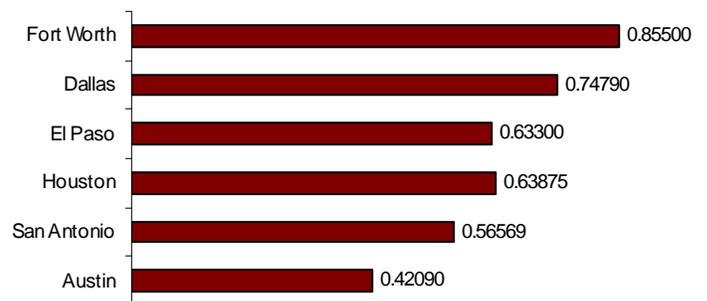


### EMPLOYMENT

Median Household Income:	\$42,217
Civilian Labor Force (August 2009):	975,709
Unemployment (August 2009):	68,019
Unemployment Rate (August 2009):	7.0%

### HOUSING

Median Home Value:	\$145,200
City Property Tax Rate: (per \$100 of Valuation)	\$0.56569
City Property Tax Comparison	Second Lowest Among Major Texas Cities



## TRANSPORTATION

Railroad:	Union Pacific – Southern Pacific
City Freeway Loops:	Loop 410 (52.9 mi)
	Loop 1604 (94.3 mi)
U.S. Highways:	5
Interstate Highways:	4
Air Transportation:	San Antonio International Airport
Bus Transportation:	Greyhound, Kerrville, Valley Transit
Public Transportation:	VIA Metropolitan Transit



## TOURISM

Total Annual Visitors:	25.0 Million
Leisure Travelers:	20.0 Million
Business Travelers:	5.0 Million
Tourism Employment:	106,311
Economic Impact:	\$11.0 Billion

## MAJOR ATTRACTIONS

Alamo	Missions National Historical Park
Sea World of Texas	The River Walk
Paseo del Rio (River Walk)	Tower of the Americas
San Antonio Zoo	Six Flags Fiesta Texas
Japanese Gardens	El Mercado (Mexican Market)







# REVENUE DETAIL



# Revenues



**OVERVIEW**

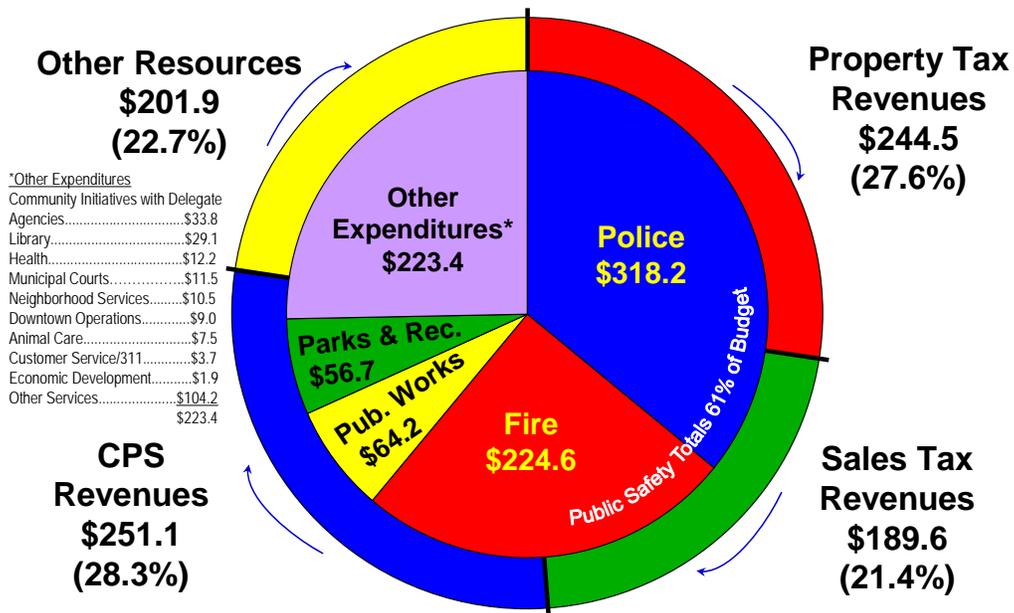
The Revenue Detail section includes a discussion of major General Fund revenues – Property Tax, CPS Energy payments to the City, and Sales Tax – including details on the basis for establishing the FY 2010 budgets and related policy issues. Also discussed are significant Other Fund revenues including Environmental Services monthly charges, Hotel Occupancy Taxes, and the Storm Water Fee. A detailed report on changes to existing revenues and new revenues for FY 2010 is also included.

The revenue budgets for FY 2010 are based on initial revenue estimate projections included in the April 2009 Five-Year Financial Forecast. The projections are developed by both the Office of Management and Budget and the responsible departments. Most revenue projections are based on historical trends and known policy changes; however, since a single method of projecting revenue is not feasible, each source is considered on its own merit and projected accordingly. For those revenues closely tied to economic conditions such as Sales Tax and the Hotel Occupancy Tax, additional factors including projected inflation, unemployment rates, and economic growth are considered. Projections for the Hotel Occupancy Tax also account for tourist-specific factors and conditions such as hotel/motel room supply and known future events. Regression models and business analyses are utilized to generate these revenue projections.

**GENERAL FUND REVENUES**

General Fund available resources are anticipated to be **\$887.08 million**. The three principal sources of General Fund revenue are: Current Property Tax, City Public Service (CPS) Energy payments to the City, and Sales Tax. Combined, these three sources of revenue account for approximately \$685.2 million, or 77.2%, of total available General Fund resources.

**GENERAL FUND AVAILABLE RESOURCES  
DISTRIBUTED OVER MAJOR SPENDING AREAS (\$ in millions)**



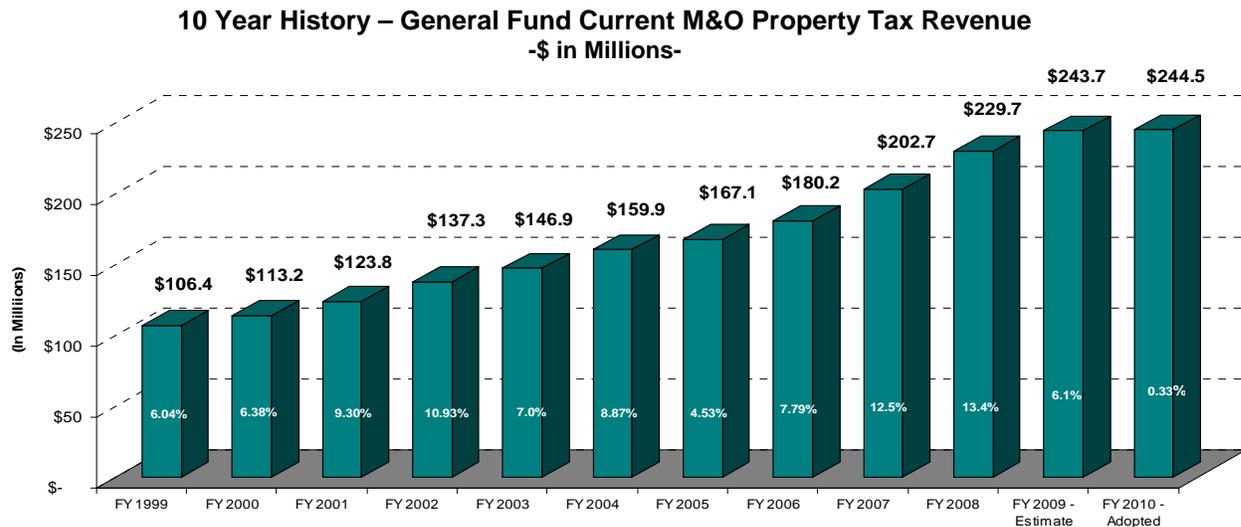
**FY 2010 TOTAL ADOPTED BUDGET: \$887,077,240**

- **Current Property Tax – \$244.5 Million**

The FY 2010 Adopted Budget includes \$244.5 million in maintenance and operations support for the General Fund from property taxes. For FY 2010, the property tax rate is reduced from the FY 2009 rate by just under 2/10ths of a cent or 0.145 cents. This reflects a prior commitment with the City and the County University Health System to consolidate clinical preventative health services. The FY 2009 City Tax rate per \$100 of valuation was 56.714 cents. In FY 2010, the City tax rate per \$100 of valuation is reduced to 56.569 cents. FY 2010 is the third time in as many years that the City has reduced its property tax rate. In FY 2009, the Property Tax rate was reduced from FY 2008 by approximately 1/2 of a cent. The three year impact of tax rate reductions (FY 2008, FY 2009, and FY 2010) equates to a reduction of 1.285 cents.

In the Five-Year Financial Forecast presented in April 2009, the current property tax revenue projected for FY 2010 was \$247.3 million. The estimate assumed a reduction to the property tax rate of 0.162 cents to reflect a prior commitment with the City and the County University Health System to consolidate clinical preventative health services and was based on added revenue coming from increases in new property value improvements. The assumed increase in new property values were based upon preliminary estimates from the Bexar Appraisal District (BAD). The Forecast projection has been modified based on the receipt of the certified tax roll from the BAD in late July 2009. The new FY 2010 projection is 244.5 million or \$2.8 million below the \$247.3 million projected at the time of the Five-Year Financial Forecast.

The chart below reflects the 10-year trend in actual property tax collections as compared to the FY 2009 Re-estimate and FY 2010 Adopted Budget.



The property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. The FY 2010 M&O rate is 35.419 cents per \$100 of taxable value. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The Debt Service component is determined by the City's debt service requirements. The FY 2010 Debt Service rate is 21.150 cents per \$100 of taxable value. This rate is the same rate assessed for FY 2009. Funds from this component of the property tax receipts are deposited in the Debt Service Fund and are used exclusively to pay the principal and interest on debt. These two components taken together provide for a total tax rate for FY 2010 of 56.569 cents per \$100 of taxable value.

Property tax values are determined by the Bexar Appraisal District (BAD) in conformance with State law. Values for the City of San Antonio recently reported by BAD for FY 2010 show an increase in total taxable value of approximately 0.83%, or \$599 million above last year. Included in the total are \$1.96 billion for new improvements. The taxable value less new improvements yield the base valuation. Base

valuations decreased from last year by \$1.357 billion. The following table shows the components of the FY 2010 Proposed Tax Rates compared to the FY 2009 Adopted Tax Rates.

**Adopted FY 2009 and Adopted FY 2010  
Property Tax Rates - Per \$100 Valuation**

	FY 2009 <u>Adopted</u>	FY 2010 <u>Adopted</u>
Maintenance & Operations	35.564	35.419
Debt Service	<u>21.150</u>	<u>21.150</u>
Total	56.714	56.569

When compared to the FY 2009 Adopted Tax Rate, the FY 2010 M&O tax rate is reduced 0.145 cents. This reflects a prior commitment with the City and the County University Health System to consolidate clinical preventative health services. FY 2010 will be the third time in as many years that the City has reduced its property tax rate. The three year impact of tax rate reductions (FY 2008, FY 2009, and FY 2010) equates to a reduction of 1.285 cents.

**FY 2010 Taxable Values  
-\$ in Billions-**

<u>Base Value FY 2009</u>	<u>Decrease in Base Value</u>	<u>Annexation</u>	<u>New Improvements</u>	<u>Total Value FY 2010</u>
\$72.567	\$-1.357	\$0	\$1.957	\$73.167
<hr/>				
<b>% Change Over FY 2009:</b>	<b>-1.87%</b>	<b>0%</b>	<b>2.70%</b>	<b>0.83%</b>

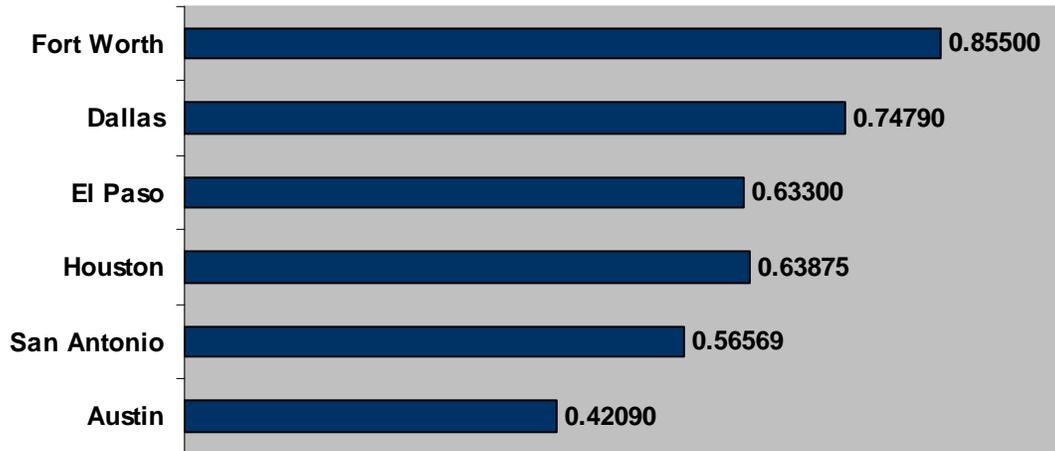
State property tax law requires taxing units to calculate the M&O portion of the tax rate to yield the same amount of operating revenue from year to year based on base valuations. This calculation of the M&O tax rate results in determination of the "effective M&O tax rate." As indicated above, base valuation decreased from last year by \$1.357 billion. Consequently, for FY 2010 to generate the same amount of operating revenue as in FY 2009, the "effective M&O tax rate" is calculated at 36.321 cents per \$100 of taxable valuation, an increase from the FY 2009 adopted M&O tax rate (35.564) of 0.757 cents or 2.13%. This increased rate is not being recommended.

To meet the requirements of the program of General Fund services in the Adopted Budget, the FY 2010 M&O tax rate is calculated at 35.419 cents per \$100 of taxable valuation which is a reduction of 0.145 cents from the FY 2009 adopted M&O tax rate of 35.564 cents. This reflects a prior commitment with the City and the County University Health System to consolidate clinical preventative health services. FY 2010 will be the third time in as many years that the City has reduced its property tax rate. The three year impact of tax rate reductions (FY 2008, FY 2009, and FY 2010) equates to a reduction of 1.285 cents. The FY 2010 M&O tax rate is 0.902 cents, or 2.48% below the "effective M&O tax rate". The maximum M&O tax rate which may be adopted without the possibility of qualified City voters submitting a petition and requiring the City to hold a tax rate rollback election is 39.226 cents per \$100 taxable valuation.

Calculation of the debt service portion of the property tax rate is dependent on the City's debt service requirements. The debt service rate for FY 2010 is calculated at 21.150 cents per \$100 of taxable valuation which is equal to the FY 2009 debt service tax rate of 21.150 cents and is consistent with the requirements of the City's Debt Management Plan.

The adopted tax rate for FY 2010 of 56.569 cents per \$100 taxable valuation makes the San Antonio property tax rate the second lowest of the major cities in Texas. The following chart shows the adopted FY 2010 tax rate for San Antonio as compared to the rates in other major Texas cities.

**Major Texas Cities Tax Rate Comparison**  
-Per \$100 of Valuation-



Below is a sample property tax statement that demonstrates the portion of local taxes due to the City of San Antonio. This sample statement compares current tax rates for a home located in the San Antonio Independent School District valued at \$129,625 which is the FY 2010 average residence homestead taxable value within the City of San Antonio.

**SAMPLE STATEMENT  
PROPERTY TAXES  
BEXAR COUNTY, TEXAS  
2009 TAX YEAR**

Taxing Unit	Assessed Value	Homestead Exemption	Taxable Value	Tax Rate per \$100 Valuation	Tax Levy	Percent of Total Levy
San Antonio I.S.D.	129,625	15,000	114,625	\$1.24970	\$1,432.47	45.77%
City of San Antonio	129,625		129,625	0.565690	733.28	23.43%
Alamo Community College District	129,625		129,625	0.135855	176.1	5.63%
Bexar County	129,625		129,625	0.296187	383.93	12.27%
University Health System	129,625		129,625	0.266235	345.11	11.03%
Road & Flood	129,625	3,000	126,625	0.030679	38.85	1.24%
San Antonio River Authority	129,625	5,000	124,625	0.015951	19.88	0.64%
				<b>\$2.56030</b>	<b>\$3,129.61</b>	<b>100.00%</b>

The City of San Antonio has long recognized the need to provide senior citizens and disabled veterans with property tax relief. The City initially offered an over-65 homestead exemption in the amount of \$3,000 in FY 1974. The over-65 homestead exemption amount has increased on five different occasions to the current exemption amount of \$65,000 set in FY 2004. At this level, the City of San Antonio offers one of the highest homestead exemptions among major Texas cities.

The City of San Antonio offers two disabled exemptions. The Disabled Resident Homestead Exemption, set at \$12,500, became effective in FY 2006. The City also provides the State-mandated Disabled Veterans Exemption offering eligible tax payers an exemption ranging from \$5,000 to \$12,000 depending on the veteran's percentage of service-connected disability. Additionally, effective for tax year 2009, disabled veterans who receive a 100% disability rating from the Department of Veteran Affairs based on a service-connected disability or have a 100% individual unemployability rating are 100% exempt from paying property taxes on their homestead residence.

In May 2005, Proposition 3 (Property Tax Levy Freeze) was approved by voters of the City of San Antonio. Proposition 3 freezes the amount of property taxes imposed on residence homesteads owned by persons 65 years of age or older or disabled. City taxes may not increase as long as the residence is maintained as a homestead by the owner and no new improvements are constructed. For senior and disabled homeowners, the FY 2006 City property tax levy became their “frozen” tax levy. If the appraised value of the homestead increased in FY 2009, the senior or disabled homeowner City tax payment would remain the same as the payment in FY 2006.

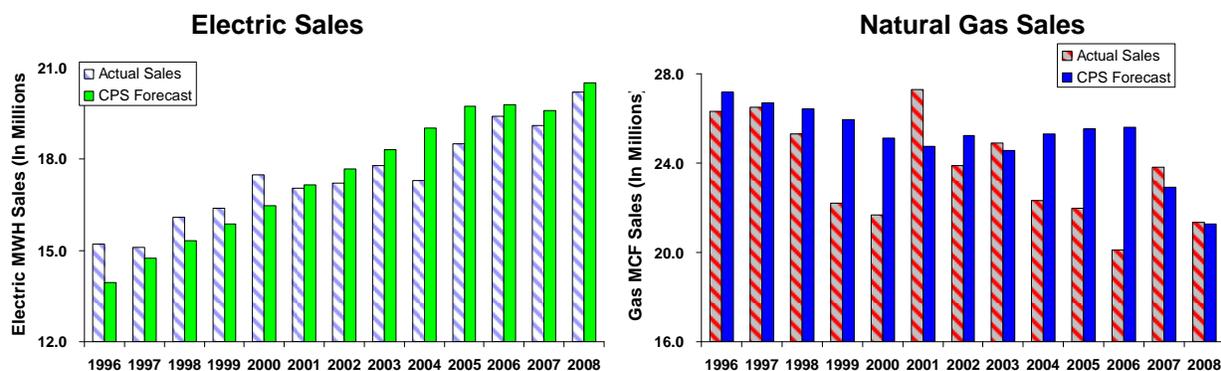
- **CPS Energy Payment to the City – \$251.05 Million**

The City’s payment from CPS Energy represents the largest source (28.3%) of revenue to the General Fund. Fourteen percent of CPS Energy gas and electric non-exempt customer revenue is paid to the City as a return on investment. The estimated revenue of \$262.19 million for FY 2009 is \$26.67 million or 9.23% below budgeted levels. The FY 2010 adopted budget of \$251.05 million is \$11.14 M or 4.25% lower than the FY 2009 Re-estimate.

The payment to the City from CPS Energy can fluctuate significantly from year to year. Revenue from CPS Energy is one of the most difficult to project due to a number of variables that can significantly impact CPS Energy revenues and consequently, the City’s payment. City staff utilized the CPS Energy forecast as a basis for the development of the adopted amount. CPS Energy’s forecasted demand (growth) assumptions were partially discounted and adjustments to forecasted natural gas prices were made. The resulting adopted budget assumes a normalized weather pattern and discounted forecasted demand. The adopted budget was also developed with consideration for a multi-year forecast outlook, managing the City’s reliance on revenues from CPS Energy, as well as the current level of reserves within the City’s General Fund.

Accurately budgeting the CPS Energy payment revenue is challenged by a number of variables such as the weather, growth of the system, fuel prices, generation mix, and unscheduled maintenance on generation plants. For the past several years, instability in natural gas prices, coupled with fluctuations in demand due to weather, have resulted in significant variances in the City’s payment from CPS Energy from year to year.

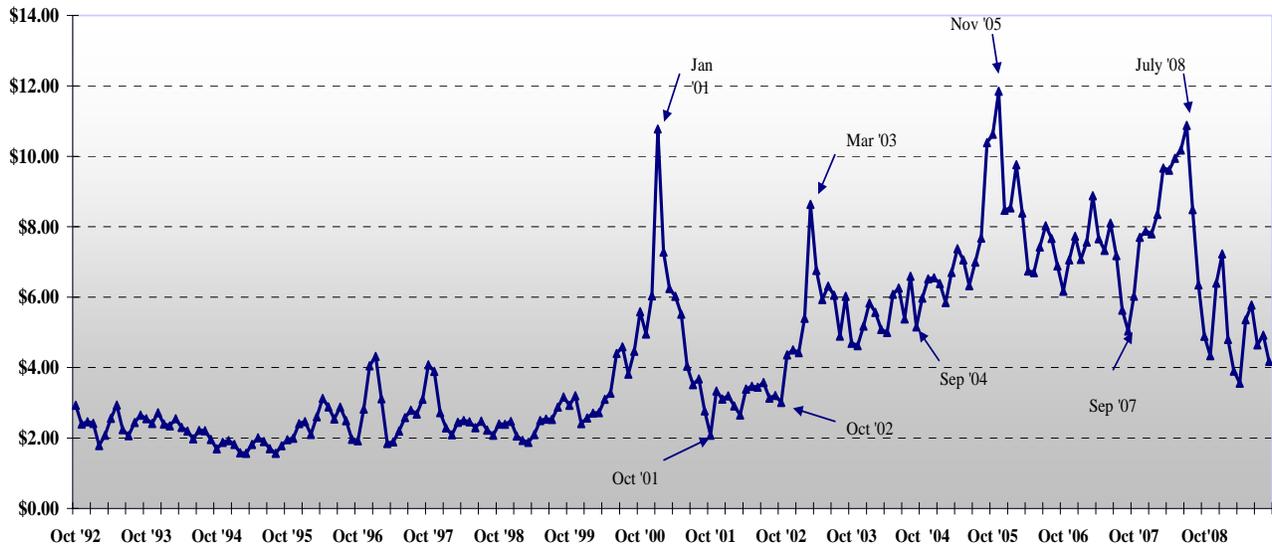
To illustrate the fluctuations in demand, the graphs below reflect CPS Energy’s historical electric and gas sales (excluding off-system sales) as compared to the forecast. As the graph illustrates, CPS Energy’s electric sales increased steadily from FY 1995 to FY 2001. While the electric system has continued to experience growth, electric sales have fluctuated to a greater degree from FY 2002 to FY 2005 primarily related to the weather. With respect to natural gas sales, actual sales fluctuate significantly over the 10 year period largely dependent on the weather in the winter months. Natural gas sales reached 23.8 million MCF (Thousand Cubic Feet) in FY 2007, but declined in FY 2008 to 21.3 million MCF.



Natural gas costs are a component of CPS Energy fuel costs which are a pass-through to ratepayers in CPS Energy electric and gas rates and can also significantly affect the City’s payment from CPS Energy.

The line graph on the following page reflects CPS Energy historical natural gas prices recovered through its rates as a pass-through.

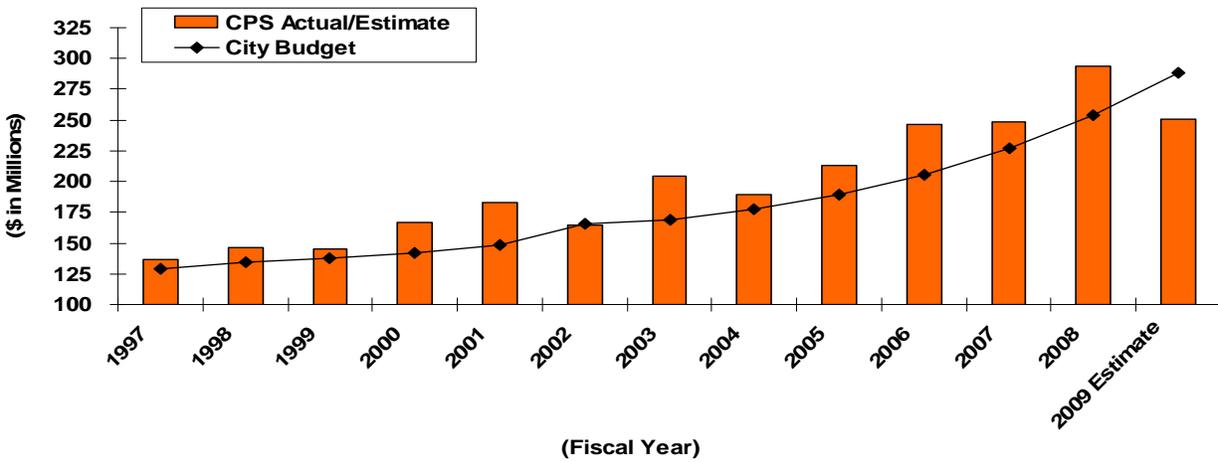
### Gas Recovery Costs (Oct. 1992 – Sept. 2009)



As illustrated in the graph above, natural gas prices have become much more volatile since June 2000. Natural gas costs recovered by CPS Energy increased in June 2000 to \$4.41 per MCF (Thousand Cubic Feet) and continued to rise reaching a high of \$10.78 per MCF in January 2001. Subsequently, nine months later natural gas costs recovered fell to a low of \$2.08 per MCF in October 2001 and remained under \$4.00 per MCF until November 2002. Natural gas prices recovered by CPS Energy rose again to a high of \$8.64 per MCF in March 2003 falling back to \$4.63 in November 2003 and have continued to fluctuate since that time, reaching a high of \$11.85 per MCF in November 2005. In July of 2008, the natural gas costs recovered rose again to \$10.88 per MCF and have since declined to \$4.18 per MCF in September 2009.

Fluctuations in demand, natural gas costs, and the other aforementioned factors result in the corresponding impacts to the City's total payment from CPS Energy. The graph below reflects the total actual payment from CPS Energy as compared to the adopted budget for the past ten years, including the FY 2009 Re-estimate.

### CPS Energy Actual Payment Compared to Adopted Budgets and FY 2009 Re-estimate (\$ in Millions)



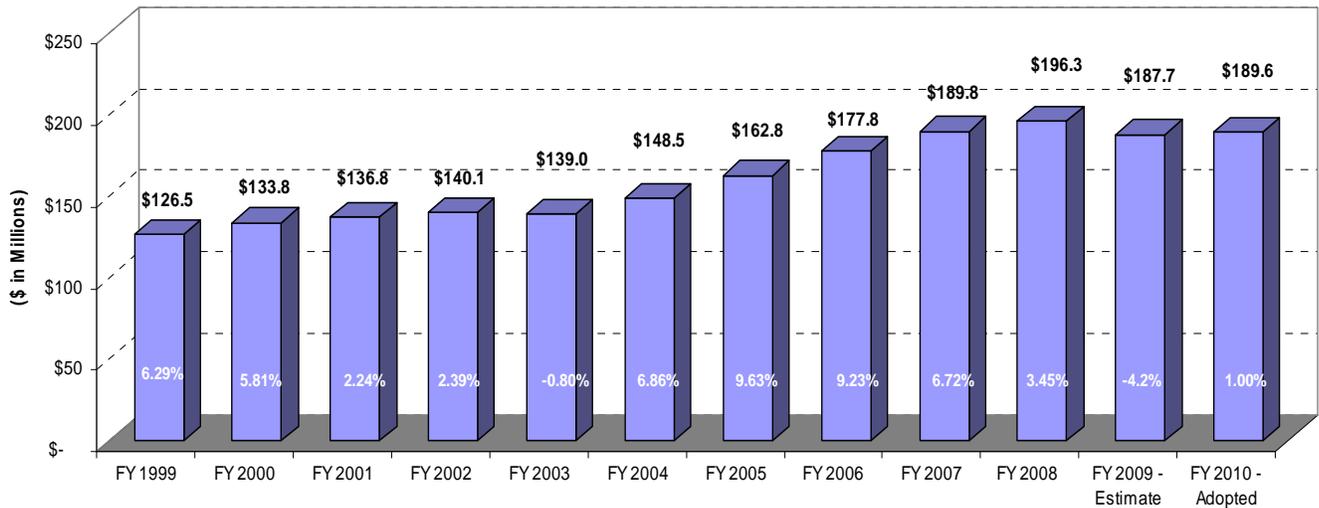
A review of the electric and natural gas sales and natural gas costs graphs in conjunction with the graph on CPS Energy's actual payment to the City demonstrate the correlation between significant fluctuations in the City's payment from CPS Energy and these primary factors.

- **Sales Tax – \$189.6 million**

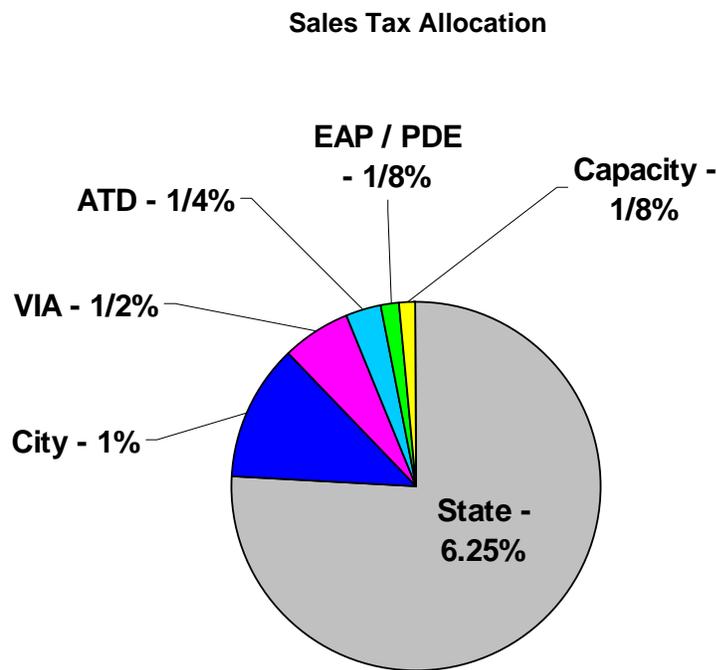
Sales tax collections have a strong positive correlation to local and national economic conditions. Therefore, current and future years' sales tax revenue projections are based on a regression model utilizing key economic indicators such as local unemployment, consumer price index, San Antonio gross metro product and actual sales subject to tax. Actual sales tax collections for the current year (FY 2010) are projected to be at \$189.6 million. This amount is \$13.2 million, or -6.53%, less than the \$202.8 million budgeted in FY 2009 for sales tax revenue. This decrease in sales tax revenue is largely due to the economic slowdown seen throughout the country. Sales tax revenues in FY 2010 are projected to increase from the FY 2009 Re-Estimate by 1.00% to \$189.6 million. Beyond FY 2010, as the economy strengthens, revenue levels from this source are expected to steadily increase.

The chart below reflects the 10-year trend in actual collections as compared to the FY 2009 Re-estimate and FY 2010 Adopted Budget.

**10 Year History – General Fund Sales Tax Revenue**  
-\$ in Millions-



San Antonio's current sales tax rate is 8.125%. The adopted General Fund sales tax revenue excludes the sales tax collected by the City for the May 7, 2005 Edwards Aquifer Protection and Parks Development & Expansion venues, and the City's share of the Advanced Transportation District. Several entities receive percentages of all sales tax proceeds as summarized in the chart on the following page. Currently, one-eighth of a cent remains available before the State mandated cap of 8.25% is reached.



ATD - Advanced Transportation District  
 EAP - Edwards Aquifer Protection  
 PDE - Parks Development & Expansion

**OTHER FUND REVENUES**

**Solid Waste Fund**

The Solid Waste Enterprise Fund monitors and records all revenues and expenses associated with the operation and maintenance of the City's Solid Waste and Environmental Services programs. Collected revenues fund various Solid Waste functions including refuse collection, brush collection, recycling programs, collection of household hazardous waste, and environmental programs including the maintenance of closed City landfills. The primary sources of revenue for the Solid Waste Fund are the Solid Waste Fee, Brush Collection Fee, and Environmental Services Fee. These fees are assessed and billed to the customer monthly within the City Public Service (CPS) Energy billing statement whether serviced by the City or by a contracted hauling company. The Solid Waste Fee represents 75% of total

available resources in FY 2010. This fee covers the cost of residential garbage and recycling collection. The Brush Collection Fee, which represents 13% of total available resources, is assessed to each residential household in the City for the collection of brush and bulky items. The Environmental Service Fee, which represents 10% of total available resources, is assessed to each residential household and all commercial entities serviced by CPS.

Actual Solid Waste Fee collections for FY 2009 are projected to be at \$54.36 million. This amount is \$240,959, or 0.4%, less than the \$54.6 million budgeted in FY 2009. Solid Waste Fee revenues in FY 2010 are projected to increase from the FY 2009 Re-estimate by 11% to \$60.6 million. This increase is due to the \$1.50 increase in the FY 2010 Adopted Solid Waste Fee. This increase will be offset by the elimination of the monthly Conversion Fee of \$1.50. The total monthly rate of \$18.74 will remain the same in FY 2010 as in FY 2009. This rate adjustment is necessary to support cost increases for collection operations.

The following table details the changes to monthly rates from FY 2009 to FY 2010.

#### FY 2010 Adopted Monthly Rate Changes

Monthly Fees	FY 2009 Rates	FY 2010 Rate Adjustment	FY 2010 Total Rates with Increases
Solid Waste Fee	\$13.41	\$1.50	\$14.91
Brush Collection Fee	2.53	No Increase	2.53
Environmental Services Fee	1.30	No Increase	1.30
Conversion Fee	1.50	-1.50	0.00
<b>Total</b>	<b>\$18.74</b>	<b>\$0.00</b>	<b>\$18.74</b>

Over the next five years, additional adjustments to the Solid Waste Fee are planned. The table below summarizes these planned incremental adjustments as currently forecasted and the resulting new total monthly bill.

#### FY 2010 Adopted Rates with Current Planned Incremental Rate Adjustments

Monthly Fees	FY 2010 Adopted Rates	FY 2011 Projected Rate Adjustment	FY 2012 Projected Rate Adjustment	FY 2013 Projected Rate Adjustment	FY 2014 Projected Rate Adjustment
Solid Waste Fee	\$14.91	\$0.75	\$0.75	\$0.85	\$0.80
Brush Collection Fee	2.53	0.00	0.00	0.00	0.00
Environmental Services Fee	1.30	0.00	0.00	0.00	0.00
<b>Total Adjustments</b>	<b>N/A</b>	<b>\$0.75</b>	<b>\$0.75</b>	<b>\$0.85</b>	<b>\$0.80</b>
<b>Total Monthly Bill</b>	<b>\$18.74</b>	<b>\$19.49</b>	<b>\$20.24</b>	<b>\$21.09</b>	<b>\$21.89</b>

As the table above indicates, as daily operational costs continue to increase, the Solid Waste Fee component of residents' monthly bill is projected to continue to increase through FY 2014.

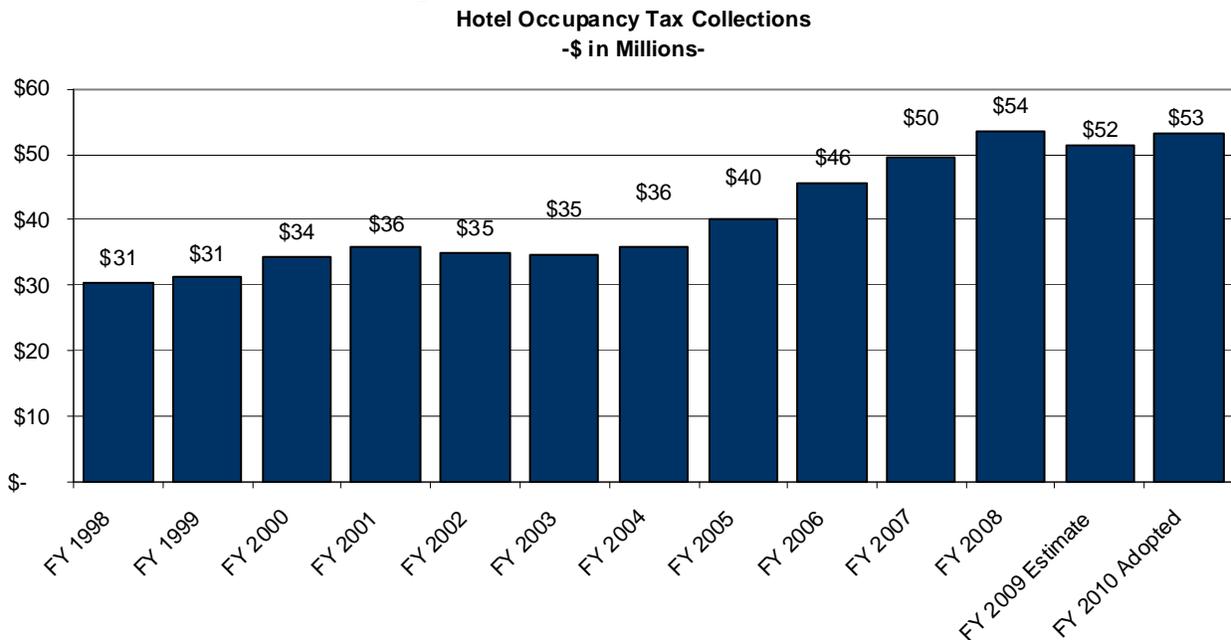
#### Hotel Occupancy Tax Related Funds

The Hotel Occupancy Tax related Special Revenue funds were established to account for revenues and expenditures generated from all convention, tourism, sports and entertainment related activities. The sources of revenue for this fund include Hotel Occupancy Tax (HOT) and facility rental and service fees from the Henry B. Gonzalez Convention Center and Alamodome

The current Hotel Occupancy Tax rate of 16.75% levied on every room night charge is broken out at 1.75% for the County, 7% for the City, 6% for the State, and the remaining 2% is a dedicated source of revenue for the Convention Center Expansion Debt Service and future Convention Center projects. Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily room rates, estimated hotel/motel room supply, and the projected rates of inflation.

Actual Hotel Occupancy Tax collections for FY 2009 are projected to come in at \$51.5 million. This amount is \$4.9 million, or 9%, less than the \$56.4 million budgeted in FY 2009. HOT tax revenues in FY 2010 are projected to increase from the FY 2009 Re-Estimate by 3.5% to \$53.3 million.

The following chart reflects the 10-year trend in actual collections as compared to the FY 2009 Re-estimate and FY 2010 Adopted Budget.



### Storm Water Fund

The Storm Water Special Revenue Fund is designated to monitor and record all revenues and expenses associated with the operation and maintenance of all City storm water activities. The primary source of revenue is generated from a monthly Storm Water Fee initially authorized by City ordinance in FY 1993. The Storm Water Fee supports City activities responsible for storm water pollution prevention and drainage improvements as federally mandated through the Water Quality Act of 1987. The Storm Water Fee is assessed to all properties platted within the City that receive water service or sanitary sewer service and are structured with customer classifications and tiers.

The FY 2010 Adopted Budget for the Storm Water Operating Fund is \$42.9 million. The Adopted Budget includes \$27.1 million for the fund's operating expenses including personnel costs and payments to the San Antonio Water System (SAWS) for billing services. The primary revenue sources for the Storm Water Fund is the Storm Water Fee which is assessed to all property platted within the City that receives water service or sanitary sewer service. Programs supported by the Storm Water Fee include River Maintenance, Vegetation Control, Tunnel Operations, Street Cleaning, Engineering, and Floodplain Management.

The Storm Water Fee was established in FY 1993. Since its establishment, the rate for the Storm Water Fee has increased five times. The FY 2010 Adopted Budget does not include a Storm Water Fee increase.

# **Revenue Enhancements**





**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
	<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>
<b>GENERAL FUND</b>			
<i>Animal Care Services</i>			
<b>Increase Owner Surrender Fee</b>			
	Increase established fee for owner surrendered animals. Established in FY 2009 as a nominal fee, this fee is being increased to recover the cost of the care and necessary medical needs of animals being surrendered.	\$10.00	\$40.00
			\$49,280
<b>Establish Euthanasia Fee</b>			
	Establish a euthanasia fee for owners requesting euthanasia for sick, injured, old age, or dying animals. This fee is established to offset the cost of the humane euthanasia.	N/A	\$25.00
			\$14,250
<b>Establish Stable/Equestrian Permit Fee</b>			
	Establish an Equestrian/Stable Permit to be issued as a One-Time Permit, with the requirement of annual inspections performed at an established cost of \$25.00. Currently there is a fee for boarding facilities for domesticated animals. This establishes a fee for equestrian boarding facilities in line with the current fee for domesticated animal boarding facilities.	N/A	\$150.00
			\$6,600
<b>Establish Fee for Facility Rental (Full Day)</b>			
	Establish a fee for a full day (8 hour) rental of one training room at the Animal Care facility. This fee is to cover the cost of the use of the facility (utilities, use of audio-visual equipment, setup, and cleanup).	N/A	\$100.00/Full Day
			\$1,800



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	
<b>GENERAL FUND</b>			
<i>Animal Care Services</i>			
<b>Establish Observation Head Pick-up Fee to City Veterinarians and Clinics</b>			
Establish Observation Head Pick-up Fee to City Veterinarians and Clinics for the pick-up and delivery of heads for rabies testing. This fee is being created to recover the cost to collect the specimen from a clinic and transport it to the laboratory where the rabies tests occur.	N/A	\$50.00	\$1,400
<b>Establish Fee for Facility Rental (Half Day)</b>			
Establish a fee for a half day (4 hour) rental of one training room at the Animal Care facility. This fee is to cover the cost of the use of the facility (utilities, use of audio-visual equipment, setup, and cleanup).	N/A	\$75.00/Half Day	\$900
<b>Establish Observation Head Pick-up Fee to Non-City Veterinarians and Clinics</b>			
Establish Observation Head Pick-up Fee to Non-City Veterinarians and Clinics for the pick-up and delivery of heads for rabies testing. This fee is being created to recover the cost to collect the specimen from a clinic and transport it to the laboratory where the rabies tests occur.	N/A	\$75.00	\$600
<b>Establish Adoption Fee for Medium and Large Animals</b>			
Establish an adoption fee for medium and large animals such as donkeys, goats, etc. This fee is proportionate to the fee used to recover the cost of the adoptions of dogs and cats.	N/A	\$50.00	\$300



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	

**GENERAL FUND**

*Animal Care Services*

**Establish Adoption Fee for Small Animals**

Establish an adoption fee for small animals such as birds, lizards, chickens, guinea pigs, etc. This fee is proportionate to the fee used to recover the cost of the adoptions of dogs and cats.

	N/A	\$10.00	\$300
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*City Clerk*

**Increase Lobbyist Registration Fee**

Increase Lobbyist registration fee. Persons interested in engaging in lobbying activity with the City of San Antonio Officials currently pay a \$300 registration fee. This proposal increases the fee to \$500.

	\$300.00	\$500.00	\$10,400
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**Increase Candidate Packet Fee**

Increase Candidate Packet Fee. Those persons interested in running for office may purchase a packet of materials published by the Office of the City Clerk. This packet includes materials such as election timelines, forms and other reference documents.

	\$10.00	\$25.00	\$0
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**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>	<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	<b>New Revenue Amount</b>
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**GENERAL FUND**

*Customer Service & 311 System*

**Establish Access Fee**

<p>Establish a customer usage fee to be applied to all customer visits to a Community Link center resulting in the purchase of a Community Link service. The fee will help offset the operating cost of the City's five Community Link Service Centers. This fee is not in any way associated with the 311 Call Center Service.</p>	<p>N/A</p>	<p>\$1.00 per Customer</p>	<p>\$75,000</p>
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*Downtown Operations*

**Increase Spanish Governor's Palace Admission Fees**

<p>Increase Spanish Governor's Palace admission fees in order to generate revenue for full cost recovery in order to make the museum a self-sustaining operation when it re-opens following renovation in the first half of FY 2010.</p>	<p>\$2.00 Ages 12 and over            \$1.50 for Senior and Military            \$1.00 for Children Ages 7-11            Children under 7 are free</p>	<p>\$4.00 Ages 12 and over            \$3.00 for Senior and Military            \$2.00 for Children Ages 7-11            Children under 7 are free</p>	<p>\$20,000</p>
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**Increase Mobile Food Vendor Permit**

<p>Increase Mobile Food Vendor Permit Fee in order to aid in the cost recovery associated with the increased staff used to monitor the mobile food vendors operating in the Downtown area.</p>	<p>\$350.00/Vendor Permit            \$20.00/Associate Permit</p>	<p>\$400.00/Vendor Permit            \$25.00/Associate Permit</p>	<p>\$2,405</p>
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**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>	<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	<b>New Revenue Amount</b>
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**GENERAL FUND**

*Downtown Operations*

**Increase HemisFair Park Special Event Rental Fees**

Increase after 3-hour rental fees for HemisFair Park for the non-profit commercial and non-commercial classes to align the rates with the Commercial for-profit rate of 16.67% of the 3-hour rate.

Commercial/For-Profit Events  
 \$600.00 for 3 hrs  
 \$100.00 for each additional hr

Commercial/For-Profit Events  
 \$600.00/3 hours plus  
 \$100.00/each additional hour

\$1,390

Commercial/Non-Profit Events  
 \$300.00 for 3 hrs  
 \$40.00 for additional hr

Commercial/Non-Profit Events  
 \$300.00/3 hours plus \$50.00/each additional hour

Non-Commercial Events  
 \$100.00 for 3 hrs  
 \$10 for each additional hr

Non-Commercial Events \$100.00/3 hours plus \$50/each additional hour

Ceremonies (Flat Rate)  
 \$200 for 1-hour  
 \$50 for each additional hr

Ceremonies (Flat Rate)  
 \$200 for 1-hour  
 \$50 for each additional hr

**Increase Alamo Plaza Special Event Rental Fees**

Increase after 3-hour rental fees for Alamo Plaza rentals for non-profit commercial and non-commercial classes to align the rates with the Commercial for-profit rate of 16.67% of the 3-hour rate.

Commercial/For-Profit Events  
 \$600.00 for 3 hrs.  
 \$100.00 for each additional hr

Commercial/For-Profit Events  
 \$600.00 for 3 hrs.  
 \$100.00 for each additional hr

\$1,390

Commercial/Non-Profit Events  
 \$300.00 for 3 hrs  
 \$40.00 for each additional hr

Commercial/Non-Profit Events  
 \$300.00 for 3 hrs  
 \$50.00 for each additional hr

Non-Commercial Events  
 \$100.00 for 3 hrs  
 \$10 for each additional hr

Non-Commercial Events  
 \$100.00 for 3 hrs  
 \$50 for each additional hr



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	

**GENERAL FUND**

*Downtown Operations*

**Increase Mariachi Plaza Rental Market Square**

Increase the Mariachi Plaza rental rate to bring the fee in-line with similar fees on San Saba street, adjacent to Market Square. This fee adjustment is also designed to aid in the cost recovery of cleaning the Market Square Plaza following an event.

Flat Rate: \$400.00/day

Flat Rate:  
\$1,000.00/day

\$1,000

**Establish Commercial Photography Fee for Spanish Governor's Palace**

Establish fee for commercial photography sitting in order to regulate commercial activity at the Palace and generate small amount of revenue for taking pictures. Currently a fee is not charged to take commercial photographs at the Spanish Governor's Palace.

N/A

Flat Rate: \$10.00  
per sitting

\$50

*Fire*

**Increase Basic Life Support Transport (BLS) Fee, Advanced Life Support Level 1 (ALS1) Transport, Advanced Life Support Level 2 (ALS2) Transport Fees (Emergency Medical Service Fees) and Aid Only Fee**

Increase in Emergency Medical Service Fees relating to Basic Life Support Transport, Advanced Life Support Transport (Level 1 and 2), and Aid Only services. Most recently adjusted in FY 2009, the increase is based on a comparative analysis of comparable cities.

\$405.00 - BLS transport; \$435.00 - ALS1; \$587.00- ALS2; \$65 - Aid Only

\$475.00 - BLS transport; \$510.00 - ALS1; \$690.00- ALS2; \$80.00 - Aid Only

\$901,668



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	

**GENERAL FUND**

*Fire*

**Increase Trench/Confined Rescue Fee**

<p>Increase trench/confined rescue fee to respond to trench collapses or when rescuing individuals from a confined space. Charges for personnel overtime and supplies costs are applied in addition to this fee. Most recently adjusted in FY 2006, the increase aims to recover rescuing costs and to be inline with the hazmat spill response fee.</p>	\$440.00 per hour	\$555.00 per hour per apparatus, plus any applicable fire department personnel overtime and expendable commodity costs.	\$9,990
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**Increase Hazardous Material Spill Fee**

<p>Increase Hazardous Material Spill Fee for when the Fire Department responds to a hazardous material spill or similar hazards. Most recently adjusted in FY 2007, the increase aims to recover cleanup costs.</p>	\$500.00 per hour per apparatus, plus any applicable fire department personnel overtime and expendable commodity costs.	\$555.00 per hour per apparatus, plus any applicable fire department personnel overtime and expendable commodity costs.	\$2,218
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**Increase Swift Water Rescue Fee**

<p>Increase swift water rescue fee for when a firefighting unit is requested to rescue victims from low/swift water crossing. Most recently adjusted in FY 2008, the increase is based on an inflationary adjustment.</p>	\$600.00	\$645.00	\$45
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*Health*

**Increase fee for TB, STD, and Dental Administrative Service Charge**

<p>Increase the administrative service charge for TB, STD, and Dental patients from \$5 to \$15. Last changed in 2007, this fee has been increased to be more comparable with what private doctors charge and to assist in recovering the cost of the service.</p>	\$5	\$15.00	\$80,500
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**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	
<b>GENERAL FUND</b>			
<i>Housing &amp; Neighborhood Services</i>			
<b>Increase Vacant Lot Administration Fee</b>			
Increases the Vacant Lot Administration fee charged to the owner each time a vacant lot is abated by the City. This fee was last changed in FY 2002 and the increase represents an inflationary adjustment.	\$150.00	\$180.00	\$37,779
<b>Increase Dangerous Premises Administration Fee</b>			
Increases the Dangerous Premises Administration fee charged to the owner each time a dangerous premises is abated by the City. This fee was last changed in FY 2002 and the increase represents an inflationary adjustment.	\$150.00	\$180.00	\$8,807
<b>Increase Junkyard License Fee</b>			
Increases the Junkyard License fee for the required annual license. This fee was last changed in FY 2004 and the increase represents an inflationary adjustment.	\$500/per license	\$575/per license	\$5,413
<b>Increase Graffiti Abatement Administrative Fee</b>			
Increases the Graffiti Abatement Administration fee charged to the owner each time graffiti is abated on their structure by the City. This is a new fee was added in FY 2007 and the increase represents an adjustment to maintain consistency with the other Administration fees.	\$150.00	\$180.00	\$2,160



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
	<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>
<b>GENERAL FUND</b>			
<i>Library</i>			
	<b>Establish Collection Agency Fee</b>		
	Establish fee charged when a late account is referred to the third party collection agency (contract going to Council in late August/early September). This fee covers the amount charged by the collection agency per account.	N/A	\$10.00 per account referred \$35,000
	<b>Establish Rental of Fourth/Fifth Floor Terrace Combo</b>		
	Establish special events rental of the fourth and fifth floor terraces at the Central Library. The new fee is based on market prices.	N/A	Commercial: 1-2 hrs \$250; 3-4 hrs \$450; 5+ hrs \$800----Non-Profit: 1-2 hrs \$125; 3-4 hrs \$225; 5+ hrs \$500 \$3,600
	<b>Establish Rental of Chihuly Area</b>		
	Establish special events rental of the 2nd floor interior library space surrounding the Chihuly glass sculpture at the Central Library. The new fee is based on market prices.	N/A	Commercial: 1-2 hrs \$150; 3-4 hrs \$250; 5+ hrs \$400---Non-Profit: 1-2 hrs \$75; 3-4 hrs \$125; 5+ hrs \$250 \$900
	<b>Establish Rental of Large Screen Television</b>		
	Establish rental of a large screen TV for meetings held at the Central Library. The new fee is based on market prices.	N/A	\$50.00 per hour \$600



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	
<b>GENERAL FUND</b>			
<i>Municipal Court</i>			
<b>Increase Standard Parking Fines</b>			
<p>Increase fines for standard parking violations. Most recently adjusted in 2003, these fines have been increased based on a comparative analysis of major Texas cities.</p>	<p>Parking Meter Expired \$20  Overtime Parking \$25  Parked in a Loading Zone \$25  Parked Within 20 ft. of Crosswalk Intersection \$25  Parked Within 50 ft. of Railroad Crossing \$30  Obstructing Flow of Traffic \$25  Parked Facing Oncoming Traffic \$25  Overloading Taxi Stand \$25  Parked in an Alley \$25  Double Parked \$25  Emergency Parking Restrictions/Sacked Meter \$25  Blocking a Street, Driveway, Sidewalk \$25  Parked More than 18 Inches from the Curb/Edge of Roadway \$25  Parked with Tire on or Over the Curb/Edge of Roadway \$25  Parked During Restricted Hours \$25  Using Public Street for Storage \$38  Parked in a No Parking Zone \$25  No Parking this Side of Block \$25  Oversized Vehicle in a Residential Zone (No Signs Posted) \$25  Parked on Front Lawn/Side Yard Setback \$38  Curbstone \$40  Other Violations \$25</p>	<p>Parking Meter Expired \$30  Overtime Parking \$35  Parked in a Loading Zone \$35  Parked Within 20 ft. of Crosswalk Intersection \$35  Parked Within 50 ft. of Railroad Crossing \$40  Obstructing Flow of Traffic \$35  Parked Facing Oncoming Traffic \$35  Overloading Taxi Stand \$35  Parked in an Alley \$35  Double Parked \$35  Emergency Parking Restrictions/Sacked Meter \$35  Blocking a Street, Driveway, Sidewalk \$35  Parked More than 18 Inches from the Curb/Edge of Roadway \$35  Parked with Tire on or Over the Curb/Edge of Roadway \$35  Parked During Restricted Hours \$35  Using Public Street for Storage \$48  Parked in a No Parking Zone \$35  No Parking this Side of Block \$35  Oversized Vehicle</p>	<p>\$670,517</p>



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>	<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	<b>New Revenue Amount</b>
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**GENERAL FUND**

*Municipal Court*

in a Residential Zone (No Signs Posted) \$35  
 Parked on Front Lawn/Side Yard Setback \$48  
 Curbstone \$50  
 Other Violations \$35

**Increase Exceptional Parking Fines**

Increase fines for exceptional parking violations. Most recently adjusted in 2003, these fines have been increased based on a comparative analysis of major Texas cities.

Parked Within 15 ft. of a Fire Plug \$40  
 Blocking a Fire Lane \$40  
 Handicap Parking Violation \$150

Parked Within 15 ft. of a Fire Plug \$85  
 Blocking a Fire Lane \$140  
 Handicap Parking Violation \$230

\$237,056

*Parks & Recreation*

**Increase Field Rental Fee Changes**

Increases the rate charged for all day (tournament) usage of City owned softball, baseball, soccer, football and rugby fields. These fees were last changed in 2004 and 2005 (baseball, softball) and in 2008 (football, soccer) and represent an inflationary adjustment as well as a streamlined fee structure that will facilitate field rentals.

\$165.00/Class A Fields Youth Softball  
 \$180.00/Class A Fields Adult Softball  
 \$150.00/Class B Fields Youth Softball  
 \$155.00/Baseball, soccer, football, rugby fields

\$190.00/Class A Fields Youth Softball  
 \$205.00/Class A Fields Adult Softball  
 \$165.00/Class B Fields Youth Softball  
 \$165.00/Baseball, soccer, football, rugby fields

\$9,020



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>	<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	<b>New Revenue Amount</b>
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**GENERAL FUND**

*Parks & Recreation*

**Increase Tennis Court Fee Change**

Increases the Tennis court usage fee for categories of students, seniors, and tournaments. The new rates are more closely aligned to other current tennis fees.

\$1.50/students per person per hour  
 \$1.50/senior citizens per person per hour  
 \$4.00/tournament fees per hour per court  
 \$1.00/tournament assessment fee per player per event

\$2.00/students per person per hour  
 \$2.00/senior citizens per person per hour  
 \$5.00/tournament fees per hour per court  
 \$2.00/tournament assessment fee per player per event

\$8,155

**Increase User Fees for Natatorium and Swimming Programs**

Increases the usage fees for the City operated Natatorium and swimming programs. This increase affects the special group rate, group swim class sessions and private swim lessons. These fee changes represent inflationary adjustments. A new swim team participation fee will be implemented, which is consistent with other recreation programs.

\$15.00/Special Group Rate, non exclusive, two-hour minimum, per hour  
 \$25.00/Special Group Rate, exclusive, two-hour minimum, per hour  
 130.00/Special Group Rate, exclusive, eight hour minimum, per day  
 25.00/Group Swim class sessions  
 25.00/Private Swim Lessons per four 30 minute lessons  
 0.00/Summer Swim Team Youth Participation Fee

\$20.00/Special Group Rate, non exclusive, two-hour minimum, per hour  
 \$30.00/Special Group Rate, exclusive, two-hour minimum, per hour  
 150.00/Special Group Rate, exclusive, eight hour minimum, per day  
 30.00/Group Swim class sessions  
 35.00/Private Swim Lessons per four 30 minute lessons  
 5.00/Summer Swim Team Youth Participation Fee

\$5,336



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	

**GENERAL FUND**

*Parks & Recreation*

**Establish Damage/Cleanup Deposit for Gymnasiums - Special Events**

Standardizes the rental fee and damage / clean up deposit for special use events at city owned gymnasiums. The rental rate will become \$75 per hour with a \$500 refundable damage/clean up deposit. Community Centers will specify gymnasium or meeting room use only.

N/A

\$75.00/per hour, two-hour minimum  
\$500.00/damage, clean-up deposit

\$1,500

**Increase League Fees**

Increases the league fee for Adult Kickball by \$20. This rate was last changed in 2008 and represents an inflationary adjustment.

\$175.00/Adult Kickball

\$195.00/Adult Kickball

\$800

*Police*

**Establish Police Storage Room Charge**

Establish a new police storage room charge for the storage of property in the police's storage room. The new fee recovers costs associated with item retrieval and storage.

N/A

\$25.00

\$193,475

**Increase Commercial Alarm Permit Fee**

Increase commercial alarm permit fee for new commercial security systems. Most recently adjusted in FY 2009, this fee is required to cover costs relating to the processing of the permit.

\$70.00

\$100.00

\$152,212



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	
<b>GENERAL FUND</b>			
<i>Police</i>			
<b>Increase Accident Report Fee</b>			
Increase fee charged when a request for an accident report is made. Most recently adjusted in FY 2004, will help cover costs associated with processing and copying the reports for sale.	\$2.25	\$6.00	\$150,210
<b>Increase Residential Alarm Renewal Fee</b>			
Increase residential alarm renewal fee for the renewal of a residential security system. Most recently adjusted in FY 2009, this fee will help cover costs relating to the processing of alarm permits. The fee will remain at a rate of \$35 for those who are 65 years or older and who have a homestead exemption.	\$35.00	\$40.00	\$150,048
<b>Increase Commercial Robbery False Alarm Permit Fee</b>			
Increase commercial robbery false alarm permit fee for police response to commercial robbery false alarms. No fee will be charged for first false alarm. Most recently adjusted in FY 2009, the increase recovers costs associated with SAPD responding to commercial false alarms.	\$150.00 for second and third false alarm \$300.00 for four or more false alarms	\$200.00 for second false alarm \$300.00 for third false alarm 400.00 for fourth false alarm 500.00 for fifth or more false alarms	\$103,268
<b>Increase Commercial Alarm Renewal Fee</b>			
Increase Commercial Alarm renewal fee for the renewal of a commercial security system. Most recently adjusted in FY 2009, this fee is required to cover costs relating to the processing of the permit.	\$70.00	\$100.00	\$64,041



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	

**GENERAL FUND**

*Police*

**Increase Residential Alarm Permit Fee**

Increase residential alarm permit fee for new residential security systems. Most recently adjusted in FY 2009, this fee is required to cover costs relating to the processing of the permit. The fee will remain at a rate of \$35 for those who are 65 years or older and who have a homestead exemption.

\$35.00

\$40.00

\$37,862

**Establish Background Check Fee**

Establish background check fee to be charged when the SAPD is asked to conduct a background check. The new fee recovers costs associated with conducting background checks.

N/A

\$25.00

\$25,450

*Public Works*

**Increase Parking Permit for Reservation of Metered Parking**

Increase current daily permit fees to reserve a parking meter or to allow a vehicle to park in a commercial loading zone for a period of time longer than the regularly posted time limit. Most recently adjusted in FY 2003, this fee has been increased based on an inflationary adjustment.

\$20.00 taxable, per equivalent meter space a day

\$30.00 taxable, per equivalent meter space a day

\$43,440

**Increase Street Lane & Sidewalk Closure Permit**

Increase in permit to prevent pedestrian or vehicular accidents in the right-of-way related to site demolition, construction, etc. Most recently adjusted in FY 2002, the increase in the current lane & sidewalk closure fee is based on an inflationary adjustment.

\$0.0525 per square ft of closure per day

\$0.0629 per square ft of closure per day

\$37,700



FY 2010 REVENUE DETAIL REPORT  
**ALL FUNDS REVENUE ENHANCEMENTS**

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**FUND**

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<i>Department</i>			<b>New Revenue Amount</b>	
	<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	

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**GENERAL FUND**

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*Public Works*

**Increase Street Closure Permit**

Increase street closure permit for parades and/or block parties. Increase in the request for temporary street closures permit based on cost recovery analysis. Most recently adjusted in FY 2002, this permit is required to ensure safety of pedestrians and vehicular traffic.

\$75.00 per block of roadway closed per day of closure

\$100.00 per block of roadway closed per day of closure

\$27,150

**GENERAL FUND TOTAL** \$3,192,985



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	
<b>AIRPORT OPERATING &amp; MAINTENANCE FUND</b>			
<i>Aviation</i>			
<b>Amend City Gate Ordinance for additional gate usage.</b>			
Increase fee by amending the current language of this ordinance which authorizes the airport to charge a fee for the use of City gate 1. This enhancement includes language which allows the airport to charge for the use of any City gate. This allows the Airport to capture additional revenue outside the current ordinance as stated.	\$238.00	\$238.00	\$28,560
<b>Establish Late Payment Fee for Parking</b>			
Establish a fee based on cost recovery to encourage Airport Employees (non-COSA) to pay for parking on time and reduce staff time.	N/A	\$5.00	\$4,500
<b>Establish Non- Valid System Fuel Inspection Decal Fee and Reinspection Fee</b>			
Establish a fee to help offset the cost of conducting the inspections and help with the cost of the decals, and for operating fueling equipment without a valid San Antonio System Fuel inspection decal and reinspection fee resulting failed inspection.	N/A	ARFF Fuel Inspection Fine : \$500, ARFF Re- Inspection Fee: \$25.00	\$900
<b>Increase Mobile Food Vending Permit</b>			
Increase mobile food vending annual permit fee from \$100 to \$200 based on cost recovery.	\$100.00	\$200.00	\$400
<b>AIRPORT OPERATING &amp; MAINTENANCE FUND TOTAL</b>			<b>\$34,360</b>





**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
Revenue Enhancement Description	FY 2009 Rate	FY 2010 Rate	
<b>PARKING FUND</b>			
<i>Downtown Operations</i>			
<b>Adjust Parking Meter Rates</b>			
	1 & 2 Hour Parking Meters: \$1.00/Hr 10 Hour Meters: \$0.20/Hr	1 & 2 Hour Parking Meters: \$1.25/Hr 10 Hour Meters: \$0.25/Hr	\$270,123
<b>Adjust Parking Fees at Houston Street Garage</b>			
	1/2 hour \$1.25 1 hour \$2.50 1 1/2 hour \$3.75 2 hours \$5.00 2 1/2 hours \$6.25 3 hours \$7.50 Lost Ticket \$15.00 Event Rate \$10.00 Flat Rate \$7.00 Monthly \$97.00 Basement \$110.00 Residential \$50.00	1/2 hour \$1.50 1 hour \$2.75 1 1/2 hour \$4.00 2 hours \$5.25 2 1/2 hours \$6.50 3 hours \$8.00 Lost Ticket \$16.00 Event Rate \$10.00 Flat Rate \$8.00 Monthly \$97.00 Basement \$110.00 Residential \$50.00	\$120,794
<b>Adjust Parking Fees at St. Mary's Street Garage</b>			
	1/2 hour \$1.25 1 hour \$2.50 1 1/2 hour \$3.75 2 hours \$5.00 2 1/2 hours \$6.25 3 hours \$7.50 Lost Ticket \$15.00 Event Rate \$10.00 Flat Rate \$7.00 Monthly \$87.00 Residential \$50.00	1/2 hour \$1.50 1 hour \$2.75 1 1/2 hour \$4.00 2 hours \$5.25 2 1/2 hours \$6.50 3 hours \$8.00 Lost Ticket \$16.00 Event Rate \$10.00 Flat Rate \$8.00 Monthly \$87.00 Residential \$50.00	\$61,043



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>	
Revenue Enhancement Description	FY 2009 Rate	FY 2010 Rate		
<b>PARKING FUND</b>				
<i>Downtown Operations</i>				
<b>Adjust Parking Fees at Market Square Lot</b>				
	1/2 hour \$0.75	1/2 hour \$1.00	\$28,274	
	1 hour \$1.25	1 hour \$2.00		
	1 1/2 hour \$2.00	1 1/2 hour \$3.00		
	2 hours \$2.75	2 hours \$4.00		
	2 1/2 hours \$3.50	2 1/2 hours \$5.00		
	3 hours \$4.25	3 hours \$6.00		
	3 1/2 hours \$6.00	3 1/2 hours \$6.00		
	Lost Ticket \$12.00	Lost Ticket \$12.00		
	Event Rate \$8.00	Event Rate \$10.00		
	Flat Rate \$6.00	Flat Rate \$6.00		
	Monthly \$45.00	Monthly \$45.00		
<b>Adjust Parking Fees at Dolorosa Lot</b>				
	1/2 hour \$1.25	1/2 hour \$1.50		\$18,067
	1 hour \$2.50	1 hour \$2.75		
	1 1/2 hour \$3.75	1 1/2 hour \$4.00		
	2 hours \$5.00	2 hours \$5.25		
	2 1/2 hours \$6.25	2 1/2 hours \$6.50		
	3 hours \$7.50	3 hours \$8.00		
	Lost Ticket \$15.00	Lost Ticket \$16.00		
	Event Rate \$8.00	Event Rate \$10.00		
	Flat Rate \$7.00	Flat Rate \$8.00		
	Monthly \$50.00	Monthly \$50.00		
<b>Adjust Parking Fees at ITC Lot</b>				
	1/2 hour \$1.25	1/2 hour \$1.50	\$17,022	
	1 hour \$2.50	1 hour \$2.75		
	1 1/2 hour \$3.75	1 1/2 hour \$4.00		
	2 hour \$5.00	2 hour \$5.25		
	2 1/2 hours \$6.25	2 1/2 hours \$6.50		
	3 hours \$7.50	3 hours \$8.00		
	Lost Ticket \$15.00	Lost Ticket \$16.00		
	Event Rate \$8.00	Event Rate \$10.00		
	Flat Rate \$7.00	Flat Rate \$8.00		
	Monthly \$35.00	Monthly \$35.00		



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
Revenue Enhancement Description	FY 2009 Rate	FY 2010 Rate	
<b>PARKING FUND</b>			
<i>Downtown Operations</i>			
<b>Adjust Parking Fees at IH-35 Lot</b>			
	Daily \$2.00	Daily \$2.00	\$13,846
	Monthly \$37.00	Monthly \$37.00	
	Event Rate \$8.00	Event Rate \$10.00	
	Flat Rate \$0	Flat Rate \$5.00	
<b>Adjust Parking Fees at Durango Lot</b>			
	Flat Rate \$8.00	Flat Rate \$8.00	\$13,258
	Event Rate \$8.00	Event Rate \$10.00	
<b>Adjust Parking Fees at Library Garage</b>			
	1/2 hour \$1.00	1/2 hour \$1.00	\$4,907
	1 hour \$1.50	1 hour \$1.75	
	1 1/2 hour \$2.25	1 1/2 hour \$2.50	
	2 hours \$3.00	2 hours \$3.25	
	2 1/2 hours \$3.75	2 1/2 hours \$4.00	
	3 hours \$5.00	3 hours \$5.25	
	Lost Ticket \$10.00	Lost Ticket \$10.50	
	Event Rate \$5.00	Event Rate \$5.00	
	Flat Rate \$5.00	Flat Rate \$5.00	
	Monthly \$37.00	Monthly \$37.00	
<b>Adjust Parking Fees at Continental Lot</b>			
	1/2 hour \$1.25	1/2 hour \$1.50	\$4,805
	1 hour \$2.50	1 hour \$2.75	
	1 1/2 hour \$3.75	1 1/2 hour \$4.00	
	2 hours \$5.00	2 hours \$5.25	
	2 1/2 hours \$6.25	2 1/2 hours \$6.50	
	3 hours \$7.50	3 hours \$8.00	
	Lost Ticket \$15.00	Lost Ticket \$16.00	
	Event Rate \$8.00	Event Rate \$10.00	
	Flat Rate \$7.00	Flat Rate \$8.00	
	Monthly \$40.00	Monthly \$40.00	



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

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**FUND**

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<i>Department</i>			<b>New Revenue Amount</b>
Revenue Enhancement Description	FY 2009 Rate	FY 2010 Rate	

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**PARKING FUND**

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*Downtown Operations*

**Adjust Parking Fees at Marina Garage**

1/2 hour \$1.25	1/2 hour \$1.50	
1 hour \$2.50	1 hour \$2.75	
1 1/2 hour \$3.75	1 1/2 hour \$4.00	
2 hours \$5.00	2 hours \$5.25	
2 1/2 hours \$6.25	2 1/2 hours \$6.50	
3 hours \$7.50	3 hours \$8.00	
Lost Ticket \$15.00	Lost Ticket	
Event Rate \$10.00	\$16.00	
Flat Rate \$8.00	Event Rate	
Monthly \$70.00	\$10.00	
Residential \$50.00	Flat Rate \$8.00	
	Monthly \$70.00	
	Residential \$50.00	

<b>PARKING FUND TOTAL</b>	<b>\$552,807</b>
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**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	
<b>PLANNING AND DEVELOPMENT SERVICES FUND</b>			
<i>Planning &amp; Development Services</i>			
<b>Establish Residential Test &amp; Maintenance Backflow Filing Fee</b>			
Increase fee pursuant to Section 603.3 of the Unified Plumbing Code (UPC) which states that customers are required to have their backflow preventers and fire sprinkler systems tested and provide PDSD with all results and reports from backflow tests, installations or repairs. This fee is based on cost recovery analysis and will cover the cost of processing those reports. Currently only commercial projects comply with Section 603.3 of the UPC. The fee will ensure compliance with regulatory requirements for residential properties.	N/A	\$5.00	\$20,000
<b>Establish Postponement/Withdrawal Fee for Neighborhood Plan Amendments</b>			
Establish a fee to cover the cost of postponements or withdrawals for plan amendments based on cost recovery analysis.	N/A	\$400.00	\$8,000
<b>Establish Expedited Zoning Case Fee</b>			
Establish a fee for expediting the processing of zoning cases. This will allow PDSD staff to process zoning cases in an orderly fashion based on customer services analysis.	N/A	Double Zoning Fee	\$2,500
<b>Establish Variance and Non-Conforming Use Verification Letter Fee</b>			
Establish a fee for expediting the processing of zoning cases. This will discourage the practice and allow PDSD staff to process zoning cases in an orderly fashion based on customer services analysis.	N/A	\$150.00	\$1,500



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	
<b>PLANNING AND DEVELOPMENT SERVICES FUND</b>			
<i>Planning &amp; Development Services</i>			
<b>Establish Median and Turn Lane Review (Outside of Plat)</b>			
Establish a fee to cover the cost of staff review and inspection of median and turn lanes outside of a plat to ensure compliance with the Unified Development Code (UDC). The new fee is based on cost recovery analysis. The new fee is based on cost recovery analysis.	N/A	\$100.00	\$1,000
<b>Establish Land Development Plat &amp; Plan Review</b>			
Establish a fee for staff review of development plans and plats for which no fee is current associated with the review. Currently this service is being provided at no charge. The new fee is based on cost recovery analysis.	N/A	\$100.00	\$1,000
<b>Establish Occupant Load Increase Inspection Fee</b>			
Fee to cover the cost of the required building inspection when business owners want to increase the occupancy load of their building.	N/A	\$100.00	\$1,000
<b>Establish Non-Conforming Use Pre-Application/Research Fee</b>			
Establish a fee for staff to register a non-conforming use and to issue a letter to verify the validity of the non-conforming use. This fee will replace the current fee to register a non-conforming use. This fee is based on cost recovery analysis.	N/A	\$75.00	\$750



**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	
<b>PLANNING AND DEVELOPMENT SERVICES FUND</b>			
<i>Planning &amp; Development Services</i>			
<b>Consolidation of Legal Description per Lot Fee with per Lot Fee for Major and Minor Plats</b>			
Increase and consolidate the legal assignment fee of \$5/lot with the major and minor plats' per lot fee. This will provide clarification to the fee schedule and streamline the application process. This is based on fee structure analysis.	No Change in Rate	No Change in Rate	\$500
<b>Establish TABC Zoning Verification Fee (Liquor License)</b>			
Fee to recover the cost of staff performing a zoning verification, which is required as part of the Texas Alcoholic Beverage Commission (TABC) process to obtain a liquor license.	N/A	\$25.00	\$250
<b>Establish Adoption of Valuation Table for Commercial Projects</b>			
Increase building Plan Review and Permit fees which are based upon the projects valuation. International Code Council publishes a table to guide staff in determining if the project's valuation is "reasonable." This table is used with the Army Corp of Engineers' modifier for San Antonio. This decision was based on cost recovery analysis.	N/A	Based Upon Valuation	\$0
<b>PLANNING AND DEVELOPMENT SERVICES FUND TOTAL</b>			<b>\$36,500</b>



FY 2010 REVENUE DETAIL REPORT  
**ALL FUNDS REVENUE ENHANCEMENTS**

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**FUND**

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<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	
<b>PURCHASING &amp; CONTRACT SERVICES FUND</b>			
<i>Fleet Maintenance &amp; Operations</i>			
<b>Pilot Program - Warranty Revenue</b>			
Establish a pilot warranty service fee. Fleet Operations has been approved as an authorized warranty service center for Ford. The new rate is based on a cost recovery for direct labor services.	N/A	\$60.00	\$2,325
<b>PURCHASING &amp; CONTRACT SERVICES FUND TOTAL</b>			<b>\$2,325</b>





**FY 2010 REVENUE DETAIL REPORT**  
**ALL FUNDS REVENUE ENHANCEMENTS**

**FUND**

<i>Department</i>			<b>New Revenue Amount</b>
<b>Revenue Enhancement Description</b>	<b>FY 2009 Rate</b>	<b>FY 2010 Rate</b>	

**GENERAL FUND**

*Downtown Operations*

**Increase Mariachi Plaza Rental Market Square**

Increase the Mariachi Plaza rental rate to bring the fee in-line with similar fees on San Saba street, adjacent to Market Square. This fee adjustment is also designed to aid in the cost recovery of cleaning the Market Square Plaza following an event.

Flat Rate: \$400.00/day

Flat Rate:  
\$1,000.00/day

\$1,000

**Establish Commercial Photography Fee for Spanish Governor's Palace**

Establish fee for commercial photography sitting in order to regulate commercial activity at the Palace and generate small amount of revenue for taking pictures. Currently a fee is not charged to take commercial photographs at the Spanish Governor's Palace.

N/A

Flat Rate: \$10.00  
per sitting

\$50

*Fire*

**Increase Basic Life Support Transport (BLS) Fee, Advanced Life Support Level 1 (ALS1) Transport, Advanced Life Support Level 2 (ALS2) Transport Fees (Emergency Medical Service Fees) and Aid Only Fee**

Increase in Emergency Medical Service Fees relating to Basic Life Support Transport, Advanced Life Support Transport (Level 1 and 2), and Aid Only services. Most recently adjusted in FY 2009, the increase is based on a comparative analysis of comparable cities.

\$405.00 - BLS transport; \$435.00 - ALS1; \$587.00- ALS2; \$65 - Aid Only

\$475.00 - BLS transport; \$510.00 - ALS1; \$690.00- ALS2; \$80.00 - Aid Only

\$901,668



# PROGRAM CHANGES



# **FY 2010 Reductions**





**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

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**REDUCTION CATEGORY**

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*Department*

Reduction Title and Description	FY 2010 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Positions PT
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**GENERAL FUND**

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**EFFICIENCIES**

*Animal Care Services*

<b>Reduce Various Line Item Budgets</b>	134,843	134,843	0	0	0
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Reduces various line items in the Animal Care Services budget due to departmental efficiencies. These efficiencies are a result of changes to the use of cell phones, pagers, and radios, as well as a reduction in the use of clothing and linen items, chemicals, medicines, and drugs.

<b>Eliminate 3 Animal Care Attendant Positions by Increasing Use of Volunteer Services</b>	100,414	100,414	3	0	0
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Eliminates 3 vacant Animal Care Attendant positions. Elimination of these positions will leave 21 filled Animal Care Attendants in the department. Animal Care Attendants are responsible for the care of shelter animals and facilities. Volunteer services will be utilized to assume the responsibilities of these positions.

<b>Eliminate 2 Veterinary Technician Positions and Increase Utilization of Professional Interns and Volunteers</b>	74,218	74,218	1	1	0
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Eliminates 1 vacant and 1 filled Veterinary Technician positions. Duties of these positions will be spread out among the remaining 7 Veterinary Technicians in the department and will have a marginal impact on the number of spay/neuters being performed. Interns and volunteers will assume the responsibilities of these positions.

<b>Redirect 1 Full-Time Cashier Position to Part-Time</b>	23,381	23,381	0	0	0
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Redirects 1 full-time Cashier position to part-time. This will leave 2 full-time Cashier positions and funding for 1 temporary Cashier in the department. This reduction may increase customer waiting times at the Animal Care Facility.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>
<b>GENERAL FUND</b>					
<b>EFFICIENCIES</b>					
<i>City Attorney</i>					
<b>Reduce Various Line Item Budgets</b>	68,408	68,408	0	0	0
Reduces several departmental line item budgets including fees to professional contractors, legal expenses, education, computer software, and membership dues. These reductions will increase in-house legal service responsibilities including training and research.					
<b>Eliminate 1 Administrative Associate Position</b>	38,580	38,580	0	1	0
Eliminates 1 filled Administrative Associate position. This position provides administrative support to the department's attorneys and other legal staff. Reducing this position will leave 13 Administrative Associate positions in the department.					
<i>City Auditor</i>					
<b>Freeze 2 Auditor II Positions and Reduce Various Line Item Budgets (As Reviewed and Approved by the Office of the City Auditor)</b>	207,356	25,559	0	0	0
Freezes 2 vacant Auditor II positions in FY 2010 and reduces various line item budgets in the Office of the City Auditor totaling \$25,559. These line item budget reductions are in education, fees for professional contractors, contractual services, travel, and cell phone allowance.					
<i>City Clerk</i>					
<b>Eliminate 1 Municipal Archive Supervisor Position and 1 Senior Records Technician Position (As Reviewed and Approved by the Office of the City Clerk)</b>	120,155	120,155	0	2	0
Eliminates 1 filled Municipal Archive Supervisor position and 1 filled Senior Records Technician. Both positions are located in the Municipal Records Facility. Due to streamlining supervisory functions and in anticipation of new records management technology, these 2 positions can be eliminated. The supervisory functions will be assumed by other management personnel.					
<i>City Manager's Office</i>					
<b>Reduce Various Line Item Budgets Including Travel and Organizational Development</b>	46,800	46,800	0	0	0
Reduces various line item budgets including travel, education, binding and printing, and resources devoted to organizational development.					



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

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**REDUCTION CATEGORY**

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*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

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**GENERAL FUND**

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**EFFICIENCIES**

*Communications & Public Affairs*

**Reduce Various Line Items**

17,000

17,000

0

0

0

Eliminates budget for travel and budget associated with the printing of the annual report which is available online only.

**Adjust Budget to Reflect Efficiencies in  
Community Survey Costs**

19,403

19,403

0

0

0

Reduces the fees to professional contractors budget due to savings with the development and implementation of the bi-annual Community Survey. This proposal represents a 21% reduction in the survey budget. The remaining funds are sufficient to administer the survey in future years.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>

**GENERAL FUND**

**EFFICIENCIES**

*Community Initiatives*

<b>Consolidate Functions of Youth Services Divisions Within Community Initiatives (Eliminate 18 Positions)</b>	977,364	977,364	1	17	0
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Eliminates 18 filled Case Worker and supervisory positions that are part of the City's case management services for juveniles by consolidating Community Initiatives Youth Services Division. These positions provide case management and other services to youth and youth offenders and their families.

<b>Automate Data Entry of CPS Utility Assistance Credits (Eliminate 2 Positions)</b>	88,517	88,517	0	2	0
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New process creates efficiencies by automating submission of utility bill assistance credits to CPS with a single file to upload instead of entering individual credits manually. Eliminates the need for 2 Administrative Assistant positions currently performing these duties.

<b>San Antonio Education Partnership Redirection of Funds From Staffing to Educational Programs/Scholarships (Eliminate 7 Positions)</b>	343,848	343,848	2	5	0
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Of the current San Antonio Education Partnership (SAEP) budget of \$2.8 million, \$1.4 million is dedicated towards scholarships and the other \$1.4 million is utilized for program oversight and administrative support. This begins a three-year transition to move SAEP oversight dollars into educational programs/scholarship funding by FY 2012. The first phase of the transition eliminates 5 filled and 2 vacant Project Management Specialist positions. The remaining 11 positions will be eliminated by FY 2012.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>

**GENERAL FUND**

**EFFICIENCIES**

*Community Initiatives*

<p><b>Reorganization of Case Management Services for Juveniles and Juvenile Offenders Moving Function from Community Initiatives to Municipal Courts Funding with New Municipal Courts Fee (Eliminates 19 DCI Positions, Adds 6 MC Positions)</b></p>	1,027,662	1,027,662	1	18	0
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Reorganizes Juvenile Offender Case Management program by transferring case management responsibilities to the Municipal Court. Eliminates 19 filled Case Worker and supervisory positions that provide case management and other services to youth offenders and their families. This reorganization will allow the Court to more closely and efficiently monitor juvenile offender restitution services utilizing staff from the newly created Juvenile Case Manager Fund.

<p><b>Transfer City St. Philips Learning Center to Alamo Community College District (Eliminate 3 Positions)</b></p>	183,535	183,535	0	3	0
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Transfers operation of City St. Philips Learning Center to the Alamo Community College District (ACCD). The St. Phillips Learning Center provides adult education programs and classes which will be transferred to ACCD. This program change has been coordinated with the St. Philips President's Office.

<p><b>Reorganization of Fiscal Services (Eliminate 1 Position)</b></p>	65,925	65,925	0	1	0
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Realizes efficiencies by restructuring the supervisor level of the division and recommends process changes for purchasing, petty cash, and fiscal monitoring. This restructure allows for the elimination of 1 filled Management Analyst position.

<p><b>Consolidate Community Initiative-Related Functions of Pearsall Park Facility with Other DCI Facilities in Close Proximity to Improve Service Delivery Effectiveness</b></p>	14,616	14,616	0	0	0
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Discontinues use of the Pearsall Park Facility as a DCI center used to house 3 Community Initiatives Case Workers that perform intake for City services. Current staff will be relocated to nearby facilities. The future usage of the Pearsall Park Facility and surrounding property will be determined by a disposition plan created by the Parks and Recreation Department staff.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>
<b>GENERAL FUND</b>					
<b>EFFICIENCIES</b>					
<i>Community Initiatives</i>					
<b>Modernization of Front Desk Customer Intake and Administrative Services (Eliminate 2 Positions)</b>	121,633	121,633	1	1	0
<p>Create efficiencies with the front desk customer intake and departmental administrative support by using, in part, a call tree to route phone traffic. Allows for the reduction of 1 filled Administrative Assistant I position and 1 vacant Accountant I position and reassigns 1 grant-funded position to customer intake.</p>					
<i>Downtown Operations</i>					
<b>Reduce 3 Downtown Special Use Facilities Staff Positions</b>	213,887	213,887	1	2	0
<p>Reduces 1 vacant Contract Coordinator position, 1 filled Special Activities Coordinator position, and 1 filled Facilities Operations Coordinator from management of La Villita &amp; Market Square. The Department will utilize current staff to continue contract management and operations of La Villita &amp; Market Square.</p>					
<i>Economic Development</i>					
<b>Freeze 3 Positions in the Economic Development Department as Identified in a Reorganization Analysis</b>	327,028	327,028	0	0	0
<p>Unfund 1 vacant Economic Development Director and 2 vacant Senior Economic Development Specialist positions for future organizational restructuring.</p>					
<b>Eliminate 1 Administrative Associate Position and 1 Economic Development Coordinator Position</b>	125,562	125,562	2	0	0
<p>Eliminates 1 vacant Administrative Associate position and 1 vacant Economic Development Coordinator position. These positions have been vacant since April 2009. The duties of these positions will be assigned to current staff whose workload will be reevaluated and adjusted to reflect these reductions.</p>					
<b>Reduce Various Line Item Budgets</b>	76,966	76,966	0	0	0
<p>Reduces various line item budgets such as fees to professional contractors, contractual services, travel, binding and printing, advertising and publications, and education. This reduction will impact the department's training opportunities, outreach, and contractual services.</p>					



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>

**GENERAL FUND**

**EFFICIENCIES**

*Finance*

<b>Eliminate 1 Billings and Accounts Receivable Specialist II Position</b>	45,606	45,606	1	0	0
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Eliminates 1 vacant Billings and Account Receivable Specialist II position. The Compliance and Resolution division has already absorbed the reconciliation and research activities associated with this position.

<b>Eliminate 4 Positions Frozen During the 2007/2008 Finance Department Reorganization</b>	235,661	235,661	4	0	0
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Eliminates 1 Administrative Associate, 1 Contract Officer, 1 Public Utilities Director/Supervisor, and 1 Senior Office Assistant. These 4 positions were frozen during the departmental reorganization and are no longer necessary due to efficiencies achieved during the reorganization process.

<b>Eliminate 1 Compliance Specialist Position</b>	51,665	51,665	1	0	0
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Eliminates 1 vacant Compliance Specialist. The department froze this position due to the current hiring freeze and its duties have been temporarily redirected to remaining staff. Existing staff will absorb the duties of this position.

*Fire*

<b>Reduce 2 Advanced Life Support Adaptive Response Companies Initiated in July 2009 Funded with Current Staff on a Overtime Basis</b>	1,291,451	1,291,451	0	0	0
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Reduces overtime budget resources for 2 Advance Life Support (ALS) Adaptive Response Companies. This initiative began in mid-2009 with resources that were originally budgeted for the Basic Life Support (BLS) Transportation Unit initiative included in the FY 2009 Budget. These funds will be redirected within the department to fund initiatives such as paramedic training of Firefighters.

<b>Reduce Peak Overtime Budget to Reflect Discontinued Emergency Medical Services Contract with the City of Windcrest</b>	124,725	124,725	0	0	0
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Starting in October 2009, the City of Windcrest will discontinue Emergency Medical Services with the San Antonio Fire Department (SAFD). As a result, SAFD anticipates cost savings in peak overtime.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>		<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
	<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>
<b>GENERAL FUND</b>						
<b>EFFICIENCIES</b>						
<i>Health</i>						
	<b>Eliminate 1 Laboratory Technologist I Position</b>	46,664	46,664	0	1	0
	Eliminates 1 filled Laboratory Technologist I position from the rabies testing section. A Laboratory Technician I has been cross-trained to perform this activity as an additional duty making this efficiency possible. However, loss of the position could delay medical care for animal bite victims. Elimination of this position will leave 9 Laboratory Technicians and 1 Manager in this division.					
	<b>Eliminate 1 Custodial Services Supervisor Position and Various Line Items</b>	98,229	98,229	0	1	0
	Eliminates 1 filled Custodial Services Supervisor position resulting in a savings of \$55,638. Various line items totaling \$42,591 are also reduced, such as overtime salaries and security services. This reduction is possible due to efficiencies following the consolidation with University Health System of Clinical Health Services. Eliminating this position will leave 12 positions (8 full-time, 4 part-time) in the division. Eliminating this position will result in decreased flexibility to cover this division's expanded work hours.					
	<b>Reduce Wireless Data Communications Services Budget</b>	25,353	25,353	0	0	0
	Reduces the wireless data communications budget by 67% due to reduction in wireless data cards. This efficiency was made possible by the transition of employees to the University Health System as part of the Clinical Services consolidation effort.					
	<b>Reduce Various Line Item Budgets to Reflect Reduction in Requests for Public Environmental Health Services</b>	24,907	24,907	0	0	0
	Reduces various line item budgets such as fees to professional contractors, mail and parcel post, and office supplies. This reduction reflects efficiencies realized from a decrease in demand for Public Environmental Health Services.					



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>		<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions FT</b>	<b>PT</b>
<b>GENERAL FUND</b>						
<b>EFFICIENCIES</b>						
<i>Housing &amp; Neighborhood Services</i>						
	<b>Eliminate 1 Geographic Information Systems (GIS) Analyst Position</b>	63,004	63,004	0	1	0
	Eliminates 1 filled GIS Analyst position providing department-wide GIS and information technology support. The duties of this position will be absorbed by the Department Systems Specialist who has GIS capabilities.					
	<b>Adjust Budget For Vacant Lot and Demolition Abatement Services Efficiencies</b>	218,813	218,813	0	0	0
	Reduces fees to professional contractors budget for vacant lot and demolition abatement services as a result of better management practices and contract efficiencies. Reduces budget of \$1.8 million by 12%, leaving a budget of \$1.6 million. This reduction will provide a budget that is more reflective of actual spending trends over the past several years.					
	<b>Eliminate General Fund Position Within Neighborhood Commercial Revitalization Program</b>	71,378	71,378	0	1	0
	Eliminates 1 of 2 filled General Fund funded Senior Management Analyst positions from the Neighborhood Commercial Revitalization (NCR) Program. Two (2) Community Development Block Grant funded positions will remain and continue to provide service to nonprofits that work in the NCR Program.					
	<b>Eliminate 1 Executive Secretary Position</b>	56,407	56,407	0	1	0
	Eliminates 1 filled Executive Secretary Position. The position currently provides administrative support to the Director's Office including daily correspondence and open records requests. Duties will be redirected to the remaining Executive Secretary position.					
	<b>Eliminate 1 Senior Administrative Assistant Position</b>	67,629	67,629	1	0	0
	Eliminates 1 vacant Senior Administrative Assistant position. This position is responsible for time entry and other administrative support for seven employees. The duties of this position will be redirected to existing staff.					



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>
<b>GENERAL FUND</b>					
<b>EFFICIENCIES</b>					
<i>Human Resources</i>					
<b>Reduce Various Line Item Budgets</b>	56,457	56,457	0	0	0
Reduces line item budgets such as binding and printing, temporary services, and mail and parcel post. These reductions will not significantly impact the department's operations.					
<b>Eliminate 1 Equal Employment Opportunity (EEO) Administrator Position</b>	89,396	89,396	0	1	0
Eliminates 1 EEO Administrator position. Span of control efficiencies will be gained with this reduction as the 2 EEO investigator positions reporting to this position will be reassigned to the Labor Relations division.					
<b>Eliminate 1 Executive Assistant Position</b>	75,887	75,887	0	1	0
Eliminates 1 filled Executive Assistant position. Administrative functions for executive support will be performed by existing administrative staff assigned within a division of Human Resources.					
<b>Redesign Employee Training Program Using Fewer Management Related Staff (Eliminate 2 Positions)</b>	178,079	178,079	0	2	0
Eliminates 1 filled Human Resources Administrator position and 1 filled Senior Human Resources Analyst position within the training and employee development program. Three (3) senior staff members will remain in this program and other Human Resources staff will assume certain duties and training.					
<i>Intergovernmental Relations</i>					
<b>Reduce Federal and State Legislative Consultant Services Expenses</b>	320,006	206,000	0	0	0
Eliminates one Federal consultant contract and two State consultant contracts. The City currently contracts with seven consultants (five for State services and two for Federal services). This reduction will decrease the number of State consultants to three and save \$218,000 in Fiscal Year 2010. It will also decrease the number of Federal consultants to one and save \$102,006 in Fiscal Year 2010.					



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>

**GENERAL FUND**

**EFFICIENCIES**

*International Affairs*

<b>Restructure Operations for Two Foreign Trade Offices</b>	33,092	33,092	0	0	0
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Modifies the City's foreign trade offices in the cities of Monterrey and Guadalajara from City-managed entities to performance-based contractual services. Savings will be realized by eliminating funding for office space and other miscellaneous line items.

<b>Eliminate 1 International Affairs Specialist Position</b>	59,660	59,660	1	0	0
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Eliminates 1 vacant International Affairs Specialist position responsible for interfacing with foreign businesses and agencies to develop international trade ties and relationships. The duties of this position will be absorbed by existing staff.

<b>Eliminate 1 International Affairs Specialist (Partially Funded Amount from General Fund)</b>	39,241	39,241	0	0	0
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Eliminates 1 vacant International Affairs Specialist position responsible for interfacing with foreign businesses and agencies to develop international trade ties and relationships. The duties of this position will be absorbed by existing staff.

*Library*

<b>Enhance Maintenance and Custodial Services at All Branch Libraries with Library Custodial Service Efficiency (Eliminate 38 Positions)</b>	0	0	16	8	14
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Eliminates 22 filled and 16 vacant custodial positions due to the new custodial efficiency. The library will be outsourcing custodial work, which will result in 43% more custodial services for the same cost.

<b>Realign All Branch Library Staffing Schedules to Open All Branch Libraries on Sunday and Adjust Branch Library Public Service Hours by 8 Fewer Hours per Week (Net Position Reduction of 33 Positions From Eliminating 52 Positions and Adding 19 New Library Positions)</b>	1,196,469	1,196,469	0	33	0
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Reduces public service hours at all branch libraries (except Reagan) by 8 hours each week as well as reduces 33 positions, to include 21 Department Systems Aides, 7 Librarian I positions, 16 Library Assistants, and 8 Circulation Attendants. This reduction will result in a weekly schedule of 56 public service hours each week.



FY 2010 ADOPTED PROGRAM CHANGES  
**GENERAL FUND REDUCTIONS**

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**REDUCTION CATEGORY**

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*Department*

<b>Reduction Title and Description</b>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
				<b>FT</b>	<b>PT</b>

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**GENERAL FUND**

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**EFFICIENCIES**

*Management & Budget*

**Realize Operational Savings from Realignment of  
Organizational-wide Innovation and Reform  
Functions**

	78,953	78,953	0	0	0
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With the realignment of the Office of Innovation and Reform from the Human Resources Department to the Office of Management and Budget, administrative and operational savings will be realized.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>

**GENERAL FUND**

**EFFICIENCIES**

*Parks & Recreation*

<b>Eliminate 1 Maintenance Crew Leader Position and 2 Maintenance Worker Positions with Transfer of Government Canyon Area to State of Texas Park System</b>	122,903	122,903	0	3	0
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Eliminates 1 filled Maintenance Crew Leader position, 1 filled Maintenance Worker position, and 1 vacant Maintenance Worker position responsible for maintaining and providing surveillance on the 9,000 acres of natural areas acquired through the Edwards Aquifer Sales Tax Program. Thirty percent of the natural areas (3,000 acres) have been transferred to the Texas Parks & Wildlife Department. This proposal reduces the associated maintenance and surveillance of the natural areas by a corresponding 30%.

<b>Align Community Center Staff Work Schedules With Center Service Demand (Eliminate 8 Recreation Program Supervisor Positions)</b>	368,979	368,979	0	8	0
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Reduces non-structured recreation (open play) community center operation hours by eliminating 8 filled Recreation Program Supervisor positions at eight centers, reducing operating hours from forty to twenty hours a week. Each center is currently open: Monday through Friday from 2 pm to 5 pm, Friday from 2 pm to 7 pm, and Saturday from 9 am to 5 pm. Sites affected include Tobin (CD1), Denver (CD2), Dorie Miller (CD2), Woodard (CD2), Bode (CD3), Normoyle (CD5), South San (CD5), and Meadowcliff (CD6). Citizens will be able to visit other centers that will have expanded hours of operation.

<b>Park Operations Restructuring Efficiency: Eliminate 1 Facilities Operations Coordinator Position, 1 Horticulturist Position, 1 Truck Driver Position, and 4 Plumber Helper Positions</b>	277,316	277,316	0	6	0
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Eliminates 1 Filled Facilities Operations Coordinator position, 1 Filled Truck Driver position, and 4 Filled Plumber Helper positions. Workload will be evaluated and redistributed among existing staff.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>
<b>GENERAL FUND</b>					
<b>EFFICIENCIES</b>					
<i>Parks &amp; Recreation</i>					
<b>Update Staffing Levels to Reflect Revised Strategy for Customer Service Related Park Functions (Reduce Liaison Count by 5 Positions)</b> Eliminates 5 vacant Community Service Liaison positions. Community Service Liaisons are responsible for non-law enforcement duties in service areas, including park gate/restroom openings and closings, special event monitoring, pre/post event inspections, work orders, safety hazard reporting, and general visitor assistance. Community Service Liaisons from other parks will be assigned these tasks.	296,050	296,050	5	0	0
<b>Realize Operational Savings Through the Elimination of Unused Water Meters</b> Realizes operational savings through the capping of unused water meters on City-owned park land. These water meters are for old watering systems that are not utilized and are no longer necessary. Elimination of these meters will reduce the monthly metering fee.	54,000	54,000	0	0	0
<b>Reorganization of Park Operations (Eliminate 11 Positions)</b> Reorganizes staff between existing facilities and modifies span of control, operational hours, and programs offered to provide more efficient and effective service. Reorganization put into place due to hiring freeze which limited available resources. This reorganization makes these changes permanent. Vacant positions to be eliminated include: 1 Landscape Irrigator, 3 Parks Maintenance Supervisors, 1 Equipment Operator, 1 Irrigation Systems Supervisor I, 1 Electrician, and 1 Plumber Helper. Filled positions to be eliminated include: 1 Gardener, 1 Irrigation Systems Supervisor II, and 1 Plumber Helper.	483,643	483,643	11	0	0
<b>Eliminate 2 Solid Waste Collection Truck Drivers Positions</b> Eliminates 2 filled Solid Waste Collection Truck Drivers positions. These positions were responsible for emptying dumpsters in City parks and providing spot cleaning for highly littered areas. The duties of these positions have been contracted out to a private company resulting in savings to the City.	120,036	120,036	0	2	0



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

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**REDUCTION CATEGORY**

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*Department*

Reduction Title and Description	FY 2010 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Positions PT
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**GENERAL FUND**

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**EFFICIENCIES**

*Parks & Recreation*

<b>Consolidate Play Smart After School Program Sites</b>	69,628	69,628	0	0	0
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Consolidates the Play Smart after school program at fourteen community centers. This program offers specialized activities at community centers close to schools without organized after school programs. There are currently 371 participants registered in the Play Smart Program which will be relocated to Play Smart community centers in close proximity. Open play will continue to be offered at the community centers and will be available for the Play Smart Program participants.

<b>Reorganization of Recreation Services (Eliminate 18 Positions)</b>	432,464	432,464	18	0	0
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Reorganizes staff between existing facilities and modifies span of control, operational hours, and programs offered to provide more efficient and effective service. Reorganization put into place due to hiring freeze which limited available resources. This reorganization makes these changes permanent. Vacant positions to be eliminated include 9 Recreation Assistants, 1 Aquatic Services Supervisor, 1 Community Center Leader, 3 Recreation Specialists, and 1 Recreation Program Supervisor. Filled positions to be eliminated include 2 Recreation Assistants, and 1 Community Center Leader.

<b>Consolidate Summer Youth Recreation Program Sites</b>	373,126	373,126	0	0	0
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Consolidates Summer Youth Recreation Program Sites. Ten budgeted sites have been vacant, due to school construction and access issues. Redirecting staff and supplies to match the overall needs of the program will allow Parks to close an additional ten under-utilized sites, combining those participants with other locations.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>		<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions FT</b>	<b>Positions PT</b>
<b>GENERAL FUND</b>						
<b>EFFICIENCIES</b>						
<i>Police</i>						
	<b>Eliminate 1 Administrative Associate Position in Court Liaison</b>	36,888	36,888	0	1	0
	Reduces administrative services in Court Liaison through the elimination of 1 filled Administrative Associate position. The administrative functions associated with this position will be absorbed by existing staff.					
	<b>Eliminate 3 Civilian Positions by Outsourcing Police Vehicle Auction Operations</b>	88,074	116,992	0	3	0
	Eliminates current expenditures by contracting out the auctioning of abandoned vehicles. This efficiency will reduce 1 filled Senior Police Service Agent position and 2 filled Administrative Associate positions.					
	<b>Consolidate Police Applicant Processing and Other Units to the New Police Property Room Reducing Office Lease Budget</b>	112,280	112,280	0	0	0
	Reduces the office lease budget due to savings incurred from a new Police property room facility. This facility became operational in September 2009 and will reduce lease expenditures by consolidating police applicant processing with other units.					
	<b>Reduce Overtime Through Improved Coordination between Police and the Municipal Court For On-Duty Call Settings</b>	75,000	75,000	0	0	0
	Reduces Court overtime budget through improved coordination between the Police Department and the Municipal Court regarding the scheduling of Police Officer court appearances.					
	<b>To Address Calls Requiring Multiple Officers to Respond, Implement a Two Officer per Car Initiative (Results in the Elimination of 74 Vehicles Over Two Years)</b>	263,718	1,054,872	0	0	0
	Implements a 2 police officer per vehicle initiative within select districts. In addition to providing savings in motor fuel and vehicle maintenance, this initiative promotes Officer safety and decreases response time.					
	<b>Eliminate 6 Administrative Positions (1 of 3 Case Analysts at Each Police Substation)</b>	252,559	252,559	2	4	0
	Reduces administrative services through the elimination of 2 filled and 4 vacant Case Analyst positions. The administrative functions associated with these positions will be absorbed by existing staff.					



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>

**GENERAL FUND**

**EFFICIENCIES**

*Public Works*

<b>Eliminate 1 Senior Engineering Associate</b>	67,284	67,284	1	0	0
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Eliminates 1 vacant Senior Engineering Associate from the General Fund. This position reduction is a result of efficiencies achieved through the realignment of the Storm Water Engineering Division. The goal of the realignment is to ensure that only the Storm Water Regional Fund is funding positions directly related to development review.

<b>Use Sliding Scale Methodology to Establish Contractual Street Maintenance Contingency Budget Resulting in Reduced Contingency Allocations in FY 2010 and Beyond</b>	880,779	880,779	0	0	0
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Revises the current contingency policy associated with \$21,734,319 street maintenance allocation. The existing 10% standard reserve will be converted to a sliding scale based on individual contract amount.

<b>Reduce Heavy Equipment and Vehicle Fleet Aligning Needs with Recently Reorganized Business Processes</b>	197,020	197,020	0	0	0
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Reduces the number of vehicles and equipment from current inventory. Removal of identified redundant or underutilized items will result in reduced recurring lease costs, maintenance and fuel charges, and realized one-time salvage recoupment without impacting services.

<b>Change Business Process in Barricade Services Program from a Dedicated Staffing Operation to an On-call Staffing Operation (Eliminate 6 Positions)</b>	232,035	257,035	0	6	0
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Eliminates 4 Maintenance Worker positions and 2 Equipment Operator positions associated with street maintenance barricade services. Efficiencies would be gained by transitioning scheduled night/weekend shifts to the use of an on-call program during these non-peak hours.

<b>EFFICIENCIES TOTAL</b>	<u>13,769,615</u>	<u>14,318,884</u>	<u>73</u>	<u>136</u>	<u>14</u>
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**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

**GENERAL FUND**

**ADMINISTRATIVE OVERHEAD**

*Animal Care Services*

**Eliminate 1 Animal Care Operations Manager Position**

73,437

73,437

1

0

0

Eliminates 1 vacant Animal Care Operations Manager position. Animal Care Operations Managers are responsible for managing the operations of the City's Animal Shelter and ensuring humane and efficient treatment of animals. Duties of this position will be redirected to the 2 remaining Animal Care Operations Managers.

**Eliminate 1 Administrative Assistant I Position and 1 Administrative Associate Position**

80,769

80,769

0

2

0

Eliminates 1 filled Administrative Assistant I Position and 1 filled Administrative Associate Position. This reduction will leave 1 Administrative Assistant I and 3 Administrative Associate positions in the department.

*City Attorney*

**Eliminate 1 Assistant City Attorney II Position**

84,011

84,011

1

0

0

Eliminates 1 vacant Assistant City Attorney II position. Duties and responsibilities associated with this position will be reevaluated and reassigned to existing staff. This reduction will decrease the number of attorneys in all funds from 58 to 57.

*City Manager's Office*

**Reduce 2 Senior Executive Secretary Positions**

110,409

110,409

1

1

0

Reduces 1 vacant and 1 filled Senior Executive Secretary position in the City Manager's Office supporting the Executive Leadership Team members. Remaining Senior Executive Secretary positions will support multiple Executive Leadership Team members as a result of this reduction.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

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**REDUCTION CATEGORY**

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*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

---

**GENERAL FUND**

---

**ADMINISTRATIVE OVERHEAD**

*Community Initiatives*

**Eliminate 2 Administrative/Clerical Support Staff in Learning Center Operations**

86,546

86,546

2

0

0

Eliminates 2 vacant positions assigned to City literacy centers. These positions provide administrative and clerical support and their current responsibilities will be redistributed to existing staff. There are currently 24 positions assigned to City literacy centers.

**Eliminate 1 Special Projects Manager Position in Homeless Division**

88,577

88,577

1

0

0

Eliminates 1 vacant Special Projects Manager position in the Homeless Division. This position was added to assist in the initial development of the Haven for Hope campus. Campus construction is nearing completion and remaining duties have been distributed among existing staff.

**Eliminate Payment Processing Service**

7,500

7,500

0

0

0

Eliminates contract that was established to process payments for the housing voucher program. Contract began because of payment delays during the SAP conversion process. Today, payments can be made in an acceptable timeframe.

**Quality Assurance Unit Restructuring (Eliminate 3 Positions)**

298,306

298,306

0

3

0

Focuses the Quality Assurance Division's efforts on the evaluation of grant-funded programs and recommends utilization of other City-wide resources for non-grant program evaluation. Reduces 2 filled Contract Coordinator positions and 1 filled Senior Management Analyst position. Six positions will remain in the division, 2 funded by the General Fund and 4 funded through grants.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

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**REDUCTION CATEGORY**

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*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

---

**GENERAL FUND**

---

**ADMINISTRATIVE OVERHEAD**

*Health*

**Eliminate 1 Administrative Services Manager Position**

80,003

80,003

0

1

0

Eliminates 1 filled Administrative Services Manager position. Responsibilities of this position, including the processing of purchase requisitions, purchase orders, and the preparation of budget information, will be redistributed to the remaining 12 positions in the fiscal division.

**Eliminate Layer of Overhead in Vector Control Division (Eliminate 1 Sanitarian II Position)**

75,501

75,501

0

1

0

Eliminates 1 filled Sanitarian II position from the Vector Control Division. Elimination of this position will necessitate further coordination of all vector related activities by the remaining supervisory Senior Sanitarian position. Some existing duties could possibly be delegated to current Vector Control Technicians. Elimination of this position will leave 1 supervisory Senior Sanitarian and 8 Vector Control Technicians in the Vector Control Division.

**Eliminate 1 Administrative Associate Position**

48,531

48,531

0

1

0

Eliminates 1 filled Administrative Associate position responsible for handling administration and receptionist duties. Loss of this position will require consolidation and centralization of these duties to 5 remaining clerical or support personnel.

**Eliminate 1 Contract Coordinator Position**

74,371

74,371

0

1

0

Eliminates 1 filled Contract Coordinator position from the Fiscal Operations Division. Elimination of this position will require reassigning these duties to the remaining 11 employees in the division.

**Eliminate 1 Administrative Assistant I Position**

42,567

42,567

0

1

0

Eliminates 1 filled Administrative Assistant I position in the Food and Environmental Health Division. Loss of this position will require further consolidation of these duties to the 5 remaining clerical/support personnel.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

**GENERAL FUND**

**ADMINISTRATIVE OVERHEAD**

*Health*

**Eliminate 1 Administrative Associate Position**

38,770

38,770

0

1

0

Eliminates 1 filled Administrative Associate position from the Data Entry section of the Immunization Division. The loss of this position will result in approximately 24,800 records that will be divided among the remaining 6 grant funded Administrative Associate positions to input into the San Antonio Immunization Registry System, potentially creating a data entry backlog.

**Eliminate 1 Human Resources Specialist Position**

65,370

65,370

0

1

0

Eliminates 1 filled Human Resources Specialist position. This reduction is possible as less Human Resource support is needed reflecting the reduction of 125 positions as part of the University Health Systems transition and a decrease in the total number of positions since 2005. This reduction will leave 1 Senior Human Resources Specialist in the Health Department and 1 Human Resources Generalist in the Human Resources Department who is assigned to the Health Department.

**Eliminate 1 Senior Administrative Assistant Position**

63,650

63,650

0

1

0

Eliminates 1 filled Senior Administrative Assistant in the Communicable Disease Administration Section. Elimination of this position will result in a redistribution of duties to remaining staff within the section.

**Eliminate 1 Revenue Billing and Collection Manager Position**

70,987

70,987

1

0

0

Eliminates 1 vacant Revenue Billing and Collection Manager position. The responsibilities of this position will be distributed to other staff members in the department's fiscal operations division.

**Decentralize Epidemiology Data Collection and Trend Analysis to Other Operations Within Department (Eliminate 1 Senior Public Health Physician Position)**

110,723

110,723

1

0

0

Eliminates 1 vacant Senior Public Health Physician position. The elimination of this position will increase the workloads of the remaining General Fund Epidemiology staff consisting of 1 Epidemiologist and 1 Clerk who coordinate data collection and analysis for grant applications, annual reports, strategic planning, and accreditation.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

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**REDUCTION CATEGORY**

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*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

---

**GENERAL FUND**

---

**ADMINISTRATIVE OVERHEAD**

*Parks & Recreation*

**Eliminate 2 Administrative Associate Positions**

83,231

83,231

0

2

0

Eliminates 2 filled Administrative Associate positions. These positions assist with time entry and other administrative functions. The current duties of these positions and associated resources will be redistributed among existing staff.

*Public Works*

**Evaluate and Modify Street Maintenance Division to Reduce the Number of Supervisory Positions**

78,602

78,602

0

0

0

Staff will conduct a comprehensive organizational structure review during FY 2010 with emphasis on minimizing supervisory layers. This reduction is equivalent to six months funding for 2 supervisory positions.

**ADMINISTRATIVE OVERHEAD TOTAL**

1,661,861

1,661,861

8

16

0



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>
<b>GENERAL FUND</b>					
<b>COST TRANSFER TO GRANT/OTHER FUNDS</b>					
<i>City Attorney</i>					
<b>Assess Full Cost for City Attorney Staff Dedicated 100% to the Aviation Fund</b>	123,720	123,720	0	0	0
Transfers the costs associated with 2 filled Assistant City Attorney positions to the Airport Operating and Maintenance Fund. These positions provide direct support for Aviation legal issues and Aviation Capital Projects and this transfer properly aligns their budgets with the fund they are serving.					
<i>Communications &amp; Public Affairs</i>					
<b>Redirect Expenses for 3 TV Director Positions and 1 A/V Technician Position to the Public Education &amp; Government Access Fund</b>	66,222	66,222	0	0	0
Redirects the expenses related to 3 television directors and 1 A/V technician from the General Fund to the Public Education & Government (PEG) Fund. This will enable the Communications & Public Affairs Department to continue producing City Council Meetings and other Public Access programming for TV-SA Channel 21 while providing cost savings to the General Fund. The revenues utilized in this program change are interest earnings from the PEG fund balance.					
<i>Downtown Operations</i>					
<b>Redirect 75% of Cost for Assistant Director to Parking Fund</b>	80,715	80,715	0	0	0
Redirects 75% of the cost for 1 Downtown Operations' Assistant Director position to the Parking Fund. This redirection will provide a more efficient cost distribution for positions in the Downtown Operations Department between the General Fund and Parking Fund service areas.					
<i>Health</i>					
<b>Redirect Dental Resources from Southwest Branch Dental Clinic to Head Start Centers</b>	104,177	104,177	0	0	0
Redirect dental resources from Southwest Branch Dental Clinic to Head Start Centers by redirecting positions and converting 2 filled full-time Dental Assistant positions to part-time. These changes represent a shift in the "clinic-based" model to a "mobile" model whereby staff will visit locations with high concentrations of at-risk children.					



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>
<b>GENERAL FUND</b>					
<b>COST TRANSFER TO GRANT/OTHER FUNDS</b>					
<i>Housing &amp; Neighborhood Services</i>					
<b>Redirect 80% of 1 Manager Staffing Costs in Center City Development Office to TIF Fund (70%) and SADA Fund (10%)</b>	72,671	72,671	0	0	0
Redirects 80% of funding in Center City General Fund budget and reassigns 70% of funding to the TIF Fund and 10% to San Antonio Development Agency (SADA). The duties of this position will remain within the scope of the functions of the programs.					
<i>Human Resources</i>					
<b>Redirect Cost of 1 Human Resources (HR) Specialist Position to the Employee Benefits Fund</b>	38,859	38,859	1	0	0
Redirects 1 vacant HR Specialist to the Employee Benefits Fund in order to properly align the position with the fund it supports.					
<i>Parks &amp; Recreation</i>					
<b>Transfer 6 Park Project Design Staff to the Capital Improvement Management Services Fund (2007 Bond Program)(Redirect Cost to Capital Improvements Management Services Fund)</b>	347,323	347,323	4	2	0
Transfers 6 Parks Project Design staff (3 filled, 3 vacant) to the Capital Improvement Management Services Fund. Park construction, project inspections, design, and oversight for all bond projects would be managed by CIMS. The remaining renovation and in-house construction projects will continue to be managed by the Parks and Recreation Department.					
<b>Redirect Funding from Creekway Sales Tax Venue Fund to General Fund for Creekway Administration Costs</b>	236,265	236,265	0	0	0
Redirects funding from the Creekway Sales Tax Venue Fund to the General Fund for Creekway Administration costs. These costs include funding for 1 filled Special Programs Manager position, 1 filled Senior Management Analyst position, and 1 filled Landscape Architect Assistant position.					



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

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**REDUCTION CATEGORY**

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*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

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**GENERAL FUND**

---

**COST TRANSFER TO GRANT/OTHER FUNDS**

*Public Works*

**Align Public Works Staffing and Equipment Costs to More Appropriately Reflect Business Processes (Redirect Positions to Streets Right of Way Fund)**

219,849

219,849

0

5

0

Aligns personnel and equipment charges to the appropriate funding source. Revised allocations will promote more effective fiscal monitoring and reporting within department programs.

**COST TRANSFER TO GRANT/OTHER FUNDS TOTAL**

1,289,801

1,289,801

5

7

0



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

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**REDUCTION CATEGORY**

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*Department*

Reduction Title and Description	FY 2010 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Positions PT
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**GENERAL FUND**

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**ANNUAL REPEATING TMRS COLA**

*Department-Wide*

<b>Turn Off Annually Repeating COLA Within Texas Municipal Retirement System (TMRS) Plan</b>	1,104,789	1,104,789	0	0	0
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In 2007, TMRS adopted changes to its actuarial methodology which had a significant impact on the funded ratio and required contributions for most participating cities. The results of the latest actuarial valuation for the TMRS plan indicate that the City's contribution rate will be required to significantly increase from approximately 12.5% to 17.5% of covered payroll. Of the required increase, approximately 70% to 80% is attributable to the Annually Repeating Cost of Living Adjustment currently included in the City's plan. This feature provides retirees an "automatic" annual adjustment to their retirement annuity based upon 70% of the change in the consumer price index. The FY 2010 Adopted Budget turns off the Annually Repeating Cost of Living Adjustment which will reduce the City's contribution rate to 12.3% in calendar year 2010.

<b>ANNUAL REPEATING TMRS COLA TOTAL</b>	<u>1,104,789</u>	<u>1,104,789</u>	<u>0</u>	<u>0</u>	<u>0</u>
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**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

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**REDUCTION CATEGORY**

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*Department*

Reduction Title and Description	FY 2010 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Positions PT
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**GENERAL FUND**

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**TRAVEL/EDUCATION/TRAINING**

*Animal Care Services*

<b>Reduce Travel, Education, and Training Budgets</b>	75,633	75,633	0	0	0
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Reduces travel by \$11,833, education by \$13,800, and fees to professional contractors by \$50,000. This reduction will impact the number of training opportunities available for staff and will reduce the number of spay/neuter surgeries that could be contracted out by the department.

*Department-Wide*

<b>Reduce Travel Budgets by a Minimum of 50%</b>	158,384	158,384	0	0	0
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Reduces travel budgets for General Fund Departments by 50%. This reduction will require careful review of travel requests to determine their priority among the business needs of each department.

*Office of Military Affairs*

<b>Eliminate General Fund Travel Budget</b>	10,000	10,000	0	0	0
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Eliminates the General Fund travel budget of \$10,000. The remaining travel budget for the Office of Military Affairs will be funded with grant resources.

<b>TRAVEL/EDUCATION/TRAINING TOTAL</b>	<u>244,017</u>	<u>244,017</u>	<u>0</u>	<u>0</u>	<u>0</u>
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**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

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**REDUCTION CATEGORY**

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*Department*

Reduction Title and Description	FY 2010 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Positions PT
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**GENERAL FUND**

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**SERVICE MODIFICATIONS**

*Animal Care Services*

<b>Eliminate 2 Animal Care Representative Positions</b>	68,235	68,235	1	1	0
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Eliminates 1 filled and 1 vacant Animal Care Representative position. Duties of these positions will be absorbed by existing staff. Animal Care Representatives are responsible for the care of animals in the adoption kennels and assisting customers in the adoption of shelter animals. Elimination of these positions will leave 6 Animal Care Representatives in the department. This reduction will impact adoption outreach efforts.

*Center City Development*

<b>Reduce Fees to Professional Contractors Budget</b>	80,379	80,379	0	0	0
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Reduces \$80,379 (32%) from the fees to professional contractors budget. These resources are utilized for marketing and strategic planning efforts for downtown. This reduction will impact the department's participation in marketing and strategic planning efforts for downtown.

*Customer Service & 311*

<b>Redesign Service Model for Late Night 311 Telephone Coverage During the Hours of 11:00 PM to 7:00 AM (Eliminate 2 Positions)</b>	86,494	86,494	0	2	0
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Redesigns service model by eliminating weekday evening service at the 311 call center between the hours of 11:00 PM and 7:00 AM. Two (2) filled 311 Service Representative positions will be eliminated as a result of the decrease in operational hours. This new service model will have a minimal impact due to the low call volume during these hours (4.5 percent of all 311 calls). A new telephone software system to be implemented in FY 2010 will also help mitigate the impact of this reduction.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

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**REDUCTION CATEGORY**

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*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

---

**GENERAL FUND**

---

**SERVICE MODIFICATIONS**

*Downtown Operations*

**Eliminate City-sponsored Downtown Special Events (Eliminate 1 Position)**

82,073

82,073

1

0

0

Reduces funding for a part-time maintenance worker, temporary salaries, and contractual services used in supporting Downtown special events including the Houston Street Fair and Market. The non-profit agencies and organizations partnering with the City will assume management responsibility.

**Reduce Operating Hours at the Spanish Governor's Palace (Eliminate 1 Position)**

38,124

38,124

0

1

0

Reduces the hours of operations at the Spanish Governor's Palace by closing the museum on Mondays to bring it in line with the operating hours of other museums in the City. The museum will be closed November through March for renovation and will re-open with a six-day operating schedule and a rate adjustment that will enable the Museum to achieve full cost recovery. This reduction will also reduce 1 filled Museum Assistant Position that will be replaced by part-time staff.

**Eliminate Usage of Seven Downtown Water Feature Fountains (Eliminate 1 Position)**

70,860

70,860

0

1

0

Eliminates funding for operating and maintaining 7 water fountains in the downtown area including reducing 1 filled Plumber position. Where permissible, the shut-off fountains will be converted to flower beds and xeroscaping to maintain color in the downtown landscape.

*Library*

**Reduce Hours of Operation for Texana and Government Documents Sections from 70 to 40 Hours per Week (Eliminate 5 Positions)**

234,985

234,985

2

2

1

Reduces public service hours for the Texana and Government Documents located at the Central Library by 30 hours each week and eliminates 1 vacant Librarian I position, 1 vacant Library Aide position, and 3 filled Librarian I positions. This will leave a weekly schedule of 40 hours per week.



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>
<b>GENERAL FUND</b>					
<b>SERVICE MODIFICATIONS</b>					
<i>Mayor &amp; Council</i>					
<b>Eliminate 1 Senior Administrative Assistant Position Within the Support Division</b>	48,695	48,695	1	0	0
Eliminates 1 Vacant Senior Administrative Assistant position. Workload will be redistributed among existing staff.					
<i>Parks &amp; Recreation</i>					
<b>Consolidate Underutilized Adult Sports Seasons (Eliminate 1 Athletic Program Supervisor Position, and 2 Recreation Assistant Positions)</b>	123,909	123,909	3	0	0
Consolidates underutilized adult sports seasons and eliminates 1 filled Athletic Program Supervisor Position and 1 vacant Recreation Assistant position in the Adult Athletics Program. This reduction will eliminate one season of Adult Softball, Adult Kickball, as well as both seasons of Adult Basketball. There are alternate programs available in the community.					
<b>Extend Mowing Frequencies in Parks</b>	175,000	175,000	0	0	0
Lengthens the Contractual Mowing Program schedules at City parks by 7 days. This reduction will result in longer growth between mowing periods contingent upon weather conditions.					
<b>Implement Parks Water Conservation Plan</b>	50,000	50,000	0	0	0
Reduces current watering cycles to one cycle per week for all City parks. This proposal will implement current restrictions already in place due to current weather conditions for all of FY 2010. This reduction will result in decreased lawn and turf quality contingent upon weather conditions.					
<b>Eliminate 1 Recreation Coordinator Position in the Cultural Art Program and Temporary Support Costs in the Drama Program</b>	61,551	61,551	1	0	0
Eliminates 1 vacant Recreation Coordinator and temporary support in the Cultural program. This program provides youth and adults with opportunities to participate in art classes and drama productions. The elimination of the position will result in a reduction of the Cultural program.					
<b>SERVICE MODIFICATIONS TOTAL</b>	<u>1,120,305</u>	<u>1,120,305</u>	<u>9</u>	<u>7</u>	<u>1</u>
<b>GENERAL FUND TOTAL</b>	<u>19,190,388</u>	<u>19,739,657</u>	<u>95</u>	<u>166</u>	<u>15</u>



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

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**REDUCTION CATEGORY**

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*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

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**ADVANCED TRANSPORTATION DISTRICT FUND**

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*Public Works*

**Evaluate and Modify Advanced Transportation District for Optimal Human Resources Span of Control**

75,846

75,846

0

0

0

Staff would conduct a comprehensive organizational structure review during FY 2010 with emphasis on optimizing human resources span of control. This reduction is equivalent to six months funding for 2 positions.

*Public Works Total*

75,846

75,846

0

0

0

**ADVANCED TRANSPORTATION DISTRICT FUND TOTAL**

75,846

75,846

0

0

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>
<b>AIRPORT OPERATING &amp; MAINTENANCE FUND</b>					
<i>Aviation</i>					
<b>Eliminate 8 Positions</b>	428,196	428,196	8	0	0
Eliminates 1 vacant Architect position, 1 vacant Senior Planner position, 1 vacant Grants Administration position, 1 vacant Senior Office Assistant, 2 vacant Parking Attendant positions, 1 vacant Chauffeur position, and 1 vacant Contract Coordinator position. The duties of these positions will be assigned to current staff whose workload will be reevaluated and adjusted to reflect these reductions.					
<b>Reduce Air Service Incentives Program Budget</b>	200,705	200,705	0	0	0
Reduces advertising and publication expense associated with Air Service Incentives by 41%. Should the Airport attract new air service, additional funds may be made available if necessary. However, this increase will be offset by additional revenues generated by new air service.					
<b>Reduce Travel and Education Budgets in All Divisions</b>	176,718	176,718	0	0	0
Reduces travel and education budgets in all divisions by 37% from \$472,773 to \$296,555. This reduction will impact the number of training opportunities available for staff.					
<b>Reduce Various Line Item Budgets</b>	419,545	419,545	0	0	0
Reduces various line item budgets including contractual services, binding and printing, and other commodities partially due to the decrease in passenger traffic.					
<b>Reduce Building and Vehicle Maintenance and Repair Budgets</b>	250,305	250,305	0	0	0
Reduces funding for building maintenance due to efficiencies created by the opening of new facilities at San Antonio International Airport and Stinson Airport. Funding is also reduced for vehicle maintenance and repair due to the purchase of new airport shuttles.					
<i>Aviation Total</i>	<u>1,475,469</u>	<u>1,475,469</u>	<u>8</u>	<u>0</u>	<u>0</u>
<b>AIRPORT OPERATING &amp; MAINTENANCE FUND TOTAL</b>	<u><u>1,475,469</u></u>	<u><u>1,475,469</u></u>	<u><u>8</u></u>	<u><u>0</u></u>	<u><u>0</u></u>



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

**REDUCTION CATEGORY**

*Department*

Reduction Title and Description	FY 2010 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	PT
<b>FACILITY SERVICES FUND</b>					
<i>Purchasing &amp; General Services</i>					
<b>Reduce Various Line Item Budgets</b>	90,829	90,829	0	0	0
Reduces budgeted amounts for various line items including fuel, pagers, and phone and fax services due to improved service and increased operational efficiencies.					
<b>Reduce Contract Services Budget for HVAC Outsourcing</b>	42,000	42,000	0	0	0
Reduces contractual services budget related to HVAC outsourcing. Existing Facility Services crews are capable of assuming the workload resulting from this reduction.					
<b>Eliminate 1 Stock Clerk and 1 Stock Control Crew Leader Position</b>	92,416	92,416	1	1	0
Eliminates 1 vacant Stock Clerk position and 1 filled Stock Control Crew Leader position. The duties assigned to these warehouse positions will be absorbed by existing staff.					
<b>Eliminate 1 Senior Building Maintenance Mechanic Position</b>	42,732	42,732	1	0	0
Eliminates 1 vacant Senior Building Maintenance Mechanic position. Existing building maintenance mechanics will absorb the workload of the vacant position.					
<i>Purchasing &amp; General Services Total</i>	267,977	267,977	2	1	0
<b>FACILITY SERVICES FUND TOTAL</b>	267,977	267,977	2	1	0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

**REDUCTION CATEGORY**

*Department*

Reduction Title and Description	FY 2010 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Positions PT
<b>HOTEL OCCUPANCY TAX FUND</b>					
<i>Convention &amp; Visitors Bureau</i>					
<b>Amend Reimbursement Agreement to San Antonio Sports</b>  Amends the professional services agreement and reimbursement plan between the Convention and Visitors Bureau and San Antonio Sports for reimbursement of expenses related to solicitation of the 2008 NCAA Men's Final Four and future sporting events. This amendment will modify the reimbursement schedule by adding one year to the payment schedule resulting in an annual savings of \$107,125.	107,125	107,125	0	0	0
<b>Reduce Funding for Market Research and Analysis</b>  Reduces available resources for market research and analysis. Department will utilize existing market data resources to continue market analysis and branding research.	79,657	79,657	0	0	0
<b>Reduce CVB Office Rent Expense</b>  Reduces budget for rent at the International Center building to reflect improvements and upgrades made during recent renovation.	22,118	0	0	0	0
<b>Freeze 3 Positions in the Convention and Visitors Bureau</b>  Freezes 3 positions at the Convention and Visitors Bureau for the first three months of FY 2010.	41,100	0	0	0	0
<b>Reduce Funding for Destination San Antonio Reserve by 50%</b>  Reduces budgeted amount for Destination San Antonio from \$500,000 annually to \$250,000. Remaining \$250,000 would be utilized to complete initiatives and projects identified in the Destination San Antonio Strategic Report.	250,000	250,000	0	0	0
<i>Convention &amp; Visitors Bureau Total</i>	500,000	436,782	0	0	0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

**REDUCTION CATEGORY**

*Department*

Reduction Title and Description	FY 2010 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Positions PT
<b>HOTEL OCCUPANCY TAX FUND</b>					
<i>Convention Facilities</i>					
<b>Freeze Technical Systems Supervisor Position for FY 2010</b> Freezes 1 Technical Systems Supervisor position for FY 2010 while the Lila Cockrell Theater undergoes renovation.	48,330	0	0	0	0
<b>Reduce Various Line Item Budgets</b> Reduces various line item budgets at the Convention Center and Alamodome to reflect efficiencies in building maintenance operation and better supply control procedures.	75,000	75,000	0	0	0
<b>Eliminate 5 Person Deep-Cleaning Crew</b> Eliminates 5 vacant positions from the Convention Facilities Deep-Cleaning Crew. Positions have been vacant for an extended period of time and their duties have been absorbed by existing staff. No service delivery impact is anticipated from this reduction in staff.	183,887	183,887	5	0	0
<b>Reduce Short-term Event Incentive Program</b> Reduces scope of short-term incentive program to solicit events for the Convention Center and Alamodome facilities.	75,000	75,000	0	0	0
<i>Convention Facilities Total</i>	<u>382,217</u>	<u>333,887</u>	<u>5</u>	<u>0</u>	<u>0</u>
<i>Cultural Affairs</i>					
<b>Use In-House Staff Resources Rather than Contract Services to Promote Marketing Materials</b> The Office of Cultural Affairs has paid professional service fees in the amount of \$45,000 for development of marketing materials and media negotiation in conjunction with the Department's marketing plan. As an efficiency, the Department staff will work directly with media outlets for placement of advertisements thus saving \$45,000 in fees annually. These funds will be redirected to enhance cultural tourism programs such as Neighborhood Art Tours and Fall Art Festivals.	45,000	45,000	0	0	0
<i>Cultural Affairs Total</i>	<u>45,000</u>	<u>45,000</u>	<u>0</u>	<u>0</u>	<u>0</u>



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>
<b>HOTEL OCCUPANCY TAX FUND</b>					
<i>International Affairs</i>					
<b>Eliminate 1 International Affairs Specialist (Partially Funded Amount from HOT Fund)</b>	19,768	19,768	1	0	0
Eliminates 1 vacant International Affairs Specialist position responsible for interfacing with foreign businesses and agencies to develop international trade ties and relationships. The duties of this position will be absorbed by existing staff.					
<b>Restructure Operations for Two Foreign Trade Offices</b>	16,670	16,670	0	0	0
Modifies the City's foreign trade offices in the cities of Monterrey and Guadalajara from City-managed entities to performance-based contractual services. Savings will be realized by eliminating funding for office space and other miscellaneous line items.					
<i>International Affairs Total</i>	<u>36,438</u>	<u>36,438</u>	<u>1</u>	<u>0</u>	<u>0</u>
<b>HOTEL OCCUPANCY TAX FUND TOTAL</b>	<u><u>963,655</u></u>	<u><u>852,107</u></u>	<u><u>6</u></u>	<u><u>0</u></u>	<u><u>0</u></u>



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

**REDUCTION CATEGORY**

*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

**INFORMATION TECHNOLOGY SERVICES FUND**

*Information Technology Services*

**Reduce Land Line Telephone Service**

250,000

250,000

0

0

0

Reduces the amount budgeted for land line telephone service by \$250,000 as a result of new contract negotiation. This represents an efficiency due to the negotiation of new rates as part of the new contract with AT&T.

**Cancel/Reduce Various Information Technology Contracts**

374,182

374,182

0

0

0

Cancels ITSD contracts providing various technology support.

**Reduce Contracts for Infrastructure Cable Pulling and Installation**

1,000,000

1,000,000

0

0

0

Reduces ITSD contract for infrastructure cable pulling and installation. This will reduce the cable-pulling, trenching, and excavation contract by \$1 million.

**Reduce IT Communications Supplies Budget**

382,390

382,390

0

0

0

Reduces contracts for Communications Supplies Special Catalog.

**Eliminate 1 Equipment and Facilities Manager Position**

98,065

98,065

0

1

0

Eliminates 1 filled Equipment and Facilities Manager, a unique position that will not be a part of the new structure proposed for implementation by the Gartner study. The reduction will increase the workload of the 2 Assistant Information Services Managers in the Communications Division who will absorb the duties of this position.

**Eliminate 1 Enterprise Resource Management (ERM) Project Specialist Position**

101,545

101,545

1

0

0

Eliminates 1 vacant Enterprise Resource Management (ERM) Project Specialist position in the ITSD Department. The duties of this position will be reassigned to remaining staff.

**Eliminate 1 Computer Operations Manager Position**

103,969

103,969

0

1

0

Eliminates 1 filled Computer Operations Manager, a unique position that will not be part of the new structure proposed for implementation by the Gartner study. The reduction will increase the workload of the 3 Computer Operations Supervisors in the Customer Support Division who will be absorbing the duties of this position.



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

**REDUCTION CATEGORY**

*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

**INFORMATION TECHNOLOGY SERVICES FUND**

*Information Technology Services*

**Realize Savings Due to Reduced Use of Mobile Devices**

72,000

72,000

0

0

0

Reduces the wireless communication line item due to savings realized from the reduced cost of mobile devices.

**Realize Savings Resulting From Increased Auditing of Telephone Bills**

50,000

50,000

0

0

0

Reduces contractual payment to AT&T due to anticipated efficiencies resulting from upcoming audit of past and current telephone billing statements. Inaccuracies will be corrected and will result in an estimated \$50,000 savings per year.

**Reduce Services and Contracts for Printers, Print Servers, and Scanners**

332,560

332,560

0

0

0

Reduces the HP contract for printers, print servers, and scanners. This will reduce the quantity of printer replacements.

*Information Technology Services Total*

2,764,711

2,764,711

1

2

0

**INFORMATION TECHNOLOGY SERVICES FUND TOTAL**

2,764,711

2,764,711

1

2

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

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**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

---

**LIABILITY INSURANCE FUND**

---

*Human Resources*

**Eliminate 1 Risk Analyst Position from the Liability Insurance Fund**

53,300

53,300

1

0

0

Eliminates 1 vacant Risk Analyst position. The department will be able to maintain the current level of service without the position.

*Human Resources Total*

53,300

53,300

1

0

0

**LIABILITY INSURANCE FUND TOTAL**

53,300

53,300

1

0

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

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**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

---

**NON-GENERAL FUND FUNDS**

---

*Department-Wide*

**Reduce Travel Budget by 50%**

149,267

149,267

0

0

0

Reduces travel budgets for Non-General Fund Funds by 50%. This reduction will require careful review of travel requests to determine their priority among the business needs of each department.

*Department-Wide Total*

149,267

149,267

0

0

0

**NON-GENERAL FUND FUNDS TOTAL**

149,267

149,267

0

0

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

**REDUCTION CATEGORY**

*Department*

Reduction Title and Description	FY 2010 Amount	Recurring Amount	Vacant Positions	Filled Positions	
				FT	PT
<b>PARKING OPERATIONS &amp; MAINTENANCE FUND</b>					
<i>Downtown Operations</i>					
<b>Eliminate 3 Parking Garage Staff Positions to Reflect Reduced Parking Inventory in the City's Parking System</b>	88,716	88,716	3	0	0
Eliminates 1 vacant Security Guard, 1 vacant full-time Parking Attendant, and 1 vacant part-time Parking Attendant. These positions were assigned to the Riverbend Parking Garage which was sold in November 2008 and have been vacant since that time. No impact in service delivery is anticipated from this reduction.					
<b>Revise Public Restroom Schedule in Certain Parking Garages to Reflect Usage Demands</b>	67,963	67,963	0	0	0
Reduces the hours of operation of the public restrooms inside the St. Mary's Street Garage by 33% and at the Centro Info Center (Riverbend Garage) by 25% by closing them overnight from 10pm-6am at St. Mary's and 2am-8am at Centro Info respectively. A reduction in the hours of operation will eliminate the need to have a commissioned security guard on duty at each of the locations during the night shift. Closing the restrooms overnight is anticipated to have a minimal service delivery impact as, on average, these facilities receive only 21 visitors during the overnight hours.					
<i>Downtown Operations Total</i>	156,679	156,679	3	0	0
<b>PARKING OPERATIONS &amp; MAINTENANCE FUND TOTAL</b>	156,679	156,679	3	0	0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

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**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

---

**PLANNING & DEVELOPMENT SERVICES FUND**

---

*Planning & Development Services*

**Freeze 14 Positions**

795,947

795,947

0

0

0

Freezes 14 vacant positions in various divisions within the department as part of the department's Deficit Reduction Strategy and to offset the decline in revenues. The positions include 1 Administrative position, 1 Inspector, 2 Call Center positions, 4 Plan Review positions, 4 Subdivisions positions, and 2 Planning positions. Duties of these positions will be assigned to existing staff whose workload will be reevaluated and adjusted to reflect this reduction.

*Planning & Development Services Total*

795,947

795,947

0

0

0

**PLANNING & DEVELOPMENT SERVICES FUND TOTAL**

795,947

795,947

0

0

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

**REDUCTION CATEGORY**

*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

**PURCHASING & GENERAL SERVICES FUND**

*Fleet Maintenance & Operations*

**Reduce Various Line Item Budgets**

238,262

238,262

0

0

0

Reduces various line item budgets including office supplies, tools and apparatus, fees to professional contractors, temporary services, overtime salaries, education, building maintenance, and other commodities.

**Reduce Computer Software Budget**

20,000

20,000

0

0

0

Reduces computer software budget resulting from the expiration of the former fuel system maintenance software.

**Reduce Travel Budget**

20,000

20,000

0

0

0

Reduces travel budget by \$20,000. This reduction will eliminate professional training and peer networking which increases organizational effectiveness by generating cost-saving ideas.

**Eliminate Motor Pool Program and 2 Related Positions**

172,031

172,031

0

2

0

Eliminates the Motor Pool Program along with 1 filled Maintenance Worker and 1 filled Administrative Associate located in this division. Departments utilized 29 vehicles totaling 238,131 miles in FY 2008. This reduction will require each department to reevaluate their need for business travel and to use the travel reimbursement allowance.

**Eliminate 14 Fleet Maintenance Positions**

631,723

631,723

12

2

0

Eliminates 12 vacant and 2 filled Fleet Maintenance positions. These positions include 6 Equipment Technicians, 4 Maintenance Workers, 2 Fleet Maintenance and Equipment Service Advisors, and 2 Master Fleet Maintenance Technicians. This reduction will have a minimal impact on current service levels.

*Fleet Maintenance & Operations Total*

1,082,016

1,082,016

12

4

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>Vacant Positions</b>	<b>Filled Positions</b>	
<b>Reduction Title and Description</b>				<b>FT</b>	<b>PT</b>
<b>PURCHASING &amp; GENERAL SERVICES FUND</b>					
<i>Purchasing &amp; General Services</i>					
<b>Reduce Various Line Items</b>	100,815	100,815	0	0	0
Reduces various line item budgets including office supplies, education, temporary salaries, computer software, advertising and publications, membership dues, and mail and parcel post.					
<b>Reduce Contractual Services Budget</b>	131,011	131,011	0	0	0
Eliminates the fees to professional contractors budget. This will reduce all contracting for various services including the hiring of consultants to assist in developing websites, educational worksessions, and supplemental printing services.					
<b>Eliminate 1 Procurement Specialist and 1 Contract Manager Position</b>	150,063	150,063	2	0	0
Eliminates 1 vacant Procurement Specialist position and 1 vacant Contract Manager position. These positions support City departments with various procurement activities. These duties of these positions will be assigned to current staff whose workload will be reevaluated and adjusted to reflect these reductions.					
<i>Purchasing &amp; General Services Total</i>	<u>381,889</u>	<u>381,889</u>	<u>2</u>	<u>0</u>	<u>0</u>
<b>PURCHASING &amp; GENERAL SERVICES FUND TOTAL</b>	<u><u>1,463,905</u></u>	<u><u>1,463,905</u></u>	<u><u>14</u></u>	<u><u>4</u></u>	<u><u>0</u></u>



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

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**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

---

**REGIONAL FACILITIES FUND**

---

*Public Works*

**Eliminate 1 Engineering Tech and Realign 10  
Positions to Storm Water Operations Fund**

829,777

829,777

1

10

0

Realigns 1 vacant and 9 filled positions to the Storm Water Operating Fund and eliminates 1 filled Engineering Technician from the Regional Facilities Fund. The goal of the realignment is to ensure that the Storm Water Regional Facilities Fund is funding positions directly related to development review.

*Public Works Total*

829,777

829,777

1

10

0

**REGIONAL FACILITIES FUND TOTAL**

829,777

829,777

1

10

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

---

**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

---

**SOLID WASTE OPERATING & MAINTENANCE FUND**

---

*Solid Waste Management*

**Eliminate 20 Positions through Automated  
Conversion Efficiency**

805,814

805,814

20

0

0

Reduces 20 vacant positions in the Solid Waste Management Department. As the department continues to increase the number of automated garbage collection routes as part of the automation schedule, operational efficiencies are realized and fewer positions are needed.

*Solid Waste Management Total*

805,814

805,814

20

0

0

**SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL**

805,814

805,814

20

0

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

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**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

---

**STORM WATER OPERATING FUND**

---

*Public Works*

**Eliminate 1 Drafting Technician Position**

37,519

37,519

1

0

0

Eliminates 1 vacant Drafting Technician from the Storm Water Operating Fund. This position reduction is part of the Storm Water Engineering Realignment process. The goal of the realignment is to ensure that only the Storm Water Regional Fund is funding positions directly related to development review.

*Public Works Total*

37,519

37,519

1

0

0

**STORM WATER OPERATING FUND TOTAL**

37,519

37,519

1

0

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS REDUCTIONS**

---

**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**Vacant  
Positions**

**Filled Positions  
FT PT**

---

**WORKERS' COMPENSATION FUND**

---

*Human Resources*

**Eliminate 1 Administrative Associate Position in  
the Workers' Compensation Fund**

36,866

36,866

1

0

0

Eliminates 1 vacant Administrative Associate  
position. The department will be able to maintain the  
current level of service without the position.

*Human Resources Total*

36,866

36,866

1

0

0

**WORKERS' COMPENSATION FUND TOTAL**

36,866

36,866

1

0

0

**OTHER FUNDS TOTAL**

9,876,732

9,765,184

58

17

0

# **Redirections for Related Improvements**





**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDIRECTIONS FOR  
RELATED IMPROVEMENTS**

**FUND**

<i>Department</i>				
Redirection Title and Description	FY 2010 Amount	Recurring Amount	Vacant Positions	Filled Positions
<b>GENERAL FUND</b>				
<i>Animal Care Services</i>				
<b>Create Targeted Animal Population Control Initiative Through the Redirection of Resources (Redirect 2 Animal Care Officers and 1 Animal Care Supervisor; Eliminate 1 Animal Care Officer Position)</b>	158,903	158,903	1	0
Redirects 2 filled Animal Care Officer positions and 1 vacant Animal Care Supervisor position to the creation of a dedicated team as part of the department's goal to target specific areas of the City for spay/neuter education and stray animal collection. Eliminates 1 vacant Animal Care Officer and redirects the funding to spay/neuter services.				
<i>Animal Care Services Total</i>	158,903	158,903	1	0
<i>Center City Development</i>				
<b>Redirect \$300,000 (Including In-kind Contribution) in Resources to the Centro Partnership (Eliminates Director and Senior Economic Development Position)</b>	207,797	207,797	2	0
Eliminates one vacant Director and one vacant Senior Economic Development position. Also reduces the fees to professional contractors budget in the amount of \$20,136, or 8%, to assist with funding a start-up grant for the Centro Downtown Partnership. In-kind contributions of \$92,203 will allow for a \$300,000 Partnership Package.				
<i>Center City Development Total</i>	207,797	207,797	2	0



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDIRECTIONS FOR  
RELATED IMPROVEMENTS**

**FUND**

<i>Department</i>				
Redirection Title and Description	FY 2010 Amount	Recurring Amount	Vacant Positions	Filled Positions
<b>GENERAL FUND</b>				
<i>Community Initiatives</i>				
<b>Redirect \$390,901 from Residential Rehabilitation Contracts to the Public Safety Triage and Detox Center</b>	390,901	390,901	0	0
Increases funding for the Public Safety Triage and Detox (PSTD) Center which provides a sobering unit for public inebriates as well as a Crisis Care Center for the exclusive treatment of arrestees injured before or during an arrest. PSTD enables uniformed officers to reduce emergency room and detention center processing time, enables inebriates to become sober in a more humane environment, and removes a disproportionately problematic segment from the City's detention center population. PSTD is administered by the Center for Healthcare Services and also provides individuals with detox and intensive outpatient treatment programs. This improvement brings the City's total PSTD contribution to \$1 million.				
<i>Community Initiatives Total</i>	390,901	390,901	0	0
<i>Fire</i>				
<b>Redirect Funds from 1 Emergency Medical Service Full-Time Peak Unit Initiated in July 2009 to the Paramedic Engine Response Program</b>	894,084	894,084	0	0
Reduces overtime budget resources for a full-time Emergency Medical Services (EMS) Peak Unit. This initiative began in mid-2009 with resources that were originally budgeted for the Basic Life Support (BLS) Transportation Unit initiative included in the FY 2009 Budget. These funds will be redirected within the department to fund initiatives such as paramedic training of Firefighters.				
<i>Fire Total</i>	894,084	894,084	0	0
<i>International Affairs</i>				
<b>Redirect Resources from China Initiative to 2010 World Expo in Shanghai, China</b>	25,000	25,000	0	0
Eliminates \$25,000 contribution for the Free Trade Alliance/China Initiative.				
<i>International Affairs Total</i>	25,000	25,000	0	0



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND REDIRECTIONS FOR  
RELATED IMPROVEMENTS**

**FUND**

*Department*

Redirection Title and Description	FY 2010 Amount	Recurring Amount	Vacant Positions	Filled Positions
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**GENERAL FUND**

*Public Works*

**Redirect Street Maintenance Staffing Resources and Budgets to the Street Preservation Initiative (10 Positions)**

	427,552	427,552	0	0
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Redirects 10 vacant positions within the street maintenance division including 3 Senior Equipment Operators, 5 Equipment Operators, and 2 Maintenance Workers. Savings will result from a redistribution of workload and improved reconfiguration of existing street maintenance crews.

*Public Works Total*

	427,552	427,552	0	0
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**GENERAL FUND TOTAL**

	2,104,237	2,104,237	3	0
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# Mandates





**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND MANDATES**

**FUND**

<i>Department</i>	<b>FY 2010 Incremental Amount</b>	<b>FY 2011 Incremental Amount</b>	<b>New Positions</b>
<b>Mandate Title and Description</b>			
<b>GENERAL FUND</b>			
<i>Fire</i>			
<b>Fund Additional Vacation Time Pay Related to Collective Bargaining Agreement</b>  Adds funding for additional vacation time as required by the Collective Bargaining Agreement with the San Antonio Professional Firefighters Association. Effective September 1, 2009, uniform personnel with less than ten years of completed service will earn .25 additional days per year, uniform personnel with between eleven and fifteen years of completed service will earn 2.25 additional days per year, and personnel with sixteen or more years of service will earn 5.25 additional days per year.	556,347	0	0
<b>Fund Additional Fire Holiday Related to Collective Bargaining Agreement</b>  Adds funding for one required additional holiday consistent with the existing Collective Bargaining Agreement with the San Antonio Professional Firefighters Association.	519,676	0	0
<b>Fire CAD/RMS Implementation</b>  Adds funding for maintenance, support, and staff training for the Computer Aided Dispatch/Records Management System (CAD/RMS). The CAD/RMS will improve the effectiveness of public safety services, allow for better sharing of information among neighboring jurisdictions, and coordinate responses to large emergencies.	1,335,712	1,025,461	0
<b>University of Texas Health Science Center Contract</b>  Adds funding to address the contractual increase for the Interlocal Agreement with The University of Texas Health Science Center (UTHSC) to provide emergency medical training and paramedic certification for Fire Department personnel, as well as Medical Director and EMS system oversight services to the Fire Department's Emergency Medical Services Division.	181,567	0	0



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND MANDATES**

**FUND**

<i>Department</i>	<b>FY 2010 Incremental Amount</b>	<b>FY 2011 Incremental Amount</b>	<b>New Positions</b>
<b>Mandate Title and Description</b>			
<b>GENERAL FUND</b>			
<i>Fire</i>			
<b>New Fire Station No. 51 Operation and Maintenance</b>	3,181,850	2,491,110	0
<p>Adds funding to address costs and capital needs for the new Fire Station No. 51 located in the IH-10/De Zavala area. The timeline for the mandated costs associated with this new fire station may change as a result of actual fire station completion date. Currently the station is expected to open in October 2010 and will be staffed with Engine and Truck companies. Of the \$3,181,850 FY 2010 costs, \$2,378,827 are for one-time capital purchases and \$803,023 are recurring. In FY 2011, the total cost for this mandate will be \$2,491,110 which includes \$19,165 in one-time capital purchases and \$2,471,945 in recurring costs.</p>			
<b>Fire Longevity Pay</b>	433,306	506,617	0
<p>Provides funding to address required additional pay for tenure based on the current Collective Bargaining Agreement with the San Antonio Professional Firefighters Association.</p>			
<i>Fire Total</i>	<u>6,208,458</u>	<u>4,023,188</u>	<u>0</u>



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND MANDATES**

**FUND**

<i>Department</i>	<b>FY 2010 Incremental Amount</b>	<b>FY 2011 Incremental Amount</b>	<b>New Positions</b>
<b>Mandate Title and Description</b>			
<b>GENERAL FUND</b>			
<i>Library</i>			
<b>Parman Branch Library (District 9)</b>	115,431	1,151,126	0
The Parman Branch Library is a new branch funded through 2007 GO Library Improvement Bonds and Certificates of Obligation. The branch will be 15,000 square feet or more and will open for service in March 2011.			
<b>Roosevelt Branch Library (District 2)</b>	536,253	0	0
Provides funding for the Roosevelt Branch Library, a cooperative branch library with the North East Independent School District (NEISD), located within Roosevelt High School. The 17,000 square foot facility will open in October 2009 and will be available to the public with a schedule similar to other public branch libraries.			
<b>Mission Branch Library (District 3)</b>	115,431	1,151,126	0
Provides funding for general maintenance and operations of a new library in District 3, a 2007 Program project. Named the Mission Branch Library, this new facility will be 15,000 square feet or more and is projected to be completed and open for service in March 2011.			
<b>Library Software Maintenance</b>	203,407	35,326	0
Funds annual software maintenance and licenses for Early Literacy Stations as well as maintenance for the Library's radio-frequency identification (RFID) system and Millennium-based operating system.			
<i>Library Total</i>	<u>970,522</u>	<u>2,337,578</u>	<u>0</u>
<i>Parks &amp; Recreation</i>			
<b>Security &amp; Maintenance for Park Acquisition &amp; Development (Including 4 New Park Police Positions)</b>	507,217	271,834	5
Provides funding for 4 Park Police Officer positions and 1 Park Maintenance Crew Leader for maintenance and security of park acquisitions and park infrastructure improvements.			
<b>Security &amp; Maintenance for Linear Creekway (Including 2 New Park Police Positions)</b>	360,033	0	3
Provides funding for 2 Park Police Officer positions and 1 Maintenance Crew Leader position for maintenance and security of newly developed trail amenities and improvements.			
<i>Parks &amp; Recreation Total</i>	<u>867,250</u>	<u>271,834</u>	<u>8</u>



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND MANDATES**

**FUND**

<i>Department</i>	<b>FY 2010 Incremental Amount</b>	<b>FY 2011 Incremental Amount</b>	<b>New Positions</b>
<b>Mandate Title and Description</b>			
<b>GENERAL FUND</b>			
<i>Police</i>			
<b>Police CAD/RMS Implementation</b>	1,651,296	1,025,461	0
Provides for overtime funding for the training of uniform officers and civilian dispatchers and supervisors on the Computer Aided Dispatch/Records Management System (CAD/RMS). This funding would also allow for the purchase of training materials for both uniform and civilian personnel. The CAD/RMS will improve the effectiveness of public safety services, allow for better sharing of information among neighboring jurisdictions, and coordinate responses to large emergencies.			
<b>Police Longevity Pay</b>	716,553	728,462	0
Provides funding to address required additional pay for tenure based on the current Collective Bargaining Agreement with the San Antonio Police Officers Association.			
<b>ReACT Grant Match (Auto Crime Prevention)</b>	2,459	2,533	0
The Regional Auto Crimes Team (ReACT) Program was established to perform proactive programs such as conducting salvage inspections, surveillance of high auto theft and recovery areas, and holding auto theft prevention seminars with civil groups. The base cash match for this project is \$590,455. This mandate would provide the additional cash match needed to address increases in salary based upon years of service for City personnel.			
<b>Medical Examiner Office Services</b>	318,801	263,830	0
In 2006, the City entered into a one-year Interlocal Agreement with Bexar County in which Bexar County would provide the City with forensic science services. The agreement included four, one-year automatic renewals. This mandate, totaling \$318,801 in FY 2010, addresses the minimum guaranteed amount as based on the total amount of all fees invoiced to the City by the County for services rendered during the previous fiscal year. The incremental increase for FY 2011 is projected to be \$263,830.			
<i>Police Total</i>	<u>2,689,109</u>	<u>2,020,286</u>	<u>0</u>



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND MANDATES**

**FUND**

<i>Department</i>	<b>FY 2010 Incremental Amount</b>	<b>FY 2011 Incremental Amount</b>	<b>New Positions</b>
<b>Mandate Title and Description</b>			
<b>GENERAL FUND</b>			
<i>Public Works - Street Maintenance</i>			
<b>Increase Landfill Disposal Fee</b>	24,027	15,942	0
Provides for the increased cost of disposing of waste materials generated by Street Maintenance Operations under the terms of the City's solid waste disposal contract.			
<i>Public Works - Street Maintenance Total</i>	<u>24,027</u>	<u>15,942</u>	<u>0</u>
<b>GENERAL FUND TOTAL</b>	<u><u>10,759,366</u></u>	<u><u>8,668,828</u></u>	<u><u>8</u></u>



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS MANDATES**

**FUND**

<i>Department</i>	<b>FY 2010 Incremental Amount</b>	<b>FY 2011 Incremental Amount</b>	<b>New Positions</b>
<b>Mandate Title and Description</b>			
<b>HOTEL OCCUPANCY TAX FUND</b>			
<i>Non Departmental</i>			
<b>Fund Convention and Visitors Bureau Hosting Obligations</b>	1,482,458	0	0
Enables the City to fulfill its contractual obligations in support of major conventions, meetings, and events.			
<b>Fund National College Athletic Association (NCAA) Hosting Obligations</b>	372,060	0	0
Enables the City to fulfill its contractual obligations incurred in support of the NCAA Women's Final Four and the Notre Dame v. Washington State football game.			
<i>Non Departmental Total</i>	<u>1,854,518</u>	<u>0</u>	<u>0</u>
<b>HOTEL OCCUPANCY TAX FUND TOTAL</b>	<u><u>1,854,518</u></u>	<u><u>0</u></u>	<u><u>0</u></u>



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS MANDATES**

**FUND**

<i>Department</i>	<b>FY 2010 Incremental Amount</b>	<b>FY 2011 Incremental Amount</b>	<b>New Positions</b>
<b>Mandate Title and Description</b>			
<b>SOLID WASTE OPERATING &amp; MAINTENANCE FUND</b>			
<i>Solid Waste Management</i>			
<b>Increase Mulch Processing Capabilities</b>	220,613	0	3
Funds 3 positions and associated equipment in order to comply with a new State law limiting the amount of material that a mulch and/or compost processing facility may store. These funds will be utilized at the Bitters Brush Facility to process and transport mulch and compost materials to comply with new State requirements.			
<b>Increase Budget for Billing and Collection Expense Funding</b>	95,439	98,453	0
Funds an increase in the agreement with CPS for the billing and collection of various fees to reflect their increased operating costs and a reserve for bad debt.			
<b>Increase Contract Collections Expense</b>	201,544	268,939	0
Provides additional funding for one solid waste collection contract that the City holds with a private sector company and that is scheduled for a mandated price increase. Also provides funding for the renewal of one private sector collection contract that is set to expire on December 31, 2009.			
<b>Increase Disposal Services</b>	152,143	82,182	0
Funds an increase in disposal contracts with Waste Management Incorporated, Allied Waste, and Texas Disposal Systems Landfill, Incorporated.			
<i>Solid Waste Management Total</i>	<u>669,739</u>	<u>449,574</u>	<u>3</u>
<b>SOLID WASTE OPERATING &amp; MAINTENANCE FUND TOTAL</b>	<u><u>669,739</u></u>	<u><u>449,574</u></u>	<u><u>3</u></u>



# Improvements





**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

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**CATEGORY**

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*Department*

**Improvement Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**New  
Positions**

---

**GENERAL FUND**

---

**POLICE PROTECTION / PUBLIC SAFETY**

**Reserve Funds Consistent with Three Year Strategy (FY 2010-FY 2012) of Partially Prefunding the FY 2013 Budget Impact of 50 Police Officer Positions Added Through the Federal Economic Stimulus Program**

250,000

1,250,000

0

Reserves funds for the fourth year costs associated with 50 Police Officer positions added through the Federal Economic Stimulus Program. Total fourth year costs are expected to be \$5.3 million. In anticipation of this future expense, \$1.25 million will be reserved in FY 2010 and 2011 to help offset the costs in FY 2013.

**Add City Contribution for 50 New Police Officer Positions Funded From American Recovery and Reinvestment Act (Federal Economic Stimulus Funds)**

1,203,130

820,815

0

Provides funding for costs not covered by the grant received from the American Recovery and Reinvestment Act (ARRA). This includes the purchase of ten Police vehicles and other equipment associated with the 50 new Police Officer positions.

**POLICE PROTECTION / PUBLIC SAFETY TOTAL**

1,453,130

2,070,815

0



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**CATEGORY**

<i>Department</i>	FY 2010 Amount	Recurring Amount	New Positions
Improvement Title and Description			
<b>GENERAL FUND</b>			
<b>FIRE PROTECTION &amp; EMERGENCY MEDICAL SERVICES</b>			
<p><b>Add 2 Uniform Positions in Fire Department for Special Operations Oversight to be Cost-neutral by Reducing Overtime Expenditures</b></p> <p>Adds 2 new uniformed District Chief positions effective February 1, 2010 to help manage, direct, and train special operations activities. Adding these positions will be cost-neutral by reducing overtime expenditures and will allow the Fire Department to ensure that a District Chief is always available to manage Special Operations.</p>	0	0	2
<p><b>Add 1 Additional Emergency Medical Services Unit (12 New Positions)</b></p> <p>Adds funding for 1 full-time Emergency Medical Service (EMS) unit (12 uniform positions). Paramedics to staff this unit will begin training in November 2010 and the unit will go online in June 2011.</p>	175,049	1,267,351	12
<p><b>Increase Annual Funding for Paramedic Training for 15 Existing Firefighter Positions to Enhance Paramedic Engine Response Program</b></p> <p>Adds funds for paramedic training for 15 existing Firefighter positions. Funding for this initiative will be redirected from an Emergency Medical Service (EMS) Peak Unit Initiative. This initiative began in mid-2009 with resources that were originally budgeted for the Basic Life Support (BLS) Transportation Unit initiative included in the FY 2009 Budget.</p>	813,338	919,290	0
<p><b>Implement Cost-neutral Wellness Program for Uniform Personnel in the Fire Department to be Funded with Savings from New Uniform Vacation Leave Buyback Program</b></p> <p>Implements mandatory medical physical exams for all active Firefighters every other year starting July 2010 and extends the Civilian Employee Assistance Program to uniform Fire personnel. The program will be cost-neutral due to savings from a new Uniform Vacation Leave Buyback Program and will promote the overall wellness of uniform Fire personnel.</p>	0	0	0



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**CATEGORY**

<i>Department</i>			
Improvement Title and Description	FY 2010 Amount	Recurring Amount	New Positions
<b>GENERAL FUND</b>			
<b>FIRE PROTECTION &amp; EMERGENCY MEDICAL SERVICES</b>			
<p><b>Add 1 Engine Company at Station 23 to Address Extended Response Times North of International Airport</b></p> <p>Provides funding to add an additional Engine Company (15 uniform positions) to Fire Station 23 located at the San Antonio International Airport. This company will respond to an extended response area north of that location. It is anticipated that with the addition of this Engine Company, response time will decrease by two seconds.</p>	1,016,208	1,553,569	15
<b>FIRE PROTECTION &amp; EMERGENCY MEDICAL SERVICES TOTAL</b>			
	2,004,595	3,740,210	29
<b>STREETS</b>			
<p><b>Redirect Street Maintenance Staffing Resources and Budgets to the Street Preservation Initiative (Eliminate 10 Positions)</b></p> <p>Eliminates 10 vacant positions within the street maintenance division including 3 Senior Equipment Operators, 5 Equipment Operators, and 2 Maintenance Workers. Savings will result from a redistribution of workload and improved reconfiguration of existing street maintenance crews.</p>	1,416,012	1,287,299	0
<p><b>Add Funding for 1 Warranted Traffic Signal</b></p> <p>Provides funding to install one recently warranted traffic signal. This traffic signal will be added to the Rolling Five-Year Infrastructure Management Program (IMP) in FY 2010.</p>	150,000	0	0
<b>STREETS TOTAL</b>			
	1,566,012	1,287,299	0



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**CATEGORY**

<i>Department</i>			
Improvement Title and Description	FY 2010 Amount	Recurring Amount	New Positions
<b>GENERAL FUND</b>			
<b>HOMELESSNESS/COMMUNITY SERVICES</b>			
<p><b>Add Funding for Haven for Hope Service Providers</b></p> <p>Adds funding for Haven for Hope service providers in the amount of \$1,588,000 including an additional \$880,000 for Haven for Hope Inc. operations and security. General Fund resources in FY 2010 total approximately \$3 million for Haven for Hope and support medical services, safe sleeping environment, emergency housing, and food services at the new homeless campus.</p>	1,588,000	1,588,000	0
<p><b>Add Resources for Public Safety Triage and Detox Center (Utilizing \$390,901 in Redirected Resources from Residential Rehabilitation Contracts)</b></p> <p>Increases funding for the Public Safety Triage and Detox (PSTD) Center which provides a sobering unit for public inebriates as well as a Crisis Care Center for the exclusive treatment of arrestees injured before or during an arrest. PSTD enables uniformed officers to reduce emergency room and detention center processing time, enables inebriates to become sober in a more humane environment, and removes a disproportionately problematic segment from the City's detention center population. PSTD is administered by the Center for Healthcare Services and also provides individuals with detox and intensive outpatient treatment programs. This improvement brings the City's total PSTD contribution to \$1 million.</p>	1,000,000	1,000,000	0
<b>HOMELESSNESS/COMMUNITY SERVICES TOTAL</b>	2,588,000	2,588,000	0



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>New Positions</b>
<b>Improvement Title and Description</b>			
<b>GENERAL FUND</b>			
<b>SENIOR SERVICES</b>			
<b>Add Senior Center Start-up Costs in Council District 6</b>	200,000	400,000	3
Provides funding for Senior Center start-up costs in Council District 6. Allocates \$200,000 for facility rental, meals, and activities funded for five months in FY 2010 and twelve months in FY 2011. The first quarter of FY 2010 will include the development of a City-wide Strategic Plan for Senior Centers.			
<b>Add Senior Center Start-up Costs in Council District 2</b>	200,000	400,000	3
Provides funding for Senior Center start-up costs in Council District 2. Allocates \$200,000 for facility rental, meals, and activities funded for five months in FY 2010 and twelve months in FY 2011. The first quarter of FY 2010 will include the development of a City-wide Strategic Plan for Senior Centers.			
<b>SENIOR SERVICES TOTAL</b>	<u>400,000</u>	<u>800,000</u>	<u>6</u>
<b>EDUCATIONAL DEVELOPMENT &amp; JOB TRAINING</b>			
<b>Redirect \$343,848 From San Antonio Education Partnership (SAEP) Overhead Costs and an Additional \$156,152 in Other Resources to Fund Operations of Newly Created College Access Center</b>	500,000	500,000	0
Redirects \$343,848 in overhead costs from the San Antonio Education Partnership Scholarship (SAEP) Fund and includes an additional \$156,152 in other resources to fund the operations of a College Access Center. This redirection is part one of a three-year plan to reduce SAEP support staff and administration overhead costs and to increase funding for scholarships and other educational programs.			
<b>EDUCATIONAL DEVELOPMENT &amp; JOB TRAINING TOTAL</b>	<u>500,000</u>	<u>500,000</u>	<u>0</u>



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

**CATEGORY**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>New Positions</b>
<b>Improvement Title and Description</b>			
<b>GENERAL FUND</b>			
<b>ECONOMIC DEVELOPMENT</b>			
<b>Redirect \$300,000 (Including In-kind Contribution) in Resources to the Centro Partnership (Eliminates Director and Senior Economic Development Position)</b>  Redirects funding towards a startup grant to create the Centro Downtown Partnership. Funding will be redirected from the elimination of 1 vacant Director position and 1 vacant Senior Economic Development position in the Center City Development Office as well as a reduction in contractual services. The City's grant will assist with staffing and funding a consultant to develop a strategic plan. The Centro Downtown Partnership will focus on the development of downtown San Antonio via a public-private partnership.	207,797	207,797	0
<b>Redirect Resources from China Initiative to 2010 World Expo in Shanghai, China</b>  Redirects a \$25,000 contribution for the Free Trade Alliance/China Initiative to the 2010 World Expo in Shanghai, China.	25,000	0	0
<b>ECONOMIC DEVELOPMENT TOTAL</b>	<u>232,797</u>	<u>207,797</u>	<u>0</u>
<b>ANIMAL CARE SERVICES</b>			
<b>Create Targeted Animal Population Control Initiative Through the Redirection of Resources (Redirect 2 Animal Care Officers and 1 Animal Care Supervisor; Eliminate 1 Animal Care Officer Position)</b>  Redirects 2 filled Animal Care Officer positions and 1 vacant Animal Care Supervisor position to the creation of a dedicated team as part of the department's goal to target specific areas of the City for spay/neuter education and stray animal collection. This initiative redirects the resources from 1 vacant Animal Care Officer position to additional spay/neuter services.	158,903	158,903	0
<b>ANIMAL CARE SERVICES TOTAL</b>	<u>158,903</u>	<u>158,903</u>	<u>0</u>



**FY 2010 ADOPTED PROGRAM CHANGES  
GENERAL FUND IMPROVEMENTS**

<b>CATEGORY</b>			
<i>Department</i>			
Improvement Title and Description	FY 2010 Amount	Recurring Amount	New Positions
<b>GENERAL FUND</b>			
<b>LIBRARY SERVICES</b>			
<b>Add Resources to Sustain Portion of FY 2009 Library Book Budget Enhancement in FY 2010</b>	275,000	0	0
Adds one-time funding in FY 2010 for the Library's materials budget. With the one-time allocation, the total materials budget for FY 2010 is \$3,214,423.			
<b>LIBRARY SERVICES TOTAL</b>	275,000	0	0
<b>SPECIAL ONE-TIME PROJECTS</b>			
<b>Add Resources for Camp Bullis Land Use Comprehensive Update</b>	200,000	0	0
Adds resources to update the Camp Bullis section of the City's Master Plan. This plan will be consistent with City Master Plan Policies, adopted Community and Neighborhood Plans, and Growth Management strategies.			
<b>SPECIAL ONE-TIME PROJECTS TOTAL</b>	200,000	0	0
<b>COMPENSATION (CIVILIAN EMPLOYEES)</b>			
<b>Implement Phase III of the Step Pay Plan Allowing Employees with 10+ Years to Move to Step Eight</b>	1,900,000	2,690,000	0
Provides funding for the implementation of Phase III of the Step Pay Plan which will increase salaries of all eligible employees in Pay Plan A and B with ten or more years of service bringing the employee to Step 8 of their range of the pay structure.			
<b>COMPENSATION (CIVILIAN EMPLOYEES) TOTAL</b>	1,900,000	2,690,000	0
<b>IMPROVEMENTS TOTAL</b>	9,378,437	11,353,024	35
<b>GENERAL FUND TOTAL</b>	11,278,437	14,043,024	35



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>	<b>FY 2010 Amount</b>	<b>Recurring Amount</b>	<b>New Positions</b>
<b>Improvement Title and Description</b>			
<b>ADVANCED TRANSPORTATION DISTRICT FUND</b>			
<i>Public Works</i>			
<b>Add Funding for 1 Warranted Traffic Signal</b>	150,000	0	0
Provides funding to install one recently warranted traffic signal. This traffic signal will be added to the Rolling Five-Year Infrastructure Management Program (IMP) in FY 2010.			
<b>Add 1 Senior Management Analyst to Support Hike &amp; Bike Transportation Activities (Currently Funded in FY 2009 with Grant Funding Expiring on September 30, 2009)</b>	66,154	66,154	1
Adds 1 Senior Management Analyst to support Hike and Bike transportation activities. This position is currently funded in FY 2009 with a grant that is set to expire on September 30, 2009.			
<i>Public Works Total</i>	<u>216,154</u>	<u>66,154</u>	<u>1</u>
<b>ADVANCED TRANSPORTATION DISTRICT FUND TOTAL</b>	<u><u>216,154</u></u>	<u><u>66,154</u></u>	<u><u>1</u></u>



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>			
Improvement Title and Description	FY 2010 Amount	Recurring Amount	New Positions
<b>AIRPORT OPERATING &amp; MAINTENANCE FUND</b>			
<i>Aviation</i>			
<b>Implement Phase III of the Step Pay Plan Allowing Employees with 10+ Years to Move to Step Eight</b>	155,390	207,186	0
Provides funding for the implementation of Phase III of the Step Pay Plan which will increase salaries of all eligible employees in Pay Plan A and B with ten or more years of service bringing the employee to Step 8 of their range of the pay structure.			
<i>Aviation Total</i>	155,390	207,186	0
<b>AIRPORT OPERATING &amp; MAINTENANCE FUND TOTAL</b>	155,390	207,186	0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

<b>FUND</b>			
<i>Department</i>			
Improvement Title and Description	FY 2010 Amount	Recurring Amount	New Positions
<b>CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND</b>			
<i>Capital Improvements Management Services</i>			
<b>Transfer 6 Park Project Design Staff to the Capital Improvement Management Services Fund (2007 Bond Program) (Redirect Cost to Capital Improvements Management Services Fund)</b>	347,323	347,323	6
Transfers 6 Parks Project Design staff (3 filled, 3 vacant) to the Capital Improvement Management Services Fund. Park construction, project inspections, design, and oversight for all bond projects will be managed by CIMS. The remaining renovation and in-house construction projects will continue to be managed by the Parks and Recreation Department.			
<i>Capital Improvements Management Services Total</i>	347,323	347,323	6
<b>CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND TOTAL</b>	347,323	347,323	6



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

*Department*

**Improvement Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**New  
Positions**

**COMMUNITY & VISITOR FACILITIES FUND**

*Convention Facilities*

**Implement Phase III of the Step Pay Plan Allowing  
Employees with 10+ Years to Move to Step Eight**

54,952

73,268

0

Provides funding for the implementation of Phase III of the Step Pay Plan which will increase salaries of all eligible employees in Pay Plan A and B with ten or more years of service bringing the employee to Step 8 of their range of the pay structure.

*Convention Facilities Total*

54,952

73,268

0

**COMMUNITY & VISITOR FACILITIES FUND TOTAL**

54,952

73,268

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

*Department*

**Improvement Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**New  
Positions**

**ECONOMIC DEVELOPMENT INCENTIVE FUND**

*Economic Development*

**Add Resources for Economic Development Initiatives Utilizing Remaining Balance within the Community Infrastructure and Economic Development Fund (CIED Fund Balance Resides within CPS Financials)**

1,744,639

0

0

Transfers available CIED Funds to the General Fund (EDIF). Leaves \$250,000 in the CIED Fund.

*Economic Development Total*

1,744,639

0

0

**ECONOMIC DEVELOPMENT INCENTIVE FUND TOTAL**

1,744,639

0

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

*Department*

**Improvement Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**New  
Positions**

**FACILITY SERVICES FUND**

*Facility Services*

**Implement Phase III of the Step Pay Plan Allowing  
Employees with 10+ Years to Move to Step Eight**

69,986

93,315

0

Provides funding for the implementation of Phase III of the Step Pay Plan which will increase salaries of all eligible employees in Pay Plan A and B with ten or more years of service bringing the employee to Step 8 of their range of the pay structure.

*Facility Services Total*

69,986

93,315

0

**FACILITY SERVICES FUND TOTAL**

69,986

93,315

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

*Department*

**Improvement Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**New  
Positions**

**INFORMATION TECHNOLOGY SERVICES FUND**

*Information Technology Services*

**Implement Phase III of the Step Pay Plan Allowing  
Employees with 10+ Years to Move to Step Eight**

26,538

35,384

0

Provides funding for the implementation of Phase III of the Step Pay Plan which will increase salaries of all eligible employees in Pay Plan A and B with ten or more years of service bringing the employee to Step 8 of their range of the pay structure.

*Information Technology Services Total*

26,538

35,384

0

**INFORMATION TECHNOLOGY SERVICES FUND TOTAL**

26,538

35,384

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

<b>FUND</b>			
<i>Department</i>			
Improvement Title and Description	FY 2010 Amount	Recurring Amount	New Positions
<b>JUVENILE CASE MANAGER FUND</b>			
<i>Municipal Court</i>			
<b>Add 5 Juvenile Case Manager Positions and 1 Support Position for the Redesigned Juvenile/Juvenile Offender Case Management Program</b>	358,804	313,804	6
<p>Adds 5 Case Manager positions and 1 support position as a part of the re-engineering of the City's Juvenile/Juvenile Offender Case Management Program. These positions are funded through the Juvenile Case Manager Fee of \$5 authorized by the State and charged by the Municipal Court for each conviction.</p>			
<b>Add 4 Juvenile Case Manager Positions to be Utilized if Necessary Within the Redesigned Juvenile/Juvenile Offender Case Management Program</b>	0	0	4
<p>Authorizes 4 additional Case Manager positions for the redesigned Juvenile/Juvenile Offender Case Management Program. These additional positions will be utilized if necessary for future program expansion.</p>			
<i>Municipal Court Total</i>	358,804	313,804	10
<b>JUVENILE CASE MANAGER FUND TOTAL</b>	358,804	313,804	10



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

*Department*

**Improvement Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**New  
Positions**

**PARKING OPERATIONS & MAINTENANCE FUND**

*Downtown Operations*

**Implement Phase III of the Step Pay Plan Allowing  
Employees with 10+ Years to Move to Step Eight**

25,452

33,937

0

Provides funding for the implementation of Phase III of the Step Pay Plan which will increase salaries of all eligible employees in Pay Plan A and B with ten or more years of service bringing the employee to Step 8 of their range of the pay structure.

*Downtown Operations Total*

25,452

33,937

0

**PARKING OPERATIONS & MAINTENANCE FUND TOTAL**

25,452

33,937

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

<i>Department</i>			
Improvement Title and Description	FY 2010 Amount	Recurring Amount	New Positions
<b>PLANNING &amp; DEVELOPMENT SERVICES FUND</b>			
<i>Planning &amp; Development Services</i>			
<b>Implement Phase III of the Step Pay Plan Allowing Employees with 10+ Years to Move to Step Eight</b>	38,257	51,009	0
Provides funding for the implementation of Phase III of the Step Pay Plan which will increase salaries of all eligible employees in Pay Plan A and B with ten or more years of service bringing the employee to Step 8 of their range of the pay structure.			
<i>Planning &amp; Development Services Total</i>	38,257	51,009	0
<b>PLANNING &amp; DEVELOPMENT SERVICES FUND TOTAL</b>	38,257	51,009	0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

*Department*

**Improvement Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**New  
Positions**

**PURCHASING & GENERAL SERVICES FUND**

*Department-Wide*

**Implement Phase III of the Step Pay Plan Allowing  
Employees with 10+ Years to Move to Step Eight**

50,777

67,702

0

Provides funding for the implementation of Phase III of the Step Pay Plan which will increase salaries of all eligible employees in Pay Plan A and B with ten or more years of service bringing the employee to Step 8 of their range of the pay structure.

*Department-Wide Total*

50,777

67,702

0

**PURCHASING & GENERAL SERVICES FUND TOTAL**

50,777

67,702

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

*Department*

**Improvement Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**New  
Positions**

**SOLID WASTE OPERATING & MAINTENANCE FUND**

*Solid Waste Management*

**Fund Final Phase of Automated Collection Conversion**

668,995

2,204,521

0

Provides funding for heavy equipment necessary to complete the final phase of conversion to automated solid waste collection to include alleys. This includes the purchase of an additional 10 automated collection trucks and 115,500 carts. The automated collection conversion program will be completed by March 2010.

**Add \$1 Million to Service Alley Reconstruction**

1,000,000

0

0

Adds \$1 million from the Solid Waste Operating and Maintenance Fund to improve alley conditions in anticipation of automated alley garbage and recycling collection. Improved alley conditions will result in less risk of damage to Solid Waste automated collection trucks or injuries to crews. This improvement adds to the recurring \$1 million already budgeted in the Storm Water Program which was initiated several years ago. This \$1 million initiative will add to the \$1 million annual alley maintenance program that is included in the City's Five Year Infrastructure Management Program.

**Implement Phase III of the Step Pay Plan Allowing Employees with 10+ Years to Move to Step Eight**

153,198

204,263

0

Provides funding for the implementation of Phase III of the Step Pay Plan which will increase salaries of all eligible employees in Pay Plan A and B with ten or more years of service bringing the employee to Step 8 of their range of the pay structure.

*Solid Waste Management Total*

1,822,193

2,408,784

0

**SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL**

1,822,193

2,408,784

0



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

*Department*

**Improvement Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**New  
Positions**

**STORM WATER OPERATING FUND**

*Public Works*

**Implement Phase III of the Step Pay Plan Allowing Employees with 10+ Years to Move to Step Eight**

61,072

81,429

0

Provides funding for the implementation of Phase III of the Step Pay Plan which will increase salaries of all eligible employees in Pay Plan A and B with ten or more years of service bringing the employee to Step 8 of their range of the pay structure.

**Realign 10 Positions From the Regional Facilities Fund to the Storm Water Operating Fund**

783,241

783,241

10

Realigns 1 vacant and 9 filled positions to the Storm Water Operating Fund and eliminates 1 filled Engineering Technician from the Regional Facilities Fund. The goal of the re-alignment is to ensure that the Storm Water Regional Facilities Fund is funding positions directly related to development review.

**Redirect Contractual Mowing Resources to In-house Storm Water Operations Mowing (Add 3 Positions and Equipment)**

333,250

160,822

3

Redirects \$333,250 in contractual mowing funding to in-house forces for the City's existing Storm Water Operations Earthen Channel & Right of Way Mowing Program. These funds will be redirected to add 3 Equipment Operator positions and associated equipment. By redirecting these resources, Storm Water Operation crews will be able to concentrate in the areas in which they specialize and increase the mowing cycles from 3 to 4 cycles per year.

*Public Works Total*

1,177,563

1,025,492

13

**STORM WATER OPERATING FUND TOTAL**

1,177,563

1,025,492

13



**FY 2010 ADOPTED PROGRAM CHANGES  
OTHER FUNDS IMPROVEMENTS**

**FUND**

*Department*

**Improvement Title and Description**

**FY 2010  
Amount**

**Recurring  
Amount**

**New  
Positions**

**STREETS RIGHT OF WAY FUND**

*Public Works*

**Redirect Positions to Streets Right of Way Fund  
Aligning Public Works Staffing and Equipment  
Costs to More Appropriately Reflect Business  
Processes**

278,514

278,514

5

Aligns personnel and equipment charges to the appropriate funding source. Revised allocations will promote more effective fiscal monitoring and reporting within departmental programs.

*Public Works Total*

278,514

278,514

5

**STREETS RIGHT OF WAY FUND TOTAL**

278,514

278,514

5



**FY 2011  
Reduction  
Proposals**





**FY 2011 PROPOSED PROGRAM CHANGES  
GENERAL FUND REDUCTION PROPOSALS**

---

**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2011  
Amount**

**Recurring  
Amount**

**Total  
Positions**

---

**GENERAL FUND**

---

**EFFICIENCIES**

*Community Initiatives*

**Eliminate 2 General Fund Funded Positions from the Quality Assurance Team Leaving 4 Grant Funded Positions Remaining**

166,927

166,927

2

Eliminates 2 Contract Coordinator positions from the departmental Quality Assurance Team. This team is responsible for program and contract oversight and assurance. Responsibilities would be absorbed by the 4 remaining grant-funded positions.

**EFFICIENCIES TOTAL**

166,927

166,927

2



**FY 2011 PROPOSED PROGRAM CHANGES  
GENERAL FUND REDUCTION PROPOSALS**

---

**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2011  
Amount**

**Recurring  
Amount**

**Total  
Positions**

---

**GENERAL FUND**

---

**ADMINISTRATIVE OVERHEAD**

*Downtown Operations*

**Reorganize Span of Control/Supervision for  
Downtown Operations (Eliminate 4 Positions)**

183,070

183,070

4

Eliminates 1 filled Building Maintenance Supervisor position, 1 filled Maintenance Crew Leader, and 2 filled Gardner positions from the downtown service area. This proposal is designed to reduce a layer of supervision that is unnecessary and promote efficiencies that would enhance service delivery of the organization.

*Finance*

**Eliminate 2 Frozen Positions from 2007-2008  
Reorganization**

144,151

144,151

2

Eliminates 2 positions that have been vacant since the Finance Department reorganization, including 1 Senior Management Analyst and 1 Fiscal Operations Manager. Future filling of these positions would be dependent on the availability of budget resources.

**Eliminate 1 Administrative Associate Position in  
Payroll**

39,232

39,232

1

Eliminates 1 filled Administrative Associate position located in the payroll division of the accounting group. Duties associated with this position, including time administration, staff support, and City employee customer service would be redirected to remaining staff.

**ADMINISTRATIVE OVERHEAD TOTAL**

366,453

366,453

7



**FY 2011 PROPOSED PROGRAM CHANGES  
GENERAL FUND REDUCTION PROPOSALS**

---

**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2011  
Amount**

**Recurring  
Amount**

**Total  
Positions**

---

**GENERAL FUND**

---

**SERVICE MODIFICATIONS**

*Animal Care Services*

**Eliminate 2 Animal Care Specialist Positions**

86,271

86,271

2

Eliminates 2 vacant Animal Care Specialist positions. Elimination of these positions would leave 6 Animal Care Specialists. Animal Care Specialists are responsible for intake of animals, providing counseling to patrons giving up their animals, and performing euthanasia of animals. This reduction would impact the Department's efforts to counsel patrons surrendering their animals for euthanasia.

*Community Initiatives*

**To Reflect Contract-Negotiated Increase in Commissions From Ticket Sales, Reduce Operating Expenses Correspondingly**

40,000

40,000

0

Reduces fees to professional contractors budget to be offset by revenue anticipated from the recently approved Ticket Master contract.

*Customer Service & 311*

**Reduce Weekend Coverage at 311 Call Center by Eliminating 3 Part-Time 311 Service Representative Positions**

54,743

54,743

3

Reduces weekend and holiday coverage at the 311 call center by approximately 25% through the elimination of 3 part-time 311 Service Representatives. This reduction would have a marginal impact to service as call volume is already low during weekend hours (approximately 16 percent of all weekly calls). A new telephone software system to be implemented in FY 2010 would also help mitigate the impact of this reduction.

**Reduce Community Link Center Hours by Closing Saturdays and Reducing Weekday Hours (Eliminate 4 Positions)**

96,549

96,549

4

Closes all Community Link Centers on Saturdays and reduces weekday operations by 1 hour per day. This reduction eliminates holiday hours of operation at the South Park Community Link Center and 4 filled part-time Community Link Representative positions.



**FY 2011 PROPOSED PROGRAM CHANGES  
GENERAL FUND REDUCTION PROPOSALS**

---

**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2011  
Amount**

**Recurring  
Amount**

**Total  
Positions**

---

**GENERAL FUND**

---

**SERVICE MODIFICATIONS**

*Delegate Agencies*

**Reduce Funding of Delegate Agencies by 5%**

231,629

231,629

0

Reduces Delegate Agency budgets by 5% consistent with reductions from other General Fund departments. Reduction affects approximately 40 agencies receiving human development services funding across all categories including Early Childhood Education, Financial Security, Youth Development, and Community Safety Net.

**Reduce Funding of Delegate Agencies by an Additional 5%**

231,629

231,629

0

Reduces Delegate Agency budgets by an additional 5%. Reduction affects approximately 40 agencies receiving human development services funding across all categories including Early Childhood Education, Financial Security, Youth Development, and Community Safety Net.



**FY 2011 PROPOSED PROGRAM CHANGES  
GENERAL FUND REDUCTION PROPOSALS**

**REDUCTION CATEGORY**

<i>Department</i>	<b>FY 2011 Amount</b>	<b>Recurring Amount</b>	<b>Total Positions</b>
-------------------	---------------------------	-----------------------------	----------------------------

**GENERAL FUND**

**SERVICE MODIFICATIONS**

*Department-Wide*

<b>Initiate Early Retirement Incentive Program (Initial Savings Estimate Value Indicated)</b>	1,553,056	1,553,056	0
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Initiates Early Retirement Incentive Program for those employees who have twenty-five or more years of service with the City. Savings amount assumes up to 25% participation rate of eligible employees.

<b>Collapse the Number of City Departments (Initial Savings Estimate Value Indicated)</b>	1,200,000	1,200,000	15
---	-----------	-----------	----

Reorganizes and reevaluates current level of City departments to eliminate redundancy and overlapping services. Resulting restructuring would reduce the current number of City departments to concentrate resources toward department core missions and service delivery. This proposal could result in savings up to \$1.2 million including potential staff reductions of up to 15 positions.

<b>Eliminate Executive Level Positions (Initial Savings Estimate Value Indicated)</b>	1,200,000	1,200,000	10
---	-----------	-----------	----

Reduces management support structure to coincide with reduction in services and staff. Eliminates positions from the executive ranks as a result of reorganization to better structure operating departments to provide more efficient service delivery. This proposal could result in savings up to \$1.2 million including potential staff reductions of up to 10 positions.

<b>Close City Hall Between Christmas and New Year's Day (4 Days Unpaid Leave for Civilian Personnel)</b>	2,063,888	0	0
--	-----------	---	---

Closes City Hall for a period of four days (December 27 through December 30) between the Christmas Day and New Year's Day holidays. This reduction would provide unpaid leave to impacted employees equivalent to a 1.5% reduction in salary. Uniformed personnel and other essential staff, such as 911 dispatchers, Airport personnel, and Solid Waste workers, would be excluded from this proposal. This mandatory furlough would have a minimal impact on most City customers as it would coincide with a period of decreased demand for non-essential City services.



**FY 2011 PROPOSED PROGRAM CHANGES**  
**GENERAL FUND REDUCTION PROPOSALS**

---

**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2011  
Amount**

**Recurring  
Amount**

**Total  
Positions**

---

**GENERAL FUND**

---

**SERVICE MODIFICATIONS**

*Downtown Operations*

**Eliminate 1 Building Maintenance Mechanic Position, 1 Pump Mechanic, and Building Maintenance Funding from Downtown Service Area**

118,946

118,946

2

Eliminates 1 filled Building Maintenance Mechanic position and 1 filled Pump Mechanic position that are responsible for the physical upkeep of the buildings in HemisFair Park and the historic houses in La Villita. Responsibilities include repairing damage to the wooden facades of the buildings, small painting jobs, air conditioning maintenance, and basic electrical and plumbing repairs. This reduction would leave 1 position to address building maintenance needs resulting in less timely repairs to downtown facilities.

**Eliminate Downtown Beautification Services (Eliminate 3 Positions)**

145,300

145,300

3

Eliminates 2 filled gardeners and 1 filled maintenance worker responsible for horticultural and landscaping services in the Downtown Service Area equating to a 30% reduction in staff (5 gardeners and 2 maintenance workers would remain). This reduction would eliminate the planting of annuals in the downtown park facilities and Alamo Plaza and replacing them with perennials. This reduction would affect street level facilities only and would not affect the botanicals on the River Walk.



**FY 2011 PROPOSED PROGRAM CHANGES  
GENERAL FUND REDUCTION PROPOSALS**

---

**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2011  
Amount**

**Recurring  
Amount**

**Total  
Positions**

---

**GENERAL FUND**

---

**SERVICE MODIFICATIONS**

*Economic Development*

**Reduce Job Training/Workforce Development  
Delegate Agency Contracts by 5%**

129,374

129,374

0

Reduces Job Training/Workforce Development Delegate Agency funding by 5% consistent with reductions from other General Fund departments. Reduction would affect such agencies as Project Quest, Seguir Adelante, Alamo Labor Properties - Power of Potential, Dress for Success, Goodwill Industries - Learn While You Earn, and SA Youth Centers - Youth Build.

**Reduce Job Training/Workforce Development  
Delegate Agency Contracts by an Additional 5%**

129,374

129,374

0

Reduces Job Training/Workforce Development Delegate Agency funding by an additional 5%. Reduction would affect such agencies as Project Quest, Seguir Adelante, Alamo Labor Properties - Power of Potential, Dress for Success, Goodwill Industries - Learn While You Earn, and SA Youth Centers - Youth Build.

*Fire*

**Reduce Emergency Medical Service Peak Overtime**

598,557

598,557

0

Reduces Peak Overtime funding by 6,306 Unit Hours. In FY 2009, \$2,379,596 was budgeted for Peak Overtime which accounts for 25,069 Unit hours. For every 1,051 hours reduced (\$99,759 in reductions), response time is expected to increase by 1 second. As a result, this reduction would increase Citywide response time by 6 seconds.



**FY 2011 PROPOSED PROGRAM CHANGES  
GENERAL FUND REDUCTION PROPOSALS**

---

**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2011  
Amount**

**Recurring  
Amount**

**Total  
Positions**

---

**GENERAL FUND**

---

**SERVICE MODIFICATIONS**

*Health*

**Convert 1 Full-Time Public Health Nurse Practitioner Position to Part-Time and Eliminate Various Associated Line Item Budgets**

56,364

56,364

0

Converts 1 vacant full-time Public Health Nurse Practitioner position to part-time and eliminates various associated line item budgets including fees to professional contractors, advertising and publications, mail and parcel post, and rental of facilities. This reduction would result in fewer clients being provided service from 50 per day to 30 per day, on average. Changing the Public Health Nurse Practitioner position to part-time would leave 2 full-time nurse positions in this clinic.

**Eliminate 1 Health Program Manager Position to Reflect Reduction in Requests for Public Environmental Health Services**

85,463

85,463

1

Eliminates 1 filled Health Program Manager and various line item budgets supporting Public Environmental Health and Wellness services. Demand for health screenings by residents in the Kelly area has decreased since the Health Department began offering this service. Three (3) remaining grant-funded positions would be sufficient to provide the service.

**Eliminate 1 Part-time Senior Public Health Physician**

47,710

47,710

1

Eliminates 1 vacant part-time Senior Public Health Physician position. This reduction would result in fewer clients being provided service from 50 per day to 30 per day, on average. Reduction of the Senior Public Health Physician would leave 2 Senior Public Health Physicians in Clinical Services Administration.



**FY 2011 PROPOSED PROGRAM CHANGES  
GENERAL FUND REDUCTION PROPOSALS**

---

**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2011  
Amount**

**Recurring  
Amount**

**Total  
Positions**

---

**GENERAL FUND**

---

**SERVICE MODIFICATIONS**

*Housing & Neighborhood Services*

**Modify Extreme Target Sweeps Program Schedule  
(Eliminate 1 Senior Management Analyst Position  
and 1 Neighborhood Services Coordinator  
Position)**

161,407

161,407

2

Modifies the Extreme Target Sweeps Program schedule and eliminates 1 filled Senior Management Analyst and 1 Filled Neighborhood Services Coordinator, leaving the program with 2 Senior Management Analysts. This program offers participating neighborhoods proactive code compliance inspections and other City services resulting in cleaner neighborhoods and an improved quality of life for residents. This would change the number of neighborhoods served annually from 10 to 5.

**Eliminate 2 Abatement Officer Positions**

126,046

126,046

2

Eliminates 2 out of 7 filled Abatement Officer positions. The functions of these positions include providing notice of out of cycle brush violations, graffiti patrol, surveillance, illegal dumping violations, and front yard parking violations. This reduction would decrease the number of abatement officers by 28% resulting in decreased surveillance, violation enforcement, and arrests.

**Eliminate 4 Code Compliance Investigator  
Positions**

263,396

263,396

4

Eliminates 3 filled and 1 vacant Code Compliance Investigator positions, leaving 62 positions remaining. This reduction would result in 22,000 fewer inspections being performed in the fiscal year. An increased closure rate, from the current 24 day target to 32 days, is also projected.



**FY 2011 PROPOSED PROGRAM CHANGES  
GENERAL FUND REDUCTION PROPOSALS**

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**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2011  
Amount**

**Recurring  
Amount**

**Total  
Positions**

---

**GENERAL FUND**

---

**SERVICE MODIFICATIONS**

*Library*

**End Reagan Branch/NEISD Partnership Library with the Opening of the New Parman Branch Library**

214,659

214,659

0

Closes the Reagan Branch/NEISD Partnership Library to coincide with the opening of the new Parman Branch Library in Stone Oak.

**Reduce Central Library Public Service Hours by 6 Hours per Week (Eliminate 10 Library Positions)**

327,500

327,500

10

Reduces public service hours at the Central Library by 6 hours each week and eliminates 7 vacant and 3 filled positions. This would result in a weekly schedule of 64 hours per week.

**Reduce San Pedro Branch Library Hours of Operation from 56 to 40 per Week (Eliminate 3 Library Positions)**

116,148

116,148

3

Reduces weekly public service hours at the San Pedro Library from 56 to 40 and eliminates 1 vacant Librarian II position, 1 filled Library Assistant position, and 1 filled Circulation Attendant position.

**Reduce Funding for Library Materials (Book Budget)**

221,494

221,494

0

Reduces funding for the Library materials budget by \$221,494. This reduction would impact the ability of the department to purchase additional books and other resources.

*Parks & Recreation*

**Close 9 Public Pools and Reduce Hours at Remaining Pools by One Additional Day per Week**

395,935

395,935

0

Closes nine public pools where another public pool is currently available within two miles. The fourteen remaining pools would be closed one additional day per week which would be determined by historical usage.



**FY 2011 PROPOSED PROGRAM CHANGES  
GENERAL FUND REDUCTION PROPOSALS**

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**REDUCTION CATEGORY**

---

*Department*

**Reduction Title and Description**

**FY 2011  
Amount**

**Recurring  
Amount**

**Total  
Positions**

---

**GENERAL FUND**

---

**SERVICE MODIFICATIONS**

*Police*

**Eliminate Quality Assurance Unit (3 Senior Management Analyst Positions and 1 Administrative Assistant Position)**

365,034

365,034

4

Eliminates 4 filled civilian positions (3 Senior Management Analysts and 1 Administrative Assistant) added in FY 2009 to spearhead the department's effort to become reaccredited by the Commission on Accreditation for Law Enforcement Agencies (CALEA). All operating expenses added for accreditation would also be included with this proposed reduction (approximately \$100,000). As a result, the department would cease all work on accreditation.

**Eliminate 1 Civilian Coordinator Position in Volunteer in Policing & Cellular on Patrol Program**

59,064

59,064

1

Eliminates the only civilian Volunteers in Policing and the Cellular on Patrol (VIP/COP) coordinator position. As a result of this reduction, the National Night Out program and other services currently provided by the VIP/COP would have to be coordinated by the remaining two sworn officers and by San Antonio Fear Free Environment (SAFFE) Officers from other substations.

**SERVICE MODIFICATIONS TOTAL**

10,319,536

8,255,648

67

**GENERAL FUND TOTAL**

10,852,916

8,789,028

76



# **Personnel Schedule**



**PERSONNEL SCHEDULE  
BY FUND AND DEPARTMENT  
FY 2010 ADOPTED BUDGET**

<b>GENERAL FUND</b>	<b>FY 2008 AUTHORIZED</b>	<b>FY 2009 AUTHORIZED</b>	<b>FY 2010 ADOPTED</b>	<b>NET CHANGE IN POSITIONS</b>
Animal Care Services	122	124	113	(11)
Asset Management	12	0	0	0
Center City Development	0	4	3	(1)
City Attorney	86	84	82	(2)
City Auditor	25	25	25	0
City Clerk	25	25	23	(2)
City Manager	20	20	18	(2)
Communications & Public Affairs	12	12	12	0
Community Initiatives	213	202	141	(61)
Customer Service & 311 System	70	69	67	(2)
Downtown Operations	90	87	81	(6)
Economic Development	29	26	24	(2)
Finance	100	96	90	(6)
Fire	1,670	1,733	1,762	29
Health	180	172	160	(12)
Housing & Neighborhood Services	141	140	135	(5)
Human Resources	53	52	43	(9)
Intergovernmental Relations	5	5	5	0
International Affairs	5	5	4	(1)
Library	565	565	489	(76)
Management & Budget	18	18	22	4
Mayor & Council	18	18	17	(1)
Municipal Courts	198	190	190	0
Non-Departmental/Non-Operating	10	10	10	0
Parks & Recreation	800	858	801	(57)
Police	2,792	2,900	2,892	(8)
Public Works	145	136	375	239
Streets Maint. & Improvement <sup>1</sup>	256	250	0	(250)
<b>TOTAL GENERAL FUND</b>	<b>7,660</b>	<b>7,826</b>	<b>7,584</b>	<b>(242)</b>

<b>OTHER FUNDS</b>	<b>FY 2008 AUTHORIZED</b>	<b>FY 2009 AUTHORIZED</b>	<b>FY 2010 ADOPTED</b>	<b>NET CHANGE IN POSITIONS</b>
Advanced Transportation District Fund	23	23	24	1
Aviation Fund	510	514	506	(8)
Capital Improvements Management Services Fund	152	193	200	7
Child Safety Fund	262	262	262	0
Community & Visitor Facilities Fund	338	338	332	(6)
Convention & Visitors Bureau Fund	131	133	133	0
Cultural Affairs Fund	12	12	12	0
Expendable Trust (San Jose Burial)	9	9	9	0
Facility Services Fund	112	117	113	(4)
Golf Revenue Fund <sup>2</sup>	46	0	0	0
Information Technology Services Fund	244	240	237	(3)
Internal Services/Alternate Svc. Employee Fund	2,196	2,196	2,196	0
International Center Fund	8	2	2	0
Juvenile Case Manager Fund	0	0	10	10
Municipal Courts Security Fund	8	8	8	0
Municipal Courts Technology Fund	1	1	1	0
Official City Store Fund	10	10	10	0
Parking Facilities Fund	130	130	127	(3)
Planning and Development Services Fund	316	247	247	0
Purchasing and General Services Fund	226	226	210	(16)
Recreation Athletic Fund	49	0	0	0
Self Insurance Funds	63	65	64	(1)
Solid Waste Fund <sup>3</sup>	531	511	493	(18)
South Texas Business Fund	8	8	8	0
Storm Water Operations Fund	258	258	269	11
Storm Water Regional Facilities Fund	20	20	9	(11)
Streets Right of Way Management Fund	20	17	22	5
TIF Unit Fund	8	8	8	0
Tree Mitigation Fund	2	2	2	0
Westside Development Corporation Fund	2	2	2	0
<b>TOTAL OTHER FUNDS</b>	<b>5,695</b>	<b>5,552</b>	<b>5,516</b>	<b>(36)</b>
<b>TOTAL ALL FUNDS</b>	<b>13,355</b>	<b>13,378</b>	<b>13,100</b>	<b>(278)</b>

<sup>1</sup> Positions reorganized within Public Works Department

<sup>2</sup> Golf Fund was closed out at the end of FY 2009

<sup>3</sup> Includes 5 positions from the Office of Environmental Policy

**SUMMARY OF ADOPTED 2009-2010 POSITIONS BY TYPE  
ALL FUNDS**

	<b>All Funds - Less Grants Authorization</b>	<b>Grant Authorization</b>	<b>Total Authorization</b>
<b>Civilian Employees</b>	9,162	642	9,804
<b>Uniform Employee</b>			
Police	2,285	67 <sup>1</sup>	2,352
Fire	1,653	0	1,653
	<hr/>	<hr/>	<hr/>
Sub-total	3,938	67	4,005
<b>TOTAL <sup>2</sup></b>	<b>13,100</b>	<b>709</b>	<b>13,809</b>

**GRANT FUNDED EMPLOYEES  
SUMMARY OF ADOPTED 2009-2010 POSITIONS**

	<b>Categorical Grants</b>	<b>CDBG/HOME Grants</b>	<b>TOTAL GRANTS</b>
Center City	0	4	4
City Attorney	0	5	5
Community Initiatives	253	5	258
Finance	0	1	1
Fire	5	0	5
Ft. Sam Houston Community Development Office	9	0	9
Grants Monitoring & Administration	0	29	29
Health	264	0	264
Housing & Neighborhood Services	2	32	34
Library	9	0	9
Office of Military Affairs	5	0	5
Parks & Recreation	1	0	1
Planning & Development Services	0	5	5
Police	80 <sup>3</sup>	0	80
<b>TOTAL</b>	<b>628</b>	<b>81</b>	<b>709</b>

**Explanatory Information**

<sup>1</sup> Total Police Uniform Grant Authorization includes 50 Police Officer positions funded by the grant received from the American Recovery and Reinvestment Act (ARRA).

<sup>2</sup> Total authorized positions include full-time, part-time, and alternate employee positions.

<sup>3</sup> Total Police Department Grant Funded employees includes 67 uniform positions and 13 civilian positions.

# **Holiday Schedule**



# HOLIDAY SCHEDULE

The City Council has approved 13 Holidays, 12 scheduled and one Floating Holiday for FY 2009-2010 which begins on October 1, 2009.

Holiday	Day	Date
Veteran's Day	Wednesday	November 11, 2009
Thanksgiving Day	Thursday	November 26, 2009
Day after Thanksgiving	Friday	November 27, 2009
Christmas Eve	Thursday	December 24, 2009
Christmas Day	Friday	December 25, 2009
New Year's Day	Friday	January 1, 2010
Martin Luther King Day	Monday	January 18, 2010
President's Day	Monday	February 15, 2010
Fiesta San Jacinto Day	Friday	April 23, 2010
Memorial Day	Monday	May 31, 2010
Independence Day (Independence Day Sunday, July 4, 2010)	Monday	July 5, 2010
Labor Day	Monday	September 6, 2010

## **FLOATING HOLIDAY:**

*In addition to the 12 scheduled Holidays listed above, civilian employees may choose one additional day of their choice to serve as a Floating Holiday. Uniformed Fire Department personnel will accrue a 13<sup>th</sup> holiday, designated as the September 11<sup>th</sup> Holiday in compliance with State Law. Since September 11<sup>th</sup> is not a City Holiday, this accrual shall be used in accordance with Fire Department policy. Any Floating Holiday granted to civilian employees during this fiscal year that is not taken by October 1, 2010 will be forfeited. Civilian employees may be eligible to receive an additional Floating Holiday for use during Fiscal Year 2009-2010 in accordance with Administrative Directive 4.4.*

*The value of the Holiday shall be determined based on the employee's work schedule. If the employee works an 8 hour day, the Holiday will be paid or banked at 8 hours. For employees that work a 10 hour schedule, the Holiday will be paid or banked at 10 hours.*

*Individual departments may develop Alternate Holiday schedules for the fiscal year, to substitute for those listed above, to accommodate for workload demands. These schedules must be submitted to and approved by the Human Resources Department and the City Manager's Office prior to October 2, 2009.*





# SOURCE & USE OF FUNDS STATEMENTS



# **All Funds Budget Summary**



**ALL FUNDS  
SUMMARY OF ADOPTED BUDGET REVENUES  
PROGRAM CHANGES BY FUND**

	ACTUAL FY 2008	BUDGET FY 2009	RE-ESTIMATED FY 2009	CURRENT SVC. FY 2010	PROGRAM CHANGES	ADOPTED FY 2010
<b>GENERAL FUND</b>						
<b>Revenue</b>						
Current Property Tax	\$ 229,653,034	\$ 243,058,070	\$ 243,657,103	\$ 244,465,405	\$ 0	\$ 244,465,405
City Sales Tax	196,306,170	191,968,436	187,874,839	189,565,423	0	189,565,423
CPS Energy	293,795,634	254,387,000	263,887,772	251,053,000	0	251,053,000
Business and Franchise Tax	31,706,091	29,266,575	30,321,766	29,872,482	0	29,872,482
Liquor by the Drink Tax	5,711,635	5,356,000	5,356,000	5,516,680	0	5,516,680
Delinquent Property Tax	2,602,519	1,701,200	1,701,200	2,658,500	0	2,658,500
Penalty and Interest on Delinquent Taxes	2,182,664	2,003,170	2,003,170	2,048,240	0	2,048,240
Licenses and Permits	6,355,164	5,688,560	5,788,274	5,406,105	241,170	5,647,275
San Antonio Water System	10,362,295	9,907,664	9,907,664	10,155,356	0	10,155,356
Other Agencies	6,384,269	6,242,114	6,242,114	8,214,376	0	8,214,376
Charges for Current Services				0		0
General Government	3,100,643	3,496,301	3,726,587	4,184,833	392,085	4,576,918
Public Safety	22,624,177	22,077,961	22,652,198	22,126,633	1,444,799	23,571,432
Highways/Streets/Sanitation	1,778,992	643,686	622,066	637,725	35,957	673,682
Health	4,281,947	3,565,847	3,717,122	3,443,491	80,500	3,523,991
Recreation and Culture	12,918,854	10,877,712	11,002,642	10,937,442	88,741	11,026,183
Fines	12,327,608	12,511,008	13,323,735	13,324,849	909,733	14,234,582
Miscellaneous Revenue				0		0
Sale of Property	4,463,819	3,502,397	3,583,844	3,515,709	0	3,515,709
Use of Money and Property	0	1,601,705	1,611,648	1,643,548	0	1,643,548
Interest on Time Deposits	6,059,487	1,815,962	2,372,035	1,990,480	0	1,990,480
Recovery of Expenditures	3,648,701	1,314,107	2,130,236	1,192,081	0	1,192,081
Miscellaneous	575,171	180,200	332,040	161,558	0	161,558
Interfund Charges	1,216,375	1,342,885	1,342,885	886,759	0	886,759
<b>TOTAL GENERAL FUND</b>	<b>\$ 858,055,249</b>	<b>\$ 812,508,560</b>	<b>\$ 823,156,940</b>	<b>\$ 813,000,675</b>	<b>\$ 3,192,985</b>	<b>\$ 816,193,660</b>
						0
<b>OTHER FUNDS</b>						
Advanced Transportation District	\$ 11,985,458	\$ 12,021,417	\$ 11,117,786	\$ 11,003,407	\$ 0	\$ 11,003,407
Animal Care <sup>1</sup>	N/A	N/A	N/A	N/A	0	N/A
Aviation	63,335,574	68,045,304	66,548,228	66,152,467	34,360	66,186,827
Capital Improvements Management Services	10,827,082	14,844,714	14,234,143	15,687,069	0	15,687,069
Child Safety	2,021,535	1,963,757	1,974,613	1,974,613	0	1,974,613
Community & Visitor Facilities	34,079,682	33,377,818	32,795,256	35,665,338	0	35,665,338
Confiscated Property	2,940,862	801,743	1,058,051	1,107,479	0	1,107,479
Convention and Visitors Bureau	18,733,834	19,441,375	19,309,874	20,134,449	0	20,134,449
Cultural Affairs	8,223,005	8,412,000	8,337,702	7,993,607	0	7,993,607
Economic Development Incentive Fund	795,170	4,132,137	4,218,604	1,973,541	0	1,973,541
Equipment Renewal & Replacement	23,861,158	26,449,769	26,937,669	26,427,747	0	26,427,747
Facility Services	12,416,484	13,147,464	13,161,156	13,994,233	0	13,994,233
Golf	4,388,026	1,027,290	1,424,866	1,071,193	0	1,071,193
Hotel/Motel 2%	15,278,538	16,209,785	14,749,268	15,261,760	0	15,261,760
Hotel Occupancy Tax	55,021,804	57,397,223	52,034,900	54,660,925	0	54,660,925
Information Technology Services	39,175,547	41,156,920	41,280,390	45,589,460	0	45,589,460
International Center	1,288,035	1,369,537	1,308,464	1,279,359	0	1,279,359
Juvenile Case Manager Fund	N/A	N/A	N/A	0	720,336	720,336
Municipal Courts Security	548,568	561,720	589,073	591,265	0	591,265
Municipal Courts Technology	597,476	547,659	584,655	584,655	0	584,655
Parking	11,102,325	9,499,790	9,111,337	8,857,640	552,807	9,410,447
Parks Development and Expansion - 2000	590,976	463,207	19,702	184,856	0	184,856
Parks Development and Expansion - 2005	25,475,057	46,373,527	197,023	27,712,480	0	27,712,480
Passenger Facility Charge	16,124,813	15,542,164	15,992,053	16,436,160	0	16,436,160
Planning & Development Services	28,867,723	25,679,272	24,091,897	24,351,261	36,500	24,387,761
Purchasing & General Services	45,154,468	44,285,565	36,606,206	41,336,652	2,325	41,338,977
San Jose Burial	467,676	515,161	603,928	532,303	0	532,303
Self Insurance	123,269,044	124,924,925	108,009,179	117,513,523	0	117,513,523
Solid Waste Operating & Maintenance	87,808,548	87,654,876	83,281,120	81,117,449	107,856	81,225,305
South Texas Business	515,274	1,148,747	1,148,954	781,347	0	781,347
Starbright Industrial Development Corporation	1,668,284	1,662,682	1,662,682	1,661,759	0	1,661,759
Storm Water	33,679,128	34,399,063	36,303,783	37,624,245	0	37,624,245
Storm Water Regional Facilities	6,103,415	5,793,192	3,177,921	3,088,069	0	3,088,069
Streets Endowment Fund	68,848	72,700	32,321	17,396	0	17,396
Streets Maintenance & Improvement <sup>1</sup>	61,362,403	66,440,774	47,613,103	N/A	0	N/A
Streets Right of Way	1,144,691	1,245,710	1,447,651	1,265,740	0	1,265,740
Tax Increment Financing	739,129	629,478	464,579	622,468	0	622,468
Tree Canopy Investment	236,243	199,419	136,411	195,102	0	195,102
Tree Preservation Mitigation	615,643	567,809	447,273	445,335	0	445,335
Visitor Information Center & City Store	432,528	497,246	478,528	562,785	0	562,785
Westside Development Corporation	0	110,000	110,000	275,474	0	275,474
<b>TOTAL OTHER FUNDS</b>	<b>\$ 750,944,054</b>	<b>\$ 788,612,939</b>	<b>\$ 682,600,349</b>	<b>\$ 685,734,611</b>	<b>\$ 1,454,184</b>	<b>\$ 687,188,795</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 1,608,999,303</b>	<b>\$ 1,601,121,499</b>	<b>\$ 1,505,757,289</b>	<b>\$ 1,498,735,286</b>	<b>\$ 4,647,169</b>	<b>\$ 1,503,382,455</b>

<sup>1</sup> In FY 2010 the Animal Care and Street Maintenance & Improvement Funds were consolidated into the General Fund.

**FY 2010 ALL FUNDS  
BUDGET SUMMARY**

	<b>GENERAL FUND</b>	<b>COMMUNITY DEV. BLOCK GRANT/HOME</b>	<b>CATEGORICAL GRANTS</b>	<b>SPECIAL REVENUE FUNDS</b>	<b>DEBT SERVICE FUNDS</b>	<b>TRUST AND AGENCY</b>
<b>ORGANIZATIONS</b>						
<b>Departmental Appropriations</b>						
Animal Care Services	\$ 7,516,035					
Aviation			\$ 16,676,236		\$ 34,867,114	
Capital Improvements Management Services				\$ 16,235,982		
City Attorney	6,953,006	414,613				
City Auditor	2,772,436					
City Clerk	2,073,712					
City Manager	2,860,781					
Communications & Public Affair	1,032,892					
Community Initiatives	21,696,754	207,498	134,836,887			
Convention, Sports, and Entertainment Facilities				\$ 32,008,724		
Convention & Visitors Bureau				19,949,747		
Cultural Affairs			115,000	1,949,901		
Customer Service & 311 System	3,652,770					
Downtown Operations	8,870,762					
Economic Development	1,891,118			3,429,578		
Finance	7,013,194	65,700		1,662,682		
Fire	224,597,112		14,056,737			
Fleet Maintenance Operations						
Grants Monitoring & Administration		3,944,038	10,986,074			
Health	12,192,123			18,761,528		
Housing & Neighborhood Services	10,536,913	2,533,031	3,027,391			
Human Resources	3,850,741					
Information Technology Services						
Intergovernmental Relations	920,005					
International Affairs	495,641			925,097		
Library	29,124,445		2,063,228			
Management & Budget	2,177,856					
Mayor & Council	4,452,917					
Municipal Courts	11,504,434			1,335,499		
Municipal Elections	42,660					
Non-Departmental/Non-Operating	49,221,153	539,192	1,587,011	4,398,517	18,021,515	
Parks & Recreation	56,711,474	348,979	862,000	1,762,151	17,668,415	513,825
Planning & Development Services		329,915		18,566,006		
Police	316,118,789		15,788,224	4,202,839		
Public Works	64,174,330	19,498		31,299,802	7,302,038	
Purchasing & General Services						
Self Insurance						
Solid Waste Management						
Contribution to Other Agencies	7,356,758			5,863,651		
One-Time Projects	1,179,998					
Other Funds						
Otto Koehler, San Antonio Development Agency (SADA) & Public Education Government (PEG)				487,564		
Debt Service					181,937,195	
<b>Total Net Appropriations</b>	\$ <u>860,990,809</u>	\$ <u>8,402,464</u>	\$ <u>218,760,316</u>	\$ <u>144,077,740</u>	\$ <u>259,796,277</u>	\$ <u>513,825</u>
<b>Transfers</b>	\$ <u>26,086,434</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>156,423,156</u>	\$ <u>0</u>	\$ <u>4,121</u>
<b>TOTAL APPROPRIATIONS</b>	\$ <u>887,077,240</u>	\$ <u>8,402,464</u>	\$ <u>218,760,316</u>	\$ <u>300,500,896</u>	\$ <u>259,796,277</u>	\$ <u>517,946</u>

**FY 2010 ALL FUNDS  
BUDGET SUMMARY**

<b>ENTERPRISE FUNDS</b>	<b>TOTAL OPERATING FUNDS</b>	<b>CAPITAL PROJECTS</b>	<b>TOTAL OPERATING/ CAPITAL</b>	<b>INTERNAL SERVICE FUNDS</b>	<b>ORGANIZATIONS</b>
					<b>Departmental Appropriations</b>
\$ 41,916,553	\$ 7,516,035	\$ 211,495,000	\$ 7,516,035	\$	Animal Care Services
	93,459,903	234,712,000	304,954,903		Aviation
	16,235,982		250,947,982		Capital Improvements Management Services
	7,367,619		7,367,619		City Attorney
	2,772,436		2,772,436		City Auditor
	2,073,712		2,073,712		City Clerk
	2,860,781		2,860,781		City Manager
	1,032,892		1,032,892		Communications & Public Affairs
	156,741,139	7,294,000	164,035,139		Community Initiatives
	32,008,724	35,123,000	67,131,724		Convention, Sports, and Entertainment Facilities
	19,949,747		19,949,747		Convention & Visitors Bureau
	2,064,901		2,064,901		Cultural Affairs
	3,652,770		3,652,770		Customer Service & 311 System
6,762,748	15,633,510	5,394,000	21,027,510		Downtown Operations
	5,320,696	50,000	5,370,696		Economic Development
	8,741,576	681,000	9,422,576		Finance
	238,653,849	26,744,000	265,397,849		Fire
	0		0	55,907,069	Fleet Maintenance Operations
	14,930,112		14,930,112		Grants Monitoring & Administration
	30,953,651		30,953,651		Health
	16,097,335	7,955,000	24,052,335		Housing & Neighborhood Services
	3,850,741		3,850,741		Human Resources
	0	30,216,000	30,216,000	39,392,574	Information Technology Services
	920,005		920,005		Intergovernmental Relations
	1,420,738		1,420,738		International Affairs
	31,187,673	13,701,000	44,888,673		Library
	2,177,856		2,177,856		Management & Budget
	4,452,917		4,452,917		Mayor & Council
	12,839,933		12,839,933		Municipal Courts
	42,660		42,660		Municipal Elections
527,224	74,294,612		74,294,612		Non-Departmental/Non-Operating
	77,866,844	36,765,000	114,631,844		Parks & Recreation
	18,895,921	551,000	19,446,921		Planning & Development Services
	336,109,852	14,734,000	350,843,852		Police
	102,795,668	90,137,000	192,932,668		Public Works
	0		0	17,651,444	Purchasing & General Services
	0		0	122,274,464	Self Insurance
78,474,563	78,474,563		78,474,563		Solid Waste Management
	13,220,409		13,220,409		Contribution to Other Agencies
	1,179,998		1,179,998		One-Time Projects
	0		0		Otto Koehler, San Antonio Development Agency (SADA) & Public Education Government (PEG)
	487,564		487,564		Debt Service
	181,937,195		181,937,195		
<u>\$ 127,681,087</u>	<u>\$ 1,620,222,516</u>	<u>\$ 715,552,000</u>	<u>\$ 2,335,774,519</u>	<u>\$ 235,225,551</u>	<i>Total Net Appropriations</i>
<u>\$ 49,939,567</u>	<u>\$ 232,453,278</u>	<u>\$ 0</u>	<u>\$ 232,453,278</u>	<u>\$ 10,848,372</u>	<i>Transfers</i>
<u>\$ 177,620,655</u>	<u>\$ 1,852,675,794</u>	<u>\$ 715,552,000</u>	<u>\$ 2,568,227,797</u>	<u>\$ 246,073,923</u>	<b>TOTAL APPROPRIATIONS</b>

**ADOPTED ANNUAL BUDGET FY 2010  
COMBINED BUDGET SUMMARY OF ALL FUND TYPES**

	GOVERNMENTAL FUND TYPES		
	GENERAL	SPECIAL REVENUE	DEBT SERVICE
<b>BEGINNING BALANCE</b>	<b>\$ 81,933,603</b>	<b>\$ 55,182,029</b>	<b>\$ 132,642,389</b>
<b>REVENUES</b>			
Property Tax	\$ 249,172,145	\$ 0	\$ 148,778,484
Sales Tax	189,565,423	35,172,866	0
Other Tax	35,389,162	69,421,786	0
Licenses and Permits	5,647,275	0	0
Intergovernmental	8,214,376	1,533,333	0
CPS Energy	251,053,000	0	0
San Antonio Water System	10,155,356	0	0
Charges for Services	43,372,206	95,451,667	0
Fines & Forfeits	14,234,582	2,119,518	0
Miscellaneous	9,390,135	7,037,786	2,013,427
Grants	0	0	0
<i>Subtotal Revenues</i>	<i>\$ 816,193,660</i>	<i>\$ 210,736,956</i>	<i>\$ 150,791,911</i>
<i>Transfers from other funds</i>	<i>\$ 27,955,291</i>	<i>\$ 57,796,857</i>	<i>\$ 108,787,714</i>
<b>TOTAL REVENUES</b>	<b>\$ 844,148,952</b>	<b>\$ 268,533,813</b>	<b>\$ 259,579,625</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 926,082,555</b>	<b>\$ 323,715,842</b>	<b>\$ 392,222,014</b>
<b>APPROPRIATIONS</b>			
Administrative & Operational Excellence	\$ 76,296,481	\$ 66,222	\$ 0
Convention, Tourism & Culture	574,389	63,321,129	0
Economic Development	12,322,979	6,893,852	0
Environmental	0	1,171,244	0
Health & Human Services	77,411,726	0	0
Neighborhood Services	10,536,913	0	0
Parks & Recreation	45,799,938	1,622,440	0
Public Safety	573,089,325	24,104,344	0
Streets & Infrastructure	64,959,058	46,898,509	0
Debt Service	0	0	259,796,277
<i>Subtotal Appropriations</i>	<i>\$ 860,990,809</i>	<i>\$ 144,077,740</i>	<i>\$ 259,796,277</i>
<i>Transfers to other funds</i>	<i>\$ 26,086,434</i>	<i>\$ 156,423,156</i>	<i>\$ 0</i>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 887,077,240</b>	<b>\$ 300,500,896</b>	<b>\$ 259,796,277</b>
Financial Reserves (Incremental Amount)	\$ 678,998		
Reserve for Two Year Balanced Budget Plan	38,326,317		
<b>GROSS ENDING FUND BALANCE</b>	<b>\$ 0</b>	<b>\$ 23,214,947</b>	<b>\$ 132,425,737</b>

**ADOPTED ANNUAL BUDGET FY 2010  
COMBINED BUDGET SUMMARY OF ALL FUND TYPES**

PROPRIETARY FUND TYPES		FIDUCIARY FUND TYPES		TOTAL ALL FUNDS FY 2009-2010		
ENTERPRISE		TRUST AND AGENCY		CATEGORICAL GRANTS		
\$ 23,764,064	\$ 0	\$ 0	\$ 0	\$ 293,522,085		<b>BEGINNING BALANCE</b>
						<b>REVENUES</b>
\$ 0	\$ 0	\$ 0	\$ 0	\$ 397,950,629		Property Tax
0	0	0	0	224,738,289		Sales Tax
0	0	0	0	104,810,948		Other Tax
0	0	0	0	5,647,275		Licenses and Permits
100,000	0	0	0	9,847,709		Intergovernmental
0	0	0	0	251,053,000		CPS Energy
0	0	0	0	10,155,356		San Antonio Water System
172,029,377	410,147	0	0	311,263,397		Charges for Services
0	0	0	0	16,354,100		Fines & Forfeits
864,257	22,156	0	0	19,327,761		Miscellaneous
0	0	227,162,780	0	227,162,780		Grants
\$ 172,993,634	\$ 432,303	\$ 227,162,780	\$ 0	\$ 1,578,311,243		<i>Subtotal Revenues</i>
\$ 265,105	\$ 100,000	\$ 0	\$ 0	\$ 194,904,967		<i>Transfers from other funds</i>
\$ 173,258,739	\$ 532,303	\$ 227,162,780	\$ 0	\$ 1,773,216,210		<b>TOTAL REVENUES</b>
\$ 197,022,803	\$ 532,303	\$ 227,162,780	\$ 0	\$ 2,066,738,295		<b>TOTAL AVAILABLE FUNDS</b>
						<b>APPROPRIATIONS</b>
\$ 0	\$ 0	\$ 0	\$ 0	\$ 76,362,703		Administrative & Operational Excellence
0	513,825	807,385	0	65,216,728		Convention, Tourism & Culture
38,924,193	0	17,820,054	0	75,961,078		Economic Development
79,001,787	0	290,000	0	80,463,031		Environmental
0	0	171,609,481	0	249,021,207		Health & Human Services
0	0	5,560,422	0	16,097,335		Neighborhood Services
0	0	1,210,979	0	48,633,357		Parks & Recreation
9,755,107	0	29,864,459	0	636,813,235		Public Safety
0	0	0	0	111,857,567		Streets & Infrastructure
0	0	0	0	259,796,277		Debt Service
\$ 127,681,087	\$ 513,825	\$ 227,162,780	\$ 0	\$ 1,620,222,517		<i>Subtotal Appropriations</i>
\$ 49,939,567	\$ 4,121	\$ 0	\$ 0	\$ 232,453,278		<i>Transfers to other funds</i>
\$ 177,620,655	\$ 517,946	\$ 227,162,780	\$ 0	\$ 1,852,675,795		<b>TOTAL APPROPRIATIONS</b>
			\$ 678,998			Financial Reserves (Incremental Amount)
			38,326,317			Reserve for Two Year Balanced Budget Plan
\$ 19,402,148	\$ 14,357	\$ 0	\$ 0	\$ 175,057,186		<b>GROSS ENDING FUND BALANCE</b>

**GENERAL FUND  
SUMMARY OF ADOPTED BUDGET APPROPRIATIONS  
PROGRAM CHANGES BY DEPARTMENT**

	BUDGET FY 2009	RE-ESTIMATE FY 2009	CURRENT SERVICE FY 2010	MANDATES FY 2010	IMPROVEMENTS FY 2010
<b>DEPARTMENTAL APPROPRIATIONS</b>					
Animal Care <sup>1</sup>	\$ 0	\$ 0	\$ 0		\$ 158,903
City Attorney	7,318,386	7,315,397	7,183,532		
City Auditor	3,010,347	2,781,615	2,994,666		
City Clerk	2,269,217	2,265,965	2,202,851		
City Manager	2,707,324	2,707,319	3,009,579		
Communication & Public Affairs	1,026,251	971,264	1,053,620		
Community Initiatives	21,528,450	21,307,544	27,648,344		2,487,848
Customer Service & 311 System	3,690,148	3,687,362	3,756,543		
Downtown Operations	9,281,672	9,253,847	9,431,521		
Economic Development	2,717,657	2,600,425	2,457,776		
Finance	7,249,593	7,209,215	7,394,252		
Fire	214,388,267	213,857,612	218,781,427	6,208,458	2,004,595
Health	13,948,711	13,916,001	13,223,230		
Housing & Neighborhood Services	10,280,794	10,177,546	11,103,051		
Human Resources	4,553,330	4,440,751	4,790,892		
Intergovernmental Relations	1,201,792	1,194,676	1,267,286		
International Affairs	565,610	564,914	560,112		
Library	29,085,669	29,036,730	29,420,050	970,522	275,000
Management & Budget	1,720,101	1,719,595	1,795,069		
Mayor and Council	4,577,600	4,568,181	4,508,509		
Municipal Courts	10,731,966	10,731,880	11,557,990		
Municipal Elections	2,800,000	1,528,329	43,409		
Parks and Recreation	55,994,464	55,987,838	59,495,281	867,250	
Police	307,323,859	306,599,677	315,171,763	2,686,650	1,453,130
Public Works	12,169,330	12,169,188	13,722,374	24,027	1,566,012
Agencies	7,395,046	7,395,046	7,356,758		
Non-Departmental/Non-Operating	49,587,943	41,177,308	46,403,416		3,132,797
One-Time Projects	4,695,217	4,695,217	979,998		200,000
Transfers					
Animal Care <sup>1</sup>	7,725,975	7,411,433	7,060,821		
Streets Maintenance & Improvement <sup>1</sup>	50,301,585	45,957,614	48,372,249		
Other Transfers	33,514,076	30,617,066	19,234,574	2,459	
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 883,360,380</b>	<b>\$ 863,846,558</b>	<b>\$ 881,980,941</b>	<b>\$ 10,759,366</b>	<b>\$ 11,278,285</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 946,121,782</b>	<b>\$ 956,770,162</b>			
<b>GROSS ENDING BALANCE</b>	<b>\$ 62,761,402</b>	<b>\$ 92,923,604</b>			
<b>LESS: BUDGETED FINANCIAL RESERVES</b>					
Financial Reserves (Incremental Amount)	\$ 10,990,000	\$ 10,990,000			
Reserve for Two Year Balanced Budget Plan	\$ 28,267,528	\$ 28,267,528			
<b>ENDING BALANCE</b>	<b>\$ 23,503,874</b>	<b>\$ 53,666,075</b>			

**BUDGETED RESERVES SUMMARY**

<b>Total Annual Budgeted Financial Reserves</b>	<b>79,157,946</b>	<b>79,157,946</b>
Annual Budgeted Financial Reserves as a % of Appropriations	9%	9%

<sup>1</sup> In FY 2010 the Animal Care and Streets Maintenance Funds were consolidated into the General Fund.

**GENERAL FUND  
SUMMARY OF ADOPTED BUDGET APPROPRIATIONS  
PROGRAM CHANGES BY DEPARTMENT**

RE-ORGANIZATIONS FY 2010	REDUCTION/REDIRECTION FY 2010	TOTAL PROGRAM CHANGES	ADOPTED FY 2010	
				<b>DEPARTMENTAL APPROPRIATIONS</b>
\$ 8,177,641	\$ (820,509)	\$ 7,516,035	\$ 7,516,035	Animal Care
	(230,526)	(230,526)	6,953,006	City Attorney
	(222,230)	(222,230)	2,772,436	City Auditor
	(129,139)	(129,139)	2,073,712	City Clerk
	(148,798)	(148,798)	2,860,781	City Manager
	(20,728)	(20,728)	1,032,892	Communication & Public Affairs
	(3,764,234)	(1,276,386)	26,371,958	Community Initiatives
	(103,773)	(103,773)	3,652,770	Customer Service & 311 System
	(433,758)	(433,758)	8,997,762	Downtown Operations
(24,449)	(542,209)	(566,658)	1,891,118	Economic Development
	(381,058)	(381,058)	7,013,194	Finance
	(2,396,867)	5,816,185	224,597,612	Fire
	(1,031,107)	(1,031,107)	12,192,123	Health
(41,306)	(524,832)	(566,138)	10,536,913	Neighborhood Services
(471,515)	(468,636)	(940,152)	3,850,741	Human Resources
	(347,281)	(347,281)	920,005	Intergovernmental Relations
	(64,471)	(64,471)	495,641	International Affairs
	(1,541,127)	(295,605)	29,124,445	Library
471,515	(88,728)	382,787	2,177,856	Management & Budget
	(55,591)	(55,591)	4,452,917	Mayor and Council
	(53,556)	(53,556)	11,504,434	Municipal Courts
	(750)	(750)	42,660	Municipal Elections
	(3,651,058)	(2,783,808)	56,711,474	Parks and Recreation
(109,699)	(1,020,796)	3,009,285	318,181,048	Police
51,082,036	(2,220,119)	50,451,956	64,174,330	Public Works
		0	7,356,758	Agencies
65,755	(380,815)	2,817,737	49,221,153	Non-Departmental/Non-Operating
		200,000	1,179,998	One-Time Projects
				Transfers
(7,060,821)		(7,060,821)	0	Animal Care
(48,372,249)		(48,372,249)	0	Streets Maintenance & Improvement
56,771	(72,333)	(13,103)	19,221,471	Other Transfers
<b>\$ 3,773,674</b>	<b>\$ (20,715,025)</b>	<b>\$ 5,096,293</b>	<b>\$ 887,077,240</b>	<b>TOTAL APPROPRIATIONS</b>
			<b>\$ 926,082,555</b>	<b>TOTAL AVAILABLE FUNDS</b>
			<b>\$ 39,005,315</b>	<b>GROSS ENDING BALANCE</b>
				<b>LESS: BUDGETED FINANCIAL RESERVES</b>
			<b>\$ 678,998</b>	Budgeted Financial Reserves (Incremental)
			<b>\$ 38,326,317</b>	Reserve for Two Year Balanced Budget Plan
			<b>\$ 0</b>	<b>ENDING BALANCE</b>
				<b>BUDGETED RESERVES SUMMARY</b>
			<b>79,836,945</b>	<b>Total Annual Budgeted Financial Reserves</b>
			9%	Annual Budgeted Financial Reserves as a % of Appropriations



# **Tax Supported Funds**

**GENERAL FUND  
SUMMARY OF ADOPTED BUDGET  
AVAILABLE FUNDS**

	ACTUAL FY 2008	REV BUDGET FY 2009	RE-ESTIMATE FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance (Excluding Financial Reserves) \$	80,904,632	85,071,299	85,071,299	53,666,075
Use of Reserve for Two Year Balanced Budget Plan	1,675,649	22,709,154	22,709,154	28,267,528
<b>Total Beginning Balance</b>	<b>\$ 82,580,281</b>	<b>\$ 107,780,453</b>	<b>\$ 107,780,453</b>	<b>\$ 81,933,603</b>
<b>REVENUES</b>				
Current Property Tax	\$ 229,653,034	243,058,070	243,657,103	\$ 244,465,405
City Sales Tax	196,306,170	\$ 191,968,436	187,874,839	189,565,423
CPS Energy	293,795,634	254,387,000	263,887,772	251,053,000
Business and Franchise Tax	31,706,091	29,266,575	30,321,766	29,872,482
Liquor by the Drink Tax	5,711,635	5,356,000	5,356,000	5,516,680
Delinquent Property Tax	2,602,519	1,701,200	1,701,200	2,658,500
Penalty and Interest on Delinquent Taxes	2,182,664	2,003,170	2,003,170	2,048,240
Licenses and Permits	6,355,164	5,688,560	5,788,274	5,647,275
San Antonio Water System	10,362,295	9,907,664	9,907,664	10,155,356
Other Agencies	6,384,269	6,242,114	6,242,114	8,214,376
Charges for Current Services				0
General Government	3,100,643	3,496,301	3,726,587	4,576,918
Public Safety	22,624,177	22,077,961	22,652,198	23,571,432
Highways/Streets	1,778,992	643,686	622,066	673,682
Health	4,281,947	3,565,847	3,717,122	3,523,991
Recreation and Culture	12,918,854	10,877,712	11,002,642	11,026,183
Fines	12,327,608	12,511,008	13,323,735	14,234,582
Miscellaneous Revenue				
Sale of Property	4,463,819	3,502,397	3,583,844	3,515,709
Use of Money and Property		1,601,705	1,611,648	1,643,548
Interest on time Deposits	6,059,487	1,815,962	2,372,035	1,990,480
Recovery of Expenditures	3,648,701	1,314,107	2,130,236	1,192,081
Miscellaneous	575,171	180,200	332,040	161,558
Interfund Charges	1,216,375	1,342,885	1,342,885	886,759
<b>Total Revenues</b>	<b>\$ 858,055,249</b>	<b>\$ 812,508,560</b>	<b>\$ 823,156,940</b>	<b>\$ 816,193,660</b>
Transfers from Other Funds	\$ 27,341,128	\$ 25,832,769	\$ 25,832,769	\$ 27,955,291
<b>Total Revenue and Transfers</b>	<b>\$ 885,396,377</b>	<b>\$ 838,341,329</b>	<b>\$ 848,989,709</b>	<b>\$ 844,148,952</b>
<b>Total Available Funds</b>	<b>\$ 967,976,658</b>	<b>\$ 946,121,782</b>	<b>\$ 956,770,162</b>	<b>\$ 926,082,555</b>

**GENERAL FUND  
SUMMARY OF ADOPTED BUDGET  
APPROPRIATIONS**

	ACTUAL FY 2008	REV BUDGET FY 2009	RE-ESTIMATE FY 2009	ADOPTED FY 2010
<b>DEPARTMENTAL APPROPRIATIONS</b>				
Animal Care <sup>1</sup>	\$ 0	\$ 0	\$ 0	7,516,035
Asset Management <sup>2</sup>	1,417,794	0	0	0
City Attorney	6,844,177	7,318,386	7,315,397	6,953,006
City Auditor	2,809,263	3,010,347	2,781,615	2,772,436
City Clerk	2,031,824	2,269,217	2,265,965	2,073,712
City Manager	2,460,788	2,707,324	2,707,319	2,860,781
Communication & Public Affairs	1,044,791	1,026,251	971,264	1,032,892
Community Initiatives	24,600,606	21,528,450	21,307,544	26,371,958
Customer Service & 311 System	3,589,562	3,690,148	3,687,362	3,652,770
Downtown Operations	8,164,853	9,281,672	9,253,847	8,997,762
Economic Development	2,504,902	2,717,657	2,600,425	1,891,118
Finance	6,879,901	7,249,593	7,209,215	7,013,194
Fire	200,283,064	214,388,267	213,857,612	224,597,612
Health	17,581,617	13,948,711	13,916,001	12,192,123
Housing & Neighborhood Services	10,146,065	10,280,794	10,177,546	10,536,913
Human Resources	4,458,143	4,553,330	4,440,751	3,850,741
Intergovernmental Relations	1,105,926	1,201,792	1,194,676	920,005
International Affairs	562,672	565,610	564,914	495,641
Library	28,061,314	29,085,669	29,036,730	29,124,445
Management & Budget	1,633,285	1,720,101	1,719,595	2,177,856
Mayor and Council	4,359,183	4,577,600	4,568,181	4,452,917
Municipal Courts	10,970,584	10,731,966	10,731,880	11,504,434
Municipal Elections	26,511	2,800,000	1,528,329	42,660
Parks and Recreation	53,447,371	55,994,464	55,987,838	56,711,474
Police	287,403,499	307,323,859	306,599,677	318,181,048
Public Works	10,645,702	12,169,330	12,169,188	64,174,330
Agencies	7,949,915	7,395,046	7,395,046	7,356,758
Non-Departmental/Non-Operating	38,847,423	49,587,943	41,177,308	49,221,153
One-Time Projects	6,585,258	4,695,217	4,695,217	1,179,998
Transfers				
Animal Care <sup>1</sup>	6,197,408	7,725,975	7,411,433	0
Streets Maintenance & Improvement <sup>1</sup>	58,674,796	50,301,585	45,957,614	0
Other Transfers	28,858,068	33,514,076	30,617,066	19,221,471
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 840,146,265</b>	<b>\$ 883,360,380</b>	<b>\$ 863,846,558</b>	<b>\$ 887,077,240</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 967,976,658</b>	<b>\$ 946,121,782</b>	<b>\$ 956,770,162</b>	<b>\$ 926,082,555</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 127,830,393</b>	<b>\$ 62,761,402</b>	<b>\$ 92,923,604</b>	<b>\$ 39,005,315</b>
<b>LESS: BUDGETED FINANCIAL RESERVES</b>				
Financial Reserves (Incremental Amount)	\$ 20,049,946	\$ 10,990,000	\$ 10,990,000	678,998
Reserve for Two Year Balanced Budget Plan	\$ 22,709,154	\$ 28,267,528	\$ 28,267,528	38,326,317
<b>ENDING BALANCE</b>	<b>\$ 85,071,293</b>	<b>\$ 23,503,874</b>	<b>\$ 53,666,076</b>	<b>\$ 0</b>
<b>BUDGETED RESERVES SUMMARY</b>				
<b>Total Annual Budgeted Financial Reserves</b>	<b>68,167,946</b>	<b>79,157,946</b>	<b>79,157,946</b>	<b>79,836,945</b>
Annual Budgeted Financial Reserves as a % of Appropriations	8%	9%	9%	9%

<sup>1</sup> In FY 2010 The Animal Care and Streets Maintenance Funds were consolidated into the General Fund.

<sup>2</sup> In FY 2009 the Asset Management Department was re-organized. Functions were aligned to the Capital Improvement Management Services Department and Purchasing Department.

**CURRENT PROPERTY TAX REVENUE  
ALL TAX SUPPORTED FUNDS  
SUMMARY OF ADOPTED BUDGET**

Description:

The Bexar Appraisal District provides the City with the value, ownership, and taxability of property within the City limits. Property taxes levied each year by the City on real property, mobile homes, and personal property at 100% of the appraised market value. In addition to providing General Fund operating support, property tax revenue is used to retire tax supported debt.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>ASSESSED VALUATION</b>				
Real Property	67,295,270,781	74,214,041,091	74,169,765,851	75,080,195,936
Personal Property	9,170,713,440	9,695,268,266	9,694,305,352	9,654,057,632
<i>Sub-Total</i>	<b>76,465,984,221</b>	<b>83,909,309,357</b>	<b>83,864,071,203</b>	<b>84,734,253,568</b>
<b>Less</b>				
Over-65 Exemptions	4,286,851,708	4,307,883,346	4,446,477,678	4,306,002,599
Disabled Veterans Exemptions	194,436,796	193,111,133	205,829,501	183,830,026
Disabled Veterans 100% Exemptions	0	0	0	218,202,261
Disabled Residence Homestead Exemptions	132,210,116	125,061,885	135,938,380	121,787,744
Historic Property Exemptions	37,116,096	56,852,542	56,749,425	64,491,999
Freeport Exemptions	519,912,323	549,400,457	521,601,167	570,641,228
Tax Abatement/Phase-In Exemptions	507,946,373	658,359,163	633,584,120	775,165,006
Residence Homestead 10% Limitations	943,041,459	579,086,313	575,354,849	236,574,897
Agricultural Productivity Loss	538,812,169	561,434,064	583,159,038	546,585,947
Pollution Control Property	62,760,278	73,402,289	74,761,059	68,307,061
Low Income Housing	61,899,641	33,376,657	58,748,494	59,406,443
Energy Exemptions	11,864,658	13,259,344	20,156,374	31,002,572
Absolute Exemptions	3,176,216,960	3,847,975,271	3,937,424,370	4,377,018,575
Pro-Rated Exemptions	38,048,851	18,289,630	46,605,059	7,776,036
<b>TOTAL TAXABLE VALUE</b>	<b>65,954,866,793</b>	<b>72,891,817,263</b>	<b>72,567,681,689</b>	<b>73,167,461,174</b>
<b>TAX RATE/\$100 VALUATION</b>				
General Fund	\$ 0.36080	\$ 0.35564	\$ 0.35564	\$ 0.35419
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
<b>TOTAL TAX RATE</b>	<b>\$ 0.57230</b>	<b>\$ 0.56714</b>	<b>\$ 0.56714</b>	<b>\$ 0.56569</b>
<b>CURRENT PROPERTY TAX REVENUE</b>				
Current Levy (Gross)	\$ 377,459,703	\$ 413,398,652	\$ 411,560,350	\$ 413,901,011
Less Delinquencies	5,934,313	10,175,274	10,128,874	10,204,286
Less TIRZ Tax Increment Collections	4,654,871	5,734,462	6,465,489	7,522,378
Less Over-65 & Disabled Tax Ceiling	4,637,172	6,387,678	6,405,393	5,729,571
<b>CURRENT LEVY (NET)</b>	<b>\$ 362,233,347</b>	<b>\$ 391,101,238</b>	<b>\$ 388,560,594</b>	<b>\$ 390,444,776</b>
<b>PERCENT OF LEVY COLLECTED</b>				
	98.41%	97.50%	97.50%	97.50%
<b>DISTRIBUTION BY FUND</b>				
General Fund	\$ 228,365,878	\$ 245,250,281	\$ 243,657,103	\$ 244,465,405
G.O. Debt Service Fund	133,867,470	145,850,957	144,903,491	145,979,371
<b>CURRENT COLLECTIONS</b>	<b>\$ 362,233,347</b>	<b>\$ 391,101,238</b>	<b>\$ 388,560,594</b>	<b>\$ 390,444,776</b>

**DELINQUENT PROPERTY TAX REVENUE  
ALL TAX SUPPORTED FUNDS  
SUMMARY OF ADOPTED BUDGET**

Description:

This schedule reflects estimated delinquent property tax revenue. Delinquent property tax revenues are dedicated to the support of General Fund operations and required debt service payments.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>DELINQUENT TAX RECEIVABLE</b>				
Real Property	\$ 7,977,738	\$ 9,008,000	\$ 8,460,000	\$ 8,946,000
Personal Property	<u>6,660,313</u>	<u>7,520,500</u>	<u>7,050,000</u>	<u>7,470,000</u>
<b>TOTAL DELINQUENT TAX RECEIVABLE</b>	<b><u>\$ 14,638,051</u></b>	<b><u>\$ 16,528,500</u></b>	<b><u>\$ 15,510,000</u></b>	<b><u>\$ 16,416,000</u></b>
<b>TAX RATE FOR DISTRIBUTION</b>				
General Fund	\$ 0.36704	\$ 0.36080	\$ 0.36080	\$ 0.35564
G.O. Debt Service Fund	<u>0.21150</u>	<u>0.21150</u>	<u>0.21150</u>	<u>0.21150</u>
<b>TOTAL TAX RATE</b>	<b><u>\$ 0.57854</u></b>	<b><u>\$ 0.57230</u></b>	<b><u>\$ 0.57230</u></b>	<b><u>\$ 0.56714</u></b>
<b>COLLECTIONS</b>				
Real Property	\$ 3,814,321	\$ 3,786,000	\$ 2,626,390	\$ 4,067,420
Personal Property	363,161	374,000	165,650	267,100
Tax Phase-In Agreement Recapture	<u>823,758</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTAL COLLECTIONS</b>	<b><u>\$ 5,001,240</u></b>	<b><u>\$ 4,160,000</u></b>	<b><u>\$ 2,792,040</u></b>	<b><u>\$ 4,334,520</u></b>
Less TIRZ Tax Increment Collections	<u>689,607</u>	<u>0</u>	<u>93,600</u>	<u>95,000</u>
<b>NET COLLECTIONS</b>	<b><u>\$ 4,311,633</u></b>	<b><u>\$ 4,160,000</u></b>	<b><u>\$ 2,698,440</u></b>	<b><u>\$ 4,239,520</u></b>
<b>PERCENT OF TOTAL DELINQUENT TAXES COLLECTED</b>	<u>34.17%</u>	<u>25.17%</u>	<u>18.00%</u>	<u>26.40%</u>
<b>DISTRIBUTION BY FUND</b>				
General Fund	\$ 2,735,406	\$ 2,622,624	\$ 1,701,200	\$ 2,658,500
G.O. Debt Service Fund	<u>1,576,227</u>	<u>1,537,376</u>	<u>997,240</u>	<u>1,581,020</u>
<b>TOTAL DISTRIBUTION BY FUND</b>	<b><u>\$ 4,311,633</u></b>	<b><u>\$ 4,160,000</u></b>	<b><u>\$ 2,698,440</u></b>	<b><u>\$ 4,239,520</u></b>



# **Special Revenue Funds**



**SPECIAL REVENUE FUND  
ADVANCED TRANSPORTATION DISTRICT FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2004-2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program delivers projects that increase mobility, reduce traffic congestion, improve neighborhood connectivity, leverage resources and provide coordinated planning.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 9,761,540	\$ 7,390,812	\$ 7,822,049	\$ 832,880
Adjustment for Reserve	597,825	0	0	0
<i>Net Balance</i>	<b>\$ 10,359,365</b>	<b>\$ 7,390,812</b>	<b>\$ 7,822,049</b>	<b>\$ 832,880</b>
<b>REVENUES</b>				
Sales Tax Revenue	\$ 11,518,843	\$ 11,546,326	\$ 10,777,026	\$ 10,884,796
Interest on Time Deposits	466,615	475,091	157,358	118,611
Recovery of Expenditures	0	0	183,402	0
<i>Total Revenues &amp; Transfers</i>	<b>\$ 11,985,458</b>	<b>\$ 12,021,417</b>	<b>\$ 11,117,786</b>	<b>\$ 11,003,407</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 22,344,823</b>	<b>\$ 19,412,229</b>	<b>\$ 18,939,835</b>	<b>\$ 11,836,287</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 944,758	\$ 1,378,087	\$ 1,156,119	\$ 1,383,924
Contractual Services	363,871	111,733	145,993	259,014
Commodities	60,218	70,745	36,767	70,745
Self-Insurance/Other Expenditures	200,720	293,737	209,622	261,264
Capital Outlay	0	0	73,918	0
<i>Subtotal Operating</i>	<b>\$ 1,569,567</b>	<b>\$ 1,854,302</b>	<b>\$ 1,622,419</b>	<b>\$ 1,974,947</b>
<b>Transfers To</b>				
General Fund - Indirect Costs	\$ 6,373	\$ 17,390	\$ 17,390	\$ 17,667
IT Portfolio Investment Projects	0	0	0	10,530
Capital Projects	0	0	0	0
Transportation Planning	211,002	92,500	11,534	150,000
Intersection Improvements	5,034,417	5,636,695	5,249,138	1,740,000
Sidewalk Improvements	4,431,307	8,317,000	8,175,707	4,600,000
Debt Service	3,270,108	3,030,767	3,030,767	3,029,067
<i>Subtotal Transfers</i>	<b>\$ 12,953,207</b>	<b>\$ 17,094,352</b>	<b>\$ 16,484,536</b>	<b>\$ 9,547,264</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 14,522,774</b>	<b>\$ 18,948,654</b>	<b>\$ 18,106,955</b>	<b>\$ 11,522,211</b>
<b>ENDING BALANCE</b>	<b>\$ 7,822,049</b>	<b>\$ 463,575</b>	<b>\$ 832,880</b>	<b>\$ 314,076</b>

**SPECIAL REVENUE FUND  
ANIMAL CARE SERVICES  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006 the Animal Care Services Fund was established to account for revenues and expenditures incurred by Animal Care Services. This program is responsible for patrolling the San Antonio and unincorporated Bexar County area in order to impound stray dogs and injured and unwanted animals. The Bexar County Rabies Control Fund, the Animal Care division of the Public Health Support Fund and the Animal Control Division from the General Fund were merged to create the Animal Care Services Fund. *In FY 2010 the Animal Care Services Fund was consolidated into the General Fund.*

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (58,950)	\$ 13,439	\$ 55,762	N/A
Accounting Adjustment	122,580	0	0	N/A
<i>Net Balance</i>	<b>\$ 63,630</b>	<b>\$ 13,439</b>	<b>\$ 55,762</b>	<b>N/A</b>
<b>REVENUES</b>				
Animal Control Fees	\$ 477,659	\$ 448,815	\$ 450,550	N/A
Contribution from Other Agencies	504,696	605,002	650,000	N/A
Miscellaneous Revenues	775	7,211	7,211	N/A
Interest on Time Deposits	17,254	0	5,526	N/A
Recovery of Prior Year Expenditures	5,023	0	0	N/A
Transfer from General Fund	6,197,408	7,725,975	7,411,433	N/A
<i>Total Revenues &amp; Transfers</i>	<b>\$ 7,202,815</b>	<b>\$ 8,787,003</b>	<b>\$ 8,524,720</b>	<b>N/A</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 7,266,445</b>	<b>\$ 8,800,442</b>	<b>\$ 8,580,482</b>	<b>N/A</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 4,632,527	\$ 5,177,996	\$ 5,022,040	N/A
Contractual Services	624,788	949,542	881,948	N/A
Commodities	779,058	677,017	905,886	N/A
Self-Insurance/Other Expenditures	1,075,231	1,659,412	1,414,665	N/A
Capital Outlay	99,079	297,034	355,943	N/A
<i>Subtotal Operating</i>	<b>\$ 7,210,683</b>	<b>\$ 8,761,001</b>	<b>\$ 8,580,482</b>	<b>N/A</b>
<b>Transfers to</b>				
IT Portfolio Investment Projects	\$ 0	\$ 0	\$ 0	N/A
<i>Subtotal Transfers</i>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>N/A</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 7,210,683</b>	<b>\$ 8,761,001</b>	<b>\$ 8,580,482</b>	<b>N/A</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 55,762</b>	<b>\$ 39,441</b>	<b>\$ 0</b>	<b>N/A</b>

**SPECIAL REVENUE FUND  
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2007-2008, the Capital Improvements Management Services Fund was established to account for all the revenues and expenditures associated with the administration and delivery of capital improvement projects. The Capital Improvements Management Services Department will manage and administer the delivery of capital projects including streets, sidewalks, drainage, parks, libraries and other municipal facilities. This fund captures the administrative expenditures related to the delivery of projects and accounts for the recovery of expenditures from Capital Program revenues such as General Obligation Bonds and Certificates of Obligation.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
Adjustment for Reserve	(118,744)	0	0	0
<i>Net Balance</i>	<b>\$ (118,744)</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>REVENUES</b>				
Capital Administrative Charges	\$ 5,507,983	\$ 10,020,527	\$ 9,398,616	\$ 10,527,072
Capital Administrative Charges - Aviation	0	0	0	481,860
Transfer from General Fund	4,378,204	4,737,945	4,737,945	4,587,981
Transfer from Streets Maintenance	459,337	0	0	0
Transfer from Environmental Services	395,348	0	0	0
Penalty Charges	86,210	24,000	35,340	24,000
Transfer from Aviation	0	31,121	31,121	33,078
Transfer from Hotel Occupancy Tax Fund	0	31,121	31,121	33,078
<i>Total Revenues &amp; Transfers</i>	<b>\$ 10,827,082</b>	<b>\$ 14,844,714</b>	<b>\$ 14,234,143</b>	<b>\$ 15,687,069</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 10,708,338</b>	<b>\$ 14,844,714</b>	<b>\$ 14,234,143</b>	<b>\$ 15,687,069</b>
<b>APPROPRIATIONS</b>				
<b>CAPITAL IMPROVEMENTS MANAGEMENT SERVICES</b>				
Personal Services	\$ 9,064,550	\$ 11,964,603	\$ 11,591,919	\$ 12,829,416
Contractual Services	294,130	552,969	524,109	558,249
Commodities	102,463	145,830	159,714	171,571
Self-Insurance/Other Expenditures	1,025,656	1,545,714	1,509,474	1,458,200
Capital Outlay	95,164	88,104	71,922	47,447
<i>Subtotal Operating</i>	<b>\$ 10,581,963</b>	<b>\$ 14,297,220</b>	<b>\$ 13,857,138</b>	<b>\$ 15,064,883</b>
<b>ECONOMIC DEVELOPMENT</b>				
Personal Services	\$ 79,084	\$ 299,776	\$ 297,900	\$ 386,508
Contractual Services	28,545	80,500	3,105	80,500
Commodities	969	5,000	5,490	5,000
Self-Insurance/Other Expenditures	9,624	72,867	70,510	61,816
Capital Outlay	8,153	9,788	0	0
<i>Subtotal Operating</i>	<b>\$ 126,375</b>	<b>\$ 467,931</b>	<b>\$ 377,005</b>	<b>\$ 533,824</b>
<b>TOTAL OPERATING EXPENSES</b>				
Personal Services	\$ 9,143,634	\$ 12,264,379	\$ 11,889,819	\$ 13,215,924
Contractual Services	322,675	633,469	527,214	638,749
Commodities	103,432	150,830	165,204	176,571
Self-Insurance/Other Expenditures	1,035,280	1,618,581	1,579,984	1,520,016
Capital Outlay	103,317	97,892	71,922	47,447
<i>Total Operating</i>	<b>\$ 10,708,338</b>	<b>\$ 14,765,151</b>	<b>\$ 14,234,143</b>	<b>\$ 15,598,707</b>
<b>Transfers To</b>				
IT Portfolio Investment Projects	\$ 0	\$ 0	\$ 0	\$ 88,362
<i>Subtotal Transfers</i>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 88,362</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 10,708,338</b>	<b>\$ 14,765,151</b>	<b>\$ 14,234,143</b>	<b>\$ 15,687,069</b>
<b>ENDING BALANCE</b>	<b>\$ 0</b>	<b>\$ 79,563</b>	<b>\$ 0</b>	<b>\$ 0</b>

**SPECIAL REVENUE FUND  
CHILD SAFETY FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Child Safety Fund was established to account for revenues authorized by the 1991 State Legislature. The revenues, which come from added fees on parking tickets, school zone violations and vehicle registrations, must be used primarily for the school crossing guard program with the remaining funds applied to programs designed to enhance child safety, health or nutrition, child abuse intervention/prevention and drug and alcohol abuse prevention.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 333,380	\$ 230,867	\$ 445,353
<i>Net Balance</i>	\$ 0	\$ 333,380	\$ 230,867	\$ 445,353
<b>REVENUES</b>				
Parking Fines	\$ 232,639	\$ 232,257	\$ 190,746	\$ 190,746
Moving Violations	224,861	228,082	250,534	250,534
Bexar County - Vehicle Registration	1,564,101	1,503,077	1,533,333	1,533,333
Recovery of Prior Year Expenditures	341	341	0	0
Interest on Time Deposits	(407)	0	0	0
<i>Total Revenues &amp; Transfers</i>	<u>\$ 2,021,535</u>	<u>\$ 1,963,757</u>	<u>\$ 1,974,613</u>	<u>\$ 1,974,613</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 2,021,535</u>	<u>\$ 2,297,137</u>	<u>\$ 2,205,480</u>	<u>\$ 2,419,966</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 1,251,518	\$ 1,773,057	\$ 1,249,993	\$ 1,593,070
Contractual Services	11,811	3,471	7,685	3,454
Commodities	12,418	33,049	21,535	33,049
Self-Insurance/Other Expenditures	471,662	327,501	320,855	310,948
Capital Outlay	9,800	0	0	0
<i>Subtotal Operating</i>	<u>\$ 1,757,209</u>	<u>\$ 2,137,078</u>	<u>\$ 1,600,068</u>	<u>\$ 1,940,521</u>
<b>Transfers To</b>				
General Fund	\$ 33,460	\$ 160,059	\$ 160,059	\$ 376,979
<i>Subtotal Transfers</i>	<u>\$ 33,460</u>	<u>\$ 160,059</u>	<u>\$ 160,059</u>	<u>\$ 376,979</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,790,669</u>	<u>\$ 2,297,137</u>	<u>\$ 1,760,127</u>	<u>\$ 2,317,500</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 230,867</u>	<u>\$ 0</u>	<u>\$ 445,353</u>	<u>\$ 102,466</u>

**SPECIAL REVENUE FUND  
HOTEL OCCUPANCY TAX FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Hotel Occupancy Tax Fund captures revenues generated by the Hotel Occupancy Tax and supports the arts, tourism, and convention activities through transfers to the Community and Visitor Facilities Fund, Convention and Visitors Bureau Fund, and Cultural Affairs Fund.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 8,562,927	\$ 7,733,822	\$ 9,910,112	\$ 6,441,634
Adjustment for Reserve	(57,523)	0	0	0
<i>Net Balance</i>	<u>\$ 8,505,404</u>	<u>\$ 7,733,822</u>	<u>\$ 9,910,112</u>	<u>\$ 6,441,634</u>
<b>REVENUES</b>				
Hotel Occupancy Tax	\$ 53,663,662	\$ 56,452,620	\$ 51,500,000	\$ 53,302,500
Interest on Time Deposits	1,211,258	864,257	454,554	390,515
State HOT Tax Reimbursement	0	0	0	890,000
Miscellaneous Revenue	146,884	80,346	80,346	77,910
<i>Total Revenue &amp; Transfers</i>	<u>\$ 55,021,804</u>	<u>\$ 57,397,223</u>	<u>\$ 52,034,900</u>	<u>\$ 54,660,925</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 63,527,208</u>	<u>\$ 65,131,045</u>	<u>\$ 61,945,012</u>	<u>\$ 61,102,559</u>
<b>APPROPRIATIONS</b>				
<b>Transfers To</b>				
Community & Visitor Facilities Fund	\$ 14,667,918	\$ 16,219,646	\$ 15,512,285	\$ 17,922,903
Convention & Visitors Bureau Fund	18,502,243	19,311,375	19,133,625	19,965,449
Cultural Affairs Fund (Arts)	8,215,535	8,412,000	8,337,702	7,993,607
Support for History and Preservation	7,969,899	8,467,893	7,725,000	7,995,375
Facility Improvement & Contingency	2,000,000	3,000,000	2,200,000	500,000
Convention Center Capital Reserve	0	0	0	390,000
General Fund - Indirect Cost	1,403,601	1,734,268	1,734,268	1,761,843
General Fund - Other	93,922	93,536	93,536	116,533
Public Improvement District	23,241	23,706	23,706	0
Retired Employees Health Insurance	149,472	151,991	151,991	151,991
Contractual Obligations	591,265	591,265	591,265	306,597
IT Portfolio Investment Projects	0	0	0	221,134
<i>Subtotal Transfers</i>	<u>\$ 53,617,096</u>	<u>\$ 58,005,680</u>	<u>\$ 55,503,378</u>	<u>\$ 57,325,432</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 53,617,096</u>	<u>\$ 58,005,680</u>	<u>\$ 55,503,378</u>	<u>\$ 57,325,432</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 9,910,112</u>	<u>\$ 7,125,365</u>	<u>\$ 6,441,634</u>	<u>\$ 3,777,127</u>
<b>RESERVE FOR TWO-YEAR BALANCED BUDGET</b>	<u>\$ 2,400,000</u>	<u>\$ 4,000,000</u>	<u>\$ 4,000,000</u>	<u>\$ 3,000,000</u>
<b>NET ENDING BALANCE</b>	<u>\$ 7,510,112</u>	<u>\$ 3,125,365</u>	<u>\$ 2,441,634</u>	<u>\$ 777,127</u>

**SPECIAL REVENUE FUND  
COMMUNITY AND VISITOR FACILITIES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Community and Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all Convention and Tourism activities relating to the promotion of all City of San Antonio owned facilities to be used for conventions, community and entertainment venues.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
<i>Net Balance</i>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>REVENUES</b>				
Convention Sports and Entertainment Facilities				
Convention Center Revenue	\$ 12,143,995	\$ 10,564,552	\$ 10,980,894	\$ 10,535,871
Municipal Auditorium Revenue	576,470	499,900	609,185	524,749
Alamodome Revenues	6,180,678	5,554,074	5,155,526	6,075,109
Wolf Stadium Rental	1,060	0	0	0
Miscellaneous Revenue	0	0	0	175,000
Transfer from Other Funds	150,242	168,953	168,953	161,620
International Affairs				
Miscellaneous Revenue	6,000	6,800	4,520	6,800
General Fund Contribution-CASA	353,319	363,893	363,893	263,286
Transfer from Hotel Occupancy Tax	14,667,918	16,219,646	15,512,285	17,922,903
<i>Total Revenue &amp; Transfers</i>	<u>\$ 34,079,682</u>	<u>\$ 33,377,818</u>	<u>\$ 32,795,256</u>	<u>\$ 35,665,338</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 34,079,682</u>	<u>\$ 33,377,818</u>	<u>\$ 32,795,256</u>	<u>\$ 35,665,338</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
CONVENTION, SPORTS, & ENTERTAINMENT FACILITIES				
Personal Services	\$ 14,566,680	\$ 15,504,178	\$ 15,380,246	\$ 15,363,379
Contractual Services	3,731,571	3,205,138	3,220,326	3,654,868
Commodities	1,157,655	930,782	952,017	1,071,932
Self-Insurance/Other Expenditures	11,442,520	11,059,250	11,059,250	11,918,545
Capital Outlay	313,600	87,664	87,664	0
<i>Subtotal Operating</i>	<u>\$ 31,212,026</u>	<u>\$ 30,787,012</u>	<u>\$ 30,699,503</u>	<u>\$ 32,008,724</u>
INTERNATIONAL AFFAIRS				
Personal Services	\$ 527,756	\$ 549,685	\$ 522,757	\$ 483,566
Contractual Services	379,223	362,514	362,514	367,540
Commodities	50,428	51,093	53,815	45,042
Self-Insurance/Other Expenditures	63,680	80,325	74,458	28,949
Capital Outlay	426	13,285	13,285	0
<i>Subtotal Operating</i>	<u>\$ 1,021,513</u>	<u>\$ 1,056,902</u>	<u>\$ 1,026,829</u>	<u>\$ 925,097</u>
NON-DEPARTMENTAL				
Personal Services	\$ 312,110	\$ 275,690	\$ 262,702	\$ 282,356
Hosting Obligations	1,165,055	715,475	593,640	1,904,518
Contractual Services	263,247	444,895	115,901	424,571
Commodities	180	2,450	0	2,450
Self-Insurance/Other Expenditures	22,223	12,066	13,353	10,114
Capital Outlay	0	0	0	0
<i>Subtotal Operating</i>	<u>\$ 1,762,815</u>	<u>\$ 1,450,576</u>	<u>\$ 985,596</u>	<u>\$ 2,624,009</u>

**SPECIAL REVENUE FUND  
COMMUNITY AND VISITOR FACILITIES FUND  
SUMMARY OF ADOPTED BUDGET  
CONTINUATION**

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<i>TOTAL OPERATING EXPENSES</i>				
<i>Personal Services</i>	\$ 15,406,546	\$ 16,329,553	\$ 16,165,705	\$ 16,129,301
<i>Contractual Services</i>	5,539,096	4,728,022	4,292,381	6,351,497
<i>Commodities</i>	1,208,263	984,325	1,005,832	1,119,424
<i>Self-Insurance/Other Expenditures</i>	11,528,423	11,151,641	11,147,061	11,957,608
<i>Capital Outlay</i>	314,026	100,949	100,949	0
<i>Total Operating</i>	<u>\$ 33,996,354</u>	<u>\$ 33,294,490</u>	<u>\$ 32,711,928</u>	<u>\$ 35,557,830</u>
<b>Transfers To</b>				
International Center	\$ 83,328	\$ 83,328	\$ 83,328	\$ 83,328
Public Improvement District	0	0	0	24,180
<i>Subtotal Transfers</i>	<u>\$ 83,328</u>	<u>\$ 83,328</u>	<u>\$ 83,328</u>	<u>\$ 107,508</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 34,079,682</u>	<u>\$ 33,377,818</u>	<u>\$ 32,795,256</u>	<u>\$ 35,665,338</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND  
CONVENTION AND VISITORS BUREAU FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006 - 2007, the Convention and Visitors Bureau was established as an independent fund, separating from the Community and Visitor Facilities Fund. The expenditures account for the marketing and promotion of San Antonio.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
Adjustment for Reserve	0	0	0	0
<i>Net Balance</i>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>REVENUES</b>				
Miscellaneous Revenue	\$ 231,591	\$ 130,000	\$ 176,249	\$ 169,000
Transfer from Hotel Occupancy Tax	18,502,243	19,311,375	19,133,625	19,965,449
<i>Total Revenue &amp; Transfers</i>	<b>\$ 18,733,834</b>	<b>\$ 19,441,375</b>	<b>\$ 19,309,874</b>	<b>\$ 20,134,449</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 18,733,834</b>	<b>\$ 19,441,375</b>	<b>\$ 19,309,874</b>	<b>\$ 20,134,449</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>CONVENTION &amp; VISITORS BUREAU</b>				
Personal Services	\$ 6,103,846	\$ 6,621,543	\$ 6,455,845	\$ 6,482,132
Contractual Services	10,452,854	11,047,424	10,952,462	11,744,325
Destination San Antonio	500,000	103,278	103,278	250,000
Commodities	231,725	230,582	364,000	226,617
Self-Insurance/ Other Expenditures	562,983	585,317	594,554	588,701
Capital Outlay	133,890	54,695	41,200	66,256
<i>Subtotal Operating</i>	<b>\$ 17,985,298</b>	<b>\$ 18,642,839</b>	<b>\$ 18,511,339</b>	<b>\$ 19,358,031</b>
<b>Transfers To</b>				
International Center	\$ 548,536	\$ 548,536	\$ 548,536	\$ 526,418
Visitor Information Center	200,000	250,000	250,000	250,000
<i>Subtotal Transfers</i>	<b>\$ 748,536</b>	<b>\$ 798,536</b>	<b>\$ 798,536</b>	<b>\$ 776,418</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 18,733,834</b>	<b>\$ 19,441,375</b>	<b>\$ 19,309,875</b>	<b>\$ 20,134,449</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

**SPECIAL REVENUE FUND  
CULTURAL AFFAIRS FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006 - 2007, the Office of Cultural Affairs was established as a fund, separating from the Community and Visitor Facilities Fund. The expenditures are generated from the leadership, resources and support for arts and cultural organizations.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
<i>Net Balance</i>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>REVENUES</b>				
Transfer from Hotel Occupancy Tax	\$ 8,215,535	\$ 8,412,000	\$ 8,337,702	\$ 7,993,607
Miscellaneous Revenue	7,470	0	0	
<i>Total Revenue &amp; Transfers</i>	<b>\$ 8,223,005</b>	<b>\$ 8,412,000</b>	<b>\$ 8,337,702</b>	<b>\$ 7,993,607</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 8,223,005</b>	<b>\$ 8,412,000</b>	<b>\$ 8,337,702</b>	<b>\$ 7,993,607</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>CULTURAL AFFAIRS</b>				
Personal Services	\$ 821,553	\$ 862,824	\$ 836,783	\$ 870,697
Contractual Services	1,103,100	974,432	922,762	1,016,920
Commodities	8,019	12,546	12,671	12,547
Other Expenditures	39,987	44,888	48,176	49,737
Capital Outlay	98,661	0	0	0
<i>Subtotal</i>	<b>\$ 2,071,320</b>	<b>\$ 1,894,690</b>	<b>\$ 1,820,392</b>	<b>\$ 1,949,901</b>
<b>CONTRIBUTIONS TO CULTURAL AGENCIES</b>	<b>\$ 5,996,152</b>	<b>\$ 6,351,644</b>	<b>\$ 6,351,644</b>	<b>\$ 5,863,651</b>
<b>Transfers To</b>				
General Fund-Other	\$ 102,673	\$ 96,643	\$ 96,643	\$ 109,935
General Fund-Indirect Cost	52,860	69,023	69,023	70,120
<i>Subtotal Transfers</i>	<b>\$ 155,533</b>	<b>\$ 165,666</b>	<b>\$ 165,666</b>	<b>\$ 180,055</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 8,223,005</b>	<b>\$ 8,412,000</b>	<b>\$ 8,337,702</b>	<b>\$ 7,993,607</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

**SPECIAL REVENUE FUND  
HOTEL/MOTEL 2% REVENUE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the activities of the additional 2% Municipal Hotel Occupancy Tax. The collected revenues are transferred to the Convention Center Expansion Debt Service Fund to pay for the principal and interest of the Convention Center Expansion Project.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 1,873,663	\$ 8,264,826	\$ 4,327,118	\$ 8,167,484
Adjustment for Reserve	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Net Balance</i>	<b>\$ 1,873,663</b>	<b>\$ 8,264,826</b>	<b>\$ 4,327,118</b>	<b>\$ 8,167,484</b>
<b>REVENUES</b>				
2% Hotel Occupancy Tax	\$ 15,203,132	\$ 16,129,320	\$ 14,714,286	\$ 15,229,286
Interest on Time Deposits	53,755	59,145	13,662	10,438
Other	21,651	21,320	21,320	22,036
<i>Total Revenues &amp; Transfers</i>	<b>\$ 15,278,538</b>	<b>\$ 16,209,785</b>	<b>\$ 14,749,268</b>	<b>\$ 15,261,760</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 17,152,201</b>	<b>\$ 24,474,611</b>	<b>\$ 19,076,386</b>	<b>\$ 23,429,244</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Contractual Services	\$ 0	\$ 0	\$ 0	\$ 0
<i>Subtotal Operating</i>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
<b>Transfers To</b>				
Debt Service	\$ 12,674,841	13,399,351	10,739,949	14,842,968
Hotel Occupancy Tax Fund	150,242	168,953	168,953	161,620
<i>Subtotal Transfers</i>	<b>\$ 12,825,083</b>	<b>\$ 13,568,304</b>	<b>\$ 10,908,902</b>	<b>\$ 15,004,588</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 12,825,083</b>	<b>\$ 13,568,304</b>	<b>\$ 10,908,902</b>	<b>\$ 15,004,588</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 4,327,118</b>	<b>\$ 10,906,307</b>	<b>\$ 8,167,484</b>	<b>\$ 8,424,656</b>

**SPECIAL REVENUE FUND  
VISITOR INFORMATION CENTER AND CITY STORE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2000-2001 , the Official City Store Fund was created to account for the merchandise sale and operation of the Official City Store. Revenue is generated from the sale of surplus City equipment, licensed City merchandise, and other merchandise

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 92,976	\$ 81,477	\$ 79,404	\$ 47,762
Adjustment for Reserve	(1,055)	0	0	0
<i>Net Balance</i>	<u>\$ 91,921</u>	<u>\$ 81,477</u>	<u>\$ 79,404</u>	<u>\$ 47,762</u>
<b>REVENUES</b>				
City Store Sales	\$ 228,249	\$ 243,000	226,531	310,000
Interest on Time Deposits	4,279	4,246	1,997	2,785
Recovery of Prior Year Expenditures	0	0	0	0
Transfer from Conv.& Visitor Bureau Fund	200,000	250,000	250,000	250,000
<i>Total Revenues &amp; Transfers</i>	<u>\$ 432,528</u>	<u>\$ 497,246</u>	<u>\$ 478,528</u>	<u>\$ 562,785</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 524,449</u>	<u>\$ 578,723</u>	<u>\$ 557,932</u>	<u>\$ 610,547</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 241,596	\$ 316,349	\$ 270,455	\$ 329,964
Contractual Services	25,298	46,000	30,902	34,450
Commodities	108,174	108,805	112,100	138,805
Self Insurance / Other Expenditures	59,636	87,447	86,927	87,447
Capital Outlay	0	0	0	1,050
<i>Subtotal Operating</i>	<u>\$ 434,704</u>	<u>\$ 558,601</u>	<u>\$ 500,384</u>	<u>\$ 591,716</u>
<b>Transfers To</b>				
General Fund-Indirect Cost	\$ 9,607	\$ 9,039	\$ 9,039	\$ 9,183
Retired Employees Health Insurance	457	465	465	465
Public Improvement District	277	282	282	288
IT Portfolio Investment Projects	0	0	0	4,578
<i>Subtotal Transfers</i>	<u>\$ 10,341</u>	<u>\$ 9,786</u>	<u>\$ 9,786</u>	<u>\$ 14,514</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 445,045</u>	<u>\$ 568,387</u>	<u>\$ 510,170</u>	<u>\$ 606,230</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 79,404</u>	<u>\$ 10,336</u>	<u>\$ 47,762</u>	<u>\$ 4,318</u>

**SPECIAL REVENUE FUND  
CONFISCATED PROPERTY FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Confiscated Property Fund was established for the deposit and use of confiscated monies seized by the San Antonio Police Department. The revenues will be used for the enhancement of Police operations.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 2,005,667	\$ 3,317,412	\$ 3,317,412	\$ 2,557,520
Adjustment for Reserve	(11,009)	0	0	0
<i>Net Balance</i>	<b>\$ 1,994,658</b>	<b>\$ 3,317,412</b>	<b>\$ 3,317,412</b>	<b>\$ 2,557,520</b>
<b>REVENUES</b>				
Car Sales	\$ 126,056	\$ 107,308	\$ 62,527	\$ 124,802
Other Sales	118,907	121,790	102,308	90,714
Confiscated Property	2,572,666	483,551	822,538	830,848
Interest on Time Deposits	110,711	89,094	70,678	61,115
Recovery of Expenditures	12,522	0	0	0
<i>Total Revenues &amp; Transfers</i>	<b>\$ 2,940,862</b>	<b>\$ 801,743</b>	<b>\$ 1,058,051</b>	<b>\$ 1,107,479</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 4,935,520</b>	<b>\$ 4,119,155</b>	<b>\$ 4,375,463</b>	<b>\$ 3,664,999</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 317,693	\$ 292,538	\$ 227,212	\$ 298,659
Contractual Services	276,108	718,812	644,718	455,371
Commodities	483,923	423,598	207,454	521,770
Self-Insurance/Other Expenditures	87,492	231,237	140,594	218,877
Capital Outlay	68,075	554,666	218,365	767,641
<i>Subtotal Operating</i>	<b>\$ 1,233,291</b>	<b>\$ 2,220,851</b>	<b>\$ 1,438,343</b>	<b>\$ 2,262,318</b>
<b>Transfers To</b>				
Debt Service	\$ 384,817	\$ 379,433	\$ 379,600	\$ 379,233
<i>Subtotal Transfers</i>	<b>\$ 384,817</b>	<b>\$ 379,433</b>	<b>\$ 379,600</b>	<b>\$ 379,233</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,618,108</b>	<b>\$ 2,600,284</b>	<b>\$ 1,817,943</b>	<b>\$ 2,641,551</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 3,317,412</b>	<b>\$ 1,518,871</b>	<b>\$ 2,557,520</b>	<b>\$ 1,023,448</b>

**SPECIAL REVENUE FUND  
ECONOMIC DEVELOPMENT INCENTIVE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Economic Development Incentive Fund was established to account for FY 2004 one-time funds allocated by City Council for Economic Development activities. The funds allocated to this fund are designed to attract large-scale businesses in targeted industries and other significant investments that will serve as economic generators measured by new job creation, economic impact to the local economy and additional dollars leveraged from other entities.

<b>AVAILABLE FUNDS</b>	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
Beginning Balance	\$ 2,441,491	\$ 1,019,782	\$ 1,190,296	\$ 40,000
Adjustment for Prior Year Commitments	0	0	(181,141)	0
<i>Net Balance</i>	<u>\$ 2,441,491</u>	<u>\$ 1,019,782</u>	<u>\$ 1,009,155</u>	<u>\$ 40,000</u>
<b>REVENUES</b>				
Interest Income	\$ 172,558	\$ 132,137	\$ 111,104	\$ 46,402
Loan Principal Repayment (Park Centre)	0	0	107,500	182,500
Transfer from General Fund	622,612	4,000,000	4,000,000	0
Transfer from CIED Fund	0	0	0	1,744,639
<i>Total Revenues &amp; Transfers</i>	<u>\$ 795,170</u>	<u>\$ 4,132,137</u>	<u>\$ 4,218,604</u>	<u>\$ 1,973,541</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 3,236,661</u>	<u>\$ 5,151,919</u>	<u>\$ 5,227,759</u>	<u>\$ 2,013,541</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Contractual Services	\$ 2,046,365	\$ 3,500,000	\$ 4,687,759	\$ 2,013,541
<i>Subtotal Operating</i>	<u>\$ 2,046,365</u>	<u>\$ 3,500,000</u>	<u>\$ 4,687,759</u>	<u>\$ 2,013,541</u>
<b>Transfers To</b>				
South Texas Business Fund	\$ 0	\$ 500,000	\$ 500,000	\$ 0
<i>Subtotal Transfers</i>	<u>\$ 0</u>	<u>\$ 500,000</u>	<u>\$ 500,000</u>	<u>\$ 0</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 2,046,365</u>	<u>\$ 4,000,000</u>	<u>\$ 5,187,759</u>	<u>\$ 2,013,541</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 1,190,296</u>	<u>\$ 1,151,919</u>	<u>\$ 40,000</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND  
GOLF COURSE OPERATING AND MAINTENANCE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2002-2003, the Golf Enterprise Fund was transferred and recorded as a Special Revenue Fund. The Golf Course Revenue Fund was established to record all revenues and expenditures associated with the six existing 18 hole municipal golf courses, the Polo Driving Range, and the San Antonio Driving Range/Par 3. In FY 2008, management of the City's municipal golf courses began transitioning to the Municipal Golf Association- San Antonio (MGA-SA), a local non-profit organization. As a part of the management agreement, 50% of MGA-SA profits will be returned to the City in exchange for the City's investment into the golf courses. Utilizing the City's 50% share of profits, the current fund deficit is projected to be eliminated by FY 2013

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (1,325,752)	\$ (1,798,814)	\$ (2,036,382)	\$ (2,377,416)
Accounting Adjustment	(138,987)	0	0	0
<i>Net Balance</i>	<b>\$ (1,464,739)</b>	<b>\$ (1,798,814)</b>	<b>\$ (2,036,382)</b>	<b>\$ (2,377,416)</b>
<b>REVENUES</b>				
Brackenridge Golf Course	\$ 236,316	\$ 0	\$ 0	\$ 0
Riverside Golf Course	727,803	0	0	0
Willow Springs Golf Course	965,109	458,000	497,585	0
Olmos Golf Course	357,421	0	0	0
Mission Del Lago Golf Course	659,178	197,200	225,931	0
Cedar Creek Golf Course	0	0	0	0
Polo Field Driving Range	10,834	0	0	0
San Pedro Driving Range/Par 3	129,328	0	0	0
Tobin Land Lease	36,167	15,500	31,000	0
Miscellaneous	284,887	356,590	670,350	1,071,193
City Concession	71,404	0	0	0
Transfer from Equipment & Renewal	816	0	0	0
Transfer from Equipment & Renewal	908,763	0	0	0
<i>Total Revenues &amp; Transfers</i>	<b>\$ 4,388,026</b>	<b>\$ 1,027,290</b>	<b>\$ 1,424,866</b>	<b>\$ 1,071,193</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 2,923,287</b>	<b>\$ (771,524)</b>	<b>\$ (611,516)</b>	<b>\$ (1,306,223)</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 2,480,796	\$ 531,505	\$ 694,448	\$ 0
Contractual Services	521,297	175,977	159,080	0
Commodities	468,197	119,441	120,423	0
Self Insurance/Other Expenditures	1,372,195	539,684	789,257	610,191
Capital Outlay	114,666	0	132	0
<i>Subtotal Operating</i>	<b>\$ 4,957,151</b>	<b>\$ 1,366,607</b>	<b>\$ 1,763,340</b>	<b>\$ 610,191</b>
<b>Transfers To</b>				
Retired Employees Health Insurance	\$ 2,518	\$ 2,560	\$ 2,560	\$ 0
<i>Subtotal Transfers</i>	<b>\$ 2,518</b>	<b>\$ 2,560</b>	<b>\$ 2,560</b>	<b>\$ 0</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 4,959,669</b>	<b>\$ 1,369,167</b>	<b>\$ 1,765,900</b>	<b>\$ 610,191</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ (2,036,382)</b>	<b>\$ (2,140,691)</b>	<b>\$ (2,377,416)</b>	<b>\$ (1,916,414)</b>

**SPECIAL REVENUE FUND  
INTERNATIONAL CENTER FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The International Center Fund was created to account for revenues and the general maintenance of the International Center. Revenue is generated from charges for rent and common area maintenance of the facility.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 106,888	\$ 81,609	\$ 74,807	\$ 83,978
Adjustment for Reserve	(62,429)	0	0	0
Net Balance	<u>\$ 44,459</u>	<u>\$ 81,609</u>	<u>\$ 74,807</u>	<u>\$ 83,978</u>
<b>REVENUES</b>				
Rental of Facility	\$ 1,001,192	\$ 1,082,717	\$ 1,060,279	\$ 1,030,168
Maintenance of Facility	276,844	274,673	243,612	245,081
Recovery of Prior Year Expenditures	300	0	0	0
Interest on Time Deposits	9,699	12,147	4,573	4,110
Total Revenues and Transfers	<u>\$ 1,288,035</u>	<u>\$ 1,369,537</u>	<u>\$ 1,308,464</u>	<u>\$ 1,279,359</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 1,332,494</u>	<u>\$ 1,451,146</u>	<u>\$ 1,383,271</u>	<u>\$ 1,363,337</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 314,107	\$ 126,100	\$ 105,630	\$ 128,637
Contractual Services	173,231	163,821	142,059	163,219
Commodities	50,666	25,650	83,163	25,650
Self Insurance/Other Expenditures	300,420	664,573	648,944	853,593
Capital Outlay	13,118	1,160	1,160	0
Subtotal Operating	<u>\$ 851,542</u>	<u>\$ 981,304</u>	<u>\$ 980,956</u>	<u>\$ 1,171,099</u>
<b>Transfers to</b>				
General Fund-Indirect Costs	\$ 37,375	\$ 9,336	\$ 9,336	\$ 9,484
Public Improvement District	13,003	13,263	13,263	13,528
Improvement & Contingency	351,654	359,054	291,556	64,194
IT Portfolio Investment Projects	0	0	0	916
Retired Employee Health Insurance	4,113	4,182	4,182	4,182
Subtotal Transfers	<u>\$ 406,145</u>	<u>\$ 385,835</u>	<u>\$ 318,337</u>	<u>\$ 92,304</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,257,687</u>	<u>\$ 1,367,139</u>	<u>\$ 1,299,293</u>	<u>\$ 1,263,403</u>
<b>ENDING BALANCE</b>	<u>\$ 74,807</u>	<u>\$ 84,007</u>	<u>\$ 83,978</u>	<u>\$ 99,934</u>
<b>OPERATING RESERVE</b>	<u>\$ 74,807</u>	<u>\$ 84,007</u>	<u>\$ 83,978</u>	<u>\$ 99,934</u>
<b>NET ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND  
JUVENILE CASE MANAGER FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2010, the Juvenile Case Manager Fund was created to account for the juvenile case manager fee collected from defendants convicted of a fine-only misdemeanor. The funds will be used to finance the salary and benefits of juvenile case managers employed by the Municipal Court.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ N/A	\$ N/A	\$ N/A	\$ 0
<i>Net Balance</i>	\$ N/A	\$ N/A	\$ N/A	\$ 0
<b>REVENUES</b>				
Juvenile Case Manager Fee	\$ N/A	\$ N/A	\$ N/A	\$ 654,930
Transfer from General Fund	N/A	N/A	N/A	65,406
<i>Total Revenues &amp; Transfers</i>	\$ N/A	\$ N/A	\$ N/A	\$ 720,336
<b>TOTAL AVAILABLE FUNDS</b>	\$ N/A	\$ N/A	\$ N/A	\$ 720,336
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ N/A	\$ N/A	\$ N/A	\$ 293,398
Contractual Services	N/A	N/A	N/A	0
Commodities	N/A	N/A	N/A	0
Self-Insurance/Other Expenditures	N/A	N/A	N/A	20,406
Capital Outlay	N/A	N/A	N/A	45,000
<i>Subtotal Operating</i>	\$ N/A	\$ N/A	\$ N/A	\$ 358,804
<b>TOTAL APPROPRIATIONS</b>	\$ N/A	\$ N/A	\$ N/A	\$ 358,804
<b>GROSS ENDING BALANCE</b>	\$ N/A	\$ N/A	\$ N/A	\$ 361,532

**SPECIAL REVENUE FUND  
MUNICIPAL COURT SECURITY FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006, the Municipal Court Security Fund was created to account for the security fee collected from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of security enhancements and for providing security services for the Municipal Court.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 35,128	\$ 154,341	\$ 102,920	\$ 114,743
Adjustment for Reserve	(9,067)	0	0	0
<i>Net Balance</i>	<u>\$ 26,061</u>	<u>\$ 154,341</u>	<u>\$ 102,920</u>	<u>\$ 114,743</u>
<b>REVENUES</b>				
Security Fee	\$ 428,964	\$ 411,300	\$ 438,653	\$ 438,653
Interest on Time Deposits	4,486	0	0	0
Transfer from General Fund	115,119	150,420	150,420	152,612
<i>Total Revenues &amp; Transfers</i>	<u>\$ 548,568</u>	<u>\$ 561,720</u>	<u>\$ 589,073</u>	<u>\$ 591,265</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 574,629</u>	<u>\$ 716,061</u>	<u>\$ 691,993</u>	<u>\$ 706,008</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 122,583	\$ 339,662	\$ 334,310	\$ 342,901
Contractual Services	343,597	190,331	141,078	83,444
Commodities	0	7,500	1,000	7,500
Self-Insurance/Other Expenditures	30	27,328	27,862	29,466
Capital Outlay	5,498	0	73,000	130,000
<i>Subtotal Operating</i>	<u>\$ 471,709</u>	<u>\$ 564,821</u>	<u>\$ 577,250</u>	<u>\$ 593,311</u>
<b>Transfers</b>				
IT Portfolio Investment Projects	\$ 0	\$ 0	\$ 0	\$ 3,663
<i>Subtotal Transfers</i>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 3,663</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 471,709</u>	<u>\$ 564,821</u>	<u>\$ 577,250</u>	<u>\$ 596,974</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 102,920</u>	<u>\$ 151,240</u>	<u>\$ 114,743</u>	<u>\$ 109,034</u>

**SPECIAL REVENUE FUND  
MUNICIPAL COURT TECHNOLOGY FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006, the Municipal Court Technology Fund was created to account for the technology fee collected from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of or maintain the technological enhancements for the Municipal Court.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 532,366	\$ 999,961	\$ 1,043,989	\$ 313,485
Adjustment for Reserve	0	0	0	0
<i>Net Balance</i>	<u>\$ 532,366</u>	<u>\$ 999,961</u>	<u>\$ 1,043,989</u>	<u>\$ 313,485</u>
<b>REVENUES</b>				
Technology Fee	\$ 571,575	\$ 547,659	\$ 584,655	\$ 584,655
Interest on Time Deposits	25,901	0	0	0
<i>Total Revenues &amp; Transfers</i>	<u>\$ 597,476</u>	<u>\$ 547,659</u>	<u>\$ 584,655</u>	<u>\$ 584,655</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 1,129,842</u>	<u>\$ 1,547,620</u>	<u>\$ 1,628,644</u>	<u>\$ 898,140</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 65,259	\$ 70,007	\$ 41,019	\$ 68,831
Contractual Services	52	1,310,975	38	310,937
Commodities	0	0	94,364	0
Self-Insurance/Other Expenditures	356	3,681	3,681	3,616
Capital Outlay	20,186	0	46,240	0
<i>Subtotal Operating</i>	<u>\$ 85,853</u>	<u>\$ 1,384,663</u>	<u>\$ 185,342</u>	<u>\$ 383,384</u>
<b>Transfers</b>				
IT Portfolio Investment Projects	\$ 0	\$ 0	\$ 0	\$ 458
Information Technology Services Fund	0	0	1,129,817	0
<i>Subtotal Transfers</i>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,129,817</u>	<u>\$ 458</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 85,853</u>	<u>\$ 1,384,663</u>	<u>\$ 1,315,159</u>	<u>\$ 383,842</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 1,043,989</u>	<u>\$ 162,957</u>	<u>\$ 313,485</u>	<u>\$ 514,298</u>

**SPECIAL REVENUE FUND  
PARKS DEVELOPMENT & EXPANSION FUND - 2000 VENUE PROJECTS  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2000-2001, the Parks Development & Expansion Fund was established under Proposition 3 which increased the sales tax to fund the purchase of new parkland in the Edwards Aquifer zones as well as linear parks along Leon Creek and Salado Creek.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 12,215,973	\$ 6,898,704	\$ 5,657,605	\$ 2,624,378
Accounting Adjustment	(3,388,943)	0	625,000	0
<i>Net Balance</i>	<u>\$ 8,827,030</u>	<u>\$ 6,898,704</u>	<u>\$ 6,282,605</u>	<u>\$ 2,624,378</u>
<b>REVENUES</b>				
Sales Tax Revenue	\$ 0	\$ 0	\$ 0	\$ 0
Miscellaneous Revenue	544,880	0	0	0
Interest on Time Deposits	46,097	463,207	197,023	184,856
<i>Total Revenue &amp; Transfers</i>	<u>\$ 590,976</u>	<u>\$ 463,207</u>	<u>\$ 197,023</u>	<u>\$ 184,856</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 9,418,007</u>	<u>\$ 7,361,911</u>	<u>\$ 6,479,628</u>	<u>\$ 2,809,234</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Contractual Services	\$ 19,869	\$ 275,000	\$ 0	\$ 0
Comodities	5,062	0	9,407	0
Self-Insurance/Other Expenditures	51,528	0	64,843	0
<i>Subtotal</i>	<u>\$ 76,459</u>	<u>\$ 275,000</u>	<u>\$ 74,250</u>	<u>\$ 0</u>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 0	\$ 0	\$ 0	\$ 0
Capital Projects	120,000	3,904,000	2,317,000	189,000
Aquifer Land Acquisition	139,697	0	0	977,500
Leon & Salado Creekways Acquisition	3,424,246	964,000	964,000	0
General Fund - O & M	0	500,000	500,000	736,265
<i>Subtotal Transfers</i>	<u>\$ 3,683,943</u>	<u>\$ 5,368,000</u>	<u>\$ 3,781,000</u>	<u>\$ 1,902,765</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 3,760,402</u>	<u>\$ 5,643,000</u>	<u>\$ 3,855,250</u>	<u>\$ 1,902,765</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 5,657,605</u>	<u>\$ 1,718,911</u>	<u>\$ 2,624,378</u>	<u>\$ 906,469</u>

**SPECIAL REVENUE FUND  
PARKS DEVELOPMENT & EXPANSION FUND - 2005 VENUE PROJECTS  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2005-2006 the Parks Development & Expansion Fund - 2005 Venue Projects was established under Proposition 1 and 2 which increased the sales tax one-eighth of a cent to fund the purchase of land and easements over the Edwards Aquifer as well as the acquisition and improvement of linear parks along Leon and Salado Creek and San Antonio and Medina River.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 25,448,592	\$ 24,369,878	\$ 20,877,404	\$ 6,149,598
Adjustment for Reserve	(2,753,626)	0	0	0
<i>Net Balance</i>	<u>\$ 22,694,966</u>	<u>\$ 24,369,878</u>	<u>\$ 20,877,404</u>	<u>\$ 6,149,598</u>
<b>REVENUES</b>				
Sales Tax Revenue	\$ 24,523,238	\$ 25,266,226	\$ 23,461,067	\$ 24,288,070
Commercial Paper	0	20,305,000	17,305,000	3,000,000
Interest on Time Deposits	951,819	802,301	277,787	424,410
<i>Total Revenue &amp; Transfers</i>	<u>\$ 25,475,057</u>	<u>\$ 46,373,527</u>	<u>\$ 41,043,854</u>	<u>\$ 27,712,480</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 48,170,023</u>	<u>\$ 70,743,405</u>	<u>\$ 61,921,259</u>	<u>\$ 33,862,078</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Contractual Svcs.-Sales Tax Coll. Exp.	\$ 485,894	\$ 505,325	\$ 469,221	\$ 485,761
<i>Subtotal</i>	<u>\$ 485,894</u>	<u>\$ 505,325</u>	<u>\$ 469,221</u>	<u>\$ 485,761</u>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 97,683	\$ 90,298	\$ 90,298	\$ 91,734
Debt Service	202,186	2,227,808	472,806	17,668,415
Proposition 1 - Edwards	20,840,749	36,252,821	31,569,335	2,836,932
Proposition 2 - Leon	15,926	7,243,000	9,606,000	2,923,000
Proposition 2 - Salado	1,384,487	7,255,000	7,255,000	533,106
Proposition 2 - Medina	765,693	2,909,000	3,309,000	6,094,466
Proposition 2 - SA River	3,000,000	3,000,000	3,000,000	3,000,000
General Fund - Creekway O&M	500,000	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 26,806,724</u>	<u>\$ 58,977,927</u>	<u>\$ 55,302,439</u>	<u>\$ 33,147,653</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 27,292,618</u>	<u>\$ 59,483,252</u>	<u>\$ 55,771,661</u>	<u>\$ 33,633,414</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 20,877,404</u>	<u>\$ 11,260,153</u>	<u>\$ 6,149,598</u>	<u>\$ 228,664</u>

**SPECIAL REVENUE FUND  
PLANNING & DEVELOPMENT SERVICES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Planning & Development Services Fund was established in FY 2007 to account for all revenues and expenditures associated with the operation and maintenance of all City development service activities.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (3,106,383)	\$ (1,122,683)	\$ (1,016,458)	\$ (535,057)
Adjustment for Reserve	122,909	0	0	0
<i>Net Balance</i>	<b>\$ (2,983,474)</b>	<b>\$ (1,122,683)</b>	<b>\$ (1,016,458)</b>	<b>\$ (535,057)</b>
<b>REVENUES</b>				
Planning & Development Services				
Building Permits	\$ 15,131,507	\$ 13,321,987	\$ 12,463,478	\$ 12,609,243
Certificate of Occupancy	657,086	522,697	632,621	638,947
Licenses and Registration	370,318	347,079	371,906	375,623
Other Fees and Charges	1,268,867	845,004	3,220,899	3,234,840
Plan Review	4,685,315	4,117,511	1,495,165	1,512,116
Platting	2,146,634	1,643,237	1,244,303	1,256,749
Sign Permits	526,067	510,655	416,039	420,201
Tree Permits	638,515	537,092	469,467	474,162
Zoning	624,771	233,892	364,252	372,894
Other Planning Revenues	75,133	77,357	69,668	78,364
Interest on Time Deposits	185	7,435	12,718	5,008
Transfer from General Fund	1,074,384	1,691,524	1,691,524	1,584,055
Office of Historic Preservation				
Historic Preservation Revenues	10,500	9,000	14,850	15,593
Fire				
Fire Prevention	1,658,441	1,814,802	1,625,007	1,809,966
<i>Total Revenues &amp; Transfers</i>	<b>\$ 28,867,723</b>	<b>\$ 25,679,272</b>	<b>\$ 24,091,897</b>	<b>\$ 24,387,761</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 25,884,249</b>	<b>\$ 24,556,589</b>	<b>\$ 23,075,439</b>	<b>\$ 23,852,704</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>PLANNING &amp; DEVELOPMENT SERVICES</b>				
Personal Services	\$ 13,771,549	\$ 15,009,367	\$ 14,512,168	\$ 13,526,036
Contractual Services	498,860	798,985	826,836	580,056
Commodities	201,542	227,084	203,150	227,084
Self-Insurance/Other Expenditures	3,717,499	4,182,235	3,847,267	4,232,830
Capital Outlay	34,569	27,205	37,091	0
<i>Subtotal Operating</i>	<b>\$ 18,224,019</b>	<b>\$ 20,244,876</b>	<b>\$ 19,426,512</b>	<b>\$ 18,566,006</b>
<b>PLANNING &amp; COMMUNITY DEVELOPMENT</b>				
Personal Services	\$ 2,205,103	\$ N/A	\$ N/A	\$ N/A
Contractual Services	99,404	N/A	N/A	N/A
Commodities	43,205	N/A	N/A	N/A
Self-Insurance/Other Expenditures	503,311	N/A	N/A	N/A
Capital Outlay	58,713	N/A	N/A	N/A
<i>Subtotal Operating</i>	<b>\$ 2,909,736</b>	<b>\$ N/A</b>	<b>\$ N/A</b>	<b>\$ N/A</b>
<b>OFFICE OF HISTORIC PRESERVATION</b>				
Personal Services	\$ N/A	\$ 591,706	\$ 584,482	\$ 623,085
Contractual Services	N/A	34,939	44,014	29,939
Commodities	N/A	7,035	5,416	7,035
Self-Insurance/Other Expenditures	N/A	38,838	37,108	43,454
Capital Outlay	N/A	0	0	0
<i>Subtotal Operating</i>	<b>\$ N/A</b>	<b>\$ 672,518</b>	<b>\$ 671,020</b>	<b>\$ 703,513</b>

**SPECIAL REVENUE FUND  
PLANNING & DEVELOPMENT SERVICES FUND  
SUMMARY OF ADOPTED BUDGET  
CONTINUATION**

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>TOTAL OPERATING EXPENSES</b>				
<i>Personal Services</i>	\$ 15,976,652	\$ 15,601,073	\$ 15,096,650	\$ 14,149,121
<i>Contractual Services</i>	598,264	833,924	870,850	609,995
<i>Commodities</i>	244,747	234,119	208,566	234,119
<i>Self-Insurance/Other Expenditures</i>	4,220,810	4,221,073	3,884,375	4,276,284
<i>Capital Outlay</i>	93,282	27,205	37,091	0
<i>Total Operating</i>	<u>\$ 21,133,755</u>	<u>\$ 20,917,394</u>	<u>\$ 20,097,532</u>	<u>\$ 19,269,519</u>
<b>Transfers To</b>				
General Fund - Indirect Cost DS	\$ 657,850	\$ 509,450	\$ 509,450	\$ 517,550
General Fund - Indirect Cost Planning	171,098	0	0	0
General Fund - Hansen Software Debt	995,204	999,795	999,795	1,004,573
General Fund - Other	3,822,235	1,881,122	1,881,122	2,190,526
IT Portfolio Investment Projects	0	0	0	113,085
Retired Employees Health Insurance	120,565	122,597	122,597	122,597
<i>Subtotal Transfers</i>	<u>\$ 5,766,952</u>	<u>\$ 3,512,964</u>	<u>\$ 3,512,964</u>	<u>\$ 3,948,331</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 26,900,707</u>	<u>\$ 24,430,358</u>	<u>\$ 23,610,496</u>	<u>\$ 23,217,850</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ (1,016,458)</u>	<u>\$ 126,231</u>	<u>\$ (535,057)</u>	<u>\$ 634,854</u>
<b>RESERVE FOR STABILIZATION</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
<b>NET ENDING BALANCE</b>	<u>\$ (1,016,458)</u>	<u>\$ 126,231</u>	<u>\$ (535,057)</u>	<u>\$ 634,854</u>

**SPECIAL REVENUE FUND  
SOUTH TEXAS BUSINESS FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The South Texas Business Fund (STBF) is a Certified Development Corporation which is authorized to administer SBA 502, SBA 504, and EDA Revolving Loan Fund loan programs. The primary objective for these programs is to create and retain jobs and increase the tax base of the City by providing industrial and commercial loans to assist small businesses. This fund was created to finance the activities of staff supporting the STBF.

<b>AVAILABLE FUNDS</b>	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
Beginning Balance	\$ 74,114	\$ 108,687	\$ (45,033)	\$ 203
Adjustment for Reserve	(328)	0	0	0
<i>Net Balance</i>	<u>\$ 73,786</u>	<u>\$ 108,687</u>	<u>\$ (45,033)</u>	<u>\$ 203</u>
<b>REVENUES</b>				
STBF Loan Programs (SBA and EDA)	\$ 491,374	\$ 648,747	\$ 648,954	\$ 781,347
Transfer from EDIF	0	500,000	500,000	0
Recovery of Expenditures - Microloan	23,900	0	0	0
<i>Total Revenues &amp; Transfers</i>	<u>\$ 515,274</u>	<u>\$ 1,148,747</u>	<u>\$ 1,148,954</u>	<u>\$ 781,347</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 589,060</u>	<u>\$ 1,257,434</u>	<u>\$ 1,103,921</u>	<u>\$ 781,550</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 593,887	\$ 554,678	\$ 554,778	\$ 547,472
Contractual Services	3,661	523,122	504,402	23,112
Commodities	821	6,372	1,431	6,372
Self-Insurance/Other Expenditures	29,065	31,286	29,998	32,283
Capital Outlay	1,570	3,480	0	0
<i>Subtotal Operating</i>	<u>\$ 629,004</u>	<u>\$ 1,118,938</u>	<u>\$ 1,090,609</u>	<u>\$ 609,239</u>
<b>Transfers To</b>				
General Fund-Indirect Cost	\$ 5,089	\$ 13,109	\$ 13,109	\$ 13,317
IT Portfolio Investment Projects	0	0	0	3,663
<i>Subtotal Transfers</i>	<u>\$ 5,089</u>	<u>\$ 13,109</u>	<u>\$ 13,109</u>	<u>\$ 16,980</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 634,093</u>	<u>\$ 1,132,047</u>	<u>\$ 1,103,718</u>	<u>\$ 626,219</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ (45,033)</u>	<u>\$ 125,387</u>	<u>\$ 203</u>	<u>\$ 155,331</u>

**SPECIAL REVENUE FUND  
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006, the Starbright Industrial Development Corporation Fund was established to account for the proceeds from City Public Service to be used to repay the debt service associated with the Toyota plant land purchase.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 80,521	\$ 80,521	\$ 99,942	\$ 99,712
<i>Net Balance</i>	<u>\$ 80,521</u>	<u>\$ 80,521</u>	<u>\$ 99,942</u>	<u>\$ 99,712</u>
<b>REVENUES</b>				
Interest on Time Deposits	\$ 6,270	\$ 0	\$ 0	0
Recovery of Prior Year Expenditures	143	0	0	0
Transfer from General Fund	1,661,871	1,662,682	1,662,682	1,661,759
<i>Total Revenues</i>	<u>\$ 1,668,284</u>	<u>\$ 1,662,682</u>	<u>\$ 1,662,682</u>	<u>\$ 1,661,759</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 1,748,806</u>	<u>\$ 1,743,203</u>	<u>\$ 1,762,624</u>	<u>\$ 1,761,471</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Self-Insurance/Other Expenditures	\$ 1,648,864	\$ 1,662,682	\$ 1,662,912	\$ 1,662,682
<i>Subtotal Operating</i>	<u>\$ 1,648,864</u>	<u>\$ 1,662,682</u>	<u>\$ 1,662,912</u>	<u>\$ 1,662,682</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,648,864</u>	<u>\$ 1,662,682</u>	<u>\$ 1,662,912</u>	<u>\$ 1,662,682</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 99,942</u>	<u>\$ 80,521</u>	<u>\$ 99,712</u>	<u>\$ 98,789</u>

**SPECIAL REVENUE FUND  
STORM WATER OPERATING FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Storm Water Fund was established to account for all revenues and expenditures associated with the operation and maintenance of all City Stormwater activities. Revenue is generated from a Stormwater fee. The Stormwater Fund consists of several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and stormwater systems.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 3,820,814	\$ 5,213,276	\$ 6,707,660	\$ 9,814,173
Adjustment for Reserve	(125,871)	0	0	0
<i>Net Balance</i>	<u>\$ 3,694,943</u>	<u>\$ 5,213,276</u>	<u>\$ 6,707,660</u>	<u>\$ 9,814,173</u>
<b>REVENUES</b>				
Stormwater Revenues	\$ 33,493,145	\$ 34,304,406	\$ 36,198,519	\$ 36,560,504
Transfer from Solid Waste	0	0	0	1,000,000
Interest on Time Deposits	114,226	94,657	105,264	63,741
Recovery of Expenditures	71,757	0	0	0
<i>Total Revenue &amp; Transfers</i>	<u>\$ 33,679,128</u>	<u>\$ 34,399,063</u>	<u>\$ 36,303,783</u>	<u>\$ 37,624,245</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 37,374,071</u>	<u>\$ 39,612,339</u>	<u>\$ 43,011,443</u>	<u>\$ 47,438,418</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 9,743,692	\$ 10,685,112	\$ 10,662,334	\$ 11,796,376
Contractual Services	2,486,479	4,200,097	3,900,103	5,198,311
SAWS - Reimbursement	3,282,764	3,358,241	3,358,241	3,758,241
Commodities	1,393,418	991,348	1,307,998	1,021,958
Self Insurance/Other Expenditures	4,731,634	5,276,313	4,690,475	4,684,066
Capital Outlay	18,469	5,165	9,263	690,479
<i>Total Operating</i>	<u>\$ 21,656,456</u>	<u>\$ 24,516,276</u>	<u>\$ 23,928,414</u>	<u>\$ 27,149,431</u>
<b>Transfers To</b>				
General Fund-Indirect Cost	\$ 874,197	\$ 813,631	\$ 813,631	\$ 826,568
General Fund-Other	782,073	737,075	737,075	668,100
Capital Projects	0	2,500,000	260,000	6,752,000
Debt Service	7,254,494	7,357,288	7,357,288	7,364,088
IT Portfolio Investment Projects	0	0	0	118,121
Retired Employees Health Insurance	99,191	100,862	100,862	100,862
<i>Subtotal Transfers</i>	<u>\$ 9,009,955</u>	<u>\$ 11,508,856</u>	<u>\$ 9,268,856</u>	<u>\$ 15,829,739</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 30,666,411</u>	<u>\$ 36,025,132</u>	<u>\$ 33,197,270</u>	<u>\$ 42,979,170</u>
<b>ENDING BALANCE</b>	<u>\$ 6,707,660</u>	<u>\$ 3,587,207</u>	<u>\$ 9,814,173</u>	<u>\$ 4,459,248</u>

**SPECIAL REVENUE FUND  
STORM WATER REGIONAL FACILITIES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2000-2001, the Stormwater Regional Facilities Fund was established to separately account for Detention Pond revenues and associated expenditures. Revenues are generated from the Regional Stormwater Detention Pond fee.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 20,696,662	\$ 12,851,197	\$ 17,572,576	\$ 16,211,795
Accounting Adjustment	(2,431,353)	0	0	0
<i>Net Balance</i>	<b>\$ 18,265,309</b>	<b>\$ 12,851,197</b>	<b>\$ 17,572,576</b>	<b>\$ 16,211,795</b>
<b>REVENUES</b>				
Detention Pond Revenues	\$ 5,205,330	\$ 5,022,423	\$ 2,786,074	\$ 2,813,935
Floodplain Verification Fee	6,000	30	0	30
Interest on Time Deposits	891,868	770,719	391,847	274,084
Miscellaneous Revenues	0	20	0	20
Recovery of Prior Year Expenditures	217	0	0	0
<i>Total Revenue &amp; Transfers</i>	<b>\$ 6,103,415</b>	<b>\$ 5,793,192</b>	<b>\$ 3,177,921</b>	<b>\$ 3,088,069</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 24,368,724</b>	<b>\$ 18,644,389</b>	<b>\$ 20,750,497</b>	<b>\$ 19,299,864</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 1,280,129	\$ 1,453,941	\$ 1,360,971	\$ 620,697
Contractual Services	1,413,542	21,153	87,860	19,600
Commodities	12,274	14,132	9,773	14,132
Self Insurance/Other Expenditures	123,389	140,287	132,546	100,346
Capital Outlay	52,747	4,005	4,005	1,556
<i>Subtotal Operating</i>	<b>\$ 2,882,081</b>	<b>\$ 1,633,518</b>	<b>\$ 1,595,155</b>	<b>\$ 756,331</b>
<b>Transfers To</b>				
IT Portfolio Investments Project	\$ 0	\$ 0	\$ 0	\$ 9,157
Beitel Creek Environmental Restoration	315,050	0	0	0
Culebra Creek RSWF	0	2,500,000	2,264,912	810,088
Dam Structures: Upgrades and Repairs	0	750,000	0	1,500,000
Digital Flood Insurance Map Project	1,641,018	0	0	0
Emergency Action Planning	0	500,000	0	500,000
French Creek Buyout (North of Prue)	23,761	0	0	0
Indian Creek Channel Improvements	0	0	0	2,500,000
Military Ditch #65	0	0	342,353	0
Midcrest Detention	0	4,000,000	0	4,000,000
Randolph Wiedner Drainage Phase 2	0	0	0	3,500,000
San Antonio River Water Quality Project	0	250,000	50,000	200,000
Semlinger - Lord to Rigsby	62,578	0	2,635	0
Slick Ranch Creek RSWF	1,851,318	0	121,701	0
South Hamilton & Saunders Ave	20,342	0	0	0
Upper Leon Creek	0	2,500,000	0	2,500,000
Westover Valley	0	0	0	2,000,000
W.W. White Outfall Phase I, Part II	0	0	161,946	29,054
<i>Subtotal Transfers</i>	<b>\$ 3,914,067</b>	<b>\$ 10,500,000</b>	<b>\$ 2,943,547</b>	<b>\$ 17,548,299</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 6,796,148</b>	<b>\$ 12,133,518</b>	<b>\$ 4,538,702</b>	<b>\$ 18,304,630</b>
<b>ENDING BALANCE</b>	<b>\$ 17,572,576</b>	<b>\$ 6,510,871</b>	<b>\$ 16,211,795</b>	<b>\$ 995,234</b>

**SPECIAL REVENUE FUND  
STREET MAINTENANCE AND IMPROVEMENT FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

Beginning in FY 1997-1998, the Street Maintenance and Improvement Fund became a centralizing mechanism for the various sources that fund maintenance and improvements of street infrastructure. Most revenue was generated from a transfer from the General Fund and street resurfacing charges. The FY 2010 Fund Schedule reflects the collapse of this fund into the Public Works Department's General Fund.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATE FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 2,641,186	\$ 12,000	\$ 1,556,334	N/A
Adjustment for Reserve	(13,381,150)	0	0	N/A
<i>Net Balance</i>	<b>\$ (10,739,964)</b>	<b>\$ 12,000</b>	<b>\$ 1,556,334</b>	<b>N/A</b>
<b>REVENUES</b>				
Interest on Time Deposits	\$ 1,140,583	\$ 1,050,698	\$ 566,998	N/A
Recovery of Current Year Expenditures	680,444	0	0	N/A
Recovery of Prior Year Expenditures	98,489	0	0	N/A
Contribution from VIA	282,581	288,491	288,491	N/A
Contribution from General Fund	58,674,796	64,301,585	45,957,614	N/A
Contribution from Other Agencies	(128,214)	0	0	N/A
Transfer from Environmental Services	600,000	800,000	800,000	N/A
Misc. Revenues	13,724	0	0	N/A
<i>Total Revenue &amp; Transfers</i>	<b>\$ 61,362,403</b>	<b>\$ 66,440,774</b>	<b>\$ 47,613,103</b>	<b>N/A</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 50,622,439</b>	<b>\$ 66,452,774</b>	<b>\$ 49,169,437</b>	<b>N/A</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 10,759,861	\$ 11,043,977	\$ 11,418,262	N/A
Contractual Services	2,816,438	3,048,959	2,732,576	N/A
Commodities	8,737,011	7,516,274	8,614,626	N/A
Self Insurance/Other Expenditures	6,361,265	7,077,745	5,961,962	N/A
Capital Outlay	(16,216)	78,000	5,161	N/A
<i>Subtotal Operating</i>	<b>\$ 28,658,359</b>	<b>\$ 28,764,955</b>	<b>\$ 28,732,587</b>	<b>N/A</b>
<b>Transfers To</b>				
Contractual Street Repair - Current Year	\$ 4,925,372	\$ 21,666,819	\$ 18,436,850	N/A
Contractual Street Repair - Prior Year	14,278,259	0	0	N/A
Contractual NAMP	0	2,000,000	2,000,000	N/A
System-Wide Contractual Sidewalk Repair	744,778	0	0	N/A
Capital Improvement Management Services	459,337	0	0	N/A
<i>Subtotal Transfers</i>	<b>\$ 20,407,746</b>	<b>\$ 23,666,819</b>	<b>\$ 20,436,850</b>	<b>N/A</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 49,066,105</b>	<b>\$ 52,431,774</b>	<b>\$ 49,169,437</b>	<b>N/A</b>
<b>ENDING BALANCE</b>	<b>\$ 1,556,334</b>	<b>\$ 14,021,000</b>	<b>\$ 0</b>	<b>N/A</b>

**SPECIAL REVENUE FUND  
STREETS ENDOWMENT FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Streets Endowment Fund was created in FY 2008 to account for interest earnings generated by dedicating \$2 million within the General Fund's Budgeted Financial Reserves. The interest income generated by this fund is restricted to be invested in Street Maintenance Projects and the principal will remain as part of the budgeted financial reserves. The Endowment Fund is designed to provide street improvement resources for future generations.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 2,000,000	\$ 2,071,528	\$ 2,068,848	\$ 2,101,169
<i>Net Balance</i>	\$ 2,000,000	\$ 2,071,528	\$ 2,068,848	\$ 2,101,169
<b>REVENUES</b>				
Interest on Time Deposits	\$ 68,848	\$ 72,700	\$ 32,321	\$ 17,396
<i>Total Revenue</i>	\$ 68,848	\$ 72,700	\$ 32,321	\$ 17,396
<b>TOTAL AVAILABLE FUNDS</b>	\$ 2,068,848	\$ 2,144,228	\$ 2,101,169	\$ 2,118,565
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Street Repair Projects	\$ 0	\$ 0	\$ 0	\$ 0
<i>Subtotal Operating</i>	\$ 0	\$ 0	\$ 0	\$ 0
<b>TOTAL APPROPRIATIONS</b>	\$ 0	\$ 0	\$ 0	\$ 0
<b>GROSS ENDING BALANCE</b>	\$ 2,068,848	\$ 2,144,228	\$ 2,101,169	\$ 2,118,565
<b>RESERVE FOR FUTURE STREETS PROJECTS</b>	\$ 68,848	\$ 144,228	\$ 101,169	\$ 118,565
<b>RESTRICTED RESERVE*</b>	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
<b>NET ENDING BALANCE</b>	\$ 0	\$ 0	\$ 0	\$ 0

\*Part of General Fund Budgeted Financial Reserves

**SPECIAL REVENUE FUND  
RIGHT OF WAY MANAGEMENT  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2000-2001, the Right of Way Management Fund was established to separately account for the Right of Way revenues and associated expenditures.

	ACTUAL FY 2009	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 514,830	\$ 20,232	\$ 131,557	\$ 297,480
Adjustment for Reserve	189,520	0	0	0
<i>Net Balance</i>	<b>\$ 704,350</b>	<b>\$ 20,232</b>	<b>\$ 131,557</b>	<b>\$ 297,480</b>
<b>REVENUES</b>				
Permit Application Fee	\$ 237,040	\$ 393,342	\$ 436,203	\$ 397,174
Inspection Fee	710,170	809,918	915,128	826,116
Registration Fee	630	450	520	450
Non-Compliance ROW Penalties	192,500	42,000	95,800	42,000
Interest on Time Deposits	3,445	0	0	0
Recover of Prior Year Expenditures	906	0	0	0
<i>Total Revenue &amp; Transfers</i>	<b>\$ 1,144,691</b>	<b>\$ 1,245,710</b>	<b>\$ 1,447,651</b>	<b>\$ 1,265,740</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 1,849,041</b>	<b>\$ 1,265,942</b>	<b>\$ 1,579,208</b>	<b>\$ 1,563,220</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 987,166	\$ 854,390	\$ 862,309	\$ 1,064,273
Contractual Services	332,720	73,869	119,325	70,407
Commodities	14,238	48,287	9,604	49,090
Other Expenditures	190,773	214,277	188,000	229,099
Capital Outlay	87	6,215	6,690	6,224
<i>Subtotal Operating</i>	<b>\$ 1,524,984</b>	<b>\$ 1,197,038</b>	<b>\$ 1,185,928</b>	<b>\$ 1,419,093</b>
<b>Transfers To</b>				
Street Repair	\$ 192,500	\$ 42,000	\$ 95,800	\$ 42,000
IT Portfolio Investment Projects	0	0	0	7,783
<i>Subtotal Transfers</i>	<b>\$ 192,500</b>	<b>\$ 42,000</b>	<b>\$ 95,800</b>	<b>\$ 49,783</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 1,717,484</b>	<b>\$ 1,239,038</b>	<b>\$ 1,281,728</b>	<b>\$ 1,468,876</b>
<b>ENDING BALANCE</b>	<b>\$ 131,557</b>	<b>\$ 26,904</b>	<b>\$ 297,480</b>	<b>\$ 94,344</b>

**SPECIAL REVENUE FUND  
RIVER WALK MAINTENANCE & IMPROVEMENT FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2008-2009, the River Walk Fund was established through City Council policy direction to account for and record all revenues and expenditures associated with the Operation & Maintenance of the River Walk. This includes all horticultural, water clarity and purity, and sanitary maintenance services performed along the Main Channel and River Loop. The fund excludes the impact that will result from current Riverwalk expansion projects.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ N/A	\$ 0	\$ 0	\$ 0
<i>Net Balance</i>	\$ N/A	\$ 0	\$ 0	\$ 0
<b>REVENUES</b>				
River Barge/River Taxi Sales Commissions	\$ N/A	\$ 4,957,605	\$ 4,942,395	\$ 5,108,622
River Walk Licenses/Permits	N/A	30,692	62,107	30,692
Miscellaneous Revenues	N/A	84,369	77,914	96,776
River Walk Patio Space Leases	N/A	399,013	362,523	418,964
Transfer In- Storm Water Operating Fund	N/A	1,274,696	781,401	1,313,593
Transfer In- HOT Fund (History & Preservation)	\$ N/A	\$ 876,098	\$ 966,602	\$ 1,452,265
<i>Total Revenues and Transfers</i>	\$ N/A	\$ 7,622,473	\$ 7,192,942	\$ 8,420,911
<b>TOTAL AVAILABLE FUNDS</b>	\$ N/A	\$ 7,622,473	\$ 7,192,942	\$ 8,420,911
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>OFFICE OF DOWNTOWN OPERATIONS</b>				
Personal Services	\$ N/A	\$ 1,468,922	\$ 1,700,521	\$ 1,507,857
Contractual Services	N/A	577,919	511,236	517,919
Commodities	N/A	219,859	139,719	198,259
Self-Insurance/Other Expenditures	N/A	458,108	503,587	462,614
Capital Outlay	N/A	0	0	0
<i>Subtotal Operating</i>	\$ N/A	\$ 2,724,808	\$ 2,855,063	\$ 2,686,649
<b>PARKS &amp; RECREATION (PARK POLICE)</b>				
Personal Services	\$ N/A	\$ 2,766,315	\$ 2,779,883	\$ 3,597,014
Contractual Services	N/A	7,650	7,650	7,650
Commodities	N/A	61,915	61,915	61,915
Self-Insurance/Other Expenditures	N/A	388,077	333,178	335,128
Capital Outlay	N/A	0	11,329	0
<i>Subtotal Operating</i>	\$ N/A	\$ 3,223,957	\$ 3,193,955	\$ 4,001,707
<b>PUBLIC WORKS (STORM WATER)</b>				
Personal Services	\$ N/A	\$ 650,378	\$ 634,324	\$ 676,451
Contractual Services	N/A	341,871	92,081	345,368
Commodities	N/A	282,447	54,996	291,774
Self-Insurance/Other Expenditures	N/A	0	0	0
Capital Outlay	N/A	0	0	0
<i>Subtotal Operating</i>	\$ N/A	\$ 1,274,696	\$ 781,401	\$ 1,313,593
<b>TOTAL OPERATING EXPENSES</b>				
Personal Services	N/A	4,885,614	5,114,728	5,781,321
Contractual Services	N/A	927,440	610,967	870,937
Commodities	N/A	564,221	256,630	551,948
Self-Insurance/Other Expenditures	N/A	846,184	836,765	797,742
Capital Outlay	N/A	0	113,299	0
<i>Total Operating</i>	\$ N/A	\$ 7,223,459	\$ 6,830,419	\$ 8,001,948
<b>Transfers To</b>				
River Walk Capital Improvements Fund	\$ N/A	\$ 399,013	\$ 362,523	\$ 418,964
<i>Subtotal Transfers</i>	\$ N/A	\$ 399,013	\$ 362,523	\$ 418,964
<b>TOTAL APPROPRIATIONS</b>	\$ N/A	\$ 7,622,472	\$ 7,192,942	\$ 8,420,911
<b>GROSS ENDING BALANCE</b>	\$ N/A	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND  
TAX INCREMENT FINANCING  
SUMMARY OF ADOPTED BUDGET**

Description:

Tax increment financing is a tool, governed by the Tax Increment Finance Act Chapter 311 of the Texas Tax Code, to publicly finance needed infrastructure improvements and enhancements for residential and commercial developments within a defined area called Tax Increment Reinvestment Zone (TIRZ). In FY 1998, City Council created the Tax Increment Finance Program in accordance with the Community Revitalization Action Group (CRAG) recommendation. Currently, there are twenty-five (25) TIRZs.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (103,747)	\$ 310,760	\$ 327,336	\$ 417,232
Accounting Adjustment	0	0	0	0
<i>Net Balance</i>	<b>\$ (103,747)</b>	<b>\$ 310,760</b>	<b>\$ 327,336</b>	<b>\$ 417,232</b>
<b>REVENUES</b>				
Application Fee	\$ 0	\$ 62,000	\$ 0	\$ 0
Processing Fee	0	60,000	31,000	62,000
Administrative Fee	738,887	507,478	433,579	560,468
Interest on Time Deposits	164	0	0	0
Recovery of Prior Year Expenditures	78	0	0	0
<i>Total Revenues &amp; Transfers</i>	<b>\$ 739,129</b>	<b>\$ 629,478</b>	<b>\$ 464,579</b>	<b>\$ 622,468</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 635,383</b>	<b>\$ 940,238</b>	<b>\$ 791,915</b>	<b>\$ 1,039,700</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 277,113	\$ 420,113	\$ 343,153	\$ 397,084
Contractual Services	382	25,009	2,565	22,500
Commodities	544	6,953	731	6,953
Other Expenditures	30,008	34,524	28,234	34,267
Capital Outlay	0	0	0	0
<i>Subtotal Operating</i>	<b>\$ 308,047</b>	<b>\$ 486,599</b>	<b>\$ 374,683</b>	<b>\$ 460,804</b>
<b>Transfers To</b>				
IT Portfolio Investment Projects	\$ 0	\$ 0	\$ 0	\$ 3,663
General Fund	0	0	0	72,671
<i>Subtotal Transfers</i>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 76,334</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 308,047</b>	<b>\$ 486,599</b>	<b>\$ 374,683</b>	<b>\$ 537,138</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 327,336</b>	<b>\$ 453,639</b>	<b>\$ 417,232</b>	<b>\$ 502,562</b>

**SPECIAL REVENUE FUND  
TREE CANOPY INVESTMENT FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Tree Canopy Investment Fund was established to account for funds collected from tree canopy fees and civil penalties. Revenues are utilized to pay for the planting and maintenance of trees to proactively enhance the city's tree canopy area.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 140,090	\$ 339,325	\$ 376,333	\$ 342,744
Adjustment for Reserve	0	0	0	0
<i>Net Balance</i>	<u>\$ 140,090</u>	<u>\$ 339,325</u>	<u>\$ 376,333</u>	<u>\$ 342,744</u>
<b>REVENUES</b>				
Canopy Fee - Residential	\$ 75,581	\$ 68,216	\$ 41,527	\$ 68,216
Canopy Fee - Commercial	152,696	123,960	88,718	123,960
Interest on Time Deposits	7,965	7,243	6,166	2,926
<i>Total Revenues &amp; Transfers</i>	<u>\$ 236,243</u>	<u>\$ 199,419</u>	<u>\$ 136,411</u>	<u>\$ 195,102</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 376,333</u>	<u>\$ 538,744</u>	<u>\$ 512,744</u>	<u>\$ 537,846</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 0	\$ 0	\$ 0	\$ 0
Contractual Services	0	0	0	0
Commodities	0	200,000	170,000	200,000
Self-Insurance/Other Expenditures	0	0	0	3,532
Capital Outlay	0	0	0	0
<i>Subtotal Operating</i>	<u>\$ 0</u>	<u>\$ 200,000</u>	<u>\$ 170,000</u>	<u>\$ 203,532</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 0</u>	<u>\$ 200,000</u>	<u>\$ 170,000</u>	<u>\$ 203,532</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 376,333</u>	<u>\$ 338,744</u>	<u>\$ 342,744</u>	<u>\$ 334,314</u>

**SPECIAL REVENUE FUND  
TREE PRESERVATION MITIGATION FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Tree Preservation Mitigation Fund was established to account for funds collected from tree mitigation fees and civil penalties. Revenues earned are designated for tree preservation, tree planting and educational activities.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 2,174,190	\$ 1,442,349	\$ 1,468,300	\$ 975,534
Adjustment for Reserve	(377,721)	0	0	0
<i>Net Balance</i>	<b>\$ 1,796,469</b>	<b>\$ 1,442,349</b>	<b>\$ 1,468,300</b>	<b>\$ 975,534</b>
<b>REVENUES</b>				
Mitigation Fee	\$ 538,913	\$ 494,830	\$ 419,773	\$ 421,872
Building Permits	(918)	0	0	0
Interest on Time Deposits	77,648	72,979	27,500	23,463
<i>Total Revenues &amp; Transfers</i>	<b>\$ 615,643</b>	<b>\$ 567,809</b>	<b>\$ 447,273</b>	<b>\$ 445,335</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 2,412,112</b>	<b>\$ 2,010,158</b>	<b>\$ 1,915,573</b>	<b>\$ 1,420,869</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 128,692	\$ 145,598	\$ 83,481	\$ 118,138
Contractual Services	662,688	997,438	262,625	675,961
Commodities	105,853	216,945	336,365	256,745
Self-Insurance/Other Expenditures	10,793	16,472	12,979	22,014
Capital Outlay	31,413	0	240,000	0
<i>Subtotal Operating</i>	<b>\$ 939,439</b>	<b>\$ 1,376,453</b>	<b>\$ 935,450</b>	<b>\$ 1,072,858</b>
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 4,373	\$ 4,589	\$ 4,589	\$ 4,662
IT Portfolio Investment Projects	0	0	0	916
<i>Subtotal Transfers</i>	<b>\$ 4,373</b>	<b>\$ 4,589</b>	<b>\$ 4,589</b>	<b>\$ 5,578</b>
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 943,812</b>	<b>\$ 1,381,042</b>	<b>\$ 940,039</b>	<b>\$ 1,078,436</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 1,468,300</b>	<b>\$ 629,115</b>	<b>\$ 975,534</b>	<b>\$ 342,433</b>

**SPECIAL REVENUE FUND  
WESTSIDE DEVELOPMENT CORPORATION FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Westside Development Corporation Fund (WDC) was established in FY 2006 to focus on economic development and redevelopment opportunities in an area which has had less public investment and fewer economic development incentives than other areas of the City. The WDC will function as a land development corporation which has the power to buy, sell, and accept land as non-profit without restrictions placed on a municipality, thus facilitating development initiatives involving the public and private sectors.

<b>AVAILABLE FUNDS</b>	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
Beginning Balance	\$ 467,426	\$ 198,563	\$ 208,755	\$ 15,645
Adjustment for Reserve	(4,977)	0	0	0
<i>Net Balance</i>	<u>\$ 462,449</u>	<u>\$ 198,563</u>	<u>\$ 208,755</u>	<u>\$ 15,645</u>
<b>REVENUES</b>				
Transfer from General Fund	\$ 0	\$ 110,000	\$ 110,000	\$ 275,474
<i>Total Revenues &amp; Transfers</i>	<u>\$ 0</u>	<u>\$ 110,000</u>	<u>\$ 110,000</u>	<u>\$ 275,474</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 462,449</u>	<u>\$ 308,563</u>	<u>\$ 318,755</u>	<u>\$ 291,119</u>
<b>APPROPRIATIONS</b>				
Personal Services	\$ 72,054	\$ 149,717	\$ 71,428	\$ 149,802
Contractual Services	169,083	143,182	222,049	109,289
Commodities	3,384	2,500	2,500	2,500
Self-Insurance/Other Expenditures	7,227	10,683	7,133	11,383
Capital Outlay	1,945	0	0	0
<i>Subtotal Operating</i>	<u>\$ 253,693</u>	<u>\$ 306,082</u>	<u>\$ 303,110</u>	<u>\$ 272,974</u>
<b>TRANSFERS TO</b>				
IT Portfolio Investment Projects	\$ 0	\$ 0	\$ 0	\$ 916
<i>Subtotal Transfers</i>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 916</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 253,693</u>	<u>\$ 306,082</u>	<u>\$ 303,110</u>	<u>\$ 273,890</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 208,755</u>	<u>\$ 2,481</u>	<u>\$ 15,645</u>	<u>\$ 17,229</u>

# **Enterprise Funds**



**ENTERPRISE FUND  
AIRPORT OPERATING AND MAINTENANCE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Airport Revenue Fund is an enterprise fund established to record all revenues and expenditures associated with the operations and maintenance of the San Antonio International and Stinson Field airport facilities. Airport user fees provide for operation and maintenance and required debt service for outstanding bonds. Aviation Bond ordinance prohibits any credit to Improvement and Contingency Reserve Fund which would reduce the Restricted Reserve balance less than three months of operation and maintenance expenses.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 9,817,337	\$ 9,690,192	\$ 12,353,479	\$ 11,994,589
<i>Net Balance</i>	<u>\$ 9,817,337</u>	<u>\$ 9,690,192</u>	<u>\$ 12,353,479</u>	<u>\$ 11,994,589</u>
<b>REVENUES</b>				
Airline Revenues				
Scheduled Carrier Landing Fees	\$ 6,465,537	\$ 6,606,537	\$ 6,365,537	\$ 6,206,399
Non-Scheduled Carrier Landing Fees	1,210,747	1,137,434	1,137,434	1,108,998
Terminal Building Rentals	16,274,014	16,914,684	16,914,684	16,811,628
FIS Space Fees	1,325,182	1,087,834	450,000	629,381
Ramp Fees	413,633	413,242	398,554	397,813
Non-Airline Revenues				
Concession Contracts	\$ 16,093,691	\$ 15,794,875	\$ 15,670,235	\$ 15,741,396
Parking Fees	17,244,123	17,366,966	16,622,234	16,211,178
Property Leases	7,670,764	7,753,954	7,948,842	8,073,432
Stinson Airport	237,873	278,268	264,324	397,049
Interest Income	605,182	232,177	262,465	199,909
Misc. Revenues	453,263	400,487	458,961	353,050
Ground Transportation Fees	0	0	0	0
Transfer from Hotel/Motel Tax Fund	300,000	0	0	0
<i>Gross Revenues &amp; Transfers</i>	<u>\$ 68,294,009</u>	<u>\$ 67,986,458</u>	<u>\$ 66,493,270</u>	<u>\$ 66,130,233</u>
Airline Refund Credits	(5,040,275)	(4,665,020)	(3,817,905)	0
<i>Net Revenues &amp; Transfers</i>	<u>\$ 63,253,734</u>	<u>\$ 63,321,438</u>	<u>\$ 62,675,365</u>	<u>\$ 66,130,233</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 73,071,071</u>	<u>\$ 73,011,630</u>	<u>\$ 75,028,844</u>	<u>\$ 78,124,822</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 24,105,785	\$ 25,766,249	\$ 25,662,535	\$ 26,292,539
Contractual Services	6,586,823	6,256,086	5,812,978	5,731,228
Commodities	1,809,075	2,177,691	1,643,589	1,837,695
Self-Insurance/Other Expenditures	6,388,720	6,479,218	6,371,088	6,747,016
Capital Outlay	521,924	1,198,241	1,124,256	1,262,922
<i>Subtotal Operating</i>	<u>\$ 39,412,327</u>	<u>\$ 41,877,485</u>	<u>\$ 40,614,446</u>	<u>\$ 41,871,400</u>
<b>Transfers To</b>				
General Fund-Indirect Cost	\$ 796,146	\$ 904,673	\$ 904,673	\$ 919,057
General Fund-Other	68,800	70,864	70,864	192,972
Capital Improvement Management Services Fund	0	31,121	31,121	33,078
IT Portfolio Investment Projects	0	0	0	235,326
Improvements & Contingency Fund	7,584,719	1,231,938	1,623,624	0
Revenue Bond Debt Service	12,448,035	19,621,267	19,621,267	24,232,539
Retired Employees Health Insurance	165,471	168,259	168,259	168,259
ARFF Vehicle Replacement Project	42,094	0	0	0
Airport Capital Improvement Fund	200,000	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 21,305,265</u>	<u>\$ 22,028,122</u>	<u>\$ 22,419,808</u>	<u>\$ 25,781,231</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 60,717,592</u>	<u>\$ 63,905,607</u>	<u>\$ 63,034,254</u>	<u>\$ 67,652,631</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 12,353,479</u>	<u>\$ 9,106,023</u>	<u>\$ 11,994,589</u>	<u>\$ 10,472,191</u>
<b>RESTRICTED RESERVE</b>	<u>\$ 12,353,479</u>	<u>\$ 9,106,023</u>	<u>\$ 11,994,589</u>	<u>\$ 10,472,191</u>
<b>NET ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**ENTERPRISE FUND  
AIRPORT CONFISCATED PROPERTY FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Airport Confiscated Property Fund was established for the deposit and use of confiscated monies by the Airport Security Police. Revenue will be used for the purchase of equipment and material for the enhancement of the Airport Security Police.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 259,677	\$ 286,199	\$ 272,582	\$ 184,941
<i>Net Balance</i>	\$ 259,677	\$ 286,199	\$ 272,582	\$ 184,941
<b>REVENUES</b>				
Confiscated Property	\$ 72,740	\$ 51,500	\$ 50,464	\$ 51,500
Interest on Time Deposits	9,100	7,346	4,494	5,094
<i>Total Revenues &amp; Transfers</i>	\$ 81,840	\$ 58,846	\$ 54,958	\$ 56,594
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 341,517</b>	<b>\$ 345,045</b>	<b>\$ 327,540</b>	<b>\$ 241,535</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Contractual Services	\$ 18,235	\$ 3,006	\$ 4	\$ 3,000
Commodities	27,455	11,000	142,595	11,000
Other	392	0	0	31,153
Capital Outlay	22,853	0	0	0
<i>Subtotal Operating</i>	\$ 68,935	\$ 14,006	\$ 142,599	\$ 45,153
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 68,935</b>	<b>\$ 14,006</b>	<b>\$ 142,599</b>	<b>\$ 45,153</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 272,582</b>	<b>\$ 331,039</b>	<b>\$ 184,941</b>	<b>\$ 196,382</b>
<b>RESTRICTED RESERVE</b>	<b>\$ 272,582</b>	<b>\$ 331,039</b>	<b>\$ 184,941</b>	<b>\$ 196,382</b>
<b>NET ENDING BALANCE</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

**ENTERPRISE FUND  
AIRPORT PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Passenger Facility Charge Revenue (PFC) Fund was established to account for Passenger Facility Charges imposed on each passenger enplaned. The revenues pay for capital expenses and debt service associated with the preservation, enhancement, safety, security, or noise reduction for the San Antonio International Airport. The first priority on the use of the funds is debt service for the PFC bonds. The remaining balance less reserves is transferred to the PFC Capital Improvement and Contingency Fund for pay as you go Capital Projects

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
<i>Net Balance</i>	\$ 0	\$ 0	\$ 0	\$ 0
<b>REVENUES</b>				
Passenger Facility Charges	\$ 16,087,642	\$ 17,528,865	\$ 15,988,380	\$ 16,436,160
Interest on Time Deposits	37,171	13,299	3,673	0
<i>Total Revenues &amp; Transfers</i>	<u>\$ 16,124,813</u>	<u>\$ 17,542,164</u>	<u>\$ 15,992,053</u>	<u>\$ 16,436,160</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 16,124,813</u>	<u>\$ 17,542,164</u>	<u>\$ 15,992,054</u>	<u>\$ 16,436,160</u>
<b>APPROPRIATIONS</b>				
<b>Transfers To</b>				
PFC Capital Improvement Fund	\$ 5,154,101	\$ 6,785,739	\$ 5,235,629	\$ 5,676,397
Debt Service Fund	10,970,711	10,756,425	10,756,425	10,759,763
<i>Subtotal Transfers</i>	<u>\$ 16,124,812</u>	<u>\$ 17,542,164</u>	<u>\$ 15,992,054</u>	<u>\$ 16,436,160</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 16,124,812</u>	<u>\$ 17,542,164</u>	<u>\$ 15,992,054</u>	<u>\$ 16,436,160</u>
<b>GROSS ENDING BALANCE</b>	\$ 0	\$ 0	\$ 0	\$ 0
<b>NET ENDING BALANCE</b>	\$ 0	\$ 0	\$ 0	\$ 0

**ENTERPRISE FUND  
PARKING OPERATING AND MAINTENANCE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Parking Fund was established in FY 1979-80 to account for revenues and expenditures associated with the operation and maintenance of the City's parking structures and parking areas and required debt service for outstanding bonds. The Office of Downtown Operations is responsible for the administration of the Parking Fund, which is a self-supporting operation.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 1,668,602	\$ 1,781,339	\$ 2,624,162	\$ 2,331,974
Adjustment for Reserve	0	0	0	0
<i>Net Balance</i>	<u>\$ 1,668,602</u>	<u>\$ 1,781,339</u>	<u>\$ 2,624,162</u>	<u>\$ 2,331,974</u>
<b>REVENUES</b>				
Parking Garage & Lot Fees	\$ 9,324,334	\$ 8,069,413	\$ 7,589,289	\$ 7,542,963
Parking Meter Collections	1,235,799	1,210,701	1,298,563	1,568,685
Retail Space Leases	348,419	167,299	166,617	120,389
Employee Bus Fare/Carpool	39,710	0	0	0
Miscellaneous	35,806	45,523	50,048	50,048
Recovery of Expenditures	12,096	2,256	4,501	0
Interest on Time Deposits	106,161	4,598	2,319	1,362
Transfer from General Fund	0	0	0	127,000
<i>Total Revenue &amp; Transfers</i>	<u>\$ 11,102,325</u>	<u>\$ 9,499,790</u>	<u>\$ 9,111,337</u>	<u>\$ 9,410,447</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 12,770,927</u>	<u>\$ 11,281,129</u>	<u>\$ 11,735,499</u>	<u>\$ 11,742,421</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 4,706,670	\$ 4,598,378	\$ 4,433,480	\$ 4,425,730
Contractual Services	519,291	629,661	515,518	721,281
Commodities	157,660	259,302	235,292	229,802
Self-Insurance/Other Expenditures	1,153,265	1,167,262	1,104,320	1,385,935
Capital Outlay	6,069	19,720	19,720	0
<i>Subtotal Operating</i>	<u>\$ 6,542,955</u>	<u>\$ 6,674,323</u>	<u>\$ 6,308,330</u>	<u>\$ 6,762,748</u>
<b>Transfers To</b>				
General Fund-Indirect Cost	\$ 365,337	\$ 355,679	\$ 355,679	\$ 361,334
General Fund-Other	153,875	259,045	259,045	343,879
Public Improvement District	29,060	29,641	29,641	26,630
Facility Services I & C -Mkt Square	100,000	0	0	0
Parking Facility Debt Service	729,634	0	604,204	0
General Obligation Debt Service	1,189,253	1,787,169	692,434	847,656
Parking Improvement & Contingency Fund	994,139	291,567	1,110,966	773,466
Retired Employees Health Insurance	42,510	43,226	43,226	43,226
IT Portfolio Investment Projects	0	0	0	59,518
<i>Subtotal Transfers</i>	<u>\$ 3,603,808</u>	<u>\$ 2,766,327</u>	<u>\$ 3,095,195</u>	<u>\$ 2,455,709</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 10,146,765</u>	<u>\$ 9,440,650</u>	<u>\$ 9,403,525</u>	<u>\$ 9,218,457</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 2,624,162</u>	<u>\$ 1,840,479</u>	<u>\$ 2,331,974</u>	<u>\$ 2,523,964</u>
<b>OPERATING FINANCIAL RESERVE</b>	<u>\$ 2,624,162</u>	<u>\$ 1,840,479</u>	<u>\$ 2,331,974</u>	<u>\$ 2,523,964</u>
<b>NET ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**ENTERPRISE FUND  
SOLID WASTE OPERATING AND MAINTENANCE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Solid Waste Fund was created to better account for the recording of all revenues and expenditures associated with the operation and maintenance of the Solid Waste and Environmental Management Programs.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 7,379,981	\$ 8,358,671	\$ 12,685,362	\$ 9,252,560
<i>Net Balance</i>	<u>\$ 7,379,981</u>	<u>\$ 8,358,671</u>	<u>\$ 12,685,362</u>	<u>\$ 9,252,560</u>
<b>REVENUES</b>				
Solid Waste Processing Fee	\$ 50,877,604	\$ 54,596,036	\$ 54,355,077	\$ 60,565,414
Environmental Service Fee	8,357,699	8,410,540	8,412,820	8,398,430
Brush Collection Fee	10,261,616	10,332,038	10,320,803	10,277,029
Automated Conversion Fee	6,065,147	6,106,939	6,437,871	0
Commercial Collection Fee	92,416	95,000	78,062	80,000
Commercial Brush Fee	252,953	250,000	226,463	195,000
Special Request Pickup	152,521	142,500	119,769	85,000
Recycling Program	3,647,755	3,000,000	438,510	198,389
Franchise Fee	978,983	800,000	1,032,888	975,000
Northeast Transfer Station Lease	100,000	100,000	100,000	100,000
Interest on Time Deposits	413,656	427,823	233,035	118,638
Miscellaneous Revenue	63,104	44,000	29,004	94,300
Recovery of Expenditures	1,135,141	0	274,003	0
Sale of Fixed Assets	3,704	0	3,499	0
Transfer from Improvement & Contingency	0	0	869,316	0
Transfer from General Fund	5,406,250	3,350,000	350,000	138,105
<i>Total Revenues &amp; Transfers</i>	<u>\$ 87,808,548</u>	<u>\$ 87,654,876</u>	<u>\$ 83,281,120</u>	<u>\$ 81,225,305</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 95,188,529</u>	<u>\$ 96,013,547</u>	<u>\$ 95,966,482</u>	<u>\$ 90,477,865</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>SOLID WASTE MANAGEMENT</b>				
Personal Services	\$ 27,471,488	\$ 26,800,859	\$ 26,535,641	\$ 26,660,143
Contractual Services	24,421,872	23,922,039	22,518,611	24,174,462
Commodities	8,662,424	15,475,314	13,267,309	3,608,395
Self-Insurance/Other Expenditures	16,857,221	17,923,301	19,379,644	23,638,375
Capital Outlay	368,976	399,281	561,918	393,188
<i>Subtotal Operating</i>	<u>\$ 77,781,981</u>	<u>\$ 84,520,794</u>	<u>\$ 82,263,123</u>	<u>\$ 78,474,563</u>
<b>OFFICE OF ENVIRONMENTAL POLICY</b>				
Personal Services	\$ 136,108	\$ 266,482	\$ 312,434	\$ 404,449
Contractual Services	53,834	520,712	98,159	91,900
Commodities	13,481	5,400	18,027	8,800
Self-Insurance/Other Expenditures	15,878	21,246	20,653	22,075
Capital Outlay	0	5,894	7,455	0
<i>Subtotal Operating</i>	<u>\$ 219,301</u>	<u>\$ 819,734</u>	<u>\$ 456,728</u>	<u>\$ 527,224</u>
<b>TOTAL OPERATING EXPENSES</b>				
Personal Services	\$ 27,607,596	\$ 27,067,341	\$ 26,848,075	\$ 27,064,592
Contractual Services	24,475,706	24,442,751	22,616,770	24,266,362
Commodities	8,675,905	15,480,714	13,285,336	3,617,195
Self-Insurance/Other Expenditures	16,873,099	17,944,547	19,400,297	23,660,450
Capital Outlay	368,976	405,175	569,373	393,188
<i>Total Operating</i>	<u>\$ 78,001,282</u>	<u>\$ 85,340,528</u>	<u>\$ 82,719,851</u>	<u>\$ 79,001,787</u>

**ENTERPRISE FUND  
SOLID WASTE OPERATING AND MAINTENANCE FUND  
SUMMARY OF ADOPTED BUDGET  
CONTINUATION**

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>Transfers To</b>				
General Fund - Indirect Cost	\$ 1,983,569	\$ 2,537,023	\$ 2,537,023	\$ 2,577,362
General Fund - Other	117,965	121,940	121,940	123,879
Capital Improvements Management Services	395,348	0	0	0
Street Maintenance	600,000	800,000	800,000	800,000
Improvement & Contingency	869,316	869,316	0	0
Debt Service	304,396	299,918	299,918	296,084
Retired Employees Health Insurance	231,292	235,189	235,189	235,189
IT Portfolio Investment Projects	0	0	0	233,953
Storm Water Fund - Alley Reconstruction	0	0	0	1,000,000
<i>Subtotal Transfers</i>	<u>\$ 4,501,886</u>	<u>\$ 4,863,386</u>	<u>\$ 3,994,070</u>	<u>\$ 5,266,467</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 82,503,168</u>	<u>\$ 90,203,914</u>	<u>\$ 86,713,921</u>	<u>\$ 84,268,254</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 12,685,362</u>	<u>\$ 5,809,632</u>	<u>\$ 9,252,560</u>	<u>\$ 6,209,611</u>
<b>OPERATING RESERVE</b>	<u>\$ 3,838,876</u>	<u>\$ 4,338,876</u>	<u>\$ 4,218,712</u>	<u>\$ 4,345,098</u>
<b>NET ENDING BALANCE</b>	<u>\$ 8,846,486</u>	<u>\$ 1,470,756</u>	<u>\$ 5,033,848</u>	<u>\$ 1,864,513</u>

# **Expendable Trust Funds**



**EXPENDABLE TRUST FUND  
SAN JOSE BURIAL FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The San Jose Burial Fund was established to account for the maintenance of the San Jose Burial Park. This park is supervised by the City of San Antonio Parks and Recreation Department.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 124,645	\$ 101,687	\$ (137,097)	\$ 0
Adjustment for Reserve	(161,783)	0	0	0
<i>Net Balance</i>	<u>\$ (37,138)</u>	<u>\$ 101,687</u>	<u>\$ (137,097)</u>	<u>\$ 0</u>
<b>REVENUES</b>				
Sale of Lots	\$ 161,428	\$ 150,237	\$ 157,744	\$ 162,476
Interments	215,000	209,293	217,293	228,504
Special Labor Charges	18,150	18,067	18,609	19,167
Interest on Time Deposits	73,098	62,564	32,292	22,156
Transfer from General Fund	0	75,000	177,990	100,000
<i>Total Revenue &amp; Transfers</i>	<u>\$ 467,676</u>	<u>\$ 515,161</u>	<u>\$ 603,928</u>	<u>\$ 532,303</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 430,538</u>	<u>\$ 616,848</u>	<u>\$ 466,832</u>	<u>\$ 532,303</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 380,775	\$ 399,333	\$ 335,107	\$ 386,821
Contractual Services	28,077	11,387	23,888	11,285
Commodities	10,859	12,064	11,344	12,064
Self-Insurance/Other Expenditures	147,923	116,465	96,493	103,655
Capital Outlay	0	0	0	0
<i>Subtotal Operating</i>	<u>\$ 567,634</u>	<u>\$ 539,249</u>	<u>\$ 466,832</u>	<u>\$ 513,825</u>
<b>Transfers To</b>				
General Fund-Indirect Cost	\$ 0	\$ 0	\$ 0	\$ 0
IT Portfolio Projects	0	0	0	4,121
Employee Benefits	0	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 4,121</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 567,634</u>	<u>\$ 539,249</u>	<u>\$ 466,832</u>	<u>\$ 517,946</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ (137,097)</u>	<u>\$ 77,599</u>	<u>\$ 0</u>	<u>\$ 14,357</u>



# **Internal Service Funds**



**INTERNAL SERVICE FUND  
FACILITY SERVICES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Facility Services Fund was established in FY 2000-01 to separately account for the maintenance of City facilities for which the Facility Services Division is the primary building services provider. This fund records revenues and expenditures associated with the maintenance of various City facilities. Revenues are generated through a charge-back system to other City departments based on square footage and internal hourly trade services.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 451,088	\$ 2,563,245	\$ 2,775,789	\$ 642,584
Net Balance	\$ 451,088	\$ 2,563,245	\$ 2,775,789	\$ 642,584
<b>REVENUES</b>				
Facility Services Charge	\$ 9,133,484	\$ 11,393,724	\$ 11,393,724	\$ 12,623,452
Facility Trade Service Charge	1,009,464	0	0	0
Inventory Management Fee	36,303	0	0	0
Interest on Time Deposits	40,749	36,704	50,396	19,887
Net Increase in Fair Value of Investments	(54)	0	0	0
Recovery of Current Year Expenditures	365,068	0	0	0
Transfer from Facility Services I&C Fund	1,831,241	0	0	0
Miscellaneous Revenue	229	0	0	0
Transfer from General Fund	0	1,717,036	1,717,036	1,350,894
<i>Total Revenues &amp; Transfers</i>	<u>\$ 12,416,484</u>	<u>\$ 13,147,464</u>	<u>\$ 13,161,156</u>	<u>\$ 13,994,233</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 12,867,572</u>	<u>\$ 15,710,709</u>	<u>\$ 15,936,945</u>	<u>\$ 14,636,817</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 4,423,128	\$ 5,008,352	\$ 4,389,418	\$ 5,053,093
Contractual Services	1,612,406	4,900,492	4,947,281	3,146,610
Commodities	632,958	614,397	911,517	530,397
Self-Insurance/Other Expenditures	2,997,696	3,391,975	3,402,428	3,969,825
Capital Outlay	15,038	494,351	694,281	4,800
<i>Subtotal Operating</i>	<u>\$ 9,681,226</u>	<u>\$ 14,409,567</u>	<u>\$ 14,344,925</u>	<u>\$ 12,704,725</u>
<b>Transfers To</b>				
General Fund-Indirect Costs	\$ 356,619	\$ 438,644	\$ 438,644	\$ 445,618
Mira Flores Park & Bridge	0	455,945	455,945	0
Retired Employee Health Insurance	53,938	54,847	54,847	54,847
IT Portfolio Investment Projects	0	0	0	53,567
Purchasing and General Services Fund	0	0	0	399,646
<i>Subtotal Transfers</i>	<u>\$ 410,557</u>	<u>\$ 949,436</u>	<u>\$ 949,436</u>	<u>\$ 953,678</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 10,091,783</u>	<u>\$ 15,359,003</u>	<u>\$ 15,294,361</u>	<u>\$ 13,658,403</u>
<b>ENDING BALANCE</b>	<u>\$ 2,775,789</u>	<u>\$ 351,706</u>	<u>\$ 642,584</u>	<u>\$ 978,414</u>

**INTERNAL SERVICE FUND  
INFORMATION TECHNOLOGY SERVICES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

This Internal Service Fund is used to record activities related to the Information Technology Services Department. The Information Technology Services Department provides data processing, telephone, and radio services 24 hours a day, 7 days a week to all City departments as well as Data Communications services to the San Antonio Water System and Bexar County in support of the county-wide Criminal Justice Information System.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 2,086,215	\$ 1,150,604	\$ 1,805,199	\$ 3,896,076
Accounting Adjustment				
<i>Net Balance</i>	<u>\$ 2,086,215</u>	<u>\$ 1,150,604</u>	<u>\$ 1,805,199</u>	<u>\$ 3,896,076</u>
<b>REVENUES</b>				
City of San Antonio Billings				
ADP	\$ 11,945	\$ 0	\$ 36,480	\$ 37,210
ADP - Outside Agency Billings	45,205	31,501	40,555	41,366
IT Assessment Fee	33,984,760	37,207,247	37,481,201	37,144,097
Telecommunications Charges	53,254	35,587	43,499	44,369
<i>Telecommunications Cost Recovery</i>	842,778	0	0	0
<i>Pager Cost Recovery</i>	101,165	88,200	66,851	56,484
<i>Cellular Cost Recovery</i>	864,963	1,085,912	828,856	1,085,912
<i>Radio Shop Cost Recovery</i>	1,089,790	1,000,895	700,623	565,000
Radio Shop Outside Agency Billings	223,514	152,014	156,736	159,871
Wireless Surcharge	1,597,431	1,450,000	1,809,307	1,499,999
PC Lease Program	0	0	0	0
Miscellaneous Revenue	10,808	10,609	5,379	5,487
Net Increase in Fair Value of Investments	-322	0	0	0
Recovery of Expenditures	62,274	32,921	55,000	0
Interest on Time Deposits	87,982	62,034	55,903	59,546
Transfer from General Fund	200,000	0	0	0
Transfer from Other Funds	0	0	0	4,890,120
<i>Total Revenue</i>	<u>\$ 39,175,547</u>	<u>\$ 41,156,920</u>	<u>\$ 41,280,390</u>	<u>\$ 45,589,460</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 41,261,762</u>	<u>\$ 42,307,524</u>	<u>\$ 43,085,589</u>	<u>\$ 49,485,536</u>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>INFORMATION SERVICES</b>				
Personal Services	\$ 16,687,433	\$ 18,706,825	\$ 18,212,490	\$ 19,220,625
Contractual Services	8,432,119	9,637,675	10,734,820	8,408,516
Commodities	5,738,965	4,819,594	4,893,931	6,452,618
Self Insurance/Other Expenditures	7,915,573	6,069,094	4,543,322	5,126,123
Capital Outlay	66,956	104,559	104,559	184,692
<i>Subtotal Operating</i>	<u>\$ 38,841,046</u>	<u>\$ 39,337,747</u>	<u>\$ 38,489,122</u>	<u>\$ 39,392,574</u>
<b>Transfers To</b>				
General Fund-Indirect Cost	\$ 546,952	\$ 630,671	\$ 630,671	\$ 640,699
Retired Employees Health Ins.	68,565	69,720	69,720	69,720
IT Portfolio Investment Projects	0	0	0	5,000,000
<i>Subtotal Transfers</i>	<u>\$ 615,517</u>	<u>\$ 700,391</u>	<u>\$ 700,391</u>	<u>\$ 5,710,419</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 39,456,563</u>	<u>\$ 40,038,138</u>	<u>\$ 39,189,513</u>	<u>\$ 45,102,993</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 1,805,199</u>	<u>\$ 2,269,386</u>	<u>\$ 3,896,076</u>	<u>\$ 4,382,543</u>

**INTERNAL SERVICE FUND  
PURCHASING AND GENERAL SERVICES FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

Purchasing and General Services Fund was established to record all revenues and expenditures associated with provision of goods and services to City departments and other government entities. The Purchasing Department provides goods and support services on a charge-back basis to other City departments, as well as other governmental agencies.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (480,125)	\$ 905,420	\$ 1,409,858	\$ 1,436,577
<i>Net Balance</i>	\$ (480,125)	\$ 905,420	\$ 1,409,858	\$ 1,436,577
<b>REVENUES</b>				
Central Stores	\$ 1,953,689	\$ 1,931,801	\$ 1,923,143	\$ 1,930,600
Procurement	1,262,615	1,262,712	1,130,682	2,468,625
Automotive-Fleet Services	20,281,714	18,984,041	19,615,705	19,188,723
Automotive-Fuel	19,886,706	20,338,552	12,138,860	16,434,860
Interest on Time Deposits	10,291	10,271	28,244	51,494
Other Revenue	136,716	107,429	118,813	114,615
Transfer from General Fund	1,175,575	1,175,575	1,175,575	0
Transfer from Facility Services Fund	0	0	0	399,646
Transfer from Equipment & Renewal	447,162	475,184	475,184	750,414
<i>Total Revenue &amp; Transfers</i>	\$ 45,154,468	\$ 44,285,565	\$ 36,606,206	\$ 41,338,977
<b>TOTAL AVAILABLE FUNDS</b>	\$ 44,674,343	\$ 45,190,985	\$ 38,016,064	\$ 42,775,554
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>FLEET MAINTENANCE OPERATIONS</b>				
Personal Services	\$ 8,181,753	\$ 8,333,489	\$ 8,279,508	\$ 8,128,008
Contractual Services	474,034	449,709	552,861	427,570
Commodities	248,335	250,034	278,707	173,246
Self-Insurance/Other Expenditures	1,380,966	1,786,920	1,755,717	1,637,298
Capital Outlay	138,229	501,576	501,576	19,743
Commodities/Services-Resale	8,473,938	7,915,474	8,230,994	7,915,474
Commodities-Fuel	19,381,627	19,344,179	11,573,225	15,257,262
<i>Subtotal Operating</i>	\$ 38,278,882	\$ 38,581,381	\$ 31,172,588	\$ 33,558,601
<b>PURCHASING AND GENERAL SERVICES</b>				
Personal Services	\$ 2,418,132	\$ 2,824,075	\$ 2,620,160	\$ 2,924,912
Contractual Services	216,004	668,948	604,898	510,807
Commodities	27,656	46,799	30,605	21,708
Self Insurance/Other Expenditures	468,449	279,070	259,260	291,396
Capital Outlay	22,395	0	82,021	27,805
Commodities/Services-Resale	1,225,542	850,000	1,170,091	1,170,091
<i>Subtotal Operating</i>	\$ 4,378,178	\$ 4,668,892	\$ 4,767,035	\$ 4,946,719
<b>TOTAL OPERATING EXPENSES</b>				
Personal Services	\$ 10,599,885	\$ 11,157,563	\$ 10,899,668	\$ 11,052,920
Contractual Services	690,038	1,118,657	1,157,759	938,377
Commodities	275,991	296,833	309,312	194,954
Self Insurance/Other Expenditures	1,849,415	2,065,990	2,014,977	1,928,694
Capital Outlay	160,624	501,576	583,597	47,548
Commodities/Services-Resale	9,699,481	8,765,474	9,401,085	9,085,565
Commodities-Fuel	19,381,627	19,344,179	11,573,225	15,257,262
<i>Subtotal Operating</i>	\$ 42,657,061	\$ 43,250,272	\$ 35,939,623	\$ 38,505,320
<b>Transfers To</b>				
General Fund-Indirect Cost	\$ 514,175	\$ 545,044	\$ 545,044	\$ 553,710
Retired Employees Health Insurance	93,249	94,820	94,820	94,820
IT Portfolio Investment Projects	0	0	0	103,470
Equipment & Renewal	0	0	0	227,677
<i>Subtotal Transfers</i>	\$ 607,424	\$ 639,864	\$ 639,864	\$ 979,677
<b>TOTAL APPROPRIATIONS</b>	\$ 43,264,485	\$ 43,890,136	\$ 36,579,487	\$ 39,484,997
<b>GROSS ENDING BALANCE</b>	\$ 1,409,858	\$ 1,300,849	\$ 1,436,577	\$ 3,290,557

**INTERNAL SERVICE FUND  
EQUIPMENT RENEWAL AND REPLACEMENT FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Equipment Renewal and Replacement Fund was established to record all revenues and expenditures associated with the replacement function of vehicles and heavy equipment. Revenues are generated from lease payments which are collected from all City departments participating in the replacement program.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 22,280,678	\$ 22,281,339	\$ 24,554,691	\$ 23,411,016
<i>Net Balance</i>	\$ 22,280,678	\$ 22,281,339	\$ 24,554,691	\$ 23,411,016
<b>REVENUES</b>				
Sale of Vehicles	\$ 4,020,894	\$ 4,685,200	\$ 3,389,123	\$ 4,005,508
Interest on Time Deposits	868,680	796,608	310,805	268,283
Lease of Rolling Equipment	18,662,834	20,716,451	22,962,356	21,662,388
Miscellaneous	310,694	251,510	275,385	263,891
Net Increase in Fair Value of Investments	(1,944)	0	0	0
Transfer from Purchasing & General Services	0	0	0	227,677
<i>Total Revenues &amp; Transfers</i>	\$ 23,861,158	\$ 26,449,769	\$ 26,937,669	\$ 26,427,747
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 46,141,836</b>	<b>\$ 48,731,108</b>	<b>\$ 51,492,360</b>	<b>\$ 49,838,763</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Contractual Services	\$ 543,193	\$ 427,433	\$ 445,572	\$ 576,945
Commodities	(2,850)	0	0	0
Capital Outlay	19,690,877	28,826,857	27,025,588	21,771,523
<i>Subtotal Operating</i>	\$ 20,231,220	\$ 29,254,290	\$ 27,471,160	\$ 22,348,468
<b>Transfers To</b>				
Purchasing	447,162	475,184	475,184	750,414
Golf	908,763	0	0	0
Fire	0	135,000	135,000	0
<i>Subtotal Transfers</i>	\$ 1,355,925	\$ 610,184	\$ 610,184	\$ 750,414
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 21,587,145</b>	<b>\$ 29,864,474</b>	<b>\$ 28,081,344</b>	<b>\$ 23,098,882</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 24,554,691</b>	<b>\$ 18,866,634</b>	<b>\$ 23,411,016</b>	<b>\$ 26,739,882</b>
<b>RESERVE FOR FUTURE PURCHASES</b>	<b>\$ 24,554,691</b>	<b>\$ 18,866,634</b>	<b>\$ 23,411,016</b>	<b>\$ 26,739,882</b>
<b>NET ENDING BALANCE</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>

# **Self Insurance Funds**



**SELF INSURANCE FUND  
EMPLOYEE BENEFITS INSURANCE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Employee Benefits Insurance Fund consolidates the revenues and expenditures associated with benefits provided to City employees including medical, dental, and vision insurance. The major portion of the funding comes from premiums paid by departments for their employees. Costs include a third party administrator to process health claims, Health Department's Employee Wellness Clinic, and administrative staff.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 8,011,078	\$ 7,394,023	\$ 18,099,169	\$ 14,677,959
<i>Net Balance</i>	<u>\$ 8,011,078</u>	<u>\$ 7,394,023</u>	<u>\$ 18,099,169</u>	<u>\$ 14,677,959</u>
<b>REVENUES</b>				
Department Assessments - Active and Retirees	\$ 82,098,748	\$ 83,116,492	\$ 70,367,693	\$ 75,837,961
CitiMed Employee Premiums	5,973,247	6,828,952	6,975,291	7,426,788
Retiree Premiums	3,291,493	3,887,262	3,737,331	3,820,076
CitiDent Contributions	1,113,697	1,199,545	1,192,530	1,271,474
DHMO Plan Premiums	540,548	523,759	532,234	523,759
Vision Plan Premiums	555,694	576,858	603,664	576,858
Supplemental Life Premiums	694,459	770,281	738,071	770,281
Other Insurance Plans	187,911	192,550	205,522	192,550
Unemployment Dept Assessment	0	167,976	167,976	167,976
Extended Sick Leave Assessment	0	15,000	15,000	15,000
Medicare Prescription Reimbursement	0	0	533,583	533,583
Recovery of Expenditures	1,209,661	337,746	337,746	337,746
Interest on Time Deposits	1,079,713	1,010,062	500,015	392,228
Transfers from Other Funds	0	1,357,377	1,830,977	0
<i>Total Revenue &amp; Transfers</i>	<u>\$ 96,745,171</u>	<u>\$ 99,983,860</u>	<u>\$ 87,737,633</u>	<u>\$ 91,866,280</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 104,756,249</u>	<u>\$ 107,377,883</u>	<u>\$ 105,836,802</u>	<u>\$ 106,544,239</u>
<b>APPROPRIATIONS</b>				
<b>Operating</b>				
Administration - City	\$ 1,565,349	\$ 3,983,329	\$ 4,216,637	\$ 4,102,140
Administration - Contracts	4,067,167	3,906,704	4,528,951	4,662,600
CitiMed PPO Claims	62,858,778	77,096,331	73,178,293	80,496,121
CitiMed HMO Claims	578,893	0	0	0
HMO Payments-Retirees	7,475,481	592,398	2,759,649	2,937,824
CitiDent Claims	1,061,691	1,051,528	1,149,938	1,264,932
DHMO Plan Payments	591,877	523,759	532,234	523,759
Vision Plan Payments	560,642	576,858	603,664	576,858
Supplemental Life Payments	719,225	770,281	738,071	770,281
Other Insurance Payments-TriCare	41,471	0	0	0
Unemployment Compensation Claims	0	300,000	410,134	410,134
<i>Subtotal Operating</i>	<u>\$ 79,520,574</u>	<u>\$ 88,801,188</u>	<u>\$ 88,117,571</u>	<u>\$ 95,744,649</u>
<b>Transfers</b>				
Employee Wellness Program	\$ 897,005	\$ 0	\$ 0	\$ 0
IT Portfolio Investment Projects	0	0	0	10,072
Premium Adjustment	3,812,149	0	0	0
Transfer to the General Fund	1,880,459	1,376,095	1,376,095	0
General Fund-Indirect Cost	546,893	1,665,177	1,665,177	1,691,653
<i>Subtotal Transfers</i>	<u>\$ 7,136,506</u>	<u>\$ 3,041,272</u>	<u>\$ 3,041,272</u>	<u>\$ 1,701,725</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 86,657,080</u>	<u>\$ 91,842,460</u>	<u>\$ 91,158,843</u>	<u>\$ 97,446,374</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 18,099,169</u>	<u>\$ 15,535,423</u>	<u>\$ 14,677,959</u>	<u>\$ 9,097,865</u>
<b>OPERATING RESERVE</b>	<u>\$ 7,394,023</u>	<u>\$ 7,400,099</u>	<u>\$ 7,343,131</u>	<u>\$ 7,978,721</u>
<b>NET ENDING BALANCE</b>	<u>\$ 10,705,146</u>	<u>\$ 8,135,324</u>	<u>\$ 7,334,828</u>	<u>\$ 1,119,144</u>

**SELF INSURANCE FUND  
EXTENDED SICK LEAVE PROGRAM FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

The Internal Service Fund for the Extended Sick Leave Program provides a single account for settlement of claims associated with the City's Employee Long Term Disability Plan. Claims are administered by City staff and departments are assessed premiums to cover expenditures. In FY 2009, the Extended Sick Leave Fund was consolidated into the Employee Benefits Fund.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 8,054	\$ 8,054	\$ 8,248	N/A
<i>Net Balance</i>	\$ 8,054	\$ 8,054	\$ 8,248	N/A
<b>REVENUES</b>				
Department Assessments	\$ 13,833	\$ 0	\$ 0	N/A
Interest on Time Deposits	194	0	0	N/A
<i>Total Revenue &amp; Transfers</i>	\$ 14,027	\$ 0	\$ 0	N/A
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 22,081</b>	<b>\$ 8,054</b>	<b>\$ 8,248</b>	<b>N/A</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Personal Services	\$ 13,833	\$ 0	\$ 0	N/A
<i>Subtotal Operating</i>	\$ 13,833	\$ 0	\$ 0	N/A
<b>Transfers To</b>				
Transfer to Employee Benefits	\$ 0	\$ 8,054	\$ 8,248	N/A
<i>Subtotal Transfers</i>	\$ 0	\$ 8,054	\$ 8,248	N/A
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 13,833</b>	<b>\$ 8,054</b>	<b>\$ 8,248</b>	<b>N/A</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 8,248</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>N/A</b>

**SELF INSURANCE FUND  
LIABILITY INSURANCE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

This fund consolidates the City's Liability Insurance Programs. The fund's revenues are collected through charges to City departments and expenditures are made to settle tort claims against the City. The fund includes the administrative cost for Risk Management and Litigation staff, insurance premiums, and the third party administrative fees.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 3,658,447	\$ 4,852,530	\$ 6,315,748	\$ 3,006,658
<i>Net Balance</i>	<u>\$ 3,658,447</u>	<u>\$ 4,852,530</u>	<u>\$ 6,315,748</u>	<u>\$ 3,006,658</u>
<b>REVENUE</b>				
Department Assessment	\$ 10,322,331	\$ 10,365,158	\$ 6,265,158	\$ 10,883,415
Interest on Time Deposits	800,727	681,492	390,368	287,325
Recovery of Expenditures	197,769	15,000	25,000	15,000
Compensation for Damages	345,976	225,000	261,737	225,000
<i>Total Revenue &amp; Transfers</i>	<u>\$ 11,666,803</u>	<u>\$ 11,286,650</u>	<u>\$ 6,942,263</u>	<u>\$ 11,410,740</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 15,325,250</u>	<u>\$ 16,139,180</u>	<u>\$ 13,258,011</u>	<u>\$ 14,417,398</u>
<b>APPROPRIATIONS</b>				
<b>Operating</b>				
Administration - City	\$ 1,230,795	\$ 1,672,559	\$ 1,683,102	\$ 1,666,944
Administration - Contracts	630,258	778,095	734,870	778,095
Claims - Insurance	4,889,302	6,427,731	5,826,957	6,572,958
Premiums - Excess Liability	2,087,574	2,268,585	1,754,787	2,268,585
<i>Subtotal Operating</i>	<u>\$ 8,837,929</u>	<u>\$ 11,146,970</u>	<u>\$ 9,999,716</u>	<u>\$ 11,286,582</u>
<b>Transfers</b>				
General Fund-Indirect Cost	\$ 82,067	\$ 159,184	\$ 159,184	\$ 161,715
IT Portfolio Investment Projects	0	0	0	9,157
Retired Employee Health Insurance	7,770	7,901	7,901	7,901
Workers' Compensation	81,736	84,552	84,552	84,552
<i>Subtotal Transfers</i>	<u>\$ 171,573</u>	<u>\$ 251,637</u>	<u>\$ 251,637</u>	<u>\$ 263,325</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 9,009,502</u>	<u>\$ 11,398,607</u>	<u>\$ 10,251,353</u>	<u>\$ 11,549,907</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 6,315,748</u>	<u>\$ 4,740,573</u>	<u>\$ 3,006,658</u>	<u>\$ 2,867,491</u>

**SELF INSURANCE FUND  
OCCUPATIONAL HEALTH PROGRAM  
SUMMARY OF ADOPTED BUDGET**

Description:

This Self Insurance Fund includes revenues and expenditures of the City Employee Health Clinic operated by the San Antonio Metropolitan Health District and the Employee Assistance Program operated by the Human Resources Department. These operations are supported by transfers from the Workers' Compensation and the Employee Benefits Insurance Fund.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 485,152	\$ 386,417	\$ 822,971	N/A
<i>Net Balance</i>	\$ 485,152	\$ 386,417	\$ 822,971	N/A
<b>REVENUES</b>				
Transfer from Workers' Compensation Fund	\$ 150,000	\$ 0	\$ 0	N/A
Transfer from Employee Benefits Fund	897,005	0	0	N/A
Interest on Time Deposits	25,593	0	0	N/A
<i>Total Revenues &amp; Transfers</i>	\$ 1,072,598	\$ 0	\$ 0	N/A
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 1,557,750</b>	<b>\$ 386,417</b>	<b>\$ 822,971</b>	<b>N/A</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
<b>HEALTH</b>				
Personal Services	\$ 278,580	\$ 0	\$ 0	N/A
Contractual Services	120,074	0	0	N/A
Commodities	17,486	0	0	N/A
Self-Insurance/Other Expenditures	25,471	0	0	N/A
Capital Outlay	0	0	0	N/A
<i>Subtotal</i>	\$ 441,611	\$ 0	\$ 0	N/A
<b>HUMAN RESOURCES</b>				
Personal Services	\$ 75,765	\$ 0	\$ 0	N/A
Contractual Services	202,326	0	0	N/A
Commodities	343	0	0	N/A
Self-Insurance/Other Expenditures	11,991	0	0	N/A
Capital Outlay	0	0	0	N/A
<i>Subtotal</i>	\$ 290,425	\$ 0	\$ 0	N/A
<b>TOTAL OPERATING EXPENSES</b>				
Personal Services	\$ 354,345	\$ 0	\$ 0	N/A
Contractual Services	322,400	0	0	N/A
Commodities	17,829	0	0	N/A
Self-Insurance/Other Expenditures	37,462	0	0	N/A
Capital Outlay	0	0	0	N/A
<i>Total Operating</i>	\$ 732,036	\$ 0	\$ 0	N/A
<b>Transfers To</b>				
Retired Employees Health Insurance	\$ 2,743	\$ 0	\$ 0	N/A
Employee Benefits	0	386,417	822,971	N/A
<i>Subtotal Transfers</i>	\$ 2,743	\$ 386,417	\$ 822,971	N/A
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 734,779</b>	<b>\$ 386,417</b>	<b>\$ 822,971</b>	<b>N/A</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 822,971</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>N/A</b>

**SELF INSURANCE FUND  
UNEMPLOYMENT COMPENSATION PROGRAM  
SUMMARY OF ADOPTED BUDGET**

Description:

This Self Insurance Fund for the Unemployment Compensation Program provides a central account for resolving unemployment compensation claims. Claims are administered by a third party administrator and paid through the central account. In FY 2009, the Unemployment Compensation Fund was consolidated into the Employee Benefits Fund.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 868,987	\$ 812,906	\$ 849,758	N/A
<i>Net Balance</i>	\$ 868,987	\$ 812,906	\$ 849,758	N/A
<b>REVENUES</b>				
Department Assessments	\$ 162,394	\$ 0	\$ 0	N/A
Interest on Time Deposits	30,499	0	0	N/A
Recovery of Expenditures	11	0	0	N/A
<i>Total Revenues &amp; Transfers</i>	\$ 192,904	\$ 0	\$ 0	N/A
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 1,061,891</b>	<b>\$ 812,906</b>	<b>\$ 849,758</b>	<b>N/A</b>
<b>APPROPRIATIONS</b>				
<b>Operating Expenses</b>				
Unemployment Compensation Claims	\$ 206,633	\$ 0	\$ 0	N/A
Contractual Services	5,500	0	0	N/A
<i>Subtotal Operating</i>	\$ 212,133	\$ 0	\$ 0	N/A
<b>Transfers To</b>				
Transfer to Employee Benefits	\$ 0	\$ 812,906	\$ 849,758	N/A
<i>Subtotal Transfers</i>	\$ 0	\$ 812,906	\$ 849,758	N/A
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 212,133</b>	<b>\$ 812,906</b>	<b>\$ 849,758</b>	<b>N/A</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 849,758</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>N/A</b>

**SELF INSURANCE FUND  
WORKERS' COMPENSATION FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

This fund consolidates the Workers' Compensation liabilities into one account. Each department is charged a premium based on their own history of claim loss experience. A third party administrator processes Workers' Compensation claims paid from this fund. This fund provides for the costs of the City's Employee Safety Program and the City Attorney's administration of in-suit claims.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 6,189,542	\$ 6,253,136	\$ 6,424,495	\$ 3,961,836
<i>Net Balance</i>	<u>\$ 6,189,542</u>	<u>\$ 6,253,136</u>	<u>\$ 6,424,495</u>	<u>\$ 3,961,836</u>
<b>REVENUE</b>				
Department Assessment	\$ 12,147,818	\$ 12,518,418	\$ 12,518,418	\$ 13,669,523
Interest on Time Deposits	972,109	876,445	415,072	307,428
Recovery of Expenditures	375,878	175,000	311,241	175,000
Other Revenue-Transfers	81,736	84,552	84,552	84,552
<i>Total Revenue &amp; Transfers</i>	<u>\$ 13,577,541</u>	<u>\$ 13,654,415</u>	<u>\$ 13,329,283</u>	<u>\$ 14,236,503</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 19,767,083</u>	<u>\$ 19,907,551</u>	<u>\$ 19,753,778</u>	<u>\$ 18,198,339</u>
<b>APPROPRIATIONS</b>				
<b>Operating</b>				
Administration - City	\$ 2,332,344	\$ 2,212,099	\$ 2,173,236	\$ 2,142,713
Administration - Contracts	840,146	1,014,850	1,028,830	1,014,850
Premiums - Excess Liability	188,394	327,165	259,921	327,165
Claims - Insurance	9,780,391	9,476,611	11,708,217	11,758,505
<i>Subtotal Operating</i>	<u>\$ 13,141,275</u>	<u>\$ 13,030,725</u>	<u>\$ 15,170,204</u>	<u>\$ 15,243,233</u>
<b>Transfers</b>				
General Fund-Indirect Cost	\$ 40,343	\$ 460,583	\$ 460,583	\$ 467,906
IT Portfolio Investment Projects	0	0	0	10,073
Retired Employee Health Insurance	10,970	11,155	11,155	11,155
Employee Assistance Program	150,000	150,000	150,000	0
<i>Subtotal Transfers</i>	<u>\$ 201,313</u>	<u>\$ 621,738</u>	<u>\$ 621,738</u>	<u>\$ 489,134</u>
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 13,342,588</u>	<u>\$ 13,652,463</u>	<u>\$ 15,791,942</u>	<u>\$ 15,732,367</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 6,424,495</u>	<u>\$ 6,255,088</u>	<u>\$ 3,961,836</u>	<u>\$ 2,465,972</u>

# **Debt Service Funds**



**DEBT SERVICE FUND  
SUMMARY OF ADOPTED BUDGET**

Description:

This schedule reflects the consolidation of the General Obligation Debt Service Fund and the Certificates of Obligation Debt Service Fund. The General Obligation Debt Service Fund was established to account for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt. The Certificates of Obligation Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on long term certificates of obligation and short term contractual obligation certificates.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 76,098,095	\$ 75,432,103	\$ 78,591,104	\$ 82,027,912
<b>REVENUES</b>				
Current Property Tax	\$ 133,791,437	\$ 145,850,957	\$ 144,903,491	\$ 145,979,371
Delinquent Property Tax	2,297,790	1,537,399	997,240	1,581,020
Interest on Time Deposits	5,292,178	3,638,478	2,274,733	2,013,427
Penalty & Interest on Delinquent Taxes	1,327,025	1,172,395	1,174,253	1,218,093
Proceeds of Bond Issuances	61,692,200	0	0	0
Contributions from Other Agencies	383,841	0	0	0
Transfer from Captial Projects	52,550	0	0	0
Transfer from Confiscated Property	384,816	379,600	379,600	378,600
Transfer from Advanced Transportation District	3,270,108	3,031,100	3,031,100	3,029,100
Transfer from Solid Waste Management	304,396	300,834	300,834	295,334
Transfer from Houston Street TIRZ Fund	1,227,250	587,410	587,410	591,135
Transfer from Brooks City-Base TIRZ Fund	0	311,129	267,640	401,459
Transfer from Parking Fund	1,472,743	1,434,595	1,955,518	1,629,677
Transfer from Bond Fund	0	0	8,742,781	21,872,326
<i>Total Revenues &amp; Transfers</i>	<b>\$ 211,496,334</b>	<b>\$ 158,243,897</b>	<b>\$ 164,614,600</b>	<b>\$ 178,989,542</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 287,594,429</b>	<b>\$ 233,676,000</b>	<b>\$ 243,205,704</b>	<b>\$ 261,017,454</b>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 95,895,000	\$ 97,155,000	\$ 105,760,000	\$ 121,820,000
Bond Interest	51,003,118	56,010,916	55,402,292	60,101,695
Payment to Escrow Agent	61,262,619	0	0	0
Issuance and Other Costs	842,588	0	0	0
Paying Agent Fees	0	0	15,500	15,500
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 209,003,325</b>	<b>\$ 153,165,916</b>	<b>\$ 161,177,792</b>	<b>\$ 181,937,195</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 78,591,104</b>	<b>\$ 80,510,084</b>	<b>\$ 82,027,912</b>	<b>\$ 79,080,259</b>

**DEBT SERVICE FUND**  
**AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2001 AND 2002**  
**AIRPORT SYSTEM FORWARD REFUNDING REVENUE BONDS, SERIES 2003**  
**AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2003B**  
**AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2006**  
**AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2007**  
**SUMMARY OF ADOPTED BUDGET**

Description:

The Airport Revenue Refunding Bonds Series 2001 and 2002, Airport System Forward Refunding Bonds, Series 2003, Airport System Revenue Refunding Bonds, Series 2003B and 2006, and Airport System Revenue Improvement Bonds Series 2007 Debt Service Funds were created to account for revenues transferred from the Airport System Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 23,510,516	\$ 23,091,142	\$ 23,109,724	\$ 20,609,840
<b>REVENUES</b>				
Contr. from Airport Revenue Fund	\$ 12,456,940	\$ 19,621,267	\$ 19,621,267	\$ 24,232,539
Interest on Time Deposits	980,589	0	0	0
Capitalized Interest	6,331,926	0	0	0
Accrued Interest	567,585	0	0	0
<i>Total Revenues &amp; Transfers</i>	<u>\$ 20,337,040</u>	<u>\$ 19,621,267</u>	<u>\$ 19,621,267</u>	<u>\$ 24,232,539</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 43,847,556</u>	<u>\$ 42,712,409</u>	<u>\$ 42,730,991</u>	<u>\$ 44,842,379</u>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 8,310,000	\$ 9,665,000	\$ 9,665,000	\$ 12,165,000
Bond Interest	12,422,889	12,456,151	12,456,151	11,946,064
Paying Agent Fees and Charges	985	0	0	0
Arbitrage Consulting and Rebate	3,958	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 20,737,832</u>	<u>\$ 22,121,151</u>	<u>\$ 22,121,151</u>	<u>\$ 24,111,064</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 23,109,724</u>	<u>\$ 20,591,258</u>	<u>\$ 20,609,840</u>	<u>\$ 20,731,315</u>
Bond Reserve Fund	\$ 15,146,500	\$ 14,441,453	\$ 15,146,500	\$ 15,146,500
Reserve for Future Payments	7,963,224	6,149,805	5,463,340	5,584,815
<b>NET ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	\$ 22,121,151	\$ 24,111,064	\$ 24,111,064	\$ 24,596,964

**DEBT SERVICE FUND**  
**PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2002**  
**PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2005**  
**PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2007**  
**SUMMARY OF ADOPTED BUDGET**

Description:

The Passenger Facility Charge and Subordinate Lien Airport Revenue Bond, Series 2002, Series 2005, and Series 2007 Debt Service Funds were created to account for revenues transferred from the Passenger Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 4,722,198	\$ 6,055,115	\$ 5,899,579	\$ 5,899,454
<b>REVENUES</b>				
Contr. from PFC Revenue Fund	\$ 10,970,711	\$ 10,756,425	\$ 10,756,425	\$ 10,759,763
Contr. from PFC Capital Improv	464,581	0	0	0
Contr. from Construction	18,371	0	0	0
Interest on Time Deposits	217,870	0	0	0
Accrued Interest	509,688	0	0	0
<i>Total Revenues &amp; Transfers</i>	<b>\$ 12,181,221</b>	<b>\$ 10,756,425</b>	<b>\$ 10,756,425</b>	<b>\$ 10,759,763</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 16,903,419</b>	<b>\$ 16,811,540</b>	<b>\$ 16,656,004</b>	<b>\$ 16,659,217</b>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 3,965,000	\$ 3,535,000	\$ 3,535,000	\$ 3,690,000
Bond Interest	7,038,740	7,221,550	7,221,550	7,066,050
Paying Agent Fees and Charges	100	0	0	0
Transfers Out	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 11,003,840</b>	<b>\$ 10,756,550</b>	<b>\$ 10,756,550</b>	<b>\$ 10,756,050</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 5,899,579</b>	<b>\$ 6,054,990</b>	<b>\$ 5,899,454</b>	<b>\$ 5,903,167</b>
Bond Reserve Fund	\$ 3,210,442	\$ 2,884,745	\$ 3,210,442	\$ 3,210,442
Reserve for Future Payments	2,689,137	3,170,245	2,689,012	2,692,725
<b>NET ENDING BALANCE</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
Succeeding Yr. Principal & Interest	\$ 10,756,550	\$ 10,756,050	\$ 10,756,050	\$ 10,770,900

**DEBT SERVICE FUND**  
**CONVENTION CENTER EXPANSION REVENUE BONDS, SERIES 1996**  
**HOTEL OCCUPANCY TAX SUBORDINATE LIEN REFUNDING REVENUE BONDS, SERIES 2004A**  
**HOTEL OCCUPANCY TAX SUBORDINATE LIEN REVENUE AND REFUNDING BONDS, SERIES 2004E**  
**HOTEL OCCUPANCY TAX SUBORDINATE LIEN REVENUE REFUNDING BONDS, SERIES 200E**  
**HOTEL OCCUPANCY TAX SURPLUS REVENUES TAX NOTES, SERIES 2007**  
**HOTEL OCCUPANCY TAX SUBORDINATE LIEN VARIABLE RATE DEMAND REVENUE AND REFUNDING BONDS, SERIES 200I**  
**SUMMARY OF ADOPTED BUDGET**

Description:

The Convention Center Expansion Debt Service Fund was established to account for the issuance of bonds to fund the Convention Center Expansion Project. The principal and interest is paid from revenues generated through 2% of Hotel/Motel Tax Collections and transferred into this Debt Service Fund.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 22,943,189	\$ 24,545,890	\$ 25,653,405	\$ 20,714,574
<b>REVENUES</b>				
Contr. from CCE Rev. Fund	\$ 12,674,841	\$ 13,399,351	\$ 10,739,949	\$ 14,842,968
Contr. from CCE Fac. Fund	0	222,310	222,310	5,722,310
Bond Proceeds	106,440,000	0	0	0
Interest on Time Deposits	1,105,805	0	0	0
<i>Total Revenues &amp; Transfers</i>	<b>\$ 120,220,646</b>	<b>\$ 13,621,661</b>	<b>\$ 10,962,259</b>	<b>\$ 20,565,278</b>
<b>TOTAL AVAILABLE FUNDS</b>	<b>\$ 143,163,835</b>	<b>\$ 38,167,551</b>	<b>\$ 36,615,664</b>	<b>\$ 41,279,852</b>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 245,000	\$ 4,255,000	\$ 4,255,000	\$ 1,765,000
Bond Interest	6,695,701	11,646,090	11,423,780	10,534,205
Notes Principal	0	0	0	5,500,000
Notes Interest	264,919	0	222,310	222,310
Payment to Escrow Agent	109,474,689	0	0	0
Issuance and Other Costs	830,121	0	0	0
Arbitrage	0	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<b>\$ 117,510,430</b>	<b>\$ 15,901,090</b>	<b>\$ 15,901,090</b>	<b>\$ 18,021,515</b>
<b>GROSS ENDING BALANCE</b>	<b>\$ 25,653,405</b>	<b>\$ 22,266,461</b>	<b>\$ 20,714,574</b>	<b>\$ 23,258,337</b>
Bond Reserve Fund	\$ 20,392,626	\$ 20,331,244	\$ 20,331,244	\$ 20,331,244
Reserve for Future Payments	5,260,779	1,935,217	383,330	2,927,093
<b>NET ENDING BALANCE</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
Succeeding Yr. Principal & Interest	\$ 15,901,090	\$ 12,299,205	\$ 18,021,515	\$ 18,104,855

**DEBT SERVICE FUND  
PARKING SYSTEM REVENUE BONDS, SERIES 2000  
SUMMARY OF ADOPTED BUDGET**

Description:

This Parking Facilities Debt Service schedule includes Parking System Revenue Bonds, Series 2000. The principal and interest is paid from revenues generated in the Parking Revenue Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED* FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 1,841,637	\$ 1,821,594	\$ 1,972,961	N/A
<b>REVENUES</b>				
Contr. from Parking Revenue Fund	\$ 1,918,887	\$ 1,989,884	\$ 604,204	N/A
Interest on Time Deposits	31,664	0	2,693	N/A
Recovery of Expenses	0	0	106,797	N/A
<i>Total Revenues &amp; Transfers</i>	<u>\$ 1,950,551</u>	<u>\$ 1,989,884</u>	<u>\$ 713,694</u>	<u>N/A</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 3,792,188</u>	<u>\$ 3,811,478</u>	<u>\$ 2,686,655</u>	<u>N/A</u>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 660,000	\$ 850,000	\$ 0	N/A
Bond Interest	1,158,458	1,230,443	0	N/A
Paying Agent Fee's and Charges	769	0	0	N/A
Payment to Escrow Agent	0	0	637,180	N/A
Contribution to GO Debt Service	0	0	2,049,475	N/A
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 1,819,227</u>	<u>\$ 2,080,443</u>	<u>\$ 2,686,655</u>	<u>N/A</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 1,972,961</u>	<u>\$ 1,731,035</u>	<u>\$ 0</u>	<u>N/A</u>
Bond Reserve Fund	\$ 0	\$ 0	\$ 0	N/A
Reserve for Future Payments	0	1,731,035	0	N/A
<b>NET ENDING BALANCE</b>	<u>\$ 1,972,961</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>N/A</u>
Succeeding Yr. Principal & Interest	<u>\$ 2,080,443</u>	<u>\$ 1,537,093</u>	<u>\$ 0</u>	<u>N/A</u>

\* Parking System Revenue Bonds, Series 2000 were refunded on November 13, 2008 with Taxable General Improvement Refunding Bonds, Series 2008.

There is no longer any outstanding obligations of the City secured with a pledge of revenues of the City's Parking System or Facilities.

**DEBT SERVICE FUND**  
**MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE BONDS, SERIES 2003**  
**MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE BONDS, SERIES 2005**  
**SUMMARY OF ADOPTED BUDGET**

Description:

The Municipal Drainage Utility (Storm Water) System Debt Service Fund was established to account for the issuance of Municipal Drainage Utility (Storm Water) System Revenue Bonds, Series 2003 and Series 2005. The principal and interest is paid from revenues generated in the Municipal Drainage Utility System Revenue Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ 3,284,273	\$ 3,331,379	\$ 3,334,759	\$ 3,390,609
<b>REVENUES</b>				
Contr. from Stormwater Fund	\$ 7,254,494	\$ 7,357,288	\$ 7,357,288	\$ 7,364,088
Interest on Time Deposits	104,993	0	0	0
<i>Total Revenues &amp; Transfers</i>	<u>\$ 7,359,487</u>	<u>\$ 7,357,288</u>	<u>\$ 7,357,288</u>	<u>\$ 7,364,088</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 10,643,760</u>	<u>\$ 10,688,667</u>	<u>\$ 10,692,047</u>	<u>\$ 10,754,697</u>
<b>APPROPRIATIONS</b>				
Bond Principal	\$ 2,590,000	\$ 2,685,000	\$ 2,685,000	\$ 2,795,000
Bond Interest	4,718,625	4,616,638	4,616,438	4,507,038
Issuance and Other Costs	376	0	0	0
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 7,309,001</u>	<u>\$ 7,301,638</u>	<u>\$ 7,301,438</u>	<u>\$ 7,302,038</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 3,334,759</u>	<u>\$ 3,387,029</u>	<u>\$ 3,390,609</u>	<u>\$ 3,452,659</u>
Bond Reserve Fund	\$ 0	\$ 0	\$ 0	\$ 0
Reserve for Future Payments	3,334,759	3,387,029	3,390,609	3,452,659
<b>NET ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	\$ 7,301,638	\$ 7,302,038	\$ 7,302,038	\$ 7,304,500

**DEBT SERVICE FUND  
EDWARDS AQUIFER PROTECTION VENUE COMMERCIAL PAPER NOTES, SERIES A  
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006-2007, the Edwards Aquifer Protection Venue Debt Service Fund was established to account for the issuance of commercial paper notes to acquire and preserve land in the aquifer's recharge zones under Proposition 1. The principal and interest is paid from revenue generated through a sales tax increase generated from the Edwards Aquifer Venue Project Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
<b>AVAILABLE FUNDS</b>				
Beginning Balance	\$ (19,039)	\$ 0	\$ 119	\$ 0
<b>REVENUES</b>				
Contr. from Aquifer Acquisition Fund	\$ 202,186	\$ 2,227,808	\$ 472,687	\$ 17,668,415
Interest on Time Deposits	289	0	0	0
<i>Total Revenues &amp; Transfers</i>	<u>\$ 202,475</u>	<u>\$ 2,227,808</u>	<u>\$ 472,687</u>	<u>\$ 17,668,415</u>
<b>TOTAL AVAILABLE FUNDS</b>	<u>\$ 183,436</u>	<u>\$ 2,227,808</u>	<u>\$ 472,806</u>	<u>\$ 17,668,415</u>
<b>APPROPRIATIONS</b>				
Commercial Paper Principal	\$ 0	\$ 1,000,000	\$ 0	\$ 17,200,000
Commercial Paper Interest	87,093	1,018,518	265,141	335,825
Commercial Paper Note Fees	96,224	209,290	207,665	132,590
<b>TOTAL APPROPRIATIONS</b>	<u>\$ 183,317</u>	<u>\$ 2,227,808</u>	<u>\$ 472,806</u>	<u>\$ 17,668,415</u>
<b>GROSS ENDING BALANCE</b>	<u>\$ 119</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Bond Reserve Fund	\$ 0	\$ 0	\$ 0	\$ 0
Reserve for Future Payments	119	0	0	0
<b>NET ENDING BALANCE</b>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	\$ 265,141	\$ 9,929,425	\$ 17,535,825	\$ 13,693,438



# **Categorical Grants**



**FY 2010 CATEGORICAL GRANT SUMMARY BY DEPARTMENT**

<i>PROGRAM</i>	<i>FEDERAL</i>	<i>STATE</i>	<i>CITY</i>	<i>OTHER</i>	<i>ADOPTED FY 2010</i>	<i>FY 2010 POSITIONS</i>	<i>FY 2010 FTE'S</i>
<b>Aviation</b>							
Checkpoint Security Program	\$ 386,185	\$ -	\$ 46,200	\$ -	\$ 432,385	0	0.00
Explosive Detection Canine Team	250,000		10,000		260,000	0	0.00
<b>Aviation Total</b>	<b>\$ 636,185</b>	<b>\$ -</b>	<b>\$ 56,200</b>	<b>\$ -</b>	<b>\$ 692,385</b>	<b>0</b>	<b>0.00</b>
<b>Center City Development Office</b>							
CDBG Entitlement Grant Program	\$ 539,192	\$ -		\$ -	\$ 539,192	4	4.00
<b>Center City Development Office Total</b>	<b>\$ 539,192</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 539,192</b>	<b>4</b>	<b>4.00</b>
<b>City Attorney</b>							
CDBG Entitlement Grant Program	\$ 414,613	\$ -		\$ -	\$ 414,613	5	5.00
<b>City Attorney Total</b>	<b>\$ 414,613</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 414,613</b>	<b>5</b>	<b>5.00</b>
<b>Community Initiatives</b>							
ARRA - Child Care Delivery System (CCDBG)	\$ 8,434,154	\$ -	\$ -	\$ -	\$ 8,434,154	6	6.00
ARRA - Community Services Block Grant	3,124,174				3,124,174	0	0.00
ARRA - Head Start	3,412,869			279,208	3,692,077	0	0.00
ARRA - Federal Homeless Prev & Re-housing	2,091,000				2,091,000	7	7.00
ARRA - State Homeless Prev & Re-housing		600,000			600,000	1	1.00
2008 Supporting Housing Program	5,256,988				5,256,988	6	6.00
Carver Community Cultural Center			240,448	15,000	255,448	4	4.00
CDBG Entitlement Grant Program	207,498				207,498	5	4.50
Child Care Delivery System	39,290,932		1,200,000		40,490,932	53	53.00
City Public Service Energy (Affordability Program)				175,000	175,000	0	0.00
Community Services Block Grant	1,820,983				1,820,983	56	56.00
Comprehensive Nutrition Project	1,961,820		3,144,506	235,500	5,341,826	51	51.00
Emergency Shelter Grant 08-10	319,507				319,507	2	2.00
English Literacy/Civics Education Program		102,000			102,000	1	1.00
Fair Housing Initiatives Program	100,000				100,000	2	2.00
Fair Housing Program	211,733				211,733	5	4.50
Financial Empowerment			50,000	458,158	508,158	2	2.00
Head Start Early Childhood Development	47,953,082			11,988,271	59,941,353	31	31.00
Housing Counseling Program	100,000				100,000	2	1.50
Housing Opportunities for Person with AIDS 07-10	324,000				324,000	2	2.00
Housing Opportunities for Person with AIDS 08-11	341,667				341,667	2	2.00
Individual Development Account 3	60,000		60,000		120,000	1	1.00
Individual Development Account 4	100,000		100,000		200,000	1	1.00
Individual Development Account 5	50,000		50,000		100,000	0	0.00
Local Management Entity 2010				338,550	338,550	4	4.00
National Foreclosure Mitigation Counseling	65,880				65,880	1	1.50
San Antonio Water System				120,341	120,341	3	3.00
Supportive Services for the Elderly Project	275,250	20,879	140,987	5,000	442,116	10	10.00
Volunteer Income Tax Assistance (VITA)	119,000				119,000	0	0.00
WellMed				100,000	100,000	0	0.00
<b>Community Initiatives Total</b>	<b>\$ 115,620,537</b>	<b>\$ 722,879</b>	<b>\$ 4,985,941</b>	<b>\$ 13,715,028</b>	<b>\$ 135,044,385</b>	<b>258</b>	<b>257.00</b>
<b>Cultural Affairs</b>							
Texas Commission on the Arts - Art Create	\$ -	\$ 17,500	\$ -	\$ 17,500	\$ 35,000	0	0.00
Texas Commission on the Arts - SubGranting		40,000		40,000	80,000	0	0.00
<b>Cultural Affairs Total</b>	<b>\$ -</b>	<b>\$ 57,500</b>	<b>\$ -</b>	<b>\$ 57,500</b>	<b>\$ 115,000</b>	<b>0</b>	<b>0.00</b>
<b>Finance</b>							
CDBG Entitlement Grant Program	\$ 65,700	\$ -		\$ -	\$ 65,700	1	1.00
<b>Finance Total</b>	<b>\$ 65,700</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 65,700</b>	<b>1</b>	<b>1.00</b>
<b>Fire</b>							
ARRA - Fire Station Construction	\$ 7,316,260	\$ -	\$ -	\$ -	\$ 7,316,260	0	0.00
Emergency Management Performance		156,648			156,648	0	0.00
Metropolitan Medical Response System (MMRS)	321,221				321,221	0	0.00
State Homeland Security (SHSP)	1,689,834				1,689,834	0	0.00
Urban Area Security Initiative (UASI)	4,572,774				4,572,774	5	5.00
<b>Fire Total</b>	<b>\$ 13,900,089</b>	<b>\$ 156,648</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,056,737</b>	<b>5</b>	<b>5.00</b>
<b>Fort Sam Houston Community Development Office</b>							
Economic Adjustment	\$ 428,064	\$ -	\$ -	\$ -	\$ 428,064	5	5.00
Procurement Technical Assistance	216,308			141,759	358,067	4	4.00
<b>Fort Sam Houston Total</b>	<b>\$ 644,372</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 141,759</b>	<b>\$ 786,131</b>	<b>9</b>	<b>9.00</b>
<b>Grants Monitoring &amp; Administration - Administration</b>							
CDBG Entitlement Grant Program	\$ 1,916,551	\$ -	\$ -	\$ -	\$ 1,916,551	24	24.00
HOME Entitlement Grant Program	707,915				707,915	5	5.00
<b>Grants Monitoring &amp; Administration Total</b>	<b>\$ 2,624,466</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,624,466</b>	<b>29</b>	<b>29.00</b>
<b>Grants Monitoring &amp; Administration - Other Agencies</b>							
CDBG Entitlement Grant Program	\$ 2,027,487	\$ -	\$ -	\$ -	\$ 2,027,487	0	0.00
Home Entitlement Grant Program	6,371,235				6,371,235	0	0.00
<b>Grants Monitoring &amp; Administration Total</b>	<b>\$ 8,398,722</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 8,398,722</b>	<b>0</b>	<b>0.00</b>
<b>Health</b>							
ARRA - Prevention & Wellness Immunizations	\$ 95,913	\$ -	\$ -	\$ -	\$ 95,913	1	1.00
ATSDR-Environmental Health and Wellness	285,000				285,000	3	3.00
Bio-Terrorism/PHEP Lab	1,458,653				1,458,653	15	14.90

**FY 2010 CATEGORICAL GRANT SUMMARY BY DEPARTMENT**

<i>PROGRAM</i>	<i>FEDERAL</i>	<i>STATE</i>	<i>CITY</i>	<i>OTHER</i>	<i>ADOPTED FY 2010</i>	<i>FY 2010 POSITIONS</i>	<i>FY 2010 FTE'S</i>
<b>Health (continued)</b>							
Christus Santa Rosa	\$ -	\$ -	\$ -	\$ 186,998	\$ 186,998	4	4.00
Cities Readiness Initiative	270,079				270,079	3	3.00
Covance				29,310	29,310	0	0.00
Family Focused Diabetes Pilot Project	80,000				80,000	1	1.00
Federal HIV/AIDS Surveillance		233,066			233,066	4	4.00
Federal Immunization Program	2,303,773				2,303,773	42	40.00
Federal STD Intervention & Surveillance	540,176				540,176	8	8.00
Federal & State TB Program	333,087	258,706			591,793	9	9.00
GlaxoSmithKline-Havrix 231				347,100	347,100	2	2.00
GlaxoSmithKline-Havrix HPV-024 Study Phase II				48,169	48,169	0	0.00
GlaxoSmithKline-MMRV-054				126,480	126,480	0	0.00
Head Start Dental				231,785	231,785	4	3.50
Health Education Project		279,082			279,082	4	4.00
Healthy Start	750,000				750,000	12	11.00
IDC/FLU Infectious Disease		5,000			5,000	0	0.00
Inner-City School Immunization Project		661,598			661,598	11	11.00
Lead Poison Prevention Program	90,000				90,000	2	2.00
Milk Sample Lab Tests		72,500			72,500	0	0.00
Novartis				128,633	128,633	0	0.00
Parent & Child, Inc.- Early Head Start Dental				21,056	21,056	0	0.00
Public Center for Environmental Health (PCEH)	648,068	431,098			1,079,166	10	9.30
Sanofi Pasteur-Vaccine MTA37				5,761	5,761	0	0.00
Steps to a Healthier San Antonio Initiative	1,243,901				1,243,901	3	2.40
Title V - Dental		60,314			60,314	0	0.00
Tobacco Prevention and Control		825,336			825,336	5	5.00
WIC	6,660,886				6,660,886	120	120.00
Worksite Wellness	50,000				50,000	1	0.60
<b>Health Total</b>	<b>\$ 14,809,536</b>	<b>\$ 2,826,700</b>	<b>\$ -</b>	<b>\$ 1,125,292</b>	<b>\$ 18,761,528</b>	<b>264</b>	<b>258.70</b>
<b>Housing &amp; Neighborhood Services</b>							
CDBG Entitlement Grant Program	\$ 2,533,031	\$ -	\$ -	\$ -	2,533,031	32	32.00
2007 Lead Hazard Reduction Demonstration Grant	1,811,034				1,811,034	2	2.00
2009 Lead Hazard Reduction Demonstration Grant	600,000				600,000	0	0.00
2009 Federal Home Loan Bank of Dallas				219,357	219,357	0	0.00
2010 Federal Home Loan Bank of Dallas				250,000	250,000	0	0.00
Texas Dept. of Housing and Community Affairs		147,000			147,000	0	0.00
<b>Housing &amp; Neighborhood Services Total</b>	<b>\$ 4,944,065</b>	<b>\$ 147,000</b>	<b>\$ -</b>	<b>\$ 469,357</b>	<b>\$ 5,560,422</b>	<b>34</b>	<b>34.00</b>
<b>Library</b>							
Boza Becica Endowment	\$ -	\$ -	\$ -	\$ 513,859	\$ 513,859	0	0.00
Friends of the SA Public Library - Donation				90,000	90,000	0	0.00
Institute of Museum and Library Services	48,000				48,000	0	0.00
Interlibrary Loan Services	282,427				282,427	4	4.00
Library Systems Operations	364,707				364,707	4	4.00
Loan Star Libraries Grant		301,000			301,000	0	0.00
Miscellaneous Gifts				75,000	75,000	0	0.00
SA Public Library Foundation - Donation				300,000	300,000	0	0.00
Technical Assistance Negotiated Grant	88,235				88,235	1	1.00
<b>Library Total</b>	<b>\$ 783,369</b>	<b>\$ 301,000</b>	<b>\$ -</b>	<b>\$ 978,859</b>	<b>\$ 2,063,228</b>	<b>9</b>	<b>9.00</b>
<b>Office of Environmental Policy</b>							
Solar America Cities	\$ 157,500	\$ -	\$ 132,500	\$ -	\$ 290,000	0	0.00
<b>Office of Environmental Policy Total</b>	<b>\$ 157,500</b>	<b>\$ -</b>	<b>\$ 132,500</b>	<b>\$ -</b>	<b>\$ 290,000</b>	<b>0</b>	<b>0.00</b>
<b>Office of Military Affairs</b>							
Economic Adjustment	\$ 457,640	\$ -	\$ 53,240	\$ -	\$ 510,880	5	5.00
<b>Office of Military Affairs Total</b>	<b>\$ 457,640</b>	<b>\$ -</b>	<b>\$ 53,240</b>	<b>\$ -</b>	<b>\$ 510,880</b>	<b>5</b>	<b>5.00</b>
<b>Parks &amp; Recreation</b>							
CDBG Entitlement Grant Program	\$ 348,979	\$ -	\$ -	\$ -	\$ 348,979	0	0.00
Botanical Garden Society				20,000	20,000	0	0.00
Center for Plant Conservation				2,000	2,000	1	0.25
Summer Food Services Program		840,000			840,000	0	0.00
<b>Parks &amp; Recreation Total</b>	<b>\$ 348,979</b>	<b>\$ 840,000</b>	<b>\$ -</b>	<b>\$ 22,000</b>	<b>\$ 1,210,979</b>	<b>1</b>	<b>0.25</b>
<b>Planning &amp; Development Services</b>							
CDBG Entitlement Grant Program	\$ 329,915	\$ -	\$ -	\$ -	\$ 329,915	5	5.00
<b>Planning &amp; Development Services Total</b>	<b>\$ 329,915</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 329,915</b>	<b>5</b>	<b>5.00</b>
<b>Police</b>							
ARRA - Byrne Justice Assistance Grant	\$ 2,022,581	\$ -	\$ -	\$ -	\$ 2,022,581	0	0.00
ARRA - COPS Hiring Grant	2,481,405		1,203,130		3,684,535	50	50.00
Click It or Ticket Program		220,000			220,000	0	0.00
COPS Technology	2,308,768			769,590	3,078,358	1	1.00
HIDTA - Multi-Partnership Initiative	1,315,097		509,264		1,824,361	8	8.00
HIDTA - South Texas Intelligence Center	661,064				661,064	8	8.00
Justice Assistance Grant	395,038		45,924		440,962	2	2.00
Regional Auto Crimes Team (ReACT)		1,050,485	592,914	1,653,934	3,297,333	11	11.00
TxDOT DWI Selective Traffic Enforcement Prog.		400,000	16,215	142,815	559,030	0	0.00
<b>Police Total</b>	<b>\$ 9,183,953</b>	<b>\$ 1,670,485</b>	<b>\$ 2,367,447</b>	<b>\$ 2,566,339</b>	<b>\$ 15,788,224</b>	<b>80</b>	<b>80.00</b>

**FY 2010 CATEGORICAL GRANT SUMMARY BY DEPARTMENT**

<i>PROGRAM</i>	<i>FEDERAL</i>	<i>STATE</i>	<i>CITY</i>	<i>OTHER</i>	<i>ADOPTED FY 2010</i>	<i>FY 2010 POSITIONS</i>	<i>FY 2010 FTE'S</i>
<b>Public Works</b>							
CDBG Entitlement Grant Program	\$ 19,498	\$ -	\$ -	\$ -	\$ 19,498	-	-
<b>Public Works Total</b>	<b>\$ 19,498</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 19,498</b>	<b>-</b>	<b>-</b>
<b>Subtotal: Operating/Programmatic</b>	<b>\$ 173,878,331</b>	<b>\$ 6,722,212</b>	<b>\$ 7,595,328</b>	<b>\$ 19,076,134</b>	<b>\$ 207,272,005</b>	<b>709</b>	<b>701.95</b>
<b>Aviation</b>							
ARRA - TSA Checkpoint Security	\$ 14,385,466	\$ -	\$ 1,598,385	\$ -	\$ 15,983,851	0	0.00
Airport Improvement Program	23,341,000		7,113,000		30,454,000	0	0.00
TxDOT Airport Improvement		3,923,000	396,000		4,319,000	0	0.00
<b>Aviation Total</b>	<b>\$ 37,726,466</b>	<b>\$ 3,923,000</b>	<b>\$ 9,107,385</b>	<b>\$ -</b>	<b>\$ 50,756,851</b>	<b>0</b>	<b>0.00</b>
<b>Grants Monitoring &amp; Administration</b>							
ARRA - Community Development Block Grant	\$ 3,906,924	\$ -	\$ -	\$ -	\$ 3,906,924	0	0.00
CDBG Entitlement Grant Program	6,202,240				6,202,240	0	0.00
<b>Grants Monitoring &amp; Administration Total</b>	<b>\$ 10,109,164</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 10,109,164</b>	<b>0</b>	<b>0.00</b>
<b>Subtotal: Capital Projects</b>	<b>\$ 47,835,630</b>	<b>\$ 3,923,000</b>	<b>\$ 9,107,385</b>	<b>\$ -</b>	<b>\$ 60,866,015</b>	<b>0</b>	<b>0.00</b>
<b>Grand Total</b>	<b>\$ 221,713,961</b>	<b>\$ 10,645,212</b>	<b>\$ 16,702,713</b>	<b>\$ 19,076,134</b>	<b>\$ 268,138,020</b>	<b>709</b>	<b>701.95</b>





# CITY SERVICE PLANS



# **City Service Plans Overview**



## CITY SERVICE PLANS OVERVIEW

In the following section, individual City departments are alphabetically presented. In the beginning of each department section, a functional organizational chart summarizes the major activities within the department. In addition, each department cover page includes a breakout of all sources of funding and the total number of full-time equivalent (FTE) positions in the department.

Each department's Adopted Budget begins with the department's mission statement. Goals and Objectives are developed for the next fiscal year, followed by Performance Measures. These Performance Measures are strategic benchmarking devices that help align the department's mission and strategy into a comprehensive operating plan.

Next, a detailed summary of the department's operating expenditures and staffing levels over a three-year period is illustrated. Included in this table are department actual expenditures for FY 2008, the budget adopted by City Council in FY 2009, a re-estimate of department spending levels in relation to what was budgeted for FY 2009 and an Adopted Budget number which includes all adopted redirection/reductions, improvements, and mandates for FY 2010. For each year, the department's actual expenditures, revised budget, re-estimate and Adopted Budget are compared and tracked in five major spending categories. These categories include: Personal Services, Contractual Services, Commodities, Other Expenditures and Capital Outlay. In addition, the table also shows the number of authorized positions and full-time equivalents (FTE's) in the department's operating budget.

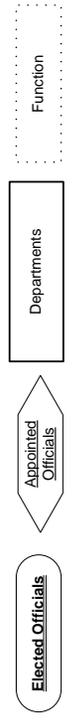
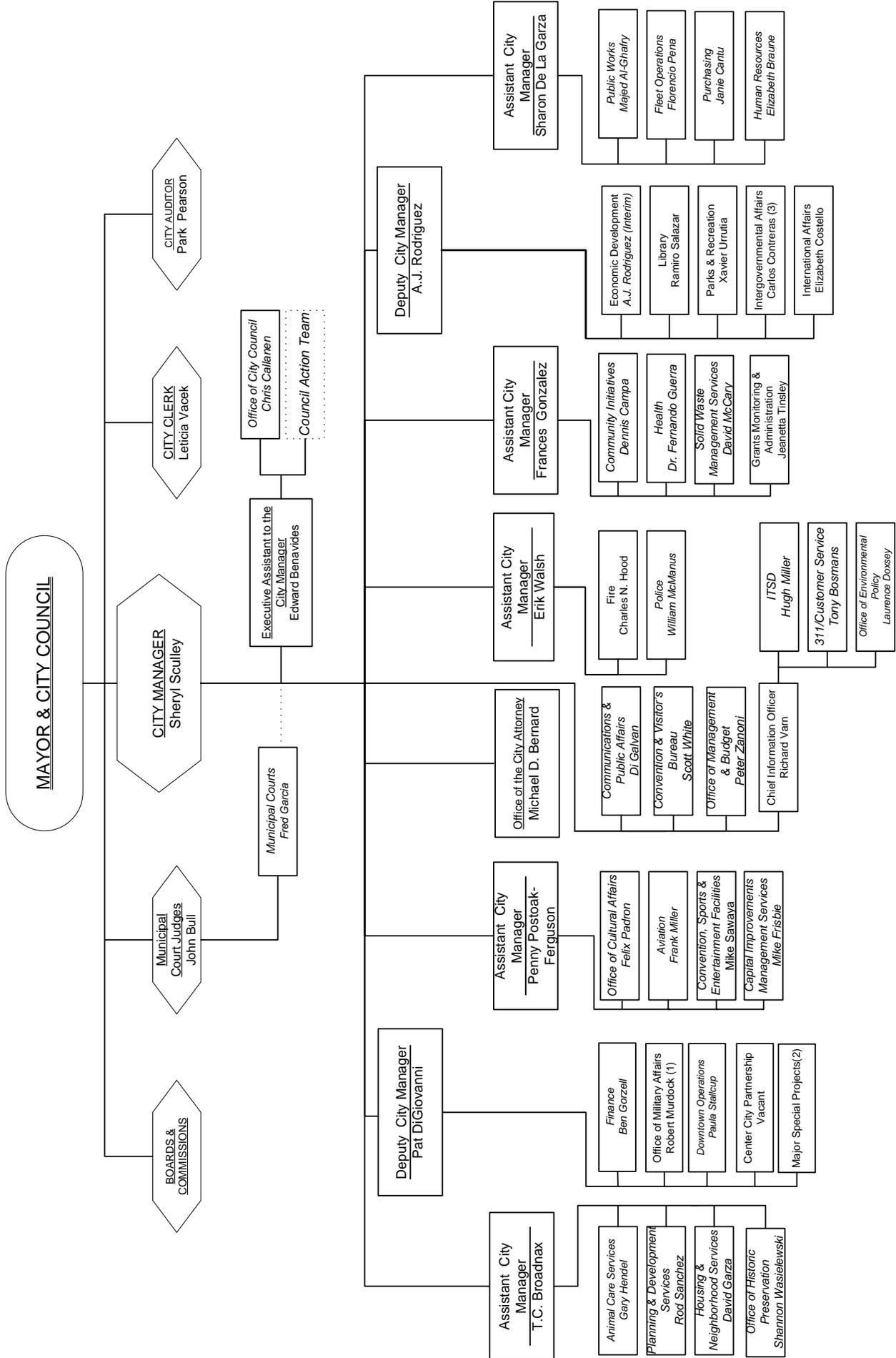
Finally, when applicable, the departmental appropriations section includes information on grants. A grant summary page will summarize all grants received by the department. Next, each grant information sheet lists the most current grant total allocation award and City matching requirements. In addition, the grant sheet displays its budget information, FTE's and performance measure data for a three-year period.



# **City-Wide Organizational Chart**



# CITIZENS OF SAN ANTONIO



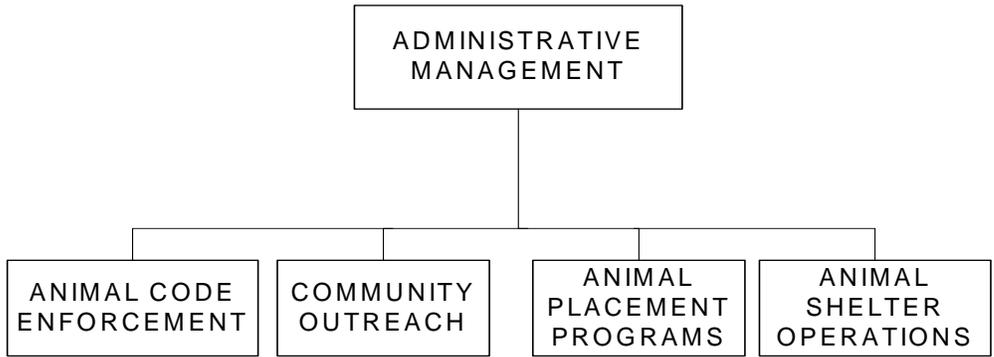
(1) BRAC Plan Development  
 (2) Special Projects include: Federal Court, Police/Fire Headquarters, City Hall Leasing, Downtown Parking and River North  
 (3) Legislative Program



# **Departmental Summaries**



# ANIMAL CARE SERVICES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	112.50	\$7,516,035
<b>Total Funding</b>	<b>112.50</b>	<b>\$7,516,035</b>

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**MISSION STATEMENT**

*Animal Care Services' mission is to encourage responsible pet ownership by promoting and protecting the health, safety and welfare of the residents and animals of Bexar County through education, enforcement and community partnership.*

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**PROGRAM INFORMATION**

Animal Care Services is responsible for the enforcement of Chapter 5 of the City's Animal Code to ensure public health and safety, while meeting the community's expectations. In order to do so, the Department offers various valuable services to promote responsible pet ownership through community outreach, animal placement programs, legislation and enforcement. In FY 2006 the Bexar Country Rabies Control Fund, Animal Control Division of the General Fund and the Animal Care Division of the Public Health Support Fund merged to create a new Animal Care Services Fund. In FY 2010 the Animal Care Services Fund was consolidated into the General Fund.

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**GOALS & OBJECTIVES**

- ◆ Animal Care Services has established the following goals to accomplish the Department's mission:
  - Increase Animal Placements.
  - Community Outreach and Public Education.
  - Increase Spay/Neuter Services.
  - Increase Owner Retention.
- ◆ The following objectives have been developed to support these goals:
  - Increase the number of adoption events.
  - Provide a collar and microchip to all adopted animals to facilitate owner reclaims.
  - Develop partnerships with other agencies to increase the number of animals saved via adoption, rescue, foster, etc.
  - Implement facets of marketing campaign to further educational initiatives.
  - Establish community based methods of disseminating information to encompass services provided by the Department, responsible pet ownership, spay/neuter, etc.
  - Expand the availability of spay/neuter services and vaccination clinics through collaboration with other agencies.

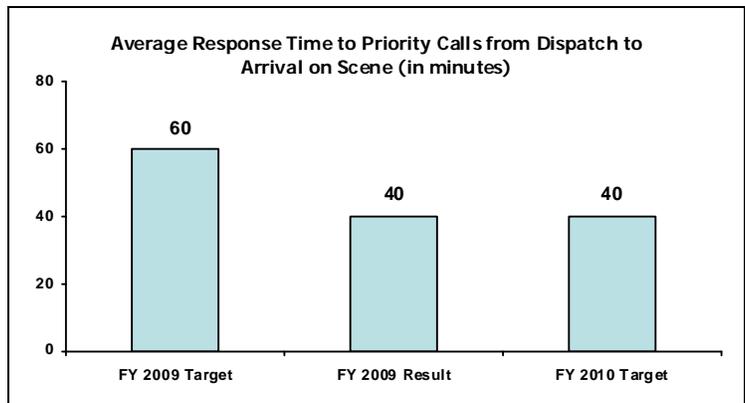
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Animal Care Services Department for FY 2009. These performance indicators are those that are being tracked in the City’s Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Achieve 72% of healthy/adoptable animals placed in a humane environment	72%	29%	39%
Perform 19,085 surgeries (spay/neuter) annually	19,085	11,554	8,500
Maintain Average Response time to Priority Calls (1&2) from dispatch to arrival on scene of 60 minutes	60	40	40
Achieve 85% customer satisfaction for animal adoption program	85%	85%	85%
Increase community awareness through achieving a 33% increase in test scores through the administration of pre/post tests	33%	33%	33%

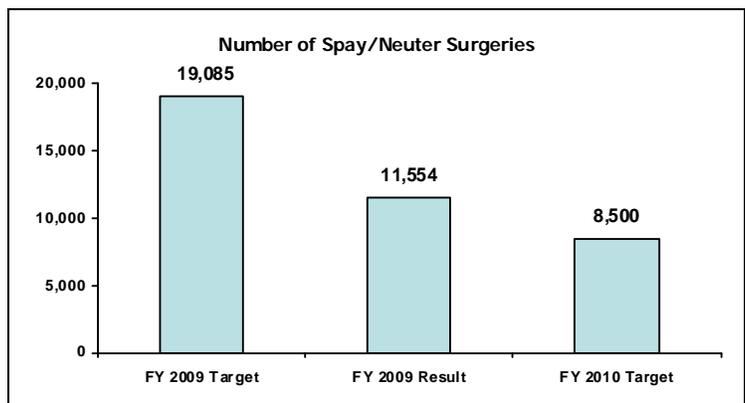
**Achieve Response Time to Priority Calls from Dispatch to Arrival on Scene**

The Department receives calls to respond to animal control issues. A service call is considered complete when the Field Officer arrives at the scene. This does not include the time to find the animal. A priority call includes when an animal threatens a human or another animal.



**Perform 19,085 Surgeries (Spay/Neuter) Annually**

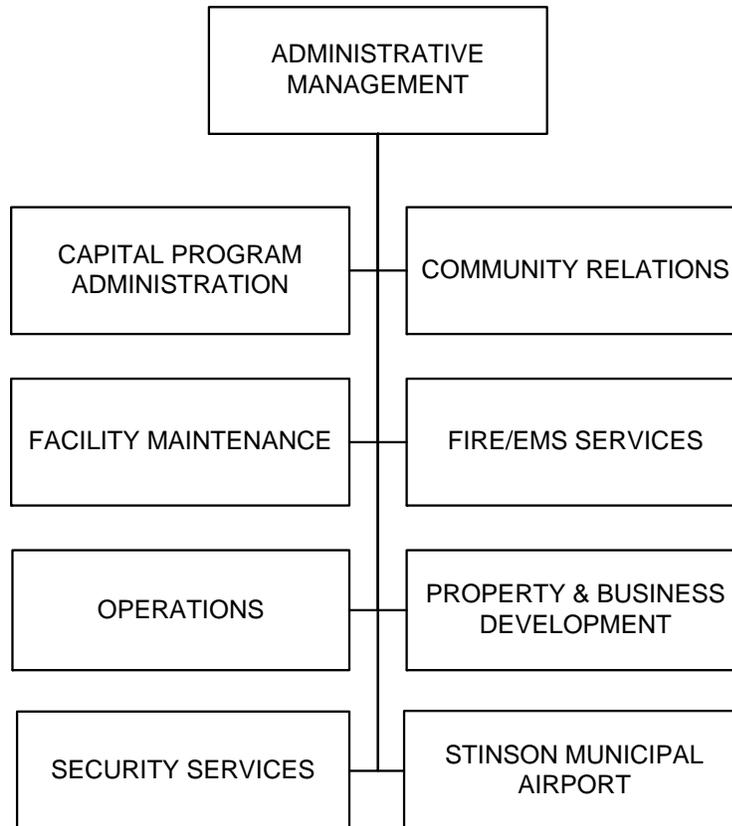
The Department performs spay/neuter surgeries in-house and contracts with local agencies to augment the number of surgeries that can be completed.



**ANIMAL CARE SERVICES****GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$4,632,527	\$5,177,996	\$5,022,040	\$5,045,286
CONTRACTUAL SERVICES	624,788	949,542	881,948	368,858
COMMODITIES	779,058	677,017	905,886	608,931
SELF INSURANCE/OTHER	1,075,231	1,659,412	1,414,665	1,492,960
CAPITAL OUTLAY	99,079	297,034	355,943	0
<b>TOTAL EXPENDITURES</b>	<b>\$7,210,683</b>	<b>\$8,761,001</b>	<b>\$8,580,482</b>	<b>\$7,516,035</b>
<b>AUTHORIZED POSITIONS</b>	<b>122</b>	<b>124</b>	<b>124</b>	<b>113</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>122.00</b>	<b>124.00</b>	<b>124.00</b>	<b>112.50</b>

# AVIATION



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
Airport Revenue Fund	504.00	\$ 67,652,631
Passenger Facility Charge Fund	0.00	16,436,160
Debt Service Funds	0.00	34,867,114
Confiscated Property Fund	0.00	45,153
Categorical Grants	0.00	16,676,236
Capital Projects	0.00	211,495,000
<b>Total Funding</b>	<b>504.00</b>	<b>\$347,172,294</b>

**MISSION STATEMENT**

*To deliver airport services that reflect community values in exceptionally clean and well maintained facilities, to exceed the expectations of our internal and external customers, to inspire our employees through recognition and open communications, to support an environment dedicated to the personal professional growth of employees, and to produce superior financial results for the City of San Antonio.*

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**PROGRAM INFORMATION**

The Aviation Department operates the City's two airports, International and Stinson, which provide general and commercial aviation services through an enterprise fund. Departmental responsibilities include airport operations, financial and property administration, economic development, domestic and international air service development, vehicle and facility maintenance, airport security, fire protection, and public relations.

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**GOALS & OBJECTIVES**

To provide for the aviation facility and service needs of the community, as well as stimulating economic development, all in a financially self-sufficient and safe manner consistent with applicable City, State and Federal regulations, while ensuring the best possible customer experience.

- ◆ To enhance the overall appearance of the Airport System with an emphasis on landscaping, removal of errant objects, enhancing curb appeal, improving the appeal of public restrooms and improving the first arrival impression of our customers.
  - By completing landscape improvements through an enhancement of the irrigation system serving the public side of the Airport, removing dead trees and shrubs, and increased use of community service personnel to remove road side construction debris and litter.
  - By utilizing new annual contracts for pressure washing of vertical and horizontal surfaces such as parking garages, sidewalks and terminal fronts.
  - By implementing a night shift composed of community service personnel to improve the appearance and functionality of the restrooms to include the replacement of existing hand dryers to "Green" initiative type hand dryers.
- ◆ To increase the number of domestic non-stop flights to Seattle, Miami, New York, Boston, Oakland, and Washington D.C., as well as international non-stop flights to Monterrey, Guadalajara and Toronto.
  - By making formal presentations to airline carriers in an effort to increase direct flights.
  - By utilizing the Airport Incentive Program to offer marketing incentives for airline carriers to introduce new non-stop service.
- ◆ Demonstrate good fiscal stewardship by thoroughly monitoring all contracts, ensuring that all leased areas in the terminals adhere to strict guidelines and standards of appearance and service performance.
  - By updating all current databases to allow for accurate contract monitoring as well as formalization of guidelines instructing when action dates require preliminary ground work to commence.
  - By continuing weekly and monthly inspections of the terminal and non-terminal tenants.
  - By ensuring all Accounts Receivable are collected in a timely fashion as well as ensuring that all late fees are assessed and enforced.
- ◆ To ensure a smooth transition of Airport Police to San Antonio Police Department (SAPD) command.
  - By analyzing consultant reports to optimize security and law enforcement roles and responsibilities, developing a transitional plan that establishes organizational realignment realities, and developing a fiscal accountability model between security and law enforcement functions.
  - By developing a plan that recognizes SAPD command principles based on direction from the Aviation & SAPD department heads and allocating the current budget to meet operational needs.
- ◆ To continue implementation of the Airport Expansion Program, including the construction of new terminal facilities.

**GOALS & OBJECTIVES CONTINUED**

- By obtaining final completion of the Roadway & Utilities project, opening new roadways to traffic, clearing construction offices and staging areas and demobilizing the Contractor.
- By making Guaranteed Maximum Price contract awards for supporting projects for Terminal B opening including Terminal B Furniture, Fixtures and Equipment, Terminal B Tenant Finish out, Airport wide Signage, and Terminal 1 Re-branding.
- By progressing the construction of Terminal B and the Consolidated Baggage Handling Facility for planned Sept 30, 2010 substantial completion.
- ◆ To respond to fiscal challenges brought on by the economic downturn and changes within the Airline industry.
  - By completing the successful negotiation of a new Airline Lease Agreement.
  - By exploring new non-airline revenue opportunities, such as, Airport land development.
  - By continuing to provide efficient and low-cost Airport operations and facilities.
- ◆ To implement phase 5 of the Residential Acoustical Treatment Program.
  - By implementing the new Noise Exposure Map approved by the FAA and assigning block grouping prioritization based on Federal Aviation Administration (FAA) guidelines.
  - By working to reduce aircraft noise impacts around the airport.
  - By maintaining or improving on the 97% homeowner satisfaction rate with the project as per exit surveys received.
- ◆ To continue developing an integrated approach to achieving environmental improvements including wildlife management, natural resource management, energy management, and regulatory compliance for the Airport System.
  - By improving the Airport's storm water pollution prevention plan and activities by encouraging cooperation amongst all Airport tenants.
  - By developing formal soil management protocols for the excavation, testing and disposal of soils.
  - By continuing to provide residential acoustical treatment, noise information and education as well as flight monitoring at the Airport.

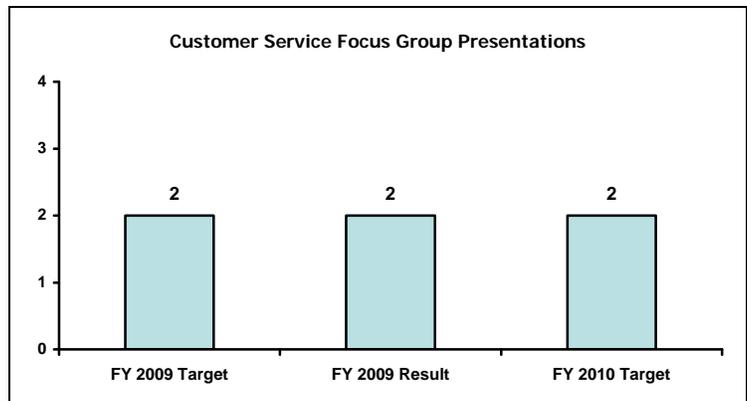
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Aviation Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Develop employee recognition plan by April 2009 with implementation in 3rd quarter of 2009 - ask same information to employees before employee recognition plan implementation (progress measure)	100%	100%	100%
Complete at least two customer service focus groups and initiate benchmarks against other mid-size airports by September 2009 (progress measure)	2	2	2
Make four presentations to airline carriers in an effort to increase direct flights (Blue Ribbon task force)	4	4	4
Ensure expansion and construction projects are on time and on budget using Airport Expansion Matrix	No discrepancies	No discrepancies	No discrepancies
Achieve and maintain score of 85% on quarterly inspection reports	85%	85%	85%

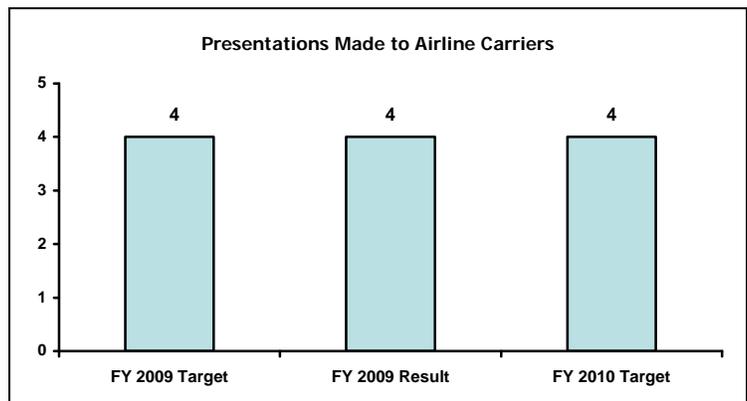
**Complete at least two customer service focus groups and initiate benchmarks against other mid-size airport by September 2009**

This measure represents the number of focus groups to be completed in the Airport's continuing efforts to enhance customer service.



**Make four presentations to airline carriers in an effort to increase direct flights (Blue Ribbon task force)**

This measure represents the number of presentations to be made to airline carriers in effort to increase direct flights to San Antonio International Airport.



**AVIATION****AIRPORT REVENUE FUND****AIRPORT REVENUE FUND EXPENDITURE BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$24,105,785	\$25,766,249	\$25,662,535	\$26,292,539
CONTRACTUAL SERVICES	6,586,823	6,256,086	5,812,978	5,731,228
COMMODITIES	1,809,075	2,177,691	1,643,589	1,837,695
SELF INSURANCE/ OTHER	6,388,720	6,479,218	6,371,088	6,747,016
CAPITAL OUTLAY	521,924	1,198,241	1,124,256	1,262,922
TRANSFERS	21,305,265	22,028,122	22,419,808	25,781,231
<b>TOTAL EXPENDITURES</b>	<b>\$60,717,592</b>	<b>\$63,905,607</b>	<b>\$63,034,254</b>	<b>\$67,652,631</b>
<b>AUTHORIZED POSITIONS</b>	<b>510</b>	<b>514</b>	<b>514</b>	<b>506</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>515.81</b>	<b>520.80</b>	<b>520.80</b>	<b>512.80</b>

**CATEGORICAL GRANTS SUMMARY**

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2010</b>
Checkpoint Security Program	\$386,185	\$0	\$46,200	\$0	\$432,385
Explosive Detection Canine Team	250,000	0	10,000	0	260,000
ARRA - TSA Checkpoint Security	14,385,466	0	1,598,385	0	15,983,851
Airport Improvement Program	23,341,000	0	7,113,000	0	30,454,000
TxDOT Airport Improvements	0	3,923,000	396,000	0	4,319,000
<b>TOTAL</b>	<b>\$33,860,148</b>	<b>\$50,000</b>	<b>\$7,317,417</b>	<b>\$0</b>	<b>\$51,449,236</b>

**AVIATION****CATEGORICAL GRANTS****Grant Name:** *Checkpoint Security Program***PROGRAM INFORMATION**

The Checkpoint Security Program consists of the assignment of an Airport Police officer to each of two passenger screening areas to provide Law Enforcement support to the Transportation Security Administration (TSA) Screening Activity. The City and the TSA signed a Cooperative Agreement (CA) that provides for reimbursement to the Aviation Department by the TSA of up to a maximum of 36 hours per day at the established hourly rate for that fiscal year. The effective date of the CA is October 1, 2008 and continues in effect until September 30, 2013, subject to yearly TSA renewals.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal Funding Source	\$352,958	\$356,100	\$386,185
CITY – Cash Match	\$50,000	\$50,000	\$46,200
<b>TOTAL FUNDING</b>	<b>\$402,958</b>	<b>\$406,100</b>	<b>\$432,385</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$402,958	\$406,100	\$432,385
<b>TOTAL EXPENDITURES</b>	<b>\$402,958</b>	<b>\$406,100</b>	<b>\$432,385</b>

**Grant Name:** *Explosive Detection Canine Team***PROGRAM INFORMATION**

The grant agreement is with the Transportation Security Administration (TSA) for participation in the Explosives Detection Canine Team Program. The Explosive Detection Canine Team Program is designed to increase security at commercial airports. The teams receive specialized training, equipment and canines fully trained in explosive detection. Five Airport Police Officers are assigned to the program. The position authorizations are carried in the Airport Operating Fund. The grant provides reimbursement of up to a total of \$250,000. This program provides canine team utilization at the San Antonio International Airport with a 24-hour per day, 7-day per week response. It is anticipated that the grant agreement will be renewed each year. The effective date is April 1, 2009 and continues in effect until March 31, 2014, subject to yearly TSA.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal Funding Source	\$243,606	\$250,500	\$250,000
CITY – Cash Match	10,000	10,000	10,000
<b>TOTAL FUNDING</b>	<b>\$253,606</b>	<b>\$260,500</b>	<b>\$260,000</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$234,449	\$249,500	\$249,000
CONTRACTUAL SERVICES	453	0	0
COMMODITIES	2,524	2,000	2,000
OTHER EXPENDITURES	16,180	9,000	9,000
<b>TOTAL EXPENDITURES</b>	<b>\$253,606</b>	<b>\$260,500</b>	<b>\$260,000</b>

**AVIATION****CATEGORICAL GRANTS**

**Grant Name:** *American Recovery and Reinvestment Act of 2009 – Transportation Security Administration (TSA) Checkpoint Security Grant*

**PROGRAM INFORMATION**

The Homeland Security TSA Checkpoint Improvement is a TSA sponsored Grant program designed to assist the airport with the construction of the Airport's Consolidated Baggage handling System Project. Grants consist of reimbursements of 90% of eligible costs. The grant program covers the period of October 1, 2009 through September 30, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
<b>FUNDING SOURCES</b>			
CITY – Cash Match	\$0	\$0	\$1,598,385
FEDERAL – Federal Funding Source	0	0	14,385,466
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,983,851</b>
<b>EXPENDITURES</b>			
CONTRACTUAL SERVICES	\$0	\$0	\$15,983,851
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,983,851</b>

**Grant Name:** *Airport Improvement Program*

**PROGRAM INFORMATION**

The Airport Improvement Program is an FAA sponsored Grant program designed to assist airport owners in planning, constructing and maintaining the basic airfield infrastructure at airports nationwide. Grants consist of both entitlements and discretionary funding. The grant program covers the period of October 1, 2009 through September 30, 2010.

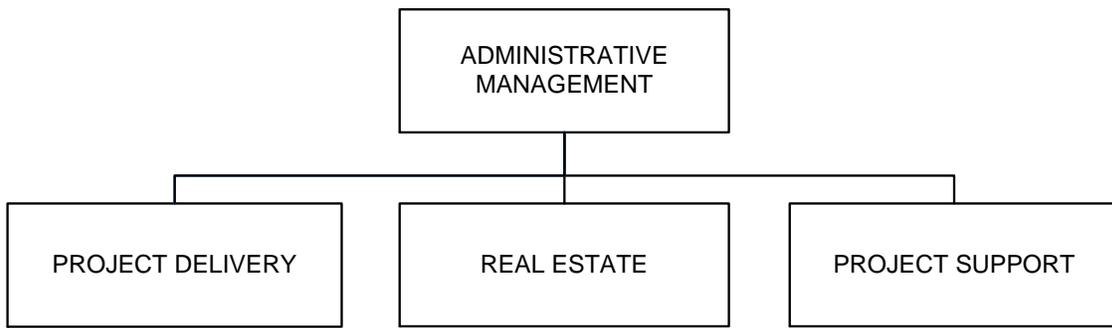
	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
<b>FUNDING SOURCES</b>			
CITY – Cash Match	\$6,286,517	\$4,044,372	\$7,113,000
FEDERAL – Federal Funding Source	20,961,038	14,219,981	23,341,000
<b>TOTAL FUNDING</b>	<b>\$27,247,555</b>	<b>\$18,264,353</b>	<b>\$30,454,000</b>
<b>EXPENDITURES</b>			
CONTRACTUAL SERVICES	\$27,247,555	\$18,264,353	\$29,779,000
CAPITAL OUTLAY	0	0	675,000
<b>TOTAL EXPENDITURES</b>	<b>\$27,247,555</b>	<b>\$18,264,353</b>	<b>\$30,454,000</b>

**AVIATION****CATEGORICAL GRANTS****Grant Name:** *TxDOT Airport Improvements***PROGRAM INFORMATION**

The Federal Aviation Administration (FAA) provides a block grant to the State of Texas for its general aviation airports. The funds are utilized for airport infrastructure improvements. The State awards grants based on demonstrated need. This grant program covers the period of October 1, 2009 through September 30, 2010. A local match is required for all capital projects.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
<b>FUNDING SOURCES</b>			
CITY – Cash Match	\$0	\$441,033	\$3,923,000
STATE – State Funding Source	0	3,969,293	396,000
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$4,410,326</b>	<b>\$4,319,000</b>
<b>EXPENDITURES</b>			
CONTRACTUAL SERVICES	\$0	\$4,410,326	\$4,319,000
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$4,410,326</b>	<b>\$4,319,000</b>

CAPITAL IMPROVEMENTS MANAGEMENT SERVICES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
Capital Improvement Management		
Services Fund	192.00	\$15,056,707
International Center	2.00	1,263,403
Capital Projects	0.00	234,712,000
<b>Total Funding</b>	<b>194.00</b>	<b>\$251,032,110</b>

# CAPITAL IMPROVEMENTS MANAGEMENT SERVICES

## CAPITAL IMPROVEMENT MANAGEMENT SERVICES FUND

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### MISSION STATEMENT

*Together, Dedicated to Our Community...Building a Great San Antonio*

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### PROGRAM INFORMATION

The Department of Capital Improvements Management Services (CIMS) manages the City's Capital Improvement Program to include the 2007 Bond Program through all phases of design, construction and inspection; coordinates the consultation selection and project delivery for all capital improvements construction projects; serves as the City's procurement entity for all construction, architectural and engineering services; and serves as the central depository for all official records related to capital improvement projects.

The CIMS Department is organized into three general components: project delivery, project support and real estate. Each component is essential to the delivery of projects and is overseen by an Assistant Director.

#### Project Delivery

- ◆ *Project Management – Horizontal*  
The purpose of the Horizontal Projects Division is to provide professional development and management of all horizontal projects, including streets, drainage, sidewalks, detention facilities and bridges. The division provides oversight of all horizontal projects from scoping through construction.
- ◆ *Project Management –Vertical*  
The Vertical Division of the Capital Improvements Management Services Department (CIMS) is managed by the City Architect's office (CAO). The CAO supervises the architectural design and construction of facilities for the City of San Antonio, such as major downtown projects, fire and police stations, libraries, parks and community facilities.
- ◆ *Project Management – Aviation*  
The Aviation Division provides professional development and management of the Airport Expansion Program and other capital projects at the San Antonio International Airport.
- ◆ *Design Enhancement*  
The Public Art and Design Enhancement Division supports a public process for incorporating artist services and artworks into the design of civic spaces and capital improvement projects. Examples may include murals, wayfinding and signage, monumental sculpture, video/audio works, and artist-designed amenities, such as lighting and seating.
- ◆ *Environmental Services*  
The Environmental Management Division (EMD) serves as an in-house environmental review and consulting source for any projects within CIMS and other City departments.
- ◆ *Technical Services*  
The Technical Services Division performs construction inspections of capital improvement projects, street maintenance projects, and sidewalk construction; surveying for Public Works projects, boundary description of proposed annexation areas, field notes and plats for special projects; in-house design team design of street maintenance projects, special projects; manage on-call consultant engineers; city-wide bridge program; review and provide technical engineering advice; and maintain updates on the Design Guidance Manual and Specifications.

# CAPITAL IMPROVEMENTS MANAGEMENT SERVICES

## CAPITAL IMPROVEMENT MANAGEMENT SERVICES FUND

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### PROGRAM INFORMATION CONTINUED

#### **Project Support**

##### *Contract Services*

The Contracts Services Division initiates and administers contracts for architectural, engineering and construction services for the City. The Division is also responsible for facilitating solicitations for capital improvement projects in CIMS and other departments.

##### *Fiscal and Budget Management*

The Fiscal and Budget Management Division administers all financial transactions relative to Capital Improvements Program projects including coordinating the development of the Capital Budget; monitoring all Capital Improvement Projects financial transactions for the department; and providing financial reports of the 2007 – 2012 Bond Program Budget for the Department.

##### *Reporting and Web Portal*

CIMS Department uses the Web Portal, a web-based program management tool, to manage capital projects during both design and construction phases. The Reporting and Web Portal Division manages the Web Portal and Scheduling functions.

The Web Portal provides:

- ◆ Electronic development and routing of invoices, change orders and select close-out documents.
- ◆ Improved invoicing through electronic routing, elimination of mathematic errors, and reduction of typos due to electronic transfer.
- ◆ Electronic processing of Requests for Information (RFIs), submittals, and punch lists.
- ◆ Increased coordination among Project Managers, utilities, consultants, contractors, etc.
- ◆ Storage of documents (plans, contracts, etc.).
- ◆ Increased Accountability/Visibility.
- ◆ Improved Document Control & Standardized Procedures.

##### *Compliance and Resolution*

The Compliance and Resolution Division ensures compliance with federal, state and local laws, rules and regulations. The Division includes the sections of Wage and Hour, Disadvantaged Business Enterprise and the Small Business Program.

#### **Real Estate**

The Real Estate Division provides a variety of services including property management; negotiation and monitoring of leases and license agreements for real property, public right of way, cultural facilities, telecommunications and utilities; disposition of real property; and various in-house consulting services to include land acquisitions for capital improvement projects, fire stations, libraries, rehabilitation projects and the management of the Edwards Aquifer Protection Program, a \$90 million project to acquire interest in land.

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### GOALS & OBJECTIVES

#### **Project Delivery**

- ◆ Provide citizens with quality projects completed on-time and on-budget.
- ◆ Evaluate projects for efficiencies and cost saving opportunities including value engineering efforts.
- ◆ Continue efforts to include public input in projects through the use of meetings with consultants.
- ◆ Enhance the use of Public Art in creating public spaces that enrich the lives of the people who use them.
- ◆ Respond quickly to requests for information regarding the status of current Bond projects.
- ◆ Complete projects from previous Bond Programs.

#### **Project Support**

- ◆ Improve customer service.

# **CAPITAL IMPROVEMENTS MANAGEMENT SERVICES**

## **CAPITAL IMPROVEMENT MANAGEMENT SERVICES FUND**

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### **GOALS & OBJECTIVES CONTINUED**

- ◆ Increase Wage & Hour Compliance.
- ◆ Promote continuous education of contracting policies.
- ◆ Provide prompt payment.
- ◆ Monitor all financial transactions.
- ◆ Provide monthly, quarterly, and annual financial reports.
- ◆ Load contracts and projects into the Portal.
- ◆ Train staff in contracts and the Portal.
- ◆ Ensure project schedules are loaded and maintained in the Portal.
- ◆ Provide timely and accurate project reports.
- ◆ Support the Small Business/Economic Development Goals of the City.

### **Real Estate**

- ◆ Achieve a 5% increase in revenue collected from leases, license agreements and the sale of real property from the FY 2009 budget amount.
- ◆ Classify property such as drainage easements, right-of-ways, drainage channels, in an effort to determine surplus property for sale and opportunities for low-income housing lots.
- ◆ Facilitate purchase of properties for the Edwards Aquifer Protection Program.

# CAPITAL IMPROVEMENTS MANAGEMENT SERVICES

## CAPITAL IMPROVEMENT MANAGEMENT SERVICES FUND

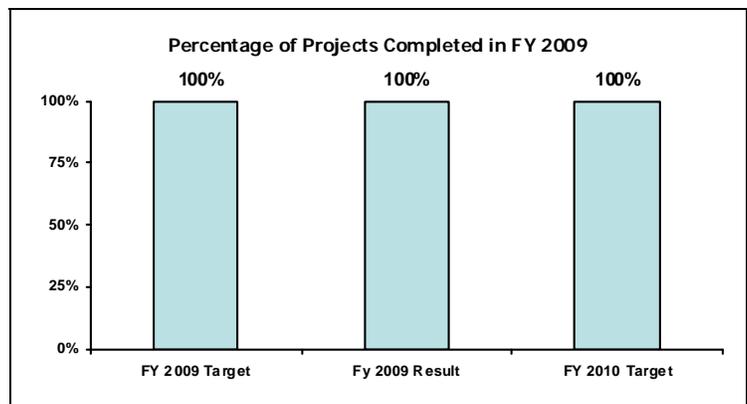
### PERFORMANCE MEASURE HIGHLIGHTS

The following table illustrates performance measure results of the Capital Improvement Management Services Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Complete 100% of projects planned to be completed in Fiscal Year 2009	100%	100%	100%
Complete 100% of projects planned to be completed in Fiscal Year 2009 within budget	100%	100%	100%
Maintain scope of 90% of projects at the end of the 95% design phase to minimize unfunded expanded scope	90%	100%	90%
Complete 100% of the projects either early or on-time	100%	100%	100%

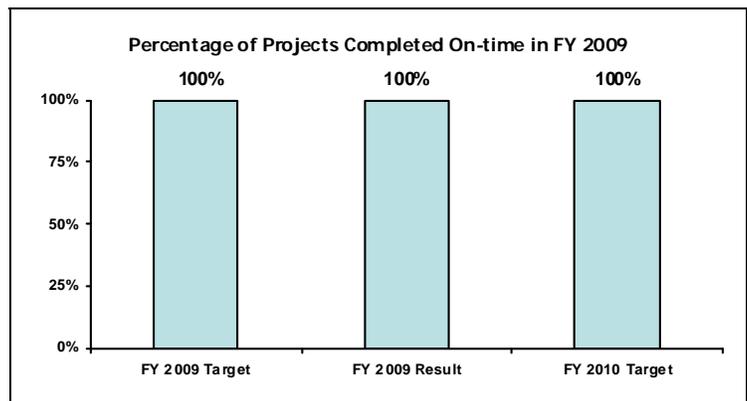
**Complete 100% of projects planned to be completed in FY 2010**

This measure represents the percentage of planned projects completed in FY 2010.



**Complete 100% of projects either early or on-time**

This measure represents the percentage of projects completed on-time in FY 2010.



**CAPITAL IMPROVEMENTS MANAGEMENT SERVICES  
CAPITAL IMPROVEMENT MANAGEMENT SERVICES FUND**

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**CAPITAL IMPROVEMENTS MANAGEMENT SERVICES EXPENDITURES BY CLASSIFICATION**

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	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$9,064,550	\$11,883,500	\$11,497,339	\$12,736,279
CONTRACTUAL SERVICES	294,130	552,969	524,109	558,249
COMMODITIES	102,463	145,580	159,464	171,571
SELF INSURANCE/OTHER	1,025,656	1,541,298	1,505,058	1,454,799
CAPITAL OUTLAY	95,164	85,235	69,053	47,447
TRANSFERS	0	0	0	88,362
<b>TOTAL EXPENDITURES</b>	<b>\$10,581,963</b>	<b>\$14,208,582</b>	<b>\$13,755,023</b>	<b>\$15,056,707</b>
<b>AUTHORIZED POSITIONS</b>	<b>149</b>	<b>180</b>	<b>185</b>	<b>192</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>149.00</b>	<b>180.00</b>	<b>185.00</b>	<b>192.00</b>

# CAPITAL IMPROVEMENTS MANAGEMENT SERVICES INTERNATIONAL CENTER FUND

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## PROGRAM INFORMATION

The Department of Capital Improvement Management Services is responsible for the management of the International Center. The Department negotiates and monitors the leases in addition to providing a high level of customer service to the tenants. The International Center was developed as a multi-purpose facility promoting the City of San Antonio as a center for international trade and business. The International Conference Center (ICC) is a major attraction of the facility, and its primary purpose provides for group business presentations and social functions which promote the facility as a center for international trade and development.

## GOALS & OBJECTIVES

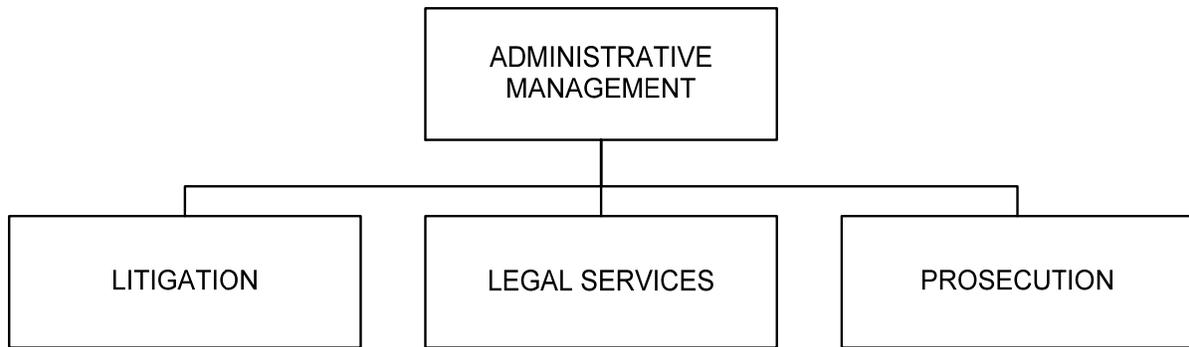
- ◆ Maximize revenue through competitive leasing of building and ICC space to promote the International Center as a focal point of international commerce and business development.
- ◆ Continue building on the prior year's success increasing revenues generated by the ICC a stated goal of booking 100 paid events in FY 2010.
- ◆ Develop a sustainable business model for the development of the 2,000 square foot vacant river level area at the International Center; complete the renovations in FY 2010 and implement measures that will timely secure a tenant in accordance with the business model.

## INTERNATIONAL CENTER FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
PERSONAL SERVICES	\$314,107	\$126,100	\$105,630	\$128,637
CONTRACTUAL SERVICES	173,231	163,821	142,059	163,219
COMMODITIES	50,666	25,650	83,163	25,650
SELF INSURANCE/OTHER	300,420	664,573	648,944	853,593
CAPITAL OUTLAY	13,118	1,160	1,160	0
TRANSFERS	406,145	385,835	318,337	92,304
<b>TOTAL EXPENDITURES</b>	<b>\$1,257,687</b>	<b>\$1,367,139</b>	<b>\$1,299,293</b>	<b>\$1,263,403</b>
<b>AUTHORIZED POSITIONS</b>	<b>8</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>8.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>



# CITY ATTORNEY



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	82.00	\$6,953,006
Self-Insurance Liability Fund	12.00	1,124,457
Self-Insurance Workers' Compensation Fund	7.00	667,767
Community Development Block Grant	5.00	414,613
<b>Total Funding</b>	<b>106.00</b>	<b>\$9,159,843</b>

**MISSION STATEMENT**

*The mission and duty of the City Attorney's Office is to render to the City of San Antonio the highest quality legal service with fidelity to professional standards and conduct.*

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**PROGRAM INFORMATION**

Article V, Section 53 of the City Charter provides that the City Attorney shall serve as chief legal advisor to the City Council, the City Manager and all city departments, offices and agencies. The City Attorney's Office represents the City in all litigation and administrative proceedings brought against or by the city and its officials and works hand-in-hand with the police and code enforcement officials to prosecute all Class C misdemeanors in the Municipal Courts. Attorneys and support staff in the City Attorney's Office provide all legal services necessary to complete a program or activity initiated by a city department or official. The attorneys research legal issues and advise City officials, boards, and commissions; draft and review ordinances and resolutions considered by the City Council; and negotiate, draft, and review contracts and other documents essential to the successful completion of the myriad of programs and functions of the City of San Antonio. To avoid conflicts or provide additional resources or expertise on a particular matter, the City Attorney may hire and use outside counsel to provide essential legal services.

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**GOALS & OBJECTIVES**

- ◆ Maintain the trust and confidence of City officials that the City receives the highest quality legal services from all attorneys who provide those services.
- ◆ Continue to develop a team relationship with City officials by identifying legal issues and providing advice, solutions, and strategies to implement policy and program goals.
- ◆ Aggressively pursue actions to enforce City codes and ordinances to protect public safety, and to recover amounts owed to the City by those who breach City contracts.
- ◆ Fully investigate every claim and lawsuit against the City and its officials; negotiate a fair and reasonable settlement when appropriate; and aggressively defend against litigation and proceed to trial when necessary.

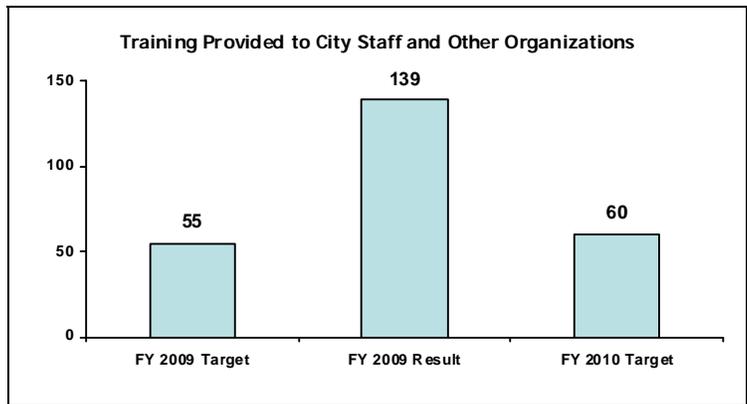
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Office of City Attorney for FY 2009. These performance indicators are those that are being tracked in the City’s Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Provide at least 12-15 hours of internal professional development for City Attorney’s Office (CAO) attorneys and staff	12 Hours	7.75 Hours	12-15 Hours
Provide at least 55 trainings (100 hours of training) to City staff, outside committees, boards, and organizations on various topics	55 trainings (100 hours)	139 Trainings (191 hrs)	60 trainings (110 hours)
Implement case management and tracking program for CAO (ProLaw) by end of FY 2009 – including training for CAO staff.	100% Completion	100% Completion	N/A
Maintain activities related to Prosecution Enforcement cases, in coordination with CoSA Departments, and continued enforcement of civil/criminal nuisance violations	3,234	2,997	3,000
Achieve 90% customer satisfaction percentage of positive responses regarding overall services	90%	92.45%	90%

**Provide at least 55 trainings (100 hours of training) to City staff, outside committees, boards, and organizations on various topics.**

This measure represents the number of training sessions provided to various committees and organizations by CAO staff for FY 2009.



**Achieve 90% customer satisfaction percentage of positive responses regarding overall services.**

This measure represents the averaged cumulative response from client departments to a CAO survey question requesting a rating of overall CAO services.



**CITY ATTORNEY****GENERAL FUND  
LIABILITY FUND  
WORKERS' COMPENSATION FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$6,019,819	\$6,472,013	\$6,473,727	\$6,180,150
CONTRACTUAL SERVICES	178,266	253,470	232,873	194,790
COMMODITIES	104,134	109,796	134,871	106,981
SELF INSURANCE/OTHER	532,646	483,107	473,833	471,085
CAPITAL OUTLAY	9,312	0	93	0
<b>TOTAL EXPENDITURES</b>	<b>\$6,844,177</b>	<b>\$7,318,386</b>	<b>\$7,315,397</b>	<b>\$6,953,006</b>
<b>AUTHORIZED POSITIONS</b>	<b>86</b>	<b>84</b>	<b>84</b>	<b>82</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>86.00</b>	<b>84.00</b>	<b>84.00</b>	<b>82.00</b>

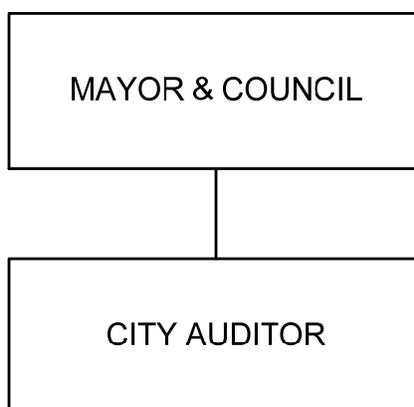
**SELF INSURANCE LIABILITY FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$842,695	\$935,469	\$999,042	\$1,008,462
CONTRACTUAL SERVICES	41,033	43,426	39,723	43,806
COMMODITIES	16,590	25,063	16,563	25,063
SELF INSURANCE/OTHER	48,574	51,422	50,674	44,565
CAPITAL OUTLAY	6,590	18,560	17,954	2,561
<b>TOTAL EXPENDITURES</b>	<b>\$955,482</b>	<b>\$1,073,940</b>	<b>\$1,123,956</b>	<b>\$1,124,457</b>
<b>AUTHORIZED POSITIONS</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>

**SELF INSURANCE WORKERS' COMPENSATION FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$545,412	\$566,597	\$571,158	\$585,856
CONTRACTUAL SERVICES	24,579	35,237	30,263	35,682
COMMODITIES	20,876	22,438	24,900	22,438
SELF INSURANCE/OTHER	26,347	27,983	28,207	23,791
CAPITAL OUTLAY	0	2,320	7,113	0
<b>TOTAL EXPENDITURES</b>	<b>\$617,214</b>	<b>\$654,575</b>	<b>\$661,641</b>	<b>\$667,767</b>
<b>AUTHORIZED POSITIONS</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

# CITY AUDITOR



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	25.00	\$2,772,436
<b>Total Funding</b>	<b>25.00</b>	<b>\$2,772,436</b>

**MISSION STATEMENT**

*The Office of the City Auditor will champion an atmosphere of continuous improvement, integrity, honesty, accountability, and mutual trust through independent appraisal of City programs, activities, and functions.*

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**PROGRAM INFORMATION**

The independent Office of the City Auditor supports the City Council, City Manager, and staff by

- Performing internal audits of programs, activities, and functions.
  - Providing advisory services to the City Council and City Manager.
  - Participating in peer review services, as required by the Government Accountability Office (GAO) auditing standards, with the Association of Local Government Auditors.
- 

**GOALS & OBJECTIVES**

The Office of the City Auditor's goal is to provide an independent, objective assurance and consulting activity designed to add value and to improve the City's operations. The Department will help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control, and governance processes.

To accomplish the Department's mission, programs, and goals, the following objectives will be continued and/or established for this fiscal year:

- Develop a comprehensive audit universe and risk based annual audit plan.
- Present useful and achievable audit recommendations, such as business process best practices, work simplification, safeguarding of City assets, or identification of duplicate/overlapping job functions.
- Present audit recommendations that focus on management and internal control issues not covered by the external auditors for the City, or other federal or state regulators.
- Complete an appropriate number of audits in a professional, cost effective, and timely manner.
- Follow generally accepted government auditing standards (GAGAS, also known as the GAO Yellow Book) issued by the Government Accountability Office for audit and non-audit projects.
- Meet GAGAS for continuing professional education.
- Foster an environment of continued education by supporting staff's pursuit of upper level degrees and certifications.

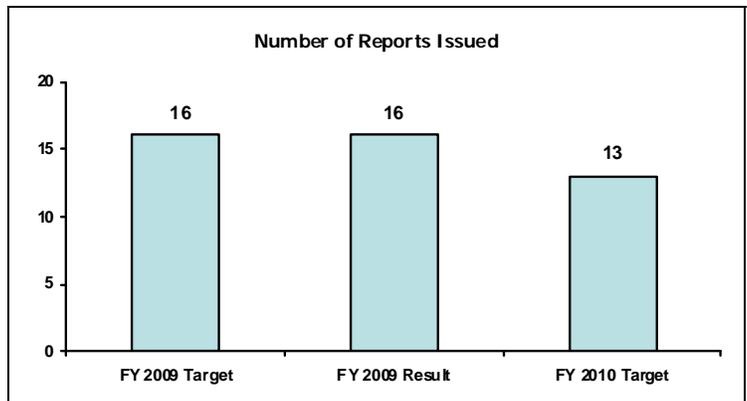
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Office of the City Auditor for FY 2009. These performance indicators are those that are being tracked in the City’s Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Number of Reports Issued	16	16	13
Percent of Staff with Certifications	50%	76%	50%
Percent of Recommendations Accepted	95%	100%	95%
Percent Auditor Direct Time to Available Time	78%	80%	78%
Percent of Projects where Actual Audit Hours do not Exceed Those Planned	60%	33%	N/A

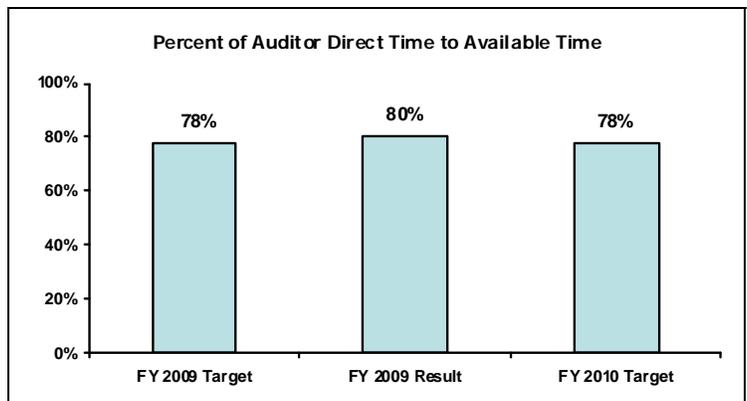
**Number of Reports Issued**

The number of audit reports published.



**Percent of Auditor Direct Time to Available Time**

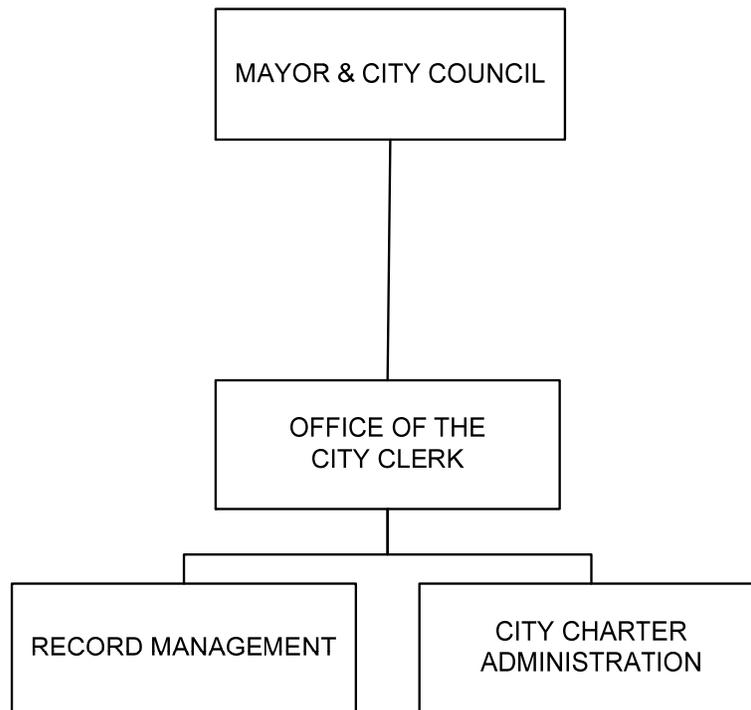
Auditors manage their time between focusing on assurance and consulting services for the City, and indirect activities such as training and general management. The 2006 Association of Local Government Auditors survey of large offices averaged direct time to available time at 78 percent.



**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	2,368,925	\$2,572,597	\$2,363,463	\$2,365,045
CONTRACTUAL SERVICES	295,847	298,403	283,090	279,582
COMMODITIES	31,850	29,865	30,800	30,565
SELF INSURANCE/OTHER	102,646	109,482	104,262	97,244
CAPITAL OUTLAY	9,995	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$2,809,263</b>	<b>\$3,010,347</b>	<b>\$2,781,615</b>	<b>\$2,772,436</b>
<b>AUTHORIZED POSITIONS</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>25.00</b>	<b>25.00</b>	<b>25.00</b>	<b>25.00</b>

# CITY CLERK



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	23.00	\$2,073,712
<b>Total Funding</b>	<b>23.00</b>	<b>\$2,073,712</b>

**MISSION STATEMENT**

*The mission of the Office of the City Clerk is to provide the public, all City departments and entities accessible records, both current and archival. The Office also provides resources on municipal government and the City Council official actions, in addition to efficiently administering the elections for the City of San Antonio.*

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**PROGRAM INFORMATION**

The Office of the City Clerk is the official custodian of records for the City of San Antonio. The City Clerk conducts City Council meetings, records the official minutes, and maintains municipal records for the City of San Antonio. In addition, the Office of the City Clerk oversees and coordinates the financial disclosure requirements and lobbyist registration in accordance with the Ethics Code; serve as filing authority for campaign finance reports in accordance with State and Municipal Law. The Office of the City Clerk is the principal office that administers municipal elections, coordinates Bid/RFP procedures, processes claims, legal notice advertisements, official honorariums, and board and commission appointments. The Records Management Division receives and stores, microfilms; and scans, protects, and retrieves the official documents of the City in accordance with the Texas Local Government Records Act and the City's Records Management Policies and Procedures. The Records Facility Manager implements the Automated Records Management program (ARM) and oversees the disposition of official records as mandated by state statutes.

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**GOALS & OBJECTIVES**

- ◆ To provide accessible municipal government records information as well as necessary services to the community and departments; to preserve and protect mandated official records; to intensify efforts to maximize use of the Municipal Records Facility, and to administer Municipal Elections by:
  - Enhancing the Customer Service program through continuous training to provide an efficient means to facilitate the bid/RFP process, claims process, legal notice advertisements, the Open Records process, ceremonial certificates/public relations component, board and commission appointment coordination, the proficiency of records retention, preservation and archival of all City records, Ethics Code compliance requirements, and Municipal Campaign Finance reporting compliance.
  - Processing, preserving, protecting, and restoring permanent municipal records and archival materials. Such documents include ordinances, resolutions, minutes and contracts.
  - Administering the storage and retrieval function and maintaining a working interdepartmental records liaison program by providing training to Records Liaison Officers to maintain municipal records in accordance with automated records management procedures.
  - Continuing to implement and update the provisions of the Records Management Policies and Procedures Manual, including automated records management, to address electronic records through the Document Management/Records Management program to provide comprehensive networking for a shared ordinance and contract public access library linking all the City Departments by personal computer network, as well as providing the public access.
  - Continuing the implementation of the microfilming/scanning process to ultimately include all City contracts in concert with the Citywide Electronic Contract Management System (ECMS) program.

**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Office of the City Clerk for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

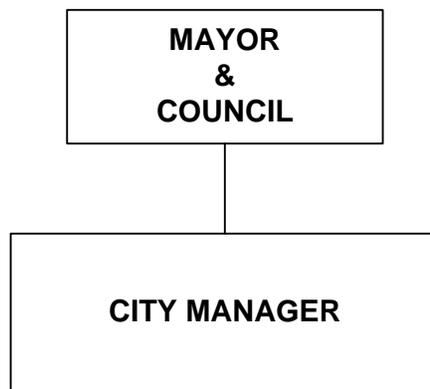
<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Number of adopted ordinances/contracts scanned	1,500	1,609	1,500
Number of cubic ft. of incoming City-wide records received, processed and stored	8,500	10,496	9,000
Number of Financial Disclosure Reports filed	1,000	1,122	1,000
Number of Board and Commission Appointments processed	350	377	350

**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$1,401,590	\$1,469,621	\$1,468,034	\$1,389,465
CONTRACTUAL SERVICES	130,655	113,669	113,669	114,682
COMMODITIES	15,873	16,547	16,547	16,547
SELF INSURANCE/OTHER	434,826	669,380	667,715	553,018
CAPITAL OUTLAY	48,880	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$2,031,824</b>	<b>\$2,269,217</b>	<b>\$2,265,965</b>	<b>\$2,073,712</b>
<b>AUTHORIZED POSITIONS</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>23</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>25.00</b>	<b>25.00</b>	<b>25.00</b>	<b>23.00</b>



# CITY MANAGER



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	18.00	\$2,860,781
<b>Total Funding</b>	<b>18.00</b>	<b>\$2,860,781</b>

**MISSION STATEMENT**

*We deliver quality city services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant and historic community.*

**PROGRAM INFORMATION**

The City Manager's Office provides centralized direction and leadership for the effective administration and operation of all municipal services for the City of San Antonio as directed by the City Council and serves as the focal point for the management of the City's staff agencies. The City Manager's Office prepares and submits to the City Council a balanced plan of municipal services in adherence with the policy goals and objectives established by the City Council while employing such managerial techniques as needed to assure efficient and effective utilization of the City's resources.

**GOALS & OBJECTIVES**

- ◆ To manage the efficient delivery of services to the citizens of San Antonio.
- ◆ To direct the preparation and distribution of the weekly City Council agenda and related materials to the City Council, staff and the citizens of San Antonio.
- ◆ To analyze, evaluate and monitor departmental, as well as community-based program proposals and needs through the efforts of the Management Team.
- ◆ To coordinate City Council requests for information and support services.
- ◆ To ensure that appropriate customer service/community relations mechanisms are implemented to assist citizens in the resolution of complaints and requests for service.
- ◆ To review and direct the operation of all municipal activities and services in an equitable, efficient and effective manner.
- ◆ To develop programs that enhance the quality of employee performance in their effective delivery of services.

**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$2,223,621	\$2,401,125	\$2,433,436	\$2,543,192
CONTRACTUAL SERVICES	68,993	75,270	50,346	65,401
COMMODITIES	24,192	33,618	28,834	33,618
SELF INSURANCE/OTHER	142,381	197,311	194,703	218,570
CAPITAL OUTLAY	1,601	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$2,460,788</b>	<b>\$2,707,324</b>	<b>\$2,707,319</b>	<b>\$2,860,781</b>
<b>AUTHORIZED POSITIONS</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>18</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>18.00</b>

# COMMUNICATIONS & PUBLIC AFFAIRS

COMMUNICATIONS &  
PUBLIC AFFAIRS

<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	9.75	\$1,032,892
<b>Total Funding</b>	<b>9.75</b>	<b>\$1,032,892</b>

# COMMUNICATIONS AND PUBLIC AFFAIRS

## GENERAL FUND

### MISSION STATEMENT

*The mission of the Communications and Public Affairs Department is to provide a clear channel of communication to City of San Antonio personnel, the general public and the media so they can understand and be aware of City issues, policy decisions and services.*

### PROGRAM INFORMATION

The Communications Staff is responsible for developing public awareness campaigns on City programs and events. The Division disseminates public information to employees, the general public and the media for the purpose of assisting the public in understanding City services.

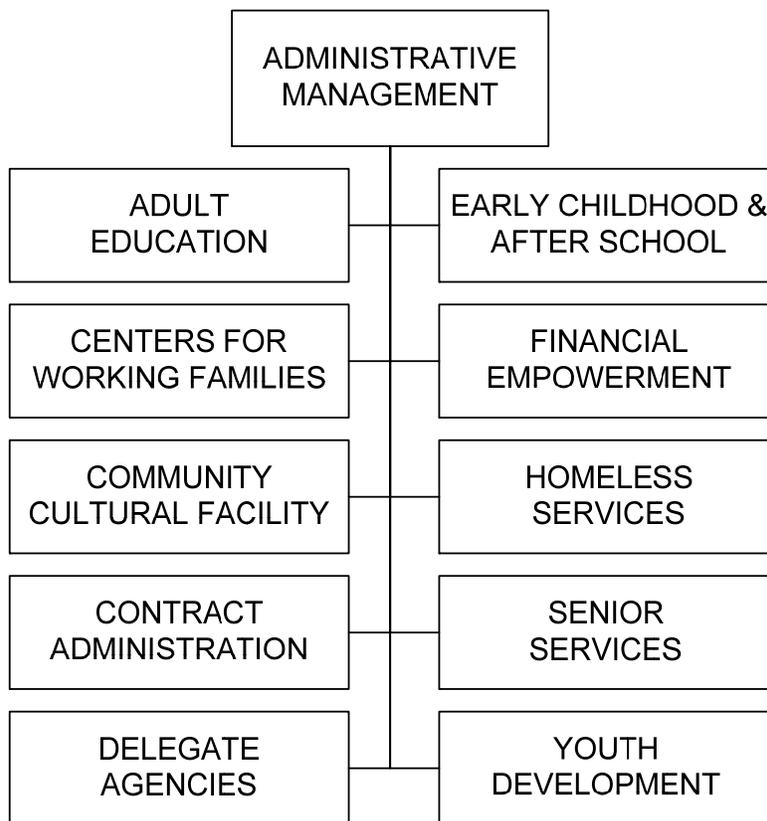
### GOALS & OBJECTIVES

- ◆ To support and encourage communications which inform and educate the community and employees about City programs and services.
  - Initiate communication plans and services which support City departments.
  - Create internal communication methods to inform, educate and support City employees.
  - Develop and produce communication tools to inform the public about the City's services and accomplishments.
  - Coordinate media relations' efforts for the City of San Antonio.
  - Manage the City's government access cable television station.

### GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
PERSONAL SERVICES	\$630,195	\$637,003	\$646,625	\$655,088
CONTRACTUAL SERVICES	141,127	308,885	247,903	295,652
COMMODITIES	34,318	9,904	7,561	9,904
SELF INSURANCE/OTHER	40,598	70,459	69,175	72,248
CAPITAL OUTLAY	198,553	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,044,791</b>	<b>\$1,026,251</b>	<b>\$971,264</b>	<b>\$1,032,892</b>
<b>AUTHORIZED POSITIONS</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>9.75</b>	<b>9.75</b>	<b>9.75</b>	<b>9.75</b>

# COMMUNITY INITIATIVES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	141.00	\$26,015,958
Categorical Grants	252.50	134,836,887
Community Development Block Grant	4.50	207,498
Capital Projects	0.00	7,294,000
Delegate Agencies	0.00	4,769,291
<b>Total Funding</b>	<b>396.00</b>	<b>\$173,123,634</b>

**MISSION STATEMENT**

*To strengthen the community through human services investments, resources and partnerships that benefit everyone.*

**PROGRAM INFORMATION**

The Department of Community Initiatives (DCI) develops, coordinates and invests in comprehensive human services strategies that promote the health, welfare and safety of the community. These strategies serve to raise the education and skill level of our workforce and promote family economic success. In this role, DCI serves as a steward of public and private funds, a service provider, a funder, and a facilitator of strategic broad based and multi-sector partnerships. DCI staffs the Head Start Policy Council; Community Action Advisory Board; Commission for Children and Families; Literacy Commission; Youth Commission; and the Joint City/County Commission for the Elderly.

DCI coordinates comprehensive services that facilitate family economic success. These services include school readiness, youth development, literacy, higher education scholarships, and work support including childcare and soft skill development. The Financial Empowerment Program improves the quality of life by assisting residents to become informed financial consumers through services that include the Volunteer Income Tax Assistance, financial literacy, the Individual Development Account match savings programs, banking services and anti-predatory lending education. DCI also coordinates safety net services that provide a safe, clean and decent shelter for everyone, access to services and food security. For senior residents, DCI uses congregate meals and Senior Health and Wellness Centers to promote their independence, ensure their health and welfare, and engage them in reweaving the social fabric of their neighborhoods.

**GOALS & OBJECTIVES**

DCI has five overarching goals that have been established to accomplish the Department's stated mission.

- ◆ Early childhood development and after school hours academic enrichment through a focus on family strengthening.
- ◆ Financial empowerment that promotes economic self sufficiency, participation in mainstream banking, savings accounts, free income tax services and asset development.
- ◆ Senior services that actively engage residents, 60 years of age and older, in health, nutrition, fitness and case management support.
- ◆ Education and skills development to promote and enhance the employability of residents.
- ◆ Community Safety Net to ensure everyone has access to food and shelter through transformation services.

To support these goals, specific strategic objectives have been developed for the following purposes:

- ◆ Strengthen partnerships with government, foundations and community-based agencies to leverage resources essential to strengthening families, developing human capital and sustaining a community safety net.
- ◆ Use a result-based financing strategy to recommend City Council investments in delegate agencies and departmental services.
- ◆ Enable working people to access free tax and other financial services and encourage personal asset building through matched savings accounts.
- ◆ Promote economic vitality and community well being by raising the education and skill level of all residents.
- ◆ Ensure all children receive high quality early childhood education through school readiness initiatives, parental involvement and quality early childhood centers.
- ◆ Facilitate access to and completion of post secondary education through a one stop college access center.
- ◆ Enable seniors and disabled to maintain an independent and healthy quality of life through comprehensive Health and Wellness Centers and senior nutrition sites that offer connections to a medical home, fitness, social activities, and food security.
- ◆ Provide for basic human needs by ensuring access to shelter, safe places to sleep and receive services.

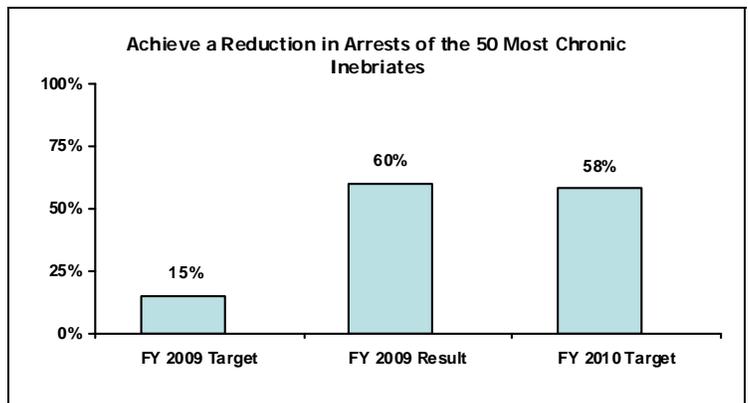
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Community Initiatives Department for FY 2009. These performance indicators are those that are being tracked in the City’s Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Seniors Served by DCI reporting an improvement in their health and well-being	85%	94%	95%
Families using Center for Working Families services increased and maintained job stability	2500	2089	2502
Achieve a reduction in the arrests of the 50 most chronic inebriates	15%	60%	58%

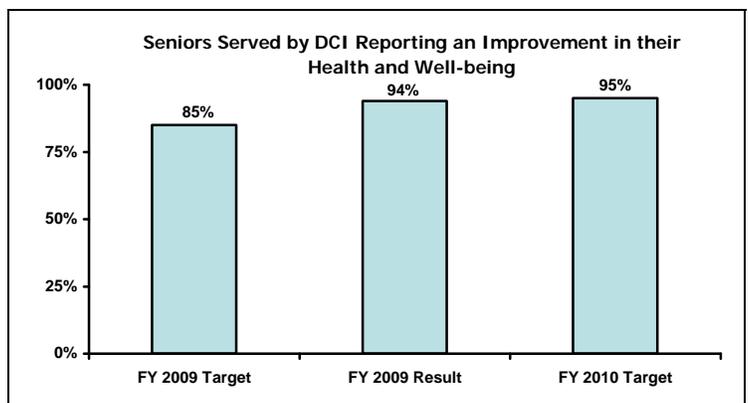
**Achieve a Reduction in the Arrests of the 50 Most Chronic Inebriates**

Individuals referred by courts may be in a state of intoxication or intoxication withdrawal, or have persistent substance abuse conditions. Sobering services include an initial medical screening, opportunity to sober up in a safe environment with medical supervision, referral for additional medical treatment as needed, motivational intervention to engage the serial inebriate in substance abuse treatment to include detoxification.



**Seniors served by DCI reporting an improvement in their health and well-being**

Senior services include daily access to basic comprehensive health screenings, wellness counseling and referrals; nutrition and health education classes; case management (including Medicaid/Medicare, and Social Security Education); daily fitness activities such as Dance Therapy, Tai Chi, aerobics, weight training and floor exercise classes; cultural arts activities; computer classes; and employment and volunteer connections.



# COMMUNITY INITIATIVES

# GENERAL FUND CATEGORICAL GRANTS

## GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
PERSONAL SERVICES	\$10,738,052	\$9,146,614	\$10,351,618	\$7,301,848
CONTRACTUAL SERVICES	10,679,863	9,251,747	7,969,122	10,800,005
COMMODITIES	397,832	337,992	286,826	502,101
SELF INSURANCE/OTHER	2,704,197	2,792,097	2,699,978	2,656,800
CAPITAL OUTLAY	80,662	0	0	80,000
<b>TOTAL EXPENDITURES</b>	<b>\$24,600,606</b>	<b>\$21,528,450</b>	<b>\$21,307,544</b>	<b>\$26,015,958</b>
<b>AUTHORIZED POSITIONS</b>	<b>213</b>	<b>202</b>	<b>202</b>	<b>141</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>211.90</b>	<b>200.90</b>	<b>200.90</b>	<b>140.00</b>

## CATEGORICAL GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2010
<b>Community Cultural Facility</b>					
Carver Community Cultural Center	\$0	\$0	\$240,448	\$15,000	\$255,448
<b>Elderly &amp; Disabled Services</b>					
Comprehensive Nutrition Project	1,961,820	0	3,144,506	235,500	5,341,826
Supportive Services for the Elderly Project	275,250	20,879	140,987	5,000	442,116
WellMed	0	0	0	100,000	100,000
<b>Early Childhood</b>					
Child Care Delivery System	39,290,932	0	1,200,000	0	40,490,932
Child Care Delivery System (CCDBG) - ARRA	8,434,154	0	0	0	8,434,154
Head Start Early Childhood Development	47,953,082	0	0	11,988,271	59,941,353
Head Start – ARRA	3,412,869	0	0	279,208	3,692,077
<b>Financial Empowerment</b>					
Fair Housing Initiatives Program	100,000	0	0	0	100,000
Fair Housing Program	211,733	0	0	0	211,733
Financial Empowerment	0	0	50,000	458,158	508,158
Housing Counseling Program	100,000	0	0	0	100,000

**COMMUNITY INITIATIVES**

**CATEGORICAL GRANTS**

**CATEGORICAL GRANTS SUMMARY, CONTINUED**

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2010
Individual Development Account 3	\$60,000	\$0	\$60,000	\$0	\$120,000
Individual Development Account 4	100,000	0	100,000	0	200,000
Individual Development Account 5	50,000	0	50,000	0	100,000
National Foreclosure Mitigation Counseling	65,880	0	0	0	65,880
Local Management Entity 2010	0	0	0	338,550	338,550
Volunteer Income Tax Assitance (VITA)	119,000	0	0	0	119,000
<b>Centers for Working Families</b>					
Community Services Block Grant	1,820,983	0	0	0	1,820,983
Community Services Block Grant - ARRA	3,124,174	0	0	0	3,124,174
CPS Energy	0	0	0	175,000	175,000
San Antonio Water System	0	0	0	120,341	120,341
<b>Homeless Services</b>					
Emergency Shelter Grant 08-10	319,507	0	0	0	319,507
Housing Opportunities for Person with AIDS 07-10	324,000	0	0	0	324,000
Housing Opportunities for Person with AIDS 08-11	341,667	0	0	0	341,667
2008 Supporting Housing Program	5,256,988	0	0	0	5,256,988
Federal Homeless Prev & Re-housing - ARRA	2,091,000	0	0	0	2,091,000
State Homeless Prev & Re-housing - ARRA	0	600,000	0	0	600,000
<b>Adult Education</b>					
English Literacy/Civics Education Program	0	102,000	0	0	102,000
<b>TOTAL</b>	<b>\$115,413,039</b>	<b>\$722,879</b>	<b>\$4,985,941</b>	<b>\$13,890,028</b>	<b>\$135,011,887</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Carver Community Cultural Center***PROGRAM INFORMATION**

The Carver Community Cultural Center is an arts presenting organization that offers season productions and exhibits for cultural edification. The organizational support grant provides general overall support of the Carver Center and its programs. This grant program covers the period of October 1, 2009 through September 30, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
<b>FUNDING SOURCES</b>			
CITY – City Funding Source	\$57,000	\$59,500	\$240,448
OTHER – Other Funding Source	211,639	223,060	15,000
<b>TOTAL FUNDING</b>	<b>\$268,639</b>	<b>\$282,560</b>	<b>\$255,448</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$214,748	\$221,110	\$239,878
CONTRACTUAL SERVICES	52,391	59,950	15,000
COMMODITIES	1,500	1,500	570
<b>TOTAL EXPENDITURES</b>	<b>\$268,639</b>	<b>\$282,560</b>	<b>\$255,448</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>4</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Child Care Services***PROGRAM INFORMATION**

The City of San Antonio is the grantee for the Child Care Services (CCS) program awarded by WorkSource Solutions, Alamo (WSA). WSA receives CCS funding from the Texas Workforce Commission (TWC) as part of the Child Care Development Block Grant from The Department of Health and Human Services (HHSC). CCS provides child care subsidies to qualified families residing in the WorkSource Solutions, Alamo area which includes the City of San Antonio, Bexar County, and eleven rural surrounding counties. The CCS program is administered by the Department of Community Initiatives (DCI). DCI provides overall coordination, client services, fiscal management, and vendor management. The program also provides qualified clients with eligibility and certification services, counseling on the selection of quality childcare, and referrals to all participating childcare facilities from which parents can select their appropriate care needs.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$41,430,280	\$45,170,274	\$39,290,952
CITY – City Funding Source	1,387,481	1,200,000	1,200,000
<b>TOTAL FUNDING</b>	<b>\$42,817,761</b>	<b>\$46,370,274</b>	<b>\$40,490,952</b>

**EXPENDITURES**

PERSONAL SERVICES	\$3,289,738	\$2,348,591	\$2,480,638
CONTRACTUAL SERVICES	39,046,476	43,650,393	37,817,788
COMMODITIES	445,782	240,641	192,526
SELF INSURANCE/OTHER EXPENDITURES	35,765	28,641	0
CAPITAL OUTLAY	0	102,008	0
<b>TOTAL EXPENDITURES</b>	<b>\$42,817,761</b>	<b>\$46,370,274</b>	<b>\$40,490,952</b>

<b>AUTHORIZED POSITIONS</b>	<b>144</b>	<b>66</b>	<b>53</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>144.00</b>	<b>66.00</b>	<b>53.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Child Care Services Block Grant (CCSBG) – ARRA***PROGRAM INFORMATION**

City of San Antonio is the grantee for the Child Care Services Block Grant (CCSBG) – American Recovery and Reinvestment Act (ARRA) funding awarded by WorkSource Solutions, Alamo (WSA). WSA received CCSBG funding from the Texas Workforce Commission (TWC) as part of the Child Care Services Block Grant (CCSBG) – American Recovery and Reinvestment Act (ARRA) funding from The Department of Health and Human Services (HHSC). CCSBG funding will provide child care subsidies to qualified families residing in the WorkSource Solutions, Alamo area which includes the City of San Antonio, Bexar County, and eleven rural surrounding counties. The CCSBG award will be administered by The Department of Community Initiatives (DCI). DCI will provide overall coordination, client services, fiscal management, and vendor management. The program also provides qualified clients with eligibility and certification services, counseling on the selection of quality childcare, and referrals to all participating childcare facilities from which parents can select their appropriate care needs.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	N/A	\$36,339	\$8,434,154
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>\$36,339</b>	<b>\$8,434,154</b>

**EXPENDITURES**

PERSONAL SERVICES	N/A	\$9,495	\$705,792
CONTRACTUAL SERVICES	N/A	24,462	7,706,342
COMMODITIES	N/A	2,381	22,020
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$36,339</b>	<b>\$8,434,154</b>

<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>6</b>	<b>6</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>6.00</b>	<b>6.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Community Services Block Grant***PROGRAM INFORMATION**

As the City of San Antonio's designated anti-poverty agency, the Community Action Division receives Community Services Block Grant (CSBG) Funds through the Texas Department of Housing and Community Affairs. The CSBG funds staff that provides long-term case management and emergency assistance services at Community Services Program centers and the Dwyer Avenue Center. These funds also offset costs related to homeless services and fund the Division's Administrative section. CSBG also funded two diverse delegate agencies that provided a host of social services in Bexar County during the grant program period of January 1, 2010 through December 31, 2010.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$1,777,581	\$1,820,983	\$1,820,983
<b>TOTAL FUNDING</b>	<b>\$1,777,581</b>	<b>\$1,820,983</b>	<b>\$1,820,983</b>

**EXPENDITURES**

PERSONAL SERVICES	\$1,225,077	\$1,255,077	\$1,255,077
CONTRACTUAL SERVICES	173,746	153,048	153,048
COMMODITIES	47,500	52,500	52,500
SELF INSURANCE/OTHER EXPENDITURES	331,258	360,358	360,358
<b>TOTAL EXPENDITURES</b>	<b>\$1,777,581</b>	<b>\$1,820,983</b>	<b>\$1,820,983</b>

<b>AUTHORIZED POSITIONS</b>	<b>54</b>	<b>56</b>	<b>56</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>54.00</b>	<b>56.00</b>	<b>56.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Community Services Block Grant - ARRA***PROGRAM INFORMATION**

Modeled after the existing CSBG program, CSBG Recovery Act activities will focus on sustainable economic resources in communities, including innovative employment related services and activities toward the reform goals of the Recovery Act. CSBG Stimulus funds will link short-term education and skills enhancement to the City's demand occupations as defined by Workforce Solutions Alamo. This includes financial assistance for child care; workforce education and training for youth ages 17-25 and for adults; and adult literacy services for low-income workers to improve skills and job progression, including computer training, ESL and adult education. These projects will provide assistance with child care to enable parents to receive education, job training or to seek employment, and financial programs that provide opportunities for car ownership. Assistance is available to individuals and families who are at or below the 200% federal poverty income guidelines. Funding period is September 1, 2009 to September 30, 2010.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	N/A	N/A	\$3,124,174
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$3,124,174</b>

**EXPENDITURES**

PERSONAL SERVICES	N/A	N/A	\$10,283
CONTRACTUAL SERVICES	N/A	N/A	2,721,592
COMMODITIES	N/A	N/A	2,582
SELF INSURANCE/OTHER EXPENDITURES	N/A	N/A	389,717
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$3,124,174</b>

**Grant Name:** *CPS Energy***PROGRAM INFORMATION**

CPS provides funding for the Affordability Discount Program (ADP) which offsets the impact of past rate increases for eligible low-income customers with monthly discounts on utility bills. Customers eligible for ADP are households whose income is at or below 125% of the federal poverty guidelines. Priority consideration is given to ratepayers in households with members: 60 years or older, disabilities, children three years or younger or in school under 18 years of age, or critical care needs for life-sustaining medical equipment. The new ADP is in addition to the existing utility assistance programs: Project REAP (Residential Energy Assistance Program), WARM (Winter Assistance Relief Mobilization), Solid Waste Credit, and Project AGUA and the Affordability Discount Program with San Antonio Water Systems. Eligible customers are certified by the Department of Community Initiatives (DCI). Once certified for the program, customers receive monthly discounts until the next re-certification period (approximately 24 months).

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

OTHER – Other Funding Source	N/A	\$175,000	\$175,000
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>\$175,000</b>	<b>\$175,000</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	N/A	\$175,000	\$175,000
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$175,000</b>	<b>\$175,000</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Volunteer Income Tax Assistance (VITA)***PROGRAM INFORMATION**

The Volunteer Income Tax Assistance (VITA) Program provides free income tax return preparation to hard working taxpayers earning up to \$45,000 annually. VITA helps working families take advantage of all of the tax credits they are eligible for including the Earned Income Tax Credit (EITC), Child Tax Credit (CTC), and education credits. Volunteers from the community help prepare basic, current year tax returns for eligible taxpayers free of charge.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	N/A	\$119,000	\$119,000
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>\$119,000</b>	<b>\$119,000</b>

**EXPENDITURES**

SELF INSURANCE/OTHER EXPENDITURES	N/A	\$119,000	\$119,000
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$119,000</b>	<b>\$119,000</b>

**Grant Name:** *Comprehensive Nutrition Project***PROGRAM INFORMATION**

The Comprehensive Nutrition Project (CNP) provides elderly persons (60 years and older) and their spouses, with a nutritionally balanced noon meal in either a congregate setting or a homebound delivery service five days a week. The 76 congregate centers provide an opportunity for seniors to socialize and participate in extracurricular activities such as nutrition education, field trips, dances, exercise classes and volunteer opportunities. This grant program covers the period of October 1, 2009 through September 30, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$1,672,500	\$1,865,912	\$1,961,820
CITY – City Funding Source	2,705,152	3,095,152	3,144,506
OTHER – Other Funding Source	235,500	235,500	235,500
<b>TOTAL FUNDING</b>	<b>\$4,613,152</b>	<b>\$5,196,564</b>	<b>\$5,341,826</b>

**EXPENDITURES**

PERSONAL SERVICES	\$1,010,485	\$1,358,434	\$1,607,874
CONTRACTUAL SERVICES	1,058,842	985,530	674,203
COMMODITIES	2,469,275	2,796,050	2,952,550
SELF INSURANCE/OTHER EXPENDITURES	74,550	56,550	107,199
<b>TOTAL EXPENDITURES</b>	<b>\$4,613,152</b>	<b>\$5,196,564</b>	<b>\$5,341,826</b>

<b>AUTHORIZED POSITIONS</b>	<b>51</b>	<b>51</b>	<b>51</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>35.00</b>	<b>35.00</b>	<b>35.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *English Literacy/Civics Education Program***PROGRAM INFORMATION**

This is a continuation Grant from the Texas Education Agency (TEA) for the provision of EL/Civics Education Classes held at Willie Velasquez and Margarita Huantes Community Family Resource and Learning Center. The EL/Civics Program emphasizes contextualized instruction on the rights and responsibilities of citizenship, naturalization procedures, civic participation, U.S. history and government to help students acquire the skills and knowledge to become active and informed parents, workers and community members. Program period is from July 1, 2009 to June 30, 2010.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

STATE – State Funding Source	\$114,000	\$102,000	\$102,000
<b>TOTAL FUNDING</b>	<b>\$114,000</b>	<b>\$102,000</b>	<b>\$102,000</b>

**EXPENDITURES**

PERSONAL SERVICES	\$51,188	\$65,989	\$65,989
CONTRACTUAL SERVICES	57,023	34,745	34,745
COMMODITIES	3,859	1,000	1,000
SELF INSURANCE/OTHER EXPENDITURES	1,930	266	266
<b>TOTAL EXPENDITURES</b>	<b>\$114,000</b>	<b>\$102,000</b>	<b>\$102,000</b>

<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Emergency Shelter Grant 08-10***PROGRAM INFORMATION**

The Emergency Shelter Grant (ESG) is a two-year formula allocated grant funded through the U.S. Department of Housing and Urban Development. ESG funds are used to improve the quality of existing shelters, build additional shelter for the homeless, meet the cost of operating shelters, and provide supportive services to the homeless as well as homeless prevention activities. The City of San Antonio has executed delegate agency contracts with four community-based human service providers.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$640,253	\$639,013	\$319,507
OTHER-This includes requirement City In-Kind	640,253	639,013	0
<b>TOTAL FUNDING</b>	<b>\$1,280,506</b>	<b>\$1,278,026</b>	<b>\$319,507</b>

**EXPENDITURES**

PERSONAL SERVICES	\$159,832	\$150,578	75,289
CONTRACTUAL SERVICES	136,153	111,093	55,547
COMMODITIES	32,250	50,400	25,200
SELF INSURANCE/OTHER EXPENDITURES	312,018	326,942	163,471
IN-KIND CONTRIBUTION	640,253	639,013	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,280,506</b>	<b>\$1,278,026</b>	<b>\$319,507</b>

<b>AUTHORIZED POSITIONS</b>	<b>6</b>	<b>3</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>6.00</b>	<b>3.00</b>	<b>2.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Fair Housing Initiatives Program***PROGRAM INFORMATION**

The U.S. Department of Housing and Urban Development's (HUD) Fair Housing Initiatives Program provides funds to support comprehensive housing counseling services to the citizens of San Antonio, at no cost to the consumer. These funds will be utilized to enhance fair housing education and outreach services currently available through Family Economic Success Program of the Department of Community Initiatives. These services include educating tenants and landlords of their rights, providing community education presentations, and training and educating housing providers on accessibility requirements of the Fair Housing Act. This grant program covers the period of October 1, 2009, through September 30, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$100,000	\$100,000	\$100,000
<b>TOTAL FUNDING</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>

**EXPENDITURES**

PERSONAL SERVICES	\$83,756	\$100,000	\$99,408
CONTRACTUAL SERVICES	13,844	0	592
COMMODITIES	2,400	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>

**AUTHORIZED POSITIONS**

	<b>2</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Fair Housing Program***PROGRAM INFORMATION**

The Fair Housing Administration funding allows staff to investigate and mediate Fair Housing and tenant-landlord complaints. The program monitors housing discrimination practices, seeks to attain voluntary compliance to City, State, and Federal Fair Housing laws. Program staff is also charged with implementing Fair Housing/tenant-landlord education and outreach activities. The Fair Housing Program will continue to partner with the City of San Antonio's Development Services Department and Disability Access Office, checking plans and inspecting new construction on multi-family housing for compliance with the Fair Housing Amendments Act of 1988 and Section 504 of the Rehabilitation Act of 1973 accessibility standards. This grant program covers the period of October 1, 2009, through September 30, 2010.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$212,639	\$212,639	\$211,733
<b>TOTAL FUNDING</b>	<b>\$212,639</b>	<b>\$212,639</b>	<b>\$211,733</b>

**EXPENDITURES**

PERSONAL SERVICES	\$210,885	\$210,885	\$209,979
CONTRACTUAL SERVICES	1,254	1,254	1,254
COMMODITIES	500	500	500
<b>TOTAL EXPENDITURES</b>	<b>\$212,639</b>	<b>\$212,639</b>	<b>\$211,733</b>

**AUTHORIZED POSITIONS**

<b>FULL-TIME EQUIVALENTS</b>	<b>3</b>	<b>3</b>	<b>5</b>
	<b>2.50</b>	<b>2.50</b>	<b>4.50</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Housing Counseling Program***PROGRAM INFORMATION**

The U.S. Department of Housing and Urban Development's (HUD) Housing Counseling Program provides funds to support comprehensive housing counseling services to the citizens of San Antonio, at no cost to the consumer. These services include pre-and post-occupancy/purchase counseling, Home Equity Conversion Mortgage (reverse mortgage) counseling, predatory lending education, tenant/landlord mediation, default mortgage counseling, and placement. Additionally, the program partners homeless prevention funds with default mortgage counseling to provide assistance for low to moderate-income homeowners experiencing difficulty with their mortgage payments. This grant program covers the period of October 1, 2009, through September 30, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$70,616	\$100,000	\$100,000
<b>TOTAL FUNDING</b>	<b>\$70,616</b>	<b>\$100,000</b>	<b>\$100,000</b>

**EXPENDITURES**

PERSONAL SERVICES	\$70,616	\$100,000	\$100,000
<b>TOTAL EXPENDITURES</b>	<b>\$70,616</b>	<b>\$100,000</b>	<b>\$100,000</b>

**AUTHORIZED POSITIONS**

FULL-TIME EQUIVALENTS	2	2	2
	<b>2.00</b>	<b>2.00</b>	<b>1.50</b>

**Grant Name:** *Financial Empowerment***PROGRAM INFORMATION**

For the past seven years, the Department of Community Initiatives (DCI), has provided asset building programs under various umbrellas. The City of San Antonio desires to implement an initiative modeled after New York City's Office of Financial Empowerment to coordinate City and Community programs. Thereby, the Office of Financial Empowerment (OFE) will coordinate asset development and protection strategies to empower local residents to improve their economic situation and become more financially secure.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

CITY – City Funding Source	N/A	N/A	\$50,000
OTHER – Other Funding – Includes In-Kind	N/A	N/A	458,158
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$508,158</b>

**EXPENDITURES**

PERSONAL SERVICES – Includes In-Kind	N/A	N/A	\$477,362
CONTRACTUAL SERVICES	N/A	N/A	30,796
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$508,158</b>

**AUTHORIZED POSITIONS**

FULL-TIME EQUIVALENTS	N/A	N/A	2
	<b>N/A</b>	<b>N/A</b>	<b>2.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Head Start Early Childhood Development***PROGRAM INFORMATION**

The City of San Antonio is the grantee for the San Antonio/Bexar County Head Start program funded by the U.S. Department of Health and Human Services. The Head Start program provides services to low-income, pre-school children (ages 3 to mandatory school age), and their families. A minimum of ten percent of the children served has some type of disability. The program provides comprehensive services to children and their families including childcare, education, health, nutrition, social services, and parent involvement for the children and their families. The program year is August through July. The Head Start funding cycle and fiscal year is February to January. The program is currently funded to provide services for 6,789 slots in the 2009 Head Start program year of February 1, 2009 to January 31, 2010.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$46,579,863	\$48,077,556	\$47,953,082
OTHER – In-Kind Requirement	11,644,966	12,019,389	11,988,270
<b>TOTAL FUNDING</b>	<b>\$58,224,829</b>	<b>\$60,096,945</b>	<b>\$59,941,352</b>

**EXPENDITURES**

PERSONAL SERVICES	\$740,742	\$1,912,314	\$1,897,169
CONTRACTUAL SERVICES	45,821,490	46,001,571	45,873,552
COMMODITIES	8,058	50,389	111,697
SELF INSURANCE/OTHER EXPENDITURES	9,573	45,852	63,664
CAPITAL OUTLAY	N/A	67,430	7,000
IN-KIND	11,644,966	12,019,389	11,988,270
<b>TOTAL EXPENDITURES</b>	<b>\$58,224,829</b>	<b>\$60,096,945</b>	<b>\$59,941,353</b>

<b>AUTHORIZED POSITIONS</b>	<b>19</b>	<b>39</b>	<b>31</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>19.00</b>	<b>39.00</b>	<b>31.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Head Start – American Recovery and Reinvestment Act***PROGRAM INFORMATION**

The American Recovery and Reinvestment Act (ARRA) provide additional funds for quality improvements and cost-of-living adjustments for the San Antonio/Bexar County Head Start program. The Head Start program provides services to low-income, pre-school children (ages 3 to mandatory school age), and their families. A minimum of ten percent of the children served has some type of disability. The program provides comprehensive services to children and their families including childcare, education, health, nutrition, social services, and parent involvement for the children and their families. The program is currently funded to provide services for 6,789 slots in the 2009 Head Start program year of July 1, 2009 to September 30, 2010.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	N/A	N/A	\$3,412,869
OTHER – In-Kind Requirement	N/A	N/A	279,208
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$3,692,077</b>

**EXPENDITURES**

PERSONAL SERVICES	N/A	N/A	\$6,969
CONTRACTUAL SERVICES	N/A	N/A	2,023,024
CAPITAL OUTLAY	N/A	N/A	1,282,876
IN-KIND	N/A	N/A	379,208
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$3,692,077</b>

**Grant Name:** *Housing Opportunities for Person with AIDS 07-10***PROGRAM INFORMATION**

Housing Opportunities for Persons with AIDS (HOPWA) is a three-year entitlement grant administered by the U.S. Department of Housing and Urban Development. HOPWA funds provide housing and supportive services to persons with HIV/AIDS and their family. The Community Action Division works closely with two delegate agencies to enhance the continuum of care and service delivery system for this target population. The entitlement area, also known as the Eligible Metropolitan Statistical Area (EMSA), for this grant includes Bexar, Comal, Guadalupe and Wilson counties.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$972,000	\$1,025,000	\$324,000
<b>TOTAL FUNDING</b>	<b>\$972,000</b>	<b>\$1,025,000</b>	<b>\$324,000</b>

**EXPENDITURES**

PERSONAL SERVICES	\$29,160	\$30,750	\$31,931
	942,840	994,250	292,069
<b>TOTAL EXPENDITURES</b>	<b>\$972,000</b>	<b>\$1,025,000</b>	<b>\$324,000</b>

**AUTHORIZED POSITIONS**

	1	1	2
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Housing Opportunities for Person with AIDS 08-11***PROGRAM INFORMATION**

Housing Opportunities for Persons with AIDS (HOPWA) is a three-year entitlement grant administered by the U.S. Department of Housing and Urban Development. HOPWA funds provide housing and supportive services to persons with HIV/AIDS and their family. The Community Action Division works closely with two delegate agencies to enhance the continuum of care and service delivery system for this target population. The entitlement area, also known as the Eligible Metropolitan Statistical Area (EMSA), for this grant includes Bexar, Comal, Guadalupe and Wilson counties.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$972,000	\$1,025,000	\$341,667
<b>TOTAL FUNDING</b>	<b>\$972,000</b>	<b>\$1,025,000</b>	<b>\$341,667</b>

<b>EXPENDITURES</b>	\$29,160	\$30,750	\$10,250
PERSONAL SERVICES	942,840	994,250	331,417
<b>TOTAL EXPENDITURES</b>	<b>\$972,000</b>	<b>\$1,025,000</b>	<b>\$341,667</b>

<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>1</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Individual Development Account 3***PROGRAM INFORMATION**

The City of San Antonio, through the Department of Community Initiatives' Family Economic Success Program (FESP), is contracted by the U. S. Department of Health and Human Services (HHS) to operate the Individual Development Account (IDA) Program 3. The IDA program is a directed, matched savings program for low income working individuals and families who live in Bexar County. Participants must be at or below HHS 200% poverty guidelines. Participants enter into a Savings Plan Agreement with the City of San Antonio that establishes a schedule and goal of savings from earned income, to be matched at a four to one rate. Matched savings may be expended for either (1) the purchase of a principal residence by a first-time homebuyer, (2) the capitalization of a business, or (3) expenses of post-secondary education. All participants must attend six hours of Financial Literacy, Asset Training Classes and if purchasing a home must attend a Homeowners Class. The grant period for this program is from September 30, 2004, to September 30, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

OTHER – Local Match	\$48,000	\$48,000	\$48,000
FEDERAL – Federal Funding Source	60,000	60,000	60,000
CITY – City Funding Source	12,000	12,000	12,000
<b>TOTAL FUNDING</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>

**EXPENDITURES**

PERSONAL SERVICES	\$100	\$100	\$100
CONTRACTUAL SERVICES	5,890	5,890	5890
COMMODITIES	2,500	2,500	2500
SELF INSURANCE/OTHER EXPENDITURES	111,510	111,510	111,510
<b>TOTAL EXPENDITURES</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Individual Development Account 4***PROGRAM INFORMATION**

The City of San Antonio, through the Department of Community Initiatives' Family Economic Success Program (FESP), is contracted by the U. S. Department of Health and Human Services (HHS) to operate the Individual Development Account (IDA) Program 4. The IDA program is a directed, matched savings program for low income working individuals and families who live in Bexar County. Participants must be at or below HHS 200% poverty guidelines. Participants enter into a Savings Plan Agreement with the City of San Antonio that establishes a schedule and goal of savings from earned income, to be matched at a four to one rate. Matched savings may be expended for either (1) the purchase of a principal residence by a first-time homebuyer, (2) the capitalization of a business, or (3) expenses of post-secondary education. All participants must attend six hours of Financial Literacy, Asset Training Classes and if purchasing a home must attend a Homeowners Class. The grant period for this program is from September 30, 2005 to September 30, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$100,00	\$100,000	\$100,000
CITY – City Funding Source	100,000	100,000	100,000
<b>TOTAL FUNDING</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>

**EXPENDITURES**

PERSONAL SERVICES	\$26,093	\$26,093	\$26,093
CONTRACTUAL SERVICES	790	790	790
COMMODITIES	255	255	255
SELF INSURANCE/OTHER EXPENDITURES	172,862	172,862	172,862
<b>TOTAL EXPENDITURES</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>

**AUTHORIZED POSITIONS**

	<b>0</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>0.00</b>	<b>1.00</b>	<b>1.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Individual Development Account 5***PROGRAM INFORMATION**

The City of San Antonio, through the Department of Community Initiatives' Family Economic Success Program (FESP), is contracted by the U. S. Department of Health and Human Services (HHS) to operate the Individual Development Account (IDA) Program 5. The IDA program is a directed, matched savings program for low income working individuals and families who live in Bexar County. Participants must be at or below HHS 200% poverty guidelines. Participants enter into a Savings Plan Agreement with the City of San Antonio that establishes a schedule and goal of savings from earned income, to be matched at a four to one rate. Matched savings may be expended for either (1) the purchase of a principal residence by a first-time homebuyer, (2) the capitalization of a business, or (3) expenses of post-secondary education. All participants must attend six hours of Financial Literacy, Asset Training Classes and if purchasing a home must attend a Homeowners Class. The grant period for this program is from July 1, 2008 to June 30, 2013.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$50,000	\$50,000	\$50,000
CITY – City Funding Source	50,000	50,000	50,000
<b>TOTAL FUNDING</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>

**EXPENDITURES**

PERSONAL SERVICES	\$12,821	\$12,821	\$12,821
CONTRACTUAL SERVICES	395	395	395
COMMODITIES	128	128	128
SELF INSURANCE/OTHER EXPENDITURES	86,656	86,656	86,656
<b>TOTAL EXPENDITURES</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>

**Grant Name:** *National Foreclosure Mitigation Counseling***PROGRAM INFORMATION**

The housing counseling offers fair housing and comprehensive housing counseling services to the residents of Bexar County and surrounding areas. As a U.S. Department of Housing and development (HUD) Certified Housing Counseling Agency, the program offers foreclosure intervention and prevention services to homeowners of HUD insured, HUD assisted and conventional housing in San Antonio and Bexar County.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	N/A	N/A	\$65,880
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$65,880</b>

**EXPENDITURES**

PERSONAL SERVICES	N/A	N/A	\$54,963
CONTRACTUAL SERVICES	N/A	N/A	7,137
COMMODITIES	N/A	N/A	3,780
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$65,880</b>

<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>1.50</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *San Antonio Water System***PROGRAM INFORMATION**

The City operates four programs in conjunction with The San Antonio Water System (SAWS) as follows: Affordability Discount Program (ADP) Inter-jurisdictional Agreement between the City and SAWS to provide a sliding scale discount on the monthly water meter charge to low-income SAWS ratepayers whose total household income is at or below 125% of the current Federal Poverty Level. Level of discount has progressed to discounts from \$3.15 to \$8.40 based on the level of poverty. Once certified, eligible ratepayers continue to receive the monthly discount for the remainder of the calendar year. Project Agua is a utility assistance program developed in collaboration with SAWS to assist their ratepayers with utility assistance credits. The Project AGUA trust account is funded by SAWS through private and corporate donations. Plumbers to People is a program designed to conserve water by providing assistance to SAWS ratepayers with incomes at or below 125% of the Federal Poverty Level guidelines, and lack funds to repair or replace leaking or wasteful plumbing fixtures and/or water lines in their home.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

OTHER – San Antonio Water System ADP	\$120,341	\$120,341	\$120,341
OTHER – In-Kind: AGUA Trust	100,000	N/A	N/A
<b>TOTAL FUNDING</b>	<b>\$220,341</b>	<b>\$120,341</b>	<b>\$120,341</b>

**EXPENDITURES**

PERSONAL SERVICES	\$108,673	\$113,423	\$113,423
CONTRACTUAL SERVICES	110,500	5,750	5,750
COMMODITIES	1,000	1,000	1,000
SELF INSURANCE/OTHER EXPENDITURES	168	168	168
<b>TOTAL EXPENDITURES</b>	<b>\$220,341</b>	<b>\$120,341</b>	<b>\$120,341</b>

**AUTHORIZED POSITIONS**

	<b>3</b>	<b>3</b>	<b>3.</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Supportive Services for the Elderly Project***PROGRAM INFORMATION**

The Supportive Services for the Elderly Project (SSEP) provides specialized door to door transportation services to persons, 60 years and older within San Antonio and Bexar County, to medical, Social Security, food stamp and legal assistance appointments, to grocery stores and to the bank. Persons in life-threatening situations, such as kidney dialysis and cancer, receive the highest priority. All other appointments are on a first come, first serve basis. Services are free, but donations from clients are encouraged. There is a contribution from the City's General Fund to support the program. This grant program covers the period of October 1, 2009 through September 30, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$275,250	\$275,250	\$275,250
STATE – State Funding Source	N/A	N/A	20,879
CITY – City Funding Source	140,987	140,987	140,987
OTHER – Other Funding Source	5,000	5,000	5,000
<b>TOTAL FUNDING</b>	<b>\$421,237</b>	<b>\$421,237</b>	<b>\$442,116</b>

**EXPENDITURES**

PERSONAL SERVICES	\$315,337	\$287,301	\$287,179
CONTRACTUAL SERVICES	22,750	26,246	63,073
COMMODITIES	8,850	2,600	13,632
SELF INSURANCE/OTHER EXPENDITURES	74,300	105,090	78,232
<b>TOTAL EXPENDITURES</b>	<b>\$421,237</b>	<b>\$421,237</b>	<b>\$442,116</b>

**AUTHORIZED POSITIONS**

	12	12	10
<b>FULL-TIME EQUIVALENTS</b>	<b>9.50</b>	<b>9.50</b>	<b>10.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** 2008 Supporting Housing Program**PROGRAM INFORMATION**

The U. S. Department of Housing and Urban Development awarded the 2008 Supportive Housing Program to the Department of Community Initiatives, Homeless Services Division, in the amount of an eighteen month period. Twenty-four programs, operated by twelve local agencies, were funded by the program and administered by the HSD. The Supportive Housing Program is designed to promote, as a part of a local Continuum of Care strategy, the development of supportive housing and support services to assist homeless persons in the transition from homelessness and to enable them to live as independently as possible. Services are designed to assist homeless individuals to move toward independence and self support.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	N/A	N/A	\$5,256,988
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$5,256,988</b>

**EXPENDITURES**

PERSONAL SERVICES	N/A	N/A	\$366,171
CONTRACTUAL SERVICES	N/A	N/A	4,860,193
COMMODITIES	N/A	N/A	1,000
SELF INSURANCE/OTHER EXPENDITURES	N/A	N/A	29,624
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$5,256,988</b>

<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>6</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>6.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Federal Homeless Prevention & Re-housing - ARRA***PROGRAM INFORMATION**

The U.S. Department of Housing and Urban Development (HUD) was designated by Congress to administer \$1.5 billion in funds for homeless prevention and rapid re-housing to state and local government. According to the American Recovery and Reinvestment Act Homelessness Prevention allocation formula, the City of San Antonio is expected to received \$5,974,286.00 The Homelessness Prevention Fund will provide short-term or medium-term rental assistance, housing relocation, and Stabilization services including case management, credit counseling, security or utility deposits, utility Payments, moving cost assistance, and case management. The City issued a Request for Proposal (RFP) to procure qualified agencies that can assist in delivering these services.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	N/A	N/A	\$2,091,000
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$2,091,000</b>

**EXPENDITURES**

PERSONAL SERVICES	N/A	N/A	\$485,900
CONTRACTUAL SERVICES	N/A	N/A	386,510
COMMODITIES	N/A	N/A	10,000
SELF INSURANCE/OTHER EXPENDITURES	N/A	N/A	1,208,590
<b>TOTAL EXPENDITURES</b>			<b>\$2,091,000</b>

<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>7</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>7.00</b>

**Grant Name:** *State Homeless Prevention & Re-housing - ARRA***PROGRAM INFORMATION**

The State of Texas has awarded the City of San Antonio \$1,000,000 of stimulus funding for homeless prevention and rapid re-housing. The money will be used to further its continuum of Care strategy, to assist homeless persons in the transition from homelessness enabling them to live as independently as possible.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

STATE – State Funding Source	N/A	N/A	\$600,000
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$600,000</b>

**EXPENDITURES**

PERSONAL SERVICES	N/A	N/A	\$59,343
CONTRACTUAL SERVICES	N/A	N/A	539,312
COMMODITIES	N/A	N/A	1,345
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$600,000</b>

<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>1.00</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *Local Management Entity 2010***PROGRAM INFORMATION**

The City of San Antonio, through the Department of Community Initiatives, through a grant from the Annie E. Casey Foundation (AECF) is the lead organization for a Local Management Entity (LME). The LME manages the AECF's Making Connections – San Antonio initiative concentrating efforts on the west side, especially in the Edgewood Independent School District. The LME aims to close gaps in the following three areas: Work and Earnings, Asset Development and Children are Healthy and Prepared to Succeed in School (CHAPSS). The grant period is from January 1, 2009 to December 31, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

OTHER – Other Funding Source	\$348,000	\$338,500	\$338,550
<b>TOTAL FUNDING</b>	<b>\$348,000</b>	<b>\$338,500</b>	<b>\$338,550</b>

**EXPENDITURES**

PERSONAL SERVICES	\$211,711	\$225,050	\$225,050
CONTRACTUAL SERVICES	39,539	4,000	4,000
COMMODITIES	3,750	50,000	50,000
SELF INSURANCE/OTHER EXPENDITURES	93,000	59,500	59,500
<b>TOTAL EXPENDITURES</b>	<b>\$348,000</b>	<b>\$338,550</b>	<b>\$338,550</b>

<b>AUTHORIZED POSITIONS</b>	<b>7</b>	<b>4</b>	<b>4</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>7.00</b>	<b>4.00</b>	<b>4.00</b>

**Grant Name:** *Alamo Area Comm Info Systems (AACIS)***PROGRAM INFORMATION**

Continuation grant from Alamo Area Community Information System (AACIS) to provide computer literacy instruction at Albert Benavides, Columbia Heights, Margarita Huantes, Willie Velazques, and Victor Ferrari Community Family Resource and Learning Division (CFRLD) Community Technology Centers (CTC's). The grant period for this program is from October 1, 2009 to September 30, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

Other Funding Source	\$30,000	\$45,000	N/A
<b>TOTAL FUNDING</b>	<b>\$30,000</b>	<b>\$45,000</b>	<b>N/A</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	\$30,000	\$45,000	N/A
<b>TOTAL EXPENDITURES</b>	<b>\$30,000</b>	<b>\$45,000</b>	<b>N/A</b>

**COMMUNITY INITIATIVES****CATEGORICAL GRANTS****Grant Name:** *WellMed Health Related Services***PROGRAM INFORMATION**

Continuation grant from Alamo Area Community Information System (AACIS) to provide computer literacy instruction at Albert Benavides, Columbia Heights, Margarita Huantes, Willie Velazques, and Victor Ferrari Community Family Resource and Learning Division (CFRLD) Community Technology Centers (CTC's). The grant period for this program is from October 1, 2009 to September 30, 2010.

Actual 2008	Estimated 2009	Adopted 2010
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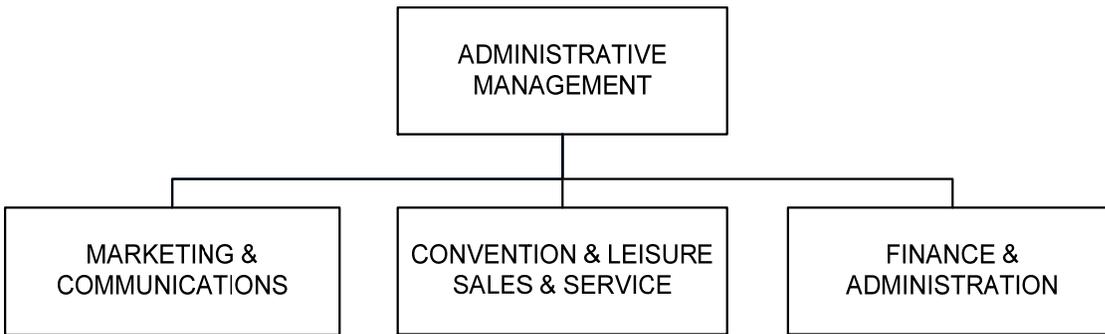
**FUNDING SOURCES**

Other Funding Source	N/A	\$100,000	\$100,000
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>\$100,000</b>	<b>\$100,000</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	N/A	\$95,000	\$95,000
COMMODITIES	N/A	5,000	5,000
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$100,000</b>	<b>\$100,000</b>

# CONVENTION & VISITORS BUREAU



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
Convention and Visitors Bureau Fund	97.56	\$20,134,449
Official City Store Fund	8.00	606,230
<b>Total Funding</b>	<b>105.56</b>	<b>\$20,740,679</b>

# CONVENTION & VISITORS BUREAU

## CONVENTION AND VISITORS BUREAU FUND

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### MISSION STATEMENT

*To promote and market San Antonio as a premier leisure visitor and convention/meeting destination for the purpose of positively affecting the City's economy.*

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### PROGRAM INFORMATION

The Convention and Visitors Bureau (CVB) promotes and markets San Antonio as a leisure visitor, convention and meeting, special event, and film location destination. This is accomplished through partnerships with the private sector, meeting industry trade and leisure visitor advertising strategies, the direct solicitation of conventions and corporate meetings, group tour and travel operators and film clients, public relations strategies, client support and service programs, market research and other marketing efforts including the internet. The primary operational areas of the Bureau are: Convention and Leisure Sales & Services, Marketing and Communications, and Finance & Administration.

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### GOALS & OBJECTIVES

- ◆ **Selling** - Maximize the number of visitors, visitor spending and related economic impact to San Antonio through effective sales and marketing programs in order to grow the Hotel Occupancy Tax.
  - To maintain and strengthen the City's position as a premier sports, tourism, and convention/corporate meeting destination by maximizing delegate attendance and utilization of hotel room nights via the successful booking of the Convention Facilities and the Alamodome.
  - To increase consumer awareness (worldwide) of San Antonio as a preferred visitor destination through advertising strategies and editorial placement of print and electronic media.
  - To continually develop and maximize Internet marketing strategies and opportunities.
  - To continue to enhance San Antonio's reputation as a premier location for film, television, commercial, and print media production.
- ◆ **Strategic Partnerships**- Improve communication and collaboration with strategic partners in order to expand the reach of destination marketing efforts and enhance public and private resources.
- ◆ **Brand Champions**- Lead the efforts to strategically brand San Antonio as well as to protect developed brand/sub brands with the goal to grow economic impact by a minimum of \$1.5 billion over the next five years.
- ◆ **Human Resource Development** – Invest in training/professional development, incentives, cross-training, and enhanced intradepartmental SACVB communication and collaboration to ensure maximum efficiency and effectiveness in our destination marketing efforts.
- ◆ **Service** - Maintain and encourage high service at all levels to maximize repeat business/visitation.
- ◆ **Research** - Utilize research to the fullest extent in order to make fact-based sales, marketing and operational decisions.
- ◆ **Accountability Measures** - Increase the means through which accountability measures can be associated with SACVB activities to ensure a maximum return on investment on all those activities.
- ◆ **Technology** - Maximize the integration of technology in all aspects of SACVB internal and external operations to ensure maximum operational effectiveness and efficiency.

# CONVENTION & VISITORS BUREAU

## CONVENTION AND VISITORS BUREAU FUND

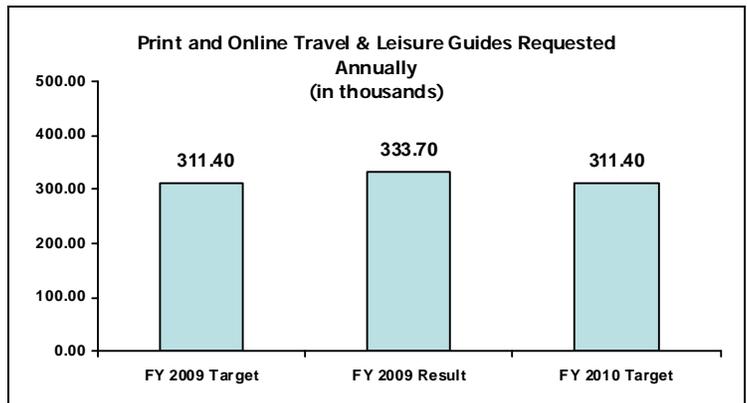
### PERFORMANCE MEASURE RESULTS

The following table illustrates performance measure results of the Convention and Visitors Bureau for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Achieve 2.3% (for FY 2009) growth of CVB Initiated Convention Room Nights booked by Convention Sales Staff	2.3%	2.7%	N/A
Achieve an 8.3% (for FY 2009) growth of CVB Initiated Convention Delegates booked by Convention Sales Staff	8.3%	10.2%	N/A
Achieve 23.9% (for FY 2009) growth of direct expenditures by CVB-initiated Convention Delegates booked by Convention Sales Staff	23.9%	25.9%	N/A
311,400 print and online Travel & Leisure requested annually	311,400	333,700	311,400
Media/Editorial Value of \$11.1 million for San Antonio	\$11.1 M	\$15.1 M	\$11.1
Achieve appeal for San Antonio as a Vacation Destination among 56% Texans	56%	56%	58%
Achieve appeal for San Antonio as a Vacation Destination among 35% Non-Texans	35%	33%	35%

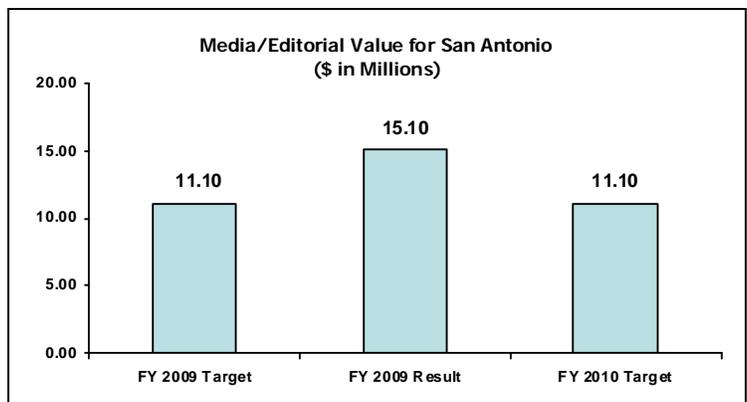
#### 311,400 print and online Travel & Leisure Guides requested annually

This measure represents the number of Print and Online Travel & Leisure Requests fielded annually by the CVB.



#### Media/Editorial Value of \$11.1 million for San Antonio

This measure represents the dollar value of the media coverage received for the City in print and video spots.



**CONVENTION & VISITORS BUREAU  
CONVENTION AND VISITORS BUREAU FUND**

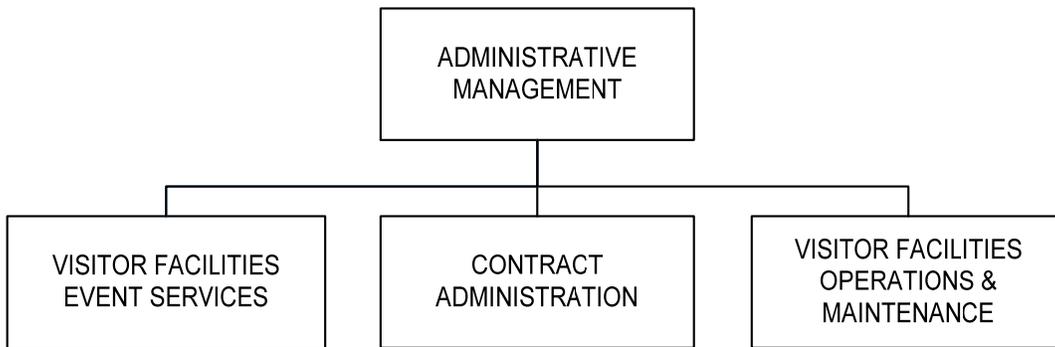
**CONVENTION & VISITORS BUREAU FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$6,103,846	\$6,621,543	\$6,455,845	\$6,482,132
CONTRACTUAL SERVICES	10,452,854	11,047,424	10,952,462	11,744,325
MARKETING RESERVE	500,000	103,278	103,278	250,000
COMMODITIES	231,725	230,582	364,000	226,617
SELF INSURANCE/OTHER	562,983	585,317	594,554	588,701
CAPITAL OUTLAY	133,890	54,695	41,200	66,256
TRANSFERS	748,536	798,536	798,536	776,418
<b>TOTAL EXPENDITURES</b>	<b>\$18,733,834</b>	<b>\$19,441,375</b>	<b>\$19,309,875</b>	<b>\$20,134,449</b>
<b>AUTHORIZED POSITIONS</b>	<b>131</b>	<b>133</b>	<b>133</b>	<b>133</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>95.56</b>	<b>97.56</b>	<b>97.56</b>	<b>97.56</b>

**VISITOR INFORMATION CENTER AND CITY STORE FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$241,596	\$316,349	\$270,455	\$329,964
CONTRACTUAL SERVICES	25,298	46,000	30,902	34,450
COMMODITIES	108,174	108,805	112,100	138,805
SELF INSURANCE/OTHER	59,636	87,447	86,927	87,447
CAPITAL OUTLAY	0	0	0	1,050
TRANSFERS	10,341	9,786	9,786	14,514
<b>TOTAL EXPENDITURES</b>	<b>\$445,045</b>	<b>\$568,386</b>	<b>\$510,170</b>	<b>\$606,230</b>
<b>AUTHORIZED POSITIONS</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

# CONVENTION FACILITIES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
Community & Visitor Facilities Fund	322.63	\$32,008,724
Capital Projects	0.00	35,123,000
<b>Total Funding</b>	<b>322.63</b>	<b>\$67,131,724</b>

# CONVENTION, SPORTS & ENTERTAINMENT FACILITIES COMMUNITY & VISITOR FACILITIES FUND

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## MISSION STATEMENT

*The Mission of the San Antonio Convention, Sports, and Entertainment Facilities Department is to deliver exceptional events in all our City-owned or operated facilities, to exceed the expectations of our internal and external customers, to inspire our employees through recognition and open-communication, to deliver high-quality service and value in well-maintained facilities, and to support an environment dedicated to the personal and professional growth of employees.*

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## PROGRAM INFORMATION

The Convention, Sports, and Entertainment Facilities Department (CSEF) oversees the operation and management of the Henry B. Gonzalez Convention Center, the Alamodome, the Lila Cockrell Theatre, and the Municipal Auditorium. These multi-purpose facilities are used for conventions, sporting events, corporate meetings, trade shows, consumer shows, performing arts events, and a variety of civic, religious, and private functions. The Office of the Director includes one Assistant Director position, and the department administration consists of a General Manager for each of the three facilities. Each facility has functional divisions that include booking, event services, security, maintenance, and operations. Services provided for all CSEF facilities include Finance & Administration, Information Technology, Training & Loss Prevention, and Capital Project Management.

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## GOALS AND OBJECTIVES

### Promote the San Antonio Visitor Experience

- ◆ Continue to improve facilities in a manner that serves to preserve and protect what is unique and special about San Antonio.
- ◆ Seek opportunities for revenue growth while adding value to the overall customer experience.
- ◆ Demonstrate good fiscal stewardship by thoroughly monitoring all department contracts.
- ◆ Explore and implement technological advancements that create revenue opportunities and enhance our reputation as a leading-edge convention destination.
- ◆ Research strategic development opportunities to recommend responsible future expansion plan.

### Capital Project Management

- ◆ Identify and prioritize innovations and capital projects that enhance efficiency, customer service, and revenue growth opportunities.
- ◆ Ensure that capital projects are completed on time, within budget, and with adherence to the agreed upon specifications.
- ◆ Monitor Convention Center Headquarter Hotel ground lease to ensure compliance with all provisions.
- ◆ Manage the renovation of the Lila Cockrell Theatre.

### Continued Facility and Employee Innovation

- ◆ Provide professional growth opportunities to employees by offering specialized training and continuing education.
- ◆ Continue to manage the department's "green initiatives" and search for opportunities to recycle, conserve, and promote accomplishments to customers as a means of maintaining a leading edge philosophy.
- ◆ Promote a work environment that inspires employees through recognition and open communication.
- ◆ Reposition the Alamodome to capitalize on multi-purpose entertainment opportunities.
- ◆ Perform additional due diligence on recommended convention center expansion plan and bring forward a recommendation for proceeding with future development.

# CONVENTION, SPORTS & ENTERTAINMENT FACILITIES COMMUNITY & VISITOR FACILITIES FUND

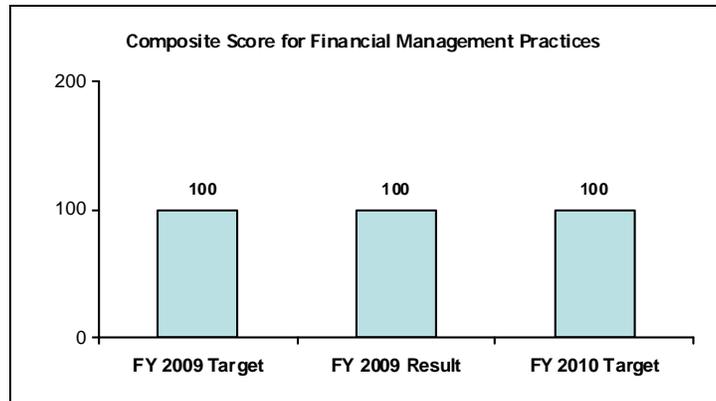
## PERFORMANCE MEASURE RESULTS

The following table illustrates performance measure results of the Convention, Sports, & Entertainment Facilities Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report:

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Achieve 95% customer satisfaction for services provided by Convention Center booking and event staff	95%	94%	95%
Achieve a composite score of 100 for sound financial management of revenues collected, collection rate, and expenditures	100	100	100
Achieve 95% customer satisfaction for San Antonio as a preferred meeting destination	95%	87%	95%
Minimize injury/incident rate to 8.4 (using US Dept. of Labor Formula) through Implementation of safety processes and procedures	8.4	10.4	9.4

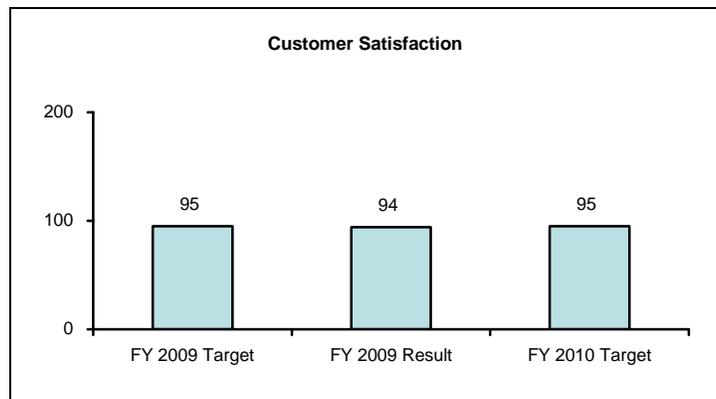
**Achieve a composite score of 100 for sound financial management of revenues collected, collection rate, and expenditures**

This measure represents the level at which the financial operations of the department are being managed. The higher the score within this measure implies a more sound financial management including control of expense budgets, attaining budgeted revenues, and maintaining a good collection rate.



**Achieve 95% customer satisfaction for services provided by staff.**

This figure represents our customers' satisfaction with our Booking and Event Services staff. The data is obtained from a city-wide survey that is conducted by the Convention & Visitors Bureau. Scores are out of a possible 100.



**CONVENTION, SPORTS & ENTERTAINMENT FACILITIES  
COMMUNITY & VISITOR FACILITIES FUND**

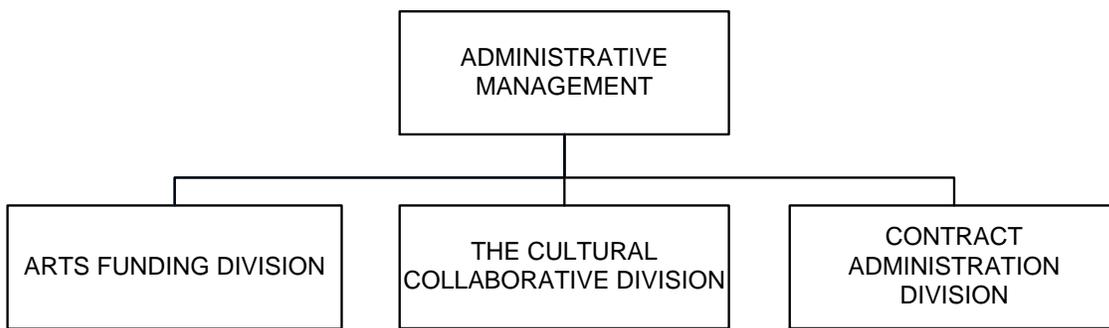
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**COMMUNITY & VISITOR FACILITIES FUND EXPENDITURES BY CLASSIFICATION**

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	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$14,566,680	\$15,504,178	\$15,380,246	\$15,363,379
CONTRACTUAL SERVICES	3,731,571	3,205,138	3,220,326	3,654,868
COMMODITIES	1,157,655	930,782	952,017	1,071,932
SELF INSURANCE/OTHER	11,442,520	11,059,250	11,059,250	11,918,545
CAPITAL OUTLAY	313,600	87,664	87,664	0
<b>TOTAL EXPENDITURES</b>	<b>\$31,212,026</b>	<b>\$30,787,012</b>	<b>\$30,699,503</b>	<b>\$32,008,724</b>
<b>AUTHORIZED POSITIONS</b>	<b>330</b>	<b>330</b>	<b>330</b>	<b>325</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>327.63</b>	<b>327.63</b>	<b>327.63</b>	<b>322.63</b>

# CULTURAL AFFAIRS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
Cultural Affairs Fund	12.00	\$2,129,956
Categorical Grants	0.00	115,000
Arts Agencies	0.00	5,863,651
<b>Total Funding</b>	<b>12.00</b>	<b>\$8,108,607</b>

**MISSION STATEMENT**

*To provide leadership, resources and support for arts and cultural organizations and individual artists, thereby enhancing the quality of life for San Antonio citizens and visitors.*

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**PROGRAM INFORMATION**

The Office of Cultural Affairs (OCA) supports the creative community through programs tailored to help arts and cultural organizations, individual artists, community groups and the tourism industry. Technical assistance and a competitive funding process for operational and project grants assist organizations with obtaining essential funding, and help community groups place arts and cultural projects directly in their neighborhoods and in commercial revitalization zones. Helping to make San Antonio an exciting place to live and visit, OCA promotes participation in arts and cultural activities by developing and marketing a wide range of activities and events. Through these and other research and planning programs, OCA advocates for the growth and recognition of San Antonio's creative industry. OCA's policies and procedures are advised by the Cultural Arts Board (CAB), whose members are appointed by City Council and the Mayor.

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**GOALS & OBJECTIVES**

The Office of Cultural Affairs supports the creative needs of the community by providing services that:

- ◆ **Foster Citizen and Visitor Participation:**
  - Continue to work with the Cultural Arts Board to improve communication and policy development.
  - Continue implementing the strategies of *The Cultural Collaborativ (TCC): A Plan for San Antonio's Creative Economy*, to support the growth and recognition of San Antonio's creative economy in partnership with the Mayor's TCC Implementation Committee and other partners.
  - To implement the arts funding division to support the operations and projects of agencies, neighborhood events, and incubation program.
  - Continue to implement the communications and marketing (SAHEARTS/Part of You) campaign to promote the arts in San Antonio including a Cultural and Heritage Tourism Program that will highlight the neighborhood Discovery Tours and cultural web.
- ◆ **Foster Neighborhood Revitalization and Economic Development**
  - To support arts and cultural programs that serve citizens in all City Council Districts.
  - To host arts and cultural projects affiliated with the Sister City Programs.
  - To continue to monitor and manage currently funded arts and cultural organizations and projects.
  - To continue to collaborate with the Public Art Program, the Convention and Visitors Bureau, Housing & Neighborhood Services Department, Economic Development Department and other departments to help develop and implement arts and cultural services.
  - Continue to improve OCA's effectiveness and efficiencies of services.
  - Continue to provide specialized training to OCA Staff to improve job related skills in customer service and professional growth.

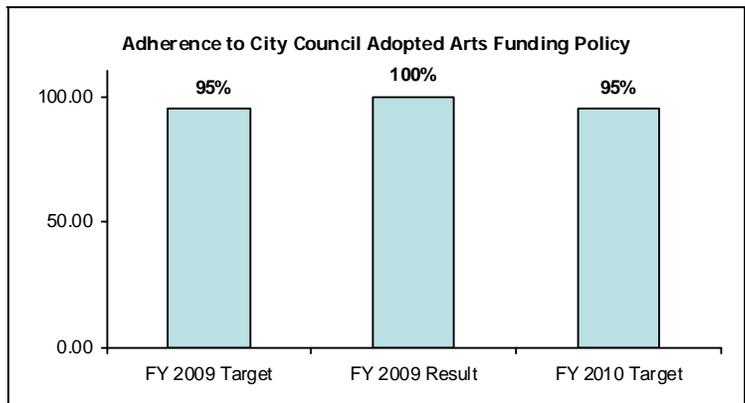
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Office of Cultural Affairs for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Adherence to 95% of City Council adopted arts funding policy and guidelines	95%	100%	95%
Develop and support new and special arts and cultural activities with a composite rating of 80%	80%	100%	80%
Increase community awareness of arts and cultural activities and services via website use with a composite rating of 90%	90%	112%	95%
Provide professional growth and customer service with a composite rating of 80%	80%	85%	80%

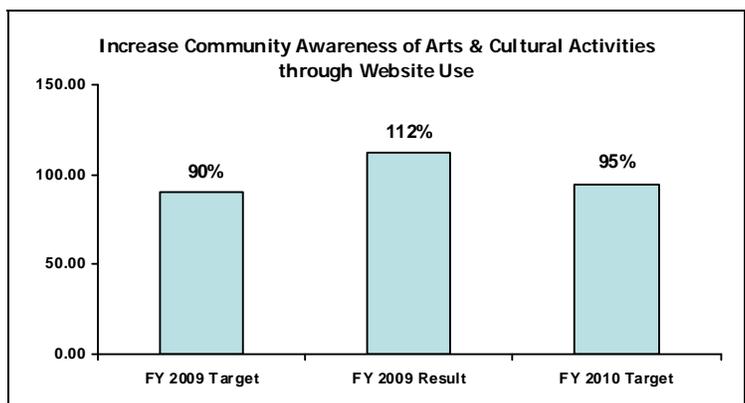
**Adherence to 95% of City Council adopted arts funding policy and guidelines**

This measure represents the Department's adherence to the established arts funding policies adopted by the City Council including reviewing all applications submitted for funding eligibility



**Increase community awareness of arts and cultural activities and services via website use with a composite rating of 90%**

Measures the Department's performance in using the OCA website SAHearts.com as a communication tool to increase community awareness of arts and cultural activities occurring in San Antonio



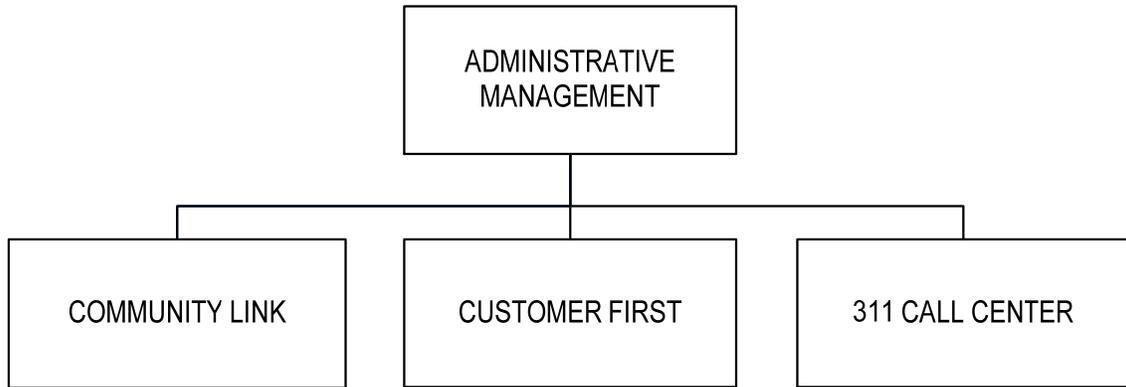
**CULTURAL AFFAIRS****CULTURAL AFFAIRS FUND****CULTURAL AFFAIRS FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$821,553	\$862,824	\$836,783	\$870,697
CONTRACTUAL SERVICES	1,103,100	974,432	922,762	1,016,920
COMMODITIES	8,019	12,546	12,671	12,547
SELF INSURANCE/OTHER	39,987	44,888	48,176	49,737
CAPITAL OUTLAY	98,661	0	0	0
ART AGENCY CONTRIBUTIONS	5,996,152	6,351,644	6,351,644	5,863,651
TRANSFERS	155,533	165,666	165,666	180,055
<b>TOTAL EXPENDITURES</b>	<b>\$8,223,005</b>	<b>\$8,412,000</b>	<b>\$8,337,702</b>	<b>\$7,993,607</b>
<b>AUTHORIZED POSITIONS</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>

## Categorical Grant Summary

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2010</b>
Texas Commission on the Arts – ArtCreate	\$0	\$17,500	\$0	\$17,500	\$35,000
Texas Commission on the Arts – Subgranting	0	40,000	0	40,000	80,000
<b>TOTAL</b>	<b>\$ 0</b>	<b>\$57,500</b>	<b>\$0</b>	<b>\$ 57,500</b>	<b>\$115,000</b>

# CUSTOMER SERVICE & 311 SYSTEM



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	64.00	\$3,652,770
<b>Total Funding</b>	<b>64.00</b>	<b>\$3,652,770</b>

**MISSION STATEMENT**

*The mission of the Office of Customer Service/311 System is to enhance the delivery of customer service through the City's Customer First initiative and provide convenient access to services through the 311 Customer Service Call Center and the Community Link Service Centers.*

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**PROGRAM INFORMATION**

The Office of Customer Service/311 System is responsible for promoting the City's Customer First initiative and delivering direct customer services through the use of the Community Link Service Centers and a 311 Customer Service Call Center.

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**GOALS & OBJECTIVES**

- ◆ To promote and deliver quality customer services and programs to both external and internal customers.
  - By maintaining an effective 311 Customer Call Center.
  - By maintaining strategically located Community Link Centers.
  - By supporting and assisting internal departments with training, assessments and reporting.
- ◆ To provide access to City services and information through a 7am-11pm, 7-day-a-week 311 Customer Call Center.
  - By maintaining well trained, experienced customer focused front line staff.
  - By providing front line staff the appropriate tools and equipment.
- ◆ To initiate close-loop customer service using the COSA Executive Dashboard Monitoring System.
  - By maintaining current dashboard system.
  - By establishing service level agreements that will escalate if not completed.
- ◆ To deliver convenient and accessible customer services through the use of Community Link Service Centers.
  - By maintaining strategically located Community Link Centers.
  - By maintaining and developing well trained and knowledgeable front line staff.
- ◆ To coordinate and provide Department Specific Customer First Targeted Customer Service Training sessions to enhance employee awareness and service delivery.
  - By supporting departments with training and performance assessments.
  - By maintaining an effective "Reality Check" program that provides departments with immediate feedback.

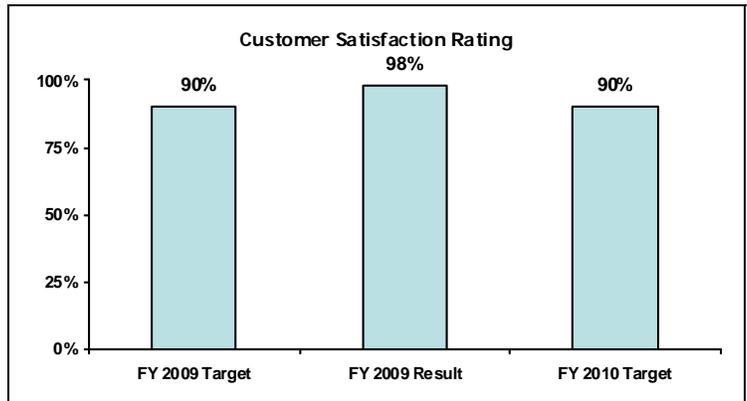
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Office of Customer Services/311 System for FY 2009. These performance indicators are those that are being tracked in the City’s Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Achieve a 90% efficiency and Customer Satisfaction rating through the correct processing of service transactions at Community Link Service Centers	90%	96%	90%
Meet 100% of 311 Division’s obligation for successful delivery of 311 system replacement software	100%	45%	100%
Achieve a 90% efficiency and Customer Satisfaction rating for 311 Department’s delivery of Customer First services	90%	90%	90%
Achieve 90% efficiency and Customer Satisfaction rating through the correct intake of requests for City services and information at the 311 Call Center	90%	98%	90%

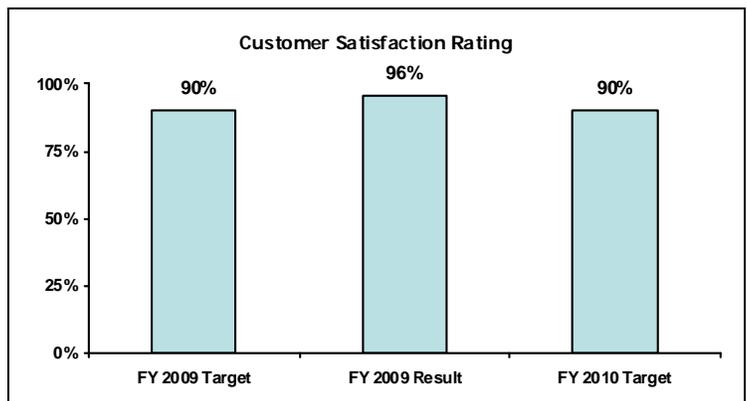
**Achieve 90% efficiency and Customer Satisfaction rating through the correct intake of requests for City services and information at the 311 Call Center**

This measurement represents the percent of returned surveys indicating a positive customer experience by 311 Call Center customers.



**Achieve a 90% efficiency and Customer Satisfaction rating through the correct processing of service transactions at Community Link Service Centers**

This measurement represents the percent of returned surveys indicating a positive customer experience by Community Link Center Customers.



**CUSTOMER SERVICE/311****GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$2,827,865	\$2,986,167	\$3,031,946	\$2,986,330
CONTRACTUAL SERVICES	300,385	342,087	309,197	343,946
COMMODITIES	(6,931)	37,879	34,871	37,879
SELF INSURANCE/OTHER	301,464	324,015	311,348	284,615
CAPITAL OUTLAY	166,779	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$3,589,562</b>	<b>\$3,690,148</b>	<b>\$3,687,362</b>	<b>\$3,652,770</b>
<b>AUTHORIZED POSITIONS</b>	<b>70</b>	<b>69</b>	<b>69</b>	<b>67</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>67.00</b>	<b>66.00</b>	<b>66.00</b>	<b>64.00</b>

## CONTRIBUTION TO GENERAL FUND DELEGATE AGENCIES

The Adopted Budget for FY 2010 continues the City's strong commitment to strengthening long-term economic viability in San Antonio through investment in human development. The consolidated funding process aims to direct investments toward the purchase of services and outcomes, to shift focus away from the funding of agencies and the potential duplication of services, and to ensure integration with the City's direct services. The City of San Antonio's delegate agency funding priorities support strategies that facilitate children, families, and seniors achieving economic self-sufficiency, healthy lifestyles, and full community participation. Specifically, the Adopted FY 2010 Budget concentrates funding on those strategies that promote long-term workforce development through early childhood education and family strengthening, school completion, job training and adult literacy. In addition, the City will continue to support the community safety net through investment in senior services, basic needs, emergency assistance, family counseling, day care services and services for the homeless. The Department of Community Initiatives, the Economic Development Department, and the Grants Monitoring & Administration Department, each administer portions of the delegate agency budget.

DELEGATE AGENCIES

**HUMAN DEVELOPMENT SERVICES  
DETAILED FUNDING SOURCE  
ADOPTED FY 2010**

Agency Name	Program Name	Consolidated Process General Fund	Community Initiatives General Fund	CCDS Grant Match General Fund	CDBG	HOPWA	ESG	ADOPTED FY 2010
<b>CITY SERVICE: Family Strengthening - Early Childhood Education</b>								
Alamo Public Telecom. Council (KLRN)	Early on School Readiness	128,987	100,000	169,482				398,469
Antioch Comm. Transformation Network	Each One Teach One Adult Literacy		67,771					67,771
Avance SA	Parent Child Education Program	379,770						379,770
Avance SA	School Based Program	105,000						105,000
Avance SA	Early on School Readiness	169,600		3,600				173,200
Boys Town Texas	Common Sense Parenting & Children's Enrich.	20,000						20,000
Daughters of Charity Services of SA	De Paul Child Development Center	20,000						20,000
Ella Austin Community Center	Early Childhood Development			44,424				44,424
Emergency Childcare	Our City Cares		24,981	96,617				121,598
Family Service Association of SA	Smart Start Corporate Collaborative	109,000	270,000	13,500				392,500
Family Service Association of SA	FAST	122,535						122,535
Family Service Association of SA	Early on Kindergarten Readiness			90,000				90,000
Madonna Neighborhood Center, Inc	Child Development Program			22,500				22,500
Madonna Neighborhood Center, Inc	Human Development Program	18,000						18,000
Mexican American Unity Council	Strengthening Families Through Education	110,000						110,000
Northside Independent School District	Family Literacy/School Readiness			99,000				99,000
Positive Beginnings	Early on School Readiness			99,000				99,000
Respite Care of San Antonio, Inc	Respite Care Daycare			127,602				127,602
San Antonio Fighting Back	Strengthening Parents to Succeed	49,379						49,379
San Antonio Public Library Foundation	Little Read Wagon	58,185						58,185
Seton Home	Infant Care for Teens			24,068				24,068
St. Lutheran Child Development Center	NAEYC Accreditation			18,000				18,000
UTSA	Community Partnership for School Readiness		80,000					80,000
YMCA of Greater SA	Y Preschool			153,000				153,000
YMCA of Greater SA	YMCA Preschool Enhancement			103,500				103,500
YWCA of SA	Parents & Children Together (PACT)	48,235						48,235
YWCA of SA	Early On			126,707				126,707
<b>Total Family Strengthening - Early Childhood Education</b>		<b>\$ 1,338,691</b>	<b>\$ 542,752</b>	<b>\$ 1,191,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,072,443</b>
<b>CITY SERVICE: Family Strengthening - Financial Security</b>								
Antioch CTN	Volunteer Income Tax Assistance (VITA)	28,000						28,000
Catholic Charities	Volunteer Income Tax Assistance (VITA)	194,118						194,118
Guadalupe Community Center	Volunteer Income Tax Assistance (VITA)	3,000	15,000					18,000
Presa Community Service Center	Comprehensive Financial Literacy Program	28,000						28,000
YWCA of SA	Volunteer Income Tax Assistance (VITA)	58,000						58,000
<b>Total Family Strengthening - Financial Security</b>		<b>\$311,118</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$326,118</b>
<b>CITY SERVICE: Youth Development - After School &amp; Summer Care</b>								
Boys & Girls Clubs of S.A.	After School		42,600					42,600
Boys & Girls Clubs of S.A.	Yr. Round & Summer Youth Recreation Prog		193,561					193,561
East Central ISD	After School		199,699					199,699
Edgewood ISD (interlocal)	Math & Science Initiative LBJ		24,500					24,500
Harlandale ISD	Math & Science Initiative		24,500					24,500
Family Service Association of SA	Summer Youth Enhancement Services		82,800					82,800
Madonna Neighborhood Center	Youth Development Program		15,000					15,000
Methodist Healthcare Ministries South TX	Wesley Youth Development Program		38,100					38,100
North East ISD	After School		237,810					237,810
Northside Independent School District	After School		235,380					235,380
Positive Beginnings	Pos Beg In Youth Afterschool Program EISD		137,361					137,361
Positive Beginnings	Pos Beg In Youth Afterschool Program HISD		271,750					271,750
San Antonio ISD	After School		1,330,377					1,330,377
SA Endevors	After School Care Program Director	116,621		9,000				125,621
San Antonio Food Bank	Kid Cafe	32,521	17,479		70,000			120,000
South San Antonio ISD	After School		257,189					257,189
Southwest ISD	After School		51,710					51,710
YMCA of Greater SA	Y Strong Kids	325,118	79,058					404,176
<b>Total Youth Development - After School &amp; Summer Care</b>		<b>\$ 474,260</b>	<b>\$ 3,238,874</b>	<b>\$ 9,000</b>	<b>\$ 70,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,792,134</b>
<b>CITY SERVICE: Youth Development - Youth Services</b>								
Boys & Girls Clubs of S.A.	Youth Recreation Programs	346,439						346,439
Brooks Aerospace Foundation	Challenger Learning Center of SA-Youth Dev	35,892						35,892
Child Advocates San Antonio (CASA)	Transitioning Youth Initiative	25,000						25,000
Communities in School of San Antonio	Stay-In-School & Succeed in Life	150,000						150,000
Family Service Association of SA	Youth Against Gang Activities	114,906						114,906
Good Samaritan Center of SA	MODELO Program	86,428						86,428
Healy Murphy Center	Youth Training Program	335,000						335,000
Hispanas Unidas	Escuelitas Program	67,090						67,090
JOVEN, Inc	Creando La Vision (Creating the Vision)	72,130						72,130
Presa Community Center	SKILLS	50,110						50,110
Roy Maas Youth Alternatives	The Bridge- Youth Safety Net Emerg. Shelter		25,120					25,120
UTSA	SA Pre-Freshman Engineering Program	38,892						38,892
YWCA	Positive Youth Development	23,750						23,750
YWCA	Mi Carrera	40,000						40,000
YWCA	Teen Volunteers Program	41,116						41,116
<b>Total Youth Development - Youth Services</b>		<b>\$1,426,753</b>	<b>\$25,120</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,451,873</b>

**HUMAN DEVELOPMENT SERVICES  
DETAILED FUNDING SOURCE  
ADOPTED FY 2010**

		Consolidated Process General Fund	Community Initiatives General Fund	CCDS Grant Match General Fund	CDBG	HOPWA	ESG	ADOPTED FY 2010
<b>CITY SERVICE: Workforce Development</b>								
ACCD/SAC Women's Center	Seguir Adelante	203,509						203,509
Alamo Labor Properties	Power of Potential	159,956						159,956
Dress for Success	Workforce Develop/Job Training	80,000						80,000
Goodwill Industries of San Antonio	Learn While You Earn	114,493						114,493
Project QUEST, Inc.	Project QUEST	2,000,000						2,000,000
San Antonio Youth Centers Inc	Alamo City YouthBUILT	29,509						29,509
<b>Total Workforce Development</b>		<b>\$2,587,467</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,587,467</b>
<b>CITY SERVICE: Community Safety Net - Senior Services</b>								
Antioch CTN	Senior Fitness & Activity Program				51,816			51,816
Catholic Charities	Foster Grandparent Program				36,749			36,749
Catholic Charities	Retired & Senior Volunteer Program	72,184						72,184
Christian Senior Services	Senior Companion Program				50,000			50,000
El Centro del Barrio dba Centro Med	Activity Center for the Frail & Elderly				120,000			120,000
Family Services Assoc.	Senior Enrichment Services	73,853						73,853
Project MEND	Durable Medical Equipment Program				90,000			90,000
San Antonio Food Bank	Project Hope				330,000			330,000
San Antonio OASIS	OASIS	35,000						35,000
Suppt. Lending for Emotional Well Being	Assist.for Low Inc. Disabled Women w/ Cancer				100,000			100,000
YMCA of Greater SA	Active Older Adults		34,794		264,037			298,831
YWCA of SA	Senior Connection	49,963	33,037					83,000
<b>Total Community Safety Net - Senior Services</b>		<b>\$231,000</b>	<b>\$67,831</b>	<b>\$0</b>	<b>\$1,042,602</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,341,433</b>
<b>CITY SERVICE: Community Safety Net - Basic Needs</b>								
Alamo Area Rape Crisis	Sex Assault Crisis Interven/Emerg Service		77,217					77,217
Any Baby Can of SA	Prescription Assistance Program				60,582			60,582
Any Baby Can of SA	Case Management				73,428			73,428
Hispanic Relig. Partnership-Comm. Health	Hunger Relief				62,754			62,754
SAILLS	Gateway to Abilities Program				100,000			100,000
San Antonio Food Bank	Food Stamp Outreach	150,000			150,000			300,000
San Antonio Endeavors	Fairweather Lodge				30,000			30,000
St. Peter - St. Joseph Children's Home	Project Ayuda				67,900			67,900
YWCA of SA	SEED				30,000			30,000
<b>Total Community Safety Net - Basic Needs</b>		<b>\$150,000</b>	<b>\$77,217</b>	<b>\$0</b>	<b>\$574,664</b>	<b>\$0</b>	<b>\$0</b>	<b>\$801,881</b>
<b>CITY SERVICE: Community Safety Net - Homeless Services</b>								
Alamo Area Resource Center	Greater SA Housing Works					114,176		114,176
Alamo Area Resource Center	Transportation Program					144,861		144,861
American GI Forum	Homeless Outreach		90,000					90,000
Beat AIDS Coalition Trust	Women's Life Resource Center-Housing					75,000		75,000
Christian Assistance Ministry	CAM Day Center/Homeless		84,230					84,230
Corazon Ministries	Basic Services: Food Security				39,473			39,473
Corazon Ministries	Day Center Prospects Courtyard		165,618					165,618
COSA-Parks & Recreation Dept	Community Court Service	75,000						75,000
COSA-Community Initiatives Dept	Haven for Hope Support		66,451					66,451
Family Violence Prevention Services, Inc	Battered Women's Shelter	142,516					8,812	151,328
Family Violence Prevention Services, Inc	Dwyer Overflow	9,000	62,000					71,000
Family Violence Prevention Services, Inc	Community Based Counseling- Haven for Hope		93,333					93,333
Haven for Hope	Haven for Hope Prospects Courtyard		443,742					443,742
Haven for Hope, Inc.	Operations and Security		880,000					880,000
Respite Care of San Antonio, Inc.	Davidson Respite House	78,000						78,000
Salvation Army, A Georgia Corporation	Safe Sleeping		154,314					154,314
San Antonio AIDS Foundation	Dining for People with HIV/AIDS	25,975			74,293			100,268
San Antonio AIDS Foundation	HOPWA Operations					296,206		296,206
San Antonio AIDS Foundation	Long Term TBRA					364,007		364,007
San Antonio Food Bank	Community Kitchen- Haven for Hope						90,000	90,000
San Antonio Food Bank	Haven for Hope		628,877					628,877
San Antonio Housing Authority	Rapid Re-Housing	200,273						200,273
San Antonio Metropolitan Ministry	Homeless Emergency Shelter						100,000	100,000
San Antonio Metropolitan Ministry	Haven for Hope		390,958					390,958
San Antonio Metropolitan Ministry	Housing First	55,000						55,000
Seton Home	Safe Shelter for Homeless Teens	50,000						50,000
<b>Total Community Safety Net - Homeless Services*</b>		<b>\$635,764</b>	<b>\$3,059,523*</b>	<b>\$0</b>	<b>\$113,766</b>	<b>\$994,250</b>	<b>\$198,812</b>	<b>\$5,002,115</b>
<b>Total Delegate Agencies</b>		<b>\$ 7,155,053</b>	<b>\$7,026,317</b>	<b>\$1,200,000</b>	<b>\$1,801,032</b>	<b>\$994,250</b>	<b>\$198,812</b>	<b>\$18,375,464</b>
<b>CITY SERVICE: Other Contracts</b>								
Avenida Guadalupe Assoc Com Dev	Avenida Guadalupe Assoc Com Dev	95,000						95,000
Neighborhood Housing Services	Low Income Lending	106,705						106,705
COSA-Parks & Recreation Dept	Summer Teen Programs				199,782			199,782
COSA-Parks & Recreation Dept	Summer Outdoor Pool				76,557			76,557
COSA-Parks & Recreation Dept	Comm. Ctr. Summer Ext. Hours				72,640			72,640
COSA-Housing & Neighborhood Services	Code Compliance				157,861			157,861
<b>Total Other Agencies</b>		<b>\$201,705</b>	<b>\$0</b>	<b>\$0</b>	<b>\$506,840</b>	<b>\$0</b>	<b>\$0</b>	<b>\$708,545</b>
<b>Total Budget Amount</b>		<b>\$7,356,758</b>	<b>\$7,026,317</b>	<b>\$1,200,000</b>	<b>\$2,307,872</b>	<b>\$994,250</b>	<b>\$198,812</b>	<b>\$19,084,009</b>

\*The FY 2010 Adopted Budget totals \$3,059,523 for Haven for Hope service providers including Haven for Hope Inc. All allocations represent maximum funding amounts. Actual funding support may change based on opening dates for Haven for Hope. The FY 2010 Adopted Budget also includes \$1,000,000 for the Public Safety Triage and Detox Center managed by Center for Health Care Services that is in addition to \$3,059,523 allocated towards Haven for Hope.

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Alamo Area Rape Crisis Center*  
**Program Name:**      *Sexual Assault Crisis Intervention Emergency Services*

Supports advocacy services for survivors of sexual assault; provides emergency counseling to victims and their family members at the hospital; offers supportive assistance with police and medical procedures and ongoing support to the victim throughout the readjustment process according to the specific needs of the victim and family members. Additionally, the program operates a 24-hour crisis line for victims of sexual assault and sexual abuse.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$77,049	\$77,217	\$77,217

**Agency Title:**      *Alamo Area Resource Center*  
**Program Name:**      *Greater San Antonio Housing Works*

Provides a housing resource database, housing locator service, and intensive housing case management assisting individuals and families with HIV/AIDS in locating and maintaining safe, affordable, and appropriate housing.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
HOPWA – Housing Opportunities for Persons with AIDS	\$102,831	\$114,176	\$114,176

**Agency Title:**      *Alamo Area Resource Center*  
**Program Name:**      *Transportation Program*

Van Transportation Program ensures accessibility to supportive services for HIV/AIDS infected/affected individuals and family members in the eligible metropolitan statistical area.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
HOPWA – Housing Opportunities for Persons with AIDS	\$133,580	\$144,861	\$144,861

**Agency Title:**      *Alamo Community College District/San Antonio College Women’s Center*  
**Program Name:**      *Seguir Adelante*

Provides services to low-income San Antonio residents, predominantly Hispanic females, who are unemployed or underemployed; services include recruitment, assessments and counseling, basic skills upgrading, training, job placements, and support services such as referrals, transportation, job readiness, and financial literacy training.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$195,201	\$192,695	\$203,509

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Alamo Labor Properties, Inc.*  
**Program Name:**      *Power of Potential*

Coordinates with publicly and privately-owned assisted-housing properties to promote independent living from public assistance by developing, sponsoring and offering educational training and social assistance programs to increase participants successful employment and job retention.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$154,217	\$112,444	\$159,956

**Agency Title:**      *Alamo Public Telecommunications Council (KLRN)*  
**Program Name:**      *Early On School Readiness Program*

Early On School Readiness agencies will form collaborations in designated council districts with health and human service agencies to promote access to all family support services including basic health care. Agencies will also collaborate through the community family resource and learning centers (CFRLC) for childcare, adult education, utilities assistance, food stamps, campaign for VITA and enlist business community support. Agencies will provide workshops or classes for parents and family, friends and neighbors (FFN) caregivers and will distribute packets of school readiness-activities. KLRN's Media Campaign includes TV, radio, print and billboard coverage citywide to promote school readiness and literacy awareness.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$100,000	\$128,987	\$128,987
Community Initiatives General Fund	40,000	100,000	100,000
CCDS – Child Care Delivery System Grant Match	\$274,445	\$176,013	\$169,482

**Agency Title:**      *American GI Forum*  
**Program Name:**      *Haven for Hope Outreach*

Referral assistance to homeless individuals living in streets and temporary shelters allowing them to obtain case management; treatment for physical, mental health and/or substance abuse; and aid with daily living. In addition, the program provides outreach services as prevention measures to special populations that include the elderly, children, and disabled that are in jeopardy of becoming homeless.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$110,000	\$135,000	\$90,000

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Antioch Community Transformation Network (ACTN)*  
**Program Name:**      *Each One Teach One Program*

An adult literacy program, collaborating with Project Learn to Read to provide literacy services to individuals 15 years and older who function at 0-5<sup>th</sup> grade level and/or have learning disabilities on the east side of San Antonio. Through trained volunteers, computer software, and focused curriculum the program also provides assistance for participants to obtain their GED, job readiness skills, and many other services that will aid them in becoming more stable and successful.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$67,771	\$67,771	\$67,771

**Agency Title:**      *Antioch Community Transformation Network*  
**Program Name:**      *Senior Fitness Activity Program*

Provides floor exercise, social and educational activities, computer classes and nutritional support to seniors age 60 and over.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CDBG – Community Development Block Grant	N/A	\$51,816	\$51,816

**Agency Title:**      *Antioch Community Transformation Network (ACTN)*  
**Program Name:**      *Volunteer Income Tax Assistance (VITA) Program*

The Antioch Community Transformation Network (ACTN) is funded for its third year as an east side site for the VITA program. The ACTN provides free income tax preparation services to low income families. The features of the program are: 1) insuring that eligible families take advantage of tax credits to maximize their refunds; 2) offering electronic filing for faster refunds; 3) saving qualified taxpayers an average of \$200 in preparation and refund anticipation loan fees; and 4) referring individuals to other supportive services related to financial literacy.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$28,970	\$28,000	\$28,000

**Agency Title:**      *Any Baby Can of San Antonio, Inc.*  
**Program Name:**      *Case Management*

Any Baby Can provides short-term crisis intervention services and direct assistance to families with infants or children ages birth to 12 years who are medically fragile, chronically ill, developmentally delayed, or disabled. The program provides case management to ensure client’s needs are met directly or by referrals to appropriate agencies in securing early intervention assistance.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$73,428	N/A	N/A
CDBG – Community Development Block Grant	N/A	\$73,428	\$73,428

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Any Baby Can of San Antonio, Inc.*  
**Program Name:**      *Prescription Assistance Program*

Any Baby Can's goal is to promote healthier families and to serve as a safety net for individuals, families, and children who do not have insurance coverage for brand name prescription drugs, by assessing pharmaceutical company's medication assistance programs to promote better health.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$60,582	\$60,582	N/A
CDBG – Community Development Block Grant	N/A	N/A	\$60,582

**Agency Title:**      *Avance - San Antonio, Inc.*  
**Program Name:**      *Early On School Readiness Program*

Early On School Readiness agencies will form collaborations in designated council districts with health and human service agencies to promote access to all family support services including basic health care. Agencies will also collaborate through the community family resource and learning centers (CFRLC) for childcare, adult education, utilities assistance, food stamps, campaign for VITA and enlist business community support. Agencies will provide workshops or classes for parents and family, friends and neighbors (FFN) caregivers and will distribute packets of school readiness-activities.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	N/A	\$169,600	\$ 169,600
CCDS – Child Care Delivery System Grant Match	\$173,682	\$4,000	\$3,600

**Agency Title:**      *Avance - San Antonio, Inc.*  
**Program Name:**      *Parent Child Education Program*

The Parent Child Education Program educates both the parent and the child in order to strengthen families living in the Westside and Southside of San Antonio. Parents assume the role of a child's first teacher through participation in two-program phases, the nine-month Parent Child Education curriculum and Personal Growth and development. These two program phases provide educational opportunities and promote career readiness. Childcare and transportation are also provided at Carmen Cortez (Avance Family Center) 1103 S. San Jacinto; Mirasol Family Center 4222 El Paso; and Raul Jimenez (Southside) 114 W. Vestal.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$362,104	\$379,770	\$379,770
CCDS – Child Care Delivery System Grant Match	\$21,459	N/A	N/A

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Avance - San Antonio, Inc.*  
**Program Name:**      *School Based Program*

This Harlandale Independent School District (HISD)-based program educates both the parent and the child in order to strengthen families who live in the School District. Parents assume the role as the child's first teacher through participation in two program phases, the nine-month Parent-Child Education curriculum and Personal Growth and Development, and providing educational opportunities and promoting career readiness. Childcare and transportation are also provided. Services are provided at Flanders Elementary School.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$88,887	\$105,000	\$105,000

**Agency Title:**      *Avenida Guadalupe*  
**Program Name:**      *Avenida Guadalupe Association Community Development*

Avenida Guadalupe Association is a Community-Based Organization incorporated in 1979 to promote revitalization and economic development for the near west-side of San Antonio. Funds will be used for a portion of salary and benefits for two full-time employees and for fees to professionals.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$106,713	\$75,000	\$95,000

**Agency Title:**      *BEAT-AIDS Coalition Trust, Inc.*  
**Program Name:**      *Women's Life Resource Center - Housing*

This program assists women who are recently released from prison, homeless, substance abusers, or HIV positive. The program will provide the following services: transitional housing, social detoxification, and emergency shelter. This program is proposed to open in Feb. 2009.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
HOPWA – Housing Opportunities for Persons with AIDS	\$17,762	\$75,000	\$75,000

**Agency Title:**      *Boys & Girls Clubs of San Antonio.*  
**Program Name:**      *After School*

This funding provides after school site-based services in San Antonio Independent and Edgewood Independent School Districts. The Program focuses on the following service areas: education and career development; character and leadership growth; arts; health and life skills; and sports, fitness, and recreation.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$21,000	\$42,000	\$42,600

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Boys & Girls Clubs of San Antonio.*  
**Program Name:**      *Year Round & Summer Recreation*

The Program focuses on the following service areas: education and career development; character and leadership growth; arts; health and life skills; and sports, fitness, and recreation. In addition, the program will also contain supplemental elements designed to expose participants to a variety of leadership, community service, and cultural enhancement activities.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	N/A	\$193,561	\$193,561

**Agency Title:**      *Boys & Girls Clubs of San Antonio.*  
**Program Name:**      *Youth Recreation Programs*

The program targets at-risk, primarily minority youth, ages 10-14 years old, living in neighborhoods and environments that hinder success in personal and academic achievements. Funding helps youth succeed in science, mathematics, and literacy while using state of the art technology to explore the world's natural resources.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	N/A	\$352,939	\$346,439

**Agency Title:**      *Boys Town Texas*  
**Program Name:**      *Common Sense Parenting and Children's Enrichment*

This program provides practical, skill based parenting program designed to teach logical techniques and strategies to address everyday issues of communication, guidance, decision making, relationships and self control.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	N/A	\$20,000	\$20,000

**Agency Title:**      *Brooks Aerospace Foundation*  
**Program Name:**      *Challenger Learning Center*

The primary goal of the Challenger Learning Center of San Antonio is to inspire enthusiasm for math, science, and technology among students of all ages, particularly in those who are in sixth through eighth grade by providing them with an interactive space flight simulation.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$35,892	\$35,892	\$35,892

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Catholic Charities, Archdiocese of San Antonio, Inc.*  
**Program Name:**      *Foster Grandparent Program*

The Foster Grandparent Program serves the dual purpose of engaging persons 60 years of age and older with limited incomes in volunteer service. In partnership with the Children’s Shelter, seniors are provided a meaningful experience that meets a critical community need by providing direct caretaker services to abused, neglected or homeless children. The volunteers primarily work in the infant and toddler room that cares for children ages 2-5 years of age.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$30,412	N/A	N/A
CDBG – Community Development Block Grant	N/A	\$36,749	\$36,749

**Agency Title:**      *Catholic Charities, Archdiocese of San Antonio, Inc.*  
**Program Name:**      *Retired Senior Volunteer Program (RSVP)*

This program recruits and places retired persons, over 55 years, in volunteer assignments that address social and economic issues faced by the city. RSVP provides approximately 3,000 volunteers per year to non-profit charitable or governmental agencies and groups. The direct service is beneficial and useful to both senior citizens and the organizations served.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$66,727	N/A	N/A
CDBG – Community Development Block Grant	N/A	\$72,184	\$72,184

**Agency Title:**      *Catholic Charities, Archdiocese of San Antonio, Inc.*  
**Program Name:**      *Volunteer Income Tax Assistance*

As part of the San Antonio Coalition for Family Economic Progress (SACFEP), Catholic Charities manages and coordinates volunteer recruitment and outreach for the SACFEP’s VITA sites during the designated Earned Income Tax Credit (EITC) and VITA campaign season. Catholic Charities intends to conduct these two components of this initiative in order to contribute to the overarching goal of providing free tax preparation services to approximately 30,000 people in San Antonio.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$114,049	\$194,118	\$194,118

**Agency Title:**      *Child Advocates San Antonio (CASA)*  
**Program Name:**      *Transitioning Youth Initiative*

This program provides life skill and job readiness training to abused and neglected San Antonio youth, ages 16-21, under the permanent care of the Department of Family Protective Services.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	N/A	\$25,000	\$25,000

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Christian Assistance Ministry*  
**Program Name:**    *CAM Day Center*

Christian Assistance Ministries (CAM), a cooperative ministry, operates a day center for the homeless at 212 N. Alamo. The target population is chronically homeless individuals who are in need of a safe place to stay during the day as well as a location to access referrals and supportive services. The Day Center provides shelter from the weather, ID recovery, laundry, showers, phone and voicemail messaging (for employers, emergency and referrals), mail services, TB testing, reading rooms, TV rooms, quiet rooms, storage rooms for belongings, and access to a CAM case worker. Other social services on site include: legal services, mental illness evaluations, community based counseling, employment placement, education assistance, and medical referrals.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$124,146	\$63,173	\$ 84,230

**Agency Title:**      *Christian Senior Services*  
**Program Name:**    *Senior Companion Program*

This program helps isolated seniors maintain their health, well-being, and independence by receiving companionship and minor assistance from a fellow senior or provides respite to family member caregivers. This program also helps low income, active seniors maintain their independence by providing stipends and meaningful service activities that enhance their dignity and self-worth.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$50,000	N/A	N/A
CDBG – Community Development Block Grant	N/A	\$50,000	\$50,000

**Agency Title:**      *Communities in Schools of San Antonio*  
**Program Name:**    *CIS-SA Stay In School Program*

The program connects schools with community resources in order to help young people successfully learn, stay in school, and prepare for life. CIS-SA is a community facilitator bringing a wide range of resources into the school to provide urgently needed support and connections to free or low-cost services and goods.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$150,000	\$150,000	\$ 150,000

**Agency Title:**      *Corazon Ministries, Inc.*  
**Program Name:**    *Basic Services: Food Security*

This program provides meals to individuals who otherwise would not access food kitchens. In addition, feeding programs are used as a mechanism to connect to these marginalized populations and address existing social, health, and mental health issues.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$39,473	N/A	N/A
CDBG – Community Development Block Grant	N/A	\$39,473	\$39,473

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Corazon Ministries, Inc.*  
**Program Name:**      *Day Center / Haven for Hope Prospects Courtyard*

Corazon Ministry, a non-profit entity of Travis Park United Methodist Church, operates a day center for the homeless at 230 E. Travis. The center offers the homeless a place to retreat from the elements, showers, laundry facility, clothing, lunch, identification recovery, AA counseling, employment counseling and an opportunity to network with other agencies.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	N/A	N/A	\$165,618
Community Initiatives General Fund	\$248,428	\$248,428	N/A

**Agency Title:**      *COSA-Community Initiatives Department*  
**Program Name:**      *Haven for Hope Support*

Haven for Hope, Inc. is pursuing a \$6 M infusion in capital from the New Market Tax Credit (NMTC) program offered by the Federal Government for non-residential investments in targeted communities. The \$6 M will be used to build a portion of the Campus. To obtain this new capital, Haven for Hope, Inc. will create Haven for Hope Support, a wholly owned subsidiary and Qualified Business. In order to secure this funding, the City needs to consent and approve various uses of the current land lease with Haven for Hope, Inc.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
Community Initiatives General Fund	N/A	N/A	\$66,451

**Agency Title:**      *COSA – Parks and Recreation Department*  
**Program Name:**      *Community Center Summer Extended Hours*

Funds will be used for temporary personnel services for staff at twenty-two community centers. This summer recreation program targets low-income high-risk children and represents the summer expansion of the Roving Leader Outreach Program (Cool It Program).

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CDBG – Community Development Block Grant	\$75,609	\$75,640	\$72,640

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**     *Parks and Recreation*  
**Program Name:**   *Community Court Service*

The Parks and Recreation Department will administer the community service component for Community Court homeless client referrals. Community service is part of the homeless client's mandatory rehabilitation plan. They will ensure that offenders are placed into appropriate work programs, that they complete their community service hours and report back to the Courts as to the status of the homeless client be it a successful completion or not.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
Consolidated Process General Fund	N/A	N/A	\$75,000

**Agency Title:**     *COSA – Parks and Recreation Department*  
**Program Name:**    *Summer Outdoor Pool*

Funds will support the operation of fifteen (15) City swimming pools. The days of operation will extend from five days to six days per week. These changes will take effect during the summer months of June through August.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CDBG – Community Development Block Grant	\$79,686	\$76,557	\$76,557

**Agency Title:**     *COSA – Parks and Recreation Department*  
**Program Name:**    *Summer Teen Programs*

Funds will be used for temporary personnel services to staff Teen Connection. Program objectives are to provide professional supervision and instruction and provide youth opportunity to participate in positive and structured athletic and sport activities.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CDBG – Community Development Block Grant	\$39,685	\$199,782	\$199,782

**Agency Title:**     *Daughters of Charity Services of SA*  
**Program Name:**    *De Paul Child Development Center*

Provides quality early childhood services to primarily low income families. Operating year-round, the program provides services to children ages 6 weeks to 12 years old.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	N/A	\$20,000	\$20,000

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**        *Dress for Success*  
**Program Name:**      *Workforce Development / Job Retention*

Dress for Success provides supportive services that eliminate barriers to employment including, job coaching/retention, job development and placement, wage improvement, life skills training and workplace competency training (such as interviewing skills, appropriate workplace attire, resume writing, successful work habits).

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$40,000	\$80,000	\$80,000

**Agency Title:**        *East Central ISD*  
**Program Name:**      *After School*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$100,310	\$144,592	\$199,699

**Agency Title:**        *Edgewood ISD (Interlocal)*  
**Program Name:**      *Math & Science Initiative LBJ*

In addition to regular after school extended day activities, this program provides targeted hands-on activities that focus on Math and Science for fourth and fifth graders.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	N/A	\$24,000	\$24,500

**Agency Title:**        *El Centro Del Barrio*  
**Program Name:**      *Activity Center for the Frail and Elderly*

This program provides a bilingual/bicultural elderly day care in which low-income non-Medicaid eligible elderly persons 60 years or older, who are physically and mentally frail or incapacitated, engage in supervised socialization, recreation and educational activities that promote social and physical functioning and emotional well being. Clients are provided a noontime meal through the City's Comprehensive Nutrition Program

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$49,100	N/A	N/A
CDBG – Community Development Block Grant	N/A	\$120,000	\$120,000

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Ella Austin Community Center*  
**Program Name:**    *Early Childhood Development Program*

Services will include scholarships for childcare to low income families, educational age appropriate toys for children and staff training and education for teachers to assist them in obtaining their Child Development Accreditation (CDA). Services are aimed at enhancing the Center for the National Association for the Education of Young Children (NAEYC) accreditation.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CCDS – Child Care Delivery System Grant Match	\$51,911	\$49,355	\$44,424

**Agency Title:**      *Emergency Childcare*  
**Program Name:**    *Our City Cares*

Our City Cares program was established by the City of San Antonio to provide emergency child care assistance to families in need due to extenuating circumstances such as, but not limited to, fire, family violence, or natural disaster.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
Community Initiatives General Fund	\$50,000	\$50,000	\$24,981
CCDS – Child Care Delivery System Grant Match	N/A	N/A	\$96,617

**Agency Title:**      *Family Services Association of San Antonio, Inc.*  
**Program Name:**    *Early On Kindergarten Readiness*

Family Service Association will provide intensive training within childcare centers throughout the Council Districts as part of the Early On School Readiness Project.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CCDS – Child Care Delivery System Grant Match	\$200,836	\$100,000	\$90,000

**Agency Title:**      *Family Services Association of San Antonio, Inc.*  
**Program Name:**    *Families and Schools Together (FAST)*

In collaboration with school districts, PCI Head Start officials and others will work with preschool aged children and their parents to help young children succeed at home and in school. The FAST program provides families with on-going prevention strategies to battle the initiation of substance abuse, delinquency, and school failure by youth. FAST has three major components, including a 10-week multi-family program, monthly follow-up (FASTWORKS) and intervention counseling.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$123,655	\$122,535	\$122,535

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Family Services Association of San Antonio, Inc.*  
**Program Name:**      *Senior Enrichment Services*

This program provides senior enrichment services, including: geriatric assessments; development of leadership and social networks; and senior case management. This program operates in 19 senior nutrition centers located throughout the City.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	N/A	N/A	\$73,853

**Agency Title:**      *Family Services Association of San Antonio, Inc.*  
**Program Name:**      *Smart Start*

SMART START will increase the quality of early care and education and link families to important resources and quality childcare options through the program's three components. The first will fund the Child Development Associates Assessment fee for those teachers who have the CDA credentials. The second will maintain the existing 65-SMART telephone number for a parent resource line to link families to quality child resources and provide businesses with dependent care resources for their employees. The third will create ten "model classrooms" at ten childcare sites by providing strategic training, mentoring and equipment.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$169,401	\$270,000	\$109,000
Community Initiatives General Fund	\$100,000	\$109,000	\$270,000
CCDS – Child Care Delivery System Grant Match	N/A	\$15,000	\$13,500

**Agency Title:**      *Family Services Association of San Antonio, Inc.*  
**Program Name:**      *Summer Youth Enhancement Services*

Program provides comprehensive and educational interactive experiences for youth. Components of the program include, life skills training and math and reading tutoring. Participants are also made aware of the dangers of substance abuse, school dropout, and gang involvement.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$74,392	\$82,800	\$82,800

**Agency Title:**      *Family Services Association of San Antonio, Inc.*  
**Program Name:**      *Youth Against Gang Activity (YAGA)*

The program is designed to build youth character, life skills, resist substance abuse and gang involvement, and develop positive and healthy attitudes through alternative activities, community service projects and prevention education.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidate General Fund	\$119,668	\$114,906	\$114,906

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Family Violence Prevention Services, Inc.*  
**Program Name:**      *Battered Women’s Shelter*

The Battered Women’s Shelter of Bexar County provides temporary shelter, counseling, and case management services to women and children who have been victims of physical, emotional, or sexual abuse.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$137,095	\$142,516	\$142,516
ESG – Emergency Shelter Grant	\$8,812	\$8,812	\$ 8,812

**Agency Title:**      *Family Violence Prevention Services, Inc*  
**Program Name:**      *Community Based Counseling- Haven for Hope*

Family Violence Prevention Services Inc. Community Based counseling program will provide mental health counseling services for individuals who are homeless. Individual and group mental health counseling will be provided to homeless individuals on site at various shelters including the Haven for Hope facility. Counseling is arranged to fit the participants' schedule. Goals of the program are: improving residential stability, increasing work skills or income, and reducing substance abuse.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
Community Initiatives General Fund	N/A	N/A	\$93,333

**Agency Title:**      *Family Violence Prevention Services, Inc*  
**Program Name:**      *Dwyer Overflow*

The program will provide, oversee, administer, and carry out all activities and services in a manner satisfactory to the City. Project agrees to provide Dwyer Overflow clients case management services, transportation, meals, snacks, beverages, and janitorial supplies.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
Consolidated Process General Fund	N/A	\$99,000	\$9,000
Community Initiatives General Fund	N/A	\$64,353	\$62,000

**Agency Title:**      *Good Samaritan Center*  
**Program Name:**      *MODELO – Youth Development Program*

The MODELO program is a college preparation, career exploration program for low-income, high-achieving youth that do not meet the eligibility requirements of Alamo Workforce Development. Because the targeted youth are excellent role models, some of their time in the program will be spent tutoring and mentoring at-risk youth, ages six to twelve who exhibit anti-social or pre-delinquent behavior.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$205,167	\$86,428	\$86,428

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Goodwill Industries of San Antonio*  
**Program Name:**    *Learn While You Earn*

The Learn While You Earn Project serves participants who are persons with disabilities or who have other barriers to employment. There are two components of the Project: 1) transitional job training and support services whose activities are designed to support movement from welfare to jobs earning less than \$8.75 per hour. Services in this component include job readiness, life skills and workplace competency training, transportation, uniforms, and childcare; 2) skilled job training and support services using an Enhancement Module to support employment in positions earning more than \$8.75 per hour. Services in this component include case management to identify skills/education and necessary support services.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$114,493	\$114,493	\$114,493

**Agency Title:**      *Guadalupe Community Center*  
**Program Name:**    *Volunteer Income Tax Assistance (VITA)*

This program assists families with obtaining financial self-sufficiency through preparing free income tax returns.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	N/A	\$3,000	\$3,000
Community Initiatives General Fund	N/A	\$15,000	\$15,000

**Agency Title:**      *Harlandale ISD*  
**Program Name:**    *Math & Science Initiative*

In addition to regular after school extended day activities, this program provides targeted hands on activities that focus on Math and Science for fourth and fifth graders.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
Community Initiatives General Fund	N/A	N/A	\$24,500

**Agency Title:**      *Haven for Hope*  
**Program Name:**    *Haven for Hope Prospects Courtyard*

Haven for Hope proposes to reintegrate San Antonio's homeless population back into the community through a structured transformational process. Prospects' Courtyard is a place to seek relief from the elements, get food, shelter and clothing, and have access to restrooms and showers. The Prospects' Courtyard will consist of three types of spaces: Indoor, outdoor covered and outdoor uncovered.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
Community Initiatives General Fund	N/A	N/A	\$443,742

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**     *Haven for Hope, Inc.*  
**Program Name:**   *Operations and Security*

The City entered into an Operating Agreement with Haven for Hope, Inc. Day-to-day operating of the Campus will provide a wide range of transitional services to meet the needs of San Antonio's homeless community. Haven for Hope, Inc. serves as the Master Campus Coordinator and as the umbrella corporation for more than 70 non-profit and governmental agency partners. One of Haven's responsibilities is to provide the security reasonable and necessary for the protection of the premises, improvements, fixtures, inventory and equipment

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
Community Initiatives General Fund	N/A	N/A	\$880,000

**Agency Title:**     *Healy Murphy Center, Inc.*  
**Program Name:**     *Youth Training Program*

This program is designed to assist high school students, who have dropped out, or are no longer, accepted in the public school system, complete their graduation requirements. The program provides students with academic and/or vocational training to enable them to return to the public school system or to enter the labor market. The program targets high school non-graduates, ages 14 to 20, who are high-risk, pregnant, inner-city residents.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$370,680	\$335,000	\$335,000

**Agency Title:**     *Hispanas Unidas*  
**Program Name:**     *Escuelita Project*

The Escuelita Project is an early intervention, educational program for young Latinas. The project is aimed at preventing teen pregnancy. The key elements of the after school sessions include; 1) culturally sensitive curriculum designed to reinforce basic reading, writing, and math skills to develop self-esteem, and to promote personal development; 2) a pool of over 60 Hispanic women (from various professions) as mentors/role models; and 3) direct ties to the public school system, creating a model that may be replicated locally, statewide and nationally.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$71,166	\$67,090	\$67,090

**Agency Title:**     *Hispanic Religious Partnership for Community Health, Inc.*  
**Program Name:**     *Hunger Relief*

This agency collaborates with five churches to provide food, food stamp outreach, and referrals for other needed services to food insecure residents of the City.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$62,754	N/A	N/A
CDBG – Community Development Block Grant	N/A	\$62,754	\$62,754

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *JOVEN*  
**Program Name:**    *Creando La Vision*

JOVEN's Creando La Vision Project promotes academic achievement and character development to 1,600 at-risk youth between the ages of 4-17 attending elementary school at Johnson, DeZavala, Bellaire, Brackenridge, John Glenn, Carroll, Washington, and at Anson Jones, Tafolla, and Poe Middle Schools. JOVEN's goal is to promote educational success of at-risk children by diminishing risk factors that lead to delinquency and substance abuse.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$77,130	\$72,130	\$72,130

**Agency Title:**      *Madonna Neighborhood Center*  
**Program Name:**    *Child Development Program*

The Childcare Program provides an environment where a child achieves developmental milestones and is prepared to learn upon entering school or participates in creative after school activities. The program provides quality childcare to children two months to thirteen years so parents have the opportunity to improve their life skills through education and employment, thus maintaining family self-sufficiency. The program will provide scholarships to working parents that do not qualify for state subsidy. Children residing in the Edgewood Independent School District benefit from the Childcare Center Program.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CCDS – Child Care Delivery System Grant Match	\$32,485	\$24,644	\$ 22,500

**Agency Title:**      *Madonna Neighborhood Center*  
**Program Name:**    *Human Development Program*

Madonna Neighborhood Center through a Memorandum of Understanding with the Edgewood Independent School District will provide free counseling services to at-risk children in 1<sup>st</sup> and 2<sup>nd</sup> grades. Counseling will be provided by a Licensed Professional Counselor (LPC) in "Magic Circles" (6 to 8 children per group). The Human Development Curriculum is used to impact positive behavior in the classroom and to have each student improve in at least one of three areas: behavior, participation and grades.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$9,780	\$16,704	\$18,000

**Agency Title:**      *Madonna Neighborhood Center*  
**Program Name:**    *Youth Development Program*

The Youth Development Program Program is based on components (centers) identified as necessary support services for young children and their families in the community and the educational system. The components are designed to foster the development of appropriate academic, social, physical, and emotional skills in young students. The program assists participants in appropriate skills' development and serves as intervention for those participants identified as at-risk.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$19,075	\$15,000	\$15,000

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Methodist Healthcare Ministries of South Texas, Inc.*  
**Program Name:**      *Wesley Community Center*

The Program serves children and youth between the ages of 6-18 residing in the South Side of San Antonio. The services provided include sessions that address the problems with gangs and substance abuse, and other services addressing educational needs, and a daily snack. The program is comprised of three components Mid-High, Drop In, and Summer Recreation.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$38,100	\$38,100	\$38,100

**Agency Title:**      *Mexican American Unity Council*  
**Program Name:**      *Strengthening Families Through Education*

This program provides classes that focus on increasing parents' ability to serve as their child's advocate by developing opportunities for them to participate in their children's education and enhance their knowledge.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$76,229	\$107,666	\$110,000
CCDS – Child Care Delivery System Grant Match	\$18,982	\$0	\$0

**Agency Title:**      *Neighborhood Housing Services*  
**Program Name:**      *Low-income Lending*

The Neighborhood Housing Services (NHS) of San Antonio is a non-profit affordable housing provider of full cycle mortgage lending services to very low, low, and moderate-income families primarily in Council Districts one through seven. These administrative funds support: 1) the implementation and management of HOME (CHDO) funded First-Time Homebuyers Program and Second Mortgage Program; 2) the completion of a loan sale to further leverage City funding and provide significant non-City and federal funding for additional lending; and 3) the provision of a loan servicing for NHS clients and other local non-profit affordable lending organizations (i.e. San Antonio Housing Trust, Avenida Guadalupe, U.U. Housing Corporation, and Our Casas).

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$185,233	\$106,705	\$106,705

**Agency Title:**      *North East ISD*  
**Program Name:**      *After School*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$176,760	\$228,780	\$237,810

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Northside ISD*  
**Program Name:**    *After School*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$113,146	\$204,280	\$235,380

**Agency Title:**      *Northside Independent School District*  
**Program Name:**    *Family Literacy/School Readiness*

The Northside ISD Even Start Family Literacy Program helps parents become full partners in their child's education, helps children reach their full potential as learners, and provides literacy training for the parents.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CCDS – Child Care Delivery System Grant Match	\$138,082	\$110,000	\$99,000

**Agency Title:**      *Positive Beginnings, Inc.*  
**Program Name:**    *Early On School Readiness Program*

Early On School Readiness agencies will form collaborations in designated council districts with health and human service agencies to promote access to all family support services including basic health care. Agencies will also collaborate through the community family resource and learning centers (CFRLC) for childcare, adult education, utilities assistance, food stamps, campaign for VITA and enlist business community support. Agencies will provide workshops or classes for parents and family, friends and neighbors (FFN) caregivers and will distribute packets of school readiness activities.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CCDS – Child Care Delivery System Grant Match	\$116,400	\$109,777	\$99,000

**Agency Title:**      *Positive Beginnings, Inc.*  
**Program Name:**    *After School EISD*

This program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities. The program will also promote the implementation of a new curriculum that enables students to develop a microcosm of the real world within the classroom.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$141,058	\$133,341	\$137,361

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Positive Beginnings, Inc.*  
**Program Name:**      *After School HISD*

This program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities. The program will also promote the implementation of a new curriculum that enables students to develop a microcosm of the real world within the classroom.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$278,923	\$278,528	\$271,750

**Agency Title:**      *Presa Community Service Center*  
**Program Name:**      *Comprehensive Financial Literacy Program*

The Family Strengthening Financial Literacy Program will have components to include: Volunteer Income Tax Assistance, Money Smart courses throughout the year, Home Buyer Education Learning Program, Consumer Credit Counseling, and Community Fairs throughout the year.

	<b>Actual FY 2007</b>	<b>Estimated FY 2008</b>	<b>Adopted FY 2009</b>
Consolidated General Fund	\$14,910	\$28,000	\$28,000

**Agency Title:**      *Presa Community Service Center*  
**Program Name:**      *SKILLS*

This program provides supervised, recreational, and counseling activities for community youth ages six to sixteen for preventing delinquency and substance abuse.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$55,100	\$55,110	\$55,110

**Agency Title:**      *Project MEND, Inc.*  
**Program Name:**      *Durable Medical Equipment*

Project Mend helps low-income, disabled individuals achieve greater mobility and self-sufficiency by lending them medical equipment as well as providing repair services. Having access to medical equipment allows participants to engage in the daily activities of life such as walking, cooking, and bathing. Ninety percent of participants report an increase in mobility and self-sufficiency.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$70,000	N/A	N/A
CDBG – Community Development Block Grant	N/A	\$90,000	\$90,000

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Project Quest, Inc.*  
**Program Name:**      *Workforce Development*

Project QUEST is a community-based workforce development program, which demonstrates the social and economic benefits of long-term training for eligible applicants by providing them with skills required for long-term employment and higher incomes. Support services are provided to participants while they are in training. The project develops job placement agreements with local businesses and agencies prior to training participants for those jobs.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$1,949,206	\$2,000,000	\$2,000,000

**Agency Title:**      *Respite Care of San Antonio*  
**Program Name:**      *Davidson House*

Funding will support personnel staffing, specifically for the positions of the Shelter Director and Direct Care Provides for the Davidson Respite House (DRH) located at 605 Belknap Place. Respite Care of San Antonio provides support for families of children with developmental disabilities. The DRH is the only licensed emergency shelter in the state of Texas dedicated to the care of children with developmental disabilities.

The DRH offers emergency respite and shelter care to individuals with disabilities, 24 hours per day, 365 days per year. The DRH cares for children between the ages of birth and 17 years of age. The average length of stay for children placed privately by their parents is 3-5 days, while the average stay for children placed by Texas of Department of Protective and Regulatory Services due to abuse and neglect is 90 days.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$11,154	\$78,000	\$78,000

**Agency Title:**      *Respite Care of San Antonio*  
**Program Name:**      *Respite Care Daycare*

The Community Development Block Grant (CDBG) supports staffing for the Daycare Program at Christ Episcopal Church located at 301 W. Russell Place. A Pediatric Nurse Practitioner or a Registered Nurse is on site at the Daycare to provide skilled nursing care for all program participants, enabling Respite Care of San Antonio to accept children with complex medical conditions. Respite Care provides short-term care and emergency shelter for children six weeks to six years old with severe developmental disabilities and also to their siblings in the same age group. Service is offered to school age participants on scheduled holidays. Full-time daycare is offered Monday through Friday, 7:30 a.m. to 6:00 p.m.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CCDS – Child Care Delivery System Grant Match	\$18,448	\$141,780	\$127,602

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Roy Maas' Youth Alternatives*  
**Program Name:**      *The Bridge: Youth Emergency Shelter*

The Bridge Emergency Shelter is an emergency shelter for children and youth who are experiencing a crisis in their young lives and need a safe place to stay for a short period of time. A co-ed facility that serves children between 5-17 years old, offers a structured daily program, and provides educational services through the San Antonio School District

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$13,818	\$25,120	\$25,120

**Agency Title:**      *San Antonio Independent Living Services (SAILS)*  
**Program Name:**      *Gateway to Abilities*

SAILS will provide planning and case management, and assist residents to receive Social Security Insurance (SSI) benefits. In addition, supportive services such as emergency rent, utility assistance, clothing, bus passes, and other services will be provided.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$48,000	N/A	N/A
Community Initiatives General Fund	\$52,000	N/A	N/A
CDBG – Community Development Block Grant	N/A	\$100,000	\$100,000

**Agency Title:**      *Salvation Army, A Georgia Corporation*  
**Program Name:**      *Safe Sleeping*

Program provides emergency relocation and case management assistance to individuals and families that may be residing in housing establishments deemed insufficient for living or condemned. Services would move impacted individuals and their belongings to a suitable living arrangement such as emergency shelter or other permanent housing.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
Community Initiatives General Fund	\$195,262	\$115,736	\$154,314

**Agency Title:**      *San Antonio AIDS Foundation (SAAF)*  
**Program Name:**      *Dining for People with HIV/AIDS*

Program provides three hot, nutritious meals daily to anyone who is HIV infected and in need of meals. Nutritious meals are the centerpiece of any wellness/medical recovery program, including HIV/AIDS. Hot meal program menus are developed in consultation with a registered dietitian from the University Health System (UHS) with an expertise in HIV/AIDS.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	N/A	\$6,414	\$25,975
CDBG – Community Development Block Grant	N/A	\$74,293	\$74,293

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *San Antonio AIDS Foundation (SAAF)*  
**Program Name:**      *HOPWA Operations*

San Antonio AIDS Foundation operates a skilled nursing/hospice facility at 818 E. Grayson. The facility offers 24-hour care to individuals with HIV/AIDS who are not able to care for themselves or who do not have other resources for such care.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
HOPWA – Housing Opportunities for Persons with AIDS	\$285,056	\$296,206	\$296,206

**Agency Title:**      *San Antonio AIDS Foundation (SAAF)*  
**Program Name:**      *Tenant Based Rental Assistance*

SAAF provides long-term housing subsidy to individuals and families with HIV/AIDS.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
HOPWA – Housing Opportunities for Persons with AIDS	\$347,769	\$364,007	\$364,007

**Agency Title:**      *San Antonio Fighting Back*  
**Program Name:**      *Strengthening Parents to Succeed*

Program provides training to traditional and non-traditional caregivers to increase parent involvement in child development. Key program components include training in, capacity building, substance abuse awareness, and understanding of the importance of parental involvement in early childhood education.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	N/A	\$49,379	\$49,379

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**        *San Antonio Food Bank*  
**Program Name:**      *Community Kitchen/Haven for Hope, Food Stamp Outreach, Kid’s Café, and Project Hope (Food Security)*

San Antonio Food Bank (SAFB) operates a community kitchen for the homeless at the Dwyer Avenue Shelter. The kitchen offers the homeless, meals three times a day, as well as, providing a culinary arts training program for job preparedness. The Food Stamp Outreach program educates low income residents on nutrition, food stamp service, and referrals for other needed services. It is Estimated that 200,000 individuals are potentially eligible for food stamps, but are not accessing this service. Kid’s Café sites offer nutritional meals to school-age children of families that are of low-income. Through its Project HOPE program, The San Antonio Food Bank acquires and distributes nutritious food and related products to low-income seniors, which promote the health, safety and welfare of all seniors residing in the City. The City’s Comprehensive Nutrition Project locations serve as sole distribution sites. Food from Project HOPE is also distributed to homebound seniors.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$215,000	\$182,521	\$182,521
Community Initiatives General Fund	N/A	17,479	17,479
CDBG – Community Development Block Grant	N/A	N/A	220,000
ESG – Emergency Shelter Grant	\$89,958	\$90,000	\$90,000

**Agency Title:**        *San Antonio Housing Authority*  
**Program Name:**      *Rapid Re-Housing*

Funding provides rental units to homeless residents. Participants also receive case management services that are intended to facilitate self sufficiency and the development of stable permanent housing.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	N/A	\$207,600	\$207,273

**Agency Title:**        *San Antonio ISD*  
**Program Name:**      *After School*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$1,160,225	\$1,296,177	\$1,330,377

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *San Antonio Metropolitan Ministries, Inc.*  
**Program Name:**    *Homeless Emergency Shelter/Haven for Hope*

SAMMinistries provides emergency shelter and case management to homeless individuals and families. The location of the shelter is 910 W. Commerce.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	N/A	\$225,000	\$390,958
ESG – Emergency Shelter Grant	\$100,000	\$125,000	\$100,000

**Agency Title:**      *San Antonio Metropolitan Ministries, Inc.*  
**Program Name:**    *Housing First*

Program provides housing and comprehensive case management services to families exiting emergency shelters and/or transitional housing.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$55,000	\$55,000	\$55,000

**Agency Title:**      *San Antonio Older Adult Services & Information Systems (OASIS)*  
**Program Name:**    *OASIS*

OASIS provides services to older adults by offering programs in the arts, humanities, wellness, and volunteer services enabling them to continue their personal growth and service to the community. OASIS also services an intergenerational tutoring component that provides reading skills assistance to children in grades one through three. OASIS membership is free to anyone 50 years of age or older.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$35,000	\$35,000	\$35,000

**Agency Title:**      *San Antonio Public Library Foundation*  
**Program Name:**    *Little Read Wagon*

The Little Read Wagon is an Early Childhood Literacy Initiative aimed at providing resources and enhancing learning opportunities for children. Emphasis is placed on early literacy skills, brain and language development, enhanced storytelling skills, and preparing San Antonian's gain tools for success in the 21<sup>st</sup> century.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$39,056	\$58,185	\$58,185

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *San Antonio Endeavors*  
**Program Name:**    *After School Kare*

Funding provides families an affordable, safe, and enriched after school program option for children ages 5-11. Children are involved in organized activities that promote educational improvement, cultivate creativity, and encourage the development of a positive self-image.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	N/A	\$116,621	\$116,621
CCDS – Child Care Delivery System Grant Match	N/A	\$10,000	\$9,000
CDBG – Community Development Block Grant	\$126,621	N/A	N/A

**Agency Title:**      *San Antonio Endeavors*  
**Program Name:**    *Fairweather Lodge*

The Fairweather Lodge, a national psychosocial rehabilitation program provides employment/vocational training, rehabilitation services and independent living skill training to persons who suffer from clinical, mental illness and homelessness. This program operates five transitional living facilities for adults with mental illness. The members are responsible for the maintenance and operation of the Lodge.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$4,290	N/A	N/A
CDBG – Community Development Block Grant	\$25,710	\$30,000	\$30,000

**Agency Title:**      *San Antonio Youth Centers, Inc.*  
**Program Name:**    *Alamo City YouthBuild (ACYB)*

Alamo City YouthBuild is a comprehensive education, leadership development, job training, counseling, case management and support program for young adults ages 16-24 who are seeking a transformation in their lives. San Antonio Youth Centers recently joined YouthBuild USA as an affiliated organization.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$21,770	\$29,509	\$29,509

**Agency Title:**      *Seton Home*  
**Program Name:**    *Infant Care for Teens*

Seton Home provides on-site, quality, child day care for children of homeless teens to enable them to attend school or job training program or complete other educational objectives designed to prepare them for independent living.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CCDS – Child Care Delivery System Grant Match	\$26,742	\$26,742	\$24,068

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *Seton Home*  
**Program Name:**    *Safe Shelter for Homeless Teens*

Funding provides safe shelter for teen mothers with their children, allowing them to stay together as a family. The program also provides assistance to the mothers to enable them to develop tools necessary to gain financial self-sufficiency for themselves and their families.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	N/A	\$25,000	\$50,000

**Agency Title:**      *South San ISD*  
**Program Name:**    *After School*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$245,194	\$250,589	\$257,189

**Agency Title:**      *Southwest ISD*  
**Program Name:**    *After School*

Program provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$22,244	\$50,000	\$51,710

**Agency Title:**      *St. Paul Lutheran Child Development Center*  
**Program Name:**    *NAEYC Accreditation*

Funding provides partial salary and tuition reimbursement for Associate and Bachelor Degree courses for childcare staff. Funding also provides new educational classroom materials and playground supplies to remain in compliance with accreditation standards and criteria.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CCDS – Child Care Delivery System Grant Match	N/A	\$20,000	\$18,000

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *St. Peter – St. Joseph Children’s Home*  
**Program Name:**      *Project Ayuda*

Project Ayuda provides low-income families in crisis with emergency assistance allowing them to empower themselves and regain control over their lives while strengthening their families. By assessing family skills and identifying new skills, which promote the growth necessary to achieve change, the program helps participants create the most functional and independent lifestyle possible.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$67,900	N/A	N/A
CDBG – Community Development Block Grant	N/A	\$67,900	\$67,900

**Agency Title:**      *Supportive Lending for Emotional Well Being*  
**Program Name:**      *Assistance for Low Income Disabled Women with Cancer*

The program offers free after-care services to uninsured, underinsured, and low income women in San Antonio to include: mental health, nutritional, case management, therapy and benefits counseling services.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CDBG – Community Development Block Grant	N/A	\$100,000	\$100,000

**Agency Title:**      *University of Texas at San Antonio (UTSA)*  
**Program Name:**      *Community Partnership for School Readiness*

The project examines the impact of the School Readiness Program components using quantitative and qualitative research methods. Reports are submitted with an overall evaluation and recommendations based upon scientific analysis of data collected and services rendered.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$100,000	\$80,000	\$80,000

**Agency Title:**      *University of Texas at San Antonio (UTSA)*  
**Program Name:**      *PREP*

The UTSA Pre-freshmen Engineering Program (PREP) is an intense, mathematics-based, summer program conducted at college and university campuses throughout the City of San Antonio. During the eight-week summer academic enrichment program, efforts are directed toward the reinforcement of mathematics and college level topics not offered in high school or middle school. A major objective is to strengthen the participants’ abstract reasoning and problem-solving skills. The program identifies high achieving middle and high school students with the potential to become scientists or engineers, and reinforces them in the pursuit of these fields.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$38,892	\$38,892	\$38,892

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *YMCA of Greater San Antonio*  
**Program Name:**     *Active Older Adults*

Provides senior services, including, but not limited to strength training to help prevent osteoporosis, chair aerobics for participants restricted to a wheelchair and swimming programs to approximately 310 Active Older Adults. Services are provided at the Davis Scott YMCA and the Westside YMCA.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Community Initiatives General Fund	\$27,946	\$34,794	\$34,794
CDBG – Community Development Block Grant	\$167,476	\$264,037	\$264,037

**Agency Title:**      *YMCA of Greater San Antonio*  
**Program Name:**     *Y Preschool*

Funding provides for year-round infant, toddler, and preschool child care for low income families throughout San Antonio. Participants learn through play by experiencing a variety of developmentally appropriate activities.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CCDS – Child Care Delivery System Grant Match	N/A	\$170,000	\$153,000

**Agency Title:**      *YMCA of Greater San Antonio*  
**Program Name:**     *Y Strong Kids*

Provides youth services including, but not limited to, baseball, basketball, soccer and swimming to 1,000 disadvantaged youth from 4-15 years of age. Services are provided at the Davis Scott YMCA, Southwestern Bell YMCA, and Westside YMCA.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$15,720	\$325,118	\$325,118
Community Initiatives General Fund	\$59,280	\$79,058	\$79,058

**Agency Title:**      *YMCA of Greater San Antonio*  
**Program Name:**     *YMCA Preschool Enhancement*

Funding provides for the expansion and improvement of year-round infant, toddler, and preschool child care for low income families in San Antonio.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CCDS – Child Care Delivery System Grant Match	N/A	\$115,000	\$103,500

## **DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *YWCA of San Antonio*  
**Program Name:**    *Early On*

Early On School Readiness agencies will form collaborations in designated council districts with health and human service agencies to promote access to all family support services including basic health care. Agencies will also collaborate through the community family resource and learning centers (CFRLC) for childcare, adult education, utilities assistance, food stamps, campaign for VITA and enlist business community support. Agencies will provide workshops or classes for parents and family, friends and neighbors (FFN) caregivers and will distribute packets of school readiness-activities.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
CCDS – Child Care Delivery System Grant Match	\$139,567	\$140,785	\$126,707

**Agency Title:**      *YWCA of San Antonio*  
**Program Name:**    *Mi Carrera*

The program works with female students ages 13 to 19 who are at risk of dropping out of school. The Program aims at increasing self-esteem, educational and occupational motivation, and parenting skills.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$37,025	\$40,000	\$40,000

**Agency Title:**      *YWCA of San Antonio*  
**Program Name:**    *Parents and Children Together (PACT)*

The program teaches parents and caregivers to interact with their children, using early brain development techniques, in order to increase school readiness and the likelihood of school success. PACT strengthens families by empowering parents to become a child's first teacher by developing the skills necessary to foster healthy, intellectual, emotional, and physical development. Geographic targeted areas in Council Districts 1, 5 and 7.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$49,912	\$48,235	\$48,235

**Agency Title:**      *YWCA of San Antonio*  
**Program Name:**    *Positive Youth Development*

The Positive Youth Development Program serves youth ages four to twelve by promoting youth development through character traits and life skills training. Volunteer coaches instill character through sportsmanship training.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$24,267	\$23,750	\$23,750

**DELEGATE AGENCIES      CONSOLIDATED FUNDING PROCESS**

**Agency Title:**      *YWCA of San Antonio*  
**Program Name:**      *SEED Program – Self-employment for Economic Development*

SEED Program strengthens families by assisting low-income adults living at or below the federal poverty guidelines in developing micro-enterprises that can become viable sources of income for themselves and their families. SEED provides training in business development, computer skills, financial literacy, budgeting, and credit management.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$30,000	N/A	N/A
CDBG – Community Development Block Grant	N/A	\$30,000	\$30,000

**Agency Title:**      *YWCA of San Antonio*  
**Program Name:**      *Senior Connection*

The program goal is to enhance physical and mental health for seniors. Program objectives are for seniors to show an improvement in their understanding of healthy behaviors, increased physical fitness, and demonstrate a basic knowledge of computer skills and ability to research fitness and health issues on the internet

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	N/A	\$49,963	\$49,963
Community Initiatives General Fund	\$59,498	\$33,037	\$33,037

**Agency Title:**      *YWCA of San Antonio*  
**Program Name:**      *Teen Volunteer Program*

The Teen Volunteer program serves teens ages 13 to 19 by providing pre-employment training as well as placement in various organizations and work environments throughout San Antonio. In order to ensure participants are provided a beneficial and productive placement, training is also provided to employers.

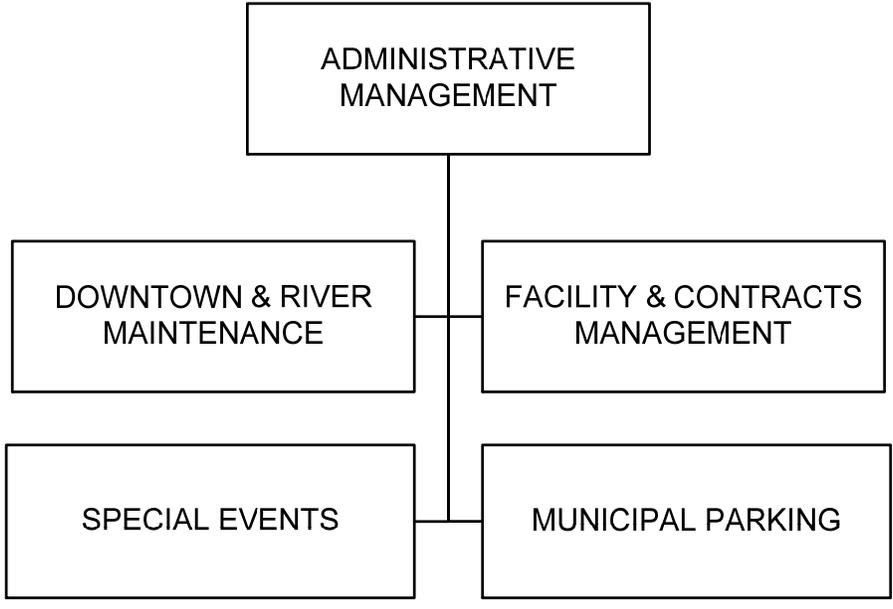
	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$41,545	\$41,116	\$41,116

**Agency Title:**      *YWCA of San Antonio*  
**Program Name:**      *Volunteer Income Tax Assistance (VITA)*

The goal of the YWCA’s VITA program is to reduce poverty by providing a free tax preparation service in connection with a comprehensive array of services designed to increase incomes and build assets of participating families and individuals.

	<b>Actual FY 2008</b>	<b>Estimated FY 2009</b>	<b>Adopted FY 2010</b>
Consolidated General Fund	\$60,000	\$58,000	\$58,000

# DOWNTOWN OPERATIONS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	81.00	\$8,997,762
Parking Fund	115.00	9,218,457
<b>Total Funding</b>	<b>196.00</b>	<b>\$18,216,219</b>

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**MISSION STATEMENT**

*To preserve and enhance downtown San Antonio by providing centralized services that enrich the quality of life for those who live, work, and visit this historic and cultural center.*

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**PROGRAM INFORMATION**

The Downtown Operations Department includes programs which create and sustain partnerships with various City departments, downtown alliances, neighborhoods and businesses engaged in the downtown area. There are five divisions which include Administrative and Fiscal Management, Contract Administration; Downtown Operations responsible for downtown and River Walk maintenance; Facility Management responsible for all downtown facilities including La Villita, Market Square, Spanish Governor's Palace, and HemisFair; Parking Operations which includes management of municipal parking garages, surface lots and meters; and Special Events which includes coordination and implementation of City-sponsored events such as Fiesta. All of these programs and functions are dedicated to the improvement of downtown.

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**GOALS & OBJECTIVES**

- ◆ Enhance the City's prominence as a major visitor destination.
  - Continue to manage and maintain the River Walk as a world-class attraction, taking into account any improvements, linkages and expansions. Coordinate with the Convention and Visitors Bureau, Paseo del Rio Association (PDRA), Downtown Alliance, Centro San Antonio, contractors, businesses and property owners.
  - Promote and improve departmental tourist/cultural facilities, i.e., La Villita, HemisFair Park, Spanish Governor's Palace and Market Square, through program, interpretive and concession enhancements.
- ◆ Enhance River Walk maintenance and implement Capital Improvements
  - Continue implementation of the River Capital Improvement Project to address aging infrastructure
  - Maintain landscaping and sanitation along the River Walk to ensure a pleasant experience
  - Work with Public Works, San Antonio River Authority and SAWS to ensure an effective and efficient annual draining and cleaning of the river.
  - Work with PDRA and River Walk operators to communicate and address issues in order to minimize impact to business along the River Walk.
- ◆ Maximize financial efficiencies and ensure contractual compliance.
  - Manage contracts and agreements to maximize service delivery and financial return to the City.
  - Monitor financial, budget and performance milestones to ensure fiscal compliance.
- ◆ Provide efficient management of municipal parking facilities that support the economic development of downtown.
  - Manage parking facilities, lots and services by providing exemplary customer service.
  - Implement parking capital repair and replacement program in order to improve parking facilities and enhance the customer experience.
- ◆ Manage downtown parks and sidewalk furniture.
  - Maintain and clean downtown parks and plazas including Alamo Plaza, Travis Park, HemisFair Park, Milam Park and City Hall.
- ◆ Coordinate and implement special events.
  - Coordinate and monitor special events produced by the community in the downtown area in order to minimize impact to downtown businesses.
  - Manage logistics for special events in coordination with various City departments including SAPD, Public Works, etc.

# DOWNTOWN OPERATIONS

# GENERAL FUND PARKING OPERATING & MAINTENANCE FUND

## PERFORMANCE MEASURE RESULTS

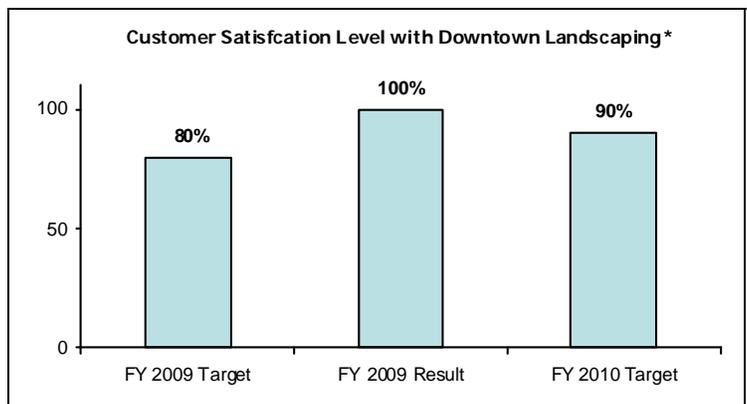
The following table illustrates performance measure results of the Downtown Operations Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Benchmark, establish and implement a plan for increasing the local attendance level for downtown events and facilities (two-year process)	100%	100%	100%
Continue to enhance downtown landscaping by 90% compliance with the established maintenance schedule	95%	80%	90%
Measure and achieve a 80% customer satisfaction rating for downtown landscaping	80%	100%	90%
Measure and achieve a 80% customer satisfaction rating for downtown facilities and park rentals	90%	100%	90%
Measure and achieve an 80% customer satisfaction for Downtown Parking Facilities	80%	100%	90%

### Measure and achieve a 80% customer satisfaction rating for downtown landscaping

This measure represents the level of satisfaction from downtown residents and visitors with the Department's landscaping services along the River Walk and various downtown parks and plazas including HemisFair, Alamo Plaza, Travis and Milam Parks.

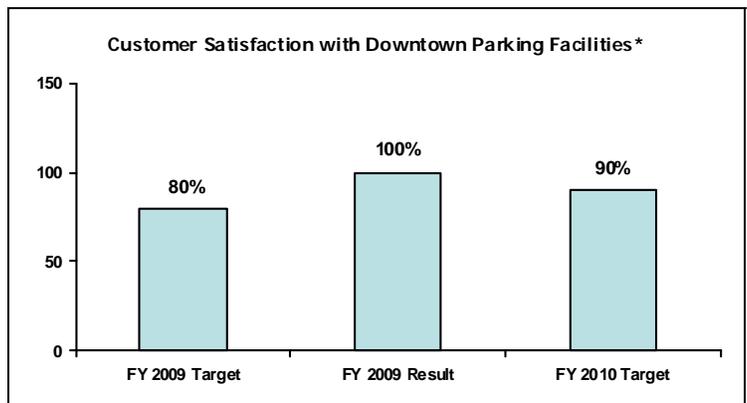
\*Surveys began in 3<sup>rd</sup> Quarter of FY 2009 and reflect River Walk landscaping satisfaction only



### Measure and achieve an 80% customer satisfaction for Downtown Parking Facilities

Measures the level of satisfaction from patrons of the Parking Facilities through surveys conducted at city-owned parking garages and lots throughout downtown.

\*Surveys began in 3<sup>rd</sup> Quarter of FY 2009, reflects results at Market Street Lot only



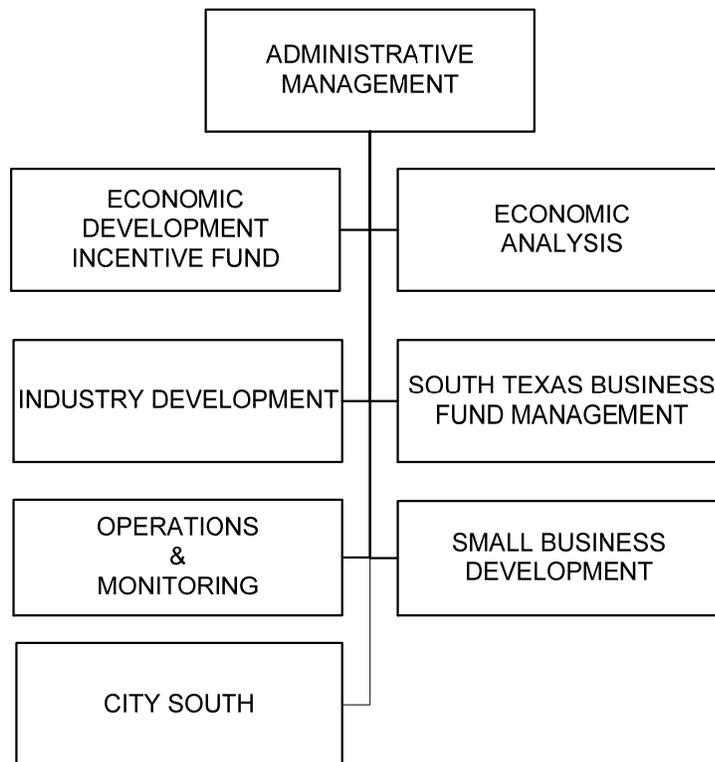
**DOWNTOWN OPERATIONS****GENERAL FUND  
PARKING OPERATING & MAINTENANCE FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$4,095,553	\$3,969,591	\$4,369,592	\$3,901,416
CONTRACTUAL SERVICES	1,939,124	2,491,435	2,124,210	2,149,387
COMMODITIES	549,916	479,990	406,413	467,656
SELF INSURANCE/OTHER	1,496,727	2,234,796	2,241,794	2,352,303
CAPITAL OUTLAY	83,533	105,860	111,838	0
TRANSFERS	0	0	0	127,000
<b>TOTAL EXPENDITURES</b>	<b>\$8,164,853</b>	<b>\$9,281,672</b>	<b>\$9,253,847</b>	<b>\$8,997,762</b>
<b>AUTHORIZED POSITIONS</b>	<b>90</b>	<b>87</b>	<b>87</b>	<b>81</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>89.00</b>	<b>86.00</b>	<b>86.00</b>	<b>80.50</b>

**PARKING FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$4,706,670	\$4,598,378	\$4,433,480	\$4,400,278
CONTRACTUAL SERVICES	519,291	629,661	515,518	721,281
COMMODITIES	158,144	259,302	235,292	229,802
SELF INSURANCE/OTHER	1,518,572	1,167,262	1,104,320	1,385,935
CAPITAL OUTLAY	119	19,720	19,720	0
TRANSFERS	3,247,848	2,766,327	3,095,195	2,481,161
<b>TOTAL EXPENDITURES</b>	<b>\$10,150,644</b>	<b>\$9,440,650</b>	<b>\$9,403,525</b>	<b>\$9,218,457</b>
<b>AUTHORIZED POSITIONS</b>	<b>130</b>	<b>130</b>	<b>130</b>	<b>127</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>117.50</b>	<b>117.50</b>	<b>117.50</b>	<b>115.00</b>

# ECONOMIC DEVELOPMENT



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	24.00	\$1,891,118
Capital Improvements Management Services	7.00	533,824
South Texas Business Fund	8.00	626,219
Westside Development Corporation Fund	2.00	273,890
Economic Development Incentive Fund	0.00	2,013,541
Capital Projects	0.00	50,000
Delegate Agencies – Workforce Development	0.00	2,587,467
<b>Total Funding</b>	<b>41.00</b>	<b>\$7,976,059</b>

**MISSION STATEMENT**

*To lead the community's efforts in developing a high performance economy focused on job growth in targeted industries, capital investment, equitable opportunity, a sustainable workforce and quality of life.*

**PROGRAM INFORMATION**

The Economic Development Department (EDD) seeks to enhance the overall economic well-being of the community through responsible economic development, while protecting San Antonio's quality of life. Through successful collaborative efforts, the Department oversees implementation of the City's Economic Development Strategic Plan to achieve local goals and growth. The Department is aligned to focus on these Strategic Plan goals in the following functional areas:

- ◆ The Office of the Director provides overall strategic, administrative and programmatic oversight.
- ◆ The Operations and Monitoring division provides comprehensive oversight and support of fiscal, budgetary and personnel operations, as well as key contractual matters for the department.
- ◆ The Economic Analysis Division conducts economic research and public policy analysis. The research supports the efforts of other EDD divisions and other City Departments, and provides timely, insightful information to policymakers, business and community leaders.
- ◆ The Industry Development division actively works with numerous economic development organizations to stimulate job growth and targeted investment by businesses in the following industries: aerospace, manufacturing distribution, trade, military missions, biotechnology, telecommunications, information technology and high-end business services. Staff also coordinates education and workforce development activities, on behalf of the City.
- ◆ The Small Business Development division encompasses programs such as the Small Business Economic Development Advocacy (SBEDA) Program whose mission is to assist small, minority, and women-owned business enterprises (SBE/MBE/WBE) pursue and obtain City contracts. Program benefits include help identifying City contract opportunities, assistance in completing SBEDA forms, assistance in completing the South Central Texas Regional Certification Agency's (SCTRCA) Certification Application; access to contracting opportunities with the City. It also includes a Small Business Liaison, located at the Development and Business Services Center (DBSC) who supplies business start-up information, technical assistance, site development and assistance with regulatory processes for new and expanding businesses.
- ◆ The South Texas Business Fund (STBF) was created more than a quarter century ago to help small businesses grow. It was established by the City of San Antonio as a not-for-profit and self sustaining certified Development Company. Its purpose: to lend guidance and money to small businesses so that jobs will be created and sustained, and the overall quality of the local economy will be improved. STBF has always recognized the diversity of small businesses and their needs and offers loan products that range from \$1,000 to \$4 million, with longer terms and competitive fixed rates. It works closely with U.S. Small Business Administration (SBA), the U.S. Economic Development Administration, and area banks in offering various loan programs to its customers. The fund offers five loan programs, four in the San Antonio area, and one, the SBA 504 loan program, statewide. Since its founding in 1978, the South Texas Business Fund has created or retained nearly 15,000 jobs in San Antonio and throughout South Texas and it has generated more than \$420 million in loans to businesses.
- ◆ The South Texas Women's Business Center (STWBC) was founded by STBF and the City's Economic Development Department in 2006. STWBC has served approximately 2,800 clients in business classes, individual business counseling, in business planning and marketing planning as well. The Center has assisted businesses in opening their doors, creating jobs, and mentoring aspiring and established entrepreneurs. STWBC partners with local agencies to reach their target population, minorities, women, and low income entrepreneurs. In 2009, STWBC completed its third year of a five year Federal Small Business Administration grant.

**GOALS & OBJECTIVES**

- ◆ Foster a favorable climate for economic growth by supporting existing industries and nurturing high-wage, substantial skill-targeted industries.
  - ◆ Facilitate new business development and small business growth.
  - ◆ Provide specialized training to improve job-related skills and workforce development.
- Reengineer the City's Economic Development functions and roles:
- Refocus the Economic Development Department's efforts on core capacities by reorganizing the delivery of existing functions.
  - Relocate the Westside Development Corporation personnel to property within the WDC boundaries to better serve its businesses and residents.
  - Transition the Procurement Technical Assistance Center to the newly created Fort Sam Houston Community Development Office to better focus efforts on Base Realignment and Closure efforts.
  - Merge the South Texas Business Fund and Women's Business Center with existing community lending institutions to enhance future programs and product development.
  - Consolidate City-wide economic development efforts to include the International Affairs Department and potentially the Center City Development Office.
  - Position the Economic Development Department to implement recommendations resulting from the Mayor's Corporate Retention and Recruitment subcommittee.

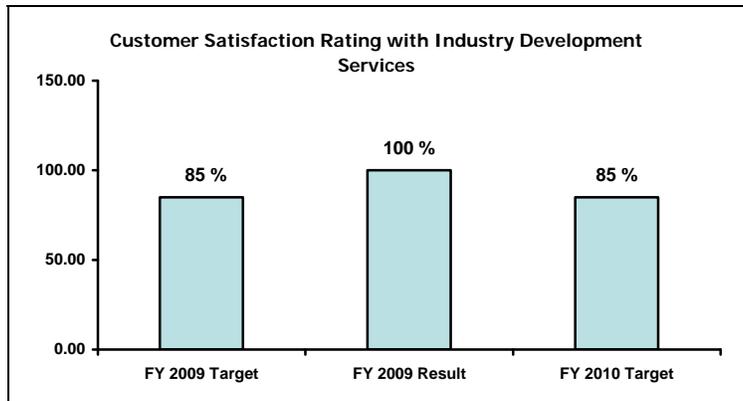
**PERFORMANCE MEASURE HIGHLIGHTS**

The following table illustrates performance measure results of the Economic Development Department for FY 2009. These performance indicators are those that are being tracked in the City’s Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Achieve 85% customer satisfaction rating on content and quality of technical assistance from customers receiving counseling based on follow-up survey (First Point, WBC, STBF, PTAC)	85%	92%	85%
Achieve 85% customer agreement rating that they have been provided all the information they need to start a business based on follow-up survey (First Point, WBC, STBF)	85%	90%	85%
Achieve 85% customer agreement rating that technical assistance on Small Business Economic Development Advocacy (SBEDA) requirements was clear and accessible based on follow-up survey	85%	94%	85%
Achieve 70% customer agreement rating that Procurement and Technical Assistance Center is essential in the process of contracting with the government based on follow-up survey	70%	89%	70%
Achieve 85% of projects with a ratio of 10 to 1 for every general fund to private dollar invested through grant or abatement programs	85%	100%	90%
Achieve 85% customer satisfaction composite score with Economic Development Department Industry Development Business Recruitment and Expansion (BRE) Program as provided by the BRE follow-up survey	85%	100%	85%

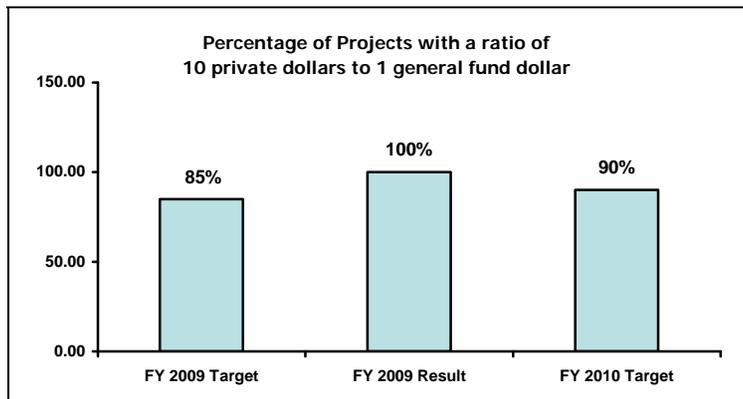
**Achieve 85% customer satisfaction composite score with Economic Development Department Industry Development services as provided by the BRE follow-up survey**

This measure represents the customer satisfaction rating of customers assisted through the Business Retention and Expansion program. This program was suspended and this measure will be adopted for all Industry Development customers.



**Achieve 85% of projects with a ratio of 10 to 1 for every private dollar to general fund invested through grant or abatement programs**

This measure represents the efficiency of the investment made by the city to ensure large job creation and investment projects occur in San Antonio.



**ECONOMIC DEVELOPMENT****GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$2,065,286	\$1,943,653	\$1,924,353	\$1,571,079
CONTRACTUAL SERVICES	204,344	574,155	471,786	179,211
COMMODITIES	77,403	54,023	57,087	38,277
SELF INSURANCE/ OTHER	154,440	145,826	142,668	102,551
CAPITAL OUTLAY	3,429	0	4,531	0
<b>TOTAL EXPENDITURES</b>	<b>\$2,504,902</b>	<b>\$2,717,657</b>	<b>\$2,600,425</b>	<b>\$1,891,118</b>
<b>AUTHORIZED POSITIONS</b>	<b>29</b>	<b>26</b>	<b>26</b>	<b>24</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>29.00</b>	<b>26.00</b>	<b>26.00</b>	<b>24.00</b>

# ECONOMIC DEVELOPMENT

## SMALL BUSINESS ECONOMIC DEVELOPMENT ADVOCACY CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND

### PROGRAM INFORMATION

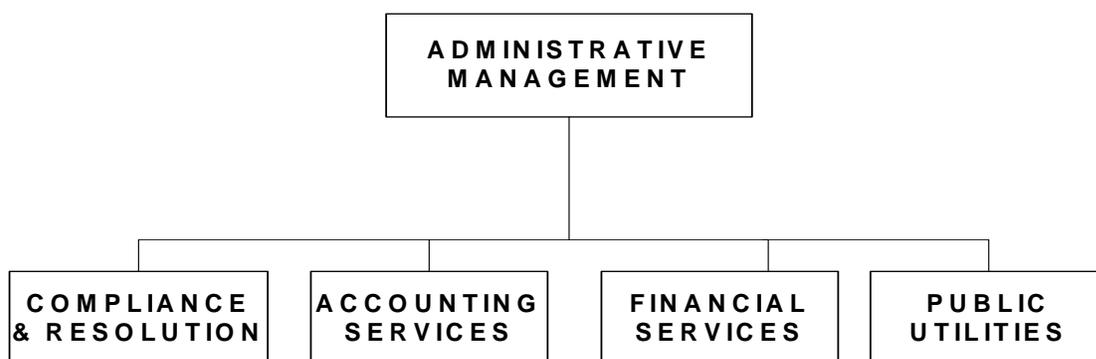
The Economic Development Small Business Division Team is comprised of Small Business Economic Development Advocacy (SBEDA) staff members who assist local business development and increase City contract competition in the 2007-2012 Bond Program and in other areas. This team will also promote utilization of small, minority and women-owned businesses through contracting which reduces disparity. Finally, the team will assist in the implementation of Diversity Management, a module of the City's new contract management technology system.

### SMALL BUSINESS ECONOMIC DEVELOPMENT ADVOCACY CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL*	BUDGET*	ESTIMATED*	ADOPTED*
	FY 2008	FY 2009	FY 2009	FY 2010
PERSONAL SERVICES	\$79,084	\$299,776	\$297,900	\$386,508
CONTRACTUAL SERVICES	28,545	80,500	3,105	80,500
COMMODITIES	969	5,000	5,490	5,000
SELF INSURANCE/OTHER	9,624	72,867	70,510	61,816
CAPITAL OUTLAY	8,153	9,788	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$126,375</b>	<b>\$467,931</b>	<b>\$377,005</b>	<b>\$533,824</b>
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>3.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>

\*Funding for the Small Business Economic Development Advocacy budget is part of the Capital Improvements Management Services Fund budget.

# FINANCE



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	90.00	\$7,013,194
Community Development Block Grant	1.00	65,700
Self-Insurance Workers' Compensation	3.00	262,840
<b>Total Funding</b>	<b>94.00</b>	<b>\$7,341,734</b>

**MISSION STATEMENT**

*The Department of Finance has the fiduciary responsibility to safeguard the City's financial assets and manage its financial resources in accordance with the goals of the City Council, City Manager and in compliance with applicable laws and generally accepted accounting and financial principles.*

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**PROGRAM INFORMATION**

The Department of Finance oversees the operational and capital finances of a \$2.0 billion municipal corporation and manages the City's financial assets and resources in accordance with the goals established by City Council, the City Manager, and in compliance with applicable laws, principles, rules, and regulations promulgated by regulatory agencies of municipal finance.

The Department is organized into four areas: Accounting Services, Financial Services, Public Utilities, and Compliance and Resolution Services.

- Accounting Services supports all City departments by managing and controlling financial transactions, payroll, accounts receivables and payables, grants accounts, as well as ensuring conformance with the City's budgetary limits and specifications. Accounting Services also prepares the City's financial statements, Comprehensive Annual Financial Report, and Single Audit Reports and has financial oversight of the City's Liability Program, Workers' Compensation Program, and Employee Benefits Programs.
- Financial Services manages the City's Debt Management Plan, and banking and investment strategies as well as manages the City's cash collection activities and ad valorem tax administration. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its 'Aa1', and 'AA+' bond rating by Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively. In October 2008 Standard & Poor's, a Division of the McGraw-Hill Companies, Inc. ("S&P"), upgraded the City's bond rating from 'AA+' to 'AAA'. This is the first time that San Antonio has been rated 'AAA'. Standard & Poor's based the upgrade on the City's "maintenance of strong financial reserves and continued diversification of the local economy".
- Public Utilities provides regulatory oversight of the City-owned utilities CPS Energy (CPS) and the San Antonio Water System (SAWS) and telecommunications companies operating within the City of San Antonio. Oversight includes review of debt transactions, rates, and the development of policies relating to CPS and SAWS. The Office monitors compliance with state and federal laws, regulations, and monitors and performs analysis of pertinent state and federal legislation and proposed regulations.
- Compliance and Resolution Services ensures compliance of the City's Hotel Occupancy Tax (HOT) and licensing collections as well as conducts program reviews to improve the City's business operations and delivery of services.

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**GOALS & OBJECTIVES**

- ◆ Enhance the quality and efficiency by which financial services are delivered to the citizens, City departments, outside governmental agencies, and vendors.
  - Provide timely and accurate financial reports (CAFR, Single Audits, Capital Projects Fund Balance Report, Bond Disclosure and Investment Reports).
- ◆ Continue comprehensive review, analysis and evaluation of debt management, portfolio investment management and banking services.
  - Evaluate investment and financing opportunities in order to generate revenue, reduce costs and/or refinance existing debt to achieve interest savings.
- ◆ Exercise regulatory/financial oversight over the City-owned utilities, CPS Energy (CPS), and San Antonio Water System (SAWS).
  - Review and provide recommendations on proposed rate adjustments.
  - Review and provide recommendations on proposed debt transactions.

**GOALS AND OBJECTIVES CONTINUED**

- Coordinate other financial and utility matters.
- Coordinate the development of policies related to the ownership of the utilities by the City.
- ◆ Monitor proposed federal and state legislation and/or agency rule making to include filing written comments and providing oral testimony.
- ◆ Ensure compliance with HOT collections, alcoholic beverage and coin-operated amusement machine license, and permit requirements for all applicable businesses through on-site inspections.
  - Monitor HOT reports and conduct inspections and training of hoteliers as necessary.
  - Monitor alcoholic beverage license renewals and conduct on site inspections and issue warning citations as applicable.
  - Conduct no-notice inspections of coin-operated amusement machines.

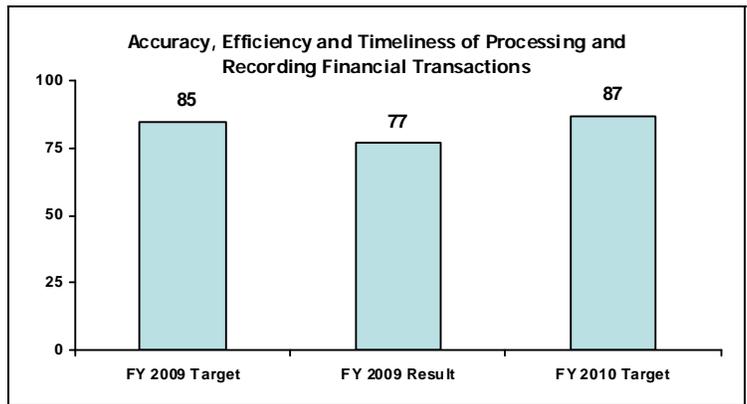
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Finance Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Achieve composite score of 85 in accuracy, efficiency and timeliness of processing and recording financial transactions in support of the City's financial operations.	85	77	87
Achieve composite score of 85 in the ability to plan, direct, monitor and control the financial resources in the City of San Antonio.	85	85	85
Achieve and maintain 85% customer satisfaction rating with external and internal customers.	85%	84	85
Achieve composite score of 85 on the performance of Finance employees and their satisfaction with their position in the Finance Department.	85	76	85

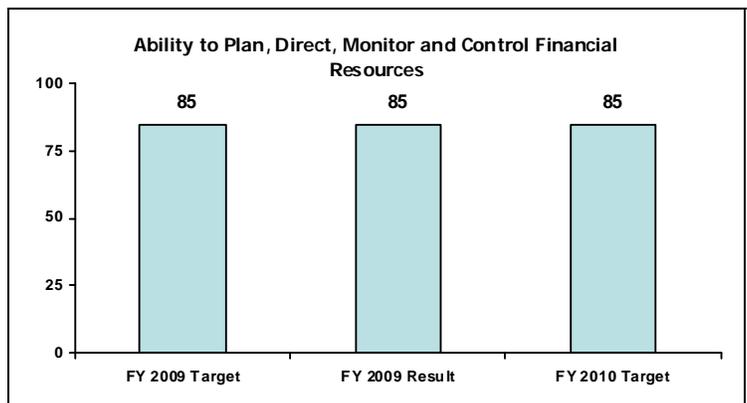
**Achieve composite score of 85 in accuracy, efficiency and timeliness of processing and recording financial transactions in support of the City's financial operations.**

The composite score is comprised of 4 departmental indicators that measure the accuracy, efficiency and timeliness of recording financial transactions.



**Achieve composite score of 85 in the ability to plan, direct, monitor and control the financial resources in the City of San Antonio.**

The composite score is comprised of three departmental indicators that measure the quality and timeliness of financial reporting.



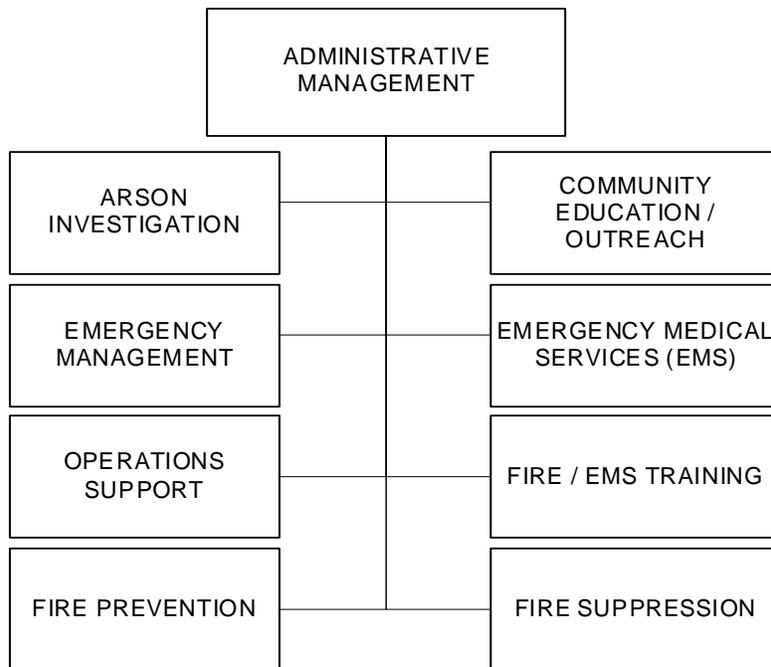
**FINANCE****GENERAL FUND  
SELF-INSURANCE WORKERS' COMPENSATION FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$6,095,788	\$6,434,419	\$6,142,485	\$6,241,634
CONTRACTUAL SERVICES	371,041	367,634	628,324	366,946
COMMODITIES	32,863	63,782	54,133	64,282
SELF INSURANCE/OTHER	371,027	383,758	375,935	340,332
CAPITAL OUTLAY	9,182	0	8,338	0
<b>TOTAL EXPENDITURES</b>	<b>\$6,879,901</b>	<b>\$7,249,593</b>	<b>\$7,209,215</b>	<b>\$7,013,194</b>
<b>AUTHORIZED POSITIONS</b>	<b>100</b>	<b>96</b>	<b>96</b>	<b>90</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>100.00</b>	<b>96.00</b>	<b>96.00</b>	<b>90.00</b>

**SELF-INSURANCE WORKERS' COMPENSATION EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$265,926	\$221,786	\$210,855	\$222,150
CONTRACTUAL SERVICES	0	29,687	29,687	29,687
SELF INSURANCE/OTHER	30,180	11,388	11,292	11,003
<b>TOTAL EXPENDITURES</b>	<b>\$296,106</b>	<b>\$262,861</b>	<b>\$251,834</b>	<b>\$262,840</b>
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>





# FIRE

<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	1,762.00	\$224,597,612
Categorical Grants	5.00	14,056,737
Capital Projects	0.00	26,744,000
<b>Total Funding</b>	<b>1,767.00</b>	<b>\$265,398,349</b>

**MISSION STATEMENT**

*To provide the highest level of professional service to the public by protecting lives, property, and the environment while providing life safety community education.*

**PROGRAM INFORMATION**

The Fire Department provides fire prevention, fire suppression, emergency medical service, emergency management, and rescue services to the public. The department conducts inspections for building safety, issues permits, investigates fires of suspicious nature, maintains firefighting apparatus and equipment, receives and dispatches calls for fire and medical services, trains departmental personnel, conducts community education, and coordinates the homeland security/emergency preparedness efforts of the City.

**GOALS & OBJECTIVES**

- ◆ To provide for the safety and welfare of all Fire Department Personnel.
  - By implementing a mandatory wellness program that is based upon the international Association of Firefighters/International Association of Fire Chief's Fire Service Joint Labor Management Wellness-Fitness Initiative.
  - By providing a Safety Division responsible for the safety and welfare of personnel both on or off the incident scene.
  - By providing accident and injury trend analysis.
  - By providing state of the art apparatus and equipment.
  - By providing personal, protective clothing and gear to each firefighter.
  - By providing extensive training to Fire Department Personnel, including Firefighters, Paramedics and Dispatchers.
- ◆ To ensure appropriate levels of staffing in order to provide for the safety of the community and firefighters.
  - By maintaining 4-person staffing on all Engines, Ladders, Platforms and Trucks.
  - By providing 10-person manning at Communications, affording us to actively monitor fire ground tactical channels for safety and provide direct communication with the incident commander.
  - By continuing effective applicant processing in order to fill vacant positions quickly, while maintaining the Department's high standards of selecting applicants during the hiring process.
  - By remaining deeply committed to the maintenance of a highly qualified, motivated and diverse work force that reflects the demographic makeup of the community.
- ◆ To provide for the safety and welfare of the community through educational and code enforcement efforts.
  - By inspecting buildings to detect and eliminate fire and safety hazards.
  - By educating the public on fire safety and emergency preparedness.
  - By intervening in the fire-setting behavior of children.
  - By actively participating in community service programs.
  - By promoting and participating in preventive and health-based community outreach programs that include, but are not limited to: bicycle helmet use and safety, stroke awareness, and CPR class sessions for adults and elementary-aged students.
  - By implementing the San Antonio Flood Emergency (SAFE) Program.
- ◆ To reduce emergency response times.
  - By adding and strategically locating fire fighting companies and Emergency Medical Service (EMS) units.
  - By using technology and procedural changes to lower call processing, turnout and travel times.
  - By working closely with all City departments to prepare for increased service demands in new and expanding areas.
  - By developing and implementing programs designed to reduce ALS response times and increase Advance Life Support (ALS) ambulance availability such as the Fire ALS Program and the Fire Medical Response Program.
  - By evaluating and adjusting Fire Department dispatch and deployment practices.

**GOALS & OBJECTIVES CONTINUED**

- ◆ To focus on long range planning in order to ensure that the highest possible level of Fire and EMS services are provided to the citizens of our community.
  - By continuing to address the Department's future needs through a Master/Strategic planning process.
  - By continuously progressing towards achieving the Department's vision to be a service-driven nationally recognized leader in providing emergency services with exceptional leadership, open communication, state of the art resources, and a healthy, highly trained, motivated workforce.
- ◆ To provide homeland security response capabilities.
  - By evaluating and enhancing Weapons of Mass Destruction (WMD) response capabilities.
  - By educating, training, and equipping response personnel to respond effectively to isolated and widespread emergencies.
  - By implementing and planning the coordination of homeland security efforts with local, regional, state, and federal agencies.
  - By working with mutual aid partners on a routine basis to develop safe and effective multi-jurisdictional response procedures, communication procedures and operational practices.
- ◆ To enhance Operational and Service capabilities.
  - By seeking outside resources through grants, foundations, and other governmental agencies.
  - By creating community based programs to deliver quality city/emergency/fire services.
- ◆ To enhance the Department's facilities and equipment.
  - By continuing a facility maintenance program that provides for preventive and routine maintenance, as well as station renovation, and station replacement in order to reduce maintenance costs.
  - By replacing and maintaining support vehicles and supplies through the optimization of information management systems.
- ◆ To improve department operations by enhancing efficiency and employee performance.
  - By utilizing civilian support staff to optimize productivity of uniform staff.
  - By finding innovative ways to apply new and existing technology.
  - By routinely creating, reviewing, and revising emergency procedures.
  - By providing high quality training to department personnel.
  - By providing consistent high quality supervision, direction and control to department personnel.
  - By establishing performance standards and preparing employees to be successful in attaining and maintaining exceptional performance levels.

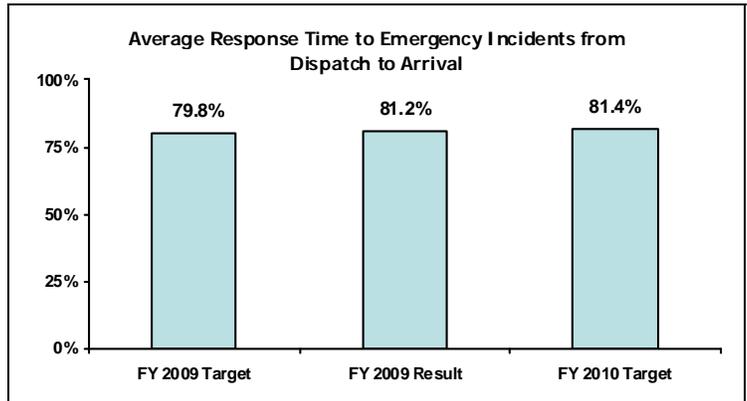
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Fire Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Percentage of all medical calls responded to by fire trucks/units	48%	50%	51%
Average number of Fire Prevention inspections performed per day per Fire Prevention Inspector	6	6	6
Achieve average response time to emergency incidents from dispatch to arrival (in minutes)	5.98	5.94	5.92
Percentage of time Advanced Life Support unit arriving on scene in 8 minutes or less	79.8%	81.2%	81.4%
Percent of Customer Satisfaction rating for public education presentations and training sessions	85%	97%	98%
Percentage of time first unit/ladder arrives on scene within 5 minutes or less	69%	68%	68%

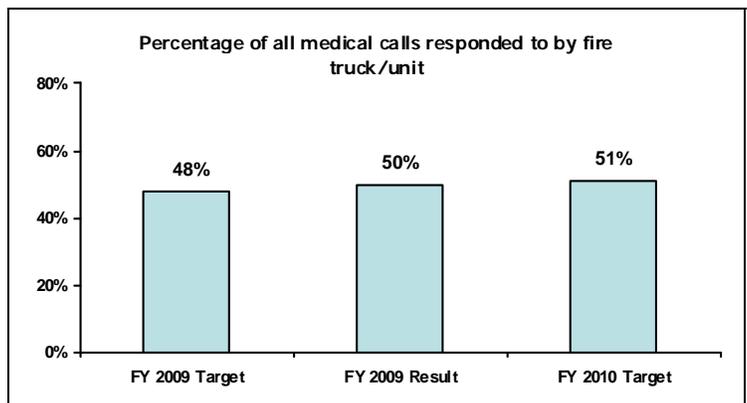
**Percentage of time Advanced Life Support unit arriving on scene in 8 minutes or less**

This measure represents the percentage of time that it takes an Advanced Life Support unit (Fire engine or EMS unit) to arrive on the scene in 8 minutes or less.



**Percentage of all medical calls responded to by fire trucks/units**

This measure represents the percentage of all Fire Suppression calls that are medical calls which are responded to by fire trucks/units.



**FIRE****GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$168,343,781	\$179,549,092	\$179,861,231	\$185,925,688
CONTRACTUAL SERVICES	6,140,107	7,089,613	6,901,772	8,035,030
COMMODITIES	3,742,857	3,978,325	4,487,683	4,127,847
SELF INSURANCE/OTHER	21,320,828	23,133,766	22,024,421	24,215,996
CAPITAL OUTLAY	655,242	637,471	582,505	2,292,551
TRANSFER OUT	80,249	0	0	500
<b>TOTAL EXPENDITURES</b>	<b>\$200,283,064</b>	<b>\$214,388,267</b>	<b>\$213,857,612</b>	<b>\$224,597,612</b>
<b>AUTHORIZED POSITIONS</b>	<b>1,670</b>	<b>1,733</b>	<b>1,733</b>	<b>1,762</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1,220.00</b>	<b>1,670.00</b>	<b>1,670.00</b>	<b>1,699.00</b>

**CATEGORICAL GRANTS SUMMARY**

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2010</b>
ARRA—Fire Station Construction Grant	\$7,316,260	\$0	\$0	\$0	\$7,316,260
Emergency Management Performance Grant	0	156,648	0	0	156,648
Metropolitan Medical Response System (MMRS)	321,221	0	0	0	321,221
State Homeland Security (SHSP)	1,689,834	0	0	0	1,689,834
Urban Area Security Initiative (UASI)	4,572,774	0	0	0	4,572,774
<b>TOTAL</b>	<b>\$13,900,089</b>	<b>\$156,648</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,056,737</b>

**FIRE****CATEGORICAL GRANTS****Grant Name:** *ARRA Fire Station Construction (FSC) Grant***PROGRAM INFORMATION**

The American Recovery and Reinvestment Act (ARRA) provided the Department of Homeland Security with funding for the construction and modification of fire stations. The purpose of this grant is to provide economic stimulus in the form of jobs and increase the safety of firefighters and the community they serve. The program will be administered by the Assistance to Firefighters (AFG) Program Office under FEMA's Grant Programs Directorate. The grant will provide funding for program eligible design and construction expenses under the Fire Station No. 50 and Fire Station No. 51 capital projects.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL –Department of Homeland Security (ARRA)	N/A	N/A	\$7,316,260
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$7,316,260</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	N/A	N/A	\$6,933,208
SELF INSURANCE/OTHER	N/A	N/A	383,052
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$7,316,260</b>

**Grant Name:** *Emergency Management Performance Grant (EMPG)***PROGRAM INFORMATION**

The Emergency Management Performance Grant (EMPG) is a State grant administered by the Texas Division of Emergency Management to support operational cost of the City's Office of Emergency Management. The Office of Emergency Management is responsible for the City's emergency planning efforts, which includes natural, man-made, and technological disasters, and acts of terrorists involving Weapons of Mass Destruction. These planning efforts are accomplished through the development, review and continual updating of 26 written plans and require extensive and ongoing coordination with most City departments, state and federal offices, and outside agencies to provide the expert planning efforts required of a major city. The COSA Office of Emergency Management, under the Mayor's authority, is responsible for submitting all Disaster Declarations to the Governor's office and is responsible for requesting for all State and Federal assets required to respond to and recover from a disaster.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

STATE – Texas Division of Emergency Management	\$140,366	\$156,648	\$156,648
<b>TOTAL FUNDING</b>	<b>\$140,366</b>	<b>\$156,648</b>	<b>\$156,648</b>

**EXPENDITURES**

PERSONAL SERVICES	\$130,904	\$156,648	\$156,648
CONTRACTUAL SERVICES	2,000	0	0
COMMODITIES	2,314	0	0
SELF INSURANCE/OTHER	5,148	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$140,366</b>	<b>\$156,648</b>	<b>\$156,648</b>

**FIRE****CATEGORICAL GRANTS****Grant Name:** *Metropolitan Medical Response System (MMRS)***PROGRAM INFORMATION**

Metropolitan Medical Response System (MMRS) grant consists of Federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. This grant supports the integration of emergency management, health and medical systems into a coordinated response to mass casualty incidents caused by any hazard. The Office of Emergency Management utilizes these funds to enhance regional medical emergency planning and preparedness, maintenance of pharmaceuticals, equipment and supplies caches, ongoing training and exercise efforts.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL – Federal Emergency Management Agency and the Department of Homeland Security	\$258,145	\$321,221	\$321,221
<b>TOTAL FUNDING</b>	<b>\$258,145</b>	<b>\$321,221</b>	<b>\$321,221</b>

**EXPENDITURES**

PERSONAL SERVICES	\$30,000	\$30,000	\$30,000
CONTRACTUAL SERVICES	14,000	25,000	25,000
COMMODITIES	166,258	196,221	196,221
SELF INSURANCE/OTHER	5,002	0	0
CAPITAL OUTLAY	42,885	70,000	70,000
<b>TOTAL EXPENDITURES</b>	<b>\$258,145</b>	<b>\$321,221</b>	<b>\$321,221</b>

**Grant Name:** *State Homeland Security (SHSP)***PROGRAM INFORMATION**

The State Homeland Security Program Grant consists of Federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. This grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City of San Antonio departments to participate in National efforts to combat terrorism, in particular, the use of a Weapon of Mass Destruction. In 2008, the Law Enforcement Terrorism Protection Program was consolidated with this grant program with the requirement that 25% of the total funding be utilized to support law enforcement activities.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL – Federal Emergency Management Agency and the Department of Homeland Security	\$743,830	\$1,689,834	\$1,689,834
<b>TOTAL FUNDING</b>	<b>\$743,830</b>	<b>\$1,689,834</b>	<b>\$1,689,834</b>

**EXPENDITURES**

PERSONAL SERVICES	\$205,000	\$274,603	\$274,603
CONTRACTUAL SERVICES	18,000	147,378	147,378
COMMODITIES	520,830	1,070,653	1,070,653
CAPITAL OUTLAY	0	197,200	197,200
<b>TOTAL EXPENDITURES</b>	<b>\$743,830</b>	<b>\$1,689,834</b>	<b>\$1,689,834</b>

**FIRE****CATEGORICAL GRANTS****Grant Name:** *Urban Area Security Initiative (UASI)***PROGRAM INFORMATION**

The Urban Area Security Initiative (UASI) grant consists of Federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. The UASI grant program is designed to provide multi-jurisdictional/multi-discipline funding to support Homeland Security Presidential Directives. The grant will provide funding for planning, training and equipment as outlined in the San Antonio Urban Area Strategic Plan and Charter. Critical mission areas within the plan include information gathering and sharing, interoperable communications, protecting critical infrastructure, and emergency management activities to include preparedness, mitigation, response, and recovery.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Emergency Management

Agency and the Department of Homeland Security

	\$4,517,775	\$4,572,774	\$4,572,774
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<b>TOTAL FUNDING</b>	<b>\$4,517,775</b>	<b>\$4,572,774</b>	<b>\$4,572,774</b>
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**EXPENDITURES**

PERSONAL SERVICES

CONTRACTUAL SERVICES

COMMODITIES

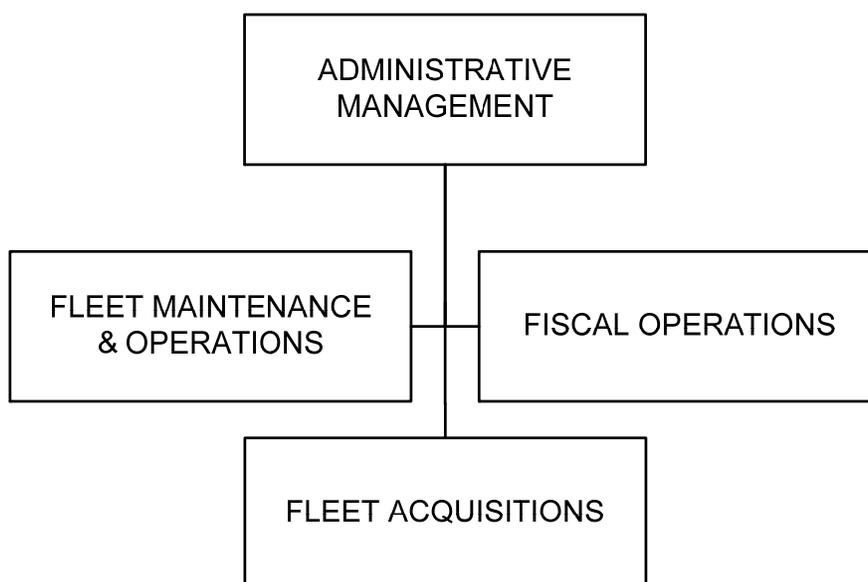
SELF INSURANCE/OTHER

CAPITAL OUTLAY

<b>TOTAL EXPENDITURES</b>	<b>\$4,517,775</b>	<b>\$4,572,774</b>	<b>\$4,572,774</b>
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<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>4</b>	<b>5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>4.00</b>	<b>4.00</b>	<b>5.00</b>

# FLEET MAINTENANCE & OPERATIONS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
Purchasing & General Services Fund	168.00	\$33,558,601
Equipment Replacement & Renewal Fund	0.00	23,098,882
<b>Total Funding</b>	<b>168.00</b>	<b>\$56,657,483</b>

# **FLEET MAINTENANCE & OPERATIONS**

## **PURCHASING & GENERAL SERVICES FUND**

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### *MISSION STATEMENT*

*The Fleet Maintenance and Operations Department provides quality and environmentally sensitive professional fleet services to City Departments to achieve customer satisfaction and facilitate efficient service delivery.*

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### **PROGRAM INFORMATION**

The Fleet Maintenance & Operations Department provides support services on a charge-back basis to other City departments, as well as other governmental agencies. Responsibilities include the management of departmental fiscal operations; acquisition, replacement, and maintenance of the City's vehicle and heavy equipment fleet; fuel and parts operations and management of a centralized motor pool.

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### **GOALS & OBJECTIVES**

- ◆ Support City departments by providing quality fleet services and customer satisfaction while addressing air quality and environmental issues.
  - Provide City departments with vehicle maintenance and repairs at the lowest possible cost and best quality.
  - Maximize Fleet Technician/Service Center productivity.
  - Pursue and implement air quality and environmental mandates and initiatives.
  - Participate in development of a Public Service Facility Plan.
  - Research, develop and review specifications on vehicles and equipment in order to utilize more efficient automotive technology to reduce maintenance repair costs.
  - Increase the number of professional certifications for all staff members.
  - Review Fleet Maintenance & Operations contracts to ensure vendor compliance and maximize service delivery from outside contractors.
- ◆ Support, analyze, and monitor departmental operations.
  - Review and revise as necessary vehicle replacement parameters.
  - Continue to develop strategies for cost-saving measures.
  - Continue to review vehicle replacement program and departmental rate structures.
  - Measure overall satisfaction through a customer service survey.

# FLEET MAINTENANCE & OPERATIONS

## PURCHASING & GENERAL SERVICES FUND

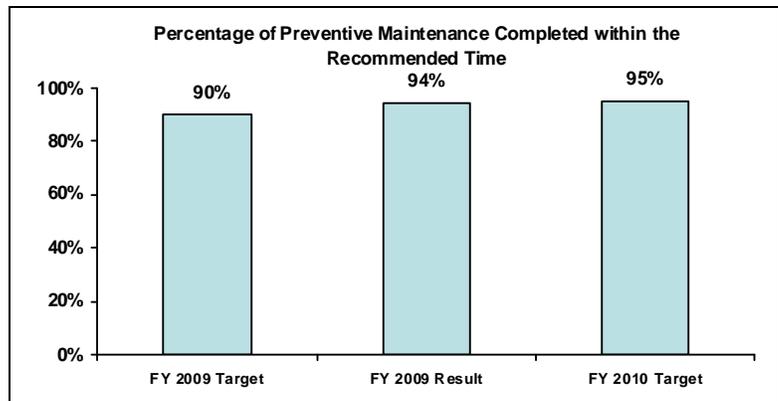
### PERFORMANCE MEASURE RESULTS

The following table illustrates performance measure results of Fleet Maintenance & Operations for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Achieve and maintain 90% customer satisfaction rating	90%	94%	90%
Perform at 90% technician efficiency for all Preventive Maintenance - Schedule A work orders for Police Cruisers	90%	94%	95%
Achieve a 100% notification compliance rate for all Preventive Maintenance	100%	100%	100%
Achieve and maintain 90% of the optimum cost per mile for police cruisers as set by the life cycle cost analysis	90%	N/A	90%

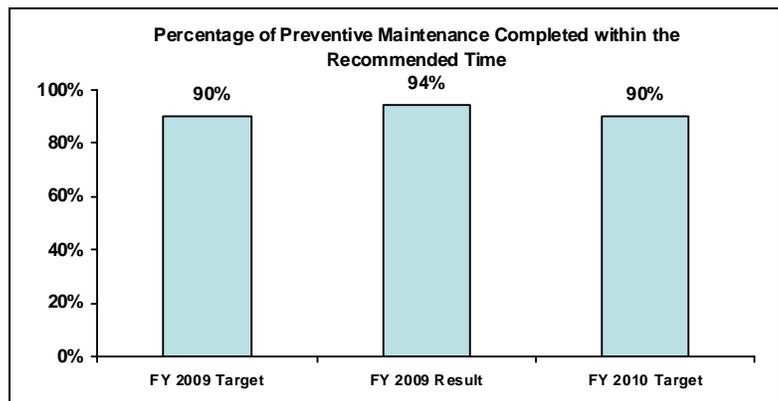
**Perform at 90% technician efficiency for all Preventive Maintenance – Schedule A work orders for Police Cruisers**

This performance measure provides the percentage of Preventive Maintenance A (PMA) completed within the time allotted by industry standards. A PMA includes oil changes, fluid level check, tire inflation and visual inspections.



**Achieve and maintain 90% customer satisfaction rating**

This is a measure of how services supplied meet or surpass customer expectations.



**FLEET MAINTENANCE & OPERATIONS  
PURCHASING & GENERAL SERVICES FUND**

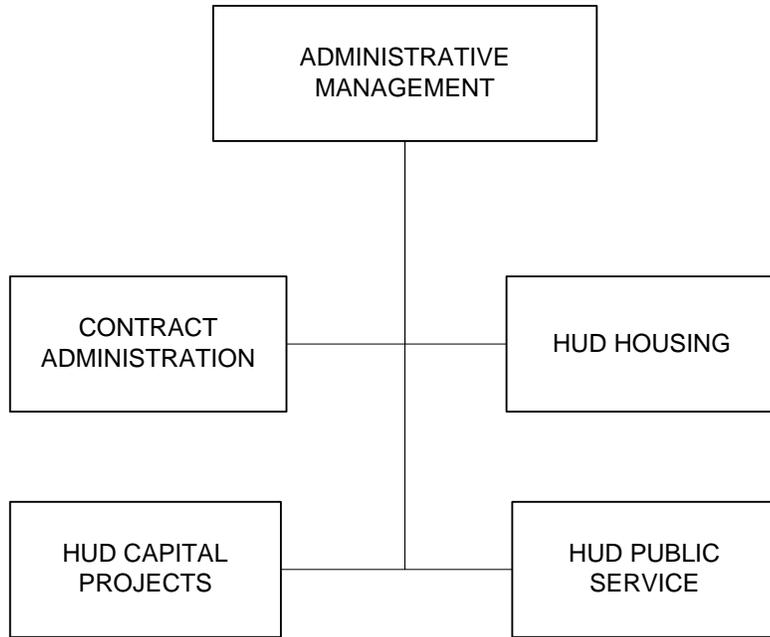
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**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

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	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$8,181,753	\$8,333,489	\$8,279,508	\$8,128,008
CONTRACTUAL SERVICES	474,034	449,709	552,861	427,570
COMMODITIES	248,335	250,034	278,707	173,246
SELF INSURANCE/OTHER	1,380,966	1,786,920	1,755,717	1,637,298
CAPITAL OUTLAY	138,229	501,576	501,576	19,743
COMMODITIES FOR RESALE	27,855,565	27,259,653	19,804,219	23,172,736
<b>TOTAL EXPENDITURES</b>	<b>\$38,278,882</b>	<b>\$38,581,381</b>	<b>\$31,172,588</b>	<b>\$33,558,601</b>
<b>AUTHORIZED POSITIONS</b>	<b>185</b>	<b>184</b>	<b>184</b>	<b>168</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>185.00</b>	<b>184.00</b>	<b>184.00</b>	<b>168.00</b>

# GRANTS MONITORING & ADMINISTRATION



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
Community Development Block Grant	24.00	\$1,916,551
HOME Entitlement Grant	5.00	707,915
<b>Total Funding</b>	<b>29.00</b>	<b>\$2,624,466</b>

# GRANTS MONITORING & ADMINISTRATION

## COMMUNITY DEVELOPMENT BLOCK GRANT HOME GRANT

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### *MISSION STATEMENT*

*To develop a community development budget consistent with City approved revitalization goals and to provide quality fiscal oversight and program monitoring to ensure compliance with federal, state and local regulations and guidelines.*

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### **PROGRAM INFORMATION**

The Grants Monitoring and Administration Department (GMA) has the primary responsibility for planning, organizing, implementing and monitoring the City's Community Development Block Grant (CDBG), Home Investment Partnership Grant (HOME), American Dream Downpayment Initiative (ADDI), and Section 108 Guaranteed Loan. GMA staff manages the procedural implementation activities of other supporting City departments to ensure City compliance with specific U. S. Department of Housing and Urban Development (HUD) and other federal regulations. Also, activities are monitored to ensure acceptable annual performance reviews of City activities to comply with the Davis-Bacon Act, Fair Labor Standards Act, Equal Employment Opportunities (EEO) compliance standards, Affirmative Fair Housing activities, accepted standard general accounting and audit procedures, Capital Projects Administration, and CDBG project management and monitoring of timely implementation. These activities ensure that the City receives the maximum annual funding allocations for which it is entitled.

In addition to the administration of the CDBG and HOME Programs, Grants Monitoring and Administration Department staff are responsible for the identification, development, implementation, oversight and administration of additional program resources supporting the City Council's neighborhood revitalization and housing goals. The Department is also responsible for the development of the City's Five-Year Consolidated Plan, Annual Consolidated Plan/Budget, and Consolidated Plan Annual Performance Report, as well as the review and certification of compliance with the approved Consolidated Plan strategies for all project proposals submitted to HUD for funding support of local implementation.

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### **GOALS & OBJECTIVES**

- ◆ Continue to support funding for affordable, safe, and decent housing opportunities for low and moderate-income residents and provide for adequate and safe public infrastructure including streets, drainage, sidewalks, public facilities and park improvements.
- ◆ Continue to support funding for programs directed toward improving the community's public services and/or facilities including those concerned with employment, crime prevention, and projects directed toward youth, health care and the elderly.
- ◆ Leverage additional services or enhance programs with existing funding such as implementing a Tax Credit Financing Lease/Purchase program for a single-family housing construction and assessing fees to Tax-Exempt Bond Financing to support an unrestricted City Neighborhood Revitalization Fund.
- ◆ Continue to identify other resources to help finance projects that support the City's revitalization efforts and increase the City's HOME match by identifying additional resources available for affordable housing production and rehabilitation from foundation grants and private sector partnerships.
- ◆ Continue to expand the Housing Summit into a Statewide Housing Workshop to include training and professional certifications.
- ◆ Continue to conduct Technical Assistance workshops to assure compliance with HUD and City policies, procedures and regulations. Hold at least one session with the City Attorney in order to explain the Operational Guidelines, Federal Compliance Manual, Insurance and Auditing requirements of the programs.
- ◆ Continue to work in collaboration with the Department of Community Initiative in administering the Consolidated Human Development Funding Pool process.

# GRANTS MONITORING & ADMINISTRATION

## COMMUNITY DEVELOPMENT BLOCK GRANT HOME GRANT

### PERFORMANCE MEASURE HIGHLIGHTS

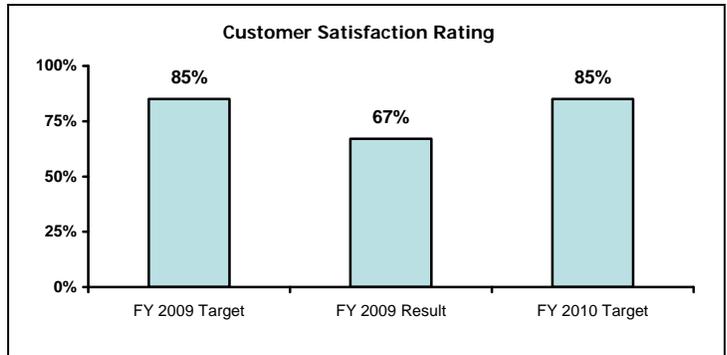
The following table illustrates performance measure results of the Grants Monitoring and Administration Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Achieve customer satisfaction rating of 85%	85%	67%	85%
Provide advanced professional training for 50% of GMA staff	50%	37%	100%
Provide professional certification training for three GMA staff	3	0*	3
Conduct quarterly performance reviews with each agency funded through the entitlement program	100%	100%	100%
Conduct two monitoring reviews for each agency scheduled for compliance review	100%	100%	100%

\* Certification training not provided for FY 2009.

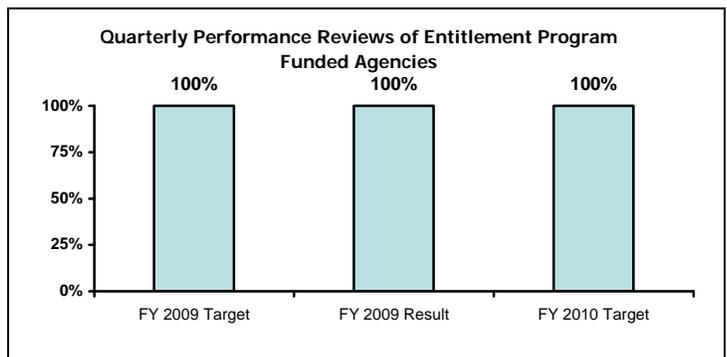
#### Achieve customer satisfaction rating of 85%

This measure reflects the overall customer satisfaction rate with departmental services and programs. For the 3<sup>rd</sup> quarter the department achieved 85%.



#### Conduct quarterly performance reviews with each agency funded through the entitlement program

This measure reflects the overall satisfactory performance of all agencies funded through the City's entitlement program. Each quarterly review will encompass 90% of all funded agencies.



**GRANTS MONITORING & ADMINISTRATION**  
**COMMUNITY DEVELOPMENT BLOCK GRANT**  
**HOME GRANT**

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**CATEGORICAL GRANTS SUMMARY**

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2010</b>
Community Development Block Grant	\$14,603,827	\$0	\$0	\$0	\$14,603,827
Home Entitlement Grant	7,079,150	0	0	0	7,079,150
<b>TOTAL</b>	<b>\$21,682,977</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$21,682,977</b>

# GRANTS MONITORING & ADMINISTRATION

## HOME GRANT

**Grant Name:** *Community Development Block Grant*

**PROGRAM INFORMATION:**

The Grants Monitoring & Administration Department is responsible for supporting the City Council and the City Manager in the financial planning, allocation, implementation, and monitoring of the City's Community Development Block Grant (CDBG) and HOME Entitlement grants, and the Enterprise Community Program Funds. In addition, the Department researches, secures funding and administers additional program resources supporting the City Council's neighborhood revitalization and housing goals. Primary program responsibilities include CDBG, HOME, and Enterprise Community programs, the development, administrative and compliance associated with City's HUD Five-Year Consolidated plan, Annual Consolidated Plan/Budget, and Consolidated Annual Performance Report. Monitoring and technical assistance is provided to program sub-grantees, as well as completion of financial and program management analysis to ensure continued compliance with all application regulations and policies. This grant program covers the period of October 1, 2009 through September 30, 2010.

	Actual 2008	Estimated 2009	Adopted 2010
<b>FUNDING SOURCES</b>			
FEDERAL – Federal Funding Source	\$14,830,969	\$15,084,933	\$14,603,827
<b>TOTAL FUNDING</b>	<b>\$14,830,969</b>	<b>\$15,084,933</b>	<b>\$14,603,827</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$1,546,759	\$1,533,314	\$1,570,852
CONTRACTUAL SERVICES	319,834	314,817	325,664
COMMODITIES	30,519	18,699	19,158
SUBGRANTING	12,933,857	13,215,103	12,688,153
<b>TOTAL EXPENDITURES</b>	<b>\$14,830,969</b>	<b>\$15,084,933</b>	<b>\$14,603,827</b>
<b>AUTHORIZED POSITIONS</b>	<b>24</b>	<b>22</b>	<b>24</b>
<b>FULL-TIME EQUIVALENT</b>	<b>24.00</b>	<b>22.00</b>	<b>24.00</b>

# GRANTS MONITORING & ADMINISTRATION

## HOME GRANT

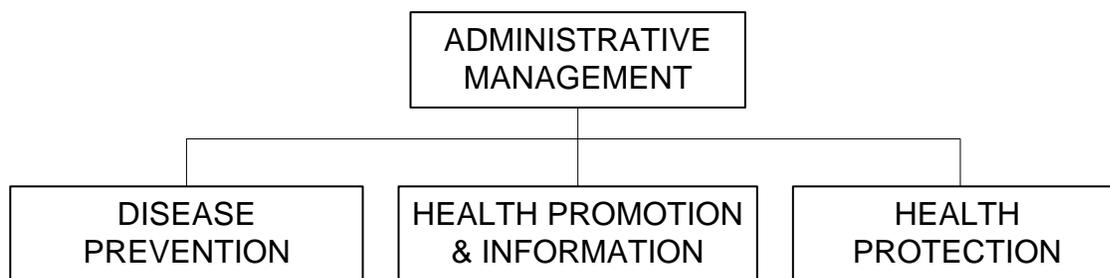
**Grant Name:** HOME Grant

**PROGRAM INFORMATION:**

The HOME Division of the Grants Monitoring & Administration Department is responsible for the planning and oversight of the City's HOME Entitlement Grant program. All activities result in the renovation or production of housing affordable to low and moderate-income households. This division provides technical assistance to sub-grantees and project sponsors and is responsible for monitoring all project activities to ensure compliance with U.S. Department of Housing and Urban Development (HUD) affordability and regulatory requirements. This grant program covers the period of October 1, 2009 through September 30, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
<b>FUNDING SOURCES</b>			
FEDERAL – Federal Funding Source	\$6,670,354	\$6,416,821	\$7,079,150
<b>TOTAL FUNDING</b>	<b>\$6,670,354</b>	<b>\$6,416,821</b>	<b>\$7,079,150</b>
<b>EXPENDITURES</b>			
PERSONAL SERVICES	\$262,306	\$325,210	\$290,245
CONTRACTUAL SERVICES	376,228	301,181	410,591
COMMODITIES	13,511	10,700	7,079
CAPITAL OUTLAY	3,719	0	0
SUBGRANTING	6,014,590	5,779,730	6,371,235
<b>TOTAL EXPENDITURES</b>	<b>\$6,670,354</b>	<b>\$6,416,821</b>	<b>\$7,079,150</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENT</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

# HEALTH



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	154.50	\$12,192,123
Categorical Grants	257.70	18,761,528
<b>Total Funding</b>	<b>412.20</b>	<b>\$30,953,651</b>

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**MISSION STATEMENT**

*The San Antonio Metropolitan Health District's purpose is to provide leadership and services for San Antonio and Bexar County to prevent illness and injury, promote healthy behaviors, and protect against health hazards. Our vision is for optimal health for our communities and our environment.*

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**PROGRAM INFORMATION**

The San Antonio Metropolitan Health District (SAMHD) is the single public agency charged by State Law, City Code, and County Resolution with the responsibility for public health programs in San Antonio and the unincorporated areas of Bexar County. Public Health, as defined by the U.S. Public Health Service, is charged to provide the following services:

- Prevent epidemics and the spread of disease;
- Protect against environmental hazards;
- Prevent injuries;
- Promote and encourage healthy behaviors;
- Respond to disasters and assist communities in recovery; and
- Assure the quality and accessibility of health services.

The Health District activities include: preventive health services; health code enforcement; clinical services; environmental monitoring; disease control; health education; dental health; maintenance and sale of birth and death certificates; emergency planning and response for natural and manmade disasters; and regulatory functions. Changing needs and emerging trends require the Health District to continually rethink how to best serve the community.

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**GOALS & OBJECTIVES**

- ◆ To prevent epidemics and the spread of disease.
  - Improve community readiness in meeting the threat of pandemic influenza.
  - Enhance influenza surveillance and identification for the region by participation in the Sentinel Provider Surveillance Network as a regional laboratory.
  - Improve the specificity and convenience of tuberculosis screening efforts by evaluating the efficacy of the T-Spot® tuberculosis testing assay for screening sub-groups of TB exposures to known contacts.
  - Conduct immunization assessments of kindergarten children at specified child care facilities and schools to determine immunization coverage and exemption rates for children in these facilities.
- ◆ To protect against environmental hazards.
  - Improve food and environmental health inspections and reporting through the implementation of the Digital Health Department computer system.
  - Increase efficiency in the Food and Environmental Health Division by cross-training all sanitarians to provide both food and environmental health inspections and consolidate staff into four service districts.
  - Improve standardization of all inspection processes through enhanced training and documentation of procedures.
  - Improve educational opportunities for Vector Control staff.
  - Utilize GIS mapping applications for the Vector Control program through the Digital Health Department applications.
  - Provide health education to residents living in the community surrounding the former Kelly Air Force Base. This includes conducting home assessments using the Healthy Homes approach.
  - Increase the number of children screened for lead poisoning in Bexar County.
  - Study the rates of liver cancer in various parts of San Antonio and determine if these amounts are different than comparable communities in the United States.
  - Increase the number of air quality monitoring stations to strengthen the air quality monitoring network in Bexar County.

## GOALS &amp; OBJECTIVES CONTINUED

- Increase the amount of real-time air quality data collected and available to the public.
- Continue to ensure the accuracy and validity of collected air quality data before public release.
- Collaborate with other agencies to determine the correlation between air quality (particulate matter and ozone) and asthma rates within Bexar County.
- Determine the source(s) of contamination within Leon Creek.
- Plug six additional abandoned wells located over the former Kelly AFB plume to alleviate health and safety concerns.
- ◆ To prevent injuries.
  - Collaborate with the Police Department on a communications and outreach plan to reduce the number of accidents caused by driving under the influence.
  - Reduce gun injuries through the promotion of safe storage of firearms.
  - Initiate an effort to educate seniors about trip hazards and other risks around the home.
- ◆ To promote and encourage healthy behaviors.
  - Develop and release Behavioral Risk Factor Surveillance System (BRFSS) information and annual Health Profiles.
  - Seek local, state and federal funding to implement or expand key strategic initiatives in the areas of chronic disease prevention, alcohol and other drug abuse prevention, tobacco use prevention and cessation, obesity reduction, diabetes prevention, physical activity and healthy nutrition promotion, reduction of infant mortality, increased prenatal care, violence and abuse prevention, teen pregnancy prevention, and injury prevention.
  - Advocate strengthening policy at the local, state, and federal levels to promote healthy environments, systems and behaviors.
  - Enhance and develop on-going, effective partnerships and collaborations with community members, other Metro Health Divisions, other City of San Antonio Departments, and with a wide range of local, state and national organizations that have an overarching goal of improving the public health status of the community.
  - Continue to coordinate and enhance population-based initiatives including Project WORTH, Healthy Start, Title V Prenatal Education, the Health Education Project, Steps to a Healthier San Antonio, the Tobacco Prevention & Control Coalition, Families Preventing Diabetes, Special Supplemental Nutrition Program for Women, Infants, and Children (WIC), the Diabetes Registry, the School Nurse Liaison, Resource Development, and Community Health Assessment.
  - Continue to provide nutrition education and breastfeeding education/support to more than 48,000 SAMHD WIC participants.
  - Continue addressing the obesity rates of WIC children by providing high-risk nutrition counseling and expanding high-risk nutrition classes to more WIC clinics.
- ◆ To respond to disasters and assist communities in recovery.
  - Ensure that all department staff has the appropriate training in the Incident Command System.
  - Organize and execute staff training exercises to maintain readiness to address natural and man-made disasters.
  - Continue to recruit and train medical and non-medical volunteers to staff shelters and dispensing points.
  - Improve call down capability and notification systems.
  - Update and maintain an emergency response annex with the University Health System to ensure close collaboration in response efforts.
- ◆ To assure the quality and accessibility of health services.
  - Expand SAMHD dental services to raise awareness of the importance of oral health and provide quality dental care to underserved populations through SAMHD dental clinic operations and community outreach programs.
    - Continue to enhance available dental services for all Head Start enrollees including diagnostic and preventive care offered on site in all Head Start locations. Follow up treatment or case management services will be offered by SAMHD as indicated.

- Expand the SAMHD school-linked or community-linked sealant program for economically disadvantaged second grade students.

**GOALS & OBJECTIVES CONTINUED**

- Implement SAMHD First Dental Home Initiative in WIC Centers to provide early diagnostic and preventive dental care for children ages 6-35 months.
- Continue to enhance collaborative efforts with the University Health System Texas Diabetes Institute to offer non-surgical periodontal therapy for diabetic patients in Metro Health Dental Clinics.
- Continue to work collaboratively with the University Health System to provide clinical preventive health services.
- Design, develop and implement a Diabetes (A1C) Registry model as a pilot program for the purposes of studying the prevalence and management of diabetes mellitus (House Bill 2132).
  - Determine to what degree Bexar County diabetics are controlling or managing their disease by collecting, storing and analyzing A1C test results from the four major laboratories over a period of time.
  - Assess the management of diabetes at a population level to identify specific high risk groups and recommend specific interventions.
  - Support a legislative initiative to make the Diabetes (A1C) registry a statewide requirement in Texas to make diabetes mellitus a reportable disease to state health officials.
- Foster relationships between Metro Health and the school districts and child care facilities of Bexar County to achieve positive health outcomes among students, families and staff.
- Facilitate linkage between Metro Health, school districts, child care facilities and local Community-Based Organizations to address public health issues.
- ◆ To improve performance and organizational capacity to meet public health needs.
  - Establish a departmental action plan to prepare Metro Health for national public health accreditation, anticipated for 2011.
  - Develop and implement a comprehensive employee training and professional development program to enhance service delivery and staff retention.
  - Launch a department-wide public relations plan to promote community awareness of health issues.
  - Establish partnerships with schools, businesses, and other entities outside the health arena to identify shared goals and develop initiatives to promote community health.
  - Increase the use of evidenced-based practices among all divisions and programs when planning new health initiatives.
  - Establish a central health assessment and epidemiology unit to improve monitoring of community health issues.
  - Improve customer service in all areas that interact with the public.
    - Complete capital project improvements on remaining clinics.
    - Enhance the aesthetics of the Vital Statistics Division through installation of new, outside location signs and improved bulletin boards.

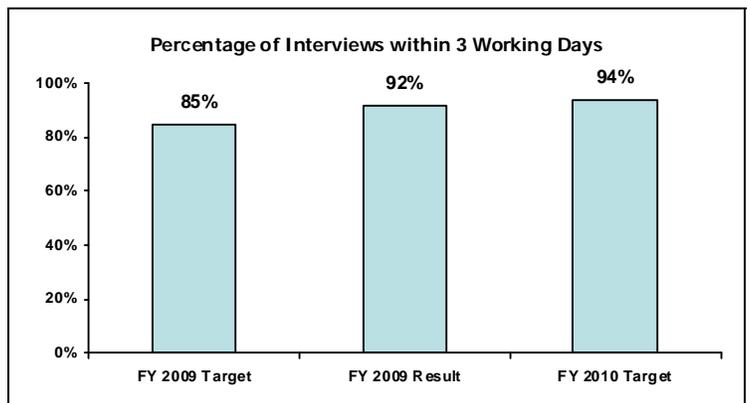
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Health Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Food establishments with major health code deficiencies (re-inspections) to decrease by 20%	20%	23%	N/A
88% of Metro Health staff who complete Incident Command System (ICS) training and are prepared to respond to emergencies	88%	96%	97%
Interview 85% of infectious syphilis case assignments within three working days	85%	95%	97%
Interview 85% of infectious tuberculosis case assignments within three working days	85%	92%	94%
Achieve 80% children with up-to-date immunizations through Vaccine for Children (VFC) providers	80%	84%	80%
Process 93% of routine mail orders for birth or death certificates within 3 business days	93%	86%	88%

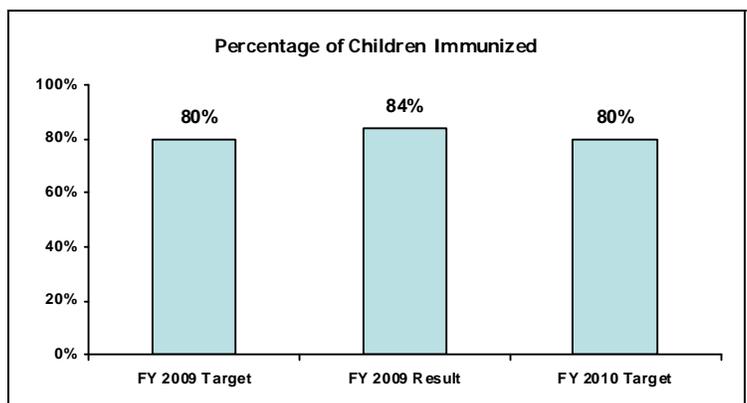
**Interview 85% of infectious tuberculosis case assignments within three working days**

Active tuberculosis cases must be assigned for interview within a short period of time to identify, test, and possibly treat contacts to prevent spread of the infection.



**Achieve 80% children with up-to-date immunizations through Vaccine for Children (VFC) providers**

Immunization levels for children at 24 months of age are measured nationally and represent sufficient amounts of community protection to reduce the likelihood of vaccine preventable disease epidemics.



**HEALTH****GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$10,125,016	\$8,552,805	\$8,772,410	\$8,163,372
CONTRACTUAL SERVICES	4,374,382	2,765,091	2,746,259	1,436,583
COMMODITIES	880,217	1,011,276	843,232	1,006,460
SELF INSURANCE/OTHER	2,029,599	1,619,539	1,507,132	1,585,708
CAPITAL OUTLAY	172,403	0	46,968	0
<b>TOTAL EXPENDITURES</b>	<b>\$17,581,617</b>	<b>\$13,948,711</b>	<b>\$13,916,001</b>	<b>\$12,192,123</b>
<b>AUTHORIZED POSITIONS</b>	<b>180</b>	<b>172</b>	<b>172</b>	<b>160</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>175.50</b>	<b>167.50</b>	<b>167.50</b>	<b>154.50</b>

**CATEGORICAL GRANTS SUMMARY**

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2010</b>
Prevention & Wellness Immunizations - ARRA	\$95,913	\$0	\$0	\$0	\$95,913
ATSDR-Environmental Health and Wellness	285,000	0	0	0	285,000
Bio-Terrorism/PHEP Lab	1,458,653	0	0	0	1,458,653
Cities Readiness Initiative	270,079	0	0	0	270,079
Christus Santa Rosa	0	0	0	186,998	186,998
Covance	0	0	0	29,310	29,310
Family Focused Diabetes Pilot Project	80,000	0	0	0	80,000
Federal HIV/AIDS Surveillance	0	233,066	0	0	233,066
Federal Immunization Program	2,303,773	0	0	0	2,303,773
Federal STD Intervention & Surveillance	540,176	0	0	0	540,176
Federal & State TB Program	333,087	258,706	0	0	591,793
GlaxoSmithKline-Havrix 231	0	0	0	347,100	347,100
GlaxoSmithKline-Havrix HPV-024 Study Phase II	0	0	0	48,169	48,169
GlaxoSmithKline-MMRV-054	0	0	0	126,480	126,480
Head Start Dental	0	0	0	231,785	231,785
Health Education Project	0	279,082	0	0	279,082
Healthy Start	750,000	0	0	0	750,000
IDC/FLU Infectious Disease	0	5,000	0	0	5,000
Inner-City School Immunization Project	0	661,598	0	0	661,598
Lead Poison Prevention Program	90,000	0	0	0	90,000
Milk Sample Lab Tests	0	72,500	0	0	72,500
Novartis	0	0	0	128,633	128,633
Parent & Child, Inc, - Early Head Start Dental	0	0	0	21,056	21,056
Public Center for Environmental Health (PCEH)	648,068	431,098	0	0	1,079,166
Sanofi Pasteur-Vaccine MTA37	0	0	0	5,761	5,761
Steps to a Healthier San Antonio Initiative	1,243,901	0	0	0	1,243,901
Title V –Dental	0	60,314	0	0	60,314
Tobacco Prevention and Control	0	825,336	0	0	825,336
WIC	6,660,886	0	0	0	6,660,886
Worksite Wellness	50,000	0	0	0	50,000
<b>TOTAL</b>	<b>\$14,809,536</b>	<b>\$2,826,700</b>	<b>\$0</b>	<b>\$1,125,292</b>	<b>\$18,761,528</b>

# HEALTH

# CATEGORICAL GRANTS

**Grant Name:** *Prevention & Wellness Immunizations - ARRA*

### PROGRAM INFORMATION

Through the American Recovery and Reinvestment Act (ARRA) the Centers for Disease Control and Prevention (CDC) issued the *2009 Supplemental Funding for Reaching More Children and Adults*. Through this funding source San Antonio will benefit from a total of \$1,177,833 in supplemental immunization funding of which \$655,934 is dedicated directly to vaccine purchase to be handled through a separate arrangement. Of the remaining \$521,899, \$330,000 is dedicated to a federal General Services Administration contract for the upgrade of the San Antonio Immunization Registry and the remaining \$191,899 will support operations of the City of San Antonio Metropolitan Health District's Immunization Division in the areas of pertussis control and healthcare worker vaccination.

Actual 2008	Estimated 2009	Adopted 2010
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### FUNDING SOURCES

FEDERAL – Federal Funding Source	N/A	N/A	\$95,913
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$95,913</b>

### EXPENDITURES

PERSONAL SERVICES	N/A	N/A	\$33,690
SELF INSURANCE/OTHER	N/A	N/A	62,223
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$95,913</b>

<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>1.00</b>

# HEALTH

# CATEGORICAL GRANTS

**Grant Name:** *ATSDR-Environmental Health and Wellness*

### PROGRAM INFORMATION

The Federal Agency for Toxic Substances and Disease Registry (ATSDR) provides funds to the San Antonio Metropolitan Health District to address health concerns in the community surrounding the former Kelly Air Force Base. In order to improve the health of residents living in the Kelly community, Metro Health will use these funds to implement a health education program in the Kelly community that focuses on risk reduction, healthy lifestyles, and prevention and management of chronic disease. The program will consist of weekly classes with pre and post-health risk appraisals; and screening for cholesterol, glucose, body mass index, and blood pressure. Additional tests will include environmental home assessments using the Healthy Homes Initiative, and increasing lead screenings for children living in the area. Funds will also be used to conduct a liver cancer trend analysis for Bexar County.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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### FUNDING SOURCES

FEDERAL – Federal Funding Source	\$289,748	\$421,505	\$285,000
<b>TOTAL FUNDING</b>	<b>\$289,748</b>	<b>\$421,505</b>	<b>\$285,000</b>

### EXPENDITURES

PERSONAL SERVICES	\$146,699	\$182,651	\$209,726
CONTRACTUAL SERVICES	96,850	43,000	12,000
COMMODITIES	20,073	0	0
SELF INSURANCE/OTHER	25,931	187,134	63,274
CAPITAL OUTLAY	195	8,720	0
<b>TOTAL EXPENDITURES</b>	<b>\$289,748</b>	<b>\$421,505</b>	<b>\$285,000</b>

<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>0.00</b>	<b>3.00</b>	<b>3.00</b>

# HEALTH

# CATEGORICAL GRANTS

**Grant Name:** *Bio-Terrorism/PHEP Lab*

## PROGRAM INFORMATION

This federal grant will fund the SAMHD Public Health Emergency Preparedness Division and the Biosafety Level 3 (BSL-3) Division. These funds will be used for developing and maintaining initiatives with local, state, and federal response partners in the areas of All-Hazards Preparedness Planning, Epidemiology and Surveillance, Laboratory Capacity, redundant communication, public information and emergency risk communications, and training and exercising to effectively respond to public health emergencies.

	Actual 2008	Estimated 2009	Adopted 2010
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## FUNDING SOURCES

FEDERAL – Federal Funding Source	\$1,251,364	\$1,265,456	\$1,458,653
<b>TOTAL FUNDING</b>	<b>\$1,251,364</b>	<b>\$1,265,456</b>	<b>\$1,458,653</b>

## EXPENDITURES

PERSONAL SERVICES	\$627,064	\$783,364	\$865,885
CONTRACTUAL SERVICES	276,023	208,161	258,952
SELF INSURANCE/OTHER	285,986	273,931	260,858
CAPITAL OUTLAY	62,291	0	72,958
<b>TOTAL EXPENDITURES</b>	<b>\$1,251,364</b>	<b>\$1,265,456</b>	<b>\$1,458,653</b>

<b>AUTHORIZED POSITIONS</b>	<b>19</b>	<b>15</b>	<b>15</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>17.40</b>	<b>13.90</b>	<b>13.90</b>

**Grant Name:** *Cities Readiness Initiative*

## PROGRAM INFORMATION

This federal grant will provide additional funding to the SAMHD Public Health Emergency Preparedness (PHEP) Division and the surrounding seven counties included in the San Antonio Metropolitan Statistical Area (SA-MSA). These funds are to be used specifically to enhance the development of the Strategic National Stockpile (SNS) Plan for a more rapid deployment of services. Where possible, sections in the SNS Plan should be standardized and coordinate with each MSA County to maximize the overall response throughout the MSA.

	Actual 2008	Estimated 2009	Adopted 2010
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## FUNDING SOURCES

FEDERAL – Federal Funding Source	\$154,780	\$287,838	\$270,079
<b>TOTAL FUNDING</b>	<b>\$154,780</b>	<b>\$287,838</b>	<b>\$270,079</b>

## EXPENDITURES

PERSONAL SERVICES	\$91,539	\$167,757	\$181,501
CONTRACTUAL SERVICES	11,908	27,895	4,221
SELF INSURANCE/OTHER	50,333	92,186	79,757
CAPITAL OUTLAY	1,000	0	4,600
<b>TOTAL EXPENDITURES</b>	<b>\$154,780</b>	<b>\$287,838</b>	<b>\$270,079</b>

<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>3</b>	<b>3</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>2.00</b>	<b>3.00</b>	<b>3.00</b>

**HEALTH****CATEGORICAL GRANTS****Grant Name:** *Christus Santa Rosa***PROGRAM INFORMATION**

La Paloma Mission is a collaborative between CHRISTUS Santa Rosa Health Care, Any Baby Can, Catholic Charities and now Metro Health's Healthy Start program. SAMHD's Healthy Start will collaborate with CHRISTUS Santa Rosa Children's Hospital and Mother-Baby Program to focus on in-home nursing follow up, parenting education and community collaboration to support at-risk parents as they begin parenting their newborn.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

OTHER – Other Funding Source	N/A	N/A	\$186,998
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$186,998</b>

**EXPENDITURES**

PERSONAL SERVICES	N/A	N/A	\$175,325
CONTRACTUAL SERVICES	N/A	N/A	8,873
SELF INSURANCE/OTHER	N/A	N/A	2,800
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$186,998</b>

<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>4</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>4.00</b>

**Grant Name:** *Covance***PROGRAM INFORMATION**

The objective of this investigational study is to evaluate the safety and tolerability of a new varicella vaccine when administered with routine vaccines to healthy children at 12 months of age through 23 months of age.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

OTHER – Other Funding Source	N/A	\$29,310	\$29,310
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>\$29,310</b>	<b>\$29,310</b>

**EXPENDITURES**

PERSONAL SERVICES	N/A	\$13,715	\$13,715
CONTRACTUAL SERVICES	N/A	8,220	8,220
SELF INSURANCE/OTHER	N/A	7,375	7,375
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$29,310</b>	<b>\$29,310</b>

**HEALTH****CATEGORICAL GRANTS****Grant Name:** *Family Focused Diabetes Pilot Project***PROGRAM INFORMATION**

The Family Focused Diabetes Project funded through the Texas Department of State Health Services and the Texas Diabetes Council is a collaborative project between the Texas Diabetes Institute, the House of Neighborly Services, Antioch Community Transformation Network, and the San Antonio Metropolitan Health District. It is a project first operated in west San Antonio and now in east San Antonio to determine effective measures in reaching families whose members have Type II Diabetes or who are at high risk of developing diabetes. The project includes health risk assessment, educational classes, and referrals to community agencies.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$57,790	\$80,000	\$80,000
<b>TOTAL FUNDING</b>	<b>\$57,790</b>	<b>\$79,997</b>	<b>\$80,000</b>

**EXPENDITURES**

PERSONAL SERVICES	\$36,168	\$63,725	\$69,722
CONTRACTUAL SERVICES	13,934	6,324	7,969
COMMODITIES	3,554	2,665	2,309
SELF INSURANCE/OTHER	4,134	7,283	0
<b>TOTAL EXPENDITURES</b>	<b>\$57,790</b>	<b>\$79,997</b>	<b>\$80,000</b>

<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>0.75</b>	<b>0.75</b>	<b>1.00</b>

**Grant Name:** *Federal HIV/AIDS Surveillance***PROGRAM INFORMATION**

This grant funds STD surveillance and intervention activities. These efforts include receiving reports of STDs, recording results in a confidential and secure database, interviewing clients diagnosed with a high priority STD (newly diagnosed HIV, infectious Syphilis, or an STD in pregnancy), identifying and notifying sex partners, and ensuring sex partners receive evaluation and treatment from a medical provider.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

STATE – State Funding Source	\$156,875	\$155,377	\$233,066
<b>TOTAL FUNDING</b>	<b>\$156,875</b>	<b>\$155,377</b>	<b>\$233,066</b>

**EXPENDITURES**

PERSONAL SERVICES	\$128,971	\$148,037	\$225,677
CONTRACTUAL SERVICES	8,959	5,333	6,904
COMMODITIES	1,004	2,007	485
SELF INSURANCE/OTHER	10,401	0	0
CAPITAL OUTLAY	7,540	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$156,875</b>	<b>\$155,377</b>	<b>\$233,066</b>

<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>5</b>	<b>4</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>4.00</b>	<b>5.00</b>	<b>4.00</b>

**HEALTH****CATEGORICAL GRANTS****Grant Name:** *Federal Immunization Program***PROGRAM INFORMATION**

The San Antonio Metropolitan Health District (SAMHD) Immunization Program is responsible for providing vaccines and other immunization services to infants, children, adolescents and adults of Bexar County in accordance with the recommendations of the National Advisory Committee on Immunization Practices (ACIP). The Immunization Program strives to meet the needs of the residents of Bexar County through direct service delivery and by equipping other providers in the community with the vaccine and training needed to provide immunizations to unfunded children (Vaccines for Children Program). This project also supports the staff and equipment needed to maintain the City Automated Immunization Record System for all patients that are vaccinated in public health clinics or by private providers enrolled in the Vaccines for Children (VFC) program. The grant cycle follows the calendar year. Due to the UHS transition, the number of doses administered by Immunization Staff decreased and, the number of doses administered by VFC providers increased.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$2,267,483	\$2,402,605	\$2,303,773
<b>TOTAL FUNDING</b>	<b>\$2,267,483</b>	<b>\$2,402,605</b>	<b>\$2,303,773</b>

**EXPENDITURES**

PERSONAL SERVICES	\$1,913,775	\$1,943,804	\$1,928,705
CONTRACTUAL SERVICES	133,236	87,868	107,034
COMMODITIES	53,986	56,534	15,773
SELF INSURANCE/OTHER	121,486	304,399	252,261
CAPITAL OUTLAY	45,000	10,000	0
<b>TOTAL EXPENDITURES</b>	<b>\$2,267,483</b>	<b>\$2,402,605</b>	<b>\$2,303,773</b>

<b>AUTHORIZED POSITIONS</b>	<b>48</b>	<b>43</b>	<b>42</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>46.00</b>	<b>41.00</b>	<b>40.00</b>

**HEALTH****CATEGORICAL GRANTS****Grant Name:** *Federal STD Intervention & Surveillance***PROGRAM INFORMATION**

This grant funds STD surveillance and intervention activities. These efforts include receiving reports of STDs, recording results in a confidential and secure database, interviewing clients diagnosed with a high priority STD (newly diagnosed HIV, infectious Syphilis, or an STD in pregnancy), identifying and notifying sex partners, and ensuring sex partners receive evaluation and treatment from a medical provider.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$420,718	\$649,296	\$540,176
<b>TOTAL FUNDING</b>	<b>\$428,718</b>	<b>\$649,296</b>	<b>\$540,176</b>

**EXPENDITURES**

PERSONAL SERVICES	\$323,105	\$459,576	\$445,787
CONTRACTUAL SERVICES	38,996	16,412	38,932
SELF INSURANCE/OTHER	57,719	88,209	55,457
CAPITAL OUTLAY	898	85,099	0
<b>TOTAL EXPENDITURES</b>	<b>\$420,718</b>	<b>\$649,296</b>	<b>\$540,176</b>

**AUTHORIZED POSITIONS  
FULL-TIME EQUIVALENTS**

	<b>7</b>	<b>8</b>	<b>8</b>
	<b>7.00</b>	<b>8.00</b>	<b>8.00</b>

**Grant Name:** *Federal & State Tuberculosis Program***PROGRAM INFORMATION**

These grants fund tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB. DOT can be administered at a patient's home, work, school or other location agreed upon by the patient. Contact investigation includes interviewing people suspected of TB disease, and actively locating and informing those who may have been exposed to TB. Contacts are encouraged to seek evaluation at an SAMHD facility, and take preventative therapy. Preventive medication and medical care associated with TB exposure and prevention is provided at the TB Clinic. Surveillance is the active monitoring, tracing and ongoing epidemiological reviews of cases and exposures. Surveillance activities are routinely conducted at homeless shelters, substance abuse treatment facilities, detention facilities, community organizations, and other settings where TB treatment may be deemed likely.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$344,706	\$333,087	\$333,087
STATE – State Funding Source	180,567	251,401	258,706
<b>TOTAL FUNDING</b>	<b>525,273</b>	<b>\$584,488</b>	<b>\$591,793</b>

**EXPENDITURES**

PERSONAL SERVICES	\$378,771	\$459,888	\$517,166
CONTRACTUAL SERVICES	37,719	42,418	31,000
SELF INSURANCE/OTHER	108,783	82,182	43,627
<b>TOTAL EXPENDITURES</b>	<b>\$525,273</b>	<b>\$584,488</b>	<b>\$591,793</b>

**AUTHORIZED POSITIONS**  
**FULL-TIME EQUIVALENTS**

<b>9</b>	<b>9</b>	<b>9</b>
<b>9.00</b>	<b>9.00</b>	<b>9.00</b>

**HEALTH****CATEGORICAL GRANTS****Grant Name:** *GlaxoSmithKline-Harvix 231***PROGRAM INFORMATION**

This program operates under an agreement between the City of San Antonio and GlaxoSmithKline for the San Antonio Metropolitan Health District to participate in a clinical trial to evaluate the safety, tolerability, and effectiveness of Havrix, a vaccine to immunize children against Hepatitis A. This was an open, randomized, multi-center study in which health children were targeted to be enrolled at 12 months of age and vaccinated with Havrix at 15 months of age.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

OTHER – Other Funding Source	\$347,100	\$347,100	\$347,100
<b>TOTAL FUNDING</b>	<b>\$347,100</b>	<b>\$347,100</b>	<b>\$347,100</b>

**EXPENDITURES**

PERSONAL SERVICES	\$274,126	\$274,126	\$274,126
CONTRACTUAL SERVICES	26,850	26,850	26,850
COMMODITIES	10,917	10,917	10,917
SELF INSURANCE/OTHER	29,207	29,207	29,207
CAPITAL OUTLAY	6,000	6,000	6,000
<b>TOTAL EXPENDITURES</b>	<b>\$347,100</b>	<b>\$347,100</b>	<b>\$347,100</b>

<b>AUTHORIZED POSITIONS</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**Grant Name:** *GlaxoSmithKline-Havrix HPV-024 Study Phase II***PROGRAM INFORMATION**

This program is an agreement between the City of San Antonio and GlaxoSmithKline for the San Antonio Metropolitan Health District to participate in a clinical trial to assess the immunogenicity and consistency evaluation of 3-Hib-MenCY-TT vaccine lots and single-blinded and controlled for the evaluation of safety and immunogenicity of GSK Biologicals' Haemophilus influenza type b and Neisseria meningitidis serogroups C and Y-tetanus toxoid conjugate vaccine combined (Hib-MenCY-TT) compared to monovalent Hib vaccine in healthy infants at 2, 4, 6 and 12 to 15 months of age.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

OTHER – Other Funding Source	\$48,169	\$48,169	\$48,169
<b>TOTAL FUNDING</b>	<b>\$48,169</b>	<b>\$48,169</b>	<b>\$48,169</b>

**EXPENDITURES**

PERSONAL SERVICES	\$32,636	\$32,636	\$32,636
CONTRACTUAL SERVICES	6,100	6,100	6,100
SELF INSURANCE/OTHER	9,433	9,433	9,433
<b>TOTAL EXPENDITURES</b>	<b>\$48,169</b>	<b>\$48,169</b>	<b>\$48,169</b>

**HEALTH****CATEGORICAL GRANTS****Grant Name:** *GlaxoSmithKline-MMRV-054***PROGRAM INFORMATION**

This Program is an agreement between the City of San Antonio and GlaxoSmithKline for the San Antonio Metropolitan Health District to participate in a clinical trial to assess the immunogenicity of GlaxoSmithKline Biologicals' MMRV vaccine vs. ProQuad®, when co-administered with hepatitis A and pneumococcal conjugate vaccines to children 12-14 months of age.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

OTHER – Other Funding Source	\$126,480	\$126,480	\$126,480
<b>TOTAL FUNDING</b>	<b>\$126,480</b>	<b>\$126,480</b>	<b>\$126,480</b>

**EXPENDITURES**

PERSONAL SERVICES	\$99,498	\$99,498	\$99,498
CONTRACTUAL SERVICES	2,500	2,500	2,500
COMMODITIES	9,945	9,945	9,945
SELF INSURANCE/OTHER	13,437	13,437	13,437
CAPITAL OUTLAY	1,100	1,100	1,100
<b>TOTAL EXPENDITURES</b>	<b>\$126,480</b>	<b>\$126,480</b>	<b>\$126,480</b>

**Grant Name:** *Head Start Dental***PROGRAM INFORMATION**

SAMHD Dental Division provides diagnostic and preventive dental services for all Head Start children. Additional treatment is also provided, as appropriate, through SAMHD public health dental clinics and recently established satellite clinic in various HS schools. Additionally, SAMHD staff provides case management services for all children in need of urgent dental care.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

OTHER – Other Funding Source	\$176,598	\$379,737	\$231,785
<b>TOTAL FUNDING</b>	<b>\$176,598</b>	<b>\$379,737</b>	<b>\$231,785</b>

**EXPENDITURES**

PERSONAL SERVICES	\$157,565	\$88,777	\$108,173
CONTRACTUAL SERVICES	17,794	118,900	47,700
COMMODITIES	1,145	172,060	75,912
SELF INSURANCE/OTHER EXPENDITURES	94	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$176,598</b>	<b>\$379,737</b>	<b>\$231,785</b>

**AUTHORIZED POSITIONS**

	<b>8</b>	<b>2</b>	<b>4</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>8.00</b>	<b>2.00</b>	<b>3.50</b>

# HEALTH

# CATEGORICAL GRANTS

**Grant Name:** Health Education Project

## PROGRAM INFORMATION

The goals of the PLHP "000" Local Public Health Support grant are to administer public health services provided for within the Office of the Director of Health, to provide appropriate public health information to the community, to prevent chronic disease including obesity, diabetes and asthma, and to implement the Mobilizing for Action through Planning and Partnerships (MAPP) model.

	Actual 2008	Estimated 2009	Adopted 2010
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## FUNDING SOURCES

STATE – State Funding Source	\$251,362	\$279,082	\$279,082
<b>TOTAL FUNDING</b>	<b>\$251,362</b>	<b>\$279,082</b>	<b>\$279,082</b>

## EXPENDITURES

PERSONAL SERVICES	\$234,893	\$195,913	\$274,866
CONTRACTUAL SERVICES	7,500	10,000	0
SELF INSURANCE/OTHER	8,969	73,169	4,216
<b>TOTAL EXPENDITURES</b>	<b>\$251,362</b>	<b>\$279,082</b>	<b>\$279,082</b>

<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>

**Grant Name:** Healthy Start

## PROGRAM INFORMATION

The goals of the San Antonio Healthy Start Program are to reduce the infant mortality and low birth rates among program participants in the targeted community. To achieve these goals, the following objectives that support reducing infant mortality have been adopted: to increase the number of women receiving prenatal care in the first trimester to 75%, and to reduce the number of infants born weighing less than 2,500 grams to 10%.

	Actual 2008	Estimated 2009	Adopted 2010
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## FUNDING SOURCES

FEDERAL – Federal Funding Source	\$696,771	\$873,155	\$750,000
<b>TOTAL FUNDING</b>	<b>\$696,771</b>	<b>\$873,155</b>	<b>\$750,000</b>

## EXPENDITURES

PERSONAL SERVICES	\$510,598	\$600,273	\$582,562
CONTRACTUAL SERVICES	40,302	102,804	23,000
SELF INSURANCE/OTHER	145,871	170,078	144,438
<b>TOTAL EXPENDITURES</b>	<b>\$696,771</b>	<b>\$873,155</b>	<b>\$750,000</b>

<b>AUTHORIZED POSITIONS</b>	<b>11</b>	<b>10</b>	<b>12</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>11.00</b>	<b>10.00</b>	<b>11.00</b>

# HEALTH

# CATEGORICAL GRANTS

**Grant Name:** IDC/FLU Infectious Disease

### PROGRAM INFORMATION

This program provides funds for supplies that allows SAMHD's Lab program to submit clinical specimens through discussions and a mutual agreement with local health departments in the SAMHD's service area. It provides for testing up to two hundred (200) clinical specimens meeting Clinical Laboratory Improvement Act (CLIA'88) and from designated submitters within the Contractor's service area. The agreement also requires SAMHD to perform the Centers for Disease Control and Prevention (CDC) Real Time (RT) Polymerase Chain reaction Method (PCR) for typing of influenza viruses on each specimen.

Actual 2008	Estimated 2009	Adopted 2010
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### FUNDING SOURCES

STATE – State Funding Source	N/A	\$5,900	\$5,000
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>\$5,900</b>	<b>\$5,000</b>

### EXPENDITURES

COMMODITIES	N/A	\$5,900	\$5,000
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$5,900</b>	<b>\$5,000</b>

**Grant Name:** Inner-City School Immunization Project

### PROGRAM INFORMATION

The San Antonio Metropolitan Health District (SAMHD) Immunization Division maintains basic program operations that include procedures, activities, and events to vaccinate children, adolescents, and adults in accordance with the Centers for Disease Control and Prevention's (CDC) National Immunization Program (NIP) grant guidance as well as the standards that are outlined in the annual contract from Texas State Health Services (TDSHS). The SAMHD Immunization Division is contracted to investigate, monitor, and report the incidence of vaccine-preventable diseases (VPD), inform the public and private immunization stakeholders about immunizations and VPDs, and conduct provider assessments on private providers, daycares, schools and public clinics.

Actual 2008	Estimated 2009	Adopted 2010
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### FUNDING SOURCES

STATE – State Funding Source	\$577,106	\$605,691	\$661,598
<b>TOTAL FUNDING</b>	<b>\$577,106</b>	<b>\$605,691</b>	<b>\$661,598</b>

### EXPENDITURES

PERSONAL SERVICES	\$557,024	\$549,192	\$582,069
SELF INSURANCE/OTHER	20,082	56,499	74,009
CAPITAL OUTLAY	0	0	5,520
<b>TOTAL EXPENDITURES</b>	<b>\$577,106</b>	<b>\$605,691</b>	<b>\$661,598</b>

<b>AUTHORIZED POSITIONS</b>	<b>13</b>	<b>11</b>	<b>11</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>13.00</b>	<b>11.00</b>	<b>11.00</b>

# HEALTH

# CATEGORICAL GRANTS

**Grant Name:** *Lead Poison Prevention Program*

## PROGRAM INFORMATION

The Childhood Lead Poisoning Prevention Program identifies households with children less than 6 years of age that potentially face problems associated with lead toxicity. Activities include providing nursing case management and follow-up services for children with elevated blood lead levels, referring families to the Lead Based Paint Hazard Control Program, outreach and education in the community and to providers, co-facilitation of the Lead Task Force, and conducting environmental lead assessments. Pathways of exposure include lead-based paint, contaminated soil and dust, products containing lead such as ceramic pottery and home remedy medication, and parental occupation and/or hobbies using lead.

Actual 2008	Estimated 2009	Adopted 2010
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## FUNDING SOURCES

FEDERAL – Federal Funding Source	\$104,369	\$100,000	\$90,000
<b>TOTAL FUNDING</b>	<b>\$104,369</b>	<b>\$100,000</b>	<b>\$90,000</b>

## EXPENDITURES

PERSONAL SERVICES	\$87,019	\$92,777	\$89,536
CONTRACTUAL SERVICES	1,097	0	464
COMMODITIES	2,846	5,019	0
SELF INSURANCE/OTHER	9,274	2,204	0
CAPITAL OUTLAY	4,133	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$104,369</b>	<b>\$100,000</b>	<b>\$90,000</b>

<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>3</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>3.00</b>	<b>3.00</b>	<b>2.00</b>

**Grant Name:** *Milk Sample Lab Tests*

## PROGRAM INFORMATION

This fee-for-service contract with the Texas Department of State Health Services (DSHS) reimburses the San Antonio Metropolitan Health District for the analysis of milk and dairy samples derived from DSHS Region 8 and 11 dairies and retailers.

Actual 2008	Estimated 2009	Adopted 2010
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## FUNDING SOURCES

STATE – State Funding Source	\$34,006	\$72,500	\$72,500
<b>TOTAL FUNDING</b>	<b>\$34,006</b>	<b>\$72,500</b>	<b>\$72,500</b>

## EXPENDITURES

SELF INSURANCE/OTHER	\$34,006	\$72,500	\$72,500
<b>TOTAL EXPENDITURES</b>	<b>\$34,006</b>	<b>\$72,500</b>	<b>\$72,500</b>

**HEALTH****CATEGORICAL GRANTS****Grant Name:** *Novartis***PROGRAM INFORMATION**

The objective of this study is to evaluate the safety and tolerability of routine vaccines administered to healthy infants at 2 months of age through 15 months of age when administered at the same time with MenACWY conjugate vaccine and when administered by themselves (without MenACWY conjugate vaccine). All study clients will receive routine vaccines including diphtheria, tetanus, pertussis, inactivated poliovirus, *Haemophilus influenzae* type b, pneumococcal conjugate, hepatitis B, rotavirus, measles, mumps, rubella, varicella, hepatitis A and influenza at no cost.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

OTHER – Other Funding Source	\$128,663	\$128,633	\$128,633
<b>TOTAL FUNDING</b>	<b>\$128,633</b>	<b>\$128,633</b>	<b>\$128,633</b>

**EXPENDITURES**

PERSONAL SERVICES	\$100,922	\$100,922	\$100,922
CONTRACTUAL SERVICES	12,700	12,700	12,700
SELF INSURANCE/OTHER	15,041	15,041	15,041
<b>TOTAL EXPENDITURES</b>	<b>\$128,633</b>	<b>\$128,633</b>	<b>\$128,633</b>

**Grant Name:** *Parent & Child, Inc. - Early Head Start Dental***PROGRAM INFORMATION**

This is a fee-for-service contract with Parent & Child Incorporated (PCI), a Head Start program, to provide dental care for enrollees. Federal guidelines require each Head Start require each child be evaluated for dental disease within 90 days of enrollment. In addition, each enrollee may participate in the Fluoride Varnish Prevention Program, whereby each child is administered two treatments throughout the year on-site at the Head Start Centers. SAMHD provides follow-up clinical care and case management for children in need of specialty care with local pediatric dentists.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

OTHER – Other Funding Source	N/A	N/A	\$21,056
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$21,056</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	N/A	N/A	\$20,471
COMMODITIES	N/A	N/A	585
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$21,056</b>

# HEALTH

# CATEGORICAL GRANTS

**Grant Name:** *Public Center for Environmental Health (PCEH)*

## PROGRAM INFORMATION

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Department of Defense and the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health has a cooperative agreement with the United States Air Force to investigate environmental health concerns related to potential exposures in the community from the former Kelly Air Force Base. PCEH also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

Actual 2008	Estimated 2009	Adopted 2010
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## FUNDING SOURCES

FEDERAL – Federal Funding Source	\$375,886	\$675,215	\$648,068
STATE – State Funding Source	366,889	431,099	431,098
<b>TOTAL FUNDING</b>	<b>\$742,775</b>	<b>\$1,106,314</b>	<b>\$1,079,166</b>

## EXPENDITURES

PERSONAL SERVICES	\$510,846	\$600,931	\$603,100
CONTRACTUAL SERVICES	133,959	365,945	323,402
COMMODITIES	334	750	1,250
SELF INSURANCE/OTHER	91,740	135,738	145,208
CAPITAL OUTLAY	5,896	2,950	6,206
<b>TOTAL EXPENDITURES</b>	<b>\$742,775</b>	<b>\$1,106,314</b>	<b>\$1,079,166</b>

<b>AUTHORIZED POSITIONS</b>	<b>10</b>	<b>10</b>	<b>10</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>9.60</b>	<b>9.30</b>	<b>9.30</b>

**Grant Name:** *Sanofi Pasteur-Vaccine MTA37*

## PROGRAM INFORMATION

This program is an agreement between the City of San Antonio and Sanofi Pasteur for the San Antonio Metropolitan Health District to participate in a clinical trial to evaluate the safety and effectiveness of routine vaccines administered at 12 months of age when administered concomitantly with Menactra vaccine and when administered by themselves (without Menactra).

Actual 2008	Estimated 2009	Adopted 2010
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## FUNDING SOURCES

OTHER – Other Funding Source	\$4,851	\$5,761	\$5,761
<b>TOTAL FUNDING</b>	<b>\$4,851</b>	<b>\$5,761</b>	<b>\$5,761</b>

## EXPENDITURES

CONTRACTUAL SERVICES	\$4,294	\$100	\$100
COMMODITIES	557	411	411
SELF INSURANCE/OTHER	0	5,250	5,250
<b>TOTAL EXPENDITURES</b>	<b>\$4,851</b>	<b>\$5,761</b>	<b>\$5,761</b>

**HEALTH****CATEGORICAL GRANTS****Grant Name:** *Steps to a Healthier San Antonio Initiative***PROGRAM INFORMATION**

The purpose of the Steps to a Healthier San Antonio (Steps-SA) initiative is to reduce obesity, diabetes, and asthma and address three related risk behaviors: physical inactivity, poor nutrition, and tobacco use among residents, students, employers and employees with the geographic boundaries of the San Antonio Independent School District (SAISD) by promoting and supporting the adoption of healthy lifestyles.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$1,257,755	\$1,243,901	\$1,243,901
<b>TOTAL FUNDING</b>	<b>\$1,257,755</b>	<b>\$1,243,901</b>	<b>\$1,243,901</b>

**EXPENDITURES**

PERSONAL SERVICES	\$258,689	\$316,141	\$316,141
CONTRACTUAL SERVICES	920,972	788,018	788,018
SELF INSURANCE/OTHER	78,094	139,742	139,742
<b>TOTAL EXPENDITURES</b>	<b>\$1,257,755</b>	<b>\$1,243,901</b>	<b>\$1,243,901</b>

<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>3</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>4.50</b>	<b>4.50</b>	<b>2.40</b>

**Grant Name:** *Title V - Dental***PROGRAM INFORMATION**

This is a fee-for-service program that provides preventive and primary child health and dental services (for children and adolescents) for Title V eligible clients.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

STATE – State Funding Source	\$37,973	\$60,000	\$60,314
<b>TOTAL FUNDING</b>	<b>\$37,973</b>	<b>\$60,000</b>	<b>\$60,314</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	\$37,973	\$60,000	\$60,314
<b>TOTAL EXPENDITURES</b>	<b>\$37,973</b>	<b>\$60,000</b>	<b>\$60,314</b>

**Grant Name:** *Tobacco Prevention and Control*

**PROGRAM INFORMATION**

Funding from the Texas Department of State Health Services is provided in Texas for six locations. The SAMHD is one of the six locations to receive funding for Tobacco Prevention and Control through a grant. Money from this grant is associated with six goals. These goals include: prevent tobacco use among young people, ensure compliance with state and local tobacco laws with adequate enforcement, increase cessation among young people and adults, eliminate exposure to secondhand smoke, reduce tobacco use among populations with the highest burden of tobacco-related health disparities and develop and maintain statewide capacity for comprehensive tobacco prevention and control. The progress of measuring the attainment of these goals will occur through a set of performance measures. Performance measures will be altered each year depending on need and the previous year's success.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

STATE – State Funding Source	\$106,466	\$1,240,171	\$825,336
<b>TOTAL FUNDING</b>	<b>\$106,466</b>	<b>\$1,240,171</b>	<b>\$825,336</b>

**EXPENDITURES**

PERSONAL SERVICES	\$10,296	\$193,788	\$309,573
CONTRACTUAL SERVICES	80,247	872,554	443,654
COMMODITIES	3,656	138,254	17,315
SELF INSURANCE/OTHER	1,098	35,575	54,794
CAPITAL OUTLAY	11,169	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$106,466</b>	<b>\$1,240,171</b>	<b>\$825,336</b>

<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>

**HEALTH****CATEGORICAL GRANTS****Grant Name:** *Special Supplemental Nutrition Program for Women, Infants, and Children***PROGRAM INFORMATION**

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC), provides food vouchers (redeemable at grocery stores for certain nutritious foods), nutrition education and counseling, breastfeeding promotion and support, and health care referrals, at no cost to low income pregnant, postpartum, and breastfeeding women, infants and children under the age of five, who are determined to be at nutritional risk.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$6,618,027	\$6,123,986	\$6,660,886
<b>TOTAL FUNDING</b>	<b>\$6,618,027</b>	<b>\$6,123,986</b>	<b>\$6,660,886</b>

**EXPENDITURES**

PERSONAL SERVICES	\$4,850,890	\$4,729,394	\$4,976,553
CONTRACTUAL SERVICES	1,332,187	1,392,592	1,680,333
COMMODITIES	3,000	2,000	4,000
<b>TOTAL EXPENDITURES</b>	<b>\$6,618,027</b>	<b>\$6,123,986</b>	<b>\$6,660,886</b>

<b>AUTHORIZED POSITIONS</b>	<b>125</b>	<b>116</b>	<b>120</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>125.00</b>	<b>116.00</b>	<b>120.00</b>

**Grant Name:** *Worksite Wellness***PROGRAM INFORMATION**

The worksite wellness grant, funded by the Texas Department of State Health Services, is funding to recruit at least five local employers to participate in a project regarding implementation of value-based health benefits pertaining to the prevention of heart disease and stroke risk factors. The grant provides funding for project coordination duties, to include recruitment of and providing technical assistance to participating employers and providing educational opportunities to local employers.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

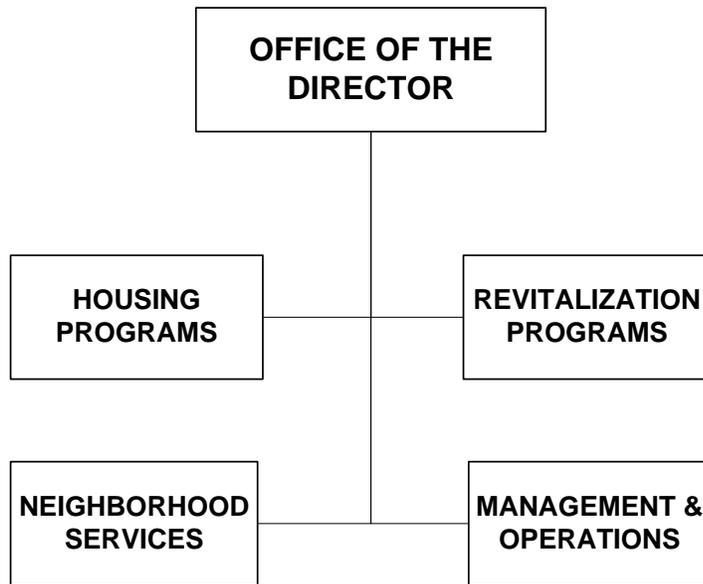
FEDERAL – Federal Funding Source	N/A	\$35,000	\$50,000
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>\$35,000</b>	<b>\$50,000</b>

**EXPENDITURES**

PERSONAL SERVICES	N/A	\$19,638	\$41,317
CONTRACTUAL SERVICES	N/A	1,212	1,161
COMMODITIES	N/A	14,150	7,523
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$35,000</b>	<b>\$50,000</b>

<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>0.40</b>	<b>0.60</b>

# HOUSING & NEIGHBORHOOD SERVICES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	135.00	\$10,536,913
Community Development Block Grant	32.00	6,364,171
Categorical Grants	2.00	3,027,391
Capital Projects	0.00	7,955,000
<b>Total Funding</b>	<b>169.00</b>	<b>\$27,883,475</b>

# **HOUSING & NEIGHBORHOOD SERVICES    GENERAL FUND**

## **MISSION STATEMENT**

*The mission of the Housing & Neighborhood Services Department is to strategically enhance the quality of life in San Antonio neighborhoods through leveraged partnerships which assist in the development and delivery of revitalization programs, proactive and responsive code enforcement, and dynamic and quality neighborhood services which promote health, safety and general welfare of the citizens of San Antonio.*

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## **PROGRAM INFORMATION**

The Housing & Neighborhood Services Department (HNSD) includes programs which create and sustain partnerships with various City departments, profit and nonprofit agencies, and neighborhoods engaged in community revitalization. HNSD is made up of three divisions including Housing Programs, Neighborhood Services, and the Office of Management & Operations. The Housing Programs include Owner-Occupied Rehabilitation, Owner-Occupied Reconstruction, Rental Rehabilitation, Lead Based Paint, and, Affordable Showcase of Homes/Historic Gardens, Home Buyers Club & Down Payment Assistance. The Neighborhood Services division includes Training & Community Education Outreach, Graffiti Abatement, Neighborhood Sweeps, Information Technologies Sector Teams, Abatement Unit, Community Lead Enforcement Activity in NeighborhoodsTeam (CLEAN), Historic Building Enforcement, and Dangerous Premises. The Office of Management & Operations division includes the Management Office, Loan Servicing, Loan Processing, and Notification Support. All of these programs and functions are dedicated to result-oriented and community-driven service delivery in an effort to provide opportunities for housing and neighborhood revitalization and preservation.

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## **GOALS & OBJECTIVES**

- ◆ To Promote Neighborhood Revitalization Programs through Enhanced Services.
  - Revitalize neighborhoods for San Antonio by creating safe, decent, and affordable housing.
  - Assist in revitalization and in-fill efforts in neighborhoods through the implementation of various housing programs.
- ◆ To create Affordable Housing Opportunities in San Antonio.
  - Create and cultivate partnerships with profit and non-profit agencies focused on increasing the number of affordable housing units.
  - Restore and preserve existing housing stock.
  - Educate and assist the community in the home buying process.
  - Encourage homeownership and the expansion of both affordable and market-rate housing opportunities throughout the City.
- ◆ To maintain Code Enforcement Efforts and Community Outreach.
  - Maximize code enforcement services by creating partnerships with outside organizations including neighborhoods in order to facilitate the upkeep and revitalization of communities.
  - Expedite enforcement and abatement actions through the issuance of citations and timely follow-up documentation for all service requests.
  - Eradicate graffiti through the implementation of public awareness campaign and proactive coordinated volunteer opportunities.
- ◆ To pursue Efficiencies and Maintain Operational Excellence.
  - Pursue grant and financial opportunities to further support departmental programs, initiatives and services.

# HOUSING & NEIGHBORHOOD SERVICES GENERAL FUND

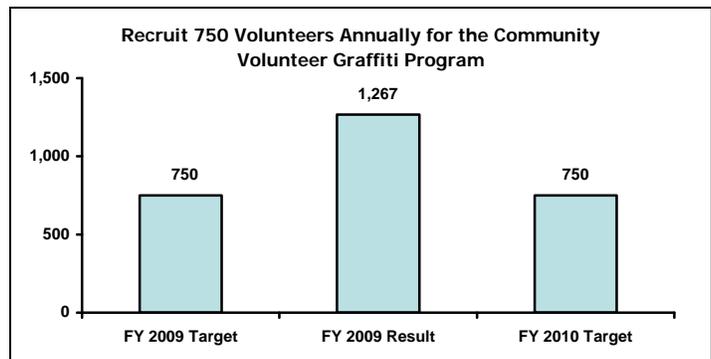
## PERFORMANCE MEASURE RESULTS

The following table illustrates performance measure results of the Housing & Neighborhood Services Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Achieve \$72,000 annually worth of volunteer/restitution used for graffiti abatement	\$72,000	\$71,783	\$72,000
Recruit 750 volunteers annually for the Community Volunteer Graffiti Program	750	1,267	750
Close case within 24 days of initial investigation of code violation	24	28	24
Provide first inspection of code violation within 3 days of initiation complaint	3	2	3
Achieve turnaround time of 2 days from initial call to cleanup of all graffiti on the public right-of-way	2	1	2

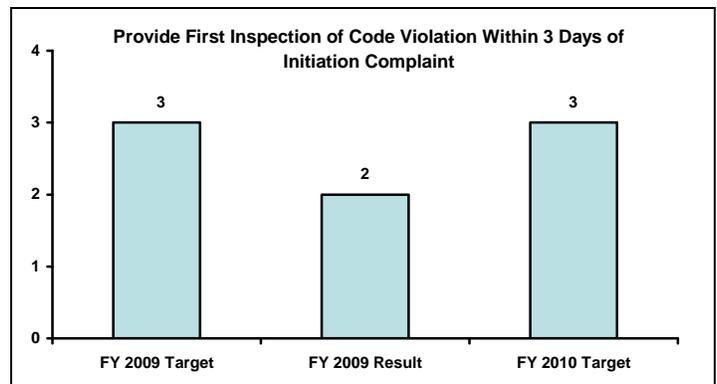
### Recruit 750 volunteers annually for the Community Volunteer Graffiti Program

The Housing and Neighborhood Services Department utilizes outreach efforts to recruit community volunteers for its graffiti abatement program. For fiscal year 2009, the department has recruited 1,267 volunteers.



### Provide first inspection of code violation within 3 days of initiation complaint

This measures the timely response to an initiation of a complaint to expedite enforcement actions. For fiscal year 2009, the first inspection of a code violation was provided, on average, within 2 days of complaint initiation.



# **HOUSING & NEIGHBORHOOD SERVICES      GENERAL FUND**

## **GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$6,750,524	\$6,568,059	\$6,662,280	\$6,982,023
CONTRACTUAL SERVICES	1,744,107	2,002,426	1,866,809	1,737,484
COMMODITIES	263,630	312,197	297,033	310,723
SELF INSURANCE/OTHER	1,282,751	1,353,112	1,281,031	1,506,683
CAPITAL OUTLAY	105,053	45,000	70,393	0
<b>TOTAL EXPENDITURES</b>	<b>\$10,146,065</b>	<b>\$10,280,794</b>	<b>\$10,177,546</b>	<b>10,536,913</b>
<b>AUTHORIZED POSITIONS</b>	<b>141</b>	<b>140</b>	<b>140</b>	<b>135</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>141.00</b>	<b>140.00</b>	<b>140.00</b>	<b>135.00</b>

## **CATEGORICAL GRANTS SUMMARY**

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2010</b>
2007 Lead Hazard Reduction Demonstration Grant	\$1,811,034	\$0	\$0	\$0	\$1,811,034
2009 Lead Hazard Reduction Demonstration Grant	600,000	0	0	0	600,000
2009 Federal Home Loan Bank of Dallas	0	0	0	219,357	219,357
2010 Federal Home Loan Bank of Dallas	0	0	0	250,000	250,000
Texas Department of Housing and Community Affairs Veterans Grant	0	147,000	0	0	147,000
<b>TOTAL</b>	<b>\$2,411,034</b>	<b>\$147,000</b>	<b>\$0</b>	<b>\$469,357</b>	<b>\$3,027,391</b>

# HOUSING & NEIGHBORHOOD SERVICES

## CATEGORICAL GRANTS

**Grant Name:** 2007 Lead Hazard Reduction Demonstration Grant

**PROGRAM INFORMATION**

The City of San Antonio was awarded a \$4.0 M grant in FY 2008 by the U.S. Department of Housing and Urban Development, Office of Healthy Homes. The purpose of this grant is to reduce the existing lead hazards in homes 1) where children under age six reside, 2) built before 1978 and 3) located within the San Antonio City limits. Children are prioritized to receive assistance based on the blood lead levels. The current grant covers 36-months beginning October 1, 2007.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$ 720,737	\$ 1,468,229	\$ 1,811,034
<b>TOTAL FUNDING</b>	<b>\$ 720,737</b>	<b>\$ 1,468,229</b>	<b>\$ 1,811,034</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	\$ 720,737	\$ 1,468,229	\$ 1,811,034
<b>TOTAL EXPENDITURES</b>	<b>\$ 720,737</b>	<b>\$ 1,468,229</b>	<b>\$ 1,811,034</b>

**Grant Name:** 2009 Lead Hazard Reduction Demonstration Grant

**PROGRAM INFORMATION**

The City of San Antonio was awarded a \$1.8 M grant in FY 2010 by the U.S. Department of Housing and Urban Development, Office of Healthy Homes. The purpose of this grant is to reduce the existing lead hazards in homes 1) where children under age six reside, 2) built before 1978 and 3) located within the San Antonio City limits. Children are prioritized to receive assistance based on the blood lead levels. This award is a 24-month grant and runs from September 2010 through September 2012.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	N/A	N/A	\$ 600,000
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$ 600,000</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	N/A	N/A	\$ 600,000
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$ 600,000</b>

# HOUSING & NEIGHBORHOOD SERVICES

## CATEGORICAL GRANTS

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**Grant Name:** *Texas Department of Housing and Community Affairs Veterans Grant*

**PROGRAM INFORMATION**

The City of San Antonio was awarded a grant to provide down payment assistance provided to a 1<sup>st</sup> time homebuyer with veteran status. Eligible property needs to be in the City limits of San Antonio. Assistance is provided in the form of a forgivable grant.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

STATE – State Funding Source	N/A	\$103,000	\$147,000
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>\$103,000</b>	<b>\$147,000</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	N/A	\$103,000	\$147,000
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$103,000</b>	<b>\$147,000</b>

**Grant Name:** *2009 Minor Home Repair Program-Federal Home Loan Bank of Dallas*

**PROGRAM INFORMATION**

The City of San Antonio was awarded a grant in FY 2009 from the Federal Home Loan Bank of Dallas, for Minor Repair Program. The amount of \$500,000 will be able to assist homeowners at or below 50% of the Area Median Income with minor repairs to their homes up to \$6,000 per unit. The Program will be administered by Frost Bank of San Antonio.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

STATE – State Funding Source	N/A	\$280,643	\$219,357
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>\$280,643</b>	<b>\$219,357</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	N/A	\$280,643	\$219,357
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$280,643</b>	<b>\$219,357</b>

# HOUSING & NEIGHBORHOOD SERVICES

## CATEGORICAL GRANTS

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**Grant Name:** *2010 Minor Home Repair Program-Federal Home Loan Bank of Dallas*

**PROGRAM INFORMATION**

The City of San Antonio will apply for a grant in FY 2010 from the Federal Home Loan Bank of Dallas, for Minor Repair Program. The amount of \$500,000 will be able to assist homeowners at or below 50% of the Area Median Income with minor repairs to their homes up to \$6,000 per unit. The Program will be administered by Frost Bank of San Antonio.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

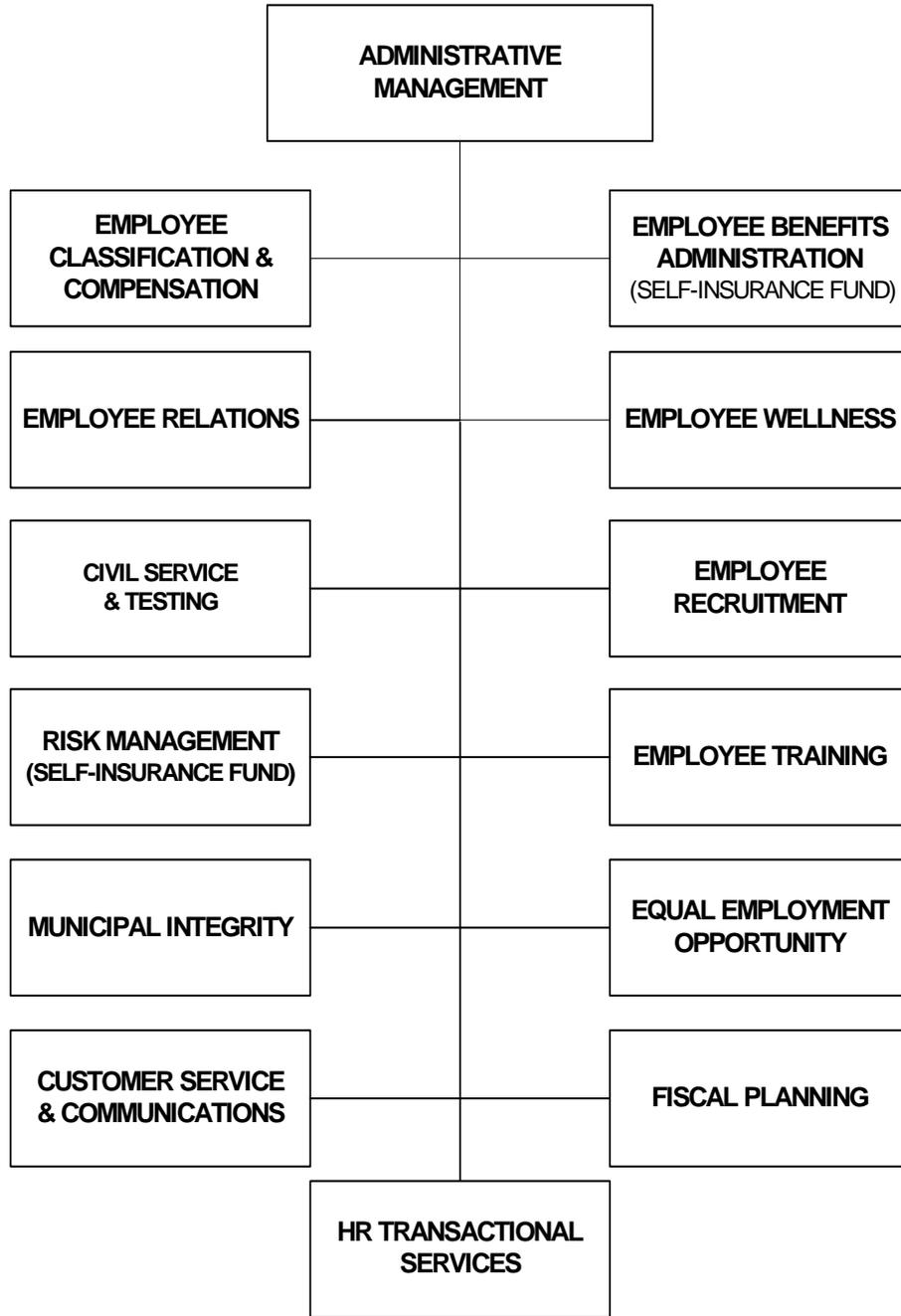
STATE – State Funding Source	N/A	N/A	\$250,000
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$250,000</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	N/A	N/A	\$250,000
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$250,000</b>



# HUMAN RESOURCES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	43.00	\$3,850,741
Employee Benefits Fund	23.00	97,446,374
Workers' Compensation Fund	12.00	14,801,760
Liability Fund	7.00	10,425,450
<b>Total Funding</b>	<b>85.00</b>	<b>\$126,524,326</b>

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**MISSION STATEMENT**

*The Human Resources Department provides the City organization with effective human resource management services that focus on our customers' needs. We support the City in attracting and retaining a qualified and capable workforce to provide high quality services to the citizens of San Antonio.*

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**PROGRAM INFORMATION**

Human Resources (HR) seeks to align the efforts of the City's most valuable asset, its employees, with the organizational strategy to serve the citizens of San Antonio. Human Resources partners with departments to provide strategic workforce planning and management strategies and core human resource services. Workforce planning and management strategies include but are not limited to: compensation and job content analysis and recommendations; review of citywide and departmental personnel and HR practices; organizational effectiveness assessments; delivery of training programs; and conflict resolution between management and employees. Human Resources' core functions include: employee benefits and wellness; risk management administration; recruitment and selection; facilitation of employee grievances; Equal Employment Opportunity (EEO) and Municipal Integrity investigations and resolution of internal complaints; coordination of disciplinary hearings for non-uniformed employees appearing before the Municipal Civil Service Commission; coordination of the Consultation Ordinance Employee-Management Committee; staffing of the Municipal Civil Service and Fire and Police Civil Service Commissions and the Affirmative Action Advisory Committee; facilitation of entry and promotional testing, and coordination of the grievance and arbitration processes for uniformed employees; development and monitoring of the City's voluntary Affirmation Action Plan; and processing of Human Resources related transactions for departments in the SAP Human Resources Information System (HRIS).

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**GOALS & OBJECTIVES**

- ◆ Collaborate with and support customer departments by providing expert consultative services and solutions regarding all aspects of human resources management, including employee relations, recruitment, compensation and benefits, employee development and workplace safety through the HR Generalist concept.
- ◆ Ensure consistent application of processes associated with transactions related to applicant processing, training, personnel records, leave records, and other human resources related initiatives through the HR Specialist concept.
- ◆ Coordinate and develop effective employee education and development initiatives, including customized training through the Alamo Community College District (ACCD) Interlocal Agreement, to maintain a highly skilled and competent workforce.
- ◆ Develop specific leadership initiatives to build upon and improve management and supervisory practices, knowledge and skills through a comprehensive supervisory training program.
- ◆ Assist departments in achieving greater effectiveness by providing basic human relations perspectives to individuals or groups which include respect, civility, integrity, teamwork, stress or conflict management, etc.
- ◆ Increase communication and understanding of the City's personnel rules, policies and procedures to ensure consistent application within the organization; assist employees and supervisors in dealing with non-uniform labor relation issues at all levels.
- ◆ Develop a leave management program that integrates leave policies and processes and streamlines services.
- ◆ Coordinate and provide administrative support to the Consultation Ordinance Employee-Management Committee.

**GOALS & OBJECTIVES CONTINUED**

- ◆ Revise and update Human Resources-related personnel rules and Administrative Directives to maximize organizational flexibility and effectiveness while ensuring compliance with applicable Federal, State and Local laws.
- ◆ Provide competitive starting salaries and benefits in order to attract and retain competent, qualified employees at all levels.
- ◆ Utilize automated affirmative action plan software to update the City's voluntary Affirmative Action Plan; provide technical assistance to City Departments regarding their affirmative action objectives; and provide staff support to the Affirmative Action Advisory Committee.
- ◆ Ensure Equal Employment Opportunity (EEO) efforts support the City's policy of extending fair and impartial treatment to all of its current employees and applicants.
- ◆ Facilitate the recruitment of qualified, competent individuals through increased and targeted recruitment efforts. These efforts include, but are not limited to, advertising in diverse publications, increasing partnerships with external organizations, and creating programs that increase the pool of diverse applicants.
- ◆ Monitor and offer guidance in the administration of the Employee Performance and Development Plan System, which better links employee performance with organization mission and goals.
- ◆ Facilitate the selection of qualified uniformed personnel by administering contracts for the development and validation of entrance and promotional testing of uniformed personnel, and conducting examinations in accordance with Civil Service requirements and collective bargaining agreements.
- ◆ Monitor contracts to ensure delivery of services and compliance with performance measures.
- ◆ Train employees, supervisors and managers on fraud prevention and awareness.
- ◆ Develop and implement a city-wide internship program that cultivates diversified experienced employees and future leaders.

# HUMAN RESOURCES

# GENERAL FUND

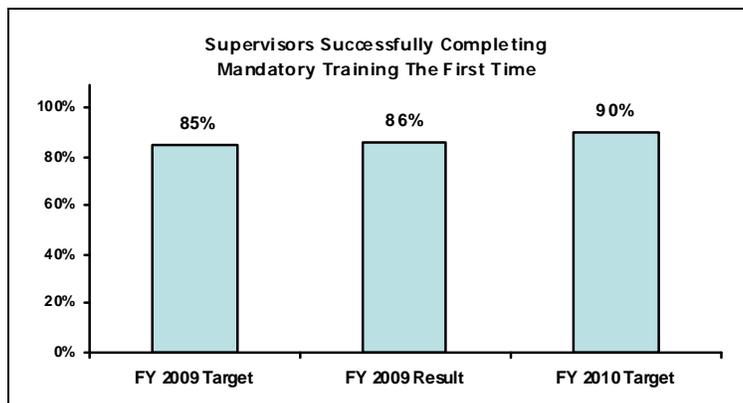
## PERFORMANCE MEASURE RESULTS

The following table illustrates performance measure results of the Human Resources Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
85% of e-lists provided to departments within 4 days	85%	88%	92%
85% of supervisors successfully completing mandatory supervisory training the first time	85%	86%	90%

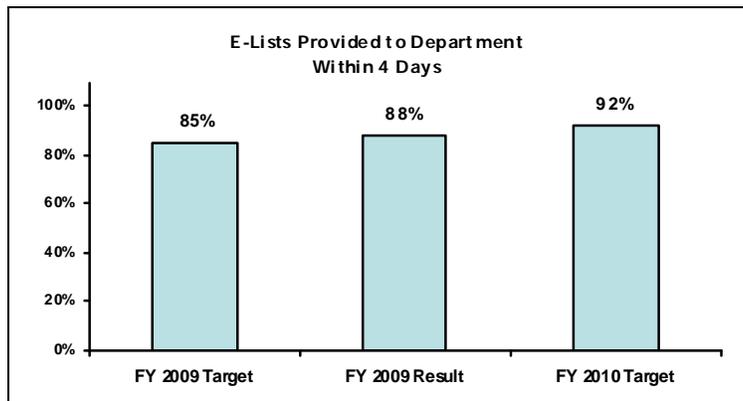
### Achieve 85% of supervisors successfully completing mandatory supervisory training the first time.

Each of the five "12 Danger Zones" training courses include a post test. Supervisors must receive a passing score of 70 percent in each class to receive credit for attending the training.



### 85% of e-lists provided to departments within 4 days.

E-lists evaluated and provided to departments within 4 days of advertisement closing.



## GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
PERSONAL SERVICES	\$3,599,122	\$3,675,216	\$3,602,250	\$3,112,725
CONTRACTUAL SERVICES	235,464	259,176	212,243	331,809
COMMODITIES	53,060	44,235	40,595	36,479
SELF INSURANCE/OTHER	552,570	574,703	585,663	369,728
CAPITAL OUTLAY	17,927	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$4,458,143</b>	<b>\$4,553,330</b>	<b>\$4,440,751</b>	<b>\$3,850,741</b>
<b>AUTHORIZED POSITIONS</b>	<b>53</b>	<b>52</b>	<b>52</b>	<b>43</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>53.00</b>	<b>52.00</b>	<b>52.00</b>	<b>43.00</b>

### PROGRAM INFORMATION

The Employee Benefits staff implements and administers a full range of benefit programs offered to City employees, retirees, the Mayor, City Council members, and eligible family members. The staff is responsible for administration, education and customer service of the following programs: the self-funded indemnity health care plans, Vision Plan, Dental Plans, Life Insurance plan, Texas Municipal Retirement System Program, Employee Assistance Program (EAP), Unemployment Compensation (UC), Extended Sick Leave Program, Wellness Program, Employee Health & Wellness Center, Deferred Compensation and voluntary benefits coverage. The staff organizes, promotes and facilitates periodic review of the benefit programs available to our employees and retirees.

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### GOALS & OBJECTIVES

- ◆ Administer self-funded benefit plans to ensure compliance with state and federal law.
- ◆ Evaluate plan design and implement plan changes to control cost and offer a comprehensive benefit package to attract and retain employees.
- ◆ Coordinate the City's disability benefits with benefits received from other disability programs such as the Federal Social Security Act, Texas Municipal Retirement System, Rehabilitative Employment, Worker's Compensation or any law of similar intent.
- ◆ Conduct ongoing educational and outreach services to provide information regarding the health benefits package, retirement and wellness programs.
- ◆ Facilitate periodic benefit reviews, surveys, vendor reviews and request for proposals to maintain competitive programs.
- ◆ Conduct ongoing educational and outreach services to provide information regarding the health benefits package, retirement and wellness programs.
- ◆ Facilitate periodic benefit reviews, surveys, vendor reviews and request for proposals to maintain competitive programs.
- ◆ Maximize attendance by reducing the average time employees are in short-term disability and facilitating employee's return to regular or light duty work status.
- ◆ Provide customer service for all active employees, retirees and their eligible family members on health benefits and retirement program.
- ◆ Provide a comprehensive Wellness Program which includes evidence-based, results-oriented initiatives that focus on awareness, education, lifestyle and behavior change, as well as organizational and environmental support.
- ◆ Offer and promote an Employee Assistance Program to address personal and work related issues that affect employee performance.
- ◆ Administer benefits for qualified unemployment claims.
- ◆ Track unemployment claims to identify potential problem areas, determine appropriate solutions, and protest questionable claims to control cost.
- ◆ Leverage the use of technology to increase efficiency and improve the quality of service provided to customers.
- ◆ Monitor contracts to ensure delivery of services and compliance with performance measures.

# HUMAN RESOURCES

## EMPLOYEE BENEFITS FUND

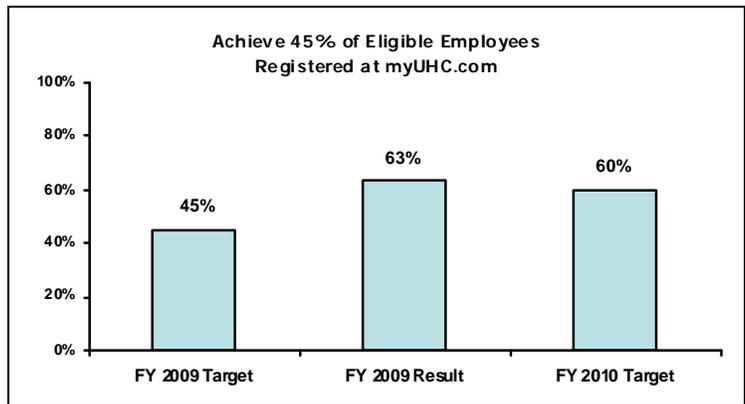
### PERFORMANCE MEASURE RESULTS

The following table illustrates performance measure results of the Human Resources Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Achieve 45% of eligible employees registered at myUHC.com	45%	63%	60%
Achieve 14,270 encounters with selected wellness initiatives	14,270	9,704	14,270
Achieve 27% eligible employee participation in wellness incentive	27%	13%	27%
Achieve and maintain call answer rate of 87%	87%	84%	90%

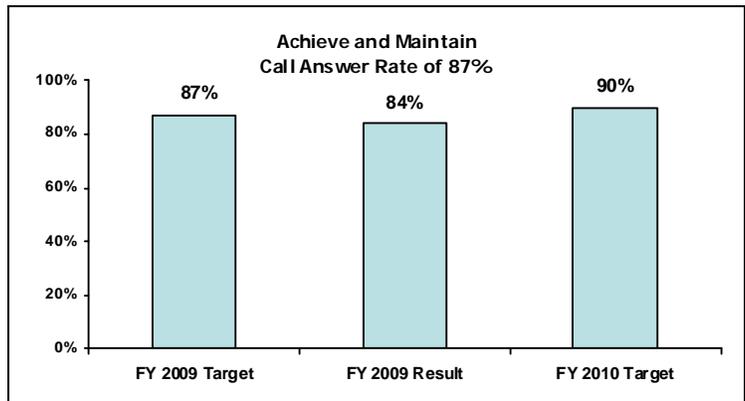
#### Achieve 45% of eligible employees registered at myUHC.com

Percentage of eligible employees (covered full time employees) registered at myUHC.com, the City's online health benefit plan web tool.



#### Achieve and maintain call answer rate of 87%

Percentage of customer calls answered on first try.



# HUMAN RESOURCES

## EMPLOYEE BENEFITS FUND

### EMPLOYEE BENEFITS FUND EXPENDITURES BY CLASSIFICATION

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
ADMINISTRATION-CITY	\$1,565,349	\$3,983,329	\$4,216,637	\$4,102,140
ADMINISTRATION-CONTRACTS	4,067,167	3,906,704	4,528,951	4,662,600
CLAIMS	64,499,362	78,447,859	74,738,365	82,171,187
PAYMENTS	9,388,696	2,463,296	4,633,618	4,808,722
TRANSFERS	7,136,506	3,041,272	3,041,272	1,701,725
<b>TOTAL EXPENDITURES</b>	<b>\$86,657,080</b>	<b>\$91,842,460</b>	<b>\$91,158,843</b>	<b>\$97,446,374</b>
<b>AUTHORIZED POSITIONS</b>	<b>19</b>	<b>22</b>	<b>22</b>	<b>23</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>19.00</b>	<b>22.00</b>	<b>22.00</b>	<b>23.00</b>

# HUMAN RESOURCES

## SELF-INSURANCE WORKERS' COMPENSATION FUND

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### PROGRAM INFORMATION

The Workers' Compensation Program's function is to ensure the City's compliance with applicable federal, state and local statutes and regulations dealing with employee injuries or illnesses in the course and scope of employment and monitoring the activities of the Third Party Administrator and medical cost containment services. Also facilitates the modified duty/return to work program in accordance with City policy. The Texas Workers' Compensation Act is the primary regulatory statute in this regard. The Safety Program's function is to eliminate, reduce or otherwise mitigate the City's exposure to loss resulting from occupational injuries/illnesses, vehicle accidents, third party liability claims and property loss.

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### GOALS & OBJECTIVES

- ◆ Ensure compliance with the Texas Workers' Compensation Act.
  - Continue to train departmental representatives on the requirements, guidelines and benefits of the Texas Workers' Compensation Act.
  - Have staff members obtain and/or maintain professional certifications/licenses by providing professional development opportunities.
- ◆ Improve the overall financial status of the Workers' Compensation Fund.
  - Identify and communicate to the City's executive staff members the Cost of Risk for the Self-Insured Workers' Compensation Program.
  - Administer Risk Management contracts and ensure delivery of all contracted services.
  - Increase the effectiveness of the Modified Duty Program.
  - Reduce the severity and rate of injury to City employees.
  - Aggressively pursue all potential recoveries from negligent third parties.
- ◆ Perform on-site inspections and consultations to promote compliance with accepted guidelines such as: Occupational Health and Safety Administration (OSHA) Standards, Uniform Fire Code, National Electrical Code, National Fire Protection Association Life Safety Code, Federal, State, and local Regulations, Department of Transportation Standards for Commercial Drivers, and Hazard Communication Act.
- ◆ Evaluate methods to enhance integration of Safety and Loss Prevention efforts within departments and through departmental Safety Coordinators and Risk Management.
- ◆ Provide quality safety and health education programs, both in formal classroom environments and within the work areas.
- ◆ Provide expertise in a variety of loss prevention functions such as inspections, training, safety programs/procedures, investigations, audits, and risk reporting/analysis.
- ◆ Assist departments to evaluate, develop, and implement practices and procedures to remove unacceptable risk in an effective, consistent and timely manner.
- ◆ Monitor contracts to ensure delivery of services and compliance with performance measures.

**HUMAN RESOURCES**  
**SELF-INSURANCE WORKERS' COMPENSATION FUND**

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**SELF-INSURANCE WORKERS' COMPENSATION FUND EXPENDITURES BY CLASSIFICATION**

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	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
ADMINISTRATION-CITY	\$1,419,024	\$1,294,663	\$1,259,761	\$1,212,106
ADMINISTRATION-CONTRACTS	840,146	1,014,850	1,028,830	1,014,850
PREMIUMS-EXCESS LIABILITY	188,394	327,165	259,921	327,165
CLAIMS-INSURANCE	9,780,391	9,476,611	11,708,217	11,758,505
TRANSFERS	201,313	621,738	621,738	489,134
<b>TOTAL EXPENDITURES</b>	<b>\$12,429,268</b>	<b>\$12,735,027</b>	<b>\$14,878,467</b>	<b>\$14,801,760</b>
<b>AUTHORIZED POSITIONS</b>	<b>16</b>	<b>13</b>	<b>13</b>	<b>12</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>16.00</b>	<b>13.00</b>	<b>13.00</b>	<b>12.00</b>

**PROGRAM INFORMATION**

The Liability Program administers the City’s Self-Insured Liability Program. This includes assisting the City’s Claims Board and facilitating a litigation management process. The Liability Section also recovers damages to City personnel, property or equipment from liable third parties; maintains placement of insurance coverage; maintains current property listings for insurance policies; and provides services to all departments including, but not limited to: responding to department insurance inquiries, reviewing and approving certificates of insurance; reviewing departmental insurance requirements for contracts, Requests For Proposals, Requests For Qualifications, and monitoring activities of Third Party Administrators. The Program also administers Alcohol and Controlled Substance Random Testing on Commercial Driver’s License drivers and Criminal Background Checks on employees in sensitive positions in accordance with City policy.

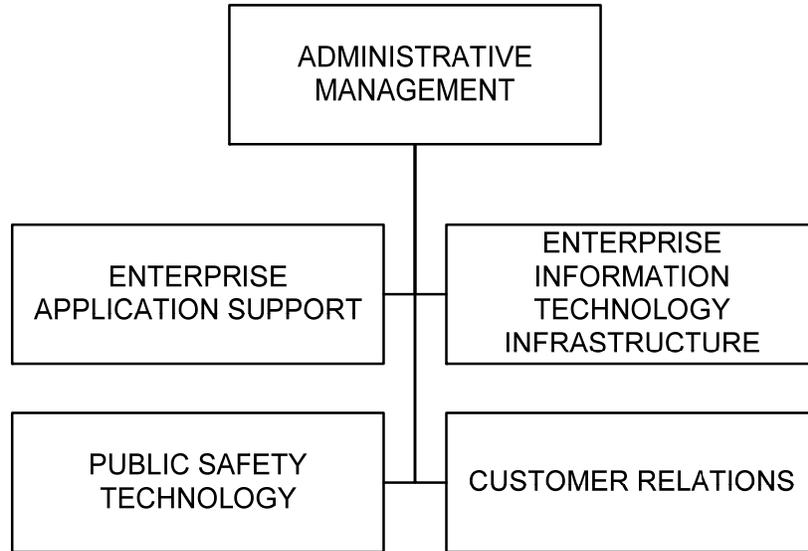
**GOALS & OBJECTIVES**

- ◆ Improve the overall financial status of the Liability Fund.
  - Identify and communicate to the City’s executive staff members the Cost of Risk for a Self-Insured Liability Program.
  - Ensure the City provides compensation for only claims for which it is responsible.
  - Aggressively subrogate and pursue all potential recoveries from negligent third parties.
  - Educate and assist City Departments on methods to identify and control risk exposures and control risks of financial, physical or bodily injury loss to employees or the public.
  - Identify, report, and obtain all recoveries due from excess insurance carriers.
  - Reduce the frequency of motor vehicle accidents and other damage to City property through interaction and training with City departments.
- ◆ Ensure that the City’s investigation and defense costs are minimized to ensure fiscal responsibility.
  - Coordinate a litigation management program with the City Attorney with the advice and direction of the Claims Board.
  - Reduce the frequency of litigated claims and the associated cost to settle claims.
  - Assist the City’s Claims Board in their duties and responsibilities.
- ◆ Ensure the City’s risks are properly identified, evaluated and addressed.
  - Continue to administer Risk Management contracts and ensure delivery of all contracted services.
  - Provide timely and relevant guidance to City departments regarding contractual insurance and indemnification requirements.
- ◆ Monitor contracts to ensure delivery of services and compliance with performance measures.

**SELF-INSURANCE LIABILITY FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
ADMINISTRATION-CITY	\$275,314	\$598,619	\$559,146	\$542,487
ADMINISTRATION-CONTRACTS	630,258	778,095	734,870	778,095
CLAIMS-INSURANCE	4,889,302	6,427,731	5,826,957	6,572,958
PREMIUMS-EXCESS LIABILITY	2,087,574	2,268,585	1,754,787	2,268,585
TRANSFERS	171,573	251,637	251,637	263,325
<b>TOTAL EXPENDITURES</b>	<b>\$8,054,021</b>	<b>\$10,324,667</b>	<b>\$9,127,397</b>	<b>\$10,425,450</b>
<b>AUTHORIZED POSITIONS</b>	<b>4</b>	<b>8</b>	<b>8</b>	<b>7</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>4.00</b>	<b>8.00</b>	<b>8.00</b>	<b>7.00</b>

# INFORMATION TECHNOLOGY SERVICES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
Information Technology Services Fund	237.00	\$45,102,993
Capital Projects	0.00	30,216,000
<b>Total Funding</b>	<b>1,737.00</b>	<b>\$75,318,993</b>

# INFORMATION TECHNOLOGY SERVICES

## INFORMATION TECHNOLOGY SERVICES FUND

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### MISSION STATEMENT

*The Information Technology Services Department is dedicated to providing secure, reliable, and responsive enterprise-level technology and business solutions that facilitate and enhance the City's effectiveness in serving the citizens of San Antonio.*

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### PROGRAM INFORMATION

The Information Technology Services Department (ITSD) provides information technology (IT) services, 24 hours a day, seven days a week to all City departments, delegate agencies, various local, state, and federal governmental entities through information and technology sharing agreements.

ITSD is structured as a centralized IT shared services organization that provides governance and support for all technology functions and builds information systems around IT industry best practices that facilitate the goals and objectives of the City of San Antonio.

The following is a listing of the services provided by ITSD:

- ◆ Enterprise Application Services - Provides assessment, business analysis, testing, development, and support of information systems applications in support of ITSD and City of San Antonio services.
- ◆ Business Administration Services - Provides budgetary, financial, contractual, quality assurance, procurement, and disposition service functions in support of inter- and intra-departmental information systems initiatives.
- ◆ Business Intelligence Services – Provides processes, technologies, and tools to turn data into information to facilitate business decisions utilizing data warehousing, analytics, and executive dashboard tools.
- ◆ Communications Services – Provides converged data, voice, and radio services to support City of San Antonio business objectives.
- ◆ Computing Infrastructure Services - Provides computing infrastructure platforms such as mainframe and desktop applications, network operating systems, and application topologies in support of City of San Antonio business objectives.
- ◆ Integration Services - Provides systematic facilitation to enable the seamless integration of people, processes, and technology.
- ◆ Public Safety IT Strategic Planning Services - Provides information technology coordination and management services for City public safety agency projects.
- ◆ Security Services - Policy and compliance to support the confidentiality, integrity, and availability of information systems and data.
- ◆ Strategic Management Support Services - Provides professional services and strategic advice on matters related to information technology management and strategy, project and portfolio management, business analysis and performance measurement, quality assurance, and change management to achieve the Department's goals and enhance its effectiveness.
- ◆ Customer Support Services - Provides support and effective customer service for all users of City of San Antonio information systems.

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### GOALS & OBJECTIVES

- ◆ *Enterprise Application Services* – To provide technology solutions through business analysis, development, enhancement, maintenance, and support of the various applications utilized by the City of San Antonio, and replacing older system applications with new technologies, such as E-Forms, Enterprise Content Management, E-Procurement, Plant Maintenance and E-Recruitment, etc., thereby providing quality services to internal (employee's and delegate agencies) and external customers (citizens, visitors, and businesses).

# INFORMATION TECHNOLOGY SERVICES

## INFORMATION TECHNOLOGY SERVICES FUND

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### GOALS & OBJECTIVES CONTINUED

- ◆ *Business Administration Services* – To provide business support services for a viable, responsible, and proactive strategic and operational budgetary, fiscal, contractual, and procurement administration. This will enable ITSD to provide the City of San Antonio with a financially sound methodological vehicle that will promote equitable cost allocation, fiscally sound policies and procedures, and efficient oversight of IT equipment and service procurements for all City departments. This will result in a healthy fund balance, network infrastructure standardization, and compliance with ITSD's computing standards.
- ◆ *Business Intelligence Services* – To provide the support and tools for internal users to assess, enhance, and optimize the City of San Antonio's services' performance and operation by providing decision tools that enable real-time, interactive access, analysis and manipulation of mission-critical information. This will allow users insight into key operating information to quickly identify business challenges and opportunities.
- ◆ *Communications Services* – To continue to operate and expand the City's Regional Radio Communications system which provides interoperability radio communications between the City of San Antonio and other governmental entities in support of the City's growing mobile radio communications needs. This is facilitated by utilizing the latest hardware and software mobile radio systems technology, which will enable effective, efficient, and reliable mobile radio communications solutions to the City of San Antonio and the surrounding region.
- ◆ *Computing Infrastructure Services* – To provide reliable, effective, and efficient information processing platforms for the City's enterprise; identify emerging technologies, and evaluate selected ones to determine potential benefits to the City's enterprise; replace aging infrastructure equipment; build critical system redundancies; and consolidate computing platforms and reduce operating costs by eliminating duplication. This will assist ITSD in providing effective and efficient enterprise services that focus on meeting business requirements.
- ◆ *Integration Services* – To provide City departments with core inter- and intra- City connecting services which provides a basis for interoperability between City departments, and provide economies of scale for services widely used by the City of San Antonio. This ensures that the City's Enterprise application systems are appropriately supported to assure delivery of system functions critical to the efficient operation of City government.
- ◆ *Public Safety IT Strategic Planning Services* – To provide oversight and support of the 911 communications center, major deployments and/or modifications of public safety systems, and all public safety information technology staff; to coordinate and implement a citywide security plan for all City facilities; and complete, implement and monitor an IT Strategic Plan for City Public Safety agencies.
- ◆ *Security Services* – Maintain reliable, secure, confidential, and continuous enterprise operations through policies, procedures, monitoring, risk assessment/planning/mitigation, recovery planning, and periodic testing. This will provide high availability of enterprise information technology resources through protection from and prevention of cyber incidents, as well as business continuity efforts.
- ◆ *Strategic Management Support Services* – Implement operational best practices to provide improved availability, reliability and performance of ITSD services. The benefits of operational excellence will be improved quality of ITSD operations services, improved communication and planning resulting in more effective solutions to the City's business needs, a better managed operational environment leading to better cost control, and improved relationships between ITSD and its customers.
- ◆ *Customer Support Services* – To provide an improved single point of contact for IT Support 24-hours a day, 7-days a week that will improve the business processes for customer service, asset management, inventory, change management and incident management. The Service Desk provides two separate and distinct functions: (1) logging, tracking, resolution, and elevation of problems; and (2) coordination of all data and voice service requests for adds, moves, and changes.

# INFORMATION TECHNOLOGY SERVICES

## INFORMATION TECHNOLOGY SERVICES FUND

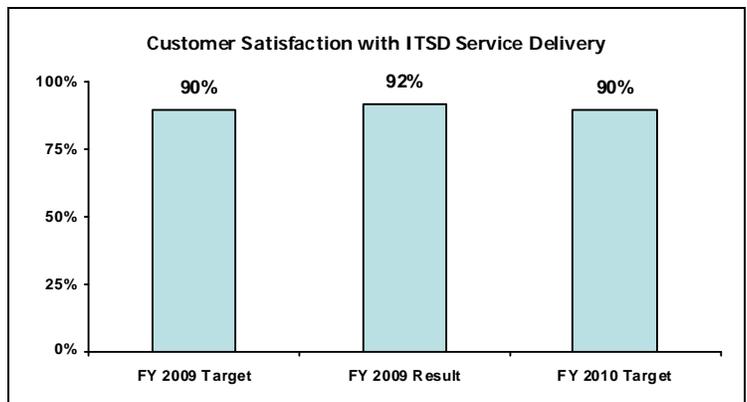
### PERFORMANCE MEASURE RESULTS

The following table illustrates performance measure results of the Information Technology Services Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Achieve 90% customer satisfaction with ITSD service delivery	90%	92%	90%
Deliver 80% of all approved IT projects successfully based on ITSD-established project standards	80%	80%	80%
Deliver 80% of all cataloged services at or above service level objectives	80%	80%	80%
ITSD's service management capability will transition from Level 2 (Developing) to Level 3 (Defined)	100%	100%	N/A

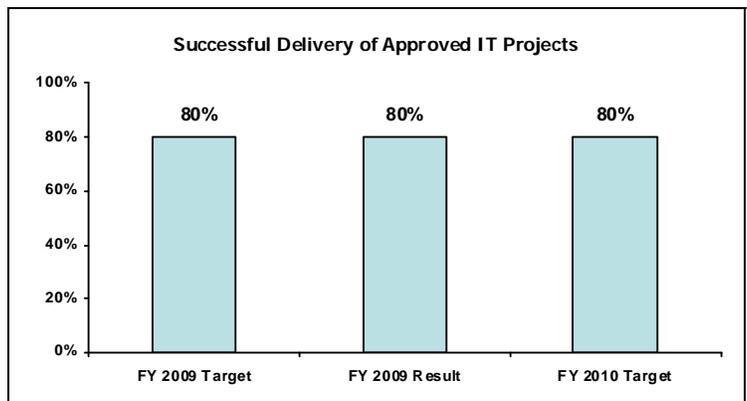
#### Customer satisfaction with ITSD service delivery

ITSD sends out a customer questionnaire to all City personnel who have had a trouble ticket closed recently to determine the level of satisfaction in the delivery of IT services. The results assist ITSD in addressing areas where service delivery can be improved.



#### Successful delivery of approved IT projects

ITSD project standards are outlined by the IT Project Management Office (PMO) through the creation of standardized project management templates, processes, and structures necessary to create a solid foundation for improved project standards. This goal measures the percentage of approved projects that are delivered successfully.



**INFORMATION TECHNOLOGY SERVICES  
INFORMATION TECHNOLOGY SERVICES FUND**

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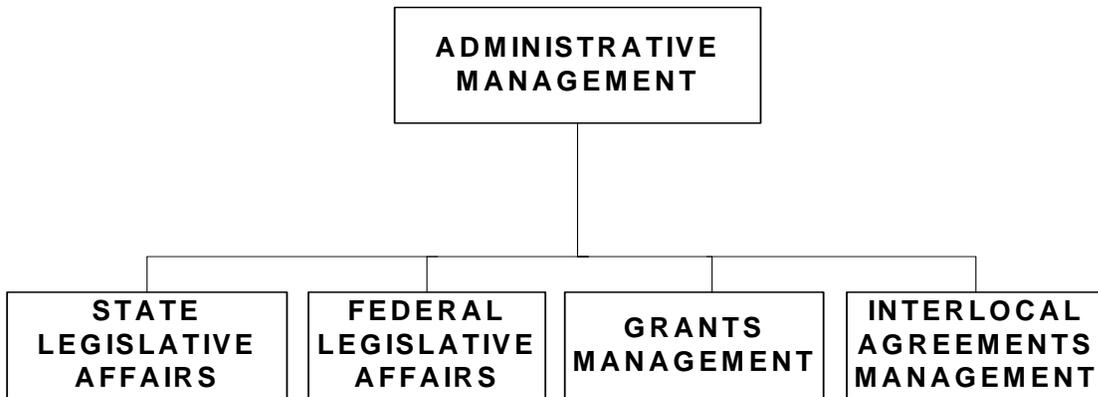
**INFORMATION TECHNOLOGY SERVICES FUND EXPENDITURES BY CLASSIFICATION**

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	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$16,687,433	\$18,706,825	\$18,212,490	\$19,220,625
CONTRACTUAL SERVICES	8,432,119	9,637,675	10,734,820	8,408,516
COMMODITIES	5,738,965	4,819,594	4,893,931	6,452,618
SELF INSURANCE/OTHER	7,915,573	6,069,094	4,543,322	5,126,123
CAPITAL OUTLAY	66,956	104,559	104,559	184,692
TRANSFERS	615,517	700,391	700,391	5,710,419
<b>TOTAL EXPENDITURES</b>	<b>\$39,456,563</b>	<b>\$40,038,138</b>	<b>\$39,189,513</b>	<b>\$45,102,993</b>
<b>AUTHORIZED POSITIONS</b>	<b>244</b>	<b>240</b>	<b>240</b>	<b>237</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>244.00</b>	<b>240.00</b>	<b>240.00</b>	<b>237.00</b>



# INTERGOVERNMENTAL RELATIONS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	5.00	\$920,005
<b>Total Funding</b>	<b>5.00</b>	<b>\$920,005</b>

**MISSION STATEMENT**

*To protect, promote and advance the City's legislative and regulatory interests with a distinguished service approach in collaboration with City departments, community partners, and other stakeholders.*

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**PROGRAM INFORMATION**

The Intergovernmental Relations Department monitors state and federal government activities, develops legislative programs approved by City Council, manages the City's federal and state consultants, and coordinates legislative activities with other local, public, and private-sector entities. The Intergovernmental Relations Department also manages interlocal contracts and agreements and performs other special projects related to intergovernmental cooperation. Furthermore, the Intergovernmental Relations Department is committed to providing leadership, guidance, and technical support in grants management and development.

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**GOALS & OBJECTIVES**

- ◆ To advocate for the City's state and federal legislative initiatives in coordination with other City departments to benefit the City.
  - Examine federal and state legislation and determine its impact to the City.
  - Promote legislative and regulatory initiatives that will benefit the City.
  - Identify and defeat legislation that will negatively impact the City.
  - Engage San Antonio legislative and congressional delegations on issues affecting the City.
- ◆ To identify and implement agreements with other political subdivisions to increase efficiency and service to the citizens of San Antonio.
  - Analyze all current high impact inter-local agreements in an effort to determine their fiscal impact.
  - Assess potential high impact interlocal agreements in cooperation with other government entities.
  - Negotiate fair and equitable agreements in a professional and timely manner.
  - Strengthen communications and working relationships with area political subdivisions.
  - Facilitate the integration of City and County services, where applicable, as a means to increase efficiency and customer service.
- ◆ To increase the submission of new grant proposals.
  - Identify, refer and assist in the submission of new grants for which the City is eligible.
- ◆ To promote professional development for identified grant personnel and project managers.
  - Identify and coordinate professional development training sessions for identified grant personnel and project managers.

**PERFORMANCE MEASURE RESULTS**

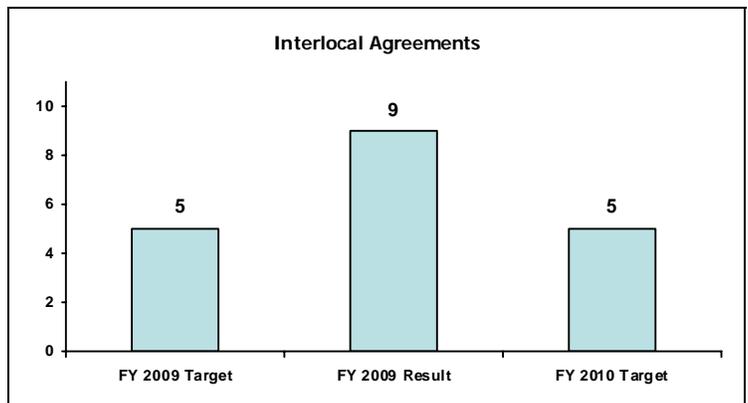
The following table illustrates performance measure results of the Intergovernmental Relations Department for FY 2009. These performance indicators are those that are being tracked in the City’s Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Successfully negotiate and implement 5 Interlocal Agreements	5	9	5
Enact 66% of State Legislative Program	66%	62%	N/A*
Receive \$10 million annually in Federal funds related to the Federal Program	\$10M	\$12.5M	N/A

\*This performance measure will not be used in Fiscal Year 2010 because the State Legislature will not be in session during this period.

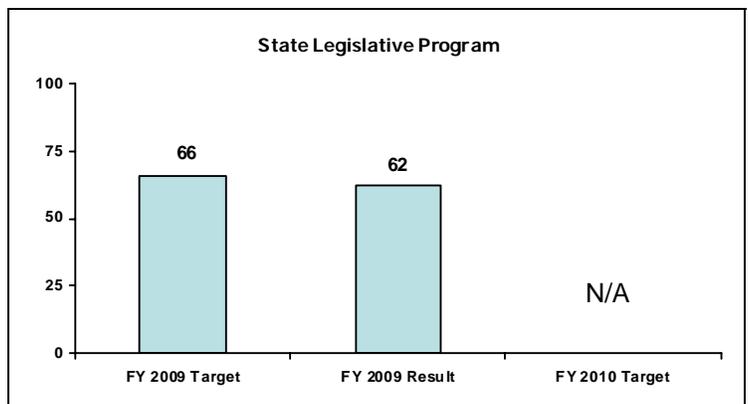
**Successfully negotiate and implement 5 Interlocal Agreements**

Agreements identified and implemented with other political subdivisions to increase efficiency of delivering public services.



**Enact 66% of State Legislative Program**

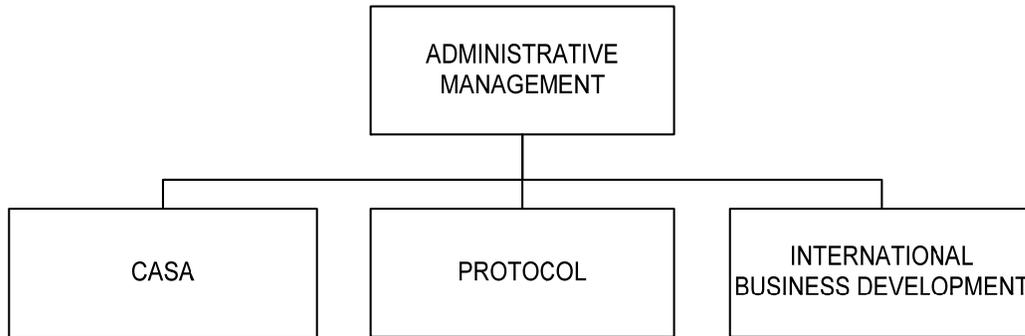
This measure shows the percentage of the State Legislative Program enacted. The State Legislative program promotes legislative and regulatory initiatives that will benefit the City during the Legislative Session.



**INTERGOVERNMENTAL RELATIONS****GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$411,361	\$419,755	\$431,868	\$484,073
CONTRACTUAL SERVICES	654,037	751,111	727,635	405,983
COMMODITIES	5,987	7,553	11,250	7,553
SELF INSURANCE/OTHER	26,342	23,373	23,601	22,396
CAPITAL OUTLAY	8,199	0	322	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,105,926</b>	<b>\$1,201,792</b>	<b>\$1,194,676</b>	<b>\$920,005</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

# INTERNATIONAL AFFAIRS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	4.00	\$495,641
Community & Visitor Facilities Fund	6.00	925,097
<b>Total Funding</b>	<b>10.00</b>	<b>\$1,420,738</b>

**MISSION STATEMENT**

*The International Affairs Department develops and maintains foreign relations for the City of San Antonio by fostering international trade, foreign investment and global partnerships.*

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**PROGRAM INFORMATION**

Created to provide a clear entrance or “front door” that establishes San Antonio as the “Center of International Excellence”, the International Affairs Department attracts and promotes global trade, foreign investment and protocol counseling to the San Antonio community. These functions are carried out through programs, services and collaborations supported by the City of San Antonio’s award winning foreign trade efforts in Japan and Mexico – “The Casa San Antonio” program; the Export Leaders Programs and vigorous promotion of San Antonio’s industry clusters throughout the world. This is achieved by hosting official international dignitaries, nurturing long-term relationships worldwide, presentations to prospective businesses, international business counseling, match-making, trade missions, conferences and seminars.

San Antonio fosters economic global ties with its sister cities in Mexico, Japan, Korea, Spain, Taiwan and India among other strategic alliances. The International Affairs Department provides official interfaces with local partners such as the Free Trade Alliance San Antonio, North American Development Bank, Mexican Consulate, U.S. Department of Commerce/Foreign Commercial Service; Universidad Nacional Autonoma de Mexico (UNAM), Instituto de México, the World Affairs Council, UTSA International Trade Center, Bexar County, local chambers of commerce and industry and several other foreign commercial entities.

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**GOALS & OBJECTIVES****International Business and Economic Development**

- ◆ Position San Antonio as the “Center of International Excellence” by hosting meetings, seminars, and conferences on best practices by foreign governments and international markets.
- ◆ Increase international business by fostering global trade and promotion by utilizing the CASA San Antonio Program in Mexico and our trade representative in Japan, exploring new markets in India, China and Europe and identifying other global trade opportunities for our targeted industries.
- ◆ Develop international partnerships for San Antonio’s driver industries in Biotechnology & Healthcare, Aerospace & Aviation, Tourism, Logistics & Transportation and Information Technology Security in conjunction with local partners including City departments such as Economic Development, Convention & Visitors Bureau, Cultural Affairs and San Antonio International Airport and the Free Trade Alliance San Antonio, San Antonio Technology Accelerator Initiative (SATAI), Brooks City-Base, San Antonio Economic Development Foundation, U.S. Department of Commerce Export Assistance Center, UTSA International Trade Center, Port San Antonio, Chambers of Commerce, and the Greater Austin-San Antonio Corridor Council.
- ◆ Conduct the San Antonio Export Leaders Program, a highly effective course providing exporting tools and training to expand local businesses internationally and lead a trip to Mexico and Spain for one-on-one business meetings.
- ◆ Utilize global technology through a new departmental web portal to serve and provide fast and accurate information to assist local companies in today’s business climates.
- ◆ Continue to facilitate the needs of Toyota Motor Manufacturing Texas in San Antonio.
- ◆ Increase two-way Mexico trade, travel, educational and cultural exchanges in cooperation with multiple city departments and private sector leaders through implementation of the San Antonio-Mexico Strategic Marketing Program.

**GOALS & OBJECTIVES CONTINUED****Foster Foreign Relations Development & International Understanding**

- ◆ Develop foreign relations for San Antonio by conducting outreach at all levels with international entities. This goal is accomplished by acting as the City's official interface with foreign dignitaries and governments including the U.S. Department of State; foreign governments; U.N. Missions; Consular Corps in Washington, D.C. and Texas, Mexican Trade Offices and Sister Cities International. Local organizations include: The World Affairs Council; San Antonio International Visitors Alliance; San Antonio-Mexico Friendship Council; San Antonio-Mexico Foundation for Education; Federation of Mexican Communities in San Antonio; research facilities; ethnic groups; universities; community colleges; arts & cultural and civic organizations.
- ◆ Continue to provide award-winning Sister City programs by broadening and deepening our relationships with San Antonio's eight Sister Cities in cultural, education and business sectors.
- ◆ Create a non-profit 501c (3) organization that serves as an umbrella for all local sister cities groups.
- ◆ Foster youth participation in global affairs by providing non-financial assistance to the Model United Nations program for local and international high school students to learn global issues through the International School of the Americas.
- ◆ Provide specialized training to improve job related skills and development of staff.

**PERFORMANCE MEASURE RESULTS**

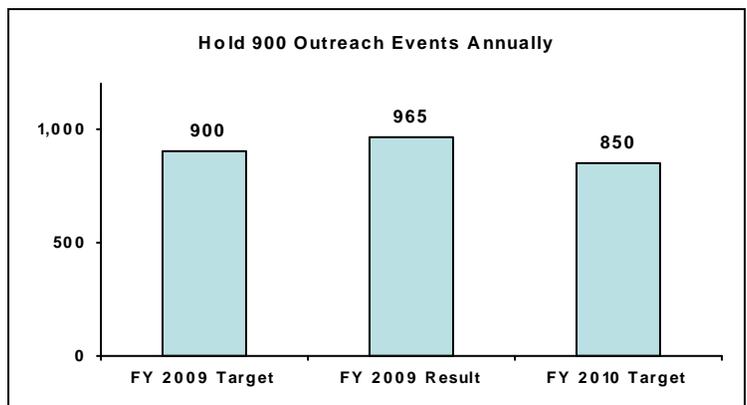
The following table illustrates performance measure results of the International Affairs Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Serve 800 business clients annually	800	922	800
Hold 900 outreach events annually (site visits, speeches, presentations, networking events)	900	965	850
Achieve \$40 million in business generated in San Antonio by CASA Program	\$40 M	N/A*	\$45 M
Achieve \$80 from new business per \$1 invested in CASA Program	80:1	N/A*	93.25:1

*\*Survey is ongoing; results will be available at the end of calendar year 2009*

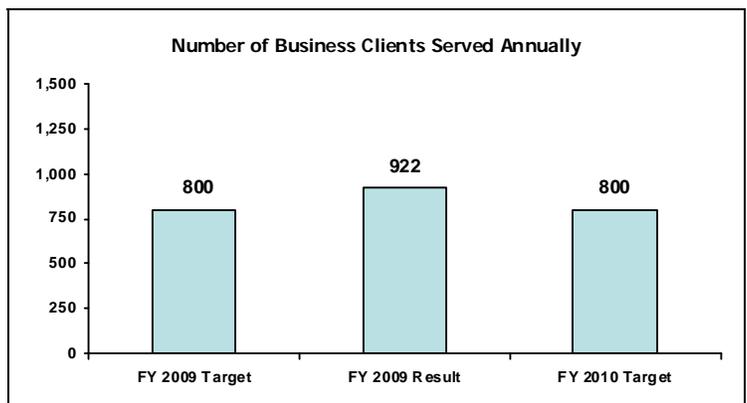
**Hold 900 outreach event annually (site visits, speeches, presentations, and networking events)**

This measure represents the work of the International Affairs Department to promote international travel and trade by holding events with community partners, business clients, as well as presentations on San Antonio's targeted industries and global relationships.



**Serve 800 Business Clients Annually**

Measures the number of business clients served through the department's international business development efforts.



**INTERNATIONAL AFFAIRS****GENERAL FUND  
COMMUNITY & VISITOR FACILITIES FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

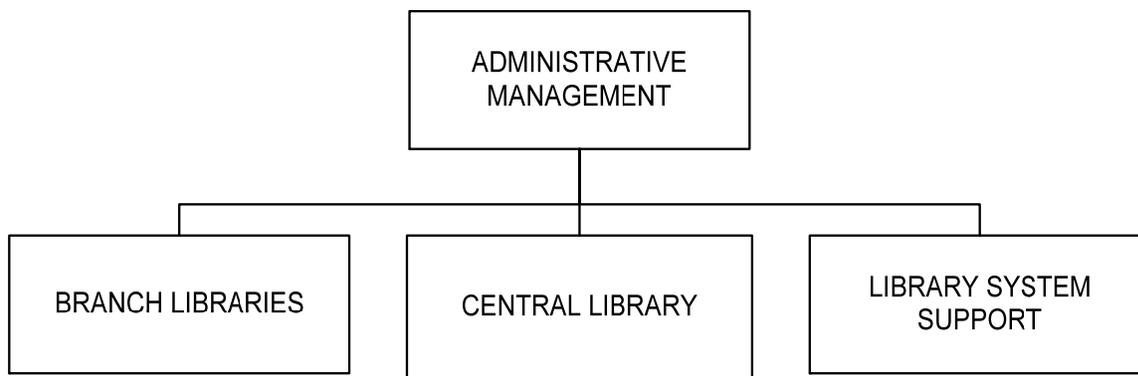
	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$395,003	\$397,664	\$398,190	\$331,906
CONTRACTUAL SERVICES	140,478	144,723	140,958	142,895
COMMODITIES	4,211	3,675	4,410	3,675
SELF INSURANCE/OTHER	22,980	19,548	21,357	17,165
CAPITAL OUTLAY	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$562,672</b>	<b>\$565,610</b>	<b>\$564,915</b>	<b>\$495,641</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>4</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>

**COMMUNITY & VISITOR FACILITIES FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$527,756	\$549,685	\$522,757	\$483,566
CONTRACTUAL SERVICES	446,423	362,514	362,514	367,540
COMMODITIES	50,428	51,093	53,815	45,042
SELF INSURANCE/OTHER	63,680	80,325	74,458	28,949
CAPITAL OUTLAY	426	13,285	13,285	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,088,713</b>	<b>\$1,056,902</b>	<b>\$1,026,829</b>	<b>\$925,097</b>
<b>AUTHORIZED POSITIONS</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>6</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>6.00</b>



# LIBRARY



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	404.00	\$29,124,445
Categorical Grants	9.00	2,063,228
Capital Projects	0.00	13,701,000
<b>Total Funding</b>	<b>413.00</b>	<b>\$44,892,304</b>

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**MISSION STATEMENT**

*The San Antonio Public Library provides equal and open access to books, information and technology resources to promote a lifetime of reading and learning, and contributes to the enjoyment, enlightenment, and economic vitality of our diverse and dynamic community.*

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**PROGRAM INFORMATION**

The Public Library provides lifelong learning materials and services to the citizens of San Antonio and Bexar County through a system of 22 branch libraries, the Central Library, one bookmobile and two partnership libraries through agreements with the North East Independent School District: the Bannwolf Library at Reagan High School and the Pruitt Library at Roosevelt High School. Materials and services include books, magazines, newspapers, microfilm, compact disks, audio books, videotapes, DVDs, electronic databases, access to the Internet (including wireless access and laptops for check-out) and software, reference services and child, teen and adult programming. In addition to City funding, other funding sources include the Library Foundation, the Friends of the Library organization, Federal and State grants and Bexar County. The Library generates revenue for the City of San Antonio through non-resident card fees, copy machine charges, the collection of overdue fines, meeting room use charges and Bexar County's contribution to the City's general fund.

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**GOALS & OBJECTIVES**

- ◆ To provide resources and services to children, teens and adults that enhances their efforts to succeed.
  - Provide program services to children under age five and their parents and caregivers.
  - Work in partnership with local agencies and organizations to provide children, parents, and caregivers with information and activities that support early literacy development, promote reading and encourage library use.
  - Provide quality programming throughout the Library System which appeals to our broad customer base, such as Hispanic Heritage Month, African American History Month and the Summer Reading Program.
- ◆ To broaden community awareness of the wide range of services and resources available from the San Antonio Public Library System.
  - Continue to promote available resources for the visually impaired.
  - Continue to work with community partners to maximize impact of public awareness efforts.
  - Continue the voter registration campaign and partner with the Bexar County Elections through the provision of voting sites.
  - Expand the number of library cardholders through the county-wide library card campaign.
  - Promote library resources through proactive outreach in the Community and schools.
- ◆ To support economic development efforts and the goal of a literate and educated workforce.
  - Work with appropriate partners, including other City departments, to assist in creating a more literate workforce and support individuals re-entering the job market.
  - Continue to offer the community computer training programs at the Central and Branch Libraries through the Department of Community Initiatives (DCI.)
  - Cooperate with DCI to provide tax preparation services for low income members of the community.
  - Partner with the Library Foundation to administer the Institute of Library and Museum Services Federal Grant to train the next generation of librarians through financial assistance in master degree programs.
- ◆ To maximize the resources of the Library, enhance service efforts and create support opportunities for the future.
  - Continue to examine staffing resources and the best use of existing resources to provide library service.
  - Pursue outside funding opportunities, including grants, gifts and partnerships.
  - Support the efforts of the Library Foundation and the Friends of the Library in their mission to expand awareness and increase resources for the Library.

**GOALS & OBJECTIVES CONTINUED**

- ◆ To provide Library technology resources.
  - Continue to enhance service efforts by implementing available features of the integrated library automation system.
  - Implement a replacement schedule for public computers, software and network equipment.
  - Upgrade Library's IT infrastructure to improve reliability and performance.
  - Complete installation of radio frequency identification technology to improve inventory control, security and customer service.
  - Leverage wireless internet access at all locations to provide innovative services to the Community, including laptops for check-out.
- ◆ To provide Library environments that are welcoming, accessible and safe.
  - Maintain the Library's facilities at a level that will preserve their value for the community.
  - Partner with the City of San Antonio Capital Improvement Management Services Department to complete all planned work on 2007 Bond and other capital projects.
  - Provide adequate security and staffing to make the Library's locations welcoming and safe for all customers.
  - Cooperate with private groups to leverage resources to enhance library facilities.

## PERFORMANCE MEASURE RESULTS

The following table illustrates performance measure results of the Library Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Number of library materials borrowed	6,271,458	6,824,889	7,029,636
Number of visitors to the San Antonio Public Library	4,524,613	5,300,151	5,459,156
Number of Internet computer sessions	1,119,020	1,440,270	1,483,478
Number of reference questions answered	1,197,331	1,417,597	1,460,125
Attendance at Adult Programs	25,327	29,882	30,778

## GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
PERSONAL SERVICES	\$18,370,512	\$19,191,903	\$19,174,623	\$18,057,364
CONTRACTUAL SERVICES	1,708,642	1,799,105	1,814,850	3,204,179
COMMODITIES	3,796,061	3,986,543	3,998,800	3,670,350
SELF INSURANCE/OTHER	3,762,043	4,008,118	3,948,457	3,961,690
CAPITAL OUTLAY	424,056	100,000	100,000	230,862
<b>TOTAL EXPENDITURES</b>	<b>\$28,061,314</b>	<b>\$29,085,669</b>	<b>\$29,036,730</b>	<b>\$29,124,445</b>
<b>AUTHORIZED POSITIONS</b>	<b>565</b>	<b>565</b>	<b>565</b>	<b>489</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>460.00</b>	<b>460.00</b>	<b>460.00</b>	<b>404.00</b>

**LIBRARY****GENERAL FUND****CATEGORICAL GRANTS SUMMARY**

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2010</b>
Boza Becica Endowment	\$0	\$0	\$0	\$513,859	\$513,859
Friends of the San Antonio Public Library (Various Restricted Donations)	0	0	0	90,000	90,000
Institute of Museum and Library Services Congressionally Directed Grant	48,000	0	0	0	48,000
Interlibrary Loan Services – Alamo Area Library System	282,427	0	0	0	282,427
Library Systems Operation – Alamo Area Library System	364,707	0	0	0	364,707
Loan Star Libraries Grant	0	301,000	0	0	301,000
Miscellaneous Gifts (Various Restricted Donations)	0	0	0	75,000	75,000
San Antonio Public Library Foundation (Various Restricted Donations)	0	0	0	300,000	300,000
Technical Assistance Negotiated Grant – Alamo Area Library System	88,235	0	0	0	88,235
<b>TOTAL</b>	<b>\$783,369</b>	<b>\$301,000</b>	<b>\$ 0</b>	<b>\$978,859</b>	<b>\$2,063,228</b>

**LIBRARY****CATEGORICAL GRANTS****Grant Name:** *Boza Becica Endowment***PROGRAM INFORMATION**

A supporter of the Library, Dr. Boza Becica made the San Antonio Public Library the sole recipient of her estate totaling \$513,859. Dr. Boza Becica passed away at 96 years of age on February 4, 2008. To honor her legacy, the Library Board of Trustees directed staff to create an endowment in her name, to be used for the benefit of the Library in perpetuity by creating a recurring resource to purchase library books and materials consistent with Dr. Becica's expressed wishes. The interest on the endowment will be spent annual on books and materials. The principal will remain whole. The City Council approved acceptance of this gift and establishment of the endowment on September 17, 2009.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

OTHER – Other Funding Source	N/A	N/A	\$513,859
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$513,859</b>

**EXPENDITURES**

COMMODITIES	N/A	N/A	\$513,859
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$513,859</b>

**Grant Name:** *Institute of Museum and Library Services Congressionally Directed Grant***PROGRAM INFORMATION**

This program is funded by an earmark from the 2009 Institute of Museum and Library Services (IMLS) Congressionally Directed Grant from the Office of Congressman Charles Gonzalez, TX-20 to enhance the San Antonio Public Library's technology capabilities through the purchase of Public Computer Reservation and Print Management System which will be used at all library locations to enhance access to public computers.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	N/A	N/A	\$48,000
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$48,000</b>

**EXPENDITURES**

COMMODITIES	N/A	N/A	\$48,000
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$48,000</b>

**LIBRARY****CATEGORICAL GRANTS****Grant Name:** *Interlibrary Loan Services-Alamo Area Library System***PROGRAM INFORMATION**

San Antonio Public Library, as the designated Major Resource Center of this service area, has continued to receive this grant under this program since 1972. These funds will be used for the operation of the San Antonio Interlibrary Loan Center and continue to support the four (4) existing grant funded positions that provide support to the program. This program provides Interlibrary Loan services (reciprocal borrowing) to multi-type libraries in 21 counties, including Bexar County. Bexar County area library patrons benefit from a centralized Interlibrary Loan service. In FY 2008 San Antonio Public Library customers borrowed approximately 25,000 items from partner libraries through the Interlibrary Loan Center and close to 22,000 items were loaned to other libraries.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Fund Source	\$290,961	\$302,452	\$282,427
<b>TOTAL FUNDING</b>	<b>\$290,961</b>	<b>\$302,452</b>	<b>\$282,427</b>

**EXPENDITURES**

PERSONAL SERVICES	\$196,747	\$203,343	\$214,365
CONTRACTUAL SERVICES	58,323	60,066	33,991
COMMODITIES	12,041	15,351	11,000
SELF INSURANCE/OTHER EXPENDITURES	23,120	23,692	23,071
CAPITAL OUTLAY	730	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$290,961</b>	<b>\$302,452</b>	<b>\$282,427</b>

**AUTHORIZED POSITIONS  
FULL-TIME EQUIVALENTS**

6	6	4
5.00	5.00	4.00

**LIBRARY****CATEGORICAL GRANTS****Grant Name:** *Library Systems Operation-Alamo Area Library System***PROGRAM INFORMATION**

San Antonio Public Library serves as the Major Resource Center and has continued to receive this annual grant under this program since 1972. These funds will be used for the purpose of public library development in the Alamo Area Library System, which includes 46 libraries in a 21-county area. Federal funds will be received for the purpose of supporting grant administration, consulting and continuing education. Bexar County area library patrons benefit from these services, which include technical assistance, consulting and continuing education.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Fund Source	\$453,151	\$360,997	\$364,707
<b>TOTAL FUNDING</b>	<b>\$453,151</b>	<b>\$360,997</b>	<b>\$364,707</b>

**EXPENDITURES**

PERSONAL SERVICES	\$285,419	\$247,680	\$272,995
CONTRACTUAL SERVICES	115,272	68,685	49,590
COMMODITIES	7,281	11,410	5,500
SELF INSURANCE/OTHER EXPENDITURES	39,449	31,844	36,622
CAPITAL OUTLAY	5,730	1,378	0
<b>TOTAL EXPENDITURES</b>	<b>\$453,151</b>	<b>\$360,997</b>	<b>\$364,707</b>

**AUTHORIZED POSITIONS**

	5	5	4
<b>FULL-TIME EQUIVALENTS</b>	<b>5.00</b>	<b>5.00</b>	<b>4.00</b>

**Grant Name:** *Loan Star Libraries Grant***PROGRAM INFORMATION**

The Loan Star Libraries grant award program provides direct state aid for Texas public libraries from the Texas State Library and Archives. The grant award is non-competitive and is predicated on a partnership between the state of Texas and local political jurisdictions. The program is targeted toward the following goals: to improve public library services statewide, ensure access to adequate public library resources for all Texans, and build the capacity of each public library to serve as the information resource and lifelong learning center for its community.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

STATE – State Funding Source	\$185,933	\$182,959	\$301,000
<b>TOTAL FUNDING</b>	<b>\$185,933</b>	<b>\$182,959</b>	<b>\$301,000</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	\$0	\$19,899	\$0
COMMODITIES	80,997	91,299	301,000
SELF INSURANCE/OTHER EXPENDITURES	2,662	1,637	0
CAPITAL OUTLAY	102,274	70,124	0
<b>TOTAL EXPENDITURES</b>	<b>\$185,933</b>	<b>\$182,959</b>	<b>\$301,000</b>

**LIBRARY****CATEGORICAL GRANTS****Grant Name:** *San Antonio Public Library Foundation (Various Restricted Donations)***PROGRAM INFORMATION**

The funds from The San Antonio Public Library Foundation will be used to enhance Library resources and services as well as to increase awareness through financial support and programmatic efforts.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

OTHER – Other Funding Source	\$738,297	\$316,680	\$300,000
<b>TOTAL FUNDING</b>	<b>\$738,297</b>	<b>\$316,680</b>	<b>\$300,000</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	\$194,340	\$31,306	\$0
COMMODITIES	364,403	239,143	300,000
SELF INSURANCE/OTHER EXPENDITURES	11,127	35,146	0
CAPITAL OUTLAY	168,427	11,085	0
<b>TOTAL EXPENDITURES</b>	<b>\$738,297</b>	<b>\$316,680</b>	<b>\$300,000</b>

**Grant Name:** *Technical Assistance Negotiated Grant-Alamo Area Library System***PROGRAM INFORMATION**

These funds will be used for the purpose of public library development in the Alamo Area Library System which includes 46 libraries in a 21-county area. Federal funds will be received for the purpose of supporting personnel and related expenses to provide hardware, software, network and security support to computer systems of public libraries located within the Alamo Area Library System. Bexar County area library patrons benefit from this program.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Fund Source	\$57,600	\$65,971	\$88,235
<b>TOTAL FUNDING</b>	<b>\$57,600</b>	<b>\$65,971</b>	<b>\$88,235</b>

**EXPENDITURES**

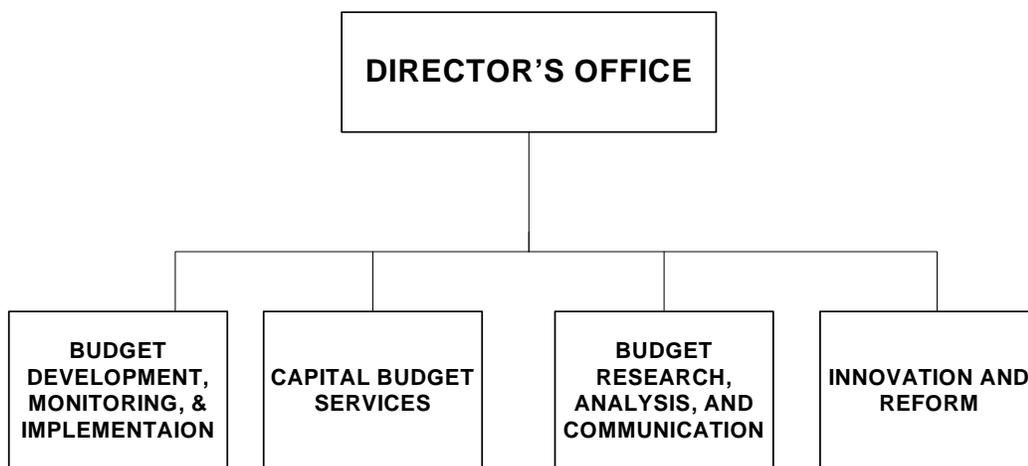
PERSONAL SERVICES	\$0	\$54,715	\$77,953
CONTRACTUAL SERVICES	57,600	4,965	2,000
SELF INSURANCE/OTHER EXPENDITURES	0	6,291	8,282
<b>TOTAL EXPENDITURES</b>	<b>\$57,600</b>	<b>\$65,971</b>	<b>\$88,235</b>

**AUTHORIZED POSITIONS**

FULL-TIME EQUIVALENTS	0	0	1
	0.00	0.00	1.00



# MANAGEMENT & BUDGET



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	22.00	\$2,177,856
<b>Total Funding</b>	<b>22.00</b>	<b>\$2,177,856</b>

**MISSION STATEMENT**

*The Office of Management & Budget will provide City departments with fiscal planning, analysis, and management services that contribute toward the development and delivery of City Service plans enabling the effective and efficient delivery of City Services.*

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**PROGRAM INFORMATION**

The Office of Management & Budget is responsible for providing City departments with the fiscal planning, analysis, and management services to enable the City organization to provide City services and infrastructure improvements to the public in accordance with the policies, goals and objectives established by the City Manager and the City Council. The Department coordinates and prepares the Five-Year Financial Forecast and Annual Operating and Capital Budgets. The Department provides services toward the completion of organization and management studies. The Department also provides assistance with the development of the Three-Year Annexation Plan and the City's annual cost allocation plan. The Department's commitment is to provide professional and quality services to the City.

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**GOALS & OBJECTIVES**

- ◆ Revise the Annual Budget Development Process by developing a process and schedule which more evenly distributes work efforts allowing for more effective analysis of key service and policy issues impacting the City's Budget.
- ◆ Enhance the effectiveness of operations City-wide through business process reengineering, comprehensive budget reviews, and service delivery innovations
- ◆ Assist the Finance Department with the development of the Monthly Financial Revenue and Expenditure Executive Status Reporting.
- ◆ Manage and coordinate the Budget Initiatives Tracking Report detailing work plan and implementation status on all budgeted and service-related mandates and enhancements for all funds.
- ◆ Assist with the development of city-wide performance measurement analysis and reporting.
- ◆ Develop and implement plan for the City's Revenue Rate and Fee Structure through identification of revenues that can be increased for the purpose of moving toward a full cost recovery of service.
- ◆ Develop and conduct Management Studies or Management Reviews throughout the fiscal year.
- ◆ Support City Council Agenda Process by reviewing all agenda items requiring Management and Budget analysis and approval.

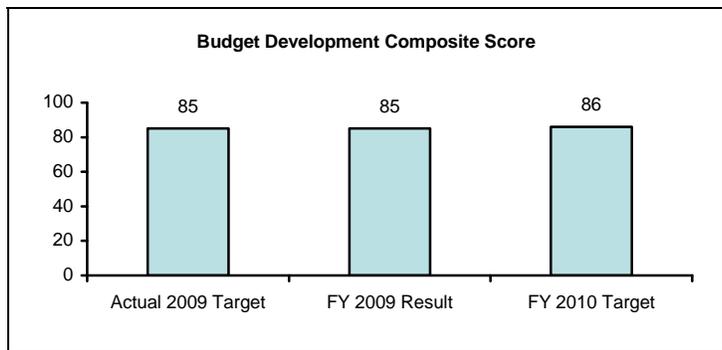
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Office of Management and Budget for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Score composite rating of 85 for internal staff training and development	85	85	88
Score composite rating of 85 for budget communication	85	85	85
Score composite rating of 85 for budget development	85	85	86
Score composite rating of 85 for budget management	85	86	85

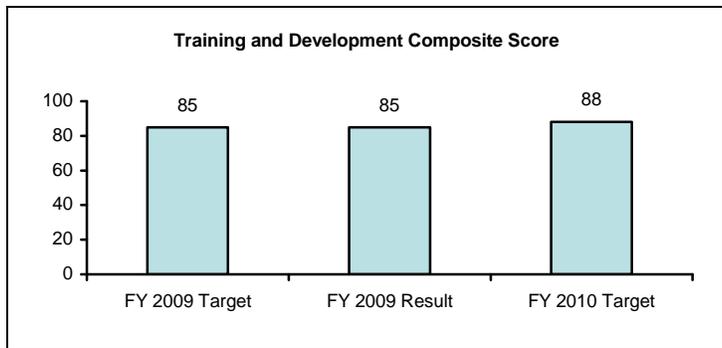
**Score Composite Rating of 85 for Budget Development**

Composite rating based on percentage of time deadlines met, number of departmental budget reviews completed, and number of department consulting projects assisted.



**Score Composite Rating of 85 for Internal Staff Training and Development**

Composite rating based on number of training exercises offered, number of career development training classes taken by employees, and employee survey results identifying effectiveness of training offered by department and supervisors.

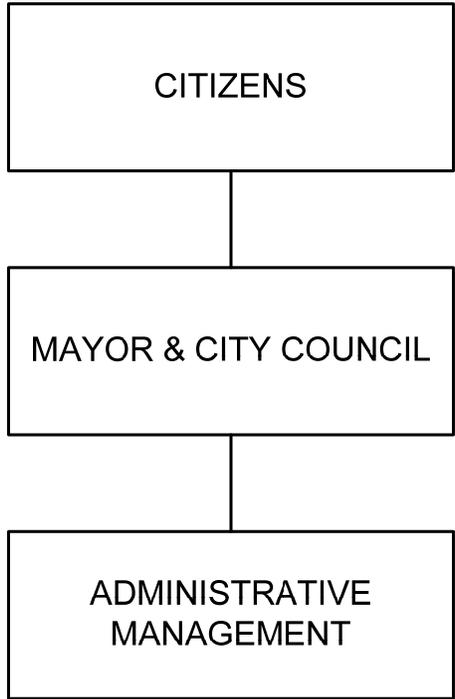


**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
PERSONAL SERVICES	\$1,295,952	\$1,431,166	\$1,468,943	\$1,888,801
CONTRACTUAL SERVICES	148,121	129,511	69,946	100,000
COMMODITIES	33,662	12,859	27,037	19,160
SELF INSURANCE/OTHER	132,784	146,565	150,924	169,895
CAPITAL OUTLAY	22,766	0	2,745	0
<b>TOTAL EXPENDITURES</b>	<b>\$1,633,285</b>	<b>\$1,720,101</b>	<b>\$1,719,595</b>	<b>\$2,177,856</b>
<b>AUTHORIZED POSITIONS</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>22</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>22.00</b>



# MAYOR & COUNCIL



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	17.00	\$4,452,917
<b>Total Funding</b>	<b>17.00</b>	<b>\$4,452,917</b>

**MISSION STATEMENT**

*We will deliver quality city services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant and historic community.*

**PROGRAM INFORMATION**

The Mayor & Council Office is comprised of the Mayor, who is elected at large, ten City Council members, who are elected from single-member districts, and administrative support staff. The City Council acts as the policy-making and legislative body within the City's government. Operating within the guidelines of the City Charter, the City Council appoints the City Manager, Municipal Court Judges, City Clerk, City Auditor and members of the City's various boards and commissions. The support staff serves as constituent liaison to all Council members, in addition to responding to incoming calls, scheduling meetings and appointments, and disseminating pertinent information to the citizens of San Antonio.

**GOALS & OBJECTIVES**

- ◆ To respond to citizen needs in a timely, professional and caring manner.
  - By exercising high standards of fairness, conduct and accountability.
- ◆ To provide readily-accessible representation for citizen input into the functions of municipal government.

**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$1,270,989	\$1,176,651	\$1,233,102	\$1,199,651
CONTRACTUAL SERVICES	486,911	479,691	495,987	665,102
COMMODITIES	109,231	106,350	96,086	156,049
SELF INSURANCE/OTHER	2,413,593	2,686,758	2,615,134	2,432,115
CAPITAL OUTLAY	78,459	128,150	127,872	0
<b>TOTAL EXPENDITURES</b>	<b>\$4,359,183</b>	<b>\$4,577,600</b>	<b>\$4,568,181</b>	<b>\$4,452,917</b>
<b>AUTHORIZED POSITIONS</b>	<b>18</b>	<b>18</b>	<b>18</b>	<b>17</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>17.00</b>

# MILITARY AFFAIRS

OFFICE OF MILITARY AFFAIRS  
ADMINISTRATION

<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	0.00	\$8,638
Categorical Grants	5.00	\$510,880
<b>Total Funding</b>	<b>5.00</b>	<b>\$519,518</b>

***MISSION STATEMENT***

*The mission of the Office of Military Affairs is to prepare the community for challenges and opportunities associated with BRAC-related growth, to work with the military to sustain and enhance mission readiness and to develop and institutionalize relationships between the community and the military on issues of common concern.*

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**PROGRAM INFORMATION**

The Office of Military Affairs (OMA) was established in January 2007 from a two-year grant from the US Department of Defense's Office of Economic Adjustment. This grant allowed the City to hire three staff members to undertake work in support of the community to examine the impact and to take advantage of and negate the adverse impact of the Base Realignment and Closure (BRAC) 2005 actions in San Antonio.

The Department has also been called upon to do a number of other projects in support of the civilian and military communities in San Antonio. These additional activities demonstrate the importance and need for such an office within the City. With an annual economic impact of \$13 billion and direct and indirect employment at over 190,000 (the largest employer), the military is a very important part of the community. OMA serves as the primary point of contact for the military interfacing with them regularly on a wide variety of issues such as transportation, infrastructure, protocol, economic development, encroachment, and zoning.

Below are projects and initiatives OMA will undertake in FY 2010.

- ◆ Joint Land Use Studies—The Camp Bullis Joint Land Use Study is being coordinated by OMA who will implement the recommendations from the study in FY 2010. Future Joint Land Use Studies will be conducted for Lackland and Randolph Air Force bases and OMA will provide strategic oversight and coordination of those two studies.
- ◆ Fort Sam Houston Growth Management Plan—The study has concluded and OMA will move into follow-on studies and implementation of the recommendations. OMA has already been identified as the lead entity within the City to implement the recommendations from the Plan and successful execution of the recommendations will require coordination among a variety of City and County departments as well as with State and Federal authorities. Implementation of the recommendations from the Growth Management Plan is critical to ensure that the military and civilian community can avoid any potential problems and take advantage of the opportunities associated with BRAC-related growth. COSA funding is also essential because the Office of Economic Adjustment does not fund implementation projects.
- ◆ Economic Development—OMA will coordinate additional BRAC contracting fairs to assist local businesses with BRAC-related contracting opportunities.
- ◆ Growth Management Plan-Lackland AFB—In addition to the BRAC-related growth at Fort Sam Houston, Lackland AFB will face growth due to BRAC. OMA secured funding from the Office of Economic Adjustment for a study to examine the potential impact of BRAC 2005 at Lackland and its potential impact on the community. This study will be conducted and coordinated by OMA.
- ◆ Other initiatives OMA will be involved in for FY 2010 include:
  - 100<sup>th</sup> Anniversary of the 1<sup>st</sup> military flight in San Antonio
  - Association of Defense Community Board of Director Meetings—Bob Murdock, Director, has been appointed to the Board
  - Executive Integration and Oversight Board—Medical and Joint Basing meetings for BRAC implementation in San Antonio
  - Celebrate America's Military Week
  - Media Inquiries
  - Military-Community Council meetings
  - Zoning Issues as they affect the community and military

**PROGRAM INFORMATION CONTINUED**

In addition to the planned work for FY 2010, OMA has led or participated in projects to assist the community that are not related to the Growth Management Plan and the grant scope of work.

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**GOALS & OBJECTIVES**

- ◆ Assist local businesses with US Department of Defense (DoD) contracts due to Base Realignment and Closure (BRAC) and DoD procurement activities,
  - By performing Contract Match-Making Fairs and partnering with PTAC, Bexar County, San Antonio Greater Chamber, UTSA Small Business and U.S. Army Corp of Engineers.
- ◆ Perform outreach initiatives to the Civilian and Military Community
  - By giving presentations, briefings, zoning and land-use notifications, military mission relocation outreach efforts, study preparations and findings, and a 2010 Community Input Session.

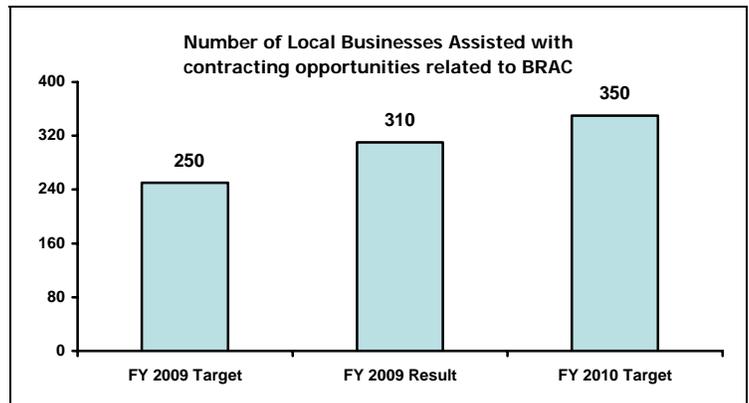
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Office of Military Affairs for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Assist 250 local businesses with contracting opportunities related to BRAC	250	310	350
Implement Growth Management Plan recommendations approved by City Council	40%	40%	45%
Ensure 100% of OMA employees attend a training/professional development course	100%	100%	100%
Complete Camp Bullis JLUS and implement 25% of the recommendations.	25%	25%	35%
Hold 60 outreach events annually related to BRAC-related growth	60	75	80

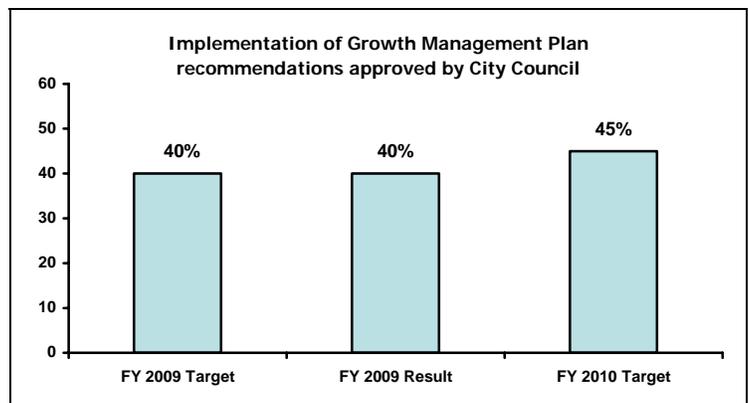
**Number of local businesses assisted with contracting opportunities related to BRAC**

This graph shows the number of local businesses assisted with US Department of Defense (DOD) contracts due to Base Realignment and Closure (BRAC) and DOD procurement activities.



**Implementation of Growth Management Plan recommendations approved by City Council**

This graph shows the percentage of recommendations implemented with in the Growth Management Plan approved by City Council.



**OFFICE OF MILITARY AFFAIRS**

**GENERAL FUND  
DEPARTMENT OF DEFENSE  
OFFICE OF ECONOMIC ADJUSTMENT GRANT**

**VETERANS AFFAIRS COMMISSION  
GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL*</b> <b>FY 2008</b>	<b>BUDGET*</b> <b>FY 2009</b>	<b>ESTIMATED*</b> <b>FY 2009</b>	<b>ADOPTED</b> <b>FY 2010</b>
CONTRACTUAL SERVICES	\$2,470	7,730	1,882	5,800
COMMODITIES	1,411	300	612	300
SELF INSURANCE/OTHER	9,000	2,500	0	2,538
<b>TOTAL EXPENDITURES</b>	<b>\$12,881</b>	<b>\$10,530</b>	<b>\$2,494</b>	<b>\$8,638</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

\*Prior to FY 2010, funding for the Veterans Affairs Commission budget was part of the Economic Development Department General Fund budget.

**CATEGORICAL GRANTS SUMMARY**

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED</b> <b>FY 2010</b>
Office of Economic Adjustment Grant	\$457,640	\$0	\$0	\$53,240	\$510,880
<b>TOTAL</b>	<b>\$457,640</b>	<b>\$0</b>	<b>\$0</b>	<b>\$53,240</b>	<b>\$510,880</b>

**Grant Name:** *Office of Economic Adjustment*

**PROGRAM INFORMATION**

The Office of Military Affairs (OMA) was established in January 2007 from a two-year grant from the US Department of Defense’s Office of Economic Adjustment. This grant allowed the City to hire three staff members and a consultant to undertake a Growth Management Plan (GMP) study. This plan is to examine the impact of Base Realignment and Closure (BRAC) 2005 on the community and to take advantage of and negate the adverse impact of BRAC in San Antonio. Additional grant funding was received in 2008 in support of the Camp Bullis Joint Land Use Study (JLUS) by hiring one additional staff member and a consultant to undertake the JLUS. In 2008, OMA applied for an implementation planning grant to fund the office from January 1, 2009 to September 30, 2010 to begin implementing the GMP recommendations.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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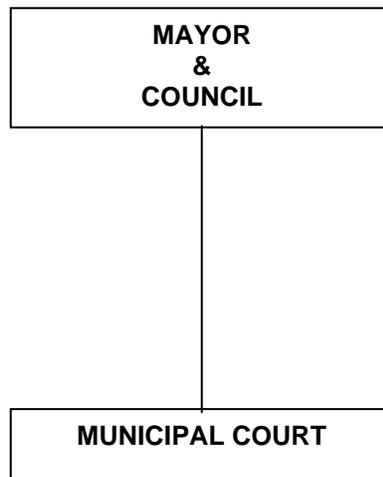
**FUNDING SOURCES**

FEDERAL – Office of Economic Adjustment	\$596,133	\$808,686	\$457,640
OTHER – In Kind Funding	0	0	53,240
<b>TOTAL FUNDING</b>	<b>\$596,133</b>	<b>\$808,686</b>	<b>\$510,880</b>

**EXPENDITURES**

PERSONAL SERVICES	\$79,112	\$330,029	\$131,157
CONTRACTUAL SERVICES	508,648	432,148	1,940
COMMODITIES	2,856	44,909	2,245
SELF INSURANCE/OTHER	471	0	4,994
CAPITAL OUTLAY	5,046	1,600	0
<b>TOTAL EXPENDITURES</b>	<b>\$596,133</b>	<b>\$808,686</b>	<b>\$140,366</b>

# MUNICIPAL COURT



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	179.40	\$11,504,434
Municipal Court Juvenile Case Manager Fund	10.00	358,804
Municipal Court Security Fund	8.00	596,974
Municipal Court Technology Fund	1.00	383,842
<b>Total Funding</b>	<b>198.40</b>	<b>\$12,844,054</b>

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**MISSION STATEMENT**

*The mission of the Court is to serve all individuals with pride, justice, and integrity by providing an impartial forum, trust, confidence, and expeditious resolution of all Court matters.*

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**PROGRAM INFORMATION**

The Municipal Court represents the third branch of government for the City of San Antonio. Judicial authority resides in the eight (8) Municipal Courts of Record, which are responsible for the interpretation and adjudication of City ordinances as well as other Class "C" misdemeanors enacted by the Texas Legislature. Court activities include conducting court proceedings, the hearing and adjudication of parking citation disputes, and 24-hour magistrate and detention services for area municipalities and Bexar County. Operations are located within the Frank D. Wing Building, which houses the Office of the Judiciary and the Administrative Services Division of the Court.

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**GOALS & OBJECTIVES**

The Court will launch the creation of a redesigned Juvenile Offender Program beginning in FY 2010. As juvenile case management responsibilities are transitioned from the Department of Community Initiatives, the Court will reinvent the case management program with a focus on providing essential services in the most efficient and cost effective way possible while enabling judges to more closely monitor juvenile cases. Additional objectives include:

- ◆ Continuing to pilot and implement the Court's new case management system that will maximize efficiencies in the creation, processing, adjudication, collection, and reporting of cases
- ◆ Simplifying the case financial system, the proper recording and application of judicial orders, and the accurate allocation of monies to state court costs, fees and fines
- ◆ Improving citizen experience with this new technology and increasing the efficiency of case movement throughout the Court
- ◆ Providing information regarding cases online for citizens
- ◆ Partnering with San Antonio Police Department to electronically create and file cases thereby allowing citizens faster access to their cases and less probability of errors
- ◆ Improving, through new technology, required reporting to the Texas State Comptroller's Office, the Texas Department of Public Safety, and the Office of Court Administration

**MUNICIPAL COURT****GENERAL FUND  
TECHNOLOGY FUND  
SECURITY FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$8,522,190	\$9,020,787	\$8,996,759	\$9,200,757
CONTRACTUAL SERVICES	835,178	693,704	678,691	697,628
COMMODITIES	194,385	132,631	169,916	132,631
SELF INSURANCE/OTHER	1,378,054	884,844	879,045	1,473,418
CAPITAL OUTLAY	40,777	0	7,469	0
<b>TOTAL EXPENDITURES</b>	<b>\$10,970,584</b>	<b>\$10,731,966</b>	<b>\$10,731,880</b>	<b>\$11,504,434</b>
<b>AUTHORIZED POSITIONS</b>	<b>198</b>	<b>190</b>	<b>190</b>	<b>190</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>189.10</b>	<b>181.10</b>	<b>181.10</b>	<b>179.40</b>

**MUNICIPAL COURT TECHNOLOGY FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$65,259	\$70,007	\$41,019	\$68,831
CONTRACTUAL SERVICES	52	1,310,975	38	310,937
COMMODITIES	0	0	94,364	0
SELF INSURANCE/OTHER	356	3,681	3,681	3,616
CAPITAL OUTLAY	20,186	0	46,240	0
TRANSFERS	0	0	1,129,817	458
<b>TOTAL EXPENDITURES</b>	<b>\$85,853</b>	<b>\$1,384,663</b>	<b>\$1,315,159</b>	<b>\$383,842</b>
<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

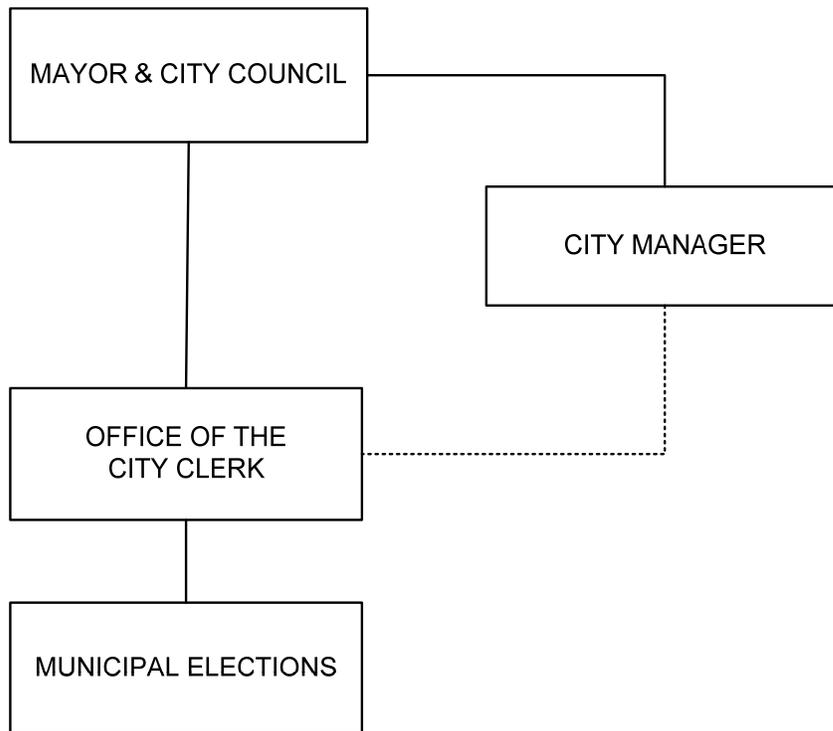
**MUNICIPAL COURT SECURITY FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$122,584	\$339,662	\$334,310	\$342,901
CONTRACTUAL SERVICES	343,597	190,331	141,078	83,444
COMMODITIES	0	7,500	1,000	7,500
SELF INSURANCE/OTHER	30	27,328	27,862	29,466
CAPITAL OUTLAY	5,498	0	73,000	130,000
TRANSFERS	0	0	0	3,663
<b>TOTAL EXPENDITURES</b>	<b>\$471,709</b>	<b>\$564,821</b>	<b>\$577,250</b>	<b>\$596,974</b>
<b>AUTHORIZED POSITIONS</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

**MUNICIPAL COURT****JUVENILE CASE MANAGER FUND****JUVENILE CASE MANAGER FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	N/A	N/A	N/A	\$293,398
CONTRACTUAL SERVICES	N/A	N/A	N/A	0
COMMODITIES	N/A	N/A	N/A	0
SELF INSURANCE/OTHER	N/A	N/A	N/A	20,406
CAPITAL OUTLAY	N/A	N/A	N/A	45,000
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>\$358,804</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>10</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>10.00</b>

# MUNICIPAL ELECTIONS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	0.00	\$42,660
<b>Total Funding</b>	<b>0.00</b>	<b>\$42,660</b>

**MISSION STATEMENT**

*The Office of the City Clerk will administer all City elections including bond, city charter, referendum, initiative and the Mayoral and City Council elections as well as coordinate joint elections with various entities, whenever possible, to provide its citizens with the most efficient and cost effective elections.*

**PROGRAM INFORMATION**

Municipal Elections is considered a special purpose division because its function is administered and staffed by the Office of the City Clerk. Expenditures reflect the cost of planning and implementing municipal elections for the City of San Antonio. Costs include personnel expenditures for overtime and temporary election workers including Presiding and Alternate Judges, Election Clerks, and other specialized full and part-time workers who provide administrative support during the electoral process. The costs also include such fees as rental of facilities to be used as polling sites for early voting and election day, rental of the touch screen voting system (Ivotronic™) equipment and associated transportation and programming costs, postage and supplies for voting by mail, and publication of election notices.

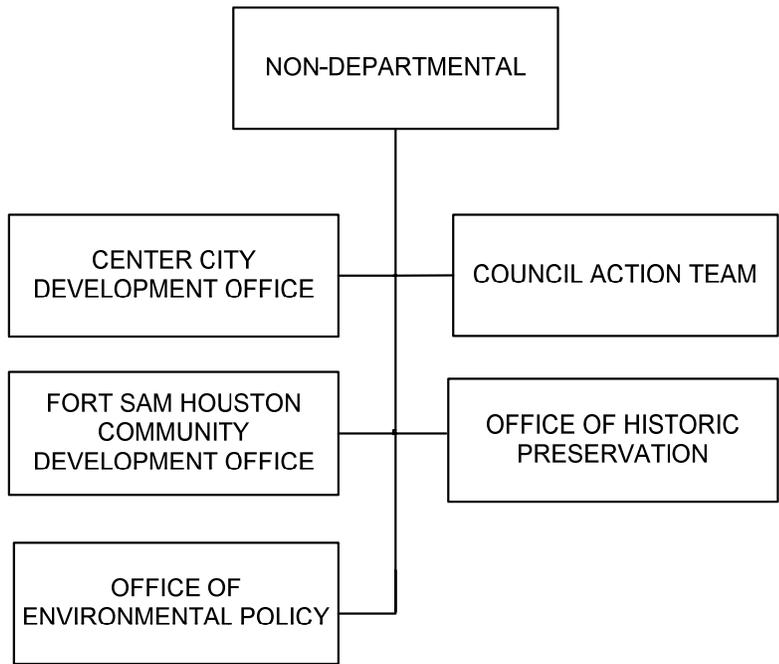
**GOALS & OBJECTIVES**

- ◆ To ensure to the fullest extent, the right of every lawfully registered voter in the City of San Antonio to cast ballots for municipal government positions of legislative authority and other measures as prescribed by the City Charter and State law.
- ◆ To work closely with the Bexar County Elections Administrator, various school districts, and other entities in a cooperative effort to present the most efficient and cost-effective election.
- ◆ To work with Bexar County to implement improvements or changes to the electoral process in order to expedite the processing of voters at the polling sites.
- ◆ To remain abreast of the Texas Election Code through the Secretary of State of the legal requirements to conduct lawful elections for the City of San Antonio including attendance at election seminars whenever possible to ensure implementation of the latest election procedures and forms.
- ◆ To monitor all legislative changes affecting the procedures for the conduct of elections; and work closely with Intergovernmental Relations staff in developing Legislative initiatives and proposing recommendations relating Election and Campaign Finance bills.

**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$0	\$500	\$1,017	\$0
CONTRACTUAL SERVICES	15,713	2,730,000	1,509,344	30,070
COMMODITIES	8,886	69,500	13,465	4,500
SELF INSURANCE/OTHER	1,912	0	2,404	8,090
CAPITAL OUTLAY	0	0	2,099	0
<b>TOTAL EXPENDITURES</b>	<b>\$26,511</b>	<b>\$2,800,000</b>	<b>\$1,528,329</b>	<b>\$42,660</b>
<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

# NON-DEPARTMENTAL



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	10.00	\$2,927,749
Capital Improvement Management Services Fund	1.00	96,538
Planning & Development Services Fund	10.00	703,513
Solid Waste Fund	5.00	817,224
Tax Increment Financing Fund	8.00	722,256
Categorical Grants	9.00	537,138
<b>Total Funding</b>	<b>43.00</b>	<b>\$5,804,418</b>

# NON-DEPARTMENTAL CENTER CITY DEVELOPMENT OFFICE

## GENERAL FUND CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND TAX INCREMENT FINANCING FUND

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### MISSION STATEMENT

*The mission of the Center City Development Office is to foster a downtown environment that will be an asset to our city as well as the entire region through the promotion of the development, redevelopment, and retention of commercial, retail, residential, and cultural opportunities in San Antonio's Downtown and surrounding central city neighborhoods.*

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### PROGRAM INFORMATION

The Center City Development Office will manage, coordinate, and facilitate development in the downtown area. Department responsibilities include: support the Empowerment Zone Board and manage its Programs, support the Tax Increment Reinvestment Zone (TIRZ) Boards and manage the established Tax Increment Reinvestment Zones (TIRZs). Manage and facilitate downtown development deals, and management, integration and execution of downtown Plans.

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### GOALS & OBJECTIVES

- ◆ Develop a refined vision for downtown that reflects a clear and concrete message to all individuals in and outside San Antonio.
  - By coordinating with downtown stakeholders to develop a unified vision for downtown.
- ◆ Serve as City of San Antonio's lead department and point of contact for economic development initiatives within the downtown area.
  - By developing new incentive tools to assist with downtown development.
  - By expedite project reviews and analysis to suggest a course of action to be taken by the City and the interested business prospect.
  - By successfully positioning the Center City Development Office as the "one-stop shop" for downtown stakeholder and other City departments seeking assistance with downtown projects or initiatives.
- ◆ Create an environment which stimulates economic development and redevelopment within the downtown area through relevant functions, programs, and advocacy efforts.
  - By developing interactive events that increase downtown participation, facilitate networking and development opportunities.
- ◆ Create a comprehensive downtown marketing strategy that will highlight and educate all individuals on all aspects of downtown.
  - By developing a marketing plan that will enhance the image of downtown and attract developers, residents and corporations to seek out downtown as a destination for development, residence or corporate relocation.
- ◆ Ensure compliance with and advocate for the implementation of the downtown goals.
  - By participating in the review of the following documents.
    - City of San Antonio Master Plan
    - City of San Antonio Housing Master Plan
    - River Improvement Overlay Districts
    - Public Art Master Plan
    - Downtown Strategic Plan
    - PKF Housing Study
    - DT Neighborhood Plan
    - DT Parking Study
    - DT Transportation Plan
    - HemisFair Master Plan
    - Historic Civic Center Plan
    - Community Revitalization Action Group (CRAG) Report
    - River North Master Plan
    - Others as commissioned

**NON-DEPARTMENTAL  
CENTER CITY DEVELOPMENT OFFICE**

**GENERAL FUND  
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND  
TAX INCREMENT FINANCING FUND**

**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
PERSONAL SERVICES	\$5,161	\$345,687	\$197,042	\$208,859
CONTRACTUAL SERVICES	23,324	285,412	253,693	408,755
COMMODITIES	1,468	9,246	4,840	9,483
SELF INSURANCE/OTHER	650	23,673	11,713	13,041
CAPITAL OUTLAY	0	74,000	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$30,603</b>	<b>\$738,018</b>	<b>\$467,288</b>	<b>\$640,138</b>
<b>AUTHORIZED POSITIONS</b>	<b>1</b>	<b>4</b>	<b>4</b>	<b>3</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>1.00</b>	<b>4.00</b>	<b>4.00</b>	<b>3.00</b>

**CAPITAL IMPROVEMENT MANAGEMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2008	BUDGET* FY 2009	ESTIMATED* FY 2009	ADOPTED* FY 2010
PERSONAL SERVICES	N/A	\$81,103	\$94,580	\$93,137
COMMODITIES	N/A	250	250	0
SELF INSURANCE/OTHER	N/A	4,416	4,416	3,401
CAPITAL OUTLAY	N/A	2,869	2,869	0
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$88,638</b>	<b>\$102,115</b>	<b>\$96,538</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>

\* Funding is part of the Capital Improvement Management Services Fund budget.

**NON-DEPARTMENTAL  
CENTER CITY DEVELOPMENT OFFICE**

**GENERAL FUND  
CAPITAL IMPROVEMENT MANAGEMENT SERVICES FUND  
TAX INCREMENT FINANCING FUND**

**TAX INCREMENT FINANCING FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$277,113	\$420,113	\$343,153	\$397,084
CONTRACTUAL SERVICES	382	25,009	2,565	22,500
COMMODITIES	544	6,953	731	6,953
SELF INSURANCE/OTHER	30,008	34,524	28,234	34,267
TRANSFERS	0	0	0	76,334
<b>TOTAL EXPENDITURES</b>	<b>\$308,047</b>	<b>\$486,599</b>	<b>\$374,683</b>	<b>\$537,138</b>
<b>AUTHORIZED POSITIONS</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

*MISSION STATEMENT*

*The mission of the Council Action Team is to provide an accountable point of contact to the Council members and community to better address priority service delivery issues by facilitating communications with Council members and City Departments and by proactively resolving neighborhood concerns.*

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**PROGRAM INFORMATION**

The Council Action Team is made up of five individuals each assigned to two council districts. The team works with the City Council members and staff to effectively and efficiently provide complete service delivery resolution. The team members respond to calls received from citizens, attend neighborhood association meetings and take proactive steps to anticipate and resolve problems. The Council Action Team reports to the Executive Assistant to the City Manager.

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**GOALS & OBJECTIVES**

- ◆ Provide an accountable point of contact for the Council and community to better address priority service delivery issues.
- ◆ Facilitate communication between the Council members and City Departments.
- ◆ Proactively identify, address and resolve community and neighborhood issues and concerns.
- ◆ Enhance existing service delivery systems.

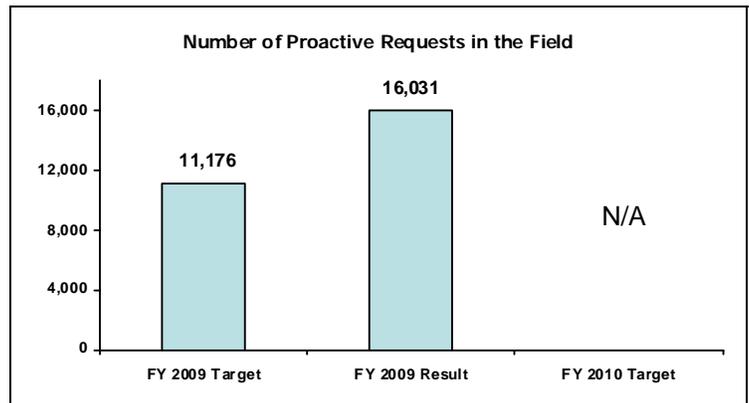
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Council Action Team for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Make 2,035 visits with residents	2,035	3,384	N/A
Investigate 3,860 issues	3,860	4,657	N/A
Identify 11,176 proactive requests in the field	11,176	16,031	N/A

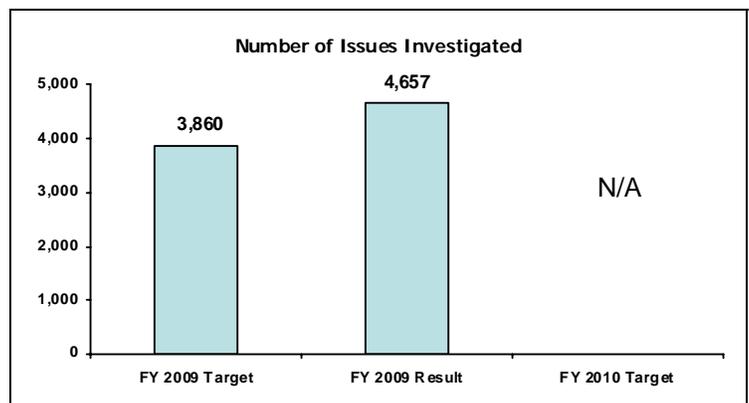
**Number of Proactive Requests in the Field**

The Council Action Team proactively identifies, addresses, and resolves community and neighborhood issues.



**Number of Issues Investigated**

The Council Action Team investigates issues and concerns of assigned council district constituents.



**NON-DEPARTMENTAL  
COUNCIL ACTION TEAM**

**GENERAL FUND**

**GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$368,604	\$366,717	\$359,291	\$347,990
CONTRACTUAL SERVICES	3,213	3,493	5,737	3,243
COMMODITIES	1,318	4,686	1,324	4,686
SELF INSURANCE/OTHER	43,593	62,507	47,893	46,954
CAPITAL OUTLAY	189	0	189	0
<b>TOTAL EXPENDITURES</b>	<b>\$416,917</b>	<b>\$437,403</b>	<b>\$414,433</b>	<b>\$402,873</b>
<b>AUTHORIZED POSITIONS</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

# NON-DEPARTMENTAL FORT SAM HOUSTON COMMUNITY DEVELOPMENT OFFICE

GENERAL FUND

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## MISSION STATEMENT

*The mission of the Fort Sam Houston Community Development Office is to develop and promote sustainable, safe, and prosperous communities near Fort Sam Houston that provide lasting benefits to both the community and the military.*

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## PROGRAM INFORMATION

To realize the potential of BRAC growth at Fort Sam Houston, the Fort Sam Houston Community Development Office (FSH-CDO) will be fully dedicated to Fort Sam Houston Growth Management Plan implementation by focusing on economic development, housing, transportation and infrastructure, and public safety as well as workforce development. The FSH-CDO will consist of the Fort Sam Houston Growth Management Plan (GMP) Implementation Team, Procurement and Technical Assistance Center (PTAC) and Workforce Solutions Alamo. PTAC provides a variety of tools and services that assist local businesses in identifying government procurement opportunities and to compete more effectively for local, state and federal contracts. Workforce Solutions Alamo will assist the community with Department of Defense employment opportunities.

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## GOALS & OBJECTIVES

- ◆ To be the one-stop source for the community on GMP implementation efforts, information and resources on employment with the US Department of Defense, business and contracting opportunities.
- ◆ To implement action plans distilled from the recommendations in the FSH-GMP.
  - Economic Development Action Plan - leverage the BRAC growth at Fort Sam Houston (FSH) for economic development to the betterment of the community and the military. Focus should be given on commercial and residential revitalization on Walters Street, exploring the potential of a business park to support the new missions at FSH, redeveloping Playland Park off Broadway, and exploring the potential of an off-post conference center to support the missions at FSH and the community.
  - Housing Action Plan - Creating a livable workable community immediately adjacent to FSH is the ultimate goal of this plan. To achieve this goal, the Team should develop projects for rehab and infill construction, code assessment and enforcement, land assembly and bank and housing incentives.
  - Public Safety Action Plan - Public safety is a critical component for the redevelopment of the neighborhoods adjacent to FSH. The neighborhoods have long been plagued by high-crime contributing to under-development. The team should work closely with SAPD on the proposed actions and goals listed in the Plan—nuisance abatement, patrol and anti-gang activities, anti-crime programs and traffic enforcement.
  - Mobility Action Plan - Poor road infrastructure, leading to poor traffic also affects circulation that stifles commuting and business development in the area. The team should work with Public Works and Capital Improvement Management Services to develop projects and identify sources of funding that would promote better traffic circulation around the Post for commuting and to support commercial and residential revitalization in the area.
  - Community-Military Partnership - A strong working relationship and partnership with FSH and the military is key to successful revitalization. Office of Military Affairs will coordinate these activities but will rely heavily on the Team to develop projects for partnership opportunities.

**NON-DEPARTMENTAL  
FORT SAM HOUSTON COMMUNITY DEVELOPMENT  
OFFICE**

**GENERAL FUND**

**GENERAL FUND REVENUE AND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
<b>REVENUES</b>				
BRAC INITIATIVE IDENTIFIED RESOURCES	N/A	\$2,000,000	\$2,000,000	\$1,868,927
<b>EXPENSES</b>				
STAFFING INITIATIVE				
PERSONAL SERVICES	N/A	\$40,826	\$6,350	\$168,358
CONTRACTUAL SERVICES	N/A	1,159	1,159	105,610
COMMODITIES	N/A	2,500	2,500	2,500
SELF INSURANCE/OTHER	N/A	1,477	1,064	8,053
CAPITAL OUTLAY	N/A	120,000	120,000	0
REVITALIZATION DEVELOPMENT INCENTIVES	N/A	0	0	1,584,406
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$165,962</b>	<b>\$131,073</b>	<b>\$1,868,927</b>
<b>ENDING BALANCE</b>	<b>N/A</b>	<b>\$1,834,038</b>	<b>\$1,868,927</b>	<b>\$0</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>2</b>	<b>2</b>	<b>2</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>

**PROCUREMENT TECHNICAL ASSISTANCE CENTER  
GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL* FY 2008</b>	<b>BUDGET* FY 2009</b>	<b>ESTIMATED* FY 2009</b>	<b>ADOPTED FY 2010</b>
CONTRACTUAL SERVICES	\$10,429	\$6,086	\$16,622	\$6,051
COMMODITIES	4,412	9,816	8,521	9,713
SELF INSURANCE/OTHER	286	0	0	47
<b>TOTAL EXPENDITURES</b>	<b>\$15,127</b>	<b>\$16,371</b>	<b>\$25,143</b>	<b>\$15,811</b>

\*Prior to FY 2010, funding for the Procurement Technical Assistance Center was part of the Economic Development Department General Fund budget.

**NON-DEPARTMENTAL  
FORT SAM HOUSTON COMMUNITY DEVELOPMENT  
OFFICE**

**CATEGORICAL GRANTS**

**CATEGORICAL GRANTS SUMMARY**

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2010</b>
Procurement Technical Assistance Center	\$216,308	\$0	\$0	\$141,759	\$358,067
Office of Economic Adjustment	428,064	0	0	0	428,064
<b>TOTAL</b>	<b>\$644,372</b>	<b>\$0</b>	<b>\$0</b>	<b>\$141,759</b>	<b>\$786,131</b>

**NON-DEPARTMENTAL  
FORT SAM HOUSTON COMMUNITY DEVELOPMENT  
OFFICE**

**CATEGORICAL GRANTS**

**Grant Name:** *Procurement Technical Assistance Center*

**PROGRAM INFORMATION**

The Procurement Technical Assistance Center (PTAC) promotes economic development and business retention by assisting small business to competitively obtain government procurement contracts. The PTAC administers the City's cooperative agreement with the U.S. Department of Defense (DoD) to provide services in the San Antonio area and twelve surrounding counties. The program assists businesses to develop contracts with all federal, state, and local government agencies. This activity helps to stimulate job creation, increase the tax base, and also supports the City's small, minority, and women-owned procurement goals. This grant program covers the period of January 1, 2010 through December 31, 2010 for four staff members.

<b>Actual*</b> <b>2008</b>	<b>Estimated*</b> <b>2009</b>	<b>Adopted</b> <b>2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	\$207,300	\$216,308	\$216,308
OTHER – City In-Kind	228,645	183,427	141,759
<b>TOTAL FUNDING</b>	<b>\$435,945</b>	<b>\$399,735</b>	<b>\$358,067</b>

**EXPENDITURES**

PERSONAL SERVICES	\$375,145	\$345,299	\$284,787
CONTRACTUAL SERVICES	51,144	46,881	43,500
COMMODITIES	9,422	7,555	29,780
SELF INSURANCE/OTHER EXPENDITURES	234	0	0
<b>TOTAL EXPENDITURES</b>	<b>\$435,945</b>	<b>\$399,735</b>	<b>\$358,067</b>

**AUTHORIZED POSITIONS**

<b>AUTHORIZED POSITIONS</b>	<b>0</b>	<b>4</b>	<b>4</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>0.00</b>	<b>4.00</b>	<b>4.00</b>

\*Prior to FY 2010, funding for the Procurement Technical Assistance Center was part of the Economic Development Department categorical grant budget.

**NON-DEPARTMENTAL  
FORT SAM HOUSTON COMMUNITY DEVELOPMENT  
OFFICE**

**CATEGORICAL GRANTS**

**Grant Name:** *Office of Economic Adjustment*

**PROGRAM INFORMATION**

The US Department of Defense Office of Economic Adjustment (OEA) provides funds to support salaries and benefits of the 5 staff for the Fort Sam Houston Community Development Office (FSH-CDO). OEA is providing these funds to assist the City of San Antonio with implementing the recommendation from the Fort Sam Houston Growth Management Plan. This plan provides recommendations to the community and the military to take advantage of the growth at Fort Sam Houston for community revitalization. Specifically, the FSH-CDO will focus on efforts to revitalize housing stock, promote business development, develop road connectivity and ensure public safety in the neighborhoods adjacent to Fort Sam Houston.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Federal Funding Source	N/A	\$308,700	\$428,064
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>\$308,700</b>	<b>\$428,064</b>

**EXPENDITURES**

PERSONAL SERVICES	N/A	\$308,700	\$428,064
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$308,700</b>	<b>\$428,064</b>

<b>AUTHORIZED POSITIONS</b>	N/A	5	5
<b>FULL-TIME EQUIVALENTS</b>	N/A	5.00	5.00

# NON-DEPARTMENTAL OFFICE OF ENVIRONMENTAL POLICY

**SOLID WASTE FUND**

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## *MISSION STATEMENT*

*The Office of Environmental Policy is committed to developing innovative, practical and wide-ranging environmental programs, City policies, and regulations sustaining community-wide quality of life and economic growth.*

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## **PROGRAM INFORMATION**

Rising energy costs and increasing concerns about the long term impact of current levels of energy consumption are important issues for the City of San Antonio. Efforts to improve environmental quality and reduce consumption make sense, both socially and economically. The Office of Environmental Policy (OEP) for the City of San Antonio provides staff support to City departments, the business community, and other public agencies to develop and implement sustainability initiatives.

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## **GOALS & OBJECTIVES**

- ◆ Coordinate existing sustainable practices between City departments CPS and SAWS.
- ◆ Identify environmental priorities – fleet, buildings, purchasing, and contracts.
- ◆ Develop incentives for environmental programs, in partnership with other departments and agencies.
- ◆ Coordinate green building and air quality initiatives with the business community.
- ◆ Create a long term sustainability plan for improving environmental quality.

# NON-DEPARTMENTAL OFFICE OF ENVIRONMENTAL POLICY

## SOLID WASTE FUND

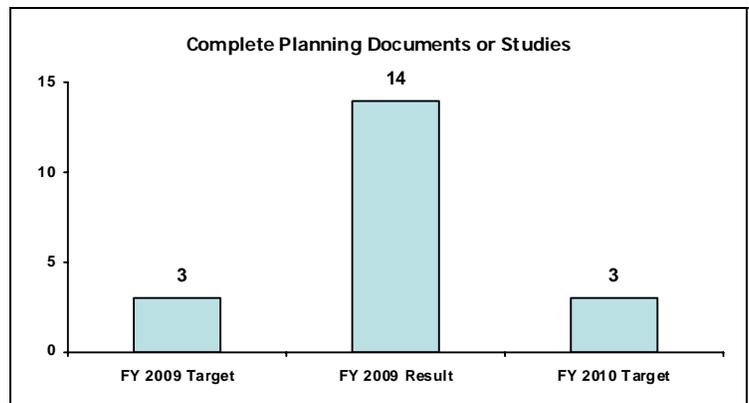
### PERFORMANCE MEASURE RESULTS

The following table illustrates performance measure results of the Office of Environmental Policy for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Reduce energy and water use in City facilities by completing an inventory and analysis of energy and water saving opportunities of 70% of City facilities	70%	50%	50%
Implement City facility projects providing energy and/or water savings	2	2	50
Provide energy and water code improvements for approval by City Council	2	8	2
OEP will be awarded grants or in-kind donations benefiting the City	2	5	4
OEP will create partnerships benefiting the City	1	5	5
Complete planning documents or studies related to sustainability including the initial draft of the City Sustainability Plan	3	14	3
Achieve an ongoing satisfaction rate of 80% from participant evaluations of OEP sponsored trainings and educational events	80%	80%	80%

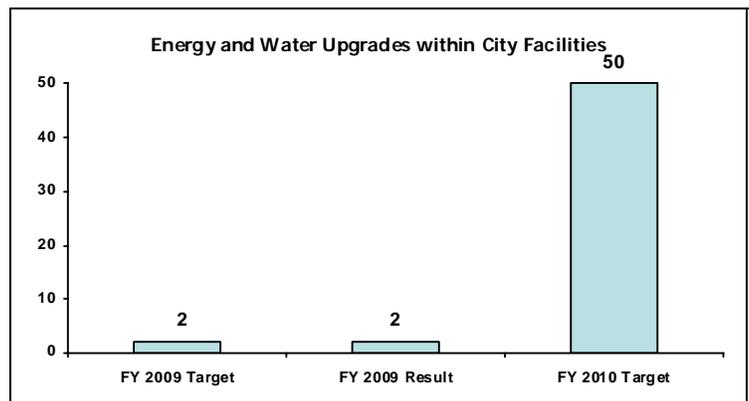
#### Complete planning documents or studies related to sustainability including the initial draft of the City Sustainability Plan

This measure represents deliverables that provide findings, data, and recommendations to further the City's sustainability goals



#### Implement City facility projects providing energy and/or water savings

This measure represents energy and/or water upgrades and retrofits within City facilities to further the City's sustainability goal to lead by example.



**NON-DEPARTMENTAL  
OFFICE OF ENVIRONMENTAL POLICY**

**SOLID WASTE FUND**

**SOLID WASTE FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$136,108	\$266,482	\$312,434	\$404,449
CONTRACTUAL SERVICES	53,834	520,712	98,159	91,900
COMMODITIES	5,012	5,400	18,027	8,800
SELF INSURANCE/OTHER	15,878	21,246	20,707	22,075
CAPITAL OUTLAY	8,469	5,894	7,455	0
<b>TOTAL EXPENDITURES</b>	<b>\$219,301</b>	<b>\$819,734</b>	<b>\$456,782</b>	<b>\$527,224</b>
<b>AUTHORIZED POSITIONS</b>	<b>3</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>3.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>

**NON-DEPARTMENTAL  
OFFICE OF ENVIRONMENTAL POLICY  
CATEGORICAL GRANTS**

**CATEGORICAL GRANTS SUMMARY**

TITLE OF PROGRAM	FEDERAL	STATE	CITY	OTHER	ADOPTED FY 2010
Department of Energy "Solar America Cities"	\$157,500	\$0	\$132,500	\$0	\$290,000
<b>TOTAL</b>	<b>\$157,500</b>	<b>\$0</b>	<b>\$132,500</b>	<b>\$0</b>	<b>\$290,000</b>

**Grant Name:** *Solar America Cities*

**PROGRAM INFORMATION**

The Solar San Antonio 2015 project will reduce barriers to the commercialization of solar energy technologies by supporting the development of City policies and procedures. Market transformation partners, such as local renewable energy non-profits will assist in the development and adoption of a sustainable 2015 solar infrastructure for the City of San Antonio. During the grant term the City of San Antonio will promote solar technology among residents and local businesses through outreach campaigns and rebate programs.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL – Department of Energy		\$42,500	\$157,500
CITY – City Funding Source		\$107,500	\$132,500
<b>TOTAL FUNDING</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$290,000</b>

**EXPENDITURES**

CONTRACTUAL SERVICES	\$0	150,000	\$290,000
<b>TOTAL EXPENDITURES</b>	<b>\$0</b>	<b>\$150,000</b>	<b>\$290,000</b>

**NON-DEPARTMENTAL  
OFFICE OF HISTORIC PRESERVATION  
PLANNING & DEVELOPMENT SERVICES FUND**

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*MISSION STATEMENT*

*The Office of Historic Preservation is committed to the preservation, protection, and promotion of San Antonio's historic, cultural, architectural, and archaeological resources through implementation of a review process, promotion of harmonious development, and public education.*

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**PROGRAM INFORMATION**

The Office of Historic Preservation (OHP) is responsible for the historic preservation program of the City of San Antonio. The OHP provides support to the Historic and Design Review Commission (HDRC), which includes reviewing applications and making recommendations to the HDRC on Certificate of Appropriateness applications and Findings of Historic Significance. The HDRC reviews any exterior changes in local districts or to local landmarks to ensure the change is consistent with the overall character of the resource. The Commission is also responsible for reviewing projects in the River Improvement Overlay (RIO) district and all public projects. The Office of Historic Preservation is responsible for the public education and outreach related to historic preservation. To that end, the San Antonio Historic Preservation Academy was established in 2009 by City Council to enable the OHP to provide workshops and training. The OHP is responsible for conducting the ongoing 36-square mile survey and identifying potential districts and landmarks for designation in addition to protecting the City's significant archeological resources.

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**GOALS & OBJECTIVES**

- ◆ Preserve and protect the historic districts, places, structures, buildings, landscapes, archaeology, culture, and stories of San Antonio.
  - Establish planning processes and historic district design guidelines that integrate and preserve historic, archaeological, and cultural resources with planning for public facilities, infrastructure, transportation, parks, and economic development.
  - Compile and maintain a comprehensive historic resource inventory of federal, state, and local landmarks, districts, and archaeological sites, which is accessible to City departments and the public.
  - Encourage property rehabilitation as a first choice and priority through streamlined City initiatives, existing and new financial incentives, and leveraging preservation resources.
  - Establish a revolving fund for rehabilitation and acquisition of historic properties.
  - Promote partnerships between public agencies and civic organizations to increase the volume, pace, and quality of historic preservation initiatives.
  - Pursue comprehensive historic designation initiative to protect properties identified by the historic resources survey as eligible.
  
- ◆ Strengthen the City of San Antonio's worldwide reputation as a special place of American history and culture.
  - Actively promote to the San Antonio region the value of balanced historic preservation and its link to economic development and environmental sustainability.
  - Actively promote to property owners, builders, and developers the numerous preservation resources available in the public and private sectors.
  - Establish the City as the leader by example for considering historic preservation in the planning and designing of public properties, facilities, spaces, and infrastructure.

**NON-DEPARTMENTAL  
OFFICE OF HISTORIC PRESERVATION  
PLANNING & DEVELOPMENT SERVICES FUND**

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**PLANNING & DEVELOPMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION**

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	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	N/A	\$591,706	\$584,482	\$623,085
CONTRACTUAL SERVICES	N/A	34,939	44,014	29,939
COMMODITIES	N/A	7,035	5,416	7,035
SELF INSURANCE/OTHER	N/A	38,838	37,108	43,454
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>\$672,518</b>	<b>\$671,020</b>	<b>\$703,513</b>
<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>9</b>	<b>10</b>	<b>10</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>9.00</b>	<b>10.00</b>	<b>10.00</b>

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## NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS - FY 2010

◆ **Accrued Annual, Personal & Sick Leave** **\$854,246**

This amount represents the General Fund portion of FY 2010 estimated liability for payment of accrued annual, personal and sick leave.

◆ **Street Lighting Energy Charges** **\$11,972,758**

◆ **Traffic Signal Light Energy Charges** **\$784,728**

These budgets provide for the energy costs of the traffic signals and the energy costs and equipment amortization of street lighting.

◆ **Professional Fees & Services** **\$2,565,883**

This budget provides resources for professional studies and third party legal services. The budget also includes resources to be distributed to General Fund Departments for Capital Outlay replacement and acquisition. Funds are budgeted for other professional services to include City Property Tax Collection and outside auditors used annually in the development of the City's Comprehensive Annual Financial Report (CAFR).

◆ **Sales Tax Collection Expense** **\$4,056,190**

This budget contains the estimated administrative fee charged by the State Comptroller for collection of the local sales tax. The amount charged is two percent of the revenue collected.

◆ **Reserve for Fringe Benefits Adjustments** **\$144,784**

This budget includes the annual requirement under state law for the City to fund annual cost-of-living increases for pre-1971 retired Police Officers and Firefighters. A reserve amount is also included to offset potential additional liabilities for unemployment compensation.

◆ **Police and Fire Promotional Assessment Centers** **\$620,454**

Under the terms of the respective 1995 collective bargaining agreements with the San Antonio Police Officers Association and the San Antonio Professional Firefighters Association, validated examinations and assessment centers must be used as part of promotional examinations for certain positions. Under these agreements, the services of outside consultants must be acquired to prepare validated promotional examinations and administer the assessment centers.

◆ **Step Pay Plan Implementation** **\$900,000**

Provides funding in FY 2010 for the implementation of Phase III of the Step Pay Plan, which would increase salaries of all employees in Pay Plan A and B with ten or more years of service, bringing them to step 8 of the range of the pay structure.

◆ **Police and Fire Retiree Payouts** **\$8,500,000**

This amount represents the funds available to address estimated police officer and firefighter retiree payouts in FY 2010.

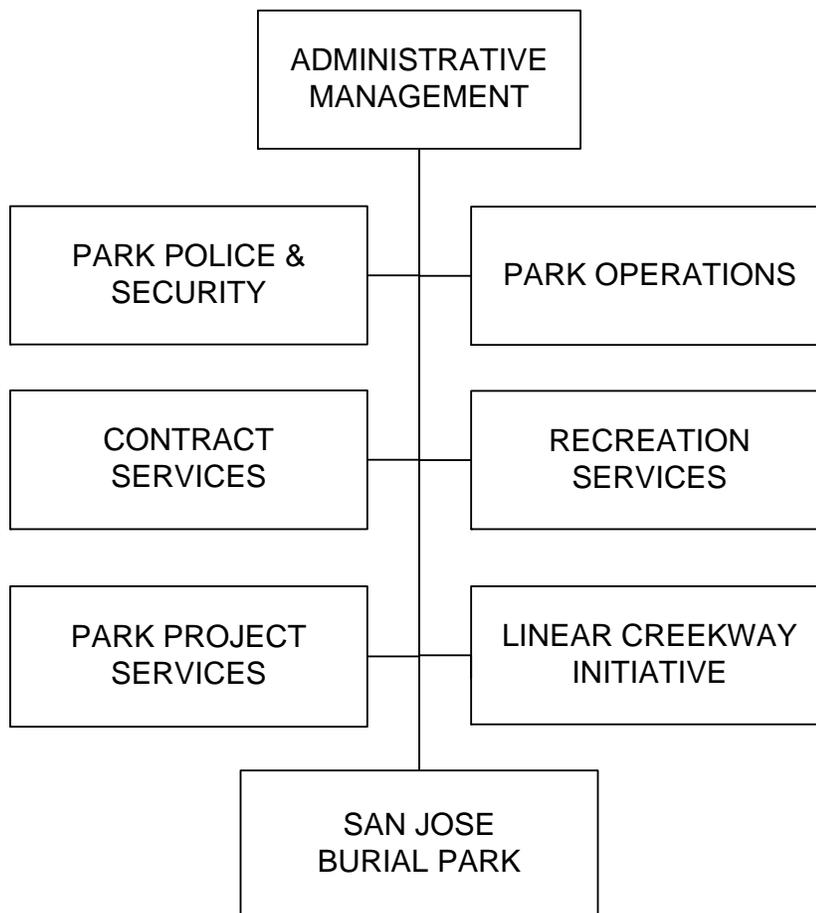
◆ **Lease of Office Space** **\$1,758,195**

This budget consolidates the annual space rental of several General Fund departments, including Police, Health, Community Initiatives, Finance, and Economic Development.

## NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS - FY 2010

- ◆ **Association Dues** **\$880,138**
- This amount provides for the annual membership dues for associations to include the Alamo Area Council of Governments, Texas Municipal League, National League of Cities, Austin-San Antonio Corridor Council, Public Technology, Inc., the Free Trade Alliance and the San Antonio Mobility Coalition as well as dues for the Downtown Improvements District.
- ◆ **Council Chamber Operations & Maintenance** **\$305,248**
- This budget represents the non-personal services costs of supporting the operation of the City Council Chamber and associated equipment. Recurring costs for operating the telephones, fax machines, public address system and copying machines associated with the Council Chamber are included.
- ◆ **Palo Alto Pool Maintenance** **\$49,000**
- This budget provides funding for a contractual agreement with Palo Alto College to provide pool maintenance at the Natatorium on campus.
- ◆ **Bexar Appraisal District** **\$2,520,949**
- This budget is the estimated City share of the Bexar Appraisal District annual budget for FY 2010. The cost for a participating entity is based on its pro-rata share of the most recent prior year actual overall tax levy.
- ◆ **Fort Sam Houston Community Development Office** **\$1,868,927**
- This budget provides funding for the Fort Sam Houston Community Development Office which develops and promotes sustainable, safe, and prosperous communities near Fort Sam Houston that provide lasting benefits to both the community and the military. Of this amount, \$1,584,406 is dedicated to revitalization development incentives.
- ◆ **Public Safety Triage and Detox Center** **\$1,000,000**
- This budget includes funding for the Public Safety Triage and Detox Center which provides a sobering unit for public inebriates as well as a Crisis Care Center.

# PARKS & RECREATION



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	686.82	\$56,711,474
San Jose Burial Park Trust Fund	9.00	517,946
Categorical Grants	0.25	862,000
Community Development Block Grant	0.00	348,979
Parks Expansion 2000 Special Revenue Fund	0.00	1,902,765
Parks Expansion 2005 Special Revenue Fund	0.00	33,633,414
Capital Projects	0.00	36,765,000
<b>Total Funding</b>	<b>696.07</b>	<b>\$130,721,578</b>

**MISSION STATEMENT**

*The mission of the Parks and Recreation Department is to provide exceptional parks, facilities, programs and services to improve the quality of life for all.*

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**PROGRAM INFORMATION**

The Parks and Recreation Department operates the City's recreational and cultural programs and develops and maintains City-owned parks, swimming pools, gymnasiums, cemeteries, sports facilities, greenways, recreation centers, and the Botanical Gardens.

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**GOALS & OBJECTIVES**

- ◆ Improve department efficiency and effectiveness through reorganization.
  - Implement reorganization of park operations and recreation services.
  - Continue to develop new recommendations for efficiencies through collaboration with Innovation and Reform Office.
  - Realign equipment and resources to support department structure.
  - Develop mid-manager onboarding program and continuing professional development.
- ◆ Update technology for internal and external use.
  - Implement new integrated time clock system in collaboration with Finance Department.
  - Implement an email communication network.
  - Upgrade work order system to improve response time and enable enhanced resource monitoring.
  - Increase use of remote water irrigation sensors.
- ◆ Renovate and maintain existing facilities through sustainable methods.
  - Transition from silo work processes to integrated resource service system.
  - Implement and evaluate pilot park recycling program.
  - Develop committee to research greenscaping feasibility.
  - Develop baseline for facility and park assessments.
  - Engage stakeholders in expanded water conservation efforts.
- ◆ Expand sustainable resources through community partnerships and programs.
  - Initiate Community Service Liaison program to enable Park Police to concentrate on law enforcement efforts.
  - Develop inventory of current volunteers, boards, neighborhood associations, and other interested groups to improve communication and relationships.
  - Implement Adopt-A-Park program.
  - Continue collaboration with court systems to increase daily client referrals.
- ◆ Educate the community through new, innovative methods on the opportunities and services provided by Parks and Recreation.
  - Develop Community Service Liaison program to enhance public's use and enjoyment of parks.
  - Increase public awareness through PSA, promotional campaign.
  - Develop a social network program.
  - Increase participation and visitation in parks and programs.
  - Develop community outreach targeted to schools located near parks.

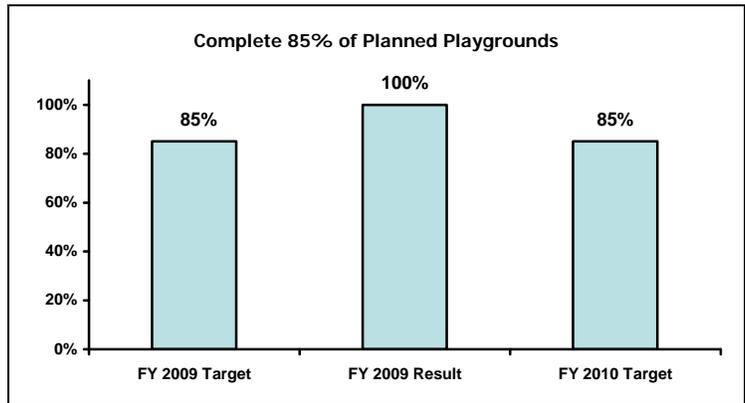
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Parks & Recreation Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Score 80% or greater on the parks facility maintenance Service Level Evaluation tool	80%	83%	80%
Complete 80% or more of park/facility maintenance projects within the fiscal year under the 5-Year Park Maintenance and Renovation Program approved with the 2007 Bond Program	80%	75%	80%
Complete 85% of planned playground equipment replacements schedule for completion within the fiscal year as part of the 5-year replacement plan	85%	100%	85%
Complete playground inspections and implement the associated maintenance and repairs	114	114	146
Fill 80% or more of non-team sport Summer Youth registration openings to ensure targeted resources are utilized efficiently	80%	87%	85%
90% or more of participants who complete a survey indicate an increase of environmental awareness to ensure delivery of education programs and the promotion of conservation of natural resources	90%	100%	95%

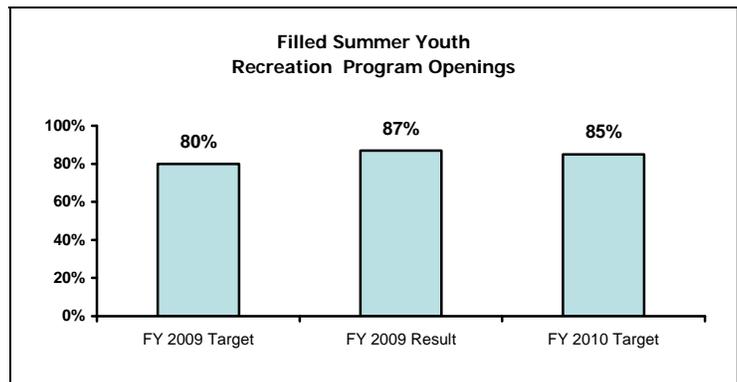
**Complete 85% of Planned Playground Equipment Replacements**

Funding in FY 09 implemented a playground replacement program to address criteria such as woodframe structures, fall zone size and material, and/or play components that do not reflect changes in industry standards. Playgrounds in Farias Park, West End Park and Milam Park are scheduled for replacement in FY 10. Renovations through this initiative meet current playground standards.



**Summer Youth Recreation Program**

The Summer Youth Recreation Program provides day-long structured programs for children 6-14 years of age over an eight week period. Recreational and educational activities are offered at community centers (Play Zone) and school sites (Kid Quest). Fewer available school sites due to School District facility needs affected registration in FY 09.



**PARKS & RECREATION****GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$33,290,899	\$34,502,711	\$34,724,066	\$34,803,078
CONTRACTUAL SERVICES	5,720,174	6,343,767	6,211,737	6,807,637
COMMODITIES	3,068,730	3,975,732	4,003,911	4,090,783
SELF INSURANCE/OTHER	10,828,466	10,675,804	10,565,435	10,705,986
CAPITAL OUTLAY	539,102	496,450	482,689	303,990
<b>TOTAL EXPENDITURES</b>	<b>\$53,447,371</b>	<b>\$55,994,464</b>	<b>\$55,987,838</b>	<b>\$56,711,474</b>
<b>AUTHORIZED POSITIONS</b>	<b>800</b>	<b>858</b>	<b>858</b>	<b>801</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>735.55</b>	<b>745.99</b>	<b>745.99</b>	<b>686.82</b>

**CATEGORICAL GRANTS SUMMARY**

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2010</b>
Botanical Garden Society	\$0	\$0	\$0	\$20,000	\$20,000
Center for Plant Conservation	0	0	0	2,000	2,000
Summer Food Service Grant	0	840,000	0	0	840,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$840,000</b>	<b>\$0</b>	<b>\$22,000</b>	<b>\$862,000</b>

**PARKS & RECREATION****CATEGORICAL GRANTS****Grant Name:** *Botanical Garden Society***PROGRAM INFORMATION**

In order to attract and retain a qualified Botanical Garden Manager who can manage daily operations, long-range planning, fundraising and the City/Society liaison role, the Botanical Society has provided the City annual funding to enhance the current budgeted salary for the position.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

Other Funding Source	\$20,000	\$20,000	\$20,000
<b>TOTAL FUNDING</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>

**EXPENDITURES**

PERSONAL SERVICES	\$20,000	\$20,000	\$20,000
<b>TOTAL EXPENDITURES</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>\$20,000</b>

**Grant Name:** *Center for Plant Conservation***PROGRAM INFORMATION**

The Center for Plant Conservation (CPC) has awarded the Botanical Garden funding for the maintenance, monitoring and protection of endangered species found in Texas.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

Other Funding Source	\$2,410	\$2,200	\$2,000
<b>TOTAL FUNDING</b>	<b>\$2,410</b>	<b>\$2,200</b>	<b>\$2,000</b>

**EXPENDITURES**

PERSONAL SERVICES	\$2,410	\$2,200	\$2,000
<b>TOTAL EXPENDITURES</b>	<b>\$2,410</b>	<b>\$2,200</b>	<b>\$2,000</b>

**AUTHORIZED POSITIONS**

FULL-TIME EQUIVALENTS	1 0.25	1 0.25	1 0.25
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**PARKS & RECREATION****CATEGORICAL GRANTS***Grant Name: Summer Food Service Grant***PROGRAM INFORMATION**

The Summer Food Service Program grant is a federal grant that is passed through the Texas Department of Human Services. This reimbursement grant provides the funding for free lunch and snack to be given to children at Parks and Recreation summer sites.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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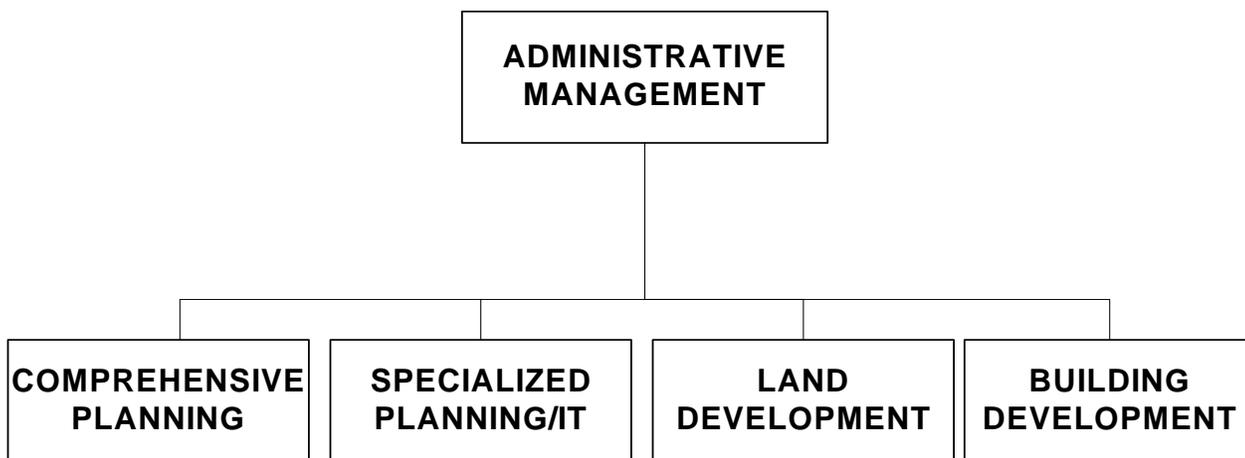
**FUNDING SOURCES**

STATE – State Funding Source	\$615,838	\$836,772	\$840,000
Transfer In/Out	(66,096)	(97,848)	0
<b>TOTAL FUNDING</b>	<b>\$549,742</b>	<b>\$738,924</b>	<b>\$840,000</b>

**EXPENDITURES**

PERSONAL SERVICES	\$39,278	\$54,838	\$62,000
CONTRACTUAL SERVICES	7,719	8,812	9,000
COMMODITIES	502,745	661,576	755,000
SELF INSURANCE/OTHER/CAPITAL EXPENSES	0	13,698	14,000
<b>TOTAL EXPENDITURES</b>	<b>\$549,742</b>	<b>\$738,924</b>	<b>\$840,000</b>

# PLANNING & DEVELOPMENT SERVICES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
Planning & Development Services Fund	237.00	\$22,514,337
Community Development Block Grant	5.00	329,915
Capital Projects	0.00	551,000
<b>Total Funding</b>	<b>242.00</b>	<b>\$23,395,252</b>

# PLANNING & DEVELOPMENT SERVICES

## PLANNING & DEVELOPMENT SERVICES FUND

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### MISSION STATEMENT

*To facilitate the orderly and safe development of our City through responsive customer service.*

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### PROGRAM INFORMATION

The Planning and Development Services Department is responsible for orderly development of our City and for protecting the health, safety, and quality of life of the citizens of San Antonio through implementation of the City's Master Plan Policies and regulation of land and building development. In addition, the department seeks to facilitate an efficient and effective development process that supports the Master Plan Policies, growth, and economic development. These processes include comprehensive, neighborhood, regional, and community planning, and granting authority to develop land, construct, and occupy buildings. More specifically, the department is responsible for all components of the City's Master Plan, annexation, neighborhood capacity building, rights determination, subdivision mapping/parcel addressing, zoning and subdivision administration, building codes enforcement, contractor licensing and registration, landscaping, tree preservation, sign regulation, and traffic impact analysis. Since City development involves partnerships with other City departments and outside agencies, the department seeks to facilitate the coordination of these reviews to provide responsive customer service throughout the development process and to produce neighborhood and community plans that include goals and action steps for land use, housing, economic development, community facilities, and transportation networks.

The Department also provides administrative and technical support to boards and commissions that direct and review issues on land development and construction regulations. These boards include the Board of Adjustment, Building and Fire Codes Board of Appeals, Plumbing and Gas Appeals and Advisory Board, Mechanical Appeals and Advisory Boards, Electrical Board, Zoning Commission, Planning Commission, and Community Development Advisory Committee.

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### GOALS & OBJECTIVES

- ◆ Plan for orderly growth and development through the promotion of Master Plan Policies.
  - Ensure consistency with Master Plan Policies in implementing development policies.
  - Work with a committee of stakeholders to review the application or use of Master Plan Policies.
  - Develop and promote a comprehensive sector plan.
  - Educate the public on Master Plan Policies.
- ◆ Help to facilitate the development of a viable urban community through strengthened partnerships among all levels of government and the private sector.
  - Assist in providing an understanding of community changes and identify opportunities for growth and development.
  - Update the three-year Community Development Strategic Plan.
  - Assess current real estate conditions and determine absorption rates through City-wide real estate market analysis.
- ◆ Assist in the development of regional transportation systems.
  - Amend the Major Thoroughfare Plan to reflect new growth and development.
  - Partner with VIA and Metropolitan Planning Organization (MPO) to address various transportation issues: bicycle and pedestrian projects, rail transportation study, micro-simulation transportation modeling studies, and commuter rail study.
- ◆ Develop urban design policies and standards that preserve neighborhoods and improve the design and attractiveness of the City's neighborhoods.
  - Continue timely reviews of Certificate of Compliance applications within adopted Corridor Overlay Districts and Neighborhood Districts and provide assistance to applicants.
  - Implement the Neighborhood Conservation District Program by developing zoning ordinances to ensure future development is compatible with existing neighborhood character.
  - Research and implement new urban design applications.

# PLANNING & DEVELOPMENT SERVICES

## PLANNING & DEVELOPMENT SERVICES FUND

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### GOALS & OBJECTIVES CONTINUED

- ◆ Protect the health, safety, and quality of life of the citizens of San Antonio.
  - Participate in the development of building-related codes at a national level.
  - Adopt and update the latest building and land development codes.
  - Continue to operate the Special Inspections Program.
  - Pursue accreditation of the department by International Accreditation Services, Inc.
  - Support other City development-related initiatives.
- ◆ Improve cycle time for permits.
  - Expand use of electronic plan review.
  - Continue community outreach to educate customers regarding the development process and to identify opportunities to improve cycle time.
  - Implement individual accountability system for staff.
  - Continue completeness review process to help eliminate re-submittals and ensure proper assignment of reviews.
  - Continue expediting the plan review process.
- ◆ Ensure consistency and quality of services provided.
  - Increase the number of staff with certifications.
  - Increase the number of hours of staff training.
  - Continue to increase cross-training to improve staff's knowledge of the overall development process from planning to issuing a certificate of occupancy.
  - Complete final phase of integrating all City departments and outside agencies involved in the development process in the same land development software to eliminate silo software systems.
- ◆ Promote customer service philosophy to facilitate the development process.
  - Continue to operate San Antonio Building Codes Academy for customers and staff.
  - Expand UDC training course for customers and staff.
  - Expand online training of the development process using the latest technology.
  - Expand ongoing communication plan (both internal and external) to provide valuable information to expedite plans through the development process.
  - Continue Secret Shopper Program.
  - Expand new technology with "smart phones" to improve customer service and accountability.

**PLANNING & DEVELOPMENT SERVICES**  
**PLANNING & DEVELOPMENT SERVICES FUND**

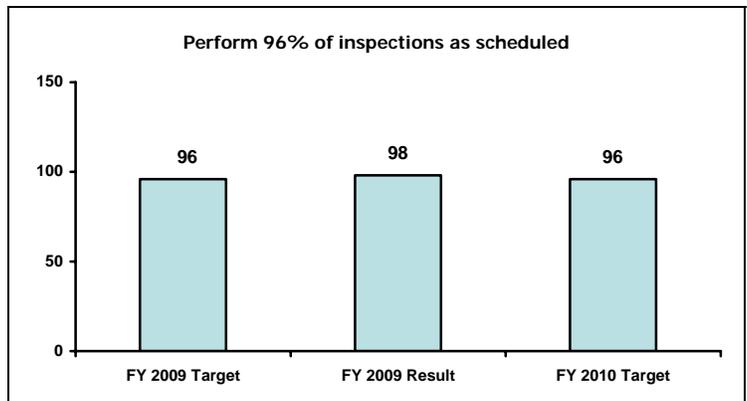
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Planning & Development Services Department for FY 2009. These performance indicators are those that are being tracked in the City’s Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Provide major plats technical review within 34 business days	34	18	34
Provide initial residential plan review within 3 business days	3	2	3
Provide complex commercial plan review within 18 business days	18	18	18
Perform 96% of inspections as scheduled	96%	98%	96%

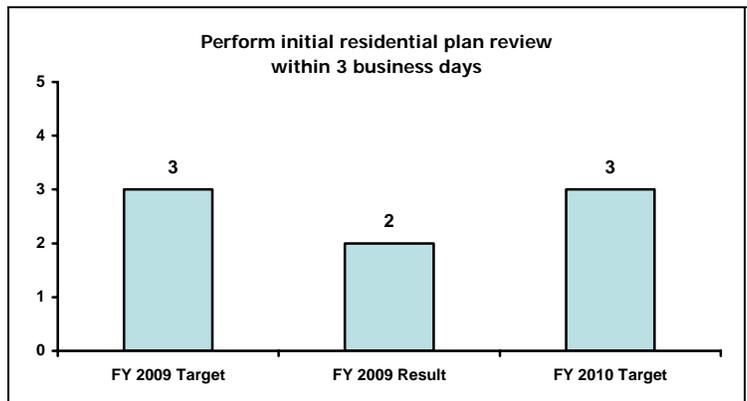
**Perform 96% of inspections as scheduled**

This measure represents the percentage of building and trade inspections performed as scheduled.



**Perform initial residential plan review within 3 business days**

This measure represents the average calendar days to perform the initial review of residential plans.



**PLANNING & DEVELOPMENT SERVICES**  
**PLANNING & DEVELOPMENT SERVICES FUND**

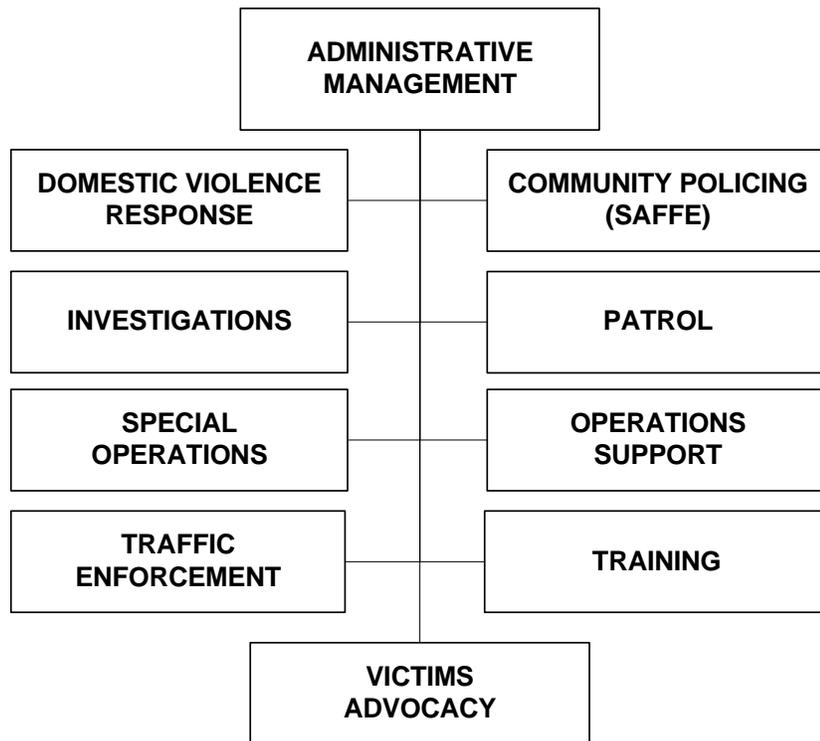
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**PLANNING & DEVELOPMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION**

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	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$15,976,652	\$15,009,367	\$14,512,168	\$13,526,036
CONTRACTUAL SERVICES	598,264	798,895	826,836	580,056
COMMODITIES	244,747	227,084	203,150	227,084
SELF INSURANCE/OTHER	4,220,810	4,182,235	3,847,267	4,232,830
CAPITAL OUTLAY	93,282	27,205	37,091	0
TRANSFERS	5,766,952	3,512,964	3,512,964	3,948,331
<b>TOTAL EXPENDITURES</b>	<b>\$26,900,707</b>	<b>\$23,757,750</b>	<b>\$22,939,476</b>	<b>\$22,514,337</b>
<b>AUTHORIZED POSITIONS</b>	<b>316</b>	<b>278</b>	<b>237</b>	<b>237</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>316.00</b>	<b>278.00</b>	<b>237.00</b>	<b>237.00</b>





# POLICE

<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	2,892.00	\$318,181,048
Categorical Grants	80.00	15,788,224
Confiscated Property Fund	0.00	2,641,551
Child Safety Fund	127.32	2,317,500
Capital Projects	10.00	14,734,000
<b>Total Funding</b>	<b>3,109.32</b>	<b>\$353,662,323</b>

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**MISSION STATEMENT**

*The San Antonio Police Department provides quality community-oriented services, while building problem-solving partnerships with our citizens to prevent crime, reduce fear, and enhance the quality of life throughout our community, always treating people with dignity, fairness, and respect.*

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**PROGRAM INFORMATION**

The Police Department's role is to enforce the law in a fair and consistent manner, recognizing both the statutory and judicial limitations of its authority and the constitutional rights of all persons. The Department's primary responsibility is to uphold the law, deter crime, and protect the public. Components include crowd and disaster control, apprehension of offenders, recovery, and return of property and the movement of traffic within jurisdictional boundaries.

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**GOALS & OBJECTIVES**

- ◆ Continue to improve the relationship between the Police and the community's neighborhoods by enhancing communication and customer satisfaction.
- ◆ Continue to provide and improve citizens' convenient access to information and investigative services at the Police Substations and on the Department's website.
- ◆ Reduce the incidence of fatal traffic accidents through increased Driving While Intoxicated (DWI) enforcement efforts and increased Traffic Law enforcement.
- ◆ Respond to "life threatening" emergency calls for service within five minutes.
- ◆ Use the Strategic Management for Accelerated Response Time (SMART) Initiative to improve emergency response times and increase officers' efficiency.
- ◆ Continue employee-training practices in technology enhancements and to maintain compliance with changing law enforcement practices.
- ◆ Develop and implement policing strategies that will involve joint efforts with local, county, state, and federal law enforcement agencies. Examples include:
  - The High Intensity Drug Trafficking Area (HIDTA) initiatives.
  - The Regional Auto Crimes Team (ReACT).
  - Child Welfare Strategic Alliance (funded by Justice Assistance Grant).
  - Child Protective Services (CPS) in Substations.
- ◆ Continue to develop and implement strategies to improve the City's Homeland Security and Bio-Terror threat posture including:
  - Maintain full time Police staffing in the City's Emergency Operations Center.
  - Maintain and implement grants from the Office of Domestic Preparedness for the purchase of equipment, training exercises, and planning related to domestic preparedness resources.
  - Maintain active participation in the Joint Terrorism Task Force.
- ◆ Develop interoperable communications and data system with regional agencies.
- ◆ Continue to focus on violent and property crimes through innovative policing strategies such as the Tactical Response Unit (TRU), and Power Shift scheduling which provides additional officers during peak hours of crime and shift change.
- ◆ Improve quality of service and reduce risks through accreditation with the Commission on Accreditation for Law Enforcement Agencies (CALEA), and the Police Executive Research Forum (PERF).

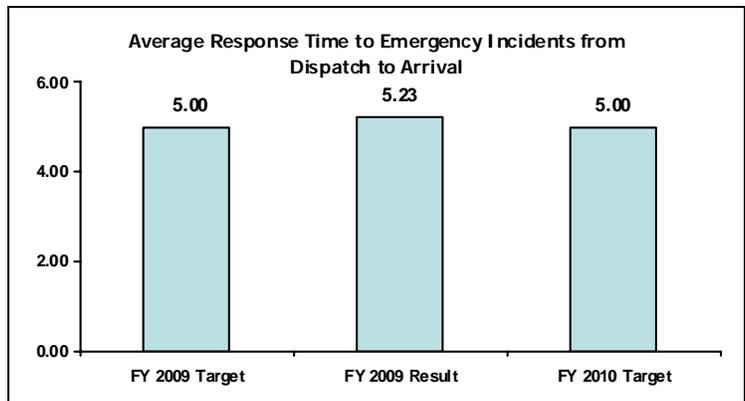
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Police Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Achieve Average Response Time to Emergency Calls of 5.00 minutes	5.00	5.23	5.00
Respond to 65% of priority one calls within 5.00 minutes	60%	64%	65%
Achieve Clearance rate for property crimes at 12.3%	11.5%	12.2%	12.3%
Achieve 4,832 DWI Arrests annually	4,167	4,784	4,832
Achieve Clearance rate for violent crimes at 35.8%	32.8%	35.4%	35.8%

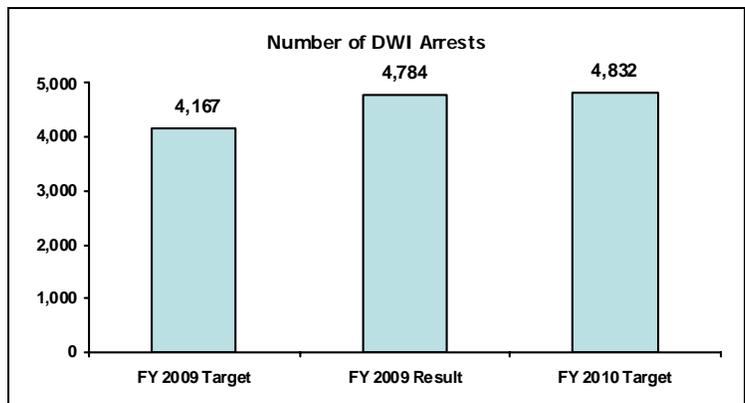
**Achieve Average Response Time to Emergency Calls of 5.00 minutes**

This measure represents the average time it takes for a police officer to arrive at the scene of an emergency incident from the time the dispatcher receives the call. An emergency call is defined as Officer In Trouble, Robbery in Progress and Shooting in Progress.



**DWI Arrests**

This graph shows the number of DWI arrests made by the San Antonio Police Department. Projections include arrests made under the Texas Department of Transportation DWI Selective Traffic Enforcement Program (STEP).



**POLICE****GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$243,852,621	\$259,186,861	\$259,400,412	\$267,395,093
CONTRACTUAL SERVICES	10,051,855	11,235,998	11,609,221	12,182,126
COMMODITIES	3,165,865	3,828,612	3,554,299	3,509,917
SELF INSURANCE/OTHER	29,058,246	31,017,279	29,868,349	32,673,733
CAPITAL OUTLAY	1,274,912	2,055,109	2,167,396	357,920
TRANSFERS	0	0	0	2,062,259
<b>TOTAL EXPENDITURES</b>	<b>\$287,403,499</b>	<b>\$307,323,859</b>	<b>\$306,599,677</b>	<b>\$318,181,048</b>
<b>AUTHORIZED POSITIONS</b>	<b>2,792</b>	<b>2,900</b>	<b>2,900</b>	<b>2,892</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>2,792.00</b>	<b>2,900.00</b>	<b>2,900.00</b>	<b>2,892.00</b>

**CHILD SAFETY FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$1,251,518	\$1,773,057	\$1,249,993	\$1,593,070
CONTRACTUAL SERVICES	11,811	3,471	7,685	3,454
COMMODITIES	12,418	33,049	21,535	33,049
SELF INSURANCE/OTHER	471,662	327,501	320,855	310,948
CAPITAL OUTLAY	9,800	0	0	0
TRANSFERS	33,460	160,059	160,059	376,979
<b>TOTAL EXPENDITURES</b>	<b>\$1,790,669</b>	<b>2,297,137</b>	<b>\$1,760,127</b>	<b>\$2,317,500</b>
<b>AUTHORIZED POSITIONS</b>	<b>262</b>	<b>262</b>	<b>262</b>	<b>262</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>127.32</b>	<b>127.32</b>	<b>127.32</b>	<b>127.32</b>

**POLICE****CATEGORICAL GRANTS****CATEGORICAL GRANTS SUMMARY**

<b>TITLE OF PROGRAM</b>	<b>FEDERAL</b>	<b>STATE</b>	<b>CITY</b>	<b>OTHER</b>	<b>ADOPTED FY 2010</b>
ARRA—Byrne Justice Assistance Grant	\$2,022,581	\$0	\$0	\$0	\$2,022,581
ARRA—COPS Hiring Recovery Grant	2,481,405	0	1,203,130	0	3,684,535
Click It or Ticket Program	0	220,000	0	0	220,000
COPS Technology	2,308,768	0	0	769,590	3,078,358
HIDTA—Multi-Partnership Initiative	1,315,097	0	509,264	0	1,824,361
HIDTA—South Texas Intelligence Center	661,064	0	0	0	661,064
Justice Assistance Grant	395,038	0	45,924	0	440,962
Regional Auto Crimes Team (ReACT)	0	1,050,485	592,914	1,653,934	3,297,333
TxDOT DWI Selective Traffic Enforcement Prog.	0	400,000	16,215	142,815	559,030
<b>TOTAL</b>	<b>\$9,183,953</b>	<b>\$1,670,485</b>	<b>\$2,367,447</b>	<b>\$2,566,339</b>	<b>\$15,788,224</b>

**POLICE****CATEGORICAL GRANTS****Grant Name:** *ARRA—Byrne Justice Assistance Grant***PROGRAM INFORMATION**

The City of San Antonio Police Department is to receive grant funding in the amount of \$2,022,581 and will use these funds to purchase approximately 326 new mobile data terminals (MDT laptops). The new MDT laptops will be compatible with the new Computer Aided Dispatch/Records Management System being implemented.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL – U.S. Department of Justice, Office of

Justice Assistance	N/A	N/A	\$2,022,581
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$2,022,581</b>

**EXPENDITURES**

CAPITAL OUTLAY	N/A	N/A	2,022,581
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$2,022,581</b>

**Grant Name:** *ARRA—COPS Hiring Grant***PROGRAM INFORMATION**

The American Recovery and Reinvestment Act of 2009 approved funding strategies for City Council prioritized projects related to the Federal Economic Stimulus Bill to make funds available to units of local government under the U.S. Department of Justice Community Oriented Policing Services (COPS) Hiring Recovery Program (CHRP). As awarded, SAPD will receive three-year grant funding totaling \$10,354,400 which covers only entry-level salaries and benefits. The City will provide funds over the three-year period totaling \$2,866,573 to cover additional required costs which the grant does not cover. The FY 2010 amount is \$1,203,130. The grant will be used to hire 50 new Police Officer positions with the condition that the positions be funded out of the Police General Fund for at least twelve (12) months after the grant funding period ends in FY 2012. The grant period is July 1, 2009 to June 30, 2012.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL – U.S. Dept. of Justice COPS	N/A	N/A	\$2,481,405
CITY - General Fund	N/A	N/A	1,203,130
<b>TOTAL FUNDING</b>	<b>N/A</b>	<b>N/A</b>	<b>\$3,684,535</b>

**EXPENDITURES**

PERSONAL SERVICES	N/A	N/A	\$2,674,795
CONTRACTUAL SERVICES	N/A	N/A	14,550
COMMODITIES	N/A	N/A	177,140
SELF INSURANCE/OTHER	N/A	N/A	252,060
CAPITAL OUTLAY	N/A	N/A	565,990
<b>TOTAL EXPENDITURES</b>	<b>N/A</b>	<b>N/A</b>	<b>\$3,684,535</b>

<b>AUTHORIZED POSITIONS</b>	<b>N/A</b>	<b>N/A</b>	<b>50</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>N/A</b>	<b>N/A</b>	<b>50.00</b>

**POLICE****CATEGORICAL GRANTS****Grant Name:** *Click It or Ticket Program***PROGRAM INFORMATION**

This will be the ninth year that TxDOT has offered the San Antonio Police Department the grant. The grant for FY 2010 is \$100,000 more than in previous grant years; however, this award includes funding for two additional enforcement periods for a total of three enforcement periods which will be: October 19 - 25, 2009, February 22 - 28 and May 17 - June 6, 2010. These are nationwide initiatives to increase seatbelt usage among 16 to 20 year olds in an effort to ensure compliance with state laws and to reduce fatal and injury causing accidents. The grant program goal is to increase the seat belt usage rate to 85% nationwide.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

STATE - Texas Department of Transportation	\$120,000	\$140,000	\$220,000
<b>TOTAL FUNDING</b>	<b>\$120,000</b>	<b>\$140,000</b>	<b>\$220,000</b>

**EXPENDITURES**

PERSONAL SERVICES	\$120,000	\$140,000	\$220,000
<b>TOTAL EXPENDITURES</b>	<b>\$120,000</b>	<b>\$140,000</b>	<b>\$220,000</b>

**Grant Name:** *COPS Technology***PROGRAM INFORMATION**

This is a U.S. Dept. of Justice, Office of Community Oriented Policing Services (COPS) Technology Program grant. In an effort to improve interoperability among all public safety agencies within Bexar and adjacent counties, Bexar Metro 911, Bexar County, and the City are in the planning stages of implementing a Regional Emergency Communications (REC), Information sharing, and Mobile Data System. The grant, totaling \$8,000,000 over a 3 year period, provides funds for the acquisition and implementation of a new Computer Aided Dispatch (CAD) system, information sharing infrastructure, and a mobile data network linked by a wide-area fiber optic network connecting all participating agencies. The grant period is September 1, 2007 through August 31, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – U.S. Dept. of Justice COPS	\$28,703	\$3,662,528	\$2,308,768
OTHER – Bexar Metro 911	0	1,230,411	769,590
<b>TOTAL FUNDING</b>	<b>\$28,703</b>	<b>\$4,892,939</b>	<b>\$3,078,358</b>

**EXPENDITURES**

PERSONAL SERVICES	\$0	\$42,367	\$124,299
CONTRACTUAL SERVICES	19,878	774,612	773,851
COMMODITIES	0	3,169,792	2,180,208
CAPITAL OUTLAY	8,825	906,168	0
<b>TOTAL EXPENDITURES</b>	<b>\$28,703</b>	<b>\$4,892,939</b>	<b>\$3,078,358</b>

**AUTHORIZED POSITIONS**

	1	1	1
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**FULL-TIME EQUIVALENTS**

	1.00	1.00	1.00
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**POLICE****CATEGORICAL GRANTS****Grant Name:** *HIDTA—Multi-Partnership Initiative***PROGRAM INFORMATION**

The High Intensity Drug Trafficking Area (HIDTA) grant enhances the Police Department's narcotics enforcement efforts by allowing the unit to participate in a multi-agency task force that targets narcotics organizations, as well as exercising interdiction activities. This task force provides the capability to cross jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. This grant application provides funding for six sworn officers and two civilians.

<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Office of National Drug Control Policy	\$1,216,597	\$1,294,960	\$1,315,097
CITY – Asset Seizure Fund	391,069	430,467	509,264
<b>TOTAL FUNDING</b>	<b>\$1,607,666</b>	<b>\$1,725,427</b>	<b>\$1,824,361</b>

**EXPENDITURES**

PERSONAL SERVICES	\$960,118	\$922,097	\$975,124
CONTRACTUAL SERVICES	518,796	661,596	647,937
COMMODITIES	7,841	12,840	10,825
SELF INSURANCE/OTHER	115,283	128,894	165,475
CAPITAL OUTLAY	5,628	0	25,000
<b>TOTAL EXPENDITURES</b>	<b>\$1,607,666</b>	<b>\$1,725,427</b>	<b>\$1,824,361</b>

<b>AUTHORIZED POSITIONS</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

**POLICE****CATEGORICAL GRANTS****Grant Name:** *HIDTA—South Texas Intelligence Center***PROGRAM INFORMATION**

The South Texas High Intensity Drug Trafficking Area (HIDTA) Intelligence Center is designed to enhance narcotics enforcement efforts by collecting, analyzing, and disseminating drug trafficking data and information to local, state, and federal law enforcement agencies to ensure officer safety and increase enforcement efficiency. This grant will provide funding for 8 civilians. The grant period is January 1, 2010 through December 31, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

FEDERAL – Office of National Drug Control Policy	\$622,796	\$627,246	\$661,064
<b>TOTAL FUNDING</b>	<b>\$622,796</b>	<b>\$627,246</b>	<b>\$661,064</b>

**EXPENDITURES**

PERSONAL SERVICES	\$334,358	\$337,224	\$386,847
CONTRACTUAL SERVICES	180,820	241,320	232,005
COMMODITIES	56,368	9,000	8,184
SELF INSURANCE/OTHER	51,250	39,702	34,028
<b>TOTAL EXPENDITURES</b>	<b>\$622,796</b>	<b>\$627,246</b>	<b>\$661,064</b>

<b>AUTHORIZED POSITIONS</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>

**POLICE****CATEGORICAL GRANTS****Grant Name:** *Justice Assistance Grant***PROGRAM INFORMATION**

This grant supports various law enforcement programs such as the joint City/County project called the Child Welfare Strategic Alliance Program. This project conducts joint investigations with the Bexar County Sheriff's Office, the District Attorney's Office, Bexar County Housing and Human Services Department, the Texas Department of Family and Protective Services, Christus Santa Rosa Children's Hospital, and the Alamo Children's Advocacy Center. The purpose of this project is to reduce the number of interviews required of a child victim, minimizing the negative impact of the investigation and the re-victimization of the child. The City's portion of the grant will be used to continue to fund two Detective Investigator positions. These Detective Investigators will investigate sexual assault/abuse cases involving children. Additionally, this grant award will fund a Mobile DWI Unit for Traffic Operations and a Firearms Training Unit for the Training Academy. Asset Seizure funds will contribute to the purchase of the Firearms Training Unit since there is not sufficient grant funds. The grant is awarded each year and given a four year period, October 1, 2009 to September 30, 2013, to use the awarded funds.

Actual 2008	Estimated 2009	Adopted 2010
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**FUNDING SOURCES**

FEDERAL – U.S. Department of Justice, Office of Justice Assistance

Justice Assistance	\$358,900	\$122,880	\$395,038
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CITY – Asset Seizure Fund	0	0	45,924
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<b>TOTAL FUNDING</b>	<b>\$358,900</b>	<b>\$122,880</b>	<b>\$440,962</b>
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**EXPENDITURES**

PERSONAL SERVICES	\$299,115	\$122,880	\$247,643
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CONTRACTUAL SERVICES	8,845	0	0
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SELF INSURANCE/OTHER	531	0	0
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CAPITAL OUTLAY	0	0	193,319
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<b>TOTAL EXPENDITURES</b>	<b>\$308,491</b>	<b>\$122,880</b>	<b>\$440,962</b>
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**AUTHORIZED POSITIONS**

2	2	2
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**FULL-TIME EQUIVALENTS**

2.00	2.00	2.00
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**POLICE****CATEGORICAL GRANTS****Grant Name:** *Regional Auto Crimes Team (ReACT)***PROGRAM INFORMATION**

The Regional Auto Crimes Team (ReACT) is a multi-jurisdictional, multi-agency effort that allows authorities to focus all of their resources against auto theft and other vehicle related crimes. It eliminates redundancy and increases cooperative efforts to reduce auto crime rates. With an emphasis on pro-active efforts and conducting salvage inspections, this unit works with the Texas Department of Public Safety (DPS), and the Bexar County Sheriff's Office (BCSO), to reduce the market for stolen vehicles and stolen vehicle parts. This grant provides funding for nine sworn officers and two civilians. The grant period is September 1, 2009 to August 31, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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**FUNDING SOURCES**

STATE – Automobile Theft Prevention Authority	\$993,972	\$1,033,748	\$1,050,485
CITY – City General Fund Cash Match	534,433	590,455	592,914
OTHER – In-Kind Contribution (City)	1,322,373	1,461,470	1,417,647
OTHER – In-Kind Contribution (DPS, BCSO)	181,090	236,287	236,287
<b>TOTAL FUNDING</b>	<b>\$3,031,868</b>	<b>\$3,321,960</b>	<b>\$3,297,333</b>

**EXPENDITURES**

PERSONAL SERVICES	\$2,596,682	\$2,771,794	\$2,770,474
CONTRACTUAL SERVICES	292,565	297,386	319,329
COMMODITIES	10,348	172,443	166,146
SELF INSURANCE/OTHER	132,273	45,581	41,384
CAPITAL OUTLAY	0	34,756	0
<b>TOTAL EXPENDITURES</b>	<b>\$3,031,868</b>	<b>\$3,321,960</b>	<b>\$3,297,333</b>

**AUTHORIZED POSITIONS**

	11	11	11
<b>FULL-TIME EQUIVALENTS</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>

**POLICE****CATEGORICAL GRANTS****Grant Name:** *TxDOT DWI Selective Traffic Enforcement Prog.***PROGRAM INFORMATION**

This grant program will augment the Police Department's efforts at combating the incidence of DWI, as well as DWI related accidents. Grant activity will be conducted with existing officers assigned to the program on an overtime basis. The seventh year in-kind match (\$142,815) will include costs for vehicle maintenance. The cash match (\$16,215) will fund officer overtime salaries for grant enforcement activity in the program. The grant period is from October 1, 2009 through September 30, 2010.

	<b>Actual 2008</b>	<b>Estimated 2009</b>	<b>Adopted 2010</b>
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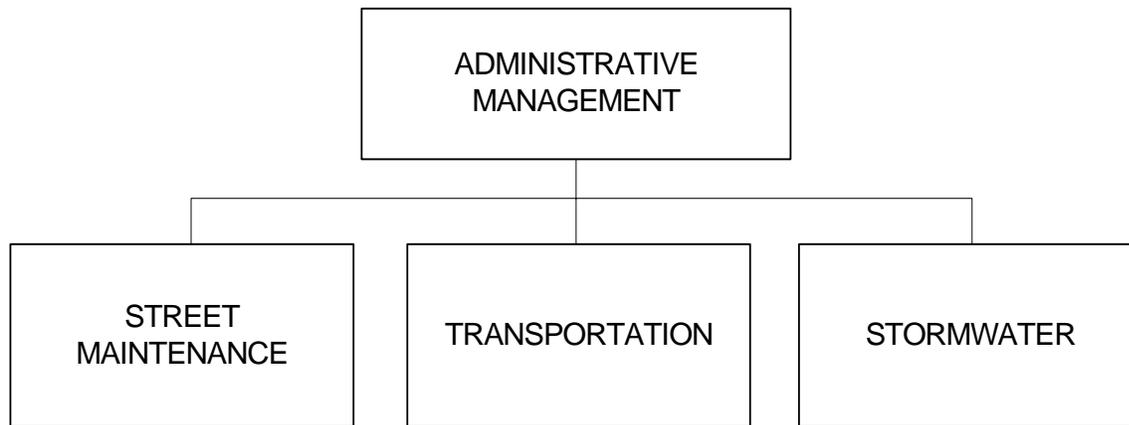
**FUNDING SOURCES**

STATE – Texas Department of Transportation	\$733,907	\$800,000	\$400,000
CITY – General Fund Cash Match	12,183	16,215	16,215
OTHER – In-Kind Contribution	240,135	258,619	142,815
<b>TOTAL FUNDING</b>	<b>\$986,225</b>	<b>\$1,074,834</b>	<b>\$559,030</b>

**EXPENDITURES**

PERSONAL SERVICES	\$986,225	\$1,074,834	\$416,215
CONTRACTUAL SERVICES	0	0	100,957
COMMODITIES	0	0	41,858
<b>TOTAL EXPENDITURES</b>	<b>\$986,225</b>	<b>\$1,074,834</b>	<b>\$559,030</b>

# PUBLIC WORKS



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
General Fund	375.00	\$64,174,330
Street Right-Of-Way Management Fund	22.00	1,468,876
Advanced Transportation District Fund	24.00	11,372,211
Stormwater Regional Facilities Fund	9.00	18,304,630
Stormwater Operating Fund	269.00	42,979,170
Capital Projects	0.00	90,137,000
Categorical Grants	0.00	19,498
<b>Total Funding</b>	<b>699.00</b>	<b>\$228,455,715</b>

**MISSION STATEMENT**

*We are dedicated to excellence in developing and maintaining an advanced infrastructure to meet the needs of our growing community.*

**PROGRAM INFORMATION**

This Department oversees and directs the development and maintenance of the publicly owned infrastructure of the City. The Department has operating divisions in five funds. Areas of responsibility assigned to this department include:

- ◆ General Fund
  - Office of Director - Provides oversight and direction for the department.
  - ADA Compliance Office – Coordinates policies and facility modifications in compliance with 1973 Rehabilitation Act, the Fair Housing Amendments Act, and the Americans with Disabilities Act (ADA).
  - Transportation Group – Plan, design, construct, operate and maintain traffic engineering functions, traffic control devices, transportation engineering, and multi-modal intelligent transportation systems.
  - Street Maintenance – Street resurfacing and rehabilitation, designing and preparing contract street maintenance plans and specifications for the streets maintenance contract, pothole patching, sidewalk construction, bridge repair, railroad crossing monitoring and alley maintenance.
  - Project Management – Engineering and infrastructure assessment of street and storm water projects.
- ◆ Right-of-Way Management Fund
  - Administration, inspection, compliance, enforcement and utility coordination of the right-of-way management ordinance.
- ◆ Storm Water Special Revenue Fund
  - Storm Water Management – Operate and manage the City’s storm water infrastructure: river and channel maintenance, vegetation control, street cleaning, tunnel operations and storm water engineering.
- ◆ Regional Storm Water Detention Facilities Fund
  - Detention Pond Program – Administer the Regional Storm Water Management Program for the City.
- ◆ Advanced Transportation District Fund
  - Advanced Transportation District Program – Responsible for overseeing and directing the identification, coordination, funding and construction of capital projects designed to reduce traffic congestion, improve neighborhood connectivity, use technology for improved transit services and leverage available resources.

**GOALS & OBJECTIVES**

- ◆ Provide high quality services for the design, construction and renovation of streets, drainage and transportation facilities; operate traffic network safely, efficiently and economically in a timely manner with fundamentally sound, pragmatic and economical solutions.
- ◆ Improve employee development:
  - Foster an environment for employee growth through educational training and development opportunities such as emergency response readiness training and supervisory training for operating divisions.
  - Encourage staff to be active in making decisions to strengthen our ability to respond promptly to daily events.
  - Implement strategic human resource planning to identify current capabilities, resources needed, and opportunities for advancement.
  - Emphasize safety to our employees to reduce preventable accidents within the department.
- ◆ Continue to perform services in a “Customer First” manner to meet the needs of the citizens:
  - Continue communication, continue delivery of quality services and continue to formulate accurate and timely responses to customer requests.

**GOALS & OBJECTIVES CONTINUED**

- Maintain a positive image and continue to promote public trust through a community outreach education program, community meetings and timely proactive and positive communication with media.
  
- ◆ Transportation
  - Continue to provide safe and efficient movement of people and goods through a well designed, operated and maintained multi-modal transportation network.
  - Perform preventative maintenance of all traffic signals annually to reduce malfunctions and outages.
  - Maintain a two-week completion average for all non-emergency customer service requests for sign maintenance, sign installation, and pavement markings.
  - Enhance connectivity between neighborhoods and major roadways.
  - Provide thermoplastic pavement markings for the entire collector and arterial City street network over the next three fiscal years.
  
- ◆ Street Maintenance
  - Continue the implementation and improvement of the ADA Curb Ramp/Sidewalk Construction and Maintenance Program for connectivity of paths of travel.
  - Continue to evaluate affordability, efficiency, and effectiveness of options for providing street maintenance services.
  - Increase computer training and provide technology to enhance real time customer service responses and to improve quality and internal control of Street Division projects including street maintenance, sidewalk construction, emergency operations and customer service.
  - Support the Accelerated Response Crew (ARC) and associated professional development to respond to time-sensitive and special requests.
  - Continue to maintain strategic partnerships with governmental agencies, private construction and consulting organizations, and community-based groups to leverage resources essential to improving service delivery and maximizing efficiencies, while maintaining safe work-zone environments.
  - Assist in the development, implementation and maintenance of the Pavement Management System.
  - Continue to deliver street maintenance projects consistent with the rolling 5-Year Infrastructure Management Program (IMP).
  - Continue to implement pavement preservation applications such as crack, slurry, and fog sealants to assist in maintaining pavement conditions across the city.

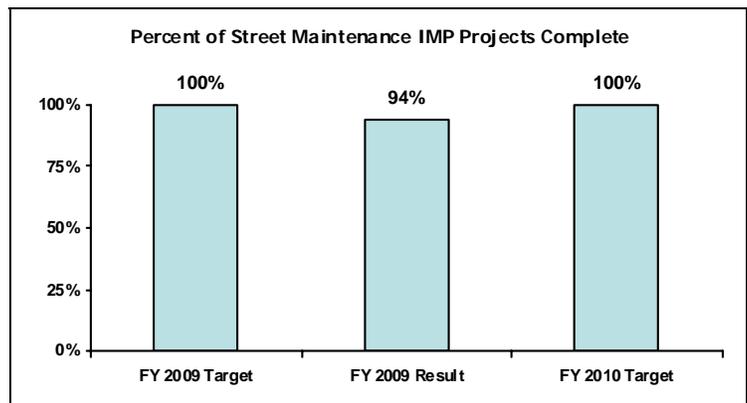
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Public Works Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Complete 100% of Street Maintenance Infrastructure Management Program (IMP) (283 projects)	100%	94%	100%
Complete 100% FY 2009 Alley Maintenance (35 projects)	100%	N/A	100%
Complete 100% of Planned American with Disability Act (ADA) Curb Ramps (1272 ramps)	100%	114%	100%
Complete 100% of Thermoplastic Pavement Markings miles as planned (104.8 Miles)	100%	109%	100%

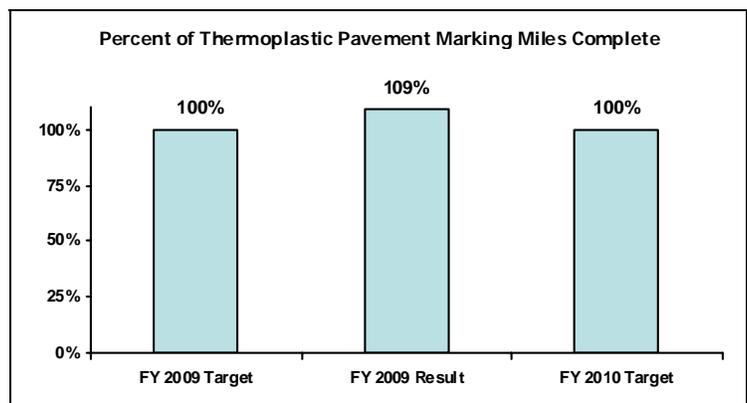
**Complete 100% of Street Maintenance IMP**

This measure represents the percentages of street maintenance projects completed as part of the IMP Street Maintenance Program.



**Complete 100% of Thermoplastic Pavement Markings**

This measure represents the percentages of thermoplastic pavement marking miles applied as part of the IMP Pavement Markings Program.



**PUBLIC WORKS****GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$17,749,498	\$18,518,173	\$18,993,963	\$18,720,900
CONTRACTUAL SERVICES	3,404,396	4,379,342	4,175,358	3,468,262
COMMODITIES	9,657,124	8,928,585	9,880,019	10,994,280
SELF INSURANCE/OTHER	8,193,075	9,030,185	7,823,187	8,212,348
CAPITAL OUTLAY	299,968	78,000	29,248	415,000
TRANSFERS	20,407,746	23,666,819	20,436,850	22,363,540
<b>TOTAL EXPENDITURES</b>	<b>\$59,711,807</b>	<b>\$64,601,104</b>	<b>\$61,338,625</b>	<b>\$64,174,330</b>
<b>AUTHORIZED POSITIONS</b>	<b>401</b>	<b>386</b>	<b>386</b>	<b>375</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>401.00</b>	<b>386.00</b>	<b>386.00</b>	<b>375.00</b>

# PUBLIC WORKS

## RIGHT OF WAY MANAGEMENT FUND

### PROGRAM INFORMATION

The Right of Way Management Division is responsible for managing the use of the City's right of way and maintaining the integrity of the infrastructure through permitting. Included in this process is the standardization of the street cutting procedures, ensuring for the safety of the public, and monitoring for compliance through inspections and utility coordination.

### GOALS & OBJECTIVES

To perform the functions of planning and coordination, implementation, development and management of the City's infrastructure system of streets, alleys and emergency response services in a responsive manner. This is done with a focus on quality, customer needs and effective protection of public investment in the City's infrastructure.

- ◆ Protect the City's \$7.69 billion infrastructure investment and guarantee proper street repair through improved street restoration standards.
- ◆ Reduce public inconvenience and improve utility coordination through increased planning and management of the City's right of way.
- ◆ Improve online web applications for Right of Way through 24 hour access to the Right of Way program permit process.
- ◆ Support Governmental Accounting Standards Board (GASB) 34 requirements through the inventory infrastructure using Geographic Information Systems (GIS).
- ◆ Provide training to all Right of Way staff to foster an environment for employee growth and learning.
- ◆ Educate the public (e.g. Neighborhood Associations) of the Right of Way Ordinance's role in public safety through the protection of the City's infrastructure investment and ensure compliance with traffic control measures.

### RIGHT OF WAY MANAGEMENT FUND EXPENDITURES BY CLASSIFICATION

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$987,166	\$854,390	\$862,309	\$1,064,273
CONTRACTUAL SERVICES	332,720	73,869	119,325	70,407
COMMODITIES	14,238	48,287	9,604	49,090
SELF INSURANCE/OTHER	190,773	214,277	188,000	229,099
CAPITAL OUTLAY	87	6,215	6,690	6,224
TRANSFERS	192,500	42,000	95,800	49,783
<b>TOTAL EXPENDITURES</b>	<b>\$1,717,484</b>	<b>\$1,239,038</b>	<b>\$1,281,728</b>	<b>\$1,468,876</b>
<b>AUTHORIZED POSITIONS</b>	<b>20</b>	<b>17</b>	<b>17</b>	<b>22</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>20.00</b>	<b>17.00</b>	<b>17.00</b>	<b>22.00</b>

# PUBLIC WORKS

## ADVANCED TRANSPORTATION DISTRICT

### PROGRAM INFORMATION

The Advanced Transportation District (ATD) Program oversees and directs the identification, coordination and funding of capital projects designed to reduce traffic congestion, enhance sidewalk and pedestrian ramp improvements, improve neighborhood connectivity, use technology for improved traffic management and leverage available resources.

### GOALS & OBJECTIVES

The ATD Program will make specialized improvements along major arterial streets throughout the city to enhance connectivity between neighborhood and major roadways.

- ◆ Reduce traffic congestion with improved traffic signal timing, new or longer turn lanes, pavement widening and other mobility improvements.
- ◆ Add or improve sidewalks with priority given to those on or adjacent to transit corridors.
- ◆ Make American with Disabilities Act (ADA)-compliant improvements to sidewalks, curbs and wheelchair ramps.
- ◆ Improve and/or add crosswalks, pedestrian street markers and other facilities.
- ◆ Continue the implementation of a City-wide Traffic Signal System Modernization and Synchronization Program

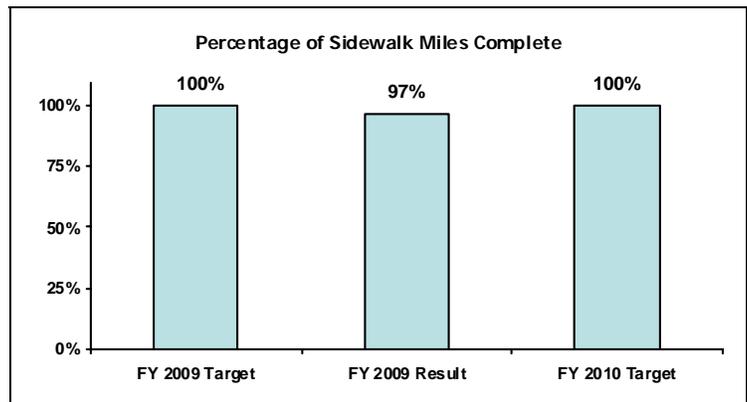
### PERFORMANCE MEASURE RESULTS

The following table illustrates performance measure results of the Public Works Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Complete 100% of Scheduled Traffic Signal Conversions (251 Locations Planned for FY 2009)	100%	100%	100%
Install 100% of Sidewalk Miles planned in the 5-year Infrastructure Management Program (IMP) (13 miles)	100%	97%	100%

#### Complete 100% of Sidewalk Miles planned in the 5-year IMP

This measure represents the number of miles of sidewalk to be installed during FY 2009 as part of the IMP sidewalk maintenance program.

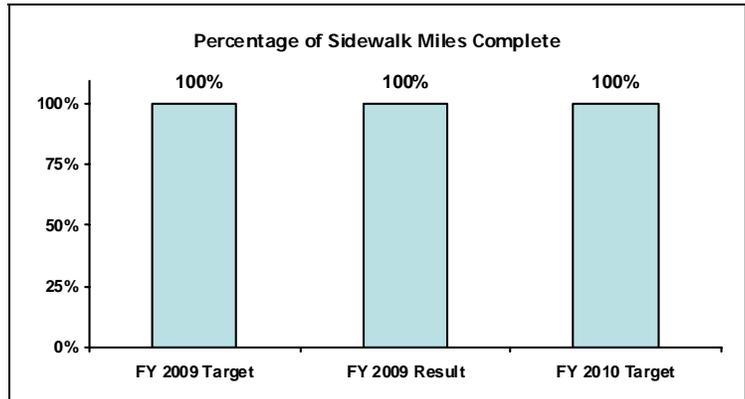


# PUBLIC WORKS

## ADVANCED TRANSPORTATION DISTRICT

### Complete 100% of Scheduled Traffic Signal Conversions

This measure represents the number traffic signal conversions planned for FY 2009 as part of the IMP sidewalk maintenance program.



### ADVANCED TRANSPORTATION DISTRICT FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2008	BUDGET FY 2009	ESTIMATED FY 2009	ADOPTED FY 2010
PERSONAL SERVICES	\$944,758	\$1,378,087	\$1,156,119	\$1,383,924
CONTRACTUAL SERVICES	363,871	111,733	145,993	259,014
COMMODITIES	60,218	70,745	36,767	70,745
SELF INSURANCE/OTHER	200,720	293,737	209,622	261,264
CAPITAL OUTLAY	0	0	73,918	0
TRANSFERS	12,953,207	17,094,352	16,484,536	9,547,264
<b>TOTAL EXPENDITURES</b>	<b>\$14,522,774</b>	<b>\$18,948,654</b>	<b>\$18,106,955</b>	<b>\$11,522,211</b>
<b>AUTHORIZED POSITIONS</b>	<b>23</b>	<b>23</b>	<b>23</b>	<b>24</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>24.00</b>

**PROGRAM INFORMATION**

The Storm Water Utility of Public Works is funded by the Federally authorized Storm Water Fee (user fee) and through fees collected for participation in the Regional Storm Water Management Program such as the Fee in Lieu of Detention fee.

The funds perform the following primary functions:

- ◆ Administration – Direction and planning, fiscal and human resources.
- ◆ Open Waterway Maintenance – Concrete and underground storm water, federally mandated channels, natural waterway, lake de-silting operations, earthen and concrete channels.
- ◆ Surface Maintenance – Arterial/collector/residential streets cleaning, Central Business District cleaning, median maintenance, volunteer/restitution program, operation and maintenance of tunnels and dams, High Water Detection System and underground remote camera survey.
- ◆ Capital Projects Review – Review all municipal infrastructure improvements.
- ◆ Private Development Review – Review of all private development proposals within the City and the Extra Territorial Jurisdiction (ETJ).
- ◆ Floodplain Management in accordance with National Flood Insurance Program (NFIP) rules and regulations, Technical review of Floodplain Development Permits, Flood Insurance Rate Map revision coordination, floodplain violation identification, coordination and prosecution support.
- ◆ Regional Storm Water Management Program (RSWMP) Implementation – Storm water infrastructure master planning, RSWMP administration and active technical participation in the Bexar Regional Watershed Management (BRWM).
- ◆ Accelerated Response Crew (ARC) – Support associated professional development to respond to time-sensitive and special requests.
- ◆ Water Quality Program Management- Program goal is to improve water quality in the Downtown San Antonio River and implement best practices to enhance the appearance of the river.

The Storm Water Utility ensures compliance with the eleven program requirements associated with the City's National Pollutant Discharge Elimination System (NPDES) permit. The Utility also facilitates new development and significant redevelopment within the City of San Antonio Storm Water Management development ordinances and the City's Floodplain ordinance; a requirement for continued participation in the National Flood Insurance Program. It is also tasked with the operation of the Municipal Separate Storm Sewer System (MS4). The Utility, in addition to design and review of public and private storm water infrastructure plans, participates in the master planning effort for the five major watersheds within the region. This includes implementing regional flood control facilities, engineering regional storm water facilities and floodplain management and administration.

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**GOALS & OBJECTIVES**

- ◆ Perform all services in a "Customer First" manner to meet the needs of the citizens.
- ◆ Operate and manage the storm water infrastructure through comprehensive watershed management:
  - Implement the operational planned maintenance programs.
  - Continue to implement specific watershed master plans as available data and funding permits.
  - Cooperate in a regional effort to operate and maintain storm water data collection and warning devices.
  - Continue to evaluate, consider and pursue all available resources for improved management of the regional and local storm water infrastructure.
  - Continue mapping and development procedures for assessment of the storm water infrastructure.
  - Continue to facilitate orderly development using the drainage ordinances as adopted in the Unified Development Code.
- ◆ Establish a performance-based schedule for the operation of the City's inventory of lakes, streams, basins, dams, tunnels and storm water systems.

**GOALS & OBJECTIVES CONTINUED**

- ◆ Continue to execute the tasks required for compliance with the NPDES permit, Storm Water Compliance for Construction Activities Ordinance and to maintain good standing in the National Flood Insurance Program.
- ◆ Continue a holistic watershed approach to planning and implementing regional storm water facilities.
- ◆ Perform all functions with a focus on quality, customer needs, customer expectations and the effective protection of the public’s investment in the City’s infrastructure.
- ◆ Institute best management practices in the maintenance of our natural creek ways and earthen channels to ensure water quality, improve wildlife habitat, reduce erosion and increase conveyance.
- ◆ Maintain the requirements of the NPDES Permit through performance based service.

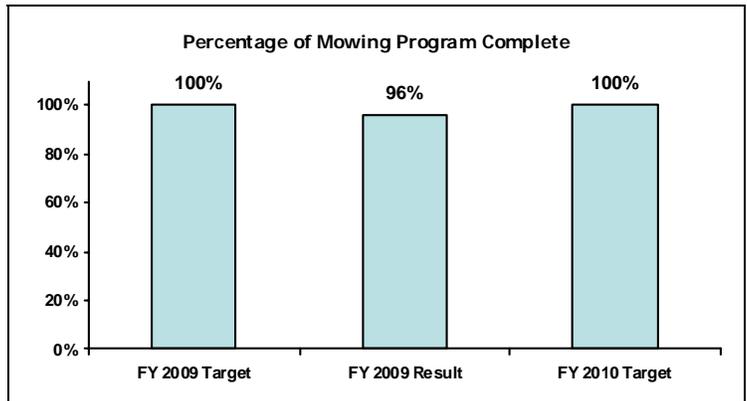
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Public Works Department for FY 2009. These performance indicators are those that are being tracked in the City’s Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Mow 4,446.42 acres of Flood Channels & Right of Ways on a four times per year basis (17,786 total acres)	100%	96%	100%

**Mow 4,446.42 acres of Channels and Rights of Way Acres four times annually (17,786 acres annually)**

This measure represents the amount of flood channel and rights of way acres mowed annually.



**PUBLIC WORKS****STORM WATER OPERATING FUND  
STORM WATER REGIONAL FACILITIES FUND****STORMWATER REGIONAL FACILITIES FUND EXPENDITURES BY CLASSIFICATION**

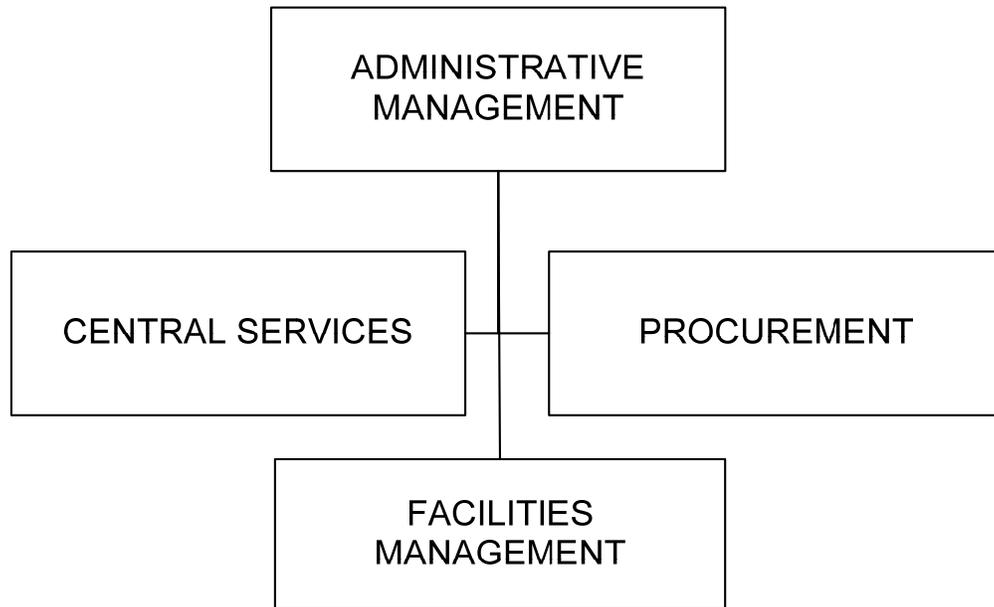
	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$1,280,129	\$1,453,941	\$1,360,971	\$620,697
CONTRACTUAL SERVICES	1,413,542	21,153	87,860	19,600
COMMODITIES	12,274	14,132	9,773	14,132
SELF INSURANCE/OTHER	123,389	140,287	132,546	100,346
CAPITAL OUTLAY	52,747	4,005	4,005	1,556
TRANSFERS	3,914,067	10,500,000	2,943,547	17,548,299
<b>TOTAL EXPENDITURES</b>	<b>\$6,796,148</b>	<b>\$12,133,518</b>	<b>\$4,538,702</b>	<b>\$18,304,630</b>
<b>AUTHORIZED POSITIONS</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>9</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>9.00</b>

**STORM WATER OPERATING FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$9,743,692	\$10,685,112	\$10,662,334	\$11,796,376
CONTRACTUAL SERVICES	2,486,479	4,200,097	3,900,103	5,198,311
SAWS – Reimbursement	3,282,764	3,358,241	3,358,241	3,758,241
COMMODITIES	1,393,418	991,348	1,307,998	1,021,958
SELF INSURANCE/OTHER	4,731,634	5,276,313	4,690,475	4,684,066
CAPITAL OUTLAY	18,469	5,165	9,263	690,479
TRANSFERS	9,009,955	11,508,856	9,268,856	15,829,739
<b>TOTAL EXPENDITURES</b>	<b>\$30,666,411</b>	<b>\$36,025,132</b>	<b>\$33,197,270</b>	<b>\$42,979,170</b>
<b>AUTHORIZED POSITIONS</b>	<b>258</b>	<b>258</b>	<b>258</b>	<b>269</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>258.00</b>	<b>258.00</b>	<b>258.00</b>	<b>269.00</b>



# PURCHASING & GENERAL SERVICES



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2009</b>
Purchasing & General Services Fund	42.00	\$4,946,719
Facility Services Fund	113.00	13,658,403
<b>Total Funding</b>	<b>155.00</b>	<b>\$18,605,122</b>

# **PURCHASING & GENERAL SERVICES**

## **PURCHASING & GENERAL SERVICES FUND**

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### *MISSION STATEMENT*

*The Purchasing and General Services Department leverages information and technology to deliver goods, services, and facility maintenance and management services, that provide the best value, highest quality, and timely delivery.*

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### **PROGRAM INFORMATION**

The Purchasing and General Services Department provides support services to other City departments. Responsibilities include the management of departmental fiscal and administrative operations; centralized procurement of services; supplies and equipment for all City activities; assistance with preparation of professional service contracts; printing and reproduction services and mail services.

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### **GOALS & OBJECTIVES**

- ◆ Procure products and services at the best price, best value, and quality in a timely fashion with maximum opportunities for Small, Minority and Women-owned businesses, in accordance with City Council policies.
  - Increase opportunities for participation in the Small Business Economic Advisory Program and achieve departmental goals for awarding contracts to underutilized businesses.
  - Review and reengineer procurement and contract processes.
  - Pursue E-Commerce opportunities in the procurement and contract process.
  - Provide training to City staff regarding purchasing and contracting policies.
  - Conduct business review and validation of procurement technology.
  - Provide centralized contract services support to departments.
  - Develop an Environmental Purchasing Policy.
- ◆ Support City departments by providing printing, mail services, and office supply management in an efficient, convenient, and cost-effective manner.
  - Seek greater efficiency in mail processing and provide mail piece design training in an effort to reduce cost.
  - Streamline, consolidate and market printing operations for greater efficiencies.
  - Continue the implementation process of the Multi-Functional Device Program providing departments increased efficiencies at a reduced cost.
  - Update and enhance printing equipment.
- ◆ Support, manage and monitor departmental operations.
  - Monitor and manage departmental performance measures.
  - Continue to develop strategies for cost-saving measures.
  - Measure customer satisfaction through customer service surveys.

# PURCHASING & GENERAL SERVICES

## PURCHASING & GENERAL SERVICES FUND

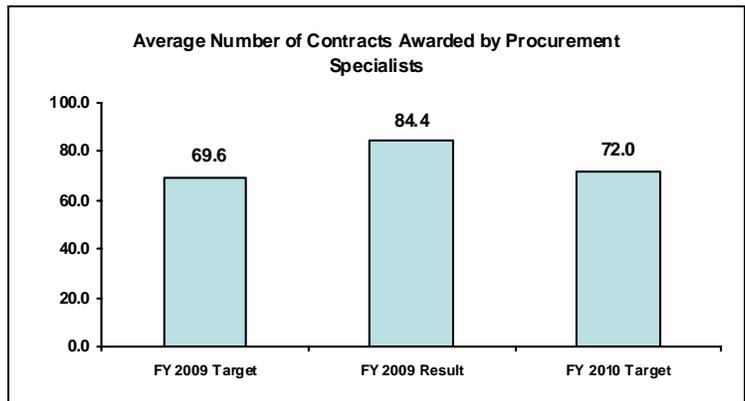
### PERFORMANCE MEASURE HIGHLIGHTS

The following table illustrates performance measure results of the Purchasing Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Complete 50% of print jobs in less than 8 hours	50%	77%	50%
Maintain rate by which 98% of all competitively bid contracts will not receive written protests	98%	99%	98%
Average number of contracts awarded by procurement specialists annually	69.6	84.4	72.0

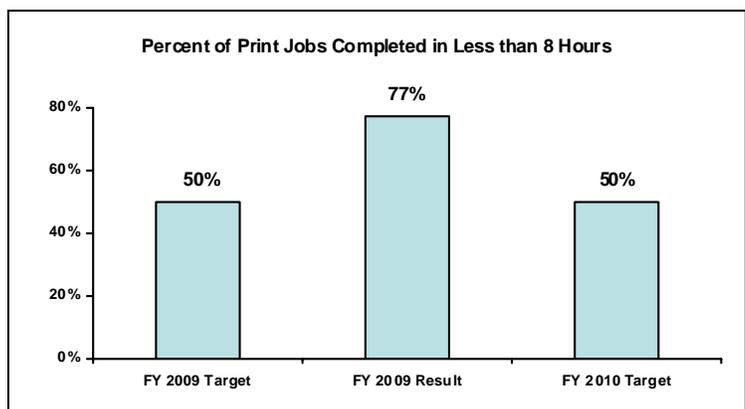
**Average number of contracts awarded by procurement specialists annually was 69.6**

This measure represents the rate of completion for preventative maintenance that had been scheduled.



**50% of print jobs completed in less than 8 hours**

This measure represents the efficiency of print jobs being completed in less than 8 hours.



**PURCHASING & GENERAL SERVICES**  
**PURCHASING & GENERAL SERVICES FUND**

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**PURCHASING & GENERAL SERVICES FUND EXPENDITURES BY CLASSIFICATION**

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	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$2,418,132	\$2,824,075	\$2,620,160	\$2,924,912
CONTRACTUAL SERVICES	216,004	668,948	604,898	510,807
COMMODITIES	27,656	46,799	30,605	21,708
SELF INSURANCE/OTHER	468,449	279,070	259,260	291,396
CAPITAL OUTLAY	22,395	0	82,021	27,805
COMMODITIES FOR RESALE	1,225,542	850,000	1,170,091	1,170,091
<b>TOTAL EXPENDITURES</b>	<b>\$4,378,178</b>	<b>\$4,668,892</b>	<b>\$4,767,035</b>	<b>\$4,946,719</b>
<b>AUTHORIZED POSITIONS</b>	<b>41</b>	<b>42</b>	<b>42</b>	<b>42</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>41.00</b>	<b>42.00</b>	<b>42.00</b>	<b>42.00</b>

# **PURCHASING & GENERAL SERVICES**

## **FACILITY SERVICES FUND**

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### **PROGRAM INFORMATION**

The Facilities Management Division provides skilled trade (plumbing, electrical, carpentry, painting & HVAC) and maintenance services in over 270 facilities and provides custodial services to over 1.2 million square feet of municipal office space.

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### **GOALS & OBJECTIVES**

To provide the highest quality skilled trade, maintenance, custodial and supply services to our internal customers in an effective and efficient manner.

- ◆ Manage and maintain City facilities.
  - Maintain an average total operating cost per square foot at or below the Building Operators and Managers Association (BOMA) annual average for government facilities.
  - Develop and implement a preventative maintenance program to offset the amount of future repair and replacement costs.
  - Increase custodial services levels.
  - Establish contracts to better service facilities farther away from the downtown area.
  - Perform aesthetic upgrades to City Hall and Municipal Plaza interiors.
- ◆ Manage Projects Plan.
  - Facilitate improvement projects to lengthen service life and reduce operating costs at each facility.
  - Implement Plant Maintenance Module for tracking and accountability.
  - Establish a plan to retrofit building with systems that promote sustainability and energy efficiency.
  - Develop a comprehensive recycling solution for core City facilities.
- ◆ Provide the highest level of customer service to our internal customers.
  - Maintain a customer service survey approval rating of at least 90%.

# PURCHASING & GENERAL SERVICES

## FACILITY SERVICES FUND

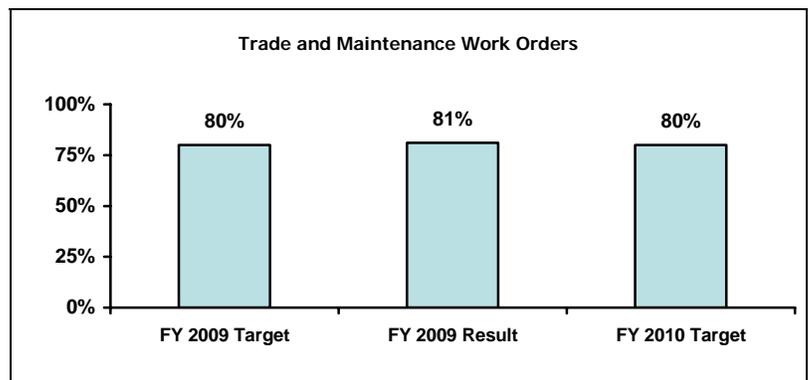
### PERFORMANCE MEASURE HIGHLIGHTS

The following table illustrates performance measure results of the Facility Services Department for FY 2009. These performance indicators are those that are being tracked in the City's Quarterly Performance Report.

Performance Measure	FY 2009 Target	FY 2009 Result	FY 2010 Target
Average facility maintenance cost per square foot of \$7.90 annually (\$0.65 month)	\$7.90	\$7.75	\$7.90
80% of scheduled preventative maintenance completed on time	80%	81%	80%

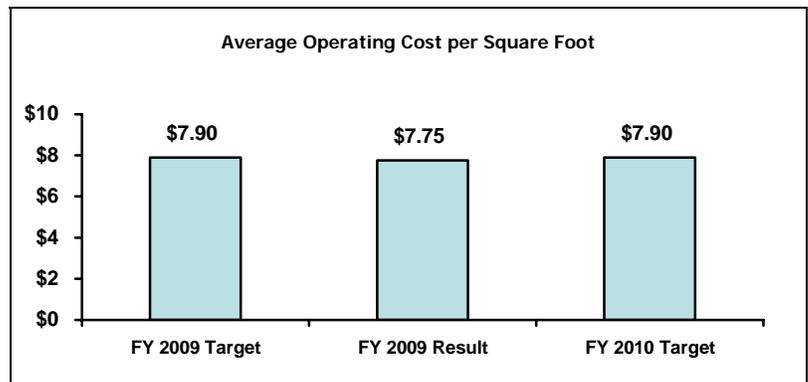
**80% of scheduled preventative maintenance completed on time**

This measure represents the rate of completion for preventative maintenance that had been scheduled.



**Average facility maintenance cost per square foot of \$7.90 annually (\$0.65 month)**

This measure represents the average dollar amount that facility maintenance costs.



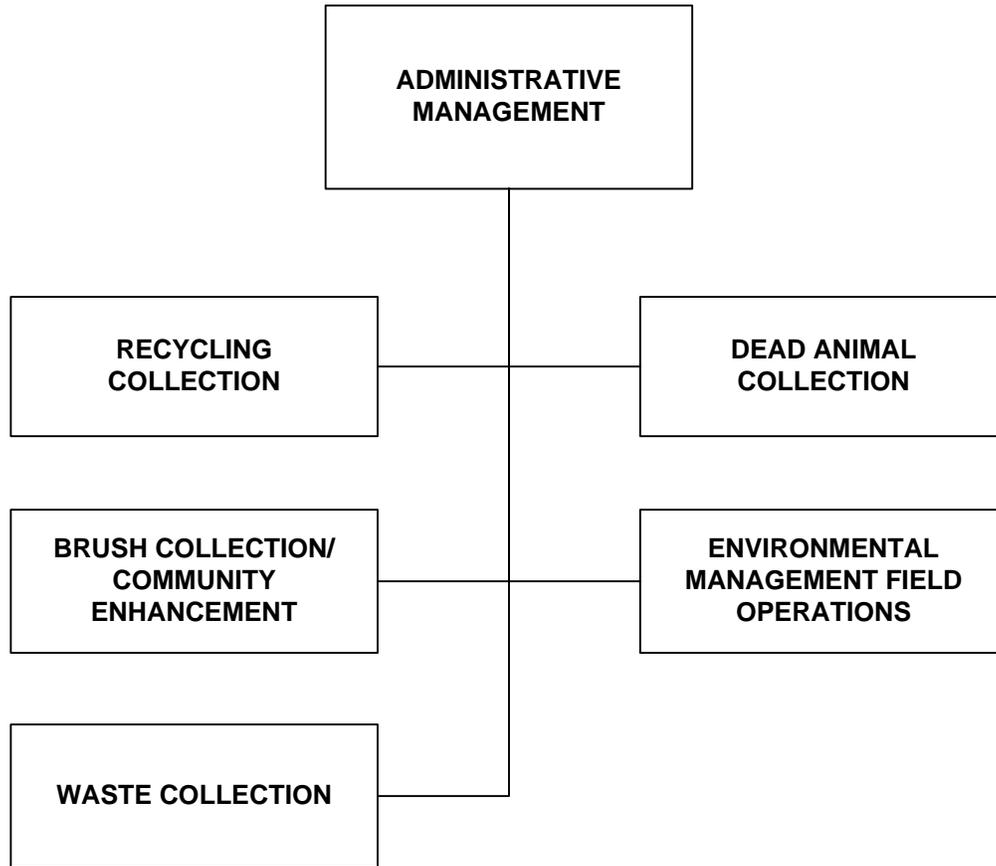
**PURCHASING & GENERAL SERVICES**  
**FACILITY SERVICES FUND**

**FACILITY SERVICES FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$4,423,128	\$5,008,352	\$4,389,418	\$5,053,093
CONTRACTUAL SERVICES	1,612,406	4,900,492	4,947,281	3,146,610
COMMODITIES	632,958	614,397	911,517	530,397
SELF INSURANCE/OTHER	2,997,696	3,391,975	3,402,428	3,969,825
CAPITAL OUTLAY	15,038	494,351	694,281	4,800
TRANSFERS	410,557	949,436	949,436	953,678
<b>TOTAL EXPENDITURES</b>	<b>\$10,091,783</b>	<b>\$15,359,003</b>	<b>\$15,294,361</b>	<b>\$13,658,403</b>
<b>AUTHORIZED POSITIONS</b>	<b>112</b>	<b>117</b>	<b>117</b>	<b>113</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>112.00</b>	<b>117.00</b>	<b>117.00</b>	<b>113.00</b>



# SOLID WASTE MANAGEMENT



<b>APPROPRIATIONS BY FUND</b>	<b>FTE</b>	<b>ADOPTED FY 2010</b>
Solid Waste Operating & Maintenance Fund	487.42	\$83,741,030
<b>Total Funding</b>	<b>487.42</b>	<b>\$83,741,030</b>

**MISSION STATEMENT**

*The mission of the Solid Waste Management Department is to protect the public health and safety of the City of San Antonio by providing quality municipal solid waste services and environmental programs that are safe, efficient, cost effective and environmentally responsible.*

**PROGRAM INFORMATION**

The Solid Waste Operating and Maintenance Fund generates a majority of its revenue from the Garbage Fee, the Brush Fee, and the Environmental Fee which is collected by CPS Energy. Additional revenues are collected from Waste Hauler Vehicle Permit Fees, Brush Recycling Fees, and the sale of mulch and recyclable materials.

The Solid Waste Management Department is responsible for the collection of municipal solid waste generated by over 340,000 homes within the City of San Antonio. The primary collection services provided include weekly curbside collection of residential garbage and residential recyclables, dead animal collection, downtown night garbage collection, and the bi-annual collection of residential brush and bulky items. Additionally, the Department oversees the contracted collection of approximately 14,000 homes. The Automated Collection Conversion Program continues with approximately 88% of the City converted to automated garbage and recycling collection. FY 2010 represents the final phase of a three and a half year conversion program, which is scheduled to be completed in March 2010. The Automated Collection Program includes bi-weekly solid waste collection with one day for garbage and one day for recycling. The Department also incorporates a single-stream recycling program for increased efficiencies and cost control. Other services include supporting neighborhood associations and civic groups through the weekend Dial-A-Trailer program, and sponsorship of Keep San Antonio Beautiful, Inc. The Department maintains an on-going public outreach program, disseminating information concerning public health and safety and the various services provided to the general community. The Department also provides assistance with various cleanups for special events, weather-related emergencies and illegal dumping.

Other major responsibilities of the Department involve administering the City's Household Hazardous Waste (HHW) Programs, monitoring and maintaining closed City landfills, operating the Bitters Brush Recycling Center, and overseeing or performing asbestos surveys/abatement.

**GOALS & OBJECTIVES**

To provide the citizens of San Antonio with the highest quality of equitable solid waste, brush/bulky waste, and recycling collection services in a cost effective manner through planning, developing, implementing and coordinating all programs associated with the City's infrastructure system for collection, recycling and disposal of municipal solid waste.

- ◆ Improve quality of service and cost effectiveness by continuing the implementation of the automated collection system for garbage and recycling.
- ◆ Improve the City's recycling program the effective outreach activities.
- ◆ Continue to monitor the cost/benefit of the various contracted areas and internalize those areas that prove beneficial.
- ◆ Continue to identify opportunities to improve working conditions at departmental facilities in terms of safety and efficiency.
- ◆ Evaluate collection efficiencies for possible improvements through the use of heuristic routing principles and other potential operational systems.
- ◆ Increase recycling opportunities by participating in special event recycling.
- ◆ Seek grant funding opportunities to promote recycling and landfill waste diversion.

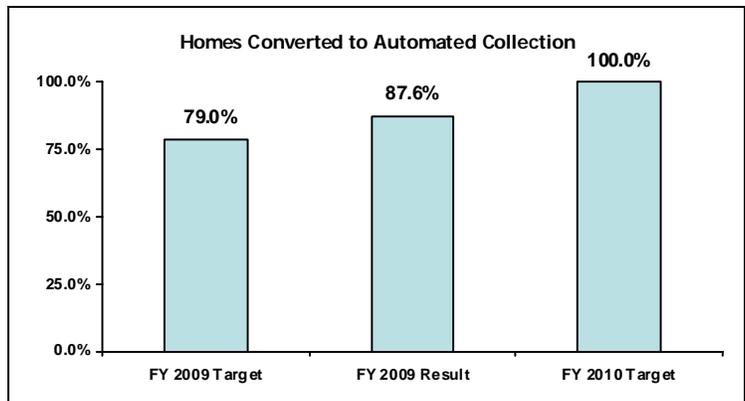
**PERFORMANCE MEASURE RESULTS**

The following table illustrates performance measure results of the Solid Waste Management Department for FY 2009. These performance indicators are those that are being tracked in the City’s Quarterly Performance Report.

<b>Performance Measure</b>	<b>FY 2009 Target</b>	<b>FY 2009 Result</b>	<b>FY 2010 Target</b>
Percentage of homes converted to automated collection	79.0%	87.6%	100.0%
Percentage increase in recycling tons	42.0%	44.2%	18.0%
Percentage change in personal injury rate	-13.6%	-53.6%	-5.0%
Percentage change in landfill diversion rate	4.7%	41.6%	5.0%
Percentage change in complaints per 1,000 customers per month	-0.1%	3.9%	-0.1%

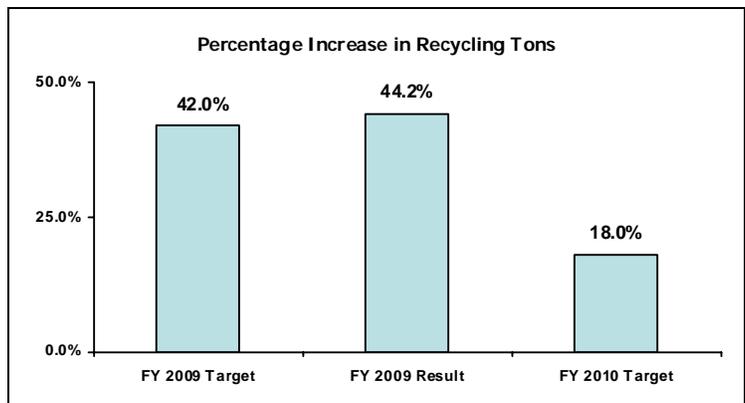
**Percentage Of Homes Converted To Automated Collection**

In FY 2006, the Department committed to a goal of three and one-half years to convert the City to the Automated Waste Collection Program for the collection of garbage and recyclable materials. The Department is currently ahead of schedule and projects to meet the overall goal of total conversion by March 2010.



**Percentage Increase In Recycling Tons**

With the introduction of automated collection of recycling materials, the Department has experienced a considerable increase in tons of recycled materials.



**SOLID WASTE MANAGEMENT****SOLID WASTE FUND****SOLID WASTE FUND EXPENDITURES BY CLASSIFICATION**

	<b>ACTUAL FY 2008</b>	<b>BUDGET FY 2009</b>	<b>ESTIMATED FY 2009</b>	<b>ADOPTED FY 2010</b>
PERSONAL SERVICES	\$27,471,488	\$26,800,859	\$26,535,641	\$26,660,143
CONTRACTUAL SERVICES	24,421,872	23,922,039	22,518,611	24,174,462
COMMODITIES	8,662,424	15,475,314	13,267,309	3,608,395
SELF INSURANCE/OTHER	16,858,092	17,923,301	19,379,644	23,638,375
CAPITAL OUTLAY	368,976	399,281	561,918	393,188
TRANSFERS	4,501,886	4,863,386	3,994,070	5,266,467
<b>TOTAL EXPENDITURES</b>	<b>\$82,284,738</b>	<b>\$89,384,180</b>	<b>\$86,257,193</b>	<b>\$83,741,030</b>
<b>AUTHORIZED POSITIONS</b>	<b>531</b>	<b>506</b>	<b>506</b>	<b>488</b>
<b>FULL-TIME EQUIVALENTS</b>	<b>526.84</b>	<b>503.84</b>	<b>503.84</b>	<b>487.42</b>

# Transfers



## TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2010

- ◆ **Capital Improvements Management Services Fund (CIMS)** **\$4,587,981**
- This transfer provides General Fund support for services provided by the Capital Improvements Management Services Department which is responsible for the administration and delivery of capital improvement projects. This funding represents approximately 30% of the CIMS operating budget.
- ◆ **Planning & Development Services Fund** **\$1,350,894**
- This transfer from the General Fund to the Planning & Development Services Fund represents the General Fund's contribution for planning functions which is partially funded by the General Fund and the Planning & Development Services Fund.
- ◆ **CASA San Antonio Program** **\$263,286**
- This transfer is the General Fund contribution for the funding of the CASA San Antonio Program which currently provides staff support for an office located in Mexico City, as well as contractual representation in Guadalajara and Monterrey. These operations are responsible for promoting economic development and tourism for San Antonio. In addition to the General Fund contribution, support for this program also comes from the Community & Visitor Facilities Fund.
- ◆ **Environmental Services Fund—Utility Rebate** **\$138,105**
- This transfer to the Solid Waste Operating and Maintenance Fund represents a portion of two positions in the Office of Environmental Policy.
- ◆ **Retired Employees Health Insurance Program** **\$2,942,306**
- This transfer to the Employee Benefits Fund is required to fund the costs of providing medical benefits to civilian retirees.
- ◆ **Starbright Industrial Development Corporation Fund** **\$1,661,759**
- The Starbright Industrial Development Corporation Fund was established to account for the proceeds from CPS Energy to be used to repay the debt service associated with the Toyota plan land purchase. The FY 2010 transfer of \$1,661,759 from the General Fund represents the debt service amount required in FY 2010.
- ◆ **Municipal Courts Security Fund—Bailiffs Enhancement** **\$152,612**
- This General Fund transfer provides 40% of the funding for the enhancement of adding eight (8) bailiff positions within the Municipal Courts. The Municipal Courts Security Fund will provide the remaining 60% of funding in FY 2010.
- ◆ **Grant Funding Transfer** **\$2,400,000**
- This represents the third year of up to a five-year schedule of funds to be used in reconciling financial issues with various grant programs within the City.
- ◆ **Martin Luther King, Jr. Celebration** **\$50,000**
- This appropriation continues the support of the Martin Luther King, Jr. Memorial City/County Commission to plan and coordinate a week-long celebration honoring the memory of Martin Luther King, Jr.

## TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2010

- ◆ **Diez y Seis Celebration** **\$50,000**

This appropriation provides support to the Diez y Seis de Septiembre holiday celebrations throughout the community.
- ◆ **Westside Development Corporation** **\$275,474**

This appropriation provides support to the Westside Development Corporation for the operational needs of the fund which focuses on economic development and redevelopment opportunities in an area which has had less public investment and fewer economic incentives than other areas of the City.
- ◆ **Juvenile Case Manager Fund** **\$65,406**

This appropriation provides one-time funding associated with the purchase of computer and other equipment needed to support the newly created Juvenile Case Manager Fund.
- ◆ **Information Technology (IT) Portfolio Investment** **\$3,622,859**

This transfer provides funding for Information Technology Projects approved by the City's Strategic Planning Council (SPC). This amount represents the General Fund's contribution to the Technology Projects in FY 2010.

## ONE-TIME PROJECTS HIGHLIGHTS - FY 2010

◆ **Mayor and City Council District Human Development Services Funds** **\$679,998**

The FY 2010 budget includes funds to be used at the discretion of the Mayor and City Council Member to support human development programs such as senior services, childcare, youth services, scholarships, and job training programs. (Use of the Human Development Services Funds are guided by City Council approved policy included within Ordinance No. 100192, amended by Ordinance No. 2007-01-11-0057.) The FY 2008 Budget also permitted these Funds to be used for Cellular on Patrol Gas Cards. The Mayor and each Council Member is budgeted \$61,818 in Human Development Services Funds.

◆ **San Antonio Technology Accelerator Initiative (SATAI)** **\$200,000**

SATAI is a targeted economic development initiative focused on developing the regional advanced technology-based entrepreneurial economy in San Antonio. The City of San Antonio has been the primary funding source for SATAI in the organization's seven year history. The \$200,000 budgeted in the FY 2010 budget represents the third year of a four year transition plan that will provide for an orderly transition from City funding of a portion of its operations to exclusive private sector support and lead to an end in funding from the City by FY 2012. The transition plan includes \$200,000 in FY 2010, \$100,000 in FY 2011, and \$0 in FY 2012.

◆ **Camp Bullis** **\$200,000**

The FY 2010 budget includes \$200,000 to update the Camp Bullis section of the City's Master Plan. This plan will be consistent with City Master Plan Policies, adopted Community & Neighborhood Plans, and Growth Management Strategies.

**- OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2010 -**

The FY 2010 Adopted Budget includes funding for several outside agencies. For each of the following agencies, a performance based contract will be established and executed for FY 2010 in the amounts indicated:

<b>Outside Agency Contracts</b>	<b>General Fund FY 2010 Amount</b>	<b>Other Funds FY 2010 Amount</b>
Bienestar Diabetes Prevention Program - (Managed by Health Dept.)	50,000	
Biomed SA	100,000	
Jewish Community Center Sports for Life	50,000	
SATAI	200,000	
Solar San Antonio	60,000	
UTHSC Dental School (Ricardo Salinas Dental Clinic)	150,000	
Japan Trade Representative	175,000	25,000
San Antonio Zoological Society		629,553

The FY 2010 Adopted Budget provides funding for the following annual membership fees or dues to the following agencies in the amounts indicated below:

<b>Memberships and Dues</b>	<b>General Fund FY 2010 Amount</b>
AACOG	80,154
Austin-SA Corridor Council	50,000
Commuter Rail District	50,000
Free Trade Alliance	200,000
National League of Cities	35,000
SA Metro Energy Partnership	50,000
Texas Municipal League	48,016
San Antonio Mobility Coalition	70,000



# CAPITAL IMPROVEMENT PLANS



# **Six-Year Capital Improvement Plan**



## SIX-YEAR CAPITAL IMPROVEMENTS PROGRAM

### OVERVIEW

The City of San Antonio's FY 2010-2015 Six-Year Capital Improvement Program (CIP) includes 424 projects totaling \$1.4 billion. The program represents the City's long-range physical infrastructure development and improvement plan. Projects in the six-year scope include new streets and sidewalks, street improvements, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements, airport system improvements, flood control projects, and municipal facility construction and refurbishment projects.

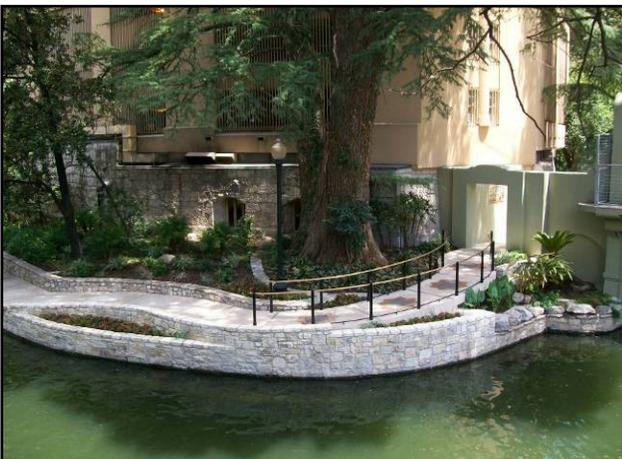
Each year, projects included within the Six-Year Capital Program are evaluated to reflect changing priorities and current project work progress and cost estimates. During the City's annual budget process, City departments involved in the Capital Program provide the Office of Management & Budget (OMB) with new project requests, updated schedules, and cost information for on-going and planned projects. The OMB, in coordination with the Management Team and the Finance Department, reviews the project proposals and the City's Debt Management Plan to ensure that recommended projects meet long-term infrastructure needs; service delivery plans, funding availability, and debt capacities.



*The Capital Budget allocates funding for the Lila Cockrell Theater Renovation & Roof Replacement.*

### REVENUES

The Six-Year program is funded by 54 various federal, state and local revenues which are categorized into ten major revenue sources (see revenue sources in Figures 1 and 2 on following pages). 2007 General Obligation Bonds, totaling \$442.2 million or 30.14% of the six-year plan, represent the largest funding source in the Capital Budget. The \$442.2 million represents the remaining balance from the original \$550 million program that was voted on and approved in May 2007. Within the \$442.2 million is \$271.5 million in street improvement funds, \$137.4 million of drainage improvement revenues, \$26.5 million in parks and recreations revenues, \$6.5 million of library improvement funds, and \$125,000 of public health improvement revenues.



*The Capital Budget allocates funding for additional Riverwalk Improvements.*

Making up 33.2% of the Six-Year Plan is \$487.224 million in Aviation funding. Aviation revenues are comprised of \$98.4 million of Airport Improvement Program Grants, \$51.5 million in Airport Revenue Bonds, \$43.4 million of Airport Passenger Facility Charge Bonds, \$14.8 million from the Airport Improvement and Contingency Fund, \$50.2 million from the Airport Passenger Facility Charge, \$796 thousand from the Stinson Revolving Fund, \$224 million in Unissued Airport Bonds and \$3.9 million from Texas Department of Transportation.

The Six-Year Capital Plan includes \$351.2 million in Certificates of Obligation, 23.9% of the total plan. The composition of the \$351.2 million includes \$139 million in Unissued Certificates of Obligation and \$212 million in Issued Certificates of Obligation.

Funding 8.37% of the Six-Year Plan is \$122.7 million of "Other" revenues. Examples of the "Other" revenues include the Advance Transportation District Fund, the Riverwalk Capital Improvement Fund, the Storm Water Facilities Fund, and Propositions 1, 2, and 3 sales tax initiatives. Propositions 1 and 2 were voted on and approved in May 2005. Proposition 1 increased the sales tax by 1/8 of 1% to establish a watershed protection project for the Edwards Aquifer at a cost of \$90.0 million. Proposition 2 also increased the sales tax by 1/8 of 1% to provide \$40 million for the planning, acquisition, establishment, development, construction, and/or the renovation of open space and linear parks along Leon Creek, Salado Creek, Medina River, and the San Antonio River. The Proposition 3 sales tax initiative, which was approved by voters in May 2000, authorized the temporary use of a 1/8 of a cent sales tax to fund \$65 million of Parks Development and Expansion projects. Propositions 1, 2, and 3 provide \$41 million for the Six-Year Capital Plan.



*The Capital Budget allocates funding for Street Maintenance projects.*

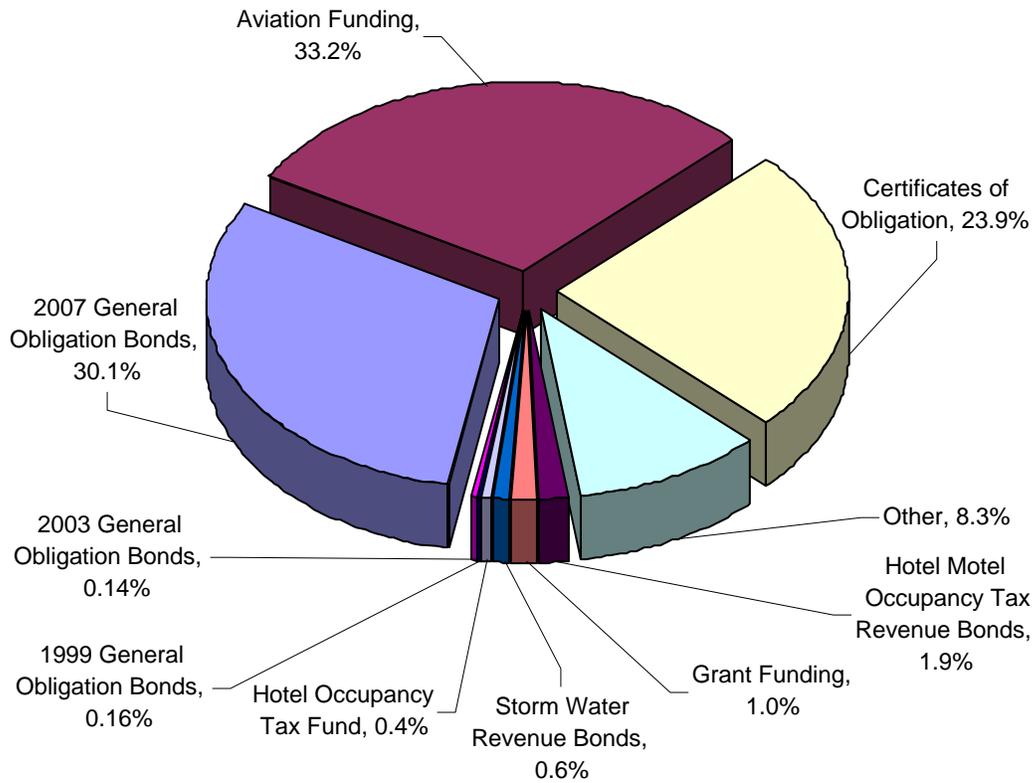
Grant funding, in the amount of \$14.9 million, funds 1.0% of the Six-Year Plan. Of the \$14.9 million, \$10 million comes from the Housing & Urban Development 108 Loan Program and \$754,000 comes through Community Development Block Grants (CDBG).

A total of \$9.1 million in Storm Water Revenue Bonds is included in the Six-Year Capital Program. The \$9.1 million represents 0.6% of the Six-Year Plan total revenues and is made up of \$1.2 million in 2003 Storm Water Revenue Bonds and \$7.9 million of 2005 Storm Water Revenue Bonds. Hotel Occupancy Tax Revenue Bonds support \$28.9 million or 1.9% of the Six-year plan and the Hotel Occupancy Tax Fund provides for \$6.2 million or 0.4% of the Six-Year Plan. Consisting of \$2.3 million, 1999 General Obligation Bonds account for 0.16% of the Six-Year Plan. Finally, 2003 General Obligation Bonds make up \$2.1 million or 0.14% of projects programmed.

Figure 1  
FY 2010 Through FY 2015 Capital Improvements Program by Revenue Source

<i>Revenue Source</i>	<i>Amount (000s)</i>	<i>Percentage</i>
2007 General Obligation Bonds	\$442,207	30.14%
Aviation Funding	487,224	33.21%
Certificates of Obligation	351,288	23.94%
Other	122,757	8.38%
Hotel Occupancy Tax Revenue Bonds	28,962	1.97%
Grant Funding	14,974	1.02%
Storm Water Revenue Bonds	9,161	0.62%
Hotel Occupancy Tax Fund	6,205	0.42%
1999 General Obligation Bonds	2,340	0.16%
2003 General Obligation Bonds	2,101	0.14%
<b>Total Revenues</b>	<b>\$1,467,219</b>	<b>100.0%</b>

**Figure 2**  
FY 2010 Through FY 2015 Capital Improvements Program by Revenue Source



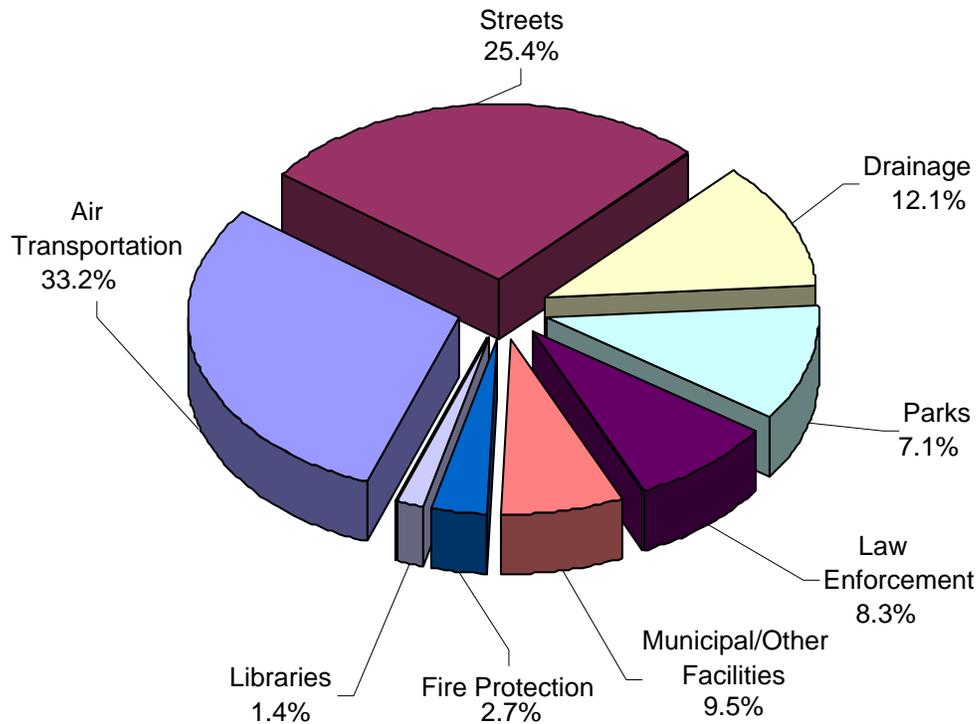
**EXPENDITURES**

Each capital project in the Six-Year Plan is categorized into one of nine programs. Figures 3 and 4 represent the planned budget activity for each program category in the FY 2010 through FY 2015 Capital Plan. For more detailed information regarding program expenditures in the program, refer to the *Highlights* section and the following tables.

**Figure 3**  
FY 2010 Through FY 2015 Capital Improvements Program by Program Category

<i>Program Category</i>	<i>Amount (000s)</i>	<i>Percentage</i>
Air Transportation	\$487,224	33.21%
Streets	373,822	25.47%
Drainage	177,555	12.10%
Parks	104,165	7.10%
Law Enforcement	122,048	8.32%
Municipal/Other Facilities	140,347	9.57%
Fire Protection	40,583	2.77%
Libraries	21,475	1.46%
<b>Total Expenditures</b>	<b>\$1,467,219</b>	<b>100.0%</b>

Figure 4  
 FY 2010 Through FY 2015 Capital Improvements Program by Program Category



**HIGHLIGHTS**

The following information provides a brief description of the 2007 General Obligation Bond Program, the Advanced Transportation District, the Housing and Urban Development (HUD) 108 Loan Program, Propositions 1, 2, and 3 Sales Tax Initiatives and selected capital projects as well as analysis relevant to the revenues and/or programs within the four functional categories of the Six-Year Capital Plan. A thorough description for each capital project, as well as its City Council District location(s), can be found in the table titled, *Capital Improvements Program by Function, Program and Project with Revenue Source, Scope and Council District*.

**REVENUES**

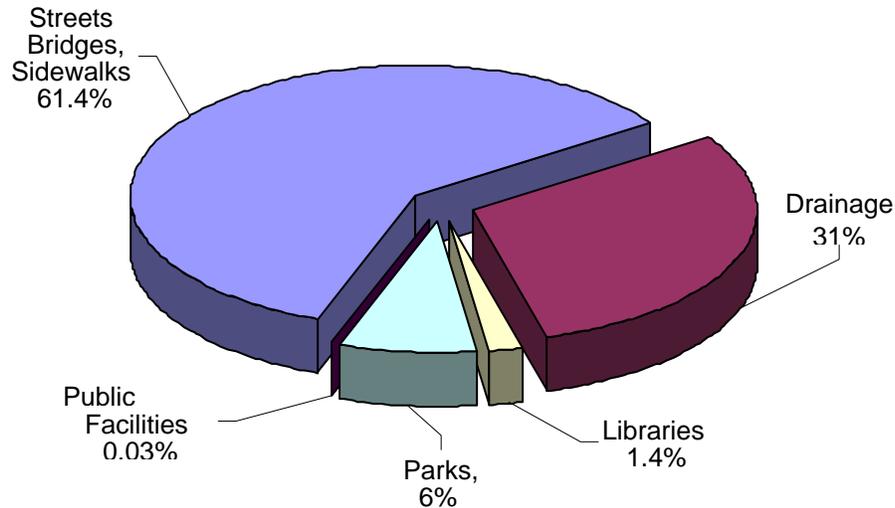
**2007 GENERAL OBLIGATION BONDS**

During a May 12, 2007 election, citizens of San Antonio voted for and approved a \$550 million General Obligation Bond Program. The 2007 G.O. Bond Program, a five-year program, is the City's largest bond program in history. The program was developed using a City-wide approach; the propositions within the program consisted of the following:

Proposition 1: Streets, Bridges, and Sidewalks Improvements	\$307.0M
Proposition 2: Drainage Improvements	\$152.1M
Proposition 3: Parks, Recreation, Open Space, and Athletics Improvements	\$79.1M
Proposition 4: Library Improvements	\$11.0M
Proposition 5: Public Health Facilities Improvements	<u>\$0.8M</u>
	<b>\$550.0M</b>

Of the original \$550 million 2007 Bond authorization, \$442 million is programmed in the FY 2010 - FY 2015 Capital Improvement Plan. Included in the \$442 million is \$271 million for streets, bridges, and sidewalks improvements, \$137 million for drainage improvements, \$26 million for parks, recreation, open space, and athletics improvements, \$6 million for library improvements, and \$125,000 for public health facilities improvements.

Figure 5  
Balance of 2007 G.O. Bonds Programmed in Six-Year Program (\$442M)



**ADVANCED TRANSPORTATION DISTRICT**

On November 2, 2004, San Antonio voters approved the addition of ¼ cent to the sales tax to create an Advanced Transportation District (ATD). The ATD generates approximately \$11 million per year for transportation-related capital improvements. The goals of the ATD include construction of infrastructure improvements that result in less traffic congestion, improve sidewalks, make Americans Disabilities Act (ADA) compliant improvements, and improve and/or add crosswalks, pedestrian street markers, and other facilities. The six-year program has \$37.6 million programmed to be spent through FY 2015.

**HOUSING & URBAN DEVELOPMENT (HUD) 108 PROGRAM**

The HUD 108 Loan is a debt instrument that was designed by the federal government to give municipalities the opportunity to leverage dollars in an amount sufficient to finance large HUD-eligible capital projects without having to fund them in multiple phases through annual Community Development Block Grant (CDBG) entitlements. The program allows municipalities to leverage up to five times their annual CDBG entitlement in the form of a loan that is repaid over a twenty-year term. The six-year program includes \$10.7 million of Housing & Urban Development (HUD) 108 Loan Program funds for critical capital projects that would otherwise not have been funded or would have been funded in phases over several years.

**PROPOSITION 1 – EDWARDS AQUIFER RECHARGE ZONE**

In May 2005, City of San Antonio voters approved a sales and use tax rate increase of one-eighth of one percent (1/8 of 1%) effective through 2011 to establish a watershed protection and preservation project to acquire and preserve land or interests in land in the Edwards Aquifer Recharge and Contributing Zones both inside and outside Bexar County. A total of \$2.8 million in Proposition 1 revenues are planned in the Six-Year Plan.

## **PROPOSITION 2 – PARKS DEVELOPMENT AND EXPANSION**

In May 2005, City of San Antonio voters approved a sales and use tax at the rate of one-eighth of one percent (1/8 of 1%) effective through 2011 for the purpose of financing the acquisition of open space and linear parks along Leon Creek, Salado Creek, Medina River, and the San Antonio River. The funds will also be used for some operating and maintenance needs associated with these waterways. The FY 2010 through FY 2015 Capital Program includes \$33.2 million in Proposition 2 funds.

## **PROPOSITION 3 – PARKS DEVELOPMENT AND EXPANSION**

In May 2000, San Antonio voters approved one of four propositions as part of the “Better Future San Antonio” initiative. Proposition 3 provided for \$65 million worth of Parks Development and Expansion projects for additional open space, parks, and recreational resources for the citizens of San Antonio. This initiative provided for a temporary increase of a 1/8 of one cent in the city’s sales tax to be used for the acquisition of open space parks over the Edwards Aquifer Recharge Zone and the acquisition and development of linear parks along Leon Creek and Salado Creek. The sales tax increase began on October 1, 2000 and ended on July 1, 2004. The six-year program includes \$5 million in Proposition 3 revenues scheduled to be utilized by the end of FY 2012.

### ***EXPENDITURES***

#### **GENERAL GOVERNMENT**

- MUNICIPAL/OTHER FACILITIES

The Municipal/Other Facilities Program, totaling \$140 million in the Six-Year Plan, addresses improvements to City-owned buildings and infrastructure. Some of the municipal facility projects include improvements for Haven for Hope (a City homeless campus), restoration work for the Alameda Theater and improvements to downtown bridges. Funds for the construction of accessible walkways and landings along the Riverwalk are also included in this program.

#### **PUBLIC HEALTH & SAFETY**

- DRAINAGE

There are 47 drainage and flood control projects worth \$77 million programmed in the Six-Year Program. A majority of these drainage projects are funded through the 2007 General Obligation Bond Program, Storm Water Revenue Bonds, and Certificates of Obligation. Some examples of drainage projects include the Midcrest Detention project, the Zarzamora Drainage #39, Phase I project, and the W.W. White Area Streets, Phase II project. Drainage improvements along the San Antonio River and Leon Creek are also included in this program.

- FIRE PROTECTION

The Six-Year Plan includes \$40.5 million to address fire protection needs. Of the \$40.5 million, \$19.3 million is included for needs-based replacement of fire stations at various locations. This funding will be utilized for land acquisition (where appropriate) and construction. Within the fire protection program, funds are also programmed for two new Fire Stations: #50 and #51. A total of \$3.2 million is also included in the Six-Year Plan to provide for fire station renovations, including roof repairs and heating ventilating and air condition (HVAC) replacements.

- LAW ENFORCEMENT

The Capital Budget includes \$122 million for three law enforcement capital projects. The largest portion of the \$122 million is \$99.7 million programmed for a Public Safety Headquarters to serve as a downtown headquarters for both the Fire and Police Departments. Also included in the Six-Year Plan is \$8.9 million for the Regional Interoperability System & Computer Aided Dispatch (CAD) project.

- MUNICIPAL FACILITIES

The Municipal Facilities program, categorized under Public Health and Safety, includes \$125 thousand in improvements for the Communicare Health Center (Barrio Family Health Center) located at 1102 Barclay and capital outlay for the Emergency Operations Center.

## RECREATION AND CULTURE

- LIBRARIES

Consisting of 12 projects, the Libraries Program in the Six-Year Plan totals \$21.4 million. Of the \$21.4 million in planned expenditures, \$12.4 million is programmed for the completion of two new branch libraries in City Council Districts 3 and 9. Funded primarily by the 2007 General Obligation Bond Program, a total of \$6.5 million is programmed for improvements to eleven branch libraries, including McCreless, Westfall, Las Palmas, and Thousand Oaks. Additionally, Tax Notes and Certificates of Obligation will provide \$5.7 million for the Central Library Weatherization Project. This project will provide for the recoating of the Central Library, roof and skylight replacement, and repair of other exterior leaks.

- MUNICIPAL FACILITIES

Municipal Facilities, under Recreation and Culture, includes \$38 million for seven improvement projects at the Lila Cockrell Theater, Convention Center, and Alamodome. The majority of the \$38 million is programmed for a full renovation of the Lila Cockrell Theater at \$23 million. At the Convention Center, \$8 million is included in the Capital Improvements Program (CIP) for exterior renovations, roof and carpet replacement, and interior improvements.

- PARKS

The FY 2010-2015 Capital Budget includes \$104.1 million planned for 109 Parks improvements. The majority of funding for the Parks Program comes from sales tax initiatives Propositions 1, 2, and 3 (\$41 million), 2007 General Obligation Bond Program (\$26.5 million), and Unissued Certificates of Obligation (\$8.4 million). Examples of projects in this program include the Edwards Aquifer Protection Program, improvements at Hemisfair Park, the Japanese Tea Gardens, and neighborhood park improvements to parks such as the M.L. King Park and McAllister Park. This program also includes various improvements to the Salado and Leon Creeks and the Medina River.



*The Capital Budget allocates additional funding for Park Improvements.*

## TRANSPORTATION

- AIR TRANSPORTATION

The Air Transportation Program, totaling \$487.2 million over the next six years, involves 61 projects planned or currently under construction at San Antonio International Airport (SAT) and Stinson Municipal Airport. The projects are consistent with the Airport Master Plan and are necessary to accommodate the projected growth in aircraft and passenger activity at SAT and to replace or rehabilitate certain facilities and equipment at SAT and Stinson Municipal Airports.

The major components of the program include projects in the New Terminal Expansion (NTE) Project. There are ten NTE projects included in the Six-Year Plan that total \$318 million. The NTE projects will provide for the demolition and construction of buildings and infrastructure to support the completion of the new Terminal B and replacement of the existing Terminal 2 at SAT. The Six-Year Plan also includes 10 Stinson Airport improvements totaling \$4.8 million.



*The Capital Budget allocates funding for New Terminal B construction (Southeast side) at ramp level.*

- STREETS

Made up of 139 projects, the Streets Program totals \$373 million. As the largest funding source of the Six-Year plan, the 2007 G.O. Bond Program provides \$271 million for the plan. Examples of 2007 General Obligation Bond street projects include \$8.8 million for Downtown Transportation Infrastructure Improvements, \$12.5 million for the Wurzbach Parkway/Arterial Connector project, and \$27.2 million for Bulverde Road from Loop 1604 to Evans Road. The Advanced Transportation District will provide \$4.5 million of \$9.3 million for Traffic Signal System Modernization/Synchronization (TSSM). The TSSM project will



*Stone Oak Parkway (U.S. 281 to Bulverde Road); a 2007 G.O. Bond Project*

optimize traffic flow by coordinating signals along arterials which will facilitate movement of the greatest number of vehicles through each group of signals with minimum delay. The Streets Program also includes \$11.8 million for Medical Center Intersection Improvements.

## ADOPTED FY 2010 CAPITAL BUDGET

### OVERVIEW

The FY 2010 Adopted Capital Budget totals \$715.5 million and is comprised of 424 projects. Below, Figures 6 and 7 show the major revenues in the Adopted Capital Budget. On the following page, Figures 8 and 9 illustrate the planned expenditures for FY 2010 by program category.

Divided among five mandates and one improvement, Operating and Maintenance (O&M) costs will total \$9,183,223 in FY 2010. A detailed description of Operating and Maintenance costs to be incurred in FY 2010 can be found in the section following Figure 9.

Figure 6

FY 2010 Capital Budget by Revenue Source

<i>Revenue Source</i>	<i>Amount (000s)</i>	<i>Percentage</i>
Aviation Funding	\$211,496	29.56%
Certificates of Obligation	189,367	26.46%
2007 General Obligation Bonds	179,374	25.07%
Other	75,249	10.52%
Hotel Occupancy Tax Revenue Bonds	28,962	4.05%
Grant Funding	13,197	1.84%
Storm Water Revenue Bonds	8,071	1.13%
Hotel Occupancy Tax Fund	6,171	0.86%
1999 General Obligation Bonds	1,564	0.22%
2003 General Obligation Bonds	2,101	0.29%
<b>Total Revenues</b>	<b>\$715,552</b>	<b>100.0%</b>

Figure 7

FY 2010 Capital Budget by Revenue Source

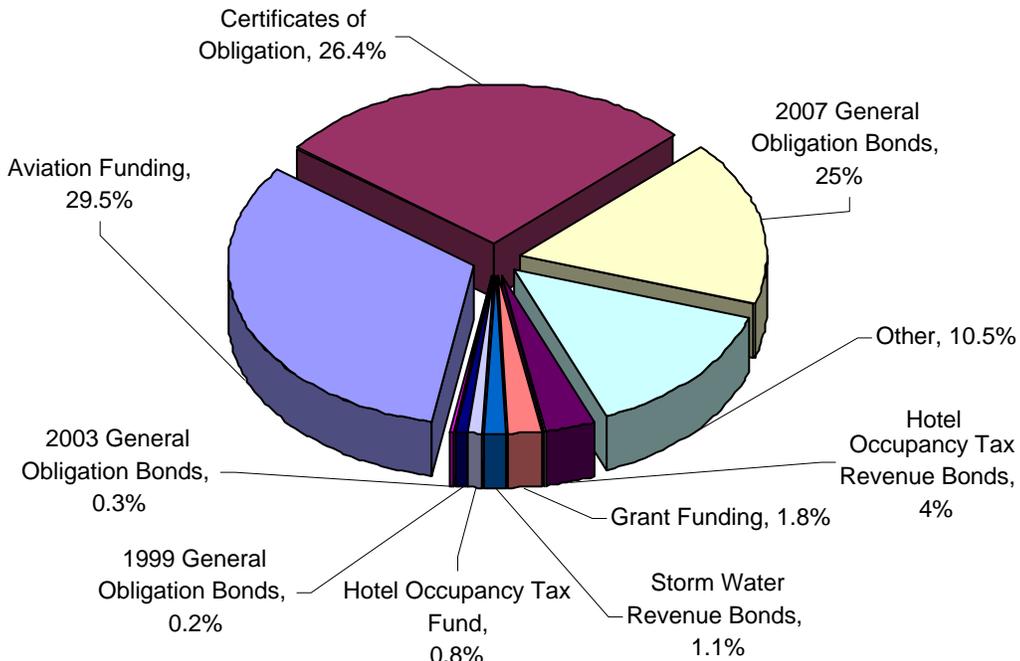
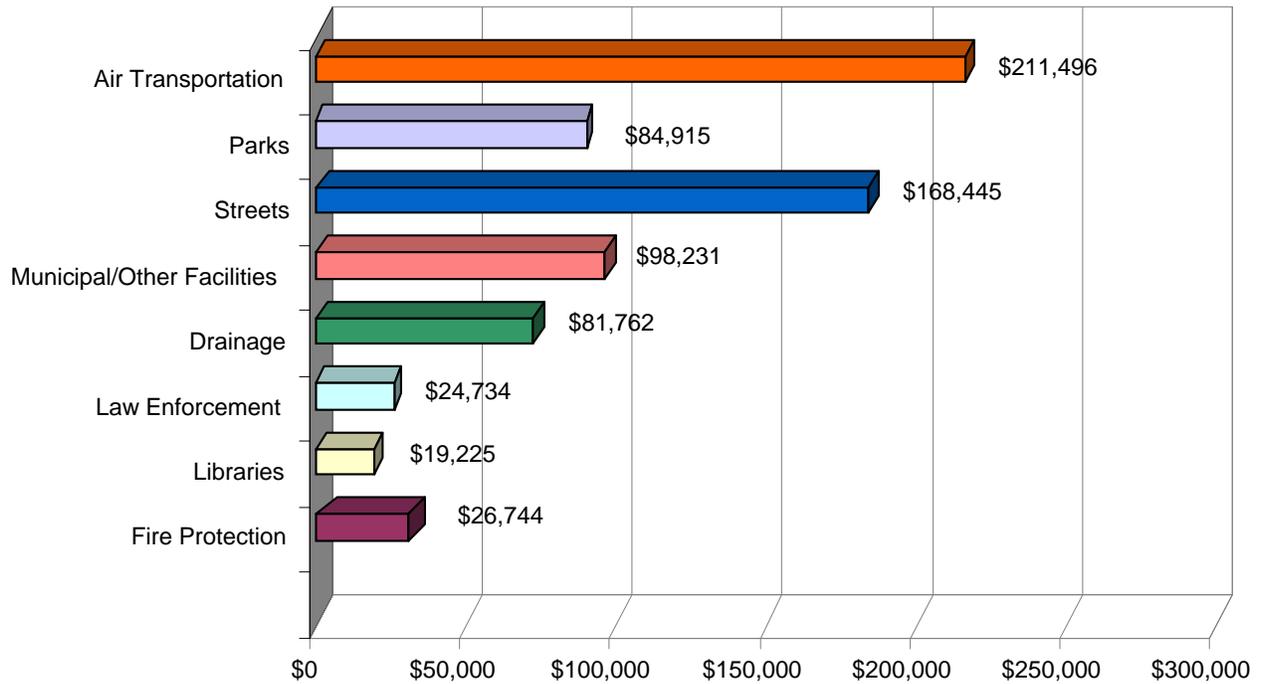


Figure 8  
FY 2010 Capital Budget by Program Category

<i>Program Category</i>	<i>Amount (000s)</i>	<i>Percentage</i>
Air Transportation	\$211,496	29.54%
Parks	84,915	11.87%
Streets	168,445	23.54%
Municipal/Other Facilities	98,231	13.73%
Drainage	81,762	11.43%
Law Enforcement	24,734	3.46%
Libraries	19,225	2.69%
Fire Protection	26,744	3.74%
<i>Total Expenditures</i>	<i>\$715,552</i>	<i>100%</i>

Figure 9  
FY 2010 Capital Budget by Program Category (Amount in 000's)



## **OPERATING & MAINTENANCE IMPACT**

For FY 2010, \$9,183,223 has been budgeted for operating and maintenance costs associated with capital projects included in the FY 2010 Adopted Capital Budget. Planned capital projects often require additional operating and maintenance funds upon completion. As capital projects near completion, operating and maintenance needs are budgeted as mandates or improvements in the year the project will come on-line. For instance, \$880,000 was budgeted for operating and maintenance costs associated with the new Haven for Hope campus as part of the FY 2010 Adopted Operating Budget. The following section summarizes, by function and program, the fiscal impact that FY 2010 capital projects will have on the City's operating and maintenance budget. Depending on the project, operating and maintenance costs are budgeted in the corresponding operating fund for the purpose of providing operating and/or maintenance services.

### **GENERAL GOVERNMENT**

- **MUNICIPAL FACILITIES**

Funds in the amount of \$2.9 million are budgeted in FY 2010 for maintenance, support and training for the new Computer Aided Dispatch / Records Management System (CAD/RMS). The CAD/RMS will improve the effectiveness of public safety services and allow for better sharing of information among neighboring jurisdictions.

The Adopted FY 2010 Budget includes an additional \$1.6 million for the Haven for Hope service providers including \$880,000 for Haven for Hope Inc. The additional funding brings the City's total General Fund support for the center to over \$3 million. The funding is used to support food and medical services, safe sleeping, outreach efforts, operations and security. Funding in the amount of \$500,000 is also included in the FY 2010 Adopted Budget for the College Access Center. These resources are budgeted for general maintenance and operations of the facility.

### **PUBLIC HEALTH & SAFETY**

- **FIRE PROTECTION**

Funds in the amount of \$3.1 million are budgeted in FY 2010 for operating costs and capital needs for the new Fire Station No. 51 located at IH 10 and De Zavala in City Council District 8. This includes the training and promotional dollars needed for 30 new firefighters and the funds to acquire a new platform ladder fire truck, a new fire pumper truck and a new fire brush truck.

### **RECREATION AND CULTURE**

- **LIBRARIES**

Branch Library funding totaling \$738,079 is included in the Budget for the Roosevelt Branch located in City Council District 2, the Mission Branch Library located in District 3, and the Parman Branch located in City Council District 9. Funds are budgeted to provide general maintenance and operations of the new branch libraries.

- **PARKS**

The Adopted FY 2010 Budget includes \$360,033 as a mandate for maintenance and security for Linear Creekway projects. Three positions, including two new Park Police Officer positions and one Maintenance Crew Leader position, will be added to provide maintenance and security of newly developed trail amenities and improvements.

To address acquisitions programs planned for FY 2010, the Budget also includes \$507,217 in funding for five new positions. These positions, including four Park Police Officer positions and one Park Maintenance Crew Leader, will provide maintenance and security of park acquisitions and park infrastructure improvements.

**ADOPTED CAPITAL IMPROVEMENTS PROGRAM BY FUNCTION, PROGRAM AND PROJECT  
WITH PROJECTED REVENUE SOURCE(S), SCOPE AND COUNCIL DISTRICT LOCATION(S)  
For FY 2010 Through FY 2015  
(Dollars In Thousands)**

<b>FUNCTION/PROGRAM/PROJ./REV./SCOPE</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>TOTAL</b>
<b>GENERAL GOVERNMENT</b>							
<b>MUNICIPAL FACILITIES</b>							
<b>2009-FINANCE &amp; INSPECTION COMPLIANCE</b>							
2007 ISSUED TAX NOTES	3,648	0	0	0	0	0	3,648
Total	<u>3,648</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,648</u>
Council District(s)	Project (09-00022) - This project category will provide funding for projects to implement new or updated technologies to ensure compliance with financial and audit rules, improve financial management efficiencies, and enable compliance enforcement with City ordinances and State laws.						
CW							
<b>2009-INFRASTRUCTURE &amp; INFORMATION SECURITY</b>							
2007 ISSUED TAX NOTES	2,531	0	0	0	0	0	2,531
2008 TAX NOTES	4,778	0	0	0	0	0	4,778
Total	<u>7,309</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,309</u>
Council District(s)	Project (09-00016) - This project category will provide funding for projects associated with the replacement and implementation of new or updated technologies as they relate to the enhancement of the City's infrastructure and security.						
CW							
<b>2009-PUBLIC SAFETY &amp; SERVICE SYSTEMS</b>							
2004 ISSUED CERTIFICATES OF OBLIGATION	48	0	0	0	0	0	48
2008 TAX NOTES	4,211	0	0	0	0	0	4,211
Total	<u>4,259</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,259</u>
Council District(s)	Project (09-00021) - This project category will provide funding for projects to implement new or updated technologies as they relate to the improvement of public safety and customer services.						
CW							
<b>2010 - IT INFRASTRUCTURE &amp; INFORMATION SECURITY</b>							
ITSD OPERATING FUND	5,000	0	0	0	0	0	5,000
UNISSUED TAX NOTES	5,000	2,801	0	0	0	0	7,801
Total	<u>10,000</u>	<u>2,801</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>12,801</u>
Council District(s)	Project (09-00011) - This project category will provide funding for projects associated with the replacement and implementation of new or updated technologies as they relate to the enhancement of the City's IT infrastructure and security.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**GENERAL GOVERNMENT**

**MUNICIPAL FACILITIES**

**2010-FINANCE & INSPECTION COMPLIANCE**

UNISSUED TAX NOTES	3,660	661	0	0	0	0	4,321
Total	<u>3,660</u>	<u>661</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,321</u>

Council District(s)

CW

Project (09-00023) - This project category will provide funding for projects to implement new or updated technologies to ensure compliance with financial and audit rules, improve financial management efficiencies, and enable compliance enforcement with City ordinances and State laws.

**2010-PUBLIC SAFETY & SERVICE SYSTEMS**

UNISSUED TAX NOTES	1,340	1,538	0	0	0	0	2,878
Total	<u>1,340</u>	<u>1,538</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,878</u>

Council District(s)

CW

Project (09-00024) - This project category will provide funding for projects to implement new or updated technologies as they relate to the improvement of public safety and customer services.

**ANIMAL CARE ADOPTION/SPAY AND NEUTER FACILITY**

2007 ISSUED CERTIFICATES OF OBLIGATION	0	427	0	0	0	0	427
Total	<u>0</u>	<u>427</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>427</u>

Council District(s)

CW

Project (40-00151) - This project includes the construction of a 5,000 square foot facility to augment the main animal care facility. The proposed facility would serve as an off-site spay/neuter clinic and adoption center. The facility would be centrally located and provide an alternate service location for animal care related services to the main facility located on the southwest side. The Animal Care Services Advisory Board has endorsed the need for this facility. In November 2009, ACS spent funds on a feasibility study which included a conceptual design layout. It is estimated that the cost of the proposed facility will be \$1.4 million. The project budget is \$427K which includes the original budget of \$130K plus savings from the ACS crematorium and ACS facility demolition project. ACS is coordinating with the SA Area Foundation and other non-profit organizations to initiate a fundraising capital campaign to raise the additional \$1 million necessary to construct the facility. It is estimated that it will take approximately one to two years to achieve the fund raising goal. Lastly, the responsibility for operating and maintaining the facility will need to be addressed should the project be completed.

**ANIMAL CARE KENNEL FACILITIES**

UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Council District(s)

CW

Project (40-00215) - Additional kennels to be built to hold more animals at Animal Care Facility.

**CITY FACILITIES RESTORATION/CONSTRUCTION**

2008 CERTIFICATES OF OBLIGATION	1,775	0	0	0	0	0	1,775
UNISSUED CERTIFICATES OF OBLIGATION	0	14,000	0	0	0	0	14,000
Total	<u>1,775</u>	<u>14,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>15,775</u>

Council District(s)

CW

Project (40-00162) - This project provides funding for the construction and/or restoration of City maintenance facilities for city crews and operations including Solid Waste Services, Public Works Street and Storm Water and Fleet Services. Several of the centers are in severe disrepair and/or have been closed with temporary buildings serving as the facility site.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**GENERAL GOVERNMENT**

**MUNICIPAL FACILITIES**

**CITY HALL ANNEX**

2008 CERTIFICATES OF OBLIGATION	2,004	0	0	0	0	0	2,004
Total	<u>2,004</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,004</u>

Council District(s)

CW

Project (40-00155) - This project provides for the relocation of the Information Technology Services Computer Hub away from the City Hall Annex Building, the remediation of extension asbestos material within the Annex, the demolition of the City Hall Annex Building and the construction of a parking lot.

**EASTSIDE EDUCATION & WORKFORCE DEVELOPMENT CENTER**

UNISSUED CERTIFICATES OF OBLIGATION	2,000	0	0	0	0	0	2,000
Total	<u>2,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000</u>

Council District(s)

2

Project (40-00214) - Funding for Eastside Education & Workforce Development Center.

**HAVEN FOR HOPE**

2007 ISSUED CERTIFICATES OF OBLIGATION	3,500	0	0	0	0	0	3,500
2007 ISSUED TAX NOTES	1,262	0	0	0	0	0	1,262
2009 TAX NOTES	575	0	0	0	0	0	575
Total	<u>5,337</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,337</u>

Council District(s)

5

Project (38-00011) - The development of the City of San Antonio Homeless Campus.

**HEALTH FACILITIES IMPROVEMENTS**

2006 ISSUED CERTIFICATES OF OBLIGATION	389	0	0	0	0	0	389
2008 CERTIFICATES OF OBLIGATION	902	0	0	0	0	0	902
Total	<u>1,291</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,291</u>

Council District(s)

CW

Project (40-00158) - This project will provide funds for roof repairs, HVAC replacement, parking lot repairs, interior upgrades, wall and floor repairs, restroom and waiting area upgrades, ADA issues, and HIPAA compliance.

**LEARNING CENTER REPAIRS**

2007 ISSUED CERTIFICATES OF OBLIGATION	121	0	0	0	0	0	121
UNISSUED CERTIFICATES OF OBLIGATION	120	120	120	0	0	0	360
Total	<u>241</u>	<u>120</u>	<u>120</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>481</u>

Council District(s)

CW

Project (40-00160) - This project will provide general repairs to 12 Community Family Resource Learning Centers such as the Willie C. Velasquez and Barbara Jordan Learning Centers.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>GENERAL GOVERNMENT</b>							
<b>MUNICIPAL FACILITIES</b>							
<b>MUNICIPAL FACILITIES DEFERRED MAINTENANCE</b>							
2008 CERTIFICATES OF OBLIGATION	3,277	0	0	0	0	0	3,277
Total	<u>3,277</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,277</u>
Council District(s)	Project (40-00161) - This project provides funding to address deferred maintenance of municipal facilities. Facilities to be improved were identified in a comprehensive analysis study that identified over \$40 million in maintenance and repair projects for municipal facilities.						
CW							
<b>NEW PARKING GARAGE</b>							
SELF SUPPORTING CERTIFICATES OF OBLIGATION	0	5,400	8,100	0	0	0	13,500
Total	<u>0</u>	<u>5,400</u>	<u>8,100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,500</u>
Council District(s)	Project (40-00208) - New Parking Garage construction to start in FY 2011 to address demand for parking in the central business district.						
CW							
<b>PARKING FACILITY IMPROVEMENTS</b>							
PARKING IMPROVEMENT AND CONTINGENCY FUND	800	1,414	0	0	0	0	2,214
SELF SUPPORTING CERTIFICATES OF OBLIGATION	0	400	768	942	252	1,465	3,827
Total	<u>800</u>	<u>1,814</u>	<u>768</u>	<u>942</u>	<u>252</u>	<u>1,465</u>	<u>6,041</u>
Council District(s)	Project (19-00014) - Parking Facility Improvements and Deferred Maintenance for Existing Garages and Lots.						
CW							
<b>PARKING TECHNOLOGY UPGRADE</b>							
PARKING IMPROVEMENT AND CONTINGENCY FUND	5,394	250	0	0	0	0	5,644
SELF SUPPORTING CERTIFICATES OF OBLIGATION	0	0	250	0	0	0	250
Total	<u>5,394</u>	<u>250</u>	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,894</u>
Council District(s)	Project (19-00010) - This project is to provide updated revenue control equipment and upgrades for off street parking revenue control systems and on street parking meters for all downtown parking facilities.						
9							
<b>PARKING TRAILBLAZING SIGNAGE SYSTEM</b>							
PARKING IMPROVEMENT AND CONTINGENCY FUND	1,250	1,250	0	0	0	0	2,500
Total	<u>1,250</u>	<u>1,250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,500</u>
Council District(s)	Project (19-00013) - This project will develop and implement a Parking Trailblazing Signage System for the Central Business District including public and privately operated garages.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**GENERAL GOVERNMENT**

**MUNICIPAL FACILITIES**

**TIME ADMINISTRATION**

2007 ISSUED TAX NOTES	681	0	0	0	0	0	681
2008 TAX NOTES	0	800	0	0	0	0	800
Total	<u>681</u>	<u>800</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,481</u>

Council District(s)  
CW

Project (07-00002) - This project will provide for the procurement of a Time & Labor Data Collection Solution (Time Clock) that will integrate with the SAP Time Management module.

**TOTAL MUNICIPAL FACILITIES**

54,766	29,061	9,238	942	252	1,465	95,724
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**GENERAL GOVERNMENT**

**OTHER FACILITIES**

**ALAMEDA THEATER**

PRIOR ISSUED CERTIFICATES OF OBLIGATION	2,100	0	0	0	0	0	2,100
Total	<u>2,100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,100</u>

Council District(s)  
CW

Project (40-00166) - This project will provide for restoration work for the Alameda Theater.

**BRAC INFRASTRUCTURE PROJECTS**

2009 TAX NOTES	2,100	1,000	0	0	0	0	3,100
Total	<u>2,100</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,100</u>

Council District(s)  
2 10

Project (40-00206) - This project will support BRAC related capital improvement projects located around Fort Sam Houston. The scope of the project will be executed up to funds available in the project budget.

**DOWNTOWN BRIDGE REHABILITATION**

PRIOR ISSUED CERTIFICATES OF OBLIGATION	245	0	0	0	0	0	245
Total	<u>245</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>245</u>

Council District(s)  
1

Project (40-00167) - Provides funding for re-coating and maintenance for downtown vehicular/pedestrian bridges. The improvements will include safe remediation of lead-based paint removal and treatment of corrosion.

**MISSION DRIVE-IN MARQUEE**

2009 TAX NOTES	324	158	0	0	0	0	482
Total	<u>324</u>	<u>158</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>482</u>

Council District(s)  
3

Project (40-00198) - This project will design and rehabilitate to available funds the Marquee structure at the Mission Drive-In Site.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**GENERAL GOVERNMENT**

**OTHER FACILITIES**

**PROPERTY ACQUISITION FOR OPEN SPACE-DISTRICT 1**

2009 TAX NOTES	90	0	0	0	0	0	90
Total	<u>90</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>90</u>

Council District(s)  
1

Project (40-00205) - This project will be used in property acquisition and the securing of donated property for open space in Beacon Hill neighborhood. Funding includes title search and environmental assessment. The scope of the project will be executed up to funds available in the project budget.

**SITE DEVELOPMENT-MISSION DRIVE-IN PROP.**

2009 TAX NOTES	100	0	0	0	0	0	100
COMMUNITY DEVELOPMENT BLOCK GRANT	254	0	0	0	0	0	254
Total	<u>354</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>354</u>

Council District(s)  
3

Project (40-00199) - This project will design and construct to available funds improvements to the infrastructure surrounding the Mission Drive-In site including: improvements to the streets, curbs, and sidewalks; drainage; landscaping; lighting; and signage. The scope of the project will be executed up to funds available in the project budget.

**TOTAL OTHER FACILITIES**

5,213	1,158	0	0	0	0	6,371
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**TOTAL GENERAL GOVERNMENT**

59,979	30,219	9,238	942	252	1,465	102,095
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**PUBLIC HEALTH & SAFETY**

**DRAINAGE**

**ALAMO FARMSTEAD AREA DRAINAGE**

2007 GO DRAINAGE IMPROVEMENT BOND	1,200	631	0	0	0	0	1,831
Total	<u>1,200</u>	<u>631</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,831</u>

Council District(s)  
7

Project (40-00045) - Construct an underground drainage system and reconstruct Rochelle street, without curbs. Project will be designed and constructed to available funds.

**ANSLEY PHASE 1 (COMMERCIAL TO MOURSUND)**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	528	0	0	0	0	0	528
Total	<u>528</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>528</u>

Council District(s)  
3

Project (23-00200) - Reconstructs Ansley from Commercial to Moursund with new curbs, sidewalks, driveway approaches and necessary drainage improvements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**PUBLIC HEALTH & SAFETY**

**DRAINAGE**

**AVE MARIA OUTFALL (AVE MARIA TO BURWOOD)**

2007 GO DRAINAGE IMPROVEMENT BOND	931	0	0	0	0	0	931
Total	<b>931</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>931</b>

Council District(s)  
1

Project (40-00046) - Improve drainage channel outfall from Ave Maria to Burwood and upgrade the culvert at Burwood.

**BROADWAY CORRIDOR, PHASE III A (CARNAHAN)**

2007 GO DRAINAGE IMPROVEMENT BOND	0	245	3,520	4,292	717	0	8,774
2009 TAX NOTES	842	88	0	0	0	0	930
Total	<b>842</b>	<b>333</b>	<b>3,520</b>	<b>4,292</b>	<b>717</b>	<b>0</b>	<b>9,704</b>

Council District(s)  
9

Project (40-00047) - Provide a drainage system that is designed to convey a 100-year storm event across Broadway improving the Broadway corridor, beginning on Broadway at Groveland Place to the north to the extent of available funds; and along Hildebrand from Broadway to the outfall at the San Antonio River. The project also includes reconstructing and widening Hildebrand with curbs, sidewalks, driveway approaches, and turn lanes at the intersection of Hildebrand and Broadway and necessary traffic signal improvements.

**CATALPA - PERSHING BRIDGE MODIFICATIONS**

2007 GO DRAINAGE IMPROVEMENT BOND	300	2,518	0	0	0	0	2,818
Total	<b>300</b>	<b>2,518</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,818</b>

Council District(s)  
1 9

Project (40-00048) - Provide bridge upgrades to Mulberry and Millrace crossings to accommodate a 100-year flood event.

**COMMERCIAL TRIBUTARY TO 6 MILE CREEK PHASE I**

2005 STORM WATER REVENUE BOND	1,118	0	0	0	0	0	1,118
Total	<b>1,118</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,118</b>

Council District(s)  
3 4

Project (23-00170) - Channel Improvements from Six Mile Creek to North of Petaluma and drainage improvements including 2 bridge class structures at Ansley and Petaluma.

**COMMERCIAL TRIBUTARY PHASE II (PETALUMA TO IH-35)**

2007 GO DRAINAGE IMPROVEMENT BOND	9,250	5,800	0	0	0	0	15,050
Total	<b>9,250</b>	<b>5,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>15,050</b>

Council District(s)  
3 4

Project (40-00049) - Design and construct the drainage channel and related drainage structures along Commercial Tributary at cross streets from Petaluma to IH-35 for a 100-year storm event. Project includes channel construction, bank stabilization and road culvert crossings.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**PUBLIC HEALTH & SAFETY**

**DRAINAGE**

**CULEBRA 58F, PHASE II B (LAVEN TO UPSTREAM OF CULEBRA)**

2007 GO DRAINAGE IMPROVEMENT BOND	800	8,229	1,200	0	0	0	10,229
Total	<b>800</b>	<b>8,229</b>	<b>1,200</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,229</b>

Council District(s)  
7

Project (40-00050) - Reconstruct Zarzamora Creek from Laven to 1,600 feet upstream of Culebra to 100-year flood capacity. Project includes upgrading the Culebra Road crossing.

**CULEBRA CREEK REGIONAL STORM WATER FACILITY (RSWF)**

2007 GO DRAINAGE IMPROVEMENT BOND	1,569	0	0	0	0	0	1,569
Total	<b>1,569</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,569</b>

Council District(s)  
6

Project (40-00051) - This project will design and construct a regional storm water facility (RSWF) at Loop 1604 and Culebra Rd.

**DAM STRUCTURES: UPGRADES AND REPAIRS**

STORM WATER FACILITIES FUND	750	750	0	0	0	0	1,500
Total	<b>750</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>

Council District(s)  
CW

Project (23-00125) - This project provides funding for physical upgrades and repairs at Elmendorf, Olmos, and 19th Street Dams from the analysis provided in the Dam Structures and Repair report.

**EAGLELAND/RIVERWALK LINK**

NEIGHBORHOOD REVITALIZATION FUND	107	0	0	0	0	0	107
Total	<b>107</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>107</b>

Council District(s)  
5

Project (23-00979) - The project includes 2,400 feet of hike and bike path and pedestrian walkway across and along the San Antonio River Flood Control Channel. This facility extends from Eagleland Drive to Alamo Street.

**EMERGENCY ACTION PLANNING**

STORM WATER FACILITIES FUND	500	0	0	0	0	0	500
Total	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>500</b>

Council District(s)  
CW

Project (23-00215) - This project provides funding for development of emergency action plans for Elmendorf, Olmos, and 19th Street Dams.

**FEATHER RIDGE RETAINING WALL IMPROVEMENT**

STORM WATER OPERATING FUND	250	0	0	0	0	0	250
Total	<b>250</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>250</b>

Council District(s)  
10

Project (23-01200) - Provide a retaining wall system to address soil stability issues in the vicinity of Feather Point Drive.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**PUBLIC HEALTH & SAFETY**

**DRAINAGE**

**FLOOD CONTROL COMMUNICATIONS UPGRADE**

STORM WATER OPERATING FUND	645	0	0	0	0	0	645
Total	<u>645</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>645</u>

Council District(s)  
CW

Project (23-01106) - This project would upgrade the flood control communication system by replacing existing hardware/software that is currently in place to operate the SA River Tunnel, San Pedro Creek Tunnel, and downtown flood control gates.

**FORT SAM HOUSTON DRAINAGE**

2007 GO DRAINAGE IMPROVEMENT BOND	0	5,671	499	0	0	0	6,170
2009 TAX NOTES	1,200	1,051	0	0	0	0	2,251
Total	<u>1,200</u>	<u>6,722</u>	<u>499</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,421</u>

Council District(s)  
2

Project (40-00052) - Address drainage needs for Fort Sam Houston including a bridge crossing at Salado Creek.

**GOLIAD ROAD: PECAN VALLEY - MILITARY PHASE II**

2007 GO DRAINAGE IMPROVEMENT BOND	7,704	3,923	0	0	0	0	11,627
Total	<u>7,704</u>	<u>3,923</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>11,627</u>

Council District(s)  
3

Project (40-00053) - Reconstruct Goliad Road project from Lassess to Pecan Valley with four lanes, with sidewalks, curbs, and driveway approaches and an underground storm system.

**GOLIAD/IH-37 OUTFALL (CHANNEL FROM GOLIAD TO ACROSS IH-37)**

2003 STORM WATER REVENUE BOND	0	0	1,090	0	0	0	1,090
2007 GO DRAINAGE IMPROVEMENT BOND	781	5,108	1,567	0	0	0	7,456
Total	<u>781</u>	<u>5,108</u>	<u>2,657</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,546</u>

Council District(s)  
3

Project (40-00054) - Expand channel and add additional culverts under IH-37 to increase drainage capacity.

**GUILBEAU ROAD DRAINAGE IMPROVEMENTS PHASE II**

2007 GO DRAINAGE IMPROVEMENT BOND	588	0	0	0	0	0	588
Total	<u>588</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>588</u>

Council District(s)  
7

Project (40-00055) - This project will provide a storm drain system along Guilbeau Road from Mystic Park to 800 feet east of Mystic Park. This project includes the installation of curbs and lights.

**PUBLIC HEALTH & SAFETY**

**DRAINAGE**

**HIGH WATER DETECTION/EARLY FLOOD WARNING SYSTEM EXPANSION**

2007 GO DRAINAGE IMPROVEMENT BOND	645	0	0	0	0	0	645
Total	<u>645</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>645</u>

Council District(s)  
CW

Project (40-00056) - Add additional locations to the City's High Water Detection/Early Flooding Warning System Expansion Program.

**INDIAN CREEK - FIVE PALMS EXTENSIONS**

STORM WATER FACILITIES FUND	2,500	0	0	0	0	0	2,500
Total	<u>2,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,500</u>

Council District(s)  
4

Project (23-01195) - Project extends the limits of the current CIMS Indian Creek / War Cloud bond initiative to both the upstream and the downstream.

**INDIAN CREEK CHANNEL IMPROVEMENTS**

2007 GO DRAINAGE IMPROVEMENT BOND	1,341	0	0	0	0	0	1,341
Total	<u>1,341</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,341</u>

Council District(s)  
4

Project (40-00057) - Improve the existing channel on Indian Creek from Five Palms to Godek and tie into the previously-funded War Cloud project. Properties that are currently shown to be in the regulatory floodplain will be out of the floodplain due to drainage improvements.

**KENTWOOD MANOR AREA DRAINAGE, PHASE I**

2007 GO DRAINAGE IMPROVEMENT BOND	195	3,005	1,531	0	0	0	4,731
Total	<u>195</u>	<u>3,005</u>	<u>1,531</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,731</u>

Council District(s)  
9

Project (40-00058) - This project will construct ditches along streets with culvert crossings to reduce flooding.

**LAMPOST ROAD DRAINAGE CHANNEL (FARWELL DRIVE TO LAMPOST ROAD)**

2009 TAX NOTES	116	0	0	0	0	0	116
Total	<u>116</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>116</u>

Council District(s)  
1

Project (40-00197) - This project will provide funding for construction of a concrete u-shape channel to manage storm water runoff (Farwell Drive to Lampost Road). The scope of the project will be executed up to funds available in the project budget.

**PUBLIC HEALTH & SAFETY**

**DRAINAGE**

**LOOP 410 AT NACOGDOCHES DRAINAGE IMPROVEMENTS**

PRIOR ISSUED CERTIFICATES OF OBLIGATION	691	0	0	0	0	0	691
Total	<u>691</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>691</u>

Council District(s)  
9 10

Project (23-00938) - This project will provide for drainage improvements from Loop 410 to Haskins including reconstruction of bridges at Nacogdoches and Haskins.

**LOW WATER CROSSING ENHANCEMENTS**

2009 TAX NOTES	228	0	0	0	0	0	228
Total	<u>228</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>228</u>

Council District(s)  
6

Project (23-01186) - This project will provide funding for four low water crossings that require remediation within District 6. Improvements will include installation of gates and drop down detour signs. The scope of the project will be executed up to funds available in the project budget.

**MARBACH DRAINAGE, PHASE II A (MILITARY TO WEST OF RAWHIDE)**

2007 GO DRAINAGE IMPROVEMENT BOND	521	1,837	1,556	0	0	0	3,914
Total	<u>521</u>	<u>1,837</u>	<u>1,556</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,914</u>

Council District(s)  
6

Project (40-00059) - Design Marbach from Military to Loop 410 and reconstruct Marbach from Military to Rawhide to accommodate for drainage improvements.

**OAK GLEN/HASKIN LOW WATER CROSSING, PHASE I**

2007 GO DRAINAGE IMPROVEMENT BOND	802	802	0	0	0	0	1,604
Total	<u>802</u>	<u>802</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,604</u>

Council District(s)  
10

Project (40-00061) - This project will provide drainage improvements to, and reconstruct, Haskin from Cave Lane to Oak Glen.

**OCTAVIA #63, PHASE II**

2007 GO DRAINAGE IMPROVEMENT BOND	2,471	2,471	1,205	0	0	0	6,147
Total	<u>2,471</u>	<u>2,471</u>	<u>1,205</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,147</u>

Council District(s)  
5

Project (40-00184) - Reconstruct streets with new underground drainage systems, curbs, sidewalks and driveway approaches in the area bounded by South Flores, West Hart Avenue/Weinberg/Chalmers Avenue, IH-35 South and Gladstone Street/Tommins Avenue.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>DRAINAGE</b>							
<b>RANDOLPH WEIDNER DRAINAGE DET PHASE II</b>							
STORM WATER FACILITIES FUND	3,500	0	0	0	0	0	3,500
Total	<u>3,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,500</u>
Council District(s)	Project (23-01192) – This is an earthen detention pond with concrete outfall structures located in the Salado Water Shed that will alleviate flooding in the Randolph Boulevard. area adjacent to IH 35 N.						
10							
<b>RANDOLPH/WEIDNER DRAINAGE (SHERI ANN -RANDOLPH TO WEIDNER)</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	1,516	0	0	0	0	0	1,516
Total	<u>1,516</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,516</u>
Council District(s)	Project (23-00224) - This project will provide channel improvements.						
10							
<b>RIP RAP #69 PHASE II C PART 4 (COMMERCIAL TO MARNEY)</b>							
1999 GO DRAINAGE IMPROVEMENT BOND	722	0	0	0	0	0	722
2007 GO DRAINAGE IMPROVEMENT BOND	4,523	2,595	0	0	0	0	7,118
Total	<u>5,245</u>	<u>2,595</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,840</u>
Council District(s)	Project (40-00062) - Reconstruct from Commercial to Marney and constructs curbs, sidewalks, driveway approaches and necessary drainage improvements.						
3							
<b>RIP RAP #69 PHASE II D (CANAVAN, BRUNSWICK, FITCH)</b>							
2005 STORM WATER REVENUE BOND	1,475	0	0	0	0	0	1,475
2007 GO DRAINAGE IMPROVEMENT BOND	3,964	0	0	0	0	0	3,964
Total	<u>5,439</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,439</u>
Council District(s)	Project (23-00599) – This project will provide channel improvements from IH-35 east to the box culvert system at Marney Plaza.						
3							
<b>SAN ANTONIO RIVER WATER QUALITY/CLARITY IMPROVEMENT PROJECT</b>							
STORM WATER FACILITIES FUND	230	0	0	0	0	0	230
STORM WATER OPERATING FUND	2,490	0	0	0	0	0	2,490
Total	<u>2,720</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,720</u>
Council District(s)	Project (23-00089) - This project will provide for structural and non-structural best management practices to be implemented in the San Antonio River (SAR) between gates 3 and 4 to improve water quality and clarity in the San Antonio River.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**PUBLIC HEALTH & SAFETY**

**DRAINAGE**

**SAN ANTONIO RIVER WATER TREATMENT PROJECT**

2005 STORM WATER REVENUE BOND	1,500	0	0	0	0	0	1,500
STORM WATER OPERATING FUND	431	286	0	0	0	0	717
Total	<u>1,931</u>	<u>286</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,217</u>

Council District(s)  
1

Project (26-00519) - This project will provide for the development of water treatment systems for water emanating from the San Antonio Zoo into the San Antonio River in Brackenridge Park.

**SAN PEDRO AVE/EVERGREEN DRAINAGE REPAIR**

STORM WATER OPERATING FUND	800	0	0	0	0	0	800
Total	<u>800</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>800</u>

Council District(s)  
1

Project (23-01193) - Replacement of a collapsed 18-inch storm drain from San Pedro to outfall in San Pedro Creek and will reduce flooding along San Pedro Avenue near the intersection with Evergreen Street.

**SARIP - EAGLELAND RIVER WALK/PEDESTRIAN PROJECT**

2006 ISSUED CERTIFICATES OF OBLIGATION	477	163	0	0	0	0	640
2007 ISSUED CERTIFICATES OF OBLIGATION	545	0	0	0	0	0	545
2008 CERTIFICATES OF OBLIGATION	296	0	0	0	0	0	296
UNISSUED CERTIFICATES OF OBLIGATION	0	456	0	0	0	0	456
Total	<u>1,318</u>	<u>619</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,937</u>

Council District(s)  
5

Project (23-00504) - This project is part of the San Antonio River Improvements Project and constructs a pedestrian walkway along and within the San Antonio River Channel from just south of Alamo Street to connect with the Riverwalk just north of Guenther Street.

**SEELING CHANNEL IMPROVEMENTS PHASE I**

2007 GO DRAINAGE IMPROVEMENT BOND	900	5,400	937	0	0	0	7,237
STORM WATER FACILITIES FUND	0	0	4,000	0	0	0	4,000
Total	<u>900</u>	<u>5,400</u>	<u>4,937</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>11,237</u>

Council District(s)  
7

Project (40-00213) - Design and build to available funds improvements to Seeling Channel from Woodlawn Lake to St Cloud and install early warning flood detection systems with the same drainage basin. This project replaces project 40-00060 Midcrest Detention.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**PUBLIC HEALTH & SAFETY**

**DRAINAGE**

**SKYLINE NEIGHBORHOOD IMPROVEMENTS  
PHASE I**

2003 GO DRAINAGE IMPROVEMENT BOND	110	0	0	0	0	0	110
2007 GO DRAINAGE IMPROVEMENT BOND	94	3,393	2,383	0	0	0	5,870
Total	<u>204</u>	<u>3,393</u>	<u>2,383</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,980</u>

Council District(s)  
10

Project (40-00064) - Design and construct, to the extent of available funds, Cisco, Middle and Skyline Streets from Bell to the dead end. This project installs inlets and pipes at the dead end of Skyline and ties improvements into the existing drainage system.

**UPPER LEON CREEK**

2005 STORM WATER REVENUE BOND	1,925	0	0	0	0	0	1,925
STORM WATER FACILITIES FUND	2,400	0	0	0	0	0	2,400
Total	<u>4,325</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,325</u>

Council District(s)  
8

Project (23-03730) - This project will acquire properties necessary for the construction of regional detention facilities.

**UPPER LEON CREEK RSWF**

2007 GO DRAINAGE IMPROVEMENT BOND	3,049	0	0	0	0	0	3,049
Total	<u>3,049</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,049</u>

Council District(s)  
8

Project (40-00065) - This project will acquire properties necessary for the construction of regional detention facilities.

**VALLEY FORGE DRAINAGE SYSTEM**

2007 GO DRAINAGE IMPROVEMENT BOND	186	507	290	0	0	0	983
Total	<u>186</u>	<u>507</u>	<u>290</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>983</u>

Council District(s)  
10

Project (40-00066) - Design and construct a reinforced concrete pipe drainage system from Crown Point along Valley Forge to an existing drainage channel.

**W.W. WHITE AREA STREETS, PHASE II**

2007 GO DRAINAGE IMPROVEMENT BOND	5,640	2,876	0	0	0	0	8,516
Total	<u>5,640</u>	<u>2,876</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,516</u>

Council District(s)  
2

Project (40-00067) - Construct a storm system along Holmgreen Street to provide drainage for an area between Rice Road and Holmgreen. Project will consist of an underground system and an open channel. Street reconstruction will be required for Brusk Road from Rice to Goodell; Goodell from Brusk to Schumacher; Schumacher from Rice to Holmgreen; and Holmgreen from W.W. White to turn just west of My Lane.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>PUBLIC HEALTH &amp; SAFETY</b>							
<b>DRAINAGE</b>							
<b>WESTOVER VALLEY DETENTION POND</b>							
STORM WATER FACILITIES FUND	2,000	0	0	0	0	0	2,000
Total	<u>2,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000</u>
Council District(s)	Project (23-01194) - Earthen detention pond with concrete outfall structures will supplement the "emergency channelization" downstream of Impala Summit.						
6							
<b>WESTWOOD VILLAGE DRAINAGE</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	1,053	1,928	0	0	0	0	2,981
2009 TAX NOTES	204	0	0	0	0	0	204
Total	<u>1,257</u>	<u>1,928</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,185</u>
Council District(s)	Project (40-00068) - This project will improve the existing box culvert system at Old Highway 90 and construct a detention pond to the northwest of the drainage channel from Old Highway 90 to Pinn Road. Improve the existing box culvert system at Old Highway 90 and the drainage channel from Old Highway 90 to Pinn Road (in Westwood Village neighborhood between Orr and Marcum Roads).						
6							
<b>WOODBURY STORM WATER IMPROVEMENT PROJECT</b>							
STORM WATER OPERATING FUND	300	0	0	0	0	0	300
Total	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300</u>
Council District(s)	Project (23-01199) - This project will reconstruct Woodbury from Salisbury to Nacogdoches to include curbs, sidewalks, driveways and necessary storm drainage system. Multiple funding sources are required to complete the desired scope.						
10							
<b>ZARZAMORA DRAINAGE #39, PHASE I</b>							
2007 GO DRAINAGE IMPROVEMENT BOND	1,039	6,648	4,625	0	0	0	12,312
Total	<u>1,039</u>	<u>6,648</u>	<u>4,625</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>12,312</u>
Council District(s)	Project (40-00069) - This project will provide complete street reconstruction of Zarzamora from W. Winnipeg Avenue to Humble Avenue and W. Winnipeg Ave. from Zarzamora to Jennings with underground drainage.						
5							
<b>ZARZAMORA DRAINAGE PROJECT #83A, PHASE I</b>							
2005 STORM WATER REVENUE BOND	1,820	0	0	0	0	0	1,820
Total	<u>1,820</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,820</u>
Council District(s)	Project (23-00178) - This project will provide for the upgrade of the existing drainage channels from the end of the Ansley Blvd Drainage #1091 project to Zarzamora.						
4							
<b>TOTAL DRAINAGE</b>	<b>81,762</b>	<b>66,381</b>	<b>24,403</b>	<b>4,292</b>	<b>717</b>	<b>0</b>	<b>177,555</b>

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**PUBLIC HEALTH & SAFETY**

**FIRE PROTECTION**

**FIRE FLEET AND EQUIPMENT SERVICES FACILITY**

2006 ISSUED CERTIFICATES OF OBLIGATION	1,321	1,729	0	0	0	0	3,050
2006 ISSUED TAX NOTES	356	0	0	0	0	0	356
UNISSUED CERTIFICATES OF OBLIGATION	1,200	0	0	0	0	0	1,200
Total	<b>2,877</b>	<b>1,729</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,606</b>

Council District(s)  
5

Project (20-00123) - This project will provide for the design and construction of a new Services Facility including additional repair bays, expansion of the breathing apparatus shop, and increase of administrative and storage areas. This facility is to be located on the Fire Department property located at Highway 151 and Callaghan.

**FIRE STATION #50 PERMANENT**

2006 ISSUED CERTIFICATES OF OBLIGATION	2,534	827	0	0	0	0	3,361
2006 ISSUED TAX NOTES	50	0	0	0	0	0	50
Total	<b>2,584</b>	<b>827</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,411</b>

Council District(s)  
3

Project (20-00110) - This project will provide permanent facilities to house fire department resources in the annexed area on the south side of San Antonio. The land was donated. The project funding covers design and construction of the facility.

**FIRE STATION #51 PERMANENT**

2006 ISSUED CERTIFICATES OF OBLIGATION	4,123	0	0	0	0	0	4,123
Total	<b>4,123</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,123</b>

Council District(s)  
8

Project (20-00113) - This project will provide permanent facilities to house fire department resources in the IH-10 De Zavala area. It provides funding for land acquisition, design and construction of this new in-fill station that will address response time in the City.

**FIRE STATION RENOVATIONS**

2005 ISSUED CERTIFICATES OF OBLIGATION	307	0	0	0	0	0	307
2006 ISSUED CERTIFICATES OF OBLIGATION	244	0	0	0	0	0	244
2007 ISSUED CERTIFICATES OF OBLIGATION	1,587	0	0	0	0	0	1,587
UNISSUED CERTIFICATES OF OBLIGATION	307	834	0	0	0	0	1,141
Total	<b>2,445</b>	<b>834</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,279</b>

Council District(s)  
CW

Project (20-00122) - Fire stations will receive roofing, HVAC replacement and other repairs/improvements as determined by the Fire Department Renovation Master Plan completed in 2003.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**PUBLIC HEALTH & SAFETY**

**FIRE PROTECTION**

**FIRE STATION REPLACEMENT**

2006 ISSUED CERTIFICATES OF OBLIGATION	1,463	0	0	0	0	0	1,463
2008 CERTIFICATES OF OBLIGATION	1,880	0	0	0	0	0	1,880
UNISSUED CERTIFICATES OF OBLIGATION	6,904	9,127	0	0	0	0	16,031
Total	<b>10,247</b>	<b>9,127</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>19,374</b>

Council District(s)

CW

Project (20-00115) - This project will provide for land acquisition, design and construction of replacement facilities for Fire Station 19, 27, 28, 2 and 32. The Fire Department Renovation Master Plan of 2003 determined that these stations needed major space additions, renovations, remodeling and repairs, and that it would be more cost effective to replace those stations.

**FIRE TRAINING ACADEMY**

GENERAL FUND	146	0	0	0	0	0	146
Total	<b>146</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>146</b>

Council District(s)

6

Project (20-00100) - This 34,000 sq. ft. facility is located on Callaghan road off Highway 151. It contains cadet and company level training classrooms, lecture hall, apparatus training bay, HazMat skills and rescue, computer and media lab. This project will address additional infrastructure needs to support the facility.

**RAILWAY SAFETY TRAINING BUILDING**

RAILWAY SAFETY GRANT	371	0	0	0	0	0	371
Total	<b>371</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>371</b>

Council District(s)

6

Project (20-00010) - This project is for the design and construction of a 6,400 SF building for train derailment emergency response training on the grounds of the San Antonio Fire Training Academy. This facility is funded by a congressional earmark.

**REPLACE FIRE STATIONS 1 AND 3**

2006 ISSUED CERTIFICATES OF OBLIGATION	323	0	0	0	0	0	323
2008 CERTIFICATES OF OBLIGATION	1,929	0	0	0	0	0	1,929
PRIOR ISSUED CERTIFICATES OF OBLIGATION	92	0	0	0	0	0	92
UNISSUED CERTIFICATES OF OBLIGATION	940	989	0	0	0	0	1,929
Total	<b>3,284</b>	<b>989</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,273</b>

Council District(s)

2

Project (20-00006) - Provides land acquisition, design and construction funding to combine Fire Stations 1 and 3 into one facility to be located in the area of Cherry and Nolan. The Fire Department Renovation Master Plan of 2003 determined that these stations needed major space additions, renovations, remodeling and repairs, and that it would be more cost effective to replace those stations.

**PUBLIC HEALTH & SAFETY**

**FIRE PROTECTION**

**WATER RESCUE PROP**

UNISSUED CERTIFICATES OF OBLIGATION	667	333	0	0	0	0	1,000
Total	<u>667</u>	<u>333</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Council District(s)  
CW

Project (20-00009) - This project will provide a prop for training Firefighters in water rescue techniques utilized during flooding events. This is part of the San Antonio Flood Emergency (SAFE) program initiated in Fiscal Year 2009.

**TOTAL FIRE PROTECTION**

<b>26,744</b>	<b>13,839</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>40,583</b>
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**PUBLIC HEALTH & SAFETY**

**LAW ENFORCEMENT**

**PROPERTY ROOM/ASSET SEIZURE FACILITIES**

2007 ISSUED TAX NOTES	1,930	0	0	0	0	0	1,930
2008 CERTIFICATES OF OBLIGATION	2,046	0	0	0	0	0	2,046
UNISSUED CERTIFICATES OF OBLIGATION	5,661	3,800	0	0	0	0	9,461
Total	<u>9,637</u>	<u>3,800</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,437</u>

Council District(s)  
5

Project (24-00014) - This project repairs and improves the building at 555 Academic Court for the SAPD Property Room.

**PUBLIC SAFETY HEADQUARTERS**

2007 ISSUED CERTIFICATES OF OBLIGATION	10,000	4,950	0	0	0	0	14,950
2008 CERTIFICATES OF OBLIGATION	0	14,850	0	0	0	0	14,850
UNISSUED CERTIFICATES OF OBLIGATION	0	19,900	50,000	0	0	0	69,900
Total	<u>10,000</u>	<u>39,700</u>	<u>50,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>99,700</u>

Council District(s)  
CW

Project (40-00176) - This project will provide for the construction of a Public Safety Headquarters in the downtown area. It will provide space to replace the existing Police Headquarter and Fire Headquarter facilities that are being redirected for other uses.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**PUBLIC HEALTH & SAFETY**

**LAW ENFORCEMENT**

**REGIONAL INTEROPERABILITY SYSTEM & COMPUTER AIDED DISPATCH (CAD)**

1999 GO PUBLIC SAFETY IMPROVEMENT BOND	265	776	0	0	0	0	1,041
2007 ISSUED CERTIFICATES OF OBLIGATION	1,687	313	0	0	0	0	2,000
2008 TAX NOTES	76	0	0	0	0	0	76
BEX CO FIRE MARSHAL'S OFFICE FIRE CODE FUND CONTRIB	79	64	0	0	0	0	143
BEX CO SHERIFF'S OFFICE CAD ENHANCEMENT CONTRIB	52	39	0	0	0	0	91
BEXAR METRO 911 DISTRICT CONTRIBUTION	1,287	888	0	0	0	0	2,175
COPS TECH GRANT	1,445	1,634	0	0	0	0	3,079
GENERAL FUND	206	100	0	0	0	0	306
Total	<b>5,097</b>	<b>3,814</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,911</b>

Council District(s)  
CW

Project (17-00032) - Funds will be allocated to procure application softwares, hardware, and other capital needed to improve the computer-aided dispatch system and implement a Regional Emergency Communication system. This project will improve the effectiveness of Public Safety services and improve the sharing of information between jurisdictions.

**TOTAL LAW ENFORCEMENT**

24,734	47,314	50,000	0	0	0	122,048
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**PUBLIC HEALTH & SAFETY**

**MUNICIPAL FACILITIES**

**COMMUNICARE HEALTH CENTER**

2007 GO PUBLIC HEALTH IMPROVEMENT BOND	125	0	0	0	0	0	125
Total	<b>125</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125</b>

Council District(s)  
4

Project (40-00149) - Facility renovations at the Barrio Family Health Center located at 1102 Barclay.

**TOTAL MUNICIPAL FACILITIES**

125	0	0	0	0	0	125
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**TOTAL PUBLIC HEALTH & SAFETY**

133,365	127,534	74,403	4,292	717	0	340,311
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**RECREATION & CULTURE**

**LIBRARIES**

**CENTRAL LIBRARY ELEVATORS**

2006 ISSUED CERTIFICATES OF OBLIGATION	125	0	0	0	0	0	125
Total	<b>125</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>125</b>

Council District(s)  
1

Project (40-00188) - This project will provide funds for the replacement of certain elevator components at the Central Library Branch.

**RECREATION & CULTURE**

**LIBRARIES**

**CENTRAL LIBRARY WEATHERIZATION PROJECT**

2006 ISSUED CERTIFICATES OF OBLIGATION	1,795	0	0	0	0	0	1,795
2006 ISSUED TAX NOTES	239	0	0	0	0	0	239
2007 ISSUED CERTIFICATES OF OBLIGATION	2,300	0	0	0	0	0	2,300
2008 CERTIFICATES OF OBLIGATION	1,100	0	0	0	0	0	1,100
UNISSUED CERTIFICATES OF OBLIGATION	299	0	0	0	0	0	299
Total	<u>5,733</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,733</u>

Council District(s)

1

Project (04-00108) - This project will recoat the Central Library. Other improvements include the replacement of roof, skylight and repair of exterior leaks.

**CORTEZ BRANCH LIBRARY**

COMMUNITY DEVELOPMENT BLOCK GRANT	87	0	0	0	0	0	87
Total	<u>87</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>87</u>

Council District(s)

4

Project (40-00140) - Expansion of the entry lobby and renovations including landscaping enhancements, exterior painting and a new monument sign.

**DISTRICT 3 NEW BRANCH LIBRARY**

2007 GO LIBRARY IMPROVEMENT BOND	2,870	0	0	0	0	0	2,870
2008 CERTIFICATES OF OBLIGATION	1,603	0	0	0	0	0	1,603
STORM WATER OPERATING FUND	800	0	0	0	0	0	800
UNISSUED CERTIFICATES OF OBLIGATION	400	0	0	0	0	0	400
Total	<u>5,673</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,673</u>

Council District(s)

3

Project (40-00141) - New Branch Library and master plan of 26 acre site.

**JOHNSTON BRANCH LIBRARY**

2007 GO LIBRARY IMPROVEMENT BOND	283	0	0	0	0	0	283
COMMUNITY DEVELOPMENT BLOCK GRANT	80	0	0	0	0	0	80
Total	<u>363</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>363</u>

Council District(s)

4

Project (40-00144) - Retaining wall replacement, site repairs, roof repairs, interior improvements.

**RECREATION & CULTURE**

**LIBRARIES**

**LAS PALMAS BRANCH ROOF REPLACEMENT**

2006 ISSUED CERTIFICATES OF OBLIGATION	240	0	0	0	0	0	240
Total	<u>240</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>240</u>

Council District(s)  
1

Project (40-00189) - This project will provide funds for the replacement of the roof at Las Palmas Branch Library.

**MAVERICK BRANCH LIBRARY**

1999 GO LIBRARY SYSTEM IMPROVEMENT BOND	93	0	0	0	0	0	93
Total	<u>93</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>93</u>

Council District(s)  
7

Project (04-00001) - Maverick Branch Library/Fire Station #49 --- This project is located at 8700 Mystic Park near Bandera (Hwy 16) and Guilbeau. It includes a 10,000 square feet Fire Station #49 and a 15,000 square feet Branch library on the acquired (1/02) 8 Acresite.

**MCCRELESS BRANCH LIBRARY**

2007 GO LIBRARY IMPROVEMENT BOND	425	0	0	0	0	0	425
Total	<u>425</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>425</u>

Council District(s)  
3

Project (40-00145) - HVAC, site, interior and exterior painting and repairs.

**MEMORIAL BRANCH LIBRARY**

2007 GO LIBRARY IMPROVEMENT BOND	200	0	0	0	0	0	200
Total	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Council District(s)  
5

Project (40-00146) - Repairs and renovations to branch library facilities.

**PARMAN (NEW BRANCH LIBRARY)**

2007 GO LIBRARY IMPROVEMENT BOND	2,804	0	0	0	0	0	2,804
2008 CERTIFICATES OF OBLIGATION	375	0	0	0	0	0	375
UNISSUED CERTIFICATES OF OBLIGATION	2,125	1,500	0	0	0	0	3,625
Total	<u>5,304</u>	<u>1,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,804</u>

Council District(s)  
9

Project (40-00142) - Design, construction and furnishing of a new branch library.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**LIBRARIES**

**WESTERN ART HISTORY PORTAL**

2007 ISSUED CERTIFICATES OF OBLIGATION	740	0	0	0	0	0	740
2008 CERTIFICATES OF OBLIGATION	0	750	0	0	0	0	750
Total	<u>740</u>	<u>750</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,490</u>

Council District(s)  
1

Project (40-00177) - Provides funding to convert up to 5,000 sq. ft. of the Briscoe Art Museum to a History Center Portal. The History Center Portal will be operated by the San Antonio Public Library.

**WESTFALL BRANCH LIBRARY- HVAC/ROOF REPLACEMENT**

2006 ISSUED CERTIFICATES OF OBLIGATION	242	0	0	0	0	0	242
Total	<u>242</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>242</u>

Council District(s)  
1

Project (40-00187) - This project will provide funds for the replacement of air conditioning, heating, ventilating system and roof replacement at Westfall Branch Library.

**TOTAL LIBRARIES**

19,225	2,250	0	0	0	0	21,475
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**RECREATION & CULTURE**

**MUNICIPAL FACILITIES**

**ALAMODOME 2010 STRUCTURAL EXAM**

HOTEL OCCUPANCY TAX RENEWAL & IMPROVEMENT CONTINGENCY FUND	200	0	0	0	0	0	200
Total	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Council District(s)  
CW

Project (45-00016) - This project will provide for the examination of the Alamodome's roof structural system to ensure structural integrity.

**ALAMODOME NCAA IMPROVEMENTS**

HOTEL OCCUPANCY TAX RENEWAL & IMPROVEMENT CONTINGENCY FUND	900	0	0	0	0	0	900
Total	<u>900</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>900</u>

Council District(s)  
CW

Project (45-00015) - This project would provide for several enhancements to the Alamodome in anticipation of the NCAA's Women's basketball games held at the Alamodome in the spring of 2010.

**BILLA LEARNING CENTER FACILITY IMPROVEMENTS**

COMMUNITY DEVELOPMENT BLOCK GRANT	77	0	0	0	0	0	77
Total	<u>77</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>77</u>

Council District(s)  
3

Project (38-00010) - This project includes facility improvements to the Billa Learning and Leadership Center. These facility improvements include foundation leveling and sidewalk replacement.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**MUNICIPAL FACILITIES**

**CARVER COMMUNITY CULTURAL CENTER**

UNISSUED CERTIFICATES OF OBLIGATION	200	0	0	0	0	0	200
Total	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Council District(s) Project (38-00015) - Facility Improvements such as fire alarm repairs, sprinkler system repairs, plaster repair.  
2

**COLLEGE ACCESS CENTER**

UNISSUED CERTIFICATES OF OBLIGATION	750	0	0	0	0	0	750
Total	<u>750</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>750</u>

Council District(s) Project (38-00017) - This project will fund facility renovations and the purchase of furniture and equipment for the College Access Center.  
CW

**CONVENTION CENTER CARPET REPLACEMENT**

HOTEL OCCUPANCY TAX RENEWAL & IMPROVEMENT CONTINGENCY FUND	1,821	0	0	0	0	0	1,821
Total	<u>1,821</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,821</u>

Council District(s) Project (42-00020) - Provides for replacement of the carpet within the Henry B. Gonzalez Convention Center  
CW

**CONVENTION CENTER EXTERIOR RENOVATION**

HOTEL OCCUPANCY TAX RENEWAL & IMPROVEMENT CONTINGENCY FUND	1,500	0	0	0	0	0	1,500
HOTEL OCCUPANCY TAX REVENUE BOND	4,321	0	0	0	0	0	4,321
Total	<u>5,821</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,821</u>

Council District(s) Project (42-00009) - This project provides for exterior upgrades including grand entrance to the Convention Center, exterior finishes, lighting and landscaping enhancements.  
CW

**CONVENTION CENTER INTERIOR IMPROVEMENTS**

HOTEL OCCUPANCY TAX RENEWAL & IMPROVEMENT CONTINGENCY FUND	409	0	0	0	0	0	409
Total	<u>409</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>409</u>

Council District(s) Project (42-00016) - Will provide for additional public area furniture, signage improvement, and customer service enhancements.  
CW

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**MUNICIPAL FACILITIES**

**CSEF DEPT IT IMPROVEMENTS**

HOTEL OCCUPANCY TAX RENEWAL & IMPROVEMENT CONTINGENCY FUND	660	0	0	0	0	0	660
HOTEL OCCUPANCY TAX REVENUE BOND	90	0	0	0	0	0	90
<b>Total</b>	<b>750</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>750</b>

Council District(s)

CW

Project (42-00019) - This project provides funding for technical improvements to the Convention, Sports, and Entertainment Facilities Department. Improvements include the addition of digital signage at the Convention Center and high definition service improvement at the Convention Center and the Alamodome.

**EARLY CHILDHOOD CENTER**

UNISSUED CERTIFICATES OF OBLIGATION	400	0	0	0	0	0	400
<b>Total</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>

Council District(s)

CW

Project (38-00018) - This project will fund facility renovations and the purchase of furniture, computers, and equipment for the Early Childhood Center.

**HEART OF TEXAS BALLROOM**

HOTEL OCCUPANCY TAX REVENUE BOND	1,500	0	0	0	0	0	1,500
<b>Total</b>	<b>1,500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500</b>

Council District(s)

CW

Project (42-00022) - This project will provide for the construction of a Riverwalk-level ballroom meeting space.

**LILA COCKRELL THEATER RENOVATION**

HOTEL OCCUPANCY TAX REVENUE BOND	23,051	0	0	0	0	0	23,051
<b>Total</b>	<b>23,051</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,051</b>

Council District(s)

CW

Project (42-00021) - Renovation of theater including improvements to mechanical, electrical and plumbing systems. Other improvements to theater systems, interior finishes and code and ADA upgrades.

**LILA COCKRELL THEATER ROOF REPLACEMENT**

HOTEL OCCUPANCY TAX RENEWAL & IMPROVEMENT CONTINGENCY FUND	671	0	0	0	0	0	671
<b>Total</b>	<b>671</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>671</b>

Council District(s)

CW

Project (42-00023) - Will replace the existing roof over the Lila Cockrell Theater.

**SENIOR CENTER FACILITY EXPANSION**

UNISSUED CERTIFICATES OF OBLIGATION	400	0	0	0	0	0	400
<b>Total</b>	<b>400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>400</b>

Council District(s)

4

Project (38-00016) - This project will fund facility renovations and the purchase of furniture and equipment for the Cortez Senior Center.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**MUNICIPAL FACILITIES**

**WEST END PARK SENIOR CENTER**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	40	0	0	0	0	0	40
Total	<u>40</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>40</u>

Council District(s)  
1

Project (38-00006) - Construct a new multipurpose building with additional parking and modify existing building for a covered pavilion with new exterior painting.

**WEST END PARK/FRANK GARRETT**

2008 CERTIFICATES OF OBLIGATION	847	0	0	0	0	0	847
Total	<u>847</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>847</u>

Council District(s)  
1

Project (40-00165) - West End: Will repair roof, fix foundation deficiencies, improve drainage at entrance, and renovate the kitchen. Frank Garrett: replace flooring throughout, HVAC master plan, replace intercom/communications system, and implement a security system.

**WILLIE VELASQUEZ LITERACY LEARNING DEVELOPMENT CENTER**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	290	0	0	0	0	0	290
Total	<u>290</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>290</u>

Council District(s)  
1

Project (38-00007) - This project will expand the floor space at the literacy center and will replace the HVAC system at the center.

<b>TOTAL MUNICIPAL FACILITIES</b>	<b>38,127</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>38,127</b>
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**RECREATION & CULTURE**

**PARKS**

**APACHE PARK - PAVILION**

2007 GO PARK & RECREATION IMPROVEMENT BOND	106	0	0	0	0	0	106
Total	<u>106</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>106</u>

Council District(s)  
5

Project (40-00070) - Development of a park pavilion.

**ARNOLD PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	486	0	0	0	0	0	486
UDC FEE IN-LIEU-OF-FUNDS	7	0	0	0	0	0	7
Total	<u>493</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>493</u>

Council District(s)  
4

Project (40-00071) - Basic park improvements.

**RECREATION & CULTURE**

**PARKS**

**BEACON HILL LINEAR PARK**

UNISSUED CERTIFICATES OF OBLIGATION	600	0	0	0	0	0	600
Total	<u>600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>600</u>

Council District(s)  
1

Project (26-00572) - Project will provide park improvements including a basketball court, natural playscape, picnic units, and landscaping.

**BONNIE CONNER PARK (HAUSMAN PARK)**

2007 GO PARK & RECREATION IMPROVEMENT BOND	431	0	0	0	0	0	431
UDC FEE IN-LIEU-OF-FUNDS	79	0	0	0	0	0	79
Total	<u>510</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>510</u>

Council District(s)  
8

Project (40-00089) - Development of park improvements adjacent to John Igo Branch Library.

**BROOKS PARK IMPROVEMENTS**

BROOKSIDE TIRZ DEVELOPMENT FUND	300	0	0	0	0	0	300
Total	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300</u>

Council District(s)  
3

Project (26-00087) - Provides for the Development of a Neighborhood Park.

**BURBANK HIGH SCHOOL WALKING TRACK LIGHTING PARTNERSHIP PROJECT**

UNISSUED CERTIFICATES OF OBLIGATION	100	0	0	0	0	0	100
Total	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>

Council District(s)  
5

Project (26-00576) - Lighting of walking track at Burbank High school. Project to include the installation of eight light poles and electrical panel, circuits and distribution.

**COLLINS GARDENS PARK-LIGHTING/AMENITIES**

2007 GO PARK & RECREATION IMPROVEMENT BOND	219	0	0	0	0	0	219
Total	<u>219</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>219</u>

Council District(s)  
5

Project (40-00075) - Development of lighting and basic park improvements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>CONCEPCION PARK POOL</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	321	0	0	0	0	0	321
UDC FEE IN-LIEU-OF-FUNDS	3	0	0	0	0	0	3
Total	<u>324</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>324</u>
Council District(s)	Project (40-00076) – Rehabilitate the pool facility to include ADA modifications.						
3							
<b>CULEBRA CREEK PARK LAND/ACQUISITION</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	630	702	0	0	0	0	1,332
UDC FEE IN-LIEU-OF-FUNDS	42	0	0	0	0	0	42
Total	<u>672</u>	<u>702</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,374</u>
Council District(s)	Project (40-00077) – City funded improvements to park include utility infrastructure, access road and access gate.						
6							
<b>DAFOSTE PARK PLAYGROUND REPLACEMENT PROJECT</b>							
UDC FEE IN-LIEU-OF-FUNDS	30	0	0	0	0	0	30
Total	<u>30</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>30</u>
Council District(s)	Project (26-00557) – Replacement of Playground equipment to include ADA improvements.						
2							
<b>DELLCREST PARK RENOVATION PROJECT</b>							
GENERAL FUND	98	0	0	0	0	0	98
Total	<u>98</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>98</u>
Council District(s)	Project (26-00554) – Renovation and rehabilitation of Dellcrest Park.						
2							
<b>DENMAN (LAND ACQUISITION / PARK DEVELOPMENT CD 8 / CD 9)</b>							
GENERAL FUND	40	0	0	0	0	0	40
UDC FEE IN-LIEU-OF-FUNDS	44	0	0	0	0	0	44
Total	<u>84</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>84</u>
Council District(s)	Project (40-00150) - Acquisition and development of Denman Park to include new parking, walking trails and park amenities.						
8 9							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**PARKS**

**DISTRICT 2, 3 & 4 POOL FACILITIES - FAIRCHILD POOL**

2007 GO PARK & RECREATION IMPROVEMENT BOND	470	0	0	0	0	0	470
Total	<u>470</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>470</u>

Council District(s)  
2 3 4

Project (40-00081) - Rehabilitation of the pool facility, including ADA modifications.

**EDWARDS AQUIFER PROTECTION PROGRAM**

PROP 1 - EDWARDS AQUIFER RECHARGE ZONE	2,837	0	0	0	0	0	2,837
Total	<u>2,837</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,837</u>

Council District(s)  
CW

Project (24-00013) - This project will provide for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone.

**ELLA AUSTIN COMMUNITY CENTER**

2007 GO PARK & RECREATION IMPROVEMENT BOND	194	0	0	0	0	0	194
UNISSUED CERTIFICATES OF OBLIGATION	150	0	0	0	0	0	150
Total	<u>344</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>344</u>

Council District(s)  
2

Project (40-00079) - The funds will go to roof improvements, HVAC replacement and asbestos abatement work.

**ELMENDORF LAKE PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	306	127	0	0	0	0	433
Total	<u>306</u>	<u>127</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>433</u>

Council District(s)  
5

Project (40-00080) - Park rehabilitation, including stage and boat dock structure, ball field lighting, and ADA modifications.

**ELMENDORF LAKE VETERANS ART PROJECT**

HOTEL OCCUPANCY TAX RENEWAL & IMPROVEMENT CONTINGENCY FUND	10	34	0	0	0	0	44
Total	<u>10</u>	<u>34</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>44</u>

Council District(s)  
5

Project (40-00193) - This project provides for accomplishing tasks that apply to the implementation of the 2007- 2012 General Obligation Bond Program. These tasks apply to the program as a whole and not to an individual project. The development of a new Design Guidance Manual is an example of these tasks.

**RECREATION & CULTURE**

**PARKS**

**FEATHER RIDGE**

2009 TAX NOTES	96	0	0	0	0	0	96
Total	<u>96</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>96</u>

Council District(s)  
10

Project (26-00559) - This project will provide funding for the further development of Feather Ridge Park.

**FLORES PARK POOL**

2007 GO PARK & RECREATION IMPROVEMENT BOND	462	0	0	0	0	0	462
Total	<u>462</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>462</u>

Council District(s)  
4

Project (40-00082) - Rehabilitation of the pool facility, including ADA modifications.

**FRANK TEJEDA PARK WALKING TRAIL**

2009 TAX NOTES	200	0	0	0	0	0	200
Total	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Council District(s)  
5

Project (40-00203) - This project will provide general park improvements to include a trail and associated amenities/facilities. The scope of the project will be executed up to funds available in the project budget.

**FRENCH CREEK PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	22	0	0	0	0	0	22
Total	<u>22</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>22</u>

Council District(s)  
7

Project (40-00083) - Development of general park improvements.

**GATEWAY TERRACE PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	13	0	0	0	0	0	13
Total	<u>13</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>13</u>

Council District(s)  
4

Project (40-00084) - Development of general park improvements.

**GEORGE GERVIN ACADEMY WELLNESS**

2007 GO PARK & RECREATION IMPROVEMENT BOND	248	0	0	0	0	0	248
Total	<u>248</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>248</u>

Council District(s)  
2

Project (40-00085) - This project will allow the City to partner with a non-profit entity to construct a gym to be available for public use.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>GOLDEN COMMUNITY</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	117	0	0	0	0	0	117
Total	<u>117</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>117</u>
Council District(s)	Project (40-00086) - Development of park improvements.						
4							
<b>GUADALUPE THEATER</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	136	0	0	0	0	0	136
Total	<u>136</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>136</u>
Council District(s)	Project (40-00087) - General rehabilitation of facility.						
5							
<b>HEMISFAIR PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	1,526	61	0	0	0	0	1,587
2008 CERTIFICATES OF OBLIGATION	0	1,300	0	0	0	0	1,300
Total	<u>1,526</u>	<u>1,361</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,887</u>
Council District(s)	Project (40-00090) - Provides funding to rehabilitate historic structures, provide infrastructure for outdoor events, upgrade restrooms, plumb and refurbish all water features in the park, enhance landscaping and irrigation, etc.						
1							
<b>HERITAGE NEIGHBORHOOD POOL</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	726	0	0	0	0	0	726
UDC FEE IN-LIEU-OF-FUNDS	16	0	0	0	0	0	16
Total	<u>742</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>742</u>
Council District(s)	Project (40-00091) - Rehabilitation and renovation of an existing facility including ADA modifications for use by the general public.						
4							
<b>HILLSIDE ACRES COMMUNITY GARDENS</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	181	0	0	0	0	0	181
UDC FEE IN-LIEU-OF-FUNDS	23	0	0	0	0	0	23
Total	<u>204</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>204</u>
Council District(s)	Project (40-00092) - Development of park and facility improvements.						
4							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**PARKS**

**INGRAM HILLS PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	38	0	0	0	0	0	38
UDC FEE IN-LIEU-OF-FUNDS	6	0	0	0	0	0	6
Total	<u>44</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>44</u>

Council District(s)  
7

Project (40-00093) - Development of lighting and basic park improvements.

**JOE WARD COMMUNITY CENTER**

2009 TAX NOTES	114	0	0	0	0	0	114
Total	<u>114</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>114</u>

Council District(s)  
7

Project (26-00560) - This project allocates funding for general improvements related to the Joe Ward Community Center.

**JOE WARD PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	308	0	0	0	0	0	308
Total	<u>308</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>308</u>

Council District(s)  
7

Project (40-00095) - Development of a pool bathhouse and ADA modification.

**KING WILLIAM PARK**

2009 TAX NOTES	92	0	0	0	0	0	92
UNISSUED CERTIFICATES OF OBLIGATION	88	0	0	0	0	0	88
Total	<u>180</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>180</u>

Council District(s)  
1

Project (26-00561) - This project will provide general park improvements to include walkways within park.

**KINGSBOROUGH SCHOOL WALKING TRACK LIGHTING**

2007 GO PARK & RECREATION IMPROVEMENT BOND	166	0	0	0	0	0	166
Total	<u>166</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>166</u>

Council District(s)  
3

Project (40-00096) - Development of lighting improvements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**PARKS**

**LA VILLITA RESTORATION**

2007 ISSUED CERTIFICATES OF OBLIGATION	255	0	0	0	0	0	255
2008 CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
UNISSUED CERTIFICATES OF OBLIGATION	773	0	0	0	0	0	773
Total	<b>1,528</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,528</b>

Council District(s)  
1

Project (40-00168) - Provides funding to replace existing electrical panels, replace pavers, replace HVAC units, upgrade public restrooms, repair roofs in several historic buildings, and replace trees in Maverick Plaza.

**LACKLAND TERRACE PARK / SKATE FACILITY**

2007 GO PARK & RECREATION IMPROVEMENT BOND	340	0	0	0	0	0	340
Total	<b>340</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>340</b>

Council District(s)  
4

Project (40-00195) - Development of general park improvements including a skate park.

**LEON CK GREENWAY (ACQ. PROP 3)**

PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	737	451	286	0	0	0	1,474
Total	<b>737</b>	<b>451</b>	<b>286</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,474</b>

Council District(s)  
CW

Project (26-00060) - Purchase property along Leon Creek for the Linear Creekway Parks Development Project.

**LEON CREEK GREENWAY (BANDERA ROAD TO LOOP 410)**

PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	6,336	972	0	0	0	0	7,308
Total	<b>6,336</b>	<b>972</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,308</b>

Council District(s)  
6 7

Project (26-00077) - Designs and constructs hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 5.3 miles in length.

**LEON CREEK GREENWAY (LOOP 1604 TO BANDERA ROAD)**

PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	2,322	0	0	0	0	0	2,322
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	2,324	0	0	0	0	0	2,324
Total	<b>4,646</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,646</b>

Council District(s)  
7 8

Project (26-00079) - Designs and constructs hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 7 miles in length.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**PARKS**

**LEON CREEK GREENWAY (LOOP TRAIL AT LEVI STRAUSS PARK)**

PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	2,739	2,050	0	0	0	0	4,789
Total	<u>2,739</u>	<u>2,050</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,789</u>

Council District(s)  
6

Project (26-00078) - Designs and constructs hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 2.7 miles in length.

**LEON CREEK GREENWAY (PEARSALL PARK TO QUINTANA ROAD)**

PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	2,275	0	0	0	0	0	2,275
Total	<u>2,275</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,275</u>

Council District(s)  
4

Project (26-00076) - Designs and constructs hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 2 miles in length.

**LOCKWOOD PARK GYM**

2007 ISSUED CERTIFICATES OF OBLIGATION	297	0	0	0	0	0	297
Total	<u>297</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>297</u>

Council District(s)  
2

Project (26-00529) - Provides funding to demolish the existing gym. A covered basketball court will be built on the site.

**M.L. KING PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	0	4	225	0	0	0	229
UDC FEE IN-LIEU-OF-FUNDS	2	4	0	0	0	0	6
Total	<u>2</u>	<u>8</u>	<u>225</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>235</u>

Council District(s)  
2

Project (26-00470) - Development of the park north of Salado Creek to include a group pavilion and parking lot.

**MADISON SQUARE DOG PARK**

2009 TAX NOTES	96	0	0	0	0	0	96
Total	<u>96</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>96</u>

Council District(s)  
1

Project (26-00562) - This project will use funding for construction of a dog park at Madison Park.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>MAIN PLAZA</b>							
UNISSUED CERTIFICATES OF OBLIGATION	250	0	0	0	0	0	250
Total	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>
Council District(s)	Project (40-00999) - The scope of the project includes the Main Plaza fountains alternative water supply study and the implementation of items as identified by the third party study.						
1							
<b>MARKET SQUARE</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	250	867	0	0	0	0	1,117
2008 CERTIFICATES OF OBLIGATION	0	1,770	0	0	0	0	1,770
Total	<u>250</u>	<u>2,637</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,887</u>
Council District(s)	Project (40-00101) - Improvements to public plazas at Market Square.						
1							
<b>MARKET SQUARE EL MERCADO BUILDING</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	197	633	0	0	0	0	830
UNISSUED CERTIFICATES OF OBLIGATION	100	225	0	0	0	0	325
Total	<u>297</u>	<u>858</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,155</u>
Council District(s)	Project (40-00102) - Provides funding to improve underground utility work to manage storm water, install new pavers and curb ramps, exterior lighting, and improve landscape in public plazas.						
1							
<b>MCCLAINE PARK IMPROVEMENT</b>							
UDC FEE IN-LIEU-OF-FUNDS	143	0	0	0	0	0	143
Total	<u>143</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>143</u>
Council District(s)	Project (26-00570) - This project allocates funding for general improvements related to the McClain Park.						
10							
<b>MEDINA BASE ROAD PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	155	0	0	0	0	0	155
UDC FEE IN-LIEU-OF-FUNDS	48	0	0	0	0	0	48
Total	<u>203</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>203</u>
Council District(s)	Project (40-00104) - Basic park improvements.						
4							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**PARKS**

**MEDINA GREENWY (PLEASANTON-MISSION D LAGO)**

PROP 2 - FY 2005 MEDINA RIVER IMPROVEMENTS	2,755	0	0	0	0	0	2,755
Total	<u>2,755</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,755</u>

Council District(s)  
3

Project (26-00569) - Acquisition and development of properties along the Medina River and design/development of recreation hike and bike trails for a stretch of approximately 3 miles in length.

**MEDINA GREENWY (RIVER CROSS-PLEASANTON RD)**

PROP 2 - FY 2005 MEDINA RIVER IMPROVEMENTS	2,755	0	0	0	0	0	2,755
Total	<u>2,755</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,755</u>

Council District(s)  
3

Project (26-00568) - Acquisition and development of properties along the Medina River and design/development of recreation hike and bike trails for a stretch of approximately 3 miles in length.

**MEDINA RIVER GREENWAY (MEDINA RIVER PARK TO OLD APPLEWHITE ROAD)**

PROP 2 - FY 2005 MEDINA RIVER IMPROVEMENTS	756	270	0	0	0	0	1,026
Total	<u>756</u>	<u>270</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,026</u>

Council District(s)  
3 4

Project (26-00055) - This project will provide for the acquisition and development of properties along the Medina River and design/development of recreational hike and bike trails.

**MEDINA RIVER GREENWAY (OLD APPLEWHITE ROAD TO RIVER CROSSING)**

PROP 2 - FY 2005 MEDINA RIVER IMPROVEMENTS	72	0	0	0	0	0	72
Total	<u>72</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>72</u>

Council District(s)  
3 4

Project (26-00549) - Acquisition and development of properties along the Medina River and design/development of recreational hike and bike trails.

**MEDINA VALLEY HIGH FUTURE PALMS EXTENSION**

UNISSUED CERTIFICATES OF OBLIGATION	200	0	0	0	0	0	200
Total	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Council District(s)  
4

Project (26-00578) - Land acquisition, community input for park enhancements and build of community desired improvements within budget.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**PARKS**

**MILLER'S POND PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	72	0	0	0	0	0	72
UDC FEE IN-LIEU-OF-FUNDS	5	0	0	0	0	0	5
Total	<u>77</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>77</u>

Council District(s)  
4

Project (40-00105) - Basic park improvements.

**MIRAFLORES BRACKENRIDGE PARK IMPROVEMENT**

FACILITY SERVICES IMPROVEMENT & CONTINGENCY FUND	54	0	0	0	0	0	54
Total	<u>54</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>54</u>

Council District(s)  
9

Project (26-00089) - Development of a master plan and design and construction of a bridge access from the park, ADA modifications, and facility general renovations to include electrical, irrigation, landscape, and artwork restoration and stabilization.

**MISSION DEL LAGO AREA PARK DEVELOPMENT**

2007 GO PARK & RECREATION IMPROVEMENT BOND	194	0	0	0	0	0	194
Total	<u>194</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>194</u>

Council District(s)  
3

Project (40-00106) - Development of general park improvements, including sport courts, on park land adjacent to the Mission Del Lago Golf Course.

**MISSION TRAILS FACILITY IMPROVEMENTS**

2003 GO STREETS AND PEDESTRIAN IMPROVEMENT BOND	77	0	0	0	0	0	77
Total	<u>77</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>77</u>

Council District(s)  
3 5

Project (23-00190) - This project will provide for the construction of a hike and bike trail along the San Antonio River from Lone Star Boulevard to Eagleland Drive near Brackenridge High school and associated street improvements on Eagleland Drive.

**MITCHELL LAKE WETLANDS CONSERVATION**

2007 GO PARK & RECREATION IMPROVEMENT BOND	45	79	0	0	0	0	124
Total	<u>45</u>	<u>79</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>124</u>

Council District(s)  
3

Project (40-00107) - Expansion of the center's parking, pavilion, and restroom facilities.

**RECREATION & CULTURE**

**PARKS**

**MLK/WHEATLEY HEIGHTS SPORTSPLEX**

UNISSUED CERTIFICATES OF OBLIGATION	650	0	0	0	0	0	650
Total	<u>650</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>650</u>

Council District(s)  
2

Project (26-00573) - To increase visitor/spectator capacity through increased seating at the MLK/Wheatley Heights sportsplex.

**MONTERREY PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	82	0	0	0	0	0	82
Total	<u>82</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>82</u>

Council District(s)  
5

Project (40-00108) - Development of parking lot lighting.

**NANI FALCONE SKATE PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	363	0	0	0	0	0	363
Total	<u>363</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>363</u>

Council District(s)  
7

Project (40-00109) - Development of a skate park.

**NORTHAMPTON PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	168	0	0	0	0	0	168
UDC FEE IN-LIEU-OF-FUNDS	80	0	0	0	0	0	80
Total	<u>248</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>248</u>

Council District(s)  
2

Project (40-00110) - Development of basic park improvements.

**NORTHEAST AREA RECREATIONAL FACILITY**

2007 GO PARK & RECREATION IMPROVEMENT BOND	1,269	0	0	0	0	0	1,269
Total	<u>1,269</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,269</u>

Council District(s)  
2

Project (40-00111) - Public recreational facility (to include multi-purpose rooms and gymnasium) on Walzem.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**PARKS**

**NORTHRIDGE PARK RENOVATION PROJECT**

GENERAL FUND	100	0	0	0	0	0	100
Total	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>

Council District(s)	Project (26-00553) - Renovation and rehabilitation of Northridge Park						
10							

**OFFICER JOHN R. WHEELER PARK (CHESTNUT SPRINGS PARK)**

2007 GO PARK & RECREATION IMPROVEMENT BOND	313	109	0	0	0	0	422
Total	<u>313</u>	<u>109</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>422</u>

Council District(s)	Project (40-00112) - Development of basic park improvements.						
6							

**OLMOS TERRACE PARK**

2009 TAX NOTES	126	0	0	0	0	0	126
Total	<u>126</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>126</u>

Council District(s)	Project (26-00563) - This project will use funding for a trail, pavilion, and other park improvements up to available funding.						
1							

**OSCAR PEREZ PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	273	0	0	0	0	0	273
UDC FEE IN-LIEU-OF-FUNDS	45	0	0	0	0	0	45
Total	<u>318</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>318</u>

Council District(s)	Project (40-00113) - Development of trail lighting and a playground expansion.						
6							

**PALM HEIGHTS BASKETBALL COURT PAVILION COVER**

UNISSUED CERTIFICATES OF OBLIGATION	400	0	0	0	0	0	400
Total	<u>400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>400</u>

Council District(s)	Project (26-00575) - Replace two existing basketball courts including surfacing and striping, and install/construct a shade structure over both courts. Electrical Service and lighting will also be included in project.						
5							

**RECREATION & CULTURE**

**PARKS**

**PALO ALTO PARK**

2009 TAX NOTES	97	0	0	0	0	0	97
Total	<u>97</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>97</u>

Council District(s)  
4

Project (26-00564) - This project allocates funding for general park improvements.
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**PALO ALTO TERRACE PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	41	0	0	0	0	0	41
Total	<u>41</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>41</u>

Council District(s)  
4

Project (40-00115) - Development of basic park improvements.
--

**PARK PROPERTY ACQUISITION DEVELOPMENT (HILLIJE)**

UNISSUED CERTIFICATES OF OBLIGATION	200	0	0	0	0	0	200
Total	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Council District(s)  
3

Project (26-00579) - Land acquisition, community input for park enhancements and build of community desired improvements within budget.
---

**PEARSALL PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	877	0	0	0	0	0	877
Total	<u>877</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>877</u>

Council District(s)  
4

Project (40-00116) - Development of the northern portion of the park.
---

**PERSHING PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	82	0	0	0	0	0	82
Total	<u>82</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>82</u>

Council District(s)  
2

Project (40-00117) - Development of basic park improvements.
--

**RAINBOW HILLS PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	480	0	0	0	0	0	480
Total	<u>480</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>480</u>

Council District(s)  
4

Project (40-00118) - Rehabilitation of basic park facilities to include the trails and park amenities.
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FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**PARKS**

**REGIONAL SPORTSPLEX / SPECIAL NEEDS PARK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	698	0	0	0	0	0	698
Total	<u>698</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>698</u>

Council District(s)  
10

Project (40-00119) - Development of a soccer field complex and a special needs park.

**RIVERWALK**

2007 GO PARK & RECREATION IMPROVEMENT BOND	73	0	0	0	0	0	73
Total	<u>73</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>73</u>

Council District(s)  
1

Project (40-00120) - Rehabilitation of the historic River Bend including ADA improvements.

**RIVERWALK IMPROVEMENT PROJECTS (HISTORIC RIVER BEND)**

2006 ISSUED CERTIFICATES OF OBLIGATION	431	286	0	0	0	0	717
2007 ISSUED CERTIFICATES OF OBLIGATION	351	0	0	0	0	0	351
2008 CERTIFICATES OF OBLIGATION	1,394	0	0	0	0	0	1,394
RIVERWALK CAPITAL IMPROVEMENT FUND	427	300	300	300	300	0	1,627
UNISSUED CERTIFICATES OF OBLIGATION	1,527	0	0	0	0	0	1,527
Total	<u>4,130</u>	<u>586</u>	<u>300</u>	<u>300</u>	<u>300</u>	<u>0</u>	<u>5,616</u>

Council District(s)  
1

Project (40-00170) - The project would consist of demolition and site preparation, construction of accessible walkways and landings and consulting fees.

**ROHDE PARK DEVELOPMENT**

UDC FEE IN-LIEU-OF-FUNDS	45	0	0	0	0	0	45
Total	<u>45</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>45</u>

Council District(s)  
8

Project (26-00555) - Renovation and rehabilitation of Rohde Park.

**ROOSEVELT PARK PLAYGROUND (DISTRICT 5 PARKS)**

2007 GO PARK & RECREATION IMPROVEMENT BOND	172	0	0	0	0	0	172
Total	<u>172</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>172</u>

Council District(s)  
5

Project (40-00121) - Development of basic park improvements to include an additional playground and shade cover.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>ROSEDALE PARK - SKATE PARK AND OTHER</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	358	0	0	0	0	0	358
UDC FEE IN-LIEU-OF-FUNDS	26	0	0	0	0	0	26
Total	<u>384</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>384</u>
Council District(s)	Project (40-00122) - Development of basic park improvements to include a skate park and electrical upgrades.						
5							
<b>SALADO CREEK GREENWAY</b>							
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	380	297	296	0	0	0	973
Total	<u>380</u>	<u>297</u>	<u>296</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>973</u>
Council District(s)	Project (26-00064) - Purchase property along Salado Creek for the Linear Creekway Parks Development Project.						
CW							
<b>SALADO CREEK GREENWAY (BLANCO ROAD TO WALKER RANCH PARK)</b>							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	2,020	0	0	0	0	0	2,020
Total	<u>2,020</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,020</u>
Council District(s)	Project (26-00080) - Designs and constructs hike and bike trails along the Salado Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 1.2 miles in length.						
9							
<b>SALADO CREEK GREENWAY (JOHN JAMES TO FORT SAM)</b>							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	0	1,036	0	0	0	0	1,036
Total	<u>0</u>	<u>1,036</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,036</u>
Council District(s)	Project (26-00525) - Construct .6 miles of hike & bike paths and/or bike lanes along Holbrook Road (including wayfinding/interpretive signage).						
2							
<b>SALADO CREEK GREENWAY (MCALLISTER PARK TO LOOP 410)</b>							
PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	2,585	204	0	0	0	0	2,789
Total	<u>2,585</u>	<u>204</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,789</u>
Council District(s)	Project (26-00083) - Designs and constructs hike and bike trails along the Salado Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 5.5 miles in length.						
9 10							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**PARKS**

**SALADO CREEK GREENWAY (RIGSBY ROAD TO SOUTHSIDE LIONS PARK)**

PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	760	0	0	0	0	0	760
Total	<u>760</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>760</u>

Council District(s)  
2 3

Project (26-00081) - Designs and constructs hike and bike trails along the Salado Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 1.4 miles in length.

**SALADO CREEK GREENWAY (WALKER RANCH TO MCALLISTER)**

PROP 2 - FY 2005 LEON CREEK AND SALADO CREEK LINEAR	303	0	0	0	0	0	303
Total	<u>303</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>303</u>

Council District(s)  
9

Project (26-00526) - Provide wayfinding/interpretive signage to accompany hike & bike trail constructed in conjunction with Wurzbach Parkway.

**SALADO CREEK HIKE AND BIKE PHASE I**

1999 GO FLOOD CONTROL WITH PARK IMPROVEMENT BOND	197	0	0	0	0	0	197
2006 ISSUED CERTIFICATES OF OBLIGATION	585	285	0	0	0	0	870
2008 CERTIFICATES OF OBLIGATION	0	53	0	0	0	0	53
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	0	100	0	0	0	0	100
UNISSUED CERTIFICATES OF OBLIGATION	0	38	0	0	0	0	38
Total	<u>782</u>	<u>476</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,258</u>

Council District(s)  
2

Project (23-00904) - This project will construct a hike and bike trail along Salado Creek from Comanche Park to Willow Springs Golf Course.

**SALADO CREEK HIKE AND BIKE PHASE II**

2006 ISSUED CERTIFICATES OF OBLIGATION	973	17	0	0	0	0	990
2008 CERTIFICATES OF OBLIGATION	137	0	0	0	0	0	137
PROP 3 - FY 2000 LEON CREEK AND SALADO CREEK LINEAR PARK	172	0	0	0	0	0	172
UNISSUED CERTIFICATES OF OBLIGATION	0	97	0	0	0	0	97
Total	<u>1,282</u>	<u>114</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,396</u>

Council District(s)  
2

Project (23-00181) - This project will construct a hike and bike trail along the Salado Creek from Willow Springs Golf Course to Binz-Engelman Road.

<b>FUNCTION/PROGRAM/PROJ./REV./SCOPE</b>	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>	<b>FY 2014</b>	<b>FY 2015</b>	<b>TOTAL</b>
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>SAN ANTONIO RIVER IMPROVEMENTS</b>							
2003 STORM WATER REVENUE BOND	146	0	0	0	0	0	146
2008 CERTIFICATES OF OBLIGATION	5,000	0	0	0	0	0	5,000
PROP 2 - FY 2005 SAN ANTONIO RIVER IMPROVEMENTS	3,000	0	0	0	0	0	3,000
Total	<b>8,146</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,146</b>
Council District(s)	Project (23-00946) - Provide amenities for improvements for SA River Channel to create linear park from Hildebrand to Lexington and Alamo to Mission Espada including hike and bike trails, landscaping, lighting, etc. Managed by SA River Authority.						
CW							
<b>SOUTHSIDE LIONS PARK</b>							
2009 TAX NOTES	600	231	0	0	0	0	831
GENERAL FUND	150	0	0	0	0	0	150
Total	<b>750</b>	<b>231</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>981</b>
Council District(s)	Project (40-00202) - This project will provide funding to contribute to general park and lake improvements. The scope of the project will be executed up to funds available in the project budget.						
3							
<b>SOUTHSIDE LIONS PARK DAM AND SPILLWAY</b>							
2005 STORM WATER REVENUE BOND	87	0	0	0	0	0	87
Total	<b>87</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>87</b>
Council District(s)	Project (26-00256) - This project will repair the Southside Lions Park Lake Dam and Spillway.						
3							
<b>SOUTHSIDE LIONS PARK LAKE AREA</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	0	532	0	0	0	0	532
Total	<b>0</b>	<b>532</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>532</b>
Council District(s)	Project (40-00123) - Rehabilitation of general park facilities around the lake to include playgrounds, trails, lighting, and other park facilities.						
3							
<b>SPANISH GOVERNOR'S PALACE</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	616	0	0	0	0	0	616
Total	<b>616</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>616</b>
Council District(s)	Project (40-00124) - Provides for the design and construction of Spanish Governor's Palace into a municipal plaza as a continuation of the westward path from the river walk to the Mercado.						
1							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>SPICEWOOD PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	70	0	0	0	0	0	70
Total	<u>70</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>70</u>
Council District(s)	Project (40-00125) - Development of basic park improvements.						
4							
<b>STABLEWOOD PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	215	0	0	0	0	0	215
Total	<u>215</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>215</u>
Council District(s)	Project (40-00126) - Development of basic park improvements.						
4							
<b>SUNRISE PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	196	0	0	0	0	0	196
UDC FEE IN-LIEU-OF-FUNDS	44	0	0	0	0	0	44
Total	<u>240</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>240</u>
Council District(s)	Project (40-00127) - Development of basic park improvements to include a playground with picnic units and concrete walks.						
2							
<b>SUNSET HILLS BASKETBALL COURT</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	6	6	157	0	0	0	169
Total	<u>6</u>	<u>6</u>	<u>157</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>169</u>
Council District(s)	Project (40-00128) - Renovate the existing basketball court.						
7							
<b>SWIMMING FACILITIES IMPROVEMENTS CD 7</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	1,373	0	0	0	0	0	1,373
UDC FEE IN-LIEU-OF-FUNDS	6	0	0	0	0	0	6
Total	<u>1,379</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,379</u>
Council District(s)	Project (40-00129) - Rehabilitation of existing pool facilities at Sunset Hills, Garza, Woodlawn Lake and Joe Ward Pools including ADA modifications.						
7							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>RECREATION &amp; CULTURE</b>							
<b>PARKS</b>							
<b>TOM SLICK PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	327	343	0	0	0	0	670
Total	<u>327</u>	<u>343</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>670</u>
Council District(s)	Project (40-00130) - Development of basic park improvements.						
6							
<b>UNIVERSITY OF TEXAS AT SAN ANTONIO ATHLETICS FACILITIES</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	5,550	0	0	0	0	0	5,550
Total	<u>5,550</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,550</u>
Council District(s)	Project (40-00131) - The development of venues for youth tournaments and competitions, including baseball, softball, track, soccer, tennis, and various practice fields. The City will fund infrastructure improvements.						
8							
<b>UNIVERSITY PARK NEIGHBORHOOD ASSOCIATION POCKET PARK</b>							
2009 TAX NOTES	50	0	0	0	0	0	50
Total	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>
Council District(s)	Project (26-00571) - This project allocates funding for general improvements related to the University Park Neighborhood Association Pocket Park.						
7							
<b>VILLA CORONADO PARK AND COMMUNITY CENTER</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	134	0	0	0	0	0	134
COMMUNITY DEVELOPMENT BLOCK GRANT	256	0	0	0	0	0	256
Total	<u>390</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>390</u>
Council District(s)	Project (40-00132) - Development of a walking trail and general rehabilitation of the community center.						
3							
<b>VISTA VERDE PARK</b>							
2007 GO PARK & RECREATION IMPROVEMENT BOND	243	0	0	0	0	0	243
Total	<u>243</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>243</u>
Council District(s)	Project (40-00133) - General park improvements.						
5							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**PARKS**

**VOELCKER PARK IMPROVEMENTS**

2006 ISSUED TAX NOTES	326	0	0	0	0	0	326
2007 ISSUED CERTIFICATES OF OBLIGATION	4,262	906	0	0	0	0	5,168
2008 CERTIFICATES OF OBLIGATION	0	1,225	0	0	0	0	1,225
2009 TAX NOTES	1,398	0	0	0	0	0	1,398
UNISSUED CERTIFICATES OF OBLIGATION	0	1,275	0	0	0	0	1,275
Total	<b>5,986</b>	<b>3,406</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,392</b>

Council District(s)  
CW

Project (40-00134) - Phased Design and Construction Implementation of Elements from the Approved Master Plan.

**WESTSIDE YMCA BUILDING RENOVATIONS**

2008 CERTIFICATES OF OBLIGATION	154	0	0	0	0	0	154
Total	<b>154</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>154</b>

Council District(s)  
5

Project (40-00135) - Design and construction of general facility rehabilitation, including interior updates.

**WITTE MUSEUM**

2009 TAX NOTES	75	0	0	0	0	0	75
Total	<b>75</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>75</b>

Council District(s)  
9

Project (26-00567) - This project will provide for a funding agreement to provide facility improvements at the Witte Museum.

**WOODLAWN LAKE PARK IMPROVEMENTS**

UNISSUED CERTIFICATES OF OBLIGATION	1,734	0	0	0	0	0	1,734
Total	<b>1,734</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,734</b>

Council District(s)  
7

Project (26-00574) - The project allocates funding for general park improvements. The scope of the project will be executed up to funds available in the project budget.

**WOODLAWN LAKE PARK PEDESTRIAN BRIDGE**

2007 GO PARK & RECREATION IMPROVEMENT BOND	0	333	0	0	0	0	333
2009 TAX NOTES	369	164	0	0	0	0	533
Total	<b>369</b>	<b>497</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>866</b>

Council District(s)  
7

Project (40-00137) - Development of basic park improvements including a pedestrian bridge and playground expansion.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**RECREATION & CULTURE**

**PARKS**

**YMCA FACILITIES IN CD 2 AND CD 5**

2007 ISSUED CERTIFICATES OF OBLIGATION	63	0	0	0	0	0	63
Total	<u>63</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>63</u>

Council District(s)

2 5

Project (40-00181) - Provides structural review of YMCA facilities in City Council Districts 2 and 5.

**TOTAL PARKS**

84,915	17,386	1,264	300	300	0	104,165
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**TOTAL RECREATION & CULTURE**

142,267	19,636	1,264	300	300	0	163,767
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**TRANSPORTATION**

**AIR TRANSPORTATION**

**3DI NEW TERMINAL EXPANSION**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	50	0	0	0	0	0	50
AIRPORT PASSENGER FACILITY CHARGE	3,062	0	0	0	0	0	3,062
AIRPORT PASSENGER FACILITY CHARGE BOND	918	0	0	0	0	0	918
Total	<u>4,030</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,030</u>

Council District(s)

CW

Project (33-00103) - Provides for architectural, engineering and planning services for the Terminal Expansion Program at International Airport to include Terminal B and C, elevated roadway system, utility infrastructure, central plant upgrade and airside aprons.

**AIRFIELD ELECTRICAL & LIGHTING UPGRADE**

AIRPORT IMPROVEMENT PROGRAM GRANT	563	0	0	0	0	0	563
AIRPORT PASSENGER FACILITY CHARGE BOND	188	0	0	0	0	0	188
Total	<u>751</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>751</u>

Council District(s)

CW

Project (33-00148) - This project includes the upgrading of various airfield electrical and lighting components at the International Airport.

**AIRFIELD RUNWAY/TAXIWAY PAVEMENT MAINTENANCE MANAGEMENT PROGRAM**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	350	0	0	0	0	0	350
Total	<u>350</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>350</u>

Council District(s)

CW

Project (33-00054) - This project will provide a required Pavement Maintenance Management Program at San Antonio International Airport. The program is required in order to comply with federal funding requirements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**AIR TRANSPORTATION**

**ARFF VEHICLE REPLACEMENT**

AIRPORT IMPROVEMENT PROGRAM GRANT	675	0	0	0	0	0	675
AIRPORT PASSENGER FACILITY CHARGE	225	0	0	0	0	0	225
Total	<u>900</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>900</u>

Council District(s)  
CW

Project (33-00045) - This project includes the purchase of a new Airport Rescue & Fire Fighter (ARFF) Vehicle as a replacement for one that is 12 years old.

**AVIATION PROJECT MANAGEMENT**

AIRPORT REVENUE BOND	5,170	0	0	0	0	0	5,170
Total	<u>5,170</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,170</u>

Council District(s)  
CW

Project (33-00101) - This project includes the fourth expansion to the East Air Cargo Facility at the International Airport. This continues the policy of providing adequate cargo handling facilities.

**BUILDING EVALUATION & RENOVATIONS**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	230	0	0	0	0	0	230
UNISSUED AIRPORT BONDS	0	150	150	150	0	0	450
Total	<u>230</u>	<u>150</u>	<u>150</u>	<u>150</u>	<u>0</u>	<u>0</u>	<u>680</u>

Council District(s)  
CW

Project (33-00106) - The project provides for the inspection of City-owned tenant occupied facilities on airport grounds to ensure they meet code requirements and are suitable for leasing. Renovations will be performed where and when necessary.

**BUILDING MAINTENANCE SOFTWARE**

UNISSUED AIRPORT BONDS	200	0	0	0	0	0	200
Total	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Council District(s)  
CW

Project (33-00052) - This project will provide software which will enhance the tracking capabilities to efficiently consolidate and manage the critical assets, i.e. escalators, elevators, baggage equipment, etc for accurate reporting of maintenance and performance.

**BUILDING UPGRADES AND IMPROVEMENTS**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	350	0	0	0	0	0	350
UNISSUED AIRPORT BONDS	0	500	500	500	0	0	1,500
Total	<u>350</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>0</u>	<u>0</u>	<u>1,850</u>

Council District(s)  
CW

Project (33-00111) - The project includes building modifications and capital improvements to City-owned facilities throughout airport property.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**AIR TRANSPORTATION**

**CAPITAL PROJECTS - SURVEYING AND PLATTING FEES**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	800	0	0	0	0	0	800
UNISSUED AIRPORT BONDS	0	100	100	100	0	0	300
Total	<u>800</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>0</u>	<u>0</u>	<u>1,100</u>

Council District(s)  
CW

Project (33-00125) - This project provides for surveying services, participation in the "Fee-In-Lieu Of" Onsite Detention Pond Policy, and other platting fees.

**COMPREHENSIVE BUILDING EVALUATION-TERMINAL 1**

UNISSUED AIRPORT BONDS	500	0	0	0	0	0	500
Total	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Council District(s)  
CW

Project (33-00046) - This project will provide for an extensive comprehensive building evaluation of Terminal 1.

**DEMOLITION OF EXISTING CUP**

UNISSUED AIRPORT BONDS	0	1,015	0	0	0	0	1,015
Total	<u>0</u>	<u>1,015</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,015</u>

Council District(s)  
CW

Project (33-00047) - This project will decommission and demolish the old Central Utility Plant to include the disconnect of utilities, abatement, and the demolition and removal of the building, the tank, the equipment, CPS transformers and restore site to grade.

**EMPLOYEE SCREENING**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	456	0	0	0	0	0	456
Total	<u>456</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>456</u>

Council District(s)  
CW

Project (33-00026) - This project will install employee screening lanes in both Terminals 1 and 2, including building modifications and installation of magnetometers and standard operating equipment currently in use by the TSA at passenger screening.

**ENVIRONMENTAL ASSESSMENT / CLEANUP**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	398	0	0	0	0	0	398
UNISSUED AIRPORT BONDS	0	200	200	200	0	0	600
Total	<u>398</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>0</u>	<u>0</u>	<u>998</u>

Council District(s)  
CW

Project (33-00121) - This project provides for the assessment and remediation of any soil and/or groundwater contamination, asbestos, lead-based paint, or any other environmental concerns located at either International or Stinson Airport.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**AIR TRANSPORTATION**

**EXTEND RUNWAY 21 & TAXIWAY "N"**

AIRPORT IMPROVEMENT PROGRAM GRANT	8,734	9,000	0	0	0	0	17,734
AIRPORT PASSENGER FACILITY CHARGE	2,006	0	0	0	0	0	2,006
AIRPORT PASSENGER FACILITY CHARGE BOND	905	3,000	0	0	0	0	3,905
Total	<u>11,645</u>	<u>12,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>23,645</u>

Council District(s)  
CW

Project (33-00160) - This project extends Runway 21 and Taxiway "N" a distance of 1,000 feet in support of increased air traffic and will enhance the airport's capacity.

**EXTENDED TAXIWAY R - PHASE II**

AIRPORT IMPROVEMENT PROGRAM GRANT	2,296	0	0	0	0	0	2,296
AIRPORT REVENUE BOND	765	0	0	0	0	0	765
Total	<u>3,061</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,061</u>

Council District(s)  
CW

Project (33-00022) - Taxiway Romeo will be further extended to the northwest by approximately 1200 LF to provide airside access to planned development along Nakoma from U.S. Hwy 281 to Jones Maltsberger.

**HOURLY GARAGE STRUCTURAL REPAIRS**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	360	0	0	0	0	0	360
Total	<u>360</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>360</u>

Council District(s)  
CW

Project (33-00035) - This project will provide structural repairs the hourly-parking garage at San Antonio International Airport. The analysis of the facility for the repairs will also conduct a benefit- cost analysis to evaluate repairs versus replacement.

**HWY 281 ELECTRONIC SIGN**

UNISSUED AIRPORT BONDS	250	0	0	0	0	0	250
Total	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>

Council District(s)  
CW

Project (33-00049) - This project will replace the current, outdated electronic scrolling marquis message board at San Antonio International Airport. It will provide an updated Airport system logo along with flashing complete messages for Airport patrons and customers.

**JET CENTER MUNICIPAL SOLID WASTE**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	700	0	0	0	0	0	700
Total	<u>700</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>700</u>

Council District(s)  
CW

Project (33-00051) - This project will provide the removal of municipal solid waste from airport property.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**AIR TRANSPORTATION**

**MASTER PLAN UPDATE AT SAN ANTONIO INTERNATIONAL AIRPORT**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	779	0	0	0	0	0	779
AIRPORT IMPROVEMENT PROGRAM GRANT	2,336	0	0	0	0	0	2,336
<b>Total</b>	<b>3,115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,115</b>

Council District(s)  
CW

Project (33-00146) - This project updates the 1998 Airport Master Plan for the San Antonio International Airport. This update will be used as a planning and programming tool for future capital development.

**NEW NORTHWEST ACCESS ROADS**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	2,801	0	0	0	0	0	2,801
<b>Total</b>	<b>2,801</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,801</b>

Council District(s)  
CW

Project (33-00027) - This project will provide access roads to tenant sites currently under development on the northwest side of the San Antonio International Airport.

**NEW PARKING FACILITY**

AIRPORT REVENUE BOND	139	0	0	0	0	0	139
<b>Total</b>	<b>139</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>139</b>

Council District(s)  
CW

Project (33-00100) - This is for landscaping in the area in front of the parking garage.

**NEW TERMINAL EXPANSION - PROJECT 8 - AIRSIDE APRON & UTILITIES**

AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	9,000	9,000	0	0	18,000
AIRPORT PASSENGER FACILITY CHARGE	0	0	3,000	3,000	0	0	6,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>12,000</b>	<b>12,000</b>	<b>0</b>	<b>0</b>	<b>24,000</b>

Council District(s)  
CW

Project (33-00004) - This multi-phase project includes construction of aircraft parking apron supporting the new Terminal B and demolition and relocation of utilities located underneath the existing apron pavement.

**NEW TERMINAL EXPANSION - PROJECT 9 - CENTRAL PLANT MODIFICATION**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	772	0	0	0	0	0	772
AIRPORT PASSENGER FACILITY CHARGE BOND	366	0	0	0	0	0	366
AIRPORT REVENUE BOND	5,513	0	0	0	0	0	5,513
<b>Total</b>	<b>6,651</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,651</b>

Council District(s)  
CW

Project (33-00156) - This project includes the installation of a new chiller and associated equipment to serve the new Terminals B & C. Modifications/upgrades to existing equipment will also be performed to increase capacity and meet code requirements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**AIR TRANSPORTATION**

**NEW TERMINAL EXPANSION - PROJECT 11 - WAYFINDING & SIGNAGE**

UNISSUED AIRPORT BONDS	535	0	0	0	0	0	535
Total	<u>535</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>535</u>

Council District(s)  
CW

Project (33-00147) - This project is an airport-wide conversion of all wayfinding and signage in support of the opening of Terminal B, and subsequent renaming of Terminal 1 to Terminal A.

**NEW TERMINAL EXPANSION - PROJECT 12-TERMINAL 1 MODIFICATIONS**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	1	0	0	0	0	0	1
AIRPORT PASSENGER FACILITY CHARGE	10,388	0	0	0	0	0	10,388
AIRPORT REVENUE BOND	3,462	0	0	0	0	0	3,462
Total	<u>13,851</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,851</u>

Council District(s)  
CW

Project (33-00152) - This project will expand the check-point security area to provide an additional service lane & modify the existing baggage handling system to allow the removal of the large security equipment.

**NEW TERMINAL EXPANSION - PROJECT 4 - TERMINAL B**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,240	0	0	0	0	0	1,240
AIRPORT PASSENGER FACILITY CHARGE	10,293	0	0	0	0	0	10,293
AIRPORT PASSENGER FACILITY CHARGE BOND	37,472	0	0	0	0	0	37,472
AIRPORT REVENUE BOND	19,892	0	0	0	0	0	19,892
UNISSUED AIRPORT BONDS	25,576	0	0	0	0	0	25,576
Total	<u>94,473</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>94,473</u>

Council District(s)  
CW

Project (33-00151) - This project includes construction of a new seven-gate terminal, integral with and west of Terminal 1. The construction is consistent with the master plan and is the first of a multi - phase terminal expansion program.

**NEW TERMINAL EXPANSION - PROJECT 5 - TERMINAL C**

UNISSUED AIRPORT BONDS	0	0	0	0	0	152,284	152,284
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>152,284</u>	<u>152,284</u>

Council District(s)  
CW

Project (33-00154) - This project includes construction of a new five-gate terminal to be integrated with Terminal B. The construction is consistent with the master plan and is the second phase of the Terminal Expansion project.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**AIR TRANSPORTATION**

**NEW TERMINAL EXPANSION - PROJECT 6 - ROADWAY AND UTILITIES**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	695	0	0	0	0	0	695
AIRPORT PASSENGER FACILITY CHARGE	2,600	0	0	0	0	0	2,600
AIRPORT REVENUE BOND	4,062	0	0	0	0	0	4,062
Total	<u>7,357</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,357</u>

Council District(s)  
CW

Project (33-00153) - This project includes construction of a bi-level roadway system to serve the upper and lower levels of Terminals B & C. It also includes construction of a utility corridor located primarily within the roadway alignment.

**NEW TERMINAL EXPANSION - PROJECT 7 - TERMINAL 2 DEMOLITION**

UNISSUED AIRPORT BONDS	1,597	4,683	0	0	0	0	6,280
Total	<u>1,597</u>	<u>4,683</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,280</u>

Council District(s)  
CW

Project (33-00204) - This project is the demolition of Terminal 2 upon the completion of Terminal B. This demolition will permit the future construction of Terminal C and the phased construction of the aircraft parking apron.

**NEW TERMINAL EXPANSION PROJECT 14 - SUPPORTING PROJECTS**

UNISSUED AIRPORT BONDS	7,031	0	0	0	0	0	7,031
Total	<u>7,031</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,031</u>

Council District(s)  
CW

Project (33-00042) - This project includes supporting projects for the terminal expansion program which includes sidewalks and landscaping, replacement facilities and additional roadway signage and overhead signage for the newly expanded roadway system.

**NEW TERMINAL EXPANSION PROJECT 15 - PASSENGER BOARDING BRIDGES**

AIRPORT REVENUE BOND	5,848	0	0	0	0	0	5,848
Total	<u>5,848</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,848</u>

Council District(s)  
CW

Project (33-00043) - This project provides for passenger boarding bridges which include: preconditioned air, 400 Hz and potable water to the terminal buildings. The bridges are custom made with a long lead time for assembly processing.

**PARKING AREA SURVEILLANCE**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	605	0	0	0	0	0	605
Total	<u>605</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>605</u>

Council District(s)  
CW

Project (33-00041) - This project includes the fourth expansion to the East Air Cargo Facility at the International Airport. This continues the policy of providing adequate cargo handling facilities.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>TRANSPORTATION</b>							
<b>AIR TRANSPORTATION</b>							
<b>PARKING REVENUE CONTROL SYSTEM</b>							
AIRPORT REVENUE BOND	4,500	0	0	0	0	0	4,500
UNISSUED AIRPORT BONDS	3,500	0	0	0	0	0	3,500
Total	<u>8,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,000</u>
Council District(s)	Project (33-00196) - This project replaces the existing system with an integrated revenue control system for parking and other ground transportation operations.						
CW							
<b>PERIMETER ROAD RECONSTRUCTION AT SAIA</b>							
AIRPORT IMPROVEMENT PROGRAM GRANT	601	0	0	0	0	0	601
AIRPORT PASSENGER FACILITY CHARGE BOND	200	0	0	0	0	0	200
Total	<u>801</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>801</u>
Council District(s)	Project (33-00005) - This project includes the reconstruction of approximately 5,500 feet of perimeter road with concrete pavement.						
CW							
<b>RECONSTRUCT SKY PLACE BOULEVARD</b>							
AIRPORT REVENUE BOND	2,186	0	0	0	0	0	2,186
Total	<u>2,186</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,186</u>
Council District(s)	Project (33-00025) - Reconstruct approximately 2,200 LF of existing Sky Place Boulevard between Jones Maltsberger Road and the Aviation Department ARFF Station.						
CW							
<b>RECONSTRUCT TAXIWAY E</b>							
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	1,125	0	0	1,125
AIRPORT PASSENGER FACILITY CHARGE BOND	0	0	0	375	0	0	375
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,500</u>	<u>0</u>	<u>0</u>	<u>1,500</u>
Council District(s)	Project (33-00194) - This project includes the reconstruction of a portion of Taxiway E, located east of Runway 3/21.						
CW							
<b>RESIDENTIAL ACOUSTICAL TREATMENT PROGRAM</b>							
AIRPORT IMPROVEMENT PROGRAM GRANT	8,000	8,000	8,000	8,000	8,000	8,000	48,000
AIRPORT PASSENGER FACILITY CHARGE	2,000	2,000	2,000	2,000	2,000	2,000	12,000
Total	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>60,000</u>
Council District(s)	Project (33-00170) - This project is the ongoing construction for the Residential Acoustical Treatment Program whereby residences located within eligible noise exposure levels will be renovated to reduce interior noise.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**AIR TRANSPORTATION**

**RUNWAY 12R REHABILITATION**

AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	2,440	2,440	0	0	4,880
AIRPORT PASSENGER FACILITY CHARGE	0	0	813	813	0	0	1,626
Total	<u>0</u>	<u>0</u>	<u>3,253</u>	<u>3,253</u>	<u>0</u>	<u>0</u>	<u>6,506</u>

Council District(s)

CW

Project (33-00178) - This project provides for the rehabilitation to primary Runway 12R resulting from life cycle analysis. Portions of this runway are approaching 30 years old.

**SKY PLACE SITE IMPROVEMENTS**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	300	0	0	0	0	0	300
Total	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300</u>

Council District(s)

CW

Project (33-00182) - This project provides infrastructure improvements in support of new tenant construction on the Northwest side of International Airport. A portion of this project is contingent upon completion of the Sky Place Box Culvert project.

**STINSON (SSF) PAPIS (APPROACH NAVIGATIONAL AIDES)**

STINSON REVOLVING FUND	24	0	0	0	0	0	24
TEXAS DEPARTMENT OF TRANSPORTATION	214	0	0	0	0	0	214
Total	<u>238</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>238</u>

Council District(s)

CW

Project (33-00185) - This project includes the installation of PAPIs (approach navigational aids) on both runways to replace the old VASI systems.

**STINSON (SSF) RUNWAY 14 REILS (APPROACH NAVIGATIONAL AIDES) REPLACEMENT**

STINSON REVOLVING FUND	8	0	0	0	0	0	8
TEXAS DEPARTMENT OF TRANSPORTATION	71	0	0	0	0	0	71
Total	<u>79</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>79</u>

Council District(s)

CW

Project (33-00186) - This project includes the replacement of REILS (Approach Navigational Aides) on Runway 14 at Stinson Airport.

**STINSON (SSF) RUNWAY 32 RUNUP PAD**

TEXAS DEPARTMENT OF TRANSPORTATION	111	0	0	0	0	0	111
Total	<u>111</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>111</u>

Council District(s)

CW

Project (33-00187) - This project includes the construction of a runup pad at the end of Runway 32 at Stinson to promote more efficient airfield operations and minimize delays.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**AIR TRANSPORTATION**

**STINSON (SSF) RUNWAY 9/27 OVERLAY AND EXTENSION**

STINSON REVOLVING FUND	328	0	0	0	0	0	328
TEXAS DEPARTMENT OF TRANSPORTATION	2,946	0	0	0	0	0	2,946
Total	<u>3,274</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,274</u>

Council District(s)  
CW

Project (33-00188) - This project includes extending Runway 9/27 at Stinson approximately 200 feet in order to increase the total length to 5,000 feet. This project also includes the overlay of the runway and the replacement of runway edge lights.

**STINSON (SSF) SECURITY CAMERAS**

STINSON REVOLVING FUND	150	0	0	0	0	0	150
Total	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

Council District(s)  
CW

Project (33-00016) - This project includes the installation of security cameras at Stinson Airport to be monitored by the communications center at International Airport.

**STINSON (SSF) TAXIWAY A RECONSTRUCTION**

TEXAS DEPARTMENT OF TRANSPORTATION	260	0	0	0	0	0	260
Total	<u>260</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>260</u>

Council District(s)  
CW

Project (33-00191) - This project includes the reconstruction of Taxiway A at Stinson together with the replacement of the taxiway edge lights.

**STINSON (SSF) TAXIWAYS D, D1 & D2 EXTENSIONS**

STINSON REVOLVING FUND	36	0	0	0	0	0	36
TEXAS DEPARTMENT OF TRANSPORTATION	321	0	0	0	0	0	321
Total	<u>357</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>357</u>

Council District(s)  
CW

Project (33-00192) - This project includes the extension of taxiways at Stinson to improve operational logistics and to improve airfield access.

**STINSON BUILDING AND RAMP MODIFICATIONS**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	50	0	0	0	0	0	50
STINSON REVOLVING FUND	50	0	0	0	0	0	50
Total	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>

Council District(s)  
CW

Project (33-00033) - This project will add a helicopter parking apron and a hangar door to the Cadmus building located at Stinson Municipal Airport. The building will be used by the SAPD Blue Eagles as their new location on Stinson Airport.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**AIR TRANSPORTATION**

**STINSON MASTER PLAN UPDATE**

STINSON REVOLVING FUND	200	0	0	0	0	0	200
Total	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Council District(s)  
CW

Project (33-00034) - This project updates the 2001 Airport Master Plan for Stinson Municipal Airport. This update will be used as a planning and programming tool for future capital development.

**STINSON PARKING LOT**

UNISSUED AIRPORT BONDS	120	0	0	0	0	0	120
Total	<u>120</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>120</u>

Council District(s)  
CW

Project (33-00055) - This project will provide a much needed parking lot to support the newly expanded Stinson Airport Terminal Building.

**SUPPORT SERVICES BUILDING**

UNISSUED AIRPORT BONDS	0	0	13,500	0	0	0	13,500
Total	<u>0</u>	<u>0</u>	<u>13,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,500</u>

Council District(s)  
CW

Project (33-00053) - This project includes the construction of a new facility to accommodate the Airport personnel displaced by the new terminal construction.

**TAXI HOLD LOT RESTROOM FACILITY**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	78	0	0	0	0	0	78
Total	<u>78</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>78</u>

Council District(s)  
CW

Project (33-00044) - This project will provide a permanent restroom facility at the Taxi Cab Hold Lot at San Antonio International Airport. The restroom will be ADA accessible and meet all current standards.

**TAXIWAY G RECONSTRUCTION**

AIRPORT IMPROVEMENT PROGRAM GRANT	0	2,065	0	0	0	0	2,065
AIRPORT PASSENGER FACILITY CHARGE	0	688	0	0	0	0	688
Total	<u>0</u>	<u>2,753</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,753</u>

Council District(s)  
CW

Project (33-00193) - This project includes the reconstruction of Taxiway G from Taxiway L to the approach of Runway 12R. Portions of Taxiway G are over 25 years old and are approaching the end of their useful life cycle.

**TERMINAL & AIRFIELD SECURITY**

AIRPORT PASSENGER FACILITY CHARGE	1,335	0	0	0	0	0	1,335
Total	<u>1,335</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,335</u>

Council District(s)  
CW

Project (33-00205) - This project includes the evaluation and upgrade of Terminal and Airfield Security Access and related Transportation Security Administration (TSA) mandates as a result of nationwide increased security requirements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**AIR TRANSPORTATION**

**TERMINAL 1 AND CAMPUS IT MODERNIZATION**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	2,250	1,500	0	0	0	3,750
UNISSUED AIRPORT BONDS	260	0	0	0	0	0	260
Total	<u>260</u>	<u>2,250</u>	<u>1,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,010</u>

Council District(s)  
CW

Project (33-00048) - This project will design and implement a strategic plan for IT improvements for both Terminal 1 and Outside Plant Infrastructure work.

**TERMINAL 1 AUTOMATIC DOORS**

UNISSUED AIRPORT BONDS	525	0	0	0	0	0	525
Total	<u>525</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>525</u>

Council District(s)  
CW

Project (33-00199) - This project includes the replacement of the automatic doors in Terminal 1.

**TERMINAL 1 ELEVATORS REPLACEMENT**

UNISSUED AIRPORT BONDS	300	0	0	0	0	0	300
Total	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300</u>

Council District(s)  
CW

Project (33-00201) - This project includes the replacement of all public elevators in Terminal 1.

**TERMINAL 1 ESCALATORS REPLACEMENT**

UNISSUED AIRPORT BONDS	887	887	0	0	0	0	1,774
Total	<u>887</u>	<u>887</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,774</u>

Council District(s)  
CW

Project (33-00029) - This project includes the replacement of all escalators in Terminal 1.

**TERMINAL 1 PANEL JOINT SEALING**

UNISSUED AIRPORT BONDS	600	0	0	0	0	0	600
Total	<u>600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>600</u>

Council District(s)  
CW

Project (33-00202) - This project includes the re-sealing of the exterior metal panel on Terminal 1.

**TERMINAL 1 ROOF REPLACEMENT**

UNISSUED AIRPORT BONDS	1,000	0	0	0	0	0	1,000
Total	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Council District(s)  
CW

Project (33-00203) - This project includes the replacement of the Terminal 1 roof at the International Airport.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**AIR TRANSPORTATION**

**TERMINAL 2 RELOCATION**

UNISSUED AIRPORT BONDS	6,000	0	0	0	0	0	6,000
Total	<u>6,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,000</u>

Council District(s)  
CW

Project (33-00157) - This project includes the purchase of property and building, renovation of building with environmental inspection and relocation of tenants.

**TERMINAL AREA FORECAST UPDATE 2006**

AIRPORT IMPROVEMENT & CONTINGENCY FUND	45	0	0	0	0	0	45
AIRPORT IMPROVEMENT PROGRAM GRANT	136	0	0	0	0	0	136
Total	<u>181</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>181</u>

Council District(s)  
CW

Project (33-00190) - Validation of the FAA's 2006 Terminal Area Forecast to insure that the data and collection methodology are correct.

**TOTAL AIR TRANSPORTATION**

<b>211,496</b>	<b>34,538</b>	<b>41,203</b>	<b>27,703</b>	<b>10,000</b>	<b>162,284</b>	<b>487,224</b>
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**TRANSPORTATION**

**STREETS**

**24TH STREET IMPROVEMENTS (OUR LADY OF THE LAKE UNIVERSITY)**

UNISSUED CERTIFICATES OF OBLIGATION	1,436	0	0	0	0	0	1,436
Total	<u>1,436</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,436</u>

Council District(s)  
5

Project (23-01196) - Construction of medians, roundabouts, curbs, sidewalks and necessary overlay on 24th Street from the bridge on Elmendorf Lake to San Luis Street.

**36TH STREET EXTENSION THROUGH KELLY USA**

2007 GO STREET IMPROVEMENT BOND	3,856	0	0	0	0	0	3,856
Total	<u>3,856</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,856</u>

Council District(s)  
4

Project (40-00001) - Extension of 36th Street 1.9 miles to link Port Authority of San Antonio to major thoroughfares, providing ingress and egress to and from Port Authority of San Antonio.

**36TH STREET RECONSTRUCTION (US 90 TO KELLY AFB ENTRANCE)**

2008 CERTIFICATES OF OBLIGATION	1,141	0	0	0	0	0	1,141
Total	<u>1,141</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,141</u>

Council District(s)  
5

Project (23-00839) - This project will provide the City's share to widen the primary access roadway to Port Authority of San Antonio with curbs, sidewalks, drainage and includes engineering, right-of-way, and utility relocation.

**TRANSPORTATION**

**STREETS**

**ACCELERATION & ADDITIONS TO DISTR 7 IMP**

2009 TAX NOTES	242	0	0	0	0	0	242
Total	<u>242</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>242</u>

Council District(s)  
7

Project (23-01184) - This project will accelerate and add streets and potentially other improvements within Council District 7 that can be found in the City's FY 2009 Infrastructure Management Program (IMP). The scope of the project will be executed up to funds available in the project budget

**APPLE VALLEY DRIVE (RAY ELLISON DR TO SIESTA VALLEY DR)**

2009 TAX NOTES	189	0	0	0	0	0	189
Total	<u>189</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>189</u>

Council District(s)  
4

Project (23-01131) - This project will provide for the street improvements of Apple Valley Drive from Ray Ellison Drive to Siesta Valley Drive. The scope of the project will be executed up to funds available in the project budget.

**ATD-AUDIBLE COUNTDOWN PEDESTRIAN SIGNALS**

ADVANCED TRANSPORTATION DISTRICT	50	50	50	60	60	60	330
Total	<u>50</u>	<u>50</u>	<u>50</u>	<u>60</u>	<u>60</u>	<u>60</u>	<u>330</u>

Council District(s)  
CW

Project (23-00083) - This project will provide voice indication for improved safety of sight-impaired pedestrians at crosswalks. Audibly indicates location of activation button and when the desired crossing has been given a green signal.

**ATD-BIKE FACILITIES/POSTS/RACKS**

ADVANCED TRANSPORTATION DISTRICT	50	50	50	50	50	50	300
Total	<u>50</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>300</u>

Council District(s)  
CW

Project (23-00005) - This project will improve bicycling safety by adding designated lanes and facilities.

**ATD-BUS PADS**

ADVANCED TRANSPORTATION DISTRICT	400	400	400	400	400	400	2,400
Total	<u>400</u>	<u>400</u>	<u>400</u>	<u>400</u>	<u>400</u>	<u>400</u>	<u>2,400</u>

Council District(s)  
CW

Project (23-00079) - This project will provide for the installation of concrete reinforcement at or beneath the street surface for deceleration/acceleration at VIA bus stops & routes to prevent pavement damage.

**ATD-INTERSECTION IMPROVEMENTS**

ADVANCED TRANSPORTATION DISTRICT	200	200	200	200	200	200	1,200
Total	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>1,200</u>

Council District(s)  
CW

Project (23-00990) - This project will install or modify intersections on city streets to improve transportation mobility, to include turn lanes, deceleration/acceleration lanes, medians and pavement markings.

**TRANSPORTATION**

**STREETS**

**ATD-SCHOOL CROSSWALK BEACONS**

ADVANCED TRANSPORTATION DISTRICT	50	50	50	50	50	50	300
Total	<u>50</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>300</u>

Council District(s)  
CW

Project (23-01121) - This project will match programs with ISD's to fund 50% for school flashers at existing zones or to upgrade the mast arm mounted at warranted locations and/or install flashing beacons.

**ATD-SCHOOL ZONE PAVEMENT MARKING UPGRADE**

ADVANCED TRANSPORTATION DISTRICT	60	60	60	60	60	60	360
Total	<u>60</u>	<u>60</u>	<u>60</u>	<u>60</u>	<u>60</u>	<u>60</u>	<u>360</u>

Council District(s)  
CW

Project (23-00080) - This project will replace current water-base painted pavement markings, which have a short life span, with more durable and visible thermoplastic markings.

**ATD-SIDEWALKS**

ADVANCED TRANSPORTATION DISTRICT	4,500	4,500	4,500	4,500	4,900	5,100	28,000
Total	<u>4,500</u>	<u>4,500</u>	<u>4,500</u>	<u>4,500</u>	<u>4,900</u>	<u>5,100</u>	<u>28,000</u>

Council District(s)  
CW

Project (23-01086) - This project will provide for the installation or repair of sidewalks based on the assessment made utilizing the sidewalk gap analysis & tracking program.

**ATD-UNINTERRUPTIBLE POWER SUPPLIES**

ADVANCED TRANSPORTATION DISTRICT	30	30	40	50	50	50	250
Total	<u>30</u>	<u>30</u>	<u>40</u>	<u>50</u>	<u>50</u>	<u>50</u>	<u>250</u>

Council District(s)  
CW

Project (23-00081) - This project will provide backup battery for traffic signals that is activated if a loss of power occurs, i.e., during a severe storm. This keeps the signals operating normally for four to five hours without an external power.

**AUSTIN HIGHWAY SIDEWALKS**

2009 TAX NOTES	100	0	0	0	0	0	100
Total	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>

Council District(s)  
10

Project (23-01132) - The project will install sidewalks along Austin Highway: 1000 block to 1100 block (southside), 1100 block to Roadway Inn Motel (northside), 1200 block (Alamo Hills Center to end of block on eastside), 1300 block west end (northside), 1400 block (northside), and the 1500 block (northside). The scope of the project will be executed up to funds available in the project budget.

**BABCOCK RD (PRUE RD TO HOLLYHOCK)**

2007 GO STREET IMPROVEMENT BOND	3,000	787	0	0	0	0	3,787
Total	<u>3,000</u>	<u>787</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,787</u>

Council District(s)  
7 8

Project (40-00003) - Reconstructs street with sidewalks, drainage, driveway approaches and necessary traffic signal modifications.

**TRANSPORTATION**

**STREETS**

**BARK VALLEY DRIVE (APPLE VALLEY DRIVE TO DEAD END)**

2009 TAX NOTES	47	0	0	0	0	0	47
Total	<u>47</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>47</u>

Council District(s)  
4

Project (23-01133) - This project will resurface Bark Valley Drive from Apple Valley Drive to the dead end. The scope of the project will be executed up to funds available in the project budget.

**BARTON COURT (FROM AMARILLO AVENUE TO HUGHES AVENUE)**

2009 TAX NOTES	29	0	0	0	0	0	29
Total	<u>29</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>29</u>

Council District(s)  
5

Project (23-01134) - This project will provide overlay for Barton Court (From Amarillo Avenue to Hughes Avenue). The scope of this project will be executed up to funds available in the project budget.

**BASTROP (FROM BOEHMER TO CONCEPTION STREET)**

2009 TAX NOTES	35	0	0	0	0	0	35
Total	<u>35</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>35</u>

Council District(s)  
5

Project (23-01135) - This project will provide overlay for Bastrop (From Boehmer to Conception Street). The scope of this project will be executed up to funds available in the project budget.

**BEDFORD DRIVE (FROM SOUTHWEST 28TH STREET TO THE DEAD END)**

2009 TAX NOTES	160	0	0	0	0	0	160
Total	<u>160</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>160</u>

Council District(s)  
5

Project (23-01136) - This project will provide overlay for Bedford Drive (From Southwest 28th Street to the Dead End). The scope of this project will be executed up to funds available in the project budget.

**BLANCO RD (HILDEBRAND TO JACKSON KELLER)**

2007 GO STREET IMPROVEMENT BOND	5,000	10,000	5,980	0	0	0	20,980
Total	<u>5,000</u>	<u>10,000</u>	<u>5,980</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>20,980</u>

Council District(s)  
1

Project (40-00004) - Reconstructs and widens Blanco Road, with curbs, sidewalks, driveway approaches, turn lanes at major intersections, and necessary drainage and traffic signal improvements.

**TRANSPORTATION**

**STREETS**

**BORDOY STREET (FROM PRADO STREET TO WEST THEO AVENUE)**

2009 TAX NOTES	17	0	0	0	0	0	17
Total	<u>17</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>17</u>

Council District(s)  
5

Project (23-01138) - This project will provide overlay for Bordoy Street (From Prado Street to West Theo Avenue).The scope of this project will be executed up to funds available in the project budget.

**BRITTON AVENUE-COLLINGSWORTH TO DEAD END**

2009 TAX NOTES	75	0	0	0	0	0	75
Total	<u>75</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>75</u>

Council District(s)  
5

Project (23-01139) - This project will provide overlay for Britton Avenue (From Collingsworth to the Dead End).The scope of this project will be executed up to funds available in the project budget.

**BULVERDE RD (LOOP 1604 TO EVANS RD)**

2007 GO STREET IMPROVEMENT BOND	5,855	10,317	11,104	0	0	0	27,276
Total	<u>5,855</u>	<u>10,317</u>	<u>11,104</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>27,276</u>

Council District(s)  
9 10

Project (40-00005) - This project reconstructs and widens Bulverde with curbs, sidewalks, driveway approaches, necessary signal modifications/improvements and necessary drainage. The project includes the installation of bike facilities.

**CABALLERO STREET SIDEWALKS**

2009 TAX NOTES	2	0	0	0	0	0	2
Total	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2</u>

Council District(s)  
4

Project (23-01140) - This project will construct sidewalks on only the northside of Caballero Street from Cerro Verde Drive to 1515 Caballero Street. The scope of the project will be executed up to funds available in the project budget.

**CALLAGHAN (BANDERA TO INGRAM)**

2006 ISSUED CERTIFICATES OF OBLIGATION	462	0	0	0	0	0	462
2008 CERTIFICATES OF OBLIGATION	790	129	0	0	0	0	919
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	72	0	0	0	0	0	72
Total	<u>1,324</u>	<u>129</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,453</u>

Council District(s)  
7

Project (23-03251) - This project is to reconstruct and widen Callaghan Road to four lanes with continuous left turn lanes. The project includes drainage, curbs, bridges, and sidewalks. Also a roundabout is provided at Thunder Drive.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**STREETS**

**CALLAGHAN RD (CULEBRA TO COMMERCE)**

2007 GO STREET IMPROVEMENT BOND	2,262	8,620	7,937	0	0	0	18,819
Total	<u>2,262</u>	<u>8,620</u>	<u>7,937</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>18,819</u>

Council District(s)  
6 7

Project (40-00007) - Reconstructs and widens Callaghan Road with curbs, sidewalks, driveway approaches, and necessary traffic signal improvements.

**CAMP BULLIS ROAD-DECELERATION LANE**

2009 TAX NOTES	59	0	0	0	0	0	59
Total	<u>59</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>59</u>

Council District(s)  
8

Project (23-01142) - This project provides a driveway and an eastbound right turn deceleration lane onto Camp Bullis Road. The scope of the project will be executed up to funds available in the project budget.

**CAROLINA AREA STREETS PHASE I**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	21	0	0	0	0	0	21
Total	<u>21</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>21</u>

Council District(s)  
1

Project (23-00196) - This project will reconstruct the roadway to a street width of 28' including curbs, sidewalks, and necessary drainage improvements.

**CITY-WIDE BRIDGE REPLACEMENT (TXDOT)**

2007 GO STREET IMPROVEMENT BOND	5,000	9,200	3,894	0	0	0	18,094
Total	<u>5,000</u>	<u>9,200</u>	<u>3,894</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>18,094</u>

Council District(s)  
CW

Project (40-00008) - Replace existing deficient and deteriorated bridges within the City limits (do not meet traffic load requirements) City pays for specific items.

**CLEO STREET-MARGIL ST. TO DEAD END**

2009 TAX NOTES	20	0	0	0	0	0	20
Total	<u>20</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>20</u>

Council District(s)  
5

Project (23-01144) - This project will provide overlay for Cleo Street (From Margil Street to the Dead End).The scope of this project will be executed up to funds available in the project budget.

**CULBERSON AVE.-S. ZARZAMORA TO DEAD END**

2009 TAX NOTES	211	0	0	0	0	0	211
Total	<u>211</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>211</u>

Council District(s)  
5

Project (23-01145) - This project will provide overlay for Culberson Avenue (From South Zarzamora Street to the Dead End).The scope of this project will be executed up to funds available in the project budget.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**STREETS**

**DEZAVALA, PHASE I (BABCOCK TO COGBURN)**

2007 GO STREET IMPROVEMENT BOND	3,000	8,869	2,881	0	0	0	14,750
Total	<b>3,000</b>	<b>8,869</b>	<b>2,881</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,750</b>

Council District(s)  
8

Project (40-00009) - Reconstructs and widens DeZavala Road from two to five lanes, along with the construction of curbs, sidewalks, driveway approaches, and necessary drainage and traffic signal improvements.

**DISTRICT 1 ACCESS AND MOBILITY PROGRAM**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	133	0	0	0	0	0	133
Total	<b>133</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>133</b>

Council District(s)  
1

Project (23-00195) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.

**DISTRICT 10 ACCESS AND MOBILITY PROGRAM**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	285	0	0	0	0	0	285
Total	<b>285</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>285</b>

Council District(s)  
10

Project (23-00223) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.

**DISTRICT 2 ACCESS AND MOBILITY PROGRAM**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	143	0	0	0	0	0	143
Total	<b>143</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>143</b>

Council District(s)  
2

Project (23-00197) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.

**DISTRICT 3 ACCESS AND MOBILITY PROGRAM**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	704	0	0	0	0	0	704
Total	<b>704</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>704</b>

Council District(s)  
3

Project (23-00199) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.

**TRANSPORTATION**

**STREETS**

**DISTRICT 4 ACCESS AND MOBILITY PROGRAM**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	2,411	0	0	0	0	0	2,411
Total	<u>2,411</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,411</u>

Council District(s)  
4

Project (23-00202) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.

**DISTRICT 4 AREA PEDESTRIAN MOBILITY PROGRAM**

2007 GO STREET IMPROVEMENT BOND	164	0	0	0	0	0	164
Total	<u>164</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>164</u>

Council District(s)  
4

Project (40-00010) - This project provides for pedestrian mobility and traffic calming projects.

**DISTRICT 5 ACCESS AND MOBILITY PROGRAM**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	224	0	0	0	0	0	224
Total	<u>224</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>224</u>

Council District(s)  
5

Project (23-00206) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.

**DISTRICT 6 AREA PEDESTRIAN MOBILITY PROGRAM**

2007 GO STREET IMPROVEMENT BOND	479	0	0	0	0	0	479
Total	<u>479</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>479</u>

Council District(s)  
6

Project (40-00011) - This project provides for pedestrian mobility and traffic calming projects.

**DISTRICT 7 ACCESS AND MOBILITY PROGRAM**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	113	0	0	0	0	0	113
Total	<u>113</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>113</u>

Council District(s)  
7

Project (23-00213) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.

**TRANSPORTATION**

**STREETS**

**DISTRICT 7 AREA PEDESTRIAN MOBILITY PRG**

2007 GO STREET IMPROVEMENT BOND	111	0	0	0	0	0	111
Total	<u>111</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>111</u>

Council District(s)  
7

Project (40-00012) - This project provides for pedestrian mobility and traffic calming projects.

**DISTRICT 9 ACCESS AND MOBILITY PROGRAM**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	430	0	0	0	0	0	430
Total	<u>430</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>430</u>

Council District(s)  
9

Project (23-00220) - This project will provide sidewalks in various parts of this council district in areas that are eligible for CDBG funding.

**DOT DRIVE DRAINAGE**

2009 TAX NOTES	192	0	0	0	0	0	192
Total	<u>192</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>192</u>

Council District(s)  
5

Project (23-01185) - This project provides funding up to available funds for the construction of box culverts at 111 Dot Drive to address drainage issues. The scope of the project will be executed up to funds available in the project budget.

**DOWNTOWN TRANSPORTATION INFRASTRUCTURE IMPROVEMENTS**

2007 GO STREET IMPROVEMENT BOND	6,000	2,400	424	0	0	0	8,824
Total	<u>6,000</u>	<u>2,400</u>	<u>424</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,824</u>

Council District(s)  
1

Project (40-00013) - Construct and/or reconstruct sidewalks, driveway approaches, curbs and wheelchair ramps; repair street brick pavers; and install wayfinders, lighted street signs and other pedestrian, street and traffic signal improvements as needed.

**DURANGO (TRINITY - NAVIDAD)**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	21	0	0	0	0	0	21
Total	<u>21</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>21</u>

Council District(s)  
5

Project (23-00207) - This project will reconstruct the street with curbs, sidewalks, driveway approaches and necessary drainage.

**TRANSPORTATION**

**STREETS**

**EAST LUBBOCK ST (S. FLORES TO SAN PEDRO CREEK)**

2007 GO STREET IMPROVEMENT BOND	336	549	0	0	0	0	885
Total	<u>336</u>	<u>549</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>885</u>

Council District(s)  
5

Project (40-00014) - Reconstruct E. Lubbock from S. Flores to San Pedro Creek, along with curbs, sidewalks, driveway approaches, and necessary drainage improvements.

**EDWARDS (NOGALITOS - IH10)**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	705	0	0	0	0	0	705
Total	<u>705</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>705</u>

Council District(s)  
5

Project (23-03270) - This project will provide for a new street, curbs and sidewalks on Edwards Street from Nogalitos to IH 10.

**EVANS RD-DECELERATION LN. AT ENCINO CMNS**

2009 TAX NOTES	119	0	0	0	0	0	119
Total	<u>119</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>119</u>

Council District(s)  
9

Project (23-01147) - This project constructs eastbound Left-Turn Deceleration Lane. The scope of the project will be executed up to funds available in the project budget.

**FAYETTE STREET (FROM WEST THEO STREET TO CONCEPTION STREET)**

2009 TAX NOTES	35	0	0	0	0	0	35
Total	<u>35</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>35</u>

Council District(s)  
5

Project (23-01148) - This project will provide overlay for Fayette Street (From West Theo Street to Conception Street). The scope of this project will be executed up to funds available in the project budget.

**FINTON (DART - IH35)**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	40	0	0	0	0	0	40
Total	<u>40</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>40</u>

Council District(s)  
5

Project (23-03263) - This project will provide for a new street, curbs and sidewalks on Finton Street from Dart to IH 35.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**STREETS**

**FORT PARKER DRIVE (HUNTERS CREEK STREET TO PRAIRIE HILL STREET)**

2009 TAX NOTES	101	0	0	0	0	0	101
Total	<b>101</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>101</b>

Council District(s)  
4

Project (23-01149) - This project will provide funding for street contract overlay on Fort Parker Drive from Hunters Creek Street to Prairie Hill Street. The scope of the project will be executed up to funds available in the project budget.

**FORT SAM TRANSPORTATION PROJECTS**

2007 GO STREET IMPROVEMENT BOND	1,000	2,410	265	0	0	0	3,675
Total	<b>1,000</b>	<b>2,410</b>	<b>265</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,675</b>

Council District(s)  
2 9

Project (40-00015) - Candidate projects include widening at Winans Gate to two inbound lanes; the addition of a left turn lane off of Harry Wurzbach; the construction of sidewalks to Dodd Field; bridging of the railroad crossing at the Binz Engleman/Salado Creek Area; and, widening necessary for the construction of the two new access control points on Petroleum Drive.

**FREDERICKSBURG RD CONGESTION MITIGATION**

2007 GO STREET IMPROVEMENT BOND	9,810	0	0	0	0	0	9,810
Total	<b>9,810</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>9,810</b>

Council District(s)  
1 7

Project (40-00016) - Address congestion between the downtown business district and the South Texas Medical Center through performance of a detailed traffic analysis and requisite operational improvements (including traffic signal system upgrades, intersection geometric improvements and communication network improvements) and hike and bike amenities. The total cost for this project is currently estimated to be \$39 million, with the City share expected to equal approximately 26% of this total.

**GALLOP DRIVE SIDEWALKS (ONE SIDE ONLY)**

2009 TAX NOTES	134	0	0	0	0	0	134
Total	<b>134</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>134</b>

Council District(s)  
4

Project (23-01150) - This project provides funding for the installation of sidewalks and curbs only on the south side of Gallop Drive from the 7600 block of Gallop Drive to the 2000 block of Palomino Bend. This project also funds improvements to the curbs and sidewalks on both sides of the 2200 block of Palomino Bend. The scope of the project will be executed up to funds available in the project budget.

**GIFFORD ST.**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	56	0	0	0	0	0	56
Total	<b>56</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>56</b>

Council District(s)  
5

Project (23-03269) - This project will provide for a new street, curbs and sidewalks on Gifford Street from Southcross to Gerald.

**TRANSPORTATION**

**STREETS**

**GILLESPIE ST SIDEWALKS-E. MYRTLE: LOCUST**

2009 TAX NOTES	92	0	0	0	0	0	92
Total	<u>92</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>92</u>

Council District(s)  
1

Project (23-01151) - This project funds the installation of sidewalks and curbs on both sides of Gillespie Street from East Myrtle Street to East Locust Street. The scope of the project will be executed up to funds available in the project budget.

**GREEN ST, PHASE I (NOGALITOS TO IH 35)**

2007 GO STREET IMPROVEMENT BOND	419	119	0	0	0	0	538
Total	<u>419</u>	<u>119</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>538</u>

Council District(s)  
5

Project (40-00017) - Design and reconstruct Green Street to available funds, from Nogalitos to IH-35. Project is expected to include widening of the roadway and providing curbs, sidewalks, driveway approaches, and necessary drainage.

**HARDY OAKS CHALLENGE MATCH**

UNISSUED CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
Total	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Council District(s)  
9

Project (40-00209) - Project will construct Hardy Oak from Knights Cross to South of Wooded Knox (close to 0.4 miles in length). The funding will leverage \$1.5M from NorthEast Independent School District (NEISD) to complete the collector roadway project. NEISD is to manage the project as part of their school project.

**HAUSMAN ROAD TURN BAYS**

2009 TAX NOTES	456	0	0	0	0	0	456
Total	<u>456</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>456</u>

Council District(s)  
8

Project (23-01153) - This project works to construct turn bays at five locations on Hausman (University Heights, Regency Trail, Wood Thorn Way, Ridge Oak Parkway and Roadrunner Way) along with an asphalt overlay on Roadrunner Way between UTSA Blvd and Hausman Road. The scope of the project will be executed up to funds available in the project budget.

**HAYS STREET BRIDGE REHABILITATION**

2008 CERTIFICATES OF OBLIGATION	551	0	0	0	0	0	551
Total	<u>551</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>551</u>

Council District(s)  
2

Project (50-00108) - Rehabilitation and conversion of Hays Street Bridge, including approaches, to a pedestrian and biking bridge over UP railroad tracks.

**TRANSPORTATION**

**STREETS**

**HEARNE AVE-W. MALONE AVE TO S. ZARZAMORA**

2009 TAX NOTES	68	0	0	0	0	0	68
Total	<u>68</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>68</u>

Council District(s)  
5

Project (23-01154) - This project will provide overlay for Hearne Avenue ( From West Malone Avenue to South Zarzamora Street). The scope of this project will be executed up to funds available in the project budget.

**HEUERMANN ROAD (IH-10 TO MILSA STREET)**

2009 TAX NOTES	136	0	0	0	0	0	136
Total	<u>136</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>136</u>

Council District(s)  
8

Project (23-01156) - This project will resurface Heuermann Road from IH-10 to Milsa Street. The scope of the project will be executed up to funds available in the project budget.

**HOUSTON ST-AT&T PARKWAY E. TO IH10 SVC RD**

2007 GO STREET IMPROVEMENT BOND	949	1,215	646	0	0	0	2,810
Total	<u>949</u>	<u>1,215</u>	<u>646</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,810</u>

Council District(s)  
2

Project (40-00212) - This project will reconstruct Houston Street to four lanes, including curbs, sidewalks, and necessary drainage. The project will upgrade traffic signals and reversible lane technology (ITS System) to allow increase traffic flow during major sporting events.

**HUEBNER ROAD AT BITTERS ROAD TURN LANES**

2009 TAX NOTES	206	0	0	0	0	0	206
Total	<u>206</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>206</u>

Council District(s)  
9

Project (23-01157) - This project constructs dual left-turn lanes for southbound Huebner Road onto eastbound Bitters Road. The scope of the project will be executed up to funds available in the project budget.

**HUNT LANE (INGRAM TO POTRANCO)**

2007 GO STREET IMPROVEMENT BOND	485	7,328	1,320	0	0	0	9,133
Total	<u>485</u>	<u>7,328</u>	<u>1,320</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>9,133</u>

Council District(s)  
4 6

Project (40-00018) - Reconstruct and widen Hunt Lane to four lanes, with sidewalks, curbs, driveway approaches, and necessary drainage and traffic signal improvements.

**JONES MALTSBERGER (REDLAND TO THOUSAND OAKS)**

2007 GO STREET IMPROVEMENT BOND	1,500	10,000	4,408	0	0	0	15,908
Total	<u>1,500</u>	<u>10,000</u>	<u>4,408</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>15,908</u>

Council District(s)  
10

Project (40-00019) - Reconstruct and widen Jones Maltzberger to five lanes with curbs, sidewalks, driveway approaches, and necessary drainage. Project includes construction of a bridge to eliminate a low water crossing.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**STREETS**

**JONES MALTSBERGER (US HWY. 281 TO U.P.R.R.)**

1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	69	0	0	0	0	0	69
2006 ISSUED CERTIFICATES OF OBLIGATION	129	0	0	0	0	0	129
2007 ISSUED CERTIFICATES OF OBLIGATION	130	0	0	0	0	0	130
2008 CERTIFICATES OF OBLIGATION	243	0	0	0	0	0	243
PRIOR ISSUED CERTIFICATES OF OBLIGATION	43	0	0	0	0	0	43
<b>Total</b>	<b>614</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>614</b>

Council District(s)  
9

Project (23-00840) - This project will provide the City's share for the reconstruction and widening of Jones Maltberger to four lanes from US 281 to Basse.

**KAMPMANN BOULEVARD-CLUB DR TO LEMING DR**

2009 TAX NOTES	171	0	0	0	0	0	171
<b>Total</b>	<b>171</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>171</b>

Council District(s)  
7

Project (23-01160) - This project allows up to available funding the construction of concrete curbing, driveways and sidewalks. Additionally, the project will provide mill and overlay existing street pavement. The scope of the project will be executed up to funds available in the project budget.

**KELLY USA**

2003 GO STREETS AND PEDESTRIAN IMPROVEMENT BOND	1,914	0	0	0	0	0	1,914
<b>Total</b>	<b>1,914</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,914</b>

Council District(s)  
4 5

Project (23-00184) - This project will provide for infrastructure improvements in accordance with Kelly USA Master Plan.

**LINARES AVE-S. ZARZAMORA TO CULBERSON AVE**

2009 TAX NOTES	153	0	0	0	0	0	153
<b>Total</b>	<b>153</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>153</b>

Council District(s)  
7

Project (23-01161) - This project will provide overlay for Linares Avenue (From South Zarzamora Street to Culberson Avenue).The scope of this project will be executed up to funds available in the project budget.

**LITTLE FLOWER BASILICA UTILITY LINE UNDERGROUNDING**

2009 TAX NOTES	50	0	0	0	0	0	50
<b>Total</b>	<b>50</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50</b>

Council District(s)  
3

Project (16-00013) - This project provides funds for Grande Communications' portion for underground conversion. The Council District Office is seeking additional funding from Westside Development Corp. The scope of the project will be executed up to funds available in the project budget.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>MAHNCKE PARK AREA STREETS</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	119	0	0	0	0	0	119
Total	<u>119</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>119</u>
Council District(s) 9	Project (23-00222) - This project will reconstruct the streets to include curbs, sidewalks, driveway approaches and necessary drainage.						
<b>MAIN AVENUE SIDEWALKS</b>							
2009 TAX NOTES	100	0	0	0	0	0	100
Total	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>
Council District(s) 1	Project (23-01162) - This project provides funding for the installation of sidewalks surrounding Luther's Restaurant on the corner of West Evergreen Street and North Main Street. The scope of the project will be executed up to funds available in the project budget.						
<b>MARBACH RD, PHIIA (MILITARY TO WEST OF RAWHIDE)</b>							
2007 GO STREET IMPROVEMENT BOND	753	3,835	3,251	0	0	0	7,839
Total	<u>753</u>	<u>3,835</u>	<u>3,251</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,839</u>
Council District(s) 6	Project (40-00020) - Funds will be used to provide the street component to the Marbach Phase II A (Military to west of Rawhide) Drainage project.						
<b>MARGIL STREET-SALDANA ST TO CLEO</b>							
2009 TAX NOTES	71	0	0	0	0	0	71
Total	<u>71</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>71</u>
Council District(s) 5	Project (23-01165) - This project will provide overlay for Margil Street (From Saldana Street to Cleo Street). The scope of this project will be executed up to funds available in the project budget.						
<b>MEDICAL AT FREDERICKSBURG</b>							
1999 GO STREET & PEDESTRIAN IMPROVEMENT BOND	218	0	0	0	0	0	218
2007 GO STREET IMPROVEMENT BOND	9,980	0	0	0	0	0	9,980
Total	<u>10,198</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10,198</u>
Council District(s) 8	Project (23-00854) - This project will construct grade separation of Medical Dr under Fredericksburg Rd. Project includes signal modifications, curbs, sidewalks, necessary drainage and access lanes from Medical to Fredericksburg. MPO Program.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>MEDICAL CENTER INFRASTRUCTURE AND FACILITIES</b>							
UNISSUED CERTIFICATES OF OBLIGATION	1,100	1,500	1,100	0	0	0	3,700
Total	<u>1,100</u>	<u>1,500</u>	<u>1,100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,700</u>
Council District(s)	Project (23-00218) - Reconstructs intersections and provides for facility improvements within Medical Center. City has allocated, at a minimum, \$1.1 M annual in funding to match any contributions made by Medical Center Alliance.						
8							
<b>MEDICAL CENTER INTERSECTION IMPROVEMENTS</b>							
2007 GO STREET IMPROVEMENT BOND	6,000	5,857	0	0	0	0	11,857
Total	<u>6,000</u>	<u>5,857</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>11,857</u>
Council District(s)	Project (40-00022) - Improve intersections at the following locations: Medical Drive at Babcock; Ewing Halsell at Wurzbach; Hamilton Wolfe at Floyd Curl; and Ewing Halsell at Sid Katz. The total cost for this project is currently estimated to be \$25 million, with the City's share expected to equal approximately 68% of this total.						
8							
<b>MEDINA BASE RD, PHASE I (LOOP 410)</b>							
2007 GO STREET IMPROVEMENT BOND	50	4,564	1,868	0	0	0	6,482
2009 TAX NOTES	1,083	0	0	0	0	0	1,083
Total	<u>1,133</u>	<u>4,564</u>	<u>1,868</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,565</u>
Council District(s)	Project (40-00023) - Design and reconstruct to available funds Medina Base Road from Loop 410 to Five Palm. Project design allows for widening of the roadway and providing curbs, sidewalks, driveway approaches, bicycle facilities, and necessary drainage and traffic signal improvements.						
4							
<b>MISSION TRAILS IV</b>							
2008 CERTIFICATES OF OBLIGATION	413	0	0	0	0	0	413
UNISSUED CERTIFICATES OF OBLIGATION	125	300	0	0	0	0	425
Total	<u>538</u>	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>838</u>
Council District(s)	Project (23-00789) - Construct street and drainage improvements and enhancements on Mission from Mitchell to Roosevelt and on Roosevelt from Mission to St. Mary's. Also enhancements on Alamo from Durango to Alamo Plaza. City's funds will leverage federal funds.						
1 3							
<b>MISSION TRAILS V</b>							
2008 CERTIFICATES OF OBLIGATION	107	0	0	0	0	0	107
PRIOR ISSUED CERTIFICATES OF OBLIGATION	26	0	0	0	0	0	26
UNISSUED CERTIFICATES OF OBLIGATION	46	0	0	0	0	0	46
Total	<u>179</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>179</u>
Council District(s)	Project (23-00790) - This project will provide the City Match to construct Mission Trails V MPO Program. This project provides for signage and delineation features for the entire length of the project from the Alamo to Mission Espada.						
1 3							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**STREETS**

**MONTEZUMA ST, PHASE I (ZARAZAMORA TO SAN JACINTO)**

2007 GO STREET IMPROVEMENT BOND	106	383	0	0	0	0	489
Total	<u>106</u>	<u>383</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>489</u>

Council District(s)  
5

Project (40-00024) - Design and reconstruct to available funds Montezuma Street from Zarzamora to San Jacinto. Project design allows for widening of the roadway and providing curbs.

**MULBERRY STREET SIDEWALKS AND ADA RAMPS**

2009 TAX NOTES	200	0	0	0	0	0	200
Total	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Council District(s)  
1

Project (23-01167) - This project will construct sidewalks and ADA ramps on both sides of Mulberry Street (1 block from south side) to North Saint Mary's Street. The scope of the project will be executed up to funds available in the project budget.

**N. HEIN (W.W. WHITE-W. HEIN) AND W. HEIN**

2007 GO STREET IMPROVEMENT BOND	4,000	1,713	0	0	0	0	5,713
Total	<u>4,000</u>	<u>1,713</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,713</u>

Council District(s)  
2

Project (40-00025) - Reconstruct N. Hein from W. W. White to W. Hein and W. Hein from Rice to N. Hein, with curbs, sidewalks, driveway approaches and necessary drainage improvements.

**NACOGDOCHES (LOOP 410 TO DANBURY)**

PRIOR ISSUED CERTIFICATES OF OBLIGATION	185	0	0	0	0	0	185
Total	<u>185</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>185</u>

Council District(s)  
10

Project (23-00850) - These funds provide the City match to widen roadway on Nacogdoches to seven lanes with curbs, 6 ft. sidewalks and drainage. Additional Certificates of Obligation funds have been added to the project budget in order to ensure that the commitment to the Bond program will be met.

**NEW BRAUNFELS INFRASTRUCTURE PROJECT, PHASE I THROUGH V**

SELF SUPPORTING CERTIFICATES OF OBLIGATION	7,955	0	0	0	0	0	7,955
Total	<u>7,955</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,955</u>

Council District(s)  
3

Project (61-00100) - This is a five phase project which will extend South New Braunfels from Southeast Military Drive to Loop 410 through Brooks City Base.

**TRANSPORTATION**

**STREETS**

**NEW BRAUNFELS/NACOGDOCHES INTERSECTION**

2007 GO STREET IMPROVEMENT BOND	1,248	810	156	0	0	0	2,214
Total	<b>1,248</b>	<b>810</b>	<b>156</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,214</b>

Council District(s)  
9 10

Project (40-00026) - Reconstruct the intersection at N. New Braunfels and Nacogdoches. The project includes the widening of N. New Braunfels, with curbs, sidewalks, and driveway approaches to align with existing street.

**NO. & SO. PARK BLVD-NOGALITOS TO S. BRAZOS**

2009 TAX NOTES	115	0	0	0	0	0	115
Total	<b>115</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>115</b>

Council District(s)  
5

Project (23-01168) - This project will provide sidewalks for North & South Park Boulevard (From Nogalitos to South Brazos Street).The scope of this project will be executed up to funds available in the project budget.

**NORTH CENTRAL ARTERIAL STREET IMPROVEMENTS**

2007 ISSUED CERTIFICATES OF OBLIGATION	1,174	0	0	0	0	0	1,174
Total	<b>1,174</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,174</b>

Council District(s)  
CW

Project (23-01109) - This projects will provide for streets and pedestrian enhancements in Arterial Streets in the North Central Area.

**NORTH CHUPADERAS STREET SIDEWALKS & CURB**

2009 TAX NOTES	376	80	0	0	0	0	456
Total	<b>376</b>	<b>80</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>456</b>

Council District(s)  
1

Project (23-01170) - This project provides funding to install new curbing and sidewalks on both sides of North Chupaderas from Martin Street to Travis Street. The scope of the project will be executed up to funds available in the project budget.

**NORTH NEW BRAUNFELS SIDEWALKS**

2007 GO STREET IMPROVEMENT BOND	140	412	0	0	0	0	552
2009 TAX NOTES	35	0	0	0	0	0	35
Total	<b>175</b>	<b>412</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>587</b>

Council District(s)  
10

Project (40-00027) - Install sidewalks along North New Braunfels (where appropriate and within available funding).

**TRANSPORTATION**

**STREETS**

**OCTAVIA #63, PHASE II**

2007 GO STREET IMPROVEMENT BOND	2,038	1,638	399	0	0	0	4,075
Total	<u>2,038</u>	<u>1,638</u>	<u>399</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,075</u>

Council District(s)  
5

Project (40-00028) - Reconstruct streets with new underground drainage systems, curbs, sidewalks and driveway approaches in the area bounded by South Flores, West Hart Avenue/Weinberg/Chalmers Avenue, IH-35 South and Gladstone Street/Tommins Avenue.

**ORCHARD (W.W. WHITE TO W. HEIN)**

2007 GO STREET IMPROVEMENT BOND	2,404	1,047	0	0	0	0	3,451
Total	<u>2,404</u>	<u>1,047</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,451</u>

Council District(s)  
2

Project (40-00029) - Reconstruct Orchard from W.W. White to W. Hein with curbs, sidewalks, driveway approaches and necessary drainage improvements.

**PARKSIDE DR.-PARK TERRACE TO MINIPARK LN**

2009 TAX NOTES	104	0	0	0	0	0	104
Total	<u>104</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>104</u>

Council District(s)  
5

Project (23-01171) - This project will provide rehabilitation for Parkside Drive (From Park Terrace to Minipark Lane). The scope of the project will be executed up to funds available in the project budget.

**PARLIAMENT (BLANCO TO SIR WINSTON)**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	470	0	0	0	0	0	470
Total	<u>470</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>470</u>

Council District(s)  
9

Project (23-00221) - This project will reconstruct the roadway to a street width of 30' (2 lanes) including curbs, sidewalks, and necessary drainage improvements.

**PASO HONDO**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	10	0	0	0	0	0	10
Total	<u>10</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10</u>

Council District(s)  
2

Project (23-00736) - This project will reconstruct Paso Hondo from Gevers to Walters including curbs, sidewalks, driveway approaches and necessary drainage improvements.

**PEDESTRIAN BRIDGE-VANTAGE VIEW:  
HILLCREST**

2009 TAX NOTES	11	0	0	0	0	0	11
Total	<u>11</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>11</u>

Council District(s)  
7

Project (23-01173) - This project provides funding for the construction of a bridge that would span the drainage channel for pedestrian mobility at Lee's Creek Park. The scope of the project will be executed up to funds available in the project budget.

**TRANSPORTATION**

**STREETS**

**PLAINVIEW DR-ESMERALDA DR TO DEAD END**

2009 TAX NOTES	60	0	0	0	0	0	60
Total	<u>60</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>60</u>

Council District(s)  
5

Project (23-01174) - This project will provide overlay for Plainview Drive (From Esmeralda Drive to the Dead End).The scope of this project will be executed up to funds available in the project budget.

**PLETZ DRIVE-SW 28TH STREET TO DEAD END**

2009 TAX NOTES	150	0	0	0	0	0	150
Total	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

Council District(s)  
5

Project (23-01175) - This project will provide overlay for Pletz Drive (From Southwest 28th Street to the Dead End).The scope of this project will be executed up to funds available in the project budget.

**PRADO ST-IH 35 SOUTH ACCESS TO MARGIL ST**

2009 TAX NOTES	69	0	0	0	0	0	69
Total	<u>69</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>69</u>

Council District(s)  
5

Project (23-01176) - This project will provide overlay for Prado Street (From IH 35 South Access to Margil Street).The scope of this project will be executed up to funds available in the project budget.

**PRUE RD (COUNTRY DAWN TO AUTUMN BLUFF)**

2007 GO STREET IMPROVEMENT BOND	2,700	6,002	623	0	0	0	9,325
Total	<u>2,700</u>	<u>6,002</u>	<u>623</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>9,325</u>

Council District(s)  
7 8

Project (40-00030) - Widen Prue Road to four lanes with a raised median. Project includes installation of an additional bridge for crossing at Leon Creek.

**PYRON STREET (CURTIS ST TO ROOSEVELT)**

2009 TAX NOTES	353	0	0	0	0	0	353
Total	<u>353</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>353</u>

Council District(s)  
3

Project (23-01177) - This project provides for the installation of curbs, sidewalks, and ADA ramps along Pyron Street (From Curtis Street to Roosevelt Avenue). The scope of the project will be executed up to funds available in the project budget.

**REED RD (CULEBRA TO MILITARY)**

2007 GO STREET IMPROVEMENT BOND	1,621	4,315	3,993	0	0	0	9,929
Total	<u>1,621</u>	<u>4,315</u>	<u>3,993</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>9,929</u>

Council District(s)  
6

Project (40-00032) - Reconstruct and widen roadway to three lanes, with bicycle lanes, curbs, sidewalks, driveway approaches, and necessary drainage and traffic signal improvements.

**TRANSPORTATION**

**STREETS**

**RIVAS (GEN. MCMULLEN TO ROSABELL)**

2007 GO STREET IMPROVEMENT BOND	1,509	4,832	1,676	0	0	0	8,017
Total	<u>1,509</u>	<u>4,832</u>	<u>1,676</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,017</u>

Council District(s)  
5

Project (40-00033) - Reconstruct Rivas from Gen. McMullen to Rosabell, with curbs, sidewalks, driveway approaches, and necessary drainage and signal improvements.

**RIVERDALE (MAIDEN TO HILLCREST)**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	1,715	0	0	0	0	0	1,715
Total	<u>1,715</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,715</u>

Council District(s)  
7

Project (23-00214) - This project will reconstruct the street with curbs, sidewalks, driveway approaches, and necessary drainage. Ponding currently occurs within area streets.

**ROBIN REST DR-EISENHAUER RD TO ALBIN DR**

2009 TAX NOTES	81	0	0	0	0	0	81
Total	<u>81</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>81</u>

Council District(s)  
10

Project (23-01178) - This project will resurface Robin Rest Drive from Eisenhauer Road to Albin Drive with a proposed Contract Asphalt Overlay. The scope of this project will be executed up to funds available in the project budget.

**ROBIN REST DR-URBAN CREST DR TO ROCKHILL**

2009 TAX NOTES	40	0	0	0	0	0	40
Total	<u>40</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>40</u>

Council District(s)  
10

Project (23-01179) - This project will resurface Robin Rest Drive from Urban Crest Drive to Rockhill Drive with a proposed Contract Asphalt Overlay. The scope of this project will be executed up to funds available in the project budget.

**ROCHAMBEAU-W. MALONE AVENUE TO DIVISION**

2009 TAX NOTES	126	0	0	0	0	0	126
Total	<u>126</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>126</u>

Council District(s)  
5

Project (23-01180) - This project will provide overlay for Rochambeau (From West Malone Avenue to Division Avenue). The scope of this project will be executed up to funds available in the project budget.

**ROGERS ROAD EXTENSION**

2007 GO STREET IMPROVEMENT BOND	757	0	0	0	0	0	757
Total	<u>757</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>757</u>

Council District(s)  
6

Project (40-00034) - Right-of-way acquisition and construction at Rogers Road. The total cost for this project is currently estimated to be \$4.8 million, with the City's share expected to equal approximately 33% of this total.

**TRANSPORTATION**

**STREETS**

**SALADO CREEK BICYCLE PATHS**

2004 ISSUED CERTIFICATES OF OBLIGATION	209	0	0	0	0	0	209
Total	<u>209</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>209</u>

Council District(s)  
9

Project (23-00943) - This project will construct bike paths from Wetmore to Blanco Road.

**SAN JACINTO (EL PASO - SAN FERNANDO)**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	11	0	0	0	0	0	11
Total	<u>11</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>11</u>

Council District(s)  
5

Project (23-03264) - This project will provide for new sidewalks and curbs to both sides of the street.

**SOUTH EDUARDO AVE (RIVAS ST TO CULEBRA)**

2009 TAX NOTES	112	0	0	0	0	0	112
Total	<u>112</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>112</u>

Council District(s)  
5

Project (23-01182) - This project will provide overlay for South Eduardo Avenue ( From Rivas Street to Culebra Avenue).The scope of this project will be executed up to funds available in the project budget.

**SOUTH WEIDNER ROAD (RANDOLPH BOULEVARD TO CITY LIMITS)**

2009 TAX NOTES	250	0	0	0	0	0	250
Total	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>

Council District(s)  
10

Project (23-01183) - This project will resurface South Weidner Road from Randolph Boulevard to the City of San Antonio's City Limits with a proposed Contract Asphalt Overlay. The scope of this project will be executed up to funds available in the project budget.

**ST. CLOUD PEDESTRIAN IMPROVEMENT (WOODLAWN TO BABCOCK)**

2007 GO STREET IMPROVEMENT BOND	1,000	232	0	0	0	0	1,232
Total	<u>1,000</u>	<u>232</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,232</u>

Council District(s)  
7

Project (40-00035) - Construct sidewalks on one side of street, with existing street and curbs to remain.

**STAHL AT O'CONNOR AND JUDSON RECONSTRUCTION**

2007 ISSUED CERTIFICATES OF OBLIGATION	416	0	0	0	0	0	416
Total	<u>416</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>416</u>

Council District(s)  
10

Project (23-00844) - This project will provide for intersection improvements at Stahl and O'Connor and Stahl and Judson.

**TRANSPORTATION**

**STREETS**

**STONE OAK PARKWAY (DECELERATION LANE AT CANYON GOLF ROAD)**

2009 TAX NOTES	401	0	0	0	0	0	401
Total	<u>401</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>401</u>

Council District(s)  
9

Project (23-01137) - Stone Oak Pkwy (Deceleration Lane @ Canyon Golf Road) This project will provide funding for intersection improvements along Stone Oak Parkway. The scope of the project will be executed up to funds available in the project budget.

**SWEET STREET SIDEWALKS-SOUTH MAIN STREET TO NATHAN STREET**

2009 TAX NOTES	93	0	0	0	0	0	93
Total	<u>93</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>93</u>

Council District(s)  
1

Project (23-01141) - This project provides funds for sidewalks on both sides of Sweet Street from South Main Street to Nathan Street. The scope of the project will be executed up to funds available in the project budget.

**TESLA (CULEBRA TO MAYBERRY)**

2007 GO STREET IMPROVEMENT BOND	698	2,754	0	0	0	0	3,452
Total	<u>698</u>	<u>2,754</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,452</u>

Council District(s)  
5

Project (40-00038) - Reconstruct Tesla from Culebra to Mayberry, with curbs, sidewalks, driveway approaches and necessary drainage improvements.

**TEXAS A&M CAMPUS INFRASTRUCTURE**

2008 CERTIFICATES OF OBLIGATION	13,833	0	0	0	0	0	13,833
Total	<u>13,833</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,833</u>

Council District(s)  
3

Project (40-00164) - This project will provide for the acquisition of land necessary for the Texas A&M Campus located in southern San Antonio and will construct the north-south connector from Loop 410 to the future campus and the east-west connectors.

**THREADNEEDLE LANE/BRAEMOOR DR SIDEWALKS**

2009 TAX NOTES	2	0	0	0	0	0	2
Total	<u>2</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2</u>

Council District(s)  
4

Project (23-01146) - This project will provide overlay for sidewalk improvements at the intersection of Threadneedle and Braemoor. Improvements will include filling sidewalk gaps on the east side of Braemoor Drive from Threadneedle Lane to Whitecliff Drive. The scope of the project will be executed up to funds available in the project budget.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**STREETS**

**TOPHILL ROAD (CHEVY CHASE DRIVE TO N. NEW BRAUNFELS AVE)**

2009 TAX NOTES	179	0	0	0	0	0	179
Total	<u>179</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>179</u>

Council District(s)  
10

Project (23-01152) - Tophill Road (Chevy Chase Drive to North New Braunfels Avenue) This project will resurface Tophill Road from Chevy Chase Drive to North New Braunfels Avenue with a proposed Contract Asphalt Overlay. The scope of this project will be executed up to funds available in the project budget.

**TRAFFIC SYSTEM  
MODERNIZATION/SYNCHRONIZATION**

ADVANCED TRANSPORTATION DISTRICT	1,000	1,000	1,000	500	500	500	4,500
SELF SUPPORTING CERTIFICATES OF OBLIGATION	4,808	0	0	0	0	0	4,808
Total	<u>5,808</u>	<u>1,000</u>	<u>1,000</u>	<u>500</u>	<u>500</u>	<u>500</u>	<u>9,308</u>

Council District(s)  
CW

Project (23-01085) - Comprehensive Communications Network - Provides a City-wide communications network using fiber optic and wireless communications to link all traffic signal devices. Traffic Signal Control System Upgrade - 2070 Traffic Signal Controller Conversion) Traffic Signal Coordination - Traffic flow will be optimized by coordinating signals along arterials to facilitate movement of the greatest number of vehicles through each group of signals with minimum delay.

**UTSA BOULEVARD INTERSECTION  
IMPROVEMENTS**

2009 TAX NOTES	10	0	0	0	0	0	10
Total	<u>10</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10</u>

Council District(s)  
8

Project (23-01191) - This project will provide a intersection improvements at UTSA Boulevard and Vance Jackson Road and provide intersection improvements at UTSA Boulevard and Babcock Road. The scope of the project will be executed up to funds available in the project budget.

**VANCE JACKSON RESURF (BECKWITH BLVD TO RAWLINSON MID SCHOOL)**

2009 TAX NOTES	103	0	0	0	0	0	103
Total	<u>103</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>103</u>

Council District(s)  
8

Project (23-01155) - Vance Jackson Resurfacing (Beckwith Boulevard to Rawlinson Middle School) This project resurfaces Vance Jackson Road from Beckwith Boulevard to Rawlinson Middle School. The scope of the project will be executed up to funds available in the project budget.

**VIGNESS STREET FROM WEST MALONE AVENUE  
TO COTTONWOOD AVENUE**

2009 TAX NOTES	17	0	0	0	0	0	17
Total	<u>17</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>17</u>

Council District(s)  
5

Project (23-01159) - This project will provide overlay for Vigness Street From West Malone Avenue to Cottonwood Avenue). The scope of this project will be executed up to funds available in the project budget.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>W. MILITARY (MARBACH TO WESTFIELD)</b>							
2007 GO STREET IMPROVEMENT BOND	319	430	0	0	0	0	749
Total	<u>319</u>	<u>430</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>749</u>
Council District(s)	Project (40-00039) - Construct sidewalks and curbs along W. Military from Marbach to Westfield (where appropriate and within available funding).						
6							
<b>WALLACE (26TH TO INCA)</b>							
2007 GO STREET IMPROVEMENT BOND	187	1,574	479	0	0	0	2,240
Total	<u>187</u>	<u>1,574</u>	<u>479</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,240</u>
Council District(s)	Project (40-00040) - Reconstruct Wallace Street, with curbs, sidewalks, driveway approaches, and necessary drainage.						
5							
<b>WALTERS ST (E. HOUSTON TO PASO HONDO)</b>							
2007 GO STREET IMPROVEMENT BOND	2,239	0	0	0	0	0	2,239
Total	<u>2,239</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,239</u>
Council District(s)	Project (40-00041) - Reconstruct Walters Street from E. Houston to Paso Hondo, with curbs, sidewalks, and retaining walls.						
2							
<b>WALTERS ST IH-35 N TO FORT SAM MAIN GATE</b>							
2007 GO STREET IMPROVEMENT BOND	1,525	830	0	0	0	0	2,355
Total	<u>1,525</u>	<u>830</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,355</u>
Council District(s)	Project (40-00042) - Reconstruct and widen existing roadway to a proposed six-lane roadway, with sidewalks, driveway approaches, bike lanes, turn lanes at major intersections, a raised median, and necessary drainage and traffic signal improvements. Project includes the purchase of right-of-way as required. The total cost for this project is currently estimated to be \$13.6 million, with the City's share expected to equal approximately 29% of this total.						
2							
<b>WAR CLOUD</b>							
HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	572	143	0	0	0	0	715
Total	<u>572</u>	<u>143</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>715</u>
Council District(s)	Project (23-03265) - This project will eliminate a low water crossing at Indian Creek and provide for street reconstruction, new sidewalks and curbs from Running Horse to Rain Dance.						
4							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
<b>TRANSPORTATION</b>							
<b>STREETS</b>							
<b>WARREN STREET SIDEWALKS AND ADA RAMPS (NORTH FLORES STREET)</b>							
2009 TAX NOTES	380	0	0	0	0	0	380
Total	<u>380</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>380</u>
Council District(s)	Project (23-01163) - Warren Street Sidewalks and ADA Ramps (North Flores Street to San Pedro Avenue) This project will construct sidewalks and ADA ramps on both sides of Warren Street from North Flores Street to San Pedro Avenue. The scope of the project will be executed up to funds available in the project budget.						
1							
<b>WEST ACADEMY AVENUE (FROM SOUTHWEST 28TH STR TO DEAD END)</b>							
2009 TAX NOTES	171	0	0	0	0	0	171
Total	<u>171</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>171</u>
Council District(s)	Project (23-01166) - West Academy Avenue (From Southwest 28th Street to the Dead End) This project will provide overlay for West Academy Avenue (From Southwest 28th Street to the Dead End). The scope of this project will be executed up to funds available in the project budget.						
5							
<b>WEST COMMERCE STREET AND 36TH STREET INTERSECTION IMPROVEMENT</b>							
2009 TAX NOTES	423	77	0	0	0	0	500
Total	<u>423</u>	<u>77</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project (23-01169) - West Commerce Street and 36th Street Intersection Improvements. This project will provide for the installation of a left turn lane at 36th Street and West Commerce Street to include the addition of 100 feet of a left-turn storage lane on the eastbound and westbound approaches. The scope of the project will be executed up to funds available in the project budget.						
6							
<b>WEST FRANSCISCAN (FROM BURBANK LOOP TO SOUTH FLORES ROAD)</b>							
2009 TAX NOTES	169	0	0	0	0	0	169
Total	<u>169</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>169</u>
Council District(s)	Project (23-01172) - This project will provide reconstruction for West Franciscan (From Burbank Loop to South Flores Road).The scope of this project will be executed up to funds available in the project budget.						
5							
<b>WOODLAWN AVENUE (BANDERA TO MAIDEN)</b>							
2004 ISSUED CERTIFICATES OF OBLIGATION	2,377	0	0	0	0	0	2,377
Total	<u>2,377</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,377</u>
Council District(s)	Project (23-00969) - These funds provide the City's share to reconstruct roadway to 3 lanes with curbs, 6 ft. sidewalks, and drainage. Additional Certificates of Obligation funds have been added to the project budget in order to ensure that the commitment to the Bond program will be met. MPO Program.						
7							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	TOTAL
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**TRANSPORTATION**

**STREETS**

**WURZBACH PARKWAY**

2002 ISSUED CERTIFICATES OF OBLIGATION	1,219	0	0	0	0	0	1,219
2005 ISSUED CERTIFICATES OF OBLIGATION	270	0	0	0	0	0	270
2006 ISSUED CERTIFICATES OF OBLIGATION	2,297	0	0	0	0	0	2,297
Total	<b>3,786</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,786</b>

Council District(s)  
CW

Project (23-01043) - This project will purchase right-of-way in order for TxDOT/MPO to construct a four lane divided roadway with limited access from Military Highway to Wetmore Road.

**WURZBACH PARKWAY / ARTERIAL CONNECTOR**

2007 GO STREET IMPROVEMENT BOND	6,270	6,270	0	0	0	0	12,540
Total	<b>6,270</b>	<b>6,270</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>12,540</b>

Council District(s)  
CW

Project (40-00043) - Improve connectivity between IH-35 and the South Texas Medical Center. Funding will provide for a detailed traffic analysis and requisite operational improvements (including traffic signal system upgrades, intersection geometric improvements and communication network improvements) and hike and bike amenities. MPO Program

**ZARZAMORA DRAINAGE PROJECT #83A PH II (HUTCHINS TO GILLETTE)**

2007 GO STREET IMPROVEMENT BOND	6,011	132	0	0	0	0	6,143
Total	<b>6,011</b>	<b>132</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,143</b>

Council District(s)  
4

Project (40-00044) - This project will widen and reconstruct Zarzamora to a five lane section including two five foot bike lanes. This project does include drainage channel improvements and an underground storm sewer system.

<b>TOTAL STREETS</b>	<b>168,445</b>	<b>128,013</b>	<b>58,754</b>	<b>5,870</b>	<b>6,270</b>	<b>6,470</b>	<b>373,822</b>
<b>TOTAL TRANSPORTATION</b>	<b>379,941</b>	<b>162,551</b>	<b>99,957</b>	<b>33,573</b>	<b>16,270</b>	<b>168,754</b>	<b>861,046</b>
<b>GRAND TOTAL</b>	<b>715,552</b>	<b>339,940</b>	<b>184,862</b>	<b>39,107</b>	<b>17,539</b>	<b>170,219</b>	<b>1,467,219</b>

# **Debt Management Plan**



## DEBT MANAGEMENT PLAN

### OVERVIEW

The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds, tax notes, certificates of obligation, and revenue bonds. Tax notes and certificates of obligation are typically secured by a pledge of revenues and ad valorem taxes, do not require voter approval, and are issued for programs that support the City's major infrastructure facilities and other certain revenue-producing facilities. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds have provided the financing required for improvements to the City's Airport System, the City's Municipal Drainage Utility System (Stormwater System), and the Henry B. Gonzalez Convention Center.

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. The short-term financing process includes interim financing and various projects. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the debt management plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City is rated "AAA", "Aa1", and "AA+" by Standard & Poor's, a Division of The McGraw Hill Companies, Inc. ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively. The positive trend in the City's credit strength is evidenced by the S&P upgrade in October 2008 from "AA+" to its current "AAA", as well as the Moody's rating upgrade in November 2007 from "Aa2" to its current "Aa1."

### DEBT AUTHORIZATION

- GENERAL OBLIGATION BONDS

The City is authorized to issue bonds payable from ad valorem taxes pursuant to the City Charter, the general laws of the State, and ordinances adopted by the City Council. Such bonds must be authorized by the voters of the City at elections held within the City. The City currently has \$550,000,000 ad valorem tax-supported debt previously approved by its voters on May 12, 2007 and \$364,557,000 remains unissued. For the fiscal year to end September 30, 2009, the City will have \$749,750,000 general obligation bonds outstanding.

**Table 1**

<b>Authorized But Unissued Ad Valorem Tax Bonds</b>				
<u>Date of Authorization</u>	<u>Improvements</u>	<u>Amount Authorized</u>	<u>Bonds Issued To Date*</u>	<u>Bonds Authorized but Unissued</u>
5/12/2007	Streets, Bridges, & Sidewalks	\$306,997,413	\$72,246,413	\$234,751,000
5/12/2007	Drainage	152,051,818	35,810,818	116,241,000
5/12/2007	Parks, Recreation, Open Space, & Athletics	79,125,293	68,187,293	10,938,000
5/12/2007	Library	11,025,476	8,398,476	2,627,000
5/12/2007	Public Health Facilities	<u>800,000</u>	<u>800,000</u>	<u>0</u>
		<u>\$550,000,000</u>	<u>\$185,443,000</u>	<u>\$364,557,000</u>
		<u>0</u>	<u>0</u>	<u>0</u>

\*The \$60,000,000, City of San Antonio, Texas Tax Notes, Series 2007, included \$43,500,000 which was applicable to the 2007 General Obligation Bond Authorization. The allocation by proposition is subject to change.

On December 4, 2008, the City sold \$75,060,000 “City of San Antonio, Texas General Improvement Bonds, Series 2008 (the “2008 Bonds”). The 2008 Bonds were issued to provide funds to: (1) finance the construction of general improvements to the City, including (a) streets, bridges and sidewalks; (b) drainage improvements; (c) parks, recreation, open space and athletics; (d) library improvements; and (e) public health facilities; and (2) pay the costs of issuance of the 2008 Bonds. The 2008 Bonds represent the second installment of the \$550,000,000 bonds approved at an election held in the City on May 12, 2007.

On October 22, 2008, the City sold \$10,120,000 “City of San Antonio, Texas Taxable General Improvement Refunding Bonds, Series 2008” (the “2008 Refunding Bonds”). The 2008 Refunding Bonds were issued to: (1) discharge and refund all outstanding parking system revenue debt of the City and (2) pay costs of issuance of the 2008 Refunding Bonds. After the issuance of the 2008 Refunding Bonds, no outstanding obligations of the City remain, secured in whole or in part, with a pledge of revenues of the City’s parking system or facilities. The City, however, intends to use parking revenues to pay the 2008 Refunding Bonds.

- TAX NOTES

The City is authorized to issue short term tax notes, having a maturity not exceeding seven years, pursuant to the general laws of the State and ordinances authorized by the City Council and are payable from ad valorem taxes. For the fiscal year to end September 30, 2009, the City will have \$48,095,000 tax notes outstanding.

On May 28, 2009, the City sold \$30,100,000 “City of San Antonio, Texas Tax Notes, Series 2009” (the “2009 Notes”). The 2009 Notes were issued to provide funds to (1) make permanent public improvements for public purposes, including construction or improvement of streets, curbs, bridges, and sidewalks; drainage improvements; and park improvements; (2) pay the costs of various professional services necessary for and related to the design, construction, and installation of the Projects, including (but not limited to) the costs of necessary consultants, advisors, and designers and/or engineers; and (3) pay various administrative costs, including the fees of bond counsel, co-financial advisor, and other professionals.

On December 4, 2008, the City sold \$15,320,000 “City of San Antonio, Texas Tax Notes, Series 2008”

(the "2008 Notes"). The 2008 Notes were issued to provide funds to (1) update and improve the City's timekeeping administration system and its computer and information technology systems (the "Projects"); (2) pay the costs of various professional services necessary for and related to the design and installation of the Projects, including (but not limited to) the costs of necessary consultants, advisors, and designers and/or engineers (the "Professional Costs"); and (3) pay various administrative costs, including the fees of co-bond counsel, co-financial advisor, and other professionals, and collectively with the costs of the Projects and the Professional Costs.

- CERTIFICATES OF OBLIGATION

The City is authorized to issue certificates of obligation pursuant to the City Charter, applicable State laws, and ordinances adopted by the City Council. Certificates of obligations are issued for various purposes to include financing revenue producing capital improvements and for infrastructure support and development. For the fiscal year to end September 30, 2009, the City will have \$351,105,000 certificates of obligation outstanding, which comprises 30.56% of the total outstanding ad valorem tax-supported debt.

On December 4, 2008, the City sold \$85,005,000 "City of San Antonio, Texas Combination Tax and Revenue Certificates of Obligation, Series 2008," (the "2008 Certificates"). The 2008 Certificates were issued for the purpose of providing for making permanent public improvements and for other public purposes, to-wit: (1) constructing, renovating, and improving the San Antonio River Channel to create a linear park from Hildebrand Avenue to Lexington Avenue and Alamo Street to Mission Espada including hiking and biking trails, landscaping, and lighting; (2) constructing a hike and bike trail along Salado Creek from Comanche Park to Willow Springs Golf Course and from Willow Springs Golf Course to Binz-Engelman Road; (3) construction of the pedestrian walkway along the San Antonio River Channel from Alamo Street to Guenther Street; (4) acquiring, constructing, and improving public safety facilities, including a fire station, satellite police substations, public safety headquarters, and other police and fire station facilities; (5) acquiring, constructing, and improving libraries; (6) constructing and improving the Briscoe Art Museum; (7) improving and weatherization of the Central Library; (8) demolition, constructing, and improving animal care facility and parking facilities; (9) constructing and improving City Service Centers; (10) demolition of the City Hall Annex and constructing parking facilities; (11) constructing and improving parking facilities at the Spanish Governor's Palace; (12) constructing, improving, and renovating health facilities; (13) constructing and improving community family resource learning centers; (14) constructing and improving municipal facilities; (15) demolition, constructing, and improving walkways, landings, and amenities along the Riverwalk; (16) constructing, improving, and renovating municipal golf courses; (17) constructing and improving parks, including Hemisfair Park; (18) constructing and improving Market Square; (19) acquiring, constructing, and improving land for Voelcker Park, including land in the area located between Blanco Road and N.W. Military Highway at Wurzbach Parkway; (20) constructing and improving parking facilities at the Witte Museum and Brackenridge Park; (21) constructing, improving, and renovating West End and Frank Garrett parks; (22) constructing, improving, and converting Hayes Street Bridge to a pedestrian and biking bridge; (23) constructing, improving, and renovating La Villita and Maverick Plaza; (24) replacing the flood control communication system; (25) constructing street improvements and drainage incidental thereto, including 36th Street from US 90 to Kelly USA Base (Port of San Antonio) entrance, Callaghan Road from Bandera Road to Ingram Road, Jones Maltzberger Road from US Hwy. 281 to Basse Road, streets within the Medical Center, Mission Road from Mitchell Road to Roosevelt Avenue, Roosevelt Avenue from Mission Road to St. Mary's Street, Alamo Street from Durango Boulevard to Alamo Plaza, Prue Road to Huebner Road, South New Braunfels Avenue from Southeast Military Drive to Loop 410 through Brooks City Base; (26) constructing and improving a bicycle trail along Avenue B from Lions Field to Millrace Road and Millrace Road to Josephine Street; (27) constructing and improving signage and delineation features from Alamo to Mission Espada; (28) constructing street improvements and drainage incidental thereto, in the Verano development necessary for access to the Texas A&M University campus; (29) purchasing material supplies, equipment, machinery, land, and rights-of-way for authorized needs and purposes relating to public safety, drainage, flood control, streets, libraries, utility infrastructure, and public works purposes; and (30) the payment of professional services related to the construction and financing of the aforementioned projects (to wit: architectural, engineering, financial advisory, and legal).

- **REVENUE BONDS**

The City is authorized to issue revenue bonds under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. At fiscal year ending September 30, 2009, the City's outstanding revenue bonds will be: Airport System Revenue Bonds in the aggregate principal amount of \$223,265,000, Passenger Facility Charge and Subordinate Lien Airport System Revenue Bonds in the aggregate principal amount of \$137,115,000; Municipal Drainage Utility System ("Stormwater System") Bonds in the aggregate principal amount of \$92,930,000; and Henry B. Gonzalez Convention Center Expansion Project Revenue Bonds aggregating to \$230,822,412.

The airport, stormwater, and convention center revenue bonds are not secured by ad valorem taxes and are limited obligations of the City, payable solely from the revenues of the airport system, municipal drainage utility system, and hotel occupancy tax collections, respectively. The Passenger Facility Charge revenue bonds are not secured by ad valorem taxes and are payable solely from the revenues generated by the City's collection of a passenger facility charge, which was approved by the Federal Aviation Administration and the City Council, with collection beginning on November 21, 2001.

- **REFUNDINGS**

The City routinely reviews the possibility of refunding certain of its outstanding debt to effectuate interest cost savings.

- **COMMERCIAL PAPER PROGRAM**

On May 7, 2005, the voters of the City approved a 1/8 cent sales and use tax for the purpose of collecting an aggregate of \$90,000,000 to be used to acquire property for a conservation easement or open-space preservation program intended to protect water in the Edwards Aquifer which took effect October 1, 2005. Passage of the Aquifer Protection Proposition will enable the City to help protect the Edwards Aquifer water supply from pollution by acquiring land over the Edwards Aquifer Recharge Zone. It is expected that the land acquisition over the Edwards Aquifer will occur over a 60-month period. An accelerated land acquisition program will be financed through the implementation and issuance of Sales Tax Revenue Commercial Paper Notes. The commercial paper program was authorized by the City Council on May 10, 2007, for \$50,000,000 in Sales Tax Revenue Commercial Paper Notes (the "Notes"). Funds collected in accordance with the Aquifer Protection Proposition, in addition to being available to pay the Notes, will be used to pay costs and expenses incurred in relation to eligible projects, including, without limitation, acquisition costs of land, interests in land, rights-of-way and easements, engineering and legal costs, and real estate sales commissions and closing costs. For the fiscal year to end September 30, 2009, the City will have \$25,805,000 commercial paper notes outstanding.

## **DEBT LIMITATIONS**

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas. The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation.

The Constitution of the State of Texas provides that the ad valorem taxes levied by the City for debt service and maintenance and operation purposes shall not exceed \$2.50 for each one hundred dollars of assessed valuation of taxable property. There is no limitation within the \$2.50 rate for interest and sinking fund purposes; however, it is the policy of the Attorney General of the State of Texas to prohibit the issuance of debt by a city if such issuance produces debt service requirements that exceed the amount that can be paid from \$1.50 tax rate calculated at 90% collections.

## **LONG-TERM DEBT PLANNING**

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth while at the same time measuring and assessing the cost and timing of each debt issuance.

The assumptions utilized in the FY 2010 Debt Plan include: (i) assessed valuation growth at 0.83% in fiscal year 2010, increasing to a projected growth rate of 2.50% in fiscal years 2011 through fiscal year 2012, increasing to 3.00% in fiscal years 2013 through fiscal year 2014, decreasing to 2.50% in fiscal year 2015 and decreasing 0.50% in fiscal year 2016, when a growth rate of 2.00% is reached and held constant through fiscal year 2021; (ii) tax collections at 97.5%; (iii) tax freeze for elderly and disabled (proposition 3); (iv) the adopted debt service tax rate which remains constant at 21.15 cents in fiscal years 2010 through 2023 and decreases annually from fiscal years 2024 through 2041; and (v) \$550,000,000 General Improvement Bonds authorized by the voters in the May 12, 2007 election of which \$185,443,000 has been previously issued, with issuances anticipated to be sold as follows: \$101,724,000 in FY 2010, \$186,826,000 in FY 2011, and \$76,007,000 in FY 2012. Based on these assumptions and the projected maximum debt service tax rate of 21.15 cents, additional estimated bond authorizations in the Fall of 2012 and the Fall of 2017 are approximately \$596,000,000 million and \$550,000,000 million, respectively. In addition, the FY 2010 Debt Plan includes the issuance of certificates of obligation, which are scheduled to be sold as follows: approximately \$153,990,000 for fiscal years 2010 through 2012 and approximately \$2,665,000 for fiscal years 2013 through 2017 for: fire station improvements, fire station replacement and addition, street projects, parks and recreation projects, municipal facility improvements, library improvements, public safety headquarters building, police, information technology services, parking improvements, and San Antonio River improvements. Additionally, the FY 2010 Debt Plan includes the issuance of approximately \$15,000,000 in short-term tax notes to be sold from fiscal years 2010 through 2011.

## **NEW MONEY ISSUES**

Ongoing capital improvement needs have required the City to sell certificates of obligation and general obligation bonds to fund capital improvements for various streets, drainage and flood control projects; acquisition, construction and improvements related to park facilities, public safety, municipal facilities and parking structures; environmental clean-up and land acquisition.

The FY 2010 debt plan includes the sale of \$101,724,000 of the 2007 authorized bonds. The bonds will be sold to finance improvements to streets, bridges and sidewalks, drainage, libraries, parks, recreation, open space and athletics, and public health facilities. The FY 2010 debt plan also includes the sale of approximately \$33,355,000 of certificates of obligation and \$10,000,000 in short-term tax notes. The certificates of obligation and tax notes will be sold to fund fire station improvements, street projects, municipal facilities, parks and recreation improvements, library improvements, information technology improvements, police, and San Antonio River improvements. These issuances are anticipated to occur in May 2010.

## **DEBT SERVICE TAX RATE**

The combination of successful refundings and low interest rates for bonds and certificates of obligation sales has resulted in a decrease in the projected maximum debt service tax rate of \$0.3049 per \$100 valuation prior to 1992, 1993, 1996, 1998, 2001, 2002, 2003, 2004, 2005, 2006, 2007, and 2008 refundings to a projected maximum debt service tax rate of \$0.2115 per \$100 through fiscal year 2023.





# APPENDIX



# **Statistical Data**



City of San Antonio

# Demographic Statistics Last Ten Fiscal Years

<b>Fiscal Year</b>	<b>Population<sup>1</sup></b>	<b>Per Capita Income<sup>1</sup></b>	<b>Median Age<sup>1</sup></b>	<b>Population (age 25+) with a Bachelor's Degree or Greater<sup>2</sup></b>	<b>School Enrollment<sup>1</sup></b>	<b>Unemployment Rate<sup>1</sup></b>
1999	1,187,600	19,770	32.2	21.2%	247,471	3.8%
2000	1,207,500	19,950	32.5	21.6%	262,567	4.0%
2001	1,226,250	20,200	31.8	N/A	267,184	4.1%
2002	1,241,100	19,300	32.0	20.8%	270,025	5.1%
2003	1,262,800	19,960	32.2	22.9%	275,796	5.5%
2004	1,278,300	18,969	32.2	23.5%	273,560	5.2%
2005	1,299,200	19,540	32.4	23.4%	279,756	5.2%
2006	1,322,900	20,110	33.2	23.1%	283,393	4.4%
2007	1,312,286	19,884	32.6	23.2%	291,873	3.9%
2008	1,328,984	20,808	32.8	23.4%	295,673	5.0%

<sup>1</sup> 2008 Comprehensive Annual Financial Report, City of San Antonio, Texas.

<sup>2</sup> Planning Department, City of San Antonio, Texas.

## City of San Antonio

# Miscellaneous Statistical Data

### General Information

Date of Incorporation	December 14, 1837
Date of Adoption of City Charter	October 2, 1951
Form of Government	Council-Manager
Area	504 square miles

### Fire Protection and Emergency Medical Services

Number of Fire Stations	50
Number of EMS Units	32
Number of EMS Paramedics	369
Number of Firefighters	1,255

### Police Protection

Number of Stations	6
Number of Police Officers	2,352
Number of School Crossing Guards	256

### Parks and Recreation

Parks Acreage	14,239
Number of Parks and Recreation Areas over One Acre	196
Number of Municipal Golf Courses	0
Number of Municipal Swimming Pools	24
Number of Recreation Centers - All Year	31
Number of Recreation Centers – Summer	75

### Sewer Service<sup>1</sup>

Miles of Storm Sewers	498
Miles of Sanitary Sewers	4,877
Number of Sewer Customers	389,894

### Water Service<sup>1</sup>

Number of Water Customers	348,834
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### Building Permits

Permits Issued	22,837
Estimated Cost	\$2,644,394,812

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<sup>1</sup> Water and sewer service provided by San Antonio Water System (SAWS).

## City of San Antonio

# Miscellaneous Statistical Data

### Education<sup>1</sup>

(Twelve School Districts Wholly or Partly Within San Antonio City Limits)

Number of Schools	400
Number of Teachers	18,565
Number of Students Registered	286,105
Average Daily Attendance	272,260

### Election<sup>2</sup>

Registered Voters in San Antonio	773,680
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### Population<sup>3</sup>

<u>Year</u>	<u>Population</u>	<u>Increase</u>
1900	53,321	-----
1910	96,614	81.2%
1920	161,379	67.0%
1930	231,543	43.5%
1940	253,854	9.6%
1950	408,442	60.9%
1960	587,718	43.9%
1970	654,153	11.3%
1980	786,023	20.2%
1990	938,900	19.4%
2000	1,207,500	28.6%
2008	1,328,984	10.1%

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<sup>1</sup> Texas Education Agency, 2008 AEIS Report (most recent available).

<sup>2</sup> Bexar County Board of Elections (Data only includes City of San Antonio residents).

<sup>3</sup> Planning & Development Services Department, City of San Antonio, Texas.

**City of San Antonio**

# Principal Taxpayers

<u>Taxpayer</u>	<u>Type of Business</u>	<u>Principal Taxpayer Taxable Valuation (\$000's)</u>	<u>Percentage To Net Taxable Valuation</u>
HEB Grocery Company, LP	Retail/Grocery	\$749,687	1.14%
Toyota Motor Manufacturing Texas, Inc.	Automobile Manufacturing	551,132	0.84%
AT&T	Telecommunications	414,141	0.63%
United Services Automobile Association	Insurance/Banking	339,935	0.52%
Wal-Mart Stores, Inc.	Retail/Grocery	326,733	0.50%
VHS San Antonio Partners LP	Hospital/Healthcare	310,279	0.47%
Marriott Corporation	Hotel/Hospitality	238,205	0.36%
Alamo Stonecrest Holdings	Shopping Center	158,944	0.24%
La Cantera Retail LTD Partnership	Shopping Center	145,730	0.22%
VLSI Technology, Inc.	Industrial	142,239	0.22%
<b>TOTALS</b>		<b>\$3,377,025</b>	<b>5.14%</b>

# **Glossary**



# Glossary

The Adopted Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Adopted Budget Document in understanding these terms, a budget glossary has been included in the document.

**Accounting Basis:** Rules used to prepare, present, and report financial statements for a wide variety of entities that refer to when revenues and expenditures are recognized and reported. The City employs modified accrual basis of accounting. This means that revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred. Accounting records for Proprietary, Pension Trust, Private Purpose Trust and Retiree Health Care Funds are maintained on an accrual basis. Revenues are recognized when they are earned, and expenses are recognized when they are incurred.

**Accounting System:** The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

**Accrual Accounting:** A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting a revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

**Activity:** A special unit of work or service performed.

**Administrative Transfer:** See Transfer.

**Adopted Budget:** See Budget.

**Ad Valorem Tax:** The tax is based "according to value" of property and is used as the source of revenue to pay general obligation debt and to support the General Fund.

**African-American Business Enterprise (AABE):** A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

**All Funds Summary:** The comprehensive summary of all budgeted funds.

**Allotment:** To allot is to divide an appropriation into amounts that may be encumbered or expended during a time period.

**Amended Budget:** Represents the original adopted budget plus any amendments passed as of October 1. This figure does not include prior year encumbrances or re-appropriation.

**Appropriation:** A legal authorization granted by the City Council to establish legal authority for city officials to make expenditures/expenses or incur obligations for specific purposes. It does not include prior year encumbrances or re-appropriation. An authorization made by the City Council, which permits officials to incur obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and typically granted for a one-year period.

**Approved Budget:** As used in fund summaries and department summaries within the budget document, it represents the budget as originally adopted by the City Council. It does not include prior year encumbrances or re-appropriation.

**Assessed Valuation:** A value that is established for real or personal property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions. (Note: Property values are established by the Bexar Appraisal District.)

**Assets:** Property owned by the City, which has monetary value.

**Audit:** A comprehensive examination as to the manner in which the government's resources were actually utilized concluding in a written report of its findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals. An accounting audit is intended to ascertain whether financial statements fairly present financial position and results of operations.

**Bad Debt:** In the United States, The National Bank Act defines a bad debt as an unsecured debt on which interest or payment is past due and unpaid for six months (and which is not in process of collection). Some businesses set aside a reserve on their books to offset losses from bad debts.

**Balanced Budget:** A budget in which planned expenditures can be met by current income from taxation and other government receipts.

**Bank Depository Agreement:** A contract between a municipality and a depository, negotiated and entered into in accordance with the specifications of the Local Government Code, which sets forth the agreements between the parties regarding banking services.

**Balance Sheet:** A financial statement that discloses the financial position of an entity by disclosing its assets, liabilities, and equity as of a specific date.

**Base Budget:** On-going expense for personnel, contractual services, and the replacement of supplies and equipment required to maintain current service levels previously authorized by the City Council.

**Beginning Balance:** The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

**Bond:** A debt instrument embodying a written promise to pay a specified sum of money, the face value or principal, at a specific date or dates in the future (maturity date), together with periodic interest at a specified rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used for long-term debt to pay for specific capital expenditures, such as buildings, streets, bridges, or utility expansion/repair.

**Bond -- General Obligation (G.O.):** A bond, which is secured by the full faith and credit of the issuer. G.O. bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvement projects such as parks and streets. In Texas, G.O. bonds must be authorized by public referenda.

**Bond -- Proceeds:** Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

**Bond -- Revenue:** Bonds whose principal and interest are paid from earnings of an enterprise fund.

**Bond Program:** In 2007, voters approved a \$550 Million 2007-2012 Bond Program that includes five separate propositions: Streets, Bridges and Sidewalks Improvements; Drainage Improvements; Parks, Recreation, Open Space, and Athletics Improvements; Library Improvements and Public Health Facilities Improvements. The program includes 151 projects.

**Budget:** A budget is a plan of financial operation embodying an estimate of proposed expenditures and the means of financing them. Used without any modifier the term usually indicates a financial plan for a single fiscal year. In practice, the term "budget" is used in two ways. Sometimes it designates the financial plan presented to

the appropriating body for adoption, and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative (proposed) or whether it has been approved by the appropriating body (adopted).

**Budget Adjustment:** A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. City staff has the prerogative to adjust expenditures within a department budget.

**Budget Amendments:** Transfer of unencumbered appropriation balance or any portion within a department office or agency to another. Budget Amendments can be made with authorization from the City Council, City Manager or through an Ordinance submitted to City Council.

**Budget Basis:** Rules for preparation of budgets. Can include cash, full accrual and modified accrual basis. The budgets of the General Fund, Special Revenue Funds, Debt Service Funds and Trust & Agency Funds are prepared on a modified accrual basis, meaning that revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred. The Budgets of the Enterprise Funds and Internal Service Funds are prepared on a full accrual basis, meaning revenues are recognized when they are earned and expenses are recognized when they are incurred.

**Budget Calendar:** The schedule of key dates or milestones, which the City departments follow in the preparation, adoption, and administration of the budget.

**Budget Controls:** Methods to ensure compliance with budget limitations. City employs an encumbrance system to ensure that expenditures not exceed appropriations.

**Budget Document:** The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. The adopted budget document presents the authorization made by the City Council for City officials to obligate and expend resources.

**Budget Message (City Manager's Transmittal Letter):** The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager.

**Budget Ordinance:** The official enactment by the City Council established the legal authority for the City officials to obligate and expend resources.

**Budgetary Control:** The control of management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

**Budgetary Expenditures:** Budgetary expenditures are decreases in net assets. In contrast to conventional expenditures, budgetary expenditures exclude amounts represented by non-current liabilities.

**Budgeted Funds:** Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body. The proposed budget document that is submitted for Council approval is composed of budgeted funds.

**Capital Assets:** Assets of significant value and having a useful life of 10 years or more. Capital assets are also referred to as fixed assets.

**Capital Budget:** See Capital Improvement Program.

**Capital Equipment Budget (Capital Outlay):** The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items such as salaries, utilities, and office supplies. The Capital Outlay Budget includes funds for

capital equipment purchases, such as vehicles, furniture, machinery, building improvements, computers, and special tools, which are usually distinguished from operating items according to their value and projected useful life. The dollar value varies according to the policy established by each jurisdiction.

**Capital Expenditure:** Construction, renovation, purchase or lease of an asset (land, buildings, infrastructure, improvements, machinery and equipment) that has an initial useful life longer than one year and meets the City's capitalization threshold.

**Capital Improvement Program (CIP):** A plan for capital expenditures to be incurred each year over a period of six future years setting forth each capital project, its scope of work and City Council District location, the amount to be expended in each year, and the method of financing those expenditures, to provide long-lasting physical improvements.

**Capital Improvement Program Budget:** A Capital Improvement Program (CIP) Budget is a plan separated from the operating budget. Items in the CIP are usually construction projects designed to improve the value of the government assets. Examples of capital improvement projects include new streets, buildings, recreational facilities, and large scale remodeling.

**Capital Improvement Project Activity:** A capital improvement project activity is one of the following groups:

- *Planning and Engineering:* Inclusive of this group are architectural and engineering professional services, cultural resource surveys, real estate appraisal services, and special studies, which may include cost-benefit analysis, and conceptual design alternatives

- *Right-of-Way Acquisition:* Inclusive of this group is the purchase or acquisition of easements, land for right-of-way, sites for construction, appraisal costs, relocation costs, and demolition for site clearance.

- *Construction;* Inclusive of this group are costs for construction or reconstruction of capital improvements, such as: buildings, streets, bridges, curbs, sidewalks, storm drainage, flood control facilities, and recreation facilities.

- *Other:* Inclusive of this group are costs for initial capital equipment, such as fire-fighting apparatus, major recreational equipment, and library books normally associated with development of a municipal facility.

**Capital Outlay:** See Capital Equipment Budget.

**Capitalization Threshold:** The dollar amount that the City elects to capitalize costs as assets.

**Cash Accounting (Cash Basis):** A basis of accounting, which recognizes revenues when received and expenditures when paid.

**Cash Management:** The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

**Certificate of Deposit:** A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified rate of interest.

**Certificate of Obligation (C.O.):** Debt instruments secured by the ad valorem taxing power of a city. Short-term or long-term debt (pending on the project) which is authorized by the City Council and does not require prior voter approval.

**Character Code:** A basis for distinguishing types of expenditures; the five major characters used by the City of San Antonio are: Personal Services--51, Contractual--52, Commodities--53, Other Expenditures--54, Capital Outlay—55. It is comprised of a seven digit account code used to identify line items.

**Charts of Accounts:** A chart detailing the system of general ledger accounts.

**City Council:** The current elected officials of the City as set forth in the City's Charter. Unless otherwise stated, the Mayor is considered part of the City Council.

**City Manager:** The individual appointed by the City Council who is responsible for the administration of the affairs of the City.

**City Public Service (CPS):** San Antonio municipally-owned electric and gas systems. San Antonio acquired its gas and electric utilities in 1942 from the American Light and Traction Company, which had been ordered by the Federal Government to sell properties under provisions of the Holding Company Act of 1933. The Trust Indenture established management requirements and provides that the complete management and control of electric and gas systems, shall be vested in a Board of Trustees consisting of five citizens of the United States of America permanently residing in Bexar County, Texas, to be known as the "City Public Service Board of San Antonio". The Mayor of the City of San Antonio is a permanent ex officio member. A major revenue source to the General Fund is the City's 14% share of City Public Service (CPS) revenues, which represent a return to the City of its equity investment in the utility.

**Closing Ordinance:** A document detailing the closure of all funds and accounts and to provide for necessary adjustments at the Department level at the end of a fiscal budget year.

**Code Compliance:** This division of the Housing and Neighborhood Services Department enforces City codes and regulations that result in the protection of the health, safety and welfare of all citizens. The Division is responsible for enforcing the following codes: graffiti, vacant dangerous premises and structures, bandit signs, curb stoning, junked vehicles, weeded vacant lots, zoning (Unified Development Code), illegal dumping, barbed wire and fences, minimum housing including unsanitary premises, front & side yard parking, garage sales, alley and right-of-way violations and vendors, hawkers and peddlers.

**Commercial Paper:** A short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity of one to 270 days.

**Commodities:** Items of expenditure (in the operating budget) which, after use, are consumed or show a material change in their physical condition, and which are generally of limited value and are characterized by rapid depreciation. Office supplies and motor fuel are examples of Commodities.

**Contingency:** A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Contractual Services:** Goods and services acquired under contract the City receives from an internal service fund or an outside company. Professional services, utilities, rentals, and insurance are examples of contractual services.

**Competitive Bidding Process:** The process following State law requiring that for purchases of \$10,000 or more a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

**Council's Goals and Objectives Session:** The methods by which a government plans to achieve its service objectives. This session(s) is the basis upon which the annual budget is prepared. Also referred to as Council's Priorities

**Council Priorities:** Together with the Financial Forecast serves as the foundation for the development of the Annual Budget.

**CPS Energy:** See City Public Service.

**Current:** Designates the operation of the present fiscal period as opposed to past or future periods. It usually means items likely to be used up or converted into cash within one year.

**Current Taxes:** Taxes that are levied and due within one year.

**Debt Limitations:** Cap on general obligation debt supported by ad valorem taxes at an amount not to exceed ten percent of the total assessed valuation.

**Debt Service Fund:** Accounts for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt, certificates of obligation and short term contractual obligation certificates.

**Debt Services:** The City's obligation to pay the principal and interest of all outstanding debt instruments according to a predetermined payment schedule.

**Debt Service Rate:** See Property Tax Rate.

**Debt Services Reserve:** The debt service reserve is the fund, which may be used to pay debt services of revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds, or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer usually is required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

**Deficit:** A deficit is the excess of expenditures over revenues during a single accounting period, in the case of proprietary funds, the excess of expenses over income during an accounting period.

**Delinquent Taxes:** Taxes remaining unpaid on and after the date on which a penalty for non-payment is imposed.

**Department:** A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

**Depreciation:** (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, and inadequacy of obsolescence. (2) That portion of the cost of a capital asset, which is charged as an expense during a particular period.

**Direct Cost:** Costs that can be specifically and directly identified with a specific objective or program.

**Disadvantaged Business Enterprise (DBE):** A corporation, partnership, sole proprietorship, or other legal entity that qualifies as both a MBE, WBE, or M/WBE and a Small Business Enterprise.

**Disbursement:** Payment for goods and services in cash or by check.

**Division:** An organizational unit within a department's structure representing the major functional divisions of work.

**Effective Tax Rate:** It is the rate, which will generate the same tax levy next year from the properties on this year's tax roll.

**Emergency:** An unexpected occurrence, e.g., damaging weather conditions that require the unplanned use of City funds.

**Encumbrance:** To encumber funds means to set aside or commit funds for a fixture expenditure. Encumbrances include obligations in the form of purchase orders, contracts or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved.

**Enterprise Fund:** A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise Funds in San Antonio are established for services such as the Airport, Parking System, and Solid Waste Management Services.

**Estimated Revenue:** The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditures.

**Executive Summary:** Describes the policies affecting the budget, and presents a synopsis of the revenues the City will collect, the funds the City will spend, and the changes that have occurred from the previous year.

**Expendable Trust Fund:** Represents the expenditures and other revenues associated with a city owned, interest bearing trust that was set up for a specific, designated purpose.

**Expenditure:** Decrease in the use of net financial resources for the purpose of acquiring and providing goods and services.

**Expenses:** Outflows or other using up of assets or incurring of liabilities during a period from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations, for example depreciation.

**Fees:** Charges for services (also see User Charges).

**Financial Reserve:** See Reserve.

**Fiscal Year:** The 12 month time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of San Antonio has specified October 1st to September 30th as its fiscal year.

**Five Year Financial Forecast:** Financial planning document that is prepared on an annual basis to provide a current and long-range assessment of financial conditions and costs for City service delivery plans. The Forecast serves as the first step in the development of the City's Annual Budget. The primary objective of the Forecast is to provide the City Council and the community with an "early warning system" to identify significant issues that need to be addressed in the subsequent budget process.

**Fixed Asset:** Assets of a long-term nature that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

**Fixed Cost:** A fixed cost, such as rent, does not change with increases or decrease in the amount of services provided.

**Full Time Equivalent (FTE):** Full time, authorized positions, filled or vacant, that equal to 2,080 hours of work annually.

**Full Faith and Credit:** A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

**Fund:** An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group and general long-term debt account group.

**Fund Balance:** The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded.

**Fund Schedule:** A fund schedule is a financial forecasting statement that combines beginning and ending balances, including estimated revenue for any period of time.

**Fund Summary:** See Fund Schedule.

**Funding Source:** A funding source is the specifically identified dollars allocated to meet budgeted requirements/expenses.

**Fund Statement:** Usually pertains to a detailed breakdown of revenue or expenditures such as grants, and other awards.

**Generally Accepted Accounting Principles (GAAP):** Uniform minimum standards of and guidelines to financial accounting and reporting.

**Generally Accepted Accounting Standards:** See Generally Accepted Accounting Principles.

**General and Administrative Cost:** Cost associated with the administration of City services.

**General Fund:** The largest fund within the City, the General Fund accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund includes the basic operating services such as fire and police protection, finance, code enforcement, parks and recreation, libraries, public works, and general administration.

**General Government:** Refers to a group of activities associated with the administrative function of the City such as: Legislative/Administrative, Finance, Budget, Planning, Information Technology Services, Legal, Personnel, and Purchasing.

**General Ledger:** A file that contains a listing of the various accounts necessary to reflect the financial position and results of operation of the government.

**General Obligation Bonds:** See Bond -- General Obligation.

**Government Finance Officers Association (GFOA):** Organization that awards the Distinguished Budget Presentation Award.

**Goal:** A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

**Grant:** A contribution by one government unit or funding source to another unit. The contribution is usually made to aid in a part of a specified function, but is sometimes also for general purposes.

**Grant Match:** City cost of in-kind services required to match Federal or State grant and programs.

**Hotel Occupancy Tax (HOT):** Hotel Occupancy Tax is a tax levied on every hotel room night rented. Use of HOT Revenue is governed by State Law and is limited to those qualifying programs that promote the hotel, convention, and tourism industries. Within these programs, not more than 15% of HOT Revenues may be used for History & Preservation activities, and not more than 15% may be used to support Arts & Cultural Programming.

**Indirect Cost:** An indirect cost is an expense necessary for the functioning of the organization as a whole that cannot be directly assigned to one service.

**Interfund Transfers:** Amounts transferred from one fund to another.

**Intergovernmental Grant:** See Grant.

**Intergovernmental Revenue:** See Revenue – Intergovernmental.

**Internal Service Fund:** A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis; for example, the Information Technology Services, Purchasing, Temporary Services, Equipment Renewal and Replacement, Employee Benefits and Insurance related funds, etc.

**Inventory:** A detailed listing of property currently held by the City showing quantities, descriptions and values of the property, and units of measure and unit prices.

**Investment:** Securities and real estate purchased and held for the production of revenues in the form of interest, dividends, rentals or base payments.

**Invoice:** A bill requesting payment for goods or services by a vendor or other government unit.

**Levy:** To Inventory: A detailed listing of property currently held by the City showing quantities, descriptions and pose taxes, special assessments, or service charges for the support of City activities.

**Liability:** Debt or other legal obligations arising out of transactions in the past, which must be paid, renewed or refunded at some future date. Note: The term does not include encumbrances.

**Line-Item budget:** A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

**Local Business Enterprise:** A corporation, partnership, sole proprietorship, or other legal entity for the purpose of making a profit, which is primarily located within Bexar County for at least one year. For a branch office of a non-local business to qualify as a Local Business Enterprise, the local branch office must be located in Bexar County for at least one year, and must employ a minimum of 10 resident of Bexar County or employ Bexar County residents for at least 25 percent of the entire company workforce for use at the local branch office.

**Long-term debt:** Debt with a maturity of more than one year after the date of issuance.

**Maintenance and Operation Rate:** See Property Tax Rate.

**Mandate:** Is defined as changes to the current level of services, which will be required to comply with Federal, State and Local laws/Ordinances; a contractual obligation, or the operation and maintenance requirement for a completed capital improvement.

**Maturities:** The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

**Minority Business Enterprise (MBE):** A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

**Minority Corporation:** A legal entity where 51 percent of each class of the shares of stock or other equitable securities is owned by minority group member(s). The minority group member(s) must have operational and managerial control, interest in capital, and earnings commensurate with their percentage of ownership.

**Minority Group Member(s):** African-Americans, Hispanic Americans, Asian Americans, American Indians and Handicapped Individuals legally residing and are citizens of the United States or its territories.

**Minority and Women Business Enterprise (M/WBE):** A corporation, or partnership, owned, operated, and controlled by a minority person(s) and women who, when combined, have 51% ownership. The minority person(s) and women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of minority and women ownership. To qualify as a minority and women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the minority and women business enterprise's category of contracting for at least one year.

**Modified Accrual Accounting:** A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds. The budget is prepared using the modified accrual basis of accounting except for the recognition of encumbrances within the expenditure appropriations.

**Net Working Capital:** Current Assets less Current Liabilities.

**Non-Departmental:** Refers to a group of activities, which are not associated with or can be allocated to any particular department. These activities include outside agency contributions; boards, committees and commissions; intergovernmental contracts; general government contingency and liability expenses.

**Non-Recurring Revenue:** Resources recognized by the City that are unique and occur only one time or without pattern.

**Objective:** Desired output oriented accomplishments, which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

**Official Budget:** The budget as adopted by the Council.

**Operating Budget:** The portion of the budget that pertains to daily operations that provide basic services for the fiscal year. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

**Operating Expense:** Operating expenses are proprietary fund expenses that directly relate to the fund's primary service activities.

**Operating Fund:** Resources derived from recurring revenue sources used to finance the general fund, enterprise funds, and pay-as-you-go capital improvement projects.

**Ordinance:** An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

**Other Funds:** Any non-General Funds, including Special Revenue Funds, Enterprise Funds, Internal Service Funds, Self Insurance Funds, Debt Service Funds, and Expendable Trust Funds.

**Overhead:** Overhead is the element of cost necessary in the production of an article or the performance of a service which are of such a nature that the amount applicable to the product or service cannot be determined readily. Usually overhead relates to those objects of expenditures that do not become integral part of the finished product or services such as rent, heat, light, supplies, management, supervision, etc.

**Outside Agency:** A governmental unit or other organization which requests funding from the City for a specified purpose; for example: AVANCE, Project QUEST, Ella Austin Community Center, Youth Programs, Boys and Girls Club of San Antonio, YMCA/YWCA, Centro del Barrio, and the Battered Women's Shelter.

**Partnership:** A legal entity where 51 percent of the assets and interest in the partnership is owned by one or more minority group members. For M/WBE purposes, minority group member or women partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

**Pension:** A form of deferred compensation offered to employees after retirement. The City offers separate pension plans for uniform and non-uniform employees.

**Performance Budget:** A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might include miles of street paved per year, cost of paved streets per mile, tons of garbage collected per man hour, or cost per man hour of garbage collection.

**Performance Measures:** Specific quantitative and qualitative measures of work performed as an objective of the department.

**Personal Services:** All cost related to compensating employees of the City including employee benefit costs such as City contributions for retirement, social security, and health and life insurance.

**Planning and Development Services Fund:** Created in FY 2007 to account for all revenues and expenditures associated with the operation and maintenance of all City development service activities.

**Policy Issues:** Refers to the listing of Program Improvements (PI's), Mandates, and Reductions found in the budget document.

**Positions Authorized:** Full Time and Part Time positions budgeted in the personnel services category and included in the Departmental Position List.

**Program:** A program is a plan outlining funding for personnel and capital under which action may be taken toward specific goals and objectives.

**Program Improvement:** A program improvement is the addition of new equipment, personnel, or other expenditures aimed at improving the level of service or expanding services.

**Program Budget:** A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

**Property Tax (also known as Ad Valorem tax):** Property taxes are levied on both real and personal property according to the property's value and the tax rate. Property values are established by the Bexar County Appraisal District.

**Property Tax Rate:** The property tax rate consists of two elements. The first is the maintenance and operation rate. Revenues received from this element are deposited in the General Fund and can be used for any public purpose. The maintenance and operation rate is subject to the provisions of state statute and an increase in the effective rate in excess of 8% is subject to a voter initiated rollback election. The second element is the debt service rate. This rate is set based on the City's debt service requirements. Funds received from this rate are

deposited in the Debt Service Fund and are used solely to pay the principal and interest on present and projected debt. These two elements added together yield a total property tax rate for the current fiscal year.

**Proposed Budget:** See Budget.

**Proprietary Funds:** A proprietary fund is an account that shows actual financial position and operations, such as actual assets, liabilities, reserves, fund balances, revenues, and expenditures, as distinguished from budgetary accounts.

**Purchase Order System:** A City's system of using documents authorizing the delivery of specified merchandise or services and making a charge for them.

**Rating:** The creditworthiness of a City as evaluated by an independent agency such as Moody's or Standard and Poor's.

**Re-appropriation:** By City Council action, an Operating Budget spending authorization lapses on September 30 of each fiscal year. Any authorization not expended or encumbered is no longer legally allowed to be expended, and the dollars associated with the authorization "fall" to the ending balance. Those items that are deemed important are brought to the City Council to be "re-appropriated" in the new fiscal year.

**Reconciliation:** A detail analysis of changes of revenue or expenditure balances within a fund.

**Redirection:** Transfer of dollars within a fund to utilize resources more effectively.

**Reduction:** To reduce line items due to budgetary constraints.

**Refunding:** Refunding is a procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding: to reduce the issuer's interest cost or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited in escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the "refunding bonds," and the outstanding obligations being refinanced are referred to as the "refunded bonds," or the "prior issue."

**Replacement Cost:** The cost of a property, as of a certain date, which can render similar service (but which need not be of the same structural form) as the property to be replaced.

**Requisition:** A written request from a department to the purchasing office for specified goods or services. This action precedes the authorization of a purchase order.

**Reserve:** 1) An account used to indicate that a portion of a fund's equity is legally restricted for a specific purpose and is therefore not available for general appropriations (designated). 2) An account used to indicate a portion of a fund's equity is legally restricted but, not for a specific purpose (undesignated).

**Resources:** Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

**Retained Earnings:** The equity account reflecting the accumulated earnings of the enterprise funds.

**Revenue:** 1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

2) The term designates an increase to a fund's assets which:

- . does not increase a liability (e.g., proceeds from a loan);
  - . does not represent a repayment of an expenditure already made;
  - . does not represent a cancellation of certain liabilities; and
  - . does not represent an increase in contributed capital.
- 3) (Resources) An increase in assets due to the performance of a service or the sale of goods. Revenues are recognized when earned, measurable, and reasonably assured to be.

**Revenue Bonds:** When a government issues bonds, which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. In San Antonio, revenues are typically derived from rates charged for utilities, airport leases and parking fees. Revenue bonds are not included in the 10% debt limit set by City Charter and under state law do not require voter approval.

**Revenue Estimate:** An estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

**Revenue - Intergovernmental:** Revenue received from another government for a specified purpose. In San Antonio these are funds from Bexar County, the State of Texas, and from special districts.

**Revenues - Special:** Specific revenues that are legally restricted to expenditures for specific purposes.

**Risk Management:** 1) An organized attempt to protect a governmental entity against accidental loss in the most economical method. 2) The liability, either realized or potential, related to the City's daily operations.

**San Antonio Water System (SAWS):** In May 1992, the City's Wastewater Management Department, the Alamo Water Reuse and Conservation District and the City Water Board merged to become the new San Antonio Water System (SAWS), a quasi-governmental entity. The bond indenture adopted by the City Council at the time SAWS was created endeavored to establish a business-like relationship between the City and SAWS. Specifically, it provided that SAWS would make a payment to the City not to exceed 5% of gross revenues and that the City would pay water and wastewater charges to SAWS. At the time of the consolidation it was agreed that the fee to the City would be set initially at a rate, which would be "revenue neutral" to the City. That is, SAWS would remit to the City a payment calculated as a percentage of gross SAWS revenues in an amount, which would cover the sewer and water charges the City would pay as well as to reimburse the City for the financial payments previously received from both the City Water Board and the Wastewater Department.

**Self Insured:** Risk management method utilized by the City in which an amount of money is set aside to compensate for the potential future loss.

**Services:** Contribution to the welfare of others; a public good that is worthy of taxpayers support. Useful labor performed by the different City departments that produces results (Fire Department, Police Department, Building Inspections, Planning).

**Services -- Current Budget Level:** Represents the cost of providing service at the present level before mandates, reductions or improvements are considered and without considering increases in population of service demand.

**Sinking Fund:** A sinking fund is an account into which a debt issuer makes periodic deposits to ensure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments therefore are determined by the terms of the bond contract.

**Small Business Enterprise (SBE):** A corporation, partnership, sole proprietorship or other legal entity for the purpose of making a profit which is independently owned and operated and which is less than 20 percent of the U.S. Small Business Administration (SBA) size standard for a small business, except in cases where the reduced definition drops below \$1 million average gross receipts (as based on three years of sales) or less than 100 employees. All firms meeting these thresholds will be considered a SBE.

**Sole Proprietorship:** A legal entity that is 100 percent owned, operated and controlled by one or more minority group members. For MBE purposes, minority group member partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

**Solid Waste Fund:** An Enterprise Fund created to better account for the recording of all revenues and expenditures associated with the operation and maintenance of the Solid Waste and Environmental Management programs.

**Source of Revenue:** Revenues are classified according to their source or point of origin.

**Special Revenue Fund:** A fund used to account for revenues and expenditures that have been earmarked for specific activities. Examples include the Hotel Occupancy Tax Fund, the Economic Development Incentive Fund, and the Planning and Development Services Fund.

**Storm Water Revenue:** Generated through a Storm Water Fee that is charged to residents on their monthly utility bill from SAWS. Revenue funds several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams and other storm water systems.

**Surplus:** A surplus is the amount by which revenues exceed outlays.

**Taxes:** Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. The term also does not include charges for services rendered only to those paying such charges as sewer service.

**Tax Levy:** The total amount of funds to be raised by general property taxes for operating and debt service purposes specified in the Annual Tax Ordinance as determined by the Bexar County Appraisal District.

**Tax Rate:** The amount of tax levied for each \$100 of assessed valuation.

**Tax Rate Limit:** The maximum legal property tax rate at which a municipality may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purpose.

**Transfers:** 1) Transfers are the authorized exchanges of cash or other resources between funds. 2) The General Funds supports central services for other funds or departments, the reimbursement of these services to the General Fund is an Administrative Transfer.

**Trust Funds:** Accounting entities used to account for monies held by the City in a trustee capacity for organization, programs, or other funds.

**Unencumbered Balance:** The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

**Unit Cost:** The cost required to produce a specific product or unit of service (i.e., the cost to purify one thousand gallons of water).

**User Charges (also known as User Fees or User Based Fees):** The payment of a fee for direct receipt of a public service by the party benefiting from the service.

**Undesignated Fund Balance:** That portion of fund balance that is unencumbered from any obligation of the City.

**Voucher:** A document indicating that a transaction has occurred. It usually contains the accounts related to the transaction.

**Women Business Enterprise (WBE):** A sole proprietorship, partnership, or corporation, owned, operated, and controlled by women who have 51% ownership. The women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of women ownership. To qualify as a women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the women business enterprise's category of contracting for at least one year.

**Work Breakdown Structure (WBS):** Financial component of a fund used for managing capital projects.

**Yield:** The rate earned on a monetary investment.



# Acronym Glossary

The FY 2010 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting, while others are unique to the City of San Antonio budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

ACRONYM	DEFINITION
ACCD	Alamo Community College District
ACS	Animal Care Services Department
ADA	Americans with Disabilities Act
ADDI	American Dream Down payment Initiative
ADP	Automatic Data Processing
AFR	Automated Field Reporting
AIA	American Institute of Architects
AICP	American Institute of Certified Planners
ALS	Advanced Life Support
ARC	Accelerated Response Crew
ARFF	Aircraft Rescue and Fire Fighting
ARM	Automated Records Management
ASE	Automotive Service Excellence
ATCT	Air Traffic Control Tower
ATD	Advanced Transportation District
ATPA	Automobile Theft Prevention Authority
BAD	Bexar Appraisal District
BCSO	Bexar County Sheriff's Office
BDA	Brooks Development Authority
BOMA	Building Owner and Managers Association
BRAC	Base Realignment and Closure
BW	Business Warehouse
CAB	Cultural Arts Board
CAD	Computer Assisted Drawing
CAD	Computer Aided Dispatch
CAFR	Comprehensive Annual Financial Report
CALEA	Commission for Accreditation of Law Enforcement Agencies
CAT	Council Action Team
CATA	Crisis Assistance Team Administration
c-BID	Community Budget Input Dropbox
CBOC	Citizen Bond Oversight Commission
CCDS	Child Care Delivery System
CDA	Child Development Associates
CDAT	Community Development Action Team
CDBG	Community Development Block Grant
CDL	Commercial Driver's License
CFLRC's	Community Family and Research Learning Centers
CHIP	Chronic Illness Peer Support Program
CIMS	Capital Improvements Managements Services Department
CIP	Capital Improvement Program
CLE	Continuing Legal Education
CLEAN	Community Lead Enforcement Activity in Neighborhoods
CNG	Compressed Natural Gas
C.O.	Certificate of Obligation

ACRONYM	DEFINITION
COLA	Cost of Living Adjustment
COPS	Community Oriented Policing Services
COSA	City of San Antonio
CPI	Consumer Price Index
CPC	Center for Plant Conservation
CPS	CPS Energy
CPS	Child Protective Services
CRAG	Community Revitalization Action Group
CSBG	Community Services Block Grant
CSEF	Convention, Sports and Entertainment Facilities
CSF	Child Safety Fund
CVB	Convention Visitor's Bureau
CVF	Community & Visitor Facilities
DCI	Department of Community Initiatives
DMAI	Destination Marketing Association International
DPS	Department of Public Safety
EAP	Employee Assistance Program
EASE	Educate, Assess, Serve, Empower
EBI	Euthanasia by Injection
e-BID	Employee Budget Input Dropbox
ECE	Early Childhood Education
ECM	Enterprise Content Management
EDA	Economic Development Association
EDD	Economic Development Department
EEO	Equal Employment Opportunity
EMPG	Emergency Management Performance Grant
EMS	Emergency Medical Services
EOC	Emergency Operations Center
EPDP	Employee Performance & Development Program
ERDMS	Electronic Records and Document Management Systems
ERM	Enterprise Resource Management
ETJ	Extraterritorial Jurisdiction
FAA	Federal Aviation Administration
FAO	Fire Apparatus Operator
FSA	Flexible Spending Accounts
FTE	Full-time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GAGAS	Generally Accepted Government Auditing Standards
GAO	Government Accountability Office
GASB	General Accounting Standards Board
GIS	Geographic Information Systems
GMA	Grants Monitoring and Administration
G.O.	General Obligations

ACRONYM	DEFINITION
GPRS	General Packet Radio Service
G.O.	General Obligations
GPRS	General Packet Radio Service
HHW	Household Hazardous Waste
HIDTA	High Intensity Drug Trafficking Area
HIP	Homeownership Incentive Program
HIPAA	Health Insurance Portability and Accountability Act
HMO	Health Maintenance Organization
HNSD	Housing & Neighborhood Services Department
HOME	Home Investment Partnership Grant
HOPE	Healthy Options Program for the Elderly
HOPWA	Housing Opportunities for Persons with AIDS
HOT	Hotel Occupancy Tax
HRIS	Human Resource Information System
HUD	Housing & Urban Development
HVAC	Heating, Ventilation, Air-Conditioning
I & C	Improvement & Contingency
ICC	International Conference Center
ICMA	International City/County Management Association
ICS	Incident Command System
IDA	Individual Development Accounts
IMP	Infrastructure Management Program
ISO	Insurance Services Office
IT	Information Technology
ITS	Intelligent Transportation System
ITSD	Information Technology Services Department
JAG	Justice Assistance Grant
KSAB	Keep San Antonio Beautiful
LETTP	Law Enforcement Terrorism Prevention Program
LMDT	Laptop Mobile Data Terminal
M & O	Maintenance & Operations
MAPP	Mobilizing through Action for Planning and Partnerships
MBE	Minority Business Enterprise
MGA-SA	Municipal Golf Association – San Antonio
MDP	Master Development Plans
MEND	Medical Equipment Network for the Disabled
MMRS	Metropolitan Medical Response System
MOU	Memorandum of Understanding
MPO	Metropolitan Planning Organization
MS4	Municipal Separate Storm Sewer System
MTTF	Military Transformation Task Force
NAMP	Neighborhood Accessibility & Mobility Program
NCAA	National Collegiate Athletic Association
NCR	Neighborhood Commercial Revitalization Program
NICB	National Insurance Crime Bureau
NID	Neighborhood Improvement Districts
NFPA	National Fire Protection Association
NPDES	National Pollutant Discharge Elimination System
NTE	New Terminal Expansion
O & M	Operation & Maintenance
OASIS	Older Adult Services & Information System

ACRONYM	DEFINITION
OCA	Office of Cultural Affairs
OEP	Office of Environmental Policy
OMB	Office of Management and Budget
OSHA	Occupational Safety and Health Administration
PAPI	Precision Approach Path Indicators
PCEH	Public Center for Environmental Health
PCI	Pavement Condition Index
PFC	Passenger Facility Charges
PID	Public Improvement District
PIDS	Perimeter Intrusion Detection System
POST	Police Officer Standards & Training
PPO	Preferred Provider Organization
PTAC	Procurement Technical Assistant Center
R & I	Renewal & Improvement
RA	Reimbursement Agreement
ReACT	Regional Auto Crimes Taskforce
REC	Regional Emergency Communications
REILS	Runway End Identifier Lights
RFID	Radio Frequency Identification
RFP	Request for Proposal
RFQ	Request for Qualifications
RLO	Records Liaison Officers
RMS	Report Management System
ROW	Right of Way
RSAT	Runway Safety Action Team
RSWF	Regional Storm Water Facility
RSWMP	Regional Storm Water Management Program
SAC	San Antonio College
SACIP	San Antonio Channel Improvement Program
SADA	San Antonio Development Agency
SAEP	San Antonio Education Partnership
SAFB	San Antonio Food Bank
SAFD	San Antonio Fire Department
SAHA	San Antonio Housing Authority
SAIA	San Antonio International Airport
SAMHD	San Antonio Metropolitan Health District
SAPD	San Antonio Police Department
SAPOA	San Antonio Police Officer's Association
SARIP	San Antonio River Improvements Project
SATAI	San Antonio Technology Accelerator Initiative
SAWS	San Antonio Water System
SBA	Small Business Administration
SBE	Small Business Enterprise
SBEDA	Small Business Economic Development Advocacy
SCBA	Self-Contained Breathing Apparatus
SEED	Self-Employment for Economic Development
SHSP	State Homeland Security Grant
SSF	Stinson Airport
STBF	South Texas Business Fund
STEP	Selective Traffic Enforcement Program
SWBTP	Southwest Business & Technology Park

<b>ACRONYM</b>	<b>DEFINITION</b>
SWPPP	Storm Water Pollution Prevention Plan
TA	Technical Assistance
TCC	The Cultural Collaborative
TCLEOSE	Texas Commission on Law Enforcement Officer Standards & Education
TDPRS	Texas Department of Protective and Regulatory Services
TIF	Tax Increment Financing
TIRZ	Tax Increment Reinvestment Zone
TMRS	Texas Municipal Retirement System
TNR	Trap Neuter and Return
TNT	Truth-In-Taxation
TRU	Tactical Response Unit
TPA	Third Party Administration
TSA	Transportation Security Administration

<b>ACRONYM</b>	<b>DEFINITION</b>
TWICES	Texas Web-Based Integrated Client Encounter System
TxDOT	Texas Department of Transportation
UASI	Urban Area Security Initiative
UDC	Unified Development Code
UC	Unemployed Compensation
UHS	University Health Systems
UNAM	Universidad Nacional Autonoma de Mexico
VFC	Vaccines for Children
VITA	Volunteer Income Tax Assistance
WARM	Winter Assistance Relief Mobilization
WBE	Women Business Enterprise
WDC	Westside Development Corporation
WMD	Weapons of Mass Destruction



# **Performance Measures Definitions**



## DEPARTMENTAL PERFORMANCE MEASURE DEFINITIONS

This list of definitions reflects selected key performance measures for the City of San Antonio's (CoSA) departments. It is not a complete list of all measures covered in the City Service Plans Section of this document.

### AVIATION

**Achieve and maintain score of 85% on quarterly inspection reports:** Ramp areas are checked for Foreign Object Debris (FOD) and are scored. These scores are input into the FOD program for quarterly and annual scores.

**Make four presentations to airline carriers in an effort to increase direct flights (Blue Ribbon task force):** A minimum of four meetings will be held with air carriers during FY2010, and as appropriate, members of the Blue Ribbon Task Force will be included in these meetings.

### ANIMAL CARE SERVICES

**Achieve 72% of Healthy/Adoptable Animals in a Humane Environment:** This measure represents progress toward the "no-kill" goal as outlined in the 5-Year Strategic Plan. A non-healthy adoptable includes those with rabies or other diseases. A humane environment is defined as a home, the Humane Society, or return to owner.

**Maintain Average Response Time to Priority Calls from Dispatch to Arrival on Scene of 60 Minutes:** The Department receives calls to respond to animal control issues. A service call is considered complete when the Field Officer arrives at the scene. This does not include the time to find the animal. A Priority Call includes when an animal threatens a human or another animal.

**Achieve Customer Satisfaction of 85% for Animal Adoption Program:** This measure represents the customer's satisfaction with the adoption program from the time the individual walks through the door to the time he/she walks out of the facility with the animal. Steps in the adoption process include filling out forms, watching a video, and visiting with an animal attendant.

### CAPITAL IMPROVEMENTS MANAGEMENT SERVICES

**Complete 100% of projects planned to be completed in Fiscal Year 2010 within budget:** This measure represents the percentage of planned projects completed within budget.

**Complete 100% of projects planned to be completed in Fiscal Year 2010:** This measure represents the percentage of planned projects completed in FY 2010.

**Maintain scope of 90% of projects at the end of the 95% design phase to minimize unfunded expanded scope:** This measure represents the percentage of projects in the design phase that have remained within scope.

### CITY ATTORNEY (CAO)

**Provide at least 55 trainings (100 hours of training) to CoSA staff and outside committees, boards and organizations on employment topics, ethics, open meetings, etc.:** CAO attorneys and staff will provide training to CoSA staff, committees, boards and organizations on major subject areas to improve efficiency, effectiveness and knowledge base of committees, boards and organizations.

**Increase activities related to Prosecution Enforcement cases, in coordination with CoSA Departments, and continued enforcement of civil/criminal penalties on nuisance violations:** As part of responsiveness to client

needs and concerns, the CAO will increase activities related to Prosecution Enforcement cases in coordination with CoSA Departments.

**Achieve 90% customer satisfaction: Percentage of positive responses regarding overall services:** The CAO will distribute a customer satisfaction survey to client departments as a means to gather both general and specific feedback regarding CAO performance and client satisfaction.

### **CITY AUDITOR**

**Number of Reports Issued:** Audit reports published.

**Percent of Auditor Direct Time to Available Time:** Direct time + indirect time = available time; Direct time includes time spent on audits, follow-up audits, and other engagement(s). Indirect time includes time used for general management, unassigned time, training, and other non-audit activities. Benefit time includes vacation, holiday and sick leave, and other paid leave.

**Percent Recommendations Accepted:** Audit recommendations have to be practical and relevant to help City management find solutions to observations disclosed in internal audit reports. The 2006 Association of Local Government Auditors survey of large offices averaged audit report recommendations acceptance at 92%.

### **COMMUNITY INITIATIVES (DCI)**

**Seniors Served by DCI Reporting and Improvement in their Health and Well-being:** This measure represents the percentage of seniors who report to the Department of Community Initiatives that their overall health and well-being has been improved due to the services provided by the department. These services include congregate meals, health screenings and transportation services. This measure is determined through a survey of program participants.

**Families using Center for Working Families Services Increased and Maintained Job Stability:** This measure reflects the number of families who report to the Department of Community Initiatives that their job stability has been improved or maintained. The Center for Working Families assists family job stability by offering job training and referral services. This measure is determined through a survey of program participants.

**Achieve a Reduction in the Arrests of the 50 Most Chronic Inebriates:** This measure reflects the percentage of the most chronic inebriates who saw a decrease in the number of arrests for public intoxication during the fiscal year. This measure seeks to demonstrate the results of the City's efforts to combat public inebriation through the City sponsored Sobering Unit and Detox Center run by the Center for Health Care Services. This measure is determined through San Antonio Police Department statistics.

### **CONVENTION, SPORTS AND ENTERTAINMENT FACILITIES**

**Achieve 95% customer satisfaction for services provided by Convention Center booking and event staff:** This figure represents our customers' satisfaction with our Booking and Event Services staff. The data is obtained from a city-wide survey that is conducted by the Convention & Visitors Bureau. Scores are out of a possible 100.

**Achieve a composite score of 100 for sound financial management of revenues collected, collection rate, and expenditures:** This measure represents the level at which the financial operations of the department are being managed. The higher the score within this measure implies a more sound financial management including control of expense budgets, attaining budgeted revenues, and maintaining a good collection rate. Each quarter these items are measured against the planned amounts (out of a score of 100) and then are averaged together.

**Minimize injury/incident rate to 8.4 (using US Dept of Labor Formula) through implementation of safety processes and procedures:** This measure represents the ratio of illnesses/injuries to total number of hours

worked by CSEF employees to gauge the success of implementing safety processes. The ratio is calculated by multiplying the total number of injuries/illnesses by 200,000 and dividing the result by the total number of hours worked.

### **CONVENTION AND VISITORS BUREAU (CVB)**

**311,400 Print and Online Travel & Leisure Guides requested annually:** Measures the number of requests submitted annually to the CVB for online and print Travel & Leisure Guides.

**Media/Editorial Value of \$11.1 million for San Antonio:** Measures the value of the media coverage San Antonio receives as a destination in both print and television media, including positive articles written about the destination in newspapers and magazines as well as television stories. The total value is determined by an outside contractor using the projected cost if the CVB was to purchase the air time or print space outright.

**Achieve appeal for San Antonio as a Vacation Destination among 56% of Texans & 35% of Non-Texans:** Measures San Antonio's appeal as a Vacation Destination using a survey conducted by Galloway Research. The surveys are conducted using over 3,200 respondents in 8 key markets and are used to evaluate the effectiveness of the CVB's marketing and communications programs.

### **COUNCIL ACTION TEAM**

**Make 2,035 Visits with Residents:** One of the Council Action Team's major objectives is to provide point-of-contact accountability for the Council and community to better address priority service delivery issues. This measure tracks the number of visits that Council Action Team members make with residents.

**Investigate 3,860 Issues:** This measure tracks the number of issues investigated by the Council Action Team.

**Identify 11,176 Proactive Requests in the Field:** The Council Action Team proactively identifies, addresses, and resolves community and neighborhood issues and concerns.

### **CULTURAL AFFAIRS (OCA)**

**Adherence to 95% of City Council adopted arts funding policy and guidelines:** Measures the Department's implementation of the City Council adopted funding policies. This includes measuring if 10 workshops were held to inform applying agencies of the Council's policies, increasing the number of eligible agencies, and survey the agencies following the conclusion of the funding process to ascertain if they felt the process was transparent and fair.

**Develop and support new and special arts and cultural activities with a composite rating of 80%:** This measure represents the Department's performance in supporting new and innovative special projects (agency submittals). The composite score is calculated using the following items and averaging their results: reviewing all applications received, ensure 10 new projects are supported, and ensure a match ratio of 1:2 of City Dollars invested.

**Increase community awareness of arts and cultural activities and services via website use with a composite rating of 90%:** This measures Department's achievements in promoting cultural activities and awareness in the San Antonio community using the Department Website SAHearts.com. The composite score is calculated by reviewing the following criteria and computing the average of the results: Marketing and communications programs, number of submissions to website by SA Agencies, obtaining 80% satisfaction on OCA website by users.

## **CUSTOMER SERVICE/311**

**Achieve a 90% Efficiency and Customer Satisfaction Rating through the Correct Processing of Service Transactions at Community Link Centers:** This measure represents the percent of returned surveys indicating a positive customer experience by Community Link Center customers.

**Meet 100% of 311 Division's Obligation for Successful Delivery of 311 System Replacement Software:** This measurement represents the percent of completion for replacement of the City's current 311 Mainframe intake system with a new Customer Relationship Management business software system.

**Achieve 90% Efficiency and Customer Satisfaction Rating through the Correct Intake of Requests for City Services and Information at the 311 Call Center:** This measure represents the percent of returned surveys indicating a positive customer experience by 311 Call Center customers.

## **DOWNTOWN OPERATIONS**

**Continue to enhance downtown landscaping by 90% compliance with the established maintenance schedule:** This measure gauges if Downtown Operations (DTOPS) is adhering to its adopted maintenance and landscaping schedule for beautifying downtown. Performance is tracked using weekly internal progress reports for the maintenance staff.

**Measure and achieve 80% customer satisfaction rating for downtown landscaping:** This measures the public's satisfaction with the landscaping work conducted by DTOPS to include flower plantings along the River Walk and cleanliness of Downtown Parks. Surveys are conducted using master gardeners and other horticultural experts.

**Measure and achieve an 80% customer satisfaction for Downtown Parking Facilities:** This measures the public's satisfaction with the DTOPS managed parking garages and lots including customer service and cleanliness of the structures.

## **ECONOMIC DEVELOPMENT**

**Achieve 85% customer satisfaction composite score with Economic Development Department Business Recruitment and Expansion (BRE) Program as provided by the BRE follow-up survey:** BRE Composite Score is an average of five satisfaction ratings that measure city representative's level of courtesy, knowledge, responsiveness, and degree to which company's needs were met.

**Achieve 85% customer satisfaction rating on content and quality of technical assistance from customers receiving counseling based on follow-up survey (First Point, WBC, STBF, PTAC):** Survey customers of listed programs on Content and Quality for applicable Programs

**Achieve 85% customer agreement rating that technical assistance on Small Business Economic Development Advocacy (SBEDA) requirements was clear and accessible based on follow-up survey (SBEDA):** Survey SBEDA customers on clarity and accessibility.

## **FINANCE**

**Achieve composite score of 85 in accuracy, efficiency and timeliness of processing and recording financial transactions in support of the City's financial operations:** The composite score is comprised of 4 departmental indicators that measure the accuracy, efficiency and timeliness of recording financial transactions.

**Achieve composite score of 85 in the ability to plan, direct, monitor and control the financial resources in the City of San Antonio:** The composite score is comprised of three departmental indicators that measure the quality and timeliness of financial reporting.

## **FIRE**

**Achieve 79.8% of time Advanced Life Support unit arrives on scene in 8 minutes or less:** This measure represents the percentage of time that it takes an Advanced Life Support unit (Fire engine or EMS unit) to arrive on the scene in 8 minutes or less.

**Achieve 85% Customer satisfaction rating for public education presentations and training sessions:** This measure represents the customer satisfaction rating for public education presentations and training sessions given by our Community Resource Division.

**48% of all medical calls responded to by fire trucks/units:** This measure represents the percentage of all Fire Suppression calls that are medical calls which are responded to by fire trucks/units.

## **FLEET MAINTENANCE AND OPERATIONS**

**Achieve a 100% notification compliance rate for all Preventive Maintenance:** Ensure timely notification to all customers of upcoming scheduled preventative maintenance.

**Achieve and maintain 90% of the optimum cost per mile for police cruisers as set by the life cycle cost analysis:** A replacement program is established for vehicles and equipment so that these assets are replaced at the optimal moment in time.

## **HEALTH**

**Process 93% of Routine Mail Orders for Birth or Death Certificates within 3 Business Days:** Routine refers to an envelope that is received in the mail that has all the documents needed for processing, including; an application, a payment, and a copy of a form of identification.

**Achieve 80% Children with up-to-date Immunizations through Vaccine for Children (VFC) Providers:** This measure is tracked through site visits and is controlled by the department through education of vaccine providers. Children are considered up-to-date if they are 24 months old and have received the 4-3-1-3-3-1 immunization series. There are about 252 VFC providers tracked by the Health Department.

**88% of Metro Health Staff who complete Incident Command System (ICS) Training and are Prepared to Respond to Emergencies:** The need for ICS training is based on the requirements of a federal grant. The level of training required by each employee varies from job to job. In order to meet the requirements of this measure each employee must be trained to the level required for that job.

## **HOUSING AND NEIGHBORHOOD SERVICES**

**Achieve \$72,000 annually worth of volunteer/restitution used for graffiti abatement:** The Graffiti Abatement Program (GAP) will utilize court-appointed volunteers (through the Parks and Recreation Department's Volunteer Services program) to remove graffiti and/or pick up litter from city right of ways. Each volunteer hour is worth \$14.26, in order to meet the goal, 5,049 hours of volunteer efforts will be utilized.

**Recruit 750 volunteers annually for the Community Volunteer Graffiti Program:** The program goal is to recruit at least 750 volunteers each year to help remove graffiti city-wide. Several volunteer opportunities include the Adopt-a-Spot Program (through Keep San Antonio Beautiful), Mini-Graffiti Wipeout (groups of 10-50 will be

provided with paint and supplies to remove graffiti from an assigned location), Annual Graffiti Wipeout and the Community Graffiti Volunteer Program (volunteers kits are available at each city council field office).

**Achieve turnaround time of 2 days from initial call to cleanup of all graffiti on the public right-of-way:** Each request for service (reported to 311/Customer Service), that falls within our perimeter, will be handled within two days of the initial call (despite our service level agreement of 4 days). Requests that cannot be addressed within two days will be rescheduled and the citizen will be notified of the reschedule date.

## **HUMAN RESOURCES**

**Workdays to Establish Eligibility list (classified positions):** Average number of workdays to establish eligibility list is calculated from the time position closes to the time eligibility list is forwarded to department.

**Number of Encounters with Selected Wellness Initiatives:** Number of employees who engage in specific wellness activities to include, but not limited to, Weight Watchers at Work, Employee Assistance Program, United Health Care (UHC) Online Health Assessment, visit to Health Stations, and preventive medical visits. Each time an employee participates in one of the qualifying events is considered an encounter.

**Percent of Eligible Employee Participation in Wellness Incentive:** Percentage of eligible employee is based on the number of employees who receive Wellness Reward dollars divided by the number of active full-time civilian employees.

## **INFORMATION TECHNOLOGY SERVICE DEPARTMENT**

**Achieve 90% Customer Satisfaction with ITSD Service Delivery:** ITSD sends out customer questionnaires to all City personnel who have had a trouble ticket closed recently to determine the level of satisfaction in the delivery of IT services. The results of these questionnaires assist ITSD in addressing areas where service delivery can be improved.

**ITSD's Service Management Capability will Transition from Level 2 (Developing) to Level 3 (Defined):** Service levels are established by ITIL (Internet Technology Infrastructure Library), and are used as an industry standard. The City's initial level was determined through a study by Gartner.

**Deliver 80% of all Approved IT Projects Successfully based on ITSD-established Project Standards:** ITSD project standards are outlined by the IT Project Management Office (PMO) through the creation of standardized project management templates, processes, and structures necessary to create a solid foundation for improved project standards.

## **INTERGOVERNMENTAL RELATIONS**

**Receive \$10 million annually in Federal Funds related to the Federal Program:** This measure represents the total funds received for the City in Fiscal Year 2009. These funds are earmarked funds specifically requested by the City through the 2009 Federal Program adopted by City Council. Stimulus funding is accounted for separately and not included in this measure.

**Enact 66% of State Legislative Program:** This measure shows the percentage of the State Legislative Program enacted. The State Legislative program promotes legislative and regulatory initiatives that will benefit the City during the 81<sup>st</sup> State Legislative Session.

**Successfully negotiate and implement 5 Interlocal Agreements:** Agreements identified and implemented with other political subdivisions to increase efficiency of delivering public services.

## INTERNATIONAL AFFAIRS

**Serve 800 business clients annually:** This measure represents the Department's performance in hosting and engaging international business clients in San Antonio.

**Hold 900 outreach events annually (site visits, speeches, presentations, networking events):** This measure represents the Department's performance in getting exposure among the business community in San Antonio to raise awareness about the department's mission and services to promote international trade and relationships.

**Achieve \$80 from new business per \$1 invested in CASA Program:** This measure represents the return on investment ratio by gauging how much business is developed from every \$1 invested in the CASA program. Business development figure is calculated using annual survey of participating clients.

## LIBRARY

**Library customers will be satisfied with the San Antonio Public Library's service delivery:** Library customers can take an online survey to provide feedback, on a Likert Scale, regarding their overall satisfaction of their most recent visit to a San Antonio Public Library location. The online survey is not scientific.

**Percent of customer satisfaction of library customers who are satisfied with facilities and equipment:** Library customers can take an online survey to provide feedback, on a Likert Scale, regarding their satisfaction with the public computers and library facilities during their most recent visit to the San Antonio Public Library. The online survey is not scientific.

**Percent of customer satisfaction with the programs offered by the San Antonio Public Library meeting the needs of library customers:** Library customers can take an online survey to provide feedback, on a Likert Scale, regarding their satisfaction with the library sponsored program they attended during their most recent visit to the San Antonio Public Library. The online survey is not scientific.

## OFFICE OF ENVIRONMENTAL POLICY (OEP)

**Implement City facility projects providing energy and/or water savings:** This measure represents the implementation of energy and water conservation strategies such as lighting upgrade or water fixture retrofits.

**Award of grants or in-kind donations benefiting the City:** This measure represents the OEP's consistent activity to secure outside funding or in-kind support to leverage City resources.

**Complete planning documents or studies related to sustainability:** This measure represents deliverables that provide findings, data, and recommendations to further the City's sustainability goals.

## OFFICE OF MANAGEMENT AND BUDGET

**Score composite rating of 85 for budget communication:** Composite rating based on the number of outreach efforts achieved as well as the amount of community and employee input received.

**Score composite rating of 85 for budget management:** Composite rating based on monitoring accuracy of actual revenues and expenditures when compared to monthly planned amounts.

## PARKS AND RECREATION

**Score 80% or greater on the parks facility maintenance Service Level Evaluation tool:** The department has initiated a Service Level Evaluation policy in order to establish and measure minimum standards regarding parks

facility maintenance. A evaluation tool has been created for use by parks operations and contract services staff. Evaluations are performed monthly with the minimum passing score being 80%. Parks scoring below 80% are re-evaluated the preceding month to ensure proper follow up of maintenance needs so that a passing score is achieved. All parks are evaluated multiple times during the fiscal year.

**Fill 80% or more of non-team sport Summer Youth registration openings to ensure targeted resources are utilized efficiently:** Provision of summer youth programming is a key recreation program component. The department coordinates with local school districts to provide an eight-week, structured, supervised summer program for children at numerous various sites throughout the City. The recreation-themed activities are age appropriate and includes a lunch and snack program. Registration percentages are used to ensure that the appropriate number of sites are provided, staff to participant ratios are maintained, and outreach efforts are targeted accordingly. A utilization rate of 85% or higher indicates summer recreation services are being accessed by the community and approaching full capacity, while a lower percentage indicates sites have spaces available.

**Complete 95% or more of playground inspections and the associated maintenance and repair:** An annual playground inspection is conducted to ensure that proper maintenance and safety needs are being met. The performance measure indicates whether the annual inspection has been accomplished accordingly and the total number of playgrounds is used as the target measurement. Regularly scheduled monitoring throughout the year serves as a follow up for tracking the completion of work order requests generated from the inspection.

## **PLANNING AND DEVELOPMENT SERVICES**

**Average Number of Days for Initial Plan review:** Average number of days it takes for a plan (interior finish-out, new residential or new commercial) to complete initial review by Planning & Development Services. Other city departments involved in the plan review process include Historic Preservation Office and Public Works, Health, and Aviation Departments. San Antonio Water System also is involved in the plan review process. The Unified Development Code requires initial review of new commercial plans to be completed within 35 days.

**Average Number Days of Technical Review of Major Plats:** Average number of days it takes for technical review of Major Plats by Planning & Development Services. Other city departments involved in the technical review of plats including Historic Preservation Office and Parks and Public Works Department. San Antonio Water System and City Public Services also are involved in the technical review of Major Plats. The Unified Development Code requires this review to be completed within 50 days.

**Percent of Inspections Performed as Scheduled:** Percent of building code inspections performed as schedule. These inspections include building, electrical, mechanical, and plumbing.

## **POLICE**

**Response Time to Emergency Calls:** This measure represents the average time it takes for a police officer to arrive at the scene of an emergency incident from the time the dispatcher receives the call. An emergency call is defined as Officer in Trouble, Robbery in Progress and Shooting in Progress.

**DWI Arrests:** This measures the number of Driving While Intoxicated (DWI) arrests that have been made.

**Clearance Rate for Violent and Property Crime:** This measures the rate at which all reported property crimes are cleared. In the Uniform Crime Report (UCR) Program, a case can only be "cleared" in 2 ways: 1) a person is arrested, charged, & turned over to court for prosecution or 2) the identity of the offender is definitely known, there is enough information to arrest, charge, and turn the case over to court for prosecution, the exact location of the offender is known, and there is a reason outside law enforcement control that precludes arresting, charging, and prosecuting the offender (for example, suicide, deathbed confession, double murder, etc.).

## **PUBLIC WORKS**

**Install 100% of ADA curbs as planned in the City's IMP Program in Fiscal Year 2010:** This measure represents the number of Americans with Disabilities Act (ADA) compliant curb ramps installed in FY 2010 in conjunction with the Infrastructure Management Program (IMP) street maintenance program.

**Install 100% of Sidewalk Miles planned in the 5-Year IMP in Fiscal Year 2010:** This measure represents the number of miles of sidewalk to be installed during FY 2010 as part of the Infrastructure Management Program (IMP) sidewalk maintenance program.

**Complete 100% of Traffic Signal Updates as Planned:** This measure represents the number of traffic signals in FY 2010 to receive updated equipment and timings to enable COSA's Traffic Signal System to synchronize and coordinate traffic signals to provide for optimum traffic flow operation.

## **PURCHASING AND GENERAL SERVICES**

**Complete 50% of print jobs in less than 8 hours\*:** This measure represents the ability of the Purchasing Department to complete print jobs under 8 hours. A print job is defined as a jog regardless of pages.

**Average facility maintenance cost per square foot of \$7.90 annually (\$0.65 month):** The measure reports the department's ability to provide the highest quality skilled trade, maintenance and custodial services to department program buildings in an effective and efficient manner.

**Average number of contracts awarded by Procurement Specialist annually:** This measure reports on the productivity of buyers to procure products and services at the best price, best value and quality in a timely fashion.

## **SOLID WASTE MANAGEMENT (SWMD)**

**Recycling Tonnages:** Output measurement recording total tons of recyclable material collected and processed at Greenstar Recycling Facility.

**Residential Diversion Rate:** Percentage of SWMD customer waste stream diverted from the landfill. Diversion rate is calculated by taking tons of diverted material divided by total tons collected. Diversion programs include curbside recycling, Household Hazardous Waste (HHW) drop-off site and events, and clean brush collection.

**Homes Converted to Automated Collection:** Process measurement which tracks department's progress in providing automated collection citywide. Performance is measured by dividing the number of homes receiving automated collection over the total number of homes serviced by SWMD.

