



City of San Antonio, Texas

Adopted Annual Operating and Capital Budget

Fiscal Year 2012

**CITY OF SAN ANTONIO
ADOPTED ANNUAL OPERATING AND CAPITAL BUDGET**

FISCAL YEAR 2012



**CITY MANAGER
SHERYL SCULLEY**

**PREPARED BY:
OFFICE OF MANAGEMENT AND BUDGET**

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City of San Antonio Mayor and City Council Fiscal Year 2012



Julián Castro
Mayor



W. Reed Williams
District 8



Elisa Chan
District 9



Carlton Soules
District 10



Cris Medina
District 7



Diego Bernal
District 1



Ray Lopez
District 6



Ivy R. Taylor
District 2



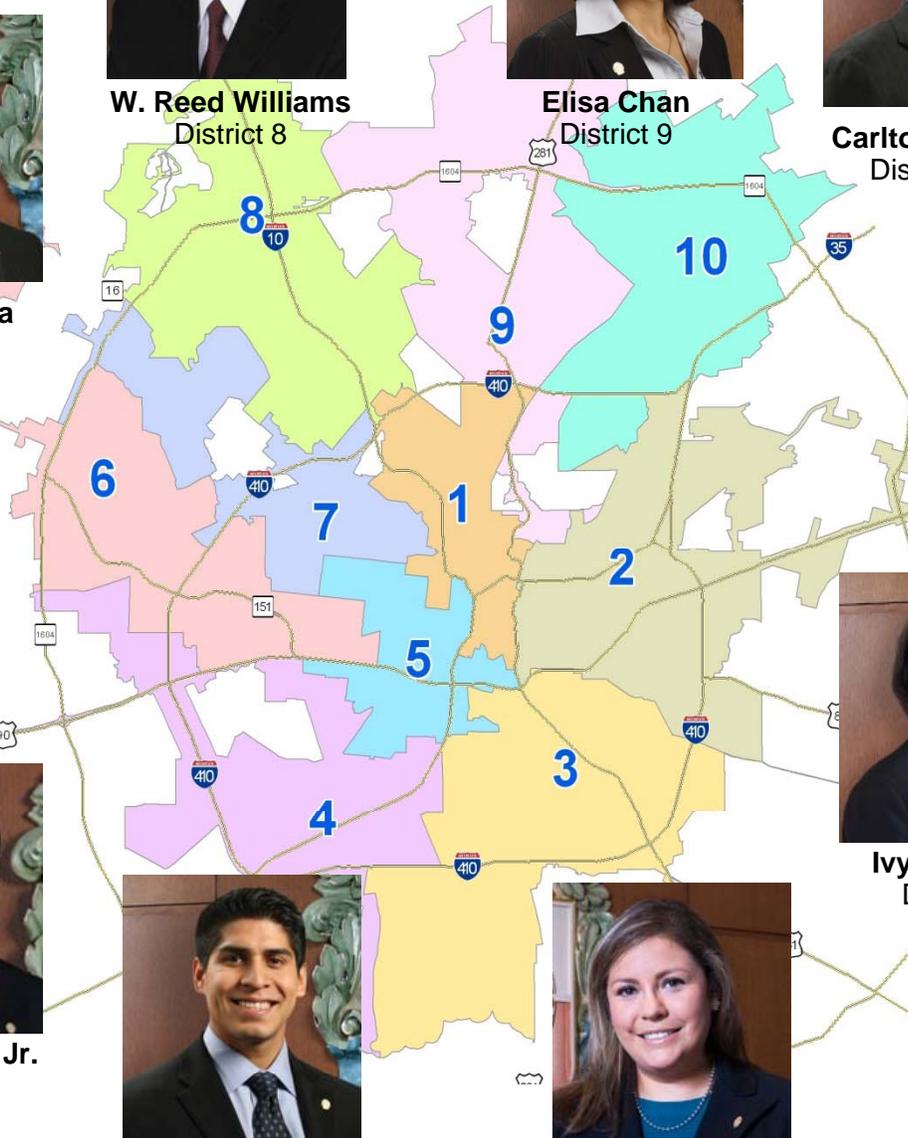
David Medina, Jr.
District 5



Rey Saldaña
District 4



Jennifer V. Ramos
District 3



CITY OF SAN ANTONIO

MAYOR AND COUNCIL

Julián Castro
Mayor

Diego Bernal
District 1

Ivy R. Taylor
District 2

Jennifer V. Ramos
District 3

Rey Saldaña
District 4

David Medina Jr.
District 5

Ray Lopez
District 6

Cris Medina
District 7

W. Reed Williams
District 8

Elisa Chan
District 9

Carlton Soules
District 10

CITY MANAGER'S OFFICE

Sheryl L. Sculley
City Manager

Pat DiGiovanni
Deputy City Manager

Erik J. Walsh
Deputy City Manager

T.C. Broadnax
Assistant City Manager

Sharon De La Garza
Assistant City Manager

Peter Zanoni
Assistant City Manager

Ed Belmares
Assistant City Manager

Ben Gorzell, CPA
Chief Financial Officer

Edward Benavides
Chief of Staff

EXECUTIVE TEAM

Joe Angelo, Interim Director
Animal Care Services

Christopher D. Callanen
Assistant to City Council

Frank R. Miller
Aviation

Jorge Perez
Building & Equipment Services

Michael S. Frisbie
Capital Improvements Management Services

Mark Brodeur
Center City Development Office

Michael D. Bernard
City Attorney's Office

Kevin Barthold, Acting City Auditor
City Auditor

Leticia Vacek
City Clerk

Di Galvan
Communications & Public Affairs

Cassandra Matej
Convention & Visitors Bureau

Michael Sawaya
Convention, Sports & Entertainment Facilities

Felix Padron
Cultural Affairs

Tony Bosmans
Customer Services/311

Roderick Sanchez
Development Services & Code Enforcement

Paula X. Stallcup
Downtown Operations

Rene Dominguez
Economic Development

W. Laurence Doxsey
Environmental Policy

Troy Elliott, CPA
Finance

Charles N. Hood
Fire Chief

Dr. Thomas Schlenker
Health

Shanon Peterson
Historic Preservation

Sharon De La Garza
Human Resources

Gloria Hurtado
Human Services

Hugh Miller
Information Technology Services

Carlos Contreras
Intergovernmental Relations

Elizabeth Costello
International Relations Office

Ramiro Salazar
Library

Maria D. Villagómez, CPA
Management & Budget

Robert Murdock
Military Affairs

Frederick Garcia, Jr.
Municipal Court

Xavier Urrutia
Parks & Recreation

David Ellison, Interim Director
Planning & Community Development

William McManus
Police Chief

Majed A. Al-Ghafry
Public Works

David W. McCary
Solid Waste Management

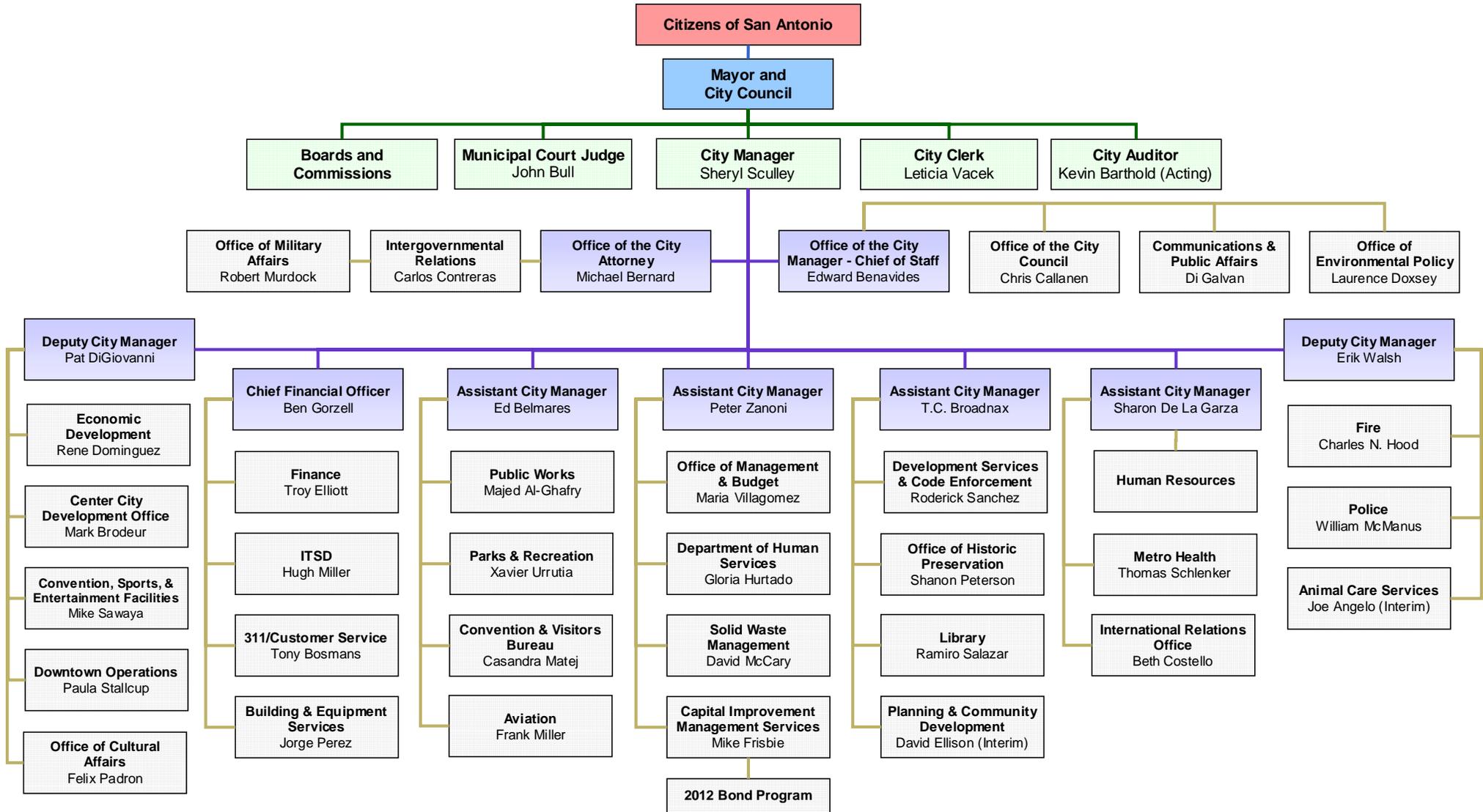
CITY OF SAN ANTONIO

MISSION STATEMENT

We deliver quality City services and commit to achieve San Antonio's vision of prosperity for our diverse, vibrant, and historic community.

GOALS

- San Antonio will be a safe and clean community.
- San Antonio will be a city that maximizes its citizens' well-being and human potential while capitalizing on its cultural diversity.
- San Antonio will be a city with a vibrant and diverse economy, which will create better jobs with higher incomes while leveraging its historic and physical diversity to assure a sustainable and attractive community.
- San Antonio neighborhoods will prosper through the community's long-term reinvestment and revitalization.
- San Antonio will promote its unique resources to become a premier visitor and convention destination.
- San Antonio will benefit from a city government that is innovative and proactive and utilizes best practices in its administrative, financial, and information systems.
- San Antonio will provide the institutional foundation to support government and promote public trust and awareness.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Antonio
Texas**

For the Fiscal Year Beginning

October 1, 2010

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of San Antonio for its annual budget for the fiscal year beginning October 1, 2010 and ending September 30, 2011.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

This award is valid for a period of one year only. We believe that our FY 2012 Budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for the Distinguished Budget Presentation Award.



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Budget Guide

Guide to the Budget Document

BUDGET GUIDE

OVERVIEW

This overview is designed to assist the reader in the use and comprehension of the City of San Antonio's Adopted Budget Document. The Annual Operating Budget serves as a policy document, a financial plan, an operations guide and a communications device for the City. It is the foundation for the City's allocation of resources toward service delivery plans providing quality services, targeted investments, and continued improvements. It also encapsulates incremental changes addressing service requirements and builds upon initiatives funded in prior years while establishing new direction for program. The Budget Document is also used to evaluate the effectiveness of City programs and services while providing extensive information on municipal operations.

BUDGET SECTIONS

The budget is arranged in eight sections that are separated by their respective tabs. Below is a brief description of the materials found in each of the sections.

- ◆ Budget Summary
- ◆ Budget Guide
- ◆ Revenue Detail
- ◆ Program Changes
- ◆ Source & Use of Funds Statements
- ◆ City Service Plans
- ◆ Capital Improvement Plan
- ◆ Appendix

Budget Summary - This section contains the City Manager's transmittal letter, executive summary, community profile, and budget summary. The transmittal letter is the City Manager's message to the Mayor and City Council highlighting significant funding changes in the Adopted Budget. The executive summary describes the policies affecting the budget, and presents a summary of the revenues the City will collect, the funds the City will spend, and program changes that have been Adopted for service delivery. The community profile provides an overview of the City's culture and history, local economy, and perspective outlook on the City's future economic growth. Finally, the budget summary provides the reader with a synopsis of the Adopted Budget.

Budget Guide - This section is intended to provide the reader a summary of what is contained in the budget document. An additional goal of this section

is to educate the user on the City of San Antonio's financial and budget policies.



Revenue Detail - This section contains a detailed description of the General Fund and Other Funds revenues, specifically the three principal sources; City Sales Tax, CPS Energy payments, and Property Tax. It also details Adopted changes to revenues (New or Enhanced Revenues) for the General Fund and Other Funds.

Program Changes - This section includes a listing by fund of program changes sorted by Improvements, Mandates and Redirections /Reductions. A schedule of staffing levels detailing changes in the City and grant funded authorized positions as well as the City's Adopted Holiday Schedule are also included.

Source & Use of Funds Statements - This section is organized by fund and contains a schedule of revenues and appropriations for each City fund. First is the summary overview of all funds. Following these schedules are detailed Fund Schedules arranged by fund type. They are arranged by Tax Supported Funds, Special Revenue Funds, Enterprise Funds, Expendable Trust Funds and Internal Service Funds. Finally, a summary schedule of categorical grants is listed.

City Service Plans - This section is organized by Department within a City Service and provides the reader a better understanding of the kind of services provided by each department and the sources of funding that support these services. Individual department summaries contain an explanation of the particular functions of each department, their funding levels, personnel counts, and performance measures. For further explanation on this section, see the City Service Plans Overview found immediately following the City Service Plans tab.

Capital Improvement Plan - This section consists of the City's six-year Capital Improvement Plan. The six-year program represents the City's long range physical infrastructure development and improvement plan. This section details the types of debt issued by the City which includes General Obligation Bonds, Certificates of Obligation, and Revenue Bonds.

Appendix - This section is designed to assist the user in locating information within the document or in obtaining additional information. It contains Statistical Data, a Glossary, Acronyms, and Performance Measure Definitions.



Financial & Budget Policies

FINANCIAL AND BUDGET POLICIES

INTRODUCTION

Each year, the City of San Antonio develops a Balanced Budget with guidance from the Mayor and City Council, City Departments, and its residents. In accordance with Texas state law, the San Antonio City Charter, and Generally Accepted Accounting Principles, the City of San Antonio adopts a balanced budget for each fiscal year¹. The Adopted Budget is required to cover only those expenditures with revenue for which the City has authority to levy therefore creating a Balanced Budget. The Budget process includes multiple phases, each of which requires a joint effort by government leaders and City staff. This section will explain the City's financial and budget policies, including the budget process, timeline, Budget Document, revenues, and expenditures associated with the budget.

BUDGET PROCESS & TIMELINE

The City of San Antonio operates in a fiscal year beginning on October 1, and ending on September 30. Each year, the City Manager, following certain required timelines, decides on key dates that will be used for each phase of the budget process. The phases include (1) a Five-Year Financial Forecast, (2) a goal-setting workshop(s) for City Council, (3) a proposed budget for the upcoming fiscal year, (4) public hearings on the proposed budget and tax rate, and (5) a Final Adopted Budget for the next fiscal year.

Five-Year Financial Forecast

Approximately four months before budget adoption, the Five-Year Financial Forecast is presented to the City Council. The forecast is intended to provide the City Council and the community with an early financial outlook for the City of San Antonio and to identify significant issues that need to be addressed in the budget development process. Future revenues and expenditures are taken into account in an effort to determine what type of surplus or deficit the City will face during the next five years. This forecast is crucial for Government leaders when faced with making financial decisions.

Goal-Setting Workshop

Once the City Council understands the financial situation of the City, they are asked to identify goals and priorities that the upcoming budget should address. Goals are based on the types of services offered by the City, then prioritized according to the

Council's requests. After the Council's goals and priorities are identified, City staff can begin the process of formulating a budget that will address the Council's desires.



Public and Employee Input

The City's Budget Input Box offers the community and employees the opportunity to submit their suggestions on how the City may increase efficiencies, generate revenues, and make effective changes to service delivery. City staff maintains Budget Input Boxes at various locations and a virtual Budget Input Box on the City's website. Additionally, the City gathers input from employees through its City's Frontline Focus Initiative to be considered during the development of the Proposed Budget.

Proposed Budget

The City Manager presents the proposed budget to City Council, demonstrating how the Council's goals and objectives have been addressed. Correspondingly, the proposed budget, according to the Texas Local Government Code, must be filed with the municipal clerk 30 days before the tax levy is made for the fiscal year².

Public Hearings

After presenting the proposed budget to City Council, at least one public hearing must be held. Public notice of the hearing must be given at least 10 days in advance³. The first hearing must be held at least 15 days after the proposed budget was presented, but before the tax levy.⁴ Special notice of the public hearing must also be published in at least one county-circulated newspaper. This newspaper notice should be posted within no earlier than 30 days and no later than 10 days before the hearing. The City has traditionally held two or more public hearings concerning the budget process to which all residents are encouraged to participate. Through these hearings, City Council and City staff are able to better assess the needs and desires of the community.

Adopted Budget

Before adopting a final budget, City Council may choose to change any aspect of the proposed budget, as long as the changes result in a balanced budget. The budget adoption must take place before September 27 of each fiscal year. The

FINANCIAL AND BUDGET POLICIES

adopted budget is then presented and filed with the City Clerk, with sufficient copies provided for City departments, agencies, and civic organizations⁵.

BUDGET AMENDMENTS

At any time during the fiscal year, upon written recommendation of the City Manager, the City Council may transfer any unencumbered appropriation balance or any portion within a department office or agency to another. The expenditures of the City, by Charter, shall not exceed the total appropriation of the fiscal year.

The City Charter also gives the City Manager the authority to transfer appropriations within funds. The budget may also be amended by submitting an ordinance to the City Council for approval. The ordinance must include substantiated and analyzed reasoning for the amendment.

BUDGET BASIS

The budgets of the General Fund, Special Revenue Funds, Debt Service Funds, and Trust & Agency Funds are prepared and accounted for on the modified accrual basis. Briefly, this means that revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. In contrast, the budget of the Enterprise Funds and Internal Service Funds are prepared and accounted for using the full accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

BUDGET CONTROLS

Budgetary compliance is a significant tool for managing and controlling governmental activities, as well as ensuring conformance with the City's budgetary limits and specifications. The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by City Council. Levels of budgetary controls, that is the level at which expenditures cannot legally exceed appropriated amounts, are established by function and activity within individual funds. The City utilizes an encumbrance system of accounting as one mechanism to accomplish effective budgetary controls. Encumbered amounts lapse at year-end

however; encumbrances generally are appropriated as part of the following year's budget.

ACCOUNTING BASIS

The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on a basis of generally accepted accounting principles (GAAP). In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means that only current assets and current liabilities are generally included on their balance sheets. Revenues are recognized in the accounting period in which they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred. However, compensated absences, debt service expenditures, claims and judgments and arbitrage are recorded only when the liability is matured.

Proprietary, Pension Trust, Private Purpose Trust, and Retiree Health Care Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses and related liabilities, including claims, judgments, and compensated absences, are recognized when they are incurred. These funds are accounted for on a cost of services or "economic resources" measurement focus. Consequently, all assets and all liabilities (whether current or noncurrent) associated with their activity are included on their balance sheets. The reported Proprietary Fund net assets are segregated into three components: (1) invested in capital assets, net of related debt, (2) restricted net assets, and (3) unrestricted net assets. Proprietary fund type operating statements present increases (revenues) and decreases (expenses) in net assets.

The accounts of the City are organized by fund. Each fund is considered a separate accounting entity with its own set of self-balancing accounts that comprise of its assets, liabilities, fund equity, revenues and expenditures or expenses. Each fund is included in the CAFR; however, certain funds (Grant Funds, Community Service Funds, and Pension Funds) are excluded from the budget process based on operational needs of the City. These funds have 1) their own fiscal year that is different than the City's fiscal year, 2) are held by the City in a trustee capacity, or 3) are held in an agency

FINANCIAL AND BUDGET POLICIES

relationship with individuals, private organizations, other governments and/or funds.

FUND TYPES

General Fund—The General Fund of the City accounts for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds—Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts and major capital projects) that are legally restricted to expenditures for specified purposes.

Enterprise Funds—Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the cost (expenses, including depreciation) of providing good or services to the general public on a continuing basis should be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Expendable Trust Funds—Trust and Agency Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Internal Service Funds—Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. The City's self-insurance programs, data processing programs, and other internal service programs are accounted for in this fund type.

Debt Service Funds—Debt Service Funds are used to account for the accumulation of resources and the payments of general long-term debt principal, interest, and related costs.

CAPITAL BUDGET

The Adopted FY 2012 through 2017 Capital Budget details the City's physical infrastructure development and improvement plan. Capital projects in the six year program addresses general government, public

health and safety, recreation and culture, and transportation functions. The first year of the six year plan is the Adopted FY 2012 Capital Budget.

DIRECT AND INDIRECT COST

The City of San Antonio incurs both direct and indirect cost in the performance of its responsibilities. Direct costs are costs that can be specifically or readily identified with a specific cost, objective or program. Indirect costs are costs necessary for the effective, efficient, operation of City programs, which cannot be readily identified to a specific cost objective or program without effort disproportionate to results achieved.

The City incorporates two sets of principles into its policies and procedures related to the recovery of costs from funding sources. Principles related to all funding sources are incorporated within generally accepted accounting principles (GAAP) as recognized by the Government Accounting Standards Board (GASB). In addition, principles and procedures, which have been followed for recovery of costs on Federal awards, are presented in U.S. Management and Budget Circular A-87 (OMB A-87), "Cost Principles for State, Local and Indian Tribal Governments".

Indirect Cost Identification

The City recovers indirect costs through the development and application of departmental indirect cost rates. Rates are developed and documented in the City's departmental indirect cost rate proposal. Rates include both City-wide central services costs and departmental administrative and support costs. The identification and allocation of City-wide central service costs is documented in the City's OMB A-87 Central Service Cost Allocation Plan (Plan). The Plan is prepared and documented in accordance with the OMB A-87 policies and procedures. Central Service costs included in FY 2012 rates are documented in the City's Plan based on actual expenditures and data incurred during the fiscal year ended September 30, 2010.

Department administrative and support costs included in the rate are those costs incurred for the benefit of all programs and activities of a department. Costs are recorded in administrative and support unit cost centers. Administrative and support costs are identified and documented in each department's indirect cost rate proposal. Costs included in FY 2012 rates are actual expenditures

FINANCIAL AND BUDGET POLICIES

incurred during the fiscal year ended September 30, 2010. All costs included in the development of departmental rates have been reconciled to the City's Comprehensive Annual Financial Report for the fiscal year ended September 30, 2010.

Pensions

The City of San Antonio participates in two types of contributory retirement plans. These are funded plans covering full-time employees. The first is the Fire and Police Pension Plan, which is a pension fund and is a single-employer defined benefit retirement plan established in accordance with the laws of the State of Texas. The City provides retirement benefits for all eligible full-time Fire and Police employees through the Pension Fund. The second is the Texas Municipal Retirement System (TMRS). The TMRS is a statewide agent multiple employer public employee retirement system created by law in 1947 to provide retirement and disability benefits to city employees. The plan's provision and contribution requirements are adopted by the governing body of the City within the options available in the state statutes governing TMRS and within the actuarial constraints in the statutes. The City provides benefits for all eligible employees (excluding firefighters and police officers) through a nontraditional, joint, and contributory, hybrid defined benefits plan in the TMRS.

Self-Insurance

The Self-Insurance Programs are established to account for Self-Insurance Programs including funds for the administration of all tort claims against the City and for the operations of the City's employee benefit programs. Included in the Self-Insurance Programs are the Insurance Reserve Program, Employee Benefits Program, Workers Compensation Program, Unemployment Compensation Program, Extended Sick Leave Program, and Employee Wellness Program.

PROPERTY TAXES & DEBT LIMIT

The FY 2012 Adopted Budget includes \$239.4 million in maintenance and operations support for the General Fund from property taxes. For FY 2012, the total property tax rate is the same as the FY 2011 tax rate of 56.569 cents per \$100 of taxable valuation.

The property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. The FY 2012 M&O rate is 35.419 cents per \$100 of taxable valuation. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses. The Debt Service component is determined by the City's debt service requirements. The FY 2012 Debt Service rate is 21.150 cents per \$100 of taxable valuation. This debt service tax rate is the same tax rate as FY 2011. Property tax revenue from this component are deposited in the Debt Service Fund and are used exclusively to pay the principal and interest on outstanding debt. These two components together provide for a total tax rate for FY 2012 of 56.569 cents per \$100 of taxable valuation.

Debt Service

The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds, tax notes, certificates of obligation, and revenue bonds. Tax notes and certificates of obligation are typically secured by a pledge of revenues and ad valorem taxes, do not require voter approval, and are issued for programs that support the City's major infrastructure facilities and certain of its revenue-producing facilities. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds have provided the financing required for improvements to the City's Airport System, the City's Municipal Drainage Utility System (Stormwater System), and the Henry B. Gonzalez Convention Center.

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for

FINANCIAL AND BUDGET POLICIES

approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. The short-term financing process includes interim financing and various projects. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the debt management plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City is rated “AAA”, “Aaa”, and “AAA” by Standard & Poor’s Ratings Services, a Standard & Poor’s Financial Services LLC business (“S&P”), Moody’s Investors Service, Inc. (“Moody’s”), and Fitch Ratings (“Fitch”), respectively.

Debt Limitations

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas. The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation.

The Constitution of the State of Texas provides that the ad valorem taxes levied by the City for debt service and maintenance and operation purposes shall not exceed \$2.50 for each one hundred dollars of assessed valuation of taxable property. There is no limitation within the \$2.50 rate for interest and sinking fund purposes; however, it is the policy of the Attorney General of the State of Texas to prohibit the issuance of debt by a city if such issuance produces debt service requirements that exceed the amount that can be paid from \$1.50 tax rate calculated at 90% collections.

Long-Term Debt Planning

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City’s growth while at the same time measuring and assessing the cost and timing of each debt issuance.

CAPITALIZATION THRESHOLDS

Individual acquisitions must meet the minimum capitalization threshold in order to be capitalized. For example, a single computer which costs \$10,000 would be capitalized and depreciated over its estimated useful life, whereas, five laptop computers purchased for \$10,000 would not, as their individual cost does not meet the minimum threshold (\$2,000 each). The five laptops would be recorded as tracked property. Thresholds and useful lives have been established for each asset class as summarized in the table below:

Asset Class	Useful Life (Years)	Capitalization Threshold
Buildings	15-40	\$100,000
Improvements	20-40	100,000
Infrastructure	15-100	100,000
Computer Equipment	5-10	5,000
Machinery & Equipment	2-20	5,000
Automotive Equipment	2-10	5,000
Computer Software	5-10	5,000

¹ Texas Local Government Code Chapter 102, Subsection 002 and San Antonio City Charter Article 7, Section 80.

² Texas Local Government Code Chapter 102, Subsection 102.005.

³ San Antonio City Charter Article 7, Section 82.

⁴ Texas Local Government Code Chapter 102, Subsection 102.006.

⁵ San Antonio City Charter Article 7, Section 82.



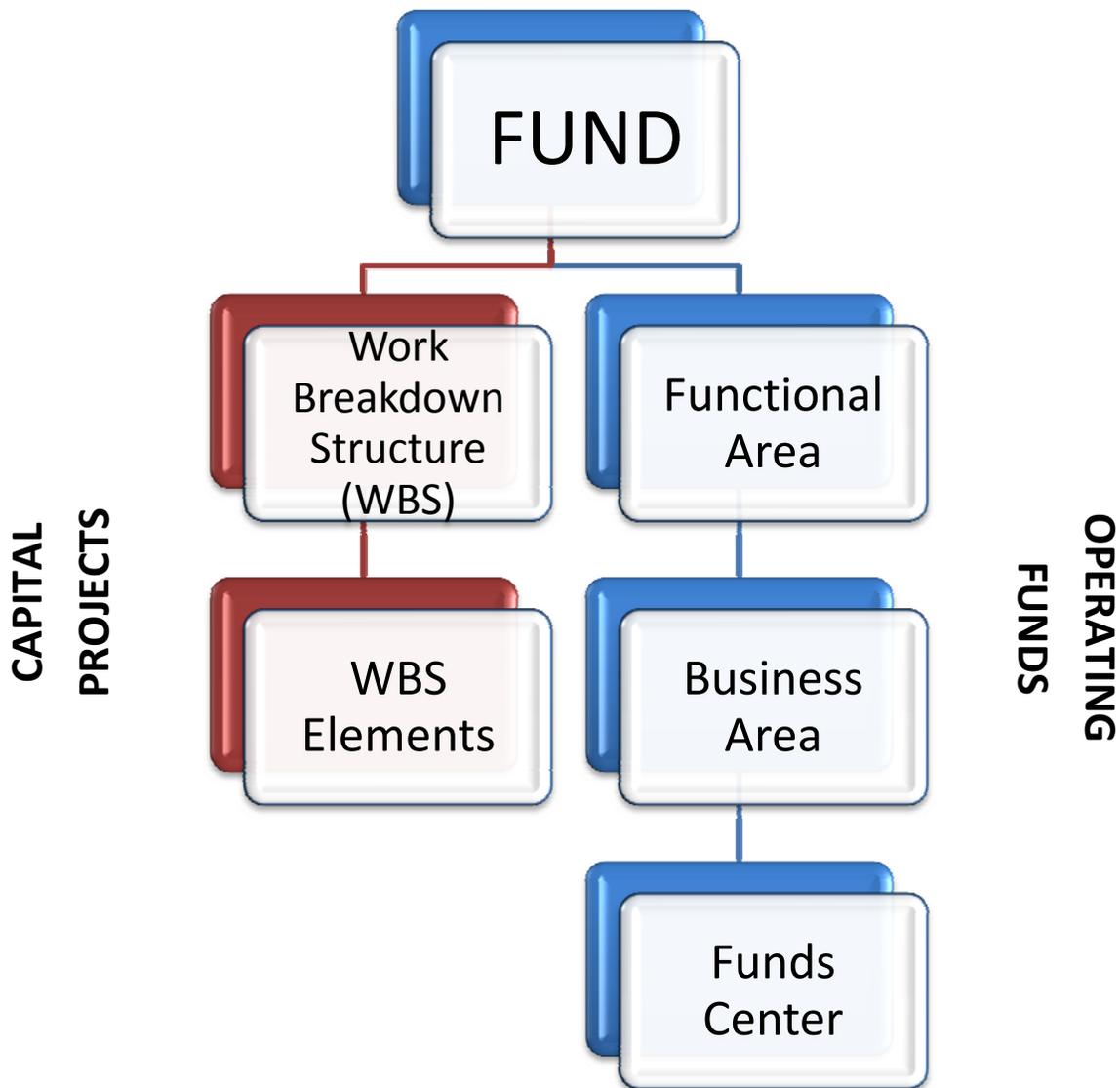
Accounting Structure

Chart of Accounts

The purpose of structuring a financial system is to organize and identify the sources and use of funds, revenues and expenditures, activities related to each of these, and to allow for the maintenance, retention, and retrieval of this information.

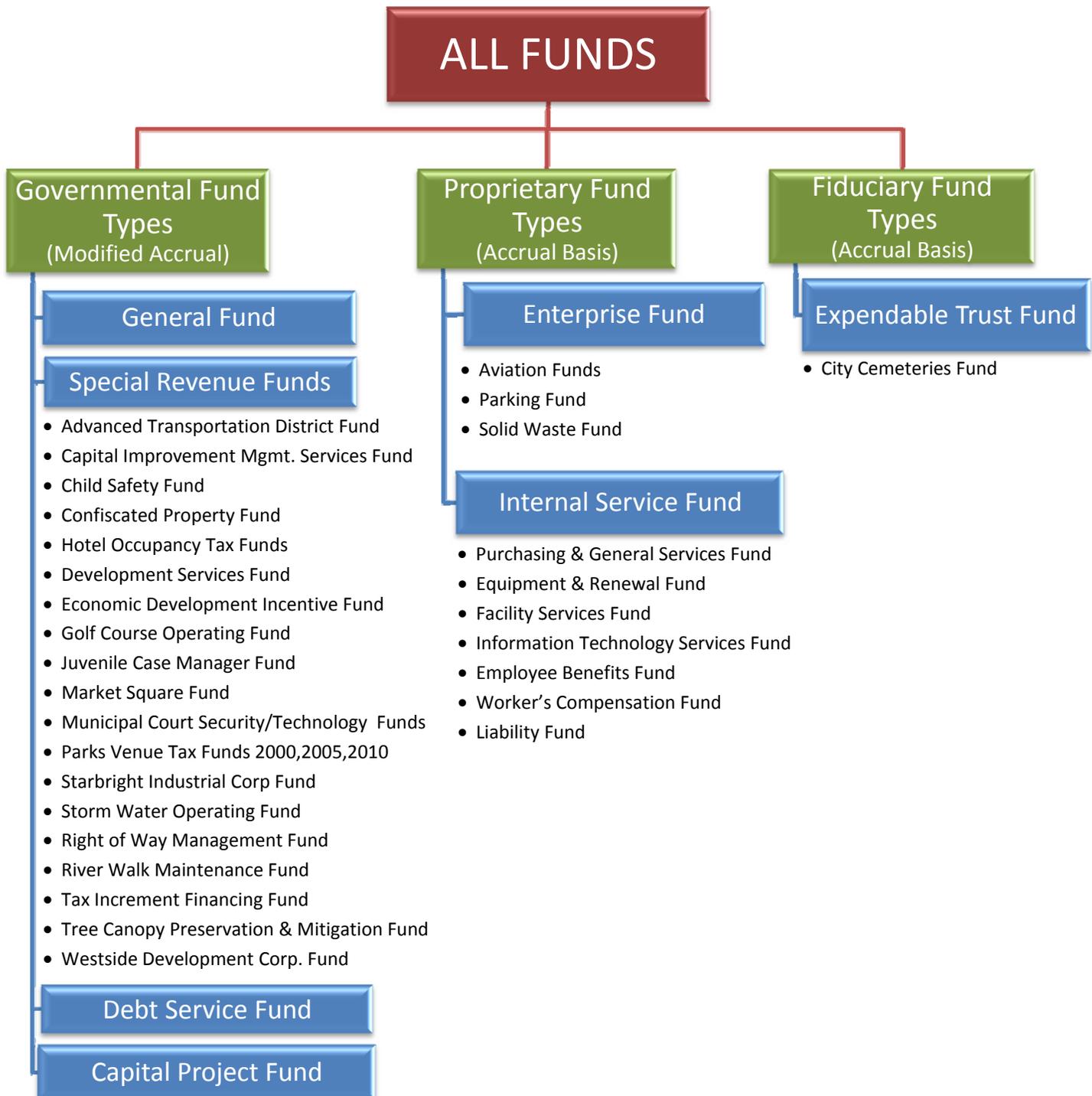
The first step in accessing financial information is identifying the FUND (e.g. General Fund, Airport Fund) which contains the desired data. The next step is Functional Area (e.g. Administrative Management) or the Work Breakdown Structure (WBS; utilized for capital projects; e.g. Convention Center Exterior Renovation Project).

After the Functional Area or the WBS, access is available to either the WBS Individual Elements (e.g. Design, Engineering, Construction, etc.) or Business Area (e.g. Public Works) level. The Department level then provides access to the Funds Center.



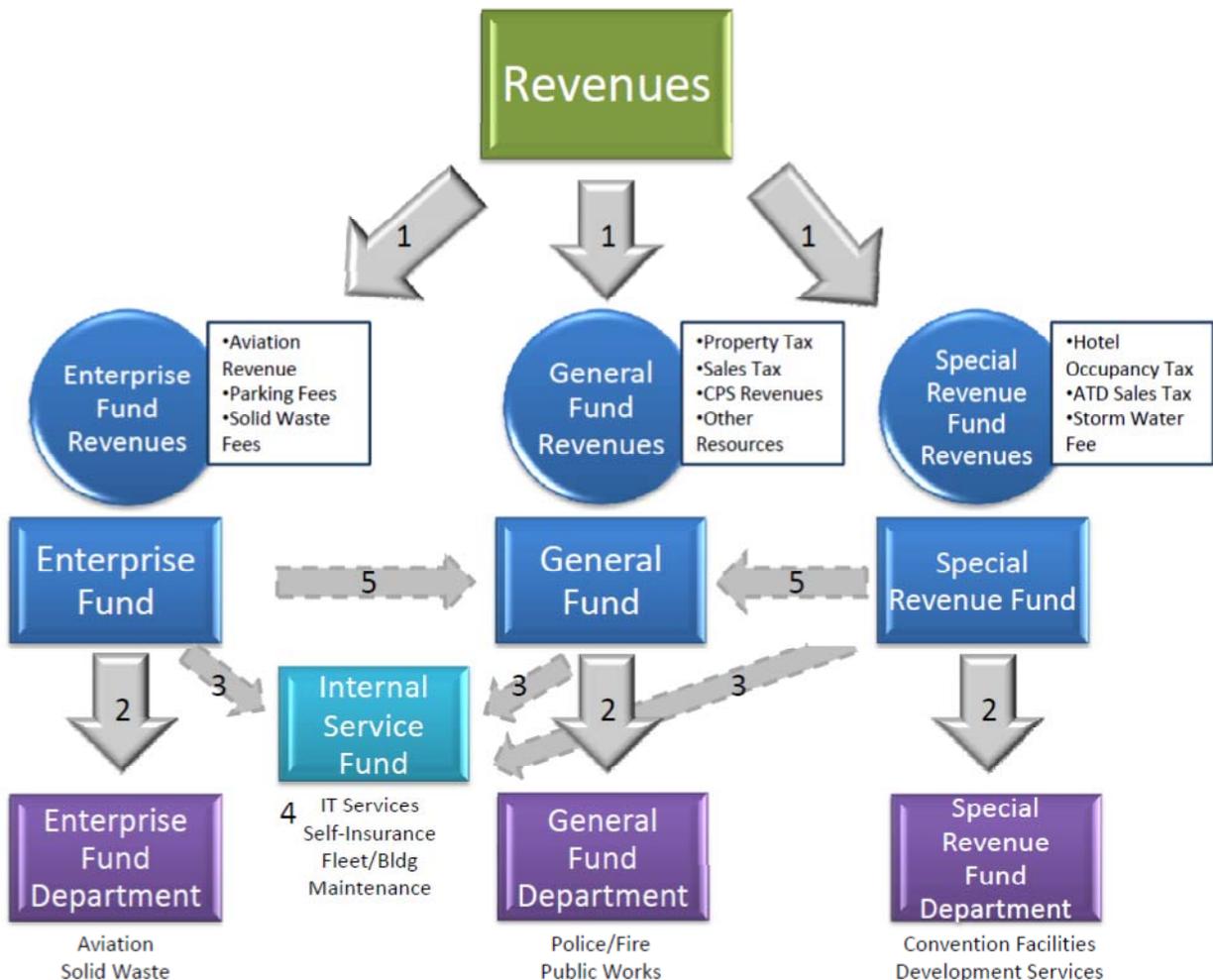
Fund Structure Overview

The chart below represents the various fund types contained within the City of San Antonio's Adopted Budget including their budgetary basis. The City has additional funds that are audited, but not included in the budget. These funds include certain fiduciary funds, such as special service areas and agency funds are excluded because assets are held by the City in a trustee capacity for other entities.



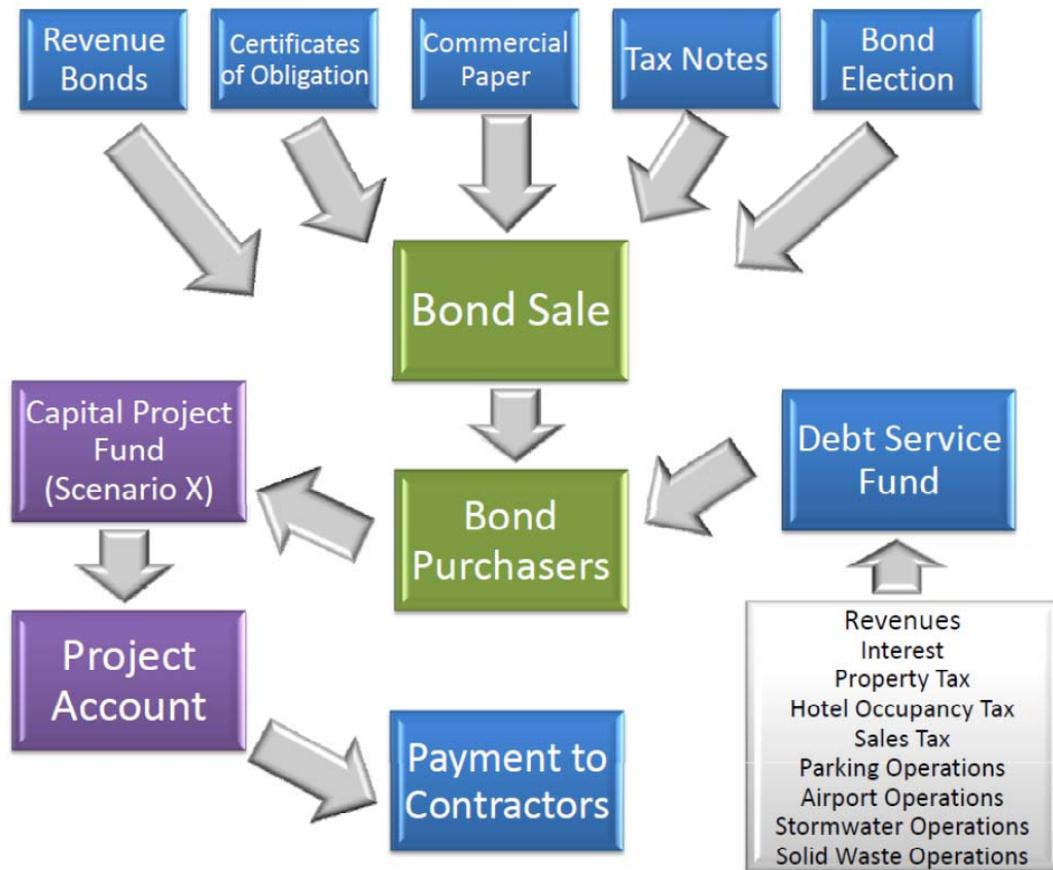
Operating Flow of Funds

1. Revenues are paid into funds, such as the General Fund and Enterprise Funds, as a result of specific activities such as:
 - a. General Fund Revenues- Property Tax, Sales Tax, CPS Energy Payment, Fines
 - b. Special Revenue Fund Revenues- Hotel Occupancy Tax, Advanced Transportation District Sales Tax Revenue, Storm Water Fees
 - c. Enterprise Fund Revenues- Aviation Revenues, Parking Fees, and Solid Waste Fees
2. Expenditures are made from funds, such as the General Fund and Enterprise Funds, to support activities related to each such as:
 - a. General Fund Departments- Police, Fire, Public Works, Parks
 - b. Special Revenue Departments- Convention Facilities, Advanced Transportation District (Public Works), and Development Services
 - c. Enterprise Fund Departments- Aviation, Solid Waste Management
3. General Fund, Special Revenue Fund, Enterprise Fund, and other User Departments make payments into Internal Service Funds to support internal city administrative operations
4. Internal Service Funds support specific Departments/Services: IT Services, Self-Insurance, Procurement, Fleet and Building Maintenance
5. Non-General Fund funds (Special Revenue, Enterprise, and Internal Service Funds) each contribute funds back to the General Fund towards the cost of services provided to General Fund



Debt Service Flow of Funds

1. The City holds a bond sale after one of the following:
 - a. Approval by City Council to issue either Certificates of Obligation or Revenue Bonds
 - b. Successful completion of a General Obligation Bond Election
2. The Bonds are purchased and the funds generated from the sale are allocated to Bond Funds to support specific projects
3. The Bond Funds distribute moneys to the individual project budgets
4. Open project accounts channel payments for project work to individual contractors (Scenario X)
5. When a project is completed and the project account closed, unused funds can be directed to the debt service obligation. The project account transfers unused funds to the overall bond fund, which in turn transfers the moneys into the Debt Service Fund (scenario Y).
6. The Debt Service Fund is also supported by other revenue sources



Budget Schedule Fiscal Year 2012

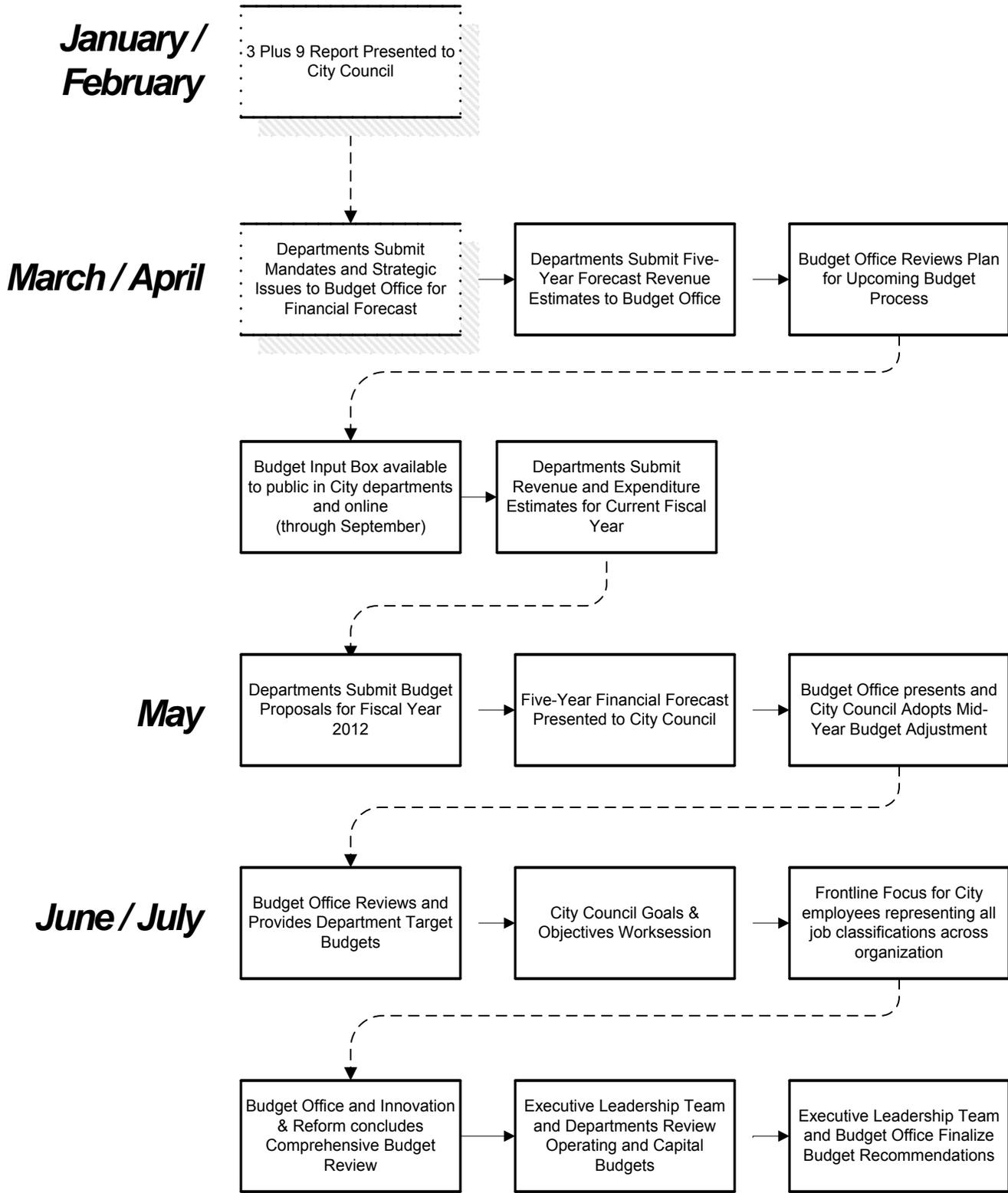
The City of San Antonio's budget process consists of a range of Budget Worksessions, Presentations, and Public Hearings. The FY 2012 budget process dates are as follows:

October-September	The Budget Input Box is available, in various locations in City departments and online, for suggestions on how to make effective changes to the budget
January-February	Budget Office and Finance Department compile Three plus Nine report and present to City Council
March 30	Presentation of Budget Calendar to City Council
March-April	Five Year Financial Forecast materials sent to departments. Departments submit mandates and strategic issues to the Office of Management and Budget for Financial Forecast
May 4	City Council "B" Session: 1) Six Plus Six Financial Report 2) FY 2011-FY 2015 Financial Forecast 3) 2 nd Quarter Performance Report 4) FY 2010 Proposed Mid-Year Budget Adjustment
May 13	Mid-Year Budget Adjustment Ordinance
June	Individual Executive Leadership Team members meet with Departments and OMB to review Service Delivery Plans, Performance Expectations & Outcomes, New & Increased Revenues, Mandates, Reductions, known potential priorities, and departmental efficiencies
June 8	City Council "B" Session: Presentation of Ballot of City Services for Policy Direction
June 22	City Council Budget Policy and Service Delivery Priority Setting for the FY 2011 Budget and FY 2012 Budget Plan
July	Frontline Focus with individual employees representing 19 departments focused on three topical areas 1) Overall Efficiencies in Operations, 2) Cost Strategies for Employee Benefits and 3) Potentially Underutilized Facilities
July	Meetings with City Manager, Executive Leadership Team and Office of Management & Budget staff to review budget recommendations and service delivery plans utilizing identified City Council Goals and Priorities
August 11	City Manager presents FY 2012 Proposed Operating & Capital Budget to City Council and City Council considers the FY 2012 Proposed Ad Valorem Tax Rate and sets date, time, and place for public hearings. Office of Management & Budget delivers copies of the FY 2012 Proposed Operating and Capital Budget to City Council and City Clerk
August 15-August 29	City Council District Community Budget Hearings

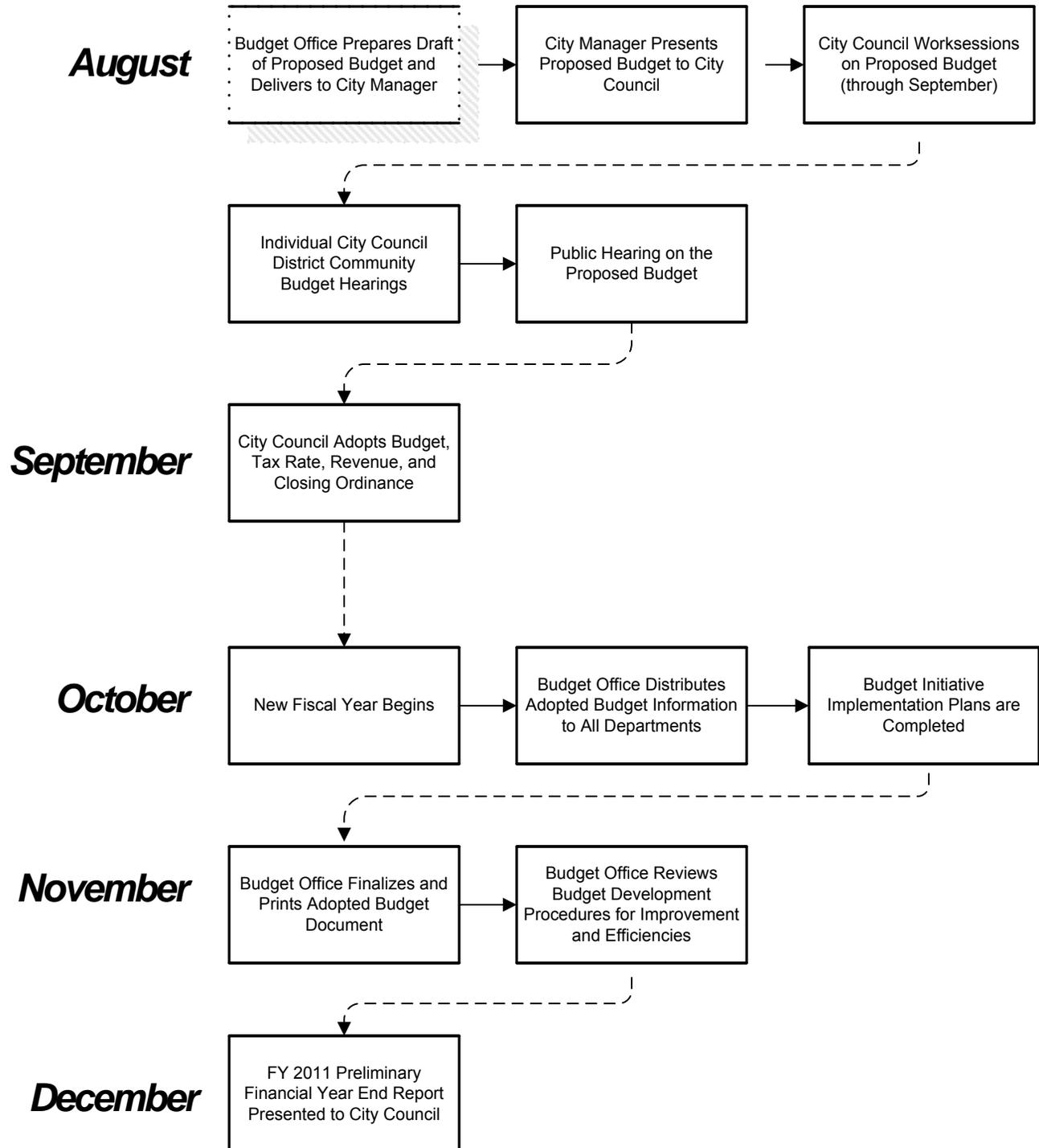
Budget Schedule Fiscal Year 2012

August 16-September 14	City Council Worksessions on the FY 2012 Proposed Budget
August 31	City Council Public Hearing on the FY 2012 Proposed Budget, 6:00 PM, preceded by staff summary report of issues discussed at individual City Council District Community Budget Hearings
September 15	City Council adopts the FY 2012 Annual Operating and Capital Budget, the Ad Valorem Tax Rate, Revenue Adjustments, the Operating and Capital Budget Appropriations Ordinance, and the FY 2012 Closing Ordinance
October-November	Office of Management & Budget finalizes the FY 2012 Adopted Operating & Capital Budget documents. OMB distributes, analyzes, and validates the FY 2012 implementation process
November-December	FY 2011 Preliminary Financial Year-end report is presented to City Council. Office of Management & Budget reviews budget development procedures for improvements and efficiencies

FY 2012 BUDGET PROCESS



FY 2012 BUDGET PROCESS





Budget Summary



CITY OF SAN ANTONIO

OFFICE OF THE CITY MANAGER
P.O. BOX 839966
SAN ANTONIO, TEXAS 78283-3966
TEL: 210-207-7080
FAX: 210-207-4217

October 1, 2011

To the Honorable Mayor and City Council:

I am pleased to provide you the Adopted Budget for Fiscal Year 2012. The Budget is balanced and focuses on the City's core services, addresses City Council budget priorities, and community needs while maintaining financial strength despite the challenges presented by the current national and economic environment. The Adopted Budget aligns our spending plan with SA 2020 goals.

The Adopted Consolidated Annual Budget, comprised of all funds excluding transfers, totals \$2.2 billion, a reduction of 7% from FY 2011, with operating expenditures totaling \$1.6 billion and the FY 2012 capital program totaling \$565 million. Within the operating expenditures for FY 2012, General Fund expenditures total \$948 million. Consistent with City Council policy direction, the Adopted Budget maintains the current City Property Tax rate in FY 2012. The Adopted Budget also holds the City's financial reserves at 9% of General Fund appropriations. A reserve for two-year balanced budget of \$21 million is achieved in part with updated revenue projections, FY 2012 reductions, and other budget strategies to address the FY 2013 General Fund deficit from a projected \$78 million to \$40 million today.

A SMARTER AND MORE EFFICIENT GOVERNMENT

The FY 2012 Adopted Budget demonstrates how smarter, more efficient government can provide additional investment in key City services. The Adopted Budget identifies approximately \$24 million in savings as a result of key structural and organizational changes and investments in technology. The identified savings and efficiencies will allow the City to invest in City services and meet the challenges presented by the unstable economy. Of this \$24 million, \$12.5 million is a result of administrative reductions due to identified operational efficiencies. The savings result from comprehensive reviews recently completed within the City's Fleet Services Maintenance Division, department consolidations and facilities review, shared services, and other departmental efficiencies. Additional savings in the FY 2012 Budget include technology efficiencies resulting in \$4 million in savings. The Budget also includes savings from changes to the employee health plan and reforms to the Texas Municipal Retirement System resulting in a decrease in the City's contribution to employee retirement while maintaining member, retiree, and beneficiary benefits.

Efficiencies realized in the FY 2012 Budget allow for additional investment in a variety of services designed to meet the challenges of our growing City. The Budget invests \$18.5 million in General Fund improvements focused on service priorities critical to the community such as Public Safety, Street Maintenance, Libraries, Education, Animal Care, Neighborhood Code Enforcement, and Economic Development.

VISION FOR SAN ANTONIO – SA 2020

Planning for a vibrant future for San Antonio with community-wide input is a high priority for City leaders. Beginning in September of 2010, residents and community partners came together to begin a dialogue sharing goals and ideas that would shape a strong San Antonio. This collaborative effort, spearheaded by Mayor Castro, rallied around a new vision of San Antonio: "Big City, Small Town." The FY 2012 Budget capitalizes on the efforts and aligns the spending plan with SA 2020 by investing in core City services to provide an enhanced quality of life. The Budget adds resources for education and youth initiatives to include college scholarships, very early childhood services, tutoring services, and expanding the Kinder-Readiness program. As a key element of SA 2020, the Budget also includes resources to increase the City's capacity to incentivize job creation and investment.

PUBLIC SAFETY

The San Antonio Police and Fire Departments are dedicated to serving our community and keeping our families safe through proactive neighborhood policing and the teamwork of our City's emergency responders. The Adopted Budget increases the number of officers on patrol by civilianizing and moving 17 positions in the Communications Division to the patrol and narcotics units. The Adopted Budget also reserves funding for the City's contribution towards a Community Oriented Policing Services (COPS) Grant that, if awarded, would add 25 additional Police Officers (with decision expected in September 2011). The Budget adds four emergency vehicle technicians and one support position for the Fire Department to improve maintenance of emergency vehicles. Additionally, the Fire Department will improve its administrative support through the addition of two management analysts as well as improved software for the Department's Payroll Division.

STREET MAINTENANCE

The City continues to invest in our local infrastructure in an effort to meet the needs of a growing city. Street maintenance programs improve mobility and street surfaces throughout the community. In FY 2012, the Budget redirects \$1.8 million dollars to augment the pavement preservation program by 17 miles. An additional \$6 million in Advanced Transportation District (ATD) funds also are included for sidewalk improvements in FY 2012.

ANIMAL CARE SERVICES

Improvements in Animal Care Services, totaling \$1.2 million, support a community-wide initiative to reduce the number of stray animals, enhance animal control, and increase the live release rate for treatable and healthy animals. Three dispatchers are added to increase the availability of Animal Control Officers and provide more effective response to resident complaints. The Budget also includes additional animal care attendants and veterinary support to expand operations at the Brooks Kennel Facility. The Budget adds \$250,000 to maintain funding for low cost spay and neuter surgeries and funds a new licensing program awareness campaign in targeted areas having large numbers of strays. Included in the Capital Budget is \$2.1 million for the completion of the Brackenridge Adoption Center and \$300,000 for the design of additional kennels at the Animal Care Facility on Highway 151.

LIBRARIES & EDUCATION

An additional investment of \$1.6 million into the City's Library operations will allow for more books and materials, new patron computers, and full-year funding of operations and staffing at the recently opened Parman and Mission Branch libraries. Also included is \$2.0 million for deferred maintenance for the City's libraries funded with capital and operating resources. Since 2007, the City has budgeted over \$27 million to construct new libraries and maintain existing libraries.

The Adopted Budget includes additional resources to increase educational services provided by the City. In FY 2012, the Adopted Budget includes funding to add an Education Coordinator position to coordinate education policy planning and development between the City and external agencies. Additionally, in the final phase of a three-year plan, City funded San Antonio Education Partnership (SAEP) overhead administrative costs will be redirected to college scholarships as incentives to encourage college completion. Resources also are added to support the coordination of SA 2020 data collection and analysis.

ECONOMIC DEVELOPMENT

The City is actively engaged in efforts to revitalize downtown and Central City neighborhoods and support development opportunities for local companies. The Budget adds \$4 million to stimulate development and investment, create new jobs, and retain, expand, and attract new business to San Antonio. Another \$3 million targets Central City neighborhoods to support economic development projects and stimulate investment. Additional resources are included for the development of a Brownfield Program to identify, inventory, clean and redevelop land previously used for industrial or commercial purposes.

EMPLOYEE COMPENSATION

The Adopted Budget recommends the continued implementation of a tenure-based Civilian Step Pay Plan for trades, maintenance, and clerical employees providing an average 5.5% increase for over 1,900 employees in FY 2012 (not including Cost of Living Adjustment). Since the implementation of the Pay Plan the City has allocated \$32 million toward civilian salary adjustments. Additionally, a Cost of Living Adjustment of 2.4% is included for all civilian employees and retired civilian employees and increases the

FY 2012 Adopted Budget – Transmittal Letter

Living Wage from \$10.60 to \$10.75. A 3% wage increase for uniformed Police personnel and 2.2% wage increase for uniformed Fire personnel under approved bargaining agreements as well as other contractual provisions are included in the Adopted Budget.

OTHER FUNDS SUMMARY

The Hotel Occupancy Tax is used to support tourism, convention activities, arts and cultural programming activities. Slight growth in the Tax is projected for the FY 2012 Budget for a total allocation of \$49 million. The Budget continues funding for History and Preservation at 15% of HOT revenues and Arts funding at 15% of HOT revenues. The balance, or 70% of the HOT revenues, is used to fund our Convention & Visitors Bureau, the Convention Center and Alamodome operations.

The Development Services Fund totaling \$24 million for FY 2012 supports the activities related to regulation of City development activity. A decrease in building permitting activity has impacted development revenues. This fund was established to contract and expand as development activity fluctuates. In FY 2011, commercial permitting activity remained flat over the FY 2010 Budget. This trend is projected to continue into FY 2012.

Solid waste collection services are supported by a monthly user fee that supports garbage pickup, recycling, brush collection and household hazardous waste collection. This monthly Solid Waste fee will increase by \$0.69 to reduce illegal dumping. The FY 2012 Budget totaling \$92 million adds a second bulky collection pickup and the first two of four planned new drop-off collection centers. At \$19.43, the total monthly fee is still among the lowest in the state.

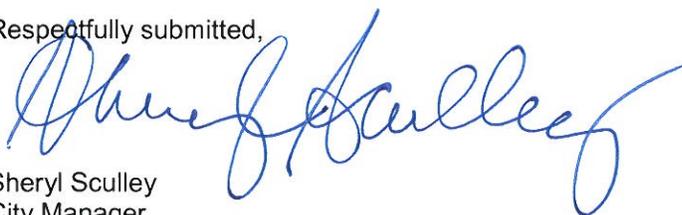
The City's Storm Water operations supports drainage and creekway maintenance, flood tunnel operations, river maintenance, street cleaning, engineering, and flood plain management. This program is funded by a monthly fee. No rate increase is included in the 2012 Adopted Budget that totals \$39 million.

The FY 2012 Adopted Budget for the Aviation Fund is \$86.8 million and includes operating and maintenance budgets for both the San Antonio International Airport and Stinson Municipal Airport facilities. FY 2011 enplanements are estimated to be 4.1 million, representing an increase of 2.2% from FY 2010 total enplanements. FY 2012 projected enplanements are estimated to grow by 2.0% to 4.2 million.

CONCLUSION

The Adopted Budget represents a strong step forward in making City government smarter and more efficient. Despite a challenging economy, the budget is balanced, supports the goals and priorities of the Mayor and City Council, and provides residents an enhanced level of basic City services. The development of the Adopted Budget represents the culmination of extensive collaboration on the part of the Mayor and City Council, and all City departments. I would like to express my appreciation to the Mayor and City Council for providing valuable policy guidance during the FY 2012 Adopted Budget development process. I also would like to acknowledge the dedication and commitment of the Executive Leadership Team, Department Directors and City Staff, and the Office of Management & Budget in this significant effort.

Respectfully submitted,



Sheryl Sculley
City Manager



FY 2012

Balanced Adopted Operating & Capital Budget

City of San Antonio

FY 2012 ADOPTED BUDGET HIGHLIGHTS

The City of San Antonio's Fiscal Year 2012 Adopted Budget is balanced and enhances services that are most important to the Community while maintaining a strong financial position. The Budget devotes more resources to priority areas including Police, Fire, Streets and Sidewalks, Libraries, Animal Care and Economic Development. The 2012 Budget also aligns spending plans with the goals of SA2020.

Despite the challenging economy, the Adopted FY 2012 Budget does not increase the City Property Tax Rate and maintains Budgeted Financial Reserves at 9% of General Fund appropriations.

THE GENERAL FUND

The General Fund supports the majority of the basic services of the City. Police, Fire, Public Works and Parks comprise 75% of the General Fund. Police and Fire services alone represent 61% of the General Fund Budget. Other important City Services include Libraries, Human Services, Health, Animal Care and Neighborhood and Code Enforcement.

As illustrated in the graph to the left, these services are primarily supported by \$239 million in property tax revenue, \$290 million in CPS Energy payments, and \$199 million in local sales tax revenue.

In FY 2012, property values for existing properties will decrease while new construction values will increase. These two factors resulted in about half of a percent decline in property values and a \$377,000 reduction in General Fund Operating Revenues over the FY 2011 Budget.

GENERAL FUND AVAILABLE RESOURCES DISTRIBUTED OVER MAJOR SPENDING AREAS (\$ in millions)



GENERAL FUND SERVICE IMPROVEMENTS

The FY 2012 Adopted Budget of \$948 million continues to provide core City services and addresses community priorities by allocating \$18.5 million in funding for new programs and expanded services to meet the demands of a growing City.

SA 2020

With the leadership of Mayor Castro, residents and community partners came together beginning in September 2010 to begin a dialogue sharing goals and ideas that would shape a strong San Antonio. The SA2020 program lays out specific goals in education, energy, transportation, and other categories that the City plans to address by the year 2020.

The FY 2012 Adopted Budget invests \$6.5 million in priorities supporting SA 2020 initiatives including education enhancements, economic development incentives targeted to inner-city neighborhoods, downtown development, environmental sustainability, neighborhoods, arts and culture.

PUBLIC SAFETY

The Adopted Budget increases the number of officers on patrol in your neighborhood by moving 17 officers from administrative duties to Patrol and Narcotics units. This is accomplished by adding 17 new civilian positions that will perform these administrative duties. Since FY 2006, the City has added 306 positions while at the same time moving an additional 80 officers out of administrative duties and into neighborhood patrol.



The Budget also increases funding for Fire Department vehicle maintenance and supports the replacement of a payroll system. The Adopted Budget includes a total of 1,658 Uniformed Firefighter positions. The City has added 165 Firefighter positions since FY 2006.

STREET MAINTENANCE AND SIDEWALKS

The City of San Antonio is responsible for the maintenance of over 4,000 miles of streets with an annual operating and maintenance budget of \$54 million. In FY 2012, 262 miles of streets will be maintained through the City's Five-Year Infrastructure Management Plan. Budgeted resources of \$1.8 million will be redirected to expand the Public Works department's pavement preservation initiatives allowing the City to preserve an additional 17 miles of streets.

Sidewalks continue to be a priority in FY 2012. The Adopted Budget includes \$6 million for sidewalk improvements funded with Advanced Transportation District funds.

LIBRARY

The City maintains and operates 26 libraries including the Central Library with an annual operating budget of over \$33 million. Since 2007, the City has invested over \$30 Million in capital improvements to the library system. With these funds two new branch libraries were built, significant improvements made to the Central Library and improvements completed at all branch libraries.

In FY 2012 the Budget adds more than \$3.5 million in enhancements to our Libraries. Service enhancements include \$250,000 for Library books and materials, \$150,000 for the Kinder Readiness Program and \$150,000 to extend hours at the Molly Pruitt Library at Roosevelt High School to 56 hours per week. Additionally, \$75,000 will be made available to fund an on-line homework assistance program for library patrons through www.Tutor.com.

With the recent opening of the Parman and Mission Branch Libraries, an additional \$650,000 will be added to fund a full year of operations and staffing at the libraries. Also included in the Adopted Budget is \$315,000 for replacement of library public computers.

The FY 2012 Adopted Budget also includes \$2 million for Library deferred maintenance funded primarily with Capital funds.

ANIMAL CARE SERVICES



As part of the FY 2012 Budget, the City is increasing its support for Animal Care Services to enhance enforcement, pick up more stray animals, and increase the live release rate by investing \$1.2 million in service enhancements. With these enhancements the total Animal Care Services Budget in FY 2012 will total \$9.5 million.

The Adopted Budget provides \$382,000 for free/low-cost spay neuter surgeries as well as additional community education and outreach. Funding in the amount of \$455,000 is being added to increase capacity at the Brooks facility by 40 kennels and to fund three Animal Care Dispatchers. Additionally, \$150,000 will be provided to fund a licensing awareness campaign in targeted areas with the highest number of strays.

As part of a new strategy to expand community partnerships, \$250,000 will be added to help develop a high volume pet placement partnership committed to rescuing 6,000 animals per year by FY 2015.

In addition to the operating enhancements described above, the City's FY 2012 Capital Budget includes \$2.4 million to complete the Brackenridge Adoption and Education Center as well as funding to design additional kennel space at the Animal Care facility on Highway 151.





ECONOMIC DEVELOPMENT

The City is progressively taking action to revitalize downtown and Central City neighborhoods and support economic development opportunities across the city. In FY 2012, \$4 million will be provided in economic development incentive funds to retain, expand and attract job creating businesses. To support economic development projects and stimulate development targeted towards neighborhoods in the downtown area, \$3 million are included in the Budget.



NEIGHBORHOOD AND COMMUNITY SERVICES

The FY 2012 Budget adds \$100,000 to organize and increase usage of volunteers and restitution workers for graffiti cleanup. An additional \$200,000 is included to support the recently approved Building Standards Board to review violations and appeals to the Property Maintenance Code. The Budget also includes funding for an additional program coordinator to enhance services to prevent teen pregnancy.

Support for education remains an important priority in the Adopted Budget. In FY 2012, more than \$400,000 will be redirected to scholarships provided through the San Antonio Education Partnership which provides financial aid to students to encourage college enrollment. Included in the Adopted Budget is funding to add an Education Coordinator position to enhance education programs and services city-wide and an additional \$200,000 is included for support services to families and caregivers utilizing the City's Very Early Childhood Centers.



There is also \$500,000 included in the Adopted Budget to fund the Summer Youth Employment program which offers career exploration and job readiness training. Additionally, \$100,000 is added to fund the Ambassador Program which is designed to attract first-year college students, through internships and training, to remain or return to San Antonio to live and work after graduation.

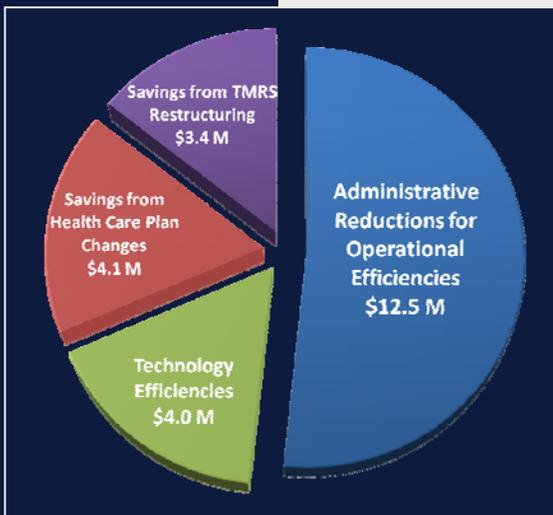
During the summer months of June to August, all 24 Community Pools are open from Tuesday to Sunday from 1:00 to 7:00 p.m. In FY 2012, resources have been added to extend pool hours at four different City Pools: Southside Lions, Heritage, Woodlawn and Lady Bird Johnson pools. These four pools will extend their summer season beginning in May and ending in October instead of August. During the extended summer season, these pools will be open on Tuesday, Wednesday and Thursday from 4:00 to 7:00 p.m. and on Saturday from 1:00 to 7:00 p.m. These four pools will also provide dedicated lap swimming time on Tuesday, Wednesday and Thursday from 7:30 a.m. to 9:30 a.m. during their extended pool season. Finally, these four pools will be open during the week of Spring Break starting on Tuesday and ending on Sunday with hours from 1:00 to 7:00 p.m.



The FY 2012 Adopted Budget increases the City's support to the Haven for Hope Campus by adding \$1 million for a total of \$6.5 million in General Fund resources. This additional investment will support a new mental health unit, additional case management, expanded capacity at the Prospects Courtyard and more residential capacity in the transformational portion of campus.

EFFICIENCY SAVINGS AND REDUCED SPENDING

The FY 2012 Budget includes key structural changes that have reduced nearly \$24 million from the operating budget primarily through technology and operational efficiencies without reducing the overall service level of the city. The graph to the right includes a summary of the reductions included within the Adopted Budget.



OTHER FUNDS

Solid Waste Management

The FY 2012 Adopted Budget includes \$91 million in resources to support Solid Waste collection services. These services are supported by a monthly user fee. In an effort to reduce illegal dumping, the first two of four neighborhood Drop Off Collection Centers have been added to the Budget to provide residents with a convenient option to dispose of bulky waste, five days a week, at no cost.



In FY 2012 the Solid Waste Department will provide a second bulky waste collection per year. In FY 2011, the curbside brush collection program was revamped to provide two brush collection dates and one bulky waste collection per year. With this change, curbside brush recycling increased in FY 2011. The Adopted Budget continues the two brush collection dates and now adds a second bulky collection date as well.

To pay for these new programs, the Budget increases the Monthly Service Fee by \$0.69 per month for a total monthly fee of \$19.43. Despite the fee increase, San Antonio's monthly household collection rate is still among the lowest in the State. The Budget also includes a rate assistance program for seniors and low-income families.

STORM WATER FUND

The City's FY 2012 Storm Water Operations has a budget of \$39 million and is funded by a separate monthly fee. This program supports drainage and creek way maintenance, flood tunnel operations, river maintenance, street cleaning and engineering and flood plain management. No rate increase is included in the FY 2012 Adopted Budget for the Storm Water Program.



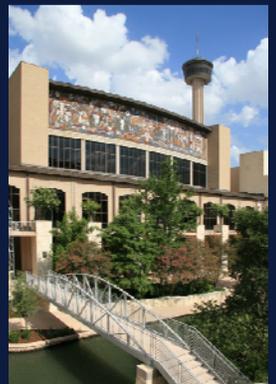
DEVELOPMENT SERVICES FUND

The Development Services Fund supports the activities related to regulation of City development activity and has a FY 2012 Budget of \$24 million. This fund was set up to contract and expand as development activity fluctuates. A decrease in building permitting activity has impacted development revenues. In FY 2011 residential permitting activity decreased by 20% compared to FY 2010. Building permitting activity in FY 2012 is anticipated to remain flat.



HOTEL OCCUPANCY TAX FUND

The Hotel Occupancy Tax is used to support tourism, convention activities, arts and cultural programming activities. Slight growth in the Tax is projected for the FY 2012 Budget. Hotel Occupancy Tax revenue budget for FY 2012 is projected at \$49.0 million.



AVIATION FUND

The FY 2012 Adopted Budget for the Aviation Fund is \$86.8 Million which includes the operating and maintenance budgets for both the San Antonio International Airport and the Stinson Municipal Airport. In FY 2012, the number of passengers departing from the San Antonio airport is estimated at 4.2 million, a 2% growth over FY 2011.

CAPITAL BUDGET

The FY 2012 Capital Budget includes 330 projects. Included in these projects are the 2007 Bond Program Projects which will be substantially completed by June 2012. Other projects included in the Capital Program include the construction of Airport Facility Improvements, drainage projects, Parks improvements, Hike and Bike Trails and Green Way Improvements.

In FY 2012 Fire Station 50 and Fire Station 51 will be completed. Additional important projects will be under construction such as street improvements to Medical at Fredricksburg Road and drainage improvements to Fort Sam Houston.

COMMUNITY INPUT

Community Input is an important part of the Budget process. The City hosted 10 Community Budget hearings allowing residents in each City Council District to learn more about the proposals included within the Proposed Budget. There were more than 600 residents that attended the hearings, providing 240 comments on the Budget. The City also provided a comprehensive Budget Video that was posted online and also aired on the City's Government Access Channel, TVSA. A Budget Highlights brochure was printed and disseminated in both the San Antonio Express News and La Prensa newspapers.

In addition, one Public Budget Hearing was held on August 31, 2011 to allow residents to address the Mayor and Council Members directly regarding the Budget. Input from residents was also obtained using the Budget Input Box which allowed residents to submit their budget suggestions online or in one of the boxes located at City facilities.



BUDGET FACTS FY 2012 ADOPTED BUDGET

FY 2012 BUDGET

All Funds with FY 2012 Capital Budget	\$2,211,338,221
FY 2012 Operating Budget All Funds	1,645,864,221
FY 2012 Capital Budget	565,474,000
FY 2012 General Fund Budget	948,175,649

MAJOR SPECIAL REVENUE FUNDS

Advanced Transportation Fund	\$15,021,425
Capital Improvement Mgmt. Svcs. Fund	17,762,429
Community and Visitor Facilities Fund	34,371,651
Convention and Visitors Bureau Fund	19,659,475
Cultural Affairs Fund	7,399,425
Development Services Fund	24,105,018
Municipal Court Security Fund	512,880
Municipal Court Technology Fund	730,732
Storm Water Operating Fund	39,071,242
Street Right of Way Management Fund	1,494,081

ENTERPRISE FUNDS

Airport Operating and Maintenance Fund	\$86,821,948
Solid Waste Operating and Maintenance Fund	91,823,625
Parking Operating and Maintenance Fund	8,883,900

INTERNAL SERVICE FUNDS

Facility Services Fund	\$14,131,829
Information Technology Services Fund	43,807,845
Purchasing and General Services Fund	43,217,614
Equipment Renewal and Replacement Fund	24,943,191
Employee Benefits Insurance Fund	110,249,166
Liability Insurance Fund	11,784,322
Workers Compensation Fund	18,016,614
Federal and State Grant Funding (Operating Services)	\$177,544,695

FY 2012 PERSONNEL SUMMARY

AUTHORIZED CITY POSITIONS

Total General Fund Positions	7,490
Total Other Fund Positions (Including Grants)	3,917
Authorized Positions All Funds (Including Grants)	11,407

UNIFORM POSITIONS (INCLUDING GRANTS)

Police Uniform Positions	2,375
Fire Uniform Positions	1,658

OFFICE OF MANAGEMENT AND BUDGET

114 W. COMMERCE, 3RD FLOOR
SAN ANTONIO, TX 78205

TELEPHONE: 207-8360
WWW.SANANTONIO.GOV/BUDGET

Budget Summary



BUDGET SUMMARY

Overview

The FY 2012 Adopted Budget continues the City's commitment to ensure that San Antonio residents are provided the opportunity to achieve both individual and community prosperity. City employees exemplify this commitment every day by preserving the beauty and integrity of our neighborhoods, providing safety for our families, fostering economic development, and offering rich cultural experiences for all to enjoy. Consistent with SA 2020, the FY 2012 Adopted Budget aligns the City's resources with key vision areas within the plan including community safety, education, and downtown development.

Service enhancements are recommended in the Adopted Budget to include funding for redirecting 17 police officers to neighborhood patrol, added street maintenance, improving animal care services, enhancing early childhood education, summer youth employment, college scholarships, additional funds for Haven for Hope, and funding to stimulate job creation and job retention. The FY 2012 Adopted Budget maintains financial reserves at 9% of General Fund Appropriations to sustain the City's financial stability and to save money when financing voter approved bond programs.

In addition, the FY 2012 Adopted Budget includes over \$24 million in reductions, achieved primarily through operational and technology efficiencies. The Budget Summary serves to highlight how the allocation of city financial, human, and capital resources are directed to achieve policy and service delivery goals. The Budget Summary is organized in the following manner:

Budget Summary Outline

Section Title	Page
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• FY 2012 ADOPTED CITY BUDGET (ALL FUNDS)	46
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Budget Development Strategy

The process of developing the FY 2012 Adopted Budget is a comprehensive effort that involves input from residents, the Mayor and City Council, outside governmental agencies and private organizations, all City departments and offices, and City employees. There are several major components to the process including the annual policy and goal-setting work sessions with the Mayor and City Council and a review of revenues and City services for enhancement or redirection of funds to more critical City services.

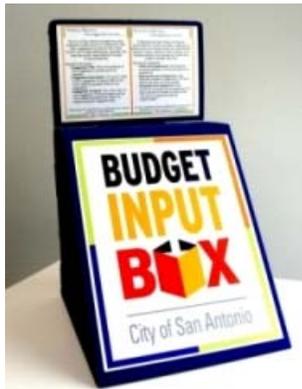


This year's budget process encouraged participation by residents and employees through two different initiatives. The Budget Input Box gave residents and employees the opportunity to offer their suggestions on how the City could increase efficiency, generate revenues, and improve service delivery. Budget staff distributed 200 Budget Input Boxes to various locations in the City, including public libraries, the lobbies of City offices, local Chambers of Commerce, and other venues. A link was also available on the City website for employees and residents to submit their suggestions electronically. Information and access for this initiative was provided in English and Spanish.

The following table represents significant suggestions currently implemented in departmental operations along with ideas that will be implemented within the FY 2012 Adopted Budget.

Sample Budget Input Box Suggestions

Department	Budget Input Box Suggestions	Action Taken
Fleet Services	Install GPS Units in City Vehicles	In FY 2011, the City installed GPS units on all Solid Waste collection vehicles. City staff is now considering further implementation across the entire fleet.
Office of Management & Budget	Reduce the Number of Departments	A Department Consolidations initiative, led by the Office of Innovation & Reform, performed an assessment of the City's organizational structure and developing options for greater efficiencies. Those recommendations are included in the FY 2012 Adopted Budget.
Solid Waste Management	Provide additional bulky pickup	The FY 2012 Adopted Budget includes a second annual bulky pickup for solid waste customers.
Human Resources	Close Administrative City Offices for the Week Between Christmas and New Year's Day	In FY 2012, the City will close City Hall and City operations (excluding public safety and public health services) the week between Christmas and New Year's Day.



In addition to the Budget Input Box, the FY 2012 Frontline Employee Focus Group initiative provided employees an opportunity to collaboratively identify process improvements that could be considered during the development of the FY 2012 Adopted Budget. The goal of this initiative was to help identify ways that departments could gain overall efficiencies, generate new/additional revenues, and make effective changes in service delivery. Nineteen (19) departments were represented in three Frontline Employee Focus Group sessions held on July 7 and 8, 2011, and were coordinated by the Office of Management and Budget with assistance from the Human Resources Department. The sessions were focused on topical areas guided by pertinent discussion questions in order to yield more specific suggestions.

The following table presents an overview of FY 2012 Frontline Employee Focus results:

Session	Number of Participants	Number of Departments Represented	Number of Ideas Generated
Overall Efficiencies in Operations	16	4	52
Cost Strategies for Employee Benefits	14	10	48
Potentially Underutilized Facilities	22	11	67
Overall	52	25	167

Many ideas developed in the FY 2012 Frontline Employee Focus Group process have been implemented in FY 2011. Other ideas that were larger in scope and identified as quantifiable are being implemented in

FY 2012 budget process. The following tables represent significant ideas from the Frontline Employee Focus Group already implemented in departmental operations and ideas that will be implemented in the FY 2012 Adopted Budget.

Sample Frontline Employee Focus Group Suggestions Already Implemented

Department	Participant Suggestions Already Implemented
Development Services	Evaluate geographic routes for inspectors
Purchasing & General Services	Streamline the procurement process
Solid Waste Management	Provide free mulch to citizens

**Sample Frontline Employee Focus Group Suggestions
to be Implemented in FY 2012**

Topic	Department	Participant Suggestions to be included in FY 2012
Identification of Potentially Underutilized Facilities	All Departments	Analyze use of department office spaces and facilities and identify efficiencies
Shared Services	Finance	Shared Services should be expanded to include contract management functions and should provide a comprehensive training program for employees in the new organizational structure
Improvements to Animal Care Services	Animal Care	Add more kennels to Animal Care Services facilities
Staffing for Vehicle Maintenance	Fire	Additional Vehicle Equipment Technicians

Public Input on Budget Priorities The City held Community Budget Hearings in all 10 City Council Districts from August 15 to August 29, 2011. In each community hearing, an explanatory video regarding the FY 2012 Proposed Budget was presented and citizens had the opportunity to direct questions to their City Council Representative and City Officials. More than 600 residents attended the Community Budget Hearings and provided the City with valuable feedback. Additionally, the City communicated the FY 2012 Proposed and Adopted Budget to residents and City employees through brochures, newspaper inserts, and employee highlight pamphlets in Spanish and English.

General Fund Expenditure/Support Source Amendments to Proposed Budget The following tables detail the approved General Fund expenditure and revenue amendments. These amendments and their supporting resources were approved by City Council on September 15, 2011 with the adoption of the Budget.

City Council Amendments to the FY 2012 Proposed Budget
As of September 15, 2011

(Reflects Input received from Mayor and City Council at Budget Worksessions on September 13 and 14)

General Fund			
Item No.	Amendment Items	FY 2012 Budget Impact	FY 2013 Budget Impact
<i>Revenue Adjustments</i>			
1	Additional Net FY 2011 CPS Payment Revenue above the FY 2011 Re-Estimate from payment received in August (July activity) and estimate for September payment (August activity)	\$1,838,237	\$0
2	Additional Net FY 2011 Sales Tax Revenue above FY 2011 Re-Estimate from payment received in August for June activity of \$1.1 million above estimate and payment received in September for July activity of \$1 million below projects	134,347	0
Total Revenue Adjustments		\$1,972,584	\$0
<i>Expenditure Adjustments</i>			
1	Add resources to fully restore staff to Music program to Parks and Recreation Department rather than using contract services	\$144,997	\$144,997
2	Add additional funds for Prospects Courtyard to fund new mental health unit, more case management and security services on the Courtyard, and provide more residential capacity in transformational portion of campus	1,000,000	1,000,000
3	Reduce FY 2012 Project Quest funding by \$600,000. Estimated FY 2011 Project Quest un-match contract funds of \$600,000 will be carried forward into FY 2012 to provide a total contract amount of \$2 million subject to audit results and Taskforce recommendation	(600,000)	0
4	Engineering analysis of property at 1312 Guadalupe Street for restoration and rehabilitation ¹	100,000	0
5	Add resources for mowing of undeveloped city-owned area surrounding the Mission Library	50,000	50,000
6	Add funds for demolition of unsafe private property public nuisance	400,000	0
7	Add resources to support Generation Texas (GenTX) initiatives focused on creating a culture of college and career education	100,000	100,000
8	Add funds to convert 1 contract position in the Mayor's Office to a City staff position	18,001	18,001
9	Add funds to increase City Councilmembers' Administrative Assistant Support Budget by \$15,000 per City Council District	150,000	150,000
10	Add funds to increase Mail and Postage Services in Mayor and Council Budgets from \$2,334 to \$4,334	22,000	22,000
11	Additional resources for China Initiative	75,000	0
12	Add operating and maintenance resources for Wheatley Heights Sports Complex (\$600,000 one-time contribution over two years)	300,000	300,000
13	Add operating resources for Morgan's Wonderland subject to receipt of adequate business plan acceptable to COSA	100,000	100,000
14	Additional resources for Children's Museum doubling the recommended budget of \$70,000 in the HOT Art Agency Funding	70,000	0
15	Add 1 Administrative Position to the City Clerk's Office to support the Passport Program	\$42,586	\$42,586
Total Budget Expenditure Adjustments		\$1,972,584	\$1,927,584

¹ Funding for Restoration of Avenida Guadalupe Association property located at 1312 Guadalupe Street will be considered during FY 2012

City Council Amendments to the FY 2012 Proposed Budget
As of September 15, 2011

(Reflects Input received from Mayor and City Council at Budget Worksessions on September 13 and 14)

Restricted Funds Expenditures/Supporting Source Amendments to Proposed Budget The following tables detail the approved restricted funds expenditures and revenue amendments. These amendments and their supporting resources were also approved by City Council on September 15, 2011 with the adoption of the Budget.

Employee Benefits Fund			
Item No.	Amendment Items	FY 2012 Budget Impact	FY 2013 Budget Impact
<i>Revenue Adjustments</i>			
1	Reduce Employee Benefits Claims Fluctuation Account	\$2,016,073	\$2,688,098
Total Revenue Adjustments		\$2,016,073	\$2,688,098
<i>Expenditure Adjustments</i>			
1	Eliminate Proposed \$50 Monthly Spousal Surcharge	\$1,631,462	\$2,175,283
2	Maintain current prescription co-payment amount for prescriptions with no available generics alternatives	384,611	512,815
Total Budget Expenditure Adjustments		\$2,016,073	\$2,688,098

Solid Waste Fund			
Item No.	Amendment Items	FY 2012 Budget Impact	FY 2013 Budget Impact
<i>Revenue Adjustments</i>			
1	Defer Phase I Organics Recycling Services for consideration until FY 2013 Budget allowing FY 2012 Organics Recycling Pilot Program results to be used in Implementation Analysis. Reduces the proposed monthly solid waste fee increase by 56 cents from \$1.25 to 69 cents for a total monthly solid waste fee of \$19.43	\$(2,605,080)	\$(2,605,080)
Total Revenue Adjustments		\$(2,605,080)	\$(2,605,080)
<i>Expenditure Adjustments</i>			
1	Defer Phase I Organics Recycling Services for consideration until FY 2013 Budget allowing FY 2012 Organics Recycling Pilot Program results to be used in Implementation Analysis	\$(2,605,080)	\$(2,605,080)
Total Budget Expenditure Adjustments		\$(2,605,080)	\$(2,605,080)

Hotel Occupancy Tax			
Item No.	Amendment Items	FY 2012 Budget Impact	FY 2013 Budget Impact
<i>Expenditure Adjustments</i>			
1	Unallocated portion of Arts Agencies Funding Allocation in City Owned Facility Agencies Category	\$(150,000)	\$(150,000)
2	Add resources to Museo Alameda from Arts Funding Allocation for one year	150,000	150,000
Total Budget Expenditure Adjustments		0	0

City Council Amendments to the FY 2012 Proposed Budget
As of September 15, 2011

(Reflects Input received from Mayor and City Council at Budget Worksessions on September 13 and 14)

Capital Budget Expenditures/Supporting Source Amendments to Proposed Budget The following tables detail the approved capital budget expenditures and revenue amendments. These amendments and their supporting resources were also approved by City Council on September 15, 2011 with the adoption of the Budget.

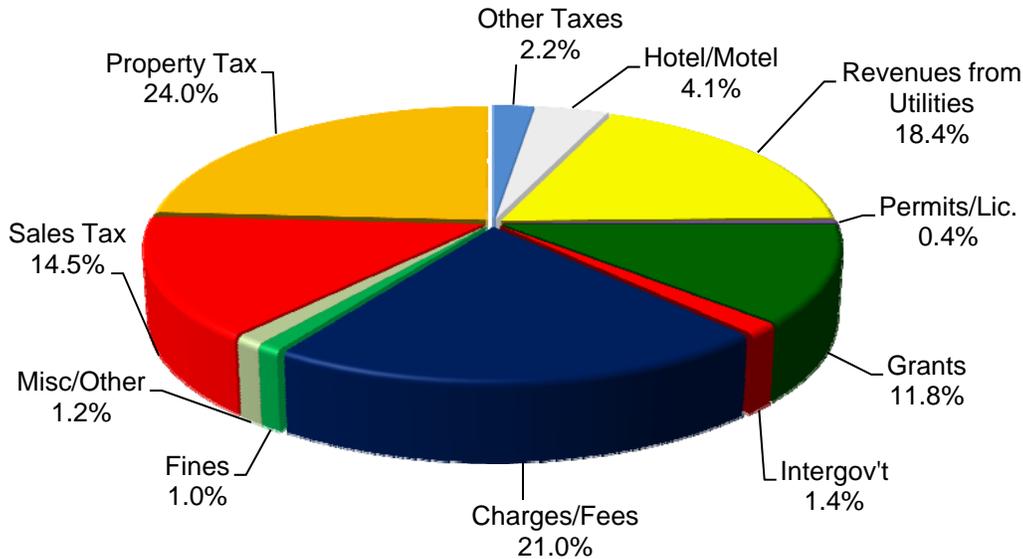
Six Year Capital Budget			
Item No.	Amendment Items	FY 2012 Budget Impact	FY 2013 Budget Impact
<i>Revenue Adjustments</i>			
1	Reallocate funds from Fire Station 21 to other Council District 3 capital projects	\$300,000	\$0
2	Utilize funds from Council District 3 Reserve for Future Capital Projects	500,000	0
Total Revenue Adjustments		\$800,000	\$0
<i>Expenditure Adjustments</i>			
1	Villa Coronado Park Improvements in Council District 3	\$200,000	\$0
2	Mendoza Park Improvements in Council District 3	100,000	0
3	Harlandale Park Improvements in Council District 3	75,000	0
4	Espada Infrastructure Improvements in Council District 3	425,000	0
Total Budget Expenditure Adjustments		\$800,000	\$0

FY 2012 Total City Budget (All Funds)

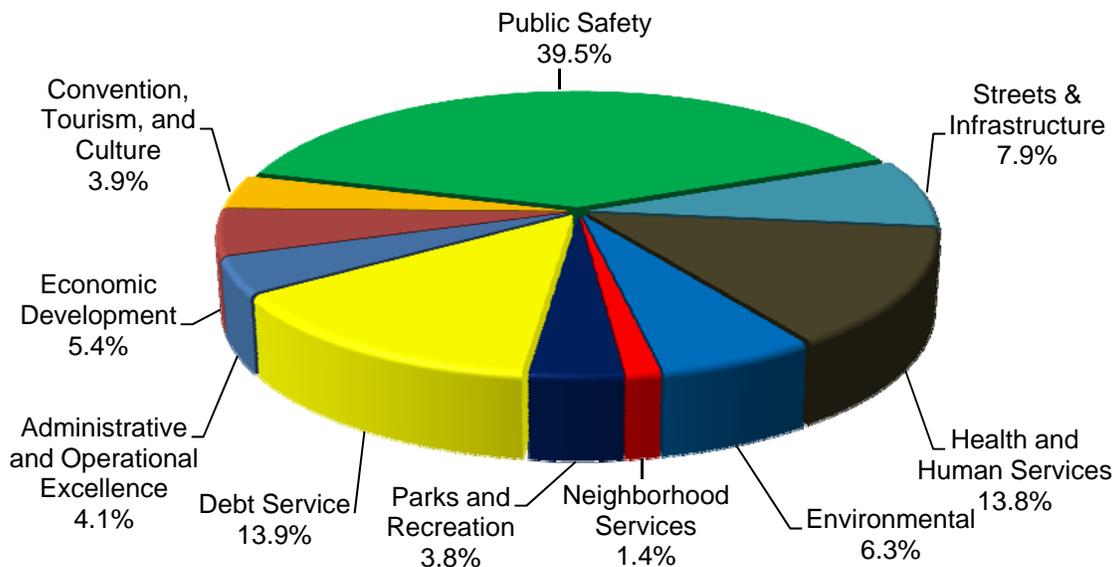
The FY 2012 Adopted Budget appropriation for **All Funds** is **\$2.21 billion**, excluding transfers of **\$223 million**. This amount includes **total operating expenses of \$1.65 billion** and **\$565 million in capital expenditures**. The following charts show projected operating revenues and adopted appropriations for all funds for FY 2012. These charts are followed by the General Fund chart that layers operating expenditures over major revenue categories.

FY 2012 Adopted Consolidated Operating Budget

Revenues: \$1,645,864,221

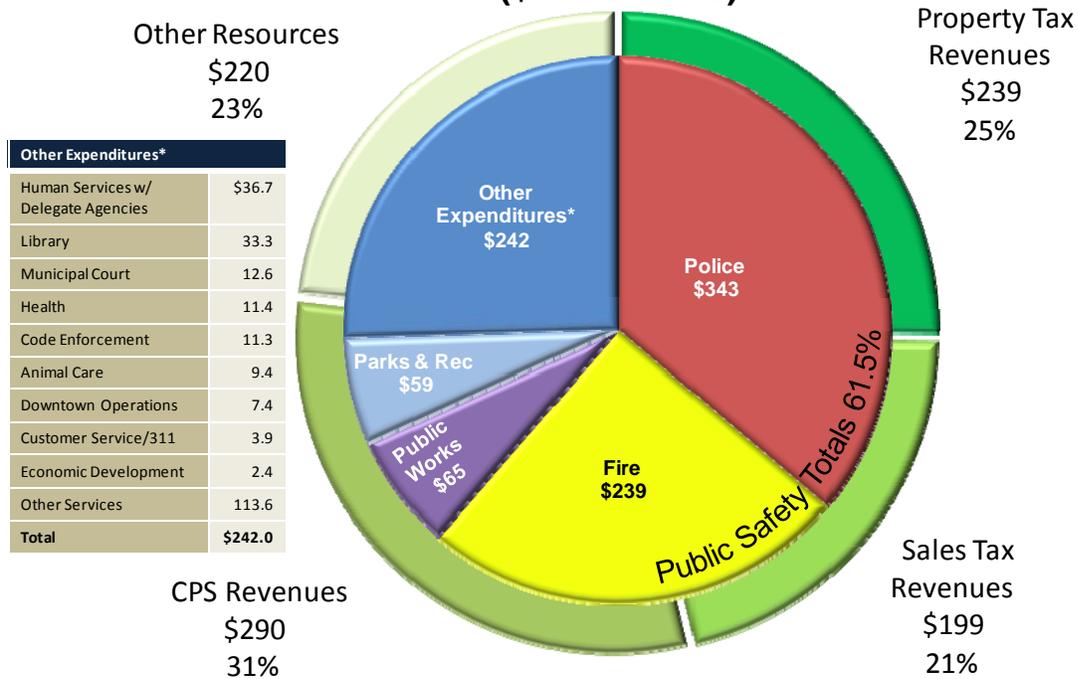


Service Delivery Expenditures: \$1,645,864,221



FY 2012 Total General Fund Budget

GENERAL FUND AVAILABLE RESOURCES DISTRIBUTED OVER MAJOR SPENDING AREAS (\$ in millions)



FY 2012 TOTAL ADOPTED BUDGET: \$948,175,649

Two Year Budget Plan

With the adoption of the fiscal year 2007 budget, the City implemented the practice of a two-year balanced budget. When City Council adopted the fiscal year 2007 budget, they also approved recommendations that provided a balanced budget plan for fiscal year 2008. The City continued this practice through the adoption of the fiscal 2009 budget. With the adoption of the fiscal year 2010 and fiscal year 2011 budgets, the City modified this practice to include a two-year balanced budget with some flexibility in the second year. As such, while progress was made to reducing projected deficits in the second year, they were not completely eliminated at the time of budget adoption. These practices have provided for greater fiscal discipline and allowed the City to better manage its expenditures and service levels over multiple years.

The FY 2012 Adopted Budget sets aside \$21.1 million to mitigate projected budget challenges in FY 2013. In May 2011, the Five Year Financial Forecast presented to City Council projected a budget deficit of \$77.5 million in FY 2013. By proposing recurring reductions and managing recurring improvements, the anticipated FY 2013 General Fund deficit has been reduced to \$40.3 million.

The following table shows the Adopted FY 2012 Budget and the FY 2013 Budget Plan.

Two-Year General Fund Budget Plan		
-In Thousands-		
	FY 2012	FY 2013
	Budget	Plan
Revenues		
Beginning Balance (Excluding Budgeted Reserves)	\$ 76,867	\$ 0
Use of Reserve for Police Officers (Federal Stimulus)	0	2,250
Use of Reserve for Two-Year Budget Plan	0	21,075
Operating Revenue	895,295	904,738
Total Revenue	\$ 972,162	\$ 928,063
Expenditures		
Service Delivery Costs	\$ 948,176	\$ 966,661
Total Costs	948,176	966,661
Gross Ending Balance	\$ 23,987	\$ (38,598)
Budgeted Financial Reserves		
Reserve for 50 Police Officers (Federal Stimulus)	\$ 1,000	\$ 0
Added Budgeted Financial Reserves	1,912	1,672
Reserve for 2-Year Balanced Budget	21,075	0
Net Ending Balance	\$ 0	\$ (40,269)
<i>Budgeted Financial Reserves</i>	\$ 85,328	\$ 86,999
<i>% of General Fund Appropriations</i>	9%	9%

Financial Stewardship

The City of San Antonio has a continued commitment to its residents to maintain the highest level of service through efficient and effective use of resources. That commitment is unwavering even in these challenging economic times.

One of the City's major financial management practices over the past five years has been to aggressively seek ways to realize cost savings by identifying efficiencies. The FY 2012 Budget cuts nearly \$24 million in lesser priority programs and inefficiencies. Those funds have been redirected to higher priority areas.

Financial Reserves

The establishment and maintenance of appropriate budgeted financial reserves within the General Fund is critical to prudent financial management. Financial reserves provide budgetary flexibility for unexpected events, financial emergencies, and the usual fluctuation in revenue-expenditure patterns.

10 Year History of Budgeted Financial Reserves Fund, FY 2003 to FY 2012

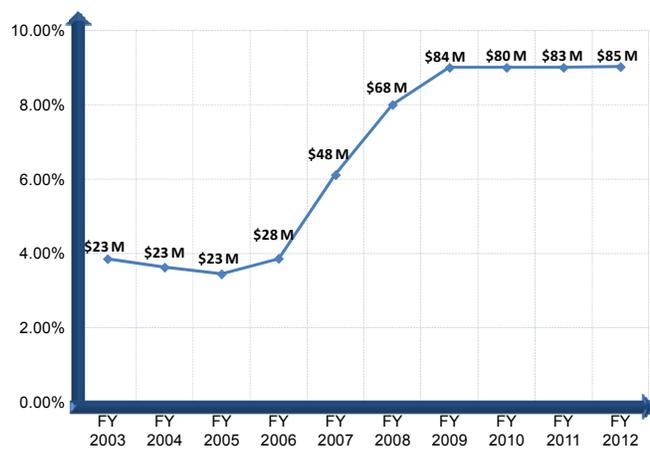
Fiscal Year	Reserve Amount (\$ in millions)	Appropriations (\$ in millions)	Reserve as a % of Total Appropriations
FY 2012	\$85.33	\$946.18	9.00%
FY 2011	\$83.02	\$922.51	9.00%
FY 2010	\$79.69	\$885.40	9.00%
FY 2009	\$83.67	\$929.71	9.00%
FY 2008	\$68.17	\$852.54	8.00%
FY 2007	\$48.17	\$788.09	6.11%
FY 2006	\$28.10	\$728.12	3.86%
FY 2005	\$23.17	\$673.17	3.44%
FY 2004	\$23.17	\$639.44	3.62%
FY 2003	\$23.17	\$601.39	3.85%

The Budgeted Financial Reserves will be utilized to meet one or more of the following events:

- Unforeseen operational or capital requirements which arise during the course of the fiscal year
- An unforeseen or extraordinary occurrence such as a natural disaster, catastrophic change in the City's financial position, or the occurrence of a similar event
- To assist the City in managing fluctuations in available General Fund resources from year to year in stabilizing the budget

The use of these funds will be authorized only after an analysis has been prepared by the City Manager and presented to the City Council that outlines the cost associated with the use of the financial reserve fund. The FY 2012 Adopted Budget maintains a 9% reserve of General Fund appropriations, or \$85.33 million. The City has achieved and maintained financial reserves of 9% of General Fund appropriations since FY 2009.

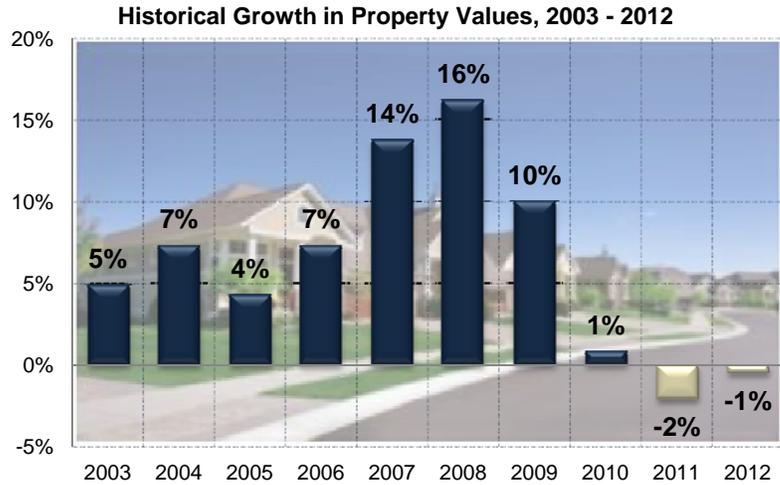
Financial Reserves: Percentage of Total Appropriations, FY 2003 to FY 2012



Major Revenues and Revenue Adjustments

Property Tax No increase in the City's Property Tax rate of 56.569 cents per \$100 of valuation is included in the FY 2012 Adopted Budget. The Adopted Budget includes \$239.4 million in maintenance and operations support for the General Fund from Property Taxes.

In FY 2012, property values for existing properties decreased while new construction values increased. Total combined values (existing and new improvements) for the City of San Antonio, as reported by Bexar Appraisal District, show a decrease in net taxable value of approximately \$392 million, or 0.55% below last year. The FY 2012 Property Tax revenue includes an increase of \$0.8 billion for new improvements and a decrease in base valuation (existing properties) from last year by \$1.2 billion. The taxable value less new improvements yield the base valuation.



The City currently receives less than a quarter of the Property Tax proceeds that homeowners and commercial property owners pay annually. Nearly half of those proceeds are distributed to school districts, while the remaining amount is divided among Bexar County, Alamo Colleges, University Health System, and San Antonio River Authority.

The FY 2012 Adopted Budget reflects the City's continued commitment to providing targeted Property Tax relief. In FY 2012, the City will forego nearly \$30.5 million in Property Tax revenue from Senior and Disabled Homestead Exemptions and frozen City tax payments.

San Antonio Property Tax Bill

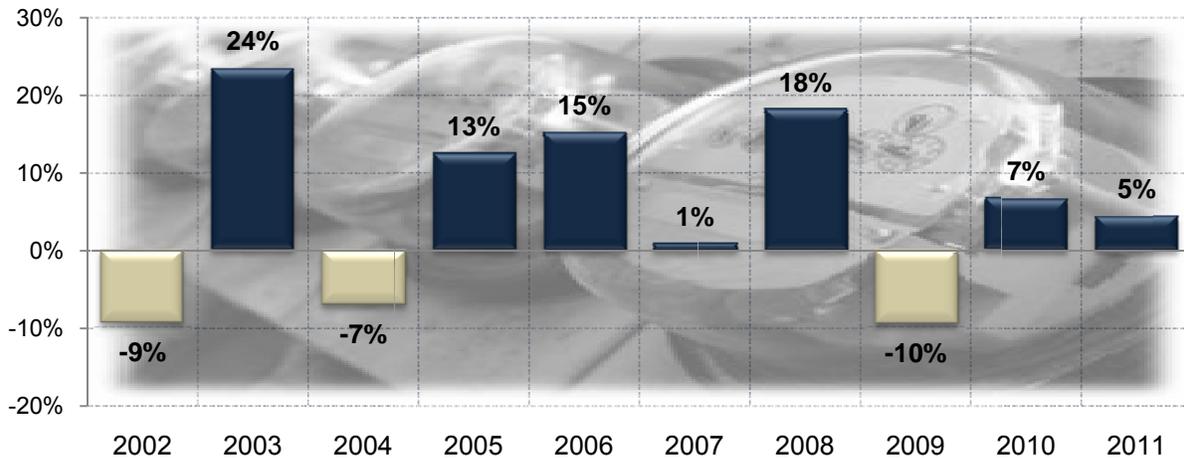


School Districts Taxing Units represent close to half of annual tax bill
City represents less than 25% of annual tax bill



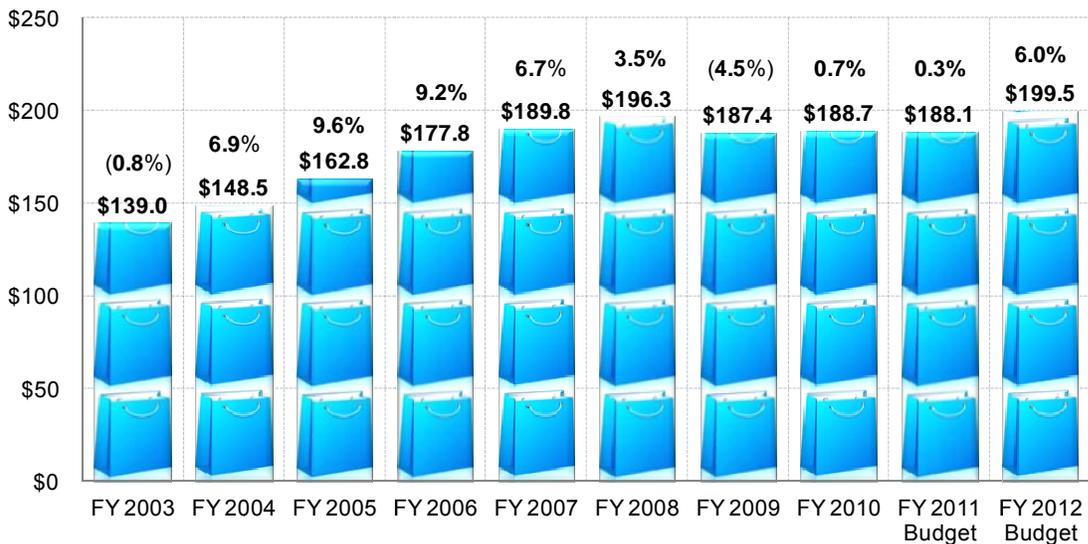
CPS Energy Revenue The City's payment from City Public Service (CPS) Energy represents the largest source of revenue to the General Fund. Fourteen percent of all CPS gas and electric customer revenue is paid to the City as a return on investment. The FY 2012 Adopted Budget includes CPS revenues in the amount of \$289.6 million. Revenues from CPS are one of the most difficult revenues to project. A number of variables can significantly impact CPS revenues; therefore, the City's payment can fluctuate significantly from year to year.

CPS Energy Payment to City: % Change from Prior Year's Actual Payment



Sales Tax Revenue The FY 2012 Adopted Budget includes Sales Tax revenue in the amount of \$199.5 million. Sales Tax is dependent on the condition of the local economy. From July 2010 to June 2011, the year over year increase in sales tax revenue averaged 6.5%. The FY 2012 Adopted Budget for Sales Tax revenue is projected to be 6.0% higher than the FY 2011 Adopted Budget.

Historical Sales Tax Revenue (\$ in millions), FY 2003 – FY 2012



Other Resources: Other revenues received by the General Fund include Business and Franchise Taxes, payment from the City's water utility San Antonio Water System (SAWS), EMS Transport Fees, licenses and permits, liquor by the drink and other revenues. These revenue categories are projected to bring \$219.7 million in resources for FY 2012.

Revenue Adjustments The FY 2012 Adopted General Fund Budget includes increases to several fees and charges for service. These new and adjusted revenue items total \$327,857. Revenue adjustment detail is provided in the **Revenue Detail** section of this document.

The policy direction regarding revenue enhancements focused on revenue changes impacting those who benefit from service (User Fees). The concept of cost recovery is to recover some or all of the costs associated with providing City services and programs while being mindful of the nature of the service provided, populations served, and the intended impact to the community. Included in the budget are adjustments to Fire/EMS Transport and Service Fees as well as establishing a new Tuberculosis test fee.

Vision for San Antonio – SA 2020

Planning for a vibrant future for San Antonio with community-wide input is a high priority for City leaders. Beginning in September of 2010, residents and community partners came together to begin a dialogue sharing goals and ideas that would shape a strong San Antonio. This collaborative effort, spearheaded by Mayor Castro, rallied around a new vision of San Antonio: “Big City, Small Town.” The FY 2012 Budget seizes upon those efforts and aligns the spending plan with SA 2020 by investing in core city services to provide an enhanced quality of life. The following table illustrates how spending added within the FY 2012 Budget aligns with SA 2020.

New Initiative in FY 2012 Budget (Funded with General Fund Resources unless otherwise noted)	Additional Funding
SA 2020 Vision Area: Education	
• Adds resources for a summer youth employment program for participants to take part in career exploration and employment experience	500,000
• Redirects San Antonio Education Partnership overhead costs to fund scholarships for college completion	436,106
• Adds funding to expand service hours at the Molly Pruitt Library to 56 hours per week	150,000
• Expands Kinder-Readiness program by increasing visits to Head Start Centers, preschools and child care	150,000
• Adds funding to continue on-line one-on-one tutoring service for kindergarten through college preparation, as well as career and adult education services	75,000
• Redirects resources to fund Ambassador Program to attract first year college students to remain or return to San Antonio to live and work after graduation	100,000
• Adds Education Coordinator to enhance education programs and services City-wide	77,829
• Adds resources for San Antonio Education Partnership to fund Saturday workshop for families applying for financial aid for college	50,000
• Adds additional funding to Library budget for the purchase of additional books and other materials	250,000
• Add resources to support Generation Texas initiatives focused on creating a culture of college and career education	100,000
SA 2020 Vision Area: Family Well-Being	
• Additional operation support for Very Early Childhood centers to provide additional support services to families and caregivers	200,000
• Adds Coordinator for the Project Worth program to enhance services to prevent teen pregnancy	49,088
SA 2020 Vision Area: Government Accountability and Civic Engagement	
• Adds SA 2020 accountability data center for collection, analysis, and reporting of SA 2020 metrics	160,000
SA 2020 Vision Area: Downtown Development	
• Adds additional \$1 million to support economic development targeted toward neighborhoods in the downtown area (total of \$3 million included in FY 2012 Budget)	1,000,000
• Adds staff and resources to manage, and oversee a Brownfields program to identify, inventory, and assist in the redevelopment efforts that support commercial and residential uses	72,308
SA 2020 Vision Area: Health & Fitness	
• Extends pool hours at four City pools beyond the regular season of mid-June through mid-August	381,567
SA 2020 Vision Area: Natural Resources & Environmental Sustainability	
• Provides resources for the continued implementation of the Mission Verde plan including green jobs training	100,000
• Provides additional funding to expand the Fiesta Verde recycling program at Fiesta events (funded with existing Solid Waste Fund resources)	300,000
SA 2020 Vision Area: Neighborhoods & Growth Management	
• Adds resources for Westside Infrastructure Improvements as part of the Westside Initiative. Improvements funded with HOME Investment Partnership Grant funds (\$250K) and Certificates of Obligation (\$750K)	1,000,000
• Adds resources for Eastside Infrastructure Improvements as part of the Eastside Initiative. Improvements funded with HOME Investment Partnership Grant funds (\$250K) and Certificates of Obligation (\$750K)	1,000,000
SA 2020 Vision Area: Arts & Culture	
• Adds resources for a survey to gather key indicators in arts and cultural areas (funded with HOT tax dollars dedicated to Arts programs)	35,000
SA 2020 Vision Area: Transportation	
• Expands Bike Share Program to include expansion in the downtown area and inner-city neighborhoods through existing partnerships (funded with ARRA Federal Stimulus resources)	403,522
New Improvements in FY 2012 Budget aligned with SA 2020	6,590,420

General Fund Service Enhancements

The FY 2012 Adopted Budget focuses on service priorities critical to the community such as Police, Fire and Emergency Medical Services (EMS), Streets Maintenance, Neighborhood and Youth Services, Animal Care Services, and Center City Economic Development. In FY 2012, the City proposes to invest \$18.5 million in General Fund improvements.

Police Protection

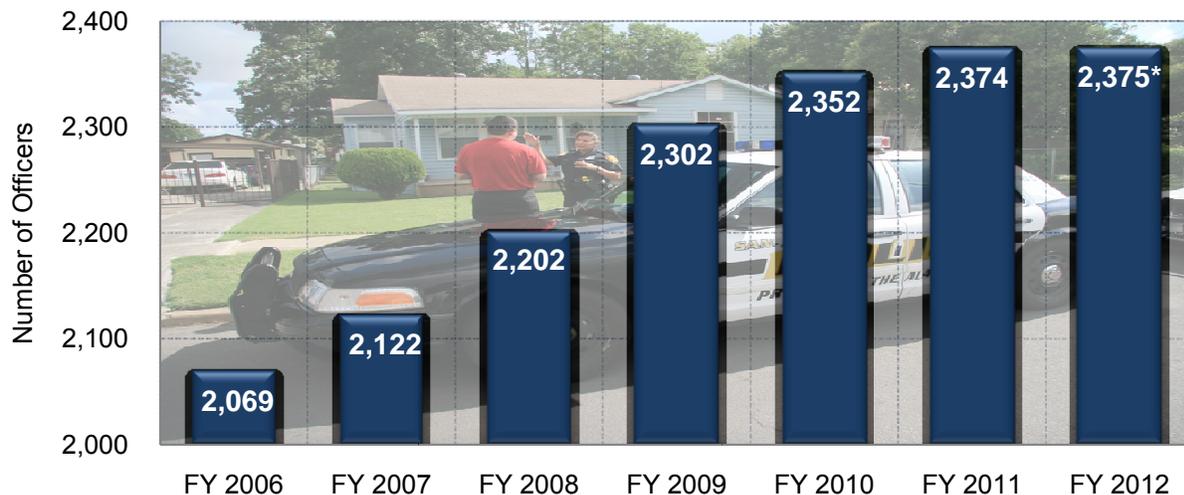


Police Protection is a key service priority that is critical to the well-being of the community. The FY 2012 Adopted Budget includes enhancements totaling \$1.5 million to redirect more police officers to neighborhood patrol and narcotics. Details regarding these improvements are provided below.

- To increase Police presence in the community and to reduce crime, approximately \$850,000 is added in the Adopted Budget to redirect more police officers to neighborhood patrol and narcotics from the Police Department's Communications Unit.
- In anticipation of receiving a Community Oriented Policing Services (COPS) grant from the U.S. Department of Justice, the FY 2012 Adopted Budget adds \$597,989 for an estimated 25 Police Officers for the City's contribution of the COPS grant. The grant application was submitted in May 2011 with an estimated award notification date of September 2011.
- The FY 2012 Adopted Budget includes funding for 1 new Helicopter Mechanic and 1 new Helicopter Mechanic Supervisor. Total cost in FY 2012 will be \$116,310. This improvement will enhance Helicopter maintenance operations.

The FY 2012 Adopted Budget increases the total number of Uniformed Police Officer positions to 2,375. As shown in the following graph, since FY 2006 the department has added 306 new Police Officer positions. Within this same time period, an additional 80 officers were re-deployed from administrative duties to neighborhood patrol for a total of 386 added to patrol duties during the past seven years. This graph does not include the approximately 25 Police Officers that might be awarded through the COPS grant.

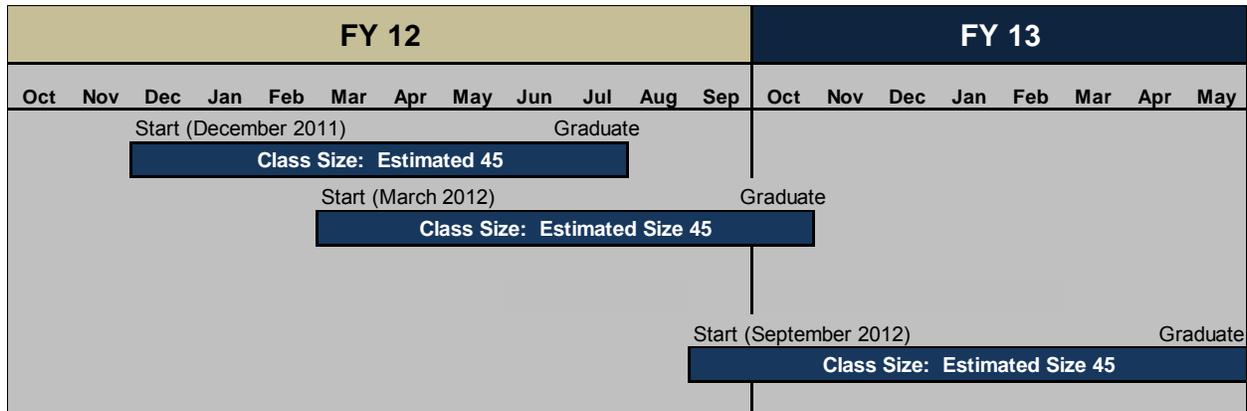
SAPD Uniform Officers, FY 2007 – FY 2012



*One Deputy Chief added in FY 2012 consistent with Collective Bargaining Agreement

The following is a chart of the Police Department's Cadet Class training schedule for FY 2012.

Police Department Cadet Class Training Schedule



Fire Protection and Emergency Medical Services



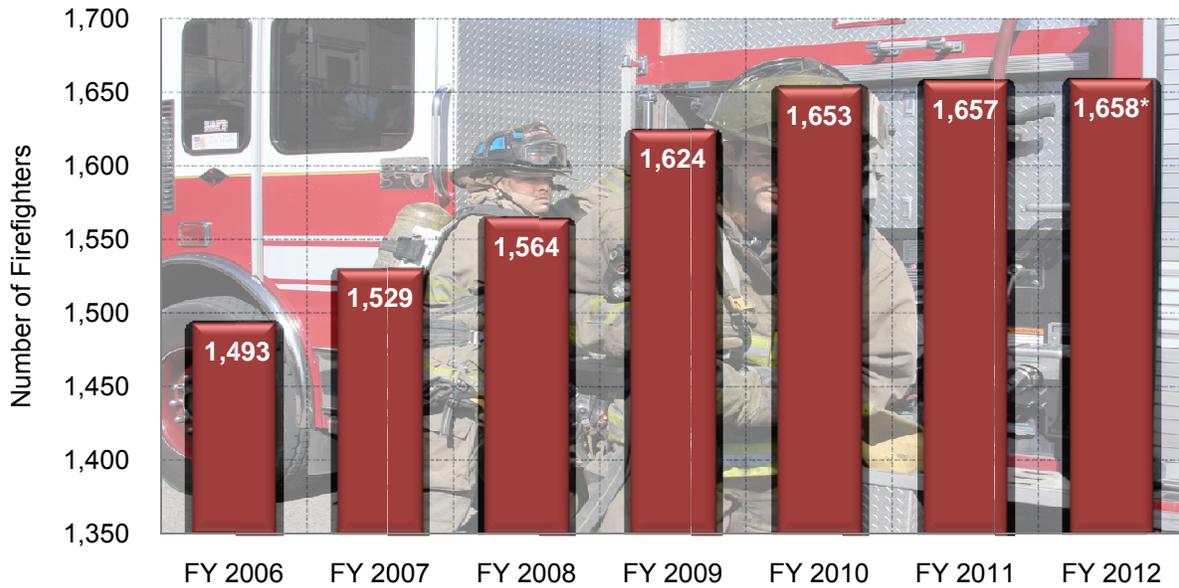
Like Police Protection, Fire Protection and Emergency Medical Services are also key service priorities for the community. In FY 2012, the Budget invests over \$300,000 in Fire Operations improvements. Details regarding these improvements are provided below.

- Approximately \$200,000 is added in the FY 2012 Adopted Budget for four new Emergency Vehicle Equipment Technicians and one Stock Crew Leader for maintenance on firefighting equipment and apparatus.
- The FY 2012 Adopted Budget also includes over \$100,000 for payroll administrative support. This improvement provides the department with additional resources to ensure proper segregation of duties, timely reconciliation, additional data security, and audit trail requirements for payroll support services.

The FY 2012 Adopted Budget increases the total number of Uniformed Firefighter positions to 1,658. As shown in the following graph, 165 Firefighter positions were added since FY 2006.

In FY 2012, the Fire Department plans to hold two cadet training classes starting in January 2012 and August 2012. In addition, the Department plans to hold two paramedic training classes starting in March 2012 and September 2012. The following chart provides a timeline of the projected Fire Department Academy and Training schedule.

SAFD Firefighters, FY 2007 – FY 2012



*One Deputy Chief added in FY 2012 consistent with Collective Bargaining Agreement

Fire Department Academy and Training Schedule

FY 2012												FY 2013					
Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	
			Start (January 2012)						Graduate								
Fire Class: Estimated 30-35 Trainees																	
					Start (March 2012)						Graduate						
EMS Class : Estimated 15 Trainees																	
									Start (August 2012)						Graduate		
Fire Class: Estimated 20-25 Trainees																	
											Start (September 2012)					Graduate	
EMS Class : Estimated 32 Trainees																	

Streets Maintenance

The City annually allocates funding for street maintenance services with an emphasis on street resurfacing and rehabilitation. Street maintenance programs are necessary to mitigate pavement stress caused from age, utility cuts, poor drainage, underlying soil conditions, extreme temperatures, and overloading from heavy trucks and buses.

The FY 2012 Adopted Budget continues the City's commitment to improve mobility, traffic safety, and street surfaces throughout the community. Specific initiatives include:

- To reduce the rate of street deterioration, approximately \$1.8 million in funding is redirected in FY 2012 for pavement preservation. An estimated 17 miles of additional pavement preservation projects will be completed through this initiative.
- The FY 2012 Adopted Budget continues the Neighborhood Access Mobility Program (NAMP) at FY 2011 funding levels. The NAMP program allocates \$200,000 in annual funding to each City Council District to be used for specific projects identified by the respective council member. NAMP Funds are utilized to design and construct speed humps, flashing beacons, sidewalks, curb ramps, and other traffic calming and mobility infrastructure improvements.

City staff follow a five-year Infrastructure Management Program (IMP) to develop and recommend infrastructure priorities to City Council. As depicted in the following table, the FY 2012 Adopted Budget allocates over \$52 million to the infrastructure management program that includes streets, traffic signals, sidewalks, drainage, alley, and other infrastructure improvements. Alley maintenance funding in FY 2012 will be provided by the Public Works Storm Water Operations Fund and the Solid Waste Fund.

Five Year Infrastructure Management Program (IMP) Budget, FY 2012 – FY 2016

Program	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Streets*	\$39,083,316	\$37,182,658	\$37,037,162	\$35,834,890	\$35,980,591
Traffic Signals	1,200,000	1,000,000	800,000	1,200,000	1,200,000
Sidewalks	6,000,000	3,892,347	4,482,500	4,290,656	4,994,324
Drainage Maintenance	3,778,035	3,778,035	3,778,035	3,778,035	3,778,035
Alley Maintenance	2,280,877	991,413	999,929	991,224	1,008,113
Total IMP	\$52,342,227	\$46,844,452	\$47,097,626	\$46,094,804	\$46,961,062

**Pavement Markings and ATD Improvements are 3 year programs and are included in the Streets line*

Libraries, Neighborhood, and Community Services

Consistent with SA 2020, the FY 2012 Adopted Budget directs additional resources towards education incentives and youth career exploration. Additionally, the City will provide funding to lead and coordinate community education policy strategies, tutoring services, and college workshop sessions in FY 2012.

- An investment of \$1.5 million is included in the Adopted Budget for the City's library operations for more books and materials, extended hours at the Molly Pruitt Library at Roosevelt High School, the Kinder Readiness program, and new patron computers.
- Approximately \$2.0 million is included for deferred maintenance funding at City libraries
- The Adopted Budget includes \$500,000 to provide recurring resources for a summer youth employment program. Half of these funds are being re-directed from a Department of Human Services-managed employment program. Participants will take part in a six week career exploration and employment experience.
- Approximately \$440,000 is included for the final year of a three-year plan to redirect San Antonio Education Partnership (SAEP) overhead administrative costs to scholarships and incentives for college completion.
- Nearly \$160,000 is added to support the coordination of City education initiatives and SA 2020 data collection and analysis.
- The Adopted Budget also includes \$100,000 for the Ambassador Program, a City Council initiative which provides summer internships and training for first-year college students.

Additional neighborhood and community service improvements include:

- Operating hours for four (4) City pools will be extended in FY 2012 at Southside Lions, Heritage, Woodlawn, and Lady Bird Johnson. These pools will be opened during the week of Spring Break and summer pool hours will be extended beginning in May and ending in October.
- To offset the Federal Government Budget Reduction in Community Development Block Grant (CDBG) agencies, the Adopted Budget includes \$290,000 for Human and Workforce Development agencies to maintain funding at FY 2011 contract levels.
- The Adopted Budget increases the City's support to the Haven for Hope campus by adding \$1 million to support a new mental health unit, additional case management, expanded capacity at the Prospects Courtyard, and more residential capacity in the transformational portion of the campus

Animal Care Services

The FY 2012 Adopted Budget includes \$1.2 million in additional funding for Animal Care Services improvements. These improvements support a community-wide initiative to reduce the number of stray animals and to increase the live release rate for treatable and healthy animals. The additional funding in FY 2012 will improve intake response times, increase the number of stray animals collected, and improve outcomes for animals that enter the shelter.



- Three dispatchers will be added to the Animal Care Services department to increase the availability of animal care officers and to provide more effective response to stray animal complaints at a cost of \$104,618.
- The FY 2012 Adopted Budget includes \$340,000 to provide additional animal care attendants and veterinary support to expand services at the Brooks Kennel Facility. This improvement will increase the facility capacity by 40 kennels and allow for additional adoptions at the center.
- To help meet the City's animal care goals, an additional \$150,000 will be added to fund a licensing awareness campaign to targeted populations with the highest number of stray animals.
- \$250,000 to maintain funding for low-cost spay/neuter surgeries.
- As part of a new strategy to expand community partnerships, the City will provide \$250,000 to help develop a high volume pet placement provider which will be committed to rescuing 6,000 animals per year by FY 2015.
- In addition to operating resources, the FY 2012 Adopted Budget includes funding of \$2.1 million in the Capital Budget to complete the Brackenridge Adoption and Education Center and Clinic.

Economic Development

The City is actively engaging in efforts to revitalize downtown and Central City neighborhoods, support development opportunities for local companies, retain and attract new business, and create jobs for the community.

- \$4 million is added to stimulate development and investment, create new jobs, and retain, expand and attract new business to San Antonio.
- \$3 million is targeted to downtown and Central City neighborhoods to support economic development projects and stimulate investment.
- Over \$72,000 is included in the FY 2012 Adopted Budget for the development of a Brownfields Program to be managed by the Office of Urban Revitalization San Antonio (OUR SA). A brownfield is land previously used for industrial or commercial purposes that may be contaminated, but has the potential to be reused once it is cleaned up. Resources will be devoted to the identification and inventory of brownfield sites within San Antonio as well as assisting in clean up, enforcement, and redevelopment efforts that support commercial and residential uses.

Added Operational Costs for Completed Capital Projects

The FY 2012 Adopted Budget addresses increases in operational costs to support services required in growing areas of the City as well as to operate new facilities that have been included within a voter approved City Bond Program. The FY 2012 Adopted Budget includes \$1.46 million in mandated service costs.

- Operating and maintenance funding totaling \$645,000 is included in the Adopted Budget for the recently opened Parman and Mission Libraries.
- The FY 2012 Adopted Budget includes \$500,000 in funding for maintenance of newly acquired park land and greenways. Approximately 8.5 miles and 103 acres will be added in new trail development along Linear Park Greenways. An additional 125 acres of newly acquired parkland with 1.75 miles in exercise trails will be added in FY 2012.
- Approximately \$165,000 is added to support building maintenance costs at the new Emergency 911 Dispatch Call Center scheduled to open in August 2012.

Employee Compensation and Benefits

To ensure that the City is an employer of choice and is able to recruit and to retain exceptional talent, the FY 2012 Adopted Budget sets employee total compensation as a top priority. The FY 2012 Adopted Budget includes nearly \$17.9 million in additional funding for Uniform compensation increases related to the Police and Fire collective bargaining agreements, civilian employee cost of living adjustments, continued implementation of the Step Pay Plan, and performance pay for professionals and managers not covered under the City's Step Pay Plan. The FY 2012 Adopted Budget also includes changes to the civilian employee benefits program to align employee and City health care cost participation with industry standards and to enhance employee wellness through health prevention and incentive programs. These strategies continue to support a comprehensive approach to address employee total compensation—the combined impact of employee wages and benefits.

Uniform Compensation & Benefits

Uniform Compensation The FY 2012 Adopted Budget includes \$7.1 million for a 3.0% wage increase for uniform Police personnel as stipulated to in the Police Collective Bargaining Agreement—and maintains all current incentive and certification pays. The budget also continues the implementation of an incremental increase to Police uniform clothing allowance. The Two Year Balanced Budget Plan includes funding for FY 2013 contractual increases in wages (3.0%) and continues the incremental increase to clothing allowance.

The FY 2012 Adopted Budget includes \$3.8 million for a 2.2% wage increase for uniform Fire personnel as stipulated in the Fire Collective Bargaining Agreement—and maintains all current incentive and certification pays. The Two Year Balanced Budget includes funding for FY 2013 contractual increases in wages (3.4%), clothing allowance, Basic Emergency Medical Technician (EMT) certification pay, Paramedic certification pay, and the creation of a new Paramedic in Fire certification pay.

Uniform Benefits Similar to uniform compensation, benefits for uniformed Police and Fire personnel are negotiated through the multi-year collective bargaining agreements. Consistent with the collective bargaining agreements, the FY 2012 Adopted Budget provides the following health benefits for uniformed personnel:

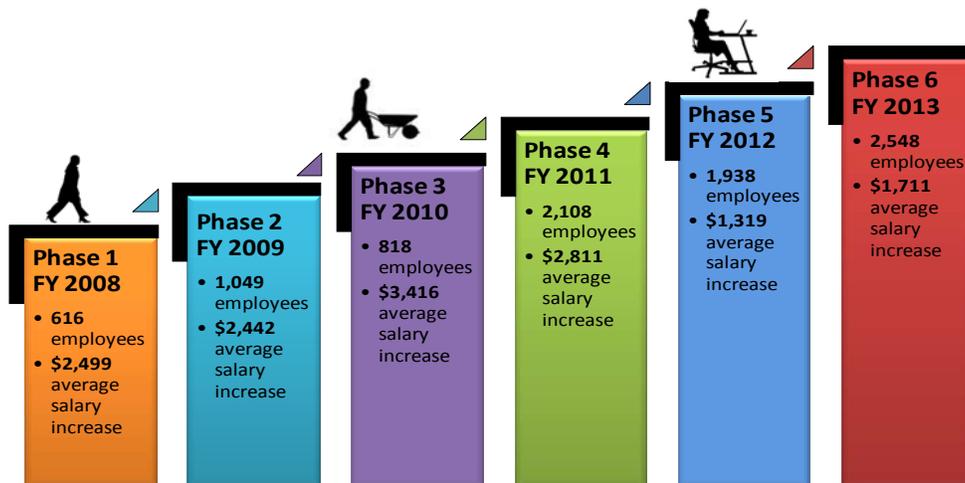
Benefit Type	Police Uniform Employees	Fire Uniform Employees
Monthly Premium	\$0	\$0
Preventative Health Care Services	Covered at 100%	Covered at 100%
In-Network Annual Deductible (individual/family)	\$250 / \$500	\$250 / \$500
In-Network Annual Out-of-Pocket Max (individual/family)	\$600 / \$1,500	\$500 / \$1,500
Prescription Drug Co-Insurance	0% to 30% co-insurance with out-of-pocket max of \$150 for individual and \$300 for family	0% to 30% co-insurance with out-of-pocket max of \$150 for individual and \$300 for family

Civilian Compensation & Benefits

The FY 2012 Adopted Budget includes \$7.0 million for increases to civilian compensation including the fifth phase of the Step Pay Plan, a cost-of-living adjustment of 2.42%, and performance pay for professionals and managers not eligible for the Step Pay Plan.

Step Pay Plan Implementation The FY 2012 Adopted Budget includes the continued implementation of the Civilian Step Pay Plan. The Pay Plan addresses market-competitiveness and ensures equitable employee pay within each job for non-professional, non-managerial employees. Phase 5 of the Step Pay Plan was developed with input from the City's Employee Management Committee (EMC) which is composed of City employees, employee associations including Service Employees International Union (SEIU) and National Association of Public Employees (NAPE), and City management staff. In 2012, Phase 5 of a 6 year implementation plan is included in the Budget with an effective date of January 1, 2012. This phase provides step increases for 1,938 employees and results in an average annual salary increase for each impacted employee of approximately 5.58%. Since the initial implementation of the Civilian Step Pay Plan in FY 2008, the City has added approximately \$32.5 million in cumulative salaries for Step Pay Plan-eligible employees.

The following graphic illustrates the different phases of the six-year Civilian Step Pay Plan Program.



Cost of Living Adjustment (COLA) The FY 2012 Adopted Budget includes a 2.42% cost of living adjustment for all full-time and part-time civilian employees. To continue the City's commitment to ensure that employees earn a Living Wage, the minimum hourly rate for all full-time and part-time City positions will increase from \$10.60 per hour to \$10.75 per hour, effective October 1, 2011.

Fiscal Year	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Civilian Employee Cost of Living Adjustment	2.21%	3.00%	0.00%	2.00%	2.42%

Performance Pay Performance pay is available to move managers and professionals through the range since they are not eligible for step increases. The program rewards performance through base salary increases. An equity component is included to accelerate pay growth for top performers paid lower in the

pay range. These increases are in addition to COLA and will be effective January 1, 2012. Additionally, performance pay and COLA are included in the Adopted Budget for executives.

Employee Benefits Health care plan options for employees will continue to include Value Preferred Provider Organization (PPO), Standard PPO, and Premier PPO in FY 2012. The City is continuing to move toward reaching an overall City health care contribution of 80% with the balance (20%) paid by employees for those employees hired before January 1, 2009. For employees hired after January 1, 2009, the City will reach its goal of 70% / 30% split. The goal is to reach 70% / 30% for all employees by 2014. In future years, all employees will have the opportunity to achieve an 80% / 20% cost-sharing through Wellness Rewards.

The FY 2012 Adopted Budget includes funding for increased costs associated with the continued rising cost of healthcare, plan design changes, and wellness initiatives. There are no premium increases to the Value PPO in FY 2012; however, premium increases to both the Standard and Premier Plans are included in FY 2012 to cover costs of those plans, as well as increases for large claim losses and medical inflation.

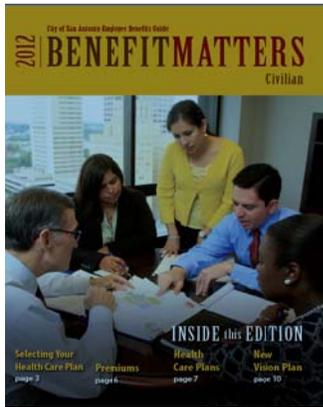
The following table details the monthly health plan premiums for civilian employees.

FY 2012 Monthly Premiums for Active Civilian Employees

Health Plan	Hired Before Jan. 1, 2009	Hired After Jan. 1, 2009
Value PPO		
Employee Only	\$7	\$12
Employee + Child(ren)	\$18	\$83
Employee + Spouse	\$72	\$192
Employee + Family	\$92	\$250
Standard PPO		
Employee Only	\$27	\$79
Employee + Child(ren)	\$70	\$199
Employee + Spouse	\$141	\$331
Employee + Family	\$185	\$449
Premier PPO		
Employee Only	\$112	\$186
Employee + Child(ren)	\$245	\$418
Employee + Spouse	\$374	\$595
Employee + Family	\$509	\$825

Employee Benefit Plan Changes FY 2012 will bring several changes to plan design. These changes will help mitigate future increases through wellness programs, increased education for plan usage, and by encouraging appropriate plan selection and good consumerism.

In order to encourage employees to utilize their plan more efficiently and cost effectively, and to align more to industry standards, there will be increases in deductibles and out-of-pocket maximums. Additionally, changes to the prescription drug plan will be implemented to incentivize the use of generic prescriptions. Aggressive promotion of tools for employee education and to assist with making prudent decisions will be implemented throughout the year.



To encourage employees to adhere to diabetic prescription treatments, the City is implementing lower co-pays for this class of drugs; going from a \$10/\$20/\$40 co-pay structure to a \$0/\$10/\$20 co-pay structure.

The City continues to provide smoking cessation programs but more aggressive promotion of its programs will be distributed throughout FY 2012. In an effort to create a healthier environment and to encourage employees to make healthier behavioral choices, a Tobacco Surcharge of \$40 per month will be considered beginning in FY 2013. Employees that provide an affidavit of non-tobacco use will not be assessed a surcharge. The surcharge may be removed for employees that do not provide an affidavit, but provide documentation of completion of a smoking cessation program during the plan year.

The City will extend medical benefits (and voluntary benefits – dental/vision/life) to opposite sex and same-gender domestic partners in 2012 to enhance our efforts to become an employer of choice. This extension of benefits increases the City's competitiveness in recruitment and retention, and it will continue to promote diversity in the City's workforce.

Wellness - The City's Employee Wellness Program is a comprehensive plan that utilizes a multi-faceted approach to employee wellness. In order to reduce financial costs and to positively affect employee health and lifestyles, wellness initiatives will focus on several health-related issues.



Disease Management emphasis will continue with increased focus on education for diabetes prevention and maintenance as well as education for other conditions prevalent in our population. Along with increased education and to encourage employees to participate in physical activity, the City will provide up to a \$20 monthly, (\$240 annually) fitness center stipend for employees who actively participate at a fitness center 100 times per year.

Funding is included in FY 2012 for hiring two full-time Wellness Coaches to promote wellness; provide wellness education; and to increase awareness of tools available to assist employees with health management.

Wellness program offerings are also included for Non-Medicare and Medicare Eligible retirees to assist with maintaining healthy lifestyle behaviors. The respective providers for each group will administer the programs during the plan year.

Passive Enrollment – Enrollment for the 2012 plan year is a passive enrollment process with the exception of the Voluntary Vision Plan and Flexible Spending Accounts. Affidavits and any documentation required will need to be provided throughout the enrollment period for the addition of

dependents during open enrollment. To assist with proper plan selection the City will educate employees on the various tools offered through its Third Party Administrator as well as provide information related to changes within the plan.

FY 2012 Deductible and Out-of-Pocket Maximum Employee Contribution

	Value PPO		Standard PPO		Premier PPO	
	FY 2011	FY 2012	FY 2011	FY 2012	FY 2011	FY 2012
Annual Deductible (individual/family)	\$750 / \$1,500	\$900 / \$1,800	\$500 / \$1,000	\$600 / \$1,200	\$250 / \$500	\$300 / \$600
Annual Out-of-Pocket Max (individual/family)	\$2,500 / \$5,000	\$3,000 / \$6,000	\$2,000 / \$4,000	\$2,400 / \$4,800	\$1,000 / \$2,000	\$1,200 / \$2,400

Retiree Benefits The FY 2012 Budget includes an Ad Hoc COLA, which is 70% of CPI, and equates to approximately a 1% increase in the retirees' annuity. The City remains committed to providing health care insurance for our retired employees. As of January 1, 2011, Humana has provided the fully-insured health plans for Medicare-eligible retirees. Humana's premium submission for the 2012 plan year reflects an increase of 13%.

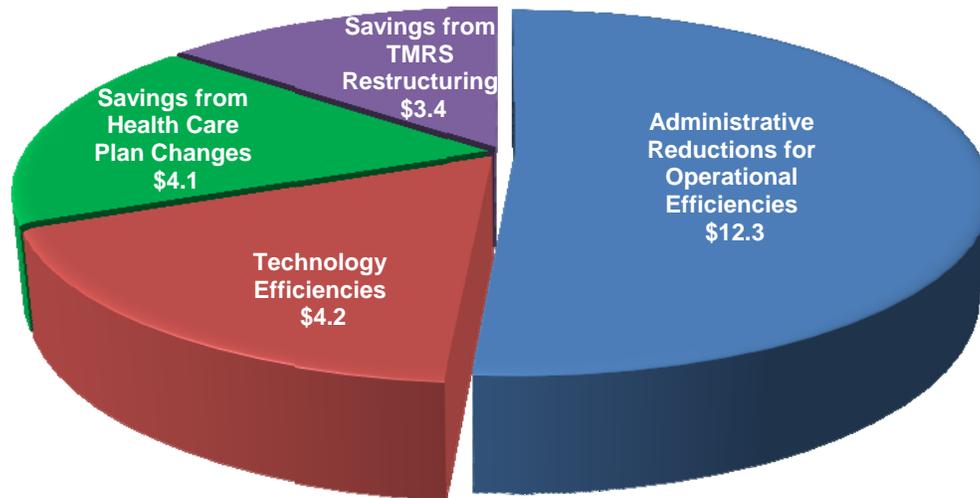
For retirees under the age of 65, nominal premium increases are included in the budget to offset growing health care and administration costs. The same health care plan options as civilian employees are in place. Health care plan options for pre-65 retirees include Value PPO, Standard PPO, and Premier PPO.

For FY 2012, aggregate cost-sharing for all retiree medical plans is split 67% City and 33% retiree.

General Fund Reductions and Efficiencies

One key part in developing the City's annual budget is the redirection of resources from lesser priority or inefficient programs to higher priority areas. Over the past five years the City has implemented approximately \$67 million in General Fund reductions and reduced over 1,000 civilian positions with no layoffs, while adding 471 uniform positions. The FY 2012 Adopted Budget continues the City's commitment to efficient and prioritized service delivery by leveraging operational improvements and investments in technology to generate approximately \$24 million in service efficiencies.

General Fund Reductions (\$24 M)



City Wide Efficiency Initiatives

The Office of Management & Budget (OMB) Innovation and Reform team completed major City-wide efficiency initiatives in FY 2011 focusing on:

- Operational Efficiencies
- Technology Improvements
- Department Consolidation
- Facility Consolidation
- Shared Services

These City-wide initiatives will result in a total net cost savings of \$6.9 million across all funds in FY 2012 (\$6.3 million in General Fund savings in FY 2012) and will exceed the anticipated savings amount of \$3.5 million indicated within the FY 2011 Budget. When these savings are combined with the results of the FY 2009 and FY 2010 Comprehensive Budget Reviews (CBR), the City will realize a total cost savings of \$14.3 million. The increase in City-wide efficiency reviews in FY 2011 and those anticipated in FY 2012 are a direct result of staff improvements made within the OMB Innovation and Reform team in the FY 2011 Budget.

Comprehensive Budget Reviews (CBR), FY 2009 – FY 2011

	FY 2009	FY 2010	FY 2011
Total Cost Savings	\$5.3 M	\$2.1 M	\$6.9 M
Initiative Focus Areas (Cost Savings in millions)	Human Services CBR (\$3.3M) Public Works CBR (\$2.0M)	Police Department CBR (\$1.3M) Fire Department CBR (\$0.8M)	Fleet Services CBR (\$1.9M) Information Technology Services Department CBR (\$3.6M) Department Consolidations (\$0.4M) City Facility Analysis (\$0.7M) Shared Services (\$0.3 M)

Operational Efficiencies The City operates a vehicle replacement fund to efficiently manage the replacement frequency of over 3,600 units of rolling equipment. The composition, maintenance requirements, and replacement frequency of the City’s fleet is very complex as a result of the various services provided to San Antonio residents. The Fleet Replacement Fund includes:

- Emergency and Public Safety vehicles (25%)
- Heavy duty trucks and trailers (20%)
- Passenger vehicles, light-, and medium-duty trucks (45%)
- Construction and off-road equipment (10%)

Operational efficiency initiatives in FY 2011 focused on the City’s Fleet Services Maintenance Division and Fleet Replacement Program. Nearly \$1.9 million in cost efficiencies were identified from the Fleet Comprehensive Budget Review for FY 2012 (\$1.8 million in General Fund efficiencies). Annual cost savings identified include extending the replacement frequency for hybrid sedans, truck tractors, and police cruisers to reflect optimal vehicle replacement lifecycles. These adjustments will reduce the average annual ownership and operating costs incurred by the City for these vehicles.



Through an extensive utilization review, the City will reassign more than 200 vehicles to improve overall fleet efficiency in FY 2012. Replacement schedules for 49 fire apparatus trucks and 112 automated refuse trucks will be accelerated by one to four years to improve the financial management of the City’s Fleet Replacement Fund. Augmenting the vehicle parts inventory team by two stock clerks will reduce the downtime of vehicles and increase inventory control. Finally, vehicle replacement lease rates will be adjusted beginning in FY 2013 to reflect changes in technology and inflation.

Information Technology Improvements Starting in FY 2008, the City has made significant Information Technology (IT) investments to include:

- Replacing and modernizing the City’s existing IT Infrastructure
- Upgrading major enterprise-wide applications and service enhancements such as the Computer Aided Dispatch and Records Management System (CAD/RMS), Customer Relationship Management (CRM) system, and E-Procurement

In FY 2011, the City established an IT Governance Board to ensure future IT investments are aligned to the organization's goals, objectives, and resources. In addition, the Governance Board will monitor the progress of IT projects and to help ensure the realization of future operational efficiencies.

The FY 2012 Adopted Budget reduces IT expenditure impact to the City in the amount of \$3.6 million and to the General Fund by \$3.3 million. These savings are due to operational process efficiencies and cost savings made available through the IT investments indicated above. Examples of these efficiencies include:

- Reduced contractual obligations through the retirement of large-scale legacy applications such as the old computer-aided dispatch (CAD), Courts Case Management, and customer relationship management (CRM) system
- Reduced manual, labor intensive, data entry processes
- Deployment of enterprise-wide solutions
- Increased in-house radio maintenance and installation services
- Increased usage of remote access and route optimization capabilities

Department Consolidation

Background & Process A Department Consolidations Task Force (Task Force), led by the Budget Office Innovation & Reform Team, performed an assessment of the City's organizational structure and developed options for reducing the total number of departments and executive positions through consolidation. By categorizing all City Departments into these categories, the Task Force identified natural synergies that may result from the consolidation of departments.

Summary of Recommendations To improve coordination in City services and to create synergies among departments, the FY 2012 Adopted Budget consolidates functions in various City departments. This reorganization will consolidate the functions of two City departments into existing departments and will reduce administrative costs. In FY 2012 these consolidations will result in a net total savings of \$386,489; including \$295,906 in the General Fund. Recommendations to the City organizational structure include:

1. Consolidating the Development Services and Code Enforcement Services departments;
2. Reorganizing the procurement function from Purchasing to the Finance department;
3. Creating a new department, Building & Equipment Services, to manage the City's fleet and facilities maintenance and leasing operations by reorganizing those functions from the Public Works, Purchasing, and Capital Improvements Management Services departments.

The result of these consolidations will be a flatter organization with increased spans of control and reduced levels of management.



Development Services The Task Force identified similarities in services provided by the Development Services and Code Enforcement Services departments. These include: inspections, involvement in the determination of dangerous structures and enforcement of the City Code. Based on these similarities and the potential to improve service levels, Code Enforcement will become a division of Development Services. The benefits

of this consolidation include:

- Establishing a single point of contact for most types of violations
- Standardization of training and certification
- Greater coordination between Code Compliance and Development Services Investigations team
- More efficient in demolition process with better coordination for evaluating dangerous structures

Finance The reorganization of the procurement, contracts and compliance functions currently within the Purchasing & General Services Department into the Finance Department will create opportunities to streamline the purchasing process. It will also allow for better coordination between Finance and Purchasing staff on procurements and fiscal operations.



This consolidation is consistent with the fiscal component of the Shared Services program currently being deployed. Shared Services is evaluating functions including fiscal operations and procurement to centralize service delivery and improve business processes and customer service. Additional information on the Shared Services program can be found in the Executive Summary.



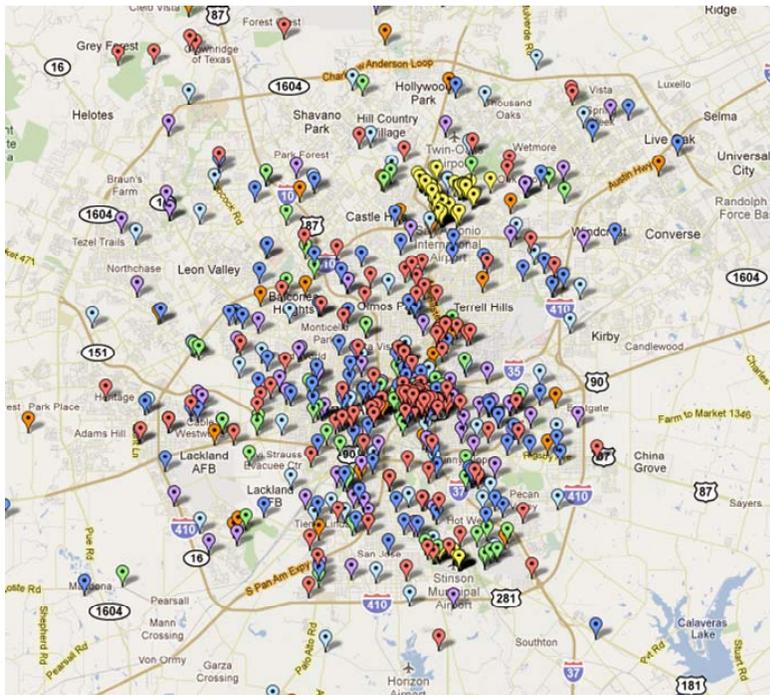
Building & Equipment Services Recognizing the need to manage City assets from acquisition to disposition, the Department Consolidations Task Force recommends the creation of one new department to manage this process. The new Building & Equipment Services department will be comprised of Fleet Operations division from the Public Works Department, Facility Operations functions from the Purchasing &

General Services Department, and facility leasing functions currently housed in the Capital Improvements Management Services (CIMS) Department.

City Facilities Analysis The City provides services from approximately 650 facilities. Nearly half of these facilities directly support aviation operations, public safety, parks and recreation, and downtown convention and tourism activities. Community centers, senior service facilities, and libraries combine to

comprise approximately one-quarter of facilities. The remaining facilities include cultural facilities, fleet and operations centers, administrative office space, and health clinics.

City Facility Analysis (657 Total City Facilities)



Parks, Culture, and Tourism (200)

Senior Service, Health, and
Childcare (101)

Service Operations and
Office Space (91)

Aviation (78)

Community Centers
and Libraries (78)

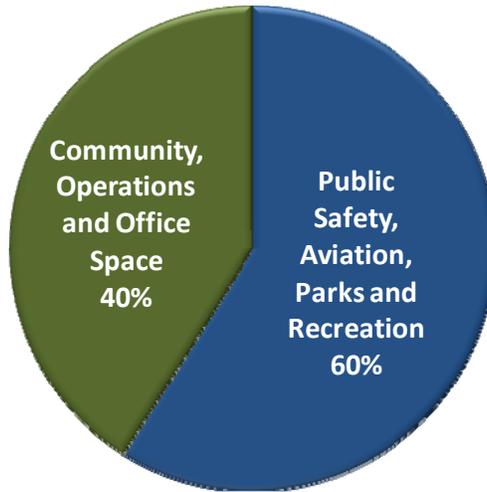
Public Safety Stations & Training
Facilities (74)

Garages, Infrastructure,
and Other (35)

The Innovation and Reform Group collaborated with City departments to develop a comprehensive facility inventory database that included annual operating costs, physical condition, and services delivered from each facility. An analysis of the facility inventory and corresponding cost-savings options were presented to the City Facility Analysis Task Force to develop recommendations. Initial recommendations were based upon an analysis that excluded Aviation facilities, public safety stations, parkland facilities (i.e., gazebos, pavilions, and restrooms), and downtown convention and tourism facilities. The following figure illustrates the distribution of City facilities for the analysis.

Distribution of City Facilities for Analysis

Community, Operations and Office Space	
Administrative Office Space	44
Community Spaces	78
Health, Childcare and Senior Services	101
City Operations	28
Other	19
Total	270



Public Safety, Aviation, Parks and Recreation	
Aviation	78
Convention & Tourism	76
Parks and Recreation	124
Public Safety	74
Other	35
Total	387

657 Total Facilities

Phase I of the recommendations includes reducing 26 facilities in FY 2012 by disposing of surplus property, transferring facilities to other entities, and improving space use at administrative offices. These facility efficiencies will not have an impact on City services and will result in a net cost savings impact of \$667,771 in FY 2012 with recurring annual cost savings beginning in FY 2013 of \$1.0 million. Future facility opportunities would include co-locating similar community services in facilities to improve service delivery and customer convenience.



Shared Services The Budget includes the continued implementation of the Shared Services Program. The City's Shared Services Program takes an enterprise approach to the way the City manages its administrative services. The City began this process in 2007 with the introduction and placement of the Human Resources Generalist and Specialists within Departments. In 2007, the Finance Department was restructured and in 2008, Department Fiscal Administrators were transferred to the direct supervision of the Finance Department. After the completion of the Human Resources (HR) Shared Services concept, the City began evaluating departmental administration operations in 2010 to determine whether departments have the correct number, level and types of positions to support their administrative operations and that the individuals occupying the positions have the proper skills, qualifications, and experience.

individuals occupying the positions have the proper skills, qualifications, and experience.

This program currently involves three administrative areas: Fiscal (Procurement, Fiscal Operations, Budget Development, Grant and Contract Compliance), Information and Technology Services (IT) and Time Administration. Information Technology Services and Time Administration is being implemented city wide in FY 2012 while the Fiscal area is being implemented in phases. An Executive Sponsor and Steering Committee have been appointed to guide and provide direction to the overall program. Steering Committee Membership will change over the course of the project to reflect the departments working with the shared services team.

The program methodology includes an organizational review of the departmental functions and the positions performing these functions for development of a Service Delivery Model for each area and new Organizational Structures. The new Service Delivery Models and Organizational Structures include the creation of new positions that will provide support to the departments serviced by the new models and structures. As a result, efficiencies have been identified with the centralization of IT functions such as Geographic Information Systems (GIS) and technical support, time administration functions, and the Phase 1 centralization of fiscal functions involving five departments. In FY 2012, efficiency savings of \$269,683 in the General Fund will be realized with the implementation of the program, including the net reduction of 27 positions. Employees impacted by the implementation of Shared Services will have the opportunity to apply for the new positions as part of the workforce transition process. The workforce transition process is anticipated to be completed by December 2011 for IT and GIS Services, Time Administration and Fiscal Phase 1.

In FY 2013, the Shared Services Program will continue with the implementation of Fiscal Phase 2 which includes 14 large departments. The review and analysis of the fiscal functions and development of a Service Delivery Model and new Organizational Structure for each department is anticipated to be completed by August 2012 with the Workforce Transition Process anticipated to be completed by December 2012. Full implementation of this initiative will span over three fiscal years (FY 2012, FY 2013 and FY 2014).

Other Reductions and Efficiencies

Employee Health Plan Alignment The FY 2012 Adopted Budget includes changes to the civilian employee benefits program to align employee and City health care cost participation. These changes will reduce City expenditures in FY 2012 by an estimated \$4.1 million. A complete description of these changes is provided in the **Employee Compensation and Benefits** section of the Budget Summary.

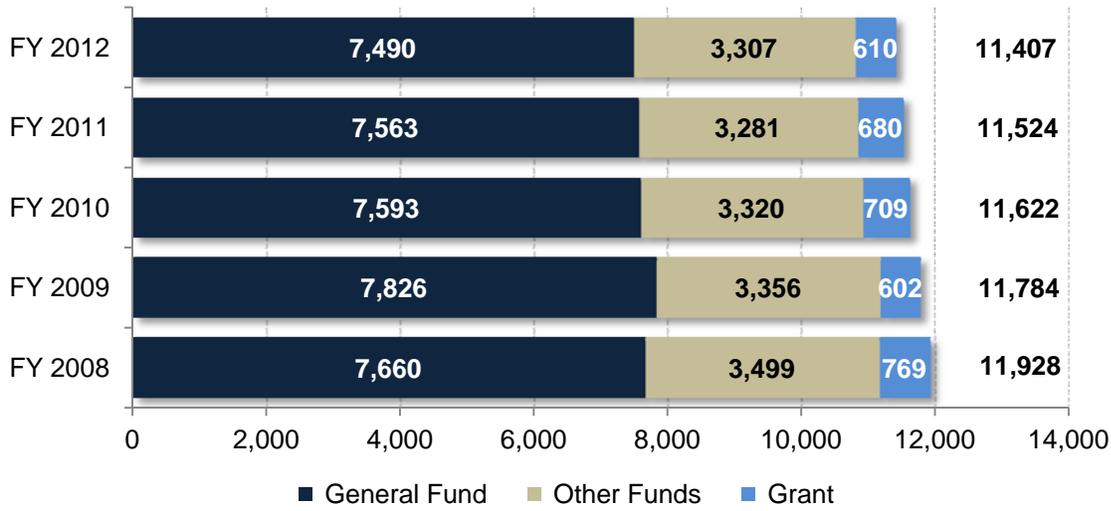
Restructuring of City Contribution for Employee Retirement Senate Bill 350 relating to the restructuring of fund obligations and accounting of the Texas Municipal Retirement System and related actuarial and accounting procedures was signed into law on June 17, 2011. SB 350 restructures three of TMRS' internal trust fund accounts into a single trust fund account in a manner resembling the majority of retirement systems. This structure eliminates the leverage present in the current design, mitigates potential volatility in city contribution rates, reduces the need for TMRS to maintain a large contingency reserve to offset low-return years, and allows investment returns to be directly applied to the assets associated with each city's own active and retired members. The passage of SB 350 has a favorable impact on the City's annual required contribution rate since the City will be receiving interest on a larger base of assets over a longer period of time. The City's current contribution rate of 12.61% will be reduced to 10.25% resulting in a reduction of \$6.1 million in City contributions for fiscal year 2012 (\$3.4 million cost savings for General Fund departments). The restructuring of the fund does not affect member, retiree, or beneficiary benefits.

Closing City Hall and Other City Operations Between Christmas and New Year's Day The Adopted Budget realigns the Holiday Schedule by designating Christmas Eve, President's Day, and employees' Floating Holidays as Winter Holidays. The new Winter Holidays will be scheduled for December 27, 2011 through December 29, 2011. Combined with the designated holidays for Christmas Day and New Years Day, the Holiday Schedule will allow the City to close City Hall and other administrative facilities for the week between Christmas and New Years (public safety and public health operations will continue as normal).

City Personnel Levels

The FY 2012 Adopted Budget includes a total of 11,407 positions in all funds excluding the 2,196 temporary positions within the Internal Services/Alternative Services Employee Fund. The following graph compares the total authorized positions over a five-year period from FY 2008 to FY 2012. The graph denotes those positions that are authorized within the General Fund, other Operating Funds, and Grant Funds.

Five-Year Comparison, All Funds Authorized Positions*



**FY 2008 through FY 2011 reflects revised adopted personnel count*

The following table shows the number of uniform and civilian positions authorized in the General Fund (and the Aviation Fund which includes 31 Fire uniform positions) for FY 2012. Uniform positions are sworn positions within the San Antonio Police Department and San Antonio Fire Department. The FY 2012 General Fund Budget includes the addition of one uniformed Fire/EMS position and one uniformed Police position as adopted in the current Collective Bargaining Agreements.

FY 2012 General Fund Authorized Civilian and Uniform Positions Including Aviation

Civilian Positions	Uniform Positions	
	Police	Fire/EMS
3,524	2,308	1,658

The FY 2012 Adopted Budget eliminates a total of 185 positions through efficiencies and reductions and adds 144 positions through improvements and mandates. These Program Changes, combined with an overall decrease in grant-funded positions, accounts for the net reduction of 117 positions from FY 2011 to FY 2012. The following table summarizes the changes to personnel levels included in the Adopted Budget for the General Fund and restricted funds only (excludes grant-funded positions).

Impact of FY 2012 Program Changes on Personnel Count						
Excluding Internal Services/Alternative Svc. Employee Fund and Grants						
	Improvements	Mandates	Reductions	Re-Organizations	Target Adjustments	Total Change
General Fund	61	5	(139)	(2)	2	(73)
Restricted Funds	63	1	(56)	2	7	17
Total All Funds	124	6	(195)	0	9	(56)

Other Fund Summaries

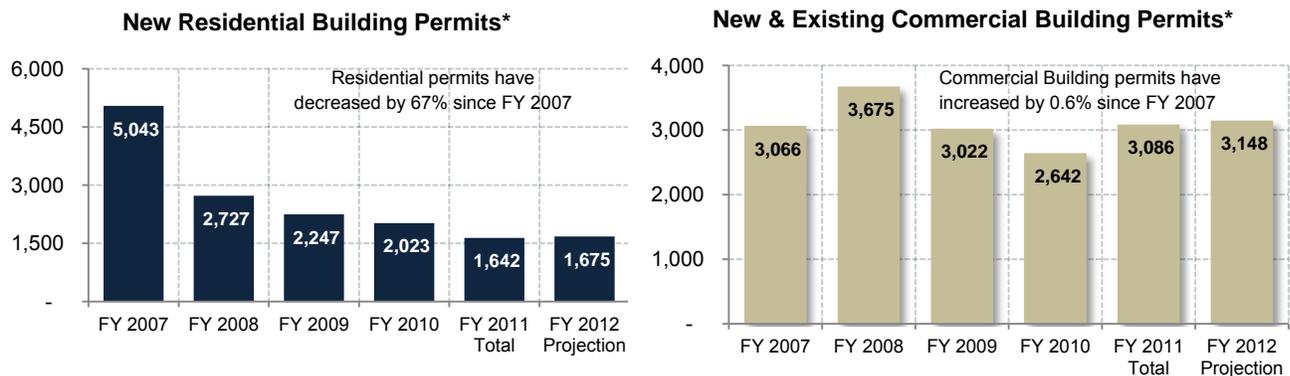
Development Services Fund

The FY 2012 Adopted Budget for the Development Services Fund is \$24.1 million. The Development Services Fund was established in FY 2007 to account for revenues and expenditures generated from all development-related activities and to ensure that development fees are used to support the activities associated with supporting the development community. Departments included in the Fund include: Development Services; Planning and Community Development; and the Office of Historic Preservation. The Office of Historic Preservation is funded by the General Fund via a transfer to the Development Services Fund.

Development Services Department The Development Services Department is responsible for protecting the health, safety, and quality of life of the citizens of San Antonio through regulation of land and building development. In addition, the Department assists customers through the development process by reviewing, permitting, inspecting, and granting authority to develop land and occupy buildings within the City.

The Development Services Department also provides administrative and technical support to boards and commissions that direct and review issues on land development and construction regulations. These boards include the Board of Adjustment, Building and Fire Board of Appeals, Plumbing, Mechanical, Electrical, Home Improvement Boards, and Zoning and Planning Commissions.

Permitting Activity & Deficit Reduction Strategy Due to a decline in the housing market, Development Services has experienced a significant decrease in the number of new residential building permits issued since FY 2007. New and existing commercial permits issued have increased by 0.6% over the same time period. The following graphs illustrate these results in permits.



* Note: FY 2012 projections based on 2.00% increase from FY 2011

As a result of the decline in permitting activity and related loss in revenue, Development Services implemented a Deficit Reduction Strategy in January 2008 aimed at reducing operating expenditures in order to eliminate the projected deficit. Since implementation of the reduction strategy, Development Services has reduced 69 positions, frozen 23 positions, and reduced expenditures by \$5.3 million. The FY 2012 Adopted Budget will continue to freeze 22 vacant positions.

Inner City Reinvestment / Infill Policy (ICRIP) In February 2010, the City established the Inner City Reinvestment / Infill Policy (ICRIP) in order to promote growth and development in the city-center and targeted areas. ICRIP facilitates development within the inner-city by issuing policy goals such as:

- Increasing new development on vacant lots
- Redeveloping underused buildings and sites
- Rehabilitating, upgrading, and reusing of existing buildings
- Improving maintenance at existing building sites
- Increasing business recruitment and assistance



Projects certified to meet ICRIP criteria are eligible to have fees related to Development Services waived. Therefore, the FY 2012 Adopted Budget includes a \$1 million transfer from the General Fund in order to reimburse Development Services for waived fees.

Solid Waste Fund

The FY 2012 Adopted Budget for the Solid Waste Operating and Maintenance Fund is \$91.8 million and encompasses the operation and management of Solid Waste, Recycling, Brush Collection, and other related services.

Adopted Improvements The 2012 Adopted Budget focuses on new and enhanced Solid Waste services for residents and the community intended to reduce illegal dumping and increase access to recycling opportunities.

To reduce illegal dumping, the FY 2012 Budget includes approximately \$3.3 million to provide residents with an additional bulky waste collection, increasing from one to two collections per year. To implement this program, SWMD will require nine additional Brush Crews, nine grapple trucks and eighteen tractor trailer combinations. Operations are anticipated to begin October 2012.

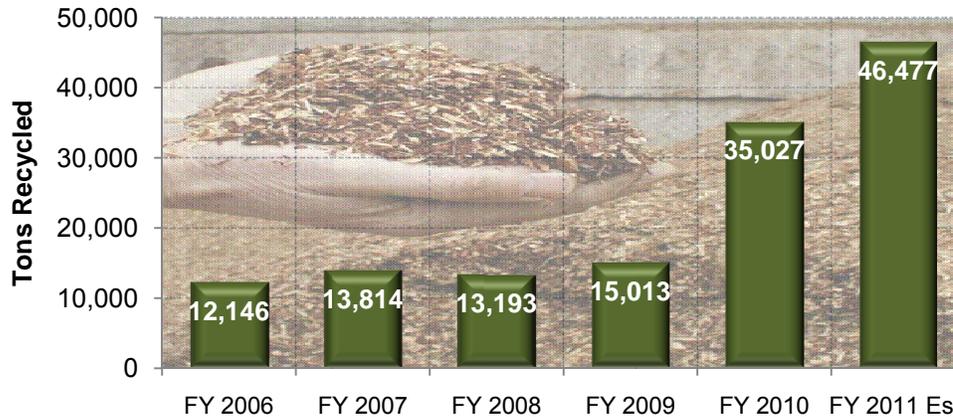
In addition, approximately \$3.3 million is added to implement two neighborhood Drop Off Collection Centers. The Drop Off Collection Centers will provide a free and convenient location for all residents to dispose of bulky waste five days a week, year round. Two sites will be developed and operational in FY 2012 and two more will be added in FY 2013, for a total of four centers.

The FY 2012 Adopted Budget provides for increased recycling opportunities by including \$626,000 to enhance brush recycling operations. In FY 2011, the curbside brush collection process was revamped to separate the collection of brush and bulky waste, providing two brush collections and one bulky waste collection per year. This change allows more brush to be recycled, and curbside brush recycling during the months of February to May increased 13,581 tons from the same time period in the prior year.

Overall recycling of brush has increased by 33% from FY 2010 to FY 2011, and recycled brush tonnage has increased almost four-fold since FY 2006. The additional funding for brush recycling in FY 2012 will allow the department to manage the increased capacity and to improve customer service at Bitters Brush Recycling Facility and the new Nelson Road Brush Recycling Facility (scheduled to open in December 2011) by providing for 2 new Cashier positions and upgrading the brush grinding equipment.

Recycling Facility and the new Nelson Road Brush Recycling Facility (scheduled to open in December 2011) by providing for 2 new Cashier positions and upgrading the brush grinding equipment.

Brush Recycling Tonnage, FY 2006 – FY 2011*



**Includes all brush delivered at City's Bitters Brush Recycling Center to include curbside, commercial, and residential drop-off brush*

To continue the FY 2011 initiative to increase recycling in City parks, the FY 2012 Adopted Budget includes \$100,000 to place additional recycling containers in City parks, as well as \$424,000 to place a recycling container next to every refuse container in the Downtown area and along the Riverwalk.

In FY 2011, a pilot organic material recovery program was implemented for 30,000 households. This program provides curbside recycling of organic materials, including yard trimmings, food scraps, food-soiled and shredded paper, on the same day as garbage collection. Collection will continue through FY 2012 for the households included in the pilot program. Results from the pilot will be evaluated to determine if the program will be expanded in FY 2013.

The department will continue to enhance training procedures and improve safety with the addition of \$130,000 for the installation of DriveCam Safety Systems in 100 trucks. The DriveCam system consists of cameras installed in solid waste trucks to monitor and analyze driver behavior. Through FY 2011, 130 units have been installed, and the department has seen a 62% reduction in accident frequency and 49% reduction in accident severity.

Adopted Solid Waste Monthly Rate To support the adopted enhancements, the monthly rate for the Environmental Services Fee will increase by a total of \$0.69, the first fee increase since FY 2009. A total of \$200,000 is included in the Adopted Budget to fund a Rate Assistance Program for senior, disabled, or low-income households. The following table displays the total monthly rate of \$18.74 in FY 2011 and the Adopted increased rate of \$19.43 in 2012.

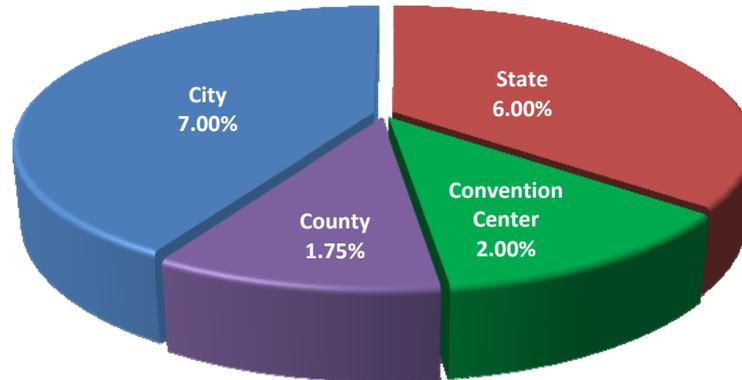
Solid Waste Monthly Rate, FY 2007 – FY 2012

Rate Analysis	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012 Adopted
Solid Waste Fee	\$ 14.69	\$ 16.69	\$ 17.44	\$ 17.44	\$ 17.44	\$ 17.44
Environmental Fee	1.30	1.30	1.30	1.30	1.30	1.99
Total Monthly Fee	15.99	17.99	18.74	18.74	18.74	19.43
Change (\$)	2.00	2.00	0.75	0.00	0.00	0.69

Hotel Occupancy Fund

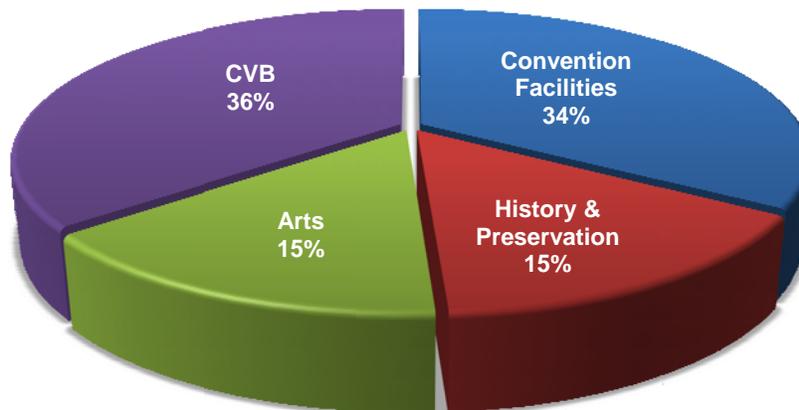
The Hotel Occupancy Tax Fund (HOT) captures revenues and expenditures associated with Hotel Occupancy Tax collections. The current HOT rate of 16.75% levied on every room night charge is broken out to 1.75% for Bexar County, 7% for the City, 6% for the State and the remaining 2% is a dedicated source of revenue to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center Complex. The following chart illustrates the allocation of the HOT rate.

Adopted FY 2012 Hotel Occupancy Tax Rate (16.75%)



Funding from the HOT is used to support tourism, convention activities, as well as arts and cultural programming across the City. This is done through transfers to the Community & Visitor Facilities Fund, the Convention & Visitors Bureau Fund, and the Cultural Affairs Fund. These transfers are designed to cover any perceived shortfalls that may exist between the revenues and expenditures of the three funds. Approximately 15% of all HOT collections are transferred to the General Fund, totaling \$7,349,425 in FY 2012. The following chart illustrates the FY 2012 adopted allocation of HOT revenue among Arts and Cultural Programming, History and Preservation (H&P) and Tourism.

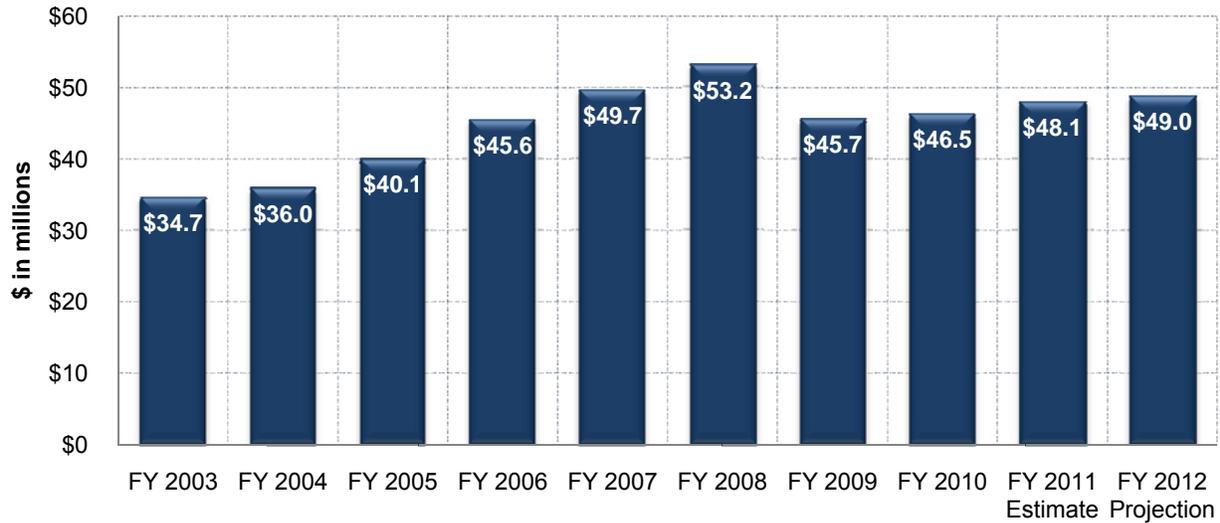
Adopted Allocation of FY 2012 HOT Collections*



**Note: Departments supported by other revenues in addition to HOT collections*

Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily rates, estimated hotel/motel room supply, inflation rates and known events. For FY 2011, the City projected HOT collections of \$48.1 million. For FY 2012, HOT collections are projected to have modest growth of 1.9% or a budget of \$49.0 million.

Historical Hotel Occupancy Tax Revenue, FY 2003 – FY 2012



In addition to HOT Tax Collections, the HOT Fund will utilize funds received through the State of Texas Events Trust Fund Program. The 2009 Texas State Legislature amended the Sports & Events Trust program that provides municipalities the opportunity to seek State reimbursement of expenses related to hosting conventions and sporting events at a ratio of 6.25/1. Hosting obligations, operating expenses, and building improvements are eligible under the legislation for events that are determined to have a significant impact on tax revenues when held in Texas cities.

During FY 2010 the City was approved for \$11.5 million in reimbursements from the Events Trust Fund for capital improvements and hosting obligations related to hosting 18 approved convention/meeting events. In FY 2011 the City is estimated to be approved for a total of \$16.7 million in reimbursements for 43 groups. Of that amount \$12.5 million is related to capital improvements to the Henry B. Gonzalez Convention Center and \$2.5 million is related to recovering operating costs of the convention center including staff time, utilities, and commodities expense. The FY 2012 Adopted Budget anticipates recovering \$9.5 million in total reimbursements for convention groups including \$2.2 million in operating expenses and \$7.3 million in capital improvements.

The FY 2012 Adopted Budget for the Hotel Occupancy Tax Fund will have \$52.5 million in appropriations which encompass the operations of the Convention & Visitors Bureau, Convention, Sports & Entertainment Facilities, and the Office of Cultural Affairs as well as a 15% transfer of HOT revenues to the General Fund under History & Preservation.

Community and Visitor Facilities Fund

The Community and Visitor Facilities Fund (CVF) was established in FY 2004 to account for revenues and expenditures generated from all convention, tourism, sports, and entertainment related facilities and activities. Departments included in the CVF are the Convention, Sports & Entertainment Facilities Department (CSEF), International Relations, and Non-Departmental. The Convention, Sports & Entertainment Facilities include the Henry B. Gonzalez Convention Center, Alamodome, and Lila Cockrell Theater.

The primary sources of revenue from operation of the CSEF are facility rentals, catering commissions, food and beverage concessions, reimbursable expenses and various event-related fees. Revenues are estimated based on both scheduled and projected events. Total Convention Center and Alamodome revenue in FY 2011 is estimated at \$17.5 million which is less than 1% less than the \$17.6 million FY 2011 Adopted Budget. In the FY 2012 Adopted Budget, Convention Center and Alamodome revenues are projected to be \$17.8 million.

In June 2008, the City conveyed the Municipal Auditorium to the Bexar County Performing Arts Center Foundation. The facility closed in June 2011 for construction of a new performing arts center. The FY 2012 Adopted Budget includes a \$500,000 contribution to the Bexar County Performing Arts Center Foundation as part of the development of the Tobin Performing Arts Center.

Convention and Visitors Bureau Fund

The Convention and Visitors Bureau (CVB) Fund was established in FY 2007 to account for revenues and expenditures generated from the promotion of San Antonio as a premier leisure, business and convention destination. The FY 2012 Adopted Transfer to the CVB Fund is \$19.5 million or 37% of the \$52.5 million HOT Fund appropriations.

Cultural Affairs Fund

The Cultural Affairs Fund was created in FY 2007 to account for expenses generated in support of San Antonio art and cultural programming. The FY 2012 Adopted Budget maintains the Cultural Affairs Fund at the maximum 15% of HOT Collections with a budget of \$7.3 million.

Arts Agency Funding Recommendations The FY 2012 Adopted Budget maintains funding for Arts & Cultural Programming at the maximum 15% of Hotel Occupancy Tax (HOT) Collections pursuant to State law.

FY 2012 is the first year of a new two-year funding cycle. The arts funding review process began July 7, with panel review taking place through July 20, 2011. Each panel was comprised of seven members who scored applications individually using Council-approved guidelines. Following the scoring process, Staff made a recommendation to the Cultural Arts Board (CAB) in early August. The final funding recommendation of CAB was considered as part of the FY 2012 Budget Adoption.

History & Preservation

The HOT Fund contributes 15% of revenues through a transfer to the General Fund under History and Preservation in order to support various visitor related activities such as maintenance of the River Walk, HemisFair Park and La Villita. In the FY 2012 Adopted Budget, the transfer to History & Preservation is \$7.3 million.

Parking Operations and Maintenance Fund

The FY 2012 Adopted Budget for the Parking Operations and Maintenance Fund is \$8.9 million and maintains a financial operating reserve of \$5.2 million. The Parking Operations and Maintenance Fund accounts for revenues and expenditures associated with the operation and maintenance of the City's parking facilities to include enforcing all on-street parking meters and off-street parking spaces under the City's control in downtown San Antonio. The Office of Downtown Operations is responsible for the administration of the Parking Fund, which is a self-supporting operation. The Budget includes parking fee adjustments consistent with the Downtown Parking Rate Plan approved by City Council in FY 2008. These rate adjustments will maintain solvency of the Parking Fund, provide resources to address facility enhancements, including new revenue control equipment and parking, wayfinding signage, and repair and replacement needs for the facilities. Revenue enhancements for the Parking Fund total \$432,504 in FY 2012.

Storm Water Fund

The FY 2012 Adopted Budget for the Storm Water Operating Fund is \$39.1 million. The primary revenue source for the Storm Water Fund is the Storm Water Fee which is assessed to all property platted within the City. Programs supported by the Storm Water Fee include River Maintenance, Vegetation Control, Tunnel Operations, Street Cleaning, Engineering, and Floodplain Management.



The Storm Water Fee was established in FY 1993. Since its establishment, the rate for the Storm Water Fee has increased five times. The FY 2012 Adopted Budget does not include a Storm Water Fee increase. The following table illustrates the Storm Water Rate since FY 2005.

Average Residential Storm Water Rate History

FY 2005	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012
Rate Increase (19.5%)	No Adopted Increase	Rate Increase (6.8%)	Rate Increase (8.14%)	No Adopted Increase	No Adopted Increase	No Adopted Increase	No Adopted Increase
\$3.68	\$3.68	\$3.93	\$4.25	\$4.25	\$4.25	\$4.25	\$4.25

In FY 2005, the fee was increased by 19.5% across all customer classifications and tiers. The increase secured \$61 million in resources programmed and approved for Regional Storm Water Projects. In FY 2007 the fee increase generated additional revenues in the amount of \$1.5 million. The FY 2008 adopted average rate increase of 8.14% generated \$5.3 million in additional revenues which provided funding for additional enhancements. The enhancements added in FY 2008, including natural creekway maintenance, bridge vegetation maintenance and additional contractual mowing, continued through FY 2010 and required no rate increase. There is no increase adopted for FY 2012.

River Water Quality and Flood Control Program The FY 2012 Adopted Budget adds \$368,000 to fund inlet protectors to prevent trash from flowing into the San Antonio River. This will allow the river to be

drained every other year instead of the current annual plan. Efficiencies created by this program will be directed to other river maintenance projects.

City Service/Drainage Alley Initiative The FY 2012 Adopted Budget adds funding in the amount of \$1 million for a City Service/Drainage Alley Initiative. The Solid Waste Fund will also allocate \$1.3 million for this program bringing total alley drainage and improvement funding to \$2.3 million in FY 2012. Since FY 2007, the City has completed drainage and improvements for 157 alleyways. An additional 24 alleyways will be completed in FY 2012.

Advanced Transportation District (ATD) Fund

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program delivers projects that increase mobility, reduce traffic congestion, and improve neighborhood connectivity. The FY 2012 Adopted Budget for ATD appropriations totals \$15.0 million. Total resources for the ATD Fund in FY 2012 include \$11.4 million in collected sales taxes and \$3.8 million available from the Fund's beginning balance.

Traffic Signal Modernization & Synchronization Program The FY 2012 Budget includes funding for the fifth year of a \$31.2 million five-year city-wide Traffic Signal Modernization & Synchronization Program. The goal of this program is to facilitate the (1) maximization of traffic flow; (2) reduction in traffic delays; and (3) reduction of fuel consumption contributing to air quality improvements. The initiative is funded with \$24 million in ATD Certificates of Obligation, \$3.6 million in annual ATD revenue funds, \$2.8 million in U.S. Department of Transportation - Federal Highway Administration funds, and \$800,000 in Texas Department of Transportation Funds.

Traffic Signal Modernization and Synchronization Program	
Phase	Number of Traffic Signals Improved
Phase 1 – FY 2008	254
Phase 2 – FY 2009	280
Phase 3 – FY 2010	259
Phase 4 – FY 2011	252
Phase 5 – FY 2012	216
Total	1,261

The Traffic Signal Modernization & Synchronization Program includes three related initiatives that are being implemented concurrently. One initiative includes the implementation of a comprehensive communications network utilizing the existing fiber optic system available to the City which will serve as the secondary network. This initiative will link all traffic signal devices enabling centralized control of the City's traffic signal system. This networking capability is critical to achieve fully coordinated traffic signal timing and automated monitoring of equipment.

Another initiative includes upgrading the existing traffic signal control system. Traffic signal hardware and software will be updated to provide the flexibility necessary to implement complex traffic signal timing plans and to monitor the traffic signal system's operation. The new equipment will also include the capacity to fully integrate other traffic control devices in the future.

The third initiative will coordinate traffic signals throughout the City, resulting in the efficient movement of vehicles on arterial streets with minimum delay. This will be accomplished by timing each of the City's 1,299 traffic signals over the five-year implementation period, followed by a recurring five-year signal retiming process to keep the entire system operating at peak efficiency.

FY 2008 (year one) consisted of an initial deployment effort that included the implementation of all three initiatives throughout 21 corridors for a total of 254 signal locations. FY 2009 (year two) addressed an

additional 280 signal locations throughout 26 corridors. FY 2010 (year three) focused on 259 additional signal locations throughout 23 traffic sectors and continued installation of signal upgrade equipment, data collection, analysis and signal timings, and linking of individual traffic signals to the City-wide comprehensive communications network. FY 2011 (year four) added an additional 252 signal locations. FY 2012 (year-five) will include the final implementation for a fully integrated traffic signal system with the completion of the remaining signals.

Sidewalk Improvements The FY 2012 Adopted Budget includes \$7 million for sidewalks, bicycle lanes, bicycle facilities, and transportation accessibility projects. Of the \$7 million, approximately \$6 million is budgeted to construct over 10 miles of new sidewalks. The remaining \$1 million in the Budget will be used to construct more than 11 miles of new bicycle lanes and provides funding for required design work associated with the City's Bicycle Master Plan. To improve existing transportation accessibility within the City, the Adopted Budget also includes \$100,000 for audible pedestrian signals.

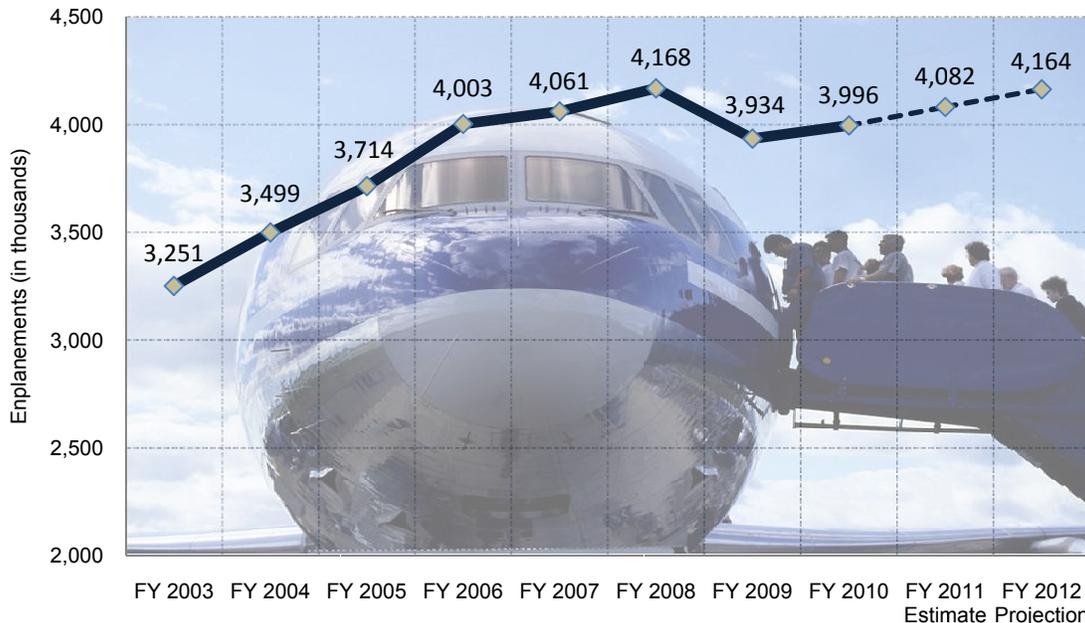
Intersection Improvements – The FY 2012 Adopted Budget includes \$2.8 million to improve traffic flow at street intersections, add video vehicle detection systems at intersections, and install flashing signs and markings within school zones.

Aviation Fund

The FY 2012 Adopted Budget for the Airport Operating & Maintenance Fund is \$86.8 million. The FY 2012 Adopted Budget for the San Antonio Airport System includes the operating and maintenance budgets for both the San Antonio International Airport and Stinson Municipal Airport facilities, which total \$50.4 million as well as a transfer to pay debt service on outstanding revenue bonds of \$20.4 million. The adopted budget also includes \$16.0 million contribution to the Airport Capital Improvement Fund as well as maintains a three month coverage reserve during FY 2012 of \$12.6 million.

FY 2011 Enplanements are estimated to be 4.1 million, representing a 2.2% increase from FY 2010 total Enplanements. FY 2012 Projected Enplanements are estimated to grow by 2.0% to 4.2 million. The following chart illustrates the historical and forecasted enplanements at the airport.

10 Year History of San Antonio Enplanement Growth



Airport Lease Negotiations Lease negotiations with the Airlines have been concluded with City Council anticipated to approve the new Lease Agreement in the first quarter of FY 2012. The new Lease Agreement includes the creation of the San Antonio Airline Consortium (SAAC) which will assume responsibility for janitorial and technical maintenance services contracts currently managed by City staff. This approach reduces allocation of Airport and City overhead costs to certain areas, thereby reducing the cost per enplaned passenger to the Airlines. Full implementation of the SAAC is anticipated to take three years as attrition permits the transition of janitorial services to SAAC. No City Staff will lose their jobs through the creation or growth of the SAAC.

Six Year Capital Improvement Plan

The FY 2012 through FY 2017 Capital Plan for the City of San Antonio totals \$1.0 billion. The One-Year Capital Budget for FY 2012 totals \$565 million. The following table details the planned expenditures by program area.

FY 2012 - FY2017 Capital Plan by Program Category
(\$ in Thousands)

Program Category	FY 2012 Amount	FY 2012 – FY 2017 Amount	Percentage
Streets	\$ 199,170	\$ 235,521	22.8%
Air Transportation	88,689	422,136	40.8%
Drainage	100,147	117,043	11.3%
Law Enforcement	41,546	41,546	4.0%
Parks	38,438	92,630	9.0%
Municipal Facilities	61,601	86,824	8.4%
Fire Protection	22,098	24,887	2.4%
Information Technology	10,185	10,185	1.0%
Libraries	3,600	3,600	0.3%
Total FY 2012 Program	\$ 565,474	\$ 1,034,372	100.00%

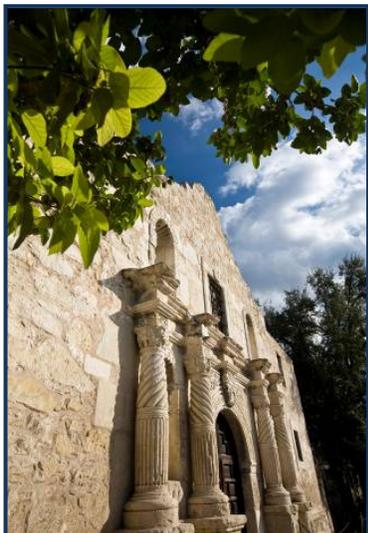
The six-year program contains 330 projects and represents the City's long range physical infrastructure development and improvement plan. Items in the six year scope include new streets and sidewalks, streets improvements, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements including new fire stations, airport system improvements, technology improvements, flood control projects and municipal facility construction and refurbishment projects.

Parks Development On November 2, 2010, the City held an election to impose a one-eighth (1/8th) cent sales and use tax for Proposition 1, the Edward's Aquifer Protection Venue Project, and Proposition 2, the Parks Development and expansion venue project. Propositions 1 and 2 provide for the collection of a one-eighth (1/8th) cent sales and use tax, receipts aggregating up to \$135 million to be used as follows: \$90 million to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones both inside and outside Bexar County and \$45 million to be used for the acquisition of open space and linear parks along San Antonio's Creek ways, including Leon Creek, Salado Creek, Apache Creek, Alazan Creek, Martinez Creek, San Pedro Creek, the Medina River and the San Antonio River. The \$45 million is also to be used for improvements and additions to the Municipal Parks and Recreation System.



Community Profile

City of San Antonio Community Profile



Once a small settlement founded by Spanish missionaries in the early 1700s, San Antonio has grown into one of the country's major metropolitan centers. Its historic roots are the foundation for a city that is rapidly moving forward into the next decade and beyond.

Old and new find common ground in the Alamo City. San Antonio's historical charm and grace are preserved in the Alamo and other Spanish missions, its historic neighborhoods and the colorful River Walk. City leaders and the community carefully plan for growth and economic development with San Antonio's history in mind. A bright economic future is in store, fueled by an innovative use of resources and a unique formula of public and private cooperation.

San Antonio, with a population of more than 1.32 million, is the seventh largest city in the United States and the second largest city in Texas. Over the past decade, its population has grown at an annual rate of about 1.5 percent. According to the United States Census 2009 American Community Survey estimates, Hispanics make up 63.2 percent of the population, followed by Anglos at 26.6 percent and an African American population of approximately 6.3 percent. The median age in the San Antonio metropolitan area is approximately 32 years.

Geographically, the City of San Antonio Incorporated Area covers more than 467 square miles and is located in Bexar County in south central Texas, one of the fastest growing regions in the state. The city is just a stone's throw from the state capital in Austin and an afternoon drive from Dallas, Houston, the Gulf Coast and Mexico.

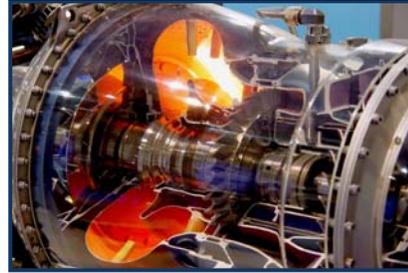


The local economy is diverse and vibrant. San Antonio is anchored by several key industries and is targeting other emerging industries to drive the city's economic future:

- The health care and biotechnology fields contribute an annual economic impact of over \$18.9 billion and have added over 33,000 net new jobs to the San Antonio area over the past decade, making San Antonio a leading research and treatment center for cancer, diabetes, heart disease and other conditions.
- The military has played a major role in San Antonio's history and economy. With an estimated economic impact of \$13.3 billion, San Antonio's military installations directly employ over 68,000 civilian and contract personnel. San Antonio-based Department of Defense contractors employ over 44,000 people and realize earnings of over \$1.6 billion. Base Realignment and Closure (BRAC) activities have resulted in approximately 5,000 additional jobs, 4,000 additional military trainees, and over \$3.33 billion in construction of military facilities. The projected economic impact of BRAC for San Antonio is \$8.3 billion as San Antonio has become the home of military medical training and research.
- San Antonio is a recognized leader in the information security and technology industry. Over 15,000 employees work in the industry and register an economic impact of \$8 billion. The economic impact of IT and cyber business already measures in the billions: \$10 billion in 2010,

with conservative estimates of growth to \$15 billion by 2015. The Air Intelligence Agency, a Department of Defense center for excellence in information security, calls San Antonio home.

- More than 9,438 San Antonians work in San Antonio's emerging aerospace and aviation industry, which has a \$3.8 billion annual economic impact. San Antonio is home to the maintenance, repair, and overhaul operations of some of the world's leading aerospace companies, such as Boeing, Lockheed Martin, and Standard Aero.



- The Toyota Tundra truck assembly plant opened for production in November 2006, with an investment of approximately \$850 million and the creation of 2,000 well-paying direct jobs. Moreover, 21 supplier companies have located at the Toyota Supplier Park, invested an additional \$300 million and created 2,700 additional jobs. The overall impact of Toyota and companies locating at the Supplier Park exceeds \$1.7 billion with the creation of over 5,500 jobs. This investment is a powerful economic stimulus to South Texas that is already revitalizing economic and job markets in the area.
- San Antonio is a top visitor and convention destination, with more than 25 million people choosing the Alamo City as their vacation or meeting site. Tourism employs more than 106,311 people and contributes more than \$11 billion annually to the local economy.



- It is widely recognized that a thriving arts economy is a crucial component of a successful city. The creative economy in San Antonio generates over \$4.6 billion in economic activity and pays wages of \$1 billion to support over 26,000 jobs. Since 2006, the output of the creative industry grew by 38%. In addition, City-funded arts and cultural organizations reported hosting over 11,000 events, including classes, performances, exhibits, festivals, and workshops.

- San Antonio is a great place to live. Its cost of living is typically 10% to 15% below the national average and is consistently ranked among the lowest of major U.S. cities, while home prices are among the most affordable in the country. San Antonio's median household income is just over \$42,000. Public, private and parochial schools are available as well as a number of colleges and higher education facilities.
- A subtropical climate offers an average temperature of 70 degrees, and evening temperatures dip below freezing only about 20 days each winter. This comfortable climate invites residents to get outdoors to relax in beautiful municipal parks, play challenging golf courses, visit theme parks, or take advantage of other popular attractions and cultural events such as Fiesta San Antonio each April. San Antonio is also home to the four-time NBA Champion San Antonio Spurs, as well as exciting women's basketball, minor league baseball, and hockey teams.



Community Profile

GENERAL INFORMATION

Date of Incorporation:	Dec. 14, 1837
Form of Government:	Council - Manager
City Council Members: (Including Mayor)	11
Area of the City:	461 sq. mi.

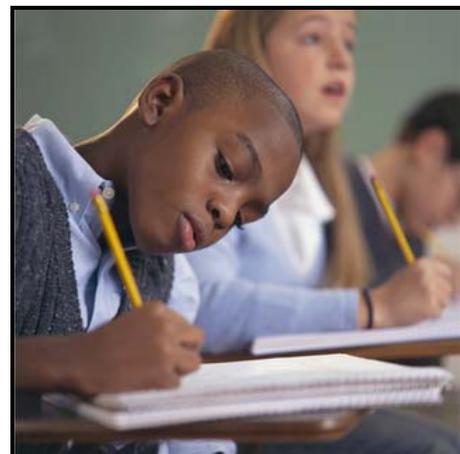


POPULATION¹

Population:	1,327,407
Population Growth Rate:	1.9%
Median Age:	32.3
Composition of Population:	Hispanic – 63.2%
	Anglo – 26.6%
	Black – 6.3%
	Other – 3.9%

EDUCATION (BEXAR COUNTY)

Independent Public School Districts:	19
Parochial Schools:	Over 50
Private Schools:	Over 95
Accredited Universities:	8
Community Colleges:	5



MAJOR EMPLOYERS

Public Sector:	Lackland Air Force Base
	Fort Sam Houston
	Northside I.S.D
	Randolph Air Force Base
	City of San Antonio
Private Sector:	H-E-B
	USAA
	Methodist Healthcare System
	AT&T
	Baptist Healthcare System



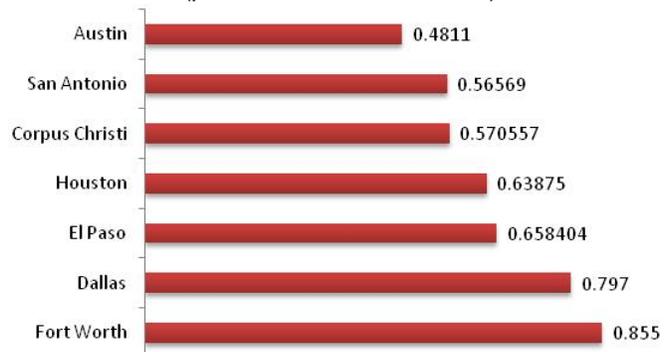
EMPLOYMENT

Median Household Income ¹ :	\$42,140
Civilian Labor Force ² :	659,639
Unemployment ² :	52,789
Unemployment Rate ² : (July 2011)	8.0%

HOUSING

Median Home Value ³ : (July 2011)	\$157,000
City Property Tax Rate: (per \$100 of Valuation)	\$0.56569
City Property Tax Comparison:	Second Lowest Among Major Texas Cities

FY 2012 Adopted Property Tax Rate Comparison
(per \$100 of taxable value)



¹Source: US Census: 2009 American Community Survey 1-Year Estimates

²Source: Texas Workforce Commission July 2011, not seasonally adjusted

³Source: San Antonio Board of Realtors July 2011

TRANSPORTATION

Railroad:	Union Pacific – Southern Pacific
City Freeway Loops:	Loop 410 (52.9 mi)
	Loop 1604 (94.3 mi)
U.S. Highways:	5
Interstate Highways:	4
Air Transportation:	San Antonio International Airport
Bus Transportation:	Greyhound, Kerrville, Valley Transit
Public Transportation:	VIA Metropolitan Transit



TOURISM

Total Annual Visitors:	25 Million
Leisure Travelers:	20 Million
Business Travelers:	5 Million
Tourism Employment:	106,311
Economic Impact:	\$11 Billion

**As of 2008*

MAJOR ATTRACTIONS

Alamo	Missions National Historical Park
Sea World of Texas	Tower of the Americas
Paseo del Rio (River Walk)	Six Flags Fiesta Texas
San Antonio Zoo	El Mercado (Mexican Market)
Japanese Tea Gardens	San Antonio Museum of Art







Revenue Detail

Revenues

OVERVIEW

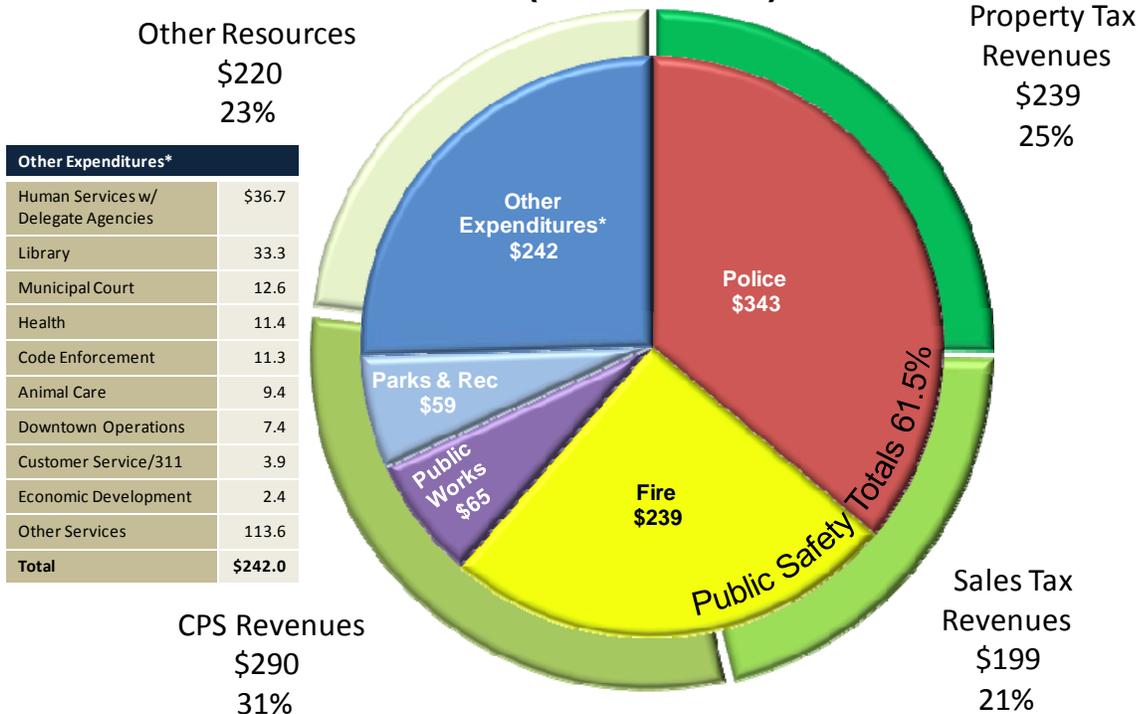
The Revenue Detail section includes a discussion of major General Fund revenues – Property Tax, CPS Energy payments to the City, and Sales Tax – including details on the basis for establishing the FY 2012 budgets and related policy issues. Also discussed are significant Other Fund revenues including Solid Waste monthly charges, Hotel Occupancy Taxes, and the Storm Water Fee. A detailed report on changes to existing revenues and new revenues for FY 2012 is also included.

The revenue budgets for FY 2012 are based on initial revenue estimate projections included in the April 2011 Five-Year Financial Forecast. The projections are developed by both the Office of Management and Budget and the responsible departments. Most revenue projections are based on historical trends and known policy changes; however, since a single method of projecting revenue is not feasible, each source is considered on its own merit and projected accordingly. For those revenues closely tied to economic conditions such as Sales Tax and the Hotel Occupancy Tax, additional factors including projected inflation, unemployment rates, and economic growth are considered. Projections for the Hotel Occupancy Tax also account for tourist-specific factors and conditions such as hotel/motel room supply and known future events. Regression models and business analyses are utilized to generate these revenue projections.

GENERAL FUND REVENUES

General Fund available resources are anticipated to be **\$948 million**. The three principal sources of General Fund revenue are: Current Property Tax, City Public Service (CPS) Energy payments to the City, and Sales Tax. Combined, these three sources of revenue account for approximately \$706 million, or 74%, of total available General Fund resources.

GENERAL FUND AVAILABLE RESOURCES DISTRIBUTED OVER MAJOR SPENDING AREAS (\$ in millions)



FY 2012 TOTAL ADOPTED BUDGET: \$948,175,649

- **Current Property Tax – \$239.4 Million**

The FY 2012 Adopted Budget includes \$239.4 million in Maintenance & Operations (M&O) support for the General Fund from property taxes. There is no change in the City's property tax rate of 56.569 cents per \$100 of taxable valuation.

Property values for the City of San Antonio certified by Bexar Appraisal District (BAD) for FY 2012 show a decrease in total taxable value of \$392 million, or a decrease of 0.54% from the FY 2011 Adopted Budget. Included is an increase of \$0.8 billion for new improvements. The taxable value less new improvements yields the base valuation. The decrease in the base valuation from last year was \$1.2 billion

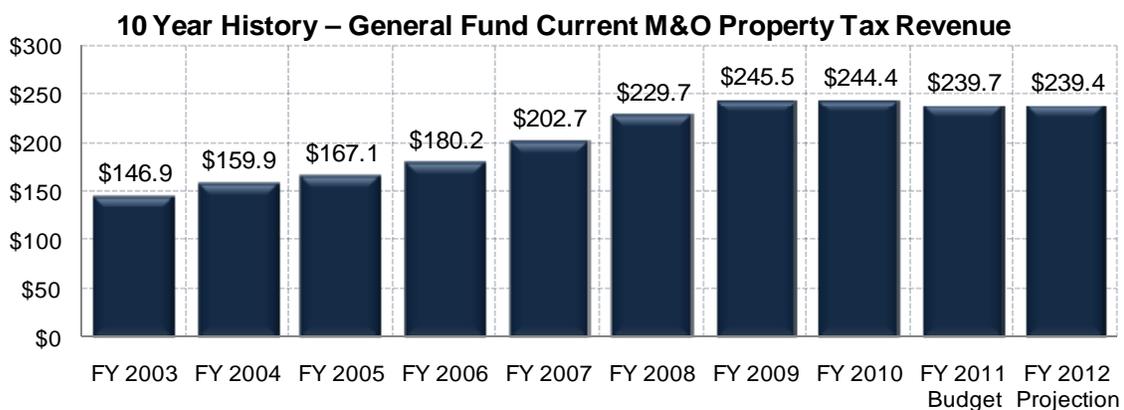
**FY 2012 Taxable Values
-\$ in Billions-**

<u>Base Value FY 2011</u>	<u>Decrease in Base Value</u>	<u>Annexation</u>	<u>New Improvements</u>	<u>Total Value FY 2012</u>
\$71.631	-\$1.212	\$0	\$0.821	\$71.240
<hr/>				
% Change From FY 2011:	-1.69%	0%	1.15%	-0.54%

In the Five-Year Financial Forecast presented in May 2011, current M&O property tax revenue projected for FY 2012 was \$237.2 million. This estimate assumed a 1.25% decrease in taxable valuations and was based upon a preliminary estimate received from the Bexar Appraisal District (BAD). This estimate has been updated based on the receipt of the certified tax roll from the BAD in late July 2011. The FY 2012 Adopted Budget for M&O property tax revenue is \$239.4 million or \$2.2 million more than the Five-Year Financial Forecast. In FY 2012, the City will collect \$377,000 less in M&O property tax revenue when compared to FY 2011.



The following chart reflects the 10-year trend in M&O property tax collections and includes the FY 2011 Re-estimate and FY 2012 Adopted Budget.



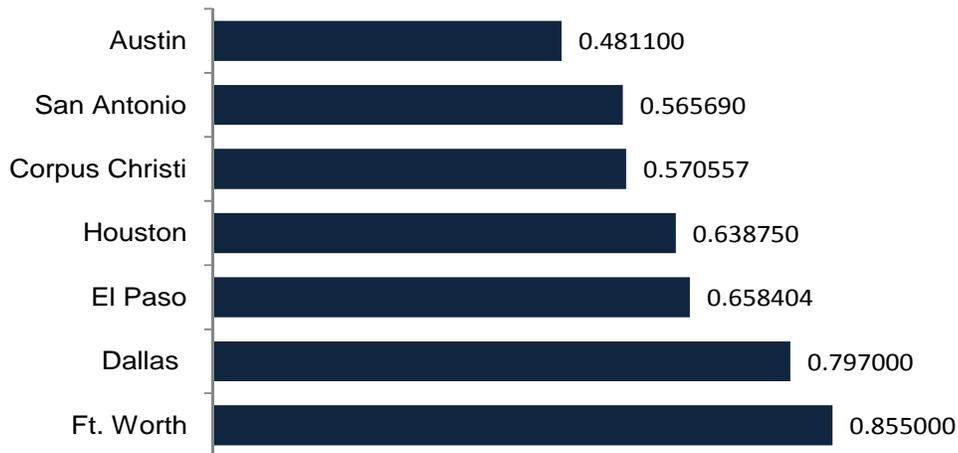
The property tax rate consists of two components: Maintenance & Operations (M&O) and Debt Service. The FY 2012 M&O tax rate is 35.419 cents per \$100 of taxable value. This tax rate is the same rate adopted for FY 2011. Funds from this component of the property tax receipts are deposited in the General Fund and are used to pay for recurring and one-time expenses.

The Debt Service component is determined by the City's debt service requirements. The FY 2012 Debt Service tax rate is 21.150 cents per \$100 of taxable value. This tax rate is the same rate adopted for FY 2011. Funds from this component of the property tax receipts are deposited in the Debt Service Fund and are used exclusively to pay the principal and interest on debt. These two tax rate components together provide for a total tax rate for FY 2012 of 56.569 cents per \$100 of taxable value. The following table shows the components of the FY 2012 Adopted Property Tax Rate.

**Adopted FY 2012 Property Tax Rates
Per \$100 Valuation**

	FY 2012 Adopted
Maintenance & Operations	35.419
Debt Service	21.150
Total	56.569

The adopted tax rate for FY 2012 of 56.569 cents per \$100 taxable valuation makes the San Antonio property tax rate the second lowest of the major cities in Texas. The following chart shows the adopted FY 2012 tax rate for San Antonio as compared to the rates in other major Texas cities.



The following is a sample property tax statement that demonstrates the portion of local taxes due to the City of San Antonio. This sample statement compares current tax rates for a home located in the San Antonio Independent School District valued at \$127,906, which is the FY 2012 average residence homestead taxable value within the City of San Antonio.

**Sample Property Tax Statement
Bexar County, Texas
2011 Tax Year**

Tax Unit	2011 Assessed Value	Homestead Exemption	2011 Taxable Value	2011 Tax Rate Per \$100 Valuation	2011 Tax Levy	2011 Percent of Total Levy
San Antonio I.S.D.	127,906	15,000	112,906	1.307600	\$1,476.36	46.53%
Alamo Colleges	127,906		127,906	0.141623	181.14	5.71%
Bexar County	127,906		127,906	0.296187	378.84	11.94%
University Health System	127,906		127,906	0.276235	353.32	11.14%
Road & Flood	127,906	3,000	124,906	0.030679	38.32	1.21%
San Antonio River Authority	127,906	5,000	122,906	0.017370	21.35	0.67%
City of San Antonio	127,906		127,906	0.565690	723.55	22.80%
Totals				\$2.635384	\$3,172.88	100.00%

The City of San Antonio has long recognized the need to provide senior citizens and disabled veterans with property tax relief. The City initially offered an over-65 homestead exemption in the amount of \$3,000 in FY 1974. The over-65 homestead exemption amount has increased on five different occasions to the current exemption amount of \$65,000 set in FY 2004. At this level, the City of San Antonio offers one of the highest homestead exemptions among major Texas cities.

The City of San Antonio offers two disabled exemptions. The Disabled Residence Homestead Exemption, set at \$12,500, became effective in FY 2006. The City also provides the State-mandated Disabled Veterans Exemption offering eligible veterans an exemption ranging from \$5,000 to \$12,000 depending on the percentage of service-connected disability. Additionally, effective for tax year 2009, disabled veterans who receive a 100% disability rating from the Department of Veteran Affairs based on a service-connected disability or have a 100% individual unemployment rating are 100% exempt from paying property taxes on their homestead residence.

In May 2005, Proposition 3 (Property Tax Levy Freeze) was approved by voters of the City of San Antonio. Proposition 3 freezes the amount of property taxes imposed on residence homesteads owned by persons 65 years of age or older or disabled. City taxes may not increase as long as the residence is maintained as a homestead by the owner and no new improvements are constructed. For senior and disabled homeowners, the FY 2006 City property tax levy became their "frozen" tax levy. If the appraised value of the homestead increased in FY 2012, the senior or disabled homeowner City tax payment would remain the same as the payment in FY 2006.

- **CPS Energy Payment to the City – \$289.6 Million**

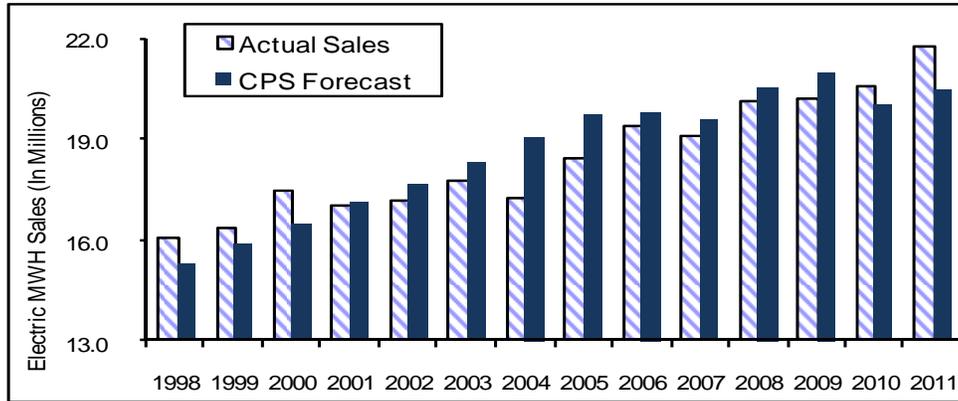
The City's payment from CPS Energy represents the largest source (30%) of revenue to the General Fund. Fourteen percent of CPS Energy gas and electric non-exempt customer revenue is paid to the City as a return on investment. The FY 2011 Re-estimate of \$286.6 million is \$10.8 million higher than the FY 2011 Adopted Budget.

The payment to the City from CPS Energy can fluctuate significantly from year to year. Revenue from CPS Energy is one of the most difficult to project due to a number of variables that can significantly impact CPS Energy revenues and consequently, the City's payment. City staff utilized the CPS Energy forecast as a basis for the development of the adopted amount. CPS Energy's forecasted demand (growth) assumptions were partially discounted and adjustments to forecasted natural gas prices were made. The resulting adopted budget assumes a normalized weather pattern and discounted forecasted demand. The adopted budget was also developed with consideration for a multi-year forecast outlook, managing the City's reliance on revenues from CPS Energy, as well as the current level of reserves within the City's General Fund.

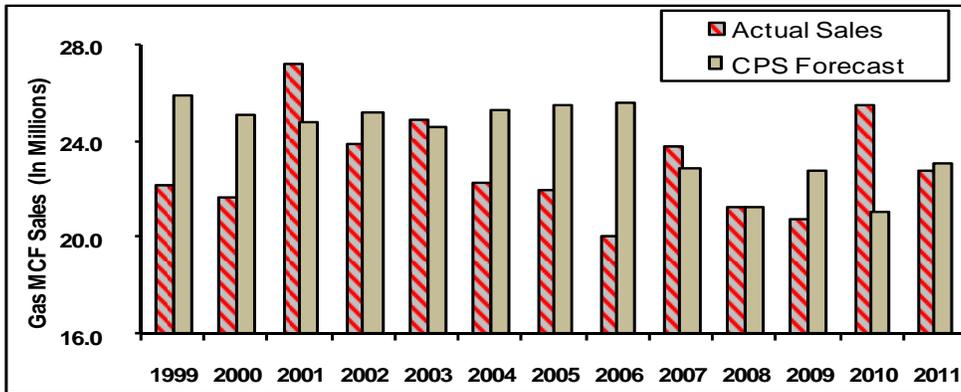
Accurately budgeting the CPS Energy payment revenue is challenged by a number of variables such as the weather, growth of the system, fuel prices, generation mix, and unscheduled maintenance on generation plants. For the past several years, instability in natural gas prices, coupled with fluctuations in demand due to weather, have resulted in significant variances in the City's payment from CPS Energy from year to year.

To illustrate the fluctuations in demand, the following graphs reflect CPS Energy's historical electric and gas sales (excluding off-system sales) as compared to the forecast. As the graph illustrates, CPS Energy's electric sales increased steadily from FY 2004 to FY 2006. While the electric system has continued to experience growth, electric sales have fluctuated to a greater degree from FY 2007 to FY 2010 primarily related to the weather. With respect to natural gas sales, actual sales fluctuate significantly over the 10 year period largely dependent on the weather in the winter months. Natural gas sales reached 23.8 million MCF (Thousand Cubic Feet) in FY 2007, but declined in FY 2008 to 21.3 million MCF and in FY 2009 to 20.8 million MCF. Sales rose in FY 2010 to 25.6 million MCF.

Electric Sales

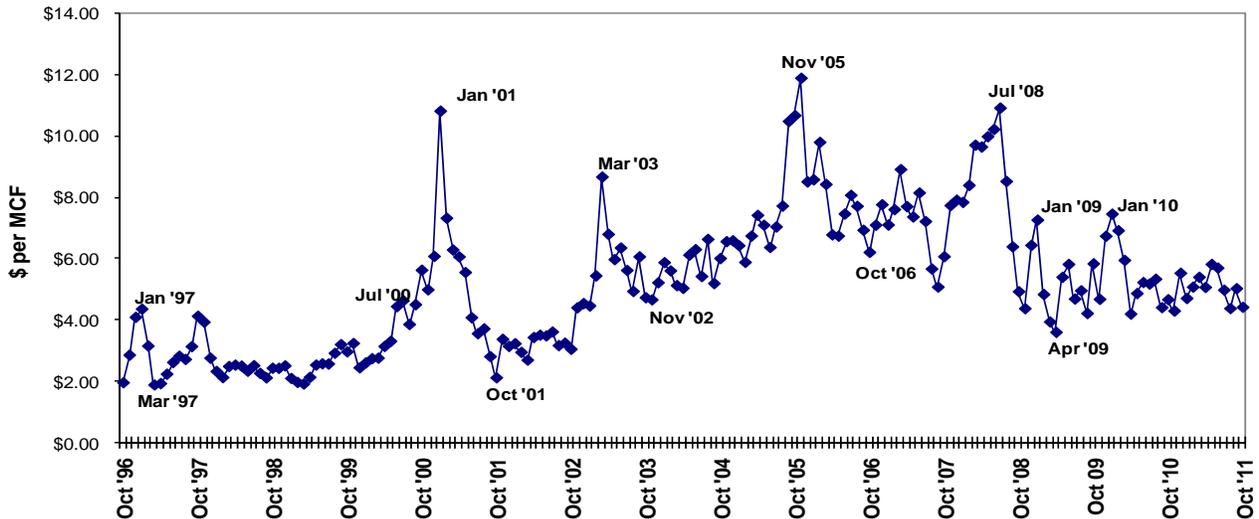


Natural Gas Sales



Natural gas costs are a component of CPS Energy fuel costs which are a pass-through to ratepayers in CPS Energy electric and gas rates and can also significantly affect the City's payment from CPS Energy. The following line graph reflects CPS Energy historical natural gas prices recovered through its rates as a pass-through.

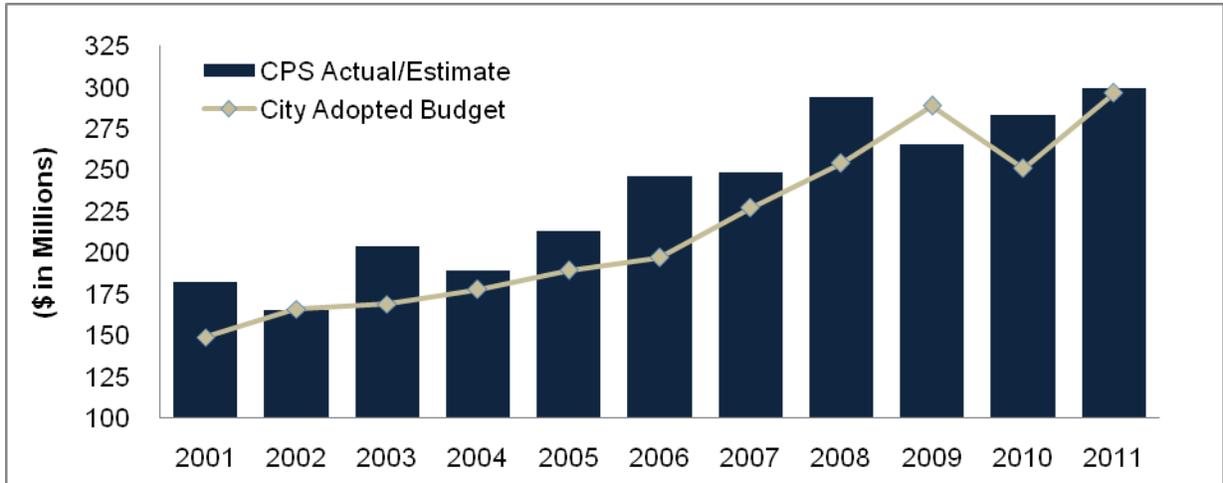
Gas Recovery Costs (Oct. 1996 – Oct. 2011)



As illustrated in the graph above, natural gas prices have become much more volatile since June 2000. Natural gas costs recovered by CPS Energy increased in June 2000 to \$4.41 per MCF (Thousand Cubic Feet) and

continued to rise reaching a high of \$10.78 per MCF in January 2001. Subsequently, nine months later natural gas costs recovered fell to a low of \$2.08 per MCF in October 2001 and remained under \$4.00 per MCF until November 2002. Natural gas prices recovered by CPS Energy rose again to a high of \$8.64 per MCF in March 2003 falling back to \$4.63 in November 2003 and have continued to fluctuate since that time, reaching a high of \$11.85 per MCF in November 2005. In July of 2008, the natural gas costs recovered rose again to \$10.88 per MCF and have since declined to \$4.18 per MCF in September 2009. The cost of natural gas recovered by CPS Energy rose to \$7.42 in January 2010 but has since dropped to \$4.37 per MCF in September 2010. Fluctuations in demand, natural gas costs, and the other aforementioned factors result in the corresponding impacts to the City's total payment from CPS Energy. The graph below reflects the total actual payment from CPS Energy as compared to the adopted budget for the past ten years, including the FY 2011 Re-estimate.

CPS Energy Actual Payment Compared to Adopted Budgets and FY 2011 Re-estimate



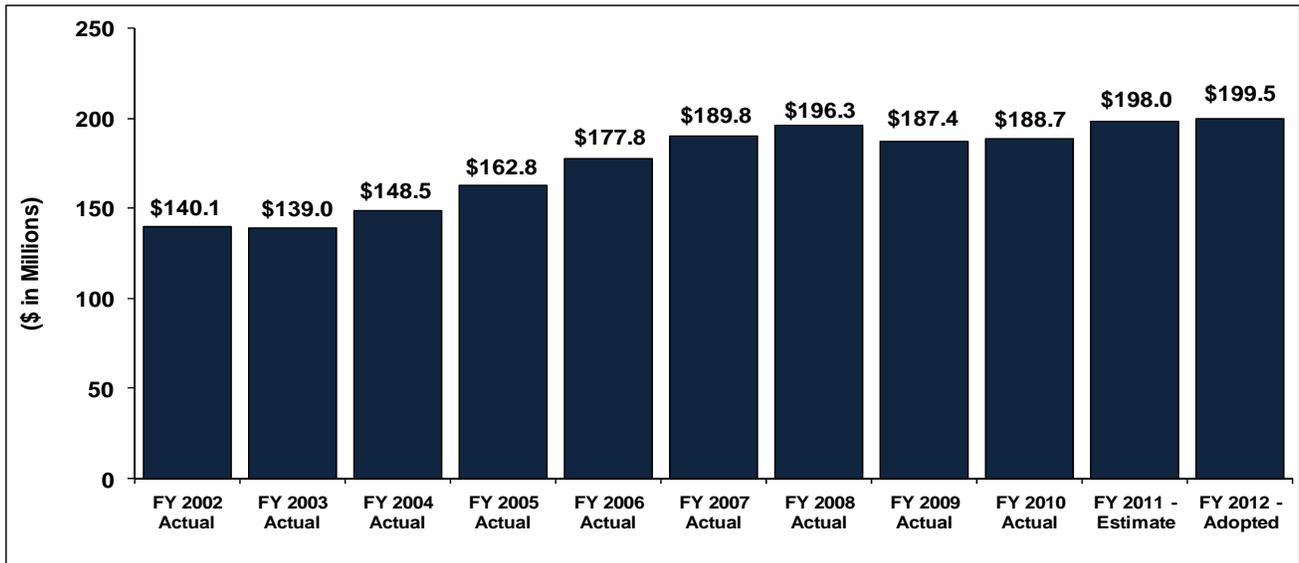
A review of the electric and natural gas sales and natural gas costs graphs in conjunction with the graph on CPS Energy's actual payment to the City demonstrate the correlation between significant fluctuations in the City's payment from CPS Energy and these primary factors.

- **Sales Tax – \$199.3 million**

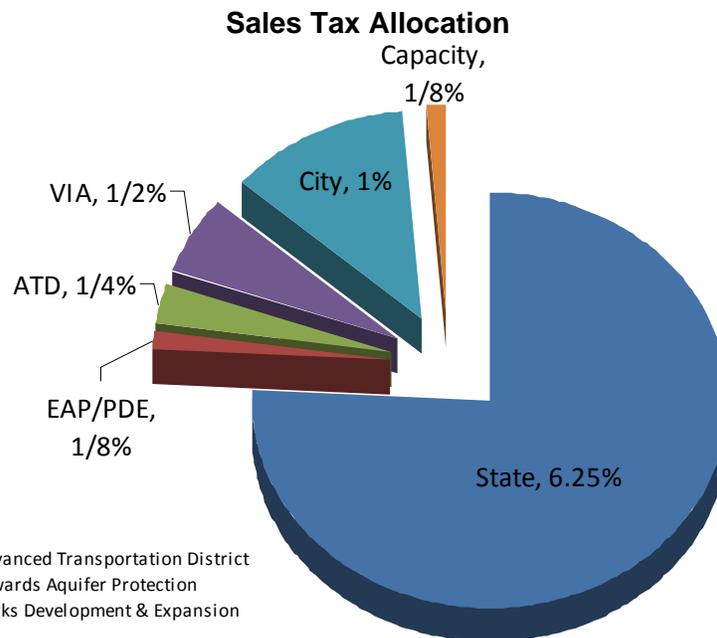
Sales tax collections have a strong positive correlation to local and national economic conditions. Therefore, current and future years' sales tax revenue projections are based on a regression model utilizing key economic indicators such as local unemployment, consumer price index, San Antonio gross metro product and actual sales subject to tax. Actual sales tax collections for the current year (FY 2012) are projected to be at \$199.3 million. The FY 2012 Adopted Budget is projected to be 6.0% higher than the FY 2011 Adopted Budget.

The following chart reflects the 10-year trend in actual collections as compared to the FY 2011 Re-estimate and FY 2012 Adopted Budget.

10 Year History – General Fund Sales Tax Revenue



San Antonio’s current sales tax rate is 8.125%. The adopted General Fund sales tax revenue excludes the sales tax collected by the City for the November 2010 Edwards Aquifer Protection (EAP) and Parks Development & Expansion (PDE) venues, and the City’s share of the Advanced Transportation District. Several entities receive percentages of all sales tax proceeds as summarized in the chart below. Currently, one-eighth of a cent remains available before the State mandated cap of 8.25% is reached.



- **Other Revenues – \$219.7 Million**

Other revenues received by the General Fund include Business and Franchise Tax, payment from the City’s Water Utility SAWS, EMS transport fees, licenses and permits, liquor by the drink, and other miscellaneous revenue. This revenue category is projected to bring in \$219.7 million in resources for fiscal year 2012.

OTHER FUND REVENUES

Solid Waste Fund

The Solid Waste Enterprise Fund monitors and records all revenues and expenses associated with the operation and maintenance of the City's Solid Waste and Environmental Services programs. Collected revenues fund various Solid Waste functions including refuse collection, brush collection, recycling programs, collection of household hazardous waste, and environmental programs including the maintenance of closed City landfills. The primary sources of revenue for the Solid Waste Fund are the Solid Waste Fee and Environmental Services Fee. These fees are assessed and billed to the customer monthly within the City Public Service (CPS) Energy billing statement whether serviced by the City or by a contracted hauling company. The Solid Waste Fee represents 78% of total available resources in FY 2012. This fee covers the cost of residential garbage and recycling collection as well as the collection of brush and bulky items. The Environmental Service Fee, which represents 14% of total available resources, is assessed to each residential household and all commercial entities serviced by CPS.

Actual Solid Waste Fee collections for FY 2011 are projected to be at \$71.3 million. This amount is \$351,129, or 0.5%, more than the \$70.9 million budgeted in FY 2011. To support the adopted enhancements, the monthly rate for the Environmental Services Fee will increase by a total of \$0.69, the first fee increase since FY 2009.

The following table details the monthly rates for FY 2011 and FY 2012.

FY 2012 Adopted Monthly Rate Changes

Monthly Fees	FY 2011 Rates	FY 2012 Rates
Solid Waste Fee	\$17.44	\$17.44
Environmental Services Fee	1.30	1.99
Total	\$18.74	\$19.43

Hotel Occupancy Tax Related Funds

The Hotel Occupancy Tax related Special Revenue funds were established to account for revenues and expenditures generated from all convention, tourism, sports, and entertainment related activities. The sources of revenue for this fund include Hotel Occupancy Tax (HOT) and facility rental and service fees from the Henry B. Gonzalez Convention Center and Alamodome.

The current Hotel Occupancy Tax rate of 16.75% levied on every room night charge is broken out at 1.75% for the County, 7% for the City, 6% for the State, and the remaining 2% is a dedicated source of revenue for the Convention Center Expansion Debt Service and future Convention Center projects. Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily room rates, estimated hotel/motel room supply, and the projected rates of inflation.

Actual Hotel Occupancy Tax collections for FY 2011 are projected to come in at \$48.1 million. This amount is \$0.3 million, or 0.6%, more than the \$47.8 million budgeted in FY 2011. HOT tax revenues in FY 2012 are projected to increase from the FY 2011 Re-Estimate by 1.9% to \$49.0 million.

The following chart reflects the 10-year trend in actual collections as compared to the FY 2011 Re-estimate and FY 2012 Adopted Budget.

Hotel Occupancy Tax Collections \$ in Millions



Storm Water Fund

The Storm Water Special Revenue Fund is designated to monitor and record all revenues and expenses associated with the operation and maintenance of all City storm water activities. The primary source of revenue is generated from a monthly Storm Water Fee initially authorized by City ordinance in FY 1993. The Storm Water Fee supports City activities responsible for storm water pollution prevention and drainage improvements as federally mandated through the Water Quality Act of 1987. The Storm Water Fee is assessed to all properties platted within the City that receive water service or sanitary sewer service and are structured with customer classifications and tiers.

The FY 2012 Adopted Budget for the Storm Water Operating Fund is \$39.1 million. Programs supported by the Storm Water Fee include River Maintenance, Vegetation Control, Tunnel Operations, Street Cleaning, Engineering, and Floodplain Management.

Since its establishment, the rate for the Storm Water Fee has increased five times. The FY 2012 Adopted Budget does not include a Storm Water Fee increase.



Revenue Enhancements



FY 2012 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

<i>Department</i>			
	Revenue Enhancement Description	FY 2011 Rate	FY 2012 Rate
			New Revenue Amount

GENERAL FUND

Fire

Increase EMS Transport Advance Life Support Level 1 Fee	\$530.00	\$545.00	\$182,276
Increase EMS Transport Advance Life Support Level 2 Fee	\$715.00	\$735.00	\$4,773
Increase EMS Transport Aid Only Fee	\$85.00	\$90.00	\$47,235
Increase EMS Transport Basic Life Support Fee	\$495.00	\$510.00	\$69,094
Increase Fire Records Fee	\$5.00 per request; \$0.55 per page	\$15.00/hour; \$0.10 per page	\$300



**FY 2012 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS**

FUND

<i>Department</i>			New Revenue Amount
	Revenue Enhancement Description	FY 2011 Rate	FY 2012 Rate

GENERAL FUND

Fire

	Increase Hazardous Material Fees	\$335.00 - any retail service station; \$70.00 - from 101 lbs to 999 lbs; \$135.00 from 1000 lbs to 4,999 lbs; \$235.00 from 5,000 lbs to 9,000 lbs, \$335.00 from 10,000 lbs to 49,999 lbs; \$500.00 from 50,000 lbs to 99,999 lbs; \$665.00 from 100,000 lbs to 499,999 lbs; \$1,000 from 500,000 lbs to 999,999 lbs; \$1,330.00 from 1,000,000 lbs to 4,999,999 lbs; \$1,665.00 from 5,000,000 lbs to 9,999,999 lbs; \$1,995.00 from 10,000,000 lbs to 49,999,999 lbs; \$2,660.00 from 50,000,000 lbs to 99,999,999 lbs; \$3,320.00 from 100,000,000 lbs and above	\$346.00 - any retail service station; \$72.00 - from 101 lbs to 999 lbs; \$139.00 from 1000 lbs to 4,999 lbs; \$243.00 from 5,000 lbs to 9,000 lbs, \$346.00 from 10,000 lbs to 49,999 lbs; \$516.00 from 50,000 lbs to 99,999 lbs; \$687.00 from 100,000 lbs to 499,999 lbs; \$1,033 from 500,000 lbs to 999,999 lbs; \$1,374.00 from 1,000,000 lbs to 4,999,999 lbs; \$1,720.00 from 5,000,000 lbs to 9,999,999 lbs; \$2,061.00 from 10,000,000 lbs to 49,999,999 lbs; \$2,748.00 from 50,000,000 lbs to 99,999,999 lbs; \$3,429.00 from 100,000,000 lbs and above	\$17,279
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Health

	Establish T-Spot Tuberculosis Fee	N/A	\$69.00	\$6,900
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GENERAL FUND TOTAL \$327,857



FY 2012 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

<i>Department</i>			New Revenue Amount
Revenue Enhancement Description	FY 2011 Rate	FY 2012 Rate	
AIRPORT OPERATING & MAINTENANCE FUND			
Aviation			
Adjust Aircraft Parking Rates (Remain-Overnight Fees)	Sliding Scale based on Aircraft weight	For Aircraft 12,500 pounds and under: \$100 per 24 hour period For Aircraft over 12,500 pounds: \$125 per 24 hour period	
Increase Long-Term Parking Garage Rate Increments	2hr-3hr: \$6.00 3hr-4hr: \$8.00	2hr-3hr: \$7.00 3hr-4hr: \$9.00	\$273,672
AIRPORT OPERATING & MAINTENANCE FUND TOTAL			\$273,672



FY 2012 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

<i>Department</i>			
	Revenue Enhancement Description	FY 2011 Rate	FY 2012 Rate
			New Revenue Amount

HOTEL OCCUPANCY TAX FUND

Convention Facilities

Establish Executive Podium Rental Rate	N/A	\$70.00/Podium	
Establish Plaza Acequia Rental Rate	N/A	F&B Event Rate: \$2,500 Flat Rate \$4,000	\$50,000
Increase Rental Rate for Convention Center Ballroom "A"	Class I (For-Profit Organizations/Public Events): Flat Charge: \$4,600 (Move In/Out: \$2,300) Min Daily Charge: \$4,310 Max Daily Charge: \$6,470 (Move In/Out: \$2,155)	Class I (For-Profit Organizations/Public Events): Flat Charge: \$5,520 (Move In/Out: \$2,760) Min Daily Charge: \$5,170 Max Daily Charge: \$7,760 (Move In/Out: \$2,585)	
	Class II (Non-Profit Organizations): Flat Charge: \$2,750 (Move In/Out: \$1,375) Min Daily Charge: \$2,500 Max Daily Charge: \$4,125 (Move In/Out: \$1,250)	Class II (Non-Profit Organizations): Flat Charge: \$3,300 (Move In/Out: \$1,650) Min Daily Charge: \$2,992 Max Daily Charge: \$4,946 (Move In/Out: \$1,496)	
	Class III (Meetings & Conventions) Flat Charge: \$2,015 (Move In/Out: \$1,005)	Class III (Meetings & Conventions) Flat Charge: \$2,410 (Move In/Out: \$1,205)	



FY 2012 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

<i>Department</i>			
	Revenue Enhancement Description	FY 2011 Rate	FY 2012 Rate
			New Revenue Amount

HOTEL OCCUPANCY TAX FUND

Convention Facilities

Increase Rental Rate for Convention Center Ballroom "B"

Class I (For-Profit Organizations/Public Events): Flat Charge: \$3,165 (Move In/Out: \$1,580) Min Daily Charge: \$2,875 Max Daily Charge: \$3,595 (Move In/Out: \$1,795)

Class I (For-Profit Organizations/Public Events): Flat Charge: \$3,790 (Move In/Out: \$1,895) Min Daily Charge: \$3,450 Max Daily Charge: \$4,310 (Move In/Out: \$1,725)

Class II (Non-Profit Organizations): Flat Charge: \$2,300 (Move In/Out:\$1,150) Min Daily Charge: \$2,300 Max Daily Charge: \$4,315

Class II (Non-Profit Organizations): Flat Charge: \$2,760 (Move In/Out:\$1,380) Min Daily Charge: \$2,760 Max Daily Charge: \$5,170

Class III (Meetings & Conventions) Flat Charge: \$1,725 (Move In/Out: \$865)

Class III (Meetings & Conventions) Flat Charge: \$2,070 (Move In/Out: \$1,035)



FY 2012 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

<i>Department</i>			New Revenue Amount
Revenue Enhancement Description	FY 2011 Rate	FY 2012 Rate	

HOTEL OCCUPANCY TAX FUND

Convention Facilities

Increase Rental Rate for Convention Center Ballroom "C"

Class I (For-Profit Organizations/Public Events): Flat Charge: \$7,475 (Move In/Out: \$3,735) Min Daily Charge: \$7,475 Max Daily Charge: \$8,195 (Move In/Out: \$3,735) Per Section Rate: \$3,595 (Move In/Out: \$1,795)

Class I (For-Profit Organizations/Public Events): Flat Charge: \$8,970 (Move In/Out: \$4,485) Min Daily Charge: \$8,970 Max Daily Charge: \$9,830 (Move In/Out: \$4,485) Per Section Rate: \$3,730 (Move In/Out: \$1,865)

Class II (Non-Profit Organizations): Flat Charge: \$6,040 (Move In/Out: \$3,020) Min Daily Charge: \$6,040 Max Daily Charge: \$6,469 (Move In/Out: \$3,020) Per Section Rate: \$2,875 (Move In/Out: \$1,440)

Class II (Non-Profit Organizations): Flat Charge: \$7,240 (Move In/Out: \$3,620) Min Daily Charge: \$7,240 Max Daily Charge: \$7,760 (Move In/Out: \$3,620) Per Section Rate: \$3,010 (Move In/Out: \$1,505)

Class III (Meetings & Conventions) Flat Charge: \$4,600 (Move In/Out: \$2,300) Per Section Rate: \$1,725 (Move In/Out: \$865)

Class III (Meetings & Conventions) Flat Charge: \$5,520 (Move In/Out: \$2,760) Per Section Rate: \$2,300 (Move In/Out: \$1,150)



**FY 2012 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS**

FUND

<i>Department</i>			
	Revenue Enhancement Description	FY 2011 Rate	FY 2012 Rate
			New Revenue Amount

HOTEL OCCUPANCY TAX FUND

Convention Facilities

Increase Rental Rates for Convention Center Bridge Hall/Gallery	Class I (For-Profit Organizations/Public Events): \$0.27/Net Sq Ft. of Space Min Daily Charge: \$1,730 Max Daily Charge: \$2,245 Move-In/Move-Out: \$865	Class I (For-Profit Organizations/Public Events): \$0.30/Net Sq Ft. of Space Min Daily Charge: \$1,895 Max Daily Charge: \$2,450 Move-In/Move-Out: \$948
	Class II (Non-Profit Organizations): \$0.21/Net Sq. Ft of Space Min Daily Charge: \$1,400 Max Daily Charge: \$1,745 Flat Charge for Non-Exhibit Events: \$1,400 Move-In/Move-Out: \$700	Class II (Non-Profit Organizations): \$0.23/Net Sq. Ft of Space Min Daily Charge: \$1,530 Max Daily Charge: \$1,910 Flat Charge for Non-Exhibit Events: \$1,530 Move-In/Move-Out: \$765
	Class III (Meetings & Conventions) \$0.21/Net Sq. Ft of Space Min Daily Charge: \$1,120 Max Daily Charge: \$1,745 Move-In/Move-Out: \$560	Class III (Meetings & Conventions) \$0.23/Net Sq. Ft of Space Min Daily Charge: \$1,220 Max Daily Charge: \$1,912 Move-In/Move-Out: \$610



FY 2012 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

<i>Department</i>			New Revenue Amount
	Revenue Enhancement Description	FY 2011 Rate	FY 2012 Rate

HOTEL OCCUPANCY TAX FUND

Convention Facilities

Increase Rental Rates for Convention Center Exhibit Hall "A"

Class I (For-Profit Organizations/Public Events): \$0.27/Net Sq Ft. of Space Min Daily Charge: \$9,270 Max Daily Charge: \$13,480 Move-In/Move-Out:\$4,635

Class I (For-Profit Organizations/Public Events): \$0.30/Net Sq Ft. of Space Min Daily Charge: \$10,150 Max Daily Charge: \$14,760 Move-In/Move-Out: \$5,075

Class II (Non-Profit Organizations): \$0.21/Net Sq. Ft of Space Min Daily Charge: \$8,400 Max Daily Charge: \$10,485 Flat Charge for Non-Exhibit Events: \$8,400 Move-In/Move-Out: \$4,200

Class II (Non-Profit Organizations): \$0.23/Net Sq. Ft of Space Min Daily Charge: \$9,200 Max Daily Charge: \$11,480 Flat Charge for Non-Exhibit Events: \$9,200 Move-In/Move-Out: \$4,600

Class III (Meetings & Conventions) \$0.21/Net Sq. Ft of Space Min Daily Charge: \$6,300 Max Daily Charge: \$10,485 Move-In/Move-Out: \$3,150

Class III (Meetings & Conventions) \$0.23/Net Sq. Ft of Space Min Daily Charge: \$6,900 Max Daily Charge: \$11,480 Move-In/Move-Out: \$3,450



FY 2012 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

<i>Department</i>			New Revenue Amount
	Revenue Enhancement Description	FY 2011 Rate	FY 2012 Rate

HOTEL OCCUPANCY TAX FUND

Convention Facilities

Increase Rental Rates for Convention Center Exhibit Hall "B"	Class I (For-Profit Organizations/Public Events): \$0.27/Net Sq Ft. of Space Min Daily Charge: \$7,415 Max Daily Charge: \$9,875 Move-In/Move-Out:\$3,708 Class II (Non-Profit Organizations): \$0.21/Net Sq. Ft of Space Min Daily Charge: \$6,650 Max Daily Charge: \$7,680 Flat Charge for Non-Exhibit Events: \$6,650 Move-In/Move-Out: \$3,325 Class III (Meetings & Conventions) \$0.21/Net Sq. Ft of Space Min Daily Charge: \$4,900 Max Daily Charge: \$7,680 Move-In/Move-Out: \$2,450	Class I (For-Profit Organizations/Public Events): \$0.30/Net Sq Ft. of Space Min Daily Charge: \$8,120 Max Daily Charge: \$10,815 Move-In/Move-Out:\$4,060 Class II (Non-Profit Organizations): \$0.23/Net Sq. Ft of Space Min Daily Charge: \$7,280 Max Daily Charge: \$8,410 Flat Charge for Non-Exhibit Events: \$7,280 Move-In/Move-Out: \$3,640 Class III (Meetings & Conventions) \$0.23/Net Sq. Ft of Space Min Daily Charge: \$5,360 Max Daily Charge: \$8,410 Move-In/Move-Out: \$2,680	
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FY 2012 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

<i>Department</i>			
	Revenue Enhancement Description	FY 2011 Rate	FY 2012 Rate
			New Revenue Amount

HOTEL OCCUPANCY TAX FUND

Convention Facilities

Increase Rental Rates for Convention Center Exhibit Hall "C"	Class I (For-Profit Organizations/Public Events): \$0.27/Net Sq Ft. of Space Min Daily Charge: \$12,360 Max Daily Charge: \$17,700 Move-In/Move-Out: \$6,180	Class I (For-Profit Organizations/Public Events): \$0.30/Net Sq Ft. of Space Min Daily Charge: \$13,530 Max Daily Charge: \$19,380 Move-In/Move-Out: \$6,765
	Class II (Non-Profit Organizations): \$0.21/Net Sq. Ft of Space Min Daily Charge: \$11,200 Max Daily Charge: \$13,770 Flat Charge for Non-Exhibit Events: \$11,200 Move-In/Move-Out: \$5,600	Class II (Non-Profit Organizations): \$0.23/Net Sq. Ft of Space Min Daily Charge: \$12,260 Max Daily Charge: \$15,070 Flat Charge for Non-Exhibit Events: \$12,260 Move-In/Move-Out: \$6,130
	Class III (Meetings & Conventions) \$0.21/Net Sq. Ft of Space Min Daily Charge: \$8,400 Max Daily Charge: \$13,770 Move-In/Move-Out: \$4,200	Class III (Meetings & Conventions) \$0.23/Net Sq. Ft of Space Min Daily Charge: \$9,200 Max Daily Charge: \$15,070 Move-In/Move-Out: \$4,600



FY 2012 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

<i>Department</i>			
	Revenue Enhancement Description	FY 2011 Rate	FY 2012 Rate
			New Revenue Amount
HOTEL OCCUPANCY TAX FUND			
Convention Facilities			
	Increase Rental Rates for Convention Center Exhibit Hall "D"	Class I (For-Profit Organizations/Public Events): \$0.27/Net Sq Ft. of Space Min Daily Charge: \$9,270 Max Daily Charge: \$13,480 Move-In/Move-Out:\$4,635	Class I (For-Profit Organizations/Public Events): \$0.30/Net Sq Ft. of Space Min Daily Charge: \$10,150 Max Daily Charge: \$14,180 Move-In/Move-Out:\$5,075
		Class II (Non-Profit Organizations): \$0.21/Net Sq. Ft of Space Min Daily Charge: \$8,400 Max Daily Charge: \$10,485 Flat Charge for Non-Exhibit Events: \$8,400 Move-In/Move-Out: \$4,200	Class II (Non-Profit Organizations): \$0.23/Net Sq. Ft of Space Min Daily Charge: \$9,200 Max Daily Charge: \$11,030 Flat Charge for Non-Exhibit Events: \$9,200 Move-In/Move-Out: \$4,600
		Class III (Meetings & Conventions) \$0.21/Net Sq. Ft of Space Min Daily Charge: \$6,300 Max Daily Charge: \$10,485 Move-In/Move-Out: \$3,150	Class III (Meetings & Conventions) \$0.23/Net Sq. Ft of Space Min Daily Charge: \$6,900 Max Daily Charge: \$11,030 Move-In/Move-Out: \$3,450
	Increase Rental Rates for Use of Exhibit Hall Space for General Session	Flat Rate Charge: \$7,380 Move-In/Move-Out: \$3,690	Flat Rate Charge: \$8,075 Move-In/Move-Out: \$4,037
	Increase Wolff Stadium Facility Access Fee	\$0.75/Ticket	\$1.00/Ticket
			\$46,000
	HOTEL OCCUPANCY TAX FUND TOTAL		
			\$96,000



**FY 2012 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS**

FUND

<i>Department</i>				New Revenue Amount
	Revenue Enhancement Description	FY 2011 Rate	FY 2012 Rate	
DEVELOPMENT SERVICES FUND				
<i>Development Services</i>				
	After Hour Fee for Counter Service for Temporary Certificate of Occupancy	N/A	\$50/Hour	\$1,300
	Completeness Review Resubmittal - Plan Review Fee	N/A	\$50/Resubmittal	\$1,300
	Completeness Review Resubmittal - Plat Review Fee	N/A	\$50/Resubmittal	\$1,500
	Contractor Number Research Fee	N/A	\$10/Contractor	\$2,600
	Manufactured Home Park Plan Amendment Fee	N/A	\$400/Amendment	\$0
	Manufactured Home Park Plan Fee	N/A	\$600/Plan	\$1,200
	Notary Fee Increase	\$3/Notary	\$6/Notary	\$7,000
	On-Line Research Fee	N/A	\$25/Hour	\$300
	Plan Review Extension Fee	N/A	25% of Plan Review Fee	\$15,000
	Sign Certification Fee	\$20/Inspection	\$50/Inspection	\$500
	Sign Plan Review Fee	N/A	\$50/Permit	\$500
	Temporary Tree Maintenance Fee	\$60/Temporary License	\$75/Temporary License	\$1,290
	DEVELOPMENT SERVICES FUND TOTAL			\$32,490



FY 2012 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

<i>Department</i>			New Revenue Amount
Revenue Enhancement Description	FY 2011 Rate	FY 2012 Rate	
SOLID WASTE OPERATING & MAINTENANCE FUND			
<i>Solid Waste Management Department</i>			
Adjust Out-of-Cycle Brush and Bulky Collection Rate	\$50.00 for first eight cubic yards; \$25.00 for each additional eight cubic yards	\$50.00 for first four cubic yards; \$25.00 for each additional four cubic yards	\$215,000
Increase Environmental Services Fee	\$1.30/month	\$1.99/month	\$4,552,966
SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL			<u>\$4,767,966</u>





Program Changes

Improvements



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND				
<i>Department</i>				
Improvement Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Animal Care Services</i>				
Add Resources to Support Free and Low-Cost Spay/Neuter Surgeries	250,000	250,000	0	0
Adds resources to maintain funding for free and low-cost spay/neuter surgeries. This improvement will fund 4,000-5,000 surgeries each year.				
Add Funding for Animal Care Education Program Awareness	70,000	0	0	0
Adds funding to assist with door to door community canvassing in educating the public on the importance of spay/neuter and licensing.				
Add Funding for 1 Clinic Manager	61,650	78,372	1	0
Adds funding for 1 Clinic Manager to improve operations and improve the health of animals in the shelter.				
Add Funding for 3 Dispatcher Positions to Increase Availability of Animal Control Officers in the Field	104,618	128,010	3	0
Adds funding for 3 Dispatcher positions to increase availability of Animal Control Officers and provide greater response to stray animal complaints.				
Add Funding for 2 Animal Care Attendants, 1 Veterinary Technician, and 1 Administrative Assistant I to Expand Services at the Brooks Kennel Facility	339,961	164,492	4	0
Adds funding for 2 Animal Care Attendants, 1 Veterinary Technician, and 1 Administrative Assistant I to expand services at the Brooks Kennel Facility. This improvement will open the Brooks Kennel Facility to the Public for Adoptions and expand capacity by 40 kennels.				
Add Funding to Establish a "High-Volume" Pet Placement Partner	250,000	0	0	0
Adds funding to establish a "High-Volume" Pet Placement Partner. This improvement will provide high-volume rescue services for the City. The Rescuer will commit to rescuing more than 6,000 animals annually by FY 2015.				



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND				
<i>Department</i>				
Improvement Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Animal Care Services</i>				
Add Funding for Licensing Awareness Campaign	150,000	0	0	0
<p>This improvement will target areas of concentrations with the highest number of strays, unaltered animals, and unlicensed pets.</p>				
<i>Animal Care Services Total</i>	1,226,229	620,874	8	0



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND				
<i>Department</i>				
Improvement Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Center City Development</i>				
Inner City Economic Development Incentives	3,000,000	0	0	0
Adds Resources to support economic development projects and stimulate development targeted toward neighborhoods in the downtown area. Funds will be targeted for constructing necessary public infrastructure, promoting infill housing, improving facades, and addressing traffic and mobility issues.				
Add One-time Funding for San Antonio Growth on the Eastside	40,000	0	0	0
Adds one-time operating resources for San Antonio Growth on the Eastside to continue to promote, renew, and empower the economic and cultural vitality of San Antonio's Eastside.				
Add 1 Position and Resources for OUR SA Brownfields Program	72,308	87,917	1	0
Adds staff and resources to include 1 full-time position that will develop, manage, and oversee a Brownfields program. This position will assist in the identification and inventory of brownfield sites, assist in clean up, enforcement, and redevelopment efforts that support commercial, and residential uses.				
Add 1 Special Projects Manager Position for Mission-Drive In Redevelopment	0	100,000	1	0
Adds a Special Projects Manager position and other professional services for the Mission-Drive In Redevelopment. The position will manage and oversee proposed developments that include a public library, single family and apartment units, and commercial, retail, and office space. The FY 2011 Budget included \$100,000 in one time funds for a contract position related to this project. The one-time funds will be used to fund the position for at least 14 months until the start of FY 2013. In FY 2013, \$78,373 will fund the position's salary and the remaining amount of \$21,627 will be used for marketing and financial services.				
<i>Center City Development Total</i>	<u>3,112,308</u>	<u>187,917</u>	<u>2</u>	<u>0</u>



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND				
<i>Department</i>				
Improvement Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>City Clerk</i>				
Add 1 Senior Administrative Assistant to the Office of the City Clerk	42,586	42,586	1	0
Adds 1 Senior Administrative Assistant to the Office of the City Clerk to support the Passport Program.				
<i>City Clerk Total</i>	<u>42,586</u>	<u>42,586</u>	<u>1</u>	<u>0</u>
<i>Customer Service & 311</i>				
Add 1 Special Projects Manager Position	78,373	78,373	1	0
Adds 1 Special Projects Manager to the City Manager's Office. The position will monitor the Customer Relationship Management (CRM) reporting efforts for the City Manager's Office. With the implementation of the CRM system, the City Manager's Office will heavily utilize the CRM reporting function to provide real time updates to Executive Leadership Team and City Council members.				
<i>Customer Service & 311 Total</i>	<u>78,373</u>	<u>78,373</u>	<u>1</u>	<u>0</u>
<i>Delegate Agencies</i>				
Provide Additional Resources to Support Expanded Services at Haven for Hope	1,000,000	1,000,000	0	0
Provides additional resources to support the need for expanded services at Haven for Hope, including a new mental health unit, additional case management and security services for Prospects Courtyard, and additional residential capacity for the transformational campus.				
Add funding to Human and Workforce Development Agencies to Maintain FY 2011 Funding Levels in FY 2012	285,940	0	0	0
Adds funding to delegate agencies to offset 16.5% Federal Government Budget Reduction in Community Development Block Grant (CDBG). The agencies are in the second year of the two-year funding cycle. These funds are to maintain funding at current contract levels for FY 2012.				
<i>Delegate Agencies Total</i>	<u>1,285,940</u>	<u>1,000,000</u>	<u>0</u>	<u>0</u>



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND				
<i>Department</i>				
Improvement Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Development Services</i>				
Redirection of Resources for Recently Approved Building Standards Board	210,288	220,053	2	0
Adds resources for the building Standards Board to include 2 Sr. Administrative Assistant positions and funding for required certified mailings, recording of board hearings, and orders.				
Redirect Resources to Augment Use of Restitution Workers and Volunteers	108,844	132,015	3	0
Adds 1 Volunteer Services Coordinator and 2 Maintenance Crew Leaders to organize and increase utilization of volunteers, and restitution workers to paint over graffiti.				
<i>Development Services Total</i>	<u>319,132</u>	<u>352,068</u>	<u>5</u>	<u>0</u>
<i>Economic Development</i>				
Add Resources to Economic Development Incentive Fund	4,000,000	0	0	0
Adds resources to attract, expand, and retain businesses, create new jobs, and stimulate development and investment across the City.				
<i>Economic Development Total</i>	<u>4,000,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Fire</i>				
Payroll Administrative Support: Add 2 Management Analysts and Maintenance Support for the Replacement of PayFire to a New Software System.	106,174	198,426	2	0
Additional personnel will allow for segregation of duties, reconciliation, time approval process, security and audit trail requirements.				
Vehicle Maintenance: Add 4 Emergency Vehicle Equipment Technicians & 1 Stock Control Crew Leader	198,711	238,965	5	0
This improvement will increase the total number of Emergency Vehicle Equipment Technicians from 20 to 24. This improvement will also add 1 Stock Control Crew Leader as a result of adding the 4 new Emergency Vehicle Technicians.				
<i>Fire Total</i>	<u>304,885</u>	<u>437,391</u>	<u>7</u>	<u>0</u>



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

Department

Improvement Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Health</i>				
Add 1 Tobacco Program Manager Position Adds a program manager to provide management of tobacco prevention activity City-wide.	80,473	80,473	1	0
Add 1 Project Worth Program Coordinator Position Adds an additional Project Worth program coordinator to enhance services to prevent teen pregnancy.	49,088	49,088	1	0
Add 1 Assistant to the Director for Administration and Operations Position and 1 Epidemiology Program Manager Position Adds 1 Assistant to the Director for Administration and Operations position to improve oversight of division and 1 Epidemiology Program Manager position to improve program evaluation and outcomes.	207,008	207,008	2	0
<i>Health Total</i>	336,569	336,569	4	0



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND				
<i>Department</i>				
Improvement Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Human Services</i>				
<p>Add Funding to Enhance Contract Management</p> <p>Adds 1 Senior Management Analyst position to provide oversight of the DHS Contract Management & Monitoring Section. Adds 2 Management Analyst positions to provide greater monitoring and analysis of the performance and expenditures of Delegate Agencies that receive Consolidated Funding.</p>	148,223	186,149	3	0
<p>Fund Additional Operational Support for Very Early Childhood Centers</p> <p>Adds funding for Very Early Childhood Centers to provide additional support services to families utilizing the centers as well as caregivers living in surrounding neighborhoods.</p>	200,000	200,000	0	0
<p>Fund Financial Aid Saturday Workshop Events</p> <p>Adds resources to San Antonio Education Partnership to fund Saturday workshops to provide families with assistance on filling out and applying for Financial Aid for college, specifically the Free Application for Federal Student Aid (FAFSA).</p>	50,000	0	0	0
<p>Add 1 Coordinator to Enhance Education Programs and Services</p> <p>Adds funding for 1 Education Coordinator position to lead development and implementation of cohesive education policy strategies between DHS divisions; ensure coordination and promotion of education activities within DHS and across City departments; and serve as the City's education liaison to external education stakeholders.</p>	77,829	99,946	1	0
<p>Redirect San Antonio Education Partnership Overhead Costs to Fund Scholarships and Incentives for College Completion</p> <p>Continues the final year of a three year plan to redirect funding from overhead costs related to City support of the San Antonio Education Partnership (SAEP) to scholarships and incentives for college completion.</p>	436,106	436,106	0	0



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

Department

Improvement Title and Description

**FY 2012
Amount**

**Recurring
Amount**

**Civilian
Positions**

**Uniform
Positions**

GENERAL FUND

Human Services

Redirect Resources to Fund Ambassador Program

100,000

100,000

0

0

Adds resources for the Ambassador program through the redirection of funds from a DHS-managed employment program. The Ambassador program is a City Council initiative designed to attract first year college students, through summer internships and training, to remain or return to San Antonio to live and work after graduation.

Enhance Summer Youth Employment Program

500,000

500,000

0

0

Adds \$250,000 in resources and redirects \$250,000 from a DHS-managed employment program to provide for a total of \$500,000 in recurring resources for a summer youth employment program. Participants will take part in a six week career exploration and employment experience. Youth must apply for these positions and complete fifteen hours of job readiness training. Each participant will receive a weekly stipend based on number of hours worked.

Human Services Total

1,512,158

1,522,201

4

0



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND				
<i>Department</i>				
Improvement Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Library</i>				
On-line One-on-One Tutoring Service	75,000	75,000	0	0
Adds funding to continue Tutor.com service, which provides live homework help in English and Spanish to students in kindergarten through college preparation, as well as career and adult education services to help job seekers and adult learners in the community. The State grant that was previously used to fund Tutor.com has been eliminated for FY 2012.				
Add Funding to Expand Service Hours at the Molly Pruitt Library to 56 Hours per Week	150,000	150,000	0	0
Adds funding to expand service hours at the Molly Pruitt Library to 56 hours per week. This improvement will add over 1,300 service hours per year.				
Add Funding to Expand Kinder-Readiness Program	150,000	150,000	0	0
Adds funding to expand the kinder-readiness program. This improvement will increase the number of monthly visits to Head Start Centers, preschools and child care centers.				
Add Funding to Library Budget for Purchase of Books and Other Materials	250,000	250,000	0	0
Adds recurring funding for the purchase of Library books and other materials. This enhancement will increase the total materials budget for FY 2012 to \$3,817,756.				
Add Funding for Deferred Maintenance at Various Library Facilities	205,000	0	0	0
Adds funding for deferred maintenance at various facilities totaling \$2 Million. This improvement combines additional General Fund resources of \$205,000 with \$1.6 Million in Certificates of Obligation and \$250,000 in existing Library funds.				
Add Resources for Mowing of Area Surrounding Mission Library	50,000	50,000	0	0
Adds resources for mowing of undeveloped City-owned area surrounding the Mission Library.				
<i>Library Total</i>	<u>880,000</u>	<u>675,000</u>	<u>0</u>	<u>0</u>



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND				
<i>Department</i>				
Improvement Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Mayor & Council</i>				
Add Funding for Mail and Postage Services in Mayor and City Council Budgets	22,000	22,000	0	0
Adds funding to increase the mail and postage services budget by \$2,000 for Mayor and each City Council District.				
Convert 1 Contract Position in Mayor's Office to a City Position	18,001	18,001	0	0
Adds resources to convert 1 contract position in the Mayor's Office to a City position.				
City Council Administrative Support Staff Compensation	150,000	150,000	0	0
Adds funding to increase the Administrative Support Staff compensation budget by \$15,000 for each City Council District.				
<i>Mayor & Council Total</i>	<u>190,001</u>	<u>190,001</u>	<u>0</u>	<u>0</u>
<i>Municipal Court</i>				
Adds One-Time Resources for Citywide Parking Enforcement Pilot Program	184,609	57,867	1	0
Adds one-time resource to fund a Citywide parking enforcement pilot program. These resources will be used to hire temporary Parking Enforcement Officer positions to increase enforcement outside the Downtown area.				
<i>Municipal Court Total</i>	<u>184,609</u>	<u>57,867</u>	<u>1</u>	<u>0</u>
<i>Non-Departmental</i>				
Add Resources to Support Generation Texas (GenTX) Initiatives	100,000	100,000	0	0
Adds resources to support Generation Texas (GenTX) initiatives focused on creating a culture of college and career education in San Antonio.				
Add One-Time Resources for China Initiative	75,000	0	0	0
Adds one-time resources to support China Initiative efforts in establishing new markets and relationships in China.				
<i>Non-Departmental Total</i>	<u>175,000</u>	<u>100,000</u>	<u>0</u>	<u>0</u>



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND				
<i>Department</i>				
Improvement Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>One-Time Projects</i>				
Provide One-time Resources for Wheatley Heights Sports Complex Provides a \$600,000 one-time contribution over two years to support operations and maintenance for the Wheatley Heights Sports Complex.	300,000	300,000	0	0
Fund SA 2020 Accountability Data Collection and Analysis Provides funding for an SA 2020 accountability data center to fund data collection analysis and reporting of SA 2020 metrics.	160,000	0	0	0
Provide One-Time Additional Resources for San Antonio Children's Museum Provides one-time additional resources for San Antonio Children's Museum, doubling the recommended budget of \$70,000 in art agency funding.	70,000	0	0	0
Add One-time Funding for Demolition of Unsafe Property Adds one-time funding for demolition of unsafe private property constituting a public nuisance.	400,000	0	0	0
Add One-time Funding for Engineering Analysis Adds one-time funding for engineering analysis of property at 1312 Guadalupe Street for restoration and rehabilitation.	100,000	0	0	0
<i>One-Time Projects Total</i>	<u>1,030,000</u>	<u>300,000</u>	<u>0</u>	<u>0</u>



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND				
<i>Department</i>				
Improvement Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Parks & Recreation</i>				
Extend Pool Hours at 4 City Pools	381,567	381,567	0	0
<p>Adds funding to extend pool hours at 4 City pools beyond the regular season of Mid-June through Mid-August. This will open the pools during the week of Spring Break (Tuesday-Sunday 1-7pm) as well as extend the regular Summer season by beginning the season in May (Tuesday, Wednesday, and Thursday from 4-7pm and Saturday 1-7pm) and ending the season in October. This also adds funding for dedicated lap swimming times on Tuesday, Wednesday, and Thursday mornings from 7:30-9:30am during Spring Break as well as during the pool season (May through October).</p>				
Add Operating Resources for Morgan's Wonderland Contingent Upon Acceptable Business Plan	100,000	100,000	0	0
<p>Adds operating resources for Morgan's Wonderland contingent upon adequate business plan acceptable to the City of San Antonio.</p>				
<i>Parks & Recreation Total</i>	481,567	481,567	0	0



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND				
<i>Department</i>				
Improvement Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Police</i>				
Helicopter Mechanic and Mechanic Supervisor	116,310	135,183	2	0
Adds 1 full-time mechanic plus 1 full-time supervisory mechanic in response to a January 2011 Federal Aviation Administration (FAA) safety inspection report that recommended additional staffing to prevent maintenance errors.				
Add City's Contribution for Potential COPS Grant Funding	597,989	432,589	0	0
Provides funding for the City's contribution for COPS grant to add 25 police officers that was applied for in May. The estimated award date is September 2011.				
Redirect 17 Police Officers to Neighborhood Patrol	848,421	1,035,658	17	0
Civilianizes and moves 17 sworn positions from the Communications Unit. The current 17 sworn personnel of 1 Lieutenant, 7 Sergeants, 1 Detective, and 8 Police Officers will be redirected within the department. The lieutenant position will backfill the Lieutenants position in Patrol that was redirected to Airport Police Operations, the sergeants will be redirected to Patrol, the detective will be assigned to Narcotics, and the police officers will be redirected to Patrol.				
<i>Police Total</i>	<u>1,562,720</u>	<u>1,603,430</u>	<u>19</u>	<u>0</u>
<i>Public Works</i>				
Pavement Preservation	1,805,252	1,558,711	8	0
Enhances pavement preservation program by 17 additional miles annually. This will allow for a more proactive approach to street maintenance by reducing the rate of street deterioration.				
<i>Public Works Total</i>	<u>1,805,252</u>	<u>1,558,711</u>	<u>8</u>	<u>0</u>
GENERAL FUND TOTAL	<u><u>18,527,329</u></u>	<u><u>9,544,555</u></u>	<u><u>60</u></u>	<u><u>0</u></u>



FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS

FUND

Department

Improvement Title and Description

**FY 2012
Amount**

**Recurring
Amount**

**Civilian
Positions**

**Uniform
Positions**

GENERAL FUND

Compensation (Civilian Employees)

Employee Compensation

6,964,384

6,964,384

0

0

Provides funding for changes to non-uniform employee compensation in FY 2012. Funding includes a 2.42% cost of living adjustment, deferred compensation and performance pay, and continued implementation of the tenure-based Step Pay Plan for skilled craft, service maintenance, office clerical, paraprofessional, and technical positions. Funding also includes continuation of the VIA Bus Pass program.

Compensation (Civilian Employees) Total

6,964,384

6,964,384

0

0

GENERAL FUND TOTAL

25,491,713

16,508,939

0

0



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>			
Improvement Title and Description	FY 2012 Amount	Recurring Amount	New Positions
ADVANCED TRANSPORTATION DISTRICT FUND			
<i>Public Works</i>			
Adds Funding for 1 Engineering Associate Position	49,871	58,742	1
Adds funding for 1 Engineering Associate position to the Advanced Transportation District Fund. This position will provide planning and design services for the Hike & Bike program.			
<i>Public Works Total</i>	49,871	58,742	1
ADVANCED TRANSPORTATION DISTRICT FUND TOTAL	49,871	58,742	1



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>			
Improvement Title and Description	FY 2012 Amount	Recurring Amount	New Positions
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND			
<i>Capital Improvements Management Services</i>			
Web Portal Software Upgrade	250,000	250,000	0
Provides funding for a hosted enterprise capital improvements project portal system, including annual unlimited licensing, technical and maintenance support, and upgrades to the system.			
<i>Capital Improvements Management Services Total</i>	250,000	250,000	0
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND TOTAL	250,000	250,000	0



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

Department

Improvement Title and Description

**FY 2012
Amount**

**Recurring
Amount**

**New
Positions**

CULTURAL AFFAIRS FUND

Cultural Affairs

Fund Implementation of Data Gathering Survey

35,000

0

0

Adds funding for a survey to gather additional data regarding key indicators in Arts and Cultural Areas to include number of creative activities.

Cultural Affairs Total

35,000

0

0

CULTURAL AFFAIRS FUND TOTAL

35,000

0

0



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND			
<i>Department</i>			
Improvement Title and Description	FY 2012 Amount	Recurring Amount	New Positions
DEVELOPMENT SERVICES FUND			
<i>Development Services</i>			
Add Funding for Plan Scanning Improvement	150,000	150,000	0
Provides for the backlog of printed plans to be scanned electronically. This will allow for 300 boxes of building plans to be scanned per year for 3 years.			
<i>Development Services Total</i>	<u>150,000</u>	<u>150,000</u>	<u>0</u>
<i>Planning & Community Development</i>			
City South Effectiveness Study and Economic Development Strategic Plan	150,000	0	0
Provides one-time resources to conduct an effectiveness study and economic development strategic plan for City South during FY 2012.			
<i>Planning & Community Development Total</i>	<u>150,000</u>	<u>0</u>	<u>0</u>
DEVELOPMENT SERVICES FUND TOTAL	<u><u>300,000</u></u>	<u><u>150,000</u></u>	<u><u>0</u></u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND			
<i>Department</i>			
Improvement Title and Description	FY 2012 Amount	Recurring Amount	New Positions
EMPLOYEE BENEFITS INSURANCE FUND			
<i>Human Resources</i>			
Add One-time Funding for Smoking Cessation Program Adds one-time funding to increase promotion of smoking cessation program to employees at no cost through Quit for Life.	27,701	0	0
Add 2 Wellness Coaches Adds 2 Wellness coaches to meet one-on-one with employees to deliver prevention and lifestyle intervention services that focus on nutrition, physical activity, weight management and reduction of risk for chronic disease.	142,192	142,192	2
Add Funding for Fitness Center Subsidy Adds funding for a monthly stipend for employees who join and actively participate at a fitness center.	303,120	303,120	0
Provides Funding for Retiree Wellness Programs Provides funding for retiree wellness programs such as health assessment and nurse line campaigns, flu shot clinics, weight management incentives, and on-site health fairs.	62,610	62,610	0
<i>Human Resources Total</i>	<u>535,623</u>	<u>507,922</u>	<u>2</u>
EMPLOYEE BENEFITS INSURANCE FUND TOTAL	<u><u>535,623</u></u>	<u><u>507,922</u></u>	<u><u>2</u></u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND			
<i>Department</i>			
Improvement Title and Description	FY 2012 Amount	Recurring Amount	New Positions
HOTEL OCCUPANCY TAX FUND			
<i>Convention & Visitors Bureau</i>			
Enhance Marketing Programs	260,000	260,000	0
Provides funding for focused marketing programs such as a Student Film Marketing Program, an expanded International Marketing Program, a CEO-focused Marketing Program, a Certified Tourism Ambassador Program, and funds various themed marketing programs including holiday-centered programs.			
Motion Picture Incentive Program	250,000	250,000	0
Provides funding for a City-based film incentive program to complement a similar program from the State. The funds will be used to reimburse qualified film production expenses based on the size of the film's production budget.			
<i>Convention & Visitors Bureau Total</i>	510,000	510,000	0
HOTEL OCCUPANCY TAX FUND TOTAL	510,000	510,000	0



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND			
<i>Department</i>			
Improvement Title and Description	FY 2012 Amount	Recurring Amount	New Positions
MUNICIPAL COURT TECHNOLOGY FUND			
<i>Municipal Court</i>			
Enhance License Plate Recognition Program	51,000	0	0
Adds funding to purchase and install license plate recognition software in three existing Marshal vehicles, allowing Marshals to resolve more outstanding warrants through rapid identification of vehicle owners with outstanding warrants.			
Add Funding to Support Pilot Video Court System	100,000	0	0
Adds funding to support a Pilot Video Court System. The City will partner with Tyler Technologies and Cisco Systems, Inc to initiate a pilot program to make available a video court system. Citizens will be able to speak to a judge in real time and make payment on existing citations from a video kiosk in a remote location. Cisco will provide funding for hardware and programming. This improvement provides funds for operation and maintenance.			
<i>Municipal Court Total</i>	151,000	0	0
MUNICIPAL COURT TECHNOLOGY FUND TOTAL	151,000	0	0



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>			
Improvement Title and Description	FY 2012 Amount	Recurring Amount	New Positions
PURCHASING & GENERAL SERVICES FUND			
<i>Building & Equipment Services</i>			
Add 2 Stock Clerk Positions Resulting from Fleet Comprehensive Budget Review	74,130	74,130	2
<p>Adds funding for 2 Stock Clerk positions as a result of recommendations from the Fleet Comprehensive Budget Review.</p>			
<i>Building & Equipment Services Total</i>	74,130	74,130	2
PURCHASING & GENERAL SERVICES FUND TOTAL	74,130	74,130	2



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

Department

Improvement Title and Description

**FY 2012
Amount**

**Recurring
Amount**

**New
Positions**

RESTRICTED FUNDS

City-wide

Compensation Program for Civilian Employees

5,863,402

5,863,402

0

Provides funding for changes to non-uniform employee compensation in FY 2012. Funding includes a 2.42% cost of living adjustment, deferred compensation and performance pay, and continued implementation of the tenure-based Step Pay Plan for skilled craft, service maintenance, office clerical, paraprofessional, and technical positions.

City-wide Total

5,863,402

5,863,402

0

RESTRICTED FUNDS TOTAL

5,863,402

5,863,402

0



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND			
<i>Department</i>			
Improvement Title and Description	FY 2012 Amount	Recurring Amount	New Positions
SOLID WASTE OPERATING & MAINTENANCE FUND			
<i>Solid Waste Management</i>			
Redirect Temporary Services Funds to Create 2 Permanent Maintenance Crew Leader Positions	50,884	56,343	2
Redirects funding from temporary services to add 2 Maintenance Crew Leader positions. These positions will supervise crews responsible for the distribution of brush and bulky collection notices to residents. The addition of these positions will allow for greater responsiveness and customer service.			
Enhance Services to Residents and Reduce Illegal Dumping Through Additional Bulky Waste Collection	3,317,015	4,983,233	38
Adds resources to increase the number of curbside bulky waste collections from once to twice a year. This improvement will enhance services for residents and reduce illegal dumping in the community. Funding will provide 9 additional Brush Crews and necessary equipment, including nine grappler trucks and eighteen tractor trailer combinations.			
Purchase of 6 Additional Brush Trucks and Trailers	157,508	242,938	0
Funds the purchase of 6 new tractor trailer combinations (brush trucks) for the brush and bulky collection program. This purchase is the first phase of a plan to purchase 12 brush trucks needed as a result of increased volume. The remaining trucks will be replaced in FY 2013.			
Enhance Customer Service at Brush Recycling Facilities (Adds 2 Cashier Positions)	63,052	78,216	2
Enhances customer service at brush recycling facilities by adding 2 Cashier positions. This improvement will allow the department to achieve maximum processing speeds to minimize customer wait time. Additional scales and other recent improvements to the City's curbside brush collection program have doubled the traffic capacity and increased the volume of brush.			
Enhance Recycling Program Efforts in Support of 10-Year Plan (Adds 6 Positions)	402,594	309,378	6
Adds 6 positions to support outreach related to the Organic Material Recovery Program. These positions will be responsible for organics education, program compliance, and other duties related to program implementation.			



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND			
<i>Department</i>			
Improvement Title and Description	FY 2012 Amount	Recurring Amount	New Positions
SOLID WASTE OPERATING & MAINTENANCE FUND			
<i>Solid Waste Management</i>			
Increase Brush Grinding Capacity at Bitters Brush Recycling Center	350,000	0	0
Funds the increase of brush grinding capacity at the Bitters Brush Recycling Center by specifying a larger capacity grinder for a replacement unit scheduled in May 2012.			
Create Neighborhood Drop Off Collection Centers to Reduce Illegal Dumping	3,275,628	894,150	9
Adds resources to develop neighborhood Drop Off Collection Centers to reduce illegal dumping. This improvement provides residents with an opportunity to dispose of bulky waste at no cost in conveniently located facilities. Funding will provide for site construction as well as 9 positions to operate the two facilities. Operations will begin at two sites in FY 2012 and two sites in FY 2013.			
Add Funding for Continuing Implementation of the DriveCam Safety System	130,000	55,000	0
Adds funding for the continued implementation of the DriveCam Safety System, which consists of cameras installed in solid waste trucks to monitor driver behavior. The department has installed the system on 140 solid waste collection vehicles, resulting in a reduction of high-risk driving events. This improvement will provide funding for the installation and monitoring of cameras on an additional 100 vehicles and is anticipated to enhance driver safety.			
Add Funding for Solid Waste Monthly Rate Assistance Program	200,000	0	0
Adds \$200,000 in one-time resources to fund a Rate Assistance Program targeted towards seniors, disabled residents and low-income families to subsidize the cost of the adopted Solid Waste rate increase.			
Expand Recycling Opportunities in Parks and Downtown Locations	524,000	0	0
Adds \$524,000 in one-time resources to continue the installation of recycling containers throughout City parks and Downtown locations, including the Riverwalk.			



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND			
<i>Department</i>			
Improvement Title and Description	FY 2012 Amount	Recurring Amount	New Positions
SOLID WASTE OPERATING & MAINTENANCE FUND			
<i>Solid Waste Management</i>			
Add \$1.3 Million to Continue Alley Improvements Program	1,300,000	0	0
<p>Adds \$1.3 million from the Solid Waste Operating and Maintenance Fund to continue alley improvements program begun in FY 2009. Improved alley conditions will result in less risk of crew injuries and damage to Solid Waste automated collection trucks. This improvement will add to the recurring \$1 million budgeted in the Storm Water Operating and Maintenance Fund for alleys.</p>			
Fund Improvements at Service Centers	516,007	5,130	0
<p>Funds physical improvements at the City's four Service Centers as part of a comprehensive plan developed to enhance the existing service centers by improving the crew quarters, parking areas, restrooms and security.</p>			
<i>Solid Waste Management Total</i>	<u>10,286,688</u>	<u>6,624,388</u>	<u>57</u>
SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL	<u><u>10,286,688</u></u>	<u><u>6,624,388</u></u>	<u><u>57</u></u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2012 Amount	Recurring Amount	New Positions
Improvement Title and Description			
STORM WATER OPERATIONS FUND			
<i>Public Works</i>			
San Antonio River Water Quality & Flood Control Program	368,232	321,791	1
Installs retractable inlet protectors and automates the Riverwalk flood control detection system. This improvement adds 1 Senior Electrician. The SA River will be cleaned once every other year.			
<i>Public Works Total</i>	<u>368,232</u>	<u>321,791</u>	<u>1</u>
STORM WATER OPERATIONS FUND TOTAL	<u><u>368,232</u></u>	<u><u>321,791</u></u>	<u><u>1</u></u>



Mandates



FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND MANDATES

FUND

<i>Department</i>				
Mandate Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Fire</i>				
Public Safety Dispatch Center & Public Safety Headquarters	164,711	494,133	0	0
<p>This mandate provides for the operational and maintenance costs for the new Public Safety Headquarters and Public Safety Answering Point facilities. The anticipated expenses are net of the current cost to maintain the Nueva Police Central Station and the Fire Headquarters located at Auditorium Circle. The Emergency 911 Dispatch Call Center is anticipated to open in December 2011. The Public Safety Headquarters is scheduled to open by August 2012.</p>				
Computer Aided Dispatch (CAD) and Records Management System (RMS) Implementation & Maintenance	267,120	267,120	0	0
<p>Continues funding for the operations and maintenance of the Computer Aided Dispatch (CAD) and Records Management System (RMS).</p>				
Collective Bargaining Agreement	3,784,712	3,784,712	0	1
<p>Funds the 2.2% contractual salary increase for uniform employees for FY 2012 as well as the costs associated with the new Deputy Chief position that is added in FY 2012 per the contract.</p>				
<i>Fire Total</i>	4,216,543	4,545,965	0	1



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND MANDATES**

FUND

Department

Mandate Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Library</i>				
Parman Branch Library	215,000	215,000	0	0
<p>The new Parman Branch Library, located in District 9, opened for service on May 7, 2011. Partial funding was included in FY 2011 in the amount of \$856,638 to support the opening of the new branch. This mandate provides for the incremental costs to fully fund the general maintenance and operations of the Parman Branch Library in FY 2012.</p>				
Mission Drive In Marquee Basic Maintenance	215,000	215,000	0	0
<p>This mandate provides basic maintenance service for the existing improvements at the Mission Marquee, adjacent to the new Mission Library, in the following areas: security, irrigation, mowing, landscape maintenance and graffiti abatement.</p>				
Mission Branch Library	215,000	215,000	0	0
<p>The new Mission Branch Library, located in District 3, opened for service on April 30, 2011. Partial funding was added in FY 2011 in the amount of \$868,222 to support the opening of the new branch. This mandate provides for the incremental costs to fully fund the general maintenance and operations of the Mission Branch Library in FY 2012.</p>				
<i>Library Total</i>	<u>645,000</u>	<u>645,000</u>	<u>0</u>	<u>0</u>



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND MANDATES**

FUND

Department

Mandate Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
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GENERAL FUND

Parks & Recreation

Parks Linear Greenway Program

206,711	183,502	2	0
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Supports the maintenance of additional miles of creekway and multi-use trails acquired through the Sales Tax Venues. Approximately 8.5 miles and 103 acres in new trail and park development will become available in FY 2012. In FY 2012 one additional Crew Leader and one Maintenance Worker will provide sanitation as well as land management along the greenway segments.

Park Acquisitions & Development

272,389	266,786	1	0
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Supports the acquisition of new acreage and development of existing parks through bond issues, grants, and other funds. In FY 2012, approximately 85 new features, 125 acres and 1.75 miles of exercise trails will be added to the park inventory. An additional Maintenance Worker is necessary to provide sanitation services for the new parks and new amenities at existing parks. Additional contractual services, materials and supplies will be utilized to support maintenance of the facilities.

Parks & Recreation Total

479,100	450,288	3	0
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**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND MANDATES**

FUND				
<i>Department</i>				
Mandate Title and Description	FY 2012 Amount	Recurring Amount	Civilian Positions	Uniform Positions
GENERAL FUND				
<i>Police</i>				
Computer Aided Dispatch (CAD) and Records Management System (RMS) Implementation & Maintenance	267,120	267,120	0	0
Continues funding for the operations and maintenance of the Computer Aided Dispatch (CAD) and Records Management System (RMS).				
Public Safety Dispatch Center & Public Safety Headquarters	164,711	494,133	0	0
This mandate provides for the operational and maintenance costs for the new Public Safety Headquarters and Emergency 911 Dispatch Call Center facilities. The anticipated expenses are net of the current cost to maintain the Nueva Police Central Station and the Fire Headquarters located at Auditorium Circle. The Public Safety Answering Point is anticipated to open in December 2011. The Public Safety Headquarters is scheduled to open by August 2012.				
Collective Bargaining Agreement	7,185,621	7,185,621	0	1
Funds the contractual 3% salary increase for uniform employees for FY 2012, the increase in clothing allowance to \$960 per year, and the additional costs associated with a new Deputy Chief position.				
TxDOT DWI Step Grant Cash Match	200,000	200,000	0	0
The Texas Department of Transportation (TxDOT) DWI Selective Traffic Enforcement Program (STEP) is designed to help the City of San Antonio Police Department increase its DWI/Speed/Intersection control enforcement through overtime efforts of Traffic Officers.				
<i>Police Total</i>	<u>7,817,452</u>	<u>8,146,874</u>	<u>0</u>	<u>1</u>
GENERAL FUND TOTAL	<u>13,158,095</u>	<u>13,788,127</u>	<u>3</u>	<u>2</u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS MANDATES**

FUND			
<i>Department</i>			
Mandate Title and Description	FY 2012 Amount	Recurring Amount	New Positions
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND			
<i>Capital Improvements Management Services</i>			
Add 1 Senior Real Estate Specialist to Carryout New Legislation Requirements	55,535	64,532	1
Provides funding to add 1 Senior Real Estate Specialist to carryout Senate Bill #18 initiative. The law requires all condemning authorities to provide relocation assistance for displaced categories. The new legislation requires specific acquisition and relocation requirements which will require additional staff to comply with the new law.			
<i>Capital Improvements Management Services Total</i>	<u>55,535</u>	<u>64,532</u>	<u>1</u>
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND TOTAL	<u><u>55,535</u></u>	<u><u>64,532</u></u>	<u><u>1</u></u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS MANDATES**

FUND

<i>Department</i>			
Mandate Title and Description	FY 2012 Amount	Recurring Amount	New Positions
HOTEL OCCUPANCY TAX FUND			
<i>Convention & Visitors Bureau</i>			
CVB Hosting Obligations	1,093,968	0	0
Provides funding for the annual contractual obligations incurred to support major conventions, meetings, and/or events. Every year the department negotiates with various nationally prominent organizations to successfully ensure the selection of San Antonio as the destination for their annual meetings, conventions, and/or special events.			
<i>Convention & Visitors Bureau Total</i>	<u>1,093,968</u>	<u>0</u>	<u>0</u>
<i>Convention Facilities</i>			
Alamo Bowl Hosting Obligation	185,000	185,000	0
Provides funding for contractual obligations incurred for the Alamo Bowl.			
Contribution to Performing Arts Center	500,000	500,000	0
Provides contribution to the Bexar County Performing Arts Center Foundation to operate the new Performing Arts Center that will replace Municipal Auditorium.			
<i>Convention Facilities Total</i>	<u>685,000</u>	<u>685,000</u>	<u>0</u>
HOTEL OCCUPANCY TAX FUND TOTAL	<u><u>1,778,968</u></u>	<u><u>685,000</u></u>	<u><u>0</u></u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS MANDATES**

FUND

Department

Mandate Title and Description	FY 2012 Amount	Recurring Amount	New Positions
SOLID WASTE OPERATING & MAINTENANCE FUND			
<i>Solid Waste Management</i>			
Nelson Road Brush Recycling Center	269,753	393,296	0
<p>The FY 2011 Budget included resources for the construction of the new Nelson Road Brush Recycling Center. This mandate, totaling \$269,753, will provide funding for the operation of the facility, scheduled to open in December 2011.</p>			
Increases to Billing and Collection Expense	64,682	64,682	0
<p>The fees for billing and collection services provided by CPS Energy are projected to increase for FY 2012. The incremental cost of this mandate is projected to be \$64,682 in FY 2012.</p>			
Disposal Contracts	364,721	364,721	0
<p>The Solid Waste Management Department contracts with landfill operators providing refuse disposal. The Department currently has disposal contracts with Waste Management (WMI), Allied Waste Industries (AWI), and Texas Disposal Systems Landfill, Inc. (TDSL). Disposal contracts are scheduled for mandated price increases in accordance with the Consumer Price Index (CPI). The incremental cost for this mandate will be \$364,721 in FY 2012.</p>			
Solid Waste Private Sector Collection Contracts	98,971	98,971	0
<p>The Solid Waste Management Department contracts with private sector companies providing solid waste collection services. These contracts contain provisions calling for automatic fee increases in accordance with the Consumer Price Index (CPI). This mandate provides funding to meet contractual fee increases scheduled for FY 2012.</p>			
<i>Solid Waste Management Total</i>	798,127	921,670	0
SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL	798,127	921,670	0



Reductions



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

REDUCTION CATEGORY

Department

Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Positions PT
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OPERATIONAL EFFICIENCIES

Center City Development

Reduce Fees to Professional Contactors	300,000	300,000	0	0	0
Reduces fees to professional contractors line item budget to reflect actual expenditures.					

City Auditor

Eliminate 2 Auditor III Positions and 1 Deputy City Auditor Position	332,492	332,492	3	0	0
Eliminates 2 vacant Auditor III positions, 1 vacant Deputy City Auditor position from the Office of the City Auditor. Current workload has been reevaluated and redistributed among existing staff.					

Reduce Various Line Item Budgets	7,700	7,700	0	0	0
Reduces various line item budgets to reflect actual expenditures. Line item reductions include contractual services, binding and printing, and wireless data.					

City-wide

Department Consolidation Efficiency	295,906	295,906	1	3	0
Consolidates functions in various City departments to achieve cost savings and efficiencies. This results in the elimination of executive positions. Changes to the City organizational structure include: consolidating the Development Services and Code Enforcement Services departments, reorganizing the procurement function from Purchasing to the Finance department, and creating a new department, Building & Equipment Services, to manage the City's fleet and facilities maintenance and leasing operations by reorganizing those functions from the Public Works, Purchasing, and CIMS departments. These consolidations will result in a flatter organization with increased spans of control and reduced levels of management.					

City Facilities Analysis	667,771	531,142	0	0	0
Reduces surplus facilities and better utilizes existing office space. The FY 2012 reduction is net of one-time relocation expenses and recurring annual operating cost savings.					



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

REDUCTION CATEGORY

Department

Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Positions PT
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OPERATIONAL EFFICIENCIES

City-wide

Fleet Comprehensive Budget Review Efficiency	1,817,856	0	0	0	0
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City-wide fleet efficiencies resulting from vehicle replacement lifecycle optimization, vehicle utilization review, enhanced automotive parts inventory management, and improved vehicle replacement cost recovery. Additionally, replacement schedules for fire apparatus trucks and automated refuse trucks are accelerated by one to four years to improve the management of the City's vehicle replacement fund.

Restructuring of TMRS Account	3,425,955	3,425,955	0	0	0
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The recent Texas Legislature passed a bill that allowed TMRS to restructure its internal accounts resulting in lower City contribution rates and improved funding rates for nearly all Texas cities that are in TMRS. This change does not impact benefits of civilian employees or retirees.

Shared Services Efficiency	269,685	616,615	17	1	0
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Recognizes efficiency savings associated with the centralization of Information Technology, Time Administration, Fiscal Operations, Procurement, Budget Development and Grant and Contract Compliance functions. This transition is a part of the continued implementation of a City-wide Shared Services Program aimed at improving the quality of administrative operations and results in a net reduction of 18 positions.

Improved Health Care Plan and Employee Wellness Program	4,147,878	2,130,000	0	0	0
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Enhances tobacco cessation program and incentivizes employees to use generic prescriptions. New plan aligns deductible and out-of-pocket maximum with industry standards and achieves 80% City and 20% employee premium health care cost participation. Participants in Value Plan will not see an increase in monthly premiums.



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

REDUCTION CATEGORY

Department

Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	PT
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OPERATIONAL EFFICIENCIES

Code Enforcement Services

Reduce Demolition Budget	212,950	212,950	0	0	0
<p>Focuses on education efforts, such as the Star Program, to obtain property maintenance compliance for structures located in historic districts and other neighborhoods. This will result in less demolitions of structures in a given fiscal year.</p>					

Communications & Public Affairs

Cost-Savings Associated with Annual Community and Employee Survey	19,019	19,019	0	0	0
<p>Realizes cost-savings associated with the community and employee surveys as a result of better vendor pricing and fewer printing needs.</p>					

Reduce Audio/Visual Production Control Room Maintenance Funds	22,000	0	0	0	0
<p>This reduction will reduce the funds that were utilized for the maintenance of the Audio/Visual Production Control Room. The current project underway for the Audio/Visual Production Control Room includes maintenance costs through the end of FY 2013.</p>					

Reduce Various Line Items	28,839	28,839	0	0	0
<p>Reduces various line item budgets to reflect actual expenditures. Line item budget reductions will include software, temporary salaries, mailing, printing, office supplies, photography supplies, travel, membership dues, and subscriptions.</p>					

Downtown Operations

River Walk Maintenance Agreement with the Hyatt	60,249	60,249	0	1	0
<p>The Hyatt will be taking over horticulture and fountain maintenance inside the Hyatt Hotel atrium and along the Paseo Del Alamo, resulting in savings to the Downtown Operations Budget. This will result in the elimination of 1 filled Gardener position.</p>					

Reduce 1 Vacant Contract Coordinator	68,665	68,665	1	0	0
<p>Reduces 1 vacant Contract Coordinator position in the Downtown Operations Department. Duties have been reassigned to existing staff.</p>					



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

REDUCTION CATEGORY

Department

Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	PT
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OPERATIONAL EFFICIENCIES

Downtown Operations

<p>Downtown Fountain Maintenance Efficiency</p> <p>Realigns duties of existing staff related to the maintenance of downtown fountains. This will result in the elimination of 1 vacant Mechanic I.</p>	50,159	50,159	0	1	0
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Finance

<p>Eliminate 1 Senior Executive Secretary Position</p> <p>Eliminates 1 filled Senior Executive Secretary position in the Director's Office. Currently 3 positions support administrative functions of the department, and the workload will be redistributed among existing staff.</p>	52,094	52,094	0	1	0
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<p>Eliminate 1 Compliance Specialist Position</p> <p>Eliminates 1 filled Compliance Specialist Position in the Compliance and Resolution division of Finance. This position is responsible for the inspection of coin operated machines. Current workload will be redistributed among existing staff.</p>	52,121	52,121	0	1	0
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Fire

<p>Redirect 3 Assistant Chiefs to Fire Shift Commanders</p> <p>The redirection of 3 Assistant Chiefs to fulfill the Fire Shift Commanders duty on a shift basis once the new Deputy Chief position is created on October 1, 2011, and will reduce overtime and high class cost.</p>	410,780	410,780	0	0	0
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<p>Savings in the University of Texas Health Science Center (UTHSC) Contract</p> <p>Realizes savings in tuition costs for the UTHSC contract as a result of tuition waivers for firefighter related courses.</p>	246,840	0	0	0	0
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<p>Delay Implementation of Emergency Medical Services (EMS)</p> <p>Delays implementation of the 33rd EMS Unit from October 2011 to April 2012. This delay will not impact current service levels.</p>	369,216	0	0	0	0
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**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

REDUCTION CATEGORY

Department

Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Positions PT
OPERATIONAL EFFICIENCIES					
<i>Health</i>					
Reduces Bienestar Contract	25,000	25,000	0	0	0
Reduces contract with the Social & Health Research Center for the Bienestar Health Program from 50,000 to 25,000. The San Antonio Metro Health District will continue to support Diabetes prevention services through its partnership with Bienestar as well as through its Community Diabetes prevention program.					
Eliminates 1 Case Aide Position	19,233	19,233	1	0	0
Eliminates funding for 1 vacant Case Aide position in the Tuberculosis Division and support costs. A portion of this funding will be redirected to an existing City contract and redirects a portion to contractual services.					
Realigns Sexually Transmitted Disease Clinic Hours	41,241	41,241	0	3	0
Realigns the hours of operation at the Sexually Transmitted Disease Clinic to coincide with customer demand. Hours will be reduced from 40 to 28 hours per week. This reduces 2 filled Administrative Associate positions and 1 filled Senior Public Health Nurse position.					
Transfer of Kenwood Public Health Dental Clinic Services to Other Agencies	159,109	159,109	0	0	0
Transfers dental services provided to approximately 1,500 patients to agencies, such as Title V, Headstart, Early Head Start, and Oral Health Workforce Grants. An oral health resources helpline will be established to refer residents in need of service to their providers.					
Reduces Various Line Items	123,950	123,950	0	0	0
Reduces various line item budgets to reflect actual expenditures. Line item reductions include advertising & publications, fees to professional Contractors, and supplies. Savings will be realized as a result of efficiencies gained through departmental realignments.					



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

REDUCTION CATEGORY

Department

Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	PT
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OPERATIONAL EFFICIENCIES

Health

Eliminates 4 Supervisory Positions

474,688	474,688	1	3	0
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Eliminates 1 filled Special Projects Manager position, 1 filled Senior Public Health Physician position, 1 filled Environmental Health Services Administrator position, and 1 vacant Public Health Administrator position. This will reduce a layer of supervision and promote efficiencies.

Human Resources

Eliminate 1 Administrative Associate Position

44,753	44,753	0	1	0
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Eliminates 1 filled Administrative Associate position. This position is responsible for conducting administrative functions in the Human Resources Department. These duties will be re-assigned to existing staff.

Eliminate 1 Senior Human Resources Administrator Position

118,085	118,085	0	1	0
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Eliminates 1 filled Senior Human Resources Administrator position. Duties of this position will be redistributed among existing staff.

Human Services

Redirect Funding From DHS Employment Program to Summer Youth Employment and Ambassador Programs (Eliminate 1 Position)

353,530	353,530	0	1	0
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Redirects funds from a DHS-managed employment program and eliminates 1 position. This program provides transitional job opportunities for approximately 180 young adults ages 17-25 annually with barriers to education and employment. Funding will be redirected to the Summer Youth Employment (\$250,000) and Ambassador programs (\$100,000).

Transfer Security Services to Park Police for Multi-Service and Community Centers

81,136	81,136	0	0	0
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Transfers security services at the Claude Black Community Center and Frank Garrett Multi-Service Center from contracted security personnel to Park Police.



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

REDUCTION CATEGORY

Department

Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	PT
OPERATIONAL EFFICIENCIES					
<i>Human Services</i>					
Custodial Services Efficiency	54,128	54,128	0	4	0
This efficiency eliminates 4 Maintenance Worker positions that provide services at the City's learning centers. Services will be provided under an existing City maintenance contract for a net savings of \$54,128.					
Discontinue Grantee Role in Administration of Supportive Housing Program	78,719	78,719	0	1	0
Eliminates 1 filled Senior Management Analyst position from Homeless Management Information System (HMIS). This position is no longer needed with the transition of the Supportive Housing Program (SHP) to outside agencies. Outside agencies will apply directly for the SHP grant, which will continue to be administered through the San Antonio/Bexar County Continuum of Care.					
Phasing Out of Individual Development Account Program (IDA)	50,582	50,582	0	1	0
Reduces 1 of 4 positions currently supporting the Individual Account Program (IDA). This is a match savings program for low-income individuals that encourages participants to use matched savings for long term assets. The program will be phased out as current funding is expended.					
Eliminate 1 Specialist position from the Child Care Services Program	55,054	55,054	0	1	0
Eliminates 1 filled position performing data entry work in support of Child Care Services Program. Data entry duties have been reevaluated and will be redistributed among existing staff without impacting service delivery.					
Reorganize Program Staff at Carver Community Cultural Center	63,611	63,611	0	1	0
Eliminates 1 filled Supervisor at Carver Community Cultural Center. This reduction will be offset by a position that was transferred to the Carver Community Cultural Center in June 2011 from the DHS Office of Director.					



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

REDUCTION CATEGORY

Department

Reduction Title and Description

**FY 2012
Amount**

**Recurring
Amount**

**Vacant
Positions**

**Filled Positions
FT PT**

OPERATIONAL EFFICIENCIES

Human Services

Reorganize Department Contract Monitoring Staff

122,709

122,709

0

1

0

Eliminates 1 filled Special Projects Manager position from the After School Challenge Program. Contract management duties have been reevaluated and will be distributed among existing staff without impacting service delivery.

Eliminate 1 Filled Executive Assistant

103,735

103,735

0

1

0

Eliminates 1 filled Executive Assistant position from the Department of Human Services. There is no impact to service delivery.

Redirect San Antonio Education Partnership Overhead Costs to Fund Scholarships and Incentives for College Completion

436,106

436,106

0

4

0

Continues final year of three-year plan to redirect funding from administrative costs related to City support of the San Antonio Education Partnership (SAEP) to fund scholarships.

Reduce Funding for Temporary Services in the Fiscal Division

35,000

35,000

0

0

0

Reduces Temporary Services funding in the department's fiscal operations division. Workload has been reevaluated and distributed among current staff.

Intergovernmental Relations

Reduce State Consultant Services for Non Session Year

106,718

0

0

0

0

Reduces overall funding for State consultant firms for legislative services as a result of decreased necessity during the non-legislative session year.

International Relations

Eliminate 1 Marketing Specialist Position

44,491

44,491

0

0

0

Eliminates 1 vacant Marketing Specialist position in the International Relations Office. The full reduction amount for this position totals \$66,704, of which \$44,491 (67%) is funded by the General Fund and \$22,212 (33%) by the HOT Fund. Responsibilities of this position have been assigned to a contract employee.



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

REDUCTION CATEGORY

Department

Reduction Title and Description

**FY 2012
Amount**

**Recurring
Amount**

**Vacant
Positions**

**Filled Positions
FT PT**

OPERATIONAL EFFICIENCIES

Library

Contractual Services Efficiency

100,000

100,000

0

0

0

Reduces funding in contractual services due to support service efficiencies that include new payment schedule structure with collection agency and review of service contracts. Reduction in mail and parcel postage is based on outsourcing notifications and leveraging email and telephone notifications

Parks & Recreation

Enrique Barrera Center Realignment

58,038

58,038

0

0

2

Eliminates 2 filled Recreation Assistant positions and associated funding for temporary staff by transitioning facility from supervised programming to a self-service operating model. Programs will not be provided by City Staff, but could be provided by independent contractors.

Tree Maintenance Efficiency

270,506

234,456

5

0

0

Reduces 5 vacant positions (3 Gardeners and 2 Maintenance Workers) from the Tree Maintenance Division. Tree planting efforts will be reduced due to completion of the Tree Planting Initiative, which has been funded primarily in the Tree Mitigation & Tree Canopy Funds. Volunteers will continue supporting the planting of small trees while larger trees will be planted by staff or contractors.

Contractual Service Efficiencies

95,000

95,000

0

0

0

Reduces funds for mowing services at the Historic City Cemeteries as a result of a private management agreement at San Jose Burial Park. Additionally, this reduction reflects operational savings in the Palo Alto Natatorium operating contract.

Increase Transfer from Parks Venue Tax Fund

67,895

67,895

0

0

0

Redirects cost of a current Planner position to the Parks Sales Tax Venue Program. The duties of the position focus on the Linear Greenway Planning and Trail Development Program.



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

REDUCTION CATEGORY

Department

Reduction Title and Description

**FY 2012
Amount**

**Recurring
Amount**

**Vacant
Positions**

**Filled Positions
FT PT**

OPERATIONAL EFFICIENCIES

Parks & Recreation

Parks Organizational Efficiencies

333,885

205,614

8

0

0

Eliminates 8 vacant positions as a result of organizational efficiencies and better utilization of existing contracts. Positions include 1 Survey Party Chief position, 1 Assistant Parks Manager position, 1 Welder position, 3 Electrician positions, 1 Electrician Helper position and 1 Maintenance Worker position. Existing staff will meet current service level agreements associated with routine/maintenance work orders.

Realignment of Adaptive Recreation Program

103,740

103,740

0

1

0

Decentralize Adaptive Recreation Program by providing activities at various centers. Various adaptive recreation programs will continue to be available at community centers during the year.

Restructure Athletics Programs

65,594

246,165

8

3

21

Eliminates the Adult Kickball program and develop a management agreement for the Adult Softball program. The reduction of Adult Kickball program is not anticipated to have a negative impact as registrations have declined by 47% over the past 2 seasons. City Staff will develop an outside management contract to operate 3 Class A Softball complexes at current service levels. This contract is anticipated to be in place by Summer 2012.

Police

Implementation of Uniform Evidence Detective (UED) Initiative moved to FY 2014

194,873

345,991

0

0

0

Extends implementation of the Uniform Evidence Detective (UED) initiative by 1 year. Initiative plan was to be completed by FY 2013. This proposal will have no impact on existing police operations.

Reschedule June 2012 Police Cadet Class

593,806

0

0

0

0

Reschedules June 2012 class as a result of the change in schedule of the implementation of the Uniform Evidence Detective (UED) initiative.



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

REDUCTION CATEGORY

Department

Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	PT
OPERATIONAL EFFICIENCIES					
<i>Public Works</i>					
Asphalt Recycling Efficiency	160,089	160,089	0	0	0
Redirects funds from materials budget to acquire asphalt recycling equipment that will allow for the re-use of old asphalt for street repair projects saving an estimated 10,400 tons of materials annually.					
Redirection of In-House Reclamation Program Contract	1,848,735	1,848,735	2	12	0
Redirects In-House Reclamation program. This redirection will eliminate 2 Maintenance Workers, 7 Equipment Operators, 4 Senior Equipment Operators, 1 Street Maintenance Supervisor, and related equipment.					
Department Re-Organization	758,155	758,155	6	9	0
Restructures Public Works Department Divisions to include consolidation of duties and eliminating redundant positions.					
OPERATIONAL EFFICIENCIES	<u>20,100,069</u>	<u>15,303,424</u>	<u>53</u>	<u>56</u>	<u>23</u>



**FY 2012 ADOPTED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

REDUCTION CATEGORY

Department

Reduction Title and Description

**FY 2012
Amount**

**Recurring
Amount**

**Vacant
Positions**

**Filled Positions
FT PT**

TECHNOLOGY EFFICIENCIES

City Attorney

Eliminate 1 Administrative Associate Position

42,231

42,231

0

1

0

Eliminates 1 filled Administrative Associate position responsible for data entry of citations. This reduction is a result of efficiencies gained by automating the issuance of most citations.

City-wide

ITSD Comprehensive Budget Review Efficiency

3,283,172

0

0

0

0

Reduces expenditure impact to the City through the utilization of improved technology. Due to recent information technology investments, the City is able to improve existing processes and reduce various contractual obligations resulting in City-wide savings. This includes increased usage of remote access and route optimization techniques, increased in-house radio maintenance and installation services, and the retirement of existing legacy applications.

Health

Digital Health Report Automated Inspection System Efficiency

83,929

83,929

0

2

0

Eliminates 1 filled Administrative Associate position and 1 filled Public Service Associate position to recognize efficiencies gained through the Digital Health Department automated inspection system.

Police

Records Management (RMS) Efficiency

494,879

494,879

0

4

0

Reduces 4 Administrative Associates as a result of efficiencies gained from the implementation of the Computer Aided Dispatch (CAD) and Records Management System (RMS).

TECHNOLOGY EFFICIENCIES

3,904,211

621,039

0

7

0

GENERAL FUND TOTAL

24,004,280

15,924,463

53

63

23



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS REDUCTIONS**

FUND					
<i>Department</i>					
Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions	
				FT	PT
DEVELOPMENT SERVICES FUND					
<i>Planning & Community Development</i>					
Reduce 2 Planning Positions	132,208	132,208	2	0	0
Reduces 1 vacant Senior Management Analyst and 1 vacant Senior Planner position. This reduction will impact the department's ability to complete reviews in a timely manner, extend timelines of design overlays, and extend plan updates by 30 to 45 days.					
<i>Planning & Community Development Total</i>	<u>132,208</u>	<u>132,208</u>	<u>2</u>	<u>0</u>	<u>0</u>
DEVELOPMENT SERVICES FUND TOTAL	<u><u>132,208</u></u>	<u><u>132,208</u></u>	<u><u>2</u></u>	<u><u>0</u></u>	<u><u>0</u></u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS REDUCTIONS**

FUND					
<i>Department</i>					
Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Positions PT
FACILITY SERVICES FUND					
<i>Building & Equipment Services</i>					
Reorganization Efficiency	112,692	112,692	1	0	0
Eliminates 1 vacant Facilities Manager due to a reorganization of duties.					
Reduce 1 Carpenter	39,770	39,770	1	0	0
Reduces 1 vacant Carpenter. Duties will be absorbed by existing staff.					
Custodial Reorganization	112,829	112,829	8	0	0
Concentrates City Custodial staff in downtown while contracting custodial work in outlying City facilities. Eliminates 1 vacant Custodial Services Supervisor, 1 vacant Maintenance Crew Leader, and 6 vacant Maintenance Workers.					
<i>Building & Equipment Services Total</i>	<u>265,291</u>	<u>265,291</u>	<u>10</u>	<u>0</u>	<u>0</u>
FACILITY SERVICES FUND TOTAL	<u><u>265,291</u></u>	<u><u>265,291</u></u>	<u><u>10</u></u>	<u><u>0</u></u>	<u><u>0</u></u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS REDUCTIONS**

FUND

<i>Department</i>					
Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	PT
HOTEL OCCUPANCY TAX FUND					
<i>Convention & Visitors Bureau</i>					
Reduction in Media/Advertising	250,000	250,000	0	0	0
Programs include reducing more traditional print advertising and online leisure marketing.					
Reduce Transfer to Visitor Information Center	40,000	40,000	0	0	0
Transferred \$315,000 in 2011 to support operation of the Visitor Information Center. This proposal will reduce the transfer by \$40,000 due to higher anticipated revenue for FY 2012, reducing the need to transfer the full \$315,000 amount.					
Line-item Reductions (Travel, Hosting/Participation Costs/Research)	175,000	175,000	0	0	0
Savings associated with various efficiencies in operations as well as short-term reductions in lower-priority travel, tradeshow, and promotions.					
Frozen Positions & Retirement/Vacancy Savings	45,000	45,000	0	0	0
CVB will maintain vacancies among registration and administrative support staff in order to accrue vacancy savings.					
<i>Convention & Visitors Bureau Total</i>	<u>510,000</u>	<u>510,000</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Convention Facilities</i>					
Municipal Auditorium Reduction	393,858	393,858	6	0	0
Municipal Auditorium ceased operations in June 2011 in order to begin construction on the Tobin Performing Arts Center. This reduction will eliminate 5 vacant and 1 filled position assigned to the facility.					
Freeze 4 Vacant Positions	206,507	206,507	0	0	0
Freeze 4 vacant positions including 1 Dome Facilities Manager, 1 Security Guard II, 1 Maintenance Worker, and 1 Training Officer.					
<i>Convention Facilities Total</i>	<u>600,365</u>	<u>600,365</u>	<u>6</u>	<u>0</u>	<u>0</u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS REDUCTIONS**

FUND

Department

Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Filled Positions PT
HOTEL OCCUPANCY TAX FUND					
<i>International Relations</i>					
Eliminate 1 Marketing Specialist for Casa San Antonio	22,212	22,212	1	0	0
Eliminates 1 vacant Marketing Specialist for Casa San Antonio in Guadalajara. The full reduction amount for this position totals \$66,703.61, of which \$44,491.31 (67%) is funded by the General Fund and \$22,212.30 (33%) by the HOT Fund. Responsibilities of this position have been assigned to a contract employee.					
<i>International Relations Total</i>	<u>22,212</u>	<u>22,212</u>	<u>1</u>	<u>0</u>	<u>0</u>
HOTEL OCCUPANCY TAX FUND TOTAL	<u>1,132,577</u>	<u>1,132,577</u>	<u>7</u>	<u>0</u>	<u>0</u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS REDUCTIONS**

FUND

Department

Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Filled Positions PT
INFORMATION TECHNOLOGY SERVICES FUND					
<i>Information Technology Services</i>					
Reduce Legacy Applications Contracts and Other Various Line Item Budgets Reduces various line item budgets as a result of technology investments such as upgrades to the City's Legacy System.	941,833	941,833	0	0	0
Increase utilization of In-house Radio Maintenance Staff Reduces contractual expenditures by providing vehicle and hand-held radio maintenance services in-house through the realignment of current staffing levels.	214,414	779,158	0	0	0
Client Services Process Efficiencies Reduces 4 positions by increasing the usage of remote access and route optimization techniques when responding to IT maintenance and repair requests.	222,334	222,334	1	3	0
<i>Information Technology Services Total</i>	<u>1,378,581</u>	<u>1,943,325</u>	<u>1</u>	<u>3</u>	<u>0</u>
INFORMATION TECHNOLOGY SERVICES FUND TOTAL	<u><u>1,378,581</u></u>	<u><u>1,943,325</u></u>	<u><u>1</u></u>	<u><u>3</u></u>	<u><u>0</u></u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS REDUCTIONS**

FUND

Department

Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Positions PT
PARKING OPERATING & MAINTENANCE FUND					
<i>Downtown Operations</i>					
Reduce 10 Positions Resulting from a Departmental Operational Review	247,739	247,739	3	7	0
As a result of a departmental operational review, the Parking Division reductions include: 9 Security Guard positions, and 1 Parking Supervisor position. This reduction provides for outsourcing security at five parking facilities. Reduction provides for contract security based on the changes in the facilities that Parking operates and maintains, and an evaluation of using the City's contracted security contractor to provide services covering the same amount of hours.					
Reduce 3 Vacant Maintenance Workers	130,205	130,205	3	0	0
Reduces 3 vacant Maintenance Worker positions. A departmental operational review of existing maintenance efforts indicates that work can be completed with current staff.					
Reduce 1 Vacant Senior Office Assistant and 1 Vacant Meter Technician Resulting from New Pay & Display Stations	85,081	85,081	2	0	0
Eliminates 1 vacant Senior Office Assistant and 1 vacant Meter Technician. As a result of the implementation of Pay & Display stations in FY 2010, and the anticipated Revenue Control Equipment implementation in FY 2011, the total number of staff needed to perform everyday duties has decreased.					
<i>Downtown Operations Total</i>	<u>463,025</u>	<u>463,025</u>	<u>8</u>	<u>7</u>	<u>0</u>
PARKING OPERATING & MAINTENANCE FUND TOTAL	<u>463,025</u>	<u>463,025</u>	<u>8</u>	<u>7</u>	<u>0</u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS REDUCTIONS**

FUND

Department

Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	PT
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RESTRICTED FUNDS

City-wide

ITSD Comprehensive Budget Review Efficiency	365,383	0	0	0	0
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Reduces expenditure impact to the City through the utilization of improved technology. Due to recent information technology investments, the City is able to improve existing operating processes and reduce various contractual obligations resulting in City-wide savings. This includes increased usage of remote access and route optimization techniques, increased in-house radio maintenance and installation services, and the retirement of existing legacy applications.

Department Consolidation Efficiency	87,583	257,237	1	2	0
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Consolidates functions in various city departments to achieve cost savings and efficiencies. This results in the elimination of executive positions. Changes to the City organizational structure include: consolidating the Development Services and Code Enforcement Services departments, reorganizing the procurement function from Purchasing to the Finance department, and creates a new department, Building & Equipment Services, to manage the City's fleet and facilities maintenance and leasing operations by reorganizing those functions from the Public Works, Purchasing, and CIMS departments. The result of these consolidations will be a flatter organization with increased spans of control and reduced levels of management.

Fleet Comprehensive Budget Review Efficiency	122,549	0	0	0	0
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City-wide fleet efficiencies resulting from vehicle replacement lifecycle optimization, vehicle utilization review, enhanced automotive parts inventory management, and improved vehicle replacement cost recovery. Additionally, replacement schedules for fire apparatus trucks and automated refuse trucks are accelerated by one to four years to improve the management of the City's vehicle replacement fund.

Shared Services Efficiency	0	0	9	0	0
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Recognizes efficiency savings associated with the centralization of Information Technology, Time Administration, Fiscal Operations, Procurement, Budget Development and Grant and Contract Compliance functions. This transition is a part of the continued implementation of a City-wide Shared Services Program aimed at improving the quality of administrative operations and results in a net reduction of 9 positions.



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS REDUCTIONS**

FUND					
<i>Department</i>					
Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	PT
RESTRICTED FUNDS					
<i>City-wide</i>					
Facilities Consolidation Efficiency	24,456	435,634	0	0	0
Eliminates 26 administrative office and surplus facilities as a result of the City's Facility Consolidation Efficiency initiative. The FY 2012 reduction is net of one-time relocation expenses and recurring annual operating cost savings.					
Restructuring TMRS Account	3,027,282	3,027,282	0	0	0
The recent Texas Legislature passed a bill that allowed TMRS to restructure its internal accounts resulting in lower City contribution rates and improved funding rates for nearly all Texas cities that are in TMRS. This change does not impact benefits of civilian employees or retirees.					
Improved Health Care Plan and Employee Wellness Program	2,849,894	1,490,648	0	0	0
Enhances tobacco cessation program and incentivizes employees to use generic prescriptions. New plan aligns deductible and out-of-pocket maximum with industry standards and achieves 80% City and 20% employee premium health care cost participation. Participants in Value Plan will not see an increase in monthly premiums.					
<i>City-wide Total</i>	<u>6,477,147</u>	<u>5,210,801</u>	<u>10</u>	<u>2</u>	<u>0</u>
RESTRICTED FUNDS TOTAL	<u><u>6,477,147</u></u>	<u><u>5,210,801</u></u>	<u><u>10</u></u>	<u><u>2</u></u>	<u><u>0</u></u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS REDUCTIONS**

FUND					
<i>Department</i>					
Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions	
				FT	PT
SOLID WASTE OPERATING & MAINTENANCE FUND					
<i>Solid Waste Management</i>					
Eliminate Illegal Dumping Sign Program	41,097	41,097	0	0	0
Eliminates the installing of "No Dumping" signs on City property and right-of-ways. Signs are installed at the request of residents but have not been shown to be an effective deterrent in preventing dumping. The Maintenance Worker dedicated to sign installation will be assigned to the cart repair and delivery program, resulting in the elimination of 1 temporary Maintenance Worker.					
Increase Efficiency of Garbage and Recycling Curbside Collection to Offset Organic Recovery Program	586,323	586,323	0	0	0
Increases efficiency of garbage and recycling curbside collection to allow for more homes per route. Savings will be utilized to absorb the costs of the first 60,000 homes in the Organics Recovery Program.					
Restructure City Contribution to Non-Profit Agency (Keep San Antonio Beautiful)	0	10,669	0	1	0
Restructures City contribution to local agency, Keep San Antonio Beautiful (KSAB), to implement a match-based funding approach. The City will continue to support the organization by matching a portion of the funding raised through outside donations. The transition will result in the elimination of 1 City position currently providing support to KSAB. Funds will be redirected to KSAB in FY 2012 to implement this new approach.					
Eliminate Rental of Passenger Vans for Brush and Bulky Collection Flier Crew	0	29,385	0	0	0
Eliminates the annual rental of two 15-passenger vans through the purchase of two 15 passenger vans for the Brush and Bulky Collection Program Flier Crew. After the purchase of the vans in FY 2012, the Department will realize \$29,385 in annual savings.					
<i>Solid Waste Management Total</i>	<u>627,420</u>	<u>667,474</u>	<u>0</u>	<u>1</u>	<u>0</u>
SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL	<u><u>627,420</u></u>	<u><u>667,474</u></u>	<u><u>0</u></u>	<u><u>1</u></u>	<u><u>0</u></u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS REDUCTIONS**

FUND

Department

Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	Filled Positions PT
STORM WATER OPERATIONS FUND					
<i>Public Works</i>					
Department Re-Organization	168,510	224,680	2	0	0
Restructures Public Works Department Divisions to include consolidation of duties and eliminating redundant positions.					
<i>Public Works Total</i>	<u>168,510</u>	<u>224,680</u>	<u>2</u>	<u>0</u>	<u>0</u>
STORM WATER OPERATIONS FUND TOTAL	<u><u>168,510</u></u>	<u><u>224,680</u></u>	<u><u>2</u></u>	<u><u>0</u></u>	<u><u>0</u></u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS REDUCTIONS**

FUND					
<i>Department</i>					
Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions	
				FT	PT
STREETS RIGHT OF WAY FUND					
<i>Public Works</i>					
Staff Re-Organization	140,903	140,903	2	1	0
Reduces 1 filled Senior Public Service Associate, 1 vacant Public Service Associate, and 1 vacant Senior Engineering Technician. This reduction will have no impact to service as a result of operational efficiencies realized by the department.					
<i>Public Works Total</i>	<u>140,903</u>	<u>140,903</u>	<u>2</u>	<u>1</u>	<u>0</u>
STREETS RIGHT OF WAY FUND TOTAL	<u>140,903</u>	<u>140,903</u>	<u>2</u>	<u>1</u>	<u>0</u>



**FY 2012 ADOPTED PROGRAM CHANGES
OTHER FUNDS REDUCTIONS**

FUND

<i>Department</i>					
Reduction Title and Description	FY 2012 Amount	Recurring Amount	Vacant Positions	Filled Positions FT	PT
WORKERS' COMPENSATION FUND					
<i>City Attorney</i>					
Reduces Various Line Item Budgets	12,622	12,622	0	0	0
Reduces various line item budgets to reflect actual expenditures. Line item budgets reductions include education, fees to professional contractors, legal expenses, and travel.					
<i>City Attorney Total</i>	<u>12,622</u>	<u>12,622</u>	<u>0</u>	<u>0</u>	<u>0</u>
WORKERS' COMPENSATION FUND TOTAL	<u><u>12,622</u></u>	<u><u>12,622</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

Personnel Schedule

**PERSONNEL SCHEDULE
BY FUND AND DEPARTMENT
FY 2012 ADOPTED BUDGET**

GENERAL FUND	FY 2010 AUTHORIZED	FY 2011 AUTHORIZED	FY 2012 ADOPTED	NET CHANGE IN POSITIONS
Animal Care Services	122	121	129	8
Center City Development	3	7	10	3
City Attorney	82	80	79	(1)
City Auditor	25	25	22	(3)
City Clerk	23	21	22	1
City Manager	18	18	18	0
Code Enforcement Services ²	135	133	134	1
Communications & Public Affairs	12	16	17	1
Customer Service & 311 System	67	63	64	1
Downtown Operations	81	68	64	(4)
Economic Development	28	27	26	(1)
Finance	90	93	97	4
Fire	1,762	1,769	1,773	4
Health	160	138	132	(6)
Human Resources	43	44	42	(2)
Human Services	141	134	122	(12)
Intergovernmental Relations	5	6	6	0
Library	489	533	530	(3)
Management & Budget	22	25	26	1
Mayor & Council	17	17	18	1
Municipal Court	190	195	196	1
Non-Departmental/Non-Operating	10	7	7	0
Parks & Recreation	801	762	713	(49)
Planning & Community Development	0	4	0	(4)
Police	2,892	2,900	2,913	13
Public Works	375	357	330	(27)
TOTAL GENERAL FUND	7,593	7,563	7,490	(73)

OTHER FUNDS	FY 2010 AUTHORIZED	FY 2011 AUTHORIZED	FY 2012 ADOPTED	NET CHANGE IN POSITIONS
Advanced Transportation District Fund	24	23	24	1
Aviation Fund	506	491	489	(2)
Capital Improvements Management Services Fund	200	211	212	1
Child Safety Fund	262	262	262	0
Community & Visitor Facilities Fund	332	331	322	(9)
Convention & Visitors Bureau Fund	133	130	131	1
Cultural Affairs Fund	12	12	12	0
Expendable Trust (San Jose Burial)	9	0	0	0
Facility Services Fund	113	112	105	(7)
Information Technology Services Fund	237	236	229	(7)
International Center Fund	2	0	0	0
Juvenile Case Manager Fund	10	10	10	0
Market Square Fund	0	8	8	0
Municipal Courts Security Fund	8	9	9	0
Municipal Courts Technology Fund	1	1	1	0
Official City Store Fund	10	10	10	0
Parking Facilities Fund	127	110	94	(16)
Development Services Fund	247	246	252	6
Purchasing & General Services Fund	210	214	215	1
Self Insurance Funds	64	64	68	4
Solid Waste Fund ¹	493	489	544	55
South Texas Business Fund	8	0	0	0
Storm Water Operations Fund	269	271	273	2
Storm Water Regional Facilities Fund	9	9	8	(1)
Streets Right of Way Management Fund	22	22	19	(3)
TIF Unit Fund	8	8	8	0
Tree Mitigation Fund	2	1	1	0
Westside Development Corporation Fund	2	1	1	0
TOTAL OTHER FUNDS	3,320	3,281	3,307	26
TOTAL ALL FUNDS	10,913	10,844	10,797	(47)

¹ Includes 7 positions from the Office of Environmental Policy

² Code Enforcement Services is reorganized as a division of Development Services Department

	FY 2010 AUTHORIZED	FY 2011 AUTHORIZED	FY 2012 ADOPTED	NET CHANGE IN POSITIONS
Internal Services/Alternate Svc. Employee Fund	2,196	2,196	2,196	0

**SUMMARY OF ADOPTED 2012 POSITIONS BY TYPE
ALL FUNDS**

	All Funds - Less Grants Authorization	Grant Authorization	Total Authorization
Civilian Employees	6,831	543	7,374
Uniform Employee			
Police	2,308	67 ¹	2,375
Fire	1,658	0	1,658
Sub-total	3,966	67	4,033
TOTAL ²	10,797	610	11,407

**GRANT FUNDED EMPLOYEES
SUMMARY OF PROPOSED 2012 POSITIONS**

	Categorical Grants	CDBG/HOME Grants	TOTAL GRANTS
Center City	0	1	1
City Attorney	0	4	4
Code Enforcement Services	0	4	4
Fire	12	0	12
Grants Monitoring & Administration	0	18	18
Health	250	0	250
Human Services	188	5	193
Library	9	0	9
Office of Environmental Policy	12	0	12
Office of Military Affairs	4	0	4
Planning & Community Development	4	20	24
Police	79 ³	0	79
TOTAL	558	52	610

Explanatory Information

¹ Total Police Uniform Grant Authorization includes 50 Police Officer positions funded by the grant received from the American Recovery and Reinvestment Act (ARRA).

² Total authorized positions include full-time, part-time, and alternate employee positions.

³ Total Police Department Grant funded employees includes 67 uniform positions and 12 civilian positions.

Holiday Schedule

HOLIDAY SCHEDULE

The City Council has approved 13 Holidays for FY 2011-2012 which begins on October 1, 2011.

Holiday	Day	Date
Veteran's Day	Friday	November 11, 2011
Thanksgiving Day	Thursday	November 24, 2011
Day after Thanksgiving	Friday	November 25, 2011
Christmas Day (observed)	Monday	December 26, 2011
Winter Holiday	Tuesday	December 27, 2011
Winter Holiday	Wednesday	December 28, 2011
Winter Holiday	Thursday	December 29, 2011
New Year's Day (observed)	Friday	December 30, 2011
Martin Luther King, Jr. Day	Monday	January 16, 2012
Fiesta San Jacinto Day	Friday	April 27, 2012
Memorial Day	Monday	May 28, 2012
Independence Day	Wednesday	July 4, 2012
Labor Day	Monday	September 3, 2012

ADDITIONAL INFORMATION ON HOLIDAYS:

Uniformed Fire Department personnel will accrue a 13th holiday, designated as the September 11th Holiday in compliance with State Law. Since September 11th is not a City Holiday, this accrual shall be used in accordance with Fire Department policy.

Civilian employees may be eligible to receive a Floating Holiday based on attendance for use during Fiscal Year 2011-2012 in accordance with Administrative Directive 4.4. Any Floating Holiday granted to civilian employees during this fiscal year that is not taken by October 1, 2012, will be forfeited.

The value of the Holiday shall be determined based on the employee's work schedule. If the employee works an 8 hour day, the Holiday will be paid or banked at 8 hours. For employees that work a 10 hour schedule, the Holiday will be paid or banked at 10 hours.

Individual departments may develop Alternate Holiday schedules for the fiscal year, to substitute for those listed above, to accommodate for workload demands. These schedules must be submitted to and approved by the Human Resources Department and the City Manager's Office prior to October 1, 2011.





Source & Use of Funds Statements

All Funds Budget Summary

**ALL FUNDS
SUMMARY OF ADOPTED BUDGET REVENUES
PROGRAM CHANGES BY FUND**

	ACTUAL FY 2010	BUDGET FY 2011	RE-ESTIMATED FY 2011	CURRENT SVC. FY 2012	PROGRAM CHANGES	ADOPTED FY 2012
General Fund						
Current Property Tax	\$ 244,378,356	\$ 239,079,670	\$ 239,220,241	\$ 239,361,516	\$ 0	\$ 239,361,516
City Sales Tax	188,740,749	195,315,378	198,625,878	199,320,203	0	199,320,203
CPS Energy	283,502,448	286,552,786	298,273,023	289,607,440	0	289,607,440
Business and Franchise Tax	32,513,950	31,029,172	31,280,631	31,190,207	0	31,190,207
Liquor by the Drink Tax	5,920,802	5,920,802	5,984,535	4,767,000	0	4,767,000
Delinquent Property Tax	2,486,340	1,605,370	1,808,127	2,668,520	0	2,668,520
Penalty and Interest on Delinquent Taxes	2,335,486	2,316,600	2,316,600	2,250,000	0	2,250,000
Licenses and Permits	6,336,792	6,453,292	6,686,087	6,668,871	0	6,668,871
San Antonio Water System	9,223,627	10,037,336	10,448,532	10,161,799	0	10,161,799
Other Agencies	8,092,645	7,603,618	7,922,962	8,013,904	(614,316)	7,399,588
Charges for Current Services						
General Government	5,253,465	5,346,427	5,560,066	5,638,994	0	5,638,994
Public Safety	25,418,902	26,391,775	26,775,277	27,722,497	320,957	28,043,454
Highways/Streets/Sanitation	499,284	821,366	802,031	803,481	0	803,481
Health	3,961,612	3,453,668	3,367,151	3,376,305	6,900	3,383,205
Recreation and Culture	11,659,515	10,308,217	10,385,493	10,419,607	0	10,419,607
Fines	11,601,775	15,019,408	14,532,474	14,532,973	0	14,532,973
Miscellaneous Revenue						
Sale of Property	3,416,255	3,631,409	4,700,509	4,063,709	1,107,220	5,170,929
Use of Money and Property	2,185,084	1,888,613	1,990,913	2,027,206	0	2,027,206
Interest on Time Deposits	841,733	747,896	692,014	1,118,637	0	1,118,637
Recovery of Expenditures	1,548,272	1,603,441	2,643,238	2,275,199	0	2,275,199
Miscellaneous	452,704	346,812	395,994	309,238	0	309,238
Interfund Charges	1,907,209	1,690,768	1,834,716	1,590,000	0	1,590,000
Transfers	24,931,687	24,188,531	23,663,832	26,587,418	0	26,587,418
TOTAL GENERAL FUND	\$ 877,208,693	\$ 881,352,355	\$ 899,910,324	\$ 894,474,724	\$ 820,761	\$ 895,295,485
Special Revenue Funds						
Advanced Transportation District	\$ 11,123,970	\$ 10,796,233	\$ 11,048,033	\$ 11,484,127	\$ 0	\$ 11,484,127
Capital Improvements Management Services	15,566,992	17,213,650	16,921,136	17,762,429	0	17,762,429
Child Safety	1,992,242	2,061,726	2,083,282	2,166,613	0	2,166,613
Community & Visitor Facilities	32,612,951	34,934,113	34,320,666	34,371,651	0	34,371,651
Confiscated Property	3,790,356	1,656,847	1,898,896	1,864,376	0	1,864,376
Convention and Visitors Bureau	19,185,370	19,621,414	19,089,481	19,659,475	0	19,659,475
Convention Facilities State Reimbursement	20,628,805	43,050,272	44,881,046	14,878,168	0	14,878,168
Cultural Affairs	7,638,771	7,216,540	7,195,922	7,399,425	0	7,399,425
Development Services	22,995,589	22,495,677	22,495,677	23,514,006	32,490	23,546,496
Economic Development Incentive Fund	1,163,166	1,185,948	7,394,740	6,547,914	0	6,547,914
Golf	685,519	600,083	316,270	300,000	0	300,000
Hotel Occupancy Tax	53,002,854	51,407,596	50,737,530	51,227,034	96,000	51,323,034
Hotel/Motel 2%	13,310,239	13,681,671	13,842,578	14,024,693	0	14,024,693
Juvenile Case Manager Fund	594,761	575,680	746,159	711,743	0	711,743
Market Square	237,636	2,150,027	2,196,104	2,216,968	71,719	2,288,687
Municipal Courts Security	646,477	485,064	493,062	492,589	0	492,589
Municipal Courts Technology	664,276	646,776	662,116	653,461	0	653,461
Parks Development and Expansion - 2000	28,263	30,251	12,907	23,451	0	23,451
Parks Development and Expansion - 2005	23,774,297	19,047,410	20,262,856	104,495	0	104,495
Parks Development and Expansion - 2010	0	0	1,500,000	24,960,025	0	24,960,025
Public Education & Government	3,919,183	2,507,413	2,951,697	2,998,383	0	2,998,383
Right of Way	1,805,098	1,406,992	1,323,754	1,492,993	0	1,492,993
Starbright Industrial Development Corporation	1,662,766	1,662,797	1,556,530	1,555,935	0	1,555,935
Storm Water	38,041,341	37,413,023	37,430,057	37,610,155	0	37,610,155
Storm Water Regional Facilities	2,349,765	2,399,953	2,631,879	2,676,824	0	2,676,824
Streets Endowment Fund	9,204	11,541	6,876	0	0	0
Tax Increment Financing	141,872	854,895	456,838	456,838	0	456,838
Tree Canopy & Mitigation	355,322	445,077	348,578	352,094	0	352,094
Visitor Information Center & City Store	648,495	660,532	656,431	597,300	0	597,300
Westside Development Corporation	396,142	375,474	375,474	275,474	0	275,474
Total Special Revenue Funds	\$ 278,971,720	\$ 296,594,675	\$ 305,836,575	\$ 282,378,639	\$ 0	\$ 282,578,848
Enterprise Funds						
Airport	68,121,985	86,271,019	82,498,242	78,854,147	273,672	79,127,819
Airport Confiscated Property	194,399	151,211	75,000	76,133	0	76,133
Passenger Facility Charge	16,636,717	16,174,157	16,181,881	16,756,019	0	16,756,019
Parking	9,489,715	9,396,305	9,142,484	9,137,859	432,504	9,570,363
Solid Waste Operating & Maintenance	85,175,162	84,865,902	86,953,100	86,280,890	4,797,966	91,078,856
Total Enterprise Funds	\$ 179,617,978	\$ 196,858,594	\$ 194,850,707	\$ 191,105,048	\$ 5,504,142	\$ 196,609,190
Trust Funds						
San Jose Burial	625,926	704,042	430,106	201,240	0	201,240
Total Trust Funds	\$ 625,926	\$ 704,042	\$ 430,106	\$ 201,240	\$ 0	\$ 201,240
Internal Service Funds						
Purchasing & General Services	40,347,879	40,283,685	45,287,857	43,502,914	0	43,502,914
Information Technology Services	45,118,515	42,050,720	42,866,056	39,079,566	0	39,079,566
Facility Services	13,892,170	13,596,824	13,595,231	13,226,468	0	13,226,468
Equipment Renewal & Replacement	26,776,193	25,771,170	27,068,472	25,449,511	0	25,449,511
Self Insurance	120,939,128	131,299,917	118,180,658	126,351,680	0	126,351,680
Total Internal Service Funds	\$ 247,073,886	\$ 253,002,316	\$ 246,998,274	\$ 247,610,139	\$ 0	\$ 247,610,139
Categorical Grants						
Debt Services	258,565,871	218,221,055	218,221,055	192,342,311	0	192,342,311
	409,696,424	234,246,030	230,215,676	222,504,361	0	222,504,361
TOTAL ALL FUNDS	\$ 2,251,760,497	\$ 2,080,979,067	\$ 2,096,462,716	\$ 2,030,616,461	\$ 6,324,903	\$ 2,037,141,573

**ALL FUNDS
SUMMARY OF ADOPTED EXPENDITURES**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
<u>Governmental Funds</u>				
General Fund	\$ 879,387,926	\$ 925,595,897	\$ 923,188,000	\$ 948,175,649
Debt Service	417,991,680	248,888,907	251,010,412	228,311,411
Categorical Grants	249,761,863	218,221,055	218,221,055	192,342,311
Advanced Transportation District	9,472,220	10,893,551	10,985,328	15,021,425
Capital Improvements Management Services	15,544,622	17,213,650	16,921,136	17,762,429
Child Safety	2,210,974	2,547,686	2,247,229	2,166,613
Community & Visitor Facilities	32,612,951	34,934,113	34,320,666	34,371,651
Confiscated Property	3,790,356	1,656,847	1,898,896	3,279,410
Convention and Visitors Bureau	19,185,370	19,621,414	19,089,481	19,659,475
Convention Facilities State Reimbursement	20,628,805	43,050,272	38,658,637	14,878,168
Cultural Affairs	7,638,771	7,216,540	7,195,922	7,399,425
Development Services	22,279,403	22,363,426	22,040,049	24,105,018
Economic Development Incentive Fund	5,308,980	5,200,000	5,200,000	4,000,000
Golf	603,720	105,741	105,741	106,357
Hotel Occupancy Tax	50,892,604	51,821,079	51,244,770	52,556,062
Hotel/Motel 2%	6,635,479	19,375,408	15,350,704	20,024,719
Juvenile Case Manager Fund	384,120	571,777	581,405	610,138
Market Square	243,003	2,495,461	2,303,428	2,560,379
Municipal Courts Security	756,237	494,374	494,279	512,880
Municipal Courts Technology	450,626	650,496	566,439	730,732
Otto Koehler	322,956	322,956	322,956	322,956
Parks Development and Expansion - 2000	2,928,784	1,519,393	1,874,262	1,334,120
Parks Development and Expansion - 2005	25,189,856	34,386,539	21,179,606	6,613,372
Parks Development and Expansion - 2010	0	0	30,000	14,540,901
Public Education & Government	880,966	1,341,910	1,465,079	4,806,197
Right of Way	1,794,555	1,637,691	1,495,833	1,494,081
Starbright Industrial Development Corporation	1,661,675	1,662,797	1,556,530	1,661,641
Storm Water	38,182,236	41,398,842	41,319,629	39,071,242
Storm Water Regional Facilities	1,713,773	4,822,094	4,807,106	3,811,459
Streets Endowment Fund	0	146,453	146,453	0
Tax Increment Financing	445,062	562,563	456,924	488,384
Tree Canopy & Mitigation	965,930	1,209,763	935,819	661,090
Visitor Information Center & City Store	571,215	657,779	617,413	598,873
Westside Development Corporation	397,428	373,564	370,730	306,604
Total Governmental Funds	1,820,834,146	1,722,960,038	1,698,201,917	1,664,285,172
<u>Enterprise Funds</u>				
Airport	63,262,045	86,670,350	82,459,597	86,821,948
Airport Confiscated Property	131,148	137,883	137,883	14,182
Passenger Facility Charge	16,636,717	16,174,157	16,181,881	16,756,019
Parking	8,300,072	8,706,797	8,309,089	8,883,900
Solid Waste Operating & Maintenance	80,954,075	94,393,297	94,117,263	91,823,625
Total Enterprise Funds	169,284,057	206,082,484	201,205,713	204,299,674
<u>Trust Funds</u>				
City Cemetery	524,921	704,042	333,492	245,814
Total Trust Funds	524,921	704,042	333,492	245,814
<u>Internal Service Funds</u>				
Facility Services	12,618,335	15,389,350	15,141,939	14,131,829
Information Technology Services	43,493,310	44,221,630	42,028,327	43,807,845
Purchasing & General Services	40,633,352	42,379,058	46,533,550	43,217,614
Equipment Renewal & Replacement	17,234,323	28,451,742	28,130,162	24,943,191
Self Insurance	132,842,202	139,026,678	130,570,804	140,050,102
Total Internal Service Funds	246,821,522	269,468,458	262,404,781	266,150,581
TOTAL OTHER FUNDS	\$ 2,237,464,646	\$ 2,199,215,022	\$ 2,162,145,903	\$ 2,134,981,241

**FY 2012 ALL FUNDS
BUDGET SUMMARY**

ORGANIZATIONS	GENERAL FUND	GRANTS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	TRUST AND AGENCY
Departmental Appropriations					
Animal Care Services	\$ 9,446,275	\$	\$	\$	\$
Aviation		665,504		38,274,398	
Building & Equipment Services		259,740			
Capital Improvements Management Svcs.			17,141,433		
Center City Development	1,437,751	73,654	306,604		
City Attorney	7,126,994	259,146			
City Auditor	2,827,485				
City Clerk	2,087,044				
City Manager	3,009,803				
Code Enforcement Services	11,274,453	157,861			
Communications & Public Affairs	1,215,527				
Human Services	18,666,534	121,799,690			
Convention, Sports, and Ent. Facilities			32,610,107	18,797,918	
Convention & Visitors Bureau			19,442,514		
Cultural Affairs		25,000			
Customer Service & 311 System	3,884,724				
Development Services			17,332,621		
Downtown Operations	7,426,346		2,126,250	2,036,565	
Economic Development	2,426,501		6,282,637		
Finance	7,581,226				
Fire	239,301,236	4,608,489			
Grants Monitoring & Administration		8,331,869			
Health	11,399,925	23,100,980			
Human Resources	3,735,999				
Information Technology Services					
International Relations			866,132		
Intergovernmental Relations	1,001,378				
Library	33,301,105	1,185,731			
Management & Budget	2,590,149				
Mayor & Council	5,360,857				
Military Affairs		1,058,600			
Municipal Courts	12,640,899		1,832,758		
Municipal Elections	1,412,016				
Non-Departmental/Non-Operating	49,814,046	14,637,715	3,121,578		
Parks & Recreation	59,316,850	1,639,921	1,214,383		169,406
Planning & Community Development		5,592,883	3,249,472		
Police	342,651,720	8,925,528	5,042,338		
Public Works	64,909,647	20,000	33,252,133	7,307,919	
Self Insurance					
Solid Waste Management				297,209	
Contribution to Other Agencies	18,067,099		7,289,969		
One-Time Projects	5,399,998				
Otto Koehler & Public Education					
Government			756,656		
Debt Service				161,597,402	
Total Net Appropriations	\$ 929,313,587	\$ 192,342,311	\$ 151,867,585	\$ 228,311,411	\$ 169,406
Transfers	\$ 18,862,062	\$ 0	\$ 143,588,216	\$ 0	\$ 76,408
TOTAL APPROPRIATIONS	\$ 948,175,649	\$ 192,342,311	\$ 295,455,801	\$ 228,311,411	\$ 245,814

**FY 2012 ALL FUNDS
BUDGET SUMMARY**

ENTERPRISE FUNDS	TOTAL OPERATING FUNDS	CAPITAL PROJECTS	TOTAL OPERATING/ CAPITAL	INTERNAL SERVICE FUNDS	
\$	\$	\$	\$	\$	Departmental Appropriations
49,216,151	9,446,275	88,689,049	9,446,275		Animal Care Services
	88,156,053		176,845,102		Aviation
	259,740		259,740	75,076,466	Building & Equipment Services
	17,141,433	330,209,000	347,350,433		Capital Improvements Management Svcs.
	1,818,009		1,818,009		Center City Development
	7,386,140		7,386,140		City Attorney
	2,827,485		2,827,485		City Auditor
	2,087,044		2,087,044		City Clerk
	3,009,803		3,009,803		City Manager
	11,432,314		11,432,314		Code Enforcement Services
	1,215,527		1,215,527		Communications & Public Affairs
	140,466,224	410,000	140,876,224		Human Services
	51,408,025	14,848,344	66,256,369		Convention, Sports, and Ent. Facilities
	19,442,514		19,442,514		Convention & Visitors Bureau
	25,000		25,000		Cultural Affairs
	3,884,724		3,884,724		Customer Service & 311 System
	17,332,621		17,332,621		Development Services
6,202,752	17,791,913	2,080,000	19,871,913		Downtown Operations
	8,709,138		8,709,138		Economic Development
	7,581,226		7,581,226	4,826,342	Finance
	243,909,725	22,057,514	265,967,239		Fire
	8,331,869		8,331,869		Grants Monitoring & Administration
	34,500,905		34,500,905		Health
	3,735,999		3,735,999		Human Resources
		10,185,000	10,185,000	42,132,583	Information Technology Services
	866,132		866,132		International Relations
	1,001,378		1,001,378		Intergovernmental Relations
	34,486,836	3,600,954	38,087,790		Library
	2,590,149		2,590,149		Management & Budget
	5,360,857		5,360,857		Mayor & Council
	1,058,600		1,058,600		Military Affairs
	14,473,657		14,473,657		Municipal Courts
	1,412,016		1,412,016		Municipal Elections
673,024	68,246,363		68,246,363		Non-Departmental/Non-Operating
	62,340,560	16,233,747	78,574,307		Parks & Recreation
	8,842,355		8,842,355		Planning & Community Development
14,182	356,633,768	3,556,050	360,189,818		Police
	105,489,699	72,673,072	178,162,771		Public Works
			0	138,347,362	Self Insurance
87,753,812	88,051,021	931,270	88,982,291		Solid Waste Management
	25,357,068		25,357,068		Contribution to Other Agencies
	5,399,998		5,399,998		One-Time Projects
	756,656		756,656		Otto Koehler, Public Education Government
	161,597,402		161,597,402		Debt Service
<u>\$ 143,859,921</u>	<u>\$ 1,645,864,221</u>	<u>\$ 565,474,000</u>	<u>\$ 2,211,338,220</u>	<u>\$ 260,382,753</u>	<i>Total Net Appropriations</i>
<u>\$ 60,439,753</u>	<u>\$ 222,966,439</u>	<u>\$ 0</u>	<u>\$ 222,966,439</u>	<u>\$ 5,767,828</u>	<i>Transfers</i>
<u>\$ 204,299,674</u>	<u>\$ 1,868,830,660</u>	<u>\$ 565,474,000</u>	<u>\$ 2,434,304,659</u>	<u>\$ 266,150,581</u>	TOTAL APPROPRIATIONS

**ADOPTED ANNUAL BUDGET FY 2012
COMBINED BUDGET SUMMARY OF ALL FUND TYPES**

GOVERNMENTAL FUND TYPES

	GENERAL	SPECIAL REVENUE	DEBT SERVICE
BEGINNING BALANCE	\$ 76,866,977	\$ 51,288,842	\$ 113,305,717
REVENUES			
Property Tax	\$ 239,361,516	\$ 0	\$ 142,931,649
Delinquent Property Tax	4,918,520	0	2,508,737
Sales Tax	199,320,203	36,356,873	0
Other Tax	35,957,207	65,952,572	0
Licenses and Permits	6,668,871	0	0
Intergovernmental	7,399,588	15,021,066	0
CPS Energy	289,607,440	0	0
San Antonio Water System	10,161,799	0	0
Charges for Services	48,288,741	97,685,319	0
Fines & Forfeits	14,532,973	2,320,921	0
Miscellaneous	12,491,209	1,133,942	4,451,851
Grants	0	0	0
<i>Subtotal Revenues</i>	<u>\$ 868,708,067</u>	<u>\$ 218,470,693</u>	<u>\$ 149,892,237</u>
<i>Transfers from other funds</i>	<u>\$ 26,587,418</u>	<u>\$ 64,108,155</u>	<u>\$ 72,612,124</u>
TOTAL REVENUES	<u>\$ 895,295,485</u>	<u>\$ 282,578,848</u>	<u>\$ 222,504,361</u>
TOTAL AVAILABLE FUNDS	<u>\$ 972,162,462</u>	<u>\$ 333,867,690</u>	<u>\$ 335,810,078</u>
APPROPRIATIONS			
Administrative & Operational Excellence	\$ 67,755,133	\$ 433,700	\$ 0
Convention, Tourism & Culture	0	64,672,727	0
Economic Development	16,275,846	10,001,540	0
Environmental	0	652,250	0
Health & Human Services	81,434,663	0	0
Neighborhood Services	21,540,728	0	0
Parks & Recreation	59,316,850	885,089	0
Public Safety	603,408,310	24,207,717	0
Streets & Infrastructure	79,582,057	51,014,562	0
Debt Service	0	0	228,311,411
<i>Subtotal Appropriations</i>	<u>\$ 929,313,587</u>	<u>\$ 151,867,585</u>	<u>\$ 228,311,411</u>
<i>Transfers to other funds</i>	<u>\$ 18,862,062</u>	<u>\$ 143,588,216</u>	<u>\$ 0</u>
TOTAL APPROPRIATIONS	<u>\$ 948,175,649</u>	<u>\$ 295,455,801</u>	<u>\$ 228,311,411</u>
Reserve for Federal Stimulus 50 Police Officers	1,000,000		
Financial Reserves (Incremental Amount)	1,911,806		
Reserve for Two-Year Budget Plan	21,075,007		
GROSS ENDING FUND BALANCE	<u>\$ 0</u>	<u>\$ 38,411,889</u>	<u>\$ 107,498,667</u>

**ADOPTED ANNUAL BUDGET FY 2012
COMBINED BUDGET SUMMARY OF ALL FUND TYPES**

PROPRIETARY FUND TYPES		FIDUCIARY FUND TYPES		GRANTS	TOTAL ALL FUNDS FY 2012		
ENTERPRISE		TRUST AND AGENCY					
\$ 22,575,086	\$	44,574	\$	0	\$	264,081,196	BEGINNING BALANCE
							REVENUES
\$ 0	\$	0	\$	0	\$	382,293,165	Property Tax
0		0		0		7,427,257	Delinquent Property Tax
0		0		0		235,677,076	Sales Tax
0		0		0		101,909,779	Other Tax
0		0		0		6,668,871	Licenses and Permits
0		0		0		22,420,654	Intergovernmental
0		0		0		289,607,440	CPS Energy
0		0		0		10,161,799	San Antonio Water System
194,371,023		190,922		0		340,536,005	Charges for Services
0		0		0		16,853,894	Fines & Forfeits
1,465,144		10,318		0		19,552,464	Miscellaneous
0		0		192,342,311		192,342,311	Grants
\$ 195,836,167	\$	201,240	\$	192,342,311	\$	1,625,450,714	<i>Subtotal Revenues</i>
\$ 773,023	\$	0	\$	0	\$	164,080,720	<i>Transfers from other funds</i>
\$ 196,609,190	\$	201,240	\$	192,342,311	\$	1,789,531,434	TOTAL REVENUES
\$ 219,184,276	\$	245,814	\$	192,342,311	\$	2,053,612,630	TOTAL AVAILABLE FUNDS
							APPROPRIATIONS
\$ 0	\$	0	\$	259,146	\$	68,447,979	Administrative & Operational Excellence
0		169,406		25,000		64,867,133	Convention, Tourism & Culture
46,279,416		0		15,722,510		88,279,312	Economic Development
88,426,836		0		14,897,455		103,976,541	Environmental
0		0		144,900,670		226,335,333	Health & Human Services
0		0		1,343,592		22,884,320	Neighborhood Services
0		0		1,639,921		61,841,860	Parks & Recreation
9,153,669		0		13,534,017		650,303,713	Public Safety
0		0		20,000		130,616,619	Streets & Infrastructure
0		0		0		228,311,411	Debt Service
\$ 143,859,921	\$	169,406	\$	192,342,311	\$	1,645,864,221	<i>Subtotal Appropriations</i>
\$ 60,439,753	\$	76,408	\$	0	\$	222,966,439	<i>Transfers to other funds</i>
\$ 204,299,674	\$	245,814	\$	192,342,311	\$	1,868,830,660	TOTAL APPROPRIATIONS
\$ 14,884,602	\$	0	\$	0	\$	184,781,971	GROSS ENDING FUND BALANCE

**GENERAL FUND
SUMMARY OF ADOPTED BUDGET APPROPRIATIONS
PROGRAM CHANGES**

	BUDGET FY 2011	ESTIMATE FY 2011	CURRENT SERVICE FY 2012	MANDATES FY 2012	IMPROVEMENTS FY 2012
DEPARTMENTAL APPROPRIATIONS					
Animal Care	\$ 8,618,058	\$ 8,618,058	\$ 8,260,414	\$	\$ 1,405,164
Center City Development	1,235,831	1,091,481	1,578,189		77,164
City Attorney	7,121,385	7,088,316	7,221,538		162,786
City Auditor	2,834,476	2,711,979	3,185,080		51,969
City Clerk	2,110,920	2,106,326	2,069,278		75,771
City Manager	2,955,169	2,950,037	3,024,309		56,756
Code Enforcement Services ¹	11,216,873	11,210,317	10,984,991		561,268
Communication & Public Affairs	1,176,090	1,172,043	1,276,916		21,307
Customer Service & 311 Systems	3,701,111	3,663,131	3,834,314		171,811
Downtown Operations	7,496,653	7,495,314	7,715,526		97,295
Economic Development	2,396,893	2,348,960	2,577,410		41,108
Finance	7,455,700	7,297,847	7,400,519		131,316
Fire	236,407,292	236,407,000	237,975,228	4,216,543	479,441
Health	11,520,255	11,461,062	12,087,690		559,343
Human Resources	4,132,544	3,972,725	3,945,521		64,763
Human Services	19,006,426	19,005,529	18,963,246		1,628,242
Intergovernmental Relations	1,058,417	1,057,667	1,112,952		12,496
Library	32,751,024	32,367,898	32,220,093	645,000	1,384,472
Management & Budget	2,436,273	2,432,520	2,619,787		35,282
Mayor & Council	5,114,293	5,114,293	5,184,266		218,102
Municipal Court	12,344,242	11,906,182	12,542,684		482,955
Municipal Elections	1,625,878	1,457,423	1,412,016		-
Parks & Recreation	58,740,901	58,325,025	59,628,751	479,100	1,635,824
Police	334,197,152	334,197,027	338,692,174	7,817,452	2,425,860
Public Works	63,349,961	63,341,163	64,312,301		2,367,271
Agencies	17,547,610	17,547,610	16,781,159		1,285,940
Non-Departmental/Non-Operating	44,798,965	43,527,895	47,102,986		1,938,008
One-Time Projects	5,129,998	5,129,998	1,279,998		4,120,000
Transfers	14,707,610	14,557,513	14,413,325		4,000,000
TOTAL APPROPRIATIONS	\$ 923,188,000	\$ 919,562,339	\$ 929,402,661	\$ 13,158,095	\$ 25,491,713
TOTAL AVAILABLE FUNDS	\$ 982,700,532	\$ 1,001,258,501			
GROSS ENDING BALANCE	\$ 59,512,532	\$ 81,696,162			
LESS: BUDGETED FINANCIAL RESERVES					
Reserve for Federal Stimulus 50 Police Officers (Incremental Amount)	\$ 1,250,000	\$ 1,250,000			
Financial Reserves (Incremental Amount)	3,579,188	3,579,185			
Reserve for Two-Year Budget Plan	54,683,344	76,866,977			
ENDING BALANCE	\$ 0	\$ 0			
BUDGET RESERVES SUMMARY					
Reserve for Federal Stimulus 50 Police Officers (Cumulative)	\$ 1,250,000	\$ 1,250,000			
Total Annual Budgeted Financial Reserves	83,416,130	83,416,130			
Annual Budgeted Financial Reserves as a % of Appropriations	9%	9%			

¹ Code Enforcement is a division of the Development Services Department

**GENERAL FUND
SUMMARY OF ADOPTED BUDGET APPROPRIATIONS
PROGRAM CHANGES**

RE-ORGANIZATIONS FY 2012	REDUCTION/REDIRECTION FY 2012	TOTAL PROGRAM CHANGES	ADOPTED FY 2012	
				DEPARTMENTAL APPROPRIATIONS
\$	\$	\$	\$	Animal Care
99,241	(219,303)	1,185,861	9,446,275	Center City Development
	(316,843)	(140,438)	1,437,751	City Attorney
	(257,330)	(94,544)	7,126,994	City Auditor
	(409,564)	(357,595)	2,827,485	City Clerk
	(58,005)	17,766	2,087,044	City Manager
	(71,262)	(14,506)	3,009,803	Code Enforcement Services ¹
(264,943)	(6,863)	289,462	11,274,453	Communication & Public Affairs
	(82,696)	(61,389)	1,215,527	Customer Service & 311 Systems
	(121,400)	50,411	3,884,725	Downtown Operations
	(386,474)	(289,179)	7,426,347	Economic Development
	(192,017)	(150,909)	2,426,501	Finance
152,665	(103,274)	180,707	7,581,226	Fire
	(3,369,976)	1,326,008	239,301,236	Health
	(1,247,108)	(687,765)	11,399,925	Human Resources
	(274,285)	(209,522)	3,735,999	Human Services
	(1,924,955)	(296,713)	18,666,533	Intergovernmental Relations
	(124,070)	(111,574)	1,001,378	Library
	(948,460)	1,081,012	33,301,105	Management & Budget
	(64,920)	(29,638)	2,590,149	Mayor & Council
	(41,510)	176,592	5,360,858	Municipal Court
	(384,740)	98,215	12,640,899	Municipal Elections
	-	-	1,412,016	Parks & Recreation
	(2,426,824)	(311,900)	59,316,850	Police
	(6,283,766)	3,959,546	342,651,720	Public Works
53,740	(1,823,665)	597,346	64,909,647	Agencies
	-	1,285,940	18,067,099	Non-Departmental/Non-Operating
(393,762)	1,166,814	2,711,060	49,814,046	One-Time Projects
-	-	4,120,000	5,399,998	Transfers
493,228	(44,491)	4,448,737	18,862,062	
\$ 140,169	\$ (20,016,987)	\$ 18,772,990	\$ 948,175,649	TOTAL APPROPRIATIONS
			\$ 972,162,462	TOTAL AVAILABLE FUNDS
			\$ 23,986,813	GROSS ENDING BALANCE
				LESS: BUDGETED FINANCIAL RESERVES
			\$ 1,000,000	Reserve for Federal Stimulus 50 Police Officers (Incremental Amount)
			1,911,806	Financial Reserves (Incremental Amount)
			21,075,007	Reserve for Two-Year Budget Plan
			\$ 0	ENDING BALANCE
				BUDGET RESERVES SUMMARY
			\$ 2,250,000	Reserve for Federal Stimulus 50 Police Officers (Cumulative)
			85,327,936	Total Annual Budgeted Financial Reserves
			9%	Annual Budgeted Financial Reserves as a % of Appropriations

¹ Code Enforcement is a division of the Development Services Department



Tax Supported Funds

**GENERAL FUND
SUMMARY OF ADOPTED BUDGET
AVAILABLE FUNDS**

	ACTUAL FY 2010	ADOPTED FY 2011	ESTIMATE FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance (Excluding Financial Reserves)	\$ 72,040,149	\$ 63,021,860	\$ 63,021,860	0
Use of Reserve for Two-Year Budget Plan	28,267,528	38,326,317	38,326,317	76,866,977
Accounting Adjustment	3,898,730			
<i>Net Balance</i>	\$ 104,206,407	\$ 101,348,177	\$ 101,348,177	\$ 76,866,977
REVENUES				
Current Property Tax	\$ 244,378,356	\$ 239,079,670	\$ 239,220,241	\$ 239,361,516
City Sales Tax	188,740,749	195,315,378	198,625,878	199,320,203
CPS Energy	283,502,448	286,552,786	298,273,023	289,607,440
Business & Franchise Tax	32,513,950	31,029,172	31,280,631	31,190,207
Liquor By the Drink Tax	5,920,802	5,920,802	5,984,535	4,767,000
Delinquent Property Tax	2,486,340	1,605,370	1,808,127	2,668,520
Penalty & Interest on Delinquent Taxes	2,335,486	2,316,600	2,316,600	2,250,000
Licenses & Permits	6,336,792	6,453,292	6,686,087	6,668,871
San Antonio Water System	9,223,627	10,037,336	10,448,532	10,161,799
Other Agencies	8,092,646	7,603,618	7,922,962	7,399,588
Charges for Current Services				
General Government	5,253,465	5,346,427	5,560,066	5,638,994
Public Safety	25,418,902	26,391,775	26,775,277	28,043,454
Highways/Streets/Sanitation	499,284	821,366	802,031	803,481
Health	3,961,612	3,453,668	3,367,151	3,383,205
Recreation & Culture	11,659,515	10,308,217	10,385,493	10,419,607
Fines	11,601,775	15,019,408	14,532,474	14,532,973
Miscellaneous Revenue				
Sale of Property	3,416,255	3,631,409	4,700,509	5,170,929
Use of Money & Property	2,185,084	1,888,613	1,990,913	2,027,206
Interest on Time Deposits	841,733	747,896	692,014	1,118,637
Recovery of Expenditures	1,548,272	1,603,441	2,643,238	2,275,199
Miscellaneous	452,704	346,812	395,994	309,238
Interfund Charges	1,907,209	1,690,768	1,834,716	1,590,000
Total Revenues	\$ 852,277,006	\$ 857,163,824	\$ 876,246,492	\$ 868,708,067
Transfer from Other Funds	\$ 24,931,687	\$ 24,188,531	\$ 23,663,832	\$ 26,587,418
Total Revenue & Transfers	\$ 877,208,693	\$ 881,352,355	\$ 899,910,324	\$ 895,295,485
Total Available Funds	\$ 981,415,100	\$ 982,700,532	\$ 1,001,258,501	\$ 972,162,462

**GENERAL FUND
SUMMARY OF ADOPTED BUDGET
APPROPRIATIONS**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATE FY 2011	ADOPTED FY 2012
DEPARTMENTAL APPROPRIATIONS				
Animal Care	\$ 8,117,257	\$ 8,618,058	\$ 8,618,058	\$ 9,446,275
Center City Development	0	1,235,831	1,091,481	1,437,751
City Attorney	6,968,163	7,121,385	7,088,316	7,126,994
City Auditor	2,616,784	2,834,476	2,711,979	2,827,485
City Clerk	2,055,391	2,110,920	2,106,326	2,087,044
City Manager	2,741,229	2,955,169	2,950,037	3,009,803
Code Enforcement Services ¹	10,449,075	11,216,873	11,210,317	11,274,453
Communication & Public Affairs	903,408	1,176,090	1,172,043	1,215,527
Customer Service & 311 Systems	3,645,586	3,701,111	3,663,131	3,884,724
Downtown Operations	8,796,700	7,496,653	7,495,314	7,426,346
Economic Development	2,313,135	2,396,893	2,348,960	2,426,501
Finance	6,835,963	7,455,700	7,297,847	7,581,226
Fire	224,853,197	236,407,292	236,407,000	239,301,236
Health	11,447,690	11,520,255	11,461,062	11,399,925
Human Resources	3,798,075	4,132,544	3,972,725	3,735,999
Human Services	25,388,516	19,006,426	19,005,529	18,666,534
Intergovernmental Relations	862,450	1,058,417	1,057,667	1,001,378
Library	28,903,162	32,751,024	32,367,898	33,301,105
Management & Budget	2,011,329	2,436,273	2,432,520	2,590,149
Mayor & Council	4,652,660	5,114,293	5,114,293	5,360,857
Municipal Court	11,308,758	12,344,242	11,906,182	12,640,899
Municipal Elections	45,629	1,625,878	1,457,423	1,412,016
Parks & Recreation	54,588,287	58,740,901	58,325,025	59,316,850
Police	315,370,590	334,197,152	334,197,027	342,651,720
Public Works	70,745,549	63,349,961	63,341,163	64,909,647
Agencies	6,867,347	17,547,610	17,547,610	18,067,099
Non-Departmental/Non-Operating	42,626,746	44,798,965	43,527,895	49,814,046
One-Time Projects	1,434,789	5,129,998	5,129,998	5,399,998
Transfers	19,040,459	14,707,610	14,557,513	18,862,062
TOTAL APPROPRIATIONS	\$ 879,387,924	\$ 923,188,000	\$ 919,562,339	\$ 948,175,649
TOTAL AVAILABLE FUNDS	\$ 981,415,100	\$ 982,700,532	\$ 1,001,258,501	\$ 972,162,462
GROSS ENDING BALANCE	\$ 102,027,181	\$ 59,512,532	\$ 81,696,162	\$ 23,986,813
LESS: BUDGETED FINANCIAL RESERVES				
Reserve for Federal Stimulus 50 Police Officers (Incremental Amount)	\$	\$ 1,250,000	\$ 1,250,000	\$ 1,000,000
Financial Reserves (Incremental Amount)	678,998	3,579,188	3,579,185	1,911,806
Reserve for Two-Year Budget Plan	38,326,317	54,683,344	76,866,977	21,075,007
ENDING BALANCE	\$ 63,021,866	\$ 0	\$ 0	\$ 0
BUDGET RESERVES SUMMARY				
Reserve for Federal Stimulus 50 Police Officers (Cumulative)	\$	\$ 1,250,000	\$ 1,250,000	\$ 2,250,000
Total Annual Budgeted Financial Reserves	79,836,944	83,416,130	83,416,130	85,327,936
Annual Budgeted Financial Reserves as a % of Appropriations	9%	9%	9%	9%

¹ Code Enforcement is a division of the Development Services Department

**CURRENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET**

Description:

The Bexar Appraisal District provides the City with the value, ownership, and taxability of property within the City limits. Property taxes levied each year by the City on real property, mobile homes, and personal property at 100% of the appraised market value. In addition to providing General Fund operating support, property tax revenue is used to retire tax supported debt.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATE FY 2011	ADOPTED FY 2012
ASSESSED VALUATION				
Real Property	\$ 74,866,793,004	\$ 74,028,523,634	\$ 73,582,917,352	\$ 73,473,169,076
Personal Property	9,614,818,460	9,170,885,590	9,112,872,303	9,365,194,892
<i>Sub-Total</i>	\$ 84,481,611,464	\$ 83,199,409,224	\$ 82,695,789,655	\$ 82,838,363,968
Less				
Over-65 Exemptions	4,504,707,310	4,441,944,059	4,535,340,475	4,501,807,470
Disabled Veterans Exemptions	179,241,541	175,551,933	180,178,183	174,914,022
Disabled Veterans 100% Exemptions	369,382,470	382,831,328	413,095,720	427,967,513
Disabled Residence Homestead Exemptions	124,482,957	115,130,588	122,890,121	112,947,420
Historic Property Exemptions	63,860,434	56,464,024	56,881,324	75,810,775
Freeport Exemptions	582,723,688	462,630,216	473,800,266	455,717,674
Tax Abatement/Phase-In Exemptions	757,817,893	807,920,198	777,999,613	878,276,216
Residence Homestead 10% Limitations	236,319,657	127,934,835	126,789,359	61,001,840
Agricultural Productivity Loss	551,206,047	512,747,915	523,579,819	491,120,587
Pollution Control Property	68,742,411	65,649,478	65,649,478	62,379,535
Low Income Housing	24,762,410	24,252,902	40,234,832	40,839,000
Energy Exemptions	5,548,644	6,055,667	6,055,667	6,055,667
Absolute Exemptions	4,241,335,152	4,362,796,698	4,369,376,074	4,303,496,166
Pro-Rated Exemptions	28,261,161	26,344,122	40,384,850	6,560,104
TOTAL TAXABLE VALUE	\$ 72,743,219,689	\$ 71,631,155,261	\$ 70,963,533,874	\$ 71,239,469,979
TAX RATE/\$100 VALUATION				
General Fund	\$ 0.35419	\$ 0.35419	\$ 0.35419	\$ 0.35419
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
TOTAL TAX RATE	\$ 0.56569	\$ 0.56569	\$ 0.56569	\$ 0.56569
CURRENT PROPERTY TAX REVENUE				
Current Levy (Gross)	\$ 411,501,119	\$ 405,210,282	\$ 401,433,615	\$ 402,994,558
Less Delinquencies	8,540,179	10,003,258	8,323,814	9,966,072
Less TIRZ Tax Increment Collections	6,488,481	7,231,660	5,980,757	6,383,640
Less Over-65 & Disabled Tax Ceiling	5,604,661	5,079,972	5,061,515	4,351,681
CURRENT LEVY (NET)	\$ 390,867,798	\$ 382,895,392	\$ 382,067,529	\$ 382,293,165
PERCENT OF LEVY COLLECTED	97.90%	97.50%	97.90%	97.50%
DISTRIBUTION BY FUND				
General Fund	\$ 244,730,268	\$ 239,738,583	\$ 239,220,241	\$ 239,361,516
G.O. Debt Service Fund	146,137,530	143,156,809	142,847,288	142,931,649
CURRENT COLLECTIONS	\$ 390,867,798	\$ 382,895,392	\$ 382,067,529	\$ 382,293,165

**DELINQUENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF ADOPTED BUDGET**

Description:

This schedule reflects estimated delinquent property tax revenue. Delinquent property tax collections are net of refunds issued for prior tax years and are dedicated to the support of General Fund operations and required debt service payments.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATE FY 2011	ADOPTED FY 2012
DELINQUENT TAX RECEIVABLE				
Real Property	\$ 10,608,144	\$ 9,565,000	\$ 12,109,500	\$ 12,247,500
Personal Property	6,938,115	7,880,000	8,050,000	8,165,000
TOTAL DELINQUENT TAX RECEIVABLE	\$ 17,546,259	\$ 17,445,000	\$ 20,159,500	\$ 20,412,500
TAX RATE FOR DISTRIBUTION				
General Fund	\$ 0.35564	\$ 0.35419	\$ 0.35419	\$ 0.35419
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
TOTAL TAX RATE	\$ 0.56714	\$ 0.56569	\$ 0.56569	\$ 0.56569
COLLECTIONS				
Real Property	\$ 2,959,713	\$ 4,008,000	\$ 1,795,000	\$ 2,960,000
Personal Property	228,920	310,000	133,000	237,000
Delinquent Tax Attorney Fees	0	0	1,150,000	1,150,000
TOTAL COLLECTIONS	\$ 3,188,633	\$ 4,318,000	\$ 3,078,000	\$ 4,347,000
Less TIRZ Tax Increment Collections	114,897	153,000	190,174	85,000
NET COLLECTIONS	\$ 3,073,736	\$ 4,165,000	\$ 2,887,826	\$ 4,262,000
PERCENT OF TOTAL DELINQUENT TAXES COLLECTED				
	18.17%	24.75%	15.27%	21.30%
DISTRIBUTION BY FUND				
General Fund	\$ 1,927,467	\$ 2,607,790	\$ 1,808,127	\$ 2,668,520
G.O. Debt Service Fund	1,146,269	1,557,210	1,079,699	1,593,480
TOTAL DISTRIBUTION BY FUND	\$ 3,073,736	\$ 4,165,000	\$ 2,887,826	\$ 4,262,000



Special Revenue Funds

**SPECIAL REVENUE FUND
ADVANCED TRANSPORTATION DISTRICT FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program delivers projects that increase mobility, reduce traffic congestion, improve neighborhood connectivity, leverage resources and provide coordinated planning.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 2,080,681	\$ 157,634	\$ 7,986,017	\$ 3,805,697
Adjustment for Reserve	4,253,586	0	(4,279,702)	0
<i>Net Balance</i>	\$ 6,334,267	\$ 157,634	\$ 3,706,315	\$ 3,805,697
REVENUES				
Sales Tax Revenue	\$ 11,077,474	\$ 10,796,233	\$ 11,048,033	\$ 11,441,848
Interest on Time Deposits	46,329	54,196	36,677	42,279
Recovery of Expenditures	167	0	0	0
<i>Total Revenues & Transfers</i>	\$ 11,123,970	\$ 10,850,429	\$ 11,084,710	\$ 11,484,127
TOTAL AVAILABLE FUNDS	\$ 17,458,237	\$ 11,008,063	\$ 14,791,025	\$ 15,289,824
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 1,347,606	\$ 1,401,323	\$ 1,407,004	\$ 1,428,123
Contractual Services	370,772	259,014	240,014	259,828
Commodities	37,388	70,745	58,369	70,745
Self-Insurance/Other Expenditures	262,621	279,224	290,416	267,067
Capital Outlay	0	8,612	9,907	434,120
<i>Subtotal Operating</i>	\$ 2,018,387	\$ 2,018,918	\$ 2,005,710	\$ 2,459,883
Transfers To				
General Fund - Indirect Costs	\$ 33,313	\$ 33,813	\$ 109,798	\$ 109,798
IT Portfolio Investment Projects	10,530	0	0	0
Transfer to Solid Waste Fund	0	81,920	81,920	83,465
Transfer to Grant	0	0	29,000	20,000
Capital Projects				
Intersection Improvements	280,644	1,430,000	1,430,000	2,370,000
Sidewalk Improvements	4,100,279	4,300,000	4,300,000	6,950,129
Reserve for Capital Projects	0	0	0	0
Debt Service	3,029,067	3,028,900	3,028,900	3,028,150
<i>Subtotal Transfers</i>	\$ 7,453,833	\$ 8,874,633	\$ 8,979,618	\$ 12,561,542
TOTAL APPROPRIATIONS	\$ 9,472,220	\$ 10,893,551	\$ 10,985,328	\$ 15,021,425
ENDING BALANCE	\$ 7,986,017	\$ 114,512	\$ 3,805,697	\$ 268,399

**SPECIAL REVENUE FUND
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2008, the Capital Improvements Management Services Fund was established to account for all the revenues and expenditures associated with the administration and delivery of capital improvement projects. The Capital Improvements Management Services Department will manage and administer the delivery of capital projects including streets and sidewalks, drainage, parks, libraries and municipal facilities. This fund will capture the administrative expenditures related to the delivery of projects and will account for the recovery of expenditures from Capital Program revenues such as General Obligation Bonds and Certificates of Obligation.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ (263,209)	\$ 0	\$ 0	\$ 0
	240,839	0	0	0
<i>Net Balance</i>	\$ (22,370)	\$ 0	\$ 0	\$ 0
REVENUES				
Capital Administrative Charges	\$ 10,557,516	\$ 12,708,809	\$ 12,650,533	\$ 13,483,944
Capital Administrative Charges - Aviation	295,358	0	0	0
Transfer from General Fund	4,598,031	4,334,445	4,075,841	4,228,457
Miscellaneous Revenues	49,931	24,480	48,846	50,028
Transfer from Aviation	33,078	33,747	33,747	0
Transfer from Hotel Occupancy Tax Fund	33,078	33,747	33,747	0
Transfer from Edwards Aquifer	0	78,422	78,422	0
<i>Total Revenue & Transfers</i>	\$ 15,566,992	\$ 17,213,650	\$ 16,921,136	\$ 17,762,429
TOTAL AVAILABLE FUNDS	\$ 15,544,622	\$ 17,213,650	\$ 16,921,136	\$ 17,762,429
APPROPRIATIONS				
Operating Expenses				
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES				
Personal Services	\$ 12,898,634	\$ 14,319,078	\$ 14,091,652	\$ 14,680,116
Contractual Services	448,744	547,420	506,096	634,052
Commodities	115,183	187,823	187,823	206,090
Self-Insurance/Other Expenditures	1,499,297	1,413,879	1,440,847	1,570,342
Capital Outlay	60,065	81,000	88,500	50,833
<i>Subtotal Operating</i>	\$ 15,021,923	\$ 16,549,200	\$ 16,314,918	\$ 17,141,433
ECONOMIC DEVELOPMENT (SBEDA)				
Personal Services	\$ 367,386	\$ 541,168	\$ 537,329	\$ 514,471
Contractual Services	5,597	45,500	1,058	45,500
Commodities	1,064	10,700	2,712	10,700
Self Insurance/Other Expenditures	60,290	67,082	65,069	50,325
Capital Outlay	0	0	50	0
<i>Subtotal Operating</i>	\$ 434,337	\$ 664,450	\$ 606,218	\$ 620,996
TOTAL OPERATING EXPENSES				
Personal Services	\$ 13,266,020	\$ 14,860,246	\$ 14,628,981	\$ 15,194,587
Contractual Services	454,341	592,920	507,154	679,552
Commodities	116,247	198,523	190,535	216,790
Self Insurance/Other Expenditures	1,559,587	1,480,961	1,505,916	1,620,667
Capital Outlay	60,065	81,000	88,550	50,833
<i>Subtotal Operating</i>	\$ 15,456,260	\$ 17,213,650	\$ 16,921,136	\$ 17,762,429
Transfers To				
IT Portfolio Investment Projects	\$ 88,362	\$ 0	\$ 0	\$ 0
<i>Subtotal Transfers</i>	\$ 88,362	\$ 0	\$ 0	\$ 0
TOTAL APPROPRIATIONS	\$ 15,544,622	\$ 17,213,650	\$ 16,921,136	\$ 17,762,429
GROSS ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
CHILD SAFETY FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Child Safety Fund was established to account for revenues authorized by the 1991 State Legislature. The revenues, which come from added fees on parking tickets, school zone violations and vehicle registrations, must be used primarily for the school crossing guard program with the remaining funds applied to programs designed to enhance child safety, health or nutrition, child abuse intervention/prevention and drug and alcohol abuse prevention.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 376,701	\$ 485,960	\$ 163,947	\$ 0
Accounting Adjustment	5,978	0	0	0
<i>Net Balance</i>	\$ 382,679	\$ 485,960	\$ 163,947	\$ 0
REVENUES				
Parking Fines	\$ 177,321	\$ 172,259	\$ 126,886	\$ 131,961
Moving Violations	269,803	271,683	318,430	331,167
Bexar County - Vehicle Registration	1,543,938	1,617,784	1,637,966	1,703,485
Recovery of Prior Year Expenditures	0	0	0	0
Interest on Time Deposits	1,180	0	0	0
<i>Total Revenues & Transfers</i>	\$ 1,992,242	\$ 2,061,726	\$ 2,083,282	\$ 2,166,613
TOTAL AVAILABLE FUNDS	\$ 2,374,921	\$ 2,547,686	\$ 2,247,229	\$ 2,166,613
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 1,323,797	\$ 1,748,187	\$ 1,332,390	\$ 1,679,791
Contractual Services	8,601	3,454	10,118	3,454
Commodities	28,132	33,049	13,112	33,049
Self-Insurance/Other Expenditures	473,465	440,759	602,130	425,934
Capital Outlay	0	0	0	0
<i>Subtotal Operating</i>	\$ 1,833,995	\$ 2,225,449	\$ 1,957,750	\$ 2,142,228
Transfers To				
General Fund	\$ 376,979	\$ 322,237	\$ 289,479	\$ 24,385
<i>Subtotal Transfers</i>	\$ 376,979	\$ 322,237	\$ 289,479	\$ 24,385
TOTAL APPROPRIATIONS	\$ 2,210,974	\$ 2,547,686	\$ 2,247,229	\$ 2,166,613
GROSS ENDING BALANCE	\$ 163,947	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
HOTEL OCCUPANCY TAX FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Hotel Occupancy Tax Fund captures revenues generated by the Hotel Occupancy Tax and supports the arts, tourism, and convention activities through transfers to the Community and Visitor Facilities Fund, Convention and Visitors Bureau Fund, and Cultural Affairs Fund.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 4,305,765	\$ 5,214,156	\$ 6,617,875	\$ 6,110,635
Adjustment for Reserve	201,860	0	0	0
<i>Net Balance</i>	<u>\$ 4,507,625</u>	<u>\$ 5,214,156</u>	<u>\$ 6,617,875</u>	<u>\$ 6,110,635</u>
REVENUES				
Hotel Occupancy Tax	\$ 46,460,193	\$ 47,776,936	\$ 48,082,598	\$ 48,996,167
Interest on Time Deposits	50,806	22,653	27,853	57,235
State Events Trust Fund Rebates	5,845,969	3,525,627	2,549,169	2,240,241
Miscellaneous Revenue	642,990	82,380	77,910	29,391
Transfer from Improvement & Contingency	2,896	0	0	0
<i>Total Revenue & Transfers</i>	<u>\$ 53,002,854</u>	<u>\$ 51,407,596</u>	<u>\$ 50,737,530</u>	<u>\$ 51,323,034</u>
TOTAL AVAILABLE FUNDS	<u>\$ 57,510,479</u>	<u>\$ 56,621,752</u>	<u>\$ 57,355,405</u>	<u>\$ 57,433,669</u>
APPROPRIATIONS				
Transfers To				
Community & Visitor Facilities Fund	\$ 15,005,144	\$ 16,048,815	\$ 15,980,002	\$ 16,205,025
Convention & Visitors Bureau Fund	18,886,148	19,452,414	18,900,408	19,479,874
Cultural Affairs Fund (Arts)	7,638,771	7,166,540	7,145,922	7,349,425
Support for History and Preservation	6,969,029	7,166,540	7,212,390	7,349,425
General Fund - Indirect Cost	1,597,257	1,606,959	1,626,237	1,792,502
General Fund - Other	83,455	73,214	73,214	73,214
Public Improvement District	33,078	0	0	0
Retired Employees Health Insurance	151,991	0	0	0
Contractual Obligations	306,597	306,597	306,597	306,597
IT Portfolio Investment Projects	221,134	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 50,892,604</u>	<u>\$ 51,821,079</u>	<u>\$ 51,244,770</u>	<u>\$ 52,556,062</u>
TOTAL APPROPRIATIONS	<u>\$ 50,892,604</u>	<u>\$ 51,821,079</u>	<u>\$ 51,244,770</u>	<u>\$ 52,556,062</u>
GROSS ENDING BALANCE	<u>\$ 6,617,875</u>	<u>\$ 4,800,673</u>	<u>\$ 6,110,635</u>	<u>\$ 4,877,607</u>
RESERVE FOR TWO-YEAR BALANCED BUDGET	<u>\$ 0</u>	<u>\$ 3,000,000</u>	<u>\$ 3,000,000</u>	<u>\$ 3,000,000</u>
NET ENDING BALANCE	<u>\$ 6,617,875</u>	<u>\$ 1,800,673</u>	<u>\$ 3,110,635</u>	<u>\$ 1,877,607</u>

**SPECIAL REVENUE FUND
COMMUNITY AND VISITOR FACILITIES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Community and Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all Convention and Tourism activities relating to the promotion of all City of San Antonio owned facilities to be used for conventions, community and entertainment venues.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
REVENUES				
Convention Sports and Entertainment Facilities				
Convention Center Revenue	\$ 9,596,251	\$ 10,661,801	\$ 10,910,496	\$ 11,000,972
Alamodome Revenues	6,947,037	6,756,635	6,289,712	6,800,927
Municipal Auditorium Revenue	646,726	266,248	341,014	0
Miscellaneous Revenue	0	350,000	0	0
Transfer from CSEF State Rebate Fund	0	392,901	392,901	0
Transfer from Other Funds	150,067	164,885	164,885	164,459
International Relations				
Miscellaneous Revenue	4,440	7,190	600	7,403
General Fund Contribution-CASA	263,286	285,638	241,056	192,865
Transfer from Hotel Occupancy Tax	15,005,144	16,048,815	15,980,002	16,205,025
<i>Total Revenue & Transfers</i>	\$ 32,612,951	\$ 34,934,113	\$ 34,320,666	\$ 34,371,651
TOTAL AVAILABLE FUNDS	\$ 32,612,951	\$ 34,934,113	\$ 34,320,666	\$ 34,371,651
APPROPRIATIONS				
Operating Expenses				
CONVENTION, SPORTS, & ENTERTAINMENT FACILITIES				
Personal Services	\$ 14,809,567	\$ 16,339,496	\$ 15,981,764	\$ 15,873,031
Contractual Services	3,368,560	3,324,197	3,324,197	3,590,129
Commodities	846,859	913,320	913,417	902,369
Self-Insurance/Other Expenditures	10,671,655	10,990,577	10,859,347	10,646,321
Capital Outlay	496	55,226	55,226	47,429
<i>Subtotal Operating</i>	\$ 29,697,137	\$ 31,622,816	\$ 31,133,951	\$ 31,059,279
NON-DEPARTMENTAL				
Personal Services	\$ 652,787	\$ 614,831	\$ 486,640	\$ 524,218
Hosting Obligations	1,571,835	1,734,392	1,734,392	1,278,968
Contractual Services	485,090	771,211	766,413	1,323,048
Commodities	40,174	48,172	50,367	48,172
Self-Insurance/Other Expenditures	58,420	32,999	40,147	25,461
Capital Outlay	0	1,700	764	4,020
<i>Subtotal Operating</i>	\$ 2,808,306	\$ 3,203,305	\$ 3,078,723	\$ 3,203,887
TOTAL OPERATING EXPENSES				
Personal Services	\$ 15,462,354	\$ 16,954,327	\$ 16,468,404	\$ 16,397,249
Contractual Services	5,425,485	5,829,800	5,825,002	6,192,145
Commodities	887,033	961,492	963,784	950,541
Self-Insurance/Other Expenditures	10,730,075	11,023,576	10,899,494	10,671,782
Capital Outlay	496	56,926	55,990	51,449
<i>Total Operating</i>	\$ 32,505,443	\$ 34,826,121	\$ 34,212,674	\$ 34,263,166
Transfers To				
International Center	\$ 83,328	\$ 0	\$ 0	\$ 0
General Fund	0	83,328	83,328	83,328
Public Improvement District	24,180	24,664	24,664	25,157
<i>Subtotal Transfers</i>	\$ 107,508	\$ 107,992	\$ 107,992	\$ 108,485
TOTAL APPROPRIATIONS	\$ 32,612,951	\$ 34,934,113	\$ 34,320,666	\$ 34,371,651
GROSS ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
CONVENTION AND VISITORS BUREAU FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2007, the Convention and Visitors Bureau was established as an independent fund, separating from the Community and Visitor Facilities Fund. The expenditures account for the marketing and promotion of San Antonio.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
REVENUES				
Miscellaneous Revenue	\$ 299,222	\$ 169,000	\$ 189,073	\$ 179,601
Transfer from Hotel Occupancy Tax	18,886,148	19,452,414	18,900,408	19,479,874
<i>Total Revenue & Transfers</i>	\$ 19,185,370	\$ 19,621,414	\$ 19,089,481	\$ 19,659,475
TOTAL AVAILABLE FUNDS	\$ 19,185,370	\$ 19,621,414	\$ 19,089,481	\$ 19,659,475
APPROPRIATIONS				
Operating Expenses				
CONVENTION & VISITORS BUREAU				
Personal Services	\$ 6,982,381	\$ 7,127,204	\$ 6,899,327	\$ 7,241,364
Contractual Services	10,366,404	10,548,175	10,359,621	10,682,993
Destination San Antonio	250,000	250,000	100,000	250,000
Commodities	240,040	227,767	245,553	175,947
Self-Insurance/ Other Expenditures	598,986	527,702	549,414	474,281
Capital Outlay	21,141	99,148	94,148	33,472
<i>Subtotal Operating</i>	\$ 18,458,952	\$ 18,779,996	\$ 18,248,063	\$ 18,858,057
Transfers To				
International Center	\$ 526,418	\$ 0	\$ 0	\$ 0
General Fund	0	526,418	526,418	526,418
Visitor Information Center	200,000	315,000	315,000	275,000
<i>Subtotal Transfers</i>	\$ 726,418	\$ 841,418	\$ 841,418	\$ 801,418
TOTAL APPROPRIATIONS	\$ 19,185,370	\$ 19,621,414	\$ 19,089,481	\$ 19,659,475
GROSS ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
CULTURAL AFFAIRS FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2007, the Office of Cultural Affairs was established as a fund, separating from the Community and Visitor Facilities Fund. The expenditures are generated from the leadership, resources and support for arts and cultural organizations.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
REVENUES				
Transfer from Hotel Occupancy Tax	\$ 7,638,771	\$ 7,166,540	\$ 7,145,922	\$ 7,349,425
Transfer from General Fund	0	50,000	50,000	50,000
<i>Total Revenue & Transfers</i>	<u>\$ 7,638,771</u>	<u>\$ 7,216,540</u>	<u>\$ 7,195,922</u>	<u>\$ 7,399,425</u>
TOTAL AVAILABLE FUNDS	<u>\$ 7,638,771</u>	<u>\$ 7,216,540</u>	<u>\$ 7,195,922</u>	<u>\$ 7,399,425</u>
APPROPRIATIONS				
Operating Expenses				
CULTURAL AFFAIRS				
Personal Services	\$ 818,079	\$ 892,389	\$ 886,618	\$ 922,398
Contractual Services	803,448	912,938	914,243	1,000,684
Commodities	7,282	12,546	10,184	12,546
Other Expenditures	50,469	70,237	70,219	95,782
Capital Outlay	4,614	30,813	30,808	3,112
<i>Subtotal</i>	<u>\$ 1,683,892</u>	<u>\$ 1,918,923</u>	<u>\$ 1,912,072</u>	<u>\$ 2,034,522</u>
CONTRIBUTIONS TO CULTURAL AGENCIES	<u>\$ 5,778,739</u>	<u>\$ 5,104,090</u>	<u>\$ 5,104,090</u>	<u>\$ 5,255,447</u>
Transfers To				
General Fund-Other	\$ 69,935	\$ 36,557	\$ 36,557	\$ 0
General Fund-Indirect Cost	66,205	81,455	67,688	67,688
Capital Improvement Management Services Fund	40,000	33,747	33,747	0
Other Funds	0	41,768	41,768	41,768
<i>Subtotal Transfers</i>	<u>\$ 176,140</u>	<u>\$ 193,527</u>	<u>\$ 179,760</u>	<u>\$ 109,456</u>
TOTAL APPROPRIATIONS	<u>\$ 7,638,771</u>	<u>\$ 7,216,540</u>	<u>\$ 7,195,922</u>	<u>\$ 7,399,425</u>
GROSS ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
HOTEL/MOTEL 2% REVENUE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the activities of the additional 2% Municipal Hotel Occupancy Tax. The collected revenues are transferred to the Convention Center Expansion Debt Service Fund to pay for the principal and interest of the Convention Center Expansion Project.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 865,643	\$ 9,985,407	\$ 7,540,403	\$ 6,032,277
REVENUES				
2% Hotel Occupancy Tax	\$ 13,274,341	\$ 13,654,923	\$ 13,817,300	\$ 13,998,905
Interest on Time Deposits	1,068	1,470	0	0
Other	34,830	25,278	25,278	25,788
<i>Total Revenues & Transfers</i>	<u>\$ 13,310,239</u>	<u>\$ 13,681,671</u>	<u>\$ 13,842,578</u>	<u>\$ 14,024,693</u>
TOTAL AVAILABLE FUNDS	<u>\$ 14,175,882</u>	<u>\$ 23,667,078</u>	<u>\$ 21,382,981</u>	<u>\$ 20,056,970</u>
APPROPRIATIONS				
Operating Expenses				
Self Insurance/Other	\$ 84,735	\$ 0	\$ 0	\$ 0
<i>Subtotal Operating</i>	<u>\$ 84,735</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Transfers To				
Debt Service	\$ 6,389,124	\$ 19,210,523	\$ 15,185,819	\$ 19,860,260
Hotel Occupancy Tax Fund	161,620	164,885	164,885	164,459
<i>Subtotal Transfers</i>	<u>\$ 6,550,744</u>	<u>\$ 19,375,408</u>	<u>\$ 15,350,704</u>	<u>\$ 20,024,719</u>
TOTAL APPROPRIATIONS	<u>\$ 6,635,479</u>	<u>\$ 19,375,408</u>	<u>\$ 15,350,704</u>	<u>\$ 20,024,719</u>
GROSS ENDING BALANCE	<u>\$ 7,540,403</u>	<u>\$ 4,291,670</u>	<u>\$ 6,032,277</u>	<u>\$ 32,251</u>

**SPECIAL REVENUE FUND
VISITOR INFORMATION CENTER AND CITY STORE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2001, the Official City Store Fund was created to account for the merchandise sale and operation of the Official City Store. Revenue is generated from the sale of surplus City equipment, licensed City merchandise, and other merchandise.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 116,170	\$ 95,076	\$ 77,279	\$ 39,017
Adjustment for Reserve	(431)	0	0	0
Net Balance	\$ 115,739	\$ 95,076	\$ 77,279	\$ 39,017
REVENUES				
City Store Sales	\$ 332,345	\$ 250,000	\$ 263,696	\$ 322,300
Interest on Time Deposits	410	456	456	0
Recovery of Prior Year Expenditures	0	0	0	0
Transfer from Conv. & Visitor Bureau Fund	200,000	315,000	315,000	275,000
Total Revenues & Transfers	\$ 532,755	\$ 565,456	\$ 579,152	\$ 597,300
TOTAL AVAILABLE FUNDS	\$ 648,494	\$ 660,532	\$ 656,431	\$ 636,317
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 286,896	\$ 426,611	\$ 368,554	\$ 382,583
Contractual Services	18,185	28,600	36,000	33,682
Commodities	160,337	104,500	113,865	104,500
Self Insurance / Other Expenditures	87,472	84,585	84,585	63,692
Capital Outlay	0	0	0	0
Subtotal Operating	\$ 552,890	\$ 644,296	\$ 603,004	\$ 584,457
Transfers To				
General Fund-Indirect Cost	\$ 12,994	\$ 13,189	\$ 14,116	\$ 14,116
Retired Employees Health Insurance	465	0	0	0
Public Improvement District	288	294	294	300
IT Portfolio Investment Projects	4,578	0	0	0
Subtotal Transfers	\$ 18,325	\$ 13,483	\$ 14,410	\$ 14,416
TOTAL APPROPRIATIONS	\$ 571,215	\$ 657,779	\$ 617,414	\$ 598,873
GROSS ENDING BALANCE	\$ 77,279	\$ 2,753	\$ 39,017	\$ 37,444

**SPECIAL REVENUE FUND
CONVENTION, SPORTS & ENTERTAINMENT FACILITIES STATE REIMBURSEMENT FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The 2009 Texas State Legislature approved expanding the State's Events Trust Fund program to include conventions and other major events. This fund accounts for all revenues and expenses related to capital improvements to the Henry B. Gonzalez Convention Center and Alamodome facilities made in preparation for eligible convention & sporting events as well as certain operational expenses and all reimbursements received from the State of Texas.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 6,222,409
Adjustment for Prior Year Capital Projects	0	0	0	(6,222,409)
<i>Net Balance</i>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
REVENUES				
2010 State Events Trust Fund Rebates	\$ 11,488,262	\$ 0	\$ 0	0
14% Local Contribution	1,870,182	0	0	0
2010 Sporting Events Trust Fund Rebates	1,455,401	0	0	0
14% Local Contribution	232,480	0	0	0
2011 State Events Trust Fund Rebates	0	19,967,536	16,684,335	0
14% Local Contribution	0	0	2,301,284	0
2011 Sporting Events Trust Fund Rebates	0	1,794,701	1,739,695	0
14% Local Contribution	0	0	283,206	0
2012 State Events Trust Fund Rebates	0	0	0	9,526,513
14% Local Contribution	0	0	0	1,550,828
Transfer in from HOT I&C Fund	1,864,016	539,538	3,124,028	1,550,828
Transfer in from HOT Capital Facilities Fund	3,270,121	12,289,760	12,289,760	2,250,000
Transfer in from HOT Revenue Bonds	0	1,783,738	1,783,738	0
Transfer in from Conv Ctr HQ Hotel Funds	448,343	6,675,000	6,675,000	0
<i>Total Revenues & Transfers</i>	<u>\$ 20,628,805</u>	<u>\$ 43,050,273</u>	<u>\$ 44,881,046</u>	<u>\$ 14,878,169</u>
TOTAL AVAILABLE FUNDS	<u>\$ 20,628,805</u>	<u>\$ 43,050,273</u>	<u>\$ 44,881,046</u>	<u>\$ 14,878,169</u>
APPROPRIATIONS				
Local Contribution Matching Funds	\$ 1,710,246	\$ 146,637	\$ 2,584,490	\$ 1,550,828
Transfers To				
Capital Projects	\$ 3,872,234	\$ 20,748,499	\$ 14,526,089	\$ 2,250,000
Hotel Occupancy Tax Fund	5,845,969	3,525,627	2,549,169	2,240,241
Community & Visitor Facilities Fund	0	392,901	392,901	0
HOT I&C Fund	4,743,332	1,926,916	6,319,161	1,550,828
HOT Capital Facilities Fund	4,014,840	10,569,194	9,148,964	4,920,849
Conv Ctr HQ Hotel Funds	442,184	5,740,499	3,137,863	2,365,423
<i>Subtotal Transfers</i>	<u>\$ 18,918,559</u>	<u>\$ 42,903,636</u>	<u>\$ 36,074,147</u>	<u>\$ 13,327,341</u>
TOTAL APPROPRIATIONS	<u>\$ 20,628,805</u>	<u>\$ 43,050,273</u>	<u>\$ 38,658,637</u>	<u>\$ 14,878,169</u>
GROSS ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 6,222,409</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
CONFISCATED PROPERTY FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Confiscated Property Fund was established for the deposit and use of confiscated monies seized by the San Antonio Police Department. The revenues will be used for the enhancement of Police operations.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 3,368,815	\$ 3,368,815	\$ 4,984,169	\$ 4,522,254
Adjustment for Reserve	35,518	0	0	0
<i>Net Balance</i>	\$ 3,404,333	\$ 3,368,815	\$ 4,984,169	\$ 4,522,254
REVENUES				
Car Sales	\$ 127,457	\$ 124,232	\$ 39,586	\$ 122,988
Other Sales	569,271	847,919	983,191	632,262
Confiscated Property	2,970,464	664,601	844,182	1,076,422
Miscellaneous	485	14,376	113	135
Interest on Time Deposits	18,822	0	11,175	12,147
Recovery of Expenditures	103,857	5,719	20,649	20,422
<i>Total Revenues & Transfers</i>	\$ 3,790,356	\$ 1,656,847	\$ 1,898,896	\$ 1,864,376
TOTAL AVAILABLE FUNDS	\$ 7,194,689	\$ 5,025,662	\$ 6,883,065	\$ 6,386,630
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 322,689	\$ 349,069	\$ 373,877	\$ 344,087
Contractual Services	306,447	918,051	336,475	1,117,028
Commodities	349,701	337,803	286,706	541,486
Self-Insurance/Other Expenditures	133,762	123,987	153,131	207,353
Capital Outlay	143,345	688,649	829,722	690,156
<i>Subtotal Operating</i>	\$ 1,255,944	\$ 2,417,559	\$ 1,979,911	\$ 2,900,110
Transfers To				
Debt Service	\$ 374,379	\$ 380,900	\$ 380,900	\$ 379,300
Capital Projects	580,197	0	0	0
<i>Subtotal Transfers</i>	\$ 954,576	\$ 380,900	\$ 380,900	\$ 379,300
TOTAL APPROPRIATIONS	\$ 2,210,520	\$ 2,798,459	\$ 2,360,811	\$ 3,279,410
GROSS ENDING BALANCE	\$ 4,984,169	\$ 2,227,203	\$ 4,522,254	\$ 3,107,220

**SPECIAL REVENUE FUND
DEVELOPMENT SERVICES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Development Services Fund was established in FY 2007 to account for all revenues and expenditures associated with the operation and maintenance of all City development service activities.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ (290,602)	\$ 648,938	\$ 582,754	\$ 1,038,384
Adjustment for Reserve	157,171	0	0	0
<i>Net Balance</i>	\$ (133,431)	\$ 648,938	\$ 582,754	\$ 1,038,384
REVENUES				
Development Services				
Building Permits	\$ 11,334,126	\$ 11,141,621	\$ 11,141,621	\$ 11,141,621
Certificates of Occupancy	529,619	457,649	457,649	457,649
Licenses and Registration	432,539	370,396	370,396	370,396
Other Fees and Charges	1,186,836	1,050,037	1,050,037	1,050,037
Plan Review	3,041,449	2,586,959	2,586,959	2,586,959
Platting	1,283,331	1,244,653	1,244,653	1,244,653
Sign Permits	389,245	407,761	407,761	407,761
Tree Permits	456,799	423,980	423,980	423,980
Zoning	332,759	355,587	355,587	355,587
Other Planning Revenues	43,994	56,115	56,115	56,115
Interest on Time Deposits	5,505	6,610	6,610	9,054
Transfer from General Fund	1,584,055	1,815,804	1,815,804	2,797,978
Transfer from General Fund - ICRIP	0	1,000,000	1,000,000	1,000,000
Transfer from Equipment & Renewal	0	0	0	50,709
Miscellaneous Revenues	851,676	0	0	0
Historic Preservation Revenues	12,650	29,198	29,198	29,198
Fire Prevention	1,511,006	1,549,308	1,549,308	1,564,799
<i>Total Revenues & Transfers</i>	\$ 22,995,589	\$ 22,495,678	\$ 22,495,678	\$ 23,546,496
TOTAL AVAILABLE FUNDS	\$ 22,862,158	\$ 23,144,616	\$ 23,078,432	\$ 24,584,880
APPROPRIATIONS				
Operating Expenses				
DEVELOPMENT SERVICES				
Personal Services	\$ 13,235,476	\$ 12,015,630	\$ 12,240,025	\$ 12,572,169
Contractual Services	674,302	489,834	405,386	761,408
Commodities	121,261	135,493	97,004	187,870
Self-Insurance/Other Expenditures	4,035,698	3,623,944	3,360,306	3,571,728
Capital Outlay	0	242,819	243,011	239,446
<i>Subtotal Operating</i>	\$ 18,066,737	\$ 16,507,720	\$ 16,345,732	\$ 17,332,621
PLANNING & COMMUNITY DEVELOPMENT				
Personal Services	\$ 0	\$ 1,446,384	\$ 1,352,621	\$ 1,892,752
Contractual Services	0	67,733	61,174	451,464
Commodities	0	30,000	10,172	32,513
Self-Insurance/Other Expenditures	0	413,700	399,663	344,967
Capital Outlay	0	0	0	39,392
<i>Subtotal Operating</i>	\$ 0	\$ 1,957,817	\$ 1,823,630	\$ 2,761,088
OFFICE OF HISTORIC PRESERVATION				
Personal Services	\$ 555,350	\$ 719,792	\$ 696,522	\$ 719,585
Contractual Services	20,132	23,077	16,816	23,077
Commodities	4,427	5,797	7,719	5,797
Self-Insurance/Other Expenditures	43,012	41,790	42,196	35,364
<i>Subtotal Operating</i>	\$ 622,921	\$ 790,456	\$ 763,253	\$ 783,823
TOTAL OPERATING EXPENSES				
Personal Services	\$ 13,790,826	\$ 14,181,806	\$ 14,289,168	\$ 15,184,506
Contractual Services	694,434	580,644	483,376	1,235,949
Commodities	125,688	171,290	114,895	226,180
Self-Insurance/Other Expenditures	4,078,710	4,079,434	3,802,165	3,952,059
Capital Outlay	0	242,819	243,011	278,838
<i>Total Operating</i>	\$ 18,689,658	\$ 19,255,993	\$ 18,932,615	\$ 20,877,532
Transfers To				
General Fund - Indirect Cost	\$ 428,187	\$ 434,610	\$ 434,610	\$ 535,563
General Fund - Hansen Software Debt	1,004,573	1,008,188	1,008,188	1,011,797
General Fund - Other	1,921,304	1,664,635	1,664,635	1,680,126
IT Portfolio Investment Projects	113,085	0	0	0
Retired Employees Health Insurance	122,597	0	0	0
<i>Subtotal Transfers</i>	\$ 3,589,746	\$ 3,107,433	\$ 3,107,433	\$ 3,227,486
TOTAL APPROPRIATIONS	\$ 22,279,404	\$ 22,363,426	\$ 22,040,048	\$ 24,105,018
GROSS ENDING BALANCE	\$ 582,754	\$ 781,190	\$ 1,038,384	\$ 479,862

**SPECIAL REVENUE FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Economic Development Incentive Fund was established to account for FY 2004 one-time funds allocated by City Council for Economic Development activities. The funds allocated to this fund are designed to attract large-scale businesses in targeted industries and other significant investments that will serve as economic generators measured by new job creation, economic impact to the local economy and additional dollars leveraged from other entities.

AVAILABLE FUNDS	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
Beginning Balance	\$ 3,770,329	\$ 7,868,551	\$ (1,103,940)	\$ 0
Adjustment for Prior Year Commitments	(728,455)	(3,854,499)	(1,090,800)	(2,547,914)
<i>Net Balance</i>	\$ 3,041,874	\$ 4,014,052	\$ (2,194,740)	\$ (2,547,914)
REVENUES				
Interest Income	\$ 225,666	\$ 35,607	\$ 12,184	\$ 20,961
Loan Principal Repayment (Park Centre)	927,500	0	0	0
Transfer from General Fund	0	1,150,341	1,150,341	5,500,000
Transfer from CIED Fund	0	0	6,232,215	1,026,953
Miscellaneous Revenue	10,000	0	0	0
<i>Total Revenues & Transfers</i>	\$ 1,163,166	\$ 1,185,948	\$ 7,394,740	\$ 6,547,914
TOTAL AVAILABLE FUNDS	\$ 4,205,040	\$ 5,200,000	\$ 5,200,000	\$ 4,000,000
APPROPRIATIONS				
Operating Expenses				
Economic Development Incentive Projects	\$ 5,307,830	\$ 5,000,000	\$ 5,000,000	\$ 4,000,000
Self-Insurance/Other Expenditures	1,150	0	0	0
<i>Subtotal Operating</i>	\$ 5,308,980	\$ 5,000,000	\$ 5,000,000	\$ 4,000,000
Transfers To				
WDC and SAGE	\$ 0	\$ 200,000	\$ 200,000	\$ 0
<i>Subtotal Transfers</i>	\$ 0	\$ 200,000	\$ 200,000	\$ 0
TOTAL APPROPRIATIONS	\$ 5,308,980	\$ 5,200,000	\$ 5,200,000	\$ 4,000,000
GROSS ENDING BALANCE	\$ (1,103,940)	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
GOLF COURSE OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2002-2003, the Golf Enterprise Fund was transferred and recorded as a Special Revenue Fund. The Golf Course Revenue Fund was established to record all revenues and expenditures associated with the six existing 18 hole municipal golf courses, the Polo Driving Range, and the San Antonio Driving Range/Par 3. In FY 2008, management of the City's municipal golf courses began transitioning to the Municipal Golf Association- San Antonio (MGA-SA), a local non-profit organization. As a part of the management agreement, 50% of MGA-SA profits will be returned to the City in exchange for the City's investment into the golf courses.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ (2,336,069)	\$ (1,738,546)	\$ (2,254,270)	\$ (2,043,741)
Accounting Adjustment	0	0	0	0
<i>Net Balance</i>	<u>\$ (2,336,069)</u>	<u>\$ (1,738,546)</u>	<u>\$ (2,254,270)</u>	<u>\$ (2,043,741)</u>
REVENUES				
Miscellaneous	\$ 685,504	\$ 600,083	\$ 316,270	\$ 300,000
Interest	15	0	0	0
<i>Total Revenues & Transfers</i>	<u>\$ 685,519</u>	<u>\$ 600,083</u>	<u>\$ 316,270</u>	<u>\$ 300,000</u>
TOTAL AVAILABLE FUNDS	<u>\$ (1,650,550)</u>	<u>\$ (1,138,463)</u>	<u>\$ (1,938,000)</u>	<u>\$ (1,743,741)</u>
APPROPRIATIONS				
Operating Expenses				
Contractual Services	\$ 226	\$ 0	\$ 0	\$ 0
Self Insurance/Other Expenditures	585,507	0	0	0
<i>Subtotal Operating</i>	<u>\$ 585,733</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Transfers To				
Debt Service 2010 Comb. Tax & Rev	\$ 17,987	\$ 105,741	\$ 105,741	\$ 106,357
<i>Subtotal Transfers</i>	<u>\$ 17,987</u>	<u>\$ 105,741</u>	<u>\$ 105,741</u>	<u>\$ 106,357</u>
TOTAL APPROPRIATIONS	<u>\$ 603,720</u>	<u>\$ 105,741</u>	<u>\$ 105,741</u>	<u>\$ 106,357</u>
GROSS ENDING BALANCE	<u>\$ (2,254,270)</u>	<u>\$ (1,244,204)</u>	<u>\$ (2,043,741)</u>	<u>\$ (1,850,098)</u>

**SPECIAL REVENUE FUND
JUVENILE CASE MANAGER FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2010, the Juvenile Case Manager Fund was created to account for the juvenile case manager fee collected from defendants convicted of a fine-only misdemeanor. The funds will be used to finance the salary, benefits and associated costs of juvenile case managers employed by the Municipal Court.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 111,259	\$ 210,641	\$ 375,395
<i>Net Balance</i>	\$ 0	\$ 111,259	\$ 210,641	\$ 375,395
REVENUES				
Juvenile Case Manager Fee	\$ 528,944	\$ 542,580	\$ 711,743	\$ 711,743
Interest on Time Deposits	411	0	1,316	0
Transfer from General Fund	65,406	33,100	33,100	0
<i>Total Revenues & Transfers</i>	\$ 594,761	\$ 575,680	\$ 746,159	\$ 711,743
TOTAL AVAILABLE FUNDS	\$ 594,761	\$ 686,939	\$ 956,800	\$ 1,087,138
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 360,844	\$ 538,677	\$ 501,265	\$ 574,369
Contractual Services	2,563	0	0	2,500
Commodities	260	0	0	0
Self-Insurance/Other Expenditures	20,453	33,100	33,305	33,269
Capital Outlay	0	10,000	46,835	0
<i>Subtotal Operating</i>	\$ 384,120	\$ 581,777	\$ 581,405	\$ 610,138
TOTAL APPROPRIATIONS	\$ 384,120	\$ 581,777	\$ 581,405	\$ 610,138
GROSS ENDING BALANCE	\$ 210,641	\$ 105,162	\$ 375,395	\$ 477,000

**SPECIAL REVENUE FUND
MARKET SQUARE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Market Square Special Revenue Fund will account for all revenues and expenditures associated with the management and operation of the Farmers Market, El Mercado, the Market Square Parking Lot, and Museo Alameda.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 447,342	\$ 378,965	\$ 441,975	\$ 334,651
<i>Net Beginning Balance</i>	\$ 447,342	\$ 378,965	\$ 441,975	\$ 334,651
REVENUES				
El Mercado Leases	\$ 0	\$ 455,799	\$ 423,545	\$ 455,561
Farmers Market Leases	0	691,518	705,965	700,911
Plaza Rentals/ Vendor Fees	0	188,791	312,056	294,926
Patio Space/Parking Lease	0	154,784	149,235	158,089
Market Square Parking Revenues	0	652,150	598,644	677,267
Commissions & Utilities	135,554	0	0	0
Interest Income	2,082	1,959	1,633	1,933
Transfer from Cultural Program Fund	0	5,026	5,026	0
Transfer from Parking Fund	100,000	0	0	0
<i>Total Revenue & Transfers</i>	\$ 237,636	\$ 2,150,027	\$ 2,196,104	\$ 2,288,687
TOTAL AVAILABLE FUNDS	\$ 684,978	\$ 2,528,992	\$ 2,638,079	\$ 2,623,338
APPROPRIATIONS				
Operating Expenses				
MARKET SQUARE OPERATIONS				
Personal Services	\$ 662	\$ 195,440	\$ 183,925	\$ 186,811
Contractual Services	103,286	679,065	540,686	679,377
Commodities	4,006	40,399	30,825	40,399
Self-Insurance/Other Expenditures	131	269,643	287,286	339,841
Capital Outlay	0	22,314	22,466	0
<i>Subtotal Operating</i>	\$ 108,085	\$ 1,206,861	\$ 1,065,188	\$ 1,246,428
MARKET SQUARE PARKING				
Personal Services	\$ 1,110	\$ 140,217	\$ 137,238	\$ 140,003
Contractual Services	0	9,321	5,000	9,321
Commodities	0	10,567	5,327	10,567
Self-Insurance/Other Expenditures	0	43,099	39,115	20,342
Capital Outlay	0	0	1,824	0
<i>Subtotal Operating</i>	\$ 1,110	\$ 203,204	\$ 188,504	\$ 180,233
OTHER EXPENSES				
Special Events Expenses	\$ 0	\$ 394,300	\$ 394,300	\$ 394,300
Museo Utilities	30,896	75,290	75,290	87,489
Museo Alameda	102,912	232,800	197,140	217,800
<i>Subtotal Operating</i>	\$ 133,808	\$ 702,390	\$ 666,730	\$ 699,589
TOTAL OPERATING EXPENSES	\$ 243,003	\$ 2,112,455	\$ 1,920,422	\$ 2,126,250
Transfers To				
Parking Fund Costs	\$ 0	\$ 210,116	\$ 210,116	\$ 281,151
General Fund - Other	0	172,890	172,890	152,978
<i>Subtotal Transfers</i>	\$ 0	\$ 383,006	\$ 383,006	\$ 434,129
TOTAL APPROPRIATIONS	\$ 243,003	\$ 2,495,461	\$ 2,303,428	\$ 2,560,379
GROSS ENDING BALANCE	\$ 441,975	\$ 33,531	\$ 334,651	\$ 62,959

**SPECIAL REVENUE FUND
MUNICIPAL COURT SECURITY FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006, the Municipal Court Security Fund was created to account for the security fee collected from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of security enhancements and for providing security services for the Municipal Court.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 10,526	\$ 110,104	\$ 66,958	\$ 65,741
Adjustment for Reserve	166,192	0	0	0
<i>Net Balance</i>	\$ 176,718	\$ 110,104	\$ 66,958	\$ 65,741
REVENUES				
Security Fee	\$ 492,575	\$ 485,064	\$ 492,589	\$ 492,589
Interest on Time Deposits	1,290	0	473	0
Transfer from General Fund	152,612	0	0	0
<i>Total Revenues & Transfers</i>	\$ 646,477	\$ 485,064	\$ 493,062	\$ 492,589
TOTAL AVAILABLE FUNDS	\$ 823,195	\$ 595,168	\$ 560,020	\$ 558,330
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 361,487	\$ 413,558	\$ 401,540	\$ 429,016
Contractual Services	193,173	21,080	40,624	28,171
Commodities	2,790	8,005	331	8,005
Self-Insurance/Other Expenditures	31,679	36,818	36,871	32,775
Capital Outlay	163,445	0	0	0
<i>Subtotal Operating</i>	\$ 752,574	\$ 479,461	\$ 479,366	\$ 497,967
Transfers				
General Fund - Indirect Cost	\$ 0	\$ 14,913	\$ 14,913	\$ 14,913
IT Portfolio Project	3,663	0	0	0
<i>Subtotal Transfers</i>	\$ 3,663	\$ 14,913	\$ 14,913	\$ 14,913
TOTAL APPROPRIATIONS	\$ 756,237	\$ 494,374	\$ 494,279	\$ 512,880
GROSS ENDING BALANCE	\$ 66,958	\$ 100,794	\$ 65,741	\$ 45,450

**SPECIAL REVENUE FUND
MUNICIPAL COURT TECHNOLOGY FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006, the Municipal Court Technology Fund was created to account for the technology fee collected from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of or maintain the technological enhancements for the Municipal Court.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 424,598	\$ 613,829	\$ 628,348	\$ 724,025
Adjustment for Reserve	(9,900)	0	0	0
<i>Net Balance</i>	<u>\$ 414,698</u>	<u>\$ 613,829</u>	<u>\$ 628,348</u>	<u>\$ 724,025</u>
REVENUES				
Technology Fee	\$ 656,283	\$ 646,776	\$ 653,461	\$ 653,461
Interest on Time Deposits	7,993	0	8,655	0
<i>Total Revenues & Transfers</i>	<u>\$ 664,276</u>	<u>\$ 646,776</u>	<u>\$ 662,116</u>	<u>\$ 653,461</u>
TOTAL AVAILABLE FUNDS	<u>\$ 1,078,974</u>	<u>\$ 1,260,605</u>	<u>\$ 1,290,464</u>	<u>\$ 1,377,486</u>
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 8,296	\$ 59,781	\$ 8,909	\$ 56,987
Contractual Services	369,804	577,987	434,439	661,889
Commodities	703	0	1,393	0
Self-Insurance/Other Expenditures	15,476	6,649	10,417	5,777
Capital Outlay	55,889	0	105,202	0
<i>Subtotal Operating</i>	<u>\$ 450,168</u>	<u>\$ 644,417</u>	<u>\$ 560,360</u>	<u>\$ 724,653</u>
Transfers				
General Fund - Indirect Cost	\$ 0	\$ 6,079	\$ 6,079	\$ 6,079
IT Portfolio Project	458	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 458</u>	<u>\$ 6,079</u>	<u>\$ 6,079</u>	<u>\$ 6,079</u>
TOTAL APPROPRIATIONS	<u>\$ 450,626</u>	<u>\$ 650,496</u>	<u>\$ 566,439</u>	<u>\$ 730,732</u>
GROSS ENDING BALANCE	<u>\$ 628,348</u>	<u>\$ 610,109</u>	<u>\$ 724,025</u>	<u>\$ 646,754</u>

**SPECIAL REVENUE FUND
PARKS DEVELOPMENT & EXPANSION FUND - 2000 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2000-2001, the Parks Development & Expansion Fund was established under Proposition 3 which increased the sales tax to fund the purchase of new parkland in the Edwards Aquifer zones as well as linear parks along Leon Creek and Salado Creek.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 3,059,062	\$ 1,630,806	\$ 1,996,051	\$ 1,310,669
Accounting Adjustment	1,837,510	0	1,175,973	0
<i>Net Balance</i>	<u>\$ 4,896,572</u>	<u>\$ 1,630,806</u>	<u>\$ 3,172,024</u>	<u>\$ 1,310,669</u>
REVENUES				
Interest on Time Deposits	\$ 28,263	\$ 30,251	\$ 12,907	\$ 23,451
<i>Total Revenue & Transfers</i>	<u>\$ 28,263</u>	<u>\$ 30,251</u>	<u>\$ 12,907</u>	<u>\$ 23,451</u>
TOTAL AVAILABLE FUNDS	<u>\$ 4,924,835</u>	<u>\$ 1,661,057</u>	<u>\$ 3,184,931</u>	<u>\$ 1,334,120</u>
APPROPRIATIONS				
Operating Expenses				
Self-Insurance/Other Expenditures	\$ 50,595	\$ 0	\$ 40,832	\$ 0
<i>Subtotal</i>	<u>\$ 50,595</u>	<u>\$ 0</u>	<u>\$ 40,832</u>	<u>\$ 0</u>
Transfers To				
Capital Projects	\$ 0	\$ 1,283,473	\$ 1,119,178	\$ 0
Aquifer Land Acquisition	68	0	0	1,198,265
Leon & Salado Creekways	2,141,856	0	478,332	135,855
General Fund - O & M	736,265	235,920	235,920	0
<i>Subtotal Transfers</i>	<u>\$ 2,878,189</u>	<u>\$ 1,519,393</u>	<u>\$ 1,833,430</u>	<u>\$ 1,334,120</u>
TOTAL APPROPRIATIONS	<u>\$ 2,928,784</u>	<u>\$ 1,519,393</u>	<u>\$ 1,874,262</u>	<u>\$ 1,334,120</u>
GROSS ENDING BALANCE	<u>\$ 1,996,051</u>	<u>\$ 141,664</u>	<u>\$ 1,310,669</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
PARKS DEVELOPMENT & EXPANSION FUND - 2005 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006 the Parks Development & Expansion Fund - 2005 Venue Projects was established under Proposition 1 and 2 which increased the sales tax one-eighth of a cent to fund the purchase of land and easements over the Edwards Aquifer as well as the acquisition and improvement of linear parks along Leon and Salado Creek and San Antonio and Medina River.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 17,193,517	\$ 1,596,510	\$ 2,238,817	\$ 7,159,204
Adjustment for Reserve	(13,539,141)	16,447,361	5,837,137	0
<i>Net Balance</i>	<u>\$ 3,654,376</u>	<u>\$ 18,043,871</u>	<u>\$ 8,075,954</u>	<u>\$ 7,159,204</u>
REVENUES				
Sales Tax Revenue	\$ 23,657,098	\$ 18,914,291	\$ 20,190,050	\$ 0
Interest on Time Deposits	117,199	133,119	72,806	104,495
<i>Total Revenue & Transfers</i>	<u>\$ 23,774,297</u>	<u>\$ 19,047,410</u>	<u>\$ 20,262,856</u>	<u>\$ 104,495</u>
TOTAL AVAILABLE FUNDS	<u>\$ 27,428,673</u>	<u>\$ 37,091,281</u>	<u>\$ 28,338,810</u>	<u>\$ 7,263,699</u>
APPROPRIATIONS				
Operating Expenses				
Contractual Svcs.-Sales Tax Coll. Exp.	\$ 469,078	\$ 485,761	\$ 403,801	\$ 0
Self Insurance/Other Expenditures	6,852	0	12,019	52,832
<i>Subtotal</i>	<u>\$ 475,930</u>	<u>\$ 485,761</u>	<u>\$ 415,820</u>	<u>\$ 52,832</u>
Transfers To				
General Fund - Indirect Cost	\$ 48,677	\$ 49,407	\$ 23,057	\$ 23,057
Debt Service	11,641,502	14,617,061	14,513,587	0
Proposition 1 - Edwards	6,224,827	916,361	34,606	2,827,514
Proposition 2 - Leon	2,807,119	6,918,537	5,342,546	500,000
Proposition 2 - Salado	3,883,586	5,067,990	32,108	1,842,000
Proposition 2 - Medina	108,215	2,753,000	239,460	0
Proposition 2 - SA River	0	3,000,000	0	0
Proposition 2-Linear Greenway	0	0	0	564,154
CIMS Fund - Edwards Aquifer O&M	0	78,422	78,422	0
General Fund - Creekway Admin	0	0	0	303,815
General Fund - Creekway O&M	0	500,000	500,000	500,000
<i>Subtotal Transfers</i>	<u>\$ 24,713,926</u>	<u>\$ 33,900,778</u>	<u>\$ 20,763,786</u>	<u>\$ 6,560,540</u>
TOTAL APPROPRIATIONS	<u>\$ 25,189,856</u>	<u>\$ 34,386,539</u>	<u>\$ 21,179,606</u>	<u>\$ 6,613,372</u>
GROSS ENDING BALANCE	<u>\$ 2,238,817</u>	<u>\$ 2,704,742</u>	<u>\$ 7,159,204</u>	<u>\$ 650,327</u>

**SPECIAL REVENUE FUND
PARKS DEVELOPMENT & EXPANSION FUND - 2010 VENUE PROJECTS
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2012 the Parks Development & Expansion Fund - 2010 Venue Projects was established to account for revenues and expenses authorized by Propositions 1 & 2 approved by San Antonio voters in November 2010. Revenues are generated by a dedicated 1/8 cent Sales Tax and are utilized for purposes of the acquisition and preservation of land around the Edwards Aquifer as well as the continued development of Linear Parks along San Antonio creekways

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ N/A	\$ N/A	\$ 0	\$ 1,470,000
Adjustment for Reserve	N/A	N/A	0	
<i>Net Balance</i>	<u>\$ N/A</u>	<u>\$ N/A</u>	<u>\$ 0</u>	<u>\$ 1,470,000</u>
REVENUES				
Sales Tax Revenue	\$ N/A	\$ N/A	\$ 1,500,000	\$ 24,915,025
Interest on Time Deposits	N/A	N/A	0	45,000
<i>Total Revenue & Transfers</i>	<u>\$ N/A</u>	<u>\$ N/A</u>	<u>\$ 1,500,000</u>	<u>\$ 24,960,025</u>
TOTAL AVAILABLE FUNDS	<u>\$ N/A</u>	<u>\$ N/A</u>	<u>\$ 1,500,000</u>	<u>\$ 26,430,025</u>
APPROPRIATIONS				
Operating Expenses				
Contractual Svcs.-Sales Tax Coll. Exp.	\$ N/A	\$ N/A	\$ 30,000	\$ 498,301
Self Insurance/Other Expenditures	N/A	N/A	0	11,000
<i>Subtotal</i>	<u>\$ N/A</u>	<u>\$ N/A</u>	<u>\$ 30,000</u>	<u>\$ 509,301</u>
Transfers To				
CIMS Fund- Edwards Aquifer	\$ N/A	\$ N/A	\$ 0	\$ 12,250,000
Proposition 1- Edwards Aquifer O&M	N/A	N/A	0	575,000
Proposition 2 - Parks Development and Expansion Project	N/A	N/A	0	1,106,600
Renovation of Linear Creekway Improvements	N/A	N/A	0	100,000
<i>Subtotal Transfers</i>	<u>\$ N/A</u>	<u>\$ N/A</u>	<u>\$ 0</u>	<u>\$ 14,031,600</u>
TOTAL APPROPRIATIONS	<u>\$ N/A</u>	<u>\$ N/A</u>	<u>\$ 30,000</u>	<u>\$ 14,540,901</u>
GROSS ENDING BALANCE	<u>\$ N/A</u>	<u>\$ N/A</u>	<u>\$ 1,470,000</u>	<u>\$ 11,889,124</u>

**SPECIAL REVENUE FUND
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2006, the Starbright Industrial Development Corporation Fund was established to account for the proceeds from City Public Service to be used to repay the debt service associated with the Toyota plant land purchase.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 104,615	\$ 104,615	\$ 105,706	\$ 105,706
<i>Net Balance</i>	<u>\$ 104,615</u>	<u>\$ 104,615</u>	<u>\$ 105,706</u>	<u>\$ 105,706</u>
REVENUES				
Interest on Time Deposits	\$ 1,007	\$ 0	\$ 0	\$ 0
Transfer from General Fund	1,661,759	1,662,797	1,556,530	1,555,935
<i>Total Revenues</i>	<u>\$ 1,662,766</u>	<u>\$ 1,662,797</u>	<u>\$ 1,556,530</u>	<u>\$ 1,555,935</u>
TOTAL AVAILABLE FUNDS	<u>\$ 1,767,381</u>	<u>\$ 1,767,412</u>	<u>\$ 1,662,236</u>	<u>\$ 1,661,641</u>
APPROPRIATIONS				
Operating Expenses				
Self-Insurance/Other Expenditures	\$ 1,661,675	\$ 1,662,797	\$ 1,556,530	\$ 1,661,641
<i>Subtotal Operating</i>	<u>\$ 1,661,675</u>	<u>\$ 1,662,797</u>	<u>\$ 1,556,530</u>	<u>\$ 1,661,641</u>
TOTAL APPROPRIATIONS	<u>\$ 1,661,675</u>	<u>\$ 1,662,797</u>	<u>\$ 1,556,530</u>	<u>\$ 1,661,641</u>
GROSS ENDING BALANCE	<u>\$ 105,706</u>	<u>\$ 104,615</u>	<u>\$ 105,706</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
STORM WATER OPERATING FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Storm Water Fund was established to account for all revenues and expenditures associated with the operation and maintenance of all City Stormwater activities. Revenue is generated from a Stormwater fee. The Stormwater Fund consists of several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and stormwater systems.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 12,252,378	\$ 6,877,597	\$ 6,744,796	\$ 2,855,224
Adjustment for Reserve	(5,366,687)	0	0	0
<i>Net Balance</i>	<u>\$ 6,885,691</u>	<u>\$ 6,877,597</u>	<u>\$ 6,744,796</u>	<u>\$ 2,855,224</u>
REVENUES				
Stormwater Revenues	\$ 36,972,482	\$ 37,366,816	\$ 37,394,145	\$ 37,553,650
Transfer from Solid Waste	54,064	0	0	0
Transfer from Equipment & Renewal Fund	0	0	0	5,822
Interest on Time Deposits	1,000,000	46,207	35,912	50,683
Recovery of Expenditures	3,505	0	0	0
Miscellaneous Revenue	11,290	0	0	0
<i>Total Revenue & Transfers</i>	<u>\$ 38,041,341</u>	<u>\$ 37,413,023</u>	<u>\$ 37,430,057</u>	<u>\$ 37,610,155</u>
TOTAL AVAILABLE FUNDS	<u>\$ 44,927,032</u>	<u>\$ 44,290,620</u>	<u>\$ 44,174,853</u>	<u>\$ 40,465,379</u>
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 12,536,687	\$ 13,352,409	\$ 12,987,307	\$ 13,431,801
Contractual Services	2,668,412	3,488,924	3,301,513	3,708,728
SAWS - Reimbursement	3,658,241	4,158,241	4,158,241	4,558,241
Commodities	1,722,807	1,160,124	1,233,307	1,263,624
Self Insurance/Other Expenditures	4,851,885	4,703,484	4,743,735	4,751,979
Capital Outlay	430,901	54,685	491,613	649,783
<i>Total Operating</i>	<u>\$ 25,868,933</u>	<u>\$ 26,917,867</u>	<u>\$ 26,915,716</u>	<u>\$ 28,364,156</u>
Transfers To				
General Fund-Indirect Cost	\$ 1,163,767	\$ 1,181,224	\$ 1,255,678	\$ 1,255,678
General Fund-Other	668,100	721,070	721,070	727,011
Capital Projects	2,906,086	5,200,000	5,200,000	1,300,000
Debt Service	7,356,367	7,378,681	7,227,165	7,424,397
IT Portfolio Investment Projects	118,121	0	0	0
Retired Employees Health Insurance	100,862	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 12,313,303</u>	<u>\$ 14,480,975</u>	<u>\$ 14,403,913</u>	<u>\$ 10,707,086</u>
TOTAL APPROPRIATIONS	<u>\$ 38,182,236</u>	<u>\$ 41,398,842</u>	<u>\$ 41,319,629</u>	<u>\$ 39,071,242</u>
ENDING BALANCE	<u>\$ 6,744,796</u>	<u>\$ 2,891,778</u>	<u>\$ 2,855,224</u>	<u>\$ 1,394,137</u>

**SPECIAL REVENUE FUND
STORM WATER REGIONAL FACILITIES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2000-2001, the Stormwater Regional Facilities Fund was established to separately account for Detention Pond revenues and associated expenditures. Revenues are generated from the Regional Stormwater Detention Pond fee.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATE FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 18,923,684	\$ 3,112,782	\$ 7,539,156	\$ 3,682,169
Accounting Adjustment	(12,020,520)	0	(1,681,760)	0
<i>Net Balance</i>	\$ 6,903,164	\$ 3,112,782	\$ 5,857,396	\$ 3,682,169
REVENUES				
Detention Pond Revenues	\$ 2,143,087	\$ 2,263,055	\$ 2,546,327	\$ 2,571,790
Floodplain Verification Fee	13,540	30	6,780	30
Interest on Time Deposits	110,790	136,848	78,772	104,984
Miscellaneous Revenues	0	20	0	20
Recovery of Prior Year Expenditures	82,348	0	0	0
<i>Total Revenue & Transfers</i>	\$ 2,349,765	\$ 2,399,953	\$ 2,631,879	\$ 2,676,824
TOTAL AVAILABLE FUNDS	\$ 9,252,929	\$ 5,512,735	\$ 8,489,275	\$ 6,358,993
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 670,775	\$ 703,112	\$ 668,862	\$ 649,042
Contractual Services	10,898	19,600	23,934	19,600
Commodities	6,577	14,132	10,800	14,132
Self Insurance/Other Expenditures	111,699	67,955	84,911	248,678
Capital Outlay	985	17,295	18,599	2,561
<i>Subtotal Operating</i>	\$ 800,934	\$ 822,094	\$ 807,106	\$ 934,013
Transfers To				
IT Portfolio Investments Project	\$ 9,157	\$ 0	\$ 0	\$ 0
Culebra Creek RSWF	276,383	0	0	0
Digital Flood Insurance Map Project	243,012	0	0	0
Emergency Action Planning	7,954	0	0	0
Indian Creek Channel Improvements	25,953	0	0	0
James Park & Holbrook Road	88,729	0	0	0
San Antonio River Water Quality Project	233,295	0	0	0
Tunnel Inlet Improvements	0	1,000,000	1,000,000	0
Westover Valley	28,356	0	0	0
Capital Projects	0	3,000,000	3,000,000	2,877,446
<i>Subtotal Transfers</i>	\$ 912,839	\$ 4,000,000	\$ 4,000,000	\$ 2,877,446
TOTAL APPROPRIATIONS	\$ 1,713,773	\$ 4,822,094	\$ 4,807,106	\$ 3,811,459
ENDING BALANCE	\$ 7,539,156	\$ 690,641	\$ 3,682,169	\$ 2,547,534

**SPECIAL REVENUE FUND
RIGHT OF WAY MANAGEMENT
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2001, the Right of Way Management Fund was established to separately account for the Right of Way revenues and associated expenditures.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 189,935	\$ 411,436	\$ 199,526	\$ 27,447
Adjustment for Reserve	(952)	0	0	0
<i>Net Balance</i>	<u>\$ 188,983</u>	<u>\$ 411,436</u>	<u>\$ 199,526</u>	<u>\$ 27,447</u>
REVENUES				
Permit Application Fee	\$ 426,289	\$ 453,066	\$ 371,697	\$ 375,414
Inspection Fee	949,315	911,476	811,547	827,778
Registration Fee	1,485	450	1,075	450
Non-Compliance ROW Penalties	427,400	42,000	139,435	140,000
Transfer from Street Repair	0	0	0	149,351
Interest on Time Deposits	609	0	0	0
<i>Total Revenue & Transfers</i>	<u>\$ 1,805,098</u>	<u>\$ 1,406,992</u>	<u>\$ 1,323,754</u>	<u>\$ 1,492,993</u>
TOTAL AVAILABLE FUNDS	<u>\$ 1,994,081</u>	<u>\$ 1,818,428</u>	<u>\$ 1,523,280</u>	<u>\$ 1,520,440</u>
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 1,128,898	\$ 1,157,333	\$ 1,100,472	\$ 991,072
Contractual Services	127,543	96,172	69,481	226,857
Commodities	9,288	17,050	13,365	17,050
Other Expenditures	222,997	236,734	253,835	259,102
Capital Outlay	6,046	88,402	58,680	0
<i>Subtotal Operating</i>	<u>\$ 1,494,772</u>	<u>\$ 1,595,691</u>	<u>\$ 1,495,833</u>	<u>\$ 1,494,081</u>
Transfers To				
Street Repair	\$ 292,000	\$ 42,000	\$ 0	\$ 0
IT Portfolio Investment Projects	7,783	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 299,783</u>	<u>\$ 42,000</u>	<u>\$ 0</u>	<u>\$ 0</u>
TOTAL APPROPRIATIONS	<u>\$ 1,794,555</u>	<u>\$ 1,637,691</u>	<u>\$ 1,495,833</u>	<u>\$ 1,494,081</u>
ENDING BALANCE	<u>\$ 199,526</u>	<u>\$ 180,737</u>	<u>\$ 27,447</u>	<u>\$ 26,359</u>

**SPECIAL REVENUE FUND
RIVER WALK MAINTENANCE & IMPROVEMENT FUND
SUMMARY OF ADOPTED BUDGET**

Description:

In FY 2009, the River Walk Fund was established through City Council policy direction to account for and record all revenues and expenditures associated with the Operation & Maintenance of the River Walk. This includes all horticultural, water clarity and purity, and sanitary maintenance services performed along the Main Channel and River Loop. The fund excludes the impact that will result from current River Walk expansion projects.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
<i>Net Balance</i>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
REVENUES				
River Barge/River Taxi Sales Commissions	\$ 5,284,265	\$ 5,230,997	\$ 5,494,744	\$ 5,536,056
River Walk Licenses/Permits	7,250	0	7,152	7,152
Miscellaneous Revenues	113,990	100,935	105,682	101,404
River Walk Patio Space Leases	418,964	466,775	466,775	490,114
Transfer In- Storm Water Operating Fund	1,175,133	1,307,196	1,068,232	1,208,462
Transfer In- HOT Fund (History & Preservation)	613,781	1,108,646	423,488	622,287
<i>Total Revenues and Transfers</i>	<u>\$ 7,613,383</u>	<u>\$ 8,214,549</u>	<u>\$ 7,566,073</u>	<u>\$ 7,965,475</u>
TOTAL AVAILABLE FUNDS	<u>\$ 7,613,383</u>	<u>\$ 8,214,549</u>	<u>\$ 7,566,073</u>	<u>\$ 7,965,475</u>
APPROPRIATIONS				
Operating Expenses				
OFFICE OF DOWNTOWN OPERATIONS				
Personal Services	\$ 1,483,257	\$ 1,530,335	\$ 1,538,084	\$ 1,475,822
Contractual Services	450,538	517,919	433,203	515,012
Commodities	165,591	198,258	177,766	199,958
Self-Insurance/Other Expenditures	456,098	481,949	328,638	405,659
<i>Subtotal Operating</i>	<u>\$ 2,555,484</u>	<u>\$ 2,728,461</u>	<u>\$ 2,477,691</u>	<u>\$ 2,596,451</u>
PARKS & RECREATION (PARK POLICE)				
Personal Services	\$ 3,276,334	\$ 3,511,088	\$ 3,357,014	\$ 3,508,260
Contractual Services	1,201	670	901	670
Commodities	2,628	16,720	16,720	16,720
Self-Insurance/Other Expenditures	183,639	183,639	178,740	144,799
<i>Subtotal Operating</i>	<u>\$ 3,463,802</u>	<u>\$ 3,712,117</u>	<u>\$ 3,553,375</u>	<u>\$ 3,670,449</u>
PUBLIC WORKS (STORM WATER)				
Personal Services	\$ 582,157	\$ 647,084	\$ 618,298	\$ 624,553
Contractual Services	277,420	349,357	264,534	372,894
Commodities	313,636	310,755	182,454	211,015
Capital Outlay	1,920	0	2,946	0
<i>Subtotal Operating</i>	<u>\$ 1,175,133</u>	<u>\$ 1,307,196</u>	<u>\$ 1,068,232</u>	<u>\$ 1,208,462</u>
TOTAL OPERATING EXPENSES				
Personal Services	\$ 5,341,748	\$ 5,688,507	\$ 5,513,396	\$ 5,608,635
Contractual Services	729,159	867,946	698,638	888,576
Commodities	481,855	525,733	376,940	427,693
Self-Insurance/Other Expenditures	639,737	665,588	507,378	550,458
Capital Outlay	1,920	0	2,946	0
<i>Total Operating</i>	<u>\$ 7,194,419</u>	<u>\$ 7,747,774</u>	<u>\$ 7,099,298</u>	<u>\$ 7,475,362</u>
Transfers To				
River Walk Capital Improvements Fund	\$ 418,964	\$ 466,775	\$ 466,775	\$ 490,114
<i>Subtotal Transfers</i>	<u>\$ 418,964</u>	<u>\$ 466,775</u>	<u>\$ 466,775</u>	<u>\$ 490,114</u>
TOTAL APPROPRIATIONS	<u>\$ 7,613,383</u>	<u>\$ 8,214,549</u>	<u>\$ 7,566,073</u>	<u>\$ 7,965,476</u>
GROSS ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
TAX INCREMENT FINANCING
SUMMARY OF ADOPTED BUDGET**

Description:

Tax increment financing is a tool, governed by the Tax Increment Finance Act Chapter 311 of the Texas Tax Code, to publicly finance needed infrastructure improvements and enhancements for residential and commercial developments within a defined area called Tax Increment Reinvestment Zone (TIRZ). In FY 1998, City Council created the Tax Increment Finance Program in accordance with the Community Revitalization Action Group (CRAG) recommendation. Currently, there are twenty-four (24) TIRZs.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 380,082	\$ 171,974	\$ 48,831	\$ 48,745
Accounting Adjustment	(28,061)	0	0	0
<i>Net Balance</i>	\$ 352,021	\$ 171,974	\$ 48,831	\$ 48,745
REVENUES				
Processing Fee	\$ 0	\$ 62,000	\$ 0	\$ 0
Administrative Fee	124,535	792,895	456,838	456,838
Interest on Time Deposits	1,066	0	0	0
Recovery of Prior Year Expenditures	16,271	0	0	0
<i>Total Revenues & Transfers</i>	\$ 141,872	\$ 854,895	\$ 456,838	\$ 456,838
TOTAL AVAILABLE FUNDS	\$ 493,893	\$ 1,026,869	\$ 505,669	\$ 505,583
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 333,401	\$ 429,347	\$ 331,390	\$ 435,290
Contractual Services	4,798	22,500	21,444	22,500
Commodities	3,294	6,953	317	6,953
Other Expenditures	34,309	26,480	26,490	23,641
Capital Outlay	2,010	4,612	4,612	0
<i>Subtotal Operating</i>	\$ 377,812	\$ 489,892	\$ 384,253	\$ 488,384
Transfers To				
IT Portfolio Investment Projects	\$ 3,663	\$ 0	\$ 0	\$ 0
General Fund	63,587	72,671	72,671	0
<i>Subtotal Transfers</i>	\$ 67,250	\$ 72,671	\$ 72,671	\$ 0
TOTAL APPROPRIATIONS	\$ 445,062	\$ 562,563	\$ 456,924	\$ 488,384
GROSS ENDING BALANCE	\$ 48,831	\$ 464,306	\$ 48,745	\$ 17,199

**SPECIAL REVENUE FUND
TREE CANOPY PRESERVATION & MITIGATION FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Tree Preservation Mitigation Fund was established to account for funds collected from tree mitigation fees and civil penalties. Revenues earned are designated for tree preservation, tree planting and educational activities. In FY 2012 the Tree Preservation

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 1,930,806	\$ 891,993	\$ 1,004,305	\$ 417,064
Adjustment for Reserve	(315,893)	0	0	0
<i>Net Balance</i>	<u>\$ 1,614,913</u>	<u>\$ 891,993</u>	<u>\$ 1,004,305</u>	<u>\$ 417,064</u>
REVENUES				
Mitigation Fee	\$ 162,865	\$ 204,065	\$ 161,966	\$ 161,966
Canopy Fee - Residential	93,205	117,620	93,355	93,355
Canopy Fee - Commercial	90,399	111,785	88,724	88,724
Certification Credits	0	0	0	0
Sidewalk Permits	0	0	0	0
Miscellaneous Revenue	0	0	0	0
Interest on Time Deposits	8,853	11,607	4,533	8,049
<i>Total Revenues & Transfers</i>	<u>\$ 355,322</u>	<u>\$ 445,077</u>	<u>\$ 348,578</u>	<u>\$ 352,094</u>
TOTAL AVAILABLE FUNDS	<u>\$ 1,970,235</u>	<u>\$ 1,337,070</u>	<u>\$ 1,352,883</u>	<u>\$ 769,158</u>
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 105,119	\$ 101,450	\$ 12,414	\$ 85,043
Contractual Services	167,597	153,738	132,023	116,634
Commodities	641,689	749,116	607,368	404,713
Self-Insurance/Other Expenditures	26,997	48,547	30,576	45,860
Capital Outlay	11,480	144,598	144,598	0
<i>Subtotal Operating</i>	<u>\$ 952,882</u>	<u>\$ 1,197,449</u>	<u>\$ 926,979</u>	<u>\$ 652,250</u>
Transfers To				
General Fund - Indirect Cost	\$ 12,132	\$ 12,314	\$ 8,840	\$ 8,840
IT Portfolio Investment Projects	916	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 13,048</u>	<u>\$ 12,314</u>	<u>\$ 8,840</u>	<u>\$ 8,840</u>
TOTAL APPROPRIATIONS	<u>\$ 965,930</u>	<u>\$ 1,209,763</u>	<u>\$ 935,819</u>	<u>\$ 661,090</u>
GROSS ENDING BALANCE	<u>\$ 1,004,305</u>	<u>\$ 127,307</u>	<u>\$ 417,064</u>	<u>\$ 108,068</u>

**SPECIAL REVENUE FUND
WESTSIDE DEVELOPMENT CORPORATION FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Westside Development Corporation Fund (WDC) was established in FY 2006 to focus on economic development and redevelopment opportunities in an area which has had less public investment and fewer economic development incentives than other areas of the City. The WDC will function as a land development corporation which has the power to buy, sell, and accept land as non-profit without restrictions placed on a municipality, thus facilitating development initiatives involving the public and private sectors.

AVAILABLE FUNDS	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
Beginning Balance	\$ 11,204	\$ 13,397	\$ (11,584)	\$ 31,130
Adjustment for Reserve	(21,502)	0	37,970	0
<i>Net Balance</i>	<u>\$ (10,298)</u>	<u>\$ 13,397</u>	<u>\$ 26,386</u>	<u>\$ 31,130</u>
REVENUES				
Transfer from General Fund	\$ 275,474	\$ 275,474	\$ 275,474	\$ 275,474
Transfer from EDIF	0	100,000	100,000	0
Operating Contribution	120,668	0	0	0
<i>Total Revenues & Transfers</i>	<u>\$ 396,142</u>	<u>\$ 375,474</u>	<u>\$ 375,474</u>	<u>\$ 275,474</u>
TOTAL AVAILABLE FUNDS	<u>\$ 385,844</u>	<u>\$ 388,871</u>	<u>\$ 401,860</u>	<u>\$ 306,604</u>
APPROPRIATIONS				
Personal Services	\$ 75,278	\$ 71,711	\$ 72,825	\$ 68,980
Contractual Services	302,068	294,743	\$289,964	231,068
Commodities	4,614	2,500	\$2,500	2,500
Self-Insurance/Other Expenditures	8,508	4,610	\$5,441	4,056
Capital Outlay	6,044	0	\$0	0
<i>Subtotal Operating</i>	<u>\$ 396,512</u>	<u>\$ 373,564</u>	<u>\$ 370,730</u>	<u>\$ 306,604</u>
TRANSFERS TO				
IT Portfolio Investment Projects	\$ 916	\$ 0	\$ 0	\$ 0
<i>Subtotal Transfers</i>	<u>\$ 916</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
TOTAL APPROPRIATIONS	<u>\$ 397,428</u>	<u>\$ 373,564</u>	<u>\$ 370,730</u>	<u>\$ 306,604</u>
GROSS ENDING BALANCE	<u>\$ (11,584)</u>	<u>\$ 15,307</u>	<u>\$ 31,130</u>	<u>\$ 0</u>



Enterprise Funds

**ENTERPRISE FUND
AIRPORT OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Airport Operating & Maintenance Fund is an enterprise fund established to record all revenues and expenditures associated with the operations and maintenance of the San Antonio International Airport and Stinson Municipal Airport facilities. Airport user fees provide for operation and maintenance and required debt service for outstanding bonds. Aviation Bond Ordinance prohibits any credit to Airport Capital Improvement Funds which would reduce the Restricted Reserve balance less than three months of operation and maintenance expenses.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 11,888,927	12,570,746	\$ 12,570,746	\$ 12,609,391
<i>Net Balance</i>	\$ 11,888,927	12,570,746	\$ 12,570,746	\$ 12,609,391
REVENUES				
Airline Revenues				
Scheduled Carrier Landing Fees	\$ 7,236,225	\$ 7,121,473	\$ 8,655,977	\$ 8,438,020
Non-Scheduled Carrier Landing Fees	2,360,307	1,078,561	1,410,929	1,277,954
Terminal Building Rentals	16,151,254	21,858,170	19,097,819	17,218,403
Baggage Handling System Charges	0	7,113,689	5,115,374	2,158,096
Passenger Loading Bridge Charges	150,822	1,294,388	639,833	371,230
FIS Space Fees	511,187	531,000	561,751	575,000
Ramp Fees	398,366	3,349,485	2,105,756	2,758,164
Non-Airline Revenues				
Concession Contracts	15,645,636	16,541,529	16,793,093	17,859,584
Parking Fees	17,169,664	18,312,749	18,638,806	18,981,172
Property Leases	7,319,396	7,589,000	7,792,778	7,933,698
Stinson Airport	344,250	314,380	401,441	444,440
General Aviation Fuel	0	673,938	593,635	600,000
Interest Income	90,329	102,581	75,149	89,504
Misc. Revenues	744,549	390,076	615,901	422,554
<i>Total Revenues & Transfers</i>	\$ 68,121,985	\$ 86,271,019	\$ 82,498,242	\$ 79,127,819
Airline Refund Credits	\$ (4,178,121)	\$ 0	\$ 0	\$ 0
Transfer from Airport Contingency Fund	0	0	0	7,946,316
TOTAL AVAILABLE FUNDS	\$ 75,832,791	\$ 98,841,765	\$ 95,068,988	\$ 99,683,526
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 26,305,097	\$ 27,910,205	\$ 27,442,125	\$ 28,311,425
Contractual Services	5,311,964	10,783,951	9,121,512	8,942,333
Commodities	1,643,052	1,791,070	1,864,340	3,528,093
Self-Insurance/Other Expenditures	6,556,113	7,999,573	7,058,227	6,602,492
Capital Outlay	951,868	489,598	982,193	1,831,808
<i>Subtotal Operating</i>	\$ 40,768,094	\$ 48,974,397	\$ 46,468,397	\$ 49,216,151
Transfers To				
General Fund-Indirect Cost	\$ 871,627	\$ 884,701	\$ 884,701	\$ 1,023,000
General Fund-Other	192,972	196,870	196,870	198,410
Capital Improvement Management Services Fund	33,078	33,747	33,747	0
Airport Capital Improvement Funds	5,806,166	13,207,955	15,397,001	15,961,799
Revenue Bond Debt Service	15,421,849	23,372,680	19,440,981	20,422,588
Wildlife Assessment Grant	0	0	37,900	0
Retired Employees Health Insurance	168,259	0	0	0
<i>Subtotal Transfers</i>	\$ 22,493,951	\$ 37,695,953	\$ 35,991,200	\$ 37,605,797
TOTAL APPROPRIATIONS	\$ 63,262,045	\$ 86,670,350	\$ 82,459,597	\$ 86,821,948
GROSS ENDING BALANCE	\$ 12,570,746	\$ 12,171,415	\$ 12,609,391	\$ 12,861,578
RESTRICTED RESERVE	\$ 12,570,746	\$ 12,171,415	\$ 12,609,391	\$ 12,861,578
NET ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**ENTERPRISE FUND
AIRPORT POLICE SEIZURE ACCOUNT FEDERAL FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Airport Police Seizure Account Federal Fund was established for the deposit and use of confiscated monies by the Airport Security Police. Revenue will be used for the purchase of equipment and material for the enhancement of the Airport Security Police.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 176,331	\$ 272,954	\$ 239,582	\$ 176,699
<i>Net Balance</i>	<u>\$ 176,331</u>	<u>\$ 272,954</u>	<u>\$ 239,582</u>	<u>\$ 176,699</u>
REVENUES				
Confiscated Property	\$ 193,269	\$ 150,000	\$ 75,000	\$ 75,000
Interest on Time Deposits	1,130	1,211	0	1,133
<i>Total Revenues & Transfers</i>	<u>\$ 194,399</u>	<u>\$ 151,211</u>	<u>\$ 75,000</u>	<u>\$ 76,133</u>
TOTAL AVAILABLE FUNDS	<u>\$ 370,730</u>	<u>\$ 424,165</u>	<u>\$ 314,582</u>	<u>\$ 252,832</u>
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 16,664	\$ 0	\$ 17,202	\$ 14,182
Commodities	38,729	0	0	0
Other	31,230	0	0	0
Capital Outlay	44,525	137,883	120,681	0
<i>Subtotal Operating</i>	<u>\$ 131,148</u>	<u>\$ 137,883</u>	<u>\$ 137,883</u>	<u>\$ 14,182</u>
TOTAL APPROPRIATIONS	<u>\$ 131,148</u>	<u>\$ 137,883</u>	<u>\$ 137,883</u>	<u>\$ 14,182</u>
GROSS ENDING BALANCE	<u>\$ 239,582</u>	<u>\$ 286,282</u>	<u>\$ 176,699</u>	<u>\$ 238,650</u>
RESTRICTED RESERVE	<u>\$ 239,582</u>	<u>\$ 286,282</u>	<u>\$ 176,699</u>	<u>\$ 238,650</u>
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**ENTERPRISE FUND
AIRPORT PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Passenger Facility Charge Revenue (PFC) Fund was established to account for Passenger Facility Charges imposed on each passenger enplaned. The revenues pay for capital expenses and debt service associated with the preservation, enhancement, safety, security, or noise reduction for the San Antonio International Airport. The first priority on the use of the funds is debt service for the PFC bonds. The remaining balance less reserves is transferred to the PFC Capital Improvement Fund for pay as you go Capital Projects

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
<i>Net Balance</i>	\$ 0	\$ 0	\$ 0	\$ 0
REVENUES				
Passenger Facility Charges	\$ 16,625,697	\$ 16,167,316	\$ 16,167,316	\$ 16,334,545
Interest on Time Deposits	11,020	6,841	14,565	12,244
Reserve for Debt Service	0	0	0	409,230
<i>Total Revenues & Transfers</i>	<u>\$ 16,636,717</u>	<u>\$ 16,174,157</u>	<u>\$ 16,181,881</u>	<u>\$ 16,756,019</u>
TOTAL AVAILABLE FUNDS	<u>\$ 16,636,717</u>	<u>\$ 16,174,157</u>	<u>\$ 16,181,881</u>	<u>\$ 16,756,019</u>
APPROPRIATIONS				
Transfers To				
PFC Capital Improvement Fund	\$ 7,682,808	\$ 5,766,683	\$ 206,795	\$ 0
Debt Service Fund	8,953,909	10,407,474	15,565,856	16,756,019
Reserve for Debt Service	0	0	409,230	0
<i>Subtotal Transfers</i>	<u>\$ 16,636,717</u>	<u>\$ 16,174,157</u>	<u>\$ 16,181,881</u>	<u>\$ 16,756,019</u>
TOTAL APPROPRIATIONS	<u>\$ 16,636,717</u>	<u>\$ 16,174,157</u>	<u>\$ 16,181,881</u>	<u>\$ 16,756,019</u>
GROSS ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**ENTERPRISE FUND
PARKING OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Parking Fund was established in FY 1980 to account for revenues and expenditures associated with the operation and maintenance of the City's parking structures and parking areas and required debt service for outstanding bonds. The Office of Downtown Operations is responsible for the administration of the Parking Fund, which is a self-supporting operation.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 2,469,593	\$ 2,992,493	\$ 3,659,237	\$ 4,492,632
<i>Net Balance</i>	<u>\$ 2,469,593</u>	<u>\$ 2,992,493</u>	<u>\$ 3,659,237</u>	<u>\$ 4,492,632</u>
REVENUES				
Parking Garage & Lot Fees	\$ 7,304,300	\$ 7,065,840	\$ 6,794,930	\$ 7,247,507
Parking Meter Collections	1,588,283	1,637,885	1,645,934	1,657,405
Retail Space Leases	99,966	86,978	87,446	87,446
Miscellaneous	44,237	52,610	60,478	60,478
Recovery of Expenditures	6,990	0	704	704
Interest on Time Deposits	3,921	0	0	0
Transfer from General Fund	442,018	324,617	324,617	235,672
Transfer from Market Square Fund	0	210,116	210,116	281,151
Transfer from Replacement Fund	0	18,259	18,259	0
<i>Total Revenue & Transfers</i>	<u>\$ 9,489,715</u>	<u>\$ 9,396,305</u>	<u>\$ 9,142,484</u>	<u>\$ 9,570,363</u>
TOTAL AVAILABLE FUNDS	<u>\$ 11,959,308</u>	<u>\$ 12,388,798</u>	<u>\$ 12,801,721</u>	<u>\$ 14,062,995</u>
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 4,304,761	\$ 4,706,552	\$ 4,552,175	\$ 4,032,368
Contractual Services	426,312	612,602	597,933	1,112,240
Commodities	103,214	198,235	168,059	192,119
Self-Insurance/Other Expenditures	1,320,589	1,056,123	1,021,051	866,025
Capital Outlay	0	0	16,302	0
<i>Subtotal Operating</i>	<u>\$ 6,154,876</u>	<u>\$ 6,573,512</u>	<u>\$ 6,355,520</u>	<u>\$ 6,202,752</u>
Transfers To				
General Fund-Indirect Cost	\$ 240,211	\$ 243,814	\$ 183,587	\$ 183,587
General Fund-Other	343,879	261,183	261,183	263,820
Public Improvement District	26,630	27,163	27,163	27,706
Facility Services I & C -Mkt Square	100,000	0	0	0
General Obligation Debt Service	558,265	1,601,125	1,481,636	2,206,035
Parking Improvement & Contingency Fund	773,466	0	0	0
Retired Employees Health Insurance	43,226	0	0	0
IT Portfolio Investment Projects	59,518	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 2,145,195</u>	<u>\$ 2,133,285</u>	<u>\$ 1,953,569</u>	<u>\$ 2,681,148</u>
TOTAL APPROPRIATIONS	<u>\$ 8,300,071</u>	<u>\$ 8,706,797</u>	<u>\$ 8,309,089</u>	<u>\$ 8,883,900</u>
GROSS ENDING BALANCE	<u>\$ 3,659,237</u>	<u>\$ 3,682,001</u>	<u>\$ 4,492,632</u>	<u>\$ 5,179,095</u>
OPERATING FINANCIAL RESERVE	<u>\$ 3,659,237</u>	<u>\$ 3,682,001</u>	<u>\$ 4,492,632</u>	<u>\$ 5,179,095</u>
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**ENTERPRISE FUND
SOLID WASTE OPERATING AND MAINTENANCE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Solid Waste Fund was created to account for all revenues and expenditures associated with the operation and management of solid waste, recycling, brush collection, and other related services.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 8,239,440	\$ 13,786,846	\$ 12,460,527	\$ 5,296,364
<i>Net Balance</i>	<u>\$ 8,239,440</u>	<u>\$ 13,786,846</u>	<u>\$ 12,460,527</u>	<u>\$ 5,296,364</u>
REVENUES				
Solid Waste Fee	\$ 70,868,995	\$ 70,912,014	\$ 71,263,143	\$ 70,866,230
Environmental Service Fee	8,490,622	8,459,186	8,517,933	13,131,018
Recycling Program	3,384,734	3,812,983	4,861,198	4,666,969
Brush Recycling Fee	537,063	330,000	475,631	736,875
Waste Hauler Permit Fee	963,041	913,650	1,034,513	951,563
Interest on Time Deposits	31,056	12,171	62,249	51,334
Miscellaneous Revenue	761,546	200,000	512,535	418,667
Transfer from Other Funds	138,105	225,898	225,898	256,200
<i>Total Revenues & Transfers</i>	<u>\$ 85,175,162</u>	<u>\$ 84,865,902</u>	<u>\$ 86,953,100</u>	<u>\$ 91,078,856</u>
TOTAL AVAILABLE FUNDS	<u>\$ 93,414,602</u>	<u>\$ 98,652,748</u>	<u>\$ 99,413,627</u>	<u>\$ 96,375,220</u>
APPROPRIATIONS				
Operating Expenses				
SOLID WASTE MANAGEMENT				
Personal Services	\$ 26,121,338	\$ 26,797,137	\$ 26,784,411	\$ 29,368,506
Contractual Services	22,017,542	24,996,300	25,054,962	23,783,490
Commodities	3,596,068	6,280,453	6,211,153	5,627,387
Self-Insurance/Other Expenditures	22,658,890	23,793,923	23,717,083	25,121,073
Capital Outlay	755,372	3,692,483	3,692,483	3,853,356
<i>Subtotal Operating</i>	<u>\$ 75,149,210</u>	<u>\$ 85,560,296</u>	<u>\$ 85,460,092</u>	<u>\$ 87,753,812</u>
OFFICE OF ENVIRONMENTAL POLICY				
Personal Services	\$ 454,409	\$ 561,643	\$ 564,789	\$ 609,022
Contractual Services	43,474	44,006	35,778	34,283
Commodities	7,724	2,000	2,978	2,000
Self-Insurance/Other Expenditures	25,138	29,065	32,343	26,163
Capital Outlay	376	1,153	1,938	1,556
<i>Subtotal Operating</i>	<u>\$ 531,121</u>	<u>\$ 637,867</u>	<u>\$ 637,826</u>	<u>\$ 673,024</u>
TOTAL OPERATING EXPENSES				
<i>Personal Services</i>	\$ 26,575,747	\$ 27,358,780	\$ 27,349,200	\$ 29,977,528
<i>Contractual Services</i>	22,061,016	25,040,306	25,090,740	23,817,773
<i>Commodities</i>	3,603,792	6,282,453	6,214,131	5,629,387
<i>Self-Insurance/Other Expenditures</i>	22,684,028	23,822,988	23,749,426	25,147,236
<i>Capital Outlay</i>	755,748	3,693,636	3,694,421	3,854,912
<i>Total Operating</i>	<u>\$ 75,680,331</u>	<u>\$ 86,198,163</u>	<u>\$ 86,097,918</u>	<u>\$ 88,426,836</u>
Transfers To				
General Fund - Indirect Cost	\$ 1,308,296	\$ 1,327,920	\$ 1,296,789	\$ 1,296,789
General Fund - Other	123,879	0	0	0
General Fund - Street Maintenance	800,000	800,000	800,000	800,000
Capital Projects	1,058,816	2,571,750	2,571,750	1,300,000
Improvement & Contingency	1,268,362	3,236,363	3,226,482	0
Debt Service	245,249	259,101	124,324	0
Retired Employees Health Insurance	235,189	0	0	0
IT Portfolio Investment Projects	233,953	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 5,273,744</u>	<u>\$ 8,195,134</u>	<u>\$ 8,019,345</u>	<u>\$ 3,396,789</u>
TOTAL APPROPRIATIONS	<u>\$ 80,954,075</u>	<u>\$ 94,393,297</u>	<u>\$ 94,117,263</u>	<u>\$ 91,823,625</u>
GROSS ENDING BALANCE	<u>\$ 12,460,527</u>	<u>\$ 4,259,451</u>	<u>\$ 5,296,364</u>	<u>\$ 4,551,595</u>
OPERATING RESERVE	<u>\$ 4,339,625</u>	<u>\$ 4,259,451</u>	<u>\$ 4,259,451</u>	<u>\$ 4,551,595</u>
NET ENDING BALANCE	<u>\$ 8,120,902</u>	<u>\$ 0</u>	<u>\$ 1,036,913</u>	<u>\$ 0</u>



Expendable Trust Funds

**EXPENDABLE TRUST FUND
CITY CEMETERIES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The San Jose Burial Fund was established to account for the maintenance of the San Jose Burial Park. Effective January 1, 2011 management of San Jose was transferred to a private management company. In FY 2012 this fund will be renamed City Cemeteries Fund to account for revenues and expenses associated with San Jose Burial Park and the Historic Eastside Cemeteries.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ (53,374)	\$ 0	\$ (52,040)	\$ 44,574
Adjustment for Reserve	(99,671)	0	0	0
<i>Net Balance</i>	<u>\$ (153,045)</u>	<u>\$ 0</u>	<u>\$ (52,040)</u>	<u>\$ 44,574</u>
REVENUES				
Sale of Lots	\$ 286,820	\$ 314,000	\$ 88,495	\$ 0
Interments	212,650	214,600	52,400	0
Special Labor Charges	15,500	17,825	4,200	0
Lease Revenue	0	0	131,394	190,922
Other Sales	501	0	0	0
Interest on Time Deposits	10,455	11,862	7,862	10,318
Transfer from General Fund	100,000	145,755	145,755	0
<i>Total Revenue & Transfers</i>	<u>\$ 625,926</u>	<u>\$ 704,042</u>	<u>\$ 430,106</u>	<u>\$ 201,240</u>
TOTAL AVAILABLE FUNDS	<u>\$ 472,881</u>	<u>\$ 704,042</u>	<u>\$ 378,066</u>	<u>\$ 245,814</u>
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 363,029	\$ 404,057	\$ 129,393	\$ 0
Contractual Services	33,434	17,750	34,811	95,072
Commodities	24,091	12,200	4,965	64,406
Self-Insurance/Other Expenditures	100,246	113,035	65,129	9,928
<i>Subtotal Operating</i>	<u>\$ 520,800</u>	<u>\$ 547,042</u>	<u>\$ 234,298</u>	<u>\$ 169,406</u>
Transfers To				
IT Portfolio Projects	4,121	0	0	0
Restricted Transfer to Reserve Principal	0	157,000	99,194	76,408
<i>Subtotal Transfers</i>	<u>\$ 4,121</u>	<u>\$ 157,000</u>	<u>\$ 99,194</u>	<u>\$ 76,408</u>
TOTAL APPROPRIATIONS	<u>\$ 524,921</u>	<u>\$ 704,042</u>	<u>\$ 333,492</u>	<u>\$ 245,814</u>
GROSS ENDING BALANCE	<u>\$ (52,040)</u>	<u>\$ 0</u>	<u>\$ 44,574</u>	<u>\$ 0</u>



Internal Service Funds

**INTERNAL SERVICE FUND
FACILITY SERVICES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Facility Services Fund was established in FY 2000-01 to separately account for the maintenance of City facilities for which the Facility Services Division of the Department of Building and Equipment Services is the primary building services provider. This fund records revenues and expenditures associated with the maintenance of various City facilities. Revenues are generated through a charge-back system to other City departments based on square footage and internal hourly trade services.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 1,659,227	\$ 2,694,291	\$ 2,933,061	\$ 1,386,354
<i>Net Balance</i>	<u>\$ 1,659,227</u>	<u>\$ 2,694,291</u>	<u>\$ 2,933,061</u>	<u>\$ 1,386,354</u>
REVENUES				
Facility Services Charge	\$ 12,622,423	\$ 12,622,424	\$ 12,622,424	\$ 12,731,542
Interest on Time Deposits	17,109	19,948	14,162	14,979
Miscellaneous Revenue	167,806	0	4,193	0
Transfer from Replacement Fund	0	24,505	24,505	0
Transfer from General Fund	1,084,832	929,947	929,947	479,947
<i>Total Revenues & Transfers</i>	<u>\$ 13,892,170</u>	<u>\$ 13,596,824</u>	<u>\$ 13,595,231</u>	<u>\$ 13,226,468</u>
TOTAL AVAILABLE FUNDS	<u>\$ 15,551,397</u>	<u>\$ 16,291,115</u>	<u>\$ 16,528,292</u>	<u>\$ 14,612,822</u>
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 4,774,705	\$ 5,298,477	\$ 5,050,110	\$ 5,133,684
Contractual Services	3,008,630	3,709,345	3,812,920	4,241,275
Commodities	821,881	810,852	813,852	761,235
Self-Insurance/Other Expenditures	3,534,545	4,057,102	3,956,857	3,824,069
Capital Outlay	30,621	0	69	0
<i>Subtotal Operating</i>	<u>\$ 12,170,382</u>	<u>\$ 13,875,776</u>	<u>\$ 13,633,808</u>	<u>\$ 13,960,263</u>
Transfers To				
General Fund-Indirect Costs	\$ 174,394	\$ 177,010	\$ 171,566	\$ 171,566
Mira Flores Park & Bridge	31,562	0	0	0
Retired Employee Health Insurance	54,847	0	0	0
IT Portfolio Investment Projects	53,567	0	0	0
Transfer to Capital Projects	0	1,219,110	1,219,110	0
Purchasing and General Services Fund	133,584	117,454	117,454	0
<i>Subtotal Transfers</i>	<u>\$ 447,954</u>	<u>\$ 1,513,574</u>	<u>\$ 1,508,130</u>	<u>\$ 171,566</u>
TOTAL APPROPRIATIONS	<u>\$ 12,618,336</u>	<u>\$ 15,389,350</u>	<u>\$ 15,141,938</u>	<u>\$ 14,131,829</u>
ENDING BALANCE	<u>\$ 2,933,061</u>	<u>\$ 901,765</u>	<u>\$ 1,386,354</u>	<u>\$ 480,993</u>

**INTERNAL SERVICE FUND
INFORMATION TECHNOLOGY SERVICES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

This Internal Service Fund is used to record activities related to the Information Technology Services Department. The Information Technology Services Department provides data processing, telephone, and radio services 24 hours a day, 7 days a week to all City departments as well as data communications services to the San Antonio Water System and Bexar County in support of the county-wide Criminal Justice Information System.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 4,482,526	\$ 3,631,719	\$ 6,107,732	\$ 6,122,309
Adjustment for Prior Year Commitments			(823,152)	
<i>Net Balance</i>	<u>\$ 4,482,526</u>	<u>\$ 3,631,719</u>	<u>\$ 5,284,580</u>	<u>\$ 6,122,309</u>
REVENUES				
IT Assessment Fee	\$ 36,459,149	\$ 34,990,873	\$ 35,156,373	\$ 31,455,996
Telecommunications Charges	3,596,316	3,465,325	4,033,899	3,676,881
CAD/RMS Outside Billing	0	0	0	822,450
Recovery of Expenditures	290,512	0	77,782	226,483
Interest Income	42,709	31,686	51,164	51,164
Miscellaneous Revenue	36,095	38,412	22,414	22,317
Transfer from Other Funds	4,693,735	3,524,424	3,524,424	2,824,275
<i>Total Revenue</i>	<u>\$ 45,118,516</u>	<u>\$ 42,050,720</u>	<u>\$ 42,866,056</u>	<u>\$ 39,079,566</u>
TOTAL AVAILABLE FUNDS	<u>\$ 49,601,042</u>	<u>\$ 45,682,439</u>	<u>\$ 48,150,636</u>	<u>\$ 45,201,875</u>
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 17,498,382	\$ 19,608,536	\$ 18,386,302	\$ 18,773,163
Contractual Services	15,677,285	17,403,924	17,670,609	17,790,814
Commodities	216,627	182,635	145,318	186,221
Self Insurance/Other Expenditures	5,518,193	5,092,283	5,035,836	4,970,754
Capital Outlay	417,264	175,000	175,000	411,631
<i>Subtotal Operating</i>	<u>\$ 39,327,751</u>	<u>\$ 42,462,378</u>	<u>\$ 41,413,065</u>	<u>\$ 42,132,583</u>
Transfers To				
General Fund-Indirect Cost	\$ 657,615	\$ 667,479	\$ 615,262	\$ 615,262
Retired Employees Health Ins.	69,720	0	0	0
Transfer to Debt Service	0	1,091,773	0	1,060,000
IT Portfolio Investment Projects	3,438,224	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 4,165,559</u>	<u>\$ 1,759,252</u>	<u>\$ 615,262</u>	<u>\$ 1,675,262</u>
TOTAL APPROPRIATIONS	<u>\$ 43,493,310</u>	<u>\$ 44,221,630</u>	<u>\$ 42,028,327</u>	<u>\$ 43,807,845</u>
GROSS ENDING BALANCE	<u>\$ 6,107,732</u>	<u>\$ 1,460,809</u>	<u>\$ 6,122,309</u>	<u>\$ 1,394,030</u>

**INTERNAL SERVICE FUND
PURCHASING AND GENERAL SERVICES FUND
SUMMARY OF ADOPTED BUDGET**

Description:

Purchasing and General Services Fund was established to record all revenues and expenditures associated with provision of goods and services to City departments and other government entities. Goods and support services are provided through a charge-back to other City departments, as well as other governmental agencies.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 1,531,166	\$ 2,795,720	\$ 1,245,694	\$ 0
<i>Net Balance</i>	\$ 1,531,166	\$ 2,795,720	\$ 1,245,694	\$ 0
REVENUES				
Central Stores	\$ 1,853,384	\$ 1,864,370	\$ 2,041,173	\$ 1,892,395
Procurement	2,475,590	2,468,625	2,468,625	3,265,130
Automotive-Fleet Services	19,740,683	19,374,991	21,010,832	21,908,807
Automotive-Fuel	15,226,714	15,609,348	18,823,948	15,566,365
Interest on Time Deposits	7,006	13,743	5,459	13,195
Other Revenue	160,504	107,250	92,460	101,363
Transfer from Facility Services Fund	133,584	117,453	117,454	0
Transfer from Equipment & Renewal	750,414	727,905	727,905	755,659
<i>Total Revenue & Transfers</i>	\$ 40,347,879	\$ 40,283,685	\$ 45,287,856	\$ 43,502,914
TOTAL AVAILABLE FUNDS	\$ 41,879,045	\$ 43,079,405	\$ 46,533,550	\$ 43,502,914
APPROPRIATIONS				
Operating Expenses				
FLEET MAINTENANCE OPERATIONS				
Personal Services	\$ 8,044,064	\$ 8,961,802	\$ 8,611,828	\$ 9,058,793
Contractual Services	552,583	417,318	632,801	427,285
Commodities	211,979	173,246	176,312	174,246
Self-Insurance/Other Expenditures	1,540,196	1,924,242	1,791,346	1,904,049
Capital Outlay	420,353	563,349	549,936	0
Commodities/Services-Resale	9,895,619	8,860,287	10,413,415	11,302,585
Commodities-Fuel	14,320,636	15,501,622	18,579,654	14,672,253
<i>Subtotal Operating</i>	\$ 34,985,430	\$ 36,401,866	\$ 40,755,292	\$ 37,539,211
PURCHASING AND GENERAL SERVICES				
Personal Services	\$ 2,788,574	\$ 3,154,009	\$ 2,908,039	\$ 3,039,881
Contractual Services	462,394	510,807	550,328	502,698
Commodities	20,363	21,709	37,096	27,588
Self Insurance/Other Expenditures	306,274	329,328	333,335	290,501
Capital Outlay	19,171	2,306	3,400	0
Commodities/Services-Resale	1,071,468	1,170,091	1,157,118	965,674
<i>Subtotal Operating</i>	\$ 4,668,244	\$ 5,188,250	\$ 4,989,316	\$ 4,826,342
TOTAL OPERATING EXPENSES				
Personal Services	\$ 10,832,638	\$ 12,115,811	\$ 11,519,867	\$ 12,098,674
Contractual Services	1,014,977	928,125	1,183,129	929,983
Commodities	232,342	194,955	213,408	201,834
Self Insurance/Other Expenditures	1,846,470	2,253,570	2,124,681	2,194,550
Capital Outlay	439,524	565,655	553,336	0
Commodities/Services-Resale	10,967,087	10,030,378	11,570,533	12,268,259
Commodities-Fuel	14,320,636	15,501,622	18,579,654	14,672,253
<i>Subtotal Operating</i>	\$ 39,653,674	\$ 41,590,116	\$ 45,744,608	\$ 42,365,553
Transfers To				
General Fund-Indirect Cost	\$ 553,710	\$ 562,015	\$ 562,015	\$ 562,015
Retired Employees Health Insurance	94,820	0	0	0
IT Portfolio Investment Projects	227,677	0	0	0
Equipment & Renewal	103,470	226,927	226,927	290,046
<i>Subtotal Transfers</i>	\$ 979,677	\$ 788,942	\$ 788,942	\$ 852,061
TOTAL APPROPRIATIONS	\$ 40,633,351	\$ 42,379,058	\$ 46,533,550	\$ 43,217,614
GROSS ENDING BALANCE	\$ 1,245,694	\$ 700,347	\$ 0	\$ 285,300

**INTERNAL SERVICE FUND
EQUIPMENT RENEWAL AND REPLACEMENT FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Equipment Renewal and Replacement Fund was established to record all revenues and expenditures associated with the replacement function of vehicles and heavy equipment. Revenues are generated from lease payments which are collected from all City departments participating in the replacement program.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 21,554,395	\$ 22,897,048	\$ 31,096,265	\$ 30,034,576
<i>Net Balance</i>	\$ 21,554,395	\$ 22,897,048	\$ 31,096,265	\$ 30,034,576
REVENUES				
Sale of Vehicles	\$ 4,132,590	\$ 3,503,921	\$ 4,477,337	\$ 3,688,305
Interest on Time Deposits	122,534	124,043	104,872	126,125
Lease of Rolling Equipment	22,001,323	21,662,388	22,007,266	21,345,035
Miscellaneous	293,944	253,891	252,070	0
Net Increase in Fair Value of Investments	(1,875)	0	0	0
Transfer from Purchasing & General Services	227,677	226,927	226,927	290,046
<i>Total Revenues & Transfers</i>	\$ 26,776,193	\$ 25,771,170	\$ 27,068,472	\$ 25,449,511
TOTAL AVAILABLE FUNDS	\$ 48,330,588	\$ 48,668,218	\$ 58,164,737	\$ 55,484,087
APPROPRIATIONS				
Operating Expenses				
Contractual Services	\$ 589,244	\$ 576,945	\$ 657,678	\$ 232,981
Commodities	550	0	774,499	0
Self Insurance/Other Expenditures	8,508	1,195,930	1,213,496	1,258,103
Capital Outlay	15,885,607	25,083,665	23,889,286	22,085,908
<i>Subtotal Operating</i>	\$ 16,483,909	\$ 26,856,540	\$ 26,534,959	\$ 23,576,992
Transfers To				
General Fund	\$ 0	\$ 819,936	\$ 819,936	\$ 479,606
Purchasing & General Services Fund	750,414	727,905	727,905	755,659
Alamodome	0	4,597	4,597	0
Parking Operating & Maintenance Fund	0	18,259	18,259	0
Facility Services Fund	0	24,505	24,505	0
Development Services Fund	0	0	0	50,709
Information Technology Services Fund	0	0	0	52,000
Worker's Compensation Fund	0	0	0	22,403
Storm Water Operations	0	0	0	5,822
<i>Subtotal Transfers</i>	\$ 750,414	\$ 1,595,202	\$ 1,595,202	\$ 1,366,199
TOTAL APPROPRIATIONS	\$ 17,234,323	\$ 28,451,742	\$ 28,130,161	\$ 24,943,191
GROSS ENDING BALANCE	\$ 31,096,265	\$ 20,216,476	\$ 30,034,576	\$ 30,540,896
RESERVE FOR FUTURE PURCHASES	\$ 31,096,265	\$ 20,216,476	\$ 30,034,576	\$ 30,540,896
NET ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

Self Insurance Funds

**SELF INSURANCE FUND
EMPLOYEE BENEFITS INSURANCE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Employee Benefits Insurance Fund consolidates the revenues and expenditures associated with benefits provided to City employees including medical, dental, and vision insurance. The major portion of the funding comes from premiums paid by departments for their employees. Costs include a third party administrator to process health claims, Employee Wellness Clinic, and

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 18,760,525	\$ 11,967,068	\$ 12,143,073	\$ 17,444,424
<i>Net Balance</i>	<u>\$ 18,760,525</u>	<u>\$ 11,967,068</u>	<u>\$ 12,143,073</u>	<u>\$ 17,444,424</u>
REVENUES				
Department Assessments	\$ 77,616,703	\$ 90,045,038	\$ 91,974,305	\$ 82,624,258
CitiMed Employee Premiums	7,688,860	8,237,174	7,760,688	9,038,206
Retiree Premiums	3,378,336	3,974,086	2,639,992	2,483,548
CitiDent Contributions	1,228,546	1,275,514	1,273,946	1,472,133
DHMO Plan Premiums	525,089	524,439	503,032	523,759
Vision Plan Premiums	626,556	577,611	661,096	456,448
Supplemental Life Premiums	836,585	770,281	858,393	770,281
Other Insurance Plans	316,630	193,413	214,968	205,368
Unemployment Dept Assessment	167,976	415,000	167,976	486,148
Extended Sick Leave Assessment	21,576	15,000	20,288	18,063
Medicare Prescription Reimbursement	509,559	0	0	0
Recovery of Expenditures	224,855	337,746	1,448,749	236,219
Interest on Time Deposits	130,538	128,835	129,440	108,737
Transfers from Other Funds	2,090,189	0	0	0
<i>Total Revenues & Transfers</i>	<u>\$ 95,361,998</u>	<u>\$ 106,494,137</u>	<u>\$ 107,652,873</u>	<u>\$ 98,423,168</u>
TOTAL AVAILABLE FUNDS	<u>\$ 114,122,523</u>	<u>\$ 118,461,205</u>	<u>\$ 119,795,946</u>	<u>\$ 115,867,592</u>
APPROPRIATIONS				
Operating Expenses				
Administration - City*	\$ 2,741,983	\$ 3,394,404	\$ 3,086,892	\$ 3,994,478
Administration - Contracts*	4,311,169	4,716,894	4,603,942	4,797,061
CitiMed PPO Claims	83,619,760	93,331,484	86,555,637	92,928,257
HMO Payments-Retirees	3,935,281	4,185,139	3,297,211	3,873,699
CitiDent Claims	1,148,388	1,366,127	1,313,469	1,472,133
DHMO Plan Payments	597,562	523,759	546,502	523,759
Vision Plan Payments*	659,191	576,858	656,966	456,448
Supplemental Life Payments	836,575	770,281	868,109	770,281
Unemployment Compensation Claims	547,876	410,134	498,266	486,148
<i>Subtotal Operating</i>	<u>\$ 98,397,785</u>	<u>\$ 109,275,080</u>	<u>\$ 101,426,994</u>	<u>\$ 109,302,264</u>
Transfers To				
IT Portfolio Investment Projects	\$ 10,072	\$ 0	\$ 0	\$ 0
Transfer to Other Funds	2,082,614	0	0	0
General Fund-Indirect Cost	1,488,979	924,528	924,528	946,902
<i>Subtotal Transfers</i>	<u>\$ 3,581,665</u>	<u>\$ 924,528</u>	<u>\$ 924,528</u>	<u>\$ 946,902</u>
TOTAL APPROPRIATIONS	<u>\$ 101,979,450</u>	<u>\$ 110,199,608</u>	<u>\$ 102,351,522</u>	<u>\$ 110,249,166</u>
GROSS ENDING BALANCE	<u>\$ 12,143,073</u>	<u>\$ 8,261,597</u>	<u>\$ 17,444,424</u>	<u>\$ 5,618,426</u>
OPERATING RESERVE	<u>\$ 7,064,012</u>	<u>\$ 8,261,597</u>	<u>\$ 8,261,597</u>	<u>\$ 5,618,426</u>
NET ENDING BALANCE	<u>\$ 5,079,061</u>	<u>\$ 0</u>	<u>\$ 9,182,827</u>	<u>\$ 0</u>

**SELF INSURANCE FUND
LIABILITY INSURANCE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Liability Insurance Fund consolidates the City's Liability Insurance Programs. The fund's revenues are collected through charges to City departments and expenditures are made to settle tort claims against the City. The fund includes the administrative cost for Risk Management and Litigation staff, insurance premiums, and third party administrative fees.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 4,056,545	\$ 4,843,777	\$ 2,116,537	\$ (1,570,191)
<i>Net Balance</i>	<u>\$ 4,056,545</u>	<u>\$ 4,843,777</u>	<u>\$ 2,116,537</u>	<u>\$ (1,570,191)</u>
REVENUES				
Department Assessment	\$ 10,883,410	\$ 7,159,440	\$ 7,159,440	\$ 10,023,216
Interest on Time Deposits	112,257	131,545	79,581	106,065
Recovery of Expenditures	227,864	15,000	264,527	15,030
Compensation for Damages	2,231	1,585	1,585	1,585
<i>Total Revenues & Transfers</i>	<u>\$ 11,225,762</u>	<u>\$ 7,307,570</u>	<u>\$ 7,505,133</u>	<u>\$ 10,145,896</u>
TOTAL AVAILABLE FUNDS	<u>\$ 15,282,307</u>	<u>\$ 12,151,347</u>	<u>\$ 9,621,670</u>	<u>\$ 8,575,705</u>
APPROPRIATIONS				
Operating Expenses				
Administration - City	\$ 1,629,033	\$ 1,722,658	\$ 1,615,026	\$ 1,800,368
Administration - Contracts	757,032	723,846	738,071	806,548
Claims - Insurance	8,669,252	5,932,086	6,246,576	6,868,602
Premiums - Excess Liability	1,756,612	1,955,805	1,788,665	1,968,238
<i>Subtotal Operating</i>	<u>\$ 12,811,929</u>	<u>\$ 10,334,395</u>	<u>\$ 10,388,338</u>	<u>\$ 11,443,756</u>
Transfers To				
General Fund-Indirect Cost	\$ 252,231	\$ 256,014	\$ 256,014	\$ 256,014
IT Portfolio Investment Projects	9,157	0	0	0
Retired Employee Health Insurance	7,901	0	0	0
Workers' Compensation	84,552	84,552	84,552	84,552
Aviation Capital Project Transfer	0	462,957	462,957	0
<i>Subtotal Transfers</i>	<u>\$ 353,841</u>	<u>\$ 803,523</u>	<u>\$ 803,523</u>	<u>\$ 340,566</u>
TOTAL APPROPRIATIONS	<u>\$ 13,165,770</u>	<u>\$ 11,137,918</u>	<u>\$ 11,191,861</u>	<u>\$ 11,784,322</u>
GROSS ENDING BALANCE	<u>\$ 2,116,537</u>	<u>\$ 1,013,429</u>	<u>\$ (1,570,191)</u>	<u>\$ (3,208,617)</u>

**SELF INSURANCE FUND
WORKERS' COMPENSATION FUND
SUMMARY OF ADOPTED BUDGET**

Description:

The Workers' Compensation Fund consolidates the Workers' Compensation liabilities into one account. Each department is charged a premium based on their own history of claim loss experience. A third party administrator processes Workers' Compensation claims paid from this fund. This fund provides for the costs of the City's Employee Safety Program and the City Attorney's administration of in-suit claims.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 2,234,973	\$ 581,689	\$ (1,110,642)	\$ (656,880)
<i>Net Balance</i>	<u>\$ 2,234,973</u>	<u>\$ 581,689</u>	<u>\$ (1,110,642)</u>	<u>\$ (656,880)</u>
REVENUES				
Department Assessment	\$ 13,765,584	\$ 16,965,873	\$ 17,017,132	\$ 17,263,605
Interest on Time Deposits	121,966	147,785	86,489	112,056
Recovery of Expenditures	379,266	300,000	293,010	300,000
Other Revenue-Transfers	84,552	84,552	84,552	106,955
<i>Total Revenue & Transfers</i>	<u>\$ 14,351,368</u>	<u>\$ 17,498,210</u>	<u>\$ 17,481,183</u>	<u>\$ 17,782,616</u>
TOTAL AVAILABLE FUNDS	<u>\$ 16,586,341</u>	<u>\$ 18,079,899</u>	<u>\$ 16,370,541</u>	<u>\$ 17,125,736</u>
APPROPRIATIONS				
Operating Expenses				
Administration - City	\$ 2,001,678	\$ 2,126,696	\$ 2,038,651	\$ 2,181,680
Administration - Contracts	1,013,716	1,097,254	1,092,713	1,192,886
Premiums - Excess Liability	277,881	391,270	311,412	500,000
Claims - Insurance	13,973,345	13,071,874	13,169,373	13,726,776
<i>Subtotal Operating</i>	<u>\$ 17,266,620</u>	<u>\$ 16,687,094</u>	<u>\$ 16,612,149</u>	<u>\$ 17,601,342</u>
Transfers To				
General Fund-Indirect Cost	\$ 409,135	\$ 415,272	\$ 415,272	\$ 415,272
IT Portfolio Investment Projects	10,073	0	0	0
Retired Employee Health Insurance	11,155	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 430,363</u>	<u>\$ 415,272</u>	<u>\$ 415,272</u>	<u>\$ 415,272</u>
TOTAL APPROPRIATIONS	<u>\$ 17,696,983</u>	<u>\$ 17,102,366</u>	<u>\$ 17,027,421</u>	<u>\$ 18,016,614</u>
GROSS ENDING BALANCE	<u>\$ (1,110,642)</u>	<u>\$ 977,533</u>	<u>\$ (656,880)</u>	<u>\$ (890,878)</u>



Debt Service Funds

**DEBT SERVICE FUND
SUMMARY OF ADOPTED BUDGET**

Description:

This schedule reflects the consolidation of the General Obligation Debt Service Fund and the Certificates of Obligation Debt Service Fund. The General Obligation Debt Service Fund was established to account for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt. The Certificates of Obligation Debt Service Fund was established to account for the accumulation of ad valorem and pledged revenues collected for the purpose of paying principal and interest on long term certificates of obligation and short term contractual obligation certificates.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 83,707,086	\$ 80,934,883	\$ 80,258,216	\$ 63,163,684
REVENUES				
Current Property Tax	\$ 146,204,981	\$ 143,156,809	\$ 142,847,288	\$ 142,931,649
Delinquent Property Tax	1,480,489	1,557,210	649,738	1,162,770
Interest on Time Deposits	260,152	1,035,413	429,963	626,538
Penalty & Interest on Delinquent Taxes	1,393,391	1,313,700	1,383,355	1,345,967
Accrued Interest	436,721	0	0	0
Contributions from Other Agencies	383,840	383,841	383,841	0
Bond Proceeds	155,710,000	0	0	0
Premium on Bonds	20,685,054	0	0	0
Direct Subsidy - Build America Bonds	0	4,016,579	4,016,578	3,825,313
Transfer from Confiscated Property	374,379	380,900	380,900	379,300
Transfer from Advanced Transportation District	3,029,067	3,028,900	3,028,900	3,028,150
Transfer from Brooks City-Base TIRZ Fund	515,673	1,064,311	1,073,647	1,135,221
Transfer from Midtown TIRZ Fund	0	136,285	0	0
Transfer from Heathers Cove TIRZ Fund	73,910	0	55,459	0
Transfer from Ridge Stone TIRZ Fund	132,444	0	44,148	0
Transfer from Golf Course Fund	17,987	105,741	105,741	106,357
Transfer from Bond Fund	21,868,963	0	0	0
Transfer from Information Technology	0	0	0	1,041,978
<i>Total Revenues & Transfers</i>	<u>\$ 352,567,051</u>	<u>\$ 156,179,689</u>	<u>\$ 154,399,558</u>	<u>\$ 155,583,243</u>
TOTAL AVAILABLE FUNDS	<u>\$ 436,274,137</u>	<u>\$ 237,114,572</u>	<u>\$ 234,657,774</u>	<u>\$ 218,746,927</u>
APPROPRIATIONS				
Bond Principal	\$ 125,590,000	\$ 110,260,000	\$ 110,260,000	\$ 99,705,000
Bond Interest	52,099,640	61,228,150	61,218,590	61,876,902
Payment to Escrow Agent	176,569,316	0	0	0
Transfer to Houston Street TIRZ Fund	12,549	0	0	0
Issuance and Other Costs	1,731,945	0	0	0
Arbitrage	850	0	0	0
Paying Agent Fees	11,621	15,500	15,500	15,500
TOTAL APPROPRIATIONS	<u>\$ 356,015,921</u>	<u>\$ 171,503,650</u>	<u>\$ 171,494,090</u>	<u>\$ 161,597,402</u>
GROSS ENDING BALANCE	<u>\$ 80,258,216</u>	<u>\$ 65,610,922</u>	<u>\$ 63,163,684</u>	<u>\$ 57,149,525</u>

DEBT SERVICE FUND
AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2002
AIRPORT SYSTEM FORWARD REFUNDING REVENUE BONDS, SERIES 2003
AIRPORT SYSTEM REVENUE REFUNDING BONDS, SERIES 2006
AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2007
AIRPORT SYSTEM REVENUE IMPROVEMENT AND REFUNDING BONDS, SERIES 2010A
AIRPORT SYSTEM REVENUE REFUNDING BONDS, TAXABLE SERIES 2010B
SUMMARY OF ADOPTED BUDGET

Description:

The Airport System Revenue Improvement Bonds, Series 2002 and Series 2007, Airport System Forward Refunding Revenue Bonds, Series 2003, Airport System Revenue Refunding Bonds, Series 2006, Airport System Revenue Improvement and Refunding Bonds, Series 2010A, and Airport System Revenue Refunding Bonds, Taxable Series 2010B Debt Service Funds were created to account for revenues transferred from the Airport System Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 21,351,464	\$ 19,658,189	\$ 19,804,367	\$ 19,088,651
REVENUES				
Contr. from Airport Revenue Fund	\$ 15,421,848	\$ 24,592,376	\$ 19,440,981	\$ 20,422,588
Contr. from PFC Revenue Fund	0	0	2,703,006	3,598,054
Interest on Time Deposits	54,024	0	0	0
Capitalized Interest	0	0	2,126,042	0
<i>Total Revenues & Transfers</i>	<u>\$ 15,475,872</u>	<u>\$ 24,592,376</u>	<u>\$ 24,270,029</u>	<u>\$ 24,020,642</u>
TOTAL AVAILABLE FUNDS	<u>\$ 36,827,336</u>	<u>\$ 44,250,565</u>	<u>\$ 44,074,396</u>	<u>\$ 43,109,293</u>
APPROPRIATIONS				
Bond Principal	\$ 5,380,000	\$ 13,325,000	\$ 13,325,000	\$ 12,845,000
Bond Interest	11,642,238	11,271,964	11,660,745	12,270,998
Paying Agent Fees	731	0	0	0
TOTAL APPROPRIATIONS	<u>\$ 17,022,969</u>	<u>\$ 24,596,964</u>	<u>\$ 24,985,745</u>	<u>\$ 25,115,998</u>
GROSS ENDING BALANCE	<u>\$ 19,804,367</u>	<u>\$ 19,653,601</u>	<u>\$ 19,088,651</u>	<u>\$ 17,993,295</u>
Bond Reserve Fund	\$ 14,029,197	\$ 13,554,542	\$ 12,539,459	\$ 12,111,726
Reserve for Future Payments	5,775,170	6,099,059	6,549,192	5,881,569
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	\$ 24,985,745	\$ 24,578,614	\$ 25,115,998	\$ 24,909,348

DEBT SERVICE FUND
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2002
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2005
PASSENGER FACILITY CHARGE AND SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT BONDS, SERIES 2007
PASSENGER FACILITY CHARGE & SUBORDINATE LIEN AIRPORT SYSTEM REVENUE IMPROVEMENT & REFUNDING BONDS, SERIES 2010
SUMMARY OF ADOPTED BUDGET

Description:

The Passenger Facility Charge and Subordinate Lien Airport System Revenue Improvement Bonds, Series 2002, Series 2005, and Series 2007, and Passenger Facility Charge and Subordinate Lien Airport System Revenue Improvement and Refunding Bonds, Series 2010 Debt Service Funds were created to account for revenues transferred from the Passenger Facility Charge Revenue Fund. These revenues will pay for principal and interest on these bonds and provide for the bond reserve to pay other costs and expenses.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 5,970,066	\$ 4,178,629	\$ 4,178,506	\$ 4,413,774
REVENUES				
Contr. from PFC Revenue Fund	\$ 8,953,909	\$ 10,407,474	\$ 12,862,849	\$ 13,157,966
Interest on Time Deposits	17,048	0	0	0
<i>Total Revenues & Transfers</i>	<u>\$ 8,970,957</u>	<u>\$ 10,407,474</u>	<u>\$ 12,862,849</u>	<u>\$ 13,157,966</u>
TOTAL AVAILABLE FUNDS	<u>\$ 14,941,023</u>	<u>\$ 14,586,103</u>	<u>\$ 17,041,355</u>	<u>\$ 17,571,740</u>
APPROPRIATIONS				
Bond Principal	\$ 3,690,000	\$ 3,885,000	\$ 4,845,000	\$ 4,795,000
Bond Interest	7,071,942	6,885,900	7,782,581	8,363,400
Paying Agent Fees	575	0	0	0
TOTAL APPROPRIATIONS	<u>\$ 10,762,517</u>	<u>\$ 10,770,900</u>	<u>\$ 12,627,581</u>	<u>\$ 13,158,400</u>
GROSS ENDING BALANCE	<u>\$ 4,178,506</u>	<u>\$ 3,815,203</u>	<u>\$ 4,413,774</u>	<u>\$ 4,413,340</u>
Bond Reserve Fund	\$ 2,848,007	\$ 2,807,064	\$ 2,478,984	\$ 2,349,829
Reserve for Future Payments	1,330,499	1,008,139	1,934,790	2,063,511
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	\$ 12,627,581	\$ 10,763,625	\$ 13,158,400	\$ 13,156,663

DEBT SERVICE FUND
CONVENTION CENTER EXPANSION REVENUE BONDS, SERIES 1996
HOTEL OCCUPANCY TAX SUBORDINATE LIEN REVENUE REFUNDING BONDS, SERIES 2004A
HOTEL OCCUPANCY TAX SUBORDINATE LIEN REVENUE REFUNDING BONDS, SERIES 2006
HOTEL OCCUPANCY TAX SUBORDINATE LIEN VARIABLE RATE DEMAND REVENUE AND REFUNDING BONDS, SERIES 2008
SUMMARY OF ADOPTED BUDGET

Description:

The Convention Center Expansion Debt Service Fund was established to account for the issuance of bonds to fund the Convention Center Expansion Project. The principal and interest is paid from revenues generated through 2% of Hotel/Motel Tax Collections and transferred into this Debt Service Fund.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 25,825,461	\$ 21,479,346	\$ 25,394,505	\$ 22,475,469
REVENUES				
Contr. from CCE Rev. Fund	\$ 6,389,124	\$ 19,210,523	\$ 15,185,819	\$ 19,860,260
Contr. from Facility Fund	5,722,810	0	0	0
Interest on Time Deposits	138,353	0	0	0
<i>Total Revenues & Transfers</i>	<u>\$ 12,250,287</u>	<u>\$ 19,210,523</u>	<u>\$ 15,185,819</u>	<u>\$ 19,860,260</u>
TOTAL AVAILABLE FUNDS	<u>\$ 38,075,748</u>	<u>\$ 40,689,869</u>	<u>\$ 40,580,324</u>	<u>\$ 42,335,729</u>
APPROPRIATIONS				
Bond Principal	\$ 1,765,000	\$ 7,660,000	\$ 7,660,000	\$ 8,385,000
Bond Interest	3,976,909	10,444,855	10,444,855	10,412,918
Notes Principal	5,500,000	0	0	0
Notes Interest	222,310	0	0	0
Paying Agent & Other Fees	1,215,124	0	0	0
Arbitrage Consulting and Rebate	1,900	0	0	0
TOTAL APPROPRIATIONS	<u>\$ 12,681,243</u>	<u>\$ 18,104,855</u>	<u>\$ 18,104,855</u>	<u>\$ 18,797,918</u>
GROSS ENDING BALANCE	<u>\$ 25,394,505</u>	<u>\$ 22,585,014</u>	<u>\$ 22,475,469</u>	<u>\$ 23,537,811</u>
Bond Reserve Fund	\$ 20,331,244	\$ 20,331,244	\$ 20,331,244	\$ 20,331,244
Reserve for Future Payments	5,063,261	2,253,770	2,144,225	3,206,567
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	\$ 18,104,855	\$ 18,797,918	\$ 18,797,918	\$ 19,144,805

**DEBT SERVICE FUND
PARKING SYSTEM
TAXABLE GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2004
TAXABLE GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2008
SUMMARY OF ADOPTED BUDGET**

Description:

This Parking Facilities Debt Service schedule includes Taxable General Improvement Refunding Bonds, Series 2004 and Series 2008. The principal and interest is paid from revenues generated in the Parking Revenue Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 2,052,234	\$ 984,004	\$ 986,794	\$ 766,978
REVENUES				
Contr. from Parking Revenue Fund	\$ 558,265	\$ 1,601,125	\$ 1,481,636	\$ 2,206,035
Interest on Time Deposits	3,774	0	0	0
<i>Total Revenues & Transfers</i>	<u>\$ 562,039</u>	<u>\$ 1,601,125</u>	<u>\$ 1,481,636</u>	<u>\$ 2,206,035</u>
TOTAL AVAILABLE FUNDS	<u>\$ 2,614,273</u>	<u>\$ 2,585,129</u>	<u>\$ 2,468,430</u>	<u>\$ 2,973,013</u>
APPROPRIATIONS				
Bond Principal	\$ 700,000	\$ 800,000	\$ 800,000	\$ 1,175,000
Bond Interest	926,684	901,452	901,452	861,565
Paying Agent Fees	795	0	0	0
TOTAL APPROPRIATIONS	<u>\$ 1,627,479</u>	<u>\$ 1,701,452</u>	<u>\$ 1,701,452</u>	<u>\$ 2,036,565</u>
GROSS ENDING BALANCE	<u>\$ 986,794</u>	<u>\$ 883,677</u>	<u>\$ 766,978</u>	<u>\$ 936,448</u>
Bond Reserve Fund	\$ 0	\$ 0	\$ 0	\$ 0
Reserve for Future Payments	986,794	883,677	766,978	936,448
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	<u>\$ 1,701,452</u>	<u>\$ 2,536,148</u>	<u>\$ 2,036,565</u>	<u>\$ 2,617,352</u>

**DEBT SERVICE FUND
SOLID WASTE MANAGEMENT
GENERAL IMPROVEMENT AND REFUNDING BONDS, SERIES 2006
GENERAL IMPROVEMENT REFUNDING BONDS, SERIES 2010
CERTIFICATES OF OBLIGATION, SERIES 2006
CERTIFICATES OF OBLIGATION, SERIES 2007
SUMMARY OF ADOPTED BUDGET**

Description:

This Solid Waste Debt Service schedule includes the General Improvement Refunding Bonds, Series 2010, General Improvement and Refunding Bonds, Series 2006, and Certificates of Obligation, Series 2006 and Series 2007. The principal and interest is paid from revenues generated in the Solid Waste Management Fund and transferred into the Debt Service Fund.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 99,028	\$ 57,023	\$ 47,217	\$ 23,166
REVENUES				
Contr. from Solid Waste Mgt. Fund	\$ 245,249	\$ 259,101	\$ 124,324	\$ 0
Contr. from Construction	0	0	150,709	297,018
Interest on Time Deposits	687	0	0	0
Accrued Interest	1,529	0	0	0
Bond Proceeds	545,000	0	0	0
Premium on Bonds	72,400	0	0	0
<i>Total Revenues & Transfers</i>	\$ 864,865	\$ 259,101	\$ 275,033	\$ 297,018
TOTAL AVAILABLE FUNDS	\$ 963,893	\$ 316,124	\$ 322,250	\$ 320,184
APPROPRIATIONS				
Bond Principal	\$ 125,000	\$ 135,000	\$ 135,000	\$ 140,000
Bond Interest	174,356	154,525	164,084	157,209
Payment to Escrow Agent	612,759	0	0	0
Issuance and Other Costs	4,561	0	0	0
TOTAL APPROPRIATIONS	\$ 916,676	\$ 289,525	\$ 299,084	\$ 297,209
GROSS ENDING BALANCE	\$ 47,217	\$ 26,599	\$ 23,166	\$ 22,975
Bond Reserve Fund	\$ 0	\$ 0	\$ 0	\$ 0
Reserve for Future Payments	47,217	26,599	23,166	22,975
NET ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0
Succeeding Yr. Principal & Interest	\$ 299,084	\$ 287,650	\$ 297,209	\$ 296,059

**DEBT SERVICE FUND
MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE BONDS, SERIES 2003
MUNICIPAL DRAINAGE UTILITY SYSTEM REVENUE BONDS, SERIES 2005
SUMMARY OF ADOPTED BUDGET**

Description:

The Municipal Drainage Utility (Stormwater) System Debt Service Fund was established to account for the issuance of Municipal Drainage Utility (Stormwater) System Revenue Bonds, Series 2003 and Series 2005. The principal and interest is paid from revenues generated in the Municipal Drainage Utility System Revenue Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 3,390,244	\$ 3,113,006	\$ 3,451,331	\$ 3,373,996
REVENUES				
Contr. from Stormwater Fund	\$ 7,356,367	\$ 7,378,681	\$ 7,227,165	\$ 7,379,197
Interest on Time Deposits	7,418	0	0	0
<i>Total Revenues & Transfers</i>	<u>\$ 7,363,785</u>	<u>\$ 7,378,681</u>	<u>\$ 7,227,165</u>	<u>\$ 7,379,197</u>
TOTAL AVAILABLE FUNDS	<u>\$ 10,754,029</u>	<u>\$ 10,491,687</u>	<u>\$ 10,678,496</u>	<u>\$ 10,753,193</u>
APPROPRIATIONS				
Bond Principal	\$ 2,795,000	\$ 2,915,000	\$ 2,915,000	\$ 3,055,000
Bond Interest	4,507,038	4,389,500	4,389,500	4,252,919
Paying Agent Fees	660	0	0	0
TOTAL APPROPRIATIONS	<u>\$ 7,302,698</u>	<u>\$ 7,304,500</u>	<u>\$ 7,304,500</u>	<u>\$ 7,307,919</u>
GROSS ENDING BALANCE	<u>\$ 3,451,331</u>	<u>\$ 3,187,187</u>	<u>\$ 3,373,996</u>	<u>\$ 3,445,274</u>
Bond Reserve Fund	\$ 0	\$ 0	\$ 0	\$ 0
Reserve for Future Payments	3,451,331	3,187,187	3,373,996	3,445,274
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	\$ 7,304,500	\$ 7,307,919	\$ 7,307,919	\$ 7,303,100

DEBT SERVICE FUND
EDWARDS AQUIFER PROTECTION VENUE COMMERCIAL PAPER NOTES, SERIES A
SUMMARY OF ADOPTED BUDGET

Description:

In FY 2006-2007, the Edwards Aquifer Protection Venue Debt Service Fund was established to account for the issuance of commercial paper notes to acquire and preserve land in the aquifer's recharge zones under Proposition 1. The principal and interest is paid from revenue generated through a sales tax increase generated from the Edwards Aquifer Venue Project Fund and transferred into this Debt Service Fund.

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
AVAILABLE FUNDS				
Beginning Balance	\$ 126	\$ 0	\$ (20,482)	\$ 0
REVENUES				
Contr. from Aquifer Acquisition Fund	\$ 11,641,502	\$ 14,617,061	\$ 14,513,587	\$ 0
Interest on Time Deposits	67	0	0	0
<i>Total Revenues & Transfers</i>	<u>\$ 11,641,569</u>	<u>\$ 14,617,061</u>	<u>\$ 14,513,587</u>	<u>\$ 0</u>
TOTAL AVAILABLE FUNDS	<u>\$ 11,641,695</u>	<u>\$ 14,617,061</u>	<u>\$ 14,493,105</u>	<u>\$ 0</u>
APPROPRIATIONS				
Commercial Paper Principal	\$ 11,435,000	\$ 14,370,000	\$ 14,370,000	\$ 0
Commercial Paper Interest	79,649	122,813	23,568	0
Commercial Paper Note Fees	147,528	124,248	99,537	0
TOTAL APPROPRIATIONS	<u>\$ 11,662,177</u>	<u>\$ 14,617,061</u>	<u>\$ 14,493,105</u>	<u>\$ 0</u>
GROSS ENDING BALANCE	<u>\$ (20,482)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Bond Reserve Fund	\$ 0	\$ 0	\$ 0	\$ 0
Reserve for Future Payments	(20,482)	0	0	0
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Succeeding Yr. Principal & Interest	\$ 14,493,105	\$ 0	\$ 0	\$ 0

Categorical Grants

FY 2012 CATEGORICAL GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012*	CITY MATCH	FY 2012 POSITIONS	FY 2012 FTEs
Aviation							
TSA Checkpoint Security Program	365,504	0	0	365,504	0	0	0.00
TSA Explosive Detection Canine Team	300,000	0	0	300,000	50,000	0	0.00
Aviation	\$665,504	\$0	\$0	\$665,504	\$50,000	0	0.00
Building & Equipment Services							
Clean Cities Petroleum Reduction Tech	259,740	0	0	259,740	0	0	0.00
Fleet Maintenance & Operations	\$259,740	\$0	\$0	\$259,740	\$0	0	0.00
Center City Development Office							
CDBG Entitlement Grant Program	73,654	0	0	73,654	0	1	1.00
Center City Development Office	\$73,654	\$0	\$0	\$73,654	\$0	1	1.00
City Attorney							
CDBG Entitlement Grant Program	259,146	0	0	259,146	0	4	4.00
City Attorney	\$259,146	\$0	\$0	\$259,146	\$0	4	4.00
Code Enforcement Services							
CDBG Entitlement Grant Program	157,861	0	0	157,861	0	4	4.00
Code Enforcement Services	\$157,861	\$0	\$0	\$157,861	\$0	4	4.00
Cultural Affairs							
Texas Commission on the Arts	0	25,000	0	25,000	25,000	0	0.00
Cultural Affairs	\$0	\$25,000	\$0	\$25,000	\$25,000	0	0.00
Fire							
Emergency Management Performance - 2011	231,380	0	0	231,380	0	2	2.00
Metropolitan Medical Response - 2010	317,419	0	0	317,419	0	0	0.00
Metropolitan Medical Response System - 2009	209,078	0	0	209,078	0	0	0.00
Southwest Texas Regional Advisory Council (STRAC)	0	30,000	0	30,000	0	0	0.00
State Homeland Security - 2009	45,542	0	0	45,542	0	0	0.00
State Homeland Security - 2010	177,157	0	0	177,157	0	0	0.00
Urban Area Security Initiative - 2009	3,359,077	0	0	3,359,077	0	10	9.00
Urban Area Security Initiative - 2010	238,836	0	0	238,836	0	0	0.00
Fire	\$4,578,489	\$30,000	\$0	\$4,608,489	\$0	12	11.00
Grants Monitoring & Administration - Administration							
CDBG Entitlement Grant Program	1,128,172	0	0	1,128,172	0	12	12.55
HOME Entitlement Grant Program	623,951	0	0	623,951	0	6	5.25
Grants Monitoring & Administration	\$1,752,123	\$0	\$0	\$1,752,123	\$0	18	17.80
Grants Monitoring & Administration - Other Agencies							
CDBG Entitlement Grant Program	2,623,876	0	0	2,623,876	0	0	0.00
HOME Entitlement Grant Program	3,955,870	0	0	3,955,870	0	0	0.00
Grants Monitoring & Administration	\$6,579,746	\$0	\$0	\$6,579,746	\$0	0	0.00
Health							
Air Monitoring In SA PM 2.5	0	103,000	0	103,000	0	0	0.00
Air Monitoring TCEQ Biowatch	0	433,814	0	433,814	0	6	6.00
Air Monitors Lake Calaveras 09-10	0	42,100	0	42,100	0	0	0.00
ARRA - Communities Putting Prevention to Work	6,436,078	0	0	6,436,078	0	7	7.00
Bio-Terrorism - PHEP	999,388	0	0	999,388	99,388	12	10.90
CPS Laboratory Response	32,444	0	0	32,444	0	1	0.60
Federal HIV/AIDS Surveillance	0	219,348	0	219,348	0	4	4.00

* Note: Amounts reflected within the Categorical Grant Summary reflect grants received as of July 2011 and are subject to change.

FY 2012 CATEGORICAL GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012*	CITY MATCH	FY 2012 POSITIONS	FY 2012 FTEs
Health							
Federal Immunization Program	1,790,188	0	0	1,790,188	0	28	28.00
Federal STD Intervention & Surveillance	540,176	0	0	540,176	0	8	7.00
Head Start Dental	253,840	0	0	253,840	0	0	0.00
Health Education Project	214,893	0	0	214,893	0	3	3.00
Healthy Kids, Healthy Communities Program	0	0	90,000	90,000	0	1	1.00
Healthy Start Initiative	750,000	0	0	750,000	0	10	10.00
IDC/FLU Infectious Disease	0	5,000	0	5,000	0	0	0.00
Inner-City School Immunization Project	0	646,190	13,400	659,590	0	11	11.00
Milk Sample Lab Tests	0	60,000	0	60,000	0	0	0.00
NACCHO Medical Reserve Corps	0	0	5,000	5,000	0	0	0.00
Obesity Prevention Grant	0	200,000	0	200,000	20,000	2	2.00
Oral Health Workforce	280,000	0	0	280,000	112,000	1	0.00
Parent & Child Inc - Early Head Start Dental	11,000	0	0	11,000	0	0	0.00
PHEP-Bioterrorism Preparedness Lab	211,633	0	0	211,633	21,163	2	1.40
PHEP-Cities Readiness Initiative	240,370	0	0	240,370	24,037	3	3.00
Strengthening Public Health Infrastructure	250,000	0	0	250,000	0	1	1.00
TB Prevention & Control	0	308,706	0	308,706	0	3	3.00
TB Program	308,706	0	0	308,706	0	3	3.00
Texas A&M Research Foundation Subaward	113,317	0	0	113,317	0	0	0.20
Title V - Dental	200,000	0	0	200,000	0	1	1.00
Tobacco Community Coalition	0	715,988	0	715,988	0	3	3.00
VFC Immunization Program	598,081	0	0	598,081	0	10	10.00
WIC 2011-2012	7,028,320	0	0	7,028,320	0	130	130.00
Health	\$20,258,434	\$2,734,146	\$108,400	\$23,100,980	\$276,588	250	246.10
Human Services							
ARRA - Federal Homeless Prevention and Rapid Re-Housing	455,960	0	0	455,960	0	7	6.75
CDBG Entitlement Grant-Fair Housing Program	232,187	0	0	232,187	0	5	4.50
Child Care Services	47,877,324	0	0	47,877,324	1,200,000	53	53.00
Community Services Block Grant	1,880,509	0	0	1,880,509	0	25	25.00
Comprehensive Nutrition Project	1,968,241	0	192,557	2,160,798	3,144,506	50	34.00
Emergency Shelter Grant 11-13	641,107	0	0	641,107	0	0	0.00
English Literacy/Civics Education Program	102,000	0	0	102,000	0	1	1.00
Head Start Early Childhood Development	48,800,199	0	12,200,050	61,000,249	0	36	36.00
Housing Opportunities for Person with AIDS 10-13	1,168,601	0	0	1,168,601	0	0	0.00
Individual Development Account 5	50,000	0	0	50,000	0	1	1.00
Juvenile Accountability Block Grant	0	53,755	5,973	59,728	0	0	0.00
Supporting Housing Program	5,744,448	0	138,719	5,883,167	98,712	5	5.00
Supportive Services for the Elderly Project	275,250	0	5,000	280,250	140,987	10	7.50
TxDOT Elderly & Persons with Disabilities Program	7,810	0	0	7,810	0	0	0.00
Human Services	\$109,203,636	\$53,755	\$12,542,299	\$121,799,690	\$4,584,205	193	173.75
Library							
Friends of the SA Public Library - Donation	0	0	42,000	42,000	0	0	0.00
Interlibrary Loan Services	417,311	0	0	417,311	0	4	4.00
Library Systems Operations	359,886	0	0	359,886	0	4	4.00
Miscellaneous Gifts	0	0	50,000	50,000	0	0	0.00
SA Public Library Foundation - Donation	0	0	240,000	240,000	0	0	0.00
Technical Assistance Negotiated Grant	76,534	0	0	76,534	0	1	1.00
Library	\$853,731	\$0	\$332,000	\$1,185,731	\$0	9	9.00

* Note: Amounts reflected within the Categorical Grant Summary reflect grants received as of July 2011 and are subject to change.

FY 2012 CATEGORICAL GRANT SUMMARY BY DEPARTMENT

PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012*	CITY MATCH	FY 2012 POSITIONS	FY 2012 FTEs
Office of Environmental Policy							
ARRA Better Buildings Program	5,078,400	0	0	5,078,400	0	4	3.50
ARRA Distributed Renewable Energy	313,000	0	120,000	433,000	0	0	0.00
ARRA Energy Efficiency Conservation Block Grant	5,178,244	0	0	5,178,244	0	6	6.28
ARRA Weatherization Assistance Program	3,619,176	0	0	3,619,176	0	2	2.22
Solar America Cities	0	25,848	10,547	36,395	190,000	0	0.00
State Energy Conservation Office - Alternative Fuels	0	27,500	25,000	52,500	0	0	0.00
Transportation Enhancement Program	0	240,000	0	240,000	51,000	0	0.00
Office of Environmental Policy	\$14,188,820	\$293,348	\$155,547	\$14,637,715	\$241,000	12	12.00
Office of Military Affairs							
Economic Adjustment 2012	451,100	0	0	451,100	22,585	4	4.00
Office of Economic Adjustment	607,500	0	0	607,500	67,500	0	0.00
Office of Military Affairs	\$1,058,600	\$0	\$0	\$1,058,600	\$90,085	4	4.00
Parks & Recreation							
CDBG Entitlement Grant Program	323,433	0	0	323,433	0	0	0.00
Summer Food Service	1,316,488	0	0	1,316,488	0	0	0.00
Parks & Recreation	\$1,639,921	\$0	\$0	\$1,639,921	\$0	0	0.00
Planning & Community Development							
CDBG Entitlement Grant -Housing Program	1,717,236	0	0	1,717,236	0	16	16.00
CDBG Entitlement Grant Program-Administration	429,836	0	0	429,836	0	2	2.00
CDBG Entitlement Grant-Neighborhood Revitalization	348,631	0	0	348,631	0	2	2.00
HOME Entitlement Grant Program	2,903,763	0	0	2,903,763	0	0	0.00
Procurement Technical Assistance	193,417	0	0	193,417	193,417	4	4.00
Planning & Community Development	\$5,592,883	\$0	\$0	\$5,592,883	\$193,417	24	24.00
Police							
ARRA - Community Oriented Policing Services (COPS)	3,870,897	0	0	3,870,897	865,060	50	50.00
Click it or Ticket Program	0	40,000	0	40,000	0	0	0.00
HIDTA - Director's Administrative Support	70,264	0	0	70,264	0	0	0.00
HIDTA - Multi-Partnership Initiative	1,356,960	0	0	1,356,960	0	8	8.00
HIDTA - South Texas Intelligence Center	628,246	0	0	628,246	0	8	8.00
Intellectual Property Enforcement Program	200,000	0	0	200,000	0	0	0.00
Justice Assistance Grant	325,750	0	0	325,750	0	2	2.00
Regional Auto Crimes Team (ReACT)	0	1,126,621	0	1,126,621	2,453,576	11	11.00
TACT Education - Ticketing Aggressive Cars & Trucks	97,500	0	0	97,500	0	0	0.00
TACT Enforcement - Ticketing Aggressive Cars & Trucks	230,000	0	57,500	287,500	0	0	0.00
Texas Statewide Tobacco Education & Prevention	0	44,000	0	44,000	0	0	0.00
TxDOT DWI Selective Traffic Enforcement Program	0	556,483	321,307	877,790	300,000	0	0.00
Police	\$6,779,617	\$1,767,104	\$378,807	\$8,925,528	\$3,618,636	79	79.00
Public Works							
CDBG Entitlement Grant Program	20,000	0	0	20,000	0	0	0.00
Public Works	\$20,000	\$0	\$0	\$20,000	\$0	0	0.00
Grand Total	\$173,921,905	\$4,903,353	\$13,517,053	\$192,342,311	\$9,078,931	610	585.65

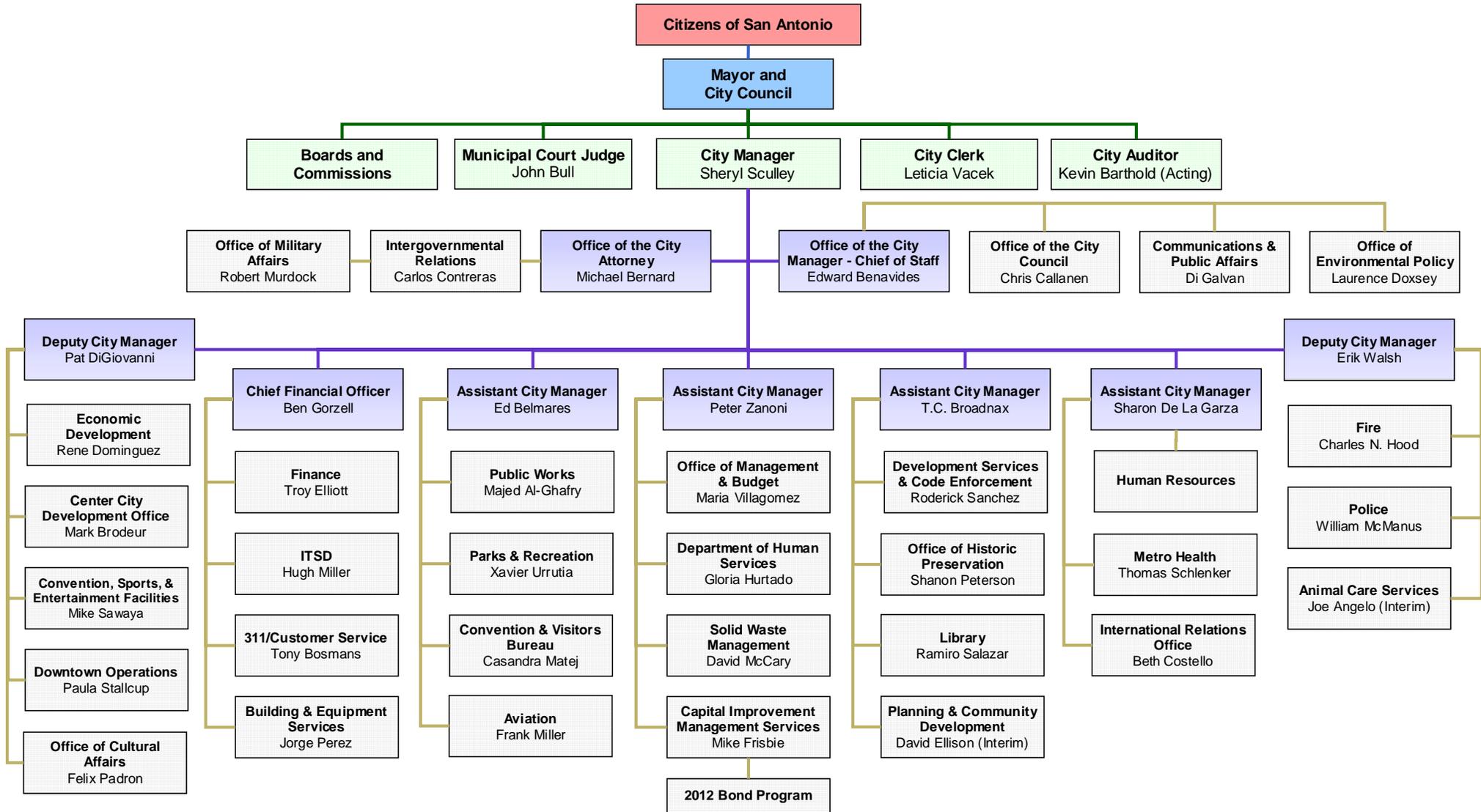
* Note: Amounts reflected within the Categorical Grant Summary reflect grants received as of July 2011 and are subject to change.





City Service Plans

City-Wide Organizational Chart





City Service Plans Overview

CITY SERVICE PLANS OVERVIEW

In the following section, individual City departments are alphabetically presented. In the beginning of each department section, a functional organizational chart summarizes the major activities within the department. In addition, each department cover page includes a breakout of all sources of funding and the total number of full-time equivalent (FTE) positions in the department.

Each department's Adopted Budget begins with the department's mission statement, followed by its Goals and Objectives. These Goals and Objectives are intended to help focus the Department's efforts in support of the overall City goals as summarized at the beginning of this document. In addition, Performance Measures are developed and tracked to help align the department's mission and strategy into a comprehensive operating plan.

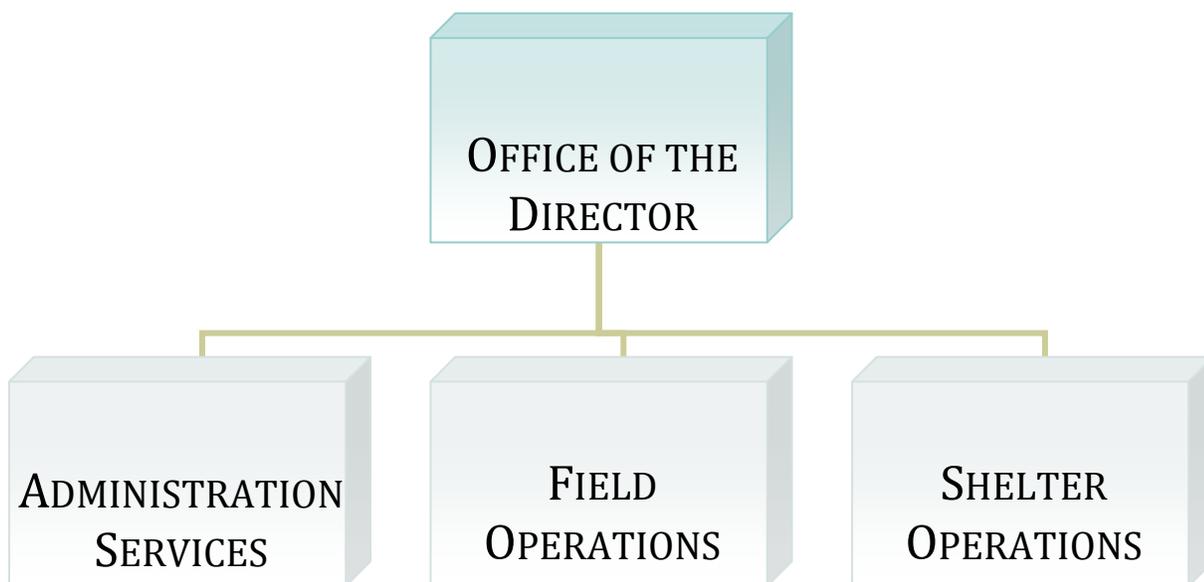
Next, a detailed summary of the department's operating expenditures and staffing levels over a three-year period is illustrated. Included in this table are department actual expenditures for FY 2010, the budget adopted by City Council in FY 2011, a re-estimate of department spending levels in relation to what was budgeted for FY 2011 and an Adopted Budget number which includes all adopted redirection/reductions, improvements, and mandates for FY 2012. For each year, the department's actual expenditures, revised budget, re-estimate and Adopted Budget are compared and tracked in five major spending categories. These categories include: Personal Services, Contractual Services, Commodities, Other Expenditures and Capital Outlay. In addition, the table also shows the number of authorized positions and full-time equivalents (FTE's) in the department's operating budget.

Finally, when applicable, the departmental appropriations section includes information on grants. A grant summary page will summarize all grants received by the department. Next, each grant information sheet provides a brief synopsis of the grant program, followed by the most current grant total allocation award and City matching requirements. The grant sheet also displays the budget information, FTE's, and any performance measure data over a three-year period.



Departmental Summaries

ANIMAL CARE SERVICES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	129.00	\$9,446,275
Total Funding	129.00	\$9,446,275

MISSION STATEMENT

ANIMAL CARE SERVICES' MISSION IS TO ENCOURAGE RESPONSIBLE PET OWNERSHIP BY PROMOTING AND PROTECTING THE HEALTH, SAFETY AND WELFARE OF THE RESIDENTS AND ANIMALS OF BEXAR COUNTY THROUGH EDUCATION, ENFORCEMENT AND COMMUNITY PARTNERSHIP.

PROGRAM INFORMATION

Animal Care Services is responsible for protecting the health and safety of the citizens and their pets in San Antonio and unincorporated portions of Bexar County. The Department accomplishes this objective through the following three priorities: (1) Enhanced enforcement of existing laws and codes; (2) controlling the stray animal population; (3) increasing the Department's live release rate.

GOALS & OBJECTIVES

The following goals and objectives are directly aligned with the Department's three priorities of enhancing enforcement activities, controlling the stray population, and increasing the live release rate.

- ◆ Respond to all call-for-service requests within a timely manner
- ◆ Issue warnings and citations as violations are identified
- ◆ Educate public of existing laws and codes dealing with the care and treatment of animals
- ◆ Ensure permits and licenses are issued as directed in local laws and codes
- ◆ Investigate animal cruelty and bite cases
- ◆ Increase the number of stray dogs impounded
- ◆ Provide reasonable medical care and treatment for animals under ACS care
- ◆ Expand the availability of low/no cost spay/neuter services
- ◆ Provide low/no cost vaccination clinics through collaboration of other agencies
- ◆ Increase the number of animal adoptions
- ◆ Increase the number of animal rescue and foster opportunities
- ◆ Increase the number of animals that are returned to owner

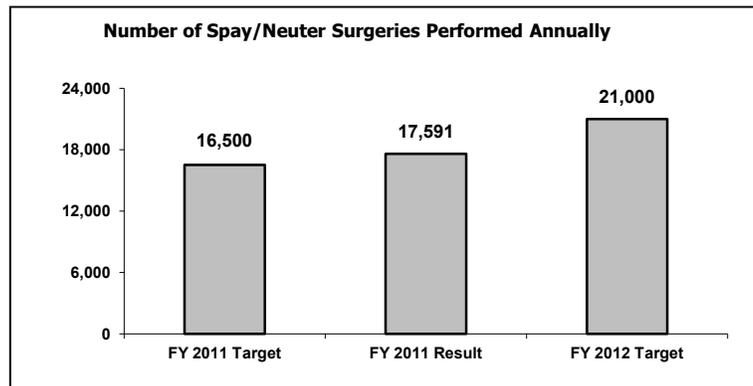
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Shelter Intake	N/A	29,115	29,700
Live release adoptions	3,200	4,335	4,335
Live release rescues	3,000	2,940	3,800
Live releases returned to owners	1,900	1,690	2,100
Spay/neuter surgeries performed	16,500	17,591	21,000
Licenses issued	N/A	N/A	25,000

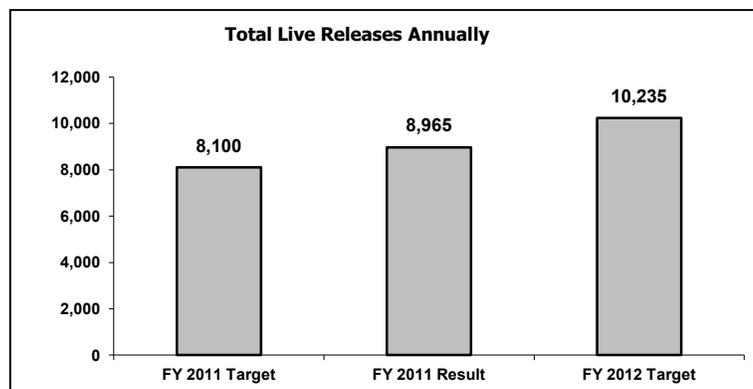
Perform 21,000 spay/neuter surgeries annually

This measure reflects the number of spay/neuter surgeries that are performed at ACS or through community partnerships.



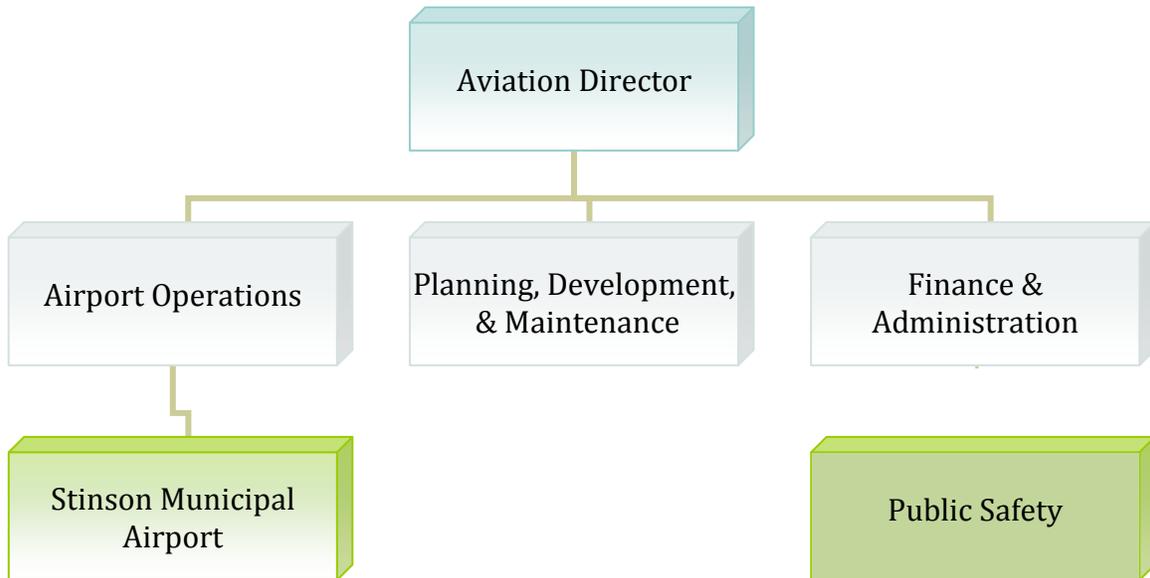
Total Live Releases Annually

This measure reflects the total number of live release animals to be adopted, rescued, or returned to owners annually from Animal Care Services.



ANIMAL CARE SERVICES**GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$4,843,721	\$5,592,005	\$5,453,139	\$5,937,012
CONTRACTUAL SERVICES	794,343	1,081,379	1,009,782	1,555,650
COMMODITIES	910,034	499,484	682,221	701,284
SELF INSURANCE/OTHER	1,511,261	1,445,190	1,471,561	1,240,329
CAPITAL OUTLAY	57,898	0	1,355	12,000
TOTAL EXPENDITURES	\$8,117,257	\$8,618,058	\$8,618,058	\$9,446,275
AUTHORIZED POSITIONS	122	121	121	129
FULL-TIME EQUIVALENTS	121.50	120.00	120.00	128.00



AVIATION

APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
Airport Operating & Maintenance Fund	487.11	\$86,821,948
Passenger Facility Charge Fund	0.00	16,756,019
Debt Service Funds	0.00	38,274,398
Categorical Grants	0.00	665,504
Capital Projects	0.00	88,689,049
Total Funding	487.11	\$231,206,918

MISSION STATEMENT

TO PROVIDE SAFE, SECURE, CUSTOMER-FRIENDLY, COMPETITIVE TRANSPORTATION SERVICES AND FACILITIES THAT PROMOTE THE ECONOMIC DEVELOPMENT OF SAN ANTONIO.

PROGRAM INFORMATION

The Aviation Department operates the City's two airports, San Antonio International Airport and Stinson Municipal Airport, which provide both commercial and general aviation services through an enterprise fund supported entirely by tenant rents and user fees. Departmental responsibilities include airport operations, vehicle and fleet maintenance, planning and development of airport facilities, airport security, fire protection, financial, property and procurement administration, and marketing and community affairs including air service and economic development.

GOALS & OBJECTIVES

- ◆ To provide for the aviation facility and service needs of the community, as well as stimulating economic development, in a financially self-sufficient and safe manner consistent with applicable City, State and Federal regulations, while ensuring the best possible customer experience.
- ◆ To enhance the overall appearance of the San Antonio Airport System (SAAS) with an emphasis on landscaping, removing errant objects, enhancing curb appeal, improving the appearance of public restrooms, and improving the first arrival impression of our customers:
 - Completing landscape improvements through an enhancement of the irrigation system serving the public side of the Airport, removal of dead trees and shrubs, and increased use of community service personnel to remove road side construction debris and litter.
 - Utilizing contractual services for pressure washing of vertical and horizontal surfaces such as parking garages, sidewalks and terminal fronts.
 - Implementing a night shift composed of community service personnel to improve the appearance and functionality of the outside areas of the airport including roadway curbs, parking deck and lots, walkways, landscaped lawns and various airport grounds.
- ◆ To increase the number of domestic non-stop flights to Seattle, Miami, Boston, Oakland, and Washington D.C., as well as international non-stop flights to Toluca, Guadalajara and Toronto:
 - Making formal presentations to airline carriers in an effort to increase direct flights.
 - Utilizing the Airport Incentive Program to offer marketing incentives for airline carriers to introduce new non-stop service.
- ◆ To demonstrate good fiscal stewardship and to respond to changing economic conditions within the Aviation Industry by:
 - Thoroughly monitoring all contracts and ensuring that all leased areas in the terminals are up to date and adhere to strict guidelines and standards of appearance and service performance.
 - Ensure compliance of lease agreement elements
 - Updating all current databases to allow for accurate contract monitoring as well as formalization of guidelines instructing when action dates require preliminary ground work to commence.
 - Ensuring all Accounts Receivable are collected in a timely fashion as well as ensuring that all late fees are assessed and enforced.
 - Exploring new non-airline revenue opportunities:
 - Implement new concessions program
 - Complete procurement of the new Parking Revenue Control System
 - Controlling costs and minimizing increases in the Cost per Enplanement (CPE)
 - Amending and/or implementing additional Airport PFC Impose and Use Application(s).

GOALS & OBJECTIVES CONTINUED

- ◆ To continue implementation of the Airport Capital Improvements Program, including:
 - Refurbish Terminal A at the San Antonio International Airport as well as continue improvements and development at Stinson Municipal Airport.
 - Extend Runway 3/21 and adjacent taxiways.
 - Enhance customer service by facilitating activities associated with the design and construction of a Consolidated Rental Car Facility to accommodate airport car rental patrons.
 - Facilitate the development and enhancement of airfield taxiways and runways through:
 - Selection of design consultants.
 - Directing and coordinating construction and related activities.
 - The Residential Acoustical Treatment Program:
 - Implementing the new Noise Exposure Map approved by the Federal Aviation Administration (FAA) and assigning block grouping prioritization based on FAA guidelines.
 - Working to reduce aircraft noise impacts around the airport.
 - Maintaining or improving on the 97% homeowner satisfaction rate with the project as per exit surveys received.

- ◆ To continue developing an integrated approach to achieving environmental improvements including wildlife management, natural resource management, energy management, and regulatory compliance for the Airport System by:
 - Improving the Airport's storm water pollution prevention plan and activities by encouraging cooperation amongst all Airport tenants.
 - Developing formal soil management protocols for the excavation, testing and disposal of soils.
 - Continuing to provide residential acoustical treatment, noise information and education as well as flight monitoring at the Airport.

- ◆ To continue the development and improvement of the organization by:
 - Creating and establishing a Strategic Plan for the Airport System to include the development of a new vision and mission statement, as well as goals, objectives and action plans focused on how to achieve the vision and mission.
 - Establishing and implementing a performance management system to help monitor progress toward the achievement of the goals and objectives established in the Strategic Plan.
 - Continuing the organizational development process through the work of the Strategic Plan Working Group.

- ◆ To continue refinement of the Airport's Safety Management System (SMS) by:
 - Distributing of SMS manual and training of all airport employees.
 - Assessing the Department's adherence to SMS Manual guidelines.
 - Sharing the SMS plan and working cooperatively with any tenants that would like to be part of the SAAS/SMS Program.

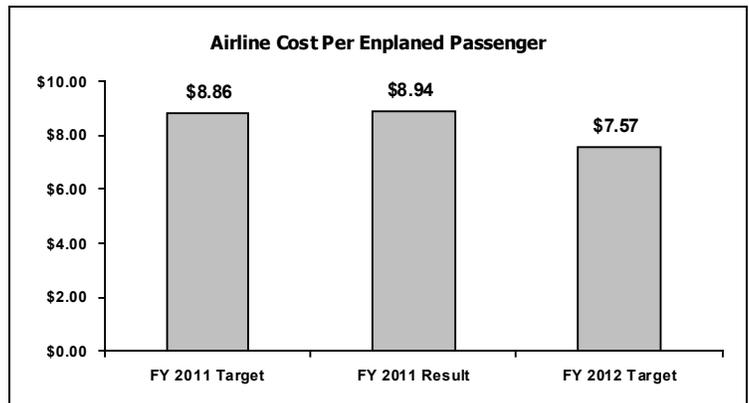
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Operating Cost per Enplaned Passenger	\$11.67	\$11.12	\$11.98
Airline Cost per Enplaned Passenger	\$8.86	\$8.94	\$7.57
Parking & Concession Revenue per Enplaned Passenger	\$8.68	\$8.90	\$8.64
Debt Service Coverage	NA	1.60x	Greater than 1.40x

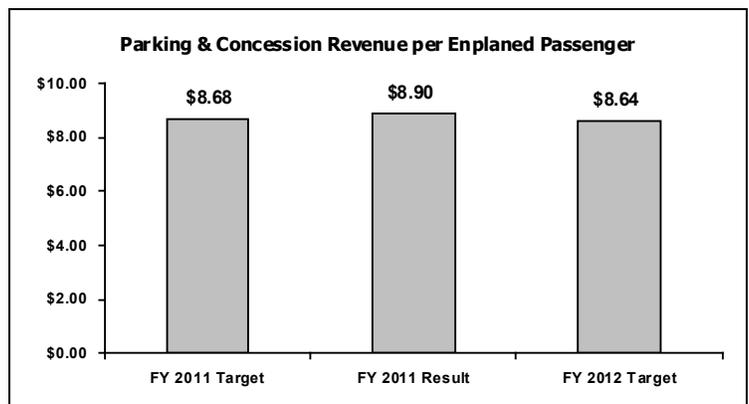
Airline Cost Per Enplaned Passenger

Measures the average cost per passenger by totaling the fees paid by the airlines to operate at the airport (landing fees, terminal rentals, etc.) divided by the total number of enplaned passengers.



Parking & Concession Revenue per Enplaned Passenger

Measures the total amount of non-airline related parking and concession revenue earned and divided by the total number of enplaned passengers.



AVIATION**AIRPORT OPERATING & MAINTENANCE FUND****AIRPORT OPERATING & MAINTENANCE FUND EXPENDITURE BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$26,305,097	\$27,910,205	\$27,442,125	\$28,311,425
CONTRACTUAL SERVICES	5,311,964	10,783,951	9,121,512	8,942,333
COMMODITIES	1,643,052	1,791,070	1,864,340	3,528,093
SELF INSURANCE/ OTHER	6,556,113	7,999,573	7,058,227	6,602,492
CAPITAL OUTLAY	951,868	489,598	982,193	1,831,808
TRANSFERS	22,493,951	37,695,953	35,991,200	37,605,797
TOTAL EXPENDITURES	\$63,262,045	\$86,670,350	\$82,459,597	\$86,821,948
AUTHORIZED POSITIONS	506	491	491	489
FULL-TIME EQUIVALENTS	504.11	489.11	489.11	487.11

CATEGORICAL GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	FY 2012 ADOPTED	CITY MATCH
TSA-Checkpoint Security Program	\$365,504	\$0	\$0	\$365,504	\$0
TSA-Explosive Detection Canine Team	300,000	0	0	300,000	50,000
TOTAL	\$665,504	\$0	\$0	\$665,504	\$50,000

AVIATION**CATEGORICAL GRANTS****Grant Name:** *TSA-Checkpoint Security Program***PROGRAM INFORMATION**

The Checkpoint Security Program consists of the assignment of an Airport Police Officer to each of two passenger screening areas to provide Law Enforcement support to the Transportation Security Administration (TSA) Screening Activity. The City and the TSA signed a Cooperative Agreement (CA) that provides for reimbursement to the Aviation Department by the TSA of up to a maximum of 36 hours per day at the established hourly rate for that fiscal year. The effective date of the CA is October 1, 2008 and continues in effect until September 30, 2013, subject to yearly TSA renewals.

	Actual 2010	Estimated 2011	Adopted 2012
FUNDING SOURCES			
FEDERAL – Federal Funding Source	\$346,745	\$347,103	\$365,504
TOTAL FUNDING	\$346,745	\$347,103	\$365,504
EXPENDITURES			
PERSONAL SERVICES	\$346,745	\$347,103	\$365,504
TOTAL EXPENDITURES	\$346,745	\$347,103	\$365,504

Grant Name: *TSA-Explosive Detection Canine Team***PROGRAM INFORMATION**

The grant agreement is with the Transportation Security Administration (TSA) for participation in the Explosives Detection Canine Team Program. The Explosive Detection Canine Team Program is designed to increase security at commercial airports. The teams, comprised of Airport Police Officers, receive specialized training, equipment and canines fully trained in explosive detection. The position authorizations associated with this grant are carried in the Airport Operating & Maintenance Fund. The grant provides reimbursement of up to a total of \$300,500. This program provides canine team utilization at the San Antonio International Airport with a 24-hour per day, 7-day per week response. It is anticipated that the grant agreement will be renewed each year. The effective date is April 1, 2009 and continues in effect until March 31, 2014, subject to yearly TSA renewals.

	Actual 2010	Estimated 2011	Adopted 2012
FUNDING SOURCES			
FEDERAL – Federal Funding Source	\$300,500	\$300,500	\$300,000
CITY – Cash Match	50,000	50,000	50,000
TOTAL FUNDING	\$350,500	\$350,500	\$350,000
EXPENDITURES			
PERSONAL SERVICES	\$314,639	\$296,812	\$214,470
CONTRACTUAL SERVICES	0	0	1,000
COMMODITIES	6,863	6,368	6,800
OTHER EXPENDITURES	6,732	17,320	32,280
CAPITAL OUTLAY	22,266	30,000	95,450
TOTAL EXPENDITURES	\$350,500	\$350,500	\$350,000

AVIATION**CATEGORICAL GRANTS****Grant Name:** *Airport Improvement Program***PROGRAM INFORMATION**

The Airport Improvement Program is an FAA sponsored Grant program designed to assist airport owners in planning, constructing and maintaining the basic airfield infrastructure at airports nationwide. Grants consist of both entitlements and discretionary funding. The grant program covers the period of October 1, 2011 through September 30, 2012.

	Actual 2010	Estimated 2011	Adopted 2012
FUNDING SOURCES			
CITY – Cash Match	\$4,398,497	\$4,275,989	\$6,664,000
FEDERAL – Federal Funding Source	15,648,546	14,987,410	22,241,000
TOTAL FUNDING	\$20,047,043	\$19,263,399	\$28,905,000
EXPENDITURES			
CONTRACTUAL SERVICES	\$20,047,043	\$19,263,399	\$27,905,000
CAPITAL OUTLAY	0	0	1,000,000
TOTAL EXPENDITURES	\$20,047,043	\$19,263,399	\$28,905,000

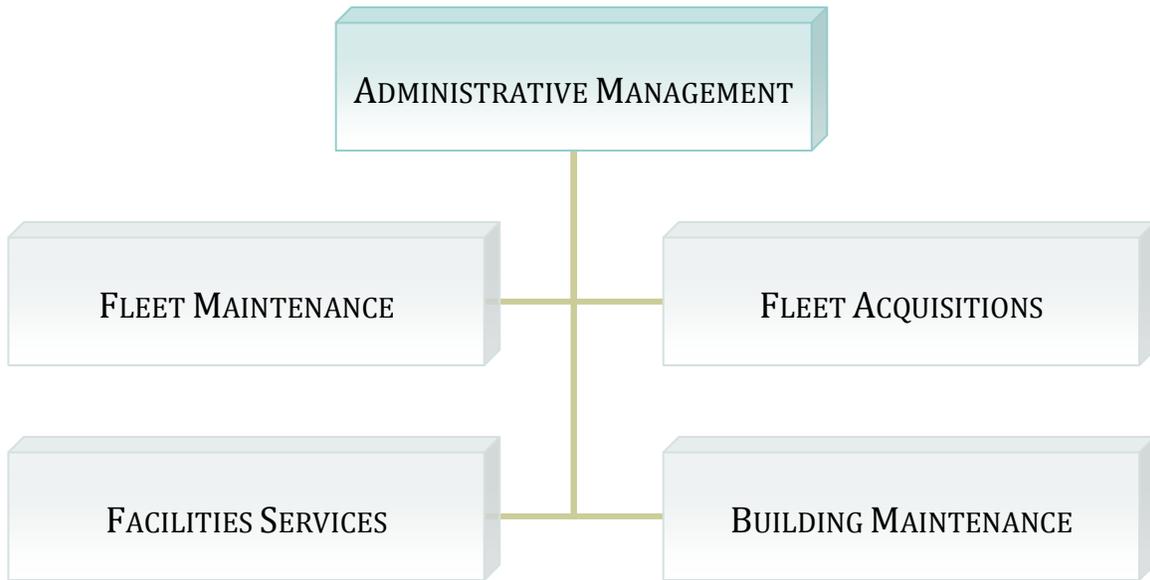
Grant Name: *TxDOT Airport Improvements***PROGRAM INFORMATION**

The Federal Aviation Administration (FAA) provides a block grant to the State of Texas for its general aviation airports. The funds are utilized for airport infrastructure improvements. The State awards grants based on demonstrated need. This grant program covers the period of October 1, 2011 through September 30, 2012. A local match is required for all capital projects.

	Actual 2010	Estimated 2011	Adopted 2012
FUNDING SOURCES			
CITY – Cash Match	\$0	\$563,408	\$557,000
STATE – State Funding Source	0	3,969,292	1,678,000
TOTAL FUNDING	\$0	\$4,532,700	\$2,235,000
EXPENDITURES			
CONTRACTUAL SERVICES	\$0	\$4,532,700	\$2,235,000
TOTAL EXPENDITURES	\$0	\$4,532,700	\$2,235,000



BUILDING AND EQUIPMENT SERVICES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
Purchasing & General Services Fund	174.00	\$37,539,211
Equipment & Renewal Fund	0.00	24,943,191
Facility Services Fund	105.00	14,131,829
Categorical Grants	0.00	259,740
Total Funding	279.00	\$76,873,971

BUILDING AND EQUIPMENT SERVICES

FACILITY SERVICES FUND PURCHASING AND GENERAL SERVICES FUND

MISSION STATEMENT

Building & Equipment Services will ensure the City's fleet and facilities are acquired, inventoried, maintained, and disposed of responsibly and operated efficiently for the benefit of employees and the citizens of San Antonio.

PROGRAM INFORMATION

The Fleet Services Division provides support services on a charge-back basis to other City departments, as well as other governmental agencies. Responsibilities include the management of division's fiscal operations; acquisition, replacement, and maintenance of the City's vehicle and heavy equipment fleet; fuel and parts operations.

The Facilities Management Division provides skilled trade (plumbing, electrical, carpentry, painting & HVAC) and maintenance services in over 270 facilities and provides custodial services to over 1.2 million square feet of municipal office space.

GOALS & OBJECTIVES

- ◆ Support City departments by providing quality fleet services and customer satisfaction while addressing air quality and environmental issues.
 - Provide City departments with vehicle maintenance and repairs at the lowest possible cost and best quality.
 - Maximize Fleet Technician/Service Center productivity.
 - Pursue and implement air quality and environmental mandates and initiatives.
 - In conjunction with other City departments update the Municipal Facilities Plan.
 - Establish requirements for specifications in support of vehicles and equipment needs.
 - Increase the number of professional certifications for all applicable staff members by 10%.
 - Manage Fleet Services contracts to ensure vendor compliance in order to maximize service delivery from outside contractors.
 - Establish departmental Service Level Agreements with applicable City departments.
- ◆ Support, analyze, and monitor divisional operations.
 - Review and revise as necessary vehicle replacement parameters.
 - Further develop strategies for cost-saving measures and efficiencies.
 - Enhance vehicle replacement program and rate structures.
 - Promote a safe and healthy shop environment.
- ◆ To provide high quality skilled trade, maintenance, custodial and supply services to our internal customers in an effective and efficient manner.
- ◆ Manage and maintain City facilities.
 - Reduce the average total operating cost per square foot for municipal facilities by 10%.
 - Establish comprehensive preventative and schedule maintenance programs to help offset the amount of future repair and replacement costs.
 - Procure custodial contracts in support of outline facilities.
- ◆ Provide the highest level of customer service to our internal customers.
 - Maintain a departmental wide customer service survey approval rating of at least 90%.

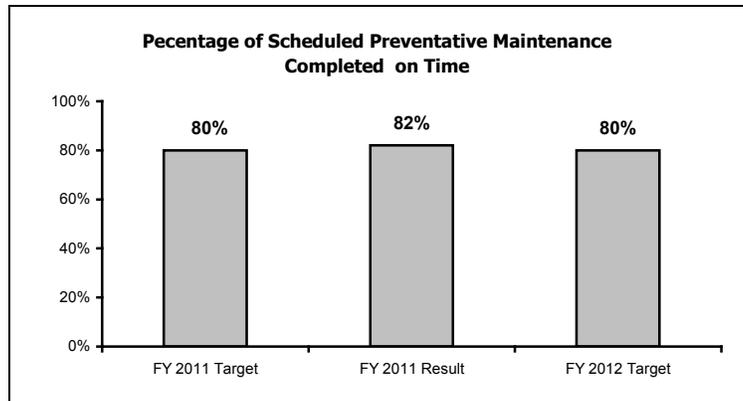
BUILDING AND EQUIPMENT SERVICES
FACILITY SERVICES FUND
PURCHASING AND GENERAL SERVICES FUND

PERFORMANCE MEASURE RESULTS

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Percentage of scheduled preventative building maintenance completed on time	80%	82%	85%
Equipment availability rate for Solid Waste automated side loaders based on current maximum daily requirement of 126	n/a	n/a	85%
Perform at 95% technician efficiency for all Preventive Maintenance - Schedule A work orders for Police Cruisers	95%	99%	95%

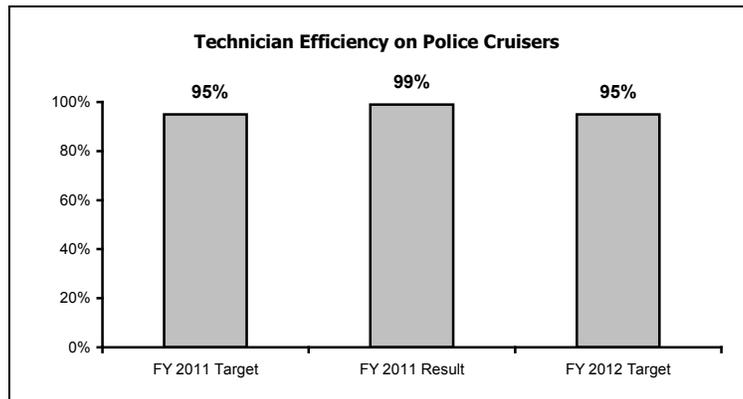
Percentage of scheduled preventative maintenances completed on time

This measure represents the rate of completion for preventative maintenance that had been scheduled.



Perform at 95% technician efficiency for all Preventive Maintenance - Schedule A work orders for Police Cruisers

This performance measure provides the percentage of Preventive Maintenance A (PMA) completed within the time allotted by industry standards. A PMA includes oil changes, fluid level check, tire inflation and visual inspections.



BUILDING AND EQUIPMENT SERVICES
FACILITY SERVICES FUND
PURCHASING AND GENERAL SERVICES FUND

FLEET MAINTENANCE & OPERATIONS EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$8,044,064	\$8,961,802	\$8,611,828	\$9,058,793
CONTRACTUAL SERVICES	552,583	417,318	632,801	427,285
COMMODITIES	211,979	173,246	176,312	174,246
SELF INSURANCE/OTHER	1,540,196	1,924,242	1,791,346	1,904,049
CAPITAL OUTLAY	420,353	563,349	549,936	0
COMMODITIES FOR RESALE	24,216,255	24,361,909	28,993,069	25,974,838
TOTAL EXPENDITURES	\$34,985,430	\$36,401,866	\$40,755,292	\$37,539,211
AUTHORIZED POSITIONS	168	171	171	174
FULL-TIME EQUIVALENTS	168.00	171.00	171.00	174.00

FACILITY SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$4,774,705	\$5,298,477	\$5,050,110	\$5,133,684
CONTRACTUAL SERVICES	3,008,630	3,709,345	3,812,920	4,241,275
COMMODITIES	821,881	810,852	813,852	761,235
SELF INSURANCE/OTHER	3,534,545	4,057,102	3,956,857	3,824,069
CAPITAL OUTLAY	30,621	0	69	0
TRANSFERS	447,954	1,513,574	1,508,130	171,566
TOTAL EXPENDITURES	\$12,618,336	\$15,389,350	\$15,141,938	\$14,131,829
AUTHORIZED POSITIONS	113	112	112	105
FULL-TIME EQUIVALENTS	113.00	112.00	112.00	105.00

BUILDING AND EQUIPMENT SERVICES
FACILITY SERVICES FUND
PURCHASING AND GENERAL SERVICES FUND

CATEGORICAL GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
Department of Energy - Clean Cities Petroleum Reduction Technologies	259,740	0	0	259,740	259,740
TOTAL	\$259,740	\$0	\$0	\$259,740	\$259,740

Grant Name: *Department of Energy - Clean Cities Petroleum Reduction Technologies*

PROGRAM INFORMATION

The Department of Energy (DOE) has awarded funds to the City to assist with the purchase of light duty propane vehicles. The funds will be utilized to partially pay for the incremental cost difference between new conventional and propane-powered vehicles of sixty five (65) light duty trucks.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

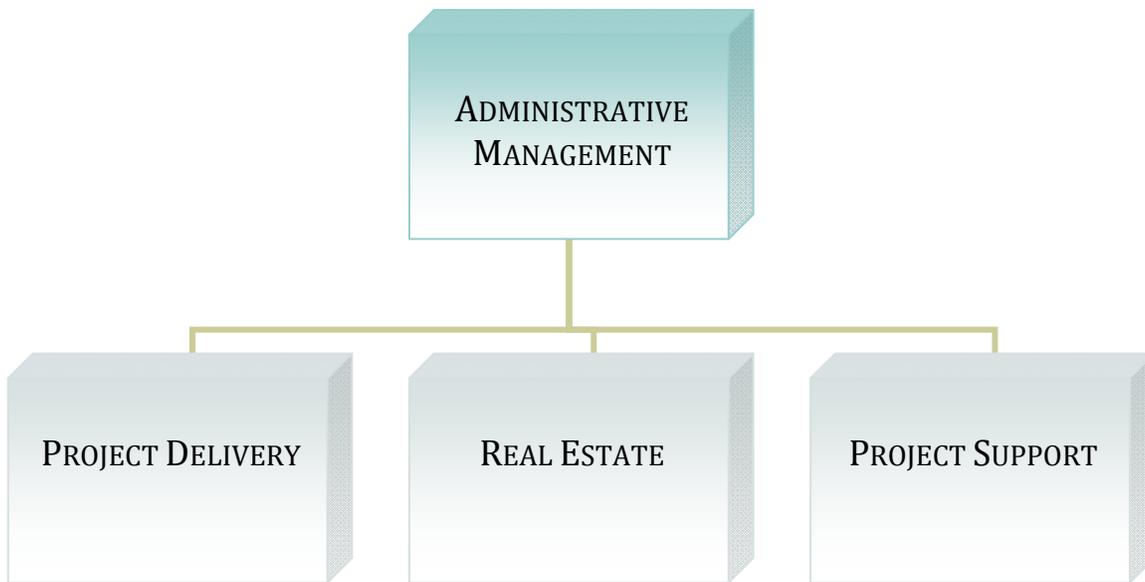
FEDERAL – Federal Funding Source	N/A	N/A	\$259,740
CITY	N/A	N/A	259,740
TOTAL FUNDING	N/A	N/A	\$519,480

EXPENDITURES

COMMODITIES	N/A	N/A	\$519,480
TOTAL EXPENDITURES	N/A	N/A	\$519,480



CAPITAL IMPROVEMENTS MANAGEMENT SERVICES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
Capital Improvement Management Services Fund	204	\$17,141,433
Capital Projects	0.00	330,209,000
Total Funding	204.00	\$347,350,433

CAPITAL IMPROVEMENTS MANAGEMENT SERVICES

CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND

MISSION STATEMENT

TOGETHER, DEDICATED TO OUR COMMUNITY...BUILDING A GREAT SAN ANTONIO

PROGRAM INFORMATION

The Capital Improvements Management Services (CIMS) Department manages the City's Capital Improvement Program to include the 2007 Bond Program through all phases of design, construction and inspection; coordinates the consultation selection and project delivery for all capital improvements construction projects; serves as the City's procurement entity for all construction, architectural and engineering services; and serves as the central depository for all official records related to capital improvement projects.

Public Art San Antonio (PASA) supports a public process for incorporating artist services and artworks into the design of civic spaces and capital improvement projects. Examples may include murals, wayfinding and signage, monumental sculpture, video/audio works, and artist-designed amenities, such as lighting and seating.

The CIMS Department is organized into three general components: project delivery, project support, and real estate. Each component is essential to the delivery of projects and is overseen by an Assistant Director.

Project Delivery

- ◆ *Project Management – Horizontal*
The purpose of the Horizontal Projects Division is to provide professional development and management of all horizontal projects, including streets, drainage, sidewalks, detention facilities and bridges. The division provides oversight of all horizontal projects from scoping through construction.
- ◆ *Project Management – Vertical*
The Vertical Division of the Capital Improvements Management Services Department (CIMS) is managed by the City Architect's office (CAO). The CAO supervises the architectural design and construction of facilities for the City of San Antonio, such as major downtown projects, fire and police stations, libraries, parks and community facilities.
- ◆ *Technical Services*
The Technical Services Division performs construction inspections of capital improvement projects, street maintenance projects, and sidewalk construction; surveys for Public Works projects, boundary description of proposed annexation areas, field notes and plats for special projects; designs street maintenance projects, special projects; manage on-call consultant engineers; city-wide bridge program; reviews and provides technical engineering advice; and maintains updates on the Design Guidance Manual and Specifications.

Project Support

- ◆ *Contract Services*
The Contracts Services Division initiates and administers contracts for architectural, engineering and construction services for the City. The Division is also responsible for facilitating solicitations for capital improvement projects in CIMS and other departments.
- ◆ *Fiscal and Budget Management*
The Fiscal and Budget Management Division administers all financial transactions related to Capital Improvements Program projects including coordinating the development of the Capital Budget; monitoring all Capital Improvement Projects financial transactions for the department; and providing financial reports of the 2007 – 2012 Bond Program Budget for the Department.

CAPITAL IMPROVEMENTS MANAGEMENT SERVICES

CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND

PROGRAM INFORMATION CONTINUED

- ◆ *Reporting and Web Portal*
CIMS Department uses the Web Portal, a web-based program management tool, to manage capital projects during both design and construction phases. The Reporting and Web Portal Division manages the Web Portal and Scheduling functions.
The Web Portal provides:
 - ◆ Electronic development and routing of invoices, change orders and select close-out documents.
 - ◆ Improved invoicing through electronic routing, elimination of mathematic errors, and reduction of typos due to electronic transfer.
 - ◆ Electronic processing of Requests for Information (RFIs), submittals, and punch lists.
 - ◆ Increased coordination among Project Managers, utilities, consultants, contractors, etc.
 - ◆ Storage of documents (plans, contracts, etc.).
 - ◆ Increased Accountability/Visibility.
 - ◆ Improved Document Control & Standardized Procedures.
- ◆ *Compliance*
The Compliance Division ensures compliance with federal, state and local laws, rules and regulations.
- ◆ *Small Business Economic Development Advocacy (SBEDA)*
The Small Business Division coordinates the goal setting activities, outreach efforts, and reporting requirements of the Disadvantaged Business Enterprises program and utilization of small, minority-, and women-owned businesses in an effort to ensure broad participation in CIMS contracts.

Real Estate

- ◆ *Leasing, Disposition, and Acquisition*
The Real Estate Division provides a variety of services including property management; negotiation and monitoring of leases and license agreements for real property, public right of way, cultural facilities; disposition of real property; environmental services; and various in-house consulting services to include land acquisitions for capital improvement projects, fire stations, libraries, rehabilitation projects and the management of the Edwards Aquifer Protection Program, a \$225 million project to acquire interest in land.
- ◆ *Environmental Services*
The Environmental Management Division (EMD) serves as an in-house environmental review and consulting source for any projects within CIMS and other City departments.

GOALS & OBJECTIVES

Project Delivery

- ◆ Provide citizens with quality projects completed on-time and on-budget.
- ◆ Evaluate projects for efficiencies and cost saving opportunities including value engineering efforts.
- ◆ Continue efforts to include public input in projects through the use of meetings with consultants.
- ◆ Enhance the use of Public Art in creating public spaces that enrich the lives of the people who use them.
- ◆ Respond quickly to requests for information regarding the status of current bond projects.

Project Support

- ◆ Improve customer service.
- ◆ Increase Wage & Hour Compliance.
- ◆ Promote continuous education of contracting policies.

CAPITAL IMPROVEMENTS MANAGEMENT SERVICES CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND

GOALS & OBJECTIVES CONTINUED

- ◆ Provide prompt payment.
- ◆ Monitor all financial transactions.
- ◆ Provide monthly, quarterly, and annual financial reports.
- ◆ Train staff in contracts and the Portal.
- ◆ Ensure project schedules are loaded and maintained in the Portal.
- ◆ Provide timely and accurate project reports.
- ◆ Support the Small Business/Economic Development Goals of the City.

Real Estate

- ◆ Acquire the remaining properties for the 2007-2012 Bond Program.
- ◆ Ensure that at least 85% of Edwards Aquifer conservation easements do not have identified easement violations
- ◆ Complete the dispositions of Fire Stations #8, 29, 27, 25, and 20; and disposition of 3510 N. Main, 900-1001 Harriman, 531 Center Street, and the 928 W. Commerce/SAMM Shelter.
- ◆ Perform Environmental Services for projects still remaining under the 2007 Bond Program, including environmental oversight of current construction projects, assessment of new bond excess projects and assessment of federally funded projects, in coordination with horizontal division schedules.

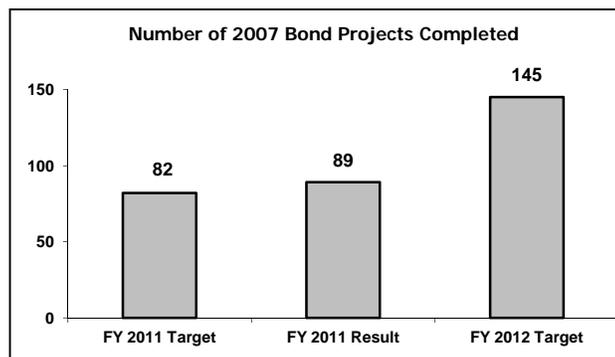
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Number of overall 2007 Bond Projects completed	82	89	145
Percent of Construction Notices to Proceed issued within 90 days of bid response due date	80%	79%	80%
Percentage of Edwards Aquifer conservation easements with no identified easement violations	85%	85%	90%

Number of overall 2007 Bond projects completed

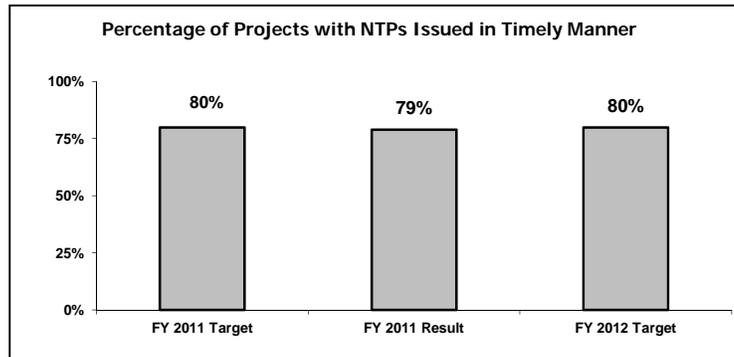
This measure represents the number of 2007 Bond projects that will be completed in FY 2011 and FY 2012.



**CAPITAL IMPROVEMENTS MANAGEMENT SERVICES
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND**

Issue Notice to Proceed (NTPs) in timely manner

Construction Notice to Proceed will be issued within 90 days of proposal/bid response due date.



CAPITAL IMPROVEMENTS MANAGEMENT SERVICES EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$12,898,634	\$14,319,078	\$14,091,652	\$14,680,116
CONTRACTUAL SERVICES	448,744	547,420	506,096	634,052
COMMODITIES	115,183	187,823	187,823	206,090
SELF INSURANCE/OTHER	1,499,297	1,413,879	1,440,847	1,570,342
CAPITAL OUTLAY	60,065	81,000	88,500	50,833
TRANSFERS	88,362	0	0	0
TOTAL EXPENDITURES	\$15,110,285	\$16,549,200	\$16,314,918	\$17,141,433
AUTHORIZED POSITIONS	193	203	203	204
FULL-TIME EQUIVALENTS	193.00	203.00	203.00	204.00



CENTER CITY DEVELOPMENT



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	10.00	\$4,937,751
Westside Development Corporation	1.00	306,604
Categorical Grants	1.00	73,654
Total Funding	12.00	\$5,318,009

MISSION STATEMENT

THE MISSION OF THE CENTER CITY DEVELOPMENT OFFICE IS TO FACILITATE AND INITIATE DEVELOPMENT AND REDEVELOPMENT OF NEIGHBORHOODS, BUSINESSES, AND CULTURAL RESOURCES IN THE INNER CITY REINVESTMENT/INFILL POLICY AREA (ICR/IP) TO FOSTER THRIVING NEIGHBORHOODS, INCLUDING DOWNTOWN, FOR THE BENEFIT OF RESIDENTS, VISITORS, AND BUSINESSES.

PROGRAM INFORMATION

The Center City Development Office (CCDO) will manage, coordinate, and facilitate development in the downtown area and surrounding neighborhoods. Department responsibilities include: support the Empowerment Zone Board and manage its programs, assist Centro Partnership to oversee and facilitate development and revitalization of downtown, coordinate the City's land bank efforts through Office of Urban Redevelopment San Antonio (OUR SA), HemisFair Park Area Redevelopment Corporation (HPARC) in the revitalization of the HemisFair area, support the efforts of San Antonio Growth on the East Side (SAGE) and West Side Development Corporation (WDC), and assist in managing, integrating and executing plans for downtown and the surrounding area.

GOALS & OBJECTIVES

- ◆ Assist Centro Partnership in the development of a shared vision for downtown that can be clearly communicated to individuals in and outside of San Antonio.
 - Solicit input from stakeholders regarding their vision for downtown and the surrounding area.
 - Work with Centro Partnership to create a document that clearly expresses that vision.
- ◆ Serve as the City's lead department and point of contact for economic development initiatives within downtown and the surrounding ICRIP area.
 - Refine the ICRIP Policy and other incentive tools to spur additional development.
 - Facilitate communication between the developer and other City Departments to expedite project reviews and identify solutions to problems.
 - Become a thought leader on the subject of creatively developing and matching incentives targeting the unique needs of redevelopment.
- ◆ Create an environment which stimulates economic development and redevelopment within downtown and the surrounding ICRIP area.
 - Integrate and align the work of CCDO with that of other departments to maximize the benefit of efforts and investment.
 - Host interactive events designed to increase downtown event participation, and facilitate networking and development opportunities.
- ◆ Develop a comprehensive marketing strategy to inform individuals about the positive attributes of downtown and the surrounding ICRIP neighborhoods to attract developers, residents and corporations to seek out downtown as a destination for development, housing or corporate relocation.
 - Identify the attributes and advantages of downtown relative to comparable cities and other areas of San Antonio.
 - Integrate the shared vision into the message communicated through the marketing program.
 - Highlight successes and new efforts in downtown and the surrounding neighborhoods into the marketing campaign.
 - Develop marketing materials and identify avenues to communicate the message through distribution of those materials.

GOALS & OBJECTIVES CONTINUED

- ◆ Review and advocate for the implementation of downtown goals outlined in the following documents:
 - City of San Antonio Master Plan
 - City of San Antonio Housing Master Plan
 - Community Revitalization Action Group (CRAG) Report
 - River Improvement Overlay Districts
 - Public Art Master Plan
 - Downtown Housing Study
 - Downtown Neighborhood Plan
 - Downtown Parking Study
 - HemisFair Area Framework Plan
 - Midtown Brackenridge Master Plan
 - River North Master Plan
 - Historic Civic Center Plan
 - Downtown Transportation Plan
 - Downtown Framework Plan
 - SA2020 Plan
 - Others as commissioned

CENTER CITY DEVELOPMENT OFFICE

GENERAL FUND

GENERAL FUND CENTER CITY DEVELOPMENT OPERATING EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	N/A	\$325,888	\$271,483	\$697,201
CONTRACTUAL SERVICES	N/A	710,687	629,654	460,532
COMMODITIES	N/A	7,401	1,872	17,996
SELF INSURANCE/OTHER	N/A	23,516	20,133	99,713
CAPITAL OUTLAY	N/A	93,339	93,339	0
TOTAL EXPENDITURES	N/A	\$1,160,831	\$1,016,481	\$1,275,442
AUTHORIZED POSITIONS	N/A	7	7	9
FULL-TIME EQUIVALENTS	N/A	7.00	7.00	9.00

*In previous years, funding for one position was part of the Capital Improvements Management Services Fund Budget. In FY 2012, this position will be reorganized to the Center City Development Office General Fund Operating Budget.

GENERAL FUND HPARC LOCAL GOVERNMENT CORPORATION EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
CONTRACTUAL SERVICES	N/A	\$400,000	\$400,000	\$500,000
TOTAL EXPENDITURES	N/A	\$400,000	\$400,000	\$500,000
AUTHORIZED POSITIONS	N/A	N/A	N/A	N/A
FULL-TIME EQUIVALENTS	N/A	N/A	N/A	N/A

GENERAL FUND LAND BANKING EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	N/A	\$75,000	\$75,000	\$90,000
CONTRACTUAL SERVICES	N/A	1,500,000	1,500,000	0
TOTAL EXPENDITURES	N/A	\$1,575,000	\$1,575,000	\$90,000
AUTHORIZED POSITIONS	N/A	N/A	N/A	N/A
FULL-TIME EQUIVALENTS	N/A	N/A	N/A	N/A

CENTER CITY DEVELOPMENT OFFICE

GENERAL FUND

GENERAL FUND BROWNFIELDS PROGRAM EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	N/A	N/A	N/A	\$47,161
CONTRACTUAL SERVICES	N/A	N/A	N/A	14,063
COMMODITIES	N/A	N/A	N/A	3,375
SELF INSURANCE/OTHER	N/A	N/A	N/A	4,210
CAPITAL OUTLAY	N/A	N/A	N/A	3,500
TOTAL EXPENDITURES	N/A	N/A	N/A	\$72,309
AUTHORIZED POSITIONS	N/A	N/A	N/A	1
FULL-TIME EQUIVALENTS	N/A	N/A	N/A	1.00

GENERAL FUND INNER CITY INCENTIVES EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
CONTRACTUAL SERVICES	N/A	\$2,000,000	\$2,000,000	\$3,000,000
TOTAL EXPENDITURES	N/A	\$2,000,000	\$2,000,000	\$3,000,000
AUTHORIZED POSITIONS	N/A	N/A	N/A	N/A
FULL-TIME EQUIVALENTS	N/A	N/A	N/A	N/A

CENTER CITY DEVELOPMENT OFFICE

CATEGORICAL GRANTS

CATEGORICAL GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
Empowerment Zone Program	\$73,654	\$0	\$0	\$73,654	\$0
TOTAL	\$73,654	\$0	\$0	\$73,654	\$0

Grant Name: *Community Development Block Grant – Empowerment Zone Program*

PROGRAM INFORMATION

The Empowerment Zone (EZ) Outreach and Technical Assistance Program promotes economic development in distressed communities by using public funds and tax incentives as catalysts for private investment. This increases business development within the zone and facilitates job opportunities for EZ residents while, improving access to goods and services, and promoting long-term community revitalization. The primary focus of the EZ program is to continue maximizing job creation, job retention and economic development benefits afforded by the Empowerment Zone tax incentives through a continuous multi-tiered outreach and development strategy to businesses, professionals, empowerment zone residents and partner organizations within the zone. In FY 2012, the program will continue to conduct outreach efforts to encourage businesses to pursue tax savings through the utilization of wage credits, deductions, bond financing and capital gains incentives.

Actual 2010	Estimated 2011	Adopted 2012
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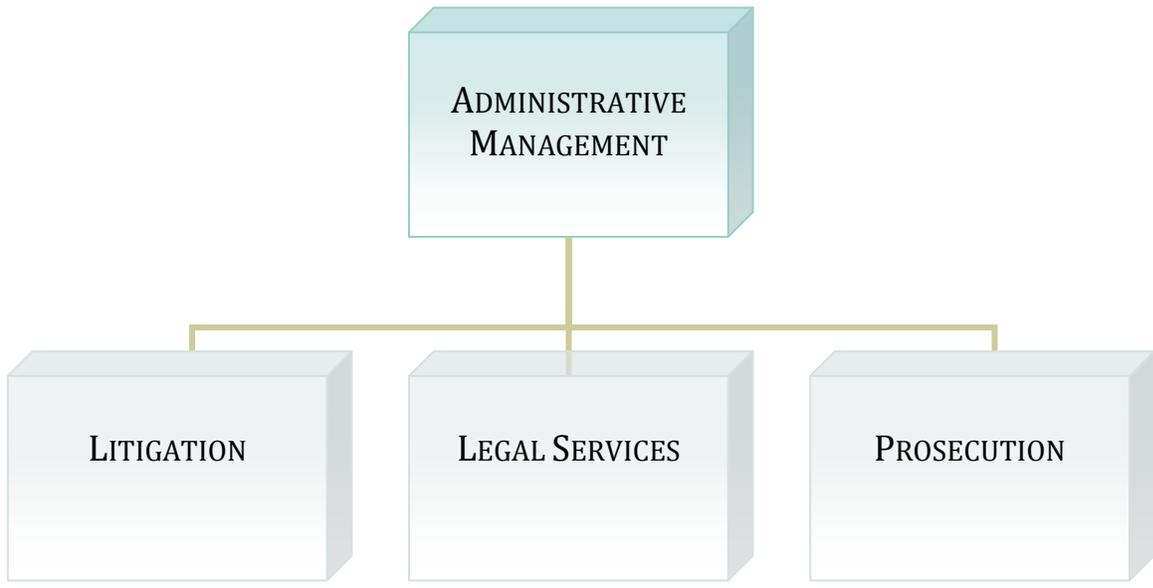
FUNDING SOURCES

FEDERAL – Office of Economic Adjustment	\$73,654	\$73,654	\$73,654
TOTAL FUNDING	\$73,654	\$73,654	\$73,654

EXPENDITURES

PERSONAL SERVICES	\$62,647	\$62,647	\$62,647
CONTRACTUAL SERVICES	10,407	10,407	10,407
COMMODITIES	600	600	600
TOTAL EXPENDITURES	\$73,654	\$73,654	\$73,654

CITY ATTORNEY



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	79.00	\$7,126,994
Self-Insurance Liability Fund	12.00	\$1,222,658
Self-Insurance Workers' Compensation Fund	7.00	\$714,572
Categorical Grant	4.00	\$259,146
Total Funding	102.00	\$9,323,370

MISSION STATEMENT

THE MISSION AND DUTY OF THE CITY ATTORNEY'S OFFICE IS TO RENDER TO THE CITY OF SAN ANTONIO THE HIGHEST QUALITY LEGAL SERVICE WITH FIDELITY TO PROFESSIONAL STANDARDS AND CONDUCT.

PROGRAM INFORMATION

Article V, Section 53 of the City Charter provides that the City Attorney shall serve as chief legal advisor to the City Council, the City Manager and all city departments, offices and agencies. The City Attorney's Office represents the City in all litigation and administrative proceedings brought against or by the city and its officials and works hand-in-hand with the police and code enforcement officials to prosecute all Class C misdemeanors in the Municipal Courts. Attorneys and support staff in the City Attorney's Office provide all legal services necessary to complete a program or activity initiated by a city department or official. The attorneys research legal issues and advise City officials, boards, and commissions; draft and review ordinances and resolutions considered by the City Council; and negotiate, draft, and review contracts and other documents essential to the successful completion of the myriad of programs and functions of the City of San Antonio. To avoid conflicts or provide additional resources or expertise on a particular matter, the City Attorney may hire and use outside counsel to provide essential legal services.

GOALS & OBJECTIVES

- ◆ Maintain the trust and confidence of City officials that the City receives the highest quality legal services from all attorneys who provide those services.
- ◆ Continue to develop a team relationship with City officials by identifying legal issues and providing advice, solutions, and strategies to implement policy and program goals.
- ◆ Aggressively pursue actions to enforce City codes and ordinances to protect public safety, and to recover amounts owed to the City.
- ◆ Fully investigate lawsuits against the City and its officials; negotiate a fair and reasonable settlement when appropriate; and aggressively defend against litigation and proceed to trial when necessary.

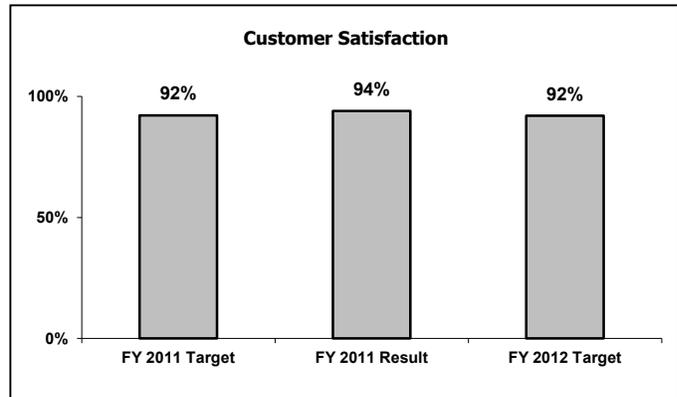
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Customer satisfaction percentage regarding overall services	92%	94%	92%
Percent action taken on priority nuisance abatement target cases	80%	92%	80%
Customer satisfaction rating for customized Continuing Legal Education	80%	90%	80%
Customer satisfaction rating for training for City staff (outside committees, boards, and organizations)	80%	95%	80%

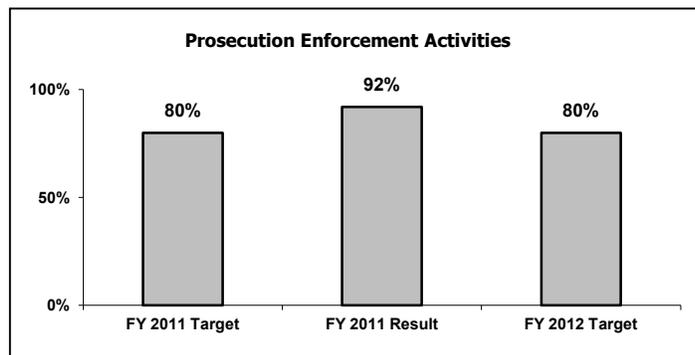
Achieve 92% customer satisfaction percentage of positive responses regarding overall services

This measure represents the averaged cumulative response from client departments to a CAO survey question rating overall CAO services.



Take Action on 80% of priority nuisance abatement target cases as identified by the Dangerous Assessment Response Team

Abate priority nuisance properties which have a two-year history of criminal activity and code violations and pose a danger to the public health and safety. Coordinated effort of Police, various City Departments, and City Attorney Office.



CITY ATTORNEY**GENERAL FUND
LIABILITY FUND
WORKERS' COMPENSATION FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$6,326,527	\$6,434,142	\$6,435,201	\$6,392,375
CONTRACTUAL SERVICES	62,660	135,659	96,025	221,730
COMMODITIES	112,566	106,981	106,469	106,981
SELF INSURANCE/OTHER	466,410	444,603	444,705	405,908
CAPITAL OUTLAY	0	0	5,916	0
TOTAL EXPENDITURES	\$6,968,163	\$7,121,385	\$7,088,316	\$7,126,994
AUTHORIZED POSITIONS	82	80	80	79
FULL-TIME EQUIVALENTS	82.00	80.00	80.00	79.00

SELF INSURANCE LIABILITY FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$1,035,693	\$1,048,429	\$1,006,512	\$1,061,463
CONTRACTUAL SERVICES	29,295	43,806	34,838	43,843
COMMODITIES	12,360	25,063	20,095	25,063
SELF INSURANCE/OTHER	44,505	50,688	50,764	92,289
CAPITAL OUTLAY	2,253	2,306	2,306	0
TOTAL EXPENDITURES	\$1,124,106	\$1,170,292	\$1,114,515	\$1,222,658
AUTHORIZED POSITIONS	12	12	12	12
FULL-TIME EQUIVALENTS	12.00	12.00	12.00	12.00

SELF INSURANCE WORKERS' COMPENSATION FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$539,734	\$609,758	\$625,225	\$631,201
CONTRACTUAL SERVICES	26,980	35,682	34,403	35,894
COMMODITIES	21,533	22,438	21,938	22,438
SELF INSURANCE/OTHER	23,117	26,323	25,648	23,483
CAPITAL OUTLAY	0	0	0	1,556
TOTAL EXPENDITURES	\$611,364	\$694,201	\$707,214	\$714,572
AUTHORIZED POSITIONS	7	7	7	7
FULL-TIME EQUIVALENTS	7.00	7.00	7.00	7.00

CITY ATTORNEY**CATEGORICAL GRANTS****CATEGORICAL GRANTS SUMMARY**

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
Community Development Block Grant	\$259,146	\$0	\$0	\$259,146	\$0
TOTAL	\$259,146	\$0	\$0	\$259,146	\$0

Grant Name: *Community Development Block Grant – Legal & Code Enforcement*

PROGRAM INFORMATION

The City Attorney's Community Development Block Grant (CDBG) Section negotiates and prepares specialized contracts and exhibits required in conjunction with CDBG revitalization and housing activities, loan documents, and long term lease agreements with non-city entities for use of CDBG funded property. Staff also prepares and reviews legal documents related to CDBG and HOME housing-related projects. CDBG funds also support code enforcement and nuisance abatement efforts through prosecutions. CDBG funds support salaries for two (2) Attorneys and one (1) Paralegal. One (1) authorized Legal Secretary position in the program remains unfunded.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL	\$370,761	\$380,527	\$259,146
TOTAL FUNDING	\$370,761	\$380,527	\$259,146

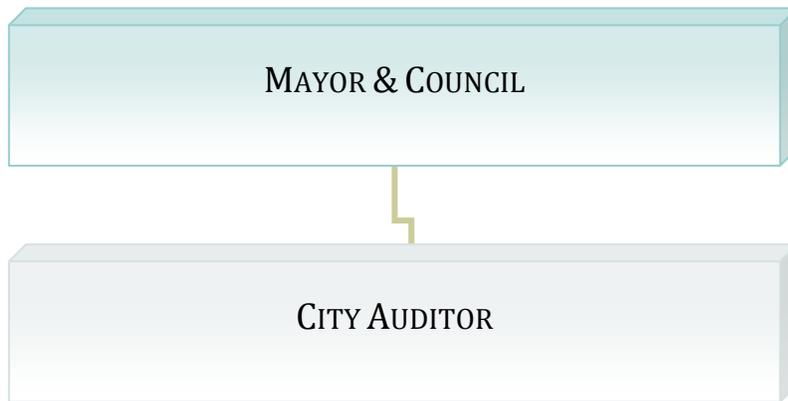
EXPENDITURES

PERSONAL SERVICES	\$349,268	\$354,801	\$245,916
CONTRACTUAL SERVICES	18,955	22,987	8,500
COMMODITIES	1,613	1,814	1,500
SELF INSURANCE/OTHER	925	925	1,225
CAPITAL OUTLAY	0	0	2,005
TOTAL EXPENDITURES	\$370,761	\$380,527	\$259,146

AUTHORIZED POSITIONS	5	5	4
FULL-TIME EQUIVALENTS	5.00	5.00	4.00



CITY AUDITOR



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	22.00	\$2,827,485
Total Funding	22.00	\$2,827,485

MISSION STATEMENT

THE OFFICE OF THE CITY AUDITOR WILL FACILITATE GOVERNMENT ACCOUNTABILITY TO THE CITIZENS OF SAN ANTONIO THROUGH NON-PARTISAN, FACT-BASED, INDEPENDENT, OBJECTIVE ASSESSMENTS OF CITY PROGRAMS, ACTIVITIES, AND FUNCTIONS.

PROGRAM INFORMATION

The independent Office of the City Auditor supports the City Council, City Manager, and staff by:

- ◆ Performing internal audits of programs, activities, and functions.
 - ◆ Providing advisory services to the City Council and City Management.
 - ◆ Complying with generally accepted government auditing standards issued by the Government Accountability Office.
-

GOALS & OBJECTIVES

The Office of the City Auditor's goal is to provide an independent, objective audit and attestation activity designed to add value and to improve the City's operations. The Department will help the City accomplish its objectives by bringing a systematic, disciplined approach to evaluating and improving the effectiveness of risk management, control, and governance processes.

To accomplish the Department's mission, programs, and goals, the following objectives will be continued and/or established for this fiscal year:

- ◆ Develop and execute a risk-based annual audit plan.
- ◆ Present useful and achievable audit recommendations, such as business process best practices, work simplification, safeguarding of City assets, or identification of duplicate/overlapping job functions.
- ◆ Present audit recommendations that focus on management and internal control issues not covered by the external auditors for the City, or other federal or state regulators.
- ◆ Complete an appropriate number of audits in a professional, cost effective, and timely manner.
- ◆ Follow generally accepted government auditing standards (GAGAS, also known as the GAO Yellow Book) issued by the Government Accountability Office for audit and non-audit projects.
- ◆ Meet GAGAS for continuing professional education.
- ◆ Foster an environment of continued education by supporting staff's pursuit of upper level degrees and certifications.

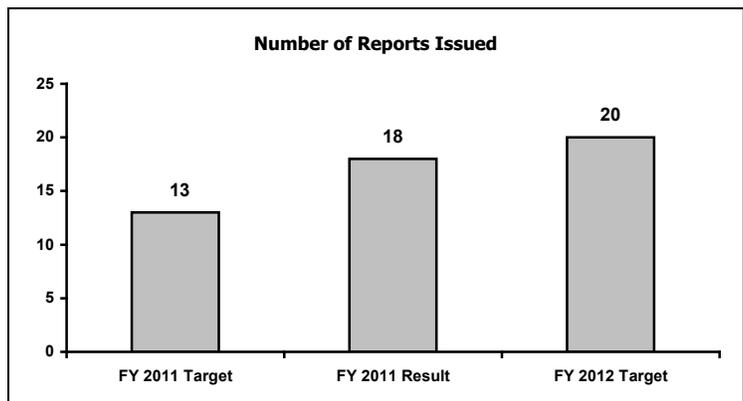
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Audit reports issued	13	18	20
Percent of staff with professional certifications	50%	94%	70%
Percent of audit recommendations accepted	95%	100%	95%
Percent Auditor direct time to available time	78%	77%	78%

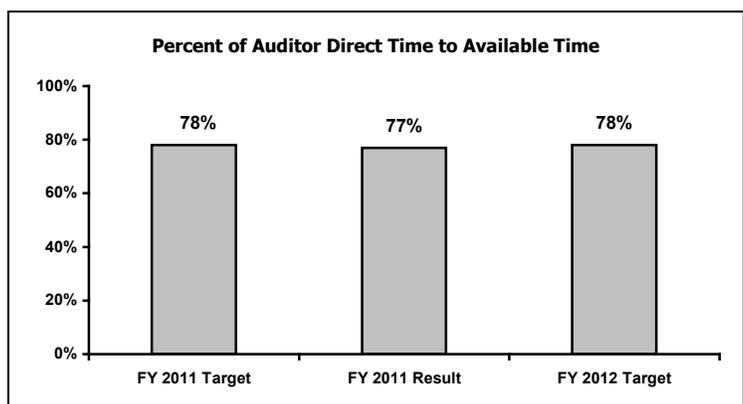
Number of Reports Issued

The number of audit reports published.



Percent of Auditor Direct Time to Available Time

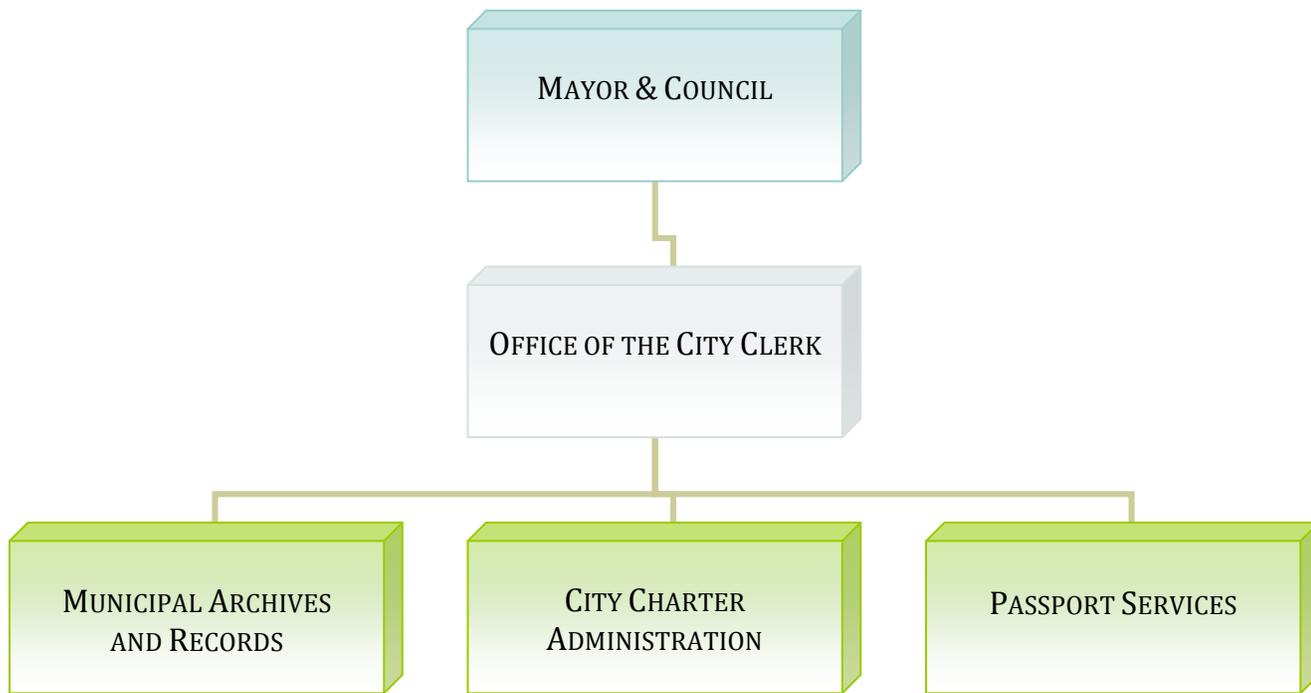
Auditors manage their time between focusing on assurance and consulting services for the City, and indirect activities such as training and general management. The 2010 Association of Local Government Auditors survey of large offices averaged direct time to available time at 75 percent.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$2,259,891	\$2,444,312	\$2,326,158	\$2,357,294
CONTRACTUAL SERVICES	243,193	271,625	267,283	317,503
COMMODITIES	19,329	27,935	27,934	75,075
SELF INSURANCE/OTHER	94,254	90,604	90,604	77,613
CAPITAL OUTLAY	117	0	0	0
TOTAL EXPENDITURES	\$2,616,784	\$2,834,476	\$2,711,979	\$2,827,485
AUTHORIZED POSITIONS	25	25	25	22
FULL-TIME EQUIVALENTS	25.00	25.00	25.00	22.00

CITY CLERK



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	22.00	\$2,087,044
Total Funding	22.00	\$2,087,044

MISSION STATEMENT

THE OFFICE OF THE CITY CLERK IS FIRMLY COMMITTED TO EXCELLENCE IN PUBLIC SERVICE BY PROVIDING ELECTED OFFICIALS, THE PUBLIC AND CITY DEPARTMENTS ACCESSIBLE RECORDS AND ARCHIVES.

PROGRAM INFORMATION

The Office of the City Clerk is responsible for the conduct of Municipal Elections in accordance with the City Charter and State Law. It is the principal office that administers Official Honorariums, Certified Documents, and Board and Commission Appointments. The Office is the filing authority for Financial Disclosure Reports, Lobbyist Registrations, and Campaign Contribution and Expenditure Reports for officeholders and candidates. The Records Management Division facilitates the management, retention, and destruction of records and archives in compliance with the Texas State Library. In 2010, the Office of the City Clerk was designated as an official Passport Acceptance Facility, enabling the acceptance of applications on behalf of the U.S. Department of State. Said initiative has brought in and will continue to provide new revenue to the City of San Antonio.

GOALS & OBJECTIVES

- ◆ Maintain the trust and confidence of City Officials through effective management of Council support services.
- ◆ Provide the actions for each City Council Agenda in an electronic format for accessibility by internal and external customers.
- ◆ Continue to develop a team relationship among internal and external customers.
- ◆ Pursue and implement a web-based lobbyist registration application for the acceptance of lobbyist reporting.
- ◆ Review and enhance compliance of the Records Management Program.
- ◆ Support, analyze, and monitor the Departmental Records Retention Program.
- ◆ Research, develop, and review specifications on digitization and imaging equipment.
- ◆ Increase the number of digital collections available online.

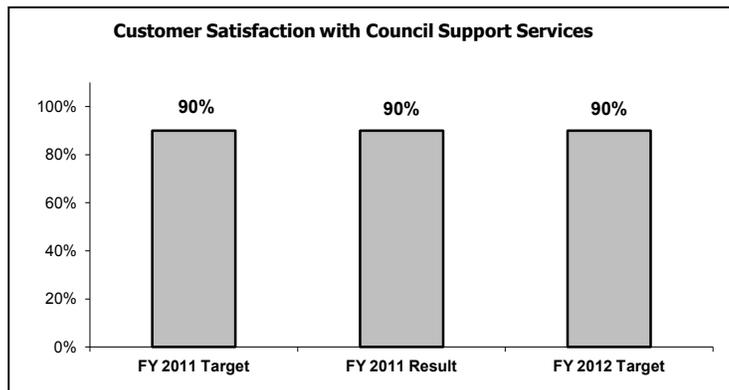
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Customer satisfaction with Council Support Services	90%	90%	90%
Customer satisfaction with Training and Professional Growth	90%	90%	90%
Customer satisfaction with web-based service accessibility	90%	90%	90%
Revenue generated from passport acceptance facility	\$104,500	\$144,375	\$150,000

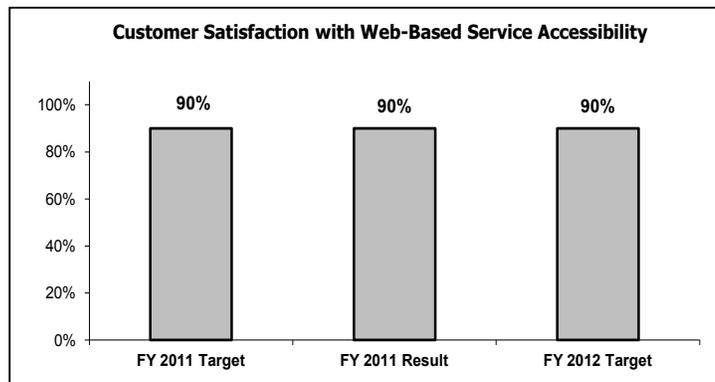
Customer satisfaction with Council Support Services

This measure represents the support provided to the City Council through Honorariums, Proclamations, Ceremonials, Council Committees, Board and Commission Appointments, and Elections.



Customer satisfaction with web-based service accessibility

This measure represents customer satisfaction for the accessibility of the Digital Collections, Historical and Public Records available through the Office of the City Clerk website.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$1,389,866	\$1,449,607	\$1,442,933	\$1,469,062
CONTRACTUAL SERVICES	89,833	112,758	114,817	119,164
COMMODITIES	12,052	16,547	16,569	39,157
SELF INSURANCE/OTHER	552,489	532,008	532,007	459,661
CAPITAL OUTLAY	11,151	0	0	0
TOTAL EXPENDITURES	\$2,055,391	\$2,110,920	\$2,106,326	\$2,087,044
AUTHORIZED POSITIONS	23	21	21	22
FULL-TIME EQUIVALENTS	23.00	21.00	21.00	22.00

CITY MANAGER



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	18.00	\$3,009,803
Total Funding	18.00	\$3,009,803

MISSION STATEMENT

WE DELIVER QUALITY CITY SERVICES AND COMMIT TO ACHIEVE SAN ANTONIO'S VISION OF PROSPERITY FOR OUR DIVERSE, VIBRANT AND HISTORIC COMMUNITY.

PROGRAM INFORMATION

The Office of the City Manager provides centralized direction and leadership for the effective administration and operation of all municipal services for the City of San Antonio as directed by the City Council and serves as the focal point for the management of the City's staff agencies. The Office of the City Manager prepares and submits to the City Council a balanced plan of municipal services in adherence with the policy goals and objectives established by the City Council while employing such managerial techniques as needed to assure efficient and effective utilization of the City's resources.

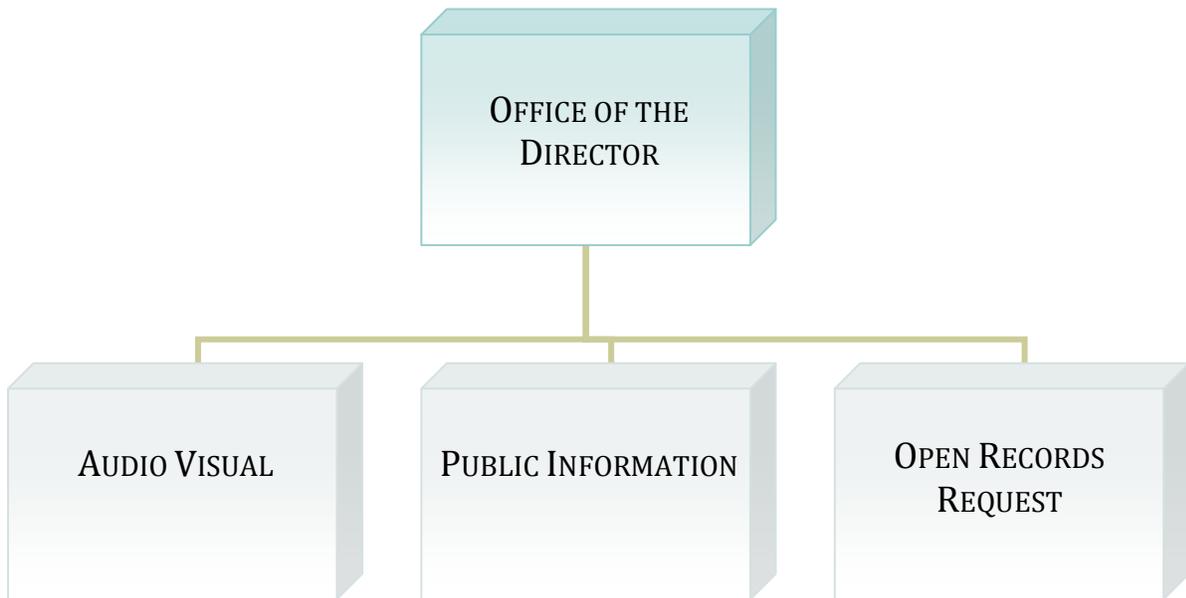
GOALS & OBJECTIVES

- ◆ To manage the efficient delivery of services to the citizens of San Antonio.
- ◆ To direct the preparation and distribution of the weekly City Council agenda and related materials to the City Council, staff and the citizens of San Antonio.
- ◆ To analyze, evaluate and monitor departmental, as well as community-based program proposals and needs through the efforts of the Executive Leadership Team.
- ◆ To coordinate City Council requests for information and support services.
- ◆ To ensure that appropriate customer service/community relations mechanisms are implemented to assist citizens in the resolution of complaints and requests for service.
- ◆ To review and direct the operation of all municipal activities and services in an equitable, efficient and effective manner.
- ◆ To develop programs that enhance the quality of employee performance in their effective delivery of services.

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$2,418,209	\$2,641,563	\$2,624,711	\$2,705,074
CONTRACTUAL SERVICES	80,095	65,401	76,860	53,511
COMMODITIES	25,421	33,618	33,879	33,618
SELF INSURANCE/OTHER	217,168	214,587	214,587	217,600
CAPITAL OUTLAY	336	0	0	0
TOTAL EXPENDITURES	\$2,741,229	\$2,955,169	\$2,950,037	\$3,009,803
AUTHORIZED POSITIONS	18	18	18	18
FULL-TIME EQUIVALENTS	18.00	18.00	18.00	18.00

COMMUNICATIONS & PUBLIC AFFAIRS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	14.99	\$1,215,527
Total Funding	14.99	\$1,215,527

COMMUNICATIONS AND PUBLIC AFFAIRS

GENERAL FUND

MISSION STATEMENT

THE MISSION OF THE COMMUNICATIONS AND PUBLIC AFFAIRS DEPARTMENT IS TO PROVIDE A CLEAR UNDERSTANDING AND AWARENESS OF CITY ISSUES, POLICY DECISIONS AND SERVICES TO CITY EMPLOYEES AND THE GENERAL PUBLIC.

PROGRAM INFORMATION

The Communications and Public Affairs staff is responsible for developing public awareness campaigns regarding City services, programs and events. The department also develops multi-media strategies to carry out City communications initiatives.

GOALS & OBJECTIVES

- ◆ To support and encourage communications which inform and educate the community and employees about City programs and services through the following objectives:
 - Initiate communication plans and services which support City departments.
 - Create internal communication methods to inform, educate and support City employees.
 - Develop and produce communication tools to inform the public about the City's services and accomplishments.
 - Coordinate media relations' efforts for the City of San Antonio.
 - Manage the City's Public, Education and Government access channels.
 - Create and produce television programming to educate and inform the public about City services and events.
 - Develop and implement communications policies for City departments.
 - Process Open Records Requests for the City.

COMMUNICATIONS AND PUBLIC AFFAIRS

GENERAL FUND

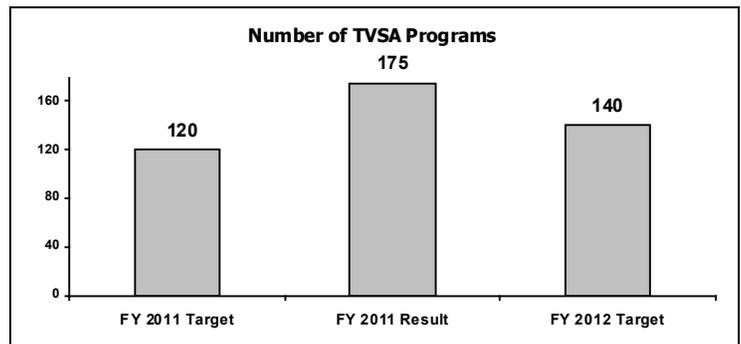
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Number of News Releases	529	557	531
Number of Media Inquiries	1,206	1,314	1,208
Number of TVSA Programs	120	175	140

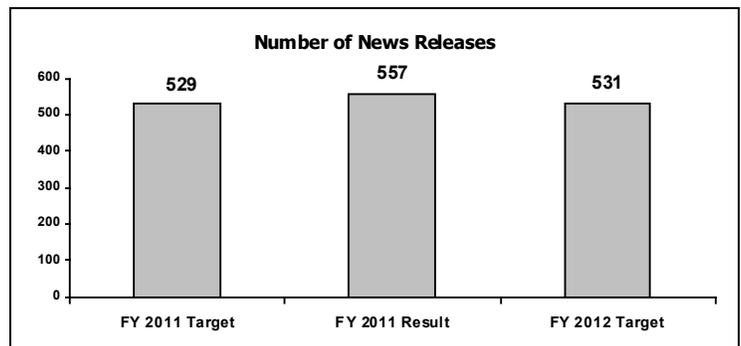
Number of TVSA Programs

This measure represents the number of TVSA programs that are completed each Fiscal Year.



Number of News Releases

This measure represents the number of News Releases published by the Department each Fiscal Year.

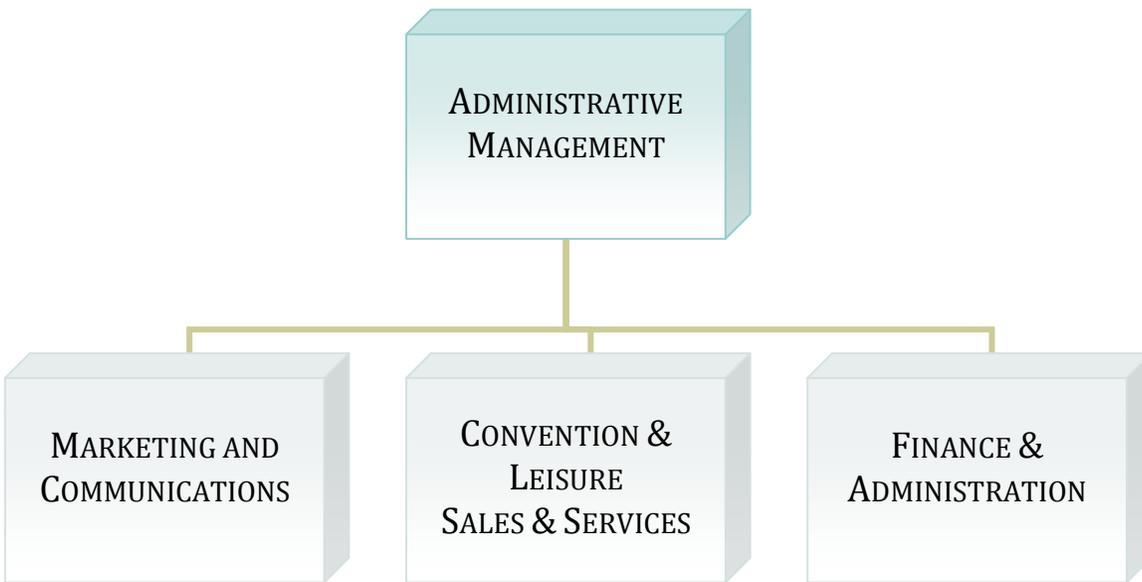


GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$667,639	\$912,763	\$908,709	\$990,150
CONTRACTUAL SERVICES	153,464	164,229	162,392	133,191
COMMODITIES	5,283	14,404	15,446	8,734
SELF INSURANCE/OTHER	73,301	84,694	85,291	80,752
CAPITAL OUTLAY	3,721	0	205	2,700
TOTAL EXPENDITURES	\$903,408	\$1,176,090	\$1,172,043	\$1,215,527
AUTHORIZED POSITIONS	12	16	16	17
FULL-TIME EQUIVALENTS	9.75	13.99	13.99	14.99



CONVENTION & VISITORS BUREAU



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
Convention and Visitors Bureau Fund	95.56	\$19,659,475
Official City Store Fund	8.00	598,873
Total Funding	103.56	\$20,258,348

CONVENTION & VISITORS BUREAU

CONVENTION AND VISITORS BUREAU FUND

MISSION STATEMENT

TO PROMOTE AND MARKET SAN ANTONIO AS A PREMIER LEISURE VISITOR AND CONVENTION/MEETING DESTINATION FOR THE PURPOSE OF POSITIVELY AFFECTING THE CITY'S ECONOMY.

PROGRAM INFORMATION

The Convention and Visitors Bureau (CVB) promotes and markets San Antonio as a leisure visitor, convention and meeting, special event, and film location destination. This is accomplished through partnerships with the private sector, strategic advertising to meeting industry trades and leisure visitors, direct solicitation of conventions and corporate meetings, group tours for travel operators and film clients, public relations strategies, client support and service programs, market research and other marketing efforts including the internet. The primary operational areas of the Bureau are Convention and Leisure Sales & Services, Marketing and Communications, and Finance & Administration.

GOALS & OBJECTIVES

- ◆ **Selling** - Maximize the number of visitors, visitor spending and related economic impact to San Antonio through effective sales and marketing programs in order to grow the Hotel Occupancy Tax:
 - To maintain and strengthen the City's position as a premier sports, tourism, and convention/corporate meeting destination by maximizing delegate attendance and utilization of hotel room nights via the successful booking of the Convention Facilities and the Alamodome.
 - To increase worldwide consumer awareness of San Antonio as a preferred visitor destination through advertising strategies and editorial placement of print and electronic media.
 - To continually develop and maximize Internet marketing strategies and opportunities.
 - To continue to enhance San Antonio's reputation as a premier location for film, television, commercial, and print media production.
- ◆ **Strategic Partnerships** - Improve communication and collaboration with strategic partners in order to expand the reach of destination marketing efforts and enhance public and private resources.
- ◆ **Brand Champions** - Lead the efforts to strategically brand San Antonio as well as to protect developed brand/sub brands with the goal to grow economic impact by a minimum of \$1.5 billion over the next five years.
- ◆ **Human Resource Development** - Invest in training/professional development, incentives, cross-training, and enhanced intradepartmental SACVB communication and collaboration to ensure maximum efficiency and effectiveness in our destination marketing efforts.
- ◆ **Service** - Maintain and encourage high service at all levels to maximize repeat business/visitation.
- ◆ **Research** - Utilize research to the fullest extent in order to make fact-based sales, marketing and operational decisions.
- ◆ **Accountability Measures** - Increase the means through which accountability measures can be associated with SACVB activities to ensure a maximum return on investment on all those activities.
- ◆ **Technology** - Maximize the integration of technology in all aspects of CVB internal and external operations to ensure maximum operational effectiveness and efficiency.

CONVENTION & VISITORS BUREAU

CONVENTION AND VISITORS BUREAU FUND

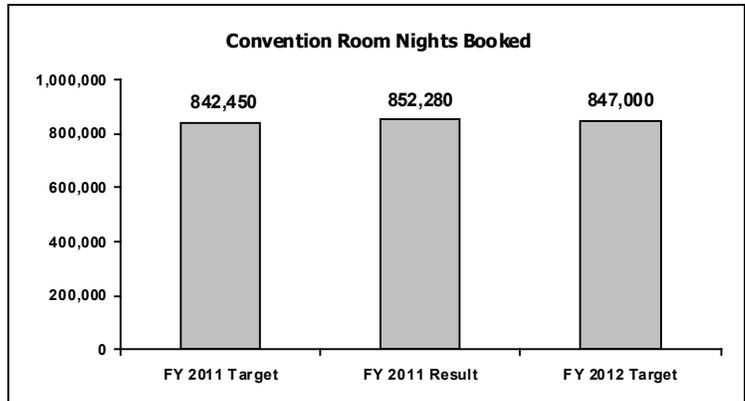
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Convention room nights booked	842,450	852,284	847,000
Convention delegates booked	599,760	563,989	605,000
Travel & Leisure Guides requested annually	310,000	303,340	310,000
Media/Editorial value for San Antonio	\$12.0	\$13.1	\$12.0
Total number of website visits	3,020,000	3,536,895	3,322,000

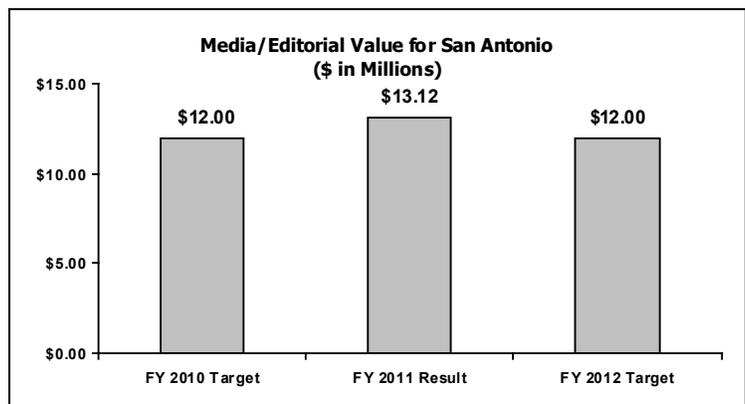
Convention room nights booked

This measure reflects the current production of the CVB group sales staff's efforts for booking meetings in current and future years.



Media/Editorial value for San Antonio

This measure represents the dollar value of the media coverage received for the City in print and video spots.



CONVENTION & VISITORS BUREAU
CONVENTION AND VISITORS BUREAU FUND

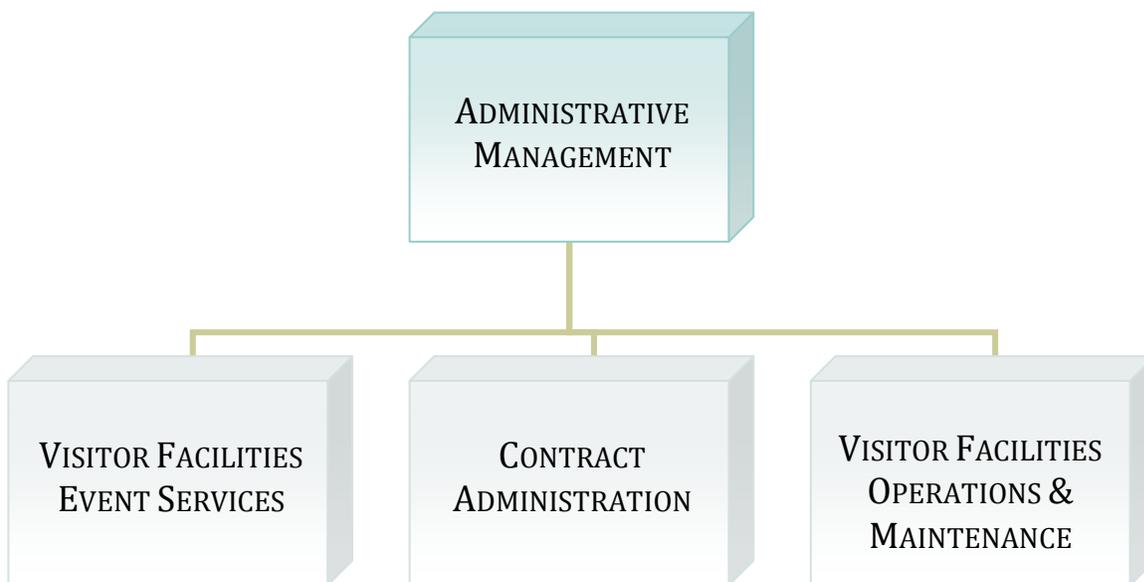
CONVENTION & VISITORS BUREAU FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$6,982,381	\$7,127,204	\$6,899,327	\$7,241,364
CONTRACTUAL SERVICES	10,366,404	10,548,175	10,359,621	10,682,993
MARKETING RESERVE	250,000	250,000	100,000	250,000
COMMODITIES	240,040	227,767	245,553	175,947
SELF INSURANCE/OTHER	598,986	527,702	549,414	474,281
CAPITAL OUTLAY	21,141	99,148	94,148	33,472
TRANSFERS	726,418	841,418	841,418	801,418
TOTAL EXPENDITURES	\$19,185,370	\$19,621,414	\$19,089,481	\$19,659,475
AUTHORIZED POSITIONS	133	130	130	131
FULL-TIME EQUIVALENTS	97.56	94.56	94.56	95.56

VISITOR INFORMATION CENTER AND CITY STORE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$286,896	\$426,611	\$368,554	\$382,583
CONTRACTUAL SERVICES	18,185	28,600	36,000	33,682
COMMODITIES	160,337	104,500	113,865	104,500
SELF INSURANCE/OTHER	87,472	84,585	84,585	63,692
CAPITAL OUTLAY	0	0	0	0
TRANSFERS	18,325	13,483	14,410	14,416
TOTAL EXPENDITURES	\$571,215	\$657,779	\$617,414	\$598,873
AUTHORIZED POSITIONS	10	10	10	10
FULL-TIME EQUIVALENTS	8.00	8.00	8.00	8.00

CONVENTION FACILITIES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
Community & Visitor Facilities Fund	313.63	\$31,059,279
Debt Service Fund	0.00	18,797,918
Capital Projects	0.00	14,848,344
Total Funding	313.63	\$64,705,541

CONVENTION, SPORTS & ENTERTAINMENT FACILITIES COMMUNITY & VISITOR FACILITIES FUND

MISSION STATEMENT

THE MISSION OF THE SAN ANTONIO CONVENTION, SPORTS, AND ENTERTAINMENT FACILITIES DEPARTMENT IS TO DELIVER EXCEPTIONAL EVENTS IN ALL OUR CITY-OWNED OR OPERATED FACILITIES, TO EXCEED THE EXPECTATIONS OF OUR INTERNAL AND EXTERNAL CUSTOMERS, TO INSPIRE OUR EMPLOYEES THROUGH RECOGNITION AND OPEN-COMMUNICATION, TO DELIVER HIGH-QUALITY SERVICE AND VALUE IN WELL-MAINTAINED FACILITIES, AND TO SUPPORT AN ENVIRONMENT DEDICATED TO THE PERSONAL AND PROFESSIONAL GROWTH OF EMPLOYEES.

PROGRAM INFORMATION

The Convention, Sports, and Entertainment Facilities Department (CSEF) oversees the operation and management of the Henry B. Gonzalez Convention Center (includes the Lila Cockrell Theatre), the Alamodome, and the Carver Community Cultural Center. These multi-purpose facilities are used for conventions, sporting events, corporate meetings, trade shows, consumer shows, performing arts events, and a variety of civic, religious, and private functions. The Office of the Director includes one Assistant Director, with department administration consisting of a General Manager for each of the three facilities. Each facility has functional divisions that include booking, event services, security, maintenance, and operations. Services provided for all CSEF facilities include Finance & Administration, Information Technology, Asset Protection, and Capital Project Management.

GOALS AND OBJECTIVES

Promote the San Antonio Visitor Experience

- ◆ Continue to improve facilities in a manner that serves to preserve and protect what is unique and special about San Antonio.
- ◆ Seek opportunities for revenue growth while adding value to the overall customer experience.
- ◆ Demonstrate good fiscal stewardship by thoroughly monitoring all department contracts.
- ◆ Explore and implement technological advancements that create revenue opportunities and enhance our reputation as a leading-edge convention, meeting, sporting, and entertainment event destination.
- ◆ Gather input from customers and stakeholders for facility and programming improvements that add overall value and service experience enhancements to the customer experience.

Capital Project Management

- ◆ Identify and prioritize innovations and capital projects that enhance efficiency, customer service, and revenue growth opportunities.
- ◆ Ensure that capital projects are completed on time, within budget, and with adherence to the agreed upon specifications.
- ◆ Utilize the State of Texas Major and Sporting Events Trust Fund program to leverage capital improvements for CSEF Facilities.

Continued Facility and Employee Innovation

- ◆ Provide professional growth opportunities to employees by offering specialized training and continuing education.
- ◆ Continue to manage the department's sustainability efforts and "green initiatives" and search for opportunities to recycle, conserve, and promote accomplishments to customers as a means of maintaining a leading edge philosophy.
- ◆ Promote a work environment that inspires employees through recognition and open communication.
- ◆ Ensure a smooth transition of the Carver Community Cultural Center into the CSEF Department while incorporating improved facility standards and service delivery for customers and the community.
- ◆ Lead convention center facilities development process to focus on opportunities for future expansion and redevelopment.
- ◆ Focus on new and innovative ways to drive revenues for the department that result in customer value and overall lessened net operating costs.

CONVENTION, SPORTS & ENTERTAINMENT FACILITIES COMMUNITY & VISITOR FACILITIES FUND

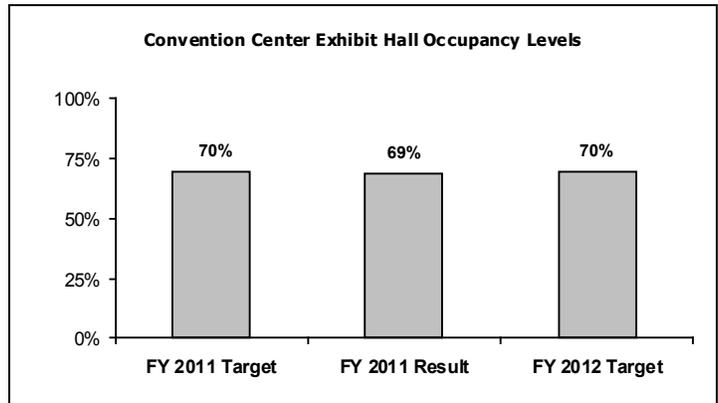
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Convention Center Exhibit Hall Occupancy Levels	70%	69%	70%
Revenue per Net Square Foot of Convention Facility Rentable Space	\$16.67	\$17.23	\$16.65
Revenue per attendee at the Alamodome	\$6.99	\$6.69	\$6.56
Total Event days at the Alamodome	145	132	158

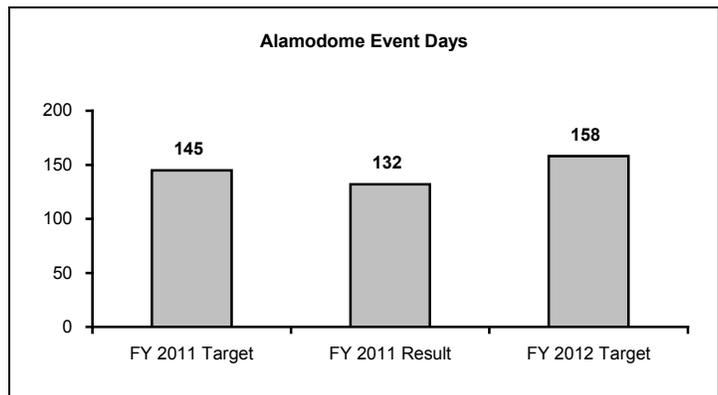
Convention Center Exhibit Hall Occupancy Levels

This measure represents the level of occupancy for the exhibit halls at the Henry B. Gonzalez Convention Center.



Total Event Days at the Alamodome

This measures the number of days during the year that the Alamodome is hosting an event.

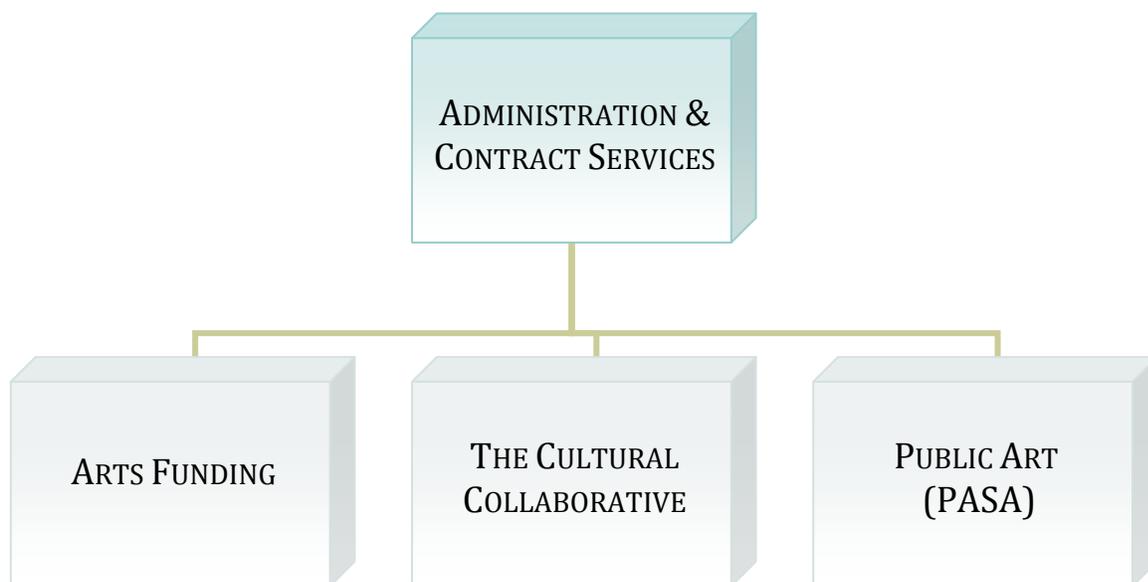


**CONVENTION, SPORTS & ENTERTAINMENT FACILITIES
COMMUNITY & VISITOR FACILITIES FUND**

COMMUNITY & VISITOR FACILITIES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$14,809,567	\$16,339,496	\$15,981,764	\$15,873,031
CONTRACTUAL SERVICES	3,368,560	3,324,197	3,324,197	3,590,129
COMMODITIES	846,859	913,320	913,417	902,369
SELF INSURANCE/OTHER	10,671,655	10,990,577	10,859,347	10,646,321
CAPITAL OUTLAY	496	55,226	55,226	47,429
TOTAL EXPENDITURES	\$29,697,137	\$31,622,816	\$31,133,951	\$31,059,279
AUTHORIZED POSITIONS	325	324	324	316
FULL-TIME EQUIVALENTS	322.63	321.63	321.63	313.63

CULTURAL AFFAIRS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
Cultural Affairs Fund	12.00	\$2,143,978
Categorical Grants	0.00	25,000
Arts Agencies	0.00	5,255,447
Total Funding	12.00	\$7,424,425

MISSION STATEMENT

TO PROVIDE LEADERSHIP, RESOURCES AND SUPPORT FOR ARTS AND CULTURAL ORGANIZATIONS AND INDIVIDUAL ARTISTS, THEREBY ENHANCING THE QUALITY OF LIFE FOR SAN ANTONIO CITIZENS AND VISITORS.

PROGRAM INFORMATION

The Office of Cultural Affairs (OCA) supports the creative community through programs tailored to help arts and cultural organizations, individual artists, community groups and the tourism industry. Technical assistance and a competitive funding process for operational and project grants assist organizations with obtaining essential funding, and help community groups and artists place arts and cultural projects directly in their neighborhoods and in commercial revitalization zones. Helping to make San Antonio an exciting place to live and visit, OCA promotes participation in arts and cultural activities by developing and marketing a wide range of activities and events. Through these and other research and planning programs, OCA advocates for the growth and recognition of San Antonio's creative industry. OCA's policies and procedures are advised by the Cultural Arts Board (CAB), whose members are appointed by City Council and the Mayor.

GOALS & OBJECTIVES

The Office of Cultural Affairs supports the creative needs of the community by providing services that:

◆ Foster Citizen and Visitor Participation:

- Continue to work with the Cultural Arts Board to improve communication and policy development.
- Continue implementing the strategies of *The Cultural Collaborative (TCC): A Plan for San Antonio's Creative Economy*, to support the growth and recognition of San Antonio's creative economy in partnership with the Mayor's TCC Implementation Committee and other partners.
- To implement the arts funding division to support the operations and projects of agencies, neighborhood events, and incubation program.
- Continue to implement public art projects that enhance the experience of visitors and citizens of San Antonio.
- Continue to implement the communications and marketing (SAHEARTS/Part of You) campaign to promote the arts in San Antonio including a Cultural and Heritage Tourism Program that will highlight the neighborhood Discovery Tours and cultural web.

◆ Foster Neighborhood Revitalization and Economic Development:

- To support arts and cultural programs that serve citizens in all City Council Districts.
- To host arts and cultural projects affiliated with the Sister City Programs.
- To support the professional development of artist through public art commissions, business development and film commissions
- To continue to monitor and manage currently funded arts and cultural organizations and projects.
- To continue to collaborate with, the Convention and Visitors Bureau, Housing & Neighborhood Services Department, Economic Development Department and other departments to help develop and implement arts and cultural services.
- Continue to improve OCA's effectiveness and efficiencies of services.
- Continue to provide specialized training to OCA Staff to improve job related skills in customer service and professional growth.

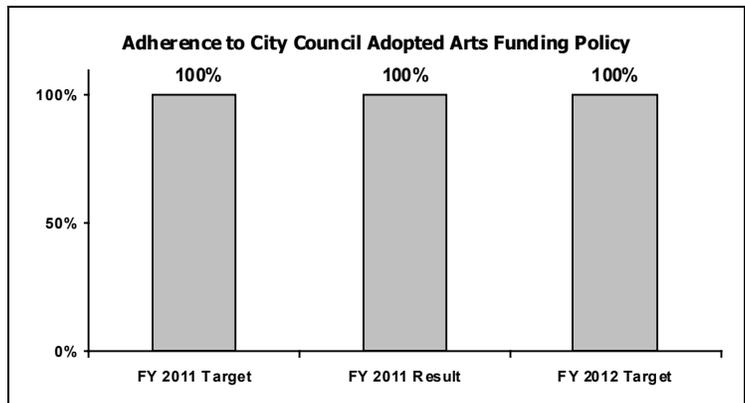
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Adherence to City Council adopted arts funding policy & guidelines	100%	100%	100%
Number of Arts & Cultural Events promoted	1,102	1,352	1,200
Amount of non-City dollars leveraged for Arts (\$ in Millions)	\$29.9	\$33.5	\$33.0

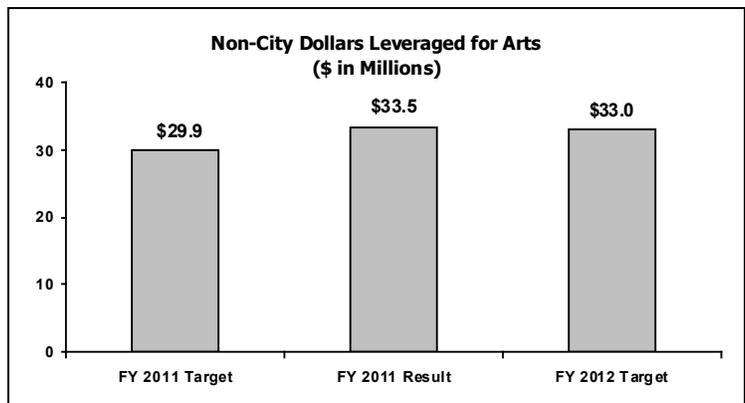
Adherence to City Council adopted arts funding policy and guidelines

This measure represents the Department’s adherence to the established arts funding policies adopted by the City Council including reviewing all applications submitted for funding eligibility.



Amount of Non-City Dollars leveraged for Arts

Measures the amount of non-City funding leveraged with OCA funding for arts services in the community.



CULTURAL AFFAIRS**CULTURAL AFFAIRS FUND****CULTURAL AFFAIRS FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$818,079	\$892,389	\$886,618	\$922,398
CONTRACTUAL SERVICES	803,448	912,938	914,243	1,000,684
COMMODITIES	7,282	12,546	10,184	12,546
SELF INSURANCE/OTHER	50,469	70,237	70,219	95,782
CAPITAL OUTLAY	4,614	30,813	30,808	3,112
ART AGENCY CONTRIBUTIONS	5,778,739	5,104,090	5,104,090	5,255,447
TRANSFERS	176,140	193,527	179,760	109,456
TOTAL EXPENDITURES	\$7,638,771	\$7,216,540	\$7,195,922	\$7,399,425
AUTHORIZED POSITIONS	12	12	12	12
FULL-TIME EQUIVALENTS	12.00	12.00	12.00	12.00

CATEGORICAL GRANT SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
Texas Commission on the Arts – ArtCreate	\$0	\$5,000	\$0	\$5,000	\$5,000
Texas Commission on the Arts – Subgranting	\$0	\$20,000	\$0	\$20,000	\$20,000
TOTAL	\$0	\$25,000	\$0	\$25,000	\$25,000

FY 2012 ARTS & CULTURAL AGENCY FUNDING

Funding by Agency Category

FY 2012 Adopted Budget

Agency Name	ADOPTED FY 2012
CITY-OWNED FACILITY AGENCY (COFA) OPERATIONAL SUPPORT	
Carver Community Cultural Center	162,600
Centro Alameda, Inc.	150,000
Centro Cultural Aztlan, Inc.	91,500
Guadalupe Cultural Arts Center	332,600
Magik Children's Theatre, Inc. (The Magik Theatre)	178,795
San Antonio Little Theatre, Inc. (San Pedro Playhouse)	137,675
Symphony Society of San Antonio	540,060
San Antonio Museum Association (Witte Memorial Museum)	484,780
Total COFA Agencies	2,078,010
NON-COFA AGENCY OPERATIONAL SUPPORT	
Alamo City Men's Chorale	19,129
American Indians in Texas- Spanish Colonial Missions	37,750
Artpace, Inc.	245,000
Arts San Antonio	182,250
Atticrep	12,750
Ballet San Antonio	65,000
Benissimo Music Productions	12,000
Bihl Haus	30,000
Cactus Pear Music Festival	53,000
Childrens Chorus of San Antonio	90,666
Children's Fine Arts Series	21,540
Classic Theatre	22,750
Conjunto Heritage Taller, Inc.	18,742
Contemporary Art for San Antonio (Blue Star)	170,750
Dreams Fulfilled Through Music	12,500
Esperanza Peace and Justice Center	200,750
Gemini Series , Inc.- Gemini Ink	95,000
International Accordion Festival	30,500
Jump Start Performance Company	201,750
Musical Bridges Around the World, Inc.	47,500
Network for Young Artists	38,860
Opera Guild of San Antonio	16,000
San Antonio Brass	12,500
San Antonio Chamber Choir	10,250
San Antonio Children's Museum	140,000
San Antonio Choral Society	11,000
San Antonio Cultural Arts	85,500
San Antonio Dance Theatre (Metropolitan Ballet)	36,000
San Antonio Dance Umbrella	12,500
San Antonio International Piano	11,500
San Antonio Museum of Art	330,500
San Antonio Opera	182,500
Say Si	175,000
Soli Chamber Ensemble	12,750
Southwest School of Art & Craft	287,500
Urban-15 Group	107,000
Youth Orchestras of San Antonio	158,750
Total Non-COFA Agencies	3,197,437

FY 2012 ARTS & CULTURAL AGENCY FUNDING

Funding by Agency Category

FY 2012 Adopted Budget

Agency Name	ADOPTED FY 2012
PROJECT SUPPORT	
Avenida Guadalupe Association	5,000
Brackenridge Conservancy	4,000
Building A Better World	5,000
Chamber Orchestra San Antonio	4,000
Heritage Festivals of San Antonio	3,000
San Antonio Botanical Center Society, Inc.	4,000
SA Film	5,000
Technical Assistance Program	20,000
Total Project Support	50,000
Total Arts & Cultural Agencies	5,325,447

CULTURAL AFFAIRS**ARTS & CULTURAL AGENCIES****Agency Title:** *Carver Community Cultural Center***Program Name:** *Operational Support*

The Carver Community Cultural Center focus is to celebrate the diverse cultures of our world, nation, and community, with emphasis on the African and African-American heritage, by providing challenging artistic presentations, community outreach activities, and educational programs.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$162,600

Agency Title: *Centro Alameda***Program Name:** *Operational Support*

The goal of The Alameda is to foster and sustain a dynamic center for Latino art and culture. They work in partnership with the Smithsonian Institution to expand the narrative of the Latino experience in America through the highest quality exhibitions and educational programs that celebrate the experiences of Latinos. They will serve patrons of all ages with educational programs and exhibits of art, history and culture of all Latino peoples. As the first formal affiliate of the Smithsonian Institution, they accept the responsibility to honor and elevate the Latino cultures of the U.S. for a local, national and international audience.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$150,000

Agency Title: *Centro Cultural Aztlan, Inc.***Program Name:** *Operational Support*

Centro Cultural Aztlan will present a series of visual art exhibitions, workshops, festivals, and performances designed to engage and stimulate the participation of local audiences and out of town visitors. The series of special community arts projects will provide opportunities for the creation of new works by bringing together established artists with community artists, students and adult community members to experience a wide range of highly creative cultural activities.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$91,500

Agency Title: *Guadalupe Cultural Arts Center***Program Name:** *Operational Support*

Through its artistic, educational, and community programming, the Guadalupe Cultural Arts Center (GCAC) presents and produces a season of multi-disciplinary events, exhibitions, and festivals. Included within the GCAC offerings from this year are the Guadalupe Gallery Exhibit; several performances to include Lupe's Art Blend, Juntos Fall Recital and Hecho a Mano Festival.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$332,600

Agency Title: *Magik Theatre***Program Name:** *Operational Support*

The Magik Theatre is San Antonio's theatre company for children and families whose mission is to nurture understanding of theatre and literature. Magik provides theatre productions of children's literature on their main stage in HemisFair Park. They offer a wide range of theatre arts programs for young people: Acting and Creativity Academy, Spring Break Theatre Camp, and Camp Showbiz Summer Camp. Magik's Academy and camps offer a variety of classes for children ages 5 to 16 years.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$178,795

CULTURAL AFFAIRS**ARTS & CULTURAL AGENCIES****Agency Title:** *San Antonio Little Theatre (San Pedro Playhouse)***Program Name:** *Operational Support*

The 2011- 12 season includes several musicals as well as one well-known classic non-musical. The children's programs will include four condensed musicals. The selected plays include a mixture of adult programming and family fare designed to appeal to all of San Antonio's diverse citizens and visitors.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$137,675

Agency Title: *Symphony Society of San Antonio***Program Name:** *Operational Support*

The 2011-12 seasons consists of the Classics and Pops Series and special events.

Concerts will feature live symphonic music from classical and popular repertoire.

Guest artists and conductors represent a variety of nationalities and instrumental disciplines, popular music and musicians of San Antonio and South Texas.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$540,060

Agency Title: *San Antonio Museum Association-Witte Memorial Museum***Program Name:** *Operational Support*

During 2011/2012, the Witte Museum will present programs that include Gallery Theater performances, River Alive presentations, H.E.B. Science Tree-house demonstrations and several exhibits to include *Shipwreck! Pirates and Treasure* and *Darwin Shipwreck!*

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$484,780

Agency Title: *Alamo City Men's Chorale***Program Name:** *Operational Support*

The Alamo City Men's Chorale (ACMC) promotes an inclusive and diverse musical environment through its repertoire, membership and audience. Fulfilling its mission, the ACMC is the only men's chorus in San Antonio that regularly performs music from many genres, classical through pop music.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$19,129

Agency Title: *American Indians in Texas-Spanish Colonial Missions***Program Name:** *Operational Support*

The American Indians in Texas at the Spanish Colonial Missions (AIT) focus is to strengthen and expand Native American cultural arts programming in San Antonio. AIT will conduct Community and School-Based Cultural Education classes on various Native American arts which may include beading, drumming and singing, visual arts, murals, storytelling, folk art such as making mascaras (masks), Ojos de Dios (eyes of God), talking staff (spirit sticks) and dream catchers. AIT will also participate in Cultural Community Events to include a visual arts exhibition, poetry performances by local artists, an Indian Market, performances of traditional drumming, flute music, singing and dance, a film screening, and pow wow.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$37,750

CULTURAL AFFAIRS**ARTS & CULTURAL AGENCIES****Agency Title:** *Artpace, Inc.***Program Name:** *Operational Support*

Artpace contributes to the City of San Antonio's vibrant cultural life by providing an accessible facility which is open year-round with challenging exhibitions and a diverse array of free, educational programs for students, adults, and artists.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$245,000

Agency Title: *Arts San Antonio***Program Name:** *Operational Support*

During FY 2011-2012 ARTS San Antonio's artistic offerings will include some of the world's artists while presenting leading multicultural and interdisciplinary exchanges in genres varying from country music to, bar shop singers, chamber music, choir, classical piano and ballet while collaborating with local artists. ARTS San Antonio will also continue to provide hands-on arts workshops in elementary schools in San Antonio and the surrounding area through its ARTsTEach program. This program employs visual and performing artists who live and work in the San Antonio area.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$182,250

Agency Title: *AtticRep***Program Name:** *Operational Support*

AtticRep is a theater company that produces contemporary and classic plays. With these plays, *AtticRep* creates a unique theater that reflects the topics of the San Antonio community. It is a theater that identifies itself with the social issues of our times and creates a platform for social discourse.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$12,750

Agency Title: *Ballet San Antonio***Program Name:** *Operational Support*

Ballet San Antonio's 2011-2012 Season will offer a new season opener, *Dracula*, based on Bram Stoker's thrilling tale; the ballet version will feature brand new sets and costumes, the annual favorite, *The Nutcracker*, a mixed-repertory contemporary production, *Off Center*, and *Learning That Moves You*.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$65,000

Agency Title: *Benissimo Music Productions***Program Name:** *Operational Support*

Benissimo Music Productions will present eight concerts. Voci di Sorelle concerts will include World Music in the fall, a holiday concert of Medieval and Renaissance music, and two spring concerts entitled "Landscape: Songs of Nature" and "Travelin' Shoes: American Hymns and Spirituals". Copperleaf Quintet concerts, primarily programs of early music, will be presented at various historical places and galleries in San Antonio. Two concerts in the fall will highlight The Little Church of La Villita and San Antonio Museum of Art, and two spring concerts will feature Mission San Jose Church and Southwest School of Art.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$12,000

CULTURAL AFFAIRS**ARTS & CULTURAL AGENCIES****Agency Title:** *Bihl Haus Arts***Program Name:** *Operational Support*

Bihl Haus Arts 2011-2012 season will include two performances, a classical Indian dance with guest artists from across the U.S., and a reading by a well-known author; a festival, the 5th annual On and Off Fredericksburg Road Studio Tour; and an exhibition by an important Latina artist.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$30,000

Agency Title: *Cactus Pear Music Festival***Program Name:** *Operational Support*

Cactus Pear Music Festival will conduct its 2012 Summer Concert series that will consist of performances by noted chamber music artists of national and international renowned standards. The Cactus Pear Music Festival will also provide the young people concerts performed during the Summer Festival season directed to children ages 8 to 18, including children and teens in a local youth orchestra and many from underserved local populations.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$53,000

Agency Title: *Children's Chorus of San Antonio***Program Name:** *Operational Support*

The Children's Chorus of San Antonio (CCSA) is comprised of children and youth from San Antonio. They have five core ensembles and serve boys and girls ages 7-18. Project: SING an outreach program in the Edgewood and Harlandale communities, Music Together[®] program serves infants, toddlers. CCSA will hold community workshops and free community concerts.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$90,666

Agency Title: *Children's Fine Arts Series***Program Name:** *Operational Support*

The Children's Fine Arts Series presents performing arts programs for young children, ages 3 to 10 years, and their families. The performing arts programs consist of professional touring companies that perform theatrical events adapted from school-based literature. These programs educate and entertain. The Season follows the academic school year. There are day and evening shows

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$21,540

Agency Title: *Classic Theatre***Program Name:** *Operational Support*

The Classic Theatre of San Antonio will produce several classic plays in the 2011-2012 Season. As an adjunct to the plays, they will designate special student performances that will allow students to attend free or at a reduced student rate. Detailed study guides will be prepared for teachers for each production and will expand their AIM (Apprentice-Intern-Mentor) program.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$22,750

CULTURAL AFFAIRS**ARTS & CULTURAL AGENCIES****Agency Title:** *Conjunto Heritage Taller***Program Name:** *Operational Support*

The Conjunto Heritage *Taller* (CHT) will continue to provide low-cost instruction on the button accordion and *bajo sexto* to multi-cultural/multi-generational, both male and female students in the traditional Conjunto music genre. In addition to providing lessons several days a week, students perform at city-wide venues as well as at the Conjunto Heritage Taller Studio. All events are held in a family-friendly environment for Conjunto fans.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$18,742

Agency Title: *Contemporary Art for San Antonio (Blue Star)***Program Name:** *Operational Support*

Contemporary Art for San Antonio (Blue Star) will provide both exhibition and educational programming that is designed to reflect a progressive and enhanced approach in exhibiting contemporary art while building on our rich heritage and increased community partnerships while providing opportunities to all segments of the population.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$170,750

Agency Title: *Dreams Fulfilled through Music***Program Name:** *Operational Support*

Dreams Fulfilled through Music is dedicated to developing the personal accomplishment, social growth and self-esteem of persons with special needs through music education, music therapy, recreational music-making and performance opportunities. They provide the individual with disabilities the opportunity to express and utilize their innate talents.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$12,500

Agency Title: *Esperanza Peace & Justice Center***Program Name:** *Operational Support*

The Esperanza will present groundbreaking cultural events that have brought many thousands to the public sites where the programs presented. At their main building they will feature gallery exhibits, theater presentation, workshop, and film presentations.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$200,750

Agency Title: *Gemini Ink, Inc.***Program Name:** *Operational Support*

Writers in Communities (WIC) will send professional writers with specialized teaching experience into diverse community settings to work alongside students of all ages, interests and abilities. The University Without Walls (UWW) will offer semesters of workshops, classes, readings, and events led by recognized professional writers of local, national, or international stature as well as artists and scholars whose work relates to writing. Dramatic Readers Theater (DRT) will feature professional actors interpreting literary works in a reading format, often accompanied by original music.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$95,000

CULTURAL AFFAIRS**ARTS & CULTURAL AGENCIES****Agency Title:** *International Accordion Festival***Program Name:** *Operational Support*

The International Accordion Festival will present a score of ensembles and individual artists in October, 2011 in downtown San Antonio. Performances, workshops, jam sessions and open mics will feature artists from around the world who perform accordion-driven music. The festival is free to the public.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$30,500

Agency Title: *Jump Start Performance Company***Program Name:** *Operational Support*

Jump-Start Performance will produce a season of company, guest artists and other theatre performance productions; lectures/performance discussions and lobby exhibitions. Some of the productions will include pre-/post-show discussions about the works and finally, Jump-Start will offer monthly visual arts exhibitions in its lobby/gallery.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$201,750

Agency Title: *Musical Bridges Around the World***Program Name:** *Operational Support*

Musical Bridges Around the World will produce their Main Stage Concert Series and Kids to Concerts educational in-school performances. The season will be multicultural and feature musicians from numerous countries around the world. Highlights of the program will be performances by a world famous pianist, a folk dance ensemble, and a newly commissioned piece by an accomplished San Antonio composer. They will continue their collaboration with other San Antonio performing arts organizations, as well as, various venues that host the performing arts.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$47,500

Agency Title: *Network for Young Artists***Program Name:** *Operational Support*

The NYA objective is to develop innate talent and build self-esteem in youth through cultural programs in voice, dance and musical instruments. NYA music education classes and performing opportunities are open to all youth 4-20 years of age. It is inclusive to youth of all ethnic and economic backgrounds and students come from all over San Antonio to participate in weekly vocals, dance, mariachi, and guitar and percussion classes.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$38,860

Agency Title: *Opera Guild of San Antonio***Program Name:** *Operational Support*

Opera Guild of San Antonio provides Operatic educational programming. The "Opera in the Schools" program introduces San Antonio area children to opera through performances and educational programming.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$16,000

CULTURAL AFFAIRS**ARTS & CULTURAL AGENCIES****Agency Title:** *San Antonio Brass***Program Name:** *Operational Support*

The San Antonio Brass will provide a concert as part of its 2011-2012 Season. The concert will feature professional musicians of the San Antonio Brass. An educational Camp will also be provided in June by San Antonio Brass.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$12,500

Agency Title: *San Antonio Chamber Choir***Program Name:** *Operational Support*

The San Antonio Chamber Choir is now entering its seventh season and the choir's repertoire embraces the full range of choral music, from the Renaissance to the classics, to the cutting edge contemporary works. This season they have chosen the theme of Water Music and will present concerts focusing on water in all its forms.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$10,250

Agency Title: *San Antonio Children's Museum***Program Name:** *Operational Support*

The San Antonio Children's Museum provides engaging hands-on experiences where children and adults actively learn through creative play. As a miniature cultural and historical replica of San Antonio, the SACM is often a child's first museum experience as well as his or her initial exposure to the concept of art and culture in an organized setting.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$70,000
General Fund	\$70,000
Total	\$140,000

Agency Title: *San Antonio Choral Society***Program Name:** *Operational Support*

The 2011-2012 San Antonio Choral Society presents a Season offering a mix of musical styles in different venues around the city. In October, a 9/11 Memorial Concert of contemplative and patriotic music; in December, a concert of holiday music and carols; in the Spring, the annual Pops Concert will take place featuring selections from Gilbert & Sullivan. In May, the end of the year concert will feature Mozart's *Requiem*.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$11,000

Agency Title: *San Antonio Cultural Arts***Program Name:** *Operational Support*

San Antonio Cultural Arts through its Mural Program will complete murals/mural restorations/public art pieces; recruit and mobilize youth, adults and elders and educate in all aspects of mural/public art creation and restoration through a community-first model. SACA will produce several issues of El Placazo Community Newspaper; recruit, mobilize and educate community youth, adults, and elders in all aspects of newspaper production.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$85,500

CULTURAL AFFAIRS**ARTS & CULTURAL AGENCIES****Agency Title:** *San Antonio Dance Theatre (Metropolitan Ballet)***Program Name:** *Operational Support*

San Antonio Metropolitan Ballet (SA Met Ballet) will offer the fall production of "Hansel and Gretel" with SA Met company members, local guest artists and local dance students. There will be admission-free performances for San Antonio area Title I students. SA Met will also be presenting full-length performances open to the public. SA Met Ballet will be presenting "Dance Kaleidoscope", an official Fiesta event, bringing in reputable guest artists to round out the varied program of classical and contemporary dance works.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$36,000

Agency Title: *San Antonio Dance Umbrella***Program Name:** *Operational Support*

The San Antonio Dance Umbrella is an organization committed to the growth and preservation of dance. It believes that the presence of dance as a vibrant art form is essential to the rich cultural diversity and creativity of San Antonio.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$12,500

Agency Title: *San Antonio International Piano***Program Name:** *Operational Support*

San Antonio International Piano Competition's 2011- 2012 Season includes a new classical piano series consisting of several solo piano concerts, two piano master classes for students of all ages, a Young People's Concert and piano recital program with Edgewood ISD.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$11,500

Agency Title: *San Antonio Museum of Art***Program Name:** *Operational Support*

The San Antonio Museum of Art provides unique visual experiences and educational resources in the development of visual literacy for the San Antonio and South Texas community. SAMA's world-class collections and exhibitions, along with related programming, provide an enhanced quality of life for the people of San Antonio and visitors from around the world. SAMA has exceptionally important permanent collections of Western Antiquities, Asian Art, Latin American Art, and contemporary paintings, sculpture; each created by specialists with strong professional backgrounds.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$330,500

Agency Title: *San Antonio Opera***Program Name:** *Operational Support*

San Antonio Opera will produce major operas, concerts, and educational and outreach programs with world-renowned talent, as well as collaborations with local community talent. San Antonio Opera employs a roster of professional symphony musicians and semi-professional chorus singers. San Antonio Opera will also continue its Opera4Kids program, bringing opera into the middle school and elementary school setting. The educational programs for the opera consist of both collaborative and individual efforts. One of the opera's productions will open its Dress Rehearsal for a number of children from various school districts free of charge to the students.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$182,500

CULTURAL AFFAIRS**ARTS & CULTURAL AGENCIES****Agency Title:** *Say Si***Program Name:** *Operational Support*

SAY Si will provide tuition-free arts educational programming to San Antonio students in our national award-winning programs. These programs include comprehensive visual arts programs, media arts, and theatre arts to youth in our community, a majority of which are economically disadvantaged and culturally diverse. Programming runs year round and is long-term and takes place weekday afternoons to early evening and Saturdays with extended hours during the summer months. SAY Si provides a foundation for urban youth to grow and develop real world skills that will set them on the path to college, provide a footing for navigating a continuously developing world and allows them the ability to make a difference in their community.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$175,000

Agency Title: *Soli Chamber Ensemble***Program Name:** *Operational Support*

SOLI Chamber Ensemble will perform several concerts in San Antonio during the 2012 Season. Each concert will be performed twice, geographically covering three distinct parts of the city. The title of the 2011-2012 Season is PEAK EXPERIENCE: Concert #1 is Quantum Change, Concert #2 is Beethoven R/Evolutions, Concert #3 is Flow and Concert #4 is Freedom, a SOLI New Commission Program.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$12,750

Agency Title: *Southwest School of Art and Craft***Program Name:** *Operational Support*

The Southwest School is a destination for locals and visitors alike. As a historic site on the National Register which is open to the public, the School attracts thousands of visitors annually to tour the buildings and grounds and visit the history museum. Because of its beautiful grounds and location on the River Walk, it draws tourists to the café and gallery shop and is often used by visiting groups for receptions and meetings. And, as an art school, it attracts artists and students from the region as well as from afar to its respected studio classes, workshops, and gallery exhibitions.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$287,500

Agency Title: *Urban 15***Program Name:** *Operational Support*

Urban 15 is a multi-disciplinary arts organization devoted to Music, Dance and Media. URBAN-15 devotes its energy to creating original works and educational programs for the community with artistic productions that combine Traditional Culture, Modern Artistic Aesthetics and Creative Technologies. They provide instruction and dance troupe ensemble performances: Carnival de San Anto, Urban School of Music and Dance, The Cultivation Project (Youth Music/Media program) and the Internet streaming Video Lab.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$107,000

CULTURAL AFFAIRS**ARTS & CULTURAL AGENCIES****Agency Title:** *Youth Orchestras of San Antonio***Program Name:** *Operational Support*

Youth Orchestras of San Antonio (YOSA) provides a comprehensive orchestral music program that includes five orchestras at various skill levels. YOSA provides youth development through music education. YOSA provides student musicians an opportunity to study and perform with local professional musicians as well as national guest artists.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$158,750

Agency Title: *Avenida Guadalupe Association***Program Name:** *Project Support*

The Avenida Guadalupe Association will produce *Una Noche de La Gloria*, which will take place in San Antonio's cultural arts tourist attraction - the Guadalupe Arts District. "La Gloria" is an ambitious professional development and economic stimulus strategy for independent artists and performers, which strives to invigorate the collecting of local and regionally produced fine art via an exposition environment and the discovery of contemporary music, film, fashion, theatre and literature performance artists.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$5,000

Agency Title: *Brackenridge Conservancy***Program Name:** *Project Support*

Brackenridge Conservancy will unfold the world premiere performance of an original musical suite telling the story of San Antonio in the language of jazz. OCA funding will be used to pay performers during the event "Sunday in Brackenridge Park: Jazz Family Showcase".

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$4,000

Agency Title: *Building a Better World***Program Name:** *Project Support*

Building a Better World's, "The Jazz Market", will be celebrating its 8th year of providing free jazz appreciation concerts in downtown San Antonio. TJM is a "brown bag" lunch music series at Main Plaza in the heart of downtown, for the San Antonio community and its visitors. All events are free and open to the public. 2012 will feature different jazz groups representing diverse styles within the Jazz music genre including: Traditional, Big Band, Latin and Fusion.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$5,000

Agency Title: *Chamber Orchestra San Antonio***Program Name:** *Project Support*

Chamber Orchestra San Antonio's Promethean Collaboration will present *The Creatures of Prometheus*, a Beethoven score that Chamber Orchestra will perform (San Antonio premiere) and to which Ballet San Antonio will dance an original, sole choreography.

There will be four music rehearsals, two of them being with Ballet San Antonio (BSA) to coordinate the music with the new choreography.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$4,000

CULTURAL AFFAIRS**ARTS & CULTURAL AGENCIES****Agency Title:** *Heritage Festivals San Antonio***Program Name:** *Project Support*

The Heritage Festivals of San Antonio's "Ragtime Festival," will bring in nationally acclaimed ragtime pianists to play at local San Antonio venues. On Friday and Saturday evenings they will have concerts in a more formal setting. In an effort to bring ragtime to the community, they make artists available to schools, piano teachers, and students. The festival collaborates with several organizations such as: Alamo Music Company, Steinway Piano Gallery, and KRTU, the Trinity University Jazz station.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$3,000

Agency Title: *San Antonio Botanical Society***Program Name:** *Project Support*

Art in the Garden is an annual installation of sculptures at the San Antonio Botanical Garden. Opening in March 2012, the exhibit will remain on display for twelve months in the beautiful setting of the San Antonio Botanical Garden, enhancing the visitor experience for all our guests and making art accessible to the public.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$4,000

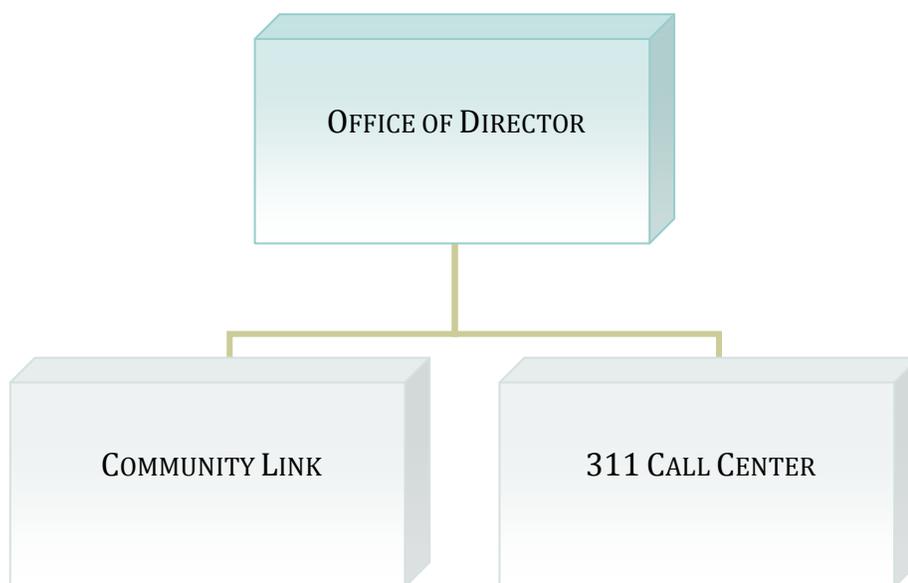
Agency Title: *SA Film***Program Name:** *Project Support*

Since 1984 The San Antonio Film Festival has offered aspiring filmmakers of all ages an opportunity to showcase their films to the San Antonio community and the world. They host, develop and produce this four day annual event in a friendly environment. They gather, share experiences, films and connect with other artists and filmmakers they offer free workshops on how to handle career paths, handling media and host world renowned film gatherings.

	Adopted FY 2012
Hotel Occupancy Tax Fund	\$5,000



CUSTOMER SERVICE & 311



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	62.50	\$3,884,724
Total Funding	62.50	\$3,884,724

MISSION STATEMENT

THE MISSION OF THE OFFICE OF CUSTOMER SERVICE/311 SYSTEM IS TO ENHANCE THE DELIVERY OF CUSTOMER SERVICE THROUGH THE CITY'S CUSTOMER FIRST INITIATIVE AND PROVIDE CONVENIENT ACCESS TO SERVICES THROUGH THE 311 CUSTOMER SERVICE CALL CENTER AND THE COMMUNITY LINK SERVICE CENTERS.

PROGRAM INFORMATION

The Office of Customer Service/311 System is responsible for promoting the City's Customer First initiative and delivering direct customer services through the use of the Community Link Service Centers and a 311 Customer Service Call Center.

GOALS & OBJECTIVES

- ◆ To promote and deliver quality customer services and programs to both external and internal customers by the following actions:
 - Maintaining an effective 311 Customer Call Center.
 - Maintaining strategically located Community Link Centers.
 - Supporting and assisting internal departments with training, assessments and reporting.
- ◆ To provide access to City services and information through a 7am-11pm, 7-day-a-week 311 Customer Call Center by the following actions:
 - Maintaining well trained, experienced customer focused front line staff.
 - Providing front line staff the appropriate tools and equipment.
- ◆ To initiate close-loop customer service using the Customer Relationship Management (CRM) Intake System.
- ◆ Track services provided and review quarterly service delivery reports
- ◆ To deliver convenient and accessible customer services through the use of Community Link Service Centers by the following actions:
 - Maintaining strategically located Community Link Centers.
 - Maintaining and developing well trained and knowledgeable front line staff.
- ◆ To coordinate and provide department specific Customer First Targeted Customer Service Training sessions to enhance employee awareness and service delivery by the following actions:
 - Supporting departments with training and performance assessments.
 - Maintaining an effective "Reality Check" program that provides departments with immediate feedback.

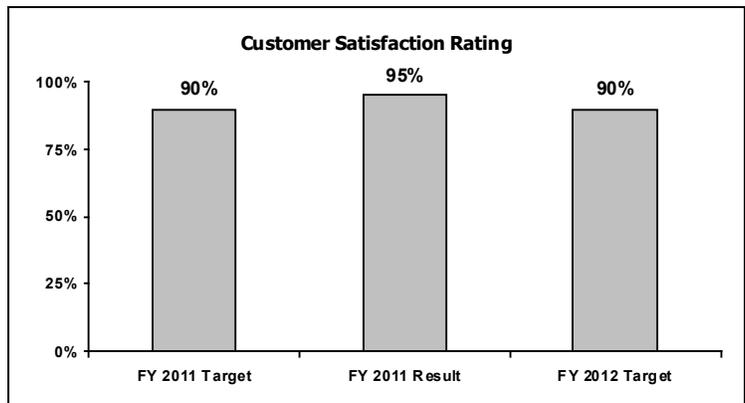
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Efficiency and Customer Satisfaction rating through the correct processing of service transactions at Community Link Service Centers	90%	98%	90%
Meet 100% of 311 Division’s obligation for successful delivery of 311 system replacement software	100%	100%	100%
Efficiency and Customer Satisfaction rating for 311 Department’s delivery of Customer First services	90%	100%	90%
Efficiency and Customer Satisfaction rating through the correct intake of requests for City services and information at the 311 Call Center	90%	95%	90%

Efficiency and Customer Satisfaction rating through the correct intake of requests for City services and information at the 311 Call Center

This measurement represents the percent of returned surveys indicating a positive customer experience by 311 Call Center customers.



Efficiency and Customer Satisfaction rating through the correct processing of service transactions at Community Link Service Centers

This measurement represents the percent of returned surveys indicating a positive customer experience by Community Link Center Customers.



CUSTOMER SERVICE/311**GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$2,899,285	\$3,032,646	\$2,957,555	\$3,225,045
CONTRACTUAL SERVICES	418,268	363,003	383,850	365,633
COMMODITIES	30,579	38,140	52,409	38,140
SELF INSURANCE/OTHER	289,466	267,322	267,541	255,906
CAPITAL OUTLAY	7,988	0	1,776	0
TOTAL EXPENDITURES	\$3,645,586	\$3,701,111	\$3,663,131	\$3,884,724
AUTHORIZED POSITIONS	67	63	63	64
FULL-TIME EQUIVALENTS	64.00	62.00	62.00	62.50

CONTRIBUTION TO DELEGATE AGENCIES

The Adopted FY 2012 Budget continues the City's strong commitment to strengthening long term economic viability in San Antonio through investment in human and workforce development. The consolidated funding process aims to direct investments toward the purchase of services and outcomes, to shift focus away from the funding of agencies and the potential duplication of services, and to ensure integration with the City's direct services. The City's delegate agency funding priorities support strategies that facilitate children, families, and seniors achieving economic self-sufficiency, healthy lifestyles, and full community participation. Specifically, the Adopted FY 2012 Budget concentrates funding on strategies that promote long-term workforce development, early childhood education and family strengthening, school completion, job training and adult literacy. In addition, the City will continue to support the community safety net through investment in senior services, basic needs, emergency assistance, family counseling, day care services and services for the homeless. The Department of Human Services, the Economic Development Department, and the Grants Monitoring & Administration Department each administer a portion of the Delegate Agency budget.

DELEGATE AGENCIES

**HUMAN AND WORKFORCE DEVELOPMENT SERVICES
CONSOLIDATED FUNDING REPORT
ADOPTED FY 2012 ALLOCATIONS**

Agency Name	Program Name	Consolidated Funding Process General Fund	Community Development Block Grant (CDBG)	Emergency Shelter Grant (ESG)	Housing Opp. for Persons with AIDS (HOPWA)	Adopted FY 2012
FAMILY STRENGTHENING						
Very Early Childhood Education						
Alamo Public Telecommunications (KLRN)	Very Early Childhood Center	81,594			-	81,594
University of Texas at San Antonio (UTSA)	Family First Steps	81,595				81,595
Total Very Early Childhood Education		\$ 163,189	\$ -	\$ -	\$ -	\$ 163,189
Early Childhood Professional Development						
Daughters of Charity	Early Childhood Professional Development	20,000				20,000
Ella Austin Community Center	Early Childhood Development	44,424				44,424
Family Service Association	Early Childhood Professional Development	270,000				270,000
Madonna Neighborhood Center	Child Care Program	22,500				22,500
St. Paul Lutheran Child Development	NAEYC Accreditation	18,000				18,000
Total Early Childhood Professional Development		\$ 374,924	\$ -	\$ -	\$ -	\$ 374,924
School Readiness/Parent Enrichment						
Alamo Public Telecommunications (KLRN)	Early On School Readiness	358,622 ¹				358,622
Avance-San Antonio	Parent Child Education Program	379,770				379,770
Avance-San Antonio	Early On School Readiness	173,200				173,200
Emergency Child Care	Our City Cares	121,598				121,598
Family Service Association	Parent Education - Early On/FAST	310,532				310,532
Northside Independent School District	Early On School Readiness	99,000				99,000
Avance-San Antonio	School Based	105,000				105,000
Mexican American Unity Council	Strengthening Families Through Education	110,000				110,000
Respite Care of San Antonio	Developmental Daycare Center	127,602				127,602
San Antonio Public Library Foundation	Early On/Little Read Wagon	58,185				58,185
Seton Home	Pathways to Success/Infant Care for Teens	24,068				24,068
YMCA of San Antonio	Y Preschool	153,000				153,000
YWCA of San Antonio	Early On	122,707				122,707
YWCA of San Antonio	Parents & Children Together (PACT)	48,235				48,235
Total School Readiness/Parent Enrichment		\$ 2,191,519	\$ -	\$ -	\$ -	\$ 2,191,519
Financial Security/VITA						
Catholic Charities	Volunteer Income Tax Assistance (VITA)	186,051				186,051
Guadalupe Community Center	Volunteer Income Tax Assistance (VITA)	18,000				18,000
Presa Community Center	Volunteer Income Tax Assistance (VITA)	28,000				28,000
YWCA of San Antonio	Volunteer Income Tax Assistance (VITA)	58,000				58,000
Total Financial Security/VITA		\$ 290,051	\$ -	\$ -	\$ -	\$ 290,051
YOUTH DEVELOPMENT						
After School & Summer Care						
Boys & Girls Clubs of SA	After School Challenge Program - HISD	314,350 ²				314,350
East Central ISD	After School Challenge Program	199,699				199,699
Edgewood ISD	After School Challenge Program	161,861				161,861
Harlandale ISD	After School Challenge Program	24,500				24,500
North East ISD	After School Challenge Program	237,810				237,810
Northside ISD	After School Challenge Program	235,380				235,380
San Antonio ISD	After School Challenge Program	1,330,377				1,330,377
South San Antonio ISD	After School Challenge Program	257,189				257,189
Southwest ISD	After School Challenge Program	51,710				51,710
Boys & Girls Clubs of SA	Youth Development & Summer Care		540,000			540,000
Ella Austin Community Center	Youth Program	50,000				50,000
Family Service Association	Summer Care	82,800				82,800
San Antonio Family Endeavors	School Readiness/Family Endeavors Childcare		125,621			125,621
YMCA of San Antonio	Y Strong Kids	404,176				404,176
Total After School & Summer Care		\$ 3,349,852	\$ 665,621	\$ -	\$ -	\$ 4,015,473
At-Risk Behavior Prevention						
Big Brothers Big Sisters of South Texas	Youth Mentoring Program	50,000				50,000
Boys Town Texas, Inc.	Common Sense Parenting & Child Enrichment	20,000				20,000
Communities in Schools	Stay-In-School		150,000			150,000
Family Service Association	Youth Against Gang Activities	114,906				114,906
Girl Scouts of Southwest Texas	Girl Scouts	50,000				50,000
Good Samaritan Community Services	Youth Development Services	86,428				86,428
Healy Murphy	Youth Training Program	335,000				335,000
Hispanas Unidas	Escuelitas Program	67,090				67,090
JOVEN, Inc.	Creando la Vision (Creating the Vision)	72,130				72,130
Madonna Neighborhood Center	Youth Development Program	15,000				15,000
Presa Community Center	SKILLS	50,110				50,110
San Antonio Fighting Back	Strengthening Youth to Succeed	49,379				49,379
San Antonio Food Bank	Kid Café	50,000				50,000
University of Texas at San Antonio (UTSA)	PREP	38,892				38,892
YWCA of San Antonio	Teen Volunteer Program	41,116				41,116
YWCA of San Antonio	Positive Youth Development	23,750				23,750
YWCA of San Antonio	Mi Carrera	40,000				40,000
Total At-Risk Behavior Prevention		\$ 1,103,801	\$ 150,000	\$ -	\$ -	\$ 1,253,801

¹In FY 2012, the City is anticipated to receive over \$45 million in funding for the Child Care Services Program. These grant resources are predicated on the City providing a cash match of \$1.2 million. This amount is allocated across the highlighted agencies to fulfill CCS program requirements.

²The FY 2012 Adopted Budget includes a total of \$2,812,876 in General Fund resources for the After School Challenge Program.

**HUMAN AND WORKFORCE DEVELOPMENT SERVICES
CONSOLIDATED FUNDING REPORT
ADOPTED FY 2012 ALLOCATIONS**

Agency Name	Program Name	Consolidated Funding Process General Fund	Community Development Block Grant (CDBG)	Emergency Shelter Grant (ESG)	Housing Opp. for Persons with AIDS (HOPWA)	Adopted FY 2012
YOUTH DEVELOPMENT continued						
College Opportunity & Access						
Boys & Girls Clubs of SA	College Access	30,250				30,250
George Gervin	College Access	72,395				72,395
Good Samaritan Community Services	College Access	144,694				144,694
Total College Opportunity & Access		\$ 247,339	\$ -	\$ -	\$ -	\$ 247,339
COMMUNITY SAFETY NET						
Senior Services						
Antioch Community Transformation Center	Senior Services	30,000				30,000
Barshop Jewish Community Center	Sports for Life	50,000				50,000
Catholic Charities	Foster Grandparent Program	40,000				40,000
Catholic Charities	Retired & Senior Volunteer Program (RSVP)	77,000				77,000
Christian Senior Services	Senior Companion Program	57,000				57,000
Centro Med	Activity Center for the Frail and Elderly	129,000				129,000
Family Service Association	Senior Enrichment Services	77,000				77,000
San Antonio Food Bank	Project Hope	7,772	397,232			405,004
San Antonio OASIS	OASIS	70,000				70,000
Urban 15 Group	Cultivation	35,131				35,131
YMCA of San Antonio	Active Older Adults	308,000				308,000
YWCA of San Antonio	Senior Connection	87,000				87,000
Total Senior Services		\$ 967,903	\$ 397,232	\$ -	\$ -	\$ 1,365,135
Basic Needs & Homeless Prevention						
Alamo Area Rape Crisis Center	Sexual Assault Crisis Services	77,217				77,217
Any Baby Can	Prescription Assistance Program	60,582				60,582
Any Baby Can	Case Management	73,428				73,428
Hispanic Religious Partnership	Hunger Relief	64,959				64,959
San Antonio Community Radio, Inc.	KROV Radio	22,300				22,300
Project Mend	Durable Medical Equipment Program			90,000		90,000
Respite Care of San Antonio	Davidson Respite House			78,000		78,000
San Antonio Independent Living Services (SAILS)	Gateway to Abilities Program			100,000		100,000
San Antonio Aids Foundation	Dining for People with HIV/AIDS	50,268			50,000	100,268
San Antonio Family Endeavors	Fairweather Lodge		30,000			30,000
San Antonio Food Bank	Food Stamp Outreach	150,000				150,000
Supportive Lending for Emotional Well Being	Services for Disabled Women with Cancer	100,000				100,000
St. Peter - St. Joseph's Children's Home	Project Ayuda	67,900				67,900
YWCA of San Antonio	SEED	30,000				30,000
Total Basic Needs & Homeless Prevention		\$ 696,654	\$ 298,000	\$ -	\$ 50,000	\$ 1,044,654
Homeless Transformation						
Center for Healthcare Services	Prospects Courtyard	1,165,045 ³		41,720		1,206,765
Center for Healthcare Services	Mental Health Unit	429,217				429,217
Center for Healthcare Services	Restoration Center	1,000,000				1,000,000
Family Violence Prevention Services	Community Based Counseling - Haven for Hope	140,000				140,000
Haven for Hope of Bexar County	Operations	1,000,000		135,000		1,135,000
Haven for Hope of Bexar County	Prospects Courtyard Security	925,122				925,122
San Antonio Metropolitan Ministries, Inc. (SAMM)	Residential Services - Haven for Hope	867,053		150,000		1,017,053
San Antonio Food Bank	Food Bank Kitchen - Haven for Hope	966,635		90,000		1,056,635
Alamo Area Resource Center	Transportation Program				161,599	161,599
Alamo Area Resource Center	Greater SA Housing Works				128,795	128,795
Alamo Labor Properties	Power of Potential - Homeless Population	159,956				159,956
BEAT AIDS	Newly Empowered Women's Shelter	50,000				50,000
Family Violence Prevention Services	Battered Women's Shelter	151,328				151,328
San Antonio Aids Foundation	Transitional Housing				102,119	102,119
San Antonio Aids Foundation	Long Term Tenant-Based Rental Assistance				378,245	378,245
San Antonio Aids Foundation	HOPWA Operations				312,785	312,785
Seton Home	Safe Shelter			30,000		30,000
Total Homeless Transformation		\$ 6,854,356	\$ 30,000	\$ 416,720	\$ 1,083,543	\$ 8,384,619
WORKFORCE DEVELOPMENT						
Workforce Development						
ACCD/SAC Women's Center	Seguir Adelante	203,509				203,509
Dress for Success	Workforce Development/Job Training	80,000				80,000
Goodwill Industries of San Antonio	Learn While You Earn	114,493				114,493
Project QUEST, Inc.	Project QUEST ⁴	2,000,000				2,000,000
San Antonio Youth Centers Inc	Alamo City YouthBuild	29,509				29,509
Total Workforce Development		\$ 2,427,511	\$ -	\$ -	\$ -	\$ 2,427,511
OTHER CONTRACTS						
Other Contracts						
COSA-Housing & Neighborhood Services	Code Compliance		157,861			157,861
COSA-Parks & Recreation Dept	Summer Youth Program		72,640			72,640
COSA-Parks & Recreation Dept	Summer Outdoor Pool		76,557			76,557
COSA-Parks & Recreation Dept	Community Center Summer Extended Hours		199,782			199,782
Total Other Contracts		\$ -	\$ 506,840	\$ -	\$ -	\$ 506,840
TOTAL BUDGET AMOUNT		\$ 18,667,099	\$ 2,047,693	\$ 416,720	\$ 1,133,543	\$ 22,265,055

³The FY 2012 Adopted Budget includes \$6.5 million in General Fund support for Haven for Hope of Bexar County and Haven for Hope Service Providers.

⁴Project Quest Inc. Budget of \$2 Million is comprised of \$1.4 Million in FY 2012 General Fund Resources and \$600,000 from FY 2011 un-matched contract funds. Total contract amount of \$2 Million is contingent upon the audit results and taskforce recommendation.



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title <i>Program Name</i> Program Description	FY 2010 Actual	FY 2011 Estimate	FY 2012 Adopted
<p>ACCD/SAC Women's Center <i>Seguir Adelante</i></p> <p>Provides services to low-income San Antonio residents, predominantly Hispanic females, who are unemployed or underemployed. Services include recruitment, assessment, counseling, basic skills training, job placements, and support services such as referrals, transportation, job readiness, and financial literacy training.</p>	\$173,166	\$132,281	\$203,509
<p>Alamo Area Rape Crisis Center <i>Sexual Assault Crisis Services</i></p> <p>Supports advocacy services for survivors of sexual assault; provides emergency counseling to victims and their family members at the hospital; offers supportive assistance with police and medical procedures and ongoing support to the victim. Additionally, the program operates a 24-hour crisis line for victims of sexual assault and sexual abuse.</p>	\$77,187	\$77,217	\$77,217
<p>Alamo Area Resource Center <i>Greater SA Housing Works</i></p> <p>Provides a housing resource database, housing locator service, and intensive housing case management to assist individuals and families with HIV/AIDS in locating and maintaining safe, affordable, and appropriate housing.</p>	\$124,587	\$126,676	\$128,795
<p>Alamo Area Resource Center <i>Transportation Program</i></p> <p>Ensures accessibility to supportive services for HIV/AIDS infected individuals and family members in the eligible metropolitan statistical area.</p>	\$153,824	\$157,361	\$161,599
<p>Alamo Labor Properties <i>Power of Potential - Homeless Population</i></p> <p>Provides education and training opportunities for homeless individuals. Services include training in life skills, communication, resume writing and job seeking. Services are offered on an ongoing basis through the education and training department at the Transformation Center.</p>	\$117,961	\$159,956	\$159,956



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title <i>Program Name</i> Program Description	FY 2010 Actual	FY 2011 Estimate	FY 2012 Adopted
Alamo Public Telecommunications (KLRN) <i>Early On School Readiness</i> Supports collaborations with health and human service agencies to promote access to family support services, including basic healthcare. Agencies also collaborate through the Community Family Resource and Learning Centers for childcare, adult education, utilities assistance, and food stamps.	N/A	\$358,622	\$358,622
Alamo Public Telecommunications (KLRN) <i>Very Early Childhood Center</i> Provides enrichment workshops, play and learn groups, and opportunities where parents can build healthy, supportive connections with each other. Children will engage in healthy socialization opportunities to develop relationships with playmates, caregivers, and teachers.	\$376,481	\$81,594	\$81,594
Antioch Community Transformation Center <i>Senior Services</i> Provides exercise, social and educational activities, computer classes, and nutritional support to seniors age 60 and over.	\$28,600	\$30,000	\$30,000
Any Baby Can <i>Case Management</i> Provides short-term crisis intervention services and direct assistance to families with infants or children ages birth to 12 years who are medically fragile, chronically ill, developmentally delayed, or disabled. The program provides case management to ensure client's needs are met directly or by referrals to appropriate agencies.	\$73,051	\$73,428	\$73,428
Any Baby Can <i>Prescription Assistance Program</i> Promotes healthier families and serves as a safety net for individuals, families, and children who do not have insurance coverage and need prescription assistance.	\$60,582	\$60,582	\$60,582



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title <i>Program Name</i>	FY 2010 Actual	FY 2011 Estimate	FY 2012 Adopted
Avance-San Antonio <i>Early On School Readiness</i> Supports collaborations with health and human service agencies to promote access to family support services, including basic healthcare. Agencies also collaborate through the Community Family Resource and Learning Centers for childcare, adult education, utilities assistance, and food stamps.	\$167,896	\$173,200	\$173,200
Avance-San Antonio <i>Parent Child Education Program</i> Supports education of parents and children to strengthen families living in the Westside and Southside of San Antonio through two phases: the Parent Child Education curriculum and Personal Growth and Development curriculum. Childcare and transportation are also provided at Carmen Cortez (Avance Family Center) 1103 S. San Jacinto; Mirasol Family Center 4222 El Paso; and Raul Jimenez (Southside) 114 W. Vestal.	\$371,476	\$379,770	\$379,770
Avance-San Antonio <i>School Based Program</i> Provides education for parents and children in order to strengthen families who live in the School District through the nine-month Parent Child Education curriculum and Personal Growth and Development curriculum. Childcare and transportation are also provided. Services are provided at Flanders Elementary School.	\$98,789	\$105,000	\$105,000
Barshop Jewish Community Center <i>Sports for Life</i> Provides adults over fifty years of age with access to fitness and wellness programs. These programs will help seniors remain physically active and aware of health-related news through seminars, athletic clinics, competitive events, and leagues.	N/A	\$50,000	\$50,000



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title	FY 2010	FY 2011	FY 2012
<i>Program Name</i>	Actual	Estimate	Adopted
<i>Program Description</i>			
BEAT AIDS <i>Newly Empowered Women's Shelter</i>	\$75,000	\$50,000	\$50,000
<p>Assists women who are homeless, substance abusers, HIV positive, or recently released from prison. The program will provide transitional housing, social detoxification, and emergency shelter.</p>			
Big Brothers Big Sisters of South Texas <i>Youth Mentoring Program</i>	N/A	\$50,000	\$50,000
<p>Helps children reach their potential through professionally supported one-to-one mentoring relationships. Youth, ages 5 to 17, are involved in developing community and school-based mentoring programs throughout the city with the help of their Big Brother and Big Sister volunteers.</p>			
Boys & Girls Clubs of SA <i>After School Challenge Program - HISD</i>	\$39,614	\$376,328	\$314,350
<p>Provides after school services in San Antonio, Harlandale, and Edgewood Independent School Districts focusing on the following service areas: education and career development, character and leadership growth, arts, health and life skills, and recreation.</p>			
Boys & Girls Clubs of SA <i>College Access</i>	N/A	\$30,250	\$30,250
<p>Offers opportunities to middle and high school-aged youth to facilitate attainment of higher education through a mentoring support system delivered in a one-on-one or small group setting. The program increases knowledge among participants and their parents regarding ways to access financial aid and overcome barriers to college attendance.</p>			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title <i>Program Name</i>	FY 2010 Actual	FY 2011 Estimate	FY 2012 Adopted
Program Description			
Boys & Girls Clubs of SA <i>Youth Development & Summer Care</i> Provides a variety of leadership, educational, community service and cultural enhancement opportunities. Program targets at-risk, primarily minority youth, ages 10 to 14 years old, living in neighborhoods and environments that hinder success in personal and academic achievements. Program focuses on education and career development, character and leadership growth, arts, health and life skills, and recreation.	\$346,439	\$540,000	\$540,000
Boys Town Texas, Inc. <i>Common Sense Parenting & Child Enrichment</i> Provides practical, skill-based parenting programs designed to teach techniques and strategies to address everyday issues of communication, guidance, decision making, relationships, and self control.	\$19,865	\$20,000	\$20,000
Catholic Charities <i>Foster Grandparent Program</i> Engages seniors 60 years of age and older with limited incomes in volunteer service. In partnership with the Children's Shelter, seniors are provided a meaningful experience that meets a critical community need by providing direct caretaker services to abused, neglected or homeless children.	\$33,726	\$40,000	\$40,000
Catholic Charities <i>Retired & Senior Volunteer Program (RSVP)</i> Recruits and places retired persons over 55 years of age in volunteer assignments that address social and economic issues faced by the city. RSVP provides approximately 3,000 volunteers per year to non-profit or governmental agencies and groups.	\$70,700	\$77,000	\$77,000



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title <i>Program Name</i>	FY 2010 Actual	FY 2011 Estimate	FY 2012 Adopted
Catholic Charities <i>Volunteer Income Tax Assistance (VITA)</i>	\$191,598	\$186,051	\$186,051
<p>Provides funding to provide free tax preparation services for low-income households. As part of the San Antonio Coalition for Family Economic Progress, Catholic Charities manages and coordinates volunteer recruitment and outreach. This program contributes to the overall goal of achieving \$61 million in tax refunds returned to San Antonio households in FY 2012.</p>			
Center for Healthcare Services <i>Mental Health Unit</i>	N/A	\$0	\$429,217
<p>The CHCS Mental Health Unit at Haven for Hope will provide a structured environment for 80 Prospect Courtyard males who exhibit significant symptoms of mental illness and/or substance abuse. Proposed services will include psychiatric assessments and follow-up, medication stabilization and monitoring, case management and rehabilitation, benefit procurement and nursing assessments. Success markers will include transition to the Haven for Hope campus or into independent and/or group housing, job placement, obtaining disability benefits and continuous outpatient treatment.</p>			
Center for Healthcare Services <i>Prospects Courtyard</i>	\$443,742	\$1,000,000	\$1,206,765
<p>Provides a safe sleeping environment for chronically homeless men and women over the age of 17 who are skeptical or fearful of seeking shelter. Meals, hygiene needs, payee services, chapel services, and clothing will also be available.</p>			
Center for Healthcare Services <i>Restoration Center</i>	N/A	\$1,000,000	\$1,000,000
<p>Offers sobering, detoxification, and residential services to individuals who come into contact with law enforcement, Emergency Medical Services, jail, and the Courts. This facility creates a continuum of care and treatment for individuals who are substance abusers and frequently homeless.</p>			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title	FY 2010	FY 2011	FY 2012
<i>Program Name</i>	Actual	Estimate	Adopted
<i>Program Description</i>			
Centro Med <i>Activity Center for the Frail and Elderly</i> Provides bilingual/bicultural day care for low-income, non-Medicaid eligible seniors who are physically and mentally frail or incapacitated. Seniors engage in socialization, recreation and educational activities that promote social and physical functioning and emotional well being. Clients are provided a noontime meal through the City's Comprehensive Nutrition Program.	\$120,000	\$129,000	\$129,000
Christian Senior Services <i>Senior Companion Program</i> Helps isolated seniors maintain their health, well-being and independence by providing companionship and minor assistance from a fellow senior, respite to family member caregivers, stipends, and meaningful service activities.	\$50,000	\$57,000	\$57,000
Communities in Schools <i>Stay-In-School</i> Connects schools with community resources in order to help young people successfully learn, stay in school, and prepare for life. CIS-SA is a community facilitator, bringing a wide range of resources into the school to provide support and connections to free or low-cost services and goods.	\$150,000	\$150,000	\$150,000
COSA-Housing & Neighborhood Services <i>Code Compliance</i> Funds four compliance investigators associated with code enforcement, rehabilitation, and revitalization efforts in blighted Community Development Block Grant eligible neighborhoods.	\$157,840	\$157,861	\$157,861
COSA-Parks & Recreation Dept <i>Community Center Summer Extended Hours</i> Funds temporary staff at 22 community centers to provide extended program hours at community centers. The summer recreation program targets low-income high-risk children.	\$199,782	\$199,782	\$199,782



**HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS**

Agency Title	FY 2010	FY 2011	FY 2012
<i>Program Name</i>	Actual	Estimate	Adopted
<i>Program Description</i>			
COSA-Parks & Recreation Dept <i>Summer Outdoor Pool</i> Supports the operation of fifteen City swimming pools. The funding enables days of operation to extend from five days to six days per week from June through August.	\$76,557	\$76,557	\$76,557
COSA-Parks & Recreation Dept <i>Summer Youth Program</i> Funds temporary personnel services to staff Summer Youth Program sites. Program provides professional supervision and recreation opportunities for youth to participate in positive and structured activities.	\$64,086	\$72,640	\$72,640
Daughters of Charity <i>Early Childhood Professional Development</i> Provides quality early childhood services to primarily low income families. Operating year-round, the program provides services to children ages 6 weeks to 12 years old.	\$20,000	\$20,000	\$20,000
Dress for Success <i>Workforce Development/Job Training</i> Provides supportive services to eliminate barriers to employment including job coaching/retention, job development and placement, wage improvement, life skills training and workplace competency training.	\$79,321	\$64,000	\$80,000
East Central Independent School District <i>After School Challenge Program</i> Provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.	\$148,328	\$199,699	\$199,699



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title <i>Program Name</i> Program Description	FY 2010 Actual	FY 2011 Estimate	FY 2012 Adopted
Edgewood Independent School District <i>After School Challenge Program</i> Provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.	\$9,578	\$161,861	\$161,861
Ella Austin Community Center <i>Early Childhood Development</i> Provides scholarships for childcare to low income families, educational age-appropriate toys for children, and staff training and education for teachers to assist them in obtaining their Child Development Accreditation.	\$44,424	\$44,424	\$44,424
Ella Austin Community Center <i>Youth Program</i> Provides youth ages 6 to 21 with civic, educational and self-esteem skills to enable youth to be good citizens, students and family members. The center utilizes a nationally recognized curriculum, academic tutoring, field trips and other enrichment activities to teach youth essential life skills.	N/A	\$50,000	\$50,000
Emergency Child Care <i>Our City Cares</i> Provides emergency childcare assistance to families due to extenuating circumstances such as fire, family violence, or natural disaster.	\$113,148	\$121,598	\$121,598
Family Service Association <i>Early Childhood Professional Development</i> Increases the quality of early care and education and links families to resources and quality childcare options through three components. The first will fund the Child Development Associates (CDA) assessment fee for those teachers who have CDA credentials. The second will maintain the parent resource line to link families to quality child resources. The third will create ten model classroom sites by providing strategic training, mentoring and equipment.	\$270,000	\$270,000	\$270,000



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title			
<i>Program Name</i>	FY 2010	FY 2011	FY 2012
Program Description	Actual	Estimate	Adopted
Family Service Association	\$211,427	\$310,532	\$310,532
<i>Parent Education - Early On/FAST</i>			
Provides intensive training at childcare centers throughout the City as part of the Early On School Readiness Project. In collaboration with school districts, Head Start officials and others work with preschool-aged children and their parents to help young children succeed at home and in school. The FAST program provides families with prevention strategies to prevent substance abuse, delinquency, and school failure. FAST has three major components, including a 10-week multi-family program, monthly follow-up and intervention counseling.			
Family Service Association	\$73,611	\$77,000	\$77,000
<i>Senior Enrichment Services</i>			
Provides senior enrichment services, including geriatric assessments, development of leadership and social networks, and senior case management. This program operates in 19 senior nutrition centers located throughout the City.			
Family Service Association	\$76,349	\$82,800	\$82,800
<i>Summer Care</i>			
Provides comprehensive and educational interactive experiences for youth. Components of the program include life skills training and tutoring. Participants are also made aware of the dangers of substance abuse, school dropout, and gang involvement.			
Family Service Association	\$113,681	\$114,906	\$114,906
<i>Youth Against Gang Activities</i>			
Helps youth build character, develop life skills, resist substance abuse and gang involvement, and develop positive and healthy attitudes through alternative activities, community service projects and prevention education.			



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title <i>Program Name</i> Program Description	FY 2010 Actual	FY 2011 Estimate	FY 2012 Adopted
<p>Family Violence Prevention Services <i>Battered Women's Shelter</i></p> <p>Provides temporary shelter, counseling, and case management services to women and children who have been victims of physical, emotional, or sexual abuse.</p>	\$151,328	\$151,328	\$151,328
<p>Family Violence Prevention Services <i>Community Based Counseling - Haven for Hope</i></p> <p>Provides mental health counseling services for homeless individuals. Counseling is arranged to fit the participants' schedule. Goals of the program include improved residential stability, increased work skills or income, and reduced substance abuse.</p>	\$93,333	\$140,000	\$140,000
<p>George Gervin <i>College Access</i></p> <p>Offers opportunities to middle and high school-aged youth to facilitate attainment of higher education through a mentoring support system delivered in a one-on-one or small group setting. The program increases knowledge among participants and their parents regarding ways to access financial aid and overcome barriers to college attendance.</p>	N/A	\$72,395	\$72,395
<p>Girl Scouts of Southwest Texas <i>Girl Scouts</i></p> <p>Provides leadership programs for school-aged girls in areas such as science and technology, financial literacy, healthy living, environmental leadership and global citizenship.</p>	N/A	\$50,000	\$50,000
<p>Good Samaritan Community Services <i>College Access</i></p> <p>Offers opportunities to middle and high school-aged youth to facilitate attainment of higher education through a mentoring support system delivered in a one-on-one or small group setting. The program increases knowledge among participants and their parents regarding ways to access financial aid and overcome barriers to college attendance.</p>	N/A	\$144,694	\$144,694



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title	FY 2010	FY 2011	FY 2012
<i>Program Name</i>	Actual	Estimate	Adopted
<i>Program Description</i>			
Good Samaritan Community Services <i>Youth Development Services</i> Provides a college preparation and career exploration program for low-income, high-achieving youth that do not meet the eligibility requirements of Alamo Workforce Development.	\$84,845	\$86,428	\$86,428
Goodwill Industries of San Antonio <i>Learn While You Earn</i> Serves participants with disabilities or other barriers to employment through two components: transitional job training and skilled job training. Support services are also provided, including case management.	\$77,575	\$80,145	\$114,493
Guadalupe Community Center <i>Volunteer Income Tax Assistance (VITA)</i> Assists families with obtaining financial self-sufficiency through preparing free income tax returns.	\$18,000	\$18,000	\$18,000
Harlandale Independent School District <i>After School Challenge Program</i> Provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.	\$22,900	\$24,500	\$24,500
Haven for Hope of Bexar County <i>Operations</i> Supports operations and security at Haven for Hope. Haven for Hope of Bexar County serves as the umbrella corporation for more than 70 non-profit and governmental agency partners.	\$880,000	\$1,135,000	\$1,135,000



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title	FY 2010	FY 2011	FY 2012
<i>Program Name</i>	Actual	Estimate	Adopted
<i>Program Description</i>			
Haven for Hope of Bexar County <i>Prospects Courtyard Security</i> Haven for Hope proposes to reintegrate San Antonio's homeless population back into the community through a structured transformational process. Prospects Courtyard is a place to seek relief from the elements, get food, shelter and clothing, and have access to restrooms and showers. The Prospects' Courtyard consists of three types of spaces: indoor, outdoor covered and outdoor uncovered.	\$334,921	\$800,000	\$925,122
Healy Murphy <i>Youth Training Program</i> Assists high school students who are no longer in the public school system in completing graduation requirements. The program provides students with academic and/or vocational training to enable them to return to the public school system or to enter the labor market. The program targets pregnant inner-city individuals ages 14 to 20.	\$332,043	\$335,000	\$335,000
Hispanas Unidas <i>Escuelitas Program</i> Provides an early intervention educational program for young Latinas aimed at preventing teen pregnancy. The key elements of the after school sessions include 1) curriculum to reinforce basic reading, writing, and math skills to develop self-esteem, and to promote personal development; 2) a pool of over 60 Hispanic women who serve as mentors/role models; and 3) direct ties to the public school system.	\$63,462	\$67,090	\$67,090
Hispanic Religious Partnership <i>Hunger Relief</i> Supports collaboration of five churches to provide food, food stamp outreach, and referrals for other services to food-insecure residents.	\$62,754	\$64,959	\$64,959



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title <i>Program Name</i> Program Description	FY 2010 Actual	FY 2011 Estimate	FY 2012 Adopted
JOVEN, Inc. <i>Creando la Vision (Creating the Vision)</i> Promotes academic achievement and character development for 1,600 at-risk youth. Participants are between the ages of 4 to 17 and attend Johnson, DeZavala, Bellaire, Brackenridge, John Glenn, Carroll, and Washington elementary schools, or Anson Jones, Tafolla, and Poe middle schools. JOVEN's goal is to promote educational success by addressing risk factors that lead to delinquency and substance abuse.	\$71,606	\$72,130	\$72,130
Madonna Neighborhood Center <i>Child Care Program</i> Provides an environment for children to achieve developmental milestones and become prepared to enter school. The program provides quality childcare to children two months to thirteen years, allowing parents the opportunity to improve their life skills through education and employment. The program will provide scholarships to working parents in the Edgewood Independent School District that do not qualify for state subsidy.	\$20,572	\$22,500	\$22,500
Madonna Neighborhood Center <i>Youth Development Program</i> Fosters the development of appropriate academic, social, physical, and emotional skills in young, at-risk students.	\$12,421	\$15,000	\$15,000
Mexican American Unity Council <i>Strengthening Families Through Education</i> Provides classes that teach parents how to advocate and participate in their children's education.	\$108,241	\$110,000	\$110,000
North East Independent School District <i>After School Challenge Program</i> Provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities	\$162,565	\$237,810	\$237,810



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title	FY 2010	FY 2011	FY 2012
<i>Program Name</i>	Actual	Estimate	Adopted
<i>Program Description</i>			
Northside Independent School District <i>After School Challenge Program</i> Provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring time, and recreational activities.	\$203,143	\$235,380	\$235,380
Northside Independent School District <i>Early On School Readiness</i> Assists parents in becoming become full partners in their child's education, helps children reach their full potential as learners, and provides literacy training for the parents.	\$81,634	\$99,000	\$99,000
Presa Community Center <i>SKILLS</i> Provides counseling and supervised recreational activities for youth ages 6 to 16 to prevent delinquency and substance abuse.	\$50,028	\$50,110	\$50,110
Presa Community Center <i>Volunteer Income Tax Assistance (VITA)</i> Assists families with obtaining financial self-sufficiency through preparing free income tax returns and provides financial education through Money Smart courses, Home Buyer Education Learning Program, Consumer Credit Counseling, and community fairs throughout the year.	\$27,865	\$28,000	\$28,000
Project Mend <i>Durable Medical Equipment Program</i> Helps low-income, disabled individuals achieve greater mobility and self-sufficiency by providing medical equipment and repair services. Having access to medical equipment allows participants to engage in the daily activities of life such as walking, cooking, and bathing.	\$90,000	\$90,000	\$90,000



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title <i>Program Name</i> Program Description	FY 2010 Actual	FY 2011 Estimate	FY 2012 Adopted
Project QUEST, Inc. <i>Project QUEST</i> Project QUEST is a community-based workforce development program that provides participants job skills training for long-term employment and increased incomes, and develops job placement agreements with local businesses and agencies. Support services are provided to participants while they are in training.	\$1,916,775	\$1,001,454	\$2,000,000
Respite Care of San Antonio <i>Davidson Respite House</i> Supports personnel staffing for the Davidson Respite House (DRH) located at 605 Belknap Place. Respite Care of San Antonio provides support for families of children with developmental disabilities. The DRH is the only licensed emergency shelter in Texas dedicated to the care of children with developmental disabilities.	\$78,000	\$78,000	\$78,000
Respite Care of San Antonio <i>Developmental Daycare Center</i> Supports staffing for the Daycare Program at Christ Episcopal Church located at 301 W. Russell Place that provides short-term care and emergency shelter for children six weeks to six years old with severe developmental disabilities and their siblings. A Pediatric Nurse Practitioner or a Registered Nurse is on site at the Daycare to provide skilled nursing care for all program participants, enabling Respite Care of San Antonio to accept children with complex medical conditions.	\$127,602	\$127,602	\$127,602
San Antonio Aids Foundation <i>Dining for People with HIV/AIDS</i> Provides three hot meals daily to anyone who is HIV infected and in need of meals. Menus are developed in consultation with a registered dietitian from the University Health System with an expertise in HIV/AIDS.	\$100,268	\$100,268	\$100,268



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title	FY 2010	FY 2011	FY 2012
<i>Program Name</i>	Actual	Estimate	Adopted
Program Description			
San Antonio Aids Foundation <i>HOPWA Operations</i> Operates a skilled nursing/hospice facility at 818 E. Grayson. The facility offers 24-hour care to individuals with HIV/AIDS who are not able to care for themselves and do not have resources for such care.	\$305,370	\$308,547	\$312,785
San Antonio Aids Foundation <i>Tenant-Based Rental Assistance</i> Provides long-term housing subsidies to individuals and families with HIV/AIDS.	\$373,171	\$374,007	\$378,245
San Antonio Aids Foundation <i>Transitional Housing</i> Provides transitional housing to HIV-positive individuals with no income that are homeless and/or recently released from prison. SAAF assist individuals with securing income through Social Security benefits or employment. It is also the only transitional housing facility that can accommodate the transgender population.	N/A	\$100,000	\$102,119
San Antonio Community Radio, Inc. <i>KROV Radio</i> Supports San Antonio Community Radio, Inc., a non-profit 501(c)(3) organization committed to providing positive, high quality, innovative, and diverse educational local radio programming.	N/A	\$22,300	\$22,300
San Antonio Family Endeavors <i>Fairweather Lodge</i> Provides employment/vocational training, rehabilitation services and independent living skill training to persons who suffer from clinical mental illness and homelessness. This program operates five transitional living facilities for adults with mental illness.	\$30,000	\$30,000	\$30,000



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title	FY 2010	FY 2011	FY 2012
<i>Program Name</i>	Actual	Estimate	Adopted
<i>Program Description</i>			
San Antonio Family Endeavors <i>School Readiness/Family Endeavors Childcare</i> Provides an affordable, safe, and enriched after school program for children ages 5 to 11. Children are involved in organized activities that promote educational improvement, cultivate creativity, and encourage the development of a positive self-image.	\$114,233	\$125,621	\$125,621
San Antonio Fighting Back <i>Strengthening Youth to Succeed</i> Provides training to caregivers to increase parent involvement in child development. Key program components include capacity building, substance abuse awareness, and understanding the importance of parental involvement in early childhood education.	\$39,817	\$49,379	\$49,379
San Antonio Food Bank <i>Food Bank Kitchen - Haven for Hope</i> Operates a community kitchen for the homeless at the Haven for Hope campus. The kitchen offers meals three times a day, as well as providing a culinary arts training program for job preparedness.	\$90,000	\$1,056,635	\$1,056,635
San Antonio Food Bank <i>Food Stamp Outreach</i> Educates low income residents on nutrition and food stamp service, and provides referrals for needed services.	\$150,000	\$150,000	\$150,000
San Antonio Food Bank <i>Kid Café</i> Offers nutritional meals to school-age children of low-income families.	\$50,000	\$50,000	\$50,000



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title <i>Program Name</i> Program Description	FY 2010 Actual	FY 2011 Estimate	FY 2012 Adopted
San Antonio Food Bank <i>Project Hope</i> Distributes nutritious food and related products to low-income seniors through the City's Comprehensive Nutrition Project locations and home delivery.	N/A	\$405,004	\$405,004
San Antonio Independent Living Services (SAILS) <i>Gateway to Abilities Program</i> Provides planning and case management and assists residents in applying for Social Security Insurance benefits, as well as supportive services such as emergency rent, utility assistance, clothing, and bus passes.	\$100,000	\$100,000	\$100,000
San Antonio Independent School District <i>After School Challenge Program</i> Provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring, and recreational activities.	\$1,063,748	\$1,336,877	\$1,330,377
San Antonio Metropolitan Ministries, Inc. (SAMM) <i>Residential Services - Haven for Hope</i> Provides support for case management to homeless individuals and families at Haven for Hope.	\$490,298	\$736,437	\$1,017,053
San Antonio OASIS <i>OASIS</i> Provides programs in technology and computer literacy, arts, humanities, wellness, and volunteer services for older adults, enabling them to continue their personal growth and service to the community. OASIS also provides intergenerational tutoring to children in grades one through three. OASIS membership is free to anyone 50 years of age or older.	\$28,842	\$70,000	\$70,000



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title <i>Program Name</i> Program Description	FY 2010 Actual	FY 2011 Estimate	FY 2012 Adopted
San Antonio Public Library Foundation <i>Early On/Little Read Wagon</i> Provides resources for the Early Childhood Literacy Initiative aimed at enhancing learning opportunities for children. Emphasis is placed on early literacy skills, brain and language development and enhanced storytelling skills.	\$50,350	\$58,185	\$58,185
San Antonio Youth Centers, Inc. <i>Alamo City YouthBuild</i> Alamo City YouthBuild is a comprehensive education, leadership development, job training, counseling, case management and support program for young adults ages 16 to 24. San Antonio Youth Centers recently joined YouthBuild USA as an affiliated organization.	\$29,509	\$14,755	\$29,509
Seton Home <i>Pathways to Success/Infant Care for Teens</i> Provides on-site day care for children of homeless teens to enable them to attend school or job training, or to complete other educational objectives designed to prepare them for independent living.	\$24,068	\$24,068	\$24,068
Seton Home <i>Safe Shelter</i> Provides safe shelter for teen mothers and their children, allowing them to stay together as a family. The program also helps teen mothers develop tools necessary to gain financial self-sufficiency.	\$50,000	\$30,000	\$30,000
South San Antonio Independent School District <i>After School Challenge Program</i> Provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring, and recreational activities.	\$232,610	\$257,189	\$257,189



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title	FY 2010	FY 2011	FY 2012
<i>Program Name</i>	Actual	Estimate	Adopted
Program Description			
Southwest Independent School District <i>After School Challenge Program</i> Provides extended school day activities that promote academic instruction, increased school attendance, and grade progression. Participating students are offered homework assistance, tutoring, and recreational activities.	\$42,509	\$51,710	\$51,710
St. Paul Lutheran Child Development <i>Program Accreditation</i> Provides partial salary and tuition reimbursement for Associate and Bachelor Degree courses for childcare staff. Funding also provides new educational classroom materials and playground supplies in accordance with accreditation standards and criteria.	\$17,037	\$18,000	\$18,000
St. Peter - St. Joseph's Children's Home <i>Project Ayuda</i> Provides low-income families in crisis with emergency assistance, empowering them to regain control over their lives while strengthening their families. By assessing family skills and identifying new skills, the program helps participants create a functional and independent lifestyle.	\$66,159	\$67,900	\$67,900
Supportive Lending for Emotional Well Being <i>Services for Disabled Women with Cancer</i> Offers free after-care services to uninsured, underinsured, and low-income women in San Antonio. Services include mental health, nutritional, case management, therapy and benefits counseling services.	\$99,993	\$100,000	\$100,000
University of Texas at San Antonio (UTSA) <i>Family First Steps</i> Provides enrichment workshops, play and learn groups, and opportunities where parents can build healthy, supportive connections with each other. Children will engage in healthy socialization opportunities to develop relationships with playmates, caregivers, and teachers.	\$80,000	\$81,595	\$81,595



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title <i>Program Name</i> Program Description	FY 2010 Actual	FY 2011 Estimate	FY 2012 Adopted
University of Texas at San Antonio (UTSA) <i>PREP</i> Offers an intensive mathematics-based summer program conducted at college and university campuses. The eight-week summer academic enrichment program reinforces mathematics and college level topics not offered in high school or middle school. The program identifies high achieving middle and high school students with the potential to become scientists or engineers, and reinforces them in the pursuit of these fields.	\$38,842	\$38,892	\$38,892
Urban 15 Group <i>Cultivation</i> Focuses on movement and drumming classes for seniors to enhance their physical and mental health. Students learn basic dance warm-up, flexibility techniques, breathing, simple yoga, full body coordination and strengthening.	N/A	\$35,131	\$35,131
YMCA of San Antonio <i>Active Older Adults</i> Provides senior services, including strength training to help prevent osteoporosis, chair aerobics for participants restricted to a wheelchair, and swimming programs. Services are provided at the Davis Scott YMCA and the Westside YMCA.	\$298,831	\$308,000	\$308,000
YMCA of San Antonio <i>Y Preschool</i> Provides for year-round infant, toddler, and preschool child care for low-income families. Children learn through play by experiencing a variety of developmentally appropriate activities.	\$153,000	\$153,000	\$153,000
YMCA of San Antonio <i>Y Strong Kids</i> Provides youth services, including baseball, basketball, soccer and swimming to 1,000 disadvantaged youths from 4-15 years of age. Services are provided at the Davis Scott YMCA, Southwestern Bell YMCA, and Westside YMCA.	\$404,176	\$404,176	\$404,176



HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title <i>Program Name</i> Program Description	FY 2010 Actual	FY 2011 Estimate	FY 2012 Adopted
YWCA of San Antonio <i>Early On</i> Supports collaborations with health and human service agencies to promote access to family support services, including basic healthcare. Agencies also collaborate through the Community Family Resource and Learning Centers for childcare, adult education, utilities assistance, and food stamps.	\$126,190	\$122,707	\$122,707
YWCA of San Antonio <i>Mi Carrera</i> Assists female students ages 13 to 19 who are at risk of dropping out of school. The program develops self-esteem, educational and occupational motivation, and parenting skills.	\$39,999	\$40,000	\$40,000
YWCA of San Antonio <i>Parents & Children Together (PACT)</i> Teaches parents and caregivers to interact with their children to increase school readiness and the likelihood of school success. PACT strengthens families by empowering parents to become a child's first teacher by developing the skills necessary to foster healthy, intellectual, emotional, and physical development. Program targets areas in Council Districts 1, 5 and 7.	\$47,874	\$48,235	\$48,235
YWCA of San Antonio <i>Positive Youth Development</i> Serves youth ages 4 to 12 by promoting youth development through character traits and life skills training. Volunteer coaches instill character through sportsmanship training.	\$23,750	\$23,750	\$23,750
YWCA of San Antonio <i>SEED Program</i> Strengthens families by assisting low-income adults living at or below the federal poverty guidelines in developing micro-enterprises that can become viable sources of income. SEED provides training in business development, computer skills, financial literacy, budgeting, and credit management.	\$29,946	\$30,000	\$30,000

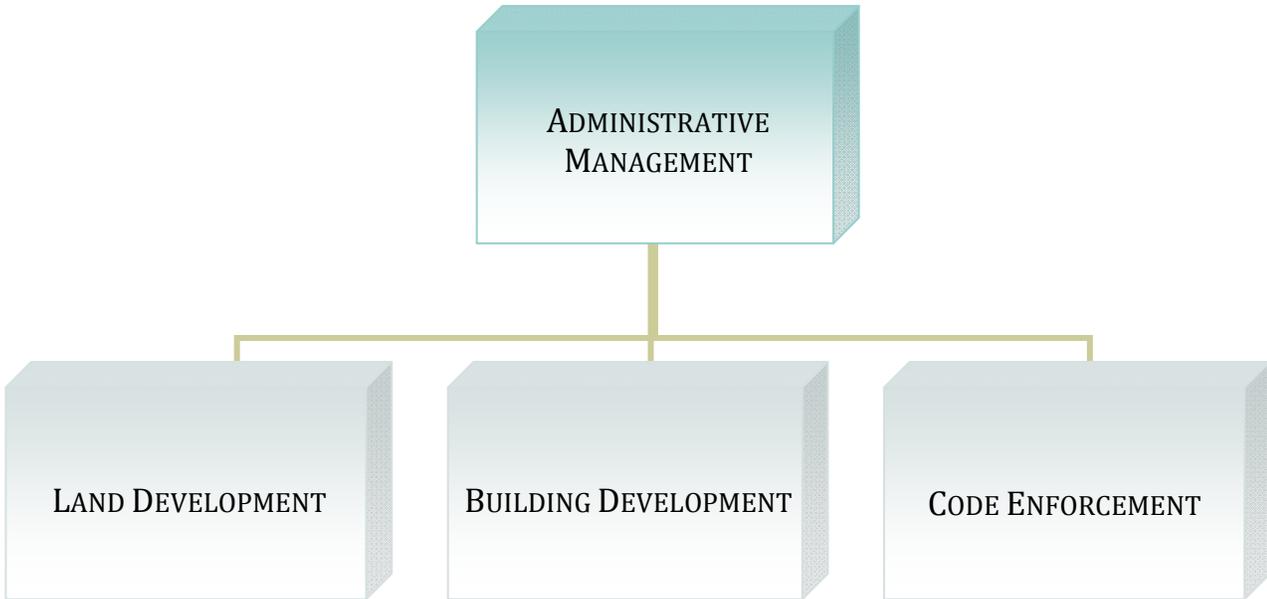


HUMAN AND WORKFORCE DEVELOPMENT SERVICES
ADOPTED FY 2012 FUNDING ALLOCATIONS

Agency Title	FY 2010	FY 2011	FY 2012
<i>Program Name</i>	Actual	Estimate	Adopted
<i>Program Description</i>			
YWCA of San Antonio <i>Senior Connection</i> Enhances physical and mental health for seniors. Program enables seniors to increase knowledge of healthy behaviors, improve physical fitness, and develop computer skills to research fitness and health issues on the internet.	\$83,000	\$87,000	\$87,000
YWCA of San Antonio <i>Teen Volunteer Program</i> Serves teens ages 13 to 19 by providing pre-employment training as well as placement in various organizations and work environments. Training also is provided to employers to ensure participants are provided a beneficial and productive placement.	\$41,116	\$41,116	\$41,116
YWCA of San Antonio <i>Volunteer Income Tax Assistance (VITA)</i> Assists families with obtaining financial self-sufficiency through preparing free income tax returns, in conjunction with providing a comprehensive array of services designed to increase incomes and build assets of participating families and individuals.	\$58,000	\$58,000	\$58,000



DEVELOPMENT SERVICES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	134.00	\$11,274,453
Development Services Fund	214.00	20,560,107
Categorical Grant	4.00	157,861
Total Funding	352.00	\$31,992,421

DEVELOPMENT SERVICES

GENERAL FUND DEVELOPMENT SERVICES FUND

MISSION STATEMENT

PARTNERING WITH OUR COMMUNITY TO BUILD AND MAINTAIN A SAFER SAN ANTONIO.

PROGRAM INFORMATION

The Development Services Department is responsible for protecting the health, safety, and quality of life of the citizens of San Antonio through regulation of land and building development and through enforcement of property maintenance and quality of life related codes. The department seeks to facilitate an efficient and effective development process that supports economic development. These processes include granting authority to develop land, construct, and occupy buildings. More specifically, the department is responsible for rights determination, subdivision mapping/parcel addressing, zoning and subdivision administration, building code enforcement, contractor licensing and registration, landscaping, tree preservation, sign regulation, and traffic impact analysis. Since City development involves partnerships with other City departments and outside agencies, the department seeks to facilitate the coordination of these reviews to provide responsive customer service throughout the development process. In addition to facilitating land and building development, the department manages programs to help ensure minimum quality of life standards on areas such as maintenance of property, dangerous structures, and graffiti. These programs are dedicated to results-oriented and community-driven service delivery to help make San Antonio a vibrant and inviting community where people desire to live, work, and play.

The Department also provides administrative and technical support to boards and commissions that direct and review issues on land development, construction regulations, and property maintenance. These boards include the Board of Adjustment, Building and Fire Codes Board of Appeals, Plumbing and Gas Appeals and Advisory Board, Mechanical Appeals and Advisory Boards, Electrical Board, Zoning Commission, Planning Commission, and Building Standards Board.

GOALS & OBJECTIVES

- ◆ Protect the health, safety, and quality of life of the citizens of San Antonio.
 - Participate in the development of building-related codes at a national level.
 - Adopt and update the latest building-related codes.
 - Continue to operate the Special Inspections Program.
 - Maintain accreditation of the department by International Accreditation Services, Inc.
 - Implement new Building Standards Board.
 - Partner with other City departments to find alternative means to address properties that may be subject to demolition.
 - Support other City development-related initiatives.
- ◆ Improve cycle time.
 - Expand use of electronic plan review.
 - Continue community outreach to educate customers regarding the development process and to identify opportunities to improve cycle time.
 - Enhance the use of TeleNav software for inspectors to improve accountability and efficiency.
 - Streamline and improve code enforcement and graffiti abatement processes.
- ◆ Ensure consistency and quality of services provided.
 - Consolidate all administrative sections of building-related codes currently found in Chapters 6, 10, 16, and 24 in the City Code of San Antonio into one chapter.
 - Consolidate the four building-related appellate boards into one consolidated board for all codes.
 - Increase the percentage of staff with non-mandatory certifications.
 - Conduct two San Antonio Building Codes Academy (SABCA) events and hold monthly in-house staff training programs to ensure all staff receives the required continuing education credits to maintain certifications.
 - Continue to increase cross-training to improve staff's knowledge of developing and maintaining property.

DEVELOPMENT SERVICES

GENERAL FUND DEVELOPMENT SERVICES FUND

GOALS & OBJECTIVES CONTINUED

- Complete final phase of integrating all City departments and outside agencies involved in the development process in the same land development software to eliminate silo software systems.
- ◆ Promote customer service philosophy to facilitate development and maintenance of property.
 - Develop Customer Satisfaction Outreach Program.
 - Expand the use of Event Notification Program.
 - Expand the use of combination inspectors.
 - Continue to facilitate high profile projects.
 - Standardize the communication protocol for Neighborhood Association meetings to include improvements of information distribution and staff follow-up.
 - Improve Code Enforcement TVSA program.
 - Create additional “Code Enforcement Video Vignettes” to be placed on department website, distributed to Neighborhood Associations, and played on TVSA program.

PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

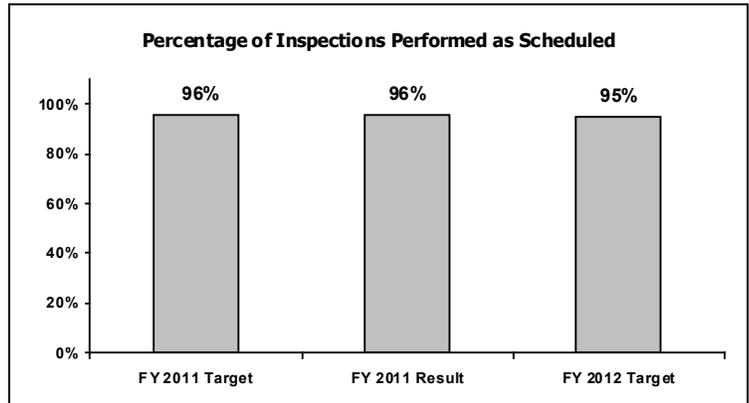
Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Provide major plats technical review within 34 business days	34	17	34
Provide initial residential plan review within 3 business days	3	3	3
Provide complex commercial plan review within 18 business days	18	18	18
Perform 95% of inspections as scheduled	96%	96%	95%
Achieve \$72,000 annually worth of restitution used for graffiti abatement	\$72,000	\$65,568	\$72,000
Volunteers recruited annually for the Community Volunteer Graffiti Program	2,350	2,251	2,400
Close case within 28 days of initial investigation of code violation	32	32	28
Complete initial inspection within 3 days of citizen complaint	3	3	3
Achieve turnaround time of 2 days from initial call to cleanup of all graffiti on the public right-of-way	2	2	2

DEVELOPMENT SERVICES

GENERAL FUND DEVELOPMENT SERVICES FUND

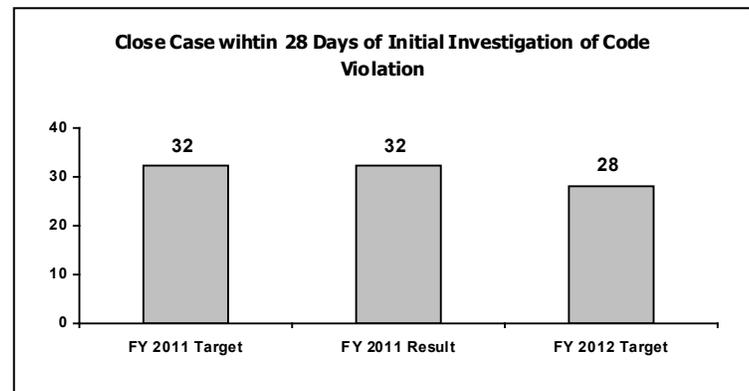
Perform 95% of inspections as scheduled

This measure represents the percentage of building and trade inspections performed as scheduled.



Close case within 28 days of initial investigation of code violation

The Code Enforcement Services Department strives to resolve code violations in a timely manner through education, partnerships and enforcement.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$7,032,415	\$7,150,693	\$7,037,273	\$7,191,967
CONTRACTUAL SERVICES	1,757,694	2,002,016	2,151,996	1,780,426
COMMODITIES	246,601	370,059	315,614	325,273
SELF INSURANCE/OTHER	1,409,873	1,484,217	1,460,167	1,976,787
CAPITAL OUTLAY	2,492	209,888	245,267	0
TOTAL EXPENDITURES	\$10,449,075	\$11,216,873	\$11,210,317	\$11,274,453
AUTHORIZED POSITIONS	135	133	133	134
FULL-TIME EQUIVALENTS	135.00	133.00	133.00	134.00

DEVELOPMENT SERVICES

GENERAL FUND DEVELOPMENT SERVICES FUND

DEVELOPMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$13,235,476	\$12,015,630	\$12,240,025	\$12,572,169
CONTRACTUAL SERVICES	674,302	489,834	405,386	761,408
COMMODITIES	121,261	135,493	97,004	187,870
SELF INSURANCE/OTHER	4,035,698	3,623,944	3,360,306	3,571,728
CAPITAL OUTLAY	0	242,819	243,011	239,446
TRANSFERS	3,589,746	3,107,433	3,107,433	3,227,486
TOTAL EXPENDITURES	\$21,656,483	\$19,615,153	\$19,453,165	\$20,560,107
AUTHORIZED POSITIONS	237	212	212	214
FULL-TIME EQUIVALENTS	237.00	212.00	212.00	214.00

CATEGORICAL GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
Community Development Block Grant	\$157,861	\$0	\$0	\$157,861	\$0
TOTAL	\$157,861	\$0	\$0	\$157,861	\$0

Grant Name: *Community Development Block Grant*

PROGRAM INFORMATION

The City of San Antonio was awarded a \$157,861 grant in FY 2012 by the U.S. Department of Housing and Urban Development. This grant is for the enforcement of codes regarding vacant lots and premises that have been used for illegal dumping or are overgrown with vegetation creating conditions that are harmful to the health, safety, and welfare of the general public. Grant funds will provide for personnel expenses, and for the correction of code violations in blighted CDBG-eligible neighborhoods.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$235,461	\$235,461	\$157,861
TOTAL FUNDING	\$235,461	\$235,461	\$157,861

EXPENDITURES

PERSONAL SERVICES	\$174,840	\$157,861	\$157,861
CONTRACTUAL SERVICES	45,018	65,269	0
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	\$219,858	\$223,130	\$157,861
AUTHORIZED POSITIONS	4	4	4
FULL-TIME EQUIVALENT	4.00	4.00	4.00



DOWNTOWN OPERATIONS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	63.50	\$7,426,346
Market Square Fund	7.00	2,560,379
Parking Fund	102.00	8,883,900
Capital Projects	0.00	2,080,000
Total Funding	172.50	\$20,950,625

DOWNTOWN OPERATIONS

GENERAL FUND MARKET SQUARE FUND PARKING OPERATING & MAINTENANCE FUND

MISSION STATEMENT

THE MISSION OF DOWNTOWN OPERATIONS DEPARTMENT IS TO PROVIDE CENTRALIZED SERVICES FOR EXEMPLARY MAINTENANCE OF THE HISTORIC RIVER WALK AND DOWNTOWN, PROMOTE CULTURAL AND PARKING FACILITIES AND SUPPORT SPECIAL EVENTS THAT HIGHLIGHT THE UNIQUE QUALITIES OF THE HEART OF SAN ANTONIO- A PREMIER DESTINATION TO LIVE, WORK, AND VISIT.

PROGRAM INFORMATION

The Downtown Operations Department includes programs which create and sustain partnerships with numerous City departments, downtown stakeholders, neighborhoods and businesses engaged in the downtown area. The divisions include Administration; Contracts Management; River Walk Maintenance; Downtown Sanitation; Special Use Facilities including La Villita, Market Square, and Spanish Governor's Palace; Municipal Parking which includes management of municipal parking garages, surface lots and meters; and Special Events which includes coordination and implementation of City-sponsored events such as Fiesta. All of these programs and functions are dedicated to the improvement of downtown.

GOALS & OBJECTIVES

- ◆ Enhance the City's prominence as a major visitor destination
 - Continue to manage and maintain the River Walk as a world-class attraction, taking into account any improvements, linkages and expansions
 - Coordinate with the Convention and Visitors Bureau, Paseo del Rio Association (PDRA), Downtown Alliance, Centro San Antonio, contractors, businesses and property owners
- ◆ Enhance River Walk maintenance and implement capital improvements
 - Continue implementation of the River Walk Capital Improvement Project to address aging infrastructure along the historic bend
 - Maintain landscaping and sanitation along the River Walk to ensure a pleasant experience
 - Work with Public Works, San Antonio River Authority and SAWS to ensure an effective and efficient draining and cleaning of the river
 - Work with PDRA and River Walk operators to communicate and address issues in order to minimize impact to business along the River Walk
- ◆ Maximize financial efficiencies and ensure contractual compliance
 - Manage contracts and agreements to maximize service delivery and financial return to the City
 - Monitor financial, budget and performance milestones to ensure fiscal compliance
- ◆ Provide efficient management of municipal parking facilities that support the economic development of downtown
 - Manage parking facilities, lots and services by providing exemplary customer service
 - Implement parking capital repair and replacement program in order to improve parking facilities and enhance the customer experience
- ◆ Maintain downtown parks, sidewalks, and street furniture
 - Provide sanitation services in downtown parks and plazas including Alamo Plaza, Travis Park, HemisFair Park, Milam Park and City Hall
 - Maintain and improve pedestrian environment including sidewalk sanitation and street furniture i.e., benches, lighting, planters, and newspaper boxes
 - Continue to enhance landscaping throughout downtown parks

DOWNTOWN OPERATIONS

GENERAL FUND MARKET SQUARE FUND PARKING OPERATING & MAINTENANCE FUND

GOALS & OBJECTIVES CONTINUED

- ◆ Manage and maintain operations at La Villita, Market Square and Spanish Governor's Palace
 - Promote and improve cultural facilities through programs, interpretive and concession enhancements
 - Enhance Market Square's prominence as a cultural destination for visitors and locals through programming and marketing enhancements
 - Coordinate with tenants and adjacent property owners throughout the facilities
- ◆ Coordinate and implement special events
 - Coordinate and monitor special events produced by the community in the downtown area in order to minimize impact to downtown businesses.
 - Manage logistics for special events in coordination with various City departments including SAPD, Public Works, etc.

PERFORMANCE MEASURE RESULTS

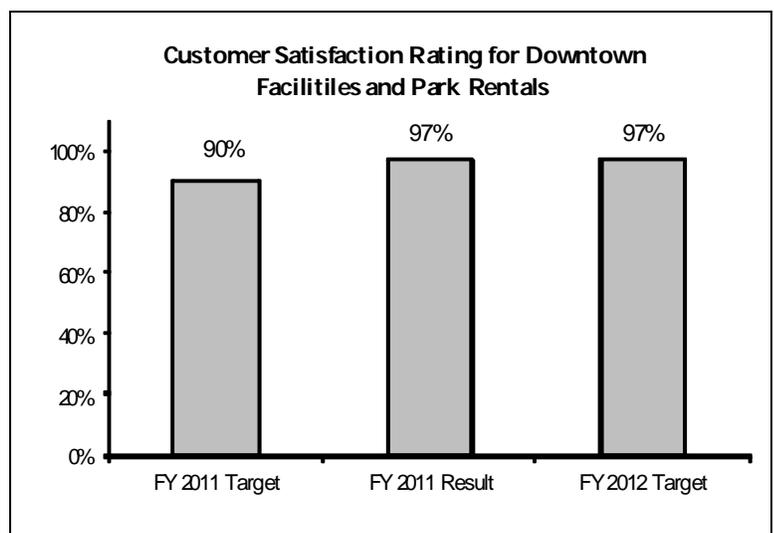
These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Customer satisfaction rating for downtown landscaping	95%	96%	96%
Customer satisfaction rating for downtown facilities and park rentals	90%	97%	97%
Number of Annual Plants planted on the Riverwalk and Downtown*	N/A	N/A	82,500
Number of vehicles parked in City-owned parking facilities*	N/A	N/A	1,729,831
Number of programming/event days at Market Square*	N/A	N/A	138

*These will be new measures in FY 2012

Measure and achieve a 97% customer satisfaction rating for downtown facilities and park rentals

This measure represents customer satisfaction for the rental of downtown facilities and parks.



DOWNTOWN OPERATIONS**GENERAL FUND
MARKET SQUARE FUND
PARKING OPERATING & MAINTENANCE FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$4,092,488	\$3,698,819	\$3,753,357	\$3,431,931
CONTRACTUAL SERVICES	1,949,043	1,855,749	1,611,927	1,916,120
COMMODITIES	450,006	458,239	407,115	467,639
SELF INSURANCE/OTHER	2,120,643	1,356,846	1,588,115	1,483,656
CAPITAL OUTLAY	57,520	0	7,800	0
TRANSFERS	127,000	127,000	127,000	127,000
TOTAL EXPENDITURES	\$8,796,700	\$7,496,653	\$7,495,314	\$7,426,346
AUTHORIZED POSITIONS	81	68	68	64
FULL-TIME EQUIVALENTS	80.50	67.50	67.50	63.50

MARKET SQUARE FUND EXPENDITURES BY CLASSIFICATION

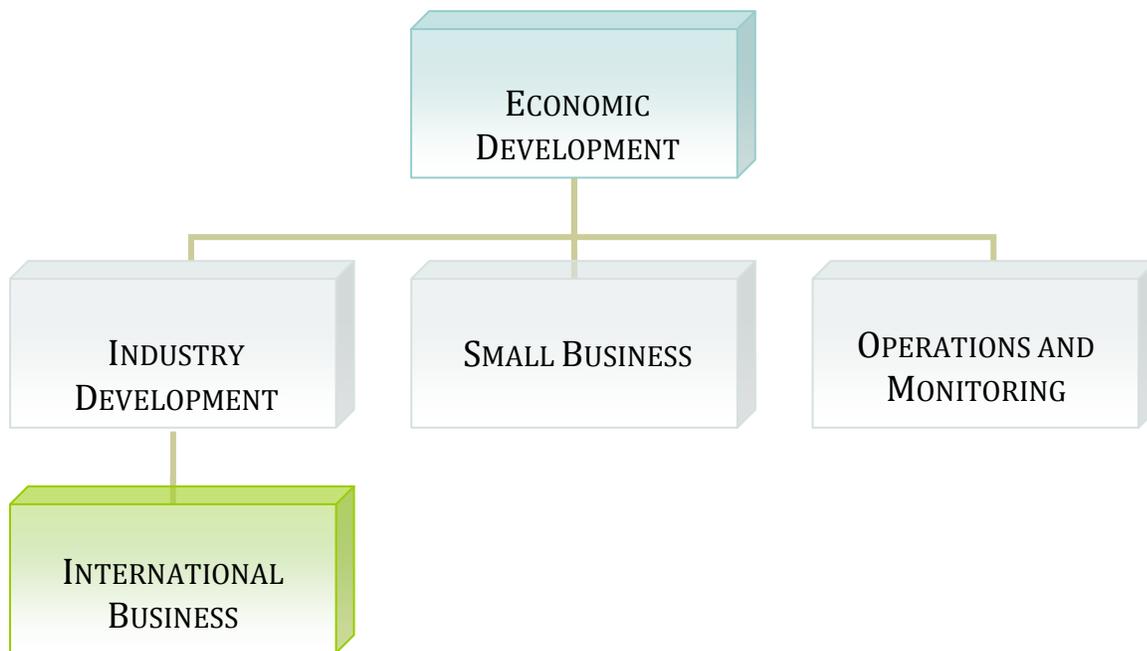
	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$1,772	\$335,657	\$321,163	\$326,814
CONTRACTUAL SERVICES	103,286	688,386	545,686	688,698
COMMODITIES	4,006	50,966	36,152	50,966
SELF INSURANCE/OTHER	131	312,742	326,401	360,183
CAPITAL OUTLAY	0	22,314	24,290	0
OTHER EXPENSES	133,808	702,390	666,730	699,589
TRANSFERS	0	383,006	383,006	434,129
TOTAL EXPENDITURES	\$243,003	\$2,495,461	\$2,303,428	\$2,560,379
AUTHORIZED POSITIONS	0	8	8	8
FULL-TIME EQUIVALENTS	0.00	7.00	7.00	7.00

DOWNTOWN OPERATIONS**GENERAL FUND
MARKET SQUARE FUND
PARKING OPERATING & MAINTENANCE FUND****PARKING FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$4,304,761	\$4,706,552	\$4,552,175	\$4,032,368
CONTRACTUAL SERVICES	426,312	612,602	597,933	1,112,240
COMMODITIES	103,214	198,235	168,059	192,119
SELF INSURANCE/OTHER	1,320,589	1,056,123	1,021,051	866,025
CAPITAL OUTLAY	0	0	16,302	0
TRANSFERS	2,145,195	2,133,285	1,953,569	2,681,148
TOTAL EXPENDITURES	\$8,300,071	\$8,706,797	\$8,309,089	\$8,883,900
AUTHORIZED POSITIONS	127	110	110	94
FULL-TIME EQUIVALENTS	115.00	102.00	102.00	86.00



ECONOMIC DEVELOPMENT



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	26.00	\$2,426,501
Capital Improvements Management Services Fund	8.00	620,996
Economic Development Incentive Fund	0.00	4,000,000
Starbright Industrial Development Corp. Fund	0.00	1,661,641
Delegate Agencies – Workforce Development	0.00	2,427,511
Total Funding	34.00	\$11,136,649

MISSION STATEMENT

TO FOSTER ECONOMIC GROWTH, THROUGH COLLABORATION AND INNOVATION, FOR THE CONTINUED PROSPERITY OF OUR COMMUNITY.

PROGRAM INFORMATION

San Antonio enjoys a diverse industry portfolio that continues to strengthen and build upon the city's historic economic base. Once primarily steeped in military and hospitality industry investment, more diverse industry strengths have emerged in recent years, making San Antonio one of the most recession resistant economies in the country. The Economic Development Department seeks to create a globally competitive and internationally connected environment that supports entrepreneurs and businesses of all sizes toward investment and job creation.

The Economic Development Department focuses on the core functions of industry, international, and small business development.

- ◆ The Office of the Director provides overall strategic, administrative, and programmatic oversight.
- ◆ Working in partnership with the San Antonio Economic Development Foundation and other economic development stakeholders, the Industry Development Division focuses on the retention and expansion of local businesses, including small business growth and the recruitment of new businesses, both domestic and international, in targeted industry clusters. The Industry Development Division also coordinates education and workforce development activities on behalf of the City and conducts economic research and public policy analysis to provide timely, insightful information to policymakers, businesses, and community leaders.
- ◆ The Small Business Office oversees implementation of the Small Business Economic Development Advocacy (SBEDA) Ordinance, which leverages the City's purchasing power to grow small, minority, and women-owned businesses. The Small Business Office assists in identifying City contract opportunities, and works in partnership with the South Central Texas Regional Certification Agency (SCTRCA) in identifying businesses that are eligible for the benefits of the SBEDA Program. The Small Business Office also includes a Small Business Liaison, located at the Development and Business Services Center, who provides business start-up information and assistance with City license and permit requirements.
- ◆ The Operations and Monitoring Division provides comprehensive oversight and support of fiscal, budgetary, and personnel operations. This division also ensures compliance on tax abatement, grant, and delegate agency contracts.

GOALS & OBJECTIVES

- ◆ Support the creation and/or retention of quality jobs and capital investment
 - Develop, implement, and monitor the 2012 Economic Development Foundation Action Plan to ensure an alignment with SA 2020 economic development goals, the continued execution of a robust business retention and expansion program, and a renewed focus on international business development, to include the China Strategic Plan and Foreign Trade Zone program
 - Administer and utilize the Economic Development Incentive Fund (EDIF) and other available incentive programs to attract investment and create/retain jobs in targeted industries that not only meet the living wage standard but create higher-wage job opportunities for San Antonio citizens.
 - Identify strategic investments in the commercialization of innovation-based economic development projects utilizing the recently created San Antonio Economic Development Corporation (SAEDC).
 - Provide assessment/assistance to San Antonio community businesses and organizations to expand their sales base or reach into foreign markets, leveraging existing relationships.
- ◆ Facilitate Small Business Development and Growth
 - Provide business counseling to assist individuals who are interested in starting or expanding a business and need assistance with municipal regulatory issues.
 - Implement systems and satisfy requirements set-forth in the new SBEDA Ordinance.
 - Educate and provide technical assistance in order to promote small business competition on City contracts.

ECONOMIC DEVELOPMENT

GENERAL FUND

PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

2011 Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Percent of projects achieved with a ratio of 10 private dollars invested to every 1 General Fund dollar invested	80%	98%	80%
Number of jobs created and retained through projects assisted by Economic Development Incentives and/or project coordination activities	3,060	4,067	3,000
Client agreement rating that technical assistance on Small Business Economic Development Advocacy (SBEDA) Program requirements increased client opportunities on City contracts	85%	92%	N/A
Customer satisfaction rating for services delivered by the Small Business Liaison	90%	96%	90%
Number of foreign site selector planned visits to promote San Antonio as a destination for relocating or expanding business into the United States	12	12	N/A
Composite score for trade generation from meetings with San Antonio executives and business development professionals	85%	74%	N/A
Composite score for industry cluster trade missions to foreign markets	85%	85%	N/A

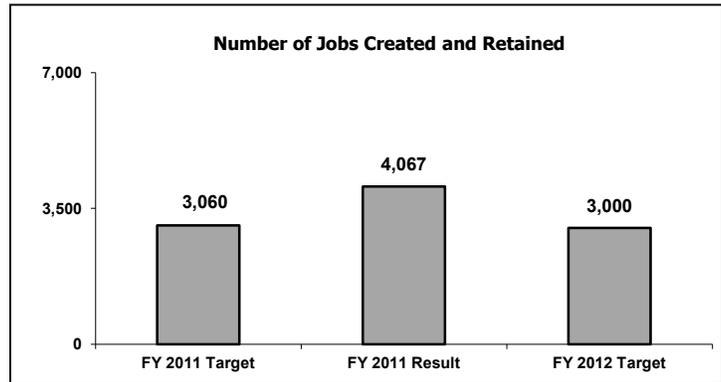
2012 Performance Measure	FY 2012 Target
Percentage of total contract dollars paid to Minority/Women Owned Business Enterprises in relation to Minority/Women Owned Business Enterprise availability	80%
Number of clients receiving business start-up information	1,500 clients
Meet with top San Antonio executives and business development professionals to assess their success in existing international markets, and to assist them to open new global markets.	40 professionals
Organize and conduct trade missions to key international markets to introduce local corporate delegates from our key targeted industries to well-researched potential trade partners promising tangible results. Concurrently, leverage time in the foreign markets to meet with potential foreign investors and site consultants to promote San Antonio as a destination for relocating or expansion into the United States.	5 trade missions

ECONOMIC DEVELOPMENT

GENERAL FUND

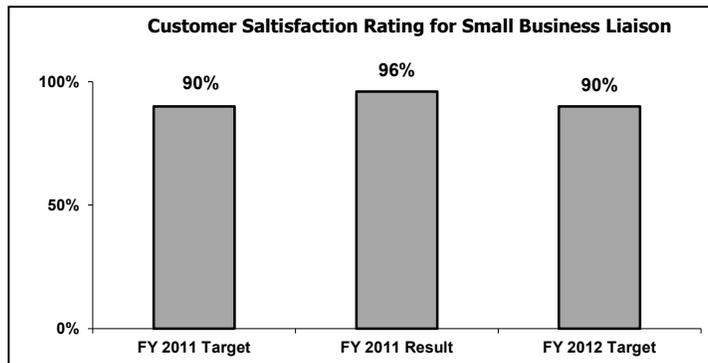
Number of jobs created and retained through projects assisted by Economic Development Incentives and/or project coordination activities

This measure mirrors the job creation measurement that will be required of the Economic Development Foundations service contract with COSA. This measure ensures that San Antonio is aggressive enough to secure major job creation projects annually and is working with partners to effectively promote San Antonio.



Customer satisfaction rating for services delivered by the Small Business Liaison

This measure evaluates customer satisfaction with the services received from our Small Business Liaison. The Small Business Liaison provides one-on-one counseling on starting a new business.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$1,903,369	\$2,005,680	\$1,956,191	\$1,961,527
CONTRACTUAL SERVICES	255,368	233,672	232,858	317,888
COMMODITIES	39,400	50,407	49,213	50,407
SELF INSURANCE/ OTHER	114,600	107,134	110,698	96,679
CAPITAL OUTLAY	398	0	0	0
TOTAL EXPENDITURES	\$2,313,135	\$2,396,893	\$2,348,960	\$2,426,501
AUTHORIZED POSITIONS	28	27	27	26
FULL-TIME EQUIVALENTS	28.00	27.00	27.00	26.00

ECONOMIC DEVELOPMENT

SMALL BUSINESS ECONOMIC DEVELOPMENT ADVOCACY CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND

PROGRAM INFORMATION

The Capital Improvement Management Services Small Business Team assists local business development and increases City contract competition in the 2007-2012 Bond Program and in other areas. This team promotes utilization of small, minority and women-owned businesses through contracting which reduces disparity. Finally, the team will assist in the implementation of a prime and subcontractor utilization compliance system, a module of the City's new contract management technology system.

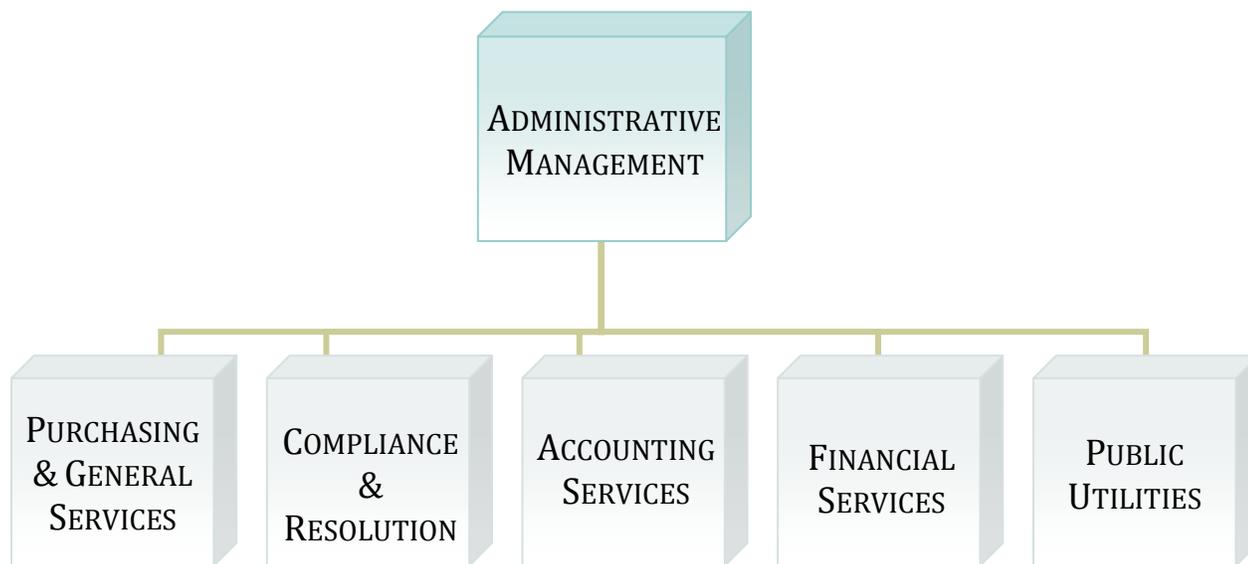
SMALL BUSINESS ECONOMIC DEVELOPMENT ADVOCACY CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL*	BUDGET*	ESTIMATED*	ADOPTED*
	FY 2010	FY 2011	FY 2011	FY 2012
PERSONAL SERVICES	\$367,385	\$541,168	\$537,329	\$514,471
CONTRACTUAL SERVICES	5,597	45,500	1,058	45,500
COMMODITIES	1,064	10,700	2,712	10,700
SELF INSURANCE/OTHER	60,290	67,082	65,069	50,325
CAPITAL OUTLAY	0	0	50	0
TOTAL EXPENDITURES	\$434,336	\$664,450	\$606,218	\$620,996
AUTHORIZED POSITIONS	7	8	8	8
FULL-TIME EQUIVALENTS	7.00	8.00	8.00	8.00

*Funding for the Small Business Economic Development Advocacy budget is part of the Capital Improvements Management Services Fund budget.



FINANCE



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	97.00	\$7,581,226
Purchasing and General Services Fund	41.00	4,826,342
Self-Insurance Workers' Compensation	3.00	225,015
Total Funding	141.00	\$12,632,583

MISSION STATEMENT

THE DEPARTMENT OF FINANCE HAS THE FIDUCIARY RESPONSIBILITY TO SAFEGUARD THE CITY'S FINANCIAL ASSETS AND MANAGE ITS FINANCIAL RESOURCES IN ACCORDANCE WITH THE GOALS OF THE CITY COUNCIL, CITY MANAGER AND IN COMPLIANCE WITH APPLICABLE LAWS AND GENERALLY ACCEPTED ACCOUNTING AND FINANCIAL PRINCIPLES.

PROGRAM INFORMATION

The Department of Finance oversees the operational and capital finances of a \$2.0 billion municipal corporation and manages the City's financial assets and resources in accordance with the goals established by City Council, the City Manager, and in compliance with applicable laws, principles, rules, and regulations promulgated by regulatory agencies of municipal finance.

The Department is organized into five areas: Accounting Services, Financial Services, Public Utilities, Compliance and Resolution Services, and Purchasing & General Services.

- ◆ Accounting Services supports all City departments by managing and controlling financial transactions, payroll, accounts receivables and payables, grants accounts, as well as ensuring conformance with the City's budgetary limits and specifications. Accounting Services also prepares the City's financial statements, Comprehensive Annual Financial Report, and Single Audit Reports and has financial oversight of the City's Liability Program, Workers' Compensation Program, and Employee Benefits Programs.
- ◆ Financial Services manages the City's debt, banking services, and investment portfolio as well as the City's cash collection activities and ad valorem tax administration. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. On its general obligation debt, the City is rated "AAA", "Aaa", and "AAA" by Standard & Poor's Ratings Services, a Standard & Poor's Financial Services LLC business ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively.
- ◆ Public Utilities provides regulatory oversight of the City-owned utilities CPS Energy (CPS) and the San Antonio Water System (SAWS) and telecommunications companies operating within the City of San Antonio. Oversight includes review of debt transactions, rates, and the development of policies relating to CPS and SAWS. The Office monitors compliance with state and federal laws, regulations, and monitors and performs analysis of pertinent state and federal legislation and proposed regulations.
- ◆ Compliance and Resolution Services ensures compliance of the City's Hotel Occupancy Tax (HOT) and licensing collections as well as conducts program reviews to improve the City's business operations and delivery of services.
- ◆ Purchasing provides support services to other City departments. Responsibilities include centralized procurement of services; supplies and equipment for all City activities; assistance with preparation of professional service contracts; printing and reproduction services and mail services.

GOALS & OBJECTIVES

- ◆ Enhance the quality and efficiency by which financial services are delivered to the citizens, City departments, outside governmental agencies, and vendors.
 - Provide timely and accurate financial reports (CAFR, Single Audits, Continuing Disclosure, Bond Disclosure and Investment Reports).
- ◆ Continue comprehensive review, analysis and evaluation of debt management, portfolio investment management and banking services.
 - Evaluate investment and financing opportunities in order to generate revenue, reduce costs and/or refinance existing debt to achieve interest savings.

GOALS & OBJECTIVES CONTINUED

- ◆ Exercise regulatory/financial oversight over the City-owned utilities, CPS Energy (CPS), and San Antonio Water System (SAWS).
 - Review and provide recommendations on proposed rate adjustments.
 - Review and provide recommendations on proposed debt transactions.
 - Coordinate other financial and utility matters.
 - Coordinate the development of policies related to the ownership of the utilities by the City.
- ◆ Procure products and services at the best price, best value, and best quality in a timely fashion with maximum opportunities for Small, Minority and Women-owned businesses, in accordance with City Council policies.
 - Increase opportunities for participation in the Small Business Economic Advisory Program and achieve departmental goals for awarding contracts to underutilized businesses.
 - Review and reengineer procurement and contract processes.
 - Provide training to City staff regarding purchasing and contracting policies.
 - Conduct business review and validation of procurement technology.
 - Promote and foster centralized shared contract services to achieve efficiency and improve consistency in supporting contracting needs of client departments.
- ◆ Support City departments by providing high quality printing and mail services in an efficient, convenient, and cost-effective manner while providing the highest level of customer service.
- ◆ Monitor proposed federal and state legislation and/or agency rule making to include filing written comments and providing oral testimony.
- ◆ Ensure compliance with HOT collections, alcoholic beverage and coin-operated amusement machine license renewals, and permit requirements for all applicable businesses through on-site inspections.
 - Monitor HOT reports and conduct inspections and training of hoteliers as necessary.
 - Monitor alcoholic beverage license renewals and conduct on site inspections and issue warning citations as applicable.
 - Conduct no-notice inspections of coin-operated amusement machines.

PERFORMANCE MEASURE RESULTS

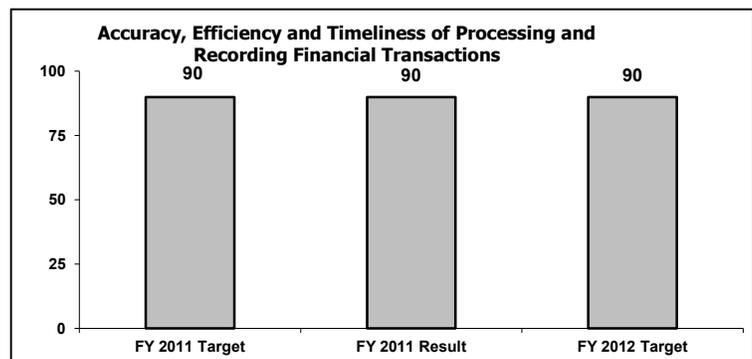
These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Achieve composite score of 90 in accuracy, efficiency and timeliness of processing and recording financial transactions in support of the City’s financial operations.	90	90	90
Achieve composite score of 89 in the ability to plan, direct, monitor and control the financial resources in the City of San Antonio.	87	89	89
Percentage of print jobs completed satisfactorily	95%	99.5%	95%
Average number of contracts by Procurement Specialist and/or Contract Coordinator (formal, informal, annuals, discretionary)*	77	124.6	N/A
Percentage of City purchases utilizing annual contracts	N/A	N/A	55%

*Replaced by percentage of City purchases utilizing annual contracts in FY 2012

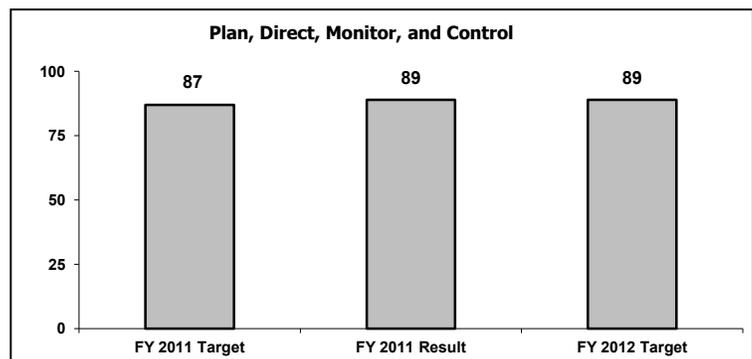
Achieve composite score of 90 in accuracy, efficiency and timeliness of processing and recording financial transactions in support of the City’s financial operations

The composite score is comprised of 4 departmental indicators that measure the accuracy, efficiency and timeliness of recording financial transactions.



Achieve composite score of 89 in the ability to plan, direct, monitor and control the financial resources in the City of San Antonio

The composite score is comprised of three departmental indicators that measure the quality and timeliness of financial reporting.



FINANCE

GENERAL FUND/PURCHASING & GENERAL SERVICES FUND/WORKER'S COMPENSATION FUND

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$6,186,903	\$6,696,874	\$6,539,997	\$6,816,457
CONTRACTUAL SERVICES	223,166	366,947	264,005	403,098
COMMODITIES	25,246	51,992	19,200	64,282
SELF INSURANCE/OTHER	399,215	339,887	474,645	297,389
CAPITAL OUTLAY	1,433	0	0	0
TOTAL EXPENDITURES	\$6,835,963	\$7,455,700	\$7,297,847	\$7,581,226
AUTHORIZED POSITIONS	90	93	93	97
FULL-TIME EQUIVALENTS	90.00	93.00	93.00	97.00

PURCHASING AND GENERAL SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$2,788,574	\$3,154,009	\$2,908,039	\$3,039,881
CONTRACTUAL SERVICES	462,394	510,807	550,328	502,698
COMMODITIES	20,363	21,709	37,096	27,588
SELF INSURANCE/OTHER	306,274	329,328	333,335	290,501
CAPITAL OUTLAY	19,171	2,306	3,400	0
COMMODOTIES FOR RESALE	1,071,468	1,170,091	1,157,118	965,674
TOTAL EXPENDITURES	\$4,668,244	\$5,188,250	\$4,989,316	\$4,826,342
AUTHORIZED POSITIONS	42	43	43	41
FULL-TIME EQUIVALENTS	42.00	43.00	43.00	41.00

SELF-INSURANCE WORKERS' COMPENSATION EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$216,570	\$210,480	\$173,127	\$209,240
CONTRACTUAL SERVICES	0	3,403	3,403	3,403
SELF INSURANCE/OTHER	11,003	10,486	10,486	9,260
CAPITAL OUTLAY	0	0	0	3,112
TOTAL EXPENDITURES	\$227,573	\$224,369	\$187,016	\$225,015
AUTHORIZED POSITIONS	3	3	3	3
FULL-TIME EQUIVALENTS	3.00	3.00	3.00	3.00





FIRE

APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	1,773.00	\$239,301,236
Categorical Grants	11.00	4,608,489
Capital Projects	0.00	22,057,514
Total Funding	1,784.00	\$265,967,239

MISSION STATEMENT

TO PROVIDE THE HIGHEST LEVEL OF PROFESSIONAL SERVICE TO THE PUBLIC BY PROTECTING LIVES, PROPERTY, AND THE ENVIRONMENT WHILE PROVIDING LIFE SAFETY COMMUNITY EDUCATION.

PROGRAM INFORMATION

The Fire Department provides fire prevention, fire suppression, emergency medical service, emergency management, and rescue services to the public. The department conducts inspections for building safety, issues permits, investigates fires of suspicious nature, maintains firefighting apparatus and equipment, receives and dispatches calls for fire and medical services, trains departmental personnel, conducts community education, and coordinates the homeland security/emergency preparedness efforts of the City.

GOALS & OBJECTIVES

- ◆ To provide for the safety and welfare of all Fire Department Personnel.
 - By implementing a mandatory wellness program that is based upon the International Association of Firefighters/International Association of Fire Chief's Fire Service Joint Labor Management Wellness-Fitness Initiative.
 - By providing a Safety Division responsible for the safety and welfare of personnel both on or off the incident scene.
 - By providing accident and injury trend analysis.
 - By providing state of the art apparatus and equipment.
 - By providing personal, protective clothing and gear to each firefighter.
 - By providing extensive training to Fire Department Personnel, including Firefighters, Paramedics and Dispatchers.
- ◆ To ensure appropriate levels of staffing in order to provide for the safety of the community and Firefighters.
 - By maintaining 4-person manning on all Engines, Ladders, Platforms and Trucks.
 - By providing 10-person manning at Communications, affording us to actively monitor fire ground tactical channels for safety and provide direct communication with the incident commander.
 - By continuing effective applicant processing in order to fill vacant positions quickly, while maintaining the Department's high standards of selecting applicants during the hiring process.
 - By remaining deeply committed to the maintenance of a highly qualified, motivated and diverse work force that reflects the demographic makeup of the community.
- ◆ To provide for the safety and welfare of the community through educational and code enforcement efforts.
 - By inspecting buildings to detect and eliminate fire and safety hazards.
 - By educating the public on fire safety and emergency preparedness.
 - By intervening in the fire-setting behavior of children.
 - By actively participating in community service programs.
 - By promoting and participating in preventive and health-based community outreach programs that include, but are not limited to: bicycle helmet use and safety, stroke awareness, and CPR class sessions for adults and elementary-aged students.
 - By implementing the San Antonio Flood Emergency (SAFE) Program.
- ◆ To reduce emergency response times.
 - By adding and strategically locating fire fighting companies and Emergency Medical Service (EMS) units.
 - By using technology and procedural changes to lower call processing, turnout and travel times.
 - By working closely with all City departments to prepare for increased service demands in new and expanding areas.
 - By developing and implementing programs designed to reduce ALS response times and increase Advance Life Support (ALS) ambulance availability such as the Fire ALS Program and the Fire Medical Response Program.
 - By evaluating and adjusting Fire Department dispatch and deployment practices.

GOALS & OBJECTIVES CONTINUED

- ◆ To focus on long range planning in order to ensure that the highest possible level of Fire and EMS services are provided to the citizens of our community.
 - By continuing to address the Department's future needs through a Master/Strategic planning process.
 - By continuously progressing towards achieving the Department's vision to be a service-driven nationally recognized leader in providing emergency services with exceptional leadership, open communication, state of the art resources, and a healthy, highly trained, motivated workforce.
- ◆ To provide homeland security response capabilities.
 - By evaluating and enhancing Weapons of Mass Destruction (WMD) response capabilities.
 - By educating, training, and equipping response personnel to respond effectively to isolated and widespread emergencies.
 - By implementing and planning the coordination of homeland security efforts with local, regional, state, and federal agencies.
 - By working with mutual aid partners on a routine basis to develop safe and effective multi-jurisdictional response procedures, communication procedures and operational practices.
- ◆ To enhance Operational and Service capabilities.
 - By seeking outside resources through grants, foundations, and other governmental agencies.
 - By creating community based programs to deliver quality city/emergency/fire services.
- ◆ To enhance the Department's facilities and equipment.
 - By continuing a facility maintenance program that provides for preventive and routine maintenance, as well as station renovation, and station replacement in order to reduce maintenance costs.
 - By replacing and maintaining support vehicles and supplies through the optimization of information management systems.
- ◆ To improve department operations by enhancing efficiency and employee performance.
 - By utilizing civilian support staff to optimize productivity of uniform staff.
 - By finding innovative ways to apply new and existing technology.
 - By routinely creating, reviewing, and revising emergency procedures.
 - By providing high quality training to department personnel.
 - By providing consistent high quality supervision, direction and control to department personnel.
 - By establishing performance standards and preparing employees to be successful in attaining and maintaining exceptional performance levels.

PERFORMANCE MEASURE RESULTS

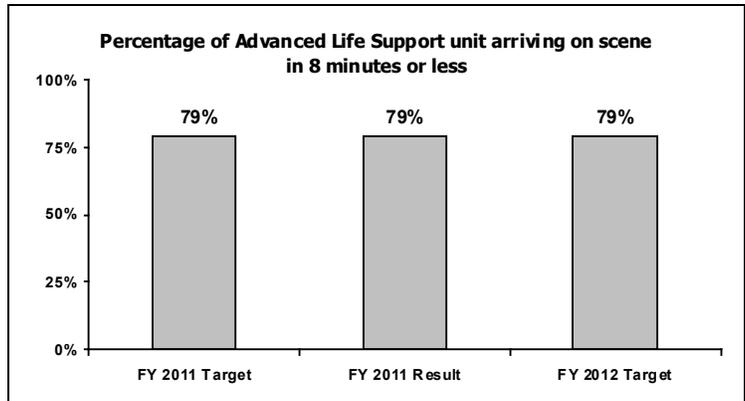
These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Percentage of all medical calls responded to by Fire units	52%	70%	65%
Average response time to emergency incidents from dispatch to arrival (in minutes)	5.9	5.8	N/A
Average response time to emergency incidents from call intake to arrival (in minutes)*	N/A	7.98	7.83
Percentage of time Advanced Life Support unit arrives on scene in 8 minutes or less (Response to Arrival)	79%	79%	79%
Percentage of time first unit/ladder arriving on scene within 5 minutes of response (Response to Arrival)	68%	68%	68%
Customer satisfaction rating for public education presentations and training sessions	98%	98%	98%
Average number of fire prevention inspections performed per day per Fire Prevention Inspector	7	10	10

*New Measure in FY 2012 due to CAD/RMS system capabilities

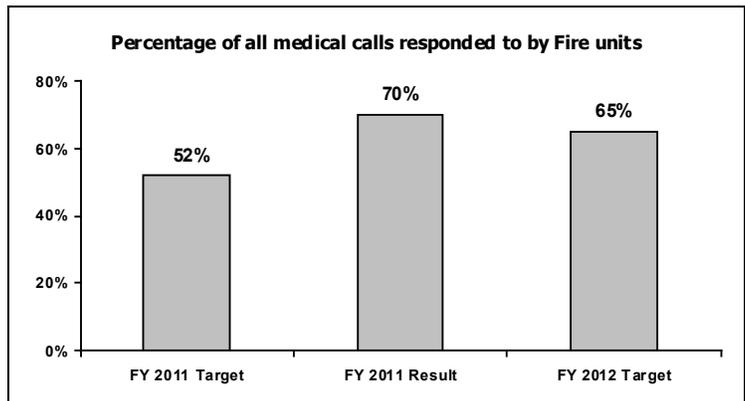
Percentage of Advanced Life Support unit arriving on scene in 8 minutes or less

This measure represents the percentage of Advance Life Support units (Fire engine or EMS unit) that arrive on the scene in 8 minutes or less.



Percentage of all medical calls responded to by Fire Units

This measure represents the percentage of medical calls that are responded to by a Fire Engine or Truck instead of a medical unit.



FIRE**CATEGORICAL GRANTS****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$186,530,483	\$196,545,693	\$195,537,574	\$200,957,646
CONTRACTUAL SERVICES	8,488,226	9,086,530	9,254,530	9,384,262
COMMODITIES	4,880,058	4,709,384	5,264,600	4,605,919
SELF INSURANCE/OTHER	23,421,025	23,978,192	24,229,405	22,933,231
CAPITAL OUTLAY	1,325,889	324,781	358,679	33,540
TRANSFER OUT	207,517	1,762,712	1,762,212	1,386,638
TOTAL EXPENDITURES	\$224,853,198	\$236,407,292	\$236,407,000	\$239,301,236
AUTHORIZED POSITIONS	1,762	1,769	1,769	1,773
FULL-TIME EQUIVALENTS	1,762.00	1,769.00	1,769.00	1,773.00

CATEGORICAL GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
Emergency Management Performance Grant – 2012	\$231,380	\$0	\$0	\$231,380	\$0
Metropolitan Medical Response System (MMRS) – 2009	209,078	0	0	209,078	0
Metropolitan Medical Response System (MMRS) – 2010	317,419	0	0	317,419	0
Southwest Texas Regional Advisory Council (STRAC)	0	30,000	0	30,000	0
State Homeland Security Program (SHSP) – 2009	45,542	0	0	45,542	0
State Homeland Security Program (SHSP) – 2010	177,157	0	0	177,157	0
Urban Area Security Initiative (UASI) – 2009	3,359,077	0	0	3,359,077	0
Urban Area Security Initiative (UASI) – 2010	238,836	0	0	238,836	0
TOTAL	\$4,578,489	\$30,000	\$0	\$4,608,489	\$0

Grant Name: *Emergency Management Performance Grant 2011***PROGRAM INFORMATION**

The Emergency Management Performance Grant is a federal grant administered by the Texas Division of Emergency Management to support operational cost of San Antonio Office of Emergency Management (SAOEM). The SAOEM is responsible for the City's emergency planning efforts, which includes natural, man-made, and technological disasters, and acts of terrorists involving Weapons of Mass Destruction. These planning efforts are accomplished through the development, review and continual updating of 22 written functional annexes and one basic emergency response plans and requires extensive and ongoing coordination with most City departments, state and federal offices, and outside agencies to provide the expert planning efforts required of a major city. The grant period is September 2011 through October 2012.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Emergency Management Agency and the Department of Homeland Security	\$0	\$0	\$231,380
TOTAL FUNDING	\$0	\$0	\$231,380

EXPENDITURES

PERSONAL SERVICES	\$0	\$0	\$231,380
TOTAL EXPENDITURES	\$0	\$0	\$231,380

AUTHORIZED POSITIONS	2	2	2
FULL-TIME EQUIVALENTS	2.00	2.00	2.00

FIRE**CATEGORICAL GRANTS****Grant Name: Metropolitan Medical Response System (MMRS) Grant—2009****PROGRAM INFORMATION**

The Metropolitan Medical Response System (MMRS) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant support the integration of emergency management, health and medical systems into a coordinated response to mass casualty incidents caused by any hazard. The San Antonio Office of Emergency Management utilizes these funds to enhance regional medical emergency planning and preparedness, maintenance of pharmaceuticals, equipment and supplies caches, ongoing training and exercise efforts. The grant period is August 2009 through April 2012.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL –Federal Emergency Management Agency and the Department of Homeland Security	\$6,824	\$105,319	\$209,078
TOTAL FUNDING	\$6,824	\$105,319	\$209,078

EXPENDITURES

PERSONAL SERVICES	\$6,824	\$0	\$23,176
CONTRACTUAL SERVICES	0	18,525	6,475
COMMODITIES	0	79,729	116,388
OTHER EXPENDITURES	0	104	0
CAPITAL OUTLAY	0	6,961	63,039
TOTAL EXPENDITURES	\$6,824	\$105,319	\$209,078

Grant Name: Metropolitan Medical Response System (MMRS) Grant—2010**PROGRAM INFORMATION**

The Metropolitan Medical Response System (MMRS) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant support the integration of emergency management, health and medical systems into a coordinated response to mass casualty incidents caused by any hazard. The San Antonio Office of Emergency Management utilizes these funds to enhance regional medical emergency planning and preparedness, maintenance of pharmaceuticals, equipment and supplies caches, ongoing training and exercise efforts. The grant period is August 2010 through July 2012.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL –Federal Emergency Management Agency and the Department of Homeland Security	\$0	\$317,419	\$317,419
TOTAL FUNDING	\$0	\$317,419	\$317,419

EXPENDITURES

PERSONEL SERVICES	\$0	\$30,000	\$30,000
CONTRACTUAL	0	5,000	5,000
COMMODITIES	0	75,000	75,000
CAPITAL OUTLAY	0	207,419	207,419
TOTAL EXPENDITURES	\$0	\$317,419	\$317,419

FIRE**CATEGORICAL GRANTS****Grant Name:** *Southwest Texas Regional Advisory Council (STRAC) Grant***PROGRAM INFORMATION**

This grant consists of Texas Department of State Health Services funds administered by the South Texas Regional Advisory Council. This grant will provide equipment and supplies related to patient care. The Emergency Medical Services Division uses the funding to supplement equipment and supplies purchased to be used in first line care of transported patients and for the improvement of communication abilities between the medic units and the dispatch center. The grant period is September 1, 2011 through August 31, 2012.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

STATE – Department of State Health Services;
Division of Emergency Management

	Actual 2010	Estimated 2011	Adopted 2012
STATE – Department of State Health Services; Division of Emergency Management	\$29,167	\$35,754	\$30,000
TOTAL FUNDING	\$29,167	\$35,754	\$30,000

EXPENDITURES

CONTRACTUAL SERVICES	\$0	\$23,521	\$0
COMMODITIES	2,761	372	0
SELF INSURANCE/OTHER EXPENDITURES	8,174	0	0
CAPITAL OUTLAY	18,232	11,860	30,000
TOTAL EXPENDITURES	\$29,167	\$35,754	\$30,000

Grant Name: *State Homeland Security Program (SHSP) Grant—2009***PROGRAM INFORMATION**

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of a Weapon of Mass Destruction. In 2008, the Law Enforcement Terrorism Protection Program (LETPP) was consolidated with this grant program with the requirement that 25% of the total funding be utilized to support law enforcement activities. The grant period is August 2009 through April 2012.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL –Federal Emergency Management
Agency and the Department of Homeland Security

	Actual 2010	Estimated 2011	Adopted 2012
FEDERAL –Federal Emergency Management Agency and the Department of Homeland Security	\$88,819	\$139,444	\$45,542
TOTAL FUNDING	\$88,819	\$139,444	\$45,542

EXPENDITURES

CONTRACTUAL SERVICES	\$14,092	\$23,796	\$0
COMMODITIES	74,727	121,871	43,292
CAPITAL OUTLAY	0	0	2,250
TOTAL EXPENDITURES	\$88,819	\$139,444	\$45,542

FIRE**CATEGORICAL GRANTS****Grant Name:** *State Homeland Security Program (SHSP) Grant—2010***PROGRAM INFORMATION**

The State Homeland Security Program (SHSP) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. Funds from this grant will provide first responder equipment supplies, pharmaceuticals and training to several pertinent City departments to participate in National efforts to combat terrorism, in particular, the use of a Weapon of Mass Destruction. In 2008, the Law Enforcement Terrorism Protection Program (LETPP) was consolidated with this grant program with the requirement that 25% of the total funding be utilized to support law enforcement activities. The grant period is August 2010 through July 2012.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL –Federal Emergency Management Agency and the Department of Homeland Security	\$0	\$0	\$177,157
TOTAL FUNDING	\$0	\$0	\$177,157

EXPENDITURES

CONTRACTUAL SERVICES	\$0	\$0	\$93,334
COMMODITIES	0	0	32,814
CAPITAL OUTLAY	0	0	51,009
TOTAL EXPENDITURES	\$0	\$0	\$177,157

Grant Name: *Urban Area Security Initiative (UASI) Grant—2009***PROGRAM INFORMATION**

The Urban Area Security Initiative (UASI) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. The UASI grant program is designed to provide multi-jurisdictional/multi-discipline funding to support Homeland Security Presidential Directives. This grant will provide funding for planning, training and equipment as outlined in the San Antonio Urban Area (SAUA) Strategic Plan and Charter. Critical mission areas within the plan include information gathering and sharing, interoperable communications, protecting critical infrastructure, and emergency management activities to include preparedness, mitigation, response, and recovery. The grant period is August 2009 through April 2012.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL –Federal Emergency Management Agency and the Department of Homeland Security	\$129,772	\$808,102	\$3,359,077
TOTAL FUNDING	\$129,772	\$808,102	\$3,359,077

EXPENDITURES

PERSONAL SERVICES	\$45,706	\$235,338	\$456,608
CONTRACTUAL SERVICES	2,989	117,513	932,347
COMMODITIES	0.00	37,168	963,450
OTHER EXPENDITURES	17,952	48,049	0
CAPITAL OUTLAY	63,125	370,034	1,006,672
TOTAL EXPENDITURES	\$129,722	\$808,102	\$3,359,077

AUTHORIZED POSITIONS	10	10	10
FULL-TIME EQUIVALENTS	9.00	9.00	9.00

Grant Name: *Urban Area Security Initiative (UASI) Grant—2010***PROGRAM INFORMATION**

The Urban Area Security Initiative (UASI) grant consists of federal funds administered by the Federal Emergency Management Agency Grant Programs Directorate and the Department of Homeland Security. The UASI grant program is designed to provide multi-jurisdictional/multi-discipline funding to support Homeland Security Presidential Directives. This grant will provide funding for planning, training and equipment as outlined in the San Antonio Urban Area (SAUA) Strategic Plan and Charter. Critical mission areas within the plan include information gathering and sharing, interoperable communications, protecting critical infrastructure, and emergency management activities to include preparedness, mitigation, response, and recovery. The grant period is August 2010 through February 2013.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

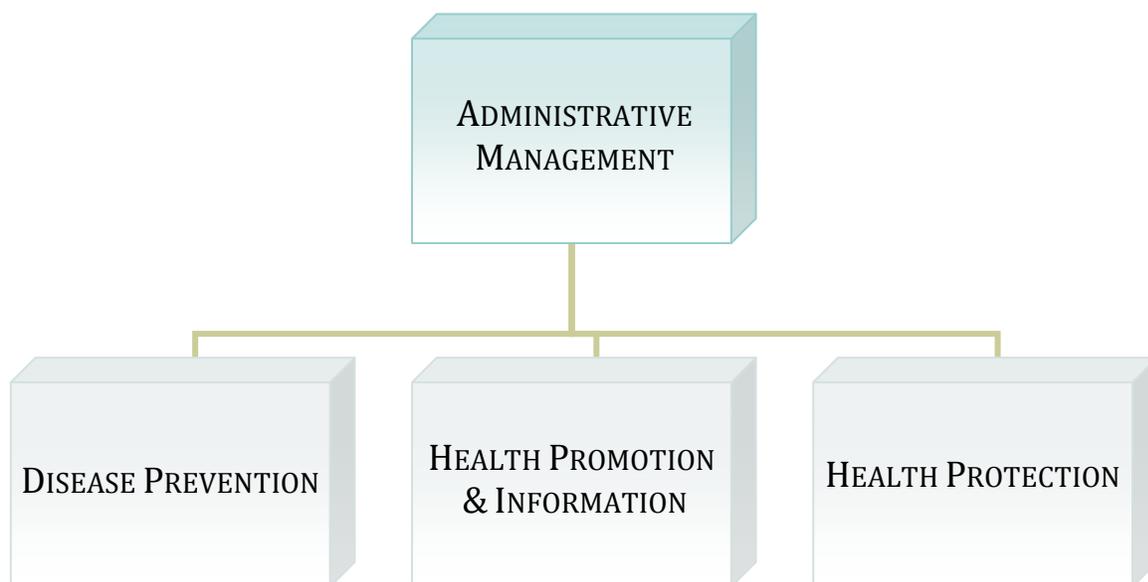
FEDERAL –Federal Emergency Management Agency and the Department of Homeland Security	\$0	\$8,516	\$238,836
TOTAL FUNDING	\$0	\$8,516	\$238,836

EXPENDITURES

PERSONAL SERVICES	\$0	\$0	\$220,000
COMMODITIES	0	0	18,836
OTHER EXPENDITURES	0	8,516	0
TOTAL EXPENDITURES	\$0	\$8,516	\$238,836



HEALTH



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	132.00	\$11,399,925
Categorical Grants	246.10	23,100,980
Total Funding		\$34,500,905

MISSION STATEMENT

THE SAN ANTONIO METROPOLITAN HEALTH DISTRICT'S PURPOSE IS TO PROVIDE LEADERSHIP AND SERVICES FOR SAN ANTONIO AND BEXAR COUNTY TO PREVENT ILLNESS AND INJURY, PROMOTE HEALTHY BEHAVIORS, AND PROTECT AGAINST HEALTH HAZARDS. OUR VISION IS FOR OPTIMAL HEALTH FOR OUR COMMUNITIES AND OUR ENVIRONMENT.

PROGRAM INFORMATION

The San Antonio Metropolitan Health District (SAMHD) is the single public agency charged by State Law, City Code, and County Resolution with the responsibility for public health programs in San Antonio and the unincorporated areas of Bexar County. Public Health, as defined by the U.S. Public Health Service, is charged to provide the following services:

- ◆ Prevent epidemics and the spread of disease
- ◆ Protect against environmental hazards
- ◆ Prevent injuries
- ◆ Promote and encourage healthy behaviors
- ◆ Respond to disasters and assist communities in recovery
- ◆ Assure the quality and accessibility of health services

The Health District activities include: preventive health services; health code enforcement; clinical services; environmental monitoring; disease control; health education; dental health; maintenance and sale of birth and death certificates; emergency planning and response for natural and manmade disasters; and regulatory functions. Changing needs and emerging trends require the Health District to continually rethink how to best serve the community.

GOALS & OBJECTIVES

Metro Health seeks to prevent illness and injury, promote healthy behaviors and protect the health of all residents and visitors. This aim is accomplished through a broad array of public health programs and services, each with specific health improvement goals. Additionally, Metro Health has adopted the following goals and objectives to improve the overall effectiveness and efficiency of the department.

Goal 1: Complete a comprehensive planning effort to establish a clear direction for Metro Health and the department's partners for the future.

Objectives:

- ◆ In collaboration with local partners develop a community health improvement plan (CHIP) and establish a formal mechanism for ongoing coordination to implement the CHIP
- ◆ Develop an organizational strategic plan for Metro Health that addresses the CHIP and public health accreditation standards
- ◆ Establish a process to prepare the department for voluntary accreditation at the national level
- ◆ Develop a health communications strategy for Metro Health
- ◆ Assess the impact of the Affordable Care Act on the San Antonio/Bexar County Health system and identify opportunities that may be leveraged to benefit our local community

Goal 2: Improve the efficiency of existing Metro Health programs.

Objectives:

- ◆ Consolidate existing epidemiology and data collection functions into a coordinated unit to promote program efficiency, data sharing, and surge capacity
- ◆ Cross-train vector control and sanitarian staff to adapt to seasonal variations in demands for services
- ◆ Assess departmental space utilization and location of key assets to promote shared use of space and resources, such as the relocation of the vaccine depot
- ◆ Continue to seek non-City funding and identify opportunities to leverage grant funds to achieve departmental and programmatic health goals

GOALS & OBJECTIVES CONTINUED

Goal 3: Enhance staff capacity in the use of evidence-based practices and evaluation of public health programs to promote effectiveness.

Objectives:

- ◆ Provide training and technical assistance to staff to encourage the use of evidence-based practices across all programs within the department
- ◆ Evaluate the impact of public health policy changes on health outcomes including the changes to the tobacco ordinance and policies aimed at preventing obesity
- ◆ Provide training opportunities to Metro Health staff to enhance core public health competencies

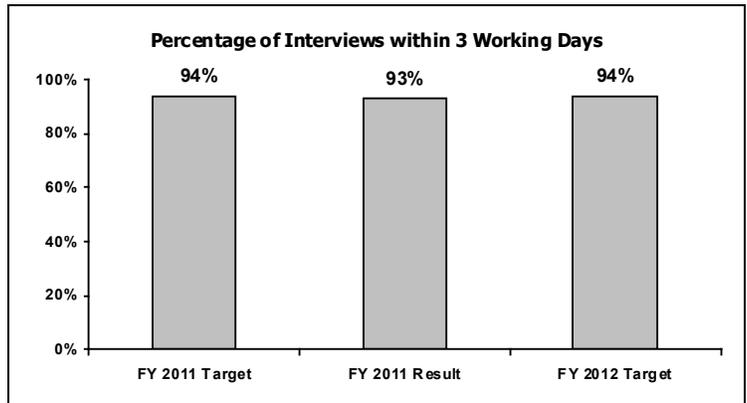
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Increase the percentage of food establishments that require no additional follow-up after a routine inspection	90%	75%	75%
Increase the number of Vaccine for Children (VFC) providers that have 95% or more of their 3 year old patients fully immunized based on assessment visits	100	100	N/A
Interview 97% of infectious syphilis case assignments within three working days	97%	93%	94%
Interview 94% of infectious tuberculosis case assignments within three working days	94%	93%	94%
Increase the percentage of Metro Health staff who complete Incident Command System (ICS) training and are prepared to respond to emergencies.	97%	97%	97%

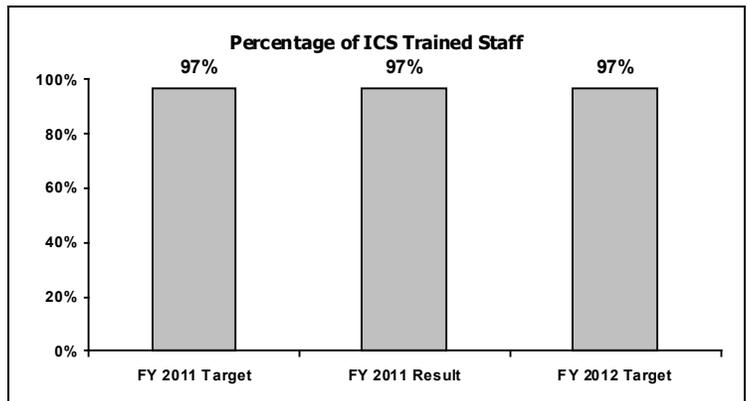
Interview 94% of infectious tuberculosis case assignments within three working days

Active tuberculosis cases must be assigned for interview within a short period of time to identify, test, and possibly treat contacts to prevent spread of the infection.



Increase the percentage of Metro Health staff who complete Incident Command System (ICS) training and are prepared to respond to emergencies

The need for ICS training is based on the requirements of a federal grant. The level of training required by each employee varies from job to job. In order to meet the requirements of this measure each employee must be trained to the level required for that job.



HEALTH**GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$7,844,951	\$7,865,633	\$7,860,764	\$7,560,223
CONTRACTUAL SERVICES	1,435,168	1,464,651	1,580,812	1,726,688
COMMODITIES	567,165	792,645	616,508	755,237
SELF INSURANCE/OTHER	1,585,915	1,395,008	1,339,270	1,332,077
CAPITAL OUTLAY	14,491	2,318	63,708	25,700
TOTAL EXPENDITURES	\$11,447,690	\$11,520,255	\$11,461,062	\$11,399,925
AUTHORIZED POSITIONS	160	138	138	132
FULL-TIME EQUIVALENTS	154.50	136.00	136.00	132.00

HEALTH**CATEGORICAL GRANTS****CATEGORICAL GRANTS SUMMARY**

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
Air Monitoring In SA PM 2.5	\$0	\$103,000	\$0	\$103,000	\$0
Air Monitoring TCEQ Biowatch	0	433,814	0	433,814	0
Air Monitors Lake Calaveras 09-10	0	42,110	0	42,100	0
ARRA - Communities Putting Prevention to Work	6,436,078	0	0	6,436,078	0
Bio-Terrorism – PHEP	999,388	0	0	999,388	99,388
CPS Laboratory Response	32,444	0	0	32,444	0
Federal HIV/Aids Surveillance	0	219,348	0	219,348	0
Federal Immunization Program	1,790,188	0	0	1,790,188	0
Federal STD Intervention & Surveillance	540,176	0	0	540,176	0
Head Start Dental	253,840	0	0	253,840	0
Health Education Project	214,893	0	0	214,893	0
Healthy Kids, Healthy Communities Program	0	0	90,000	90,000	0
Healthy Start Initiative	750,000	0	0	750,000	0
IDC/FLU Infectious Disease	0	5,000	0	5,000	0
Inner-City School Immunization Project	0	646,190	13,400	659,590	0
Milk Sample Lab Tests	0	60,000	0	60,000	0
NACCHO Medical Reserve Corps	0	0	5,000	5,000	0
Obesity Prevention Grant	0	200,000	0	200,000	20,000
Oral Health Workforce Grant	280,000	0	0	280,000	112,000
Parent & Child Inc - Early Head Start Dental	11,000	0	0	11,000	0
PHEP-Bioterrorism Preparedness Lab	211,633	0	0	211,633	21,163
PHEP-Cities Readiness Initiative	240,370	0	0	240,370	24,037
Strengthening Public Health Infrastructure	250,000	0	0	250,000	0
TB Prevention & Control	0	308,706	0	308,706	0
TB Program	308,706	0	0	308,706	0
Texas A&M Research Foundation Subaward	113,317	0	0	113,317	0
Title V – Dental	200,000	0	0	200,000	0
Tobacco Community Coalition	0	715,988	0	715,988	0
VFC Immunization Program	598,081	0	0	598,081	0
WIC 2011-2012	7,028,320	0	0	7,028,320	0
TOTAL	\$19,949,728	\$3,042,852	\$108,400	\$23,100,980	\$276,588

HEALTH**CATEGORICAL GRANTS****Grant Name:** *Air Monitoring IN SA PM 2.5 - Public Center for Environmental Health (PCEH)***PROGRAM INFORMATION**

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

STATE – State Funding Source	\$66,508	\$71,612	\$103,000
TOTAL FUNDING	\$66,508	\$71,612	\$103,000

EXPENDITURES

PERSONAL SERVICES	\$52,260	\$47,800	\$68,867
CONTRACTUAL SERVICES	874	2,979	10,231
COMMODITIES	1,188	974	2,876
SELF INSURANCE/OTHER	12,186	12,049	19,226
CAPITAL OUTLAY	0	7,810	1,800
TOTAL EXPENDITURES	\$66,508	\$71,612	\$103,000

AUTHORIZED POSITIONS	N/A	N/A	N/A
FULL-TIME EQUIVALENTS	N/A	N/A	N/A

Grant Name: *Air Monitoring TCEQ Biowatch - Public Center for Environmental Health (PCEH)***PROGRAM INFORMATION**

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

STATE – State Funding Source	\$303,642	\$339,621	\$433,814
TOTAL FUNDING	\$303,642	\$339,621	\$433,814

EXPENDITURES

PERSONAL SERVICES	\$221,661	\$242,530	\$307,139
CONTRACTUAL SERVICES	8,925	11,486	35,425
COMMODITIES	6,288	6,286	3,800
SELF INSURANCE/OTHER	58,687	64,700	87,450
CAPITAL OUTLAY	8,081	14,619	0
TOTAL EXPENDITURES	\$303,642	\$339,621	\$433,814

AUTHORIZED POSITIONS	2	2	6
FULL-TIME EQUIVALENTS	2.00	2.00	6.00

HEALTH**CATEGORICAL GRANTS**

Grant Name: *Air Monitoring Lake Calaveras - Public Center for Environmental Health (PCEH)*

PROGRAM INFORMATION

The Public Center for Environmental Health (PCEH) is a program of the San Antonio Metropolitan Health District funded by the Texas Commission on Environmental Quality (TCEQ) to monitor air quality and address environmental health concerns within Bexar County. The Public Center for Environmental Health also receives funding from TCEQ to maintain continuous air quality stations throughout Bexar County.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

STATE – State Funding Source	\$22,312	\$38,976	\$42,100
TOTAL FUNDING	\$22,312	\$38,976	\$42,100

EXPENDITURES

PERSONAL SERVICES	\$18,855	\$25,952	\$31,136
CONTRACTUAL SERVICES	54	780	4,670
COMMODITIES	125	4,501	450
SELF INSURANCE/OTHER	3,279	4,736	5,844
CAPITAL OUTLAY	0	3,007	0
TOTAL EXPENDITURES	\$22,312	\$38,976	\$42,100

AUTHORIZED POSITIONS	N/A	N/A	N/A
FULL-TIME EQUIVALENTS	N/A	N/A	N/A

HEALTH**CATEGORICAL GRANTS****Grant Name:** *ARRA – Communities Putting Prevention to Work***PROGRAM INFORMATION**

As part of the American Recovery & Reinvestment Act, the U.S. Department of Health and Human Services (HHS) and Centers for Disease Control and Prevention (CDC) have awarded grants for 44 communities across the country using federal economic stimulus funds to support community-based chronic disease prevention projects.

The City of San Antonio Metropolitan Health District (Metro Health) was selected as one of the grant recipients. Metro Health received \$15,612,353 to reduce and prevent obesity in children and adults by conducting activities in school and community settings across Bexar County in partnership with several local businesses and organizations, school districts, and other City of San Antonio departments. Together, the partnerships will increase physical activity and improve nutrition in the community by implementing several strategic, evidence-based policy, environmental, and systems changes.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$780,560	\$8,807,845	\$6,436,078
TOTAL FUNDING	\$780,560	\$8,807,845	\$6,436,078

EXPENDITURES

PERSONAL SERVICES	\$252,036	\$669,453	\$279,925
CONTRACTUAL SERVICES	224,615	4,366,326	2,908,452
COMMODITIES	12,064	895,256	137,139
SELF INSURANCE/OTHER	45,880	110,923	38,187
CAPITAL OUTLAY	245,965	2,765,887	3,072,375
TOTAL EXPENDITURES	\$780,560	\$8,807,845	\$6,436,078

AUTHORIZED POSITIONS	7	7	7
FULL-TIME EQUIVALENTS	7.00	7.00	7.00

HEALTH

CATEGORICAL GRANTS

Grant Name: *Bio-Terrorism - PHEP*

PROGRAM INFORMATION

This federal grant will fund the SAMHD Public Health Emergency Preparedness Division. These funds will be used for developing and maintaining initiatives with local, state, and federal response partners in the areas of All-Hazards Preparedness Planning, Epidemiology and Surveillance, redundant communication, public information and emergency risk communications, and training and exercising to effectively respond to public health emergencies.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$1,010,486	\$1,015,645	\$999,388
TOTAL FUNDING	\$1,010,486	\$1,015,645	\$999,388

EXPENDITURES

PERSONAL SERVICES	\$693,490	\$699,902	\$743,330
CONTRACTUAL SERVICES	140,597	237,501	159,349
COMMODITIES	29,151	52,820	24,101
SELF INSURANCE/OTHER	147,248	25,422	72,608
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	\$1,010,486	\$1,015,645	\$999,388

AUTHORIZED POSITIONS	13	13	12
FULL-TIME EQUIVALENTS	11.90	11.90	10.90

Grant Name: *CPS Laboratory Response*

PROGRAM INFORMATION

This federal grant will be used to enhance the ability of hospitals and health care systems to prepare for and respond to bioterrorism and other public health emergencies.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$33,943	\$37,075	\$32,444
TOTAL FUNDING	\$33,943	\$37,075	\$32,444

EXPENDITURES

PERSONAL SERVICES	\$24,687	\$30,849	\$29,125
CONTRACTUAL SERVICES	2,036	181	3,060
COMMODITIES	3,912	6,045	259
SELF INSURANCE/OTHER	3,308	0	0
TOTAL EXPENDITURES	\$33,943	\$37,075	\$32,444

AUTHORIZED POSITIONS	1	1	1
FULL-TIME EQUIVALENTS	0.60	0.60	0.60

HEALTH**CATEGORICAL GRANTS****Grant Name:** *Federal HIV/AIDS Surveillance***PROGRAM INFORMATION**

This grant funds STD surveillance and intervention activities. These efforts include receiving reports of STDs, recording results in a confidential and secure database, interviewing clients diagnosed with a high priority STD (newly diagnosed HIV, infectious Syphilis, or an STD in pregnancy), identifying and notifying sex partners, and ensuring sex partners receive evaluation and treatment from a medical provider.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

STATE – State Funding Source	\$158,302	\$184,894	\$219,348
TOTAL FUNDING	\$158,302	\$184,894	\$219,348

EXPENDITURES

PERSONAL SERVICES	\$144,936	\$158,472	\$209,809
CONTRACTUAL SERVICES	4,958	24,583	6,783
COMMODITIES	1,058	1,622	1,796
SELF INSURANCE/ OTHER	7,350	217	960
TOTAL EXPENDITURES	\$158302	\$184,894	\$219,348

AUTHORIZED POSITIONS	5	4	4
FULL-TIME EQUIVALENTS	5.00	4.00	4.00

Grant Name: *Federal Immunization Program***PROGRAM INFORMATION**

The San Antonio Metropolitan Health District (SAMHD) Immunization Program is responsible for providing vaccines and other immunization services to infants, children, adolescents and adults of Bexar County in accordance with the recommendations of the National Advisory Committee on Immunization Practices (ACIP).

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$1,583,649	\$1,585,328	\$1,790,188
TOTAL FUNDING	\$1,583,649	\$1,585,328	\$1,790,188

EXPENDITURES

PERSONAL SERVICES	\$1,281,167	\$1,269,241	\$1,378,280
CONTRACTUAL SERVICES	47,137	61,734	122,058
COMMODITIES	41,300	9,908	29,565
SELF INSURANCE/OTHER	214,045	244,445	260,285
TOTAL EXPENDITURES	\$1,583,649	\$1,585,328	\$1,790,188

AUTHORIZED POSITIONS	28	28	28
FULL-TIME EQUIVALENTS	28.00	28.00	28.00

HEALTH**CATEGORICAL GRANTS****Grant Name:** *Federal STD Intervention & Surveillance***PROGRAM INFORMATION**

This grant funds STD surveillance and intervention activities. These efforts include receiving reports of STDs, recording results in a confidential and secure database, interviewing clients diagnosed with a high priority STD (newly diagnosed HIV, infectious Syphilis, or an STD in pregnancy), identifying and notifying sex partners, and ensuring sex partners receive evaluation and treatment from a medical provider.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$420,968	\$321,943	\$540,176
TOTAL FUNDING	\$420,968	\$321,943	\$540,176

EXPENDITURES

PERSONAL SERVICES	\$319,153	\$249,564	\$410,276
CONTRACTUAL SERVICES	16,016	23,842	43,332
COMMODITIES	38,718	48	100
SELF INSURANCE/OTHER	47,081	48,489	86,468
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	\$420,968	\$321,943	\$540,176

AUTHORIZED POSITIONS	8	8	8
FULL-TIME EQUIVALENTS	8.00	8.00	7.00

Grant Name: *Head Start Dental***PROGRAM INFORMATION**

SAMHD Dental Division provides diagnostic and preventive dental services for all Head Start children. Additional treatment is also provided, as appropriate, through SAMHD public health dental clinics and recently established satellite clinic in various HS schools. Additionally, SAMHD staff provides case management services for all children in need of urgent dental care.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$327,320	\$251,542	\$253,840
TOTAL FUNDING	\$327,320	\$251,542	\$253,840

EXPENDITURES

PERSONAL SERVICES	\$128,726	\$118,013	\$0
CONTRACTUAL SERVICES	124,931	133,529	228,840
COMMODITIES	56,124	0	25,000
SELF INSURANCE/OTHER EXPENDITURES	17,539	0	0
TOTAL EXPENDITURES	\$327,320	\$251,542	\$253,840

AUTHORIZED POSITIONS	4	3	0
FULL-TIME EQUIVALENTS	3.50	2.50	0.00

HEALTH**CATEGORICAL GRANTS***Grant Name: Health Education Project***PROGRAM INFORMATION**

The goals of the PLHP "000" Local Public Health Support grant are to administer public health services provided for within the Office of the Director of Health, to provide appropriate public health information to the community, to prevent chronic disease including obesity, diabetes and asthma, and to implement the Mobilizing for Action through Planning and Partnerships (MAPP) model.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$250,514	\$263,815	\$214,893
TOTAL FUNDING	\$250,514	\$263,815	\$214,893

EXPENDITURES

PERSONAL SERVICES	\$214,738	\$249,225	\$206,985
CONTRACTUAL SERVICES	12,803	0	7,407
COMMODITIES	11,142	14,590	0
SELF INSURANCE/OTHER	11,831	0	501
TOTAL EXPENDITURES	\$250,514	\$263,815	\$214,893

AUTHORIZED POSITIONS	4	4	3
FULL-TIME EQUIVALENTS	4.00	4.00	3.00

*Grant Name: Healthy Kid, Healthy Communities***PROGRAM INFORMATION**

Implementing policy and environmental changes that support healthy eating and active living among children in San Antonio and Bexar County, Texas.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

OTHER – Other Funding Source	\$40,068	\$90,000	\$90,000
TOTAL FUNDING	\$40,068	\$90,000	\$90,000

EXPENDITURES

PERSONAL SERVICES	\$33,821	\$73,178	\$76,501
CONTRACTUAL SERVICES	5,071	15,719	12,519
COMMODITIES	1,176	1,103	980
TOTAL EXPENDITURES	\$40,068	\$90,000	\$90,000

AUTHORIZED POSITIONS	1	1	1
FULL-TIME EQUIVALENTS	1.00	1.00	1.00

HEALTH**CATEGORICAL GRANTS****Grant Name:** *Healthy Start Initiative***PROGRAM INFORMATION**

The goals of the San Antonio Healthy Start Program are to reduce the infant mortality and low birth rates among program participants in the targeted community. To achieve these goals, the following objectives that support reducing infant mortality have been adopted: to increase the number of women receiving prenatal care in the first trimester to 75%, and to reduce the number of infants born weighing less than 2,500 grams to 10%.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$674,016	\$642,944	\$750,000
TOTAL FUNDING	\$674,016	\$642,944	\$750,000

EXPENDITURES

PERSONAL SERVICES	\$479,399	\$466,940	\$574,660
CONTRACTUAL SERVICES	89,747	75,939	60,267
COMMODITIES	11,237	9,341	3,969
SELF INSURANCE/OTHER	93,633	90,724	111,104
TOTAL EXPENDITURES	\$674,016	\$642,944	\$750,000

AUTHORIZED POSITIONS	11	10	10
FULL-TIME EQUIVALENTS	11.00	10.00	10.00

Grant Name: *IDC/FLU Infectious Disease***PROGRAM INFORMATION**

This program provides funds for supplies that allows SAMHD's Lab program to submit clinical specimens through discussions and a mutual agreement with local health departments in the SAMHD's service area. It provides for testing up to two hundred (200) clinical specimens meeting Clinical Laboratory Improvement Act (CLIA'88) and from designated submitters within the Contractor's service area. The agreement also requires SAMHD to perform the Centers for Disease Control and Prevention (CDC) Real Time (RT) Polymerase Chain reaction Method (PCR) for typing of influenza viruses on each specimen.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

STATE – State Funding Source	\$4,928	\$5,000	\$5,000
TOTAL FUNDING	\$4,928	\$5,000	\$5,000

EXPENDITURES

COMMODITIES	\$4,928	\$5,000	\$5,000
TOTAL EXPENDITURES	\$4,928	\$5,000	\$5,000

AUTHORIZED POSITIONS	N/A	N/A	N/A
FULL-TIME EQUIVALENTS	N/A	N/A	N/A

HEALTH**CATEGORICAL GRANTS****Grant Name:** *Inner-City School Immunization Project***PROGRAM INFORMATION**

The San Antonio Metropolitan Health District (SAMHD) Immunization Division maintains basic program operations that include procedures, activities, and events to vaccinate children, adolescents, and adults in accordance with the Centers for Disease Control and Prevention's (CDC) National Immunization Program (NIP) grant guidance as well as the standards that are outlined in the annual contract from Texas State Health Services (TDSHS). The SAMHD Immunization Division is contracted to investigate, monitor, and report the incidence of vaccine-preventable diseases (VPD), inform the public and private immunization stakeholders about immunizations and VPDs, and conduct provider assessments on private providers, daycares, schools and public clinics.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

STATE – State Funding Source	\$627,245	\$605,350	\$659,590
TOTAL FUNDING	\$627,245	\$605,350	\$659,590

EXPENDITURES

PERSONAL SERVICES	\$519,477	\$524,308	\$584,324
CONTRACTUAL	44,454	33,622	18,708
COMMODITIES	23,561	8,557	8,892
SELF INSURANCE/OTHER	39,753	39,863	47,666
TOTAL EXPENDITURES	\$627,245	\$605,350	\$659,590

AUTHORIZED POSITIONS	11	11	11
FULL-TIME EQUIVALENTS	11.00	11.00	11.00

Grant Name: *Milk Sample Lab Tests***PROGRAM INFORMATION**

This fee-for-service contract with the Texas Department of State Health Services (DSHS) reimburses the San Antonio Metropolitan Health District for the analysis of milk and dairy samples derived from DSHS Region 8 and 11 dairies and retailers.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

STATE – State Funding Source	\$53,792	\$60,000	\$60,000
TOTAL FUNDING	\$53,792	\$60,000	\$60,000

EXPENDITURES

CONTRACTUAL SERVICES	\$53,792	\$60,000	\$60,000
TOTAL EXPENDITURES	\$53,792	\$60,000	\$60,000

AUTHORIZED POSITIONS	N/A	N/A	N/A
FULL-TIME EQUIVALENTS	N/A	N/A	N/A

HEALTH**CATEGORICAL GRANTS****Grant Name:** *NACCHO Medical Reserve Corps***PROGRAM INFORMATION**

Build the capacity of local Medical Reserve Corps and encourage units to provide certain information to the Office of the Surgeon General's Office of the Civilian Volunteer Medical Reserve Corps.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

OTHER – Other Funding Source	N/A	\$10,000	\$5,000
TOTAL FUNDING	N/A	\$10,000	\$5,000

EXPENDITURES

CONTRACTUAL SERVICES	N/A	\$4,000	\$3,500
SELF INSURANCE/OTHER	N/A	6,000	1,500
TOTAL EXPENDITURES	N/A	\$10,000	\$5,000

	N/A	N/A	N/A
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AUTHORIZED POSITIONS

FULL-TIME EQUIVALENTS	N/A	N/A	N/A
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Grant Name: *Obesity Prevention Grant***PROGRAM INFORMATION**

The objective of this program will be to support obesity prevention efforts through the use of evidence-based community strategies by addressing community policy and environmental changes.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

STATE – State Funding Source	\$5,332	\$248,057	\$200,000
TOTAL FUNDING	\$5,332	\$248,057	\$200,000

EXPENDITURES

PERSONAL SERVICES	\$0	\$102,959	\$111,290
CONTRACTUAL SERVICES	0	122,340	54,723
COMMODITIES	0	21,432	28,387
SELF INSURANCE/OTHER	0	1,376	5,600
CAPITAL OUTLAY	5,332	-50	0
TOTAL EXPENDITURES	\$5,332	\$248,058	\$200,000

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AUTHORIZED POSITIONS

	2	2	2
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FULL-TIME EQUIVALENTS	2.00	2.00	2.00
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HEALTH**CATEGORICAL GRANTS****Grant Name:** *Oral Health Workforce Grant***PROGRAM INFORMATION**

The objective of this program will be for the expansion of the City's school-based oral health prevention program and local oral health initiatives.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	N/A	\$285,000	\$280,000
TOTAL FUNDING	N/A	\$285,000	\$280,000

EXPENDITURES

PERSONAL SERVICES	N/A	\$11,013	\$76,403
CONTRACTUAL SERVICES	N/A	142,066	168,391
COMMODITIES	N/A	73,500	11,500
SELF INSURANCE/OTHER	N/A	5,921	23,706
CAPITAL OUTLAY	N/A	52,500	0
TOTAL EXPENDITURES	N/A	\$285,000	\$280,000

AUTHORIZED POSITIONS	N/A	1	1
FULL-TIME EQUIVALENTS	N/A	1.00	1.00

Grant Name: *Parent & Child, Inc. – Early Head Start Dental***PROGRAM INFORMATION**

This is a fee-for-service contract with Parent & Child Incorporated (PCI), a Head Start program, to provide dental care for enrollees. Federal guidelines require each Head Start require each child be evaluated for dental disease within 90 days of enrollment. In addition, each enrollee may participate in the Fluoride Varnish Prevention Program, whereby each child is administered two treatments throughout the year on-site at the Head Start Centers. SAMHD provides follow-up clinical care and case management for children in need of specialty care with local pediatric dentists.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$1,906	\$21,056	\$11,000
TOTAL FUNDING	\$1,906	\$21,056	\$11,000

EXPENDITURES

CONTRACTUAL SERVICES	\$1,906	\$20,471	\$9,500
COMMODITIES	0	585	1,500
TOTAL EXPENDITURES	\$1,906	\$21,056	\$11,000

AUTHORIZED POSITIONS	N/A	N/A	N/A
FULL-TIME EQUIVALENTS	N/A	N/A	N/A

HEALTH**CATEGORICAL GRANTS****Grant Name:** *PHEP – Bioterrorism Preparedness Lab***PROGRAM INFORMATION**

These funds will be used to perform activities in support of the Centers for Disease Control and prevention Cooperative Agreement Work Plan for Public Health emergency Preparedness. CDC's agreement is designed to upgrade and integrate state and local public health jurisdictions' preparedness for and response to bioterrorism, outbreaks of infectious disease and other public health threats and emergencies.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$208,166	\$180,841	\$211,633
TOTAL FUNDING	\$208,166	\$180,841	\$211,633

EXPENDITURES

PERSONAL SERVICES	\$62,154	\$54,123	\$67,959
CONTRACTUAL SERVICES	59,701	55,478	99,400
COMMODITIES	21,773	19,677	27,400
SELF INSURANCE/OTHER	10,401	10,558	10,000
CAPITAL OUTLAY	54,137	41,005	6,874
TOTAL EXPENDITURES	\$208,166	\$180,841	\$211,633

AUTHORIZED POSITIONS	2	2	2
FULL-TIME EQUIVALENTS	1.40	1.40	1.40

Grant Name: *PHEP – Cities Readiness Initiative***PROGRAM INFORMATION**

These funds will be used to develop plans and infrastructure so the targeted Metropolitan Area is prepared to provide medical countermeasures to their identified population within 48 hours after the decision to do so during a large-scale public health emergency such as a bioterrorism attack.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$243,552	\$264,752	\$240,370
TOTAL FUNDING	\$243,552	\$264,752	\$240,370

EXPENDITURES

PERSONAL SERVICES	\$154,694	\$175,872	\$186,330
CONTRACTUAL SERVICES	24,177	20,593	0
COMMODITIES	3,211	1,473	884
54,481	54,481	64,425	53,156
CAPITAL OUTLAY	6,989	2,389	0
TOTAL EXPENDITURES	\$243,552	\$264,752	\$240,370

AUTHORIZED POSITIONS	3	3	3
FULL-TIME EQUIVALENTS	3.00	3.00	3.00

HEALTH**CATEGORICAL GRANTS****Grant Name:** *Strengthening Public Health Infrastructure***PROGRAM INFORMATION**

This federal grant will provide Activities to focus on performance improvement and workforce training to build agency capacity and strengthen the public health workforce.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	N/A	\$83,192	\$250,000
TOTAL FUNDING	N/A	\$83,192	\$250,000

EXPENDITURES

PERSONAL SERVICES	N/A	\$33,081	\$79,076
CONTRACTUAL SERVICES	N/A	36,000	148,194
SELF INSURANCE/ OTHERS	N/A	14,111	22,730
TOTAL EXPENDITURES	N/A	\$83,192	\$250,000

AUTHORIZED POSITIONS	N/A	1	1
FULL-TIME EQUIVALENTS	N/A	1.00	1.00

HEALTH

CATEGORICAL GRANTS

Grant Name: TB Program

PROGRAM INFORMATION

These grants fund tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB. DOT can be administered at a patient's home, work, school or other location agreed upon by the patient. Contact investigation includes interviewing people suspected of TB disease, and actively locating and informing those who may have been exposed to TB. Contacts are encouraged to seek evaluation at an SAMHD facility, and take preventative therapy. Preventive medication and medical care associated with TB exposure and prevention is provided at the TB Clinic. Surveillance is the active monitoring, tracing and ongoing epidemiological reviews of cases and exposures. Surveillance activities are routinely conducted at homeless shelters, substance abuse treatment facilities, detention facilities, community organizations, and other settings where TB treatment may be deemed likely.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$332,675	\$294,077	\$308,706
TOTAL FUNDING	\$332,675	\$294,077	\$308,706

EXPENDITURES

PERSONAL SERVICES	\$249,911	\$257,529	\$218,422
CONTRACTUAL SERVICES	37,502	4,139	74,424
COMMODITIES	11,505	1,004	6,000
SELF INSURANCE/OTHER	33,757	31,405	9,860
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	\$332,675	\$294,077	\$308,706

AUTHORIZED POSITIONS	6	6	3
FULL-TIME EQUIVALENTS	6.00	6.00	3.00

HEALTH**CATEGORICAL GRANTS****Grant Name:** TDSHS – TB Prevention & Control**PROGRAM INFORMATION**

This grant funds tuberculosis preventive and TB treatment activities for Bexar County. The activities include: outreach, investigation, treatment and community surveillance. Outreach activities include administration of anti-tuberculosis medications by direct observation (DOT), and contact investigation of those persons potentially exposed to infectious TB. DOT can be administered at a patient's home, work, school or other location agreed upon by the patient. Contact investigation includes interviewing people suspected of TB disease, and actively locating and informing those who may have been exposed to TB. Contacts are encouraged to seek evaluation at an SAMHD facility, and take preventative therapy. Preventive medication and medical care associated with TB exposure and prevention is provided at the TB Clinic. Surveillance is the active monitoring, tracing and ongoing epidemiological reviews of cases and exposures. Surveillance activities are routinely conducted at homeless shelters, substance abuse treatment facilities, detention facilities, community organizations, and other settings where TB treatment may be deemed likely.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

STATE – State Funding Source	\$227,766	\$275,163	\$308,706
TOTAL FUNDING	\$227,766	\$275,163	\$308,706

EXPENDITURES

PERSONAL SERVICES	\$167,988	\$202,948	\$218,422
CONTRACTUAL SERVICES	32,734	57,551	74,424
COMMODITIES	26,707	6,733	6,000
SELF INSURANCE/OTHER	337	7,931	9,860
TOTAL EXPENDITURES	\$227,766	\$275,163	\$308,706

AUTHORIZED POSITIONS	3	3	3
FULL-TIME EQUIVALENTS	3.00	3.00	3.00

HEALTH

CATEGORICAL GRANTS

Grant Name: *Texas A&M Research Foundation Subaward*

PROGRAM INFORMATION

Through a Cooperative Agreement with the Air Force Real Property Agency, the San Antonio Metropolitan Health District (SAMHD) Public Center for Environmental Health (PCEH) funded a pilot study conducted October 2007 – May 2008 that analyzed blood and urine samples and answers to dietary questions obtained from volunteers. These volunteers were from a primarily Hispanic community within zip codes of Bexar County. These zip codes had a significantly elevated liver cancer incidence rate. The study found that detection of aflatoxin in the volunteers was most significantly associated with an increased consumption of corn tortillas, peanuts, and rice. Findings suggested that participants consuming high amounts of food prone to aflatoxin and fumonisin contamination may potentially be exposed to these toxins at significant levels. Results showed that strategies are potentially needed to reduce aflatoxin and fumonisin exposure in “high-risk” populations, especially in individuals infected with hepatitis. The long-term goal of this project is to provide an innovative and complementary intervention that will improve liver disease management in “high-risk” populations by reducing exposure of humans to aflatoxins and fumonisins. In support of this project, SAMHD will recruit area participants for screening, provide a qualified phlebotomist to collect study samples, and deliver the samples to Texas A&M University staff for analysis.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	N/A	\$24,589	\$113,317
TOTAL FUNDING	N/A	\$24,589	\$113,317

EXPENDITURES

PERSONAL SERVICES	N/A	\$16,643	\$16,643
CONTRACTUAL SERVICES	N/A	5,000	71,400
COMMODITIES	N/A	0	15,000
SELF INSURANCE/OTHER	N/A	2,946	10,274
TOTAL EXPENDITURES	N/A	\$24,589	\$113,317

AUTHORIZED POSITIONS	N/A	0	0
FULL-TIME EQUIVALENTS	N/A	0.20	0.20

HEALTH

CATEGORICAL GRANTS

Grant Name: *Title V – Dental*

PROGRAM INFORMATION

This is a fee-for-service program that provides preventive and primary child health and dental services (for children and adolescents) for Title V eligible clients.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$69,176	\$200,000	\$200,000
TOTAL FUNDING	\$69,176	\$200,000	\$200,000

EXPENDITURES

PERSONAL SERVICES	\$13,092	\$28,637	\$40,000
CONTRACTUAL SERVICES	56,084	171,363	160,000
TOTAL EXPENDITURES	\$69,176	\$200,000	\$200,000

AUTHORIZED POSITIONS	0	1	1
FULL-TIME EQUIVALENTS	0.00	1.00	1.00

Grant Name: *Tobacco Community Coalition*

PROGRAM INFORMATION

Funding from the Texas Department of State Health Services is provided in Texas for six locations. The SAMHD is one of the six locations to receive funding for Tobacco Prevention and Control through a grant. Money from this grant is associated with six goals. These goals include: prevent tobacco use among young people, ensure compliance with state and local tobacco laws with adequate enforcement, increase cessation among young people and adults, eliminate exposure to secondhand smoke, reduce tobacco use among populations with the highest burden of tobacco-related health disparities and develop and maintain statewide capacity for comprehensive tobacco prevention and control. The progress of measuring the attainment of these goals will occur through a set of performance measures. Performance measures will be altered each year depending on need and the previous year's success.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

STATE – State Funding Source	\$771,772	\$1,193,313	\$715,988
TOTAL FUNDING	\$771,772	\$1,193,313	\$715,988

EXPENDITURES

PERSONAL SERVICES	\$275,230	\$303,363	\$201,696
CONTRACTUAL SERVICES	418,183	874,784	514,292
COMMODITIES	30,143	15,166	0
SELF INSURANCE/OTHER	48,216	0	0
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	\$771,772	\$1,193,313	\$715,988

AUTHORIZED POSITIONS	5	5	3
FULL-TIME EQUIVALENTS	5.00	5.00	3.00

HEALTH**CATEGORICAL GRANTS****Grant Name:** *VFC Immunization Program***PROGRAM INFORMATION**

The Immunization Program strives to meet the needs of the residents of Bexar County through direct service delivery and by equipping other providers in the community with the vaccine and training needed to provide immunizations to unfunded children (Vaccines for Children Program). This project also supports the staff and equipment needed to maintain the City Automated Immunization Record System for all patients that are vaccinated in public health clinics or by private providers enrolled in the Vaccines for Children (VFC) program. The grant cycle follows the calendar year. Due to the UHS transition, the number of doses administered by Immunization Staff decreased and, the number of doses administered by VFC providers increased.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$565,812	\$586,343	\$598,081
TOTAL FUNDING	\$565,812	\$586,343	\$598,081

EXPENDITURES

PERSONAL SERVICES	\$435,986	\$438,319	\$482,408
CONTRACTUAL SERVICES	24,033	11,986	15,310
COMMODITIES	29,029	62,736	9,335
SELF INSURANCE/OTHER	77,764	73,302	91,028
TOTAL EXPENDITURES	\$565,812	\$586,343	\$598,081

AUTHORIZED POSITIONS	10	10	10
FULL-TIME EQUIVALENTS	10.00	10.00	10.00

Grant Name: *WIC 2011-2012***PROGRAM INFORMATION**

The Special Supplemental Nutrition Program for Women, Infants, and Children (WIC), provides food vouchers (redeemable at grocery stores for certain nutritious foods), nutrition education and counseling, breastfeeding promotion and support, and health care referrals, at no cost to low income pregnant, postpartum, and breastfeeding women, infants and children under the age of five, who are determined to be at nutritional risk.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

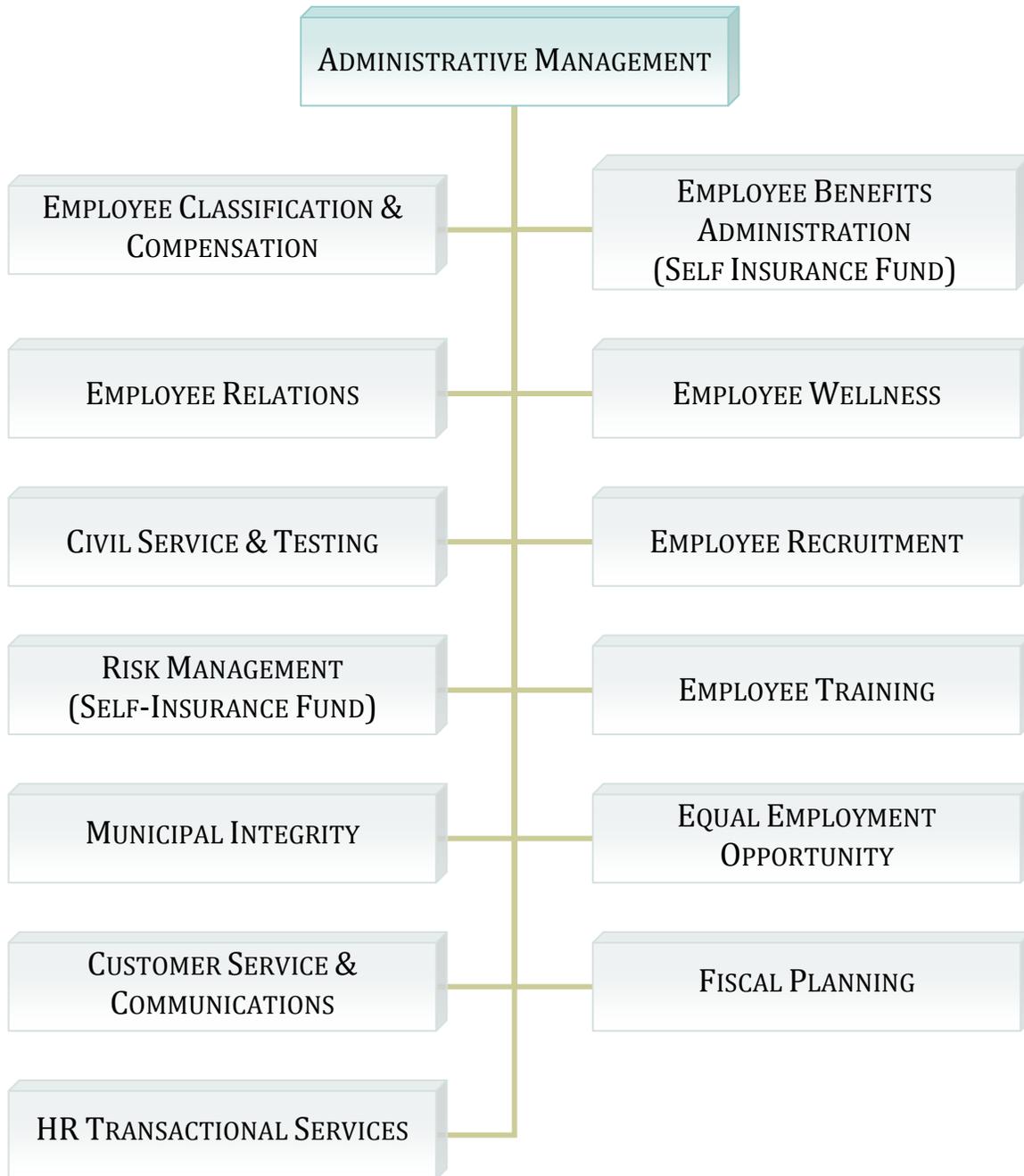
FEDERAL – Federal Funding Source	\$6,643,326	\$6,651,503	\$7,028,320
TOTAL FUNDING	\$6,643,326	\$6,351,503	\$7,028,320

EXPENDITURES

PERSONAL SERVICES	\$4,664,400	\$4,963,091	\$5,350,195
CONTRACTUAL SERVICES	655,551	451,710	492,788
COMMODITIES	169,496	83,798	97,250
SELF INSURANCE/OTHER COMMODITIES	1,153,879	852,904	1,088,087
TOTAL EXPENDITURES	\$6,643,326	\$6,351,503	\$7,028,320

AUTHORIZED POSITIONS	120	134	130
FULL-TIME EQUIVALENTS	120.00	120	130.00

HUMAN RESOURCES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	42.00	\$3,735,999
Employee Benefits Fund	27.00	110,249,166
Workers' Compensation Fund	12.00	17,077,027
Liability Fund	7.00	10,561,664
Total Funding	88.00	\$141,623,856

MISSION STATEMENT

THE HUMAN RESOURCES DEPARTMENT PROVIDES THE CITY ORGANIZATION WITH EFFECTIVE HUMAN RESOURCE MANAGEMENT SERVICES THAT FOCUS ON OUR CUSTOMERS' NEEDS. WE SUPPORT THE CITY IN ATTRACTING AND RETAINING A QUALIFIED AND CAPABLE WORKFORCE TO PROVIDE HIGH QUALITY SERVICES TO THE CITIZENS OF SAN ANTONIO.

PROGRAM INFORMATION

Human Resources (HR) seeks to align the efforts of the City's most valuable asset, its employees, with the organizational strategy to serve the citizens of San Antonio. Human Resources partners with departments to provide strategic workforce planning and management strategies and core human resource services. Workforce planning and management strategies include but are not limited to: compensation and job content analysis and recommendations; review of citywide and departmental personnel and HR practices; organizational effectiveness assessments; delivery of training programs; and conflict resolution between management and employees. Human Resources' core functions include: employee benefits and wellness; risk management administration; recruitment and selection; facilitation of employee grievances; Equal Employment Opportunity (EEO) and Municipal Integrity investigations and resolution of internal complaints; coordination of disciplinary hearings for non-uniformed employees appearing before the Municipal Civil Service Commission; coordination of the Consultation Ordinance Employee-Management Committee; staffing of the Municipal Civil Service and Fire and Police Civil Service Commissions and the Affirmative Action Advisory Committee; facilitation of entry and promotional testing, and coordination of the grievance and arbitration processes for uniformed employees; development and monitoring of the City's voluntary Affirmative Action Plan; and processing of Human Resources related transactions for departments in the SAP Human Resources Information System (HRIS).

GOALS & OBJECTIVES

- ◆ Collaborate with and support customer departments by providing expert consultative services and solutions regarding all aspects of human resources management, including employee relations, recruitment, compensation and benefits, employee development and workplace safety through the HR Generalist concept.
- ◆ Ensure consistent application of processes associated with transactions related to applicant processing, training, personnel records, leave records, and other human resources related initiatives through the HR Specialist concept.
- ◆ Coordinate and develop effective employee education and development initiatives, including customized training through the Alamo Community College District (ACCD) Interlocal Agreement, to maintain a highly skilled and competent workforce.
- ◆ Develop specific leadership initiatives to build upon and improve management and supervisory practices, knowledge and skills through a comprehensive supervisory training program.
- ◆ Assist departments in achieving greater effectiveness by providing basic human relations perspectives to individuals or groups which include respect, civility, integrity, teamwork, stress or conflict management, etc. Increase communication and understanding of the City's personnel rules, policies and procedures to ensure consistent application within the organization; assist employees and supervisors in dealing with non-uniform labor relation issues at all levels.
- ◆ Develop a leave management program that integrates leave policies and processes and streamlines services.
- ◆ Coordinate and provide administrative support to the Consultation Ordinance Employee-Management Committee.
- ◆ Revise and update Human Resources-related personnel rules and Administrative Directives to maximize organizational flexibility and effectiveness while ensuring compliance with applicable Federal, State and Local laws.
- ◆ Provide competitive starting salaries and benefits in order to attract and retain competent, qualified employees at all levels.
- ◆ Utilize automated affirmative action plan software to update the City's voluntary Affirmative Action Plan; provide technical assistance to City Departments regarding their affirmative action objectives; and provide staff support to the Affirmative Action Advisory Committee.

GOALS & OBJECTIVES CONTINUED

- ◆ Ensure Equal Employment Opportunity (EEO) efforts support the City's policy of extending fair and impartial treatment to all of its current employees and applicants.
- ◆ Facilitate the recruitment of qualified, competent individuals through increased and targeted recruitment efforts. These efforts include, but are not limited to, advertising in diverse publications, increasing partnerships with external organizations, and creating programs that increase the pool of diverse applicants.
- ◆ Monitor and offer guidance in the administration of the Employee Performance and Development Plan System, which better links employee performance with organization mission and goals.
- ◆ Facilitate the selection of qualified uniformed personnel by administering contracts for the development and validation of entrance and promotional testing of uniformed personnel, and conducting examinations in accordance with Civil Service requirements and collective bargaining agreements.
- ◆ Monitor contracts to ensure delivery of services and compliance with performance measures.
- ◆ Train employees, supervisors and managers on fraud prevention and awareness.
- ◆ Develop and implement a city-wide internship program that cultivates diversified experienced employees and future leaders.

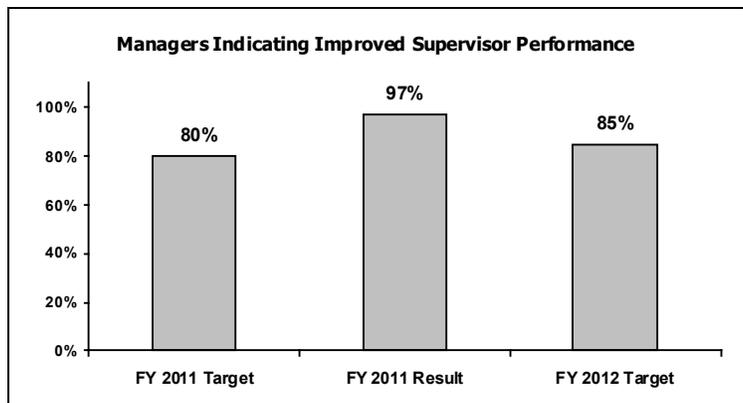
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Percentage of Managers indicating that supervisor performance improved as a result of Supervisor Training Academy	80%	97%	85%
Voluntary Turnover Rate	6%	6%	7%
Percentage of positions filled within 100 calendar days (measured from posting to start date)	90%	86%	90%
Percentage of EEO complaints resolved using COSA internal process without resulting in an external agency investigation	80%	97%	90%

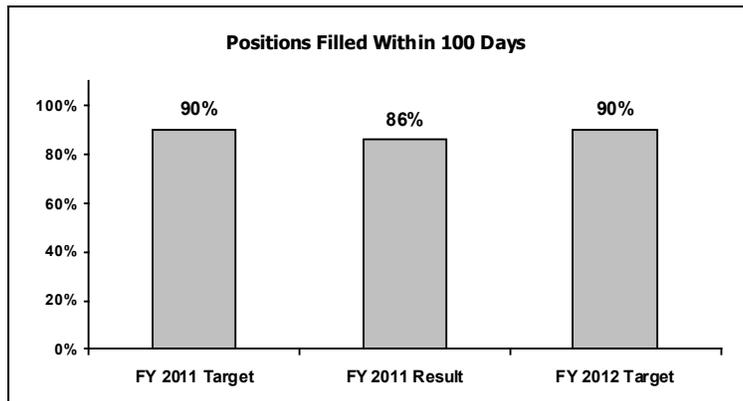
Percentage of Managers indicating that supervisor performance improved as a result of Supervisor Training Academy

This measure in the area of team and employee development represents the effectiveness and value added of the newly launched Supervisor Training Academy.



Percentage of positions filled with 100 calendar days

This measure in the area of service delivery will measure the percentage of vacant positions, approved for fill, that are filled within 100 days from the department requesting backfill action and JPAC approval (includes time for job posting, department interview, selection, candidate notification, HR processing through new employee start date).



HUMAN RESOURCES**GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$3,073,447	\$3,382,759	\$3,250,927	\$3,215,448
CONTRACTUAL SERVICES	293,786	331,910	314,349	183,785
COMMODITIES	47,741	36,862	34,491	36,862
SELF INSURANCE/OTHER	375,524	381,013	372,958	299,904
CAPITAL OUTLAY	7,577	0	0	0
TOTAL EXPENDITURES	\$3,798,075	\$4,132,544	\$3,972,725	\$3,735,999
AUTHORIZED POSITIONS	43	44	44	42
FULL-TIME EQUIVALENTS	43.00	44.00	44.00	42.00

PROGRAM INFORMATION

The Employee Benefits staff implements and administers a full range of benefit programs offered to City employees, retirees, the Mayor, City Council members, and eligible family members. The staff is responsible for administration, education and customer service of the following programs: the self-funded indemnity health care plans, Vision Plan, Dental Plans, Life Insurance plan, Texas Municipal Retirement System Program, Employee Assistance Program (EAP), Extended Sick Leave Program, Wellness Program, Employee Health & Wellness Center, Deferred Compensation and voluntary benefits coverage. The staff organizes, promotes and facilitates periodic review of the benefit programs available to our employees and retirees.

GOALS & OBJECTIVES

- ◆ Administer self-funded benefit plans to ensure compliance with State and Federal law.
- ◆ Evaluate plan design and implement plan changes to control cost and offer a comprehensive benefit package to attract and retain employees.
- ◆ Coordinate the City's disability benefits with benefits received from other disability programs such as the Federal Social Security Act, Texas Municipal Retirement System, Rehabilitative Employment, Worker's Compensation or any law of similar intent.
- ◆ Conduct ongoing educational and outreach services to provide information regarding the health benefits package, retirement and wellness programs.
- ◆ Facilitate periodic benefit reviews, surveys, vendor reviews and requests for proposals to maintain competitive programs.
- ◆ Maximize attendance by reducing the average time employees are in short-term disability and facilitating employee's return to regular or light duty work status.
- ◆ Provide customer service for all active employees, retirees and their eligible family members on health benefits and retirement program.
- ◆ Provide a comprehensive Wellness Program which includes evidence-based, results-oriented initiatives that focus on awareness, education, lifestyle and behavior change, as well as organizational and environmental support.
- ◆ Offer and promote an Employee Assistance Program to address personal and work related issues that affect employee performance.
- ◆ Leverage the use of technology to increase efficiency and improve the quality of service provided to customers.
- ◆ Monitor contracts to ensure delivery of services and compliance with performance measures.

HUMAN RESOURCES

EMPLOYEE BENEFITS FUND

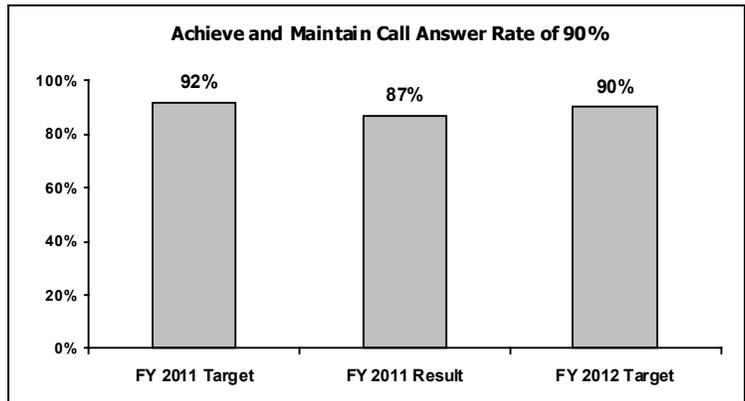
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Achieve and maintain call answer rate of 90%	92%	87%	90%

Achieve and maintain call answer rate of 90%

Percentage of customer calls answered on first try.



EMPLOYEE BENEFITS FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
ADMINISTRATION-CITY	\$2,741,983	\$3,394,404	\$3,086,892	\$3,994,478
ADMINISTRATION-CONTRACTS	4,311,169	4,716,894	4,603,942	4,797,061
CLAIMS	85,316,024	95,107,745	88,367,372	94,886,538
PAYMENTS	6,028,609	6,056,037	5,368,788	5,624,187
TRANSFERS	3,581,665	924,528	924,528	946,902
TOTAL EXPENDITURES	\$101,979,450	\$110,199,608	\$102,351,522	\$110,249,166
AUTHORIZED POSITIONS	23	23	23	27
FULL-TIME EQUIVALENTS	23.00	23.00	23.00	27.00

HUMAN RESOURCES

SELF-INSURANCE WORKERS' COMPENSATION FUND

PROGRAM INFORMATION

The Workers' Compensation Program's function is to ensure the City's compliance with applicable federal, state and local statutes and regulations dealing with employee injuries or illnesses in the course and scope of employment and monitoring the activities of the Third Party Administrator and medical cost containment services. The program also facilitates the modified duty/return to work program in accordance with City policy. The Texas Workers' Compensation Act is the primary regulatory statute in this regard. The Safety Program's function is to eliminate, reduce or otherwise mitigate the City's exposure to loss resulting from occupational injuries/illnesses, vehicle accidents, third party liability claims and property loss.

GOALS & OBJECTIVES

- ◆ Ensure compliance with the Texas Workers' Compensation Act.
 - Continue to train departmental representatives on the requirements, guidelines and benefits of the Texas Workers' Compensation Act.
 - Have staff members obtain and/or maintain professional certifications/licenses by providing professional development opportunities.
- ◆ Improve the overall financial status of the Workers' Compensation Fund.
 - Identify and communicate to the City's executive staff members the Cost of Risk for the Self-Insured Workers' Compensation Program.
 - Administer Risk Management contracts and ensure delivery of all contracted services.
 - Increase the effectiveness of the Modified Duty Program.
 - Reduce the severity and rate of injury to City employees.
 - Aggressively pursue all potential recoveries from negligent third parties.
- ◆ Perform on-site inspections and consultations to promote compliance with accepted guidelines such as: Occupational Health and Safety Administration (OSHA) Standards, Uniform Fire Code, National Electrical Code, National Fire Protection Association Life Safety Code, Federal, State, and local Regulations, Department of Transportation Standards for Commercial Drivers, and Hazard Communication Act.
- ◆ Evaluate methods to enhance integration of Safety and Loss Prevention efforts within departments and through departmental Safety Coordinators and Risk Management.
- ◆ Provide quality safety and health education programs, both in formal classroom environments and within the work areas.
- ◆ Provide expertise in a variety of loss prevention functions such as inspections, training, safety programs/procedures, investigations, audits, and risk reporting/analysis.
- ◆ Assist departments to evaluate, develop, and implement practices and procedures to remove unacceptable risk in an effective, consistent and timely manner.
- ◆ Monitor contracts to ensure delivery of services and compliance with performance measures.

HUMAN RESOURCES

SELF-INSURANCE WORKERS' COMPENSATION FUND

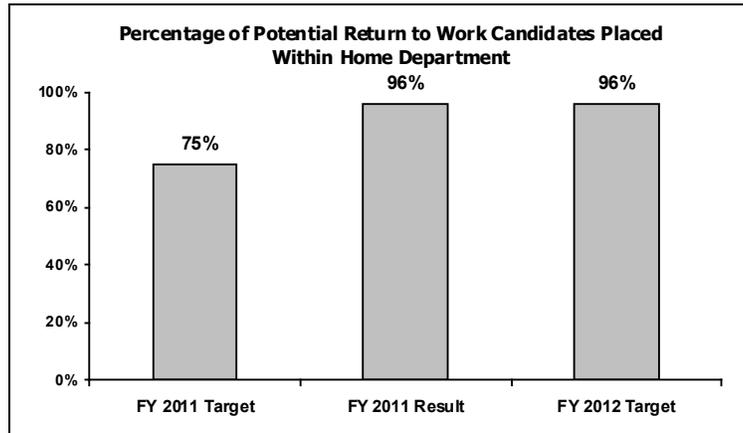
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Percentage of potential return to work candidates (Workers' Comp) placed within home department	75%	96%	96%

Percentage of potential return-to-work candidates placed within home department

Percentage of Return-to-Work employees placed within home department.



SELF-INSURANCE WORKERS' COMPENSATION FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
ADMINISTRATION-CITY	\$1,162,741	\$1,208,126	\$1,144,421	\$1,242,093
ADMINISTRATION-CONTRACTS	1,013,716	1,097,254	1,092,713	1,192,886
PREMIUMS-EXCESS LIABILITY	277,881	391,270	311,412	500,000
CLAIMS-INSURANCE	13,973,345	13,071,874	13,169,373	13,726,776
TRANSFERS	430,363	415,272	415,272	415,272
TOTAL EXPENDITURES	\$16,858,046	\$16,183,796	\$16,133,191	\$17,077,027
AUTHORIZED POSITIONS	12	12	12	12
FULL-TIME EQUIVALENTS	12.00	12.00	12.00	12.00

PROGRAM INFORMATION

The Liability Program administers the City's Self-Insured Liability Program. This includes assisting the City's Claims Board and facilitating a litigation management process. The Liability Section also recovers damages to City personnel, property or equipment from liable third parties; maintains placement of insurance coverage; maintains current property listings for insurance policies; and provides services to all departments including, but not limited to: responding to department insurance inquiries, reviewing and approving certificates of insurance; reviewing departmental insurance requirements for contracts, Requests For Proposals, Requests For Qualifications, and monitoring activities of Third Party Administrators. The Program also administers Alcohol and Controlled Substance Random Testing on Commercial Driver's License drivers and Criminal Background Checks on employees in sensitive positions in accordance with City policy.

GOALS & OBJECTIVES

- ◆ Improve the overall financial status of the Liability Fund.
 - Identify and communicate to the City's executive staff members the Cost of Risk for a Self-Insured Liability Program.
 - Ensure the City provides compensation for only claims for which it is responsible.
 - Aggressively subrogate and pursue all potential recoveries from negligent third parties.
 - Educate and assist City Departments on methods to identify and control risk exposures and control risks of financial, physical or bodily injury loss to employees or the public.
 - Identify, report, and obtain all recoveries due from excess insurance carriers.
 - Reduce the frequency of motor vehicle accidents and other damage to City property through interaction and training with City departments.
- ◆ Ensure that the City's investigation and defense costs are minimized to ensure fiscal responsibility.
 - Coordinate a litigation management program with the City Attorney with the advice and direction of the Claims Board.
 - Reduce the frequency of litigated claims and the associated cost to settle claims.
 - Assist the City's Claims Board in their duties and responsibilities.
- ◆ Ensure the City's risks are properly identified, evaluated and addressed.
 - Continue to administer Risk Management contracts and ensure delivery of all contracted services.
 - Provide timely and relevant guidance to City departments regarding contractual insurance and indemnification requirements.
- ◆ Monitor contracts to ensure delivery of services and compliance with performance measures.

HUMAN RESOURCES

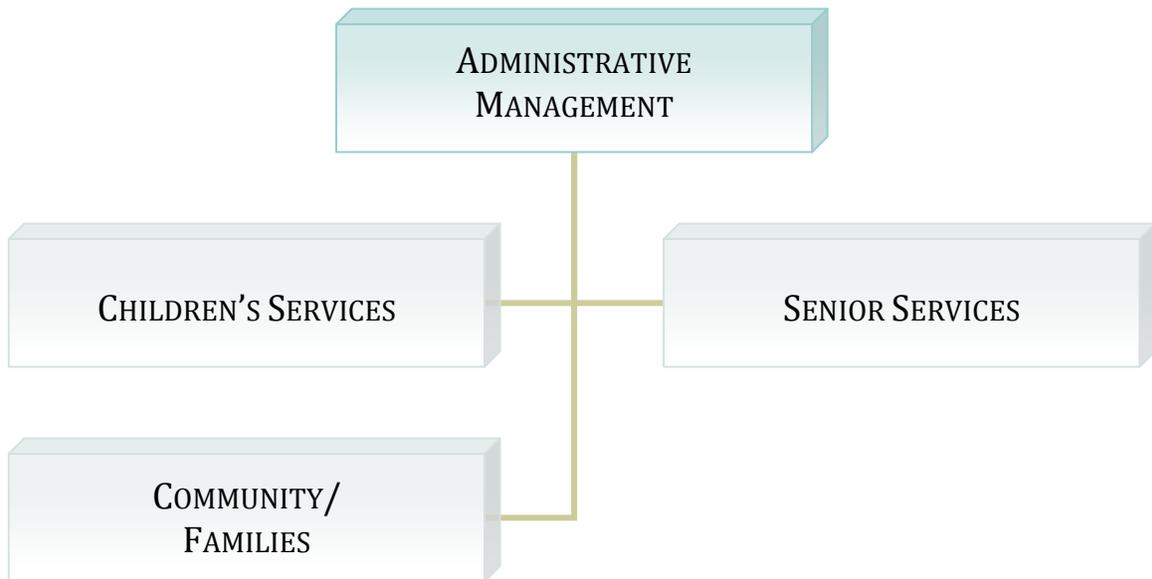
SELF-INSURANCE LIABILITY FUND

SELF-INSURANCE LIABILITY FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
ADMINISTRATION-CITY	\$504,927	\$552,366	\$500,511	\$577,710
ADMINISTRATION-CONTRACTS	757,032	723,846	738,071	806,548
CLAIMS-INSURANCE	8,669,252	5,932,086	6,246,576	6,868,602
PREMIUMS-EXCESS LIABILITY	1,756,612	1,955,805	1,788,665	1,968,238
TRANSFERS	353,841	803,523	803,523	340,566
TOTAL EXPENDITURES	\$12,041,664	\$9,967,626	\$10,077,346	\$10,561,664
AUTHORIZED POSITIONS	7	7	7	7
FULL-TIME EQUIVALENTS	7.00	7.00	7.00	7.00



HUMAN SERVICES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	121.00	\$18,666,534
Categorical Grants	173.75	121,799,690
Capital Projects	0.00	410,000
Delegate Agencies	0.00	18,667,099
Total Funding	294.75	\$159,543,323

MISSION STATEMENT

TO STRENGTHEN THE COMMUNITY THROUGH HUMAN SERVICES INVESTMENTS.

PROGRAM INFORMATION

The Department of Human Services (DHS) develops, coordinates and invests in comprehensive human services strategies that promote the health, welfare and safety of the community. These strategies serve to raise the education and skill level of our workforce and promote family economic success. In this role, DHS serves as a steward of public and private funds, a service provider, a funder, and a facilitator of strategic broad-based and multi-sector partnerships. DHS staffs the Head Start Policy Council; Community Action Advisory Board; Commission for Children and Families; San Antonio Commission on Literacy; San Antonio Youth Commission; and the Joint City/County Commission on Elderly Affairs.

DHS coordinates comprehensive services that facilitate family economic success. These services include school readiness, youth development, literacy, higher education scholarships, and work support including childcare and soft skill development. The Family Assistance programs improve quality of life by providing emergency utility assistance, and by assisting residents in becoming informed financial consumers through services such as Volunteer Income Tax Assistance, financial literacy, banking services, and anti-predatory lending education. DHS also coordinates safety net services that provide a safe, clean and decent shelter for everyone, access to services and food security. For senior residents, DHS uses congregate meals and Multi-Service Senior Centers to promote their independence, ensure their health and welfare, and engage them in reweaving the social fabric of their neighborhoods.

GOALS & OBJECTIVES

DHS has five overarching goals that have been established to accomplish the Department's stated mission:

- ◆ Early childhood development and after school academic enrichment through a focus on family strengthening.
- ◆ Promotion of economic self sufficiency, participation in mainstream banking, savings accounts, free income tax preparation services and asset development.
- ◆ Senior services that actively engage residents, 60 years of age and older, in health, nutrition, fitness and case management support.
- ◆ Education and skills development to promote and enhance the employability of residents.
- ◆ Community Safety Net to ensure everyone has access to food and shelter through transformation services.

To support these goals, specific strategic objectives have been developed for the following purposes:

- ◆ Strengthen partnerships with government, foundations and community-based agencies to leverage resources essential to strengthening families, developing human capital and sustaining a community safety net.
- ◆ Enable working people to access free tax assistance and financial education.
- ◆ Promote economic vitality and community well being by raising the education and skill level of all residents.
- ◆ Ensure all children receive high quality early childhood education through school readiness initiatives, parental involvement and quality early childhood centers.
- ◆ Facilitate access to and completion of post secondary education through Café College, a one-stop college access center.
- ◆ Enable seniors and disabled residents to maintain an independent and healthy quality of life through comprehensive Multi-Service Senior Centers and senior nutrition sites that offer connections to medical services, fitness and social activities, and food security.
- ◆ Provide for basic human needs by ensuring access to shelter, safe sleeping environments, and other services.

PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Total income tax refunds returned through Volunteer Income Tax Assistance (VITA) program	\$71 M	\$61.7 M ¹	\$61 M ²
Number of participants served through Café College	2,500	5,500	7,000
Average number of meals served daily to seniors	3,500	3,565	3,500
Average number of children served monthly through Child Care and Child Development Services	18,488	18,289	15,950 ³

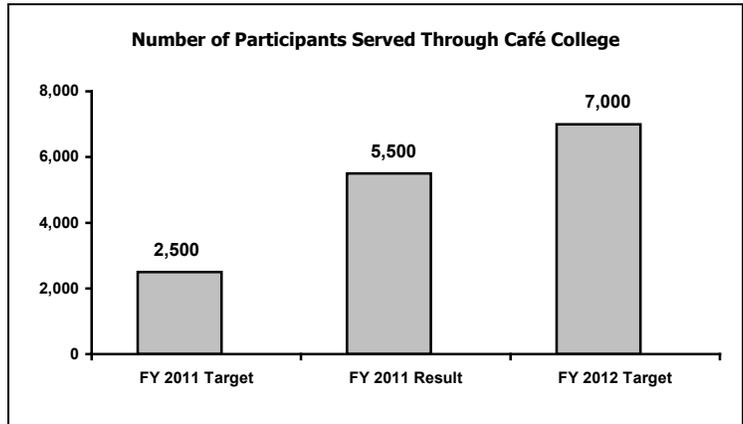
¹Lower than anticipated due to change in tax law disallowing alternative refund anticipation loans offered by VITA

²Target reduction due to proposed reduction in VITA sites in FY 2011

³Target reduction due to one-time stimulus funding received FY 2010-2011

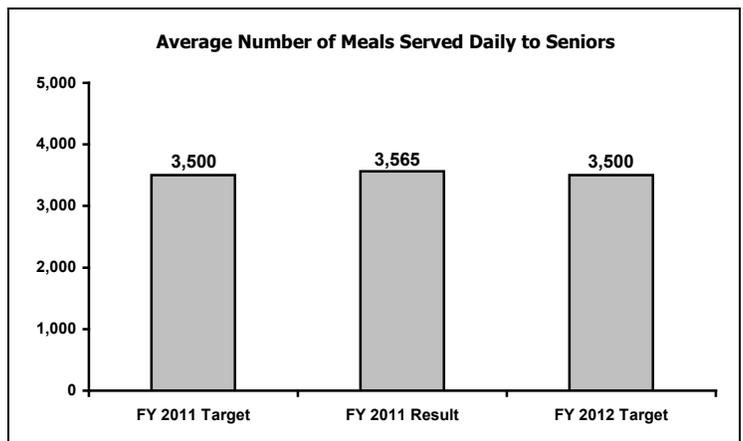
Number of participants served through Café College

Through a delegate agency contract with the San Antonio Education Partnership, the City of San Antonio offers one stop college access services at Café College. Café College helps students decide on a career, apply to college, and identify and apply for financial aid. Café College began operations in September 2010, and will continue to increase capacity in FY 2012.



Average number of meals served daily to seniors

Through the Senior Nutrition Program Center seniors are provided a meal and nutritional information in a congregate setting. The Department of Human Services offers meal service Monday through Friday at the Senior Nutrition Centers located throughout the City.



HUMAN SERVICES**GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$7,775,547	\$7,611,387	\$7,647,039	\$6,995,475
CONTRACTUAL SERVICES	11,026,606	4,856,858	4,633,319	5,816,970
COMMODITIES	248,609	261,770	273,635	282,991
SELF INSURANCE/OTHER	2,352,655	2,351,207	2,526,332	2,164,644
CAPITAL OUTLAY	265,129	0	0	0
TRANSFERS	3,719,970	3,925,204	3,925,204	3,406,454
TOTAL EXPENDITURES	\$25,388,516*	\$19,006,426	\$19,005,529	\$ 18,666,534
AUTHORIZED POSITIONS	141	134	134	122
FULL-TIME EQUIVALENTS	140.00	133.00	133.00	121.00

*In prior years, a portion of the General Fund resources allocated for Human Development Services was included in the Human Services departmental budget. For FY 2010, this amount totaled \$8,226,317. Beginning in FY 2011, all General Fund resources allocated for Human Development Services will be included in the Delegate Agency budget.

HUMAN SERVICES**CATEGORICAL GRANTS**

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
Senior Services					
Comprehensive Nutrition Project	\$1,968,241	\$0	\$192,557	\$2,160,798	\$3,144,506
Supportive Services for the Elderly Project	275,250	0	5,000	280,250	140,987
TxDOT Elderly & Disabled Public Transportation	7,810	0	0	7,810	0
Early Childhood & Youth					
Child Care Services	47,877,324	0	0	47,877,324	1,200,000
Head Start Early Childhood Development	48,800,199	0	12,200,050	61,000,249	0
Juvenile Accountability Block Grant	0	53,755	5,973	59,728	0
Financial Empowerment					
Fair Housing Program	232,187	0	0	232,187	0
Individual Development Account 5	50,000	0	0	50,000	0
Centers for Working Families					
Community Services Block Grant	1,880,509	0	0	1,880,509	0
Homeless Services					
Emergency Shelter Grant 11-13	641,107	0	0	641,107	0
Housing Opportunities for Person with AIDS 10-13	1,168,601	0	0	1,168,601	0
Supportive Housing Program	5,744,448	0	138,719	5,883,167	98,712
Federal Homeless Prev & Re-housing - ARRA	455,960	0	0	455,960	0
Adult Education					
English Literacy/Civics Education Program	102,000	0	0	102,000	0
TOTAL	\$109,203,636	\$53,755	\$12,542,299	\$121,799,690	\$4,584,205

HUMAN SERVICES

CATEGORICAL GRANTS

Grant Name: *Child Care Services*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the Child Care Services (CCS) program awarded by Workforce Solutions Alamo (WSA). WSA receives CCS funding from the Texas Workforce Commission (TWC) as part of the Child Care Development Block Grant from the Department of Health and Human Services (HHS). CCS provides child care subsidies to qualified families residing in the Workforce Solutions Alamo area which includes the City of San Antonio, Bexar County, and eleven rural surrounding counties. The CCS program is administered by the Department of Human Services (DHS). DHS provides overall coordination, client services, fiscal management, and vendor management. The program also provides qualified clients with eligibility and certification services, counseling on the selection of quality child care, and referrals to all participating child care facilities from which parents can select their appropriate care needs.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$53,117,988	\$53,407,367	\$47,877,324
CITY – City Funding Source	1,145,864	1,200,000	1,200,000
TOTAL FUNDING	\$54,263,852	\$54,607,367	\$49,077,324

EXPENDITURES

PERSONAL SERVICES	\$2,701,207	\$2,734,324	\$2,629,375
CONTRACTUAL SERVICES	51,471,861	51,810,505	46,379,290
COMMODITIES	60,764	39,483	19,492
SELF INSURANCE/OTHER EXPENDITURES	22,702	23,055	49,167
CAPITAL OUTLAY	7,318	0	0
TOTAL EXPENDITURES	\$54,263,852	\$54,607,367	\$49,077,324

AUTHORIZED POSITIONS	53	53	53
FULL-TIME EQUIVALENTS	53.00	53.00	53.00

HUMAN SERVICES

CATEGORICAL GRANTS

Grant Name: *Community Services Block Grant*

PROGRAM INFORMATION

As the City of San Antonio's designated anti-poverty agency, the Family Assistance Division receives Community Services Block Grant (CSBG) Funds through the Texas Department of Housing and Community Affairs. The CSBG funds staff to provide long-term case management and emergency assistance services at Community Services Program centers. These funds also offset costs related to homeless services and fund the division's administrative section.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$1,926,262	\$1,880,509	\$1,880,509
TOTAL FUNDING	\$1,926,262	\$1,880,509	\$1,880,509

EXPENDITURES

PERSONAL SERVICES	\$1,347,825	\$1,417,248	\$1,417,248
CONTRACTUAL SERVICES	53,295	55,039	55,039
COMMODITIES	31,514	71,630	71,630
SELF INSURANCE/OTHER EXPENDITURES	493,628	336,592	336,592
TOTAL EXPENDITURES	\$1,926,262	\$1,880,509	\$1,880,509

AUTHORIZED POSITIONS	25	25	25
FULL-TIME EQUIVALENTS	25.00	25.00	25.00

Grant Name: *Comprehensive Nutrition Project*

PROGRAM INFORMATION

The Comprehensive Nutrition Project (CNP) provides senior citizens (60 years and older) with a nutritionally balanced weekday noon meal in either a congregate setting or a home delivered meal service. The 79 congregate centers provide an opportunity for seniors to socialize and participate in extracurricular activities such as health and wellness activities, computer and nutrition education, field trips, and volunteer opportunities. This grant program covers the period of October 1, 2011 through September 30, 2012.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$ 2,275,839	\$ 2,090,896	\$1,968,241
CITY – City Funding Source	2,807,702	3,144,506	3,144,506
OTHER – Other Funding Source	168,073	138,070	192,557
TOTAL FUNDING	\$5,251,614	\$5,373,472	\$5,305,304

EXPENDITURES

PERSONAL SERVICES	\$ 1,252,536	\$1,136,731	\$1,416,653
CONTRACTUAL SERVICES	1,021,707	1,031,052	850,544
COMMODITIES	2,649,159	3,027,180	2,831,251
SELF INSURANCE/OTHER EXPENDITURES	328,212	178,509	206,856
TOTAL EXPENDITURES	\$5,251,614	\$5,373,472	\$5,305,304

AUTHORIZED POSITIONS	50	50	50
FULL-TIME EQUIVALENTS	34.00	34.00	34.00

HUMAN SERVICES

CATEGORICAL GRANTS

Grant Name: *Emergency Shelter Grant 11-13*

PROGRAM INFORMATION

The Emergency Shelter Grant (ESG) is a two-year formula grant funded through the U.S. Department of Housing and Urban Development. ESG funds are used to improve the quality of existing shelters, build additional shelter for the homeless, meet the cost of operating shelters, and provide supportive services to the homeless as well as homeless prevention activities. The City of San Antonio has executed delegate agency contracts with four community-based human service providers.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$627,598	\$641,524	\$641,107
TOTAL FUNDING	\$627,598	\$641,524	\$641,107

EXPENDITURES

PERSONAL SERVICES	\$77,222	\$32,026	\$103,937
CONTRACTUAL SERVICES	399,306	467,040	417,370
COMMODITIES	5,714	0	0
SELF INSURANCE/OTHER EXPENDITURES	145,356	142,458	119,800
TOTAL EXPENDITURES	\$627,598	\$641,524	\$641,107

AUTHORIZED POSITIONS	3	3	0
FULL-TIME EQUIVALENTS	3.00	3.00	0.00

Grant Name: *English Literacy/Civics Education Program*

PROGRAM INFORMATION

This is a continuation grant from the Texas Education Agency (TEA) for the provision of English Literacy and Civics education classes held at Willie Velasquez and Margarita Huantes Community Learning Division Centers. The EL/Civics Program emphasizes contextualized instruction on the rights and responsibilities of citizenship, naturalization procedures, civic participation, U.S. history, and government to help students acquire the skills and knowledge to become active and informed parents, workers and community members. Program period is from July 1, 2011 to June 30, 2012.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$102,000	\$118,541	\$102,000
TOTAL FUNDING	\$102,000	\$118,541	\$102,000

EXPENDITURES

PERSONAL SERVICES	\$67,138	\$72,177	\$72,060
CONTRACTUAL SERVICES	34,763	39,174	29,845
COMMODITIES	99	7,190	95
TOTAL EXPENDITURES	\$102,000	\$118,541	\$102,000

AUTHORIZED POSITIONS	1	1	1
FULL-TIME EQUIVALENTS	1.00	1.00	1.00

HUMAN SERVICES**CATEGORICAL GRANTS**Grant Name: *Fair Housing Program***PROGRAM INFORMATION**

The Fair Housing Administration funding allows staff to investigate and mediate Fair Housing and tenant-landlord complaints. The program monitors housing discrimination practices and seeks to attain voluntary compliance with City, State, and Federal Fair Housing laws. Program staff is also charged with implementing Fair Housing/tenant-landlord education and outreach activities. The Fair Housing Program will continue to partner with the City of San Antonio's Development Services Department and Disability Access Office to inspect plans and new construction on multi-family housing for compliance with Fair Housing and accessibility standards. This grant program covers the period of October 1, 2011 through September 30, 2012.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$195,946	\$232,187	\$232,187
TOTAL FUNDING	\$195,946	\$232,187	\$232,187

EXPENDITURES

PERSONAL SERVICES	\$191,741	\$229,447	\$231,366
CONTRACTUAL SERVICES	4,205	2,605	0
COMMODITIES	0	135	821
TOTAL EXPENDITURES	\$195,946	\$232,187	\$232,187

AUTHORIZED POSITIONS	5	5	5
FULL-TIME EQUIVALENTS	4.5	4.5	4.50

HUMAN SERVICES**CATEGORICAL GRANTS**

Grant Name: *Head Start Early Childhood Development*

PROGRAM INFORMATION

The City of San Antonio is the grantee for the San Antonio/Bexar County Head Start program funded by the U.S. Department of Health and Human Services. The Head Start program provides services to low-income, pre-school children (ages 3 to mandatory school age), and their families. A minimum of ten percent of the children served has some type of disability. The program provides comprehensive services to children and their families including childcare, education, health, nutrition, social services, and parent involvement for the children and their families. The program year is August through July. The Head Start funding cycle and fiscal year is February to January. The program is currently funded to provide services for 6,789 slots in the Head Start program year of February 1, 2011 to January 31, 2012.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$46,253,681	\$45,422,577	\$48,800,199
CITY – In-Kind Requirement	821,899	0	0
OTHER – In-Kind Requirement	12,971,468	13,333,646	12,200,050
TOTAL FUNDING	\$60,047,048	\$58,756,223	\$61,000,249

EXPENDITURES

PERSONAL SERVICES	\$1,345,475	\$2,089,722	\$2,405,798
CONTRACTUAL SERVICES	44,651,825	43,113,590	46,205,401
COMMODITIES	34,358	122,354	80,000
SELF INSURANCE/OTHER EXPENDITURES	87,888	37,507	40,000
CAPITAL OUTLAY	134,135	59,403	69,000
IN-KIND	13,793,367	13,333,647	12,200,050
TOTAL EXPENDITURES	\$60,047,048	\$58,756,223	\$61,000,249

AUTHORIZED POSITIONS
FULL-TIME EQUIVALENTS

39	36	36
39.00	36.00	36.00

HUMAN SERVICES**CATEGORICAL GRANTS****Grant Name:** *Federal Homeless Prevention & Re-housing - ARRA***PROGRAM INFORMATION**

The U.S. Department of Housing and Urban Development (HUD) was designated by Congress to administer \$1.5 billion in funds for homeless prevention and rapid re-housing to state and local government. According to the American Recovery and Reinvestment Act Homelessness Prevention allocation formula, the City of San Antonio is expected to receive a total of approximately \$6 million. The Homelessness Prevention Fund will provide short-term or medium-term rental assistance, housing relocation, and Stabilization services including case management, credit counseling, security or utility deposits, utility payments, moving cost assistance, and case management. The City issued a Request for Proposal (RFP) to procure qualified agencies that can assist in delivering these services.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$2,453,309	\$3,064,717	\$455,960
TOTAL FUNDING	\$2,453,309	\$3,064,717	\$455,960

EXPENDITURES

PERSONAL SERVICES	\$196,020	\$218,092	\$75,418
CONTRACTUAL SERVICES	2,165,730	2,841,673	335,504
COMMODITIES	479	1,340	0
SELF INSURANCE/OTHER EXPENDITURES	91,080	3,612	45,038
TOTAL EXPENDITURES	\$2,453,309	\$3,064,717	\$455,960

AUTHORIZED POSITIONS	7	7	7
FULL-TIME EQUIVALENTS	6.75	6.75	6.75

Grant Name: *Housing Opportunities for Person with AIDS 10-13***PROGRAM INFORMATION**

Housing Opportunities for Persons with AIDS (HOPWA) is a three-year entitlement grant administered by the U.S. Department of Housing and Urban Development. HOPWA funds provide housing and supportive services to persons with HIV/AIDS and their families. The Family Assistance Division works closely with two delegate agencies to enhance the continuum of care and service delivery system for this target population. The entitlement area for this grant, also known as the Eligible Metropolitan Statistical Area (EMSA), includes Bexar, Comal, Guadalupe and Wilson counties.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$1,063,713	\$1,151,125	\$1,168,601
TOTAL FUNDING	\$1,063,713	\$1,151,125	\$1,168,601

EXPENDITURES

PERSONAL SERVICES	\$1,033,189	\$1,116,591	\$1,133,843
SELF INSURANCE/OTHER EXPENDITURES	30,524	34,534	34,758
TOTAL EXPENDITURES	\$1,063,713	\$1,151,125	\$1,168,601

AUTHORIZED POSITIONS	1	1	0
FULL-TIME EQUIVALENTS	1.00	1.00	0.00

HUMAN SERVICES

CATEGORICAL GRANTS

Grant Name: *Individual Development Account 5*

PROGRAM INFORMATION

The City of San Antonio, through the Department of Human Services Family Economic Success Program (FESP), is contracted by the U.S. Department of Health and Human Services (HHS) to operate the Individual Development Account (IDA) Program 5. The IDA program is a directed, matched savings program for low income working individuals and families who live in Bexar County. Participants must be at or below HHS 200% poverty guidelines. Participants enter into a Savings Plan Agreement with the City of San Antonio that establishes a schedule and goal of savings from earned income, to be matched at a rate of four to one. Matched savings may be expended for (1) the purchase of a principal residence by a first-time homebuyer, (2) the capitalization of a business, or (3) expenses of post-secondary education. All participants must attend six hours of Financial Literacy, Asset Training Classes and, if purchasing a home, a homeowner's class. The grant period for this program is from July 1, 2008 to June 30, 2013.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	N/A	N/A	\$50,000
TOTAL FUNDING	N/A	N/A	\$50,000

EXPENDITURES

PERSONAL SERVICES	N/A	N/A	\$50,000
TOTAL EXPENDITURES	N/A	N/A	\$50,000

AUTHORIZED POSITIONS	0	0	1
FULL-TIME EQUIVALENTS	0.0	0.0	1.00

Grant Name: *Juvenile Accountability Block Grant*

PROGRAM INFORMATION

The Juvenile Accountability Block Grant is a formula block grant from the Office of Juvenile Justice and Delinquency Prevention through the Governor's Office. The Grant is a long term, intensive case management program designed to assist at risk youths.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

STATE – State Funding Source	N/A	\$43,882	\$53,755
OTHER – Other Funding Source	N/A	4,876	5,973
TOTAL FUNDING	N/A	\$48,758	\$59,728

EXPENDITURES

CONTRACTUAL SERVICES	N/A	\$48,758	\$59,728
TOTAL EXPENDITURES	N/A	\$48,758	\$59,728

HUMAN SERVICES

CATEGORICAL GRANTS

Grant Name: *Supportive Housing Program*

PROGRAM INFORMATION

The U. S. Department of Housing and Urban Development awarded the 2011 Supportive Housing Program to the Department of Human Services, Contracts Management Division (HSD), for an eighteen month period. Twenty-four programs, operated by twelve local agencies, were funded by the program and administered by the HSD. The Supportive Housing Program is part of a local Continuum of Care strategy, and promotes the development of supportive housing and support services to assist homeless persons in the transition from homelessness to independent living.

	Actual 2010	Estimated 2011	Adopted 2012
FUNDING SOURCES			
FEDERAL – Federal Funding Source	\$4,542,403	\$4,847,353	\$5,744,448
OTHER – Other Funding Source	79,845	139,765	138,719
CITY – City Funding Source	98,714	98,712	98,712
TOTAL FUNDING	\$4,720,962	\$5,085,830	\$5,981,879
EXPENDITURES			
PERSONAL SERVICES	\$255,212	\$247,877	\$281,771
CONTRACTUAL SERVICES	4,282,557	4,598,959	5,462,677
COMMODITIES	499	517	0
SELF INSURANCE/OTHER EXPENDITURES	182,694	238,477	237,431
TOTAL EXPENDITURES	\$4,720,962	\$5,085,830	\$5,981,879
AUTHORIZED POSITIONS	5	5	5
FULL-TIME EQUIVALENTS	5.00	5.00	5.00

HUMAN SERVICES**CATEGORICAL GRANTS**

Grant Name: *Supportive Services for the Elderly Project*

PROGRAM INFORMATION

The Supportive Services for the Elderly Project (SSEP) provides specialized door to door transportation services within San Antonio and Bexar County for persons 60 years and older, primarily for medical appointments. Persons in life-threatening situations, such as kidney dialysis and cancer, receive the highest priority. All other appointments are on a first come, first serve basis. Services are free, but donations from clients are encouraged. This grant program covers the period of October 1, 2011 through September 30, 2012.

	Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$266,934	\$275,000	\$275,250
CITY – City Funding Source	140,987	140,987	140,987
OTHER – Other Funding Source	4,979	2,962	5,000
TOTAL FUNDING	\$412,900	\$418,949	\$421,237

EXPENDITURES

PERSONAL SERVICES	\$262,797	\$295,053	\$326,855
CONTRACTUAL SERVICES	55,601	41,277	29,810
COMMODITIES	12,585	19,503	7,000
SELF INSURANCE/OTHER EXPENDITURES	81,917	63,116	57,572
TOTAL EXPENDITURES	\$412,900	\$418,949	\$421,237

AUTHORIZED POSITIONS	10	10	10
FULL-TIME EQUIVALENTS	7.5	7.5	7.50

Grant Name: *TxDOT Elderly & Disabled Public Transportation Program*

PROGRAM INFORMATION

The Elderly and Disabled Public Transportation Program grant is awarded by the Texas Department of Transportation to provide transportation services through the Department of Human Services. These funds are used to purchase taxi trips that supplement transportation services provided through the Supportive Services for the Elderly Project.

	Actual 2010	Estimated 2011	Adopted 2012
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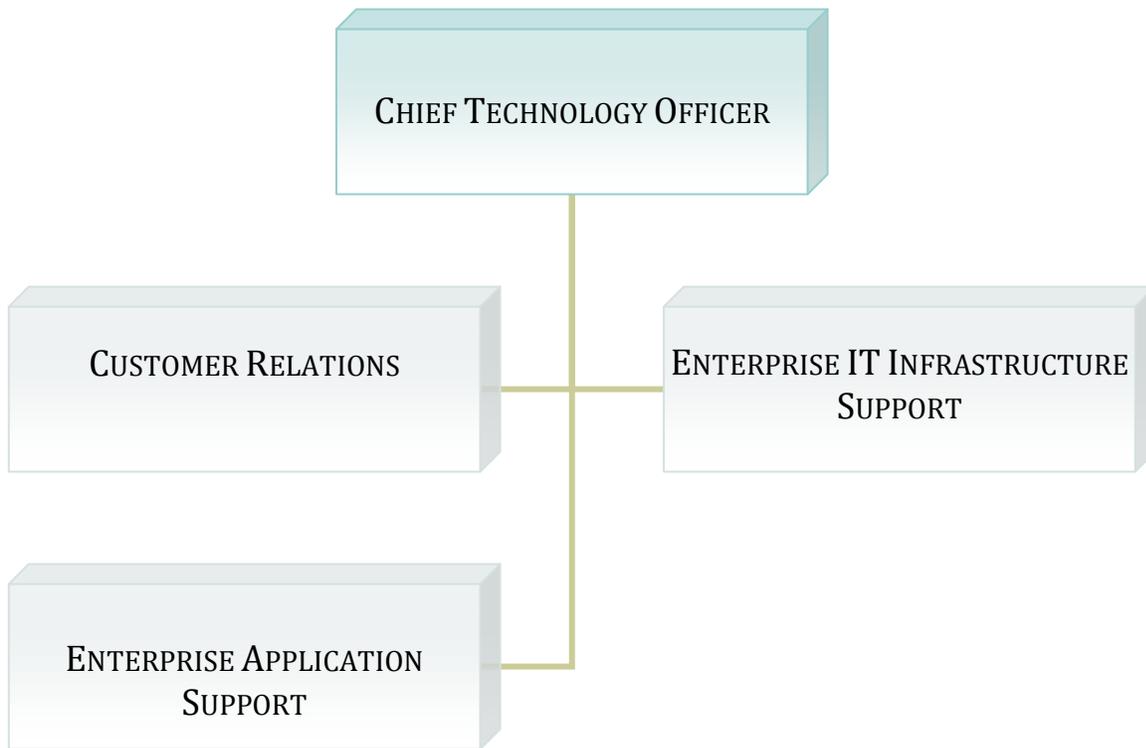
FUNDING SOURCES

FEDERAL – Federal Funding Source	\$20,879	N/A	\$7,810
TOTAL FUNDING	\$20,879	N/A	\$7,810

EXPENDITURES

CONTRACTUAL SERVICES	\$20,879	N/A	\$7,810
TOTAL EXPENDITURES	\$20,879	N/A	\$7,810

INFORMATION TECHNOLOGY SERVICES



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
Information Technology Services Fund	229.00	\$43,807,845
Capital Projects	0.00	10,185,000
Total Funding	229.00	\$53,992,845

INFORMATION TECHNOLOGY SERVICES

INFORMATION TECHNOLOGY SERVICES FUND

MISSION STATEMENT

THE INFORMATION TECHNOLOGY SERVICES DEPARTMENT IS DEDICATED TO PROVIDING SECURE, RELIABLE, AND RESPONSIVE ENTERPRISE-LEVEL TECHNOLOGY AND BUSINESS SOLUTIONS THAT FACILITATE AND ENHANCE THE CITY'S EFFECTIVENESS IN SERVING THE CITIZENS OF SAN ANTONIO.

PROGRAM INFORMATION

The Information Technology Services Department (ITSD) provides information technology (IT) services to all City departments, delegate agencies, various local, state, and federal governmental entities through information and technology sharing agreements.

ITSD is structured as a centralized IT shared services organization that provides governance and support for all technology functions and business systems that facilitate the goals and objectives of the City of San Antonio and are based on IT industry best practices.

The following is a listing of the services provided by ITSD:

- ◆ Project and Portfolio Management – Provides oversight on all technology related project management and delivery.
- ◆ Technology Governance – Provides intake management and oversight to help manage the intake and delivery of technology request and bases them on the global strategic direction of the City.
- ◆ Enterprise Application Services - Provides assessment, business analysis, testing, development, and support of information systems applications in support of ITSD and City of San Antonio services.
- ◆ Business Administration Services - Provides budgetary, financial, contractual, quality assurance, procurement, and disposition service functions in support of inter- and intra-departmental information systems initiatives.
- ◆ Business Intelligence Services – Provides processes, technologies, and tools to turn data into information to facilitate business decisions utilizing data warehousing, analytics, and executive dashboard tools.
- ◆ Communications Services – Provides converged data, voice, and radio services to support City of San Antonio business objectives.
- ◆ Computing Infrastructure Services - Provides computing infrastructure platforms such as mainframe and desktop applications, network operating systems, and application topologies in support of City of San Antonio business objectives.
- ◆ Integration Services - Provides systematic facilitation to enable the seamless integration of people, processes, and technology.
- ◆ Public Safety IT Strategic Planning Services - Provides information technology coordination and management services for City public safety agency projects.
- ◆ Security Services - Policy and compliance to support the confidentiality, integrity, and availability of information systems and data.
- ◆ Strategic Management Support Services - Provides professional services and strategic advice on matters related to information technology management and strategy, project and portfolio management, business analysis and performance measurement, quality assurance, and change management to achieve the Department's goals and enhance its effectiveness.
- ◆ Customer Support Services - Provides support and effective customer service for all users of City of San Antonio information systems.

GOALS & OBJECTIVES

- ◆ *Enterprise Application Services* – To provide technology solutions through business analysis, development, enhancement, maintenance, and support of the various applications utilized by the City of San Antonio, and replacing older system applications with new technologies, thereby providing quality services to internal (employee's and delegate agencies) and external customers (citizens, visitors, and businesses).

INFORMATION TECHNOLOGY SERVICES

INFORMATION TECHNOLOGY SERVICES FUND

GOALS & OBJECTIVES CONTINUED

- ◆ *Technology Governance* – To provide the sequencing of proposed technology requests to best achieve the organization's overall goals - typically expressed in terms of hard economic measures, business strategy goals, or technical strategy goals - while honoring constraints imposed by management or external real-world factors
- ◆ *IT Project and Portfolio Management* – To provide the oversight and direction for all the individual listings in the project portfolio and to develop a “big picture” view and a deeper understanding of the collection as a whole. This effort will establish sorting, adding, and removing of items from the collection based on their costs, benefits, and alignment with long-term strategies or goals and allows the City to get the value from resources invested.
- ◆ *Business Administration Services* – To provide business support services for a viable, responsible, and proactive strategic and operational budgetary, fiscal, contractual, and procurement administration. This will enable ITSD to provide the City of San Antonio with a financially sound methodological vehicle that will promote equitable cost allocation, fiscally sound policies and procedures, and efficient oversight of IT equipment and service procurements for all City departments.
- ◆ *Business Intelligence Services* – To provide the support and tools for internal users to assess, enhance, and optimize the City of San Antonio's services' performance and operation by providing decision tools that enable real-time, interactive access, analysis and manipulation of mission-critical information. This will allow users insight into key operating information to quickly identify business challenges and opportunities.
- ◆ *Communications Services* – To continue to operate and expand the City's Regional Radio Communications system which provides interoperability radio communications between the City of San Antonio and other governmental entities in support of the City's growing mobile radio communications needs. This is facilitated by utilizing the latest hardware and software mobile radio systems technology, which will enable effective, efficient, and reliable mobile radio communications solutions to the City of San Antonio and the surrounding region.
- ◆ *Computing Infrastructure Services* – To provide reliable, effective, and efficient information processing platforms for the City's enterprise; identify emerging technologies, and evaluate selected ones to determine potential benefits to the City's enterprise; replace aging infrastructure equipment; build critical system redundancies; and consolidate computing platforms and reduce operating costs by eliminating duplication. This will assist ITSD in providing effective and efficient enterprise services that focus on meeting business requirements.
- ◆ *Integration Services* – To provide City departments with core inter- and intra- City connecting services which provides a basis for interoperability between City departments, and provide economies of scale for services widely used by the City of San Antonio. This ensures that the City's Enterprise application systems are appropriately supported to assure delivery of system functions critical to the efficient operation of City government.
- ◆ *Public Safety IT Strategic Planning Services* – To provide oversight and support of the 911 communications center, major deployments and/or modifications of public safety systems, and all public safety information technology staff; to coordinate and implement a citywide security plan for all City facilities; and complete, implement and monitor an IT Strategic Plan for City Public Safety agencies.
- ◆ *Security Services* – Maintain reliable, secure, confidential, and continuous enterprise operations through policies, procedures, monitoring, risk assessment/planning/mitigation, recovery planning, and periodic testing. This will provide high availability of enterprise information technology resources through protection from and prevention of cyber incidents, as well as business continuity efforts.
- ◆ *Strategic Management Support Services* – Implement operational best practices to provide improved availability, reliability and performance of ITSD services. The benefits of operational excellence will be improved quality of ITSD operations services, improved communication and planning resulting in more effective solutions to the City's business needs, a better managed operational environment leading to better cost control, and improved relationships between ITSD and its customers.

INFORMATION TECHNOLOGY SERVICES

INFORMATION TECHNOLOGY SERVICES FUND

GOALS & OBJECTIVES CONTINUED

- ◆ *Customer Support Services* – To provide an improved single point of contact for IT Support 24-hours a day, 7-days a week that will improve the business processes for customer service, asset management, inventory, change management and incident management. The Service Desk provides two separate and distinct functions: (1) logging, tracking, resolution, and elevation of problems; and (2) coordination of all data and voice service requests for adds, moves, and changes.

INFORMATION TECHNOLOGY SERVICES

INFORMATION TECHNOLOGY SERVICES FUND

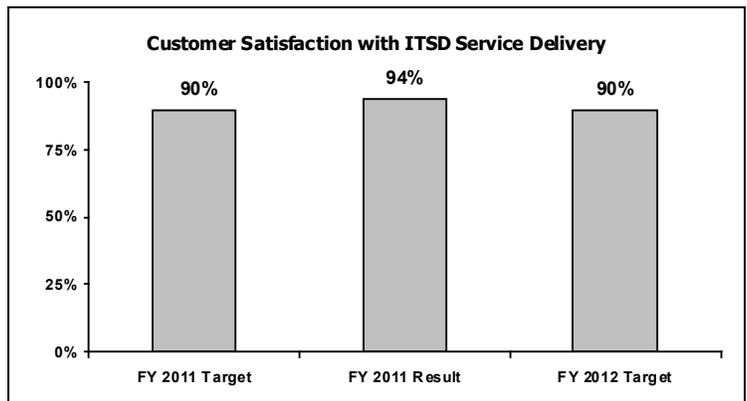
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Achieve 90% customer satisfaction with ITSD service delivery	90%	94%	90%
Deliver 90% of all approved IT projects successfully based on ITSD-established project standards	85%	94%	90%
Deliver 85% of all cataloged services at or above service level objectives	85%	95%	N/A

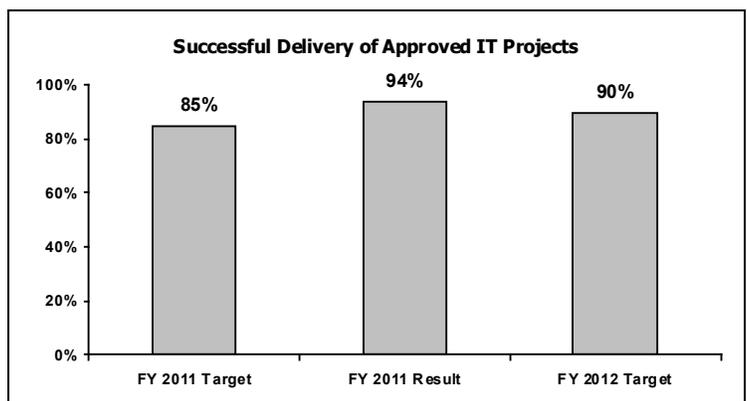
Customer satisfaction with ITSD service delivery

ITSD offers an automated support survey to City personnel who have requested IT support. ITSD uses this information as one of the metrics to determine the level of satisfaction based on the delivery of IT services. The results assist ITSD in addressing areas where service delivery can be improved.



Successful delivery of approved IT projects

ITSD project standards are outlined by the IT Project Management Office (PMO) through the creation of standardized project management templates, processes, and structures necessary to create a solid foundation for improved project standards. This goal measures the percentage of approved projects that are delivered successfully.

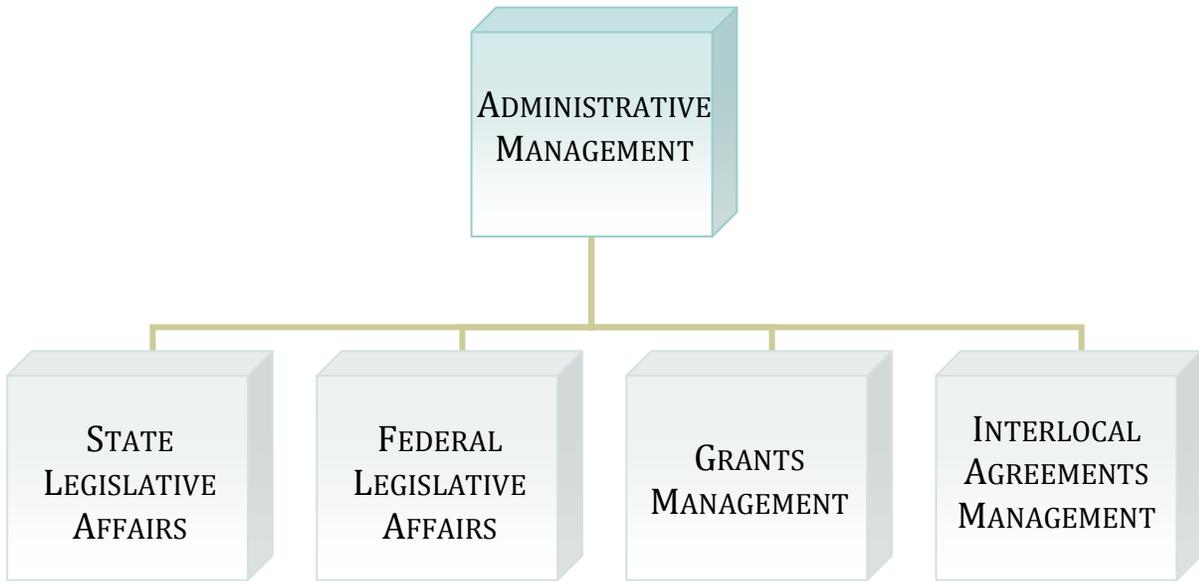


INFORMATION TECHNOLOGY SERVICES
INFORMATION TECHNOLOGY SERVICES FUND

INFORMATION TECHNOLOGY SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$17,498,382	\$19,608,536	\$18,386,302	\$18,773,163
CONTRACTUAL SERVICES	15,677,285	17,403,924	17,670,609	17,790,814
COMMODITIES	216,627	182,635	145,318	186,221
SELF INSURANCE/OTHER	5,518,193	5,092,283	5,035,836	4,970,754
CAPITAL OUTLAY	417,264	175,000	175,000	411,631
TRANSFERS	4,165,559	1,759,252	615,262	1,675,262
TOTAL EXPENDITURES	\$43,493,310	\$44,221,630	\$42,028,327	\$43,807,845
AUTHORIZED POSITIONS	237	236	236	229
FULL-TIME EQUIVALENTS	237.00	236.00	236.00	229.00

INTERGOVERNMENTAL RELATIONS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	6.00	\$1,001,378
Total Funding	6.00	\$1,001,378

MISSION STATEMENT

TO PROTECT, PROMOTE AND ADVANCE THE CITY'S LEGISLATIVE AND REGULATORY INTERESTS WITH A CUSTOMER SERVICE APPROACH IN COLLABORATION WITH CITY DEPARTMENTS, COMMUNITY PARTNERS, AND OTHER STAKEHOLDERS.

PROGRAM INFORMATION

The Intergovernmental Relations Department monitors state and federal government activities, develops legislative programs approved by City Council, manages the City's federal and state consultants, and coordinates legislative activities with other local, public, and private-sector entities. The Intergovernmental Relations Department also manages interlocal contracts and agreements and performs other special projects related to intergovernmental cooperation. Furthermore, the Intergovernmental Relations Department is committed to providing leadership, guidance, and technical support in grants management and development.

GOALS & OBJECTIVES

- ◆ To advocate for the City's state and federal legislative initiatives in coordination with other City departments to benefit the City.
 - Examine federal and state legislation and determine its impact to the City.
 - Promote legislative and regulatory initiatives that will benefit the City.
 - Identify and defeat legislation that will negatively impact the City.
 - Engage San Antonio legislative and congressional delegations on issues affecting the City.
- ◆ To identify and implement agreements with other political subdivisions to increase efficiency and service to the citizens of San Antonio.
 - Analyze all current high impact interlocal agreements in an effort to determine their fiscal impact.
 - Assess potential high impact interlocal agreements in cooperation with other government entities.
 - Negotiate fair and equitable agreements in a professional and timely manner.
 - Strengthen communications and working relationships with area political subdivisions.
 - Facilitate the integration of City and County services, where applicable, as a means to increase efficiency and customer service.
- ◆ To provide assistance to departments during the grants application process and in grants tracking/management.
 - Assist departments to increase the submission of quality grant proposals.
 - Identify, refer and assist in the submission of new grants for which the City is eligible.
 - Assist departments with monitoring progress of grant-funded projects.
- ◆ To promote professional development for identified grant personnel and project managers.
 - Identify and coordinate professional development training sessions for grant personnel and project managers.

PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

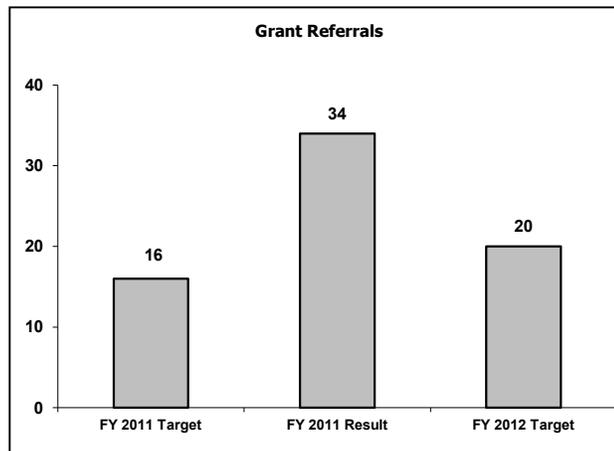
2011 Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Achieve 10-to-1 Return on Investment for Federal funding initiatives on amount paid to Federal Consultant team. To be measured over 2 year Congressional Session	\$2M per FY or \$4M for 112 th Congress	\$2M	N/A
Obtain 70% passage of 112th Congress (1st & 2nd) Sessions of the Federal Legislative Program "Policy Initiatives"	70% for 112 th Congress	N/A*	N/A
Obtain 70% passage of 82nd State Legislative Session Priority Initiatives	70%	67%	N/A
Identify and refer at least 16 new grants and achieve 85% customer satisfaction rating for technical assistance provided to customers receiving grant referrals	16/85%	34/85%	20

*Applicable legislation is pending

2012 Performance Measure	FY 2012 Target
Successfully secure funding in the Administration’s FY 2013 Budget for one of the City’s Priority Federal Initiatives	1
Obtain \$2M in federal funding for City’s Federal initiatives	\$2M
Identify and refer at least twenty (20) new grants to City Departments	20
Host four (4) public legislative/regulatory hearings for federal and/or state committees	4
Coordinate three (3) tours/presentations of projects for State & Federal Legislators and their staff	3

Identify and refer at least 16 new grants to City Departments

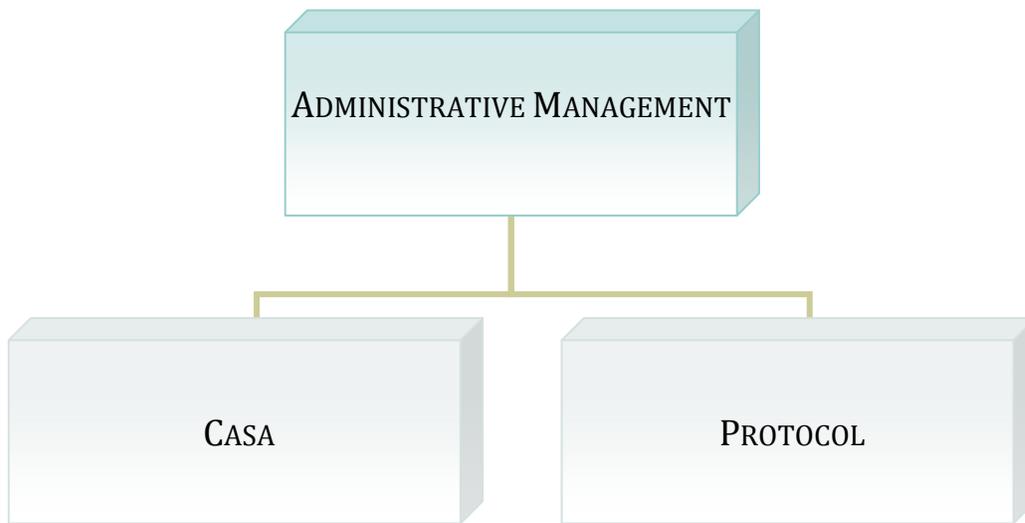
This measure represents the number of new grants researched, identified and referred to City Departments for analysis to supplement city priority projects



INTERGOVERNMENTAL RELATIONS**GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$468,363	\$522,914	\$536,170	\$563,001
CONTRACTUAL SERVICES	351,742	503,971	482,340	404,898
COMMODITIES	14,721	6,971	10,308	6,971
SELF INSURANCE/OTHER	25,830	24,561	27,877	26,508
CAPITAL OUTLAY	1,794	0	972	0
TOTAL EXPENDITURES	\$862,450	\$1,058,417	\$1,057,667	\$1,001,378
AUTHORIZED POSITIONS	5	6	6	6
FULL-TIME EQUIVALENTS	5.00	6.00	6.00	6.00

INTERNATIONAL RELATIONS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
Community & Visitor Facilities Fund	5.00	\$866,132
Total Funding	5.00	\$866,132

INTERNATIONAL RELATIONS COMMUNITY & VISITOR FACILITIES FUND

MISSION STATEMENT

THE INTERNATIONAL RELATIONS OFFICE DEVELOPS AND MAINTAINS FOREIGN RELATIONS FOR THE CITY OF SAN ANTONIO FOSTERING PARTNERSHIPS THAT INCREASE GLOBAL VISIBILITY, CULTURAL UNDERSTANDING, AND ECONOMIC GROWTH.

PROGRAM INFORMATION

Created to provide a clear “front door” that establishes San Antonio as the “Center of International Excellence”, the International Relations Office attracts global trade, foreign investment and provides protocol services for the San Antonio community. These functions are carried out through collaborations supported by the City of San Antonio’s foreign trade efforts in Japan and Mexico – “The Casa San Antonio” program. This is achieved by hosting official international dignitaries, nurturing long term relationships worldwide; advise Intergovernmental Relations, Office of Cultural Affairs, Aviation, Convention and Visitors Bureau, Library and other city departments on international projects.

San Antonio fosters and maintains global ties with its sister cities and alliances in China, Germany, India, Japan, Korea, Mexico, Spain and Taiwan among other strategic alliances. The International Relations Office provides official interface with local partners such as the Mexican Consulate, Free Trade Alliance San Antonio, North American Development Bank, US Department of Commerce/Foreign Commercial Service, Universidad Nacional Autonoma de Mexico (UNAM), Universidad Autonoma de Guadalajara, Instituto de Mexico, the World Affairs Council, UTSA International Trade Center, Bexar County, local chambers of commerce and industry and several other foreign commercial entities as well as local organizations that represent international or foreign ethnic groups.

GOALS & OBJECTIVES

- ◆ Achieve 80% satisfaction rate on international missions and hosting.
- ◆ Lead communication and coordination with Sister Cities.
- ◆ Boost Hotel Occupancy Tax by organizing annual Diwali Festival and increase attendance from 3,500 by 1,000 visitors from Indian Associations throughout the US.
- ◆ Hosts 2011 North American Leaders Summit.
- ◆ In conjunction with CVB, identify and recruit international conference to San Antonio to maintain global visibility.
- ◆ Develop China relationships in Wuxi and Suzhou.
- ◆ Assist Economic Development Department by eliciting new economic development projects among existing official relationships without a foreign trade office program (Canary Islands, Dresden, Wuxi, Suzhou, Chennai, Kaohsiung).
- ◆ Continue to provide award-winning Sister City programs by broadening and deepening our relationships with San Antonio’s existing eight Sister Cities, one Alliance and two Friendship Cities in cultural, education and business sectors.
- ◆ Develop international partnerships for San Antonio’s driver industries in conjunction with local partners.
- ◆ Attend targeted global industry conferences.
- ◆ Promote international visibility and services through web portal.
- ◆ Continue to maintain long-term relationships with Toyota Motor Manufacturing North America in San Antonio.
- ◆ Increase two-way Mexico trade, travel, education and cultural exchanges in cooperation with the multiple city departments and private sector leaders through Economic Connections.

INTERNATIONAL RELATIONS COMMUNITY & VISITOR FACILITIES FUND

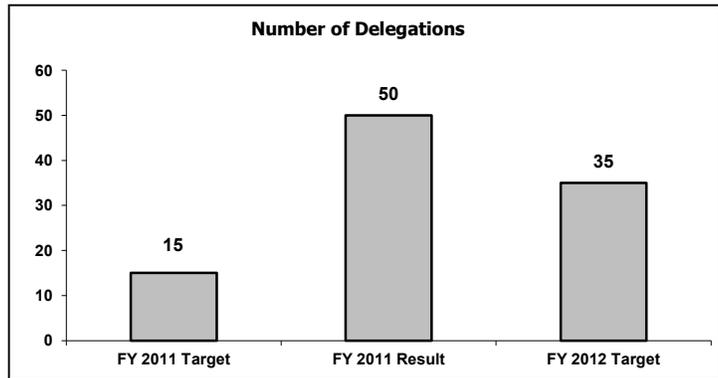
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Number of foreign delegations	15	50	35
New economic development contacts elicited among existing official relationships without a foreign trade office program	7	14	15

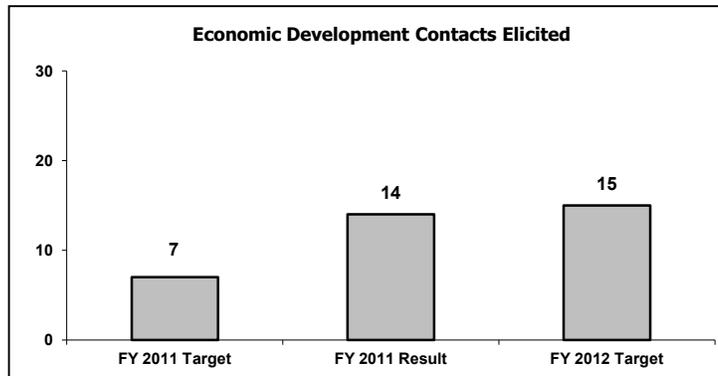
Number of Delegations

Number of foreign delegations that come to San Antonio seeking information or promoting opportunities in education, culture, government, and business.



Economic Development Contacts Elicited

Number of new economic development contacts elicited among existing official relationships without a foreign trade office program.

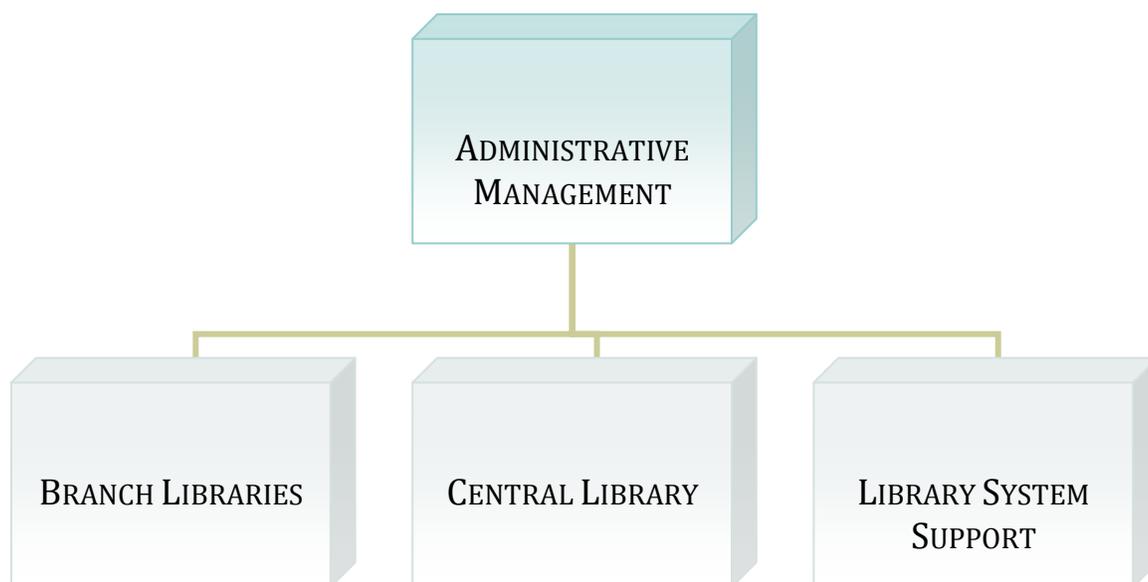


COMMUNITY & VISITOR FACILITIES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$448,287	\$527,450	\$399,260	\$443,465
CONTRACTUAL SERVICES	302,757	348,902	344,104	350,739
COMMODITIES	40,174	45,722	47,917	45,722
SELF INSURANCE/OTHER	40,504	28,826	35,974	22,186
CAPITAL OUTLAY	0	1,700	764	4,020
TOTAL EXPENDITURES	\$831,722	\$952,600	\$828,019	\$866,132
AUTHORIZED POSITIONS	6	6	6	5
FULL-TIME EQUIVALENTS	6.00	6.00	6.00	5.00



LIBRARY



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	437.00	\$33,301,105
Categorical Grants	9.00	1,185,731
Capital Projects	0.00	3,600,954
Total Funding	446.00	\$38,086,836

MISSION STATEMENT

THE SAN ANTONIO PUBLIC LIBRARY CHANGES LIVES THROUGH THE TRANSFORMATIVE POWER OF INFORMATION, IMAGINATION, AND IDEAS

PROGRAM INFORMATION

The Public Library provides lifelong learning materials and services to the citizens of San Antonio and Bexar County through a system of 24 branch libraries, the Central Library, one bookmobile and one partnership library through an agreement with the North East Independent School District: the Pruitt Library at Roosevelt High School. Materials include books, magazines, newspapers, microfilm, compact discs, audio books, DVDs, electronic databases. Library services include access to the Internet via public computers (including wireless access and laptops for check-out), reference services, special research assistance, on-line tutoring, readers advisory and child, teen and adult programming. In addition to City funding, other funding sources include the Library Foundation, the Friends of the Library organization, Federal and State grants and Bexar County. The Library generates revenue for the City of San Antonio through non-resident library card fees, copy machine charges, the collection of overdue fines, meeting room use charges and Bexar County's payment to the City's general fund for library services.

GOALS & OBJECTIVES

- ◆ To provide resources and services to children, teens and adults that enhances their efforts to succeed.
 - Provide program services to children under age five and their parents and caregivers.
 - Work in partnership with local agencies and organizations to provide children, parents, and caregivers with information and activities that support early literacy development, promote reading and encourage library use.
 - Provide quality programming throughout the Library System which appeals to our broad customer base, such as Hispanic Heritage Month, African American History Month and the Summer Reading Program.
 - Support community efforts to promote health and wellness through Library resources and amenities.
 - Expand and strengthen the Library's role in supporting early literacy education to promote school readiness.
 - Support self-directed learning by enhancing resources and adapting to emerging technologies.
 - Customize service delivery to the unique needs of individual communities as identified in the market segmentation analysis.
- ◆ To broaden community awareness of the wide range of services and resources available from the San Antonio Public Library System.
 - Continue to work with community partners to heighten public awareness of the Library's vast resources and services.
 - Continue the voter registration campaign and partner with the Bexar County Elections through the provision of voting sites.
 - Continue to promote available resources for the visually impaired.
 - Promote library resources through proactive outreach in the Community and schools.
- ◆ To support economic development efforts and the goal of a literate and educated workforce.
 - Work with appropriate partners, including other City departments, to assist in creating a more literate workforce and support individuals re-entering the job market.
 - Continue to offer the community computer training programs at the Central and Branch Libraries through the Department of Human Services.
 - Cooperate with the Department of Human Services provide tax preparation services for low income members of the community.
 - Continue to support the Jobs and Small Business Center at the Central Library.
 - Educate for online readiness, emphasizing basic skills for job searches, applications, resumes, and email.

GOALS & OBJECTIVES CONTINUED

- Partner with the Library Foundation to administer the Institute of Library and Museum Services Federal Grant to train the next generation of librarians through financial assistance in master degree programs.
- ◆ To maximize the resources of the Library, enhance service efforts and create support opportunities for the future.
 - Continue to examine staffing resources and the best use of existing resources to provide library service.
 - Pursue outside funding opportunities, including grants, gifts and partnerships.
 - Support the efforts of the Library Foundation and the Friends of the Library in their mission to expand awareness and increase resources for the Library.
 - Create a culture of greater accountability and trust.
- ◆ To provide Library technology resources.
 - Continue to enhance service efforts by implementing available features of the integrated library automation system.
 - Reinstated a replacement schedule for public computers, software and network equipment.
 - Upgrade Library's IT public computing infrastructure to improve reliability and performance through implementation of the Broadband Technology Opportunity Program Federal grant.
 - Leverage wireless internet access at all locations to provide innovative services to the Community, including laptops for check-out.
 - Adopt new technologies to increase access to resources that address 21st century literacies (technology, finances, health, English as a Second Language, and adult literacy).
- ◆ To provide Library environments that are welcoming, accessible and safe.
 - Maintain the Library's facilities at a level that will preserve their value for the community.
 - Complete additional work from the Facilities Assessment Study.
 - Partner with the City of San Antonio Capital Improvement Management Services Department to complete all planned work on Bond and other capital projects.
 - Provide adequate security and staffing to make the Library's locations welcoming and safe for all customers.
 - Cooperate with private groups to leverage resources to enhance library facilities.

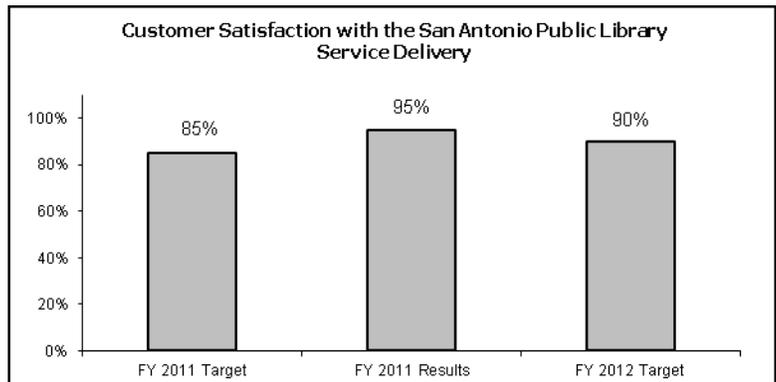
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Customer satisfaction with San Antonio Public Library’s service delivery	85%	95%	90%
Customer satisfaction with access to information provided by the San Antonio Public Library	85%	90%	87%
Customer satisfaction with assistance in accessing all of the Library’s resources	85%	90%	85%
Customer satisfaction with Library facilities and equipment	85%	95%	95%
Customer satisfaction with programs offered by the San Antonio Public Library	85%	90%	85%

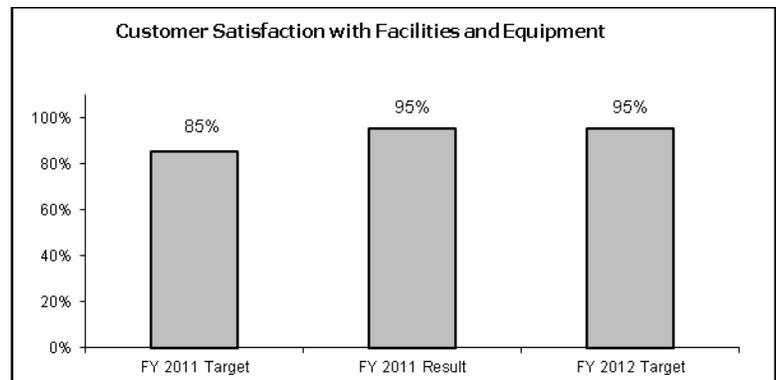
Achieve 90% customer satisfaction with the San Antonio Public Library’s service delivery

This measure represents customer satisfaction for the San Antonio Public Library’s service delivery.



Achieve 95% customer satisfaction with facilities and equipment

This measure represents customer satisfaction with the San Antonio Public Library’s facilities and equipment.



LIBRARY**GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$17,752,368	\$20,425,862	\$20,056,285	\$20,943,128
CONTRACTUAL SERVICES	3,415,995	3,012,245	2,983,458	3,672,665
COMMODITIES	3,587,646	4,786,436	4,798,501	4,566,849
SELF INSURANCE/OTHER	3,904,747	4,184,081	4,186,807	4,118,463
CAPITAL OUTLAY	242,406	342,400	342,847	0
TOTAL EXPENDITURES	\$28,903,162	\$32,751,024	\$32,367,898	\$33,301,105
AUTHORIZED POSITIONS	489	533	533	530
FULL-TIME EQUIVALENTS	404.00	440.00	440.00	437.00

CATEGORICAL GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
Friends of the San Antonio Public Library	\$0	\$0	\$42,000	\$42,000	\$0
Interlibrary Loan Services	417,311	0	0	417,311	0
Library Systems Operation	359,886	0	0	359,886	0
Miscellaneous Gifts	0	0	50,000	50,000	0
San Antonio Public Library Foundation- Donation	0	0	240,000	240,000	0
Technical Assistance Negotiated Grant	76,534	0	0	76,534	0
TOTAL	\$853,731	\$0	\$332,000	\$1,185,731	\$0

Grant Name: *Interlibrary Loan Services***PROGRAM INFORMATION**

San Antonio Public Library, as the designated Major Resource Center of this service area, has continued to receive this grant under this program since 1972. These funds will be used for the operation of the San Antonio Interlibrary Loan Center and continue to support the one (1) grant funded position and seven (7) temporary positions that provide support to the program. This program provides Interlibrary Loan services (reciprocal borrowing) to multi-type libraries in 21 counties, including Bexar County. Bexar County area library patrons benefit from a centralized Interlibrary Loan service. In FY 2009 San Antonio Public Library customers borrowed approximately 25,000 items from partner libraries through the Interlibrary Loan Center and close to 21,000 items were loaned to other libraries.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Fund Source	\$322,033	\$362,117	\$417,311
TOTAL FUNDING	\$322,033	\$362,117	\$417,311

EXPENDITURES

PERSONAL SERVICES	\$225,202	\$278,715	\$139,949
CONTRACTUAL SERVICES	59,724	10,200	222,219
COMMODITIES	10,000	14,038	12,000
SELF INSURANCE/OTHER	27,107	59,164	43,143
TOTAL EXPENDITURES	\$322,033	\$362,117	\$417,311

AUTHORIZED POSITIONS	6	4	4
FULL-TIME EQUIVALENTS	5.00	4.00	4.00

LIBRARY**GENERAL FUND****Grant Name:** *Library Systems Operation***PROGRAM INFORMATION**

San Antonio Public Library serves as the Major Resource Center and has continued to receive this annual grant under this program since 1972. These funds will be used for the purpose of public library development in the Alamo Area Library System, which includes 46 libraries in a 21-county area. Federal funds will be received for the purpose of supporting grant administration and consulting services. Bexar County area library patrons benefit from these services, which include technical assistance and consulting.

	Actual 2010	Estimated 2011	Adopted 2012
FUNDING SOURCES			
FEDERAL – Federal Fund Source	\$379,629	\$365,378	\$251,667
TOTAL FUNDING	\$379,629	\$365,378	\$251,667
EXPENDITURES			
PERSONAL SERVICES	\$278,994	\$273,855	\$217,853
CONTRACTUAL SERVICES	46,095	58,761	9,100
COMMODITIES	14,873	3,500	250
SELF INSURANCE/OTHER EXPENDITURES	38,289	29,262	24,464
CAPITAL OUTLAY	1,378	0	0
TOTAL EXPENDITURES	\$379,629	\$365,378	\$251,667
AUTHORIZED POSITIONS	5	4	4
FULL-TIME EQUIVALENTS	4.20	4.00	4.00

Grant Name: *San Antonio Public Library Foundation***PROGRAM INFORMATION**

The funds from The San Antonio Public Library Foundation will be used to enhance Library resources and services as well as to increase awareness through financial support and programmatic efforts.

	Actual 2010	Estimated 2011	Adopted 2012
FUNDING SOURCES			
OTHER – Other Funding Source	\$307,010	\$318,414	\$240,000
TOTAL FUNDING	\$307,010	\$318,414	\$240,000
EXPENDITURES			
CONTRACTUAL SERVICES	\$31,306	\$71,523	\$0
COMMODITIES	275,704	246,891	210,000
TOTAL EXPENDITURES	\$307,010	\$318,414	\$240,000

LIBRARY**GENERAL FUND****Grant Name:** *Technical Assistance Negotiated Grant***PROGRAM INFORMATION**

These funds will be used for the purpose of public library development in the Alamo Area Library System which includes 46 libraries in a 21-county area. Federal funds will be received for the purpose of supporting personnel and related expenses to provide hardware, software, network and security support to computer systems of public libraries located within the Alamo Area Library System. Bexar County area library patrons benefit from this program.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

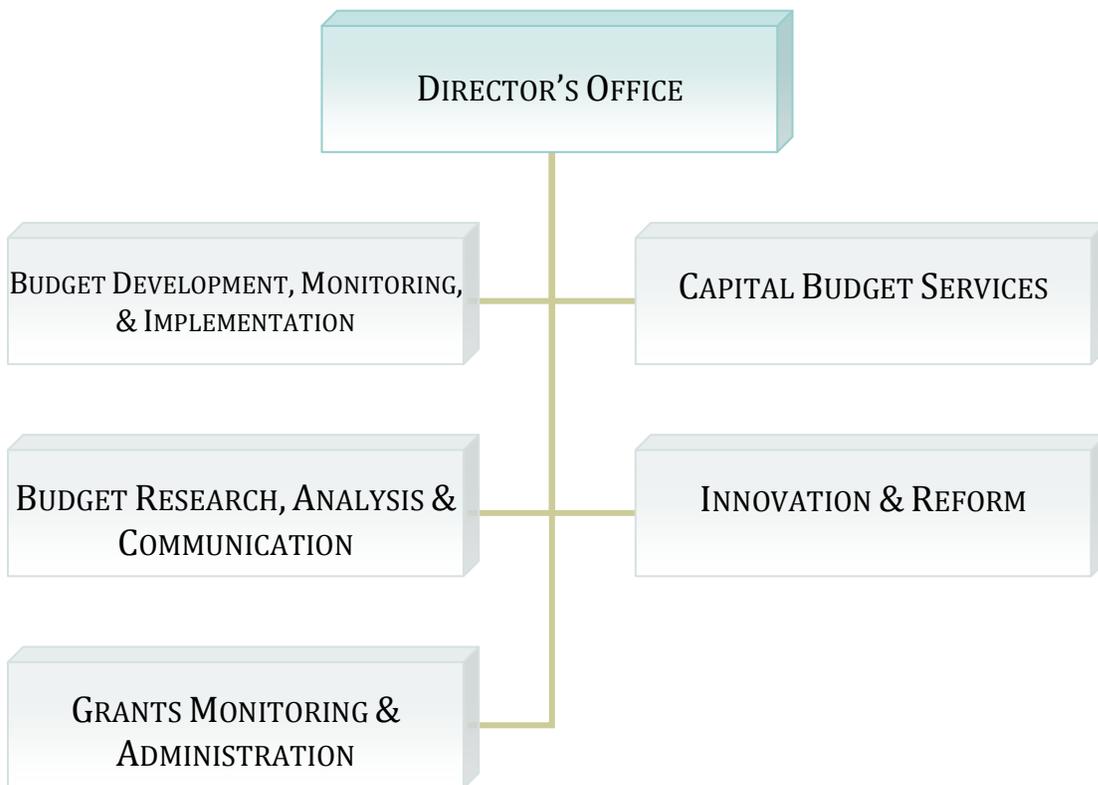
FEDERAL – Federal Fund Source	\$72,870	\$88,213	\$76,534
TOTAL FUNDING	\$72,870	\$88,213	\$76,534

EXPENDITURES

PERSONAL SERVICES	\$61,124	\$77,953	\$69,179
CONTRACTUAL SERVICES	4,250	2,000	0
SELF INSURANCE/OTHER EXPENDITURES	7,496	8,260	7,355
TOTAL EXPENDITURES	\$72,870	\$88,213	\$76,534

AUTHORIZED POSITIONS	1	1	1
FULL-TIME EQUIVALENTS	0.80	1.00	1.00

MANAGEMENT & BUDGET



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	26.00	\$2,590,149
Categorical Grants	18.00	8,331,869
Total Funding	44.00	\$10,922,018

MISSION STATEMENT

THE OFFICE OF MANAGEMENT & BUDGET WILL PROVIDE CITY DEPARTMENTS WITH FISCAL PLANNING, ANALYSIS, AND MANAGEMENT SERVICES THAT CONTRIBUTE TOWARD THE DEVELOPMENT AND DELIVERY OF CITY SERVICE PLANS ENABLING THE EFFECTIVE AND EFFICIENT DELIVERY OF CITY SERVICES.

PROGRAM INFORMATION

The Office of Management & Budget is responsible for providing City departments with the fiscal planning, analysis, and management services to enable the City organization to provide City services and infrastructure improvements to the public in accordance with the policies, goals and objectives established by the City Manager and the City Council. The Department coordinates and prepares the Five-Year Financial Forecast and Annual Operating and Capital Budgets. The Department provides services toward the completion of organization and management studies. The Department's commitment is to provide professional and quality services to the City.

GOALS & OBJECTIVES

- ◆ Continue to improve the Annual Budget Development Process by implementing processes and schedules for more effective analysis of key service and policy issues impacting the City's Budget.
- ◆ Coordinate with the Finance Department the development of the Monthly Financial Revenue and Expenditure Executive Status Reporting as well as Quarterly Financial reports to City Council.
- ◆ Manage and coordinate the Budget Initiatives Tracking Report detailing work plan and implementation status on all budgeted and service-related mandates and enhancements for all funds.
- ◆ Assist with the development of city-wide performance measurement analysis and reporting.
- ◆ Support City Council Agenda Process by reviewing all agenda items requiring Management and Budget analysis and approval.

CATEGORICAL GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
CDBG Entitlement Grant Program	\$3,752,048	\$0	\$0	\$3,752,048	\$0
HOME Entitlement Grant Program	4,579,821	0	0	4,579,821	0
TOTAL	\$8,331,869	\$0	\$0	\$8,331,869	\$0

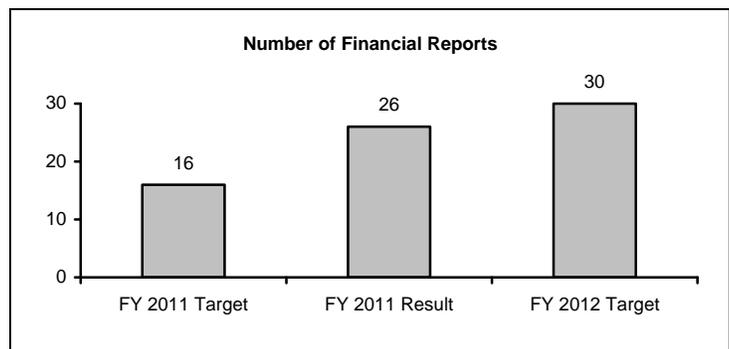
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Provide financial analysis and reporting of key service and policy issues impacting the City’s Budget (Number of Financial Reports Provided)	16	26	30
Provide Comprehensive Budget Reviews, strategic analysis, and recommendations for key operational and policy areas impacting the City	6	6	9
Provide information to the public through Community Outreach Efforts (Number of Community Outreach Effort)	20	26	27

Number of Financial Reports Provided

This measure represents the number of financial reports provided for reporting of key service policy issues impacting the City’s Budget.



GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$1,679,667	\$2,105,157	\$2,117,640	\$2,260,676
CONTRACTUAL SERVICES	143,484	138,493	108,921	137,018
COMMODITIES	16,171	19,160	14,889	19,160
SELF INSURANCE/OTHER	172,007	173,463	180,288	173,295
CAPITAL OUTLAY	0	0	10,762	0
TOTAL EXPENDITURES	\$2,011,329	\$2,436,273	\$2,432,500	\$2,590,149
AUTHORIZED POSITIONS	22	25	25	26
FULL-TIME EQUIVALENTS	22.00	25.00	25.00	26.00

MANAGEMENT & BUDGET

GRANTS MONITORING & ADMINISTRATION

PROGRAM INFORMATION

The Office of Grants Monitoring and Administration (GMA) has the primary responsibility for planning, organizing, implementing and monitoring the City's Community Development Block Grant (CDBG), Home Investment Partnership Grant (HOME), and Section 108 Guaranteed Loan. GMA staff manages the procedural implementation activities of other supporting City departments to ensure City compliance with specific U.S. Department of Housing and Urban Development (HUD) regulations and other federal regulations. Activities are monitored to ensure compliance with the Davis-Bacon Act, Fair Labor Standards Act, Equal Employment Opportunities (EEO) compliance standards, Affirmative Fair Housing activities, general accounting standards and audit procedures, Capital Projects Administration, and CDBG project management and monitoring of timely implementation. These activities ensure that the City receives the maximum annual funding allocations for which it is entitled.

GOALS & OBJECTIVES

- ◆ Provide technical assistance workshops to ensure compliance with HUD and City policies.
- ◆ Support funding for affordable, safe, and decent housing opportunities for low and moderate-income residents and provide for adequate and safe public infrastructure including streets, drainage, sidewalks, public facilities and park improvements.
- ◆ Collaborate with the Department of Human Services in administering the HOPWA and ESG Programs.
- ◆ Collaborate with the City's Disability Access Office (DAO) to assess compliance with Federal ADA regulations.

MANAGEMENT & BUDGET
GRANTS MONITORING & ADMINISTRATION

Grant Name: Community Development Block Grant

PROGRAM INFORMATION:

The Office of Grants Monitoring and Administration is responsible for supporting the City Council and the City Manager in the financial planning, allocation, implementation, and monitoring of the City's Community Development Block Grant (CDBG). This grant program covers the period of October 1, 2011 through September 30, 2012.

COMMUNITY DEVELOPMENT BLOCK GRANT EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$998,552	\$1,224,715	\$920,004	\$765,954
CONTRACTUAL SERVICES	581,414	643,391	345,091	309,070
COMMODITIES	12,140	13,500	9,590	15,848
SELF INSURANCE/OTHER	2,897	44,300	5,812	30,300
CAPITAL OUTLAY	6,598	15,500	0	7,000
TOTAL EXPENDITURES	\$1,601,601	\$1,941,406	\$1,280,497	\$1,128,172
AUTHORIZED POSITIONS	16	18	18	12
FULL-TIME EQUIVALENTS	16.00	18.00	18.00	12

Grant Name: HOME Grant

PROGRAM INFORMATION:

The Office of Grants Monitoring and Administration is responsible for planning and oversight of the City's HOME Entitlement Grant Program. All activities result in the renovation or production of housing affordable to low and moderate-income households. This division provides technical assistance to sub-grantees and project sponsors and is responsible for monitoring all project activities to ensure compliance with U.S. Department of Housing and Urban Development (HUD) affordability and regulatory requirements. This grant program covers the period of October 1, 2011 through September 30, 2012.

HOME BLOCK GRANT EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$416,981	\$700,124	\$488,285	\$533,050
CONTRACTUAL SERVICES	48,542	4,905	0	90,901
COMMODITIES	10,779	0	0	0
TOTAL EXPENDITURES	\$476,302	\$705,029	\$488,285	\$623,951
AUTHORIZED POSITIONS	6	6	6	6
FULL-TIME EQUIVALENTS	6.95	6.95	6.95	6



MAYOR & COUNCIL



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	18.00	\$5,360,857
Total Funding	18.00	\$5,360,857

MISSION STATEMENT

WE WILL DELIVER QUALITY CITY SERVICES AND COMMIT TO ACHIEVE SAN ANTONIO'S VISION OF PROSPERITY FOR OUR DIVERSE, VIBRANT AND HISTORIC COMMUNITY.

PROGRAM INFORMATION

The Mayor & Council Office is comprised of the Mayor, who is elected at large, ten City Council members, who are elected from single-member districts, and administrative support staff. The City Council acts as the policy-making and legislative body within the City's government. Operating within the guidelines of the City Charter, the City Council appoints the City Manager, Municipal Court Judges, City Clerk, City Auditor and members of the City's various boards and commissions. The support staff serves as constituent liaison to all Council members, in addition to responding to incoming calls, scheduling meetings and appointments, and disseminating pertinent information to the citizens of San Antonio.

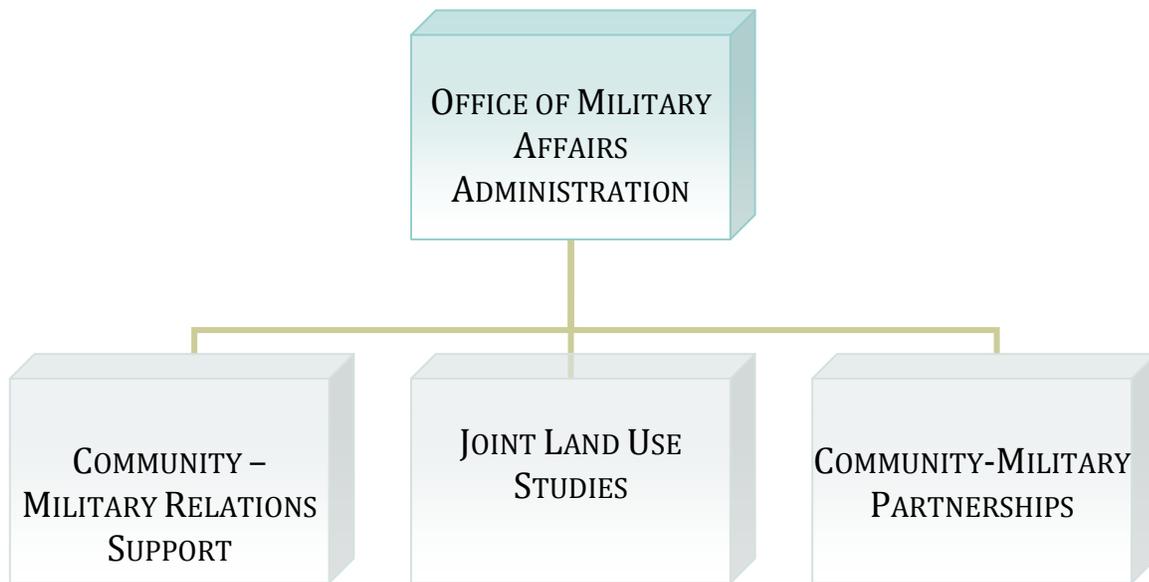
GOALS & OBJECTIVES

- ◆ To respond to citizen needs in a timely, professional and caring manner.
 - By exercising high standards of fairness, conduct and accountability.
- ◆ To provide readily-accessible representation for citizen input into the functions of municipal government.

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$1,256,790	\$1,366,980	\$1,366,980	\$1,467,726
CONTRACTUAL SERVICES	553,422	641,237	641,237	697,619
COMMODITIES	116,111	163,649	163,649	175,649
SELF INSURANCE/OTHER	2,675,637	2,928,520	2,928,520	3,019,863
CAPITAL OUTLAY	50,700	13,907	13,907	0
TOTAL EXPENDITURES	\$4,652,660	\$5,114,293	\$5,114,293	\$5,360,857
AUTHORIZED POSITIONS	17	17	17	18
FULL-TIME EQUIVALENTS	17.00	17.00	17.00	18.00

MILITARY AFFAIRS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	0.00	\$13,458
Categorical Grants	4.00	\$1,058,600
Total Funding	4.00	\$1,072,058

MISSION STATEMENT

THE MISSION OF THE OFFICE OF MILITARY AFFAIRS IS TO WORK WITH THE MILITARY TO SUSTAIN AND ENHANCE MISSION READINESS, DEVELOP AND INSTITUTIONALIZE RELATIONS TO STRENGTHEN A COMMUNITY – MILITARY PARTNERSHIP, AND TO PROVIDE AN OFFICIAL FORMALIZED POINT OF CONTACT FOR THE MILITARY ON ISSUES OF COMMON CONCERN.

PROGRAM INFORMATION

The Office of Military Affairs (OMA) was established in January 2007 from a two-year grant from the US Department of Defense's (DoD) Office of Economic Adjustment. This grant allowed the City to hire three staff members to undertake work in support of the community to examine the impact and to take advantage of and negate the adverse impact of the Base Realignment and Closure (BRAC) 2005 actions in San Antonio.

The Department has also been called upon to do a number of other projects in support of the civilian and military communities in San Antonio. These additional activities demonstrate the importance and need for such an office within the City. With an annual economic impact of \$13 billion and direct and indirect employment at over 190,000 (the largest employer), the military is a very important part of the community. OMA serves as the primary point of contact for the military interfacing with them regularly on a wide variety of issues such as transportation, infrastructure, protocol, economic development, encroachment, and zoning.

Below are projects and initiatives OMA will undertake in FY 2012.

- ◆ Support Joint Base San Antonio (JBSA) in its efforts to accommodate continued growth and manage one of the Department of Defense's largest installations.
- ◆ Explore, and potentially develop, community-military partnerships through shared services with JBSA by conducting a grant-funded study to identify ways to help both JBSA and the City reduce costs and improve efficiencies.
- ◆ Update the Department of Defense Economic Impact analysis to reflect post-BRAC data.
- ◆ Implement and monitor initiatives from the Camp Bullis Joint Land Use Study (JLUS) to mitigate encroachment at that installation and to support Bexar County's JLUS' for Lackland and Randolph AFB.
- ◆ Conduct and coordinate high-level meetings with senior military commanders and Department of Defense leadership, members of City Council, the Mayor, and City management to facilitate discussion of issues of mutual community-military concern.
- ◆ Assist in developing key State and Federal legislative initiatives to support the community and the military and regularly brief members of Congress and State delegates.
- ◆ Enhance the partnership with DoD missions and Workforce Solutions Alamo to help any new missions or organizations relocating to the San Antonio local area.
- ◆ Work closely with Fort Sam Houston and Lackland AFB with their growth, particularly issues related to traffic and drainage, and to assist as needed in promoting the neighborhoods near Fort Sam Houston.
- ◆ Work with the military to support and welcome the new military missions, personnel and families into the community.

PROGRAM INFORMATION CONTINUED

- ◆ Other initiatives OMA will be involved in for FY 2012 include:
 - Provide support for continued regular meetings between the military, local governments, and business interests through a potential successor group to the Military Transformation Task Force.
 - Sponsor on behalf of the City of San Antonio the San Antonio Greater Chamber of Commerce's Celebrate America's Military Week.
 - Coordinate activities of the City of San Antonio's Veteran's Affairs Commission.
 - Media Inquiries.
 - Military-Community Council meetings.
 - Zoning and Planning Issues as they affect the community and military.
-

GOALS & OBJECTIVES

- ◆ Coordinate the implementation of the remaining recommendations associated with the Camp Bullis Joint Land Use Study.
 - Work in partnership with Fort Sam Houston, the Camp Bullis Preservation Partnership, City of San Antonio departments, and other community partners to preserve and protect the missions at Camp Bullis.
- ◆ Enhance the "Sustainability" of the military missions and installations through shared services.
 - Explore the possibility of shared services through a grant-funded Community – Military Partnership Study.
- ◆ Ensure the economic value of the Department of Defense installations and personnel remain visible to the community.
 - Update the DoD Economic Impact Study to reflect the 2005 BRAC growth.
- ◆ Perform outreach initiatives to the Civilian and Military Community.
 - Provide presentations, briefings, zoning and land-use notifications, and military mission relocation outreach efforts as become necessary.
- ◆ Ensure OMA employees attend training/professional development courses.

PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

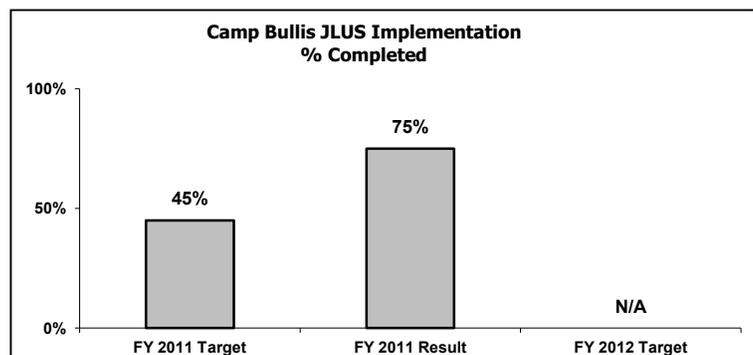
In previous years, performance measures for the Office of Military Affairs focused on efforts related to the Base Realignment and Closure (BRAC) program, which has now been completed. As a result, the Office has developed new measures that reflect new initiatives and activities for FY 2012.

2011 Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Local businesses assisted with contracting opportunities related to BRAC	250	320	N/A
Percentage of Growth Management Plan recommendations approved by City Council implemented	45%	45%	N/A
Percentage of Office of Military Affairs employees that attend training/professional development courses	100%	100%	N/A
Percentage of recommendations from Camp Bullis Joint Land Use Study implemented	45%	75%	N/A
Outreach events related to BRAC-related growth	85	101	N/A

Performance Measure	FY 2012 Target
Percentage of recommendations from the Lackland Joint Land Use Study implemented for which the City is primary	15%
Initiation of Grants/Projects to help establish a formal Community-Military Partnership	2 grants
Office of Military Affairs employees that attend training/professional development courses	4 employees
Joint Community-Military Meetings on Major Issues of Interest or Common Concern	8 meetings
Independent meetings, contacts, and events with both military and civilian parties to help with issues of common concern or requests for information or assistance	40 events

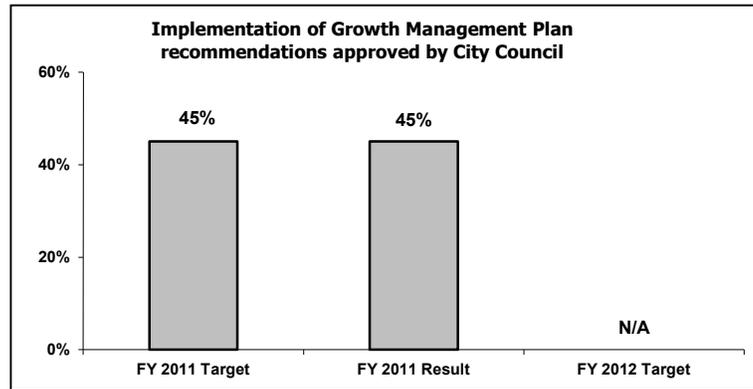
Camp Bullis JLUS implementation

This graph shows the percentage of recommendations from the Camp Bullis Joint Land Use Study implemented.



Implementation of Growth Management Plan recommendations approved by City Council

This graph shows the percentage of Growth Management Plan recommendations approved by City Council implemented.



**VETERANS AFFAIRS COMMISSION
GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$2,814	\$0	\$0	\$0
CONTRACTUAL SERVICES	282	12,115	9,115	9,115
COMMODITIES	16	338	338	338
SELF INSURANCE/OTHER	1,073	2,500	5,500	4,005
TOTAL EXPENDITURES	\$4,185	\$14,953	\$14,953	\$13,458

MILITARY AFFAIRS**GENERAL FUND
CATEGORICAL GRANT****CATEGORICAL GRANTS SUMMARY**

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
Economic Adjustment 2012	\$451,100	\$0	\$0	\$451,100	\$22,585
Office of Economic Adjustment Grant	607,500	0	0	607,500	67,500
TOTAL	\$1,058,600	\$0	\$0	\$1,058,600	\$90,085

Grant Name: *Economic Adjustment 2012*

PROGRAM INFORMATION

The Office of Military Affairs (OMA) was established in January 2007 by an initial two-year grant from the US Department of Defense's Office of Economic Adjustment (OEA). This grant allowed the City to hire three staff members and a consultant to undertake a Growth Management Plan (GMP) to assess the impact of the BRAC-related growth at Fort Sam Houston on the community. Additional grant funding was received in 2008 for the Camp Bullis Joint Land Use Study (JLUS) to examine ways to mitigate encroachment and preserve and protect the missions at Camp Bullis. In 2009, OMA received funding to implement the recommendations from the Growth Management Plan through September 30, 2011 and the Camp Bullis JLUS through March 31, 2012. OMA is seeking additional grant funding from OEA in FY 2012 to continue the implementation efforts of the Camp Bullis JLUS, assist with the Lackland AFB Joint Land Use Study implementation, as well as to examine ways the community can assist the military by lowering both installation and City costs through community-military partnerships.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Office of Economic Adjustment	\$1,071,035	\$ 668,521	\$451,100
CITY – In Kind Funding	107,103	66,852	22,585
TOTAL FUNDING	\$1,178,138	\$702,373	\$473,685

EXPENDITURES

PERSONAL SERVICES	\$ 720,059	\$ 555,589	\$380,000
CONTRACTUAL SERVICES	340,704	110,522	36,000
COMMODITIES	7,077	1,939	35,100
SELF INSURANCE/OTHER	999	0	0
CAPITAL OUTLAY	2,196	0	0
TOTAL EXPENDITURES	\$1,071,035	\$668,521	\$451,100

AUTHORIZED POSITIONS	5	5	4
FULL-TIME EQUIVALENTS	5.00	5.00	4.00

MILITARY AFFAIRS**GENERAL FUND
CATEGORICAL GRANT****Grant Name:** *Office of Economic Adjustment***PROGRAM INFORMATION**

The Office of Military Affairs (OMA) has submitted a grant to the US Department of Defense’s Office of Economic Adjustment (OEA) for a Community-Military Partnership Study. Conducted under a professional services contract with a qualified consultant, the study would investigate the possibility of using the “shared services” concept whereby the City would provide services under a “purchase services” contract or other arrangement to help reduce military base support costs and, at the same time, bring in additional revenue to the City.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Office of Economic Adjustment	N/A	N/A	\$607,500
CITY – In Kind Funding	N/A	N/A	67,500
TOTAL FUNDING	N/A	N/A	\$675,000

EXPENDITURES

CONTRACTUAL SERVICES	N/A	N/A	\$607,500
TOTAL EXPENDITURES	N/A	N/A	\$675,000



MUNICIPAL COURT



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	185.40	\$12,640,899
Municipal Court Juvenile Case Manager Fund	10.00	610,138
Municipal Court Security Fund	9.00	512,880
Municipal Court Technology Fund	1.00	730,732
Total Funding	205.40	\$14,494,649

MISSION STATEMENT

THE MISSION OF THE COURT IS TO SERVE ALL INDIVIDUALS WITH PRIDE, JUSTICE, AND INTEGRITY BY PROVIDING AN IMPARTIAL FORUM, TRUST, CONFIDENCE, AND EXPEDITIOUS RESOLUTION OF ALL COURT MATTERS.

PROGRAM INFORMATION

The Municipal Court represents the third branch of government for the City of San Antonio. Judicial authority resides in the eight (8) Municipal Courts of Record, which are responsible for the interpretation and adjudication of City ordinances as well as other Class "C" misdemeanors enacted by the Texas Legislature. Court activities include conducting court proceedings, the hearing and adjudication of parking citation disputes, and 24-hour detention services for area municipalities and Bexar County. Operations are located within the Frank D. Wing Building, which houses the Office of the Judiciary and the Administrative Services Division of the Court.

GOALS & OBJECTIVES

The Court will complete the implementation of a new case management system that expedites court processes by using electronic orders and work assignments. The system will maximize efficiencies in the creation, processing, adjudication, collection and reporting of cases. Additional objectives include:

- ◆ Initiating a pilot program to enforce parking ordinances City-wide.
- ◆ Expanding the effectiveness of the Court's Marshal Program by implementing license plate recognition software on additional vehicles to assist the Court in clearing outstanding municipal warrants and collecting revenues owed to the City.
- ◆ Improving citizen experience through a pilot Video Court System by which citizens can conduct Court business, including making payments and speaking with a judge, at remote locations throughout the City.

MUNICIPAL COURT**GENERAL FUND
TECHNOLOGY FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$8,987,525	\$9,993,230	\$9,482,205	\$10,469,659
CONTRACTUAL SERVICES	671,255	708,428	706,169	705,483
COMMODITIES	183,270	146,361	213,535	179,580
SELF INSURANCE/OTHER	1,457,237	1,496,223	1,483,940	1,286,177
CAPITAL OUTLAY	9,471	0	20,333	0
TOTAL EXPENDITURES	\$11,308,758	\$12,344,242	\$11,906,182	\$12,640,899
AUTHORIZED POSITIONS	190	195	195	196
FULL-TIME EQUIVALENTS	179.40	184.40	184.40	185.40

MUNICIPAL COURT TECHNOLOGY FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$8,296	\$59,781	\$8,909	\$56,987
CONTRACTUAL SERVICES	369,804	577,987	434,439	661,889
COMMODITIES	703	0	1,393	0
SELF INSURANCE/OTHER	15,476	6,649	10,417	5,777
CAPITAL OUTLAY	55,889	0	105,202	0
TRANSFERS	458	6,079	6,079	6,079
TOTAL EXPENDITURES	\$450,626	\$650,496	\$566,439	\$730,732
AUTHORIZED POSITIONS	1	1	1	1
FULL-TIME EQUIVALENTS	1.00	1.00	1.00	1.00

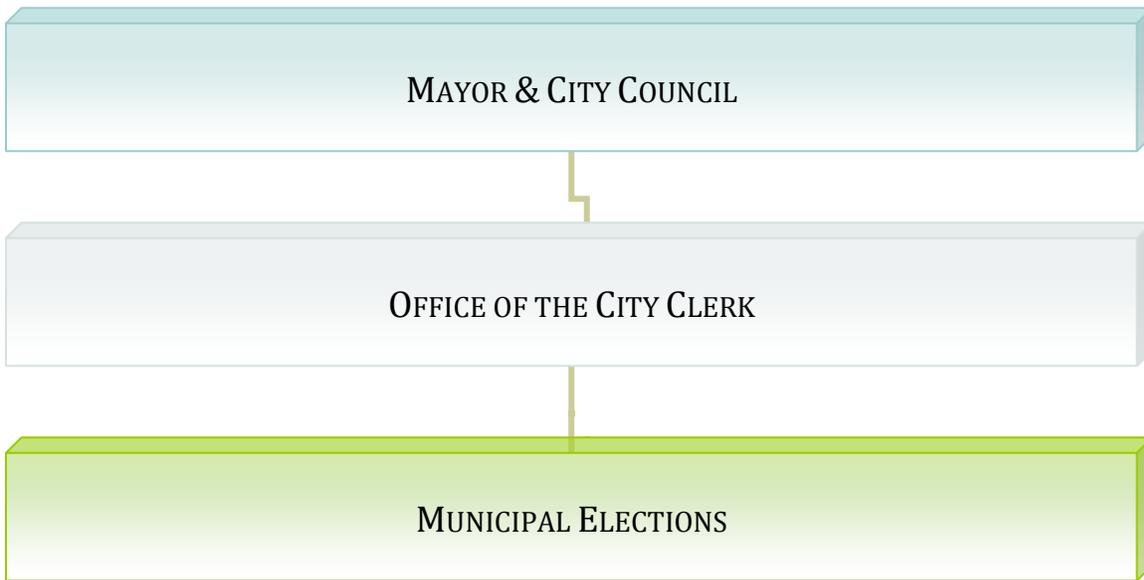
MUNICIPAL COURT**SECURITY FUND
JUVENILE CASE MANAGER FUND****MUNICIPAL COURT SECURITY FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$361,487	\$413,558	\$401,540	\$429,016
CONTRACTUAL SERVICES	193,173	21,080	40,624	28,171
COMMODITIES	2,790	8,005	331	8,005
SELF INSURANCE/OTHER	31,679	36,818	36,871	32,775
CAPITAL OUTLAY	163,445	0	0	0
TRANSFERS	3,663	14,913	14,913	14,913
TOTAL EXPENDITURES	\$756,237	\$494,374	\$494,279	\$512,880
AUTHORIZED POSITIONS	8	9	9	9
FULL-TIME EQUIVALENTS	8.00	9.00	9.00	9.00

JUVENILE CASE MANAGER FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$360,844	\$538,677	\$501,265	\$574,369
CONTRACTUAL SERVICES	2,563	0	0	2,500
COMMODITIES	260	0	0	0
SELF INSURANCE/OTHER	20,453	33,100	33,305	33,269
CAPITAL OUTLAY	0	10,000	46,835	0
TOTAL EXPENDITURES	\$384,120	\$581,777	\$581,405	\$610,138
AUTHORIZED POSITIONS	10	10	10	10
FULL-TIME EQUIVALENTS	10.00	10.00	10.00	10.00

MUNICIPAL ELECTIONS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	0.00	\$1,412,016
Total Funding	0.00	\$1,412,016

MISSION STATEMENT

THE OFFICE OF THE CITY CLERK SHALL ADMINISTER JOINT MAYORAL AND CITY COUNCIL AND SPECIAL MUNICIPAL ELECTIONS TO BE CONDUCTED BY BEXAR COUNTY AND AS PRESCRIBED BY THE CITY CHARTER AND STATE ELECTION CODE.

PROGRAM INFORMATION

Municipal Elections is considered a special purpose division and its functions are administered and staffed by the Office of the City Clerk. Expenditures reflect the cost of planning and implementing municipal elections for the City of San Antonio.

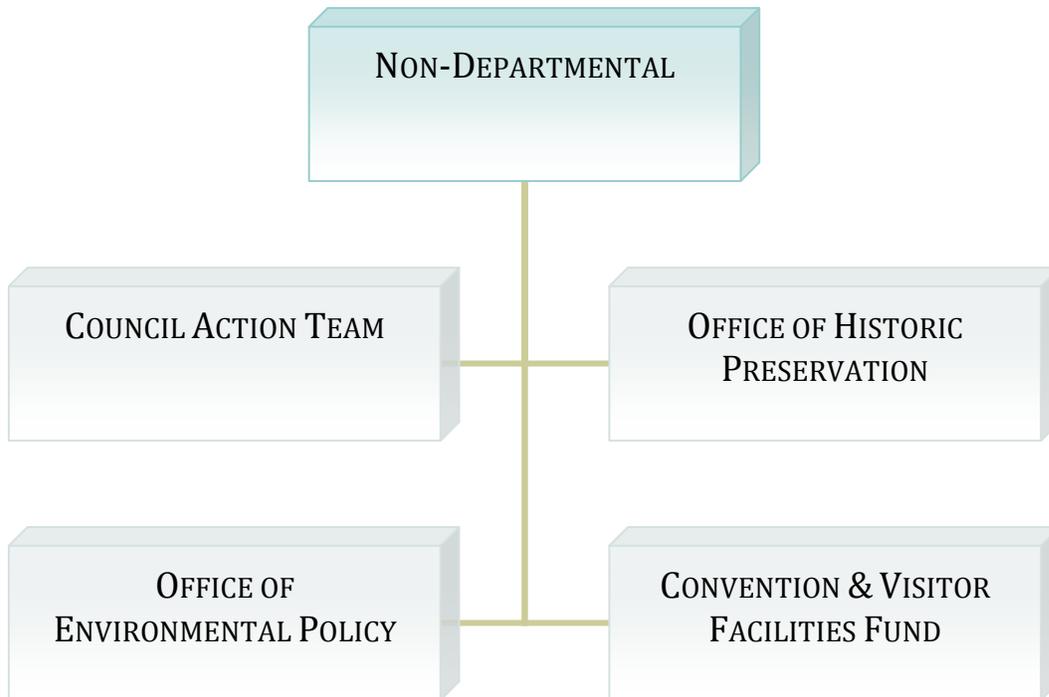
GOALS & OBJECTIVES

- ◆ To ensure that registered voters in the City of San Antonio are able to cast ballots for Mayor and City Council and in any Special Election.
- ◆ It is incumbent upon the Office of the City Clerk to partake in trainings and meetings administered by the Bexar County Elections Administrator.
- ◆ To work with Bexar County to implement the most efficient and cost-effective elections.
- ◆ To remain abreast of the Texas Election Code by attending election seminars to ensure that the latest election procedures and forms are implemented.
- ◆ To monitor all legislative changes through the Intergovernmental Relations Office affecting the procedures for the conduct of elections; and make Legislative recommendations relating to Election and Campaign Finance bills.
- ◆ The Office of the City Clerk is the local filing authority for all Campaign Finance Reports and Personal Financial Statements. The Office of the City Clerk will continually improve upon the in-house Campaign Finance Web-based System for filing by candidates and officeholders.

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$0	\$1,000	\$800	\$0
CONTRACTUAL SERVICES	35,204	1,618,720	1,450,465	1,405,427
COMMODITIES	2,335	6,075	6,075	4,500
SELF INSURANCE/OTHER	8,090	83	83	2,089
CAPITAL OUTLAY	0	0	0	0
TOTAL EXPENDITURES	\$45,629	\$1,625,878	\$1,457,423	\$1,412,016
AUTHORIZED POSITIONS	0	0	0	0
FULL-TIME EQUIVALENTS	0.00	0.00	0.00	0.00

NON-DEPARTMENTAL



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	5.00	\$392,310
Convention & Visitor Facilities Fund	1.00	2,337,755
Development Services Fund	11.00	783,823
Solid Waste Fund	7.00	673,024
Categorical Grants	12.00	14,637,715
Total Funding	36.00	\$18,824,627

**NON-DEPARTMENTAL
COMMUNITY & VISITOR FACILITIES FUND**

COMMUNITY AND VISITOR FACILITIES EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$204,500	\$87,380	\$87,380	\$80,753
CONTRACTUAL SERVICES	1,754,168	1,763,800	1,763,800	2,251,277
COMMODITIES	0	2,450	2,450	2,450
SELF INSURANCE / OTHER	17,916	4,173	4,173	3,275
TOTAL EXPENDITURES	\$1,976,584	\$1,857,803	\$1,857,803	\$2,337,755
AUTHORIZED POSITIONS	1	1	1	1
FULL-TIME EQUIVALENTS	1.00	1.00	1.00	1.00

NON-DEPARTMENTAL/NON-OPERATING

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
ADMINISTRATION—PERSONNEL SERVICES	\$204,500	\$87,380	\$87,380	\$80,753
ADMINISTRATION—CONTRACTUAL HOSTING OBLIGATIONS	182,333	422,309	422,309	972,309
ADMINISTRATION—COMMODITIES	1,571,835	1,341,491	1,341,491	1,278,968
ADMINISTRATION – SELF INSURANCE/OTHER	0	2,450	2,450	2,450
	17,916	4,173	4,173	3,275
TOTAL EXPENDITURES	\$1,976,584	\$1,857,803	\$1,857,803	\$2,337,755

MISSION STATEMENT

THE MISSION OF THE COUNCIL ACTION TEAM IS TO PROVIDE AN ACCOUNTABLE POINT OF CONTACT TO THE COUNCIL MEMBERS AND COMMUNITY TO BETTER ADDRESS PRIORITY SERVICE DELIVERY ISSUES BY FACILITATING COMMUNICATIONS WITH COUNCIL MEMBERS AND CITY DEPARTMENTS AND BY PROACTIVELY RESOLVING NEIGHBORHOOD CONCERNS.

PROGRAM INFORMATION

The Council Action Team is made up of five individuals each assigned to two Council districts. The team works with the City Council members and staff to effectively and efficiently provide complete service delivery resolution. The team members respond to calls received from citizens, attend neighborhood association meetings and take proactive steps to anticipate and resolve problems. The Council Action Team reports to the Office of the City Manager.

GOALS & OBJECTIVES

- ◆ Provide an accountable point of contact for the Council and community to better address priority service delivery issues.
- ◆ Facilitate communication between the Council members and City Departments.
- ◆ Proactively identify, address and resolve community and neighborhood issues and concerns.
- ◆ Enhance existing service delivery systems.

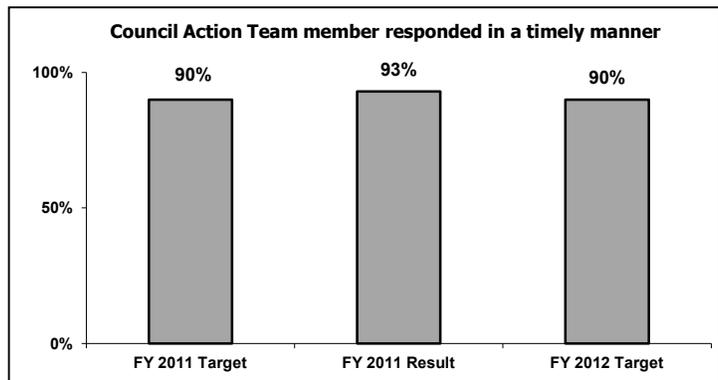
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Percent of customers that indicated Council Action Team member responded in a timely manner	90%	93%	90%
Percent of customers that indicated Council Action Team member satisfied customer concerns within the limitations of City policies and code ordinances	90%	93%	90%
Percent of customers that indicated Council Action Team member exemplified a courteous and friendly attitude toward customers	90%	95%	90%
Percent of customers that indicated Council Action Team member was knowledgeable about the service provided to the customer	90%	94%	90%

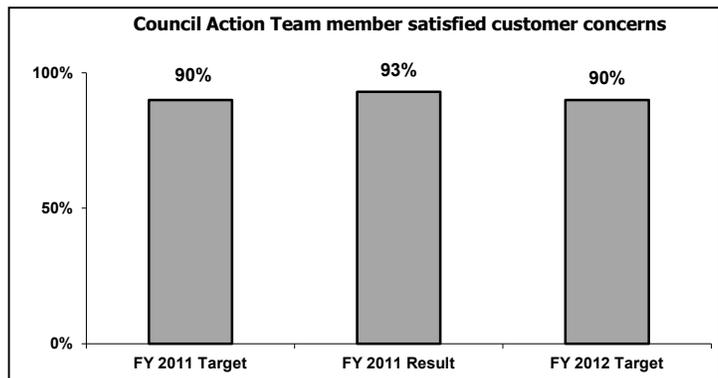
Council Action Team member responded in a timely manner

This measure represents the percent of customers that said the Council Action Team member responded to the customer’s concern in a timely manner.



Council Action Team member satisfied customer concerns within the limitations of city policies and code ordinances

This measure represents the percent of customers that said Council Action Team member addressed and satisfied customer’s issues.



**NON-DEPARTMENTAL
COUNCIL ACTION TEAM**

GENERAL FUND

GENERAL FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$322,017	\$368,893	\$353,333	\$349,002
CONTRACTUAL SERVICES	2,076	3,243	5,962	3,243
COMMODITIES	992	4,686	4,106	4,686
SELF INSURANCE/OTHER	41,265	46,114	46,114	35,379
CAPITAL OUTLAY	245	0	0	0
TOTAL EXPENDITURES	\$366,595	\$422,936	\$409,515	\$392,310
AUTHORIZED POSITIONS	5	5	5	5
FULL-TIME EQUIVALENTS	5.00	5.00	5.00	5.00

NON-DEPARTMENTAL OFFICE OF ENVIRONMENTAL POLICY

SOLID WASTE FUND

MISSION STATEMENT

THE OFFICE OF ENVIRONMENTAL POLICY IS COMMITTED TO DEVELOPING INNOVATIVE, PRACTICAL AND WIDE-RANGING ENVIRONMENTAL PROGRAMS, CITY POLICIES, AND REGULATIONS SUSTAINING COMMUNITY-WIDE QUALITY OF LIFE AND ECONOMIC GROWTH.

PROGRAM INFORMATION

Rising energy costs and increasing concerns about the long term impact of current levels of energy consumption are important issues for the City of San Antonio. Efforts to improve environmental quality and reduce consumption make sense, both socially and economically. The Office of Environmental Policy (OEP) for the City of San Antonio provides staff support to City departments, the business community, and other public agencies to develop and implement sustainability initiatives.

GOALS & OBJECTIVES

- ◆ Further San Antonio as a leading community in alternative transportation initiatives such as bicycle-sharing and car-sharing.
- ◆ Advance sustainability practices within City operations.
- ◆ Manage and execute grant funded projects and programs through the Energy Efficiency and Conservation Block Grant, Weatherization Assistance Program Grant, Better Buildings Program Grant, and other competitive grants.
- ◆ Serve as a partner in the implementation of initiatives at the Mission Verde Center.

NON-DEPARTMENTAL OFFICE OF ENVIRONMENTAL POLICY

SOLID WASTE FUND

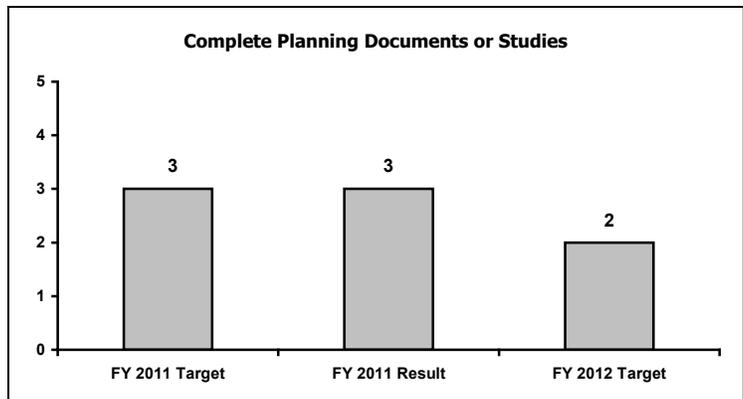
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Programs/projects implemented that provide a reduction in vehicle miles traveled	3	4	2
Projects implemented at City facilities that provide energy and/or water savings	50	46	90
Partnerships created that benefit the City	2	8	2
Planning documents or studies completed related to sustainability	3	3	2
Community projects completed that provide energy savings	1,000	4,837	4,250

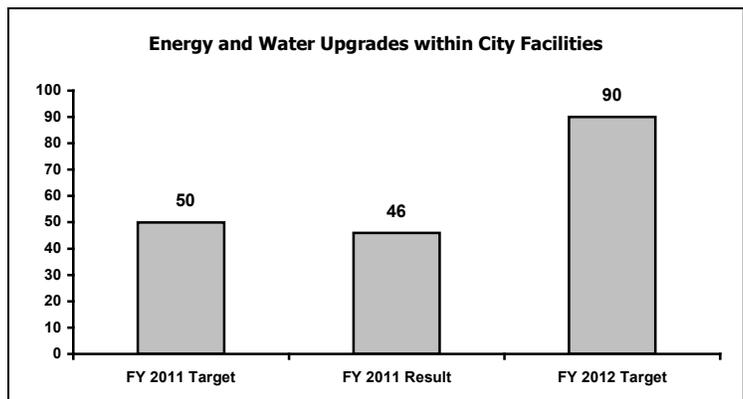
Number of planning documents or studies completed related to sustainability

This measure represents deliverables that provide findings, data, and recommendations to further the City's sustainability goals



Number of projects implemented at City facilities that provide energy and/or water savings

This measure represents energy and/or water upgrades and retrofits within City facilities to further the City's sustainability goal to lead by example.



**NON-DEPARTMENTAL
OFFICE OF ENVIRONMENTAL POLICY**

**SOLID WASTE FUND
CATEGORICAL GRANTS**

SOLID WASTE FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$454,409	\$561,643	\$564,789	\$609,022
CONTRACTUAL SERVICES	43,474	44,006	35,778	34,283
COMMODITIES	7,724	2,000	2,978	2,000
SELF INSURANCE/OTHER	25,138	29,065	32,343	26,163
CAPITAL OUTLAY	376	1,153	1,938	1,556
TOTAL EXPENDITURES	\$531,121	\$637,867	\$637,826	\$673,024
AUTHORIZED POSITIONS	5	7	7	7
FULL-TIME EQUIVALENTS	5.00	7.00	7.00	7.00

CATEGORICAL GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
ARRA – Better Buildings Program	\$5,078,400	\$0	\$0	\$5,078,400	\$0
ARRA – Distributed Renewable Energy Technology	313,000	0	120,000	433,000	0
ARRA – Energy Efficiency and Conservation Block Grant	5,178,244	0	0	5,178,244	0
ARRA – Weatherization Assistance Program	3,619,176	0	0	3,619,176	0
Solar America Cities	0	25,848	10,547	36,395	190,000
State Energy Conservation Office – Alternative Fuels	0	27,500	25,000	52,500	0
Transportation Enhancement Program	0	240,000	0	240,000	51,000
TOTAL	\$14,188,820	\$293,348	\$155,547	\$14,637,715	\$241,000

**NON-DEPARTMENTAL
OFFICE OF ENVIRONMENTAL POLICY**
CATEGORICAL GRANTS

Grant Name: *ARRA – Better Buildings Program*

PROGRAM INFORMATION

The Better Buildings Program Grant, a component of the American Recovery and Reinvestment Act, was awarded by the U.S. Department of Energy to provide low-cost financing options for individual homeowners and businesses to perform energy efficiency upgrades to their property, expand energy audit/evaluation programs, improve awareness of energy efficiency program opportunities, and for professional services for program design and administration.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$19,725	\$1,072,417	\$5,078,400
TOTAL FUNDING	\$19,725	\$1,072,417	\$5,078,400

EXPENDITURES

PERSONAL SERVICES	\$6,952	\$141,540	\$406,272
CONTRACTUAL SERVICES	7,212	924,593	4,667,050
COMMODITIES	501	1,170	5,078
SELF INSURANCE/OTHER	0	1,978	0
CAPITAL OUTLAY	5,060	3,136	0
TOTAL EXPENDITURES	\$19,725	\$1,072,417	\$5,078,400

AUTHORIZED POSITIONS*	3	3	3
FULL-TIME EQUIVALENTS	3.00	3.00	3.00

Grant Name: *ARRA – Distributed Renewable Energy Technology*

PROGRAM INFORMATION

The Distributed Renewable Energy Technology Grant, a component of the American Recovery & Reinvestment Act (ARRA), was awarded through the Texas State Energy Conservation Office to install forty-eight kilowatts of solar power generation capacity at the Mission Verde Center, formerly the James Fenimore Cooper Middle School campus of the San Antonio Independence School District. The Mission Verde Center opened January 2010 and serves as a multi-purpose sustainability center to coordinate sustainability efforts and to provide information, training, and education to area residents and businesses.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	N/A	\$132,245	\$313,000
OTHER – Other Funding Source	N/A	0	120,000
TOTAL FUNDING	N/A	\$132,245	\$433,000

EXPENDITURES

CONTRACTUAL SERVICES	N/A	\$132,245	\$433,000
TOTAL EXPENDITURES	N/A	\$132,245	\$433,000

NON-DEPARTMENTAL OFFICE OF ENVIRONMENTAL POLICY

CATEGORICAL GRANTS

Grant Name: *ARRA – Energy Efficiency & Conservation Block Grant*

PROGRAM INFORMATION

The Energy Efficiency and Conservation Block Grant (EECBG), a component of the American Recovery and Reinvestment Act (ARRA), was awarded by the Department of Energy to reduce fossil fuel emissions and enhance energy efficiency in the building and transportation sectors. Funding will be utilized to support retrofit programs for community and municipal facilities, transportation initiatives and other sustainability efforts.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$1,377,194	\$3,852,188	\$5,178,244
TOTAL FUNDING	\$1,377,194	\$3,852,188	\$5,178,244

EXPENDITURES

PERSONAL SERVICES	\$37,659	\$281,461	\$4,810,589
CONTRACTUAL SERVICES	1,311,424	3,560,774	362,477
COMMODITIES	13,869	4,874	5,178
SELF INSURANCE/OTHER	2,405	742	0
CAPITAL OUTLAY	11,837	4,337	0
TOTAL EXPENDITURES	\$1,377,194	\$3,852,188	\$5,178,244

AUTHORIZED POSITIONS*	7	7	7
FULL-TIME EQUIVALENTS	7.00	7.00	7.00

Grant Name: *ARRA – Weatherization Assistance Program*

PROGRAM INFORMATION

The Weatherization Assistance Program (WAP) Grant, a component of the American Recovery and Reinvestment Act, was awarded by the Department of Energy to enhance the energy efficiency of over 1,400 homes in San Antonio. WAP funds target neighborhoods consisting primarily of qualified low-income homeowners. Households with elderly and/or disabled individuals, children less than five years of age, high utility costs, or a high proportion of utility costs compared to income will be prioritized for this program.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$3,895,548	\$3,895,548	\$3,619,176
TOTAL FUNDING	\$3,895,548	\$3,895,548	\$3,619,176

EXPENDITURES

PERSONAL SERVICES	\$41,282	\$138,457	\$3,473,209
CONTRACTUAL SERVICES	3,850,415	9,333,474	144,767
COMMODITIES	408	1,039	1,200
SELF INSURANCE/OTHER	0	339	0
CAPITAL OUTLAY	3,443	1,039	0
TOTAL EXPENDITURES	\$3,895,548	\$9,474,348	\$3,619,176

AUTHORIZED POSITIONS*	2	2	2
FULL-TIME EQUIVALENTS	2.00	2.00	2.00

*ARRA grant personnel are assigned to all grants (Better Buildings, EECBG, WAP); positions will be reduced based on workload and timely expenditure of all three grants

**NON-DEPARTMENTAL
OFFICE OF ENVIRONMENTAL POLICY**

CATEGORICAL GRANTS

Grant Name: *Solar America Cities*

PROGRAM INFORMATION

The Solar America Cities Grant, awarded by the Department of Energy, will fund the development of the Solar San Antonio 2015 project to reduce barriers to the commercialization of solar energy technologies by supporting the development of City policies and procedures. Market transformation partners, such as local renewable energy non-profits, will assist in the development and adoption of a sustainable 2015 solar infrastructure for the City of San Antonio. During the grant term the City of San Antonio will promote solar technology among residents and local businesses through outreach campaigns and rebate programs.

	Actual 2010	Estimated 2011	Adopted 2012
FUNDING SOURCES			
STATE – State Funding Source	\$1,616	\$55,905	\$25,848
OTHER – Other Funding Source	14,726	14,727	10,547
TOTAL FUNDING	\$16,342	\$70,632	\$36,395
EXPENDITURES			
CONTRACTUAL SERVICES	\$16,342	\$70,632	\$36,395
TOTAL EXPENDITURES	\$16,342	\$70,632	\$36,395

Grant Name: *State Energy Conservation Office – Alternative Fuels*

PROGRAM INFORMATION

This project will convert five existing City-owned hybrid electric vehicles (second generation Toyota Prius models) into plug-in hybrid electric vehicles using conversion kits supplied by a certified third party battery manufacturer. Furthermore, this project will install 5 dedicated electric vehicle recharging stations to provide electricity for the vehicles converted by this project, with the capability to be expanded to serve additional vehicles as required.

	Actual 2010	Estimated 2011	Adopted 2012
FUNDING SOURCES			
STATE – State Funding Source	N/A	N/A	\$27,500
OTHER – Other Funding Source	N/A	N/A	25,000
TOTAL FUNDING	N/A	N/A	\$52,500
EXPENDITURES			
CONTRACTUAL SERVICES	N/A	N/A	\$52,500
TOTAL EXPENDITURES	N/A	N/A	\$52,500

**NON-DEPARTMENTAL
OFFICE OF ENVIRONMENTAL POLICY**

CATEGORICAL GRANTS

Grant Name: *Transportation Enhancement Program*

PROGRAM INFORMATION

A “Share the Road” three-year public safety information campaign to educate the public about rules of the road for both motor vehicle operators and “vulnerable users” with Transportation Enhancement Program funds from the Texas Department of Transportation.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

STATE – State Funding Source	N/A	\$29,000	\$240,000
TOTAL FUNDING	N/A	\$29,000	\$240,000

EXPENDITURES

CONTRACTUAL SERVICES	N/A	\$14,540	\$240,000
TOTAL EXPENDITURES	N/A	\$14,540	\$240,000

NON-DEPARTMENTAL OFFICE OF HISTORIC PRESERVATION DEVELOPMENT SERVICES FUND

MISSION STATEMENT

THE OFFICE OF HISTORIC PRESERVATION IS COMMITTED TO THE PRESERVATION, PROTECTION, AND PROMOTION OF SAN ANTONIO'S HISTORIC, CULTURAL, ARCHITECTURAL, AND ARCHAEOLOGICAL RESOURCES THROUGH IMPLEMENTATION OF A REVIEW PROCESS, PROMOTION OF HARMONIOUS DEVELOPMENT, AND PUBLIC EDUCATION.

PROGRAM INFORMATION

The Office of Historic Preservation (OHP) is responsible for the historic preservation program of the City of San Antonio. The OHP provides support to the Historic and Design Review Commission (HDRC), which includes reviewing applications and making recommendations to the HDRC on Certificate of Appropriateness applications and Findings of Historic Significance. The OHP and HDRC review proposed exterior changes in local districts or to local landmarks to ensure the changes are consistent with the overall character of the resource. The OHP and HDRC are also responsible for reviewing projects in the River Improvement Overlay (RIO) districts and all public projects. The Office of Historic Preservation is responsible for public education and outreach related to historic preservation. The San Antonio Historic Preservation Academy was established in 2009 by City Council to enable the OHP to provide preservation-related workshops and training. The OHP is responsible for conducting the ongoing 36-Square Mile Survey and identifying potential districts and landmarks for designation in addition to protecting the City's significant archaeological resources.

GOALS & OBJECTIVES

- ◆ Preserve, protect, and enhance the historic districts, places, structures, buildings, objects, sites, landscapes, archaeology, and culture of San Antonio.
 - Establish planning processes and historic district design guidelines that integrate and preserve historic, archaeological, architectural, and cultural resources with planning for public facilities, infrastructure, transportation, parks, and economic development.
 - Compile and maintain a comprehensive historic resource inventory of federal, state, and local landmarks, districts, and archaeological sites, which is accessible to City departments and the public.
 - Pursue comprehensive historic designation initiatives to protect properties identified by the historic resources survey as eligible.
 - Encourage property rehabilitation as a first choice and priority through streamlined City initiatives, existing and new financial incentives, and leveraging preservation resources.
 - Promote and manage two revolving funds for rehabilitation and acquisition of historic properties.
 - Promote partnerships between public agencies and civic organizations to increase the volume, pace, and quality of historic preservation initiatives.
 - Provide outreach and educational opportunities to the community through the annual Historic Homeowner Fair, S.T.A.R. (Students Together Achieving Revitalization), Window Restoration Workshops, Realtor Trainings, National Preservation Month activities, Guided Running/Walking Tours, Historic Preservation Television (HPTV), monthly OHP newsletter, etc.
 - Continue implementation year-three recommendations of the Strategic Historic Preservation Plan.
- ◆ Strengthen the City of San Antonio's worldwide reputation as a significant place of history and culture.
 - Actively promote to the San Antonio region the value of balanced historic preservation and its link to economic development and environmental sustainability.
 - Actively promote to property owners, builders, and developers the numerous preservation resources available in the public and private sectors.
 - Establish the City as the leader by example for considering historic preservation in the planning and designing of public properties, facilities, spaces, and infrastructure.

**NON-DEPARTMENTAL
OFFICE OF HISTORIC PRESERVATION
DEVELOPMENT SERVICES FUND**

DEVELOPMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$555,350	\$719,792	\$696,522	\$719,585
CONTRACTUAL SERVICES	20,132	23,077	16,816	23,077
COMMODITIES	4,427	5,797	7,719	5,797
SELF INSURANCE/OTHER	43,012	41,790	42,196	35,364
TOTAL EXPENDITURES	\$622,921	\$790,456	\$763,253	\$783,823
AUTHORIZED POSITIONS	10	11	11	11
FULL-TIME EQUIVALENTS	10.00	11.00	11.00	11.00

NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS - FY 2012

◆ **Accrued Annual, Personal & Sick Leave** **\$854,249**

This amount represents the General Fund portion of FY 2012 estimated liability for payment of accrued annual, personal and sick leave.

◆ **Street Lighting Energy Charges** **\$12,268,518**

◆ **Traffic Signal Light Energy Charges** **\$1,645,193**

These budgets provide for the energy costs of the traffic signals and the energy costs and equipment amortization of street lighting.

◆ **Professional Fees & Services** **\$2,249,074**

This budget provides resources for professional studies and third party legal services. Funds are budgeted for other professional services to include City Property Tax Collection and outside auditors used annually in the development of the City's Comprehensive Annual Financial Report (CAFR).

◆ **Sales Tax Collection Expense** **\$4,431,190**

This budget contains the estimated administrative fee charged by the State Comptroller for collection of the local sales tax. The amount charged is two percent of the revenue collected.

◆ **Reserve for Fringe Benefits Adjustments** **\$144,784**

This budget includes the annual requirement under state law for the City to fund annual cost-of-living increases for pre-1971 retired Police Officers and Firefighters. A reserve amount is also included to offset potential additional liabilities for unemployment compensation.

◆ **Police and Fire Promotional Assessment Centers** **\$620,454**

Under the terms of the respective 1995 collective bargaining agreements with the San Antonio Police Officers Association and the San Antonio Professional Firefighters Association, validated examinations and assessment centers must be used as part of promotional examinations for certain positions. Under these agreements, the services of outside consultants must be acquired to prepare validated promotional examinations and administer the assessment centers.

◆ **Ad Hoc COLA for Retirees** **\$194,053**

The 2012 Adopted Budget includes an Ad Hoc COLA for retirees which approximates to a 1% increase in the retirees annuity.

◆ **Police and Fire Retiree Payouts** **\$7,707,204**

This amount represents the funds available to address estimated police officer and firefighter retiree payouts in FY 2012.

◆ **Lease of Office Space** **\$2,184,344**

This budget consolidates the annual space rental of several General Fund departments, including Police, Health, Human Services, Finance, and Economic Development.

NON-DEPARTMENTAL/NON-OPERATING HIGHLIGHTS - FY 2012

◆ **Association Dues** **\$901,596**

This amount provides for the annual membership dues for associations to include the Alamo Area Council of Governments, Texas Municipal League, National League of Cities, Austin-San Antonio Corridor Council, Public Technology, Inc., the Free Trade Alliance and the San Antonio Mobility Coalition as well as dues for the Downtown Improvements District.

◆ **Palo Alto Pool Maintenance** **\$49,000**

This budget provides funding for a contractual agreement with Palo Alto College to provide pool maintenance at the Natatorium on campus.

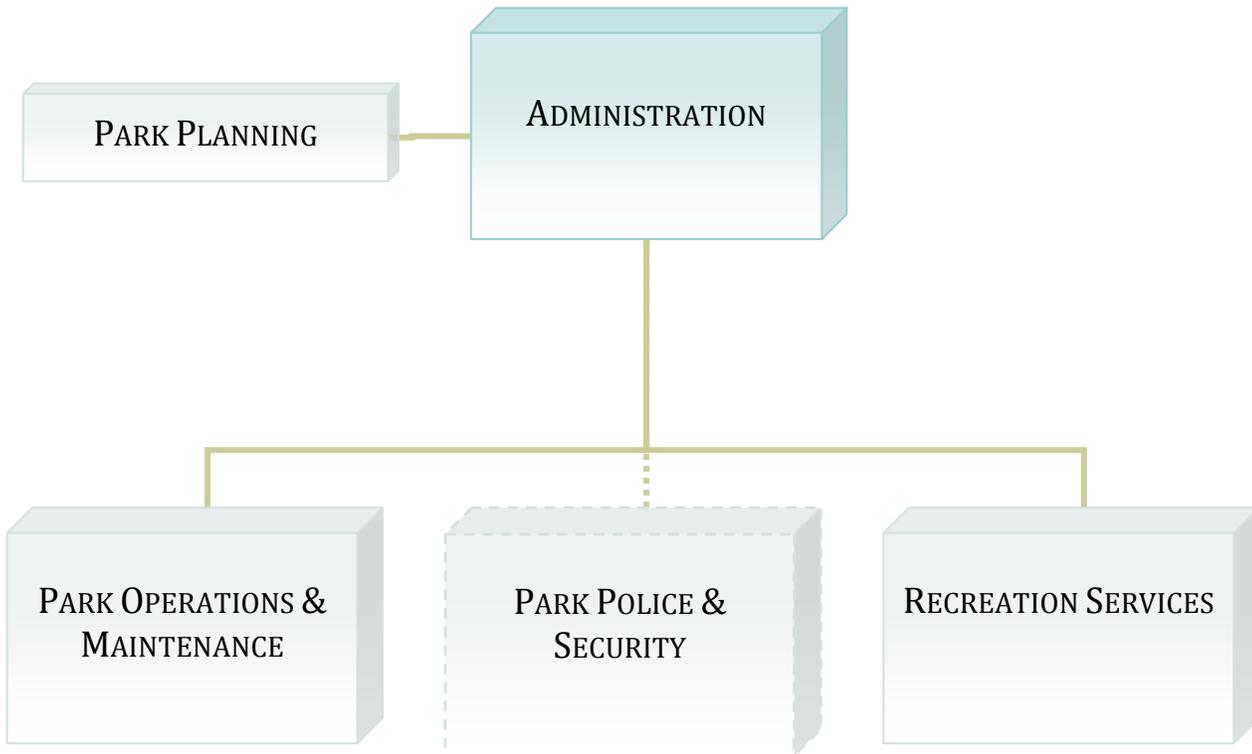
◆ **Bexar Appraisal District** **\$2,438,860**

This budget is the estimated City share of the Bexar Appraisal District annual budget for FY 2012. The cost for a participating entity is based on its pro-rata share of the most recent prior year actual overall tax levy.

◆ **Retired Employees Health Insurance Program** **\$2,502,914**

This funding is required to fund the costs of providing medical benefits to civilian retirees.

PARKS & RECREATION



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	687.63	\$59,316,850
City Cemeteries Fund	0.00	245,814
Categorical Grants	0.00	1,639,921
Parks Development & Expansion – 2000 Venue Projects	0.00	1,334,120
Parks Development & Expansion – 2005 Venue Projects	0.00	6,613,372
Parks Development & Expansion – 2010 Venue Projects	0.00	14,540,901
Tree Canopy Preservation & Mitigation	1.00	661,090
Capital Projects	0.00	16,233,747
Debt Service Funds	0.00	0
Total Funding	688.63	\$100,585,815

MISSION STATEMENT

THE MISSION OF THE PARKS AND RECREATION DEPARTMENT IS TO PROVIDE EXCEPTIONAL PARKS, FACILITIES, PROGRAMS, AND SERVICES TO IMPROVE THE QUALITY OF LIFE FOR ALL.

PROGRAM INFORMATION

The Parks and Recreation Department operates the City's recreational and cultural programs and develops and maintains City-owned parks, swimming pools, gymnasiums, cemeteries, sports facilities, greenways, recreation centers, and the Botanical Gardens.

GOALS & OBJECTIVES

- ◆ Improve department efficiency and effectiveness through reorganization.
 - Implement reorganization in Recreation Services Division.
 - Realign equipment and resources to support department structure.
 - Continue mid-manager professional development initiatives.
 - Continue to develop new recommendations for efficiencies through collaboration with Shared Services program.
- ◆ Update technology for internal and external use.
 - Continue refinement of Customer Resource Management and Work Order systems to improve response time and enable enhanced resource monitoring.
 - Increase use of remote water irrigation sensors.
 - Encourage use of email communication network established for staff to utilize from home.
 - Support pursuit of a park reservation and program registration system to enhance customer service and improve reporting and cash handling capabilities.
- ◆ Renovate and maintain existing facilities through sustainable methods.
 - Transition from silo work processes to integrated resource service system.
 - Continue expansion of park recycling program.
 - Develop committee to research greenscaping feasibility.
 - Develop baseline for facility and park assessments.
 - Continue water conservation efforts with stakeholders.
- ◆ Expand sustainable resources through community partnerships and programs.
 - Continue refinement of Community Service Liaison program to enable Park Police to concentrate on law enforcement efforts.
 - Implement transition of Adult Softball Program to private/non-profit organization.
 - Develop inventory of current volunteers, boards, neighborhood associations, and other interested groups to improve communication and relationships.
 - Expand Adopt-A-Park program.
 - Continue collaboration with court systems to increase daily client referrals.
- ◆ Educate the community through new, innovative methods on the opportunities and services provided by Parks and Recreation.
 - Implement expanded swimming pool program to provide additional days and hours of use.
 - Promote Community Service Liaison program to enhance public's use and enjoyment of parks.
 - Increase public awareness through Public Service Announcement promotional campaign.
 - Expand upon social network program.
 - Increase participation and visitation in parks and programs.
 - Develop community outreach targeted to schools located near parks.

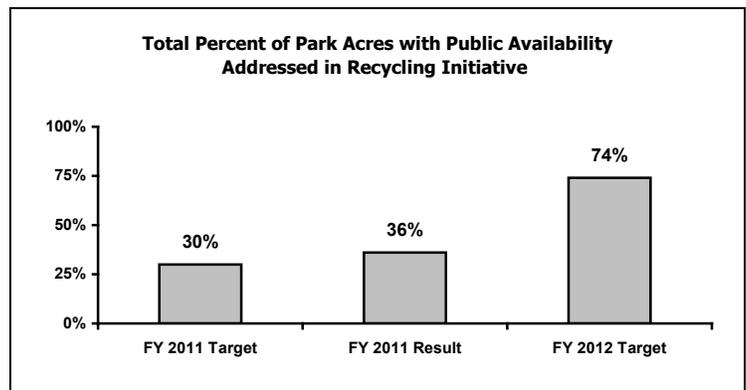
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Average score on evaluation tool that evaluates minimum standards regarding parks facility maintenance	80%	85%	83%
Percentage of park/facility maintenance projects in the fiscal year under the 5-Year Park Maintenance and Renovation Program completed	65%	75%	80%
Percentage of planned playground equipment replacements scheduled as part of the 5-year replacement plan completed	85%	133%	85%
Complete playground inspections	147	147	156
Percentage of registration capacity utilized in the Summer Youth Program	90%	96%	90%
Percentage of survey responses that indicate an increase of environmental awareness due to education programs and the promotion of conservation of natural resources	95%	100%	95%
Implement Recycling Program in City Parks	30%	36%	74%

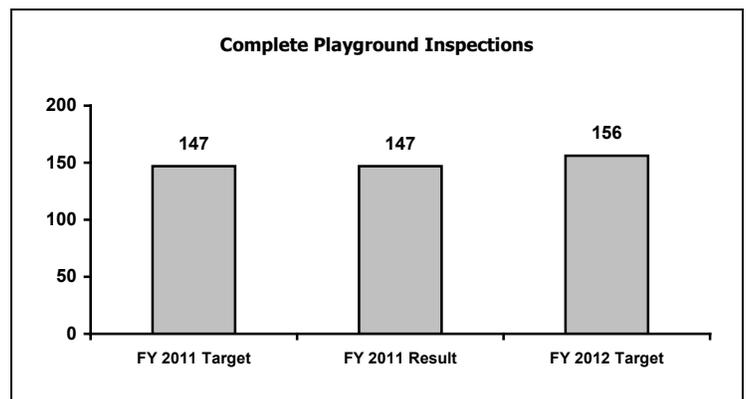
Implement Recycling Program in City Parks

Funding in FY 2010 implemented a program to initiate recycling efforts in City parks, which was expanded in FY 2011. The program supports placement of recycling containers and information in park areas with public availability. In FY 2012, the program will be expanded into additional parks.



Complete Playground Inspections

All playgrounds are inspected to ensure that proper maintenance and safety needs are being met. The performance measure indicates whether the annual inspection has been accomplished. The total number of playgrounds is used as the target measurement.



PARKS & RECREATION**CATEGORICAL GRANTS****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$34,765,764	\$37,649,113	\$36,729,183	\$37,814,758
CONTRACTUAL SERVICES	5,945,147	6,631,960	7,314,139	7,203,482
COMMODITIES	3,772,612	4,074,156	3,863,147	3,863,954
SELF INSURANCE/OTHER	9,749,746	10,355,672	10,388,556	10,361,356
CAPITAL OUTLAY	355,019	30,000	30,000	73,300
TOTAL EXPENDITURES	\$54,588,288	\$58,740,901	\$58,325,025	\$59,316,850
AUTHORIZED POSITIONS	801	762	762	713
FULL-TIME EQUIVALENTS	686.28	721.13	721.13	687.63

CATEGORICAL GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
Summer Food Service Grant	\$1,316,488	\$0	\$0	\$1,316,488	\$0
Community Development Block Grant	323,433	0	0	323,433	0
TOTAL	\$1,639,921	\$0	\$0	\$1,639,921	\$0

Grant Name: *Summer Food Service Grant*

PROGRAM INFORMATION

The Summer Food Service Program grant is a federal grant that is passed through the Texas Department of Human Services. This reimbursement grant provides the funding for a free lunch and snack to be given to children at Parks and Recreation summer sites.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$762,447	\$1,348,231	\$1,316,488
Transfer In/Out	0	369,422	0
TOTAL FUNDING	\$762,447	\$1,717,653	\$1,316,488

EXPENDITURES

PERSONAL SERVICES	\$51,722	\$166,247	\$92,066
CONTRACTUAL SERVICES	6,532	118,810	82,943
COMMODITIES	637,573	1,224,778	1,053,855
SELF INSURANCE/OTHER/CAPITAL EXPENSES	1,892	207,817	87,624
TOTAL EXPENDITURES	\$697,719	\$1,717,652	\$1,316,488

PARKS & RECREATION**CATEGORICAL GRANTS**

Grant Name: *Community Development Block Grant*

PROGRAM INFORMATION

The Parks and Recreation Department utilizes CDBG grant funds to provide summer recreation programs in eligible areas. With these funds, community center hours of operation are extended into the evening after normal summer program hours, outdoor pools are able to operate an extra week and support is provided for the Summer Youth Program.

Actual 2010	Estimated 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – Federal Funding Source	\$348,979	\$348,979	\$323,433
TOTAL FUNDING	\$348,979	\$348,979	\$323,433

EXPENDITURES

PERSONAL SERVICES	\$340,425	\$331,187	\$323,433
TOTAL EXPENDITURES	\$340,425	\$331,187	\$323,433



PLANNING & COMMUNITY DEVELOPMENT



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
Development Services Fund	27.00	\$2,761,088
Tax Increment Financing Fund	8.00	488,384
Categorical Grants	24.00	5,592,883
Total Funding	59.00	\$8,842,355

PLANNING & COMMUNITY DEVELOPMENT

GENERAL FUND DEVELOPMENT SERVICES FUND TAX INCREMENT FINANCING FUND

MISSION STATEMENT

TO IMPROVE THE LIVABILITY, ECONOMIC VITALITY, AND SAFETY OF SAN ANTONIO NEIGHBORHOODS, CORRIDORS, AND SPECIAL DISTRICTS, THROUGH ACTIVE ENGAGEMENT IN STRATEGIC PLANNING, REINVESTMENT INITIATIVES, AND COMMUNITY DEVELOPMENT POLICY.

PROGRAM INFORMATION

The Planning & Community Development Department has lead responsibility for Comprehensive, Sector, Community, Neighborhood, and certain Regional Planning initiatives. Housing program responsibilities include; Owner-Occupied Housing Rehabilitation; Multi-Family Rental Rehabilitation; Historic Home Rehabilitation; the Homeownership Incentive Program (HIP); Lead-Based Paint Abatement and the Green & Healthy Homes services. The Department is responsible for the administration of Tax Increment Reinvestment Zones (TIRZ); and the Neighborhood Commercial Reinvestment program (NCR). It facilitates creation and adoption of special overlay districts and urban design standards. Numerous mapping, demographic data analysis and geographic information system (GIS) service requests are fulfilled. Land use plan amendment requests are administered and evaluated. Building permit plans for properties within certain overlay districts are reviewed in conjunction with other departments. Annexation related services are provided, policy analysis is conducted and recommendations are provided to various decision making groups on behalf of the community. Finally, numerous outreach efforts are conducted for community benefit.

GOALS & OBJECTIVES

- ◆ Assist in revitalization and in-fill efforts in neighborhoods through the implementation of various housing programs.
 - Expand the range of affordable housing opportunities in San Antonio.
 - Restore and preserve existing housing stock.
 - Educate and assist the community in the home buying process.
 - Increase affordable housing through the Affordable Showcase of Homes.
- ◆ Update/Incorporate the 1997 Guiding Policies with our Comprehensive Master Plan Framework.
 - Link the City's Comprehensive Master Plan elements (e.g. the Bicycle Master Plan, Major Thoroughfare Plan Update, Library strategic Plan, and Parks and Recreation Systems Strategic Plan)
- ◆ Evaluate the effectiveness of our Sector Plan implementation
- ◆ Update two Neighborhood Plans
- ◆ Complete the Corridor Overlay District for Austin Highway & Harry Wurzbach
- ◆ Fulfill the City South Legislative Mandate
 - Conduct an effectiveness study and economic development strategic plan
 - Modify the City South Management Authority Board composition
- ◆ Facilitate reinvestment in the community by working in partnership to fund investments in catalytic projects.
 - Develop guidelines and processes for the use of the catalytic funds.
- ◆ Update our Tax Increment Financing (TIF) policy and clearly identify and communicate the goals and objectives of the program to increase its effectiveness.
- ◆ Partner with others to create a current and more relevant Housing Plan based on community needs and market conditions.
 - Modify the City of San Antonio Housing Program Policies as needed.
- ◆ Develop urban design policies and standards that preserve neighborhoods and improve the design and attractiveness of the City's neighborhoods.
 - Continue timely reviews of Certificate of Compliance applications within adopted Corridor Overlay Districts and Neighborhood Districts and provide assistance to applicants.

PLANNING & COMMUNITY DEVELOPMENT

GENERAL FUND DEVELOPMENT SERVICES FUND TAX INCREMENT FINANCING FUND

PERFORMANCE MEASURE RESULTS

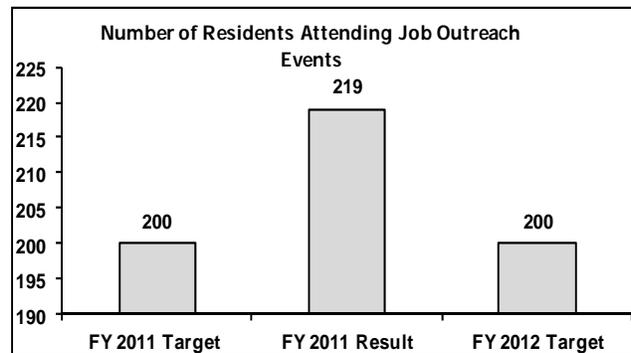
These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

2012 Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Percentage of square miles covered by neighborhood, community, and perimeter plans (Excludes Extraterritorial Jurisdiction)	95%	93%	93%
Percentage of plan reviews completed within expected timeframe of 10 days	N/A	96.9% (Based on 3 months)	96%
Number of residents attending job outreach events	200	219	200
Number of homes participating in the Lead-based Paint Program	55	103	96
Number of residents attending homebuyers' classes (Percentage of attendees who will purchase homes in the next 12-months using the City's down payment assistance funding)	N/A	277 Attendees/67 Purchasers (24%)	240 Graduates 15% will purchase homes

**FY 2012 will be the first year for reporting these measures*

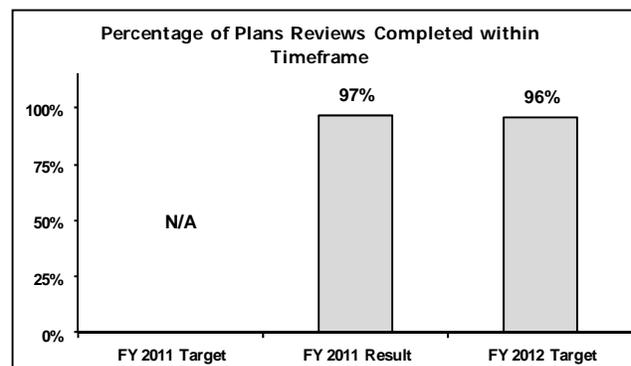
Number of residents attending job outreach events

The purpose of the BRAC Transition Center is to serve as a type of "one-stop" for workforce resources, job readiness workshops, employment opportunities, one-on-one counseling, comprehensive assessment, up-skilled training and, if qualify, cross-training into a high demand occupation.



Percentage of Plans Reviews completed within expected timeframe

Measures the percentage of plan reviews completed within the expected timeframe of 10 days.



**PLANNING & COMMUNITY DEVELOPMENT
DEVELOPMENT SERVICES FUND
TAX INCREMENT FINANCING FUND**

DEVELOPMENT SERVICES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	N/A	\$1,446,384	\$1,352,621	\$1,892,752
CONTRACTUAL SERVICES	N/A	67,733	61,174	451,464
COMMODITIES	N/A	30,000	10,172	32,513
SELF INSURANCE/OTHER	N/A	413,700	399,663	344,967
CAPITAL OUTLAY	N/A	0	0	39,392
TOTAL EXPENDITURES	N/A	\$1,957,817	\$1,823,630	\$2,761,088
AUTHORIZED POSITIONS	N/A	23	23	27
FULL-TIME EQUIVALENTS	N/A	23.00	23.00	27.00

TAX INCREMENT FINANCING FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$333,401	\$429,347	\$331,390	\$435,290
CONTRACTUAL SERVICES	4,798	22,500	21,444	22,500
COMMODITIES	3,294	6,953	317	6,953
SELF INSURANCE/OTHER	34,309	26,480	26,490	23,641
CAPITAL OUTLAY	2,010	4,612	4,612	0
TRANSFERS	67,250	72,671	72,671	0
TOTAL EXPENDITURES	\$445,062	\$562,563	\$456,924	\$488,384
AUTHORIZED POSITIONS	8	8	8	8
FULL-TIME EQUIVALENTS	8.00	8.00	8.00	8.00

**PLANNING & COMMUNITY DEVELOPMENT
CATEGORICAL GRANTS**

FORT SAM HOUSTON COMMUNITY DEVELOPMENT OFFICE GENERAL FUND

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
REVENUES				
BRAC INITIATIVE IDENTIFIED RESOURCES	\$1,893,543	\$1,654,027	\$1,652,498	\$1,343,995
TOTAL REVENUES	\$1,893,543	\$1,654,027	\$1,652,498	\$1,343,995
EXPENSES				
PERSONAL SERVICES	\$69,382	\$61,229	\$59,792	\$0
CONTRACTUAL SERVICES	150,412	1,577,488	246,225	1,343,995
COMMODITIES	9,343	7,500	2,016	0
SELF INSURANCE/OTHER	11,189	7,810	470	0
CAPITAL OUTLAY	719	0	0	0
TOTAL EXPENDITURES	\$241,045	\$1,654,027	\$308,503	\$1,343,995
AUTHORIZED POSITIONS	2	2	2	0
FULL-TIME EQUIVALENTS	2.00	2.00	2.00	0.00

CATEGORICAL GRANTS SUMMARY

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
CDBG Entitlement Grant-Housing Program	\$1,717,236	\$0	\$0	\$1,717,236	\$0
CDBG Entitlement Grant Program-Administration	429,836	0	0	429,836	0
CDBG Entitlement Grant-Neighborhood Revitalization	348,631	0	0	348,631	0
HOME Entitlement Grant Program	2,903,763	0	0	2,903,763	0
Procurement Technical Assistance	193,417	0	0	193,417	193,417
TOTAL	\$5,592,883	\$0	\$0	\$5,592,883	\$193,417

PLANNING & COMMUNITY DEVELOPMENT
CATEGORICAL GRANTS

Grant Name: *Community Development Block Grant*

PROGRAM INFORMATION

The Planning & Community Development Department utilizes CDBG grant funds to support community development in eligible areas. These funds help provide for the implementation of the Strategic Plan for Community Development.

	Actual 2010	Estimate 2011	Adopted 2012
FUNDING SOURCES			
FEDERAL – Federal Funding Source	\$2,593,824	\$2,665,739	\$2,495,703
TOTAL FUNDING	\$2,593,824	\$2,665,739	\$2,495,703
EXPENDITURES			
PERSONAL SERVICES	\$1,935,446	\$1,878,460	\$1,374,376
CONTRACTUAL SERVICES	109,947	148,944	1,084,927
COMMODITIES	34,345	14,650	16,650
SELF INSURANCE/OTHER EXPENDITURES	4,890	9,740	19,750
TOTAL EXPENDITURES	\$2,084,628	\$2,051,794	\$2,495,703
AUTHORIZED POSITIONS	35	35	20
FULL-TIME EQUIVALENTS	35.00	35.00	20.00

Grant Name: *HOME Entitlement Grant*

PROGRAM INFORMATION

The Planning and Community Development Department utilizes HOME grant funds to support the housing programs in eligible areas within the City Limits of San Antonio. These funds help provide down payment assistance for 1st time homebuyers, owner-occupied and multi-family rental rehabilitation.

	Actual 2010	Estimate 2011	Adopted 2012
FUNDING SOURCES			
FEDERAL – Federal Funding Source	\$1,570,564	\$3,725,601	\$2,903,763
TOTAL FUNDING	\$1,570,564	\$3,725,601	\$2,903,763
EXPENDITURES			
CONTRACTUAL SERVICES	\$1,530,083	\$1,512,179	\$2,903,763
TOTAL EXPENDITURES	\$1,530,083	\$1,512,179	\$2,903,763

PLANNING & COMMUNITY DEVELOPMENT
CATEGORICAL GRANTS

Grant Name: Procurement Technical Assistance Center

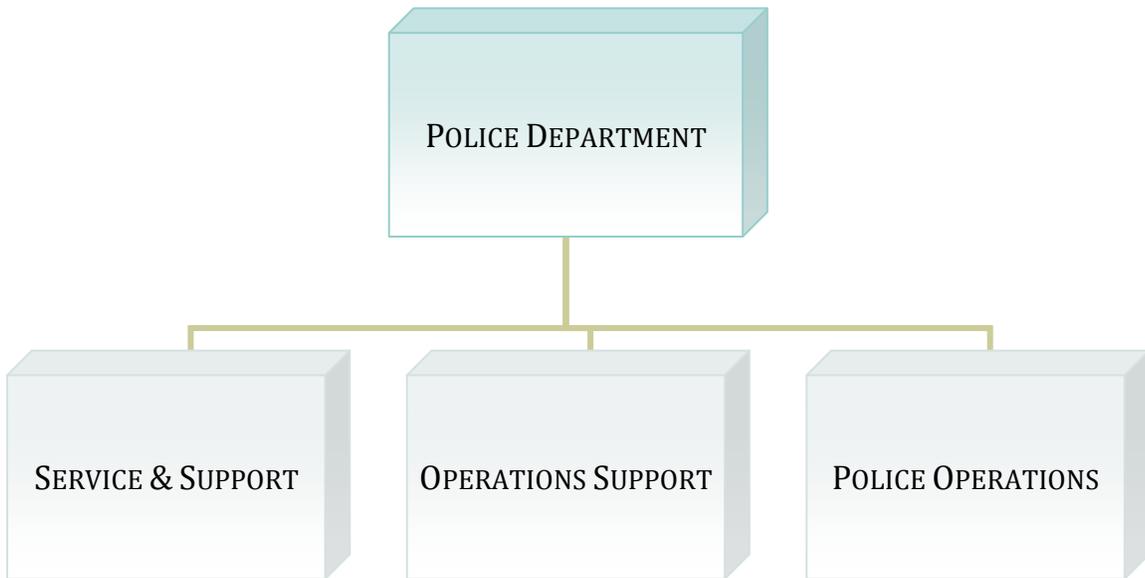
PROGRAM INFORMATION

The Procurement Technical Assistance Center (PTAC) promotes economic development and business retention by assisting small business to competitively obtain government procurement contracts. The PTAC administers the City's cooperative agreement with the U.S. Department of Defense (DoD) to provide services in the San Antonio area and twelve surrounding counties. The program assists businesses to develop contracts with all federal, state, and local government agencies. This activity helps to stimulate job creation, increase the tax base, and also supports the City's small, minority, and women-owned procurement goals.

	Actual 2010	Estimate 2011	Adopted 2012
FUNDING SOURCES			
FEDERAL – Federal Funding Source	\$170,258	\$113,997	\$110,499
OTHER	104,417	82,918	82,918
TOTAL FUNDING	\$274,675	\$196,915	\$193,417
EXPENDITURES			
PERSONAL SERVICES	\$170,258	\$113,997	\$110,499
CONTRACTUAL SERVICES	0	0	0
COMMODITIES OTHER	104,417	82,918	82,918
TOTAL EXPENDITURES	\$274,675	\$196,915	\$193,417
AUTHORIZED POSITIONS	4	4	4
FULL-TIME EQUIVALENTS	4.00	4.00	4.00

**Prior to FY 2010, funding for the Procurement Technical Assistance Center was part of the Economic Development Department categorical grant budget.*





POLICE

APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	2,913.00	\$342,651,720
Categorical Grants	79.00	8,925,528
Confiscated Property Funds	0.00	3,293,592
Child Safety Fund	127.32	2,166,613
Capital Projects	0.00	3,556,050
Total Funding	3,119.32	\$360,593,503

VISION

TO BE THE PREMIER LAW ENFORCEMENT AGENCY BY BUILDING TRUST, CREATING PARTNERSHIPS, AND SHARING LEADERSHIP WITHIN SAPD AND THE COMMUNITY FOR A SAFER SAN ANTONIO

MISSION

THE SAN ANTONIO POLICE DEPARTMENT IS DEDICATED TO IMPROVING THE QUALITY OF LIFE BY CREATING A SAFE ENVIRONMENT IN PARTNERSHIP WITH THE PEOPLE WE SERVE. WE ACT WITH INTEGRITY TO REDUCE FEAR AND CRIME WHILE TREATING ALL WITH RESPECT, COMPASSION, AND FAIRNESS.

PROGRAM INFORMATION

The Police Department's role is to maintain the peace and enforce the law in a fair and consistent manner, operating within both the statutory and judicial limitations of its authority and constitutional rights of all persons. The Department's primary responsibility is creating a safe environment in which the people of San Antonio can live and work without fear of crime. Components include building proactive partnerships to lower the incidence of crime, apprehension of offenders, recovery and return of property, crowd and disaster control, and the movement of traffic within jurisdictional boundaries.

GOALS & OBJECTIVES

- ◆ Operate within our newly implemented Guiding Principles:
 - **INTEGRITY: WE HAVE INTEGRITY.** We hold ourselves accountable and demand the highest level of ethical and moral standards from all. We are role models, acting with courage and building trust within the organization and the community we serve.
 - **RESPECT: WE ARE RESPECTFUL.** Mutual respect is the foundation for every interaction. We value diversity and encourage open communication by treating everyone with dignity and fairness.
 - **COMPASSION: WE ARE COMPASSIONATE.** Compassion guides our actions as we care for one another. We treat people with kindness and respect while working for the benefit of all.
 - **FAIRNESS: WE ARE FAIR.** We are committed to consistently treating people in a courteous and impartial manner.
- ◆ Maintain accreditation with the Commission on Accreditation for Law Enforcement Agencies (CALEA), and the Police Executive Research Forum (PERF) to continually improve quality of service and reduce risks.
- ◆ Establish employee leadership development program that provides 24/7 access to training opportunities focused on career-long development.
- ◆ Develop in partnership with stakeholders a series of impact assessments to evaluate the long term use of training and development programs.
- ◆ Strategic Intelligence Driven Exchange (StrIDE)-Created to address an array of issues from a problem-solving prospective:
 - Incorporates a Smart Policing Design and utilizes Intelligence-Led Policing, Problem Oriented Policing, Community Oriented Policing concepts to enhance capacity for proactive policing.
 - Provides a round table forum where strategies can be developed to enhance efficiency, effectiveness and quality of service.
 - Can be tailored to address needs ranging from tactical to strategic to operation to administrative.
- ◆ Continue to focus on violent and property crimes through innovative policing strategies such as the Problem Oriented Policing (POP), Robbery Task Force and Burglary Vehicle Task Force.
- ◆ Continue to reduce the incidence of fatal traffic accidents, aggressive drivers and DWI through collaborative efforts between City, State and County:
 - Wrong Way Driver - Police radio emergency tone to alert all officers, Transguide broadcasting alerts, data gathering and analysis to identify problematic exit ramps and TXDOT actively testing wrong way driver detection equipment. Initiated the Community/SAPD DWI Coalition.
 - Reduce incidents of aggressive driving through additional funding from the Ticketing Aggressive Cars and Trucks (TACT) grant.
 - Reduce the incidence of fatal traffic accidents through increased Driving While Intoxicated (DWI) enforcement efforts and increased Traffic Law enforcement.

GOALS & OBJECTIVES CONTINUED

- ◆ San Antonio Regional Intelligence Center (SARIC) - Create a Tactical Operations Center (Tac-Ops) within the SARIC. Tac-Ops will monitor police calls and conduct real time research on locations, persons and vehicles involved in police related incidents and provide this information to officers on scene.
- ◆ Respond to “life threatening” emergency calls for service within eight minutes. Time is calculated from call receipt to arrival on scene.
- ◆ Use of Strategic Management for Accelerated Response Time (SMART) to improve officer response times by offering alternative solutions to calls for service. Coordination efforts with Child Protective Services and Animal Care Services on calls that involve their agencies and may not require police response is one of the SMART ways SAPD is improving response times.
- ◆ Develop and implement policing strategies that will involve joint efforts with local, county, state, and federal law enforcement agencies. Examples include:
 - The High Intensity Drug Trafficking Area (HIDTA) initiatives.
 - The Regional Auto Crimes Team (ReACT).
 - Child Welfare Strategic Alliance (funded by Justice Assistance Grant).
 - Child Protective Services (CPS) in Substations.
- ◆ Continue to develop and implement strategies to improve the City’s Homeland Security and Bio-Terror threat posture including:
 - Maintain full time Police staffing in the City’s Emergency Operations Center.
 - Maintain and implement grants from the Office of Domestic Preparedness for the purchase of equipment, training exercises, and planning related to domestic preparedness resources.
 - Maintain active participation in the Department of State Health Services and CDC’s Strategic National Stockpile Program.
- ◆ Continue to develop interoperable communications and data system with regional agencies.

PERFORMANCE MEASURE RESULTS

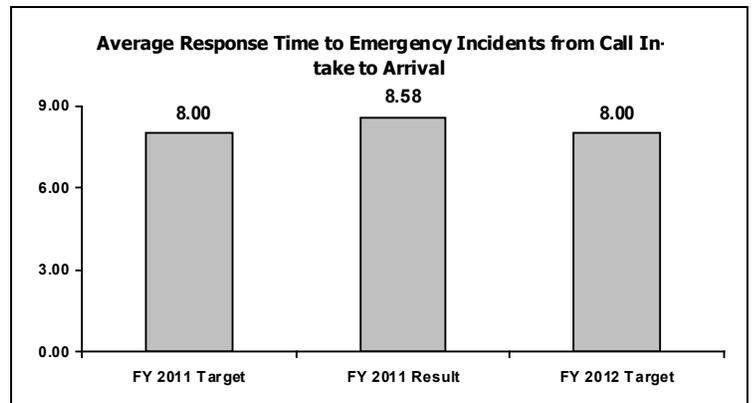
These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Average emergency response time from call in-take to arrival (in minutes)	8.00	8.58	8.00
Number of Driving While Intoxicated (DWI) arrests	5,821	6,079	5,900*

*Department anticipating a reduction in DWI Arrests based on increased enforcement efforts which begun in FY11.

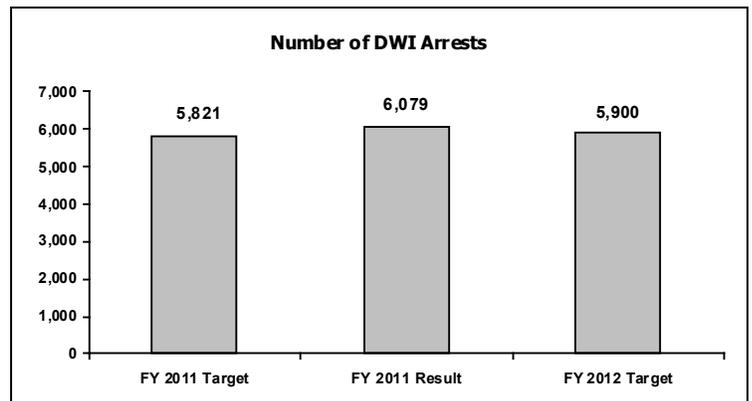
Average emergency response time from call in-take to arrival (in minutes)

This measure represents the average time it takes for a police officer to arrive at the scene of an emergency incident from the time the call taker receives the call. An emergency call is defined as Officer or EMS In Trouble, Officer or EMS In Trouble in Progress, Robbery in Progress, Rape in Progress, Cutting in Progress, Robbery of an Individual in Progress and Shooting in Progress.



DWI arrests

This measure represents the number of Driving While Intoxicated (DWI) arrests. The projected decrease to FY 2012's Target is due to the Police Department's increased efforts in reducing DWI arrests. These efforts include: "No Refusal" blood draws 365 days/year; additional grant funding for DWI enforcement; a Wrong-Way Driver awareness initiative; and a collaborative effort among partner agencies focused on public information and education.



POLICE**GENERAL FUND
CATEGORICAL GRANTS****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$267,670,282	\$282,301,370	\$281,602,363	\$290,815,790
CONTRACTUAL SERVICES	11,371,316	12,126,634	12,219,633	12,270,840
COMMODITIES	3,420,224	3,732,848	3,821,528	3,763,209
SELF INSURANCE/OTHER	31,081,565	31,871,091	32,482,867	31,964,029
CAPITAL OUTLAY	1,533,198	867,928	1,186,850	90,845
TRANSFERS	294,005	3,297,281	2,883,786	3,747,007
TOTAL EXPENDITURES	315,370,590	\$334,197,152	\$334,197,027	\$342,651,720
AUTHORIZED POSITIONS	2,892	2,900	2,900	2,913
FULL-TIME EQUIVALENTS	2,892.00	2,900.00	2,900.00	2,913.00

CHILD SAFETY FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$1,323,797	\$1,748,187	\$1,332,390	\$1,679,791
CONTRACTUAL SERVICES	8,601	3,454	10,118	3,454
COMMODITIES	28,132	33,049	13,112	33,049
SELF INSURANCE/OTHER	473,465	440,759	602,130	425,934
TRANSFERS	376,979	322,237	289,479	24,385
TOTAL EXPENDITURES	\$2,210,974	\$2,547,686	\$2,247,229	\$2,166,613
AUTHORIZED POSITIONS	262	262	262	262
FULL-TIME EQUIVALENTS	127.32	127.32	127.32	127.32

POLICE**GENERAL FUND
CATEGORICAL GRANTS****CATEGORICAL GRANTS SUMMARY**

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
ARRA—Community Oriented Policing Services	\$3,870,897	\$0	\$0	\$3,870,897	\$865,060
Click It or Ticket Program	0	40,000	0	40,000	0
HIDTA—Director’s Administrative Support	70,264	0	0	70,264	0
HIDTA—South Texas Intelligence Center	628,246	0	0	628,246	0
HIDTA—Multi-Partnership Initiative	1,356,960	0	0	1,356,960	0
Intellectual Property Enforcement Program	200,000	0	0	200,000	0
Justice Assistance Grant (JAG)	325,750	0	0	325,750	0
Regional Auto Crimes Team (ReACT)	0	1,126,621	0	1,126,621	2,453,576
Tobacco Compliance Grant	0	44,000	0	44,000	0
TxDOT DWI Selective Traffic Enforcement Program	0	556,483	321,307	877,790	300,000
TACT Enforcement Grant	230,000	0	57,500	287,500	0
TACT Implementation Grant	97,500	0	0	97,500	0
TOTAL	\$6,779,617	\$1,767,104	\$378,807	\$8,925,528	\$3,618,636

POLICE**CATEGORICAL GRANTS****Grant Name: ARRA Community Oriented Policing Services (COPS) Grant****PROGRAM INFORMATION**

The American Recovery and Reinvestment Act of 2009 approved funding strategies for City Council prioritized projects related to the Federal Economic Stimulus Bill to make funds available to units of local government under the U.S. Department of Justice Community Oriented Policing Services (COPS) Hiring Recovery Program (CHRP). As awarded, SAPD will receive three year grant funding totaling \$10,354,400 which covers only pay for entry-level salaries and benefits. The City will provide funds over the three year period totaling \$2,866,573 to cover additional required costs which the grant does not cover. The FY 2012 amount is \$865,060. The grant will be used to fund 50 Police Officer positions with the condition that the positions be funded out of the Police General Fund for at least twelve (12) months after the grant funding period ends in FY 2012. The grant period is July 2009 through June 2012.

Actual 2010	Re-estimate 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL –U.S. Department of Justice, Office of Community Oriented Policing Services (ARRA)	\$1,875,499	\$3,399,742	\$3,870,897
CITY—General Fund	28,571	0	865,060
TOTAL FUNDING	\$1,904,070	\$3,399,742	\$4,735,957

EXPENDITURES

PERSONAL SERVICES	\$1,904,070	\$3,399,742	\$3,870,897
CONTRACTUAL SERVICES	0	0	0
COMMODITIES	0	0	865,060
SELF INSURANCE/OTHER EXPENDITURES	0	0	0
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	\$1,904,070	\$3,399,742	\$4,735,957

AUTHORIZED POSITIONS	50	50	50
FULL-TIME EQUIVALENTS	50.00	50.00	50.00

Grant Name: Click It or Ticket Program Grant**PROGRAM INFORMATION**

This will be the tenth year that TxDOT has offered the San Antonio Police Department the enforcement grant. In an effort to increase seatbelt usage among 16 to 20 year olds, ensure compliance with state laws and to reduce fatal and injury causing accidents, this grant provides funding for seatbelt enforcement. The grant program goal is to increase the seat belt usage rate to 85% nationwide.

Actual 2010	Re-estimate 2011	Adopted 2012
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FUNDING SOURCES

STATE—Texas Department of Transportation	\$209,535	\$33,705	\$40,000
TOTAL FUNDING	\$209,535	\$33,705	\$40,000

EXPENDITURES

PERSONAL SERVICES	\$209,535	\$33,705	\$40,000
TOTAL EXPENDITURES	\$209,535	\$33,705	\$40,000

POLICE**CATEGORICAL GRANTS**

Grant Name: High Intensity Drug Trafficking Areas (HIDTA) Grant—Director's Administrative Support

PROGRAM INFORMATION

The South Texas High Intensity Drug Trafficking Area (HIDTA) Director's Administrative Support grant is designed to develop, support, and maintain automation plus programmatic and fiscal administration requirements to respond to the needs of each initiative and or task force budgetary, intelligence, operational, and logistical requirements within the department. The grant period is January 2012 through December 2013.

Actual 2010	Re-estimate 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL –Office of National Drug Control Policy	\$70,264	\$75,000	\$70,264
TOTAL FUNDING	\$70,264	\$75,000	\$70,264

EXPENDITURES

CONTRACTUAL SERVICES	\$64,299	\$61,000	\$64,264
SELF INSURANCE/OTHER EXPENDITURES	5,965	14,000	6,000
TOTAL EXPENDITURES	\$70,264	\$75,000	\$70,264

Grant Name: High Intensity Drug Trafficking Areas (HIDTA) Grant—South Texas Intelligence Center

PROGRAM INFORMATION

The South Texas High Intensity Drug Trafficking Area (HIDTA) Intelligence Center is designed to enhance narcotics enforcement efforts by collecting, analyzing, and disseminating drug trafficking data and information to local, state, and federal law enforcement agencies to ensure officer safety and increase enforcement efficiency. This grant application provides funding for eight (8) civilians. The grant period is January 2012 through December 2013.

Actual 2010	Re-estimate 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL –Office of National Drug Control Policy	\$627,246	\$627,246	\$628,246
TOTAL FUNDING	\$627,246	\$627,246	\$628,246

EXPENDITURES

PERSONAL SERVICES	\$369,029	\$353,310	\$364,809
CONTRACTUAL SERVICES	213,806	238,619	216,225
COMMODITIES	8,184	7,020	12,916
SELF INSURANCE/OTHER EXPENDITURES	36,227	28,297	34,296
TOTAL EXPENDITURES	\$627,246	\$627,246	\$628,246

AUTHORIZED POSITIONS	8	8	8
FULL-TIME EQUIVALENTS	8.00	8.00	8.00

POLICE**CATEGORICAL GRANTS****Grant Name: High Intensity Drug Trafficking Areas (HIDTA) Grant—Multi-Partnership Initiative****PROGRAM INFORMATION**

The High Intensity Drug Trafficking Area (HIDTA) grant enhances the Police Department's narcotics enforcement efforts by allowing the unit to participate in a multi-agency task force that targets narcotics organizations, as well as exercising interdiction activities. This task force provides the capability to cross jurisdictional boundaries by employing law enforcement officers from local, state, and federal levels. This grant targets both organizational and financial aspects of the narcotics organizations by focusing on middle to upper level drug traffickers and on the money laundering and assets obtained with proceeds from the sale of narcotics. This grant application provides funding for six (6) sworn officers and two (2) civilians. The grant period is January 2012 through December 2013.

	Actual 2010	Re-estimate 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL –Office of National Drug Control Policy	\$1,234,732	\$1,259,281	\$1,356,960
TOTAL FUNDING	\$1,234,732	\$1,259,281	\$1,356,960

EXPENDITURES

PERSONAL SERVICES	\$693,868	\$705,983	\$708,926
CONTRACTUAL SERVICES	466,064	484,041	539,554
COMMODITIES	0	0	0
SELF INSURANCE/OTHER EXPENDITURES	74,800	69,257	108,480
CAPITAL OUTLAY	0	0	0
TOTAL EXPENDITURES	\$1,234,732	\$1,259,281	\$1,356,960

AUTHORIZED POSITIONS	8	8	8
FULL-TIME EQUIVALENTS	8.00	8.00	8.00

Grant Name: Intellectual Property Enforcement Program**PROGRAM INFORMATION**

The grant is from the Department of Justice (DOJ), Office of Justice Programs, Bureau of Justice Assistance. It provides funding for criminal investigation, prosecution, prevention, and education related to intellectual property enforcement.

	Actual 2010	Re-estimate 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL –Intellectual Property Enforcement Program	N/A	N/A	\$200,000
TOTAL FUNDING	N/A	N/A	\$200,000

EXPENDITURES

PERSONAL SERVICES	N/A	N/A	\$198,000
CONTRACTUAL SERVICES	N/A	N/A	2,000
TOTAL EXPENDITURES	N/A	N/A	\$200,000

POLICE**CATEGORICAL GRANTS***Grant Name: Justice Assistance Grant***PROGRAM INFORMATION**

The funds for this grant will be used to continue supporting the joint City/County project called the Child Welfare Strategic Alliance Program. The purpose of the project is to conduct joint investigations with the Bexar County Sheriff's Office, the District Attorney's Office, Bexar County Housing and Human Services Department, the Texas Department of Family and Protective Services, Christus Santa Rosa Children's Hospital, and the Alamo Children's Advocacy Center. Additionally, the project will reduce the number of interviews required of a child victim, minimizing the negative impact of the investigation and the re-victimization of the child. The City's portion of the grant will be used to continue to fund two (2) Full Time Equivalent Detective Investigator positions. The Unit working with this grant investigates sexual assault/abuse cases involving children. The grant covers a four year period beginning October 2011 and ending September 2015.

	Actual 2010	Re-estimate 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL – U.S. Department of Justice	\$395,038	\$396,850	\$325,750
CITY – General Fund	38,342	0	0
TOTAL FUNDING	\$433,380	\$396,850	\$325,750

EXPENDITURES

PERSONAL SERVICES	\$250,490	\$243,829	\$246,575
CONTRACTUAL SERVICES	200	4,675	3,000
COMMODITIES	1,350	145,218	10,675
SELF INSURANCE/OTHER EXPENDITURES	786	0	0
CAPITAL OUTLAY	180,571	3,128	65,500
TOTAL EXPENDITURES	\$433,380	\$396,850	\$325,750

AUTHORIZED POSITIONS	2	2	2
FULL-TIME EQUIVALENTS	2.00	2.00	2.00

POLICE**CATEGORICAL GRANTS****Grant Name: Regional Auto Crimes Team (ReACT) Grant****PROGRAM INFORMATION**

The Regional Auto Crimes Team (ReACT) is a multi-jurisdictional, multi-agency effort that allows authorities to focus all of their resources against auto theft and other vehicle related crimes. It eliminates redundancy and increases cooperative efforts to reduce auto crime rates. With an emphasis on pro-active efforts and conducting salvage inspections, this unit works with the Texas Department of Public Safety (DPS), and the Bexar County Sheriff's Office (BCSO), to reduce the market for stolen vehicles and stolen vehicle parts. This grant provides funding for nine (9) sworn officers and two (2) civilians. The grant period is September 2011 to August 2012.

Actual 2010	Re-estimate 2011	Adopted 2012
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FUNDING SOURCES

STATE –Automobile Theft Prevention Authority (ATPA)	\$1,077,619	\$1,010,417	\$1,126,621
CITY—General Fund	567,376	596,760	597,874
CITY—In-Kind Contribution	1,596,819	1,992,991	1,855,702
TOTAL FUNDING	\$3,241,814	\$3,600,168	\$3,580,197

EXPENDITURES

PERSONAL SERVICES	\$2,744,193	\$3,048,462	\$3,014,864
CONTRACTUAL SERVICES	267,270	301,840	317,589
COMMODITIES	29,619	31,485	123,296
SELF INSURANCE/OTHER EXPENDITURES	120,007	215,931	124,448
CAPITAL OUTLAY	80,725	2,450	0
TOTAL EXPENDITURES	\$3,241,814	\$3,600,168	\$3,580,197

AUTHORIZED POSITIONS	11	11	11
FULL-TIME EQUIVALENTS	11.00	11.00	11.00

Grant Name: Tobacco Compliance Grant**PROGRAM INFORMATION**

This grant program is to reduce the sale and use of tobacco products by persons less than 18 years of age. The grant will fund overtime for SAPD's Vice Unit to conduct on-site compliance inspections and on-site controlled buys or "stings" of tobacco retail outlets using minors as decoys. The grant will also provide fees to professional contractors for compliance education of tobacco retailers and court personnel involved in adjudicating tobacco violations. The grant period is from September 2011 through August 2012.

Actual 2010	Re-estimate 2011	Adopted 2012
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FUNDING SOURCES

STATE –Texas Comptroller of Public Accounts	N/A	\$51,500	\$44,000
TOTAL FUNDING	N/A	\$51,500	\$44,000

EXPENDITURES

PERSONAL SERVICES	N/A	\$51,500	\$43,787
CONTRACTUAL SERVICES	N/A	0	213
TOTAL EXPENDITURES	N/A	\$51,500	\$44,000

POLICE**CATEGORICAL GRANTS****Grant Name: TxDOT DWI Selective Traffic Enforcement Program Grant****PROGRAM INFORMATION**

This grant program will augment the Police Department's efforts at combating the incidence of DWI, as well as DWI related accidents. This grant will fund the 4th year of the DWI STEP grant. Grant activity will be conducted with existing officers assigned to the program on both regular time and overtime basis. The grant period is from October 2011 through September 2012.

	Actual 2010	Re-estimate 2011	Adopted 2012
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FUNDING SOURCES

STATE –Texas Department of Transportation	\$367,083	\$854,497	\$556,483
CITY—General Fund	16,215	83,531	300,000
CITY—In-Kind	142,815	541,927	321,307
TOTAL FUNDING	\$526,113	\$1,479,955	\$1,177,790

EXPENDITURES

PERSONAL SERVICES	\$383,298	\$1,384,586	\$1,043,933
CONTRACTUAL SERVICES	64,489	11,114	5,250
COMMODITIES	12,350	40,944	19,707
SELF INSURANCE/OTHER EXPENDITURES	65,976	0	108,900
CAPITAL OUTLAY	0	43,311	0
TOTAL EXPENDITURES	\$526,113	\$1,479,955	\$1,177,790

Grant Name: Ticketing Aggressive Cars and Trucks (TACT) Enforcement Grant**PROGRAM INFORMATION**

This grant program aims to reduce the number and severity of crashes and fatalities involving commercial motor vehicles. The enforcement grant provides for overtime for enforcement activities focusing on aggressive/dangerous driving involving commercial motor vehicles. The grant period is from May 2011 through September 2012.

	Actual 2010	Re-estimate 2011	Adopted 2012
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FUNDING SOURCES

FEDERAL –Federal Motor Carrier Safety Administration (U.S. Dept. of Transportation)	N/A	N/A	\$230,000
CITY—In-Kind	N/A	N/A	57,500
TOTAL FUNDING	N/A	N/A	\$287,500

EXPENDITURES

PERSONAL SERVICES	N/A	N/A	\$231,871
CONTRACTUAL SERVICES	N/A	N/A	25,735
COMMODITIES	N/A	N/A	6,374
CAPITAL OUTLAY	N/A	N/A	23,520
TOTAL EXPENDITURES	N/A	N/A	\$287,500

Grant Name: Ticketing Aggressive Cars and Trucks (TACT) Implementation Grant**PROGRAM INFORMATION**

This grant program will provide for a public information and education campaign to educate the public on aggressive/dangerous driving involving commercial motor vehicles. The purpose is to reduce the number and severity of crashes and fatalities involving commercial motor vehicles. The grant period is from May 2011 through September 2012.

Actual 2010	Re-estimate 2011	Adopted 2012
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FUNDING SOURCES

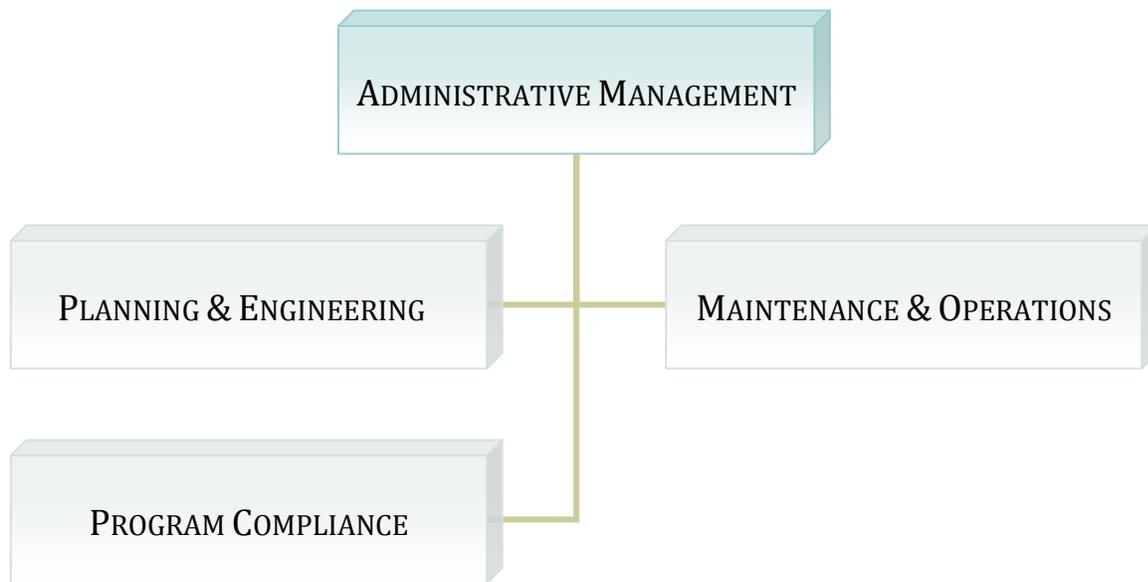
FEDERAL –Federal Motor Carrier Safety Administration (U.S. Dept. of Transportation)	N/A	N/A	\$97,500
TOTAL FUNDING	N/A	N/A	\$97,500

EXPENDITURES

CONTRACTUAL SERVICES	N/A	N/A	\$75,215
COMMODITIES	N/A	N/A	4,795
CAPITAL OUTLAY	N/A	N/A	\$17,490
TOTAL EXPENDITURES	N/A	N/A	\$97,500



PUBLIC WORKS



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
General Fund	330.00	\$64,909,647
Street Right-Of-Way Management Fund	19.00	1,494,081
Advanced Transportation District Fund	24.00	15,021,425
Stormwater Operating Fund	273.00	39,071,242
Stormwater Regional Facilities Fund	8.00	3,811,459
Debt Service Fund	0.00	7,307,919
Capital Projects	0.00	72,673,072
Categorical Grants	0.00	20,000
Total Funding	654.00	\$204,308,845

MISSION STATEMENT

PUBLIC WORKS IS DEDICATED TO EXCELLENCE IN DEVELOPING AND MAINTAINING AN ADVANCED INFRASTRUCTURE TO MEET THE NEEDS OF OUR GROWING COMMUNITY.

PROGRAM INFORMATION

This Department oversees and directs the development and maintenance of the publicly owned infrastructure of the City. The Department has operating divisions in five funds. Areas of responsibility assigned to this department include:

- ◆ General Fund
 - Provides oversight and direction for the department.
 - Coordinates policies and facility modifications in compliance with 1973 Rehabilitation Act, the Fair Housing Amendments Act, and the Americans with Disabilities Act (ADA).
 - Plans, designs, constructs, operates and maintains traffic engineering functions, traffic control devices, transportation engineering, and multi-modal intelligent transportation systems.
 - Street resurfacing and rehabilitation, designs and prepares contract street maintenance plans and specifications for the streets maintenance contract, pothole patching, sidewalk construction, bridge repair, railroad crossing monitoring and alley maintenance.
 - Engineering and infrastructure assessment of street and storm water projects.
- ◆ Right-of-Way Management Fund
 - Administration, inspection, compliance, enforcement and utility coordination of the right-of-way management ordinance.
- ◆ Storm Water Special Revenue Fund
 - Storm Water Management – Operates and manages the City's storm water infrastructure: river and channel maintenance, vegetation control, street cleaning, tunnel operations and storm water engineering.
- ◆ Regional Storm Water Detention Facilities Fund
 - Detention Pond Program – Administers the Regional Storm Water Management Program for the City.
- ◆ Advanced Transportation District Fund
 - Advanced Transportation District Program – Oversees and directs the identification, coordination, funding and construction of capital projects designed to reduce traffic congestion, improves neighborhood connectivity, and uses technology for improved transit services and leverage available resources.

GOALS & OBJECTIVES

- ◆ Provide high quality services in the design, construction and renovation of streets, drainage, and transportation facilities.
- ◆ Improve employee development:
 - Foster an environment for employee growth through educational training and development opportunities such as emergency response readiness training and supervisory training for operating divisions.
 - Encourage staff to be active in making decisions to strengthen our ability to respond promptly to daily events.
 - Implement strategic human resource planning to identify current capabilities, resources needed, and opportunities for advancement.
 - Emphasize safety to our employees to reduce preventable accidents within the department.

GOALS & OBJECTIVES CONTINUED

- ◆ Continue to perform services in a “Customer First” manner to meet the needs of the citizens:
 - Continue communication, delivery of quality services, and providing accurate and timely responses to customer requests.
 - Maintain a positive image and continue to promote public trust through community meetings and timely proactive and positive communication with media.
 - Continue to provide safe and efficient movement of people and goods through a well designed, operated and maintained multi-modal transportation network.
 - Perform preventative maintenance of all traffic signals annually to reduce malfunctions and outages.
- ◆ Continue the implementation and improvement of the ADA Curb Ramp/Sidewalk Construction and Maintenance Program for connectivity of paths of travel.
- ◆ Continue to evaluate affordability, efficiency, and effectiveness of options for providing street maintenance services.
- ◆ Continue to maintain strategic partnerships with governmental agencies, private construction and consulting organizations, and community-based groups to leverage resources essential to improving service delivery and maximizing efficiencies, while maintaining safe work-zone environments.
- ◆ Continue to deliver street maintenance projects consistent with the rolling 5-Year Infrastructure Management Program (IMP).
- ◆ Continue to implement pavement preservation applications such as crack, slurry, and fog sealants to assist in maintaining pavement conditions across the city.

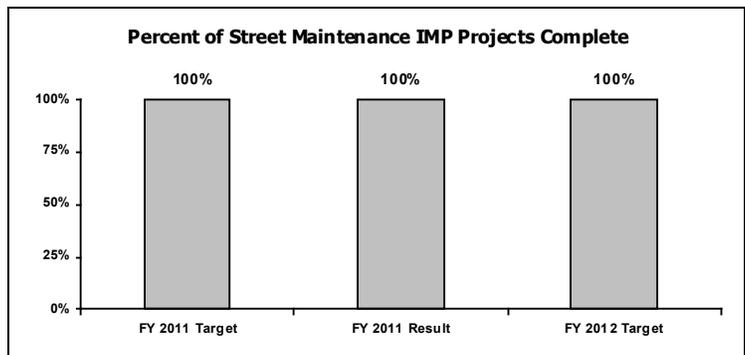
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department's efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Complete all annual Street Maintenance Infrastructure Management Program (IMP) projects	100%	100%	100%
Install 100 annual miles of thermoplastic pavement markings	100%	100%	100%

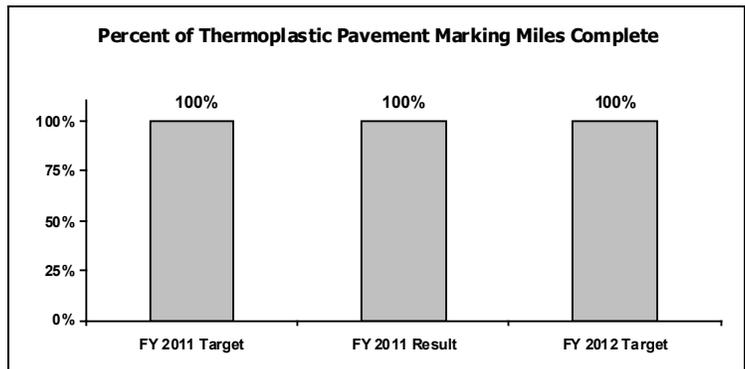
Complete 100% of Street Maintenance IMP projects

This measure represents the percentages of street maintenance projects completed as part of the IMP Street Maintenance Program.



Complete 100% of thermoplastic pavement markings

This measure represents the percentages of thermoplastic pavement marking miles applied as part of the IMP Pavement Markings Program.



PUBLIC WORKS**GENERAL FUND****GENERAL FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$18,621,989	\$19,562,428	\$18,544,281	\$18,457,105
CONTRACTUAL SERVICES	4,068,681	3,393,819	4,080,199	3,224,940
COMMODITIES	9,710,058	9,593,360	9,901,813	8,248,162
SELF INSURANCE/OTHER	8,071,641	7,828,215	7,788,876	6,944,246
CAPITAL OUTLAY	351,589	0	53,855	1,911,055
TRANSFERS	29,921,591	22,972,139	22,972,139	26,124,139
TOTAL EXPENDITURES	\$70,745,549	\$63,349,961	\$63,341,163	\$64,909,647
AUTHORIZED POSITIONS	375	357	357	330
FULL-TIME EQUIVALENTS	375.00	357.00	357.00	330.00

PUBLIC WORKS**CATEGORICAL GRANTS**

TITLE OF PROGRAM	FEDERAL	STATE	OTHER	ADOPTED FY 2012	CITY MATCH
Community Development Block Grant	\$20,000	\$0	\$0	\$20,000	\$0
TOTAL	\$20,000	\$0	\$0	\$20,000	\$0

Grant Name: *Community Development Block Grant*

PROGRAM INFORMATION

The CDBG is used by the Public Works – Disability Access Office for planning and administration to support activities associated with CDBG national objectives and community priorities within the CDBG eligible areas to facilitate sidewalk and facility (such as libraries) accessibility.

	ACTUAL FY 2010	ESTIMATED FY 2011	ADOPTED FY 2012
CONTRACTUAL SERVICES	\$8,926	\$12,221	\$16,100
COMMODITIES	1,895	2,091	1,900
CAPITAL OUTLAY	2,010	2,116	2,000
TOTAL EXPENDITURES	\$12,831	\$16,428	\$20,000

PUBLIC WORKS

RIGHT OF WAY MANAGEMENT FUND

PROGRAM INFORMATION

The Right of Way Management Division is responsible for managing the use of the City's right of way and maintaining the integrity of the infrastructure through permitting. Included in this process is the standardization of street cutting procedures, ensuring the safety of the public, and monitoring for compliance through inspections and utility coordination.

GOALS & OBJECTIVES

- ◆ Perform the functions of planning and coordination, implementation, development and management of the City's infrastructure system of streets, alleys and emergency response services in a responsive manner. This is done with a focus on quality, customer needs and effective protection of public investment in the City's infrastructure.
- ◆ Protect the City's infrastructure investment and guarantee proper street repair through improved street restoration standards.
- ◆ Reduce public inconvenience and improve utility coordination through increased planning and management of the City's right of way.
- ◆ Improve online web applications for Right of Way through 24 hour access to the Right of Way program permit process.
- ◆ Support Governmental Accounting Standards Board (GASB) 34 requirements through the inventory infrastructure using Geographic Information Systems (GIS).
- ◆ Provide training to all Right of Way staff to foster an environment for employee growth and learning.
- ◆ Educate the public (e.g. Neighborhood Associations) of the Right of Way Ordinance's role in public safety through the protection of the City's infrastructure investment and ensure compliance with traffic control measures.

RIGHT OF WAY MANAGEMENT FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$1,128,898	\$1,157,333	\$1,100,472	\$991,072
CONTRACTUAL SERVICES	127,543	96,172	69,481	226,857
COMMODITIES	9,288	17,050	13,365	17,050
SELF INSURANCE/OTHER	222,997	236,734	253,835	259,102
CAPITAL OUTLAY	6,046	88,402	58,680	0
TRANSFERS	299,783	42,000	0	0
TOTAL EXPENDITURES	\$1,794,555	\$1,637,691	\$1,495,833	\$1,494,081
AUTHORIZED POSITIONS	22	22	22	19
FULL-TIME EQUIVALENTS	22.00	22.00	22.00	19.00

PROGRAM INFORMATION

The Advanced Transportation District (ATD) Program oversees and directs the identification, coordination and funding of capital projects designed to reduce traffic congestion, enhance sidewalk and pedestrian ramp improvements, improve neighborhood connectivity, use technology for improved traffic management and leverage available resources.

GOALS & OBJECTIVES

- ◆ Make specialized improvements along major arterial streets throughout the city to enhance connectivity between neighborhood and major roadways.
- ◆ Reduce traffic congestion with improved traffic signal timing, new or longer turn lanes, pavement widening and other mobility improvements.
- ◆ Add or improve sidewalks with priority given to those on or adjacent to transit corridors.
- ◆ Make American with Disabilities Act (ADA)-compliant improvements to sidewalks, curbs and wheelchair ramps.
- ◆ Improve and/or add crosswalks, pedestrian street markers and other facilities.
- ◆ Continue the implementation of a City-wide Traffic Signal System Modernization and Synchronization Program.

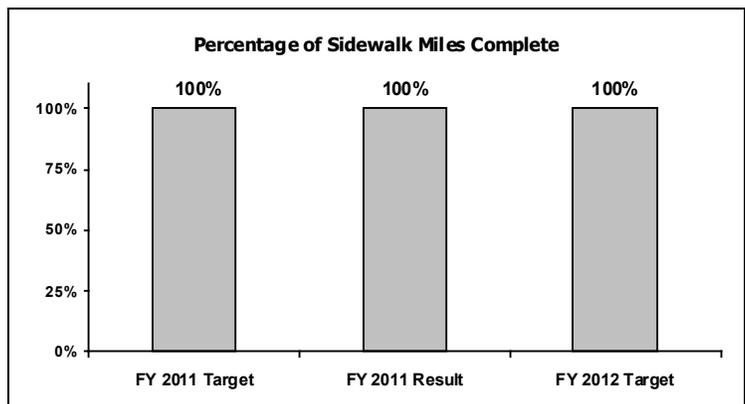
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Complete 100% of Scheduled Traffic Signal Conversions as part of the TSSM Program.	100%	100%	100%
Install 100% of Sidewalk Miles planned in the 5-year Infrastructure Management Program (IMP)	100%	100%	100%

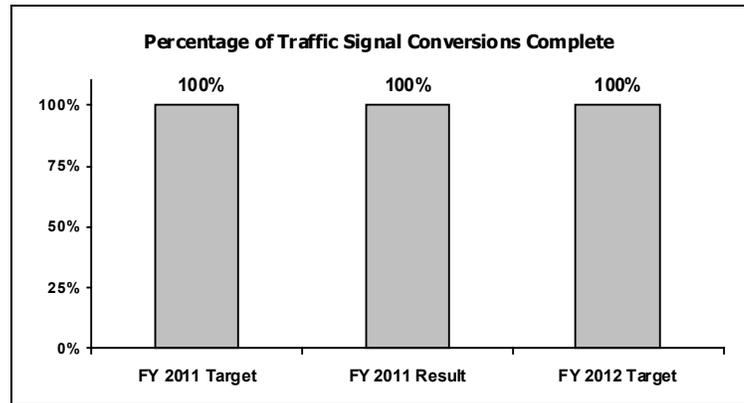
Complete 100% of Sidewalk Miles planned in the 5-year IMP

This measure represents the number of miles of sidewalk to be installed during FY 2012 as part of the IMP sidewalk maintenance program.



Complete 100% of Scheduled Traffic Signal Conversions

This measure represents the number of traffic signal conversions planned for FY 2012 as part of the IMP sidewalk maintenance program.



ADVANCED TRANSPORTATION DISTRICT FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$1,347,606	\$1,401,323	\$1,407,004	\$1,428,123
CONTRACTUAL SERVICES	370,772	259,014	240,014	259,828
COMMODITIES	37,388	70,745	58,369	70,745
SELF INSURANCE/OTHER	262,621	279,224	290,416	267,067
CAPITAL OUTLAY	0	8,612	9,907	434,120
TRANSFERS	7,453,833	8,874,633	8,979,618	12,561,542
TOTAL EXPENDITURES	\$9,472,220	\$10,893,551	\$10,985,328	\$15,021,425
AUTHORIZED POSITIONS	24	23	23	24
FULL-TIME EQUIVALENTS	24.00	23.00	23.00	24.00

PROGRAM INFORMATION

The Storm Water Utility of Public Works is funded by the federally authorized Storm Water Fee (user fee) and through fees collected for participation in the Regional Storm Water Management Program such as the Fee in Lieu of Detention fee (FILO).

The funds perform the following primary functions:

- ◆ Open Waterway Maintenance – Concrete and underground storm water, federally mandated channels, natural waterway, lake de-silting operations, earthen and concrete channels.
- ◆ Surface Maintenance – Arterial/collector/residential streets cleaning, Central Business District cleaning, median maintenance, volunteer/restitution program, operation and maintenance of tunnels and dams, High Water Detection System and underground remote camera survey.
- ◆ Capital Projects Review – Review all municipal infrastructure improvements.
- ◆ Private Development Review – Review of all private development proposals within the City and the Extra Territorial Jurisdiction (ETJ).
- ◆ Floodplain Management in accordance with National Flood Insurance Program (NFIP) rules and regulations, Technical review of Floodplain Development Permits, Flood Insurance Rate Map revision coordination, floodplain violation identification, coordination and prosecution support.
- ◆ Regional Storm Water Management Program (RSWMP) Implementation – Storm water infrastructure master planning, RSWMP administration and active technical participation in the Bexar Regional Watershed Management (BRWM).
- ◆ Accelerated Response Crew (ARC) – Support associated professional development to respond to time-sensitive and special requests.
- ◆ Water Quality Program Management – Improve water quality in the Downtown San Antonio River and implement best practices to enhance the appearance of the river.

The Storm Water Utility ensures compliance with the eleven program requirements associated with the City's National Pollutant Discharge Elimination System (NPDES) permit. The Utility also facilitates new development and significant redevelopment within the City of San Antonio Storm Water Management development ordinances and the City's Floodplain ordinance; a requirement for continued participation in the National Flood Insurance Program. It is also tasked with the operation of the Municipal Separate Storm Sewer System (MS4). The Utility, in addition to design and review of public and private storm water infrastructure plans, participates in the master planning effort for the five major watersheds within the region. This includes implementing regional flood control facilities, engineering regional storm water facilities and floodplain management and administration.

GOALS & OBJECTIVES

- ◆ Perform all services in a "Customer First" manner to meet the needs of the citizens.
- ◆ Operate and manage the storm water infrastructure through comprehensive watershed management.
 - Implement the operational planned maintenance programs.
 - Continue to implement specific watershed master plans as available data and funding permits.
 - Cooperate in a regional effort to operate and maintain storm water data collection and warning devices.
 - Continue to evaluate, consider and pursue all available resources for improved management of the regional and local storm water infrastructure.
 - Continue mapping and development procedures for assessment of the storm water infrastructure.
- ◆ Continue to facilitate orderly development using the drainage ordinances as adopted in the Unified Development Code.
- ◆ Establish a performance-based schedule for the operation of the City's inventory of lakes, streams, basins, dams, tunnels and storm water systems.
- ◆ Continue to execute the tasks required for compliance with the NPDES permit, Storm Water Compliance for Construction Activities Ordinance and to maintain good standing in the National Flood Insurance Program.

GOALS & OBJECTIVES CONTINUED

- ◆ Continue a holistic watershed approach to planning and implementing regional storm water facilities.
- ◆ Perform all functions with a focus on quality, customer needs, customer expectations and the effective protection of the public’s investment in the City’s infrastructure.
- ◆ Institute best management practices in the maintenance of our natural creek ways and earthen channels to ensure water quality, improve wildlife habitat, reduce erosion and increase conveyance.
- ◆ Maintain the requirements of the NPDES Permit through performance based service.

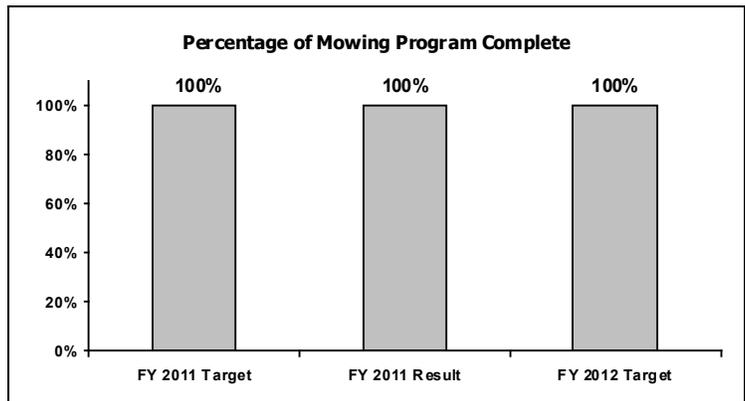
PERFORMANCE MEASURE RESULTS

These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Mow 4,524 acres of Flood Channels & Right of Ways on a four times per year basis (18,096 total acres)	100%	100%	100%

Mow 4,524 acres of Channels and Rights of Way Acres four times annually (18,096 acres annually)

This measure represents the amount of flood channel and rights of way acres mowed annually.



PUBLIC WORKS**STORM WATER OPERATING FUND
STORM WATER REGIONAL FACILITIES FUND****STORM WATER OPERATING FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$12,536,687	\$13,352,409	\$12,987,307	\$13,431,801
CONTRACTUAL SERVICES	2,668,412	3,488,924	3,301,513	3,708,728
SAWS – Reimbursement	3,658,241	4,158,241	4,158,241	4,558,241
COMMODITIES	1,722,807	1,160,124	1,233,307	1,263,624
SELF INSURANCE/OTHER	4,851,885	4,703,484	4,743,735	4,751,979
CAPITAL OUTLAY	430,901	54,685	491,613	649,783
TRANSFERS	12,313,303	14,480,975	14,403,913	10,707,086
TOTAL EXPENDITURES	\$38,182,236	\$41,398,842	\$41,319,629	\$39,071,242
AUTHORIZED POSITIONS	269	271	271	273
FULL-TIME EQUIVALENTS	269.00	271.00	271.00	273.00

STORMWATER REGIONAL FACILITIES FUND EXPENDITURES BY CLASSIFICATION

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$670,775	\$703,112	\$668,862	\$649,042
CONTRACTUAL SERVICES	10,898	19,600	23,934	19,600
COMMODITIES	6,577	14,132	10,800	14,132
SELF INSURANCE/OTHER	111,699	67,955	84,911	248,678
CAPITAL OUTLAY	985	17,295	18,599	2,561
TRANSFERS	912,839	4,000,000	4,000,000	2,877,446
TOTAL EXPENDITURES	\$1,713,773	\$4,822,094	\$4,807,106	\$3,811,459
AUTHORIZED POSITIONS	9	9	9	8
FULL-TIME EQUIVALENTS	9.00	9.00	9.00	8.00

SOLID WASTE MANAGEMENT



APPROPRIATIONS BY FUND	FTE	ADOPTED FY 2012
Solid Waste Operating & Maintenance Fund	537.00	\$91,150,601
Capital Projects	0.00	931,270
Total Funding	537.00	\$92,081,871

MISSION STATEMENT

TO PROTECT THE PUBLIC HEALTH AND SAFETY OF THE CITY OF SAN ANTONIO BY PROVIDING QUALITY MUNICIPAL SOLID WASTE AND RECYCLING SERVICES AND OTHER ENVIRONMENTAL PROGRAMS THAT ARE SAFE, EFFICIENT, COST EFFECTIVE, AND ENVIRONMENTALLY RESPONSIBLE.

PROGRAM INFORMATION

The Solid Waste Operating and Maintenance Fund generates a majority of its revenue from the Solid Waste Fee and the Environmental Fee, which are collected by CPS Energy. Additional revenues are collected from Waste Hauler Vehicle Permit Fees, Brush Recycling Fees and the sale of mulch and recyclable materials.

The Solid Waste Management Department is responsible for the collection of municipal solid waste generated by approximately 340,000 homes in the City of San Antonio. The primary collection services provided include weekly curbside collection of residential garbage and residential recyclables, dead animal collection, downtown night garbage collection, and semi-annual collection of brush and bulky items. Additionally, the Department oversees the contracted collection of approximately 10,000 homes. Other major responsibilities of the Department involve administering the City's Household Hazardous Waste (HHW) Programs, monitoring and maintaining closed City landfills, and operating two Brush Recycling Centers.

Starting in January 2012, residents will receive brush and bulky item collection twice every year. The Department will also construct two residential bulky waste drop-off centers to decrease the cost and increase the convenience of disposal for residents. Also in FY 2012, the Department will conduct a year-long pilot for the collection and recycling of residential organic material as called for in the Department's 10-Year Recycling and Resource Recovery Plan. Other services include supporting neighborhood associations and civic groups through the weekend Dial-A-Trailer program and sponsorship of Keep San Antonio Beautiful, Inc.

The Department maintains an ongoing public outreach program, disseminating information concerning public health and safety and the various services provided to the general community. The Department also provides assistance with various cleanups for special events, weather-related emergencies and illegal dumping.

GOALS & OBJECTIVES

The goal of the Solid Waste Management Department is to provide the citizens of San Antonio with cost-effective and environmentally responsible garbage, brush, bulky item, and recycling collection services. Specific goals in FY 2012 include:

- ◆ Increasing the City's recycling rate from the current rate of 25% to 26.5%.
- ◆ Conducting a pilot for the recycling of residential organic yard and food waste.
- ◆ Expanding recycling outreach and educational efforts through recycling brochures, website efforts, social media channels, and community presentations.
- ◆ Increasing driver safety and collection performance through improved routing, vehicle location technology, and the continued implementation of a comprehensive safety plan.

PERFORMANCE MEASURE RESULTS

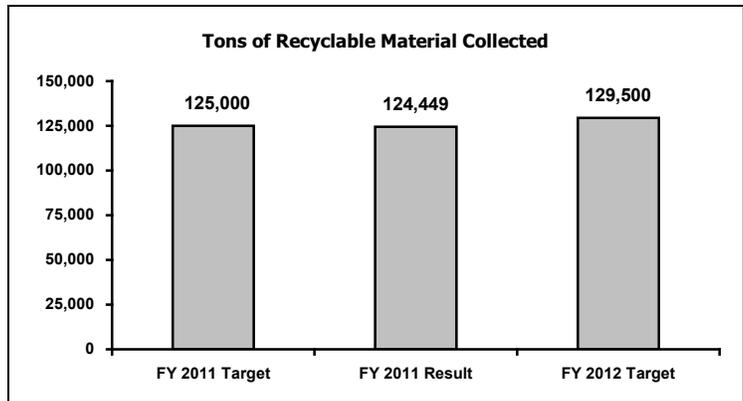
These Performance Measures are strategic benchmarking devices that demonstrate the department’s efforts in achieving its Goals and Objectives.

Performance Measure	FY 2011 Target	FY 2011 Result	FY 2012 Target
Tons of recyclable material collected (including brush)	125,000	124,499	129,500
Recycling rate as part of total waste stream (includes curbside recyclables, brush, and household hazardous waste)	25.0%	25.0%	26.5%
Percentage of effective garbage and recycling collections without incident or customer complaint via 311 system	99.90%	99.91%	99.91%

FY 2012 Performance Measure	FY 2012 Target
Number of multi-family complexes that have implemented a tenant recycling program as required by City ordinance	1,410

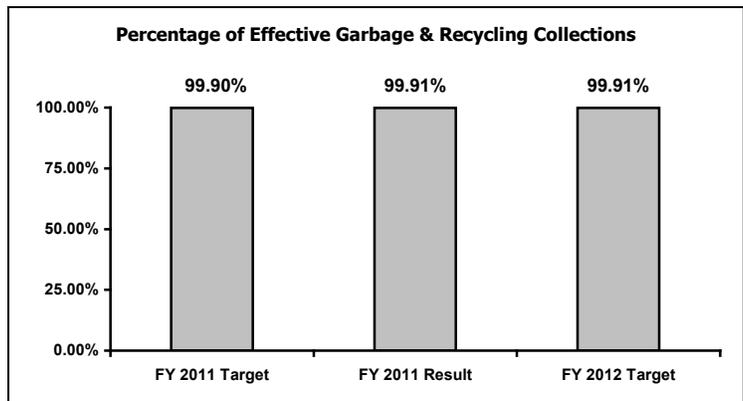
Tons of recyclable material collected

Through its curbside recycling program, organic recycling pilot and brush recycling efforts, the Department expects to recycle 129,500 tons in FY 2012.



Percentage of effective garbage and recycling collections

Solid waste crews make almost 3 million collection stops every month. The effective garbage and recycling collection rate measures the percentage of those collection stops that occur without a customer complaint.



SOLID WASTE MANAGEMENT**SOLID WASTE FUND****SOLID WASTE FUND EXPENDITURES BY CLASSIFICATION**

	ACTUAL FY 2010	BUDGET FY 2011	ESTIMATED FY 2011	ADOPTED FY 2012
PERSONAL SERVICES	\$26,121,338	\$26,797,137	\$26,784,411	\$29,368,506
CONTRACTUAL SERVICES	22,017,542	24,996,300	25,054,962	23,783,490
COMMODITIES	3,596,068	6,280,453	6,211,153	5,627,387
SELF INSURANCE/OTHER	22,658,890	23,793,923	23,717,083	25,121,073
CAPITAL OUTLAY	755,372	3,692,483	3,692,483	3,853,356
TRANSFERS	5,273,744	8,195,134	8,019,345	3,396,789
TOTAL EXPENDITURES	\$80,422,954	\$93,755,430	\$93,479,437	\$91,150,601
AUTHORIZED POSITIONS	488	482	482	537
FULL-TIME EQUIVALENTS	487.42	480.84	480.84	537.00

Transfers

TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2012

- ◆ **Capital Improvements Management Services (CIMS) Fund** **\$4,228,457**
- This transfer provides General Fund support for services provided by the CIMS Department which is responsible for the administration and delivery of capital improvement projects. This funding represents approximately 25% of the CIMS operating budget.
- ◆ **Development Services Fund** **\$2,797,978**
- This transfer from the General Fund to the Development & Planning Services Fund represents the General Fund's contribution for the Planning & Community Department and Office of Historic Preservation which is partially funded by the General Fund and the Development & Planning Services Fund.
- ◆ **CASA San Antonio Program** **\$192,865**
- This transfer is the General Fund contribution for the funding of the CASA San Antonio Program which currently provides staff support for offices located in Mexico City, Guadalajara, and Monterrey. These offices are responsible for promoting economic development and tourism for San Antonio. In addition to the General Fund contribution, support for this program also comes from the Community & Visitor Facilities Fund.
- ◆ **Solid Waste Operating & Maintenance Fund** **\$172,735**
- This transfer to the Solid Waste Operating and Maintenance Fund represents a portion of two positions in the Office of Environmental Policy.
- ◆ **Starbright Industrial Development Corporation Fund** **\$1,555,935**
- The Starbright Industrial Development Corporation Fund was established to account for the proceeds from CPS Energy to be used to repay the debt service associated with the Toyota plan land purchase. The FY 2012 transfer of \$1,555,935 from the General Fund represents the debt service amount required in FY 2012.
- ◆ **Grant Funding Transfer** **\$2,400,000**
- This represents the last transfer year of a five-year schedule of funds to be used in reconciling financial issues within various grant programs within the City.
- ◆ **Martin Luther King, Jr. Celebration** **\$100,000**
- This appropriation continues the support of the Martin Luther King, Jr. Memorial City/County Commission to plan and coordinate a week-long celebration honoring the memory of Martin Luther King, Jr.
- ◆ **Diez y Seis Celebration** **\$50,000**
- This appropriation provides support to the Diez y Seis de Septiembre holiday celebrations throughout the community.
- ◆ **Westside Development Corporation** **\$275,474**
- This appropriation provides support to the Westside Development Corporation for the operational needs of the fund which focuses on economic development and redevelopment opportunities in an area which has had less public investment and fewer economic incentives than other areas of the City.
- ◆ **Facility Services Fund** **\$479,947**
- This appropriation represents the General Funds' contribution to the Facility Services Fund for support of facility management and maintenance.

TRANSFERS TO OTHER FUNDS HIGHLIGHTS - FY 2012

- ◆ **Parking Operating and Maintenance Fund** **\$108,672**

This appropriation represents the General Funds' contribution to the Parking Operating and Maintenance Fund for support of parking enforcement services at the Municipal Court Parking Lot.
- ◆ **Economic Development Incentive Fund (EDIF)** **\$1,500,000**

This transfer represents General Fund contribution to the EDIF for payments related to contracts entered in FY 2011.
- ◆ **Economic Development Incentive Fund (FY 2012 Program)** **\$4,000,000**

This transfer provides support to the Economic Development Incentive Fund which is used to attract, expand, and retain businesses, create new jobs, and stimulate development and investment across the City.
- ◆ **Inner City Reinvestment/Infill Policy (ICRIP)** **\$1,000,000**

This transfer reimburses the Development Service Fund for fees waived under the council adopted Inner City Reinvestment/Infill Policy.

One-time Project Highlights

ONE-TIME PROJECTS HIGHLIGHTS - FY 2012

◆ **Inner City Economic Development Incentives** **\$3,000,000**

Adds resources to support economic development projects and stimulate development targeted toward neighborhoods in the downtown area. Funds will be targeted for constructing necessary public infrastructure, promoting infill housing, improving facades, and addressing traffic and mobility issues.

◆ **Mayor and City Council District Human Development Services Funds** **\$679,998**

The FY 2012 Adopted Budget includes funds to be used at the discretion of the Mayor and City Council Member to support human development programs such as senior services, childcare, youth services, scholarships, and job training programs. (Use of the Human Development Services Funds are guided by City Council approved policy included within Ordinance No. 100192, amended by Ordinance No. 2007-01-11-0057). The FY 2008 Budget also permitted these Funds to be used for Cellular on Patrol Gas Cards. The Mayor and each Council Member is budgeted \$61,818 in Human Development Services Funds.

◆ **HemisFair Park Area Redevelopment Local Government Corporation** **\$500,000**

This budget includes \$500,000 to assist with planning developing, constructing, managing and financing economic development projects within HemisFair and its surrounding area in order to promote economic development and to stimulate business, housing and commercial activity.

◆ **BioMed SA** **\$100,000**

This budget includes \$100,000 to support BioMed SA which is a lead organization in the coordination of efforts to promote the healthcare and bioscience industry in San Antonio.

◆ **SA 2020 Accountability Data Collections and Analysis** **\$160,000**

Provides funding for an SA 2020 accountability data center to fund data collection, analysis, and reporting of SA 2020 metrics.

◆ **Financial Aid Workshop** **\$50,000**

Adds resources to San Antonio Education Partnership to fund Saturday workshop to provide families with assistance on filling out and applying for Financial Aid for college.

◆ **San Antonio Growth on Eastside** **\$40,000**

Adds one-time operating resources for San Antonio Growth on the Eastside to continue to promote, renew, and empower the economic and cultural vitality of San Antonio's Eastside.

◆ **Wheatley Heights Sports Complex** **\$300,000**

Adds one-time operating and maintenance resources for the Wheatley Heights Sports Complex in the amount of \$300,000 in FY 2012 and \$300,000 in FY 2013.

◆ **Engineering Analysis for 1312 Guadalupe Street** **\$100,000**

Adds one-time resources to complete an engineering analysis of property at 1312 Guadalupe Street for restoration and rehabilitation.

◆ **Funds for Demolition of Unsafe Private Property** **\$400,000**

Adds one-time funds for the demolition of unsafe private properties that constitute a public nuisance.



Outside Agency Contracts

OUTSIDE AGENCY CONTRACTS & MEMBERSHIPS HIGHLIGHTS FY 2012

The FY 2012 Adopted Budget includes funding for several outside agencies. For each of the following agencies, a performance based contract will be established and executed for FY 2012 in the amounts indicated:

Outside Agency Contracts	General Fund FY 2012 Amount	Other Funds FY 2012 Amount
Biomed SA	\$100,000	
Solar San Antonio	60,000	
UTHSC Dental School (Ricardo Salinas Dental Clinic)	150,000	
Japan Trade Representative	125,000	75,000
San Antonio Zoological Society		306,597
Neighborhood Housing Services	106,705	
Avenida Guadalupe	142,000	
Mission Verde Alliance	100,000	
P16 Plus Council of Greater Bexar County Foundation, Inc.	100,000	
Generation Texas	100,000	
National Western Art Foundation	100,000	

The FY 2012 Adopted Budget provides funding for the following annual membership fees or dues to the following agencies in the amounts indicated below:

Memberships and Dues	General Fund FY 2012 Amount
AACOG	\$95,453
Airports Council International	75,000
Austin-SA Corridor Council	50,000
Commuter Rail District	50,000
Free Trade Alliance	200,000
Local Government for Sustainability	5,750
National League of Cities	35,000
SA Metropolitan Partnership for Energy (Build San Antonio Green)	50,000
San Antonio Mobility Coalition	70,000
Texas Municipal League	49,972
United States Green Building Council	1,000
US Conference of Mayors	40,235



Recurring Capital Outlay Expenditures



FY 2012 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

Department

Capital Outlay Description

**FY 2012
Amount**

ADVANCED TRANSPORTATION DISTRICT FUND

Public Works

Bus pads on city streets and scheduled replacement of computer equipment

434,120

Public Works Total

434,120

ADVANCED TRANSPORTATION DISTRICT FUND TOTAL

434,120



FY 2012 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

Department

Capital Outlay Description

**FY 2012
Amount**

AIRPORT OPERATING & MAINTENANCE FUND

Aviation

Purchase and/or replacement of Airport service vehicles and maintenance equipment, including maintenance trucks, airport police sedans, mowing equipment, pressure washers, and plumbing equipment

1,831,808

Aviation Total

1,831,808

AIRPORT OPERATING & MAINTENANCE FUND TOTAL

1,831,808



FY 2012 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

Department

Capital Outlay Description

**FY 2012
Amount**

CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND

Capital Improvements Management Services

Scheduled replacement of computer equipment as well as furniture and computer equipment related to the position added for the relocation assistance mandate 50,833

Capital Improvements Management Services Total 50,833

CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND TOTAL 50,833



FY 2012 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

Department

Capital Outlay Description

**FY 2012
Amount**

CONFISCATED PROPERTY FUND

Police

Computer equipment, vehicle replacements, surveillance equipment, and furniture for the department , including the Training Academy and Substations

690,156

Police Total

690,156

CONFISCATED PROPERTY FUND TOTAL

690,156



FY 2012 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

Department

Capital Outlay Description

**FY 2012
Amount**

DEVELOPMENT SERVICES FUND

Development Services Department

Equipment to scan building plans for electronic storage as well as scheduled replacement of computer equipment

278,838

Development Services Department Total

278,838

DEVELOPMENT SERVICES FUND TOTAL

278,838



FY 2012 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

Department

Capital Outlay Description

**FY 2012
Amount**

EQUIPMENT RENEWAL & REPLACEMENT FUND

Building and Equipment Services

Purchase and/or replacement of 478 pieces of City-wide rolling equipment, including police cruisers, vehicles for administrative uses, pickup trucks, solid waste vehicles for refuse and brush pickup, firefighting pumper trucks, and other utility/maintenance equipment

22,085,908

Building and Equipment Services Total

22,085,908

EQUIPMENT RENEWAL & REPLACEMENT FUND TOTAL

22,085,908



FY 2012 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

Department**Capital Outlay Description****FY 2012
Amount**

GENERAL FUND

Animal Care Services

Computer equipment related to the Brooks Kennel Facility improvement as well as additional stray animal traps 12,000

Animal Care Services Total 12,000

Center City Development

Furniture and computer equipment related to new position added for Brownfields Program 3,500

Center City Development Total 3,500

Communications & Public Affairs

Computer equipment related to a new web design position 2,700

Communications & Public Affairs Total 2,700

Fire

Vehicle, furniture, and computer equipment related to the Collective Bargaining Agreement mandate adding 1 new Deputy Chief position 33,540

Fire Total 33,540

Health

Furniture and computer equipment related to new positions added through improvements 25,700

Health Total 25,700

Non-Departmental

Scheduled replacement of computer equipment for General Fund departments 2,147,375

Non-Departmental Total 2,147,375

Parks & Recreation

Heavy equipment used for maintenance of new Parks and Linear Greenway Trails 73,300

Parks & Recreation Total 73,300



FY 2012 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

Department

Capital Outlay Description

**FY 2012
Amount**

GENERAL FUND

Police

Vehicle, furniture, and computer equipment related to the Collective Bargaining Agreement mandate adding 1 new Deputy Chief position. Funding also included for equipment related to the Helicopter Maintenance improvement.

90,845

Police Total

90,845

Public Works

Heavy equipment to support expanded pavement preservation work and street maintenance program and an asphalt recycler for use in in pothole repair

1,911,055

Public Works Total

1,911,055

GENERAL FUND TOTAL

4,300,015



FY 2012 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

Department

Capital Outlay Description

**FY 2012
Amount**

HOTEL OCCUPANCY TAX FUND

Convention & Visitors Bureau

Scheduled replacement of computer equipment as well as iPad tablets for CVB Sales Managers 33,472

Convention & Visitors Bureau Total 33,472

Convention Facilities

Scheduled replacement of computer equipment 51,449

Convention Facilities Total 51,449

Cultural Affairs

Scheduled replacement of computer equipment 3,112

Cultural Affairs Total 3,112

HOTEL OCCUPANCY TAX FUND TOTAL 88,033



FY 2012 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

Department

Capital Outlay Description

**FY 2012
Amount**

INFORMATION TECHNOLOGY SERVICES FUND

Information Technology Services

Radio testing equipment as well as scheduled replacement of computer equipment

411,631

Information Technology Services Total

411,631

INFORMATION TECHNOLOGY SERVICES FUND TOTAL

411,631



FY 2012 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

Department

Capital Outlay Description

**FY 2012
Amount**

SOLID WASTE OPERATING & MAINTENANCE FUND

Solid Waste Management

Facility improvements, heavy equipment, and containers related to the Drop Off Collection Center improvement	2,480,000
Replacement of brush grinding equipment with larger capacity grinder at Bitters Brush Recycling Facility	350,000
Facility improvements and enhanced security at the City's four Service Centers	516,007
Additional vehicles to support brush, bulky, and recycling collection programs	398,550
DriveCam Safety System equipment for 100 additional solid waste collection vehicles	75,000
Scheduled replacement of computer equipment as well as new computer equipment for positions added through improvements	35,355

Solid Waste Management Total 3,854,912

SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL 3,854,912



FY 2012 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND

Department

Capital Outlay Description

**FY 2012
Amount**

STORM WATER OPERATIONS FUND

Public Works

Retractable inlet protectors for the San Antonio River, equipment to automate the river's flood control detection system, and vacuum truck to map and condition index the City's storm water infrastructure

649,783

Public Works Total

649,783

STORM WATER OPERATIONS FUND TOTAL

649,783



FY 2012 ADOPTED BUDGET
ALL FUNDS CAPITAL OUTLAY

FUND	
<i>Department</i>	
Capital Outlay Description	FY 2012 Amount
STORM WATER REGIONAL FACILITIES FUND	
<i>Public Works</i>	
Scheduled replacement of computer equipment	2,561
	<hr/>
	<i>Public Works Total</i>
	2,561
	<hr/>
	STORM WATER REGIONAL FACILITIES FUND TOTAL
	2,561
	<hr/>
	TOTAL CAPITAL OUTLAY - ALL FUNDS
	34,678,598
	<hr/>
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Capital Improvements Plan

Six-Year Capital Improvement Plan

SIX-YEAR CAPITAL IMPROVEMENTS PROGRAM

The City of San Antonio's FY 2012-2017 Six-Year Capital Improvement Program (CIP) includes 330 projects totaling \$1.0 billion. The program represents the City's long-range physical infrastructure development and improvement plan. Projects in the six-year scope include new streets and sidewalks, street improvements, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancements, airport system improvements, flood control projects, and municipal facility construction and refurbishment projects (see Figure1).

Figure 1
Capital Improvements Program Costs by Program Category

(\$ In Thousands)

Program	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Total	Percentage
Streets	199,170	25,428	10,922	-	-	-	235,520	22.8%
Air Transportation	88,689	155,163	60,438	41,927	37,099	38,820	422,136	40.8%
Drainage	100,147	15,154	1,742	-	-	-	117,043	11.3%
Parks	38,438	15,786	9,521	6,931	10,054	11,900	92,630	9.0%
Municipal Facilities	61,601	7,543	492	680	270	16,239	86,825	8.4%
Police / Fire	63,644	2,789	-	-	-	-	66,433	6.4%
Information Technology	10,185	-	-	-	-	-	10,185	1.0%
Libraries	3,600	-	-	-	-	-	3,600	0.3%
Total Expenditures	\$ 565,474	\$ 221,863	\$ 83,115	\$ 49,538	\$ 47,423	\$ 66,959	\$ 1,034,372	100%

CAPITAL IMPROVEMENT DEVELOPMENT PROCESS

Each year, projects included within the Six-Year Capital Program are evaluated to reflect changing priorities and current project work progress and cost estimates. During the City's annual budget process, City departments involved in the Capital Program provide the Office of Management & Budget (OMB) with new project requests, updated schedules, and cost information for on-going and planned projects. The OMB, in coordination with the Executive Leadership Team and the Finance Department, reviews the project proposals and the City's Debt Management Plan to ensure that recommended projects meet long-term infrastructure needs; service delivery plans, funding availability, and debt capacities.

REVENUES

The Six-Year program is funded by various local, state, and federal revenues which are categorized into nine major revenue sources (see revenue sources in Figure 2 of the following page). The 2007 General Obligation Bonds, totaling \$248.9 million or 24.07% of the six-year plan, represent the second largest funding source in the Capital Budget. The \$248.9 million represents the remaining balance from the original \$550 million program that was voted on and approved in May 2007. Within the \$248.9 million is \$132.1 million in street improvement funds, \$65.8 million of drainage improvement revenues and \$6 million in parks and recreations revenues. On May 19, 2011, \$47 million in bond savings were identified and reprogrammed to 23 new projects and 3 existing projects. Of the \$47 million, \$44.9 million represents the remaining balance of which \$3.1 million represents drainage improvements and \$41.8 million represents street improvements.

Making up 40.81% of the Six-Year Plan is \$422.1 million in Aviation funding. Aviation revenues are comprised of \$135.8 million of Airport Improvement Program Grants, \$7.5 million in 2007 Airport Revenue Bonds, \$22.6 million in 2010 General Airport Revenue Bonds, \$14 million in Unissued Airport Revenue Bonds, \$4.2 million in Airport 2010 Tax Notes, \$21.4 million of Airport Passenger Facility Charge Bonds, \$48.6 million from the Airport Improvement and Contingency Fund, \$21.4 million from the Airport Passenger Facility Charge, \$5.1 million from the Stinson Revolving Fund and \$4.4 million from Texas Department of Transportation.

The Six-Year Capital Plan includes \$173.3 million in Certificates of Obligation, 16.8% of the total plan. The composition of the \$173.6 million includes \$17.1 million in Unissued Certificates of Obligation and \$156 million in Issued Certificates of Obligation.



(The Capital Budget allocates funding for Riverwalk Improvements)

Funding 15.4% of the Six-Year Plan is \$159.4 million of "Other" revenues. Examples of the "Other" revenues include the Advance Transportation District Fund, the Riverwalk Capital Improvement Fund, the Storm Water Facilities Fund, and Propositions 1, 2, and 3 sales tax initiatives.

The Proposition 3 sales tax initiative, which was approved by voters in May 2000, authorized the temporary use of a 1/8 of a cent sales tax to fund \$65 million of Parks Development and Expansion projects. Propositions 1, 2, and 3 provide \$26 million for the Six-Year Capital Plan.

Propositions 1 and 2 were voted on and approved in May 2005 to increase the sales tax by 1/8 of 1%. Proposition 1 increased the sales tax by 1/8 of 1% to establish a watershed protection project for the Edwards Aquifer at a

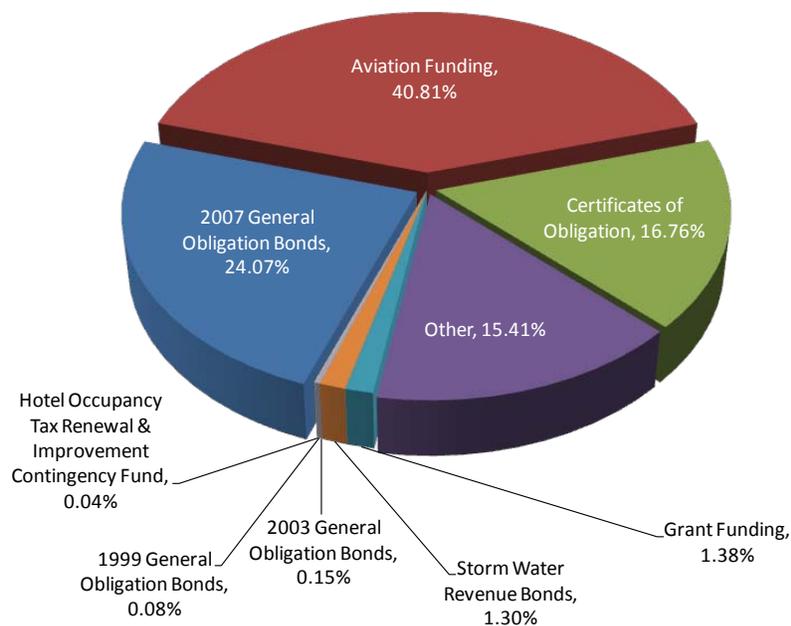
cost of \$90 million. Proposition 2 provides \$40 million for the planning, acquisition, establishment, development, construction, and/or the renovation of open space and linear parks along Leon Creek, Salado Creek, Medina River, and the San Antonio River.

On November 2, 2010, the City held an election to impose a one-eighth (1/8th) cent sales and use tax for Proposition 1, the Edward's Aquifer Protection Venue Project, and Proposition 2, the Parks Development and expansion venue project. Propositions 1 and 2 provide for the collection of a 1/8th cent sales and use tax, receipts aggregating up to \$135 million to be used as follows: \$90 million to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones both inside and outside Bexar County and \$45 million to be used for the acquisition of open space and linear parks along San Antonio's Creekways, including Leon Creek, Salado Creek, Apache Creek, Alazan Creek, Martinez Creek, San Pedro Creek, the Medina River and the San Antonio River. The \$45 million is also to be used for improvements and additions to the Municipal Parks and Recreation System.

Grant funding, in the amount of \$14.2 million, funds 1.38% of the Six-Year Plan. Of the \$14.2 million, \$8 million comes Federal Economic Stimulus funding, \$3.1 million comes from the Housing & Urban Development 108 Loan Program, \$1.3 million comes from the Texas Parks and Wildlife Department, \$500,000 comes from a Home Investment Partnership Grant, \$957,000 comes through Community Development Block Grants (CDBG) and \$340,000 comes from a Railway Safety Grant.

A total of \$13.4 million in Storm Water Revenue Bonds is included in the Six-Year Capital Program. The \$13.4 million represents 1.30% of the Six-Year Plan total revenues and is made up of \$8 million in 2003 Storm Water Revenue Bonds and \$5.4 million of 2005 Storm Water Revenue Bonds. The Hotel Occupancy Tax Renewal & Improvement Contingency Fund support \$400,000 or 0.038% of the Six-year plan. Consisting of \$776,000, 1999 General Obligation Bonds account for 0.075% of the Six-Year Plan. The 2003 General Obligation Bonds make up \$1.5 million or 0.15% of projects programmed and the 1999 General Obligation Bonds account for \$776,000 or 0.08% of projects programmed. Lastly the Hotel Occupancy Tax Renewal & Improvement Contingency Fund supports \$400,000 or 0.04% of the Six-Year Plan.

Figure 2
FY 2012 through FY 2017 Capital Improvements Program by Revenue Source



FY 2012 through FY 2017 Capital Improvements Program by Revenue Source

(\$ In Thousands)

Funding	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Total	Percentage
2007 General Obligation Bonds	206,462	29,901	12,596	-	-	-	248,959	24.07%
Aviation Funding	88,690	155,164	60,438	41,926	37,098	38,820	422,136	40.81%
Certificates of Obligation	145,600	12,655	-	-	-	15,139	173,394	16.76%
Other	95,383	23,080	10,013	7,612	10,325	13,000	159,413	15.41%
Grant Funding	14,201	27	-	-	-	-	14,228	1.38%
Storm Water Revenue Bonds	12,390	1,036	68	-	-	-	13,494	1.30%
2003 General Obligation Bonds	1,572	-	-	-	-	-	1,572	0.15%
1999 General Obligation Bonds	776	-	-	-	-	-	776	0.08%
Hotel Occupancy Tax Renewal & Improvement Contingency Fund	400	-	-	-	-	-	400	0.04%
Total Funding	\$565,474	\$221,863	\$83,115	\$49,538	\$47,423	\$66,959	\$1,034,372	100.00%

REVENUE HIGHLIGHTS

The following information provides a brief description of the 2007 General Obligation Bond Program, the Advanced Transportation District, the Housing and Urban Development (HUD) 108 Loan Program, Propositions 1, 2, and 3 Sales Tax Initiatives and selected capital projects as well as analysis relevant to the revenues and/or programs within the four functional categories of the Six-Year Capital Plan. A thorough description for each capital project, as well as its City Council District location(s), can be found in the table titled, *Capital Improvements Program by Function, Program and Project with Revenue Source, Scope and Council District*.

2007 GENERAL OBLIGATION BONDS

During a May 12, 2007 election, citizens of San Antonio voted for and approved a \$550 million General Obligation Bond Program. The 2007 G.O. Bond Program, a five-year program, is the City's largest bond program in history. The program was developed using a City-wide approach; the propositions within the program are reflected in the following table (Figure 4).

Figure 4
2007 General Obligation Program Authorization

(\$ In Millions)

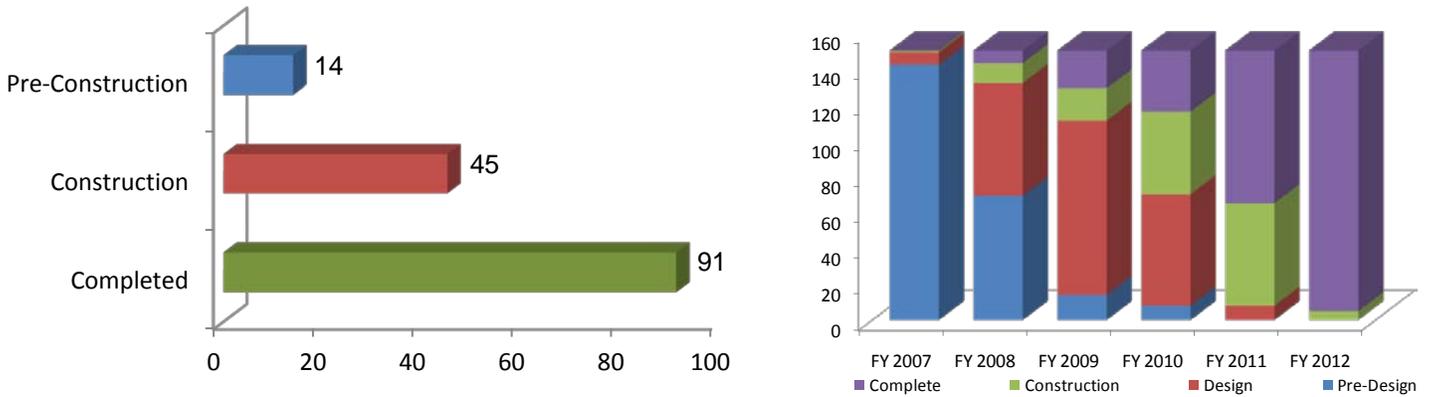
Proposition	Category	Amount
1	Streets, Bridges, and Sidewalks Improvements	\$ 307.0
2	Drainage Improvements	152.1
3	Parks, Recreation, Open Space, and Athletics	79.1
4	Library Improvements	11.0
5	Public Health Facilities Improvements	0.8
Total Bond Program		\$ 550.0

Of the original \$550 million 2007 Bond authorization, \$204 million is programmed in the FY 2012 - FY 2017 Capital Improvement Plan. Included in the \$204 million is \$132.1 million for streets, bridges, and sidewalks improvements, \$65.8 million for drainage improvements and \$6 million for parks, recreation, open space, and athletics improvements. The 2007 Bond Program is 90% complete or under construction which is shown in the following table (Figure 5).



Babcock Road (Prue Road to Hollyhock), 2007 General Obligation Bond

Figure 5
2007 G.O. Bond Program by Phase Status and Outlook for FY 2012



2007 GENERAL OBLIGATION BOND SAVINGS (\$47 MILLION)

On May 19, 2011, \$47 million in bond savings were identified and reprogrammed to 23 new projects and 3 existing projects. Of the \$47 million, \$44.9 million represents the remaining balance of which \$3.1 million represents drainage improvements and \$41.8 million represents street improvements.

ADVANCED TRANSPORTATION DISTRICT

On November 2, 2004, San Antonio voters approved the addition of ¼ cent to the sales tax to create an Advanced Transportation District (ATD). The ATD generates approximately \$11 million per year for transportation-related capital improvements. The goals of the ATD include construction of infrastructure improvements that result in less traffic congestion, improve sidewalks, make Americans Disabilities Act (ADA) compliant improvements, and improve and/or add crosswalks, pedestrian street markers, and other facilities. The one-year program has \$13.5 million programmed to be spent through FY 2012.

HOUSING & URBAN DEVELOPMENT (HUD) 108 PROGRAM

The HUD 108 Loan is a debt instrument that was designed by the federal government to give municipalities the opportunity to leverage dollars in an amount sufficient to finance large HUD-eligible capital projects without having to fund them in multiple phases through annual Community Development Block Grant (CDBG) entitlements. The program allows municipalities to leverage up to five times their annual CDBG entitlement in the form of a loan that is repaid over a twenty-year term. The six-year program includes \$3.0 million of Housing & Urban Development (HUD) 108 Loan Program funds for critical capital projects that would otherwise not have been funded or would have been funded in phases over several years.

PROPOSITION 1 – 2000 EDWARDS AQUIFER RECHARGE ZONE

In May 2000, San Antonio voters approved one of four propositions as part of the “Better Future San Antonio” initiative. Proposition 1 provided for \$40 million worth of Parks Development and Expansion projects for additional open space, parks, and recreational resources for the citizens of San Antonio. This initiative provided for a temporary increase of a 1/8 of one cent in the city’s sales tax to be used for the acquisition of open space parks over the Edwards Aquifer Recharge Zone. The sales tax increase began on October 1, 2000 and ended on July 1, 2004. The six-year program includes \$1.8 in Proposition 1 revenues scheduled to be utilized by the end of FY 2013.

PROPOSITION 3 – 2000 PARKS DEVELOPMENT AND EXPANSION

Proposition 3 of the May 2000 initiative provided for \$25 million to be used for the acquisition and development of linear parks along Leon Creek and Salado Creek. The sales tax increase began on October 1, 2000 and ended on July 1, 2004. The six-year program includes \$721,284 in Proposition 3 revenues scheduled to be utilized by the end of FY 2013.

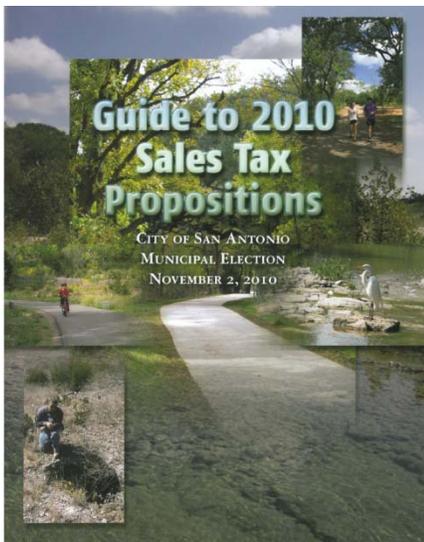
PROPOSITION 1 – 2005 EDWARDS AQUIFER RECHARGE ZONE

In May 2005, San Antonio voters approved a sales and use tax rate increase of one-eighth of one percent (1/8 of 1%) effective through 2011. Proposition 1 provides 90 million to establish a watershed protection and preservation project to acquire and preserve land or interests in land in the Edwards Aquifer Recharge and Contributing Zones both inside and outside Bexar County. A total of \$2.8 million in Proposition 1 revenues are scheduled to be utilized by the end of FY 2012.

PROPOSITION 2 – 2005 PARKS DEVELOPMENT AND EXPANSION

Proposition 2 of the May 2005 initiative provides 45 million for the purpose of financing the acquisition of open space and linear parks along Leon Creek, Salado Creek, Medina River, and the San Antonio River. The funds will also be used for some operating and maintenance needs associated with these waterways. The FY 2012 through FY 2017 Capital Program includes \$17.3 million in Proposition 2 funds.

PROPOSITION 1 – 2010 EDWARDS AQUIFER RECHARGE ZONE



In November 2010, City of San Antonio voters approved a sales and use tax at the rate of one-eighth of one percent (1/8 of 1%) effective through 2016. Proposition 1 provides 90 million for the purpose to acquire and preserve land or interests in land in the Edwards Aquifer recharge and contributing zones both inside and outside Bexar County. Proposition 1 originally passed by voters in May of 2005 and approved again on November 2, 2010.

PROPOSITION 2 – 2010 PARKS DEVELOPMENT AND EXPANSION

Proposition 2 of the November 2010 initiative approved 45 million for the purpose of the acquisition of open space and linear parks along San Antonio's Creekways, specifically including Leon Creek, Salado Creek, Apache Creek, Alazan Creek, Martinez Creek, San Pedro Creek, the Medina River and the San Antonio River and for improvements and additions to the Municipal Parks and Recreation System. The funds will also be used for some operating, maintenance and renovation needs associated with these waterways. The FY 2012 through FY 2017 Capital Program includes \$39.7 million in Proposition 2 funds.

EXPENDITURES

Each capital project in the Six-Year Plan is categorized into one of nine programs. Figures 7 and 8 represent the planned budget activity for each program category in the FY 2012 through FY 2017 Capital Plan. For more detailed information regarding program expenditures in the program, refer to the *Highlights* section and the following tables.

Figure 7
FY 2012 through FY 2017 Capital Improvements Program by Program Category

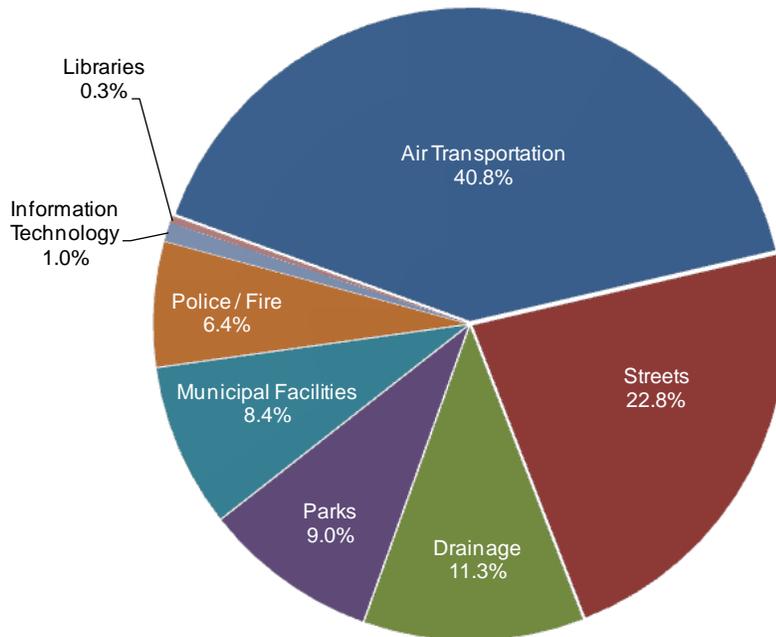


Figure 8
FY 2012 through FY 2017 Capital Improvements Program by Program Category
 (\$ In Thousands)

Program Category	Amount (000s)	Percentage
Air Transportation	422,136	40.8%
Streets	235,521	22.8%
Drainage	117,043	11.3%
Parks	92,630	9.0%
Municipal Facilities	86,824	8.4%
Police / Fire	66,433	6.4%
Information Technology	10,185	1.0%
Libraries	3,600	0.3%
Total Expenditures	\$ 1,034,372	100%

GENERAL GOVERNMENT

- INFORMATION TECHNOLOGY

The Information Technology Program, totaling \$10.1 million in the Six-Year Plan, addresses improvements to new or updated information technologies, or replacement of old IT infrastructure.

- MUNICIPAL/OTHER FACILITIES

The Municipal/Other Facilities Program includes recreation and culture and municipal owned facilities and other facilities totaling \$86.8 million in the Six-Year Plan. Some of the municipal facility projects include restoration work for the Casa de Mexico and Alameda Theater, and improvements to the Alamodome and Convention Facilities, construction and restoration of City maintenance facilities for Solid Waste and Public Works personnel. Funds for the construction of accessible walkways and landings along the Riverwalk are also included in this program.

PUBLIC HEALTH & SAFETY

- DRAINAGE

There are 59 drainage and flood control projects worth \$117 million programmed in the Six-Year Plan. A majority of these drainage projects are funded through the 2007 General Obligation Bond Program, Storm Water Revenue Bonds, and Certificates of Obligation. Some examples of drainage projects include the Seeling Channel project, the Zarzamora Drainage #39, and the W.W. White Area Streets. Drainage improvements along the San Antonio River and Westwood Village Drainage are also included in this program.

- FIRE PROTECTION

The Six-Year Plan includes \$24.8 million to address fire protection needs. Of the \$24.8 million, \$7.1 million is included for the design and construction of a new Services Facility including additional repair bays, expansion of the breathing apparatus shop, an increase of administrative and storage areas. Within the fire protection program, funds are also programmed for replacement of several Fire Stations: #2, #27, #28 and #32. A total of \$2.2 million is also included in the Six-Year Plan to provide for fire station renovations, including roof repairs and heating ventilating and air condition (HVAC) replacements.



Fire Station # 50

- LAW ENFORCEMENT

The Capital Budget includes \$41.5 million for four law enforcement capital projects. The largest portion of the \$41.5 million is \$30.3 million programmed for a Public Safety Headquarters to serve as a downtown headquarters for both the Fire and Police Departments. Also included in the Six-Year Plan is \$3.5 million for the Regional Interoperability System & Computer Aided Dispatch (CAD) project.

RECREATION AND CULTURE

- LIBRARIES

Consisting of 2 projects, the Libraries Program in the Six-Year Plan totals \$3.6 million. Of the \$3.6 million in planned expenditures, \$2 million is programmed for the completion of the Central Library Weatherization. This project will provide for rehabilitation of the exterior surface of the Library, recoating of the roof, skylight replacement and repair of other exterior leaks. As part of the Library Facilities Assessment study, \$1.6 million is programmed for maintenance repairs at various libraries.

- MUNICIPAL FACILITIES

Municipal Facilities, under Recreation and Culture, includes \$14.8 million for twelve improvement projects at the Alamodome, Convention Center and Wolff Stadium. Of the \$14.8 in planned expenditures, \$8.5 is programmed for the interior and exterior building and infrastructure improvements to the Convention Center Building. A total of \$250 thousand is programmed for replacement of stadium seating at Wolff Stadium.



Convention Center Improvements

- PARKS

The FY 2012-2017 Capital Budget includes \$92.6 million planned for 66 Parks improvements. The majority of funding for the Parks Program comes from sales tax initiatives Propositions 1, 2, and 3 (\$66 million), 2007 General Obligation Bond Program (\$6 million), and Unissued Certificates of Obligation (\$10.7 million). Examples of projects in this program include Alazan Creek Greenway, Apache Creek (19th St. to San Jacinto), Edison High School Stadium Lighting, Fredrich Wilderness Park, improvements at Hemisfair Park and Japanese Tea Garden.



Woodlawn Lake Park Pedestrian Bridge

TRANSPORTATION

- AIR TRANSPORTATION

The Air Transportation Program, totaling \$422 million over the next six years, involves 65 projects planned or currently under construction at San Antonio International Airport (SAT) and Stinson Municipal Airport. The projects are consistent with the Airport Master Plan and are necessary to accommodate the projected growth in aircraft and passenger activity at SAT and to replace or rehabilitate certain facilities and equipment at SAT and Stinson Municipal Airports.

The major components of the program include projects in the New Terminal Expansion (NTE) Project. There is \$33.3 million included in the Six-Year Plan for Terminal A Renovations and Refurbishment. There is also \$61.2 million for the Residential Acoustical Treatment Program and \$52.2 million for reconstruction of Runway 12R.



Passenger Boarding Bridge Project

- STREETS

Made up of 84 projects, the Streets Program totals \$235 million. As the second largest funding source of the Six-Year plan, the 2007 G.O. Bond Program provides \$166 million for the plan. Examples of 2007 General Obligation Bond street projects include \$12.5 million for Blanco Road (Hildebrand to Jackson Keller), \$19.5 million for Bulverde Road from Loop 1604 to Evans Road. The Advanced Transportation District will provide \$1.3 million for Intersection Improvements. The Streets Program also includes \$2.8 million for Medical Center Intersection Improvements.



South Weidner Street Improvements Project

ADOPTED FY 2012 CAPITAL BUDGET

OVERVIEW

The FY 2012 Adopted Capital Budget totals \$565 million and is comprised of 330 projects. Below, Figures 9 and 10 show the major revenues in the Adopted Capital Budget. On the following page, Figures 11 and 12 illustrate the planned expenditures for FY 2012 by program category.

Figure 9
FY 2012 Capital Budget by Revenue Source

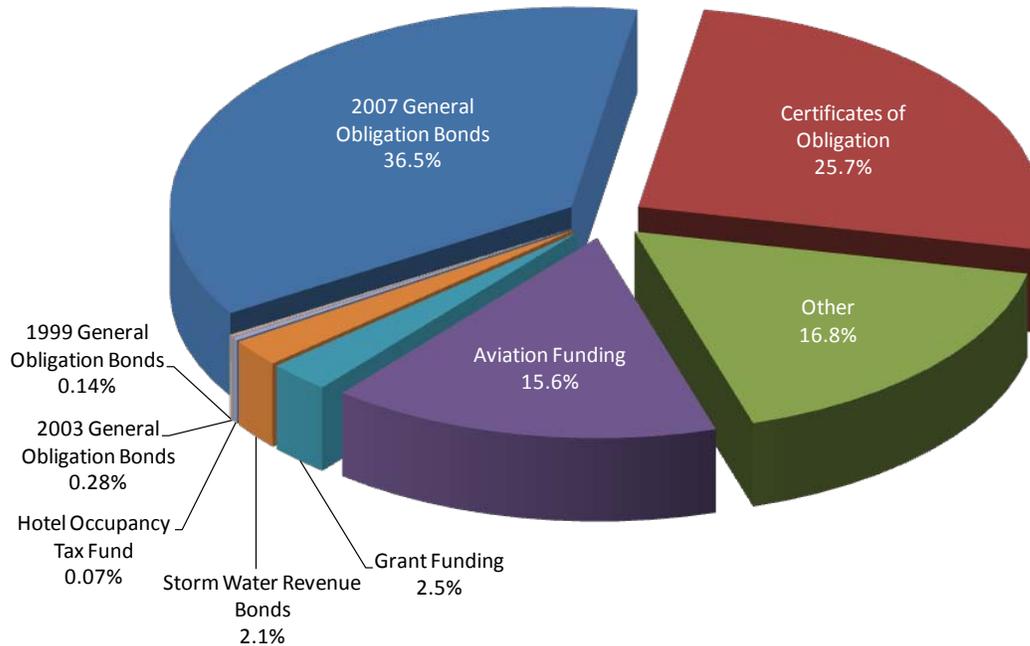


Figure 10
FY 2012 Capital Budget by Revenue Source

(\$ In Thousands)

Revenue Source	Amount	Percentage
2007 General Obligation Bonds	206,462	36.51%
Certificates of Obligation	145,600	25.75%
Other	95,383	16.87%
Aviation Funding	88,690	15.68%
Grant Funding	14,201	2.51%
Storm Water Revenue Bonds	12,390	2.19%
2003 General Obligation Bonds	1,572	0.28%
1999 General Obligation Bonds	776	0.14%
Hotel Occupancy Tax Fund	400	0.07%
Total Revenues	\$565,474	100.00%

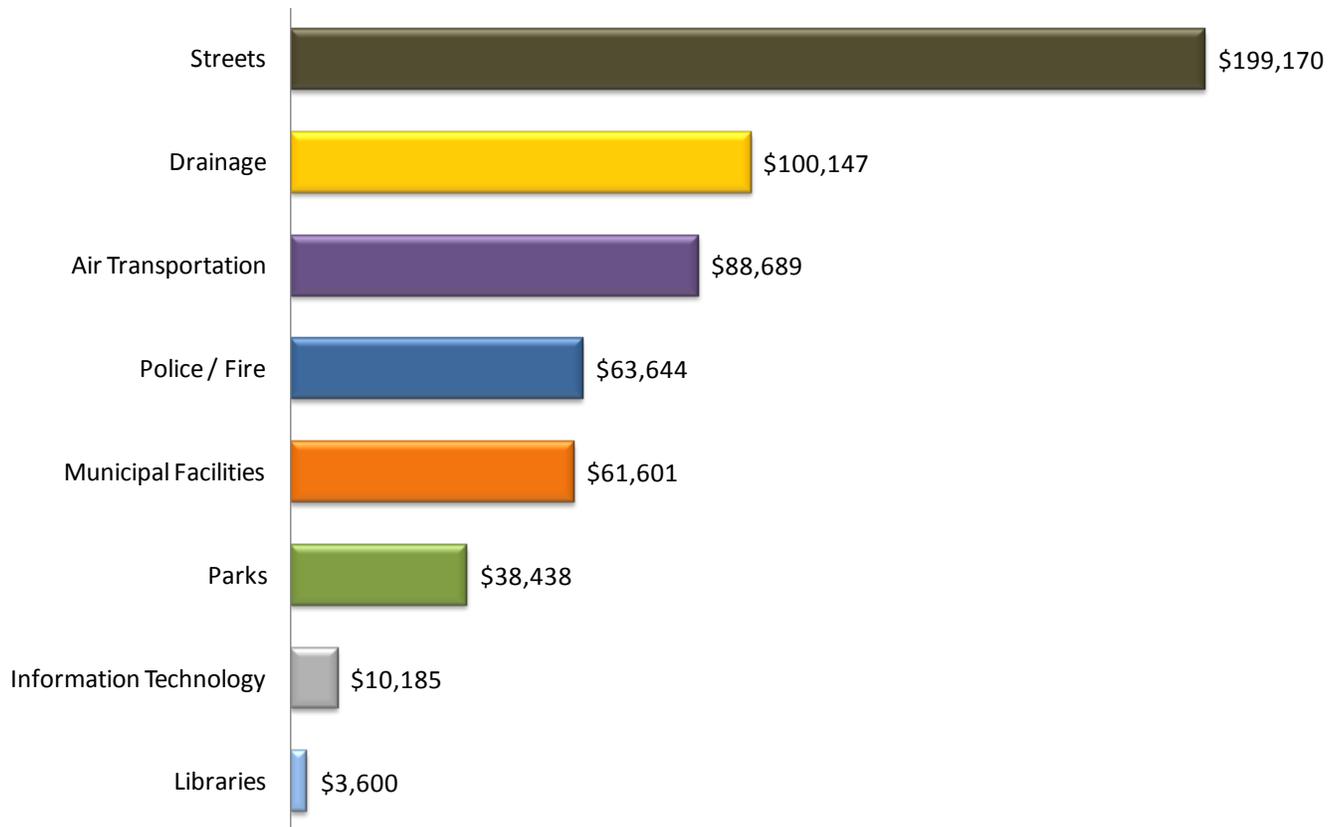
Figure 11
FY 2012 Capital Budget by Program Category

(\$ In Thousands)

Program Category	Amount (000s)	Percentage
Streets	199,170	35.2%
Drainage	100,147	17.7%
Air Transportation	88,689	15.7%
Police / Fire	63,644	11.3%
Municipal Facilities	61,601	10.9%
Parks	38,438	6.8%
Information Technology	10,185	1.8%
Libraries	3,600	0.6%
Total Expenditures	\$ 565,474	100%

Figure 12
FY 2012 Capital Budget by Program Category

(\$ in Thousands)



OPERATING & MAINTENANCE IMPACT

The Operating and Maintenance of Capital Projects is reviewed and evaluated as part of the Five year Financial Forecast in April. Operating and Maintenance costs for projects scheduled to be completed in the upcoming fiscal year are included in the operating budget. The following section summarizes, by function and program, the fiscal impact that projects scheduled to be completed in FY 2012 will have on the City's operating and maintenance budget.

GENERAL GOVERNMENT

- MUNICIPAL FACILITIES

The FY 2012 Adopted Budget includes \$931,000 for operations and support of the Brush Recycling Facility South facility. This project will provide additional brush recycling as well as nine new positions to operate the facility. The funding will also include facility construction, weight scales and brush recycling equipment.

PUBLIC HEALTH & SAFETY

- POLICE/FIRE

Funds in the amount of \$329,422 are budgeted in FY 2012 for the operational and maintenance costs for the new Public Safety Headquarters and Public Safety Answering Point facilities. The anticipated expenses are net of the current cost to maintain the Nueva Police Central Station and the Fire Headquarters located at Auditorium Circle. The Emergency 911 Dispatch Call Center is anticipated to open in December 2011. The Public Safety Headquarters is scheduled to open by August 2012.

RECREATION AND CULTURE

- LIBRARIES

In FY 2012, funds of \$635,000 are included for deferred maintenance repairs at various libraries and general maintenance and operations for the Mission Library Branch located in Council District 3 and the Parman Library Branch located in Council District 9.

- PARKS

The FY 2012 Adopted Budget includes \$206,711 as a mandate for maintenance for the Linear Greenway Program. One additional Crew Leader and one additional Maintenance Worker are included to provide sanitation as well as land management along the greenway segments.

To address acquisitions programs planned for FY 2012, the Adopted Budget also includes \$272,389 in resources to support one additional Maintenance Worker as well as contractual services, materials and supplies for new acreage, development and sanitation services. In FY 2012, the City anticipates approximately 85 new features, 125 acres and 1.75 miles of exercise trails to be added to the park inventory.



Table 4-Spending Plan

**CAPITAL IMPROVEMENTS PROGRAM BY FUNCTION, PROGRAM AND PROJECT
WITH PROJECTED REVENUE SOURCE(S), SCOPE AND COUNCIL DISTRICT LOCATION(S)
For FY 2012 Through FY 2017
(Dollars In Thousands)**

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
GENERAL GOVERNMENT							
INFORMATION TECHNOLOGY							
2011 TECHNOLOGY PROJECTS							
2007 ISSUED TAX NOTES	600	0	0	0	0	0	600
2011 TAX NOTES	9,585	0	0	0	0	0	9,585
Total	<u>10,185</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10,185</u>

Council District(s)
CW

Project (09-00039) - The purpose of these projects is to update and enhance the City's technology infrastructure and business systems.
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TOTAL INFORMATION TECHNOLOGY	10,185	0	0	0	0	0	10,185
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GENERAL GOVERNMENT

MUNICIPAL FACILITIES

BOB BILLA LEARNING CENTER IMPROVEMENTS

COMMUNITY DEVELOPMENT BLOCK GRANT	224	0	0	0	0	0	224
Total	<u>224</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>224</u>

Council District(s)
3

Project (40-00265) - This project will provide for repairs due to shifting of the foundation.

BRAC INFRASTRUCTURE PROJECTS

2009 ISSUED TAX NOTES	2,613	0	0	0	0	0	2,613
Total	<u>2,613</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,613</u>

Council District(s)
2 10

Project (40-00206) - This project will support BRAC related capital improvement projects located around Fort Sam Houston. The scope of the project will be executed up to funds available in the project budget.
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FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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GENERAL GOVERNMENT

MUNICIPAL FACILITIES

BRACKENRIDGE ADOPTION, EDUCATION AND SPAY/NEUTER CLINIC

2008 ISSUED CERTIFICATES OF OBLIGATION	530	0	0	0	0	0	530
2010 ISSUED CERTIFICATES OF OBLIGATION	470	0	0	0	0	0	470
UNISSUED CERTIFICATES OF OBLIGATION	2,100	0	0	0	0	0	2,100
Total	3,100	0	0	0	0	0	3,100

Council District(s)
CW

Project (40-00151) - This project includes the construction of a 5,000 square foot facility to augment the main animal care facility. The proposed facility would serve as an off-site spay/neuter clinic and adoption center. The facility would be centrally located and provide an alternate service location for animal care related services to the main facility located on the southwest side.

BRUSH RECYCLING FACILITY SOUTH

SOLID WASTE OPERATING FUND	931	0	0	0	0	0	931
Total	931	0	0	0	0	0	931

Council District(s)
CW

Project (55-00022) - Provides funding for an additional brush recycling center and nine new positions to operate the facility. Improvements will include facility construction, weight scales and brush recycling equipment.

CARVER COMMUNITY CULTURAL CENTER

2010 ISSUED CERTIFICATES OF OBLIGATION	160	0	0	0	0	0	160
Total	160	0	0	0	0	0	160

Council District(s)
2

Project (38-00015) - This project will fund facility improvements to include masonry and stone repair, exterior cleaning and application of an exterior water repellent in an effort to control the intrusion of moisture into the facility.

CASA DE MEXICO AND ALAMEDA THEATER COMPLEX

PRIOR ISSUED CERTIFICATES OF OBLIGATION	2,100	0	0	0	0	0	2,100
Total	2,100	0	0	0	0	0	2,100

Council District(s)
CW

Project (40-00166) - The restoration of the Alameda Theater and capital improvements to the Casa de Mexico Building.

CLAUDE BLACK FACILITY IMPROVEMENTS

COMMUNITY DEVELOPMENT BLOCK GRANT	204	0	0	0	0	0	204
Total	204	0	0	0	0	0	204

Council District(s)
2

Project (40-00264) - This project will provide for renovations and equipment purchases for the kitchen at the Claude Black Community Center.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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GENERAL GOVERNMENT

MUNICIPAL FACILITIES

DETENTION CENTER EXPANSION FOR NON-THREATENING INMATES

FACILITY SERVICES FUND	119	0	0	0	0	0	119
Total	<u>119</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>119</u>

Council District(s)
1

Project (40-00225) - This project will construct an expansion of the Magistration and Detention Center on the second floor of the Frank Wing Municipal Court Building. The expanded space will be utilized for non-threatening inmates and will relieve overcrowding of the current Detention Center space.

EASTSIDE EDUCATION & WORKFORCE DEV. CTR.

2010 ISSUED CERTIFICATES OF OBLIGATION	2,000	0	0	0	0	0	2,000
Total	<u>2,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000</u>

Council District(s)
2

Project (40-00214) - Funding for Eastside Education & Workforce Development Center.

EXPANSION ANIMAL CARE FACILITY @ HWY 151

UNISSUED CERTIFICATES OF OBLIGATION	300	0	0	0	0	0	300
Total	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300</u>

Council District(s)
CW

Project (40-00266) - This project will design and construct additional kennel space at the Animal Care Facility located at HWY 151.

HEALTH FACILITIES IMPROVEMENTS

2006 CERTIFICATES OF OBLIGATION	233	0	0	0	0	0	233
2008 ISSUED CERTIFICATES OF OBLIGATION	202	0	0	0	0	0	202
Total	<u>435</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>435</u>

Council District(s)
CW

Project (40-00158) - This project will provide funds for roof repairs, HVAC replacement, parking lot repairs, interior upgrades, wall and floor repairs, restroom and waiting area upgrades, ADA issues, and HIPAA compliance.

INTERNATIONAL CENTER MARINA SHELL DEVELOPMENT

INTERNATIONAL CENTER CONTINGENCY FUND	400	0	0	0	0	0	400
Total	<u>400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>400</u>

Council District(s)
1

Project (40-00269) - This project will design and construct 2,400 sf of retail space on the river level of the International Center Building, 203 St Mary's Street.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

INTERNATIONAL CENTER SPACE BUILD-OUT

INTERNATIONAL CENTER CONTINGENCY FUND	683	0	0	0	0	0	683
Total	<u>683</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>683</u>

Council District(s)
1

Project (40-00268) - This project will design and renovate space for the IED Department to accommodate move from Frost Bank to 203 St Mary's, International Center Building.

LEARNING CENTER REPAIRS

2011 CERTIFICATES OF OBLIGATION	216	0	0	0	0	0	216
Total	<u>216</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>216</u>

Council District(s)
CW

Project (40-00160) - This project will provide general repairs to 12 Community Family Resource Learning Centers such as the Willie C. Velasquez and Barbara Jordan Learning Centers.

MUNICIPAL RECORDS FACILITY ROOF REPAIR/REPLACEMENT

UNISSUED CERTIFICATES OF OBLIGATION	225	0	0	0	0	0	225
Total	<u>225</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>225</u>

Council District(s)
CW

Project (40-09999) - This project will provide for the repair of the roof and exterior leaks at the Municipal Records Facility.

NE SERVICE CENTER FLEET BUILDING 2ND FLR

FACILITY SERVICES FUND	219	0	0	0	0	0	219
UNISSUED CERTIFICATES OF OBLIGATION	225	0	0	0	0	0	225
Total	<u>444</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>444</u>

Council District(s)
10

Project (40-00223) - This project will finish out unfinished space on the second floor of the Fleet Building at the NE Service Center to be used by City employees currently housed at other facilities.

NEW COURT ROOM FOR JUVENILE CASES

FACILITY SERVICES FUND	370	0	0	0	0	0	370
Total	<u>370</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>370</u>

Council District(s)
1

Project (40-00224) - This project will construct a new courtroom on the second floor of the Frank Wing Municipal Court Building. The additional space is needed as a result of expanded caseload relating to the Municipal Court's Juvenile Case Manager Program.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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GENERAL GOVERNMENT

MUNICIPAL FACILITIES

NEW PARKING GARAGE

SELF SUPPORTING CERTIFICATES OF OBLIGATION	0	7,500	0	0	0	15,139	22,639
Total	<u>0</u>	<u>7,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>15,139</u>	<u>22,639</u>

Council District(s)
CW

Project (40-00208) - Construct a new parking garage to address demand for parking in the central business district.

NORTHWEST SERVICE CENTER

2010 ISSUED CERTIFICATES OF OBLIGATION	1,623	0	0	0	0	0	1,623
2011 CERTIFICATES OF OBLIGATION	11,000	0	0	0	0	0	11,000
SELF SUPPORTING CERTIFICATES OF OBLIGATION	3,600	0	0	0	0	0	3,600
SOLID WASTE CONTINGENCY FUND	3,400	0	0	0	0	0	3,400
Total	<u>19,623</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>19,623</u>

Council District(s)
CW

Project (40-00162) - This project provides funding for the construction and/or restoration of City maintenance facilities for city crews and operations including Solid Waste Services, Public Works Street and Storm Water and Fleet Services. Several of the centers are in severe disrepair and/or have been closed with temporary buildings serving as the facility site.

PARKING FACILITY IMPROVEMENTS

PARKING IMPROVEMENT AND CONTINGENCY FUND	1,380	42	492	680	270	1,100	3,964
Total	<u>1,380</u>	<u>42</u>	<u>492</u>	<u>680</u>	<u>270</u>	<u>1,100</u>	<u>3,964</u>

Council District(s)
1

Project (19-00014) - Parking Facility Improvements and Deferred Maintenance for existing garages and lots.

PARKING TRAILBLAZING SIGNAGE SYSTEM

PARKING IMPROVEMENT AND CONTINGENCY FUND	700	0	0	0	0	0	700
Total	<u>700</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>700</u>

Council District(s)
1

Project (19-00013) - This project will develop and implement a Parking Trailblazing Signage System for the Central Business District including public and privately operated garages.

PLAZA DE ARMAS BUILDING IMPROVEMENTS

2008 ISSUED CERTIFICATES OF OBLIGATION	1,000	0	0	0	0	0	1,000
PUBLIC EDUCATION GOVERNMENT FUND	4,300	0	0	0	0	0	4,300
UNISSUED CERTIFICATES OF OBLIGATION	1,400	0	0	0	0	0	1,400
Total	<u>6,700</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,700</u>

Council District(s)
CW

Project (40-00226) - This project provides for the refurbishment of the Plaza De Armas building.

GENERAL GOVERNMENT

MUNICIPAL FACILITIES

RESERVE FOR FUTURE CAPITAL PROJECTS

2009 ISSUED TAX NOTES	1,196	0	0	0	0	0	1,196
UNISSUED CERTIFICATES OF OBLIGATION	2,000	0	0	0	0	0	2,000
Total	3,196	0	0	0	0	0	3,196

Council District(s) Project (40-00220) - This project will be reserved for projects identified throughout the fiscal year.
 CW

WEST END SENIOR CENTER SOLAR ARRAY

FEDERAL ECONOMIC STIMULUS PROJECT	380	0	0	0	0	0	380
Total	380	0	0	0	0	0	380

Council District(s) Project (40-00240) - Project will provide for the design and construction of a 50kW solar photovoltaic installation at the West End Senior Center.
 1

WILLIE CORTEZ SENIOR ONE STOP CENTER PHIII

2010 ISSUED CERTIFICATES OF OBLIGATION	100	0	0	0	0	0	100
2011 TAX NOTES	150	0	0	0	0	0	150
Total	250	0	0	0	0	0	250

Council District(s) Project (38-00016) - This project will fund facility renovations and the purchase of furniture and equipment for the Cortez Senior Center.
 4

TOTAL MUNICIPAL FACILITIES	46,753	7,542	492	680	270	16,239	71,976
TOTAL GENERAL GOVERNMENT	56,938	7,542	492	680	270	16,239	82,161

PUBLIC HEALTH & SAFETY

DRAINAGE

36TH STREET DRAINAGE IMPROVEMENTS

2003 STORM WATER REVENUE BOND	593	198	0	0	0	0	791
Total	593	198	0	0	0	0	791

Council District(s) Project (23-01255) - The project will propose a 36" RCP storm drain underground system to alleviate flooding on NW 36th Street and Freeman Drive. The project will also include 2- 40' curb inlets, +/- 350 ft. North from the W. Cheryl Drive and 36th Street intersection. Associated street reconstruction to include driveways, curbing, and roadway pavement improvements to be incorporated into the project.
 7

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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PUBLIC HEALTH & SAFETY

DRAINAGE

ALAMO @ GUENTHER - PHASE II

STORM WATER REGIONAL FACILITIES FUND	800	0	0	0	0	0	800
Total	<u>800</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>800</u>

Council District(s)
1

Project (23-01302) - This project will be a continuation of the Alamo @ Guenther project and will make this a more comprehensive construction project. The new limits along S. Alamo are from East Bank of San Antonio River to Pereida Street and will include reconstruction for drainage.

ALAMO @ GUENTHER STORM WATER IMPROVEMENT

STORM WATER OPERATING FUND	123	368	0	0	0	0	491
Total	<u>123</u>	<u>368</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>491</u>

Council District(s)
1

Project (23-01241) - Provides for the replacement of a storm sewer along S. Alamo St. and the installation of new inlets, junction boxes and laterals.

ARROW GLEN DRAINAGE IMPROVEMENTS

STORM WATER OPERATING FUND	656	219	0	0	0	0	875
Total	<u>656</u>	<u>219</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>875</u>

Council District(s)
9

Project (23-01240) - Provides for inlets and storm drains designed to convey an ultimate development 25-year storm event.

BELFORD AREA DRAINAGE

2007 GO STREET IMPROVEMENT BOND-A	1,542	0	0	0	0	0	1,542
Total	<u>1,542</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,542</u>

Council District(s)
3

Project (40-00247) - This project will provide for a storm sewer system to be installed as well as street reconstruction of Belford Street from Galway St. to Utopia Lane. Current funding is for design only.

BRIARCREST DRIVE CULVERT ADDITION

2005 STORM WATER REVENUE BOND	250	0	0	0	0	0	250
Total	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>

Council District(s)
10

Project (23-01223) - Provides for the addition of a storm drain box culvert under Briarcrest Drive (between Jung and Class) and grading of channel to convey runoff to Stahl Road Tributary.

BRICKEN CIRCLE DRAINAGE PROJECT

2005 STORM WATER REVENUE BOND	250	0	0	0	0	0	250
Total	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>

Council District(s)
10

Project (23-01263) - The project will provide bar ditches to convey runoff from draining lot to lot. The roadway bar ditches will redirect flow and convey to the natural low on Gilder Road. The project will also consist of 24" & 30" pipe culvert street crossings at various locations and v-swells earthen channels. This will help alleviate localized ponding problems throughout the residential neighborhood.

PUBLIC HEALTH & SAFETY

DRAINAGE

BROADWAY AREA DRAINAGE

2007 GO STREET IMPROVEMENT BOND-A	833	0	0	0	0	0	833
Total	<u>833</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>833</u>

Council District(s)
1

Project (40-00241) - This project will allow for the preparation of a Flood Control Study for the San Antonio River beginning at the tunnel on Hwy 281 and the SA River and north to the Olmos Basin Dam.

BROADWAY CORRIDOR, PHASE III A (CARNAHAN)

2007 GO DRAINAGE IMPROVEMENT BOND	4,081	1,271	0	0	0	0	5,352
2007 GO DRAINAGE IMPROVEMENT BOND-A	3,102	0	0	0	0	0	3,102
Total	<u>7,183</u>	<u>1,271</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,454</u>

Council District(s)
9

Project (40-00047) - Provide a drainage system that is designed to convey a 100-year storm event across Broadway improving the Broadway corridor, beginning on Broadway at Groveland Place and along Hildebrand from Broadway to the outfall at the San Antonio River. The project also includes reconstructing and widening Hildebrand with curbs, sidewalks, driveway approaches, and turn lanes at the intersection of Hildebrand and Broadway and necessary traffic signal improvements.

CARRIAGE MIST DRAINAGE IMPROVEMENTS

2003 STORM WATER REVENUE BOND	750	0	0	0	0	0	750
Total	<u>750</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>750</u>

Council District(s)
8

Project (23-01222) - Provides for inlets and storm drains designed to convey an ultimate development 25-year storm event.

CATALPA - PERSHING BRIDGE MODIFICATIONS

2007 GO DRAINAGE IMPROVEMENT BOND	1,525	0	0	0	0	0	1,525
Total	<u>1,525</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,525</u>

Council District(s)
1 9

Project (40-00048) - Provide bridge upgrades to Mulberry and Millrace crossings to accommodate a 100-year flood event.

COMMERCIAL TRIBUTARY PHASE II (PETALUMA TO IH 35)

2007 GO DRAINAGE IMPROVEMENT BOND	9,036	0	0	0	0	0	9,036
Total	<u>9,036</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>9,036</u>

Council District(s)
3 4

Project (40-00049) - Design and construct the drainage channel and related drainage structures along Commercial Tributary at cross streets from Petaluma to IH-35 for a 100-year storm event. Project includes channel construction, bank stabilization and road culvert crossings.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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PUBLIC HEALTH & SAFETY

DRAINAGE

CULEBRA 58F, PHASE II B (LAVEN TO UPSTREAM OF CULEBRA)

2007 GO DRAINAGE IMPROVEMENT BOND	7,900	38	0	0	0	0	7,938
Total	7,900	38	0	0	0	0	7,938

Council District(s)
7

Project (40-00050) - Reconstruct Zarzamora Creek from Laven to 1,600 feet upstream of Culebra to 100-year flood capacity. Project includes upgrading the Culebra Road crossing.

DAM STRUCTURES: UPGRADES AND REPAIRS

STORM WATER REGIONAL FACILITIES FUND	1,500	0	0	0	0	0	1,500
Total	1,500	0	0	0	0	0	1,500

Council District(s)
CW

Project (23-00125) - This project provides funding for physical upgrades and repairs at Elmendorf, Olmos, and 19th Street Dams from the analysis provided in the Dam Structures and Repair report.

EAGLELAND/RIVERWALK LINK

NEIGHBORHOOD REVITALIZATION FUND	209	0	0	0	0	0	209
Total	209	0	0	0	0	0	209

Council District(s)
5

Project (23-00979) - The project includes 2,400 feet of hike and bike path and pedestrian walkway across and along the San Antonio River Flood Control Channel. This facility extends from Eagleland Drive to Alamo Street.

ELMENDORF LAKE IMPROVEMENTS

STORM WATER REGIONAL FACILITIES FUND	1,500	0	0	0	0	0	1,500
Total	1,500	0	0	0	0	0	1,500

Council District(s)
5

Project (23-01301) - This project consists of design and construction of water quality improvement measures around the lake. These measures would include bio-swales, grass filter strips, possible rain gardens, trash collection systems, and other filtration mechanisms.

FLOOD CONTROL COMMUNICATIONS UPGRADE

STORM WATER OPERATING FUND	428	0	0	0	0	0	428
Total	428	0	0	0	0	0	428

Council District(s)
CW

Project (23-01106) - This project would upgrade the flood control communication system by replacing existing hardware/software that is currently in place to operate the SA River Tunnel, San Pedro Creek Tunnel, and downtown flood control gates.

FORT SAM HOUSTON DRAINAGE

2003 STORM WATER REVENUE BOND	1,739	0	0	0	0	0	1,739
2007 GO DRAINAGE IMPROVEMENT BOND	2,430	0	0	0	0	0	2,430
Total	4,169	0	0	0	0	0	4,169

Council District(s)
2

Project (40-00052) - Address drainage needs for Fort Sam Houston including a bridge crossing at Salado Creek.

PUBLIC HEALTH & SAFETY

DRAINAGE

GOLIAD ROAD DRAINAGE (MILITARY TO LP410)

2007 GO STREET IMPROVEMENT BOND-A	1,500	0	0	0	0	0	1,500
Total	<u>1,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,500</u>

Council District(s)
3

Project (40-00244) - This project will reconstruct and widen Goliad Road from SE Military to Loop 410 to three lanes with bike lanes, including curbs, sidewalks, driveway approaches, retaining walls, traffic signal improvements and necessary drainage improvements. Current funding is for design only.

GOLIAD ROAD: PECAN VALLEY - MILITARY PH II

2007 GO DRAINAGE IMPROVEMENT BOND	5,099	0	0	0	0	0	5,099
Total	<u>5,099</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,099</u>

Council District(s)
3

Project (40-00053) - Reconstruct Goliad Rd project from Lassess to Pecan Valley with four lanes, with sidewalks, curbs, and driveway approaches and an underground storm system.

GOLIAD/I37 OUTFALL (CHANNEL FROM GOLIAD TO ACROSS IH-37)

2003 STORM WATER REVENUE BOND	1,090	0	0	0	0	0	1,090
2007 GO DRAINAGE IMPROVEMENT BOND	4,179	0	0	0	0	0	4,179
Total	<u>5,269</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,269</u>

Council District(s)
3

Project (40-00054) - Expand channel and add additional culverts under IH-37 to increase drainage capacity.

HARNEY STREET DRAINAGE IMPROVEMENTS

STORM WATER REGIONAL FACILITIES FUND	1,125	375	0	0	0	0	1,500
Total	<u>1,125</u>	<u>375</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,500</u>

Council District(s)
2

Project (23-01225) - Provides for the removal of the current storm water system and replace with a Multiple Box Culvert system.

HIGH WATER DETECTION/EARLY FLOOD WARNING SYSTEM EXPANSION

2007 GO DRAINAGE IMPROVEMENT BOND	101	0	0	0	0	0	101
Total	<u>101</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>101</u>

Council District(s)
CW

Project (40-00056) - Add additional locations to the City's High Water Detection/Early Flooding Warning System Expansion Program.

PUBLIC HEALTH & SAFETY

DRAINAGE

HILLCREST LOW WATER CROSSING

2003 STORM WATER REVENUE BOND	578	193	0	0	0	0	771
Total	<u>578</u>	<u>193</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>771</u>

Council District(s)
7

Project (23-01226) - Installation of Culverts to convey runoff under Hillcrest Drive (south of Babcock Road).

INDIAN CREEK - FIVE PALMS EXTENSIONS

STORM WATER REGIONAL FACILITIES FUND	1,276	424	0	0	0	0	1,700
Total	<u>1,276</u>	<u>424</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,700</u>

Council District(s)
4

Project (23-01195) - Project extends the limits of the current CIMS Indian Creek / War Cloud bond initiative to both the upstream and the downstream.

INDIAN CREEK CHANNEL IMPROVEMENTS

2007 GO DRAINAGE IMPROVEMENT BOND	839	0	0	0	0	0	839
Total	<u>839</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>839</u>

Council District(s)
4

Project (40-00057) - Improve the existing channel on Indian Creek from Five Palms to Godek and tie into the previously funded War Cloud project. Properties that are currently shown to be in the regulatory floodplain will be out of the floodplain due to drainage improvements.

KENTWOOD MANOR AREA DRAINAGE, PHASE I

2007 GO DRAINAGE IMPROVEMENT BOND	1,930	0	0	0	0	0	1,930
Total	<u>1,930</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,930</u>

Council District(s)
9

Project (40-00058) - This project will reconstruct streets with an inverted crown to reduce flooding.

LIGHTSTONE SYSTEM PH 1

2003 STORM WATER REVENUE BOND	276	0	0	0	0	0	276
Total	<u>276</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>276</u>

Council District(s)
9

Project (23-01256) - The proposed project is the first phase of the Lightstone System drainage project. The project will help minimize the large amount of water that is conveyed by the street. The project will consist of (2) 30' curb inlets that will run northeast on Lightstone Dr. in a 48" reinforced concrete pipe. The system will then enter a 5x4' single box culvert, and discharge into a drainage easement to the north. The 5x4' single box culvert is necessary for future phases.

PUBLIC HEALTH & SAFETY

DRAINAGE

LOW WATER CROSSING -VANCE JACKSON SOUTH OF SCENIC

2003 STORM WATER REVENUE BOND	578	193	0	0	0	0	771
Total	578	193	0	0	0	0	771

Council District(s)
8

Project (23-01228) - Provides for Bridge/Culvert Improvements with possible advanced warning signals, associated street reconstruction to include curbs, sidewalks, and driveway approaches.

MARBACH DRAINAGE, PH II A

2007 GO DRAINAGE IMPROVEMENT BOND	1,526	190	0	0	0	0	1,716
Total	1,526	190	0	0	0	0	1,716

Council District(s)
6

Project (40-00059) - Design Marbach from Military to Loop 410 and reconstruct Marbach from Military to Rawhide to accommodate for drainage improvements.

MARKET AT NAVARRO DRAINAGE IMPROVEMENTS

STORM WATER OPERATING FUND	100	0	0	0	0	0	100
Total	100	0	0	0	0	0	100

Council District(s)
1

Project (23-01229) - Provides for the replacement of the damaged reinforced concrete pipe system to alleviate flooding in the area.

MLK DRAINAGE IMPROVEMENTS

2003 STORM WATER REVENUE BOND	300	0	0	0	0	0	300
Total	300	0	0	0	0	0	300

Council District(s)
2

Project (23-01230) - Provides for the repair of the existing Corrugated Metal Pipe System which includes the application of spray liner to reinforce the structure.

MOUNTAIN VIEW ESTATES DRAINAGE IMPROVEMENT

STORM WATER OPERATING FUND	688	0	0	0	0	0	688
STORM WATER REGIONAL FACILITIES FUND	1,125	375	0	0	0	0	1,500
Total	1,813	375	0	0	0	0	2,188

Council District(s)
6

Project (23-01231) - Provides for the construction of an open channel system and an outlet at the downstream end.

OCTAVIA #63, PHASE II

2007 GO DRAINAGE IMPROVEMENT BOND	1,654	0	0	0	0	0	1,654
Total	1,654	0	0	0	0	0	1,654

Council District(s)
5

Project (40-00184) - Reconstruct streets with new underground drainage systems, curbs, sidewalks and driveway approaches in the area bounded by South Flores, West Hart Avenue/Weinberg/Chalmers Avenue, IH-35 South and Gladstone Street/Tommings Avenue.

PUBLIC HEALTH & SAFETY

DRAINAGE

PICKWELL DRIVE PHASE A

STORM WATER OPERATING FUND	229	0	0	0	0	0	229
Total	<u>229</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>229</u>

Council District(s)
3

Project (23-01233) - Provides for the reconstruction of Pickwell Dr. from Gayle Ave. to E. Palfrey Drive to drain to an existing alley and conversion of the alley to a concrete "Channel" to drain to an existing storm drain on Dollarhide.

PICKWELL DRIVE PHASE B

2003 STORM WATER REVENUE BOND	800	0	0	0	0	0	800
Total	<u>800</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>800</u>

Council District(s)
3

Project (23-01253) - The project will consist of the installation of a 42" RCP storm system on Dollarhide near Palfrey to an existing 42" stub out system. The project will also consist of installation of 36" RCP storm system at the intersection of Bob Villa and Killarney.

RANDOLPH WEIDNER DRAINAGE DET PHASE II

STORM WATER REGIONAL FACILITIES FUND	1,836	612	0	0	0	0	2,448
Total	<u>1,836</u>	<u>612</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,448</u>

Council District(s)
10

Project (23-01192) - Construct a drainage system to provide an outfall for the future Detention Pond located in the Salado Water Shed, along Randolph Blvd.

**RANDOLPH/WEIDNER DRAINAGE (SHERI ANN
-RANDOLPH TO WEIDNER)**

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	519	0	0	0	0	0	519
Total	<u>519</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>519</u>

Council District(s)
10

Project (23-00224) - This project will provide channel improvements.

RIDGE MEADOWS DRAINAGE

2005 STORM WATER REVENUE BOND	947	316	0	0	0	0	1,263
Total	<u>947</u>	<u>316</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,263</u>

Council District(s)
10

Project (23-01235) - Provides for the installation of an underground system on Ridge Meadows that outfalls to an existing channel. Includes street reconstruction.

**RIP RAP #69 PHASE II C PART 4 (COMMERCIAL
TO MARNEY)**

2007 GO DRAINAGE IMPROVEMENT BOND	2,499	0	0	0	0	0	2,499
Total	<u>2,499</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,499</u>

Council District(s)
3

Project (40-00062) - Reconstruct from Commercial to Marney and constructs curbs, sidewalks, driveway approaches and necessary drainage improvements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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PUBLIC HEALTH & SAFETY

DRAINAGE

ROCKWELL

2003 STORM WATER REVENUE BOND	676	0	0	0	0	0	676
Total	<u>676</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>676</u>

Council District(s)
4

Project (23-01254) - The project will consist of street reconstruction to intercept runoff flows and provide conveyance to help alleviate localized flooding. The project will also consist of minor channelization and outfall improvements. Associated street reconstruction to include saw tooth curbing and driveways to be incorporated into the project.

ROOSEVELT DRAINAGE AT MARCH AVENUE

2007 GO STREET IMPROVEMENT BOND-A	1,500	600	0	0	0	0	2,100
Total	<u>1,500</u>	<u>600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,100</u>

Council District(s)
3

Project (40-00245) - This project will provide for street and storm sewer improvements on March Avenue between Roosevelt and Damon Street to relieve flooding at the intersection of Roosevelt Drive and March Avenue.

SAN ANTONIO RIVER WATER TREATMENT PROJECT

2005 STORM WATER REVENUE BOND	854	137	0	0	0	0	991
STORM WATER OPERATING FUND	0	717	0	0	0	0	717
Total	<u>854</u>	<u>854</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,708</u>

Council District(s)
1

Project (26-00519) - This project will provide for the development of water treatment systems for water emanating from the San Antonio Zoo into the San Antonio River in Brackenridge Park.

SAN PEDRO AVE/EVERGREEN DRAINAGE REPAIR

STORM WATER OPERATING FUND	600	0	0	0	0	0	600
STORM WATER REGIONAL FACILITIES FUND	577	0	0	0	0	0	577
Total	<u>1,177</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,177</u>

Council District(s)
1

Project (23-01193) - Replacement of a collapsed 18-inch storm drain from San Pedro Avenue to outfall in San Pedro Creek and will reduce flooding along San Pedro Avenue near the intersection with Evergreen Street.

SEELING CHANNEL IMPROVEMENTS PHASE I

2005 STORM WATER REVENUE BOND	729	0	0	0	0	0	729
2007 GO DRAINAGE IMPROVEMENT BOND	0	4,206	1,742	0	0	0	5,948
STORM WATER REGIONAL FACILITIES FUND	1,240	2,760	0	0	0	0	4,000
Total	<u>1,969</u>	<u>6,966</u>	<u>1,742</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10,677</u>

Council District(s)
7

Project (40-00213) - Design and build to Seeling Channel from Woodlawn Lake to Wilson. This project will be done in connection with the Woodlawn Lake Park pedestrian bridge project.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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PUBLIC HEALTH & SAFETY

DRAINAGE

**SKYLINE NEIGHBORHOOD IMPROVEMENTS
PHASE I**

2007 GO DRAINAGE IMPROVEMENT BOND	2,959	0	0	0	0	0	2,959
Total	2,959	0	0	0	0	0	2,959

Council District(s)
10

Project (40-00064) - Design and construct, Cisco, Middle and Skyline Streets from Erin to dead end; Ronald and Erin from Nacogdoches to Skyline; and Bell from Nacogdoches to UHR Lane with curb, sidewalks, and driveways. This project also installs an underground drainage system and ties improvements into existing drainage systems.

TUNNEL INLET IMPROVEMENTS

STORM WATER REGIONAL FACILITIES FUND	900	0	0	0	0	0	900
Total	900	0	0	0	0	0	900

Council District(s)
1

Project (23-01236) - Provides for the construction of a small containment floodwall, repair the tunnel trash racks and other general repairs.

UPPER LEON CREEK

2005 STORM WATER REVENUE BOND	1,500	0	0	0	0	0	1,500
STORM WATER REGIONAL FACILITIES FUND	2,000	500	0	0	0	0	2,500
Total	3,500	500	0	0	0	0	4,000

Council District(s)
8

Project (23-03730) - This project will acquire properties necessary for the construction of regional detention facilities.

UPPER LEON CREEK RSWF

2007 GO DRAINAGE IMPROVEMENT BOND	1,759	0	0	0	0	0	1,759
Total	1,759	0	0	0	0	0	1,759

Council District(s)
8

Project (40-00065) - This project will acquire properties necessary for the construction of regional stormwater facilities (RSWF).

UPPER WOODLAWN LAKE WATERSHED

2007 GO STREET IMPROVEMENT BOND-A	333	0	0	0	0	0	333
Total	333	0	0	0	0	0	333

Council District(s)
7

Project (40-00255) - This project will allow for preparing a flood control study to evaluate and identify needed improvements with the drainage area at Evelyn from Seeling to Rosemount.

VILLARET DR. DRAINAGE

STORM WATER OPERATING FUND	400	0	0	0	0	0	400
Total	400	0	0	0	0	0	400

Council District(s)
4

Project (23-01238) - Provides for the replacement of the existing storm water system and includes channel improvements in the south row drainage easement along with reconstruction of the street.

PUBLIC HEALTH & SAFETY

DRAINAGE

VILLARET DRAINAGE (HWY 16 TO JENNIFER)

2007 GO STREET IMPROVEMENT BOND-A	1,000	200	0	0	0	0	1,200
Total	<u>1,000</u>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,200</u>

Council District(s)
4

Project (40-00249) - City contribution toward storm drainage improvements on Villaret Rd. from S.H. 16 to Jennifer Road based on current development by Palo Alto College.

W. SALINAS DRAINAGE IMPROVEMENTS

2005 STORM WATER REVENUE BOND	289	0	0	0	0	0	289
Total	<u>289</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>289</u>

Council District(s)
5

Project (23-01257) - This project requires installation of an underground drainage system consisting of a 30" RCP and two 10-foot curb inlets within the right-of-way of the 3100 block of W. Salinas between N. Spring and N. Hamilton to alleviate localized flooding. Associated street rehabilitation, curbs, sidewalks, and driveway approaches will be incorporated into the project.

W.W. WHITE AREA STREETS, PHASE II

2007 GO DRAINAGE IMPROVEMENT BOND	2,583	0	0	0	0	0	2,583
Total	<u>2,583</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,583</u>

Council District(s)
2

Project (40-00067) - Construct a storm system along Holmgreen Street to provide drainage for an area between Rice Road and Holmgreen. Project will consist of an underground system and an open channel. Street reconstruction will be required for Brusk Road from Rice to Goodell; Goodell from Brusk to Schumacher; Schumacher from Rice to Holmgreen; and Holmgreen from W.W. White to turn just west of My Lane.

WESTOVER VALLEY DETENTION POND

STORM WATER REGIONAL FACILITIES FUND	1,433	478	0	0	0	0	1,911
Total	<u>1,433</u>	<u>478</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,911</u>

Council District(s)
6

Project (23-01194) - Earthen detention pond with concrete outfall structures will supplement the "emergency channelization" downstream of Impala Summit.

WESTWOOD VILLAGE DRAINAGE

2005 STORM WATER REVENUE BOND	73	0	0	0	0	0	73
2007 GO DRAINAGE IMPROVEMENT BOND	2,558	0	0	0	0	0	2,558
Total	<u>2,631</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,631</u>

Council District(s)
6

Project (40-00068) - Improve the existing box culvert system at Old Highway 90 and the drainage channel from Old Highway 90 to Pinn Road (in Westwood Village neighborhood between Orr and Marcum Roads).

PUBLIC HEALTH & SAFETY

DRAINAGE

ZARZAMORA DRAINAGE - PHASE 1

STORM WATER OPERATING FUND	263	787	0	0	0	0	1,050
Total	<u>263</u>	<u>787</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,050</u>

Council District(s)
5

Project (23-01239) - Provides for the construction of an underground drainage system along Zarzamora from Chihuahua Street to Apache Creek. The underground drainage system will consist of reinforced concrete pipes, curb inlets, and an outfall at Apache Creek.

ZARZAMORA DRAINAGE #39, PHASE I

2007 GO DRAINAGE IMPROVEMENT BOND	5,763	0	0	0	0	0	5,763
Total	<u>5,763</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,763</u>

Council District(s)
5

Project (40-00069) - Provide complete street reconstruction of Zarzamora from W. Winnipeg Avenue to Humble Avenue and W. Winnipeg Avenue from Zarzamora to Jennings with underground drainage.

ZARZAMORA DRAINAGE PROJECT #83A PHASE I

2005 STORM WATER REVENUE BOND	121	0	0	0	0	0	121
Total	<u>121</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>121</u>

Council District(s)
4

Project (23-00178) - This project will provide for the upgrade of the existing drainage channels from the end of the Ansley Blvd Drainage #1091 project to Zarzamora.

TOTAL DRAINAGE

100,151	15,157	1,742	0	0	0	117,050
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PUBLIC HEALTH & SAFETY

FIRE PROTECTION

FIRE SERVICES / LOGISTICS FACILITY

2006 CERTIFICATES OF OBLIGATION	2,720	0	0	0	0	0	2,720
2006 ISSUED TAX NOTES	356	0	0	0	0	0	356
2010 ISSUED CERTIFICATES OF OBLIGATION	1,889	0	0	0	0	0	1,889
2011 CERTIFICATES OF OBLIGATION	2,202	0	0	0	0	0	2,202
Total	<u>7,167</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,167</u>

Council District(s)
5

Project (20-00123) - This project will provide for the design and construction of a new Services Facility including additional repair bays, expansion of the breathing apparatus shop, an increase of administrative and storage areas. This facility is to be located on the Fire Department property located at Highway 151 and Callaghan.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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PUBLIC HEALTH & SAFETY

FIRE PROTECTION

FIRE STATION #50

2006 CERTIFICATES OF OBLIGATION	908	0	0	0	0	0	908
FEDERAL ECONOMIC STIMULUS PROJECT	1,092	0	0	0	0	0	1,092
Total	<u>2,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000</u>

Council District(s)
3

Project (20-00110) - This project will provide permanent facilities to house fire department resources in the annexed area on the south side of San Antonio. The land was donated. The project funding covers design and construction of the facility.

FIRE STATION #51

2006 CERTIFICATES OF OBLIGATION	242	0	0	0	0	0	242
FEDERAL ECONOMIC STIMULUS PROJECT	1,618	0	0	0	0	0	1,618
Total	<u>1,860</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,860</u>

Council District(s)
8

Project (20-00113) - This project will provide permanent facilities to house fire department resources at 5040 Beckwith. It provides funding for land acquisition, design and construction of this new in-fill station that will address response time in the City.

FIRE STATION RENOVATIONS

2007 ISSUED CERTIFICATES OF OBLIGATION	1,058	0	0	0	0	0	1,058
2010 ISSUED CERTIFICATES OF OBLIGATION	307	0	0	0	0	0	307
2011 CERTIFICATES OF OBLIGATION	835	0	0	0	0	0	835
Total	<u>2,200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,200</u>

Council District(s)
CW

Project (20-00122) - Fire stations will receive roofing, HVAC replacement and other repairs/improvements as determined by the Fire Department Renovation Master Plan completed in 2003.

FIRE TRAINING ACADEMY

SPECIAL REVENUE RESERVE FUND	106	0	0	0	0	0	106
Total	<u>106</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>106</u>

Council District(s)
6

Project (20-00100) - This project will address additional infrastructure needs to support the facility.

RAILWAY SAFETY TRAINING BUILDING

RAILWAY SAFETY GRANT	340	0	0	0	0	0	340
Total	<u>340</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>340</u>

Council District(s)
6

Project (20-00010) - This project is for the design and construction of a 6,400 SF building for train derailment emergency response training on the grounds of the San Antonio Fire Training Academy. This facility is funded by a congressional earmark.

PUBLIC HEALTH & SAFETY

FIRE PROTECTION

REPLACEMENT FIRE STATION # 2

2011 CERTIFICATES OF OBLIGATION	989	2,789	0	0	0	0	3,778
Total	<u>989</u>	<u>2,789</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,778</u>

Council District(s)
3

Project (20-00011) - This project will provide for land acquisition, design and construction of replacement facilities for Fire Station 2. The Fire Department Renovation Master Plan of 2003 determined that these stations need major space additions, renovations, remodeling and repairs, and that it would be more cost effective to replace those stations.

REPLACEMENT FIRE STATION # 27

2006 CERTIFICATES OF OBLIGATION	1,013	0	0	0	0	0	1,013
2010 ISSUED CERTIFICATES OF OBLIGATION	2,035	0	0	0	0	0	2,035
Total	<u>3,048</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,048</u>

Council District(s)
7

Project (20-00013) - This project will provide for land acquisition, design and construction of replacement facilities for Fire Station 27. The Fire Department Renovation Master Plan of 2003 determined that these stations need major space additions, renovations, remodeling and repairs, and that it would be more cost effective to replace those stations.

REPLACEMENT FIRE STATION # 28

2010 ISSUED CERTIFICATES OF OBLIGATION	186	0	0	0	0	0	186
2011 CERTIFICATES OF OBLIGATION	3,504	0	0	0	0	0	3,504
Total	<u>3,690</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,690</u>

Council District(s)
1

Project (20-00014) - This project will provide for land acquisition, design and construction of replacement facilities for Fire Station 28. The Fire Department Renovation Master Plan of 2003 determined that these stations need major space additions, renovations, remodeling and repairs, and that it would be more cost effective to replace those stations.

REPLACEMENT FIRE STATION # 32

2006 CERTIFICATES OF OBLIGATION	604	0	0	0	0	0	604
Total	<u>604</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>604</u>

Council District(s)
8

Project (20-00015) - This project will provide for land acquisition, and design of replacement facilities for Fire Station 32. The Fire Department Renovation Master Plan of 2003 determined that these stations need major space additions, renovations, remodeling and repairs, and that it would be more cost effective to replace those stations.

TEMPORARY FIRE STATION #50 DEMO

2006 ISSUED TAX NOTES	93	0	0	0	0	0	93
Total	<u>93</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>93</u>

Council District(s)
3

Project (20-00111) - This project will provide for demolition of temporary Fire Station 50 after the permanent station is complete.

TOTAL FIRE PROTECTION

22,097	2,789	0	0	0	0	0	24,886
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FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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PUBLIC HEALTH & SAFETY

LAW ENFORCEMENT

EMERGENCY 911 DISPATCH CALL CENTER

2011 MUNICIPAL FACILITIES CORPORATION REVENUE BONDS	4,669	0	0	0	0	0	4,669
ITSD HOMELAND SECURITY GRANT	485	0	0	0	0	0	485
URBAN AREA SECURITY INITIATIVES GRANT	2,131	0	0	0	0	0	2,131
Total	<u>7,285</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,285</u>

Council District(s)
3

Project (40-00216) - This project will provide for the construction of an Emergency 911 Dispatch Call Center at Brooks City Base, adjacent to the EOC. It will provide space to replace and enlarge the existing facility presently located in the Police Headquarters facility that is to be demolished for the future site of the new federal courthouse.

POLICE FACILITY IMPROVEMENTS

2008 ISSUED CERTIFICATES OF OBLIGATION	331	0	0	0	0	0	331
Total	<u>331</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>331</u>

Council District(s)
CW

Project (40-00174) - This project will provide funding for improvements to Police facilities.

PUBLIC SAFETY HEADQUARTERS

2011 CERTIFICATES OF OBLIGATION	28,704	0	0	0	0	0	28,704
UNISSUED CERTIFICATES OF OBLIGATION	1,670	0	0	0	0	0	1,670
Total	<u>30,374</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>30,374</u>

Council District(s)
1

Project (40-00176) - This project will provide for the construction of a Public Safety Headquarters at Santa Rosa. It will provide space to replace the existing Police Headquarter and Fire Headquarter facilities that are being redirected for other uses.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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PUBLIC HEALTH & SAFETY

LAW ENFORCEMENT

REGIONAL INTEROPERABILITY SYSTEM & CAD

1999 GO PUBLIC SAFETY IMPROVEMENT BOND	776	0	0	0	0	0	776
2007 ISSUED CERTIFICATES OF OBLIGATION	1,465	0	0	0	0	0	1,465
2008 ISSUED CERTIFICATES OF OBLIGATION	76	0	0	0	0	0	76
BEX CO FIRE MARSHAL'S OFFICE FIRE CODE FUND CONTRIB	25	0	0	0	0	0	25
BEX CO SHERRIFF'S OFFICE CAD ENHANCEMENT CONTRIB	15	0	0	0	0	0	15
GENERAL FUND	1,199	0	0	0	0	0	1,199
Total	3,556	0	0	0	0	0	3,556

Council District(s)

CW

Project (17-00032) - Funds will be allocated to procure application softwares, hardware, and other capital needed to improve the computer aided dispatch system and implement a Regional Emergency Communication system. This project will improve the effectiveness of public Safety services and improve the sharing of information between jurisdictions.

TOTAL LAW ENFORCEMENT

41,546	0	0	0	0	0	41,546
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TOTAL PUBLIC HEALTH & SAFETY

163,794	17,946	1,742	0	0	0	183,482
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RECREATION & CULTURE

LIBRARIES

CENTRAL LIBRARY WEATHERIZATION PROJECT

2008 ISSUED CERTIFICATES OF OBLIGATION	1,701	0	0	0	0	0	1,701
2010 ISSUED CERTIFICATES OF OBLIGATION	299	0	0	0	0	0	299
Total	2,000	0	0	0	0	0	2,000

Council District(s)

1

Project (04-00108) - This project is for rehabilitation of the exterior surface of the Library. It also includes the replacement of the roof, skylight and leaks.

LIBRARY DEFERRED MAINTENANCE

2009 ISSUED TAX NOTES	1,600	0	0	0	0	0	1,600
Total	1,600	0	0	0	0	0	1,600

Council District(s)

CW

Project (04-00058) - This project will repair electrical work system wide to coincide with EECBG work and Fire Alarm work at various libraries.

TOTAL LIBRARIES

3,600	0	0	0	0	0	3,600
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RECREATION & CULTURE

MUNICIPAL FACILITIES

ALAMODOME LOCKER ROOM RENOVATION

CSEF STATE REIMBURSEMENT FUND	1,000	0	0	0	0	0	1,000
Total	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Council District(s)
1 2

Project (45-00022) - This project will provide for a new Alamodome home team locker room. The project will renovate approximately 7,880 sq.ft. of present storage area by providing a new locker room with showers, toilets and 120 lockers, a head coach and assistant coaches area and athletic training area. The project will also replace all shower heads and valves in the old locker rooms.

ALAMODOME STRUCTURAL EXAMINATION

HOTEL OCCUPANCY TAX RENEWAL & IMPROVEMENT CONTINGENCY FUND	200	0	0	0	0	0	200
Total	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Council District(s)
CW

Project (45-00023) - This project will provide for a structural examination of the Alamodome's Cable Roof System.

CONVENTION CENTER BUILDING INFRASTRUCTURE

CSEF STATE REIMBURSEMENT FUND	8,580	0	0	0	0	0	8,580
Total	<u>8,580</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,580</u>

Council District(s)
CW

Project (42-00029) - This project will provide for interior and exterior building and infrastructure improvements.

CONVENTION CENTER CATERING/CONCESSION FACILITY IMPROVEMENTS

CSEF STATE REIMBURSEMENT FUND	750	0	0	0	0	0	750
Total	<u>750</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>750</u>

Council District(s)
CW

Project (42-00031) - This project will provide for the construction of an exterior meeting space and the renovation of concession stands and procurement of kitchen and catering equipment.

CONVENTION CENTER CUSTOMER SERVICE ENHANCEMENT PROJECT

CSEF STATE REIMBURSEMENT FUND	250	0	0	0	0	0	250
Total	<u>250</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>250</u>

Council District(s)
CW

Project (42-00030) - This project will provide for the installation of new digital and static signage for way finding and meeting rooms throughout the Convention Center.

RECREATION & CULTURE

MUNICIPAL FACILITIES

CONVENTION CENTER EASTSIDE ROOF REPAIRS

CSEF STATE REIMBURSEMENT FUND	150	0	0	0	0	0	150
Total	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

Council District(s)
CW

Project (42-00037) - This project will repair roof damages not covered by warranty.

CONVENTION CENTER EXTERIOR SIGNAGE

CSEF STATE REIMBURSEMENT FUND	600	0	0	0	0	0	600
Total	<u>600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>600</u>

Council District(s)
CW

Project (42-00034) - This project will install new exterior signage at Convention Center main entrance.

CONVENTION CENTER FACILITY EQUIPMENT REPLACEMENTS

CSEF STATE REIMBURSEMENT FUND	790	0	0	0	0	0	790
Total	<u>790</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>790</u>

Council District(s)
CW

Project (42-00032) - This project will provide for the replacement of equipment, including various sized tables and other miscellaneous equipment.

CONVENTION CENTER HISTORIC HOMES EXTERIOR RENOVATION PROJECT

HOTEL OCCUPANCY TAX RENEWAL & IMPROVEMENT CONTINGENCY FUND	200	0	0	0	0	0	200
Total	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Council District(s)
CW

Project (42-00039) - This project will provide for the restoration or relocation of the Yturri and Griesenbach historic homes.

CONVENTION CENTER RESTROOM RENOVATIONS

CSEF STATE REIMBURSEMENT FUND	1,500	0	0	0	0	0	1,500
Total	<u>1,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,500</u>

Council District(s)
CW

Project (42-00036) - This project will renovate thirty-four public restrooms to include new tile, partitions, and paint.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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RECREATION & CULTURE

MUNICIPAL FACILITIES

CONVENTION CENTER SECURITY MONITORING & TECHNOLOGY UPGRADES

CSEF STATE REIMBURSEMENT FUND	578	0	0	0	0	0	578
Total	578	0	0	0	0	0	578

Council District(s)
CW

Project (42-00033) - This project will provide for the improvement of internal and external access control (electronic card key access) within the Convention Center.

WOLFF STADIUM SEATING

WOLFF STADIUM BUILDING FUND	250	0	0	0	0	0	250
Total	250	0	0	0	0	0	250

Council District(s)
CW

Project (45-00024) - This project will replace Wolff Stadium seating.

TOTAL MUNICIPAL FACILITIES

14,848	0	0	0	0	0	0	14,848
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RECREATION & CULTURE

PARKS

ALAZAN CREEK (WOODLAWN LAKE TO LOMBRANO)

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	100	100	414	0	0	0	614
Total	100	100	414	0	0	0	614

Council District(s)
1 7

Project (26-00598) - Design and construct hike & bike trails and associated improvements along Alazan Creek from Woodlawn Lake to Lombrano.

APACHE CREEK (19TH ST. TO SAN JACINTO)

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	50	1,090	0	0	0	0	1,140
Total	50	1,090	0	0	0	0	1,140

Council District(s)
5

Project (26-00601) - Widen concrete path, install signage, re-surface parking lot from 19th Street to San Jacinto.

APACHE CREEK (COMMERCE ST. TO 24TH ST.)

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	100	300	178	0	0	0	578
Total	100	300	178	0	0	0	578

Council District(s)
5

Project (26-00599) - Design and construct hike & bike trails and associated improvements along Apache Creek from Commerce to 24th Street.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
RECREATION & CULTURE							
PARKS							
APACHE CREEK/SAN PEDRO CREEK SOUTH							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	75	75	472	2,000	610	0	3,232
Total	<u>75</u>	<u>75</u>	<u>472</u>	<u>2,000</u>	<u>610</u>	<u>0</u>	<u>3,232</u>
Council District(s) 1 3	Project (26-00602) - Design and construct hike & bike trails and associated improvements along Apache Creek/San Pedro Creek South from San Jacinto to San Antonio River Confluence.						
BEACON HILL LINEAR PARK							
2010 ISSUED CERTIFICATES OF OBLIGATION	45	0	0	0	0	0	45
Total	<u>45</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>45</u>
Council District(s) 1	Project (26-00572) - Project will provide park improvements including basketball court, natural playscape, picnic units, and landscaping.						
BONNIE CONNER PARK (HAUSMAN PARK)							
2007 GO PARK & RECREATION IMPROVEMENT BOND	240	0	0	0	0	0	240
UDC FEE IN-LIEU-OF-FUNDS	39	0	0	0	0	0	39
Total	<u>279</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>279</u>
Council District(s) 8	Project (40-00089) - Development of park improvements adjacent to John Igo Branch Library.						
BROOKS PARK IMPROVEMENTS							
BROOKSIDE TIRZ DEVELOPMENT FUND	300	0	0	0	0	0	300
Total	<u>300</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>300</u>
Council District(s) 3	Project (26-00087) - Provides for the development of a neighborhood park.						
CITYWIDE CREEKWAY ACQUISITION AND DESIGN							
PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	250	250	75	25	0	0	600
Total	<u>250</u>	<u>250</u>	<u>75</u>	<u>25</u>	<u>0</u>	<u>0</u>	<u>600</u>
Council District(s) CW	Project (26-00603) - Design and acquire land for hike & bike trail projects along San Antonio creekways.						

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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RECREATION & CULTURE

PARKS

CUELLAR PARK MEMORIAL AND LIGHTING

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	25	0	0	0	0	0	25
Total	<u>25</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>25</u>

Council District(s) 6 Project (26-00592) - Memorial and installation of lighting.

CULEBRA CREEK (LEON GREENWAY AT CATHEDRAL)

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	0	200	200	400	744	3,900	5,444
Total	<u>0</u>	<u>200</u>	<u>200</u>	<u>400</u>	<u>744</u>	<u>3,900</u>	<u>5,444</u>

Council District(s) 6 Project (26-00615) - Purchase Land, Design and Construct approximately 4.3 miles of hike & bike trail and associated amenities along Culebra Creek from Cathedral Rock Park to Culebra Creek Park.

D3 PARK PROJECT (TBD)

2007 GO STREET IMPROVEMENT BOND-A	50	0	0	0	0	0	50
Total	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>

Council District(s) 3 Project (40-00248) - This project will provide park improvements.

DECO DISTRICT LANDSCAPE ENHANCEMENTS

2009 ISSUED TAX NOTES	12	0	0	0	0	0	12
JOB TRAINING NEIGHBORHOOD REVITALIZATION	159	0	0	0	0	0	159
Total	<u>171</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>171</u>

Council District(s) 7 Project (40-00217) - Project will provide landscape enhancements to the Deco District Fredericksburg Road from West Kings Highway to Furr Drive.

EDISON HIGH SCHOOL STADIUM LIGHTING

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	62	0	0	0	0	0	62
Total	<u>62</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>62</u>

Council District(s) 1 Project (40-00232) - This project will provide stadium light upgrades.

RECREATION & CULTURE

PARKS

EDWARD'S AQUIFER LAND ACQUISITIONS

PROP 1 - FY 2005 EDWARDS AQUIFER RECHARGE ZONE	2,828	0	0	0	0	0	2,828
Total	<u>2,828</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,828</u>

Council District(s)
CW

Project (40-00271) - This project will provide for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone.

EDWARD'S AQUIFER LAND PROPERTY PROTECTION

PROP 1 - FY 2000 EDWARDS AQUIFER RECHARGE ZONE	967	363	0	0	0	0	1,330
Total	<u>967</u>	<u>363</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,330</u>

Council District(s)
CW

Project (26-00037) - This project provides for the installation of fencing around the Natural Areas.

EDWARDS AQUIFER PROTECTION PROGRAM

PROP 1 - EDWARDS AQUIFER RECHARGE ZONE	469	0	0	0	0	0	469
Total	<u>469</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>469</u>

Council District(s)
CW

Project (24-00013) - This project will provide for the acquisition of sensitive land over the Edwards Aquifer Recharge Zone.

ESPADA CONNECTION

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	0	0	0	200	700	3,699	4,599
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>	<u>700</u>	<u>3,699</u>	<u>4,599</u>

Council District(s)
3

Project (26-00614) - Purchase land, design and construct approximately 3.9 miles of hike & bike trail and associated amenities to connect Medina River Greenway to the San Antonio River Mission Reach.

FRIEDRICH ACQUISITION

PROP 1 - FY 2000 EDWARDS AQUIFER RECHARGE ZONE	325	0	0	0	0	0	325
Total	<u>325</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>325</u>

Council District(s)
8

Project (26-00604) - Purchase 10 acres directly adjacent to Friedrich. By purchasing the 10 acres, the City will receive an additional 62 acres donated. All properties are directly adjacent to Friedrich Park and are currently owned by Stonewall estates. No additional staff resources will be needed for the purchase since the properties will be fenced.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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RECREATION & CULTURE

PARKS

FRIEDRICH WILDERNESS PARK

FRIEDRICH WILDERNESS PARK-DONATION	47	0	0	0	0	0	47
PARK DESIGNATED FUND	0	18	0	0	0	0	18
TPWD GRANT	83	27	0	0	0	0	110
UDC FEE IN-LIEU-OF-FUNDS	36	9	0	0	0	0	45
Total	166	54	0	0	0	0	220

Council District(s)

8

Project (26-00597) - Project allocates funds for general improvements to Friedrich Park.

FT. SAM HOUSTON (JOHN JAMES PARK TO JACK WHITE PARK)

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	50	300	1,000	450	0	0	1,800
Total	50	300	1,000	450	0	0	1,800

Council District(s)

2

Project (26-00612) - Purchase land, design and construct approximately 2 miles of hike & bike trail and associated amenities along Salado Creek through Ft. Sam Houston from John James Park to Jack White Park.

HARDBERGER PARK (FORMERLY VOELCKER PARK)

2007 ISSUED CERTIFICATES OF OBLIGATION	1,397	1,075	0	0	0	0	2,472
2008 ISSUED CERTIFICATES OF OBLIGATION	0	1,225	0	0	0	0	1,225
2011 CERTIFICATES OF OBLIGATION	1,275	0	0	0	0	0	1,275
TPWD GRANT	1,190	0	0	0	0	0	1,190
Total	3,862	2,300	0	0	0	0	6,162

Council District(s)

CW

Project (40-00134) - This project provides improvements to Hardberger Park based on the approved master plan.

HARLANDALE PARK IMPROVEMENTS

UNISSUED CERTIFICATES OF OBLIGATION	75	0	0	0	0	0	75
Total	75	0	0	0	0	0	75

Council District(s)

3

Project (26-00619) - This project will provide general park improvements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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RECREATION & CULTURE

PARKS

HEMISFAIR PARK

2007 GO PARK & RECREATION IMPROVEMENT BOND	150	0	0	0	0	0	150
2008 ISSUED CERTIFICATES OF OBLIGATION	1,300	0	0	0	0	0	1,300
Total	<u>1,450</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,450</u>

Council District(s)
1

Project (40-00090) - Provides funding to rehabilitate historic structures, provide infrastructure for outdoor events, upgrade restrooms, plumb and refurbish all water features in the park and enhance landscaping and irrigation.

HIGHLAND PARK COURT COVERING

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	38	0	0	0	0	0	38
Total	<u>38</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>38</u>

Council District(s)
3

Project (26-00591) - Purchase and install of basketball court covering.

HUEBNER CREEK (LEON CREEK GREENWAY)

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	100	154	770	0	0	0	1,024
Total	<u>100</u>	<u>154</u>	<u>770</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,024</u>

Council District(s)
6 7

Project (26-00605) - Design and construct development of trails.

HUESTA CREEK (BAMBERGER PARK TO UTSA)

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	0	100	82	910	0	0	1,092
Total	<u>0</u>	<u>100</u>	<u>82</u>	<u>910</u>	<u>0</u>	<u>0</u>	<u>1,092</u>

Council District(s)
8

Project (26-00606) - Design and construction development of trails.

JAPANESE TEA GARDEN OVERLOOK

2008 ISSUED CERTIFICATES OF OBLIGATION	45	0	0	0	0	0	45
TPWD GRANT	45	0	0	0	0	0	45
Total	<u>90</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>90</u>

Council District(s)
9

Project (26-00583) - This project will renovate elements of the Japanese Tea Garden Overlook.

RECREATION & CULTURE

PARKS

JIM MATTOX PARK (FORM. MISSION DEL LAGO)

2007 GO PARK & RECREATION IMPROVEMENT BOND	12	0	0	0	0	0	12
Total	<u>12</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>12</u>

Council District(s)
3

Project (40-00106) - Development of general park improvements, including sport court (tennis) on park land adjacent to the Mission Del Lago Golf Course.

KELLY AREA PARK - NEW PLAYGROUND

2011 TAX NOTES	10	0	0	0	0	0	10
Total	<u>10</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>10</u>

Council District(s)
5

Project (26-00586) - New playground and ADA accessibility improvements.

LACKLAND TERRACE PARK / SKATE FACILITY

2007 GO PARK & RECREATION IMPROVEMENT BOND	27	0	0	0	0	0	27
Total	<u>27</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>27</u>

Council District(s)
4

Project (40-00195) - Development of general park improvements including a skate park.

LANIER HIGH BASEBALL FIELD LIGHTS

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	124	0	0	0	0	0	124
Total	<u>124</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>124</u>

Council District(s)
5

Project (40-00233) - This project will provide upgrades to the baseball field lighting.

LEON CG (LOOP TRAIL AT LEVI STRAUSS PARK)

PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	1,022	1,317	0	0	0	0	2,339
PROP 3 - FY 2000 LINEAR PARK PROJECT	278	0	0	0	0	0	278
Total	<u>1,300</u>	<u>1,317</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,617</u>

Council District(s)
6

Project (26-00078) - Design and construct hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 2.7 miles in length.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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RECREATION & CULTURE

PARKS

LEON CREEK GREENWAY (ACQUISITIONS)

PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	385	327	0	0	0	0	712
Total	<u>385</u>	<u>327</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>712</u>

Council District(s)
CW

Project (26-00060) - This project will provide for the acquisition of properties along the Leon Creek and design of recreational hike and bike trails.

LEON CREEK GREENWAY (BANDERA RD. TO INGRAM RD) + (INGRAM RD TO MILITARY)

PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	1,006	1,065	0	0	0	0	2,071
Total	<u>1,006</u>	<u>1,065</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,071</u>

Council District(s)
6 7

Project (26-00077) - Design and construct hike and bike trails along the Leon Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 5.3 miles in length. Construction consisted of two phases; Bandera Rd. to Ingram Rd and Ingram Rd to Military.

LEON GREENWAY TO SALADO GREENWAY CONNECT

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	0	0	2,000	2,000	3,000	4,301	11,301
Total	<u>0</u>	<u>0</u>	<u>2,000</u>	<u>2,000</u>	<u>3,000</u>	<u>4,301</u>	<u>11,301</u>

Council District(s)
8 9

Project (26-00613) - Purchase land, design and construct approximately 8.6 miles of hike & bike trail and associated amenities along Salado and Leon Creeks to connect the two trail systems.

LINEAR GREENWAY CONNECTIONS

PROP 2 - 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	414	100	50	0	0	0	564
PROP 3 - 2000 LINEAR PARK PROJECT	136	0	0	0	0	0	136
Total	<u>550</u>	<u>100</u>	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>700</u>

Council District(s)
CW

Project (26-00607) - Design, construction and development of trails.

LINEAR PARK & WALKING TRAIL

2006 CERTIFICATES OF OBLIGATION	350	0	0	0	0	0	350
Total	<u>350</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>350</u>

Council District(s)
4

Project (26-00584) - New linear park and walking trail to be developed at a future park site.

RECREATION & CULTURE

PARKS

M.L. KING PARK

2007 GO PARK & RECREATION IMPROVEMENT BOND	210	0	0	0	0	0	210
Total	210	0	0	0	0	0	210

Council District(s)
2

Project (26-00470) - The Parks and Recreation Department has entered into a funding agreement with Eastside Christian Action Group (ECAG) in the amount of \$250,000 for development of an outdoor amphitheater at Martin Luther King Park in an area located north of Salado Creek.

MAIN PLAZA

2008 ISSUED CERTIFICATES OF OBLIGATION	250	0	0	0	0	0	250
2010 ISSUED CERTIFICATES OF OBLIGATION	24	0	0	0	0	0	24
Total	274	0	0	0	0	0	274

Council District(s)
1

Project (40-00999) - The scope of the project includes the Main Plaza fountains alternative water supply study and the implementation of items which were identified by the Main Plaza Conservancy.

MARTINEZ CREEK (FREDERICKSBURG TO CINCINNATI)

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	50	75	596	0	0	0	721
Total	50	75	596	0	0	0	721

Council District(s)
1 7

Project (26-00608) - Design and construct hike & bike trails and associated improvements along Martinez Creek from Fredericksburg to Cincinnati

MEDINA BASE ROAD PARK

2007 GO PARK & RECREATION IMPROVEMENT BOND	11	0	0	0	0	0	11
Total	11	0	0	0	0	0	11

Council District(s)
4

Project (40-00104) - Basic park improvements including basketball with lighting, trail addition with lighting, and concrete walkways.

MEDINA RIVER GREENWAY (ACQUISITIONS AND DESIGN)

PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	876	243	132	0	0	0	1,251
Total	876	243	132	0	0	0	1,251

Council District(s)
3 4

Project (26-00055) - This project will provide for the acquisition of properties along the Medina River and design of recreational hike and bike trails.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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RECREATION & CULTURE

PARKS

MEDINA RIVER GREENWAY (MEDINA RIVER CROSSING TO PLEASANTON RD)

PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	414	2,021	320	0	0	0	2,755
Total	<u>414</u>	<u>2,021</u>	<u>320</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,755</u>

Council District(s)
3

Project (26-00568) - Development of recreation hike and bike trails along the Medina River for a stretch of approximately 3 miles in length.

MEDINA RIVER GREENWAY (PLEASANTON RD. TO MISSION DEL LAGO)

PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	414	2,021	320	0	0	0	2,755
Total	<u>414</u>	<u>2,021</u>	<u>320</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,755</u>

Council District(s)
3

Project (26-00569) - Development of recreation hike and bike trails along the Medina River for a stretch of approximately 3 miles in length.

MENDOZA PARK IMPROVEMENTS

2006 CERTIFICATES OF OBLIGATION	305	0	0	0	0	0	305
Total	<u>305</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>305</u>

Council District(s)
3

Project (26-00579) - Land acquisition; new playground and ADA accessibility improvements.

MISSION LIBRARY AMPHITHEATER

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	294	0	0	0	0	0	294
Total	<u>294</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>294</u>

Council District(s)
3

Project (40-00234) - This project will provide for the design and construction of an outdoor plaza at the Mission Library site.

MLK/WHEATLEY HEIGHTS SPORTSPLEX

2010 ISSUED CERTIFICATES OF OBLIGATION	550	0	0	0	0	0	550
Total	<u>550</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>550</u>

Council District(s)
2

Project (26-00573) - To increase visitor/spectator capacity through increased seating at the MLK/Wheatley Heights sportsplex.

NANI FALCONE SKATE PARK

2007 GO PARK & RECREATION IMPROVEMENT BOND	32	0	0	0	0	0	32
Total	<u>32</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>32</u>

Council District(s)
7

Project (40-00109) - Development of a skate park.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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RECREATION & CULTURE

PARKS

OLMOS CREEK (OLMOS PARK TO QUARRY MARKET)

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	50	50	690	0	0	0	790
Total	<u>50</u>	<u>50</u>	<u>690</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>790</u>

Council District(s)
9

Project (26-00609) - Design and construction development of trails.

PROP ACQUISITION-OPEN SPACE-DISTRICT 4

STREET/DRAINAGE MAINTENANCE IMPROVEMENT FUND	50	0	0	0	0	0	50
Total	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>

Council District(s)
4

Project (26-00565) - This project is for acquisition of land at the Southeast Corner of Ray Ellison Boulevard and Valley High Drive by Liberty Village (vacant, in floodplain) at approximately 2-3 acres. The scope of the project will be executed up to funds available in the project budget.

RIVERWALK IMPROVEMENT PROJECTS (HISTORIC RIVER BEND)

2008 ISSUED CERTIFICATES OF OBLIGATION	118	0	0	0	0	0	118
2009 ISSUED TAX NOTES	282	0	0	0	0	0	282
2010 ISSUED CERTIFICATES OF OBLIGATION	623	0	0	0	0	0	623
RIVERWALK CAPITAL IMPROVEMENT FUND	370	370	370	370	370	0	1,850
UNISSUED CERTIFICATES OF OBLIGATION	4,100	0	0	0	0	0	4,100
Total	<u>5,493</u>	<u>370</u>	<u>370</u>	<u>370</u>	<u>370</u>	<u>0</u>	<u>6,973</u>

Council District(s)
1

Project (40-00170) - The project consists of demolition and site preparation, construction of accessible walkways and landings, as recommended in the 5-year Master Plan.

ROOSEVELT PARK PLAYGROUND (DISTRICT 5 PARKS)

2007 GO PARK & RECREATION IMPROVEMENT BOND	20	0	0	0	0	0	20
Total	<u>20</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>20</u>

Council District(s)
5

Project (40-00121) - Development of basic park improvements to include an additional playground, relocation of CPS line, fence and walkway.

ROSEDALE PARK - SKATE PARK AND OTHER

2007 GO PARK & RECREATION IMPROVEMENT BOND	42	0	0	0	0	0	42
Total	<u>42</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>42</u>

Council District(s)
5

Project (40-00122) - Development of basic park improvements to include a skate park and electrical upgrades.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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RECREATION & CULTURE

PARKS

SALADO CREEK (SOUTHSIDE LIONS PARK TO SE MILITARY DRIVE)

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	0	200	500	376	1,880	0	2,956
Total	<u>0</u>	<u>200</u>	<u>500</u>	<u>376</u>	<u>1,880</u>	<u>0</u>	<u>2,956</u>

Council District(s)
3

Project (26-00616) - Purchase land, design and construct approximately 2 miles of hike & bike trail and associated amenities along Salado Creek from Southside Lions Park to Southeast Military Drive.

SALADO CREEK GREENWAY (ACQUISITIONS)

PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	0	648	0	0	0	0	648
PROP 3 - FY 2000 LINEAR PARK PROJECT	196	111	0	0	0	0	307
Total	<u>196</u>	<u>759</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>955</u>

Council District(s)
CW

Project (26-00064) - This project will provide for the acquisition of properties along the Salado Creek and design of recreational hike and bike trails.

SALADO CREEK GREENWAY (HARDBERGER TO WALKER RANCH)

PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	950	1,050	899	0	0	0	2,899
Total	<u>950</u>	<u>1,050</u>	<u>899</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,899</u>

Council District(s)
9

Project (26-00080) - Designs and constructs hike and bike trails along the Salado Creek area including all associated trailheads, trails and amenities for a stretch of creek approximately 1.2 miles in length.

SALADO CREEK GREENWAY (WALKER RANCH TO MCALLISTER PARK)

PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	782	91	30	0	0	0	903
Total	<u>782</u>	<u>91</u>	<u>30</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>903</u>

Council District(s)
9

Project (26-00526) - Provide way finding/interpretive signage to accompany hike & bike trail constructed in conjunction with Wurzbach Parkway.

SALADO CREEK GREENWAY (JOHN JAMES TO FT. SAM HOUSTON)

PROP 2 - FY 2005 PARKS DEVELOPMENT & EXPANSION PROJECT	400	512	124	0	0	0	1,036
Total	<u>400</u>	<u>512</u>	<u>124</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,036</u>

Council District(s)
2

Project (26-00525) - Construct .6 miles of hike & bike paths and/or bike lanes along Holbrook Road including wayfinding/interpretive signage.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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RECREATION & CULTURE

PARKS

SAN ANTONIO RIVER IMPROVEMENTS

2008 ISSUED CERTIFICATES OF OBLIGATION	722	0	0	0	0	0	722
PROP 2 - FY 2005 SAN ANTONIO RIVER IMPROVEMENTS	3,000	0	0	0	0	0	3,000
Total	<u>3,722</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,722</u>

Council District(s)
CW

Project (23-00946) - Provide amenities for improvements for SA River Channel to create linear park from Hildebrand to Lexington and Alamo to Mission Espada including hike and bike trails, landscaping and lighting.

STABLEWOOD PARK

2007 GO PARK & RECREATION IMPROVEMENT BOND	19	0	0	0	0	0	19
Total	<u>19</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>19</u>

Council District(s)
4

Project (40-00126) - Development of basic park improvements including trail lighting, basketball court with lighting, trail re-alignment, picnic units, portable toilet enclosure and walkways.

SUNSET HILLS BASKETBALL COURT

2007 GO PARK & RECREATION IMPROVEMENT BOND	180	0	0	0	0	0	180
Total	<u>180</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>180</u>

Council District(s)
7

Project (40-00128) - Renovate the existing basketball court.

TOM SLICK PARK

2007 GO PARK & RECREATION IMPROVEMENT BOND	70	0	0	0	0	0	70
Total	<u>70</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>70</u>

Council District(s)
6

Project (40-00130) - Development of basic park improvements, to include a pavilion, two dog parks, water fountains and picnic tables.

UNIVERSITY OF TEXAS AT SAN ANTONIO ATHLETICS FACILITIES

2007 GO PARK & RECREATION IMPROVEMENT BOND	4,758	0	0	0	0	0	4,758
Total	<u>4,758</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,758</u>

Council District(s)
8

Project (40-00131) - Collaboration with other entities to develop venues for youth tournaments and competitions, including baseball, softball, track, soccer, tennis, and various practice fields. City will fund infrastructure improvements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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RECREATION & CULTURE

PARKS

VILLA CORONADO PARK IMPROVEMENTS

2006 CERTIFICATES OF OBLIGATION	200	0	0	0	0	0	200
Total	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Council District(s)
3

Project (40-00273) - This project will provide park improvements.

**WESTSIDE CREEKS UNDESIGNATED TRAIL
DEVEL**

PROP 2 - 2010 PARKS DEVELOPMENT & EXPANSION PROJECT	282	300	300	200	2,750	0	3,832
Total	<u>282</u>	<u>300</u>	<u>300</u>	<u>200</u>	<u>2,750</u>	<u>0</u>	<u>3,832</u>

Council District(s)
1 3

Project (26-00617) - Purchase land, design and construct hike & bike trail and associated amenities along one or more of the Westside Creeks (Alazan, Apache, Martinez or San Pedro Creek).

WOODLAWN LAKE PARK PEDESTRIAN BRIDGE

2007 GO PARK & RECREATION IMPROVEMENT BOND	259	0	0	0	0	0	259
2009 ISSUED TAX NOTES	303	0	0	0	0	0	303
2010 ISSUED CERTIFICATES OF OBLIGATION	1,143	0	0	0	0	0	1,143
COMMUNITY DEVELOPMENT BLOCK GRANT	175	0	0	0	0	0	175
GENERAL FUND	225	0	0	0	0	0	225
Total	<u>2,105</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,105</u>

Council District(s)
7

Project (40-00137) - Development of basic park improvements including a pedestrian bridge and playground expansion.

TOTAL PARKS	38,440	15,787	9,522	6,931	10,054	11,900	92,634
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TOTAL RECREATION & CULTURE	56,888	15,787	9,522	6,931	10,054	11,900	111,082
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TRANSPORTATION

AIR TRANSPORTATION

ABANDONED SITE REHAB

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	375	0	0	0	0	375
Total	<u>0</u>	<u>375</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>375</u>

Council District(s)
CW

Project (33-00076) - This project will dewater and fill a decommissioned wastewater treatment facility built in 1942. Removing the water source will support efforts to mitigate wildlife attractants on and near the airport. Remediation will be performed if identified during the design investigation.

TRANSPORTATION

AIR TRANSPORTATION

AIRFIELD ELECTRICAL & LIGHTING UPGRADE

2007 GENERAL AIRPORT REVENUE BONDS	1,000	0	0	0	0	0	1,000
Total	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Council District(s)
CW

Project (33-00148) - This project includes the upgrading of various airfield electrical and lighting components at the San Antonio International Airport.

AIRPORT ELECTRONIC SIGN

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	310	0	0	0	0	310
Total	<u>0</u>	<u>310</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>310</u>

Council District(s)
CW

Project (33-00049) - This project will replace the electronic message board at San Antonio International Airport. The new sign will provide an updated, more visible sign that will provide complete messages for Airport patrons and customers.

AIRPORT OPERATIONS OFFICES

2001 GENERAL AIRPORT REVENUE BONDS	230	0	0	0	0	0	230
Total	<u>230</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>230</u>

Council District(s)
CW

Project (33-00064) - This project will provide for the build out of offices and other areas within Terminal B in support of airport operations displaced by the decommissioning of Terminal 2.

AIRPORT ROADWAY IMPROVEMENTS

AIRPORT IMPROVEMENT & CONTINGENCY FUND	400	450	150	0	0	0	1,000
Total	<u>400</u>	<u>450</u>	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Council District(s)
CW

Project (33-00071) - This project provides funding for pavement failures on Airport maintained roadways and parking lots. Funding will include evaluation, design and construction.

AIRPORT-OWNED FACILITY REFURBISHMENTS

AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,200	200	200	200	200	0	2,000
Total	<u>1,200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>0</u>	<u>2,000</u>

Council District(s)
CW

Project (33-00065) - This project will perform building modifications and updates to bring hangars/buildings up to code.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

AIR TRANSPORTATION

APRON AND UTILITIES

2010 PASSENGER FACILITY CHARGE BONDS	0	0	78	0	0	0	78
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	233	1,200	2,854	2,854	7,141
AIRPORT PASSENGER FACILITY CHARGE	0	0	0	400	951	951	2,302
Total	<u>0</u>	<u>0</u>	<u>311</u>	<u>1,600</u>	<u>3,805</u>	<u>3,805</u>	<u>9,521</u>

Council District(s)
CW

Project (33-00028) - This multi-phased project will complete the re-construction of aircraft parking apron and underground utilities following demolition of Terminal 2. Project construction is dependent on timing of FAA Grant.

ARFF VEHICLE REPLACEMENT

AIRPORT IMPROVEMENT & CONTINGENCY FUND	250	0	0	0	0	0	250
AIRPORT IMPROVEMENT PROGRAM GRANT	750	0	0	0	0	0	750
Total	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Council District(s)
CW

Project (33-00045) - This project includes the purchase of a new Airport Rescue & Fire Fighter Vehicle as a replacement for one that is 14 years old. Project purchase start is dependent on timing of FAA grant.

ARFF: PAST TRAINER - FOUNDATION

AIRPORT IMPROVEMENT & CONTINGENCY FUND	50	0	0	0	0	0	50
Total	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>

Council District(s)
CW

Project (33-00070) - This project provides for a concrete foundation for Penetration Aircraft Skin Trainer (PAST) for the Aircraft Rescue Fire Fighting division.

BUILDING #1620 REPAIRS

AIRPORT IMPROVEMENT & CONTINGENCY FUND	60	0	0	0	0	0	60
Total	<u>60</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>60</u>

Council District(s)
CW

Project (33-00063) - In Fiscal Year 2011, the items affecting the foundation for Building #1620 were repaired. Time is required to allow the foundation to settle before remaining repairs can be made to the building.

BUILDING SYSTEMS UPGRADES & IMPROVEMENTS

AIRPORT IMPROVEMENT & CONTINGENCY FUND	400	280	250	275	225	250	1,680
Total	<u>400</u>	<u>280</u>	<u>250</u>	<u>275</u>	<u>225</u>	<u>250</u>	<u>1,680</u>

Council District(s)
CW

Project (33-00111) - The project provides funding for capital improvements to City owned facilities throughout the Airport. These projects can include roof repairs and other building modifications.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

AIR TRANSPORTATION

COMMON USE IMPLEMENTATION

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	2,000	0	2,000
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000</u>	<u>0</u>	<u>2,000</u>

Council District(s)
CW

Project (33-00066) - This project will implement the IT components for common use system in Terminals A and B. Common Use provides the airport with flexibility for gates and hold rooms.

CONSOLIDATED RENTAL CAR FACILITY

CUSTOMER FACILITY CHARGE	18,000	98,100	10,900	0	0	0	127,000
Total	<u>18,000</u>	<u>98,100</u>	<u>10,900</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>127,000</u>

Council District(s)
CW

Project (33-00079) - This project provides funding for a consolidated rental car facility, which centralizes Airport rental car operators into a single facility. The facility will feature rental car counters and ready/return services.

DEICING

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	1,000	0	0	1,000
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Council District(s)
CW

Project (33-00030) - This project will design and install an aircraft deicing area/aircraft wash rack.

DEMOLITION OF 3 SURPLUS HANGARS

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	200	0	0	0	0	200
Total	<u>0</u>	<u>200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>

Council District(s)
CW

Project (33-00073) - Three buildings (#1400, #1401 and former Dollar building in front of #1312) were declared surplus by City Council and authorized to be demolished. The project includes environmental and demolition services. Their removal provides the Airport with additional properties for leasing opportunities.

DEMOLITION OF EXISTING CUP

CUSTOMER FACILITY CHARGE	155	960	0	0	0	0	1,115
Total	<u>155</u>	<u>960</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,115</u>

Council District(s)
CW

Project (33-00047) - This project will decommission and demolish the old Central Utility Plant to include the disconnect of utilities, abatement, and the demolition and removal of the building, the tank, the equipment, CPS transformers and restore site to grade.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

AIR TRANSPORTATION

DISTRIBUTED ANTENNA SYSTEM UPGRADES

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	400	0	0	0	400
Total	<u>0</u>	<u>0</u>	<u>400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>400</u>

Council District(s)
CW

Project (33-00067) - This project expands the Distributed Antennae System into Terminal A to match the Terminal B system. It will improve public safety radio coverage. This work will include design, bidding, and implementation.

DRAINAGE MASTER PLAN

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	312	188	0	0	0	500
AIRPORT IMPROVEMENT PROGRAM GRANT	0	938	562	0	0	0	1,500
Total	<u>0</u>	<u>1,250</u>	<u>750</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000</u>

Council District(s)
CW

Project (33-00078) - This project updates the 20 year old Drainage Master Plan for the San Antonio International Airport. It will evaluate existing conditions and proposed development in compliance with the recently updated drainage Advisory Circular from the FAA. The utility map of the Airport will also be updated.

EMPLOYEE SCREENING

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	500	0	500
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>	<u>0</u>	<u>500</u>

Council District(s)
CW

Project (33-00026) - This project will install the IT components for employee screening lanes in both Terminals A and B, if it becomes a federal requirement.

EXTEND RUNWAY 21 & TAXIWAY "N"

AIRPORT IMPROVEMENT & CONTINGENCY FUND	125	0	0	0	0	0	125
AIRPORT IMPROVEMENT PROGRAM GRANT	10,500	3,375	0	0	0	0	13,875
AIRPORT PASSENGER FACILITY CHARGE	3,375	1,125	0	0	0	0	4,500
Total	<u>14,000</u>	<u>4,500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>18,500</u>

Council District(s)
CW

Project (33-00160) - This project extends Runway 21 and Taxiway "N" a distance of 1,000 feet in support of increased air traffic and to enhance the airport's capacity. Project funding for this phased project is dependent on FAA grant.

FACILITIES MANAGEMENT SOFTWARE PROGRAMS

AIRPORT IMPROVEMENT & CONTINGENCY FUND	1,115	0	0	0	0	0	1,115
Total	<u>1,115</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,115</u>

Council District(s)
CW

Project (33-00052) - This project will fund the implementation of two software programs. The first enhances the tracking capabilities for critical assets for accurate reporting of maintenance and performance. The second software program is for real estate management.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
GENERAL AVIATION FIS FACILITY, SAT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	500	0	0	0	0	0	500
Total	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>
Council District(s)	Project (33-00050) - This project will renovate a yet-to-be determined location to utilize as a Federal Inspection Services site by US Customs.						
CW							
HOURLY GARAGE STRUCTURAL REPAIRS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	295	0	0	0	0	0	295
Total	<u>295</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>295</u>
Council District(s)	Project (33-00035) - This project continues recommended repairs to the Hourly Parking Garage.						
CW							
JET CENTER MUNICIPAL SOLID WASTE							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	180	0	0	560	300	1,040
Total	<u>0</u>	<u>180</u>	<u>0</u>	<u>0</u>	<u>560</u>	<u>300</u>	<u>1,040</u>
Council District(s)	Project (33-00051) - This project will provide an environmental assessment of airport property formerly used as a municipal solid waste site. Following the assessment, the Airport will be able to determine development possibilities for the site.						
CW							
MAINTENANCE OFFICE RENOVATIONS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	350	0	0	0	0	350
Total	<u>0</u>	<u>350</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>350</u>
Council District(s)	Project (33-00074) - This project upgrades restrooms and lighting. It will also replace the flooring and provide for a build out for a conference/training room.						
CW							
MASTER PLAN ELECTRONIC AIRPORT LAYOUT PLAN							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	38	0	0	0	0	0	38
AIRPORT IMPROVEMENT PROGRAM GRANT	115	0	0	0	0	0	115
Total	<u>153</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>153</u>
Council District(s)	Project (33-00146) - This project completes the electronic airport layout plan (E-ALP) as part of a pilot program for the Federal Aviation Administration. The Master Plan itself was approved by City Council in March 2011.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
MASTER PLAN UPDATE, SAT							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	0	350	350
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	0	0	1,050	1,050
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,400</u>	<u>1,400</u>
Council District(s)	Project (33-00032) - This project updates the Master Plan for San Antonio International Airport. This update will be used as a planning and programming tool for future capital development.						
CW							
MUFIDS MODERNIZATION							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	1,400	0	0	0	0	1,400
Total	<u>0</u>	<u>1,400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,400</u>
Council District(s)	Project (33-00059) - This project provides for the design and implementation of the update of the Multi-User Flight Information Display System (MUFIDS). MUFIDS are the arrival and departure display system at the International airport.						
CW							
NEW TRITURATOR FACILITY							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	350	0	0	0	0	350
Total	<u>0</u>	<u>350</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>350</u>
Council District(s)	Project (33-00057) - This project will construct a triturator facility with a slurry grinder stage and grinder pump stage that will allow waste gravity flow to a sanitary sewer.						
CW							
NORTHSIDE DEVELOPMENT ACCESS							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	298	2,677	0	0	0	2,975
Total	<u>0</u>	<u>298</u>	<u>2,677</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,975</u>
Council District(s)	Project (33-00027) - This project will assist in the development of sites for tenants to lease on the northwest side of San Antonio International Airport.						
CW							
OUTSIDE PLANT CAMPUS IT RING							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	6,541	0	0	0	6,541
Total	<u>0</u>	<u>0</u>	<u>6,541</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,541</u>
Council District(s)	Project (33-00044) - This project will complete the Outside Plant Communication Ring around the campus. This work will provide the connectivity to all remaining distribution nodes and will provide redundant ring connectivity throughout the entire Campus. This work will include design, bidding, and implementation.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

AIR TRANSPORTATION

PAGING MODERNIZATION

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	380	0	0	0	0	380
Total	<u>0</u>	<u>380</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>380</u>

Council District(s)
CW

Project (33-00068) - This project upgrades the Terminal A paging system to digital paging system which will match the Terminal B paging system. Work will include design, bidding, and implementation.

PARKING AREA SURVEILLANCE

AIRPORT IMPROVEMENT & CONTINGENCY FUND	555	0	0	0	0	0	555
Total	<u>555</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>555</u>

Council District(s)
CW

Project (33-00041) - This project will incorporate upgraded CCTV and new emergency call boxes as needed in the parking garage system.

PARKING REVENUE CONTROL SYSTEM

AIRPORT IMPROVEMENT & CONTINGENCY FUND	5,000	0	0	0	0	0	5,000
Total	<u>5,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,000</u>

Council District(s)
CW

Project (33-00196) - This project replaces the existing system with an integrated revenue control system for parking and other ground transportation operations.

PASSENGER BOARDING BRIDGES

2010 PASSENGER FACILITY CHARGE BONDS	5,000	1,280	0	0	0	0	6,280
Total	<u>5,000</u>	<u>1,280</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,280</u>

Council District(s)
CW

Project (33-00043) - This project provides for passenger boarding bridges, preconditioned air units, 400 Hz units, baggage chutes and potable water, to the terminal buildings. The bridges are custom made with a long lead time for assembly processing.

PAVEMENT MAINTENANCE MANAGEMENT PROGRAM

2001 AIRPORT SYSTEM IMPROVEMENT REVENUE BONDS	150	0	0	0	0	0	150
Total	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

Council District(s)
CW

Project (33-00054) - This project evaluates the pavement on the runways and taxiways to determine the lifespan of the pavement. This assessment will be used to determine future capital projects.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

AIR TRANSPORTATION

PERIMETER INTRUSION DETECTION SYSTEM

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	4,000	0	4,000
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,000</u>	<u>0</u>	<u>4,000</u>

Council District(s)

CW

Project (33-00080) - This project improves overall security at the International airport. The implementation of PIDS can range widely from fencing line security to thermal cameras and millimeter wave radar systems. This work will include design, bidding, and implementation.

PERIMETER ROAD RECONSTRUCTION

AIRPORT IMPROVEMENT PROGRAM GRANT	210	615	615	946	0	0	2,386
AIRPORT PASSENGER FACILITY CHARGE	70	205	205	315	0	0	795
Total	<u>280</u>	<u>820</u>	<u>820</u>	<u>1,261</u>	<u>0</u>	<u>0</u>	<u>3,181</u>

Council District(s)

CW

Project (33-00024) - This project provides for the design and phased reconstruction of critical areas of the perimeter road. Project funding is dependent on FAA grant.

RECONSTRUCT TAXIWAY E

AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	150	1,247	1,097	2,494
AIRPORT PASSENGER FACILITY CHARGE	0	0	0	50	415	366	831
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>200</u>	<u>1,662</u>	<u>1,463</u>	<u>3,325</u>

Council District(s)

CW

Project (33-00194) - This project includes the reconstruction of a portion of Taxiway E, located east of Runway 3/21. This project was recommended in the Master Plan. Project funding is dependent on FAA grant.

REHABILITATE WEST CARGO FACILITIES

2010 TAX NOTE, AIRPORT	0	280	2,600	0	0	0	2,880
Total	<u>0</u>	<u>280</u>	<u>2,600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,880</u>

Council District(s)

CW

Project (33-00075) - This project rehabilitates the West Cargo Facilities. The Master Plan identified these facilities as needing renovations.

RESIDENTIAL ACOUSTICAL TREATMENT PROGRAM

2007 AIRPORT PASSENGER FACILITY CHARGE BONDS	302	0	0	0	0	0	302
2010 PASSENGER FACILITY CHARGE BONDS	1,948	2,000	2,000	2,000	0	0	7,948
AIRPORT IMPROVEMENT PROGRAM GRANT	9,000	8,000	8,000	8,000	8,000	8,000	49,000
UNISSUED AIRPORT PASSENGER FACILITY CHARGE BONDS	0	0	0	0	2,000	2,000	4,000
Total	<u>11,250</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>10,000</u>	<u>61,250</u>

Council District(s)

CW

Project (33-00170) - The Residential Acoustical Treatment Program is a federal program with a City match, whereby residences located within eligible, FAA-determined noise exposure levels will be treated to reduce interior noise. Project funding is dependent on FAA grant.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
RUNWAY 12R RECONSTRUCTION							
2010 TAX NOTE, AIRPORT	18	50	0	0	0	0	68
AIRPORT IMPROVEMENT PROGRAM GRANT	53	1,600	8,085	17,505	2,979	8,938	39,160
AIRPORT PASSENGER FACILITY CHARGE	0	550	2,695	5,835	993	2,979	13,052
Total	71	2,200	10,780	23,340	3,972	11,917	52,280
Council District(s)	Project (33-00178) - This project provides for the design and reconstruction to primary Runway 12R. The project will also include new shoulders and updated lighting. This project was recommended in the Master Plan. Project funding is dependent on FAA grant.						
CW							
RUNWAY SIGNAGE & MARKING, 12L (MAGNETIC HEADING CHANGE)							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	182	0	0	0	182
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	547	0	0	0	547
Total	0	0	729	0	0	0	729
Council District(s)	Project (33-00029) - This project replaces runway signage and markings due to long-term changes to the magnetic headings of all three runways. Replacement will be implemented in phases. Project funding is dependent on FAA grant.						
CW							
SECURITY CAMERA UPGRADE							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	590	0	0	0	0	0	590
Total	590	0	0	0	0	0	590
Council District(s)	Project (33-00072) - This project replaces 90 analog security cameras in various locations in Terminal A, commercial apron and AOA perimeter with 90 digital cameras and install 10 additional digital cameras in Terminal A north and south concourse.						
CW							
SMS PILOT STUDY							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	75	0	0	0	0	0	75
AIRPORT IMPROVEMENT PROGRAM GRANT	225	0	0	0	0	0	225
Total	300	0	0	0	0	0	300
Council District(s)	Project (33-00037) - As part of an FAA pilot program, this project will develop a Safety Management Systems (SMS) program and plan for San Antonio International Airport. Anticipated benefits of the SMS plan is the application of a systematic, proactive, and well-defined safety program which allows an airport to continue to improve safety in the face of forecasted growth in air traffic activity.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

AIR TRANSPORTATION

STINSON BUILDING MODIFICATIONS

STINSON REVOLVING FUND	50	0	0	0	0	0	50
TEXAS DEPARTMENT OF TRANSPORTATION	50	0	0	0	0	0	50
Total	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>

Council District(s)
CW

Project (33-00033) - This project will remove and replace the roof on city owned Hangar 4.

STINSON FIELD SECURITY AND IT UPGRADES

STINSON REVOLVING FUND	0	0	0	0	0	2,500	2,500
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,500</u>	<u>2,500</u>

Council District(s)
CW

Project (33-00077) - This project will provide upgrades to Information Technology at Stinson Airport and airfield.

STINSON LAND ACQUISITION & UTILITIES

STINSON REVOLVING FUND	180	0	0	0	0	0	180
Total	<u>180</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>180</u>

Council District(s)
CW

Project (33-00183) - This project includes the acquisition of land for Runway 1432 at Stinson Municipal Airport.

STINSON MASTER PLAN UPDATE

STINSON REVOLVING FUND	244	0	0	0	0	0	244
Total	<u>244</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>244</u>

Council District(s)
CW

Project (33-00034) - This project updates the 2001 Airport Master Plan for Stinson Municipal Airport. This update will be used as a planning and programming tool for future capital development.

STINSON NEW AIR TRAFFIC CONTROL TOWER

STINSON REVOLVING FUND	470	1,000	0	0	0	0	1,470
TEXAS DEPARTMENT OF TRANSPORTATION	1,299	0	0	0	0	0	1,299
Total	<u>1,769</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,769</u>

Council District(s)
CW

Project (33-00010) - This project includes the site selection, design, and construction of a new air traffic control tower (ATCT) at Stinson Municipal Airport. A new ATCT will eliminate anticipated line-of-sight issues that will occur with future development.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

AIR TRANSPORTATION

STINSON PARKING LOT

STINSON REVOLVING FUND	175	0	0	0	0	0	175
Total	<u>175</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>175</u>

Council District(s)
CW

Project (33-00055) - This project will provide the lighting, bumper stops, and striping for the new parking lot to support the Stinson Municipal Airport Terminal Building.

STINSON RUNWAY 1432

STINSON REVOLVING FUND	37	313	0	0	0	0	350
TEXAS DEPARTMENT OF TRANSPORTATION	329	2,817	0	0	0	0	3,146
Total	<u>366</u>	<u>3,130</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,496</u>

Council District(s)
CW

Project (33-00060) - This project will provide for a structural overlay of the runway with lights and signs associated with ramp and taxiway, utility upgrades and easements. This project received a federal earmark.

STINSON SECURITY CAMERAS

STINSON REVOLVING FUND	150	0	0	0	0	0	150
Total	<u>150</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>150</u>

Council District(s)
CW

Project (33-00016) - This project includes the installation of security cameras and at vehicle access gates at Stinson Municipal Airport to be monitored by the communications center at San Antonio International Airport.

STORMWATER OUTFALL REPAIRS

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	480	0	0	0	0	480
Total	<u>0</u>	<u>480</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>480</u>

Council District(s)
CW

Project (33-00036) - This project repairs, replaces and installs storm water system outfall structures at both airports to include velocity dissipation control.

SUPPORT SERVICES BUILDING

UNISSUED AIRPORT REVENUE BONDS	0	0	0	1,400	9,450	3,150	14,000
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,400</u>	<u>9,450</u>	<u>3,150</u>	<u>14,000</u>

Council District(s)
CW

Project (33-00053) - This project provides for the construction of a new building to centralize Airport personnel displaced by the new terminal. The building will also house centralize IT functions and a control center to support the operational needs of the airport.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
TRANSPORTATION							
AIR TRANSPORTATION							
TAXIWAY G RECONSTRUCTION, PHASE I							
2010 TAX NOTE, AIRPORT	463	0	0	0	0	0	463
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	1,057	3,171	0	0	0	4,228
AIRPORT IMPROVEMENT PROGRAM GRANT	1,388	3,171	9,511	0	0	0	14,070
Total	<u>1,851</u>	<u>4,228</u>	<u>12,682</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>18,761</u>
Council District(s)	Project (33-00193) - The reconstruction of Taxiway G is phased to minimize construction impacts on airport operations. Phase I provides for the design and reconstruction of the southeastern section of Taxiway G, from Runway 3/21 to Taxiway A. Project is dependent upon FAA grant.						
CW							
TAXIWAY G RECONSTRUCTION, PHASE II							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	0	181	1,009	1,190
AIRPORT IMPROVEMENT PROGRAM GRANT	0	0	0	0	544	3,026	3,570
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>725</u>	<u>4,035</u>	<u>4,760</u>
Council District(s)	Project (33-00023) - The reconstruction of Taxiway G is phased to minimize construction impacts on airport operations. Phase II provides for the design and reconstruction of Taxiway G, from Taxiway A to Runway 12R/30L. Project is dependent upon FAA grant.						
CW							
TECHNOLOGY MASTER PLANNING SERVICES							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	250	0	0	200	0	0	450
Total	<u>250</u>	<u>0</u>	<u>0</u>	<u>200</u>	<u>0</u>	<u>0</u>	<u>450</u>
Council District(s)	Project (33-00058) - This project will provide IT master planning for IT projects at International and Stinson airports.						
CW							
TENANT VOIP							
AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	650	0	0	0	650
Total	<u>0</u>	<u>0</u>	<u>650</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>650</u>
Council District(s)	Project (33-00069) - Expansion of Tenant Voice over Internet Protocol (VoIP) services to tenants. This work will include design, bidding, and implementation.						
CW							
TERMINAL & AIRFIELD SECURITY							
2007 AIRPORT REVENUE BONDS	329	0	0	0	0	0	329
Total	<u>329</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>329</u>
Council District(s)	Project (33-00205) - This project includes the evaluation and upgrade of Terminal and Airfield Security Access and related Transportation Security Administration (TSA) mandates as a result of nationwide increased security requirements.						
CW							

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

AIR TRANSPORTATION

TERMINAL 2 RELOCATION

2010 TAX NOTE GENERAL AIRPORT REVENUE BONDS	4,261	0	0	0	0	0	4,261
Total	4,261	0	0	0	0	0	4,261

Council District(s)
CW

Project (33-00157) - This project includes demolition of existing Terminal 2, apron repaving and relocation of IT, tenants and staff.

TERMINAL A CAMPUS IT MODERNIZATION

2010 GENERAL AIRPORT REVENUE BONDS	2,014	0	0	0	0	0	2,014
2010 TAX NOTE, AIRPORT	2,476	0	0	0	0	0	2,476
Total	4,490	0	0	0	0	0	4,490

Council District(s)
CW

Project (33-00048) - This project will implement IT improvements for both Terminal A and initial Outside Plant Infrastructure work.

TERMINAL A CUTOVER

2010 TAX NOTE, AIRPORT	0	1,557	0	0	0	0	1,557
Total	0	1,557	0	0	0	0	1,557

Council District(s)
CW

Project (33-00056) - This project decommissions the communication rooms no longer part of the essential infrastructure for Terminal A and recables to the permanent communication rooms that were established under the Terminal A and Campus IT Modernization project.

TERMINAL A RENOVATIONS AND REFURBISHMENT

2007 GENERAL AIRPORT REVENUE BONDS	6,526	0	0	0	0	0	6,526
2010 GENERAL AIRPORT REVENUE BONDS	0	20,607	0	0	0	0	20,607
2010 TAX NOTE, AIRPORT	3,247	0	0	0	0	0	3,247
AIRPORT IMPROVEMENT & CONTINGENCY FUND	3,000	0	0	0	0	0	3,000
Total	12,773	20,607	0	0	0	0	33,380

Council District(s)
CW

Project (33-00061) - This project will fund individual projects to renovate Terminal A based on the outcome of the Comprehensive Building Assessment of Terminal A. These projects will include interior updates and landside improvements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

AIR TRANSPORTATION

WIRELESS MESH

AIRPORT IMPROVEMENT & CONTINGENCY FUND	0	0	0	2,450	0	0	2,450
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,450</u>	<u>0</u>	<u>0</u>	<u>2,450</u>

Council District(s)
CW

Project (33-00046) - The wireless mesh network will support airfields security and maintenance growth, including video surveillance, perimeter intrusion system, vehicle gates and airfield maintenance.

TOTAL AIR TRANSPORTATION

88,692	155,165	60,440	41,926	37,099	38,820	422,142
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TRANSPORTATION

STREETS

24TH STREET IMPROVEMENTS (OUR LADY OF THE LAKE UNIVERSITY)

2007 GO STREET IMPROVEMENT BOND-A	400	0	0	0	0	0	400
2010 ISSUED CERTIFICATES OF OBLIGATION	1,375	0	0	0	0	0	1,375
CIED FUND	25	0	0	0	0	0	25
OLLU CONTRIBUTION	170	0	0	0	0	0	170
Total	<u>1,970</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,970</u>

Council District(s)
5

Project (23-01196) - Reconstruction of 24th Street from the bridge on Elmendorf Lake to San Luis Street, including medians, sidewalks, bike facilities and necessary drainage improvements.

36TH STREET EXTENSION THROUGH KELLY USA

2007 GO STREET IMPROVEMENT BOND	2,434	66	0	0	0	0	2,500
FEDERAL ECONOMIC STIMULUS PROJECT	1,500	0	0	0	0	0	1,500
TEXAS DEPARTMENT OF TRANSPORTATION	4,484	246	0	0	0	0	4,730
Total	<u>8,418</u>	<u>312</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,730</u>

Council District(s)
4

Project (40-00001) - Extension of 36th Street 1.9 miles to link Port Authority of San Antonio to major thoroughfares, providing ingress and egress to and from Port Authority of San Antonio.

36TH STREET RECONSTRUCTION (US 90 TO KELLY AFB ENTRANCE)

2008 ISSUED CERTIFICATES OF OBLIGATION	1,005	0	0	0	0	0	1,005
FEDERAL ECONOMIC STIMULUS PROJECT	2,513	0	0	0	0	0	2,513
TEXAS DEPARTMENT OF TRANSPORTATION	88	0	0	0	0	0	88
Total	<u>3,606</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,606</u>

Council District(s)
5

Project (23-00839) - This project will provide the City's share to widen the primary access roadway to Port San Antonio with curbs, sidewalks, drainage and includes engineering, right-of-way, and utility relocation.

TRANSPORTATION

STREETS

ATD - FY 2012 BIKE FACILITIES/POSTS/RACKS

ADVANCED TRANSPORTATION DISTRICT	950	0	0	0	0	0	950
Total	<u>950</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>950</u>

Council District(s)
CW

Project (23-01293) - This project will improve bicycling safety by adding designated lanes and facilities.

ATD - FY 2012 INTERSECTION IMPROVEMENTS

ADVANCED TRANSPORTATION DISTRICT	1,330	0	0	0	0	0	1,330
Total	<u>1,330</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,330</u>

Council District(s)
CW

Project (23-01297) - This project will install or modify intersections on city streets to improve transportation mobility, to include turn lanes, deceleration/acceleration lanes, medians and pavement markings.

ATD - FY 2012 SCHOOL CROSSWALK BEACON CHALLENGE

ADVANCED TRANSPORTATION DISTRICT	30	0	0	0	0	0	30
Total	<u>30</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>30</u>

Council District(s)
CW

Project (23-01295) - This project will match programs with ISD's to fund 50% for school flashers at existing zones or to upgrade the mast arm mounted at warranted locations and/or install flashing beacons.

ATD - FY 2012 SCHOOL FLASHER COMMUNICATIONS UPGRADE

ADVANCED TRANSPORTATION DISTRICT	400	0	0	0	0	0	400
Total	<u>400</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>400</u>

Council District(s)
CW

Project (23-01300) - This project will provide for the installation of communication equipment in order to facilitate full two-way communication with each individual school flasher using the city's existing communication network.

ATD - FY 2012 SCHOOL ZONE PAVEMENT MARKING UPGRADE

ADVANCED TRANSPORTATION DISTRICT	50	0	0	0	0	0	50
Total	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>

Council District(s)
CW

Project (23-01294) - This project will replace current water base painted pavement markings, which have a short life span, with more durable and visible thermoplastic markings.

ATD - FY 2012 SIDEWALKS

ADVANCED TRANSPORTATION DISTRICT	5,900	0	0	0	0	0	5,900
Total	<u>5,900</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,900</u>

Council District(s)
CW

Project (23-01296) - This project will provide for the installation or repair of sidewalks based on the assessment made utilizing the sidewalk gap analysis & tracking program.

TRANSPORTATION

STREETS

ATD - FY 2012 TRAFFIC SIGNAL DETECTION

ADVANCED TRANSPORTATION DISTRICT	500	0	0	0	0	0	500
Total	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Council District(s)
CW

Project (23-01298) - This project will utilize technological equipment at a traffic signal to detect the presence of a vehicle waiting at a red light.

ATD - FY 2012 UNINTERRUPTIBLE POWER SUPPLIES

ADVANCED TRANSPORTATION DISTRICT	60	0	0	0	0	0	60
Total	<u>60</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>60</u>

Council District(s)
CW

Project (23-01299) - This project will provide backup battery for traffic signals that is activated if a loss of power occurs, i.e., during a severe storm. This keeps the signals operating normally for four to five hours without an external power.

ATD-FY2012 AUDIBLE COUNTDOWN PEDESTRIAN

ADVANCED TRANSPORTATION DISTRICT	100	0	0	0	0	0	100
Total	<u>100</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>100</u>

Council District(s)
CW

Project (23-01292) - This project will provide voice indication for improved safety of sight impaired pedestrians at crosswalks. Audibly indicates location of activation button and when the desired crossing has been given a green signal.

ATD-INTERSECTION IMPROVEMENTS

ADVANCED TRANSPORTATION DISTRICT	546	0	0	0	0	0	546
Total	<u>546</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>546</u>

Council District(s)
CW

Project (23-00990) - This project will install or modify intersections on city streets to improve transportation mobility, to include turn lanes, deceleration/acceleration lanes, medians and pavement markings.

ATD-SIDEWALKS

ADVANCED TRANSPORTATION DISTRICT	2,120	0	0	0	0	0	2,120
Total	<u>2,120</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,120</u>

Council District(s)
CW

Project (23-01086) - This project will provide for the installation or repair of sidewalks based on the assessment made utilizing the sidewalk gap analysis & tracking program.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
TRANSPORTATION							
STREETS							
ATD-TRAFFIC SYSTEM MODERNIZATION/SYNCHRONIZATION							
ADVANCED TRANSPORTATION DISTRICT	1,449	0	0	0	0	0	1,449
SELF SUPPORTING CERTIFICATES OF OBLIGATION	5,886	0	0	0	0	0	5,886
Total	7,335	0	0	0	0	0	7,335
Council District(s)	Project (23-01085) - Comprehensive Communications Network - Provides a Citywide communications network using fiber optic and wireless communications to link all traffic signal devices. Traffic Signal Control System Upgrade - 2070 Traffic Signal Controller Conversion) Traffic Signal Coordination - Traffic flow will be optimized by coordinating signals along arterials to facilitate movement of the greatest number of vehicles through each group of signals with minimum delay.						
CW							
ATD-VIDEO IMAGING VIDEO DETECTION SYSTEM							
ADVANCED TRANSPORTATION DISTRICT	165	0	0	0	0	0	165
Total	165	0	0	0	0	0	165
Council District(s)	Project (23-00082) - This project will utilize camera systems at a traffic signal to detect the presence of a vehicle waiting at a red light.						
CW							
AUSTIN RAIL LINE QUIET ZONE							
2007 GO STREET IMPROVEMENT BOND-A	333	0	0	0	0	0	333
Total	333	0	0	0	0	0	333
Council District(s)	Project (40-00259) - This project will allow for the creation of a quiet zone along the Austin Rail Line.						
10							
BABCOCK RD (PRUE RD TO HOLLYHOCK)							
2007 GO STREET IMPROVEMENT BOND	101	0	0	0	0	0	101
Total	101	0	0	0	0	0	101
Council District(s)	Project (40-00003) - Reconstructs street with sidewalks, drainage, driveway approaches and necessary traffic signal modifications.						
7 8							
BLANCO RD (HILDEBRAND TO JACKSON KELLER)							
2007 GO STREET IMPROVEMENT BOND	5,017	4,514	3,031	0	0	0	12,562
Total	5,017	4,514	3,031	0	0	0	12,562
Council District(s)	Project (40-00004) - Reconstructs and widens Blanco Road, with curbs, sidewalks, driveway approaches, turn lanes at major intersections, and necessary drainage and traffic signal improvements.						
1							

TRANSPORTATION

STREETS

BROOKS-NEW BRAUNFELS EXTENSION

2010 ISSUED CERTIFICATES OF OBLIGATION	8,683	0	0	0	0	0	8,683
Total	<u>8,683</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,683</u>

Council District(s)
3

Project (40-00182) - Continues construction of S. New Braunfels from Research Plaza to southern boundary of Brooks City Base. Brooks City Base will manage design and construction.

BULVERDE RD (LOOP 1604 TO EVANS RD)

2007 GO STREET IMPROVEMENT BOND	11,698	6,855	0	0	0	0	18,553
2007 GO STREET IMPROVEMENT BOND-A	1,000	0	0	0	0	0	1,000
Total	<u>12,698</u>	<u>6,855</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>19,553</u>

Council District(s)
9 10

Project (40-00005) - This project reconstructs and widens Bulverde Rd. with curbs, sidewalks, driveway approaches, necessary signal modifications/improvements and drainage. The project also includes the installation of bike facilities.

BULVERDE RD (LOOP 1604 TO REDLAND RD)

2007 GO STREET IMPROVEMENT BOND-A	1,200	0	0	0	0	0	1,200
Total	<u>1,200</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,200</u>

Council District(s)
10

Project (40-00258) - This project will allow for the reconfiguration for intersection of Bulverde Rd. south of 1604 and reconstruction of road to Redland Rd.

CALLAGHAN (BANDERA TO INGRAM)

2003 STORM WATER REVENUE BOND	0	1	68	0	0	0	69
2006 CERTIFICATES OF OBLIGATION	68	67	0	0	0	0	135
Total	<u>68</u>	<u>68</u>	<u>68</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>204</u>

Council District(s)
7

Project (23-03251) - This project is to reconstruct and widen Callaghan Road to four lanes with continuous left turn lanes. The project includes drainage, curbs, bridges, and sidewalks. Also a roundabout is provided at Thunder Drive.

CALLAGHAN RD (CULEBRA TO COMMERCE)

2007 GO STREET IMPROVEMENT BOND	8,670	0	0	0	0	0	8,670
Total	<u>8,670</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>8,670</u>

Council District(s)
6 7

Project (40-00007) - Reconstructs and widens Callaghan Road with curbs, sidewalks, driveway approaches, and necessary traffic signal improvements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

STREETS

CD6 STREET AND SIDEWALK IMPROVEMENTS

2008 ISSUED CERTIFICATES OF OBLIGATION	50	0	0	0	0	0	50
Total	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>50</u>

Council District(s)
6

Project (23-01260) - Sidewalks on the north side of Joe Newton from Mabe to Meadow Lawn. The scope includes sidewalks, curbs, and drain boxes.

CD9 NEIGHBORHOOD STREETS AND SIDEWALKS

2009 ISSUED TAX NOTES	500	0	0	0	0	0	500
Total	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Council District(s)
9

Project (23-01265) - Street maintenance work and sidewalk work in various areas of District 9.

CITY-WIDE BRIDGE REPLACEMENT (TXDOT)

2007 GO STREET IMPROVEMENT BOND	13,234	0	0	0	0	0	13,234
Total	<u>13,234</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>13,234</u>

Council District(s)
CW

Project (40-00008) - The City Wide Bridge Replacement Project is intended to replace City owned bridge structures rated as deficient either due to compromised structural integrity, insufficient drainage capacity with inadequate traffic provisions, or a combination. Six bridges were elected for the City Wide Bridge Replacement Project: the Houston St. Bridge over Salado Creek, Rittiman Rd. Bridge over Salado Creek, Laredo Bridge over Alazan Creek, W.W. White bridge class culvert at Rosillo Creek, Weidner Bridge class culvert at Beitel Creek and Lookout Bridge class culvert at creek draw.

COUNCIL DISTRICT 1 INFRASTRUCTURE IMPROVEMENTS

UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Council District(s)
1

Project (40-00275) - This project will support infrastructure improvements throughout Council District 1.

COUNCIL DISTRICT 10 INFRASTRUCTURE IMPROVEMENTS

UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Council District(s)
10

Project (40-00281) - This project will support infrastructure improvements throughout Council District 10.

TRANSPORTATION

STREETS

COUNCIL DISTRICT 4 INFRASTRUCTURE IMPROVEMENTS

UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Council District(s)
4

Project (40-00276) - This project will support infrastructure improvements throughout Council District 4.

COUNCIL DISTRICT 6 INFRASTRUCTURE IMPROVEMENTS

UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Council District(s)
6

Project (40-00277) - This project will support infrastructure improvements throughout Council District 6.

COUNCIL DISTRICT 7 INFRASTRUCTURE IMPROVEMENTS

UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Council District(s)
7

Project (40-00278) - This project will support infrastructure improvements throughout Council District 7.

COUNCIL DISTRICT 8 INFRASTRUCTURE IMPROVEMENTS

UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Council District(s)
8

Project (40-00279) - This project will support infrastructure improvements throughout Council District 8.

COUNCIL DISTRICT 9 INFRASTRUCTURE IMPROVEMENTS

UNISSUED CERTIFICATES OF OBLIGATION	500	0	0	0	0	0	500
Total	<u>500</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>500</u>

Council District(s)
9

Project (40-00280) - This project will support infrastructure improvements throughout Council District 9.

CREIGHTON STREET IMPROVEMENTS

2007 GO STREET IMPROVEMENT BOND-A	833	0	0	0	0	0	833
Total	<u>833</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>833</u>

Council District(s)
5

Project (40-00252) - This project will allow for the full street construction including sidewalks and ADA compliant wheel chair ramps from Southcross to Quintana.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

STREETS

CROSSWALK FLASHING BEACONS

FEDERAL ECONOMIC STIMULUS PROJECT	132	0	0	0	0	0	132
Total	132	0	0	0	0	0	132

Council District(s)
CW

Project (23-01243) - This Project will provide for the installation of flashing beacons at crosswalks to create a pedestrian safe environment that encourages walking.

DEZAVALA, PHASE I (BABCOCK TO COGBURN)

2007 GO STREET IMPROVEMENT BOND	5,583	400	0	0	0	0	5,983
Total	5,583	400	0	0	0	0	5,983

Council District(s)
8

Project (40-00009) - Reconstructs and widens DeZavala Road from two to five lanes, along with the construction of curbs, sidewalks, driveway approaches, and necessary drainage and traffic signal improvements.

DISTRICT 5 QUIET ZONES

2007 GO STREET IMPROVEMENT BOND-A	433	0	0	0	0	0	433
Total	433	0	0	0	0	0	433

Council District(s)
5

Project (40-00251) - This project will allow for the creation of a quiet zone near the Lone Star Brewery.

DOWNTOWN CIRCULATION STUDY

2007 GO STREET IMPROVEMENT BOND-A	833	0	0	0	0	0	833
Total	833	0	0	0	0	0	833

Council District(s)
1

Project (40-00261) - Downtown pedestrian, bicycle and vehicle circulation study.

**DOWNTOWN TRANSPORTATION
INFRASTRUCTURE IMPROVEMENTS**

2007 GO STREET IMPROVEMENT BOND	4,979	0	0	0	0	0	4,979
Total	4,979	0	0	0	0	0	4,979

Council District(s)
1

Project (40-00013) - Construct and/or reconstruct sidewalks, driveway approaches, curbs and wheelchair ramps; repair street brick pavers; and install wayfinders, lighted street signs and other pedestrian, street and traffic signal improvements as needed.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

STREETS

EASTSIDE INFRASTRUCTURE IMPROVEMENTS

2009 TAX NOTES	300	0	0	0	0	0	300
HOME INVESTMENT PARTNERSHIP GRANT	250	0	0	0	0	0	250
UNISSUED CERTIFICATES OF OBLIGATION	450	0	0	0	0	0	450
Total	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Council District(s)
2

Project (40-00267) - This project will support infrastructure improvements up to \$750,000 and will also provide \$250,000 for acquisition, new construction, and/or rehabilitation of affordable housing and rental properties for low and moderate-income families and individuals.

ESPADA INFRASTRUCTURE IMPROVEMENTS

2007 GO STREET IMPROVEMENT BOND-A	1,050	0	0	0	0	0	1,050
UNISSUED CERTIFICATES OF OBLIGATION	425	0	0	0	0	0	425
Total	<u>1,475</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,475</u>

Council District(s)
3

Project (40-00246) - This project will reconstruct and widen Espada Road from IH 410 to Ashley Road including sidewalks, driveway approaches, bike lanes and drainage improvements. Current funding is for design only.

FORT SAM TRANSPORTATION PROJECTS

2007 GO STREET IMPROVEMENT BOND	3,202	0	0	0	0	0	3,202
Total	<u>3,202</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,202</u>

Council District(s)
2 9

Project (40-00015) - The project includes widening at Winans Gate to two outbound lanes and a left turn lane and the addition of a left turn lane off Harry Wurzbach; at Burr Rd. remove channelized right turn, add left turn lane on Burr Rd. and add left turn lane off of Harry Wurzbach; on Wurzbach at Rittiman Rd. widen to add northbound and southbound lanes and extend storage of southbound left turn lane and extend storage of northbound right turn lane; on Rittiman at Wurzbach extend storage of westbound right and left turn lanes.

FREDERICKSBURG RD CONGESTION MITIGATION

2007 GO STREET IMPROVEMENT BOND	6,700	266	0	0	0	0	6,966
Total	<u>6,700</u>	<u>266</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,966</u>

Council District(s)
1 7

Project (40-00016) - Address congestion between the downtown business district and the South Texas Medical Center through performance of a detailed traffic analysis and requisite operational improvements (including traffic signal system upgrades, intersection geometric improvements and communication network improvements) and hike and bike amenities.

GUADALUPE CULTURAL ARTS CENTER STREET

2007 GO STREET IMPROVEMENT BOND-A	500	1,000	0	0	0	0	1,500
Total	<u>500</u>	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,500</u>

Council District(s)
1

Project (40-00262) - This project will provide improvements to the Guadalupe Cultural Arts Center street and sidewalks.

TRANSPORTATION

STREETS

HAUSMAN ROAD IMPROVEMENTS

2007 GO STREET IMPROVEMENT BOND-A	1,100	560	0	0	0	0	1,660
Total	<u>1,100</u>	<u>560</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,660</u>

Council District(s)
8

Project (40-00256) - This project will reconstruct and widen Hausman Road from Loop 1604 to IH 10. The project includes drainage, sidewalks, driveway approaches and traffic signal upgrades. Current funding is for design only

HEMISFAIR PARK STREET IMPROVEMENTS

2007 GO STREET IMPROVEMENT BOND-A	2,000	7,822	7,823	0	0	0	17,645
Total	<u>2,000</u>	<u>7,822</u>	<u>7,823</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>17,645</u>

Council District(s)
1

Project (40-00263) - This project will provide for streets and drainage improvements associated with HemisFair Park.

HOUSTON ST-AT&T PARKWAY E.TO IH10

2007 GO STREET IMPROVEMENT BOND	831	514	0	0	0	0	1,345
TEXAS DEPARTMENT OF TRANSPORTATION	3,322	1,718	0	0	0	0	5,040
Total	<u>4,153</u>	<u>2,232</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>6,385</u>

Council District(s)
2

Project (40-00212) - This project will reconstruct Houston Street to four lanes, including curbs, sidewalks, and necessary drainage. The project will upgrade traffic signals and reversible lane technology (ITS System) to allow increase traffic flow during major sporting events. This project includes the reconstruction of the Salado Creek Bridge as a part of the Citywide Bridge Replacement Program.

HUNT LANE (INGRAM TO POTRANCO)

2007 GO STREET IMPROVEMENT BOND	5,492	0	0	0	0	0	5,492
Total	<u>5,492</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,492</u>

Council District(s)
4 6

Project (40-00018) - Reconstruct and widen Hunt Lane to four lanes, with a shared use path, sidewalks, curbs, driveway approaches, and necessary drainage and traffic signal improvements.

JONES MALTSBERGER (REDLAND TO THOUSAND OAKS)

2007 GO STREET IMPROVEMENT BOND	7,162	0	0	0	0	0	7,162
Total	<u>7,162</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>7,162</u>

Council District(s)
10

Project (40-00019) - Reconstruct and widen Jones Maltberger to five lanes with curbs, sidewalks, driveway approaches, and necessary drainage. Project includes construction of a bridge to eliminate a low water crossing.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

STREETS

KELLY USA

2003 GO STREETS AND PEDESTRIAN IMPROVEMENT BOND	1,572	0	0	0	0	0	1,572
Total	<u>1,572</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,572</u>

Council District(s)
4 5

Project (23-00184) - This project will provide for infrastructure improvements in accordance with Kelly USA Master Plan.

LARKSPUR AREA STREETS RECON. & SIDEWALKS

COMMUNITY DEVELOPMENT BLOCK GRANT	269	0	0	0	0	0	269
Total	<u>269</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>269</u>

Council District(s)
9

Project (23-01251) - Reconstruct streets with curb, sidewalks and driveway approaches within the Larkspur Area streets, such as Baltic from Silver Oaks to Anchor, Baywood from Silver Oaks to Anchor and others.

LORD ROAD DESIGN

2007 GO STREET IMPROVEMENT BOND-A	1,291	0	0	0	0	0	1,291
Total	<u>1,291</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,291</u>

Council District(s)
2

Project (40-00243) - This project will provide funds for the study and design of improvements to Lord Road, including the possible widening and extension to Loop 410.

MARBACH ROAD, PH II A

2007 GO STREET IMPROVEMENT BOND	4,614	600	0	0	0	0	5,214
Total	<u>4,614</u>	<u>600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,214</u>

Council District(s)
6

Project (40-00020) - Funds will be used to provide the street component to the Marbach Phase II A (Military to west of Rawhide) Drainage project.

MEDICAL AT FREDERICKSBURG

2007 GO STREET IMPROVEMENT BOND	4,554	0	0	0	0	0	4,554
Total	<u>4,554</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,554</u>

Council District(s)
8

Project (23-00854) - This project will construct grade separation of Medical Dr. under Fredericksburg Rd. Project includes signal modifications, curbs, sidewalks, necessary drainage and access lanes from Medical to Fredericksburg. MPO Program.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

STREETS

MEDICAL CENTER INFRASTRUCTURE AND FACILITIES

2008 ISSUED CERTIFICATES OF OBLIGATION	861	0	0	0	0	0	861
2010 ISSUED CERTIFICATES OF OBLIGATION	1,100	0	0	0	0	0	1,100
2011 CERTIFICATES OF OBLIGATION	1,500	0	0	0	0	0	1,500
UNISSUED CERTIFICATES OF OBLIGATION	275	0	0	0	0	0	275
Total	3,736	0	0	0	0	0	3,736

Council District(s)

8

Project (23-00218) - Reconstruct intersections and provides for facility improvements within Medical Center. City has allocated, at a minimum, \$1.1 M annual in funding to match any contributions made by Medical Center Alliance.

MEDICAL CENTER INTERSECTION IMPROVEMENTS

2007 GO STREET IMPROVEMENT BOND	2,859	0	0	0	0	0	2,859
Total	2,859	0	0	0	0	0	2,859

Council District(s)

8

Project (40-00022) - Improve intersections at the following locations: Medical Drive at Babcock; Ewing Halsell at Wurzbach; Hamilton Wolfe at Floyd Curl; and Ewing Halsell at Sid Katz. The total cost for this project is currently estimated to be \$25 million, with the City's share expected to equal approximately 68% of this total.

MEDINA BASE RD, PHASE I (LOOP 410)

2007 GO STREET IMPROVEMENT BOND	4,600	0	0	0	0	0	4,600
Total	4,600	0	0	0	0	0	4,600

Council District(s)

4

Project (40-00023) - Design and reconstruct to available funds Medina Base Road from Loop 410 to Five Palms. Project design allows for widening of the roadway to a 5-lane section, sidewalks, driveway approaches, bicycle facilities, and necessary drainage and traffic signal improvements.

MISSION TRAILS IV

2008 ISSUED CERTIFICATES OF OBLIGATION	275	0	0	0	0	0	275
2010 ISSUED CERTIFICATES OF OBLIGATION	125	0	0	0	0	0	125
2011 CERTIFICATES OF OBLIGATION	300	0	0	0	0	0	300
Total	700	0	0	0	0	0	700

Council District(s)

1 3

Project (23-00789) - Construct street and drainage improvements and enhancements on Mission from Mitchell to Roosevelt and on Roosevelt from Mission to St. Mary's. Also enhancements on Alamo from Durango to Alamo Plaza.

MISSION TRAILS V

2010 ISSUED CERTIFICATES OF OBLIGATION	37	0	0	0	0	0	37
Total	37	0	0	0	0	0	37

Council District(s)

1 3

Project (23-00790) - This project will provide the City Match to construct Mission Trails V MPO Program. This project provides for signage and delineation features for the entire length of the project from the Alamo to Mission Espada.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

STREETS

N. HEIN (W.W. WHITE-W. HEIN) AND W. HEIN

2007 GO STREET IMPROVEMENT BOND	600	0	0	0	0	0	600
Total	<u>600</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>600</u>

Council District(s)
2

Project (40-00025) - Reconstruct N. Hein from W. W. White to W. Hein and W. Hein from Rice to N. Hein, with curbs, sidewalks, driveway approaches and necessary drainage improvements.

NEW BRAUNFELS INFRASTRUCTURE PROJECT, PHASE I THROUGH V

2008 ISSUED CERTIFICATES OF OBLIGATION	2,346	0	0	0	0	0	2,346
Total	<u>2,346</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,346</u>

Council District(s)
3

Project (61-00100) - This is a five phase project which will extend South New Braunfels from Southeast Military Drive to Loop 410 through Brooks City Base.

NEW BRAUNFELS/NACOGDOCHES INTERSECTION

2007 GO STREET IMPROVEMENT BOND	1,336	0	0	0	0	0	1,336
Total	<u>1,336</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,336</u>

Council District(s)
9 10

Project (40-00026) - Reconstruct the intersection at N. New Braunfels and Nacogdoches. The project includes the widening of N. New Braunfels, with curbs, sidewalks, and driveway approaches to align with existing street.

NOBLEWOOD DR. STREET EXPANSION

2006 CERTIFICATES OF OBLIGATION	275	0	0	0	0	0	275
2007 GO STREET IMPROVEMENT BOND-A	1,000	0	0	0	0	0	1,000
Total	<u>1,275</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,275</u>

Council District(s)
2

Project (23-01259) - Reconstruction of Noblewood Dr. from E. Houston to Tamarak Dr. and also includes approximately 150 ft of street extension of Noblewood Dr. South of Tamarak Dr. to the proposed Wheatly Heights Sports Complex. Proposed reconstruction will include street widening from existing two lane to four lane street with median and center turn lane. New curb, sidewalk and driveways will also be constructed as a part of the improvement. Also includes, an entrance enhancement as a gateway for the proposed sports complex.

NORTH CENTRAL ARTERIAL STREET IMPROVEMENTS

2007 ISSUED CERTIFICATES OF OBLIGATION	798	0	0	0	0	0	798
Total	<u>798</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>798</u>

Council District(s)
CW

Project (23-01109) - This project will provide for streets and pedestrian enhancements in Arterial Streets in the North Central Area.

TRANSPORTATION

STREETS

OCTAVIA #63, PHASE II

2007 GO STREET IMPROVEMENT BOND	471	0	0	0	0	0	471
Total	<u>471</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>471</u>

Council District(s)
5

Project (40-00028) - Reconstruct streets with new underground drainage systems, curbs, sidewalks and driveway approaches in the area bounded by South Flores, West Hart Avenue/Weinberg/Chalmers Avenue, IH-35 South and Gladstone Street/Tommins Avenue. The streets included within the bounded area include: Rochambeau St, Boris St, Horton Pl, Weinberg Ave, Stanley, Pleasanton Rd, Gladstone Ave, Kaine St, Tommins Ave, Malar, Unity Ct, Division Ave, Hart Ave, Ranmar Ave, and Chalmers Ave.

PEDESTRIAN SIGNALS IMPROVEMENTS

FEDERAL ECONOMIC STIMULUS PROJECT	292	0	0	0	0	0	292
Total	<u>292</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>292</u>

Council District(s)
CW

Project (23-01244) - This Project will provide dedicated signal indicators to create a pedestrian safe environment that encourages walking.

PRUE RD (COUNTRY DAWN TO AUTUMN BLUFF)

2007 GO STREET IMPROVEMENT BOND	4,067	0	0	0	0	0	4,067
Total	<u>4,067</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>4,067</u>

Council District(s)
7 8

Project (40-00030) - Widen Prue Road to four lanes with a raised median. Project includes installation of an additional bridge for crossing at Leon Creek.

RAMSEY SIDEWALKS

COMMUNITY DEVELOPMENT BLOCK GRANT	86	0	0	0	0	0	86
Total	<u>86</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>86</u>

Council District(s)
9

Project (23-01246) - Install curb and sidewalks on Ramsey from Isom to San Pedro where needed. Scope of the project will be executed up to the funds available.

REDLAND ROAD IMPROVEMENTS AT 1604

2007 GO STREET IMPROVEMENT BOND-A	333	0	0	0	0	0	333
Total	<u>333</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>333</u>

Council District(s)
10

Project (40-00260) - This project will allow for the construction of a right turn lane approximately 200-linear feet from intersection on the Southside of Loop 1604.

REED RD (CULEBRA TO MILITARY)

2007 GO STREET IMPROVEMENT BOND	5,137	0	0	0	0	0	5,137
Total	<u>5,137</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>5,137</u>

Council District(s)
6

Project (40-00032) - Reconstruct and widen roadway to three lanes, with bicycle lanes, curbs, sidewalks, driveway approaches, and necessary drainage and traffic signal improvements.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
TRANSPORTATION							
STREETS							
RIVAS (GEN. MCMULLEN TO ROSABELL)							
2007 GO STREET IMPROVEMENT BOND	819	0	0	0	0	0	819
Total	<u>819</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>819</u>
Council District(s)	Project (40-00033) - Reconstruct Rivas from Gen. McMullen to Rosabell, with curbs, sidewalks, driveway approaches, and necessary drainage and signal improvements.						
5							
SALADO CREEK BICYCLE PATHS							
2004 ISSUED CERTIFICATES OF OBLIGATION	209	0	0	0	0	0	209
Total	<u>209</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>209</u>
Council District(s)	Project (23-00943) - This project will construct bike paths from Wetmore to Blanco Road.						
9							
SHAENFIELD ROAD & BRIDGE							
2007 GO STREET IMPROVEMENT BOND-A	1,667	0	0	0	0	0	1,667
Total	<u>1,667</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,667</u>
Council District(s)	Project (40-00253) - City contribution toward the developer extending Shaenfield Rd. approximately 2000 feet inside Loop 1604 and constructing a bridge over Helotes Creek.						
6							
SIDEWALK IMPROVEMENTS							
FEDERAL ECONOMIC STIMULUS PROJECT	242	0	0	0	0	0	242
Total	<u>242</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>242</u>
Council District(s)	Project (23-01245) - This project will provide for the installation and repair of sidewalks to create a pedestrian - safe environment that encourages walking.						
CW							
ST. MARY'S STREET SIDEWALK IMPROVEMENTS							
2006 CERTIFICATES OF OBLIGATION	873	0	0	0	0	0	873
Total	<u>873</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>873</u>
Council District(s)	Project (23-01264) - Sidewalks improvements on St. Mary's Street around the Southwest School of Arts and Crafts.						
1							
TEXAS A&M CAMPUS INFRASTRUCTURE							
2008 ISSUED CERTIFICATES OF OBLIGATION	2,089	0	0	0	0	0	2,089
Total	<u>2,089</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,089</u>
Council District(s)	Project (40-00164) - This project will provide for the acquisition of land necessary for the Texas A&M Campus located in southern San Antonio and will construct the north south connector from Loop 410 to the future campus and the east west connectors.						
3							

TRANSPORTATION

STREETS

TEZEL ROAD INTERSECTION IMPROVEMENTS

2007 GO STREET IMPROVEMENT BOND-A	500	800	0	0	0	0	1,300
Total	<u>500</u>	<u>800</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,300</u>

Council District(s)
7

Project (40-00254) - This project will allow for the upgrade of traffic signals at the Guilbeau intersection and add dedicated turn lanes as necessary. Includes pedestrian accessibility improvements.

THOUSAND OAKS AT QUARRY PARK

2007 GO STREET IMPROVEMENT BOND-A	625	0	0	0	0	0	625
Total	<u>625</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>625</u>

Council District(s)
10

Project (40-00257) - This project will improve intersection of Thousand Oaks at Quarry Park to include turn lanes, traffic signal improvements and drainage improvements.

TRAFFIC CALMING MEASURES

FEDERAL ECONOMIC STIMULUS PROJECT	255	0	0	0	0	0	255
Total	<u>255</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>255</u>

Council District(s)
CW

Project (23-01242) - This Project will provide for the installation of speed humps, median island, curb extension and other traffic calming measures to create a pedestrian safe environment that encourages walking.

WALTERS ST IH-35 N TO FORT SAM MAIN GATE

2007 GO STREET IMPROVEMENT BOND	1,749	0	0	0	0	0	1,749
TEXAS DEPARTMENT OF TRANSPORTATION	1,915	0	0	0	0	0	1,915
Total	<u>3,664</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,664</u>

Council District(s)
2

Project (40-00042) - Reconstruct and widen existing roadway to a proposed six lane roadway, with sidewalks, driveway approaches, bike lanes, turn lanes at major intersections, a raised median, and necessary drainage and traffic signal improvements. Project includes the purchase of right-of way as required. The total cost for this project is currently estimated to be \$13.6 million, with the City's share expected to equal approximately 29% of this total.

WAR CLOUD

HOUSING & URBAN DEVELOPMENT 108 LOAN PROGRAM	2,000	0	0	0	0	0	2,000
Total	<u>2,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000</u>

Council District(s)
4

Project (23-03265) - This project will eliminate a low water crossing at Indian Creek and provide for street reconstruction, new sidewalks and curbs from Running Horse to Rain Dance.

FUNCTION/PROGRAM/PROJ./REV./SCOPE	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	TOTAL
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TRANSPORTATION

STREETS

WESTSIDE INFRASTRUCTURE IMPROVEMENTS

2009 TAX NOTES	300	0	0	0	0	0	300
HOME INVESTMENT PARTNERSHIP GRANT	250	0	0	0	0	0	250
UNISSUED CERTIFICATES OF OBLIGATION	450	0	0	0	0	0	450
Total	<u>1,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,000</u>

Council District(s)
5

Project (40-00270) - This project will support infrastructure improvements as part of the Westside Initiative.

WURZBACH PARKWAY / ARTERIAL CONNECTOR

2007 GO STREET IMPROVEMENT BOND	9,977	0	0	0	0	0	9,977
Total	<u>9,977</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>9,977</u>

Council District(s)
CW

Project (40-00043) - Improve connectivity between IH-35 and the South Texas Medical Center. Funding will provide for a detailed traffic analysis and requisite operational improvements (including traffic signal system upgrades, intersection geometric improvements and communication network improvements) and hike and bike amenities. MPO Program.

ZARZAMORA ROAD INTERSECTION IMPROVEMENTS

2007 GO STREET IMPROVEMENT BOND-A	1,167	0	0	0	0	0	1,167
Total	<u>1,167</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>1,167</u>

Council District(s)
5

Project (40-00250) - This project will allow for the upgrade of traffic signals at the intersections at Brady, Cervalo & Guadalupe, and add dedicated turn lanes as necessary. Includes pedestrian accessibility improvements.

TOTAL STREETS	199,171	25,429	10,922	0	0	0	235,522
TOTAL TRANSPORTATION	287,863	180,594	71,362	41,926	37,099	38,820	657,664
GRAND TOTAL	565,474	221,863	83,115	49,538	47,423	66,959	1,034,372



Debt Management Plan

DEBT MANAGEMENT PLAN

OVERVIEW

The City issues debt for the purpose of financing long-term infrastructure capital improvements and short-term projects. Some of these projects have multiple sources of funding which include debt financing. Infrastructure, as referred to by the City, means economic externalities essentially required to be provided by government to support a community's basic human needs, economic activity, safety, education, and quality of life. Types of debt issued by the City include ad valorem tax-supported bonds, tax notes, certificates of obligation, and revenue bonds. Tax notes and certificates of obligation are typically secured by a pledge of revenues and/or ad valorem taxes, do not require voter approval, and are issued for programs that support the City's major infrastructure facilities and certain of its revenue-producing facilities. Revenue bonds are utilized to finance long-term capital improvements for proprietary enterprise and self-supporting operations. Currently, revenue bonds have provided the financing required for improvements to the City's Airport System, the City's Municipal Drainage Utility System ("Stormwater System"), and the Henry B. Gonzalez Convention Center.

The long-term infrastructure financing process commences with the identification of major projects throughout the City to be financed with debt. These City-wide projects typically involve health and public safety, street improvements, drainage, flood control, construction and improvements to municipal facilities, as well as quality of life enhancements related to libraries and municipal parks. Major projects that are financed with ad valorem tax-supported bonds are presented to the electorate for approval. Upon voter approval, the City is authorized to issue ad valorem tax-supported bonds to finance the approved projects. Bond elections are held as needs of the community are ascertained. The short-term financing process includes interim financing and various projects. Revenue bonds do not require an election and are sold as needed for construction, expansion, and/or renovation of facilities in amounts that are in compliance with revenue bond covenants. The process for any debt issuance begins with the budget process and planned improvements to be made during the ensuing fiscal year.

Utilization of comprehensive financial analysis and computer modeling in the City's ad valorem Debt Management Plan incorporates numerous variables such as sensitivity to interest rates, changes in assessed values, annexations, current ad valorem tax collection rates, self-supporting debt, and fund balances. The analytical modeling and effective debt management has enabled the City to maximize efficiencies through refundings and debt structuring. Strict adherence to conservative financial management has allowed the City to meet its financing needs while at the same time maintaining its strong ratings. The City is rated "AAA", "Aaa", and "AAA" by Standard & Poor's Ratings Services, a Standard & Poor's Financial Services LLC business ("S&P"), Moody's Investors Service, Inc. ("Moody's"), and Fitch Ratings ("Fitch"), respectively.

DEBT AUTHORIZATION

- GENERAL OBLIGATION BONDS

The City is authorized to issue bonds payable from ad valorem taxes pursuant to the City Charter, the general laws of the State, and ordinances adopted by the City Council. Such bonds must be authorized by the voters of the City at elections held within the City. The City currently has \$550,000,000 ad valorem tax-supported debt previously approved by its voters on May 12, 2007 and \$98,647,617 remains unissued. For fiscal year ending September 30, 2011, the City has \$916,990,000 general obligation bonds outstanding.

Table 1

Authorized But Unissued Ad Valorem Tax Bonds				
<u>Date of Authorization</u>	<u>Improvements</u>	<u>Amount Authorized</u>	<u>Bonds Issued To Date *</u>	<u>Bonds Authorized but Unissued</u>
5/12/2007	Streets, Bridges, & Sidewalks	\$306,997,413	\$238,502,024	\$68,495,389
5/12/2007	Drainage	152,051,818	122,837,590	29,214,228
5/12/2007	Parks, Recreation, Open Space, & Athletics	79,125,293	78,187,293	938,000
5/12/2007	Library	11,025,476	11,025,476	-0-
5/12/2007	Public Health Facilities	800,000	800,000	-0-
		<u>\$550,000,000</u>	<u>\$451,352,383</u>	<u>\$98,647,617</u>

* The \$60,000,000, City of San Antonio, Texas Tax Notes, Series 2007, included \$43,500,000 which was applicable to the 2007 General Obligation Bond Authorization. The allocation by proposition is subject to change.

On July 12, 2011, the City sold \$59,485,000 “City of San Antonio, Texas General Improvement Bonds, Series 2011” (the “2011 Bonds”). The 2011 Bonds were issued to finance improvements to streets, bridges, and sidewalks; and drainage improvements.

The 2011 Bonds represent the fourth installment of the \$550,000,000 bonds approved at an election held in the City on May 12, 2007.

- TAX NOTES

The City is authorized to issue short term tax notes, having a maturity not exceeding seven years, pursuant to the general laws of the State and ordinances authorized by the City Council and are payable from ad valorem taxes. For fiscal year ending September 30, 2011, the City has \$27,450,000 tax notes outstanding.

On July 12, 2011, the City sold \$9,445,000 “City of San Antonio, Texas Tax Notes, Series 2011” (the “2011 Notes”). The 2011 Notes were issued to provide funds for improving the City’s technology infrastructure and business systems and renovating, improving, and equipping various City facilities and the payment of costs of various professional services necessary for and related to the design and installation, including the costs of necessary consultants, advisors, and designers and/or engineers.

- CERTIFICATES OF OBLIGATION

The City is authorized to issue certificates of obligation pursuant to the City Charter, applicable State laws, and ordinances adopted by the City Council. Certificates of obligation are issued for various purposes to include financing revenue producing capital improvements and for infrastructure support and development. For fiscal year ending September 30, 2011, the City has \$358,905,000 certificates of obligation outstanding, which comprise 27.54% of the total outstanding ad valorem tax-supported debt.

On July 12, 2011, the City sold \$79,780,000 “City of San Antonio, Texas Combination Tax and Revenue Certificates of Obligation, Series 2011” (the “2011 Certificates”). The 2011 Certificates were issued for the purpose of providing funds for: (i) public safety, fire protection, and law enforcement facilities improvements; (ii) drainage facilities, sidewalks, bridges, and streets improvements; (iii) cultural, recreation, park, and library facilities improvements; (iv) municipal facilities improvements; and (v) pedestrian walkway improvements along and within the San Antonio River Channel.

- REVENUE BONDS

The City is authorized to issue revenue bonds under the provisions of the City Charter, applicable State laws, and ordinances adopted by City Council. For fiscal year ending September 30, 2011, the City's outstanding revenue bonds are as follows: Airport System Revenue Improvement Bonds in the aggregate principal amount of \$240,385,000; Passenger Facility Charge and Subordinate Lien Airport System Revenue Improvement Bonds in the aggregate principal amount of \$165,915,000; Municipal Drainage Utility System Bonds in the aggregate principal amount of \$87,220,000; and Henry B. Gonzalez Convention Center Expansion Project Revenue Bonds aggregating to \$225,545,314.

The airport, stormwater, and convention center revenue bonds are not secured by ad valorem taxes and are limited obligations of the City, payable solely from the revenues of the airport system, stormwater system, and hotel occupancy tax collections, respectively. The Passenger Facility Charge revenue bonds are not secured by ad valorem taxes and are payable solely from the revenues generated by the City's collection of a passenger facility charge, which was approved by the Federal Aviation Administration and the City Council, with collection beginning on November 21, 2001.

On December 9, 2010, the City sold \$42,220,000 "City of San Antonio, Texas Airport System Revenue Improvement and Refunding Bonds, Series 2010A" (the "2010A GARBs"), \$20,885,000 "City of San Antonio, Texas Airport System Revenue Refunding Bonds, Taxable Series 2010B" (the "2010B Taxable GARBs"), and \$37,335,000 "City of San Antonio, Texas Passenger Facility Charge and Subordinate Lien Airport System Revenue Improvement and Refunding Bonds, Series 2010" (the "2010 PFC Bonds").

The 2010A GARBs and the 2010 PFC Bonds were issued to provide funds for projects within the Airport System Capital Improvement Program and for the purpose of refunding \$34,500,000 Tax Notes, Series 2010, which were utilized as interim financing for the Airport expansion program as well as other Airport capital improvements.

The 2010B Taxable GARBs were issued to provide funds for the purpose of refunding \$17,795,000 in principal amount of Airport System Improvement Revenue Bonds, Series 2001 and \$2,700,000 in principal amount of Airport System Forward Refunding Revenue Bonds, Series 2003.

- REFUNDINGS

The City routinely reviews the possibility of refunding certain of its outstanding debt to effectuate interest cost savings.

- COMMERCIAL PAPER PROGRAM

On May 7, 2005, the voters of the City approved a 1/8 cent sales and use tax for the purpose of collecting an aggregate of \$90,000,000 to be used to acquire property for a conservation easement or open-space preservation program intended to protect water in the Edwards Aquifer which took effect October 1, 2005. Passage of the Aquifer Protection Proposition enabled the City to help protect the Edwards Aquifer water supply from pollution by acquiring land over the Edwards Aquifer Recharge Zone. An accelerated land acquisition program was financed through the implementation and issuance of Sales Tax Revenue Commercial Paper Notes. The commercial paper program was authorized by the City Council on May 10, 2007, for \$50,000,000 in Sales Tax Revenue Commercial Paper Notes (the "Notes"). Funds collected in accordance with the Aquifer Protection Proposition, in addition to being available to pay the Notes, were used to pay costs and expenses incurred in relation to land acquisition. This land purchase program under the referenced voter-authorization has been essentially completed. For fiscal year ending September 30, 2011, the City has no commercial paper notes outstanding.

DEBT LIMITATIONS

The amount of ad valorem tax-supported debt that the City may incur is limited by City Charter and by the Constitution of the State of Texas. The City Charter establishes a limitation on the general obligation debt supported by ad valorem taxes to an amount not to exceed ten percent of the total assessed valuation.

The Texas Constitution and the City Charter provide that the ad valorem taxes levied by the City for general purposes and for the purpose of paying the principal of and interest on the City's indebtedness must not exceed \$2.50 for each \$100 of assessed valuation of taxable property. There is no constitutional or statutory limitation within the \$2.50 rate for interest and sinking fund purposes; however, the Texas Attorney General has adopted an administrative policy that prohibits the issuance of debt by a municipality, such as the City, if its issuance produces debt service requirements exceeding that which can be paid from \$1.50 of the foregoing \$2.50 maximum tax rate calculated at 90% collections. In addition, Section 1331.051, Texas Government Code, and the City Charter prohibit the total debt of the City from exceeding 10% of the total assessed valuation of property shown by the last assessment roll, and the City Charter excludes (1) any indebtedness secured in whole or in part by special assessments, (2) the debt of any improvement district, and (3) any indebtedness secured by revenues, other than taxes of the City or of any department or agency thereof.

LONG-TERM DEBT PLANNING

The City employs a comprehensive multi-year, long-term capital improvement planning program that is updated annually. Debt management is a major component of the financial planning model which incorporates projected financing needs for infrastructure development that is consistent with the City's growth while at the same time measuring and assessing the cost and timing of each debt issuance.

The assumptions in the FY 2011-2012 Debt Management Plan include: (i) assessed valuation growth at -1.25% in fiscal year 2012, no growth projected in fiscal year 2013, a projected growth rate of 1.00% in fiscal year 2014, and increasing by 0.50% in fiscal year 2015 and 2016, when a growth rate of 2.00% is reached and held constant thereafter; (ii) tax collections at 97.5%; (iii) tax freeze for elderly and disabled (proposition 3); (iv) the adopted debt service tax rate which remains constant at 21.15 cents through fiscal year 2028; and (v) \$550,000,000 General Improvement Bonds authorized by the voters in the May 12, 2007 election of which \$451,352,383 has been previously issued, with a final issuance anticipated to be sold for \$98,647,617 in FY 2012. Based on these assumptions and the projected maximum debt service tax rate of 21.15 cents, additional bond authorizations in May of 2012, May of 2017, and May of 2022 are included in the Debt Plan in the currently proposed amounts of \$596,000,000, \$385,000,000, and \$509,250,000, respectively. In addition, the FY 2011-2012 Debt Plan includes the issuance of certificates of obligation, which are scheduled to be sold as follows: approximately \$28,295,000 for fiscal years 2012 through 2016, and approximately \$15,140,000 for fiscal years 2017 through 2021. The FY 2011-2012 Debt Plan does not currently include the projected issuance of short-term tax notes.

NEW MONEY ISSUES

Ongoing capital improvement needs have required the City to sell certificates of obligation and general obligation bonds to fund capital improvements for various streets, drainage and flood control projects; acquisition, construction and improvements related to park facilities, public safety, municipal facilities and parking structures; environmental clean-up and land acquisition. Tax notes have been utilized to fund short-term projects and interim financing of seven years or less.

The FY 2011-2012 Debt Plan includes the sale of \$98,647,617 of the 2007 voter-authorized bonds. The bonds will be sold to finance improvements to streets, bridges, and sidewalks; drainage; and parks, recreation, open space, and athletics. The FY 2011-2012 Debt Plan also includes the sale of approximately \$20,795,000 of certificates of obligation. The certificates of obligation will be sold to fund fire station improvements, replacement and renovations; street improvements; parks and recreation

improvements; municipal facility improvements; public safety improvements including the new public safety headquarters building; parking improvements; and San Antonio River improvements. These issuances are anticipated to occur in June 2012.

DEBT SERVICE TAX RATE

The combination of successful refundings and low interest rates for bonds and certificates of obligation sales has resulted in a decrease in the projected maximum debt service tax rate of \$0.3049 per \$100 valuation prior to fiscal year 1992, and refundings occurring between fiscal years 1992 and 2010 resulted in a projected maximum debt service tax rate of \$0.2115 per \$100 through fiscal year 2028.





Appendix

Statistical Data

City of San Antonio

**Demographic Statistics
Last Ten Fiscal Years**

Fiscal Year	Population¹	Per Capita Income¹	Median Age¹	Population (age 25+) with a Bachelor's Degree or Greater¹	School Enrollment¹	Unemployment Rate¹
2001	1,226,250	20,200	31.8	N/A	267,184	4.1%
2002	1,241,100	19,300	32.0	20.8%	270,025	5.1%
2003	1,262,800	19,960	32.2	22.9%	275,796	5.5%
2004	1,278,300	18,969	32.2	23.5%	273,560	5.2%
2005	1,299,200	19,540	32.4	23.4%	279,756	5.2%
2006	1,322,900	20,110	33.2	23.1%	283,393	4.4%
2007	1,312,286	19,884	32.6	23.2%	291,873	3.9%
2008	1,328,984	20,808	32.8	23.4%	295,673	5.0%
2009	1,340,549	21,447	32.6	23.5%	296,328	6.1%
2010	1,326,528	21,425	33.0	23.7%	392,897	7.6%

¹ Planning and Community Development Department, City of San Antonio, Texas

City of San Antonio

Miscellaneous Statistical Data

General Information

Date of Incorporation	December 14, 1837
Date of Adoption of City Charter	October 2, 1951
Form of Government	Council-Manager
Area	467 square miles

Fire Protection and Emergency Medical Services

Number of Fire Stations	51
Number of EMS Units	58
Number of EMS Paramedics	384
Number of Firefighters	1,274

Police Protection

Number of Stations	6
Number of Police Officers	2,375
Number of School Crossing Guards	256

Parks and Recreation

Parks Acreage	14,288
Number of Parks and Recreation Areas over One Acre	196
Number of Municipal Golf Courses ²	6
Number of Municipal Swimming Pools	26
Number of Recreation Centers - All Year	30
Number of Recreation Centers – Summer	65

Sewer Service¹

Miles of Storm Sewers	581
Miles of Sanitary Sewers	5,141
Number of Sewer Customers	404,254

Water Service¹

Number of Water Customers	359,896
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Building Permits

Permits Issued	14,113
Estimated Cost	\$1,803,535,462

¹ Water and sewer service provided by San Antonio Water System (SAWS).

² Golf Courses are under management of Municipal Golf Association-San Antonio.

City of San Antonio

Miscellaneous Statistical Data

Education¹

(Nineteen School Districts Wholly or Partly Within San Antonio City Limits)

Number of Schools	494
Number of Teachers	26,199
Number of Students Registered	394,827
Attendance Rate	95.2%

Election²

Registered Voters in San Antonio	684,983
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Population³

<u>Year</u>	<u>Population</u>	<u>Increase</u>
1900	53,321	-----
1910	96,614	81.2%
1920	161,379	67.0%
1930	231,543	43.5%
1940	253,854	9.6%
1950	408,442	60.9%
1960	587,718	43.9%
1970	654,153	11.3%
1980	786,023	20.2%
1990	938,900	19.4%
2000	1,207,500	28.6%
2008	1,328,984	10.1%
2009	1,340,549	0.89%
2010	1,326,528	0.00%

¹ Texas Education Agency, 2010 AEIS Region Profile Report (most recent available).

² Bexar County Board of Elections (Data only includes City of San Antonio residents).

³ Planning & Community Development Department, City of San Antonio, Texas.

City of San Antonio

Principal Taxpayers

<u>Taxpayer</u>	<u>Type of Business</u>	<u>Principal Taxpayer Taxable Valuation (\$000's)</u>	<u>Percentage To Net Taxable Valuation</u>
HEB Grocery Company, LP	Retail/Grocery	\$808,898	1.11%
Toyota Motor Manufacturing Texas, Inc.	Automobile Manufacturing	414,407	0.57%
VHS San Antonio Partners LP	Hospital/Healthcare	388,970	0.53%
Methodist Healthcare System	Hospital/Healthcare	386,376	0.53%
Hyatt Regency Hotels	Hotel/Hospitality	362,530	0.50%
Wal-Mart Stores, Inc.	Retail/Grocery	339,493	0.47%
United Services Automobile Association	Insurance/Banking	334,538	0.46%
Marriott Corporation	Hotel/Hospitality	302,132	0.42%
AT&T	Telecommunication	298,481	0.41%
La Cantera Retail LTD Partnership	Shopping Center	263,640	0.36%
TOTALS		\$3,899,465	5.36%

Glossary

Glossary

The Adopted Budget contains specialized and technical terminology that is unique to public finance and budgeting. To assist the reader of the Adopted Budget Document in understanding these terms, a budget glossary has been included in the document.

Accounting Basis: Rules used to prepare, present, and report financial statements for a wide variety of entities that refer to when revenues and expenditures are recognized and reported. The City employs modified accrual basis of accounting. This means that revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred. Accounting records for Proprietary, Pension Trust, Private Purpose Trust and Retiree Health Care Funds are maintained on an accrual basis. Revenues are recognized when they are earned, and expenses are recognized when they are incurred.

Accounting System: The total set of records and procedures which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual Accounting: A basis of accounting in which revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period incurred instead of when cash is actually received or spent. For example, in accrual accounting a revenue that was earned between April 1 and June 30, but for which payment was not received until July 10, is recorded as being received on June 30 rather than July 10.

Activity: A special unit of work or service performed.

Administrative Transfer: See Transfer.

Adopted Budget: See Budget.

Ad Valorem Tax: The tax is based "according to value" of property and is used as the source of revenue to pay general obligation debt and to support the General Fund.

African-American Business Enterprise (AABE): A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

All Funds Summary: The comprehensive summary of all budgeted funds.

Allotment: To allot is to divide an appropriation into amounts that may be encumbered or expended during a time period.

Amended Budget: Represents the original adopted budget plus any amendments passed as of October 1. This figure does not include prior year encumbrances or re-appropriation.

American Recovery Reinvestment Act (ARRA): An economic stimulus package enacted by Congress in February 2009 intended to create jobs and promote investment and consumer spending.

Annual General Aviation Revenue Bond Debt (GARB): see GARB

Appropriation: A legal authorization granted by the City Council to establish legal authority for city officials to make expenditures/expenses or incur obligations for specific purposes. It does not include prior year encumbrances or re-appropriation. An authorization made by the City Council, which permits officials to incur

obligations against and to make expenditures of governmental resources. Appropriations are usually made for fixed amounts and typically granted for a one-year period.

Approved Budget: As used in fund summaries and department summaries within the budget document, it represents the budget as originally adopted by the City Council. It does not include prior year encumbrances or re-appropriation.

Assessed Valuation: A value that is established for real or personal property for use as a basis for levying property taxes. An assessed valuation represents the appraised valuation less any exemptions. (Note: Property values are established by the Bexar Appraisal District.)

Assets: Property owned by the City, which has monetary value.

Audit: A comprehensive examination as to the manner in which the government's resources were actually utilized concluding in a written report of its findings. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals. An accounting audit is intended to ascertain whether financial statements fairly present financial position and results of operations.

Average Facility Maintenance Cost: Total costs of facility maintained divided by number of square feet of facility maintained.

Bad Debt: In the United States, The National Bank Act defines a bad debt as an unsecured debt on which interest or payment is past due and unpaid for six months (and which is not in process of collection). Some businesses set aside a reserve on their books to offset losses from bad debts.

Balanced Budget: A budget in which planned expenditures can be met by current income from taxation and other government receipts.

Bank Depository Agreement: A contract between a municipality and a depository negotiated and entered into in accordance with the specifications of the Local Government Code, which sets forth the agreements between the parties regarding banking services.

Balance Sheet: A financial statement that discloses the financial position of an entity by disclosing its assets, liabilities, and equity as of a specific date.

Base Budget: On-going expense for personnel, contractual services, and the replacement of supplies and equipment required to maintain current service levels previously authorized by the City Council.

Beginning Balance: The beginning balance is the residual non-restricted funds brought forward from the previous fiscal year (ending balance).

Bond: A debt instrument embodying a written promise to pay a specified sum of money, the face value or principal, at a specific date or dates in the future (maturity date), together with periodic interest at a specified rate. The most common types of bonds are general obligation and revenue bonds. Bonds are typically used for long-term debt to pay for specific capital expenditures, such as buildings, streets, bridges, or utility expansion/repair.

Bond -- General Obligation (G.O.): A bond, which is secured by the full faith and credit of the issuer. G.O. bonds issued by local units of government are secured by a pledge of the issuer's ad valorem taxing power. They are usually issued to pay for general capital improvement projects such as parks and streets. In Texas, G.O. bonds must be authorized by public referenda.

Bond -- Proceeds: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

Bond -- Revenue: Bonds whose principal and interest are paid from earnings of an enterprise fund.

Bond Program: In 2007, voters approved a \$550 Million 2007-2012 Bond Program that includes five separate propositions: Streets, Bridges and Sidewalks Improvements; Drainage Improvements; Parks, Recreation, Open Space, and Athletics Improvements; Library Improvements and Public Health Facilities Improvements. The program includes 151 projects.

Budget: A budget is a plan of financial operation embodying an estimate of proposed expenditures and the means of financing them. Used without any modifier the term usually indicates a financial plan for a single fiscal year. In practice, the term "budget" is used in two ways. Sometimes it designates the financial plan presented to the appropriating body for adoption, and sometimes it designates the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative (proposed) or whether it has been approved by the appropriating body (adopted).

Budget Adjustment: A legal procedure utilized during the fiscal year by the City staff and City Council to revise a budget appropriation. City staff has the prerogative to adjust expenditures within a department budget.

Budget Amendments: Transfer of unencumbered appropriation balance or any portion within a department office or agency to another. Budget Amendments can be made with authorization from the City Council, City Manager or through an Ordinance submitted to City Council.

Budget Basis: Rules for preparation of budgets. Can include cash, full accrual and modified accrual basis. The budgets of the General Fund, Special Revenue Funds, Debt Service Funds and Trust & Agency Funds are prepared on a modified accrual basis, meaning that revenues are recognized in the accounting period in which they become available and measurable and expenditures are recognized in the accounting period in which the fund liability is incurred. The Budgets of the Enterprise Funds and Internal Service Funds are prepared on a full accrual basis, meaning revenues are recognized when they are earned and expenses are recognized when they are incurred.

Budget Calendar: The schedule of key dates or milestones, which the City departments follow in the preparation, adoption, and administration of the budget.

Budget Controls: Methods to ensure compliance with budget limitations. City employs an encumbrance system to ensure that expenditures not exceed appropriations.

Budget Document: The instrument used by the budget-making authority to present a comprehensive financial program to the City Council. The adopted budget document presents the authorization made by the City Council for City officials to obligate and expend resources.

Budget Message (City Manager's Transmittal Letter): The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager.

Budget Ordinance: The official enactment by the City Council established the legal authority for the City officials to obligate and expend resources.

Budgetary Control: The control of management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgetary Expenditures: Budgetary expenditures are decreases in net assets. In contrast to conventional expenditures, budgetary expenditures exclude amounts represented by non-current liabilities.

Budgeted Funds: Funds that are planned for certain uses but have not been formally or legally appropriated by the legislative body. The proposed budget document that is submitted for Council approval is composed of budgeted funds.

Capital Assets: Assets of significant value and having a useful life of 10 years or more. Capital assets are also referred to as fixed assets.

Capital Budget: See Capital Improvement Program.

Capital Equipment Budget (Capital Outlay): The portion of the annual operating budget that appropriates funds for the purchase of capital equipment items. These expenditures are often separated from regular operating items such as salaries, utilities, and office supplies. The Capital Outlay Budget includes funds for capital equipment purchases, such as vehicles, furniture, machinery, building improvements, computers, and special tools, which are usually distinguished from operating items according to their value and projected useful life. The dollar value varies according to the policy established by each jurisdiction.

Capital Expenditure: Construction, renovation, purchase or lease of an asset (land, buildings, infrastructure, improvements, machinery and equipment) that has an initial useful life longer than one year and meets the City's capitalization threshold.

Capital Improvement Program (CIP): A plan for capital expenditures to be incurred each year over a period of six future years setting forth each capital project, its scope of work and City Council District location, the amount to be expended in each year, and the method of financing those expenditures, to provide long-lasting physical improvements.

Capital Improvement Program Budget: A Capital Improvement Program (CIP) Budget is a plan separated from the operating budget. Items in the CIP are usually construction projects designed to improve the value of the government assets. Examples of capital improvement projects include new streets, buildings, recreational facilities, and large scale remodeling.

Capital Improvement Project Activity: A capital improvement project activity is one of the following groups:

- *Planning and Engineering:* Inclusive of this group are architectural and engineering professional services, cultural resource surveys, real estate appraisal services, and special studies, which may include cost-benefit analysis, and conceptual design alternatives
- *Right-of-Way Acquisition:* Inclusive of this group is the purchase or acquisition of easements, land for right-of-way, sites for construction, appraisal costs, relocation costs, and demolition for site clearance.
- *Construction:* Inclusive of this group are costs for construction or reconstruction of capital improvements, such as: buildings, streets, bridges, curbs, sidewalks, storm drainage, flood control facilities, and recreation facilities.
- *Other:* Inclusive of this group are costs for initial capital equipment, such as fire-fighting apparatus, major recreational equipment, and library books normally associated with development of a municipal facility.

Capital Outlay: See Capital Equipment Budget.

Capitalization Threshold: Represents the minimum value established for each piece of office or industrial equipment. This threshold allows for the depreciation of the equipment over the life of the product.

Cash Accounting (Cash Basis): A basis of accounting, which recognizes revenues when received and expenditures when paid.

Cash Management: The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

Certificate of Deposit: A negotiable or non-negotiable receipt for monies deposited in a bank or financial institution for a specified period for a specified rate of interest.

Certificate of Obligation (C.O.): Debt instruments secured by the ad valorem taxing power of a city. Short-term or long-term debt (pending on the project) which is authorized by the City Council and does not require prior voter approval.

Character Code: A basis for distinguishing types of expenditures; the five major characters used by the City of San Antonio are: Personal Services--51, Contractual--52, Commodities--53, Other Expenditures--54, Capital Outlay--55. It is comprised of a seven digit account code used to identify line items.

Charts of Accounts: A chart detailing the system of general ledger accounts.

City Council: The current elected officials of the City as set forth in the City's Charter. Unless otherwise stated, the Mayor is considered part of the City Council.

City Manager: The individual appointed by the City Council who is responsible for the administration of the affairs of the City.

CPS Energy: San Antonio municipally-owned electric and gas systems. San Antonio acquired its gas and electric utilities in 1942 from the American Light and Traction Company, which had been ordered by the Federal Government to sell properties under provisions of the Holding Company Act of 1933. The Trust Indenture established management requirements and provides that the complete management and control of electric and gas systems, shall be vested in a Board of Trustees consisting of five citizens of the United States of America permanently residing in Bexar County, Texas, to be known as the "CPS Energy Board of Trustees". The Mayor of the City of San Antonio is a permanent ex officio member. A major revenue source to the General Fund is the City's 14% share of CPS energy revenues, which represent a return to the City of its equity investment in the utility.

Closing Ordinance: A document detailing the closure of all funds and accounts and to provide for necessary adjustments at the Department level at the end of a fiscal budget year.

Code Compliance: This division of the Development Services Department enforces City codes and regulations that result in the protection of the health, safety and welfare of all citizens. The Division is responsible for enforcing the following codes: graffiti, vacant dangerous premises and structures, bandit signs, curb stoning, junked vehicles, weeded vacant lots, zoning (Unified Development Code), illegal dumping, barbed wire and fences, minimum housing including unsanitary premises, front & side yard parking, garage sales, alley and right-of-way violations and vendors, hawkers and peddlers.

Commercial Paper: A short-term unsecured promissory note, supported by a bank line or letter of credit, which has a maturity of one to 270 days.

Commodities: Items of expenditure (in the operating budget) which, after use, are consumed or show a material change in their physical condition, and which are generally of limited value and are characterized by rapid depreciation. Office supplies and motor fuel are examples of Commodities.

Construction Notices to Proceed: Notice to construction contractors that they may proceed with construction.

Contingency: A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services: Goods and services acquired under contract the City receives from an internal service fund or an outside company. Professional services, utilities, rentals, and insurance are examples of contractual services.

Competitive Bidding Process: The process following State law requiring that for purchases of \$10,000 or more a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

Cost of Living Adjustment (COLA): An adjustment to salary to compensate for increases in the cost of a certain standard of living.

Council's Goals and Objectives Session: The methods by which a government plans to achieve its service objectives. This session(s) is the basis upon which the annual budget is prepared. Also referred to as Council's Priorities

Council Priorities: Together with the Financial Forecast serves as the foundation for the development of the Annual Budget.

Current: Designates the operation of the present fiscal period as opposed to past or future periods. It usually means items likely to be used up or converted into cash within one year.

Current Taxes: Taxes that are levied and due within one year.

Debt Limitations: Cap on general obligation debt supported by ad valorem taxes at an amount not to exceed ten percent of the total assessed valuation.

Debt Service Fund: Accounts for the accumulation of ad valorem taxes collected for the purpose of paying principal and interest on long term debt, certificates of obligation and short term contractual obligation certificates.

Debt Services: The City's obligation to pay the principal and interest of all outstanding debt instruments according to a predetermined payment schedule.

Debt Service Rate: See Property Tax Rate.

Debt Services Reserve: The debt service reserve is the fund, which may be used to pay debt services of revenue bonds if the sources of the pledged revenues do not generate sufficient funds to satisfy the debt service requirements. The reserve fund is either funded in whole or in part from the proceeds of the bonds, or is allowed to gradually accumulate over a period of years through required payments from the pledged revenues. If the reserve fund is used in whole or in part to pay the debt service, the issuer usually is required to replenish the reserve fund from the first available funds or revenues. A typical reserve requirement might be the maximum annual debt service requirement for any year remaining until the bonds reach maturity.

Deficit: A deficit is the excess of expenditures over revenues during a single accounting period, in the case of proprietary funds, the excess of expenses over income during an accounting period.

Delinquent Taxes: Taxes remaining unpaid on and after the date on which a penalty for non-payment is imposed.

Department: A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area.

Depreciation: (1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, and inadequacy of obsolescence. (2) That portion of the cost of a capital asset, which is charged as an expense during a particular period.

Development Services Fund: Created in FY 2007 to account for all revenues and expenditures associated with the operation and maintenance of all City development service activities.

Direct Cost: Costs that can be specifically and directly identified with a specific objective or program.

Disadvantaged Business Enterprise (DBE): A corporation, partnership, sole proprietorship, or other legal entity that qualifies as a MBE, WBE, or M/WBE and a Small Business Enterprise.

Disbursement: Payment for goods and services in cash or by check.

Division: An organizational unit within a department's structure representing the major functional divisions of work.

Edwards Aquifer Conservation Easements: A conservation easement is a restriction landowners voluntarily place on specified uses of their property to protect natural, productive, or cultural features. The City of San Antonio uses conservation easements to protect the Edwards Aquifer water supply.

Effective Tax Rate: It is the rate, which will generate the same tax levy next year from the properties on this year's tax roll.

Emergency: An unexpected occurrence, e.g., damaging weather conditions that require the unplanned use of City funds.

Encumbrance: To encumber funds means to set aside or commit funds for a fixture expenditure. Encumbrances include obligations in the form of purchase orders, contracts or salary commitments, which are chargeable to an appropriation and for which a part of the appropriation is reserved.

Enterprise Fund: A governmental accounting fund used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is to recover the cost of providing goods through user fees. Rate schedules for these services are established to insure that revenues are adequate to meet all necessary expenditures. Enterprise Funds in San Antonio are established for services such as the Airport, Parking System, and Solid Waste Management Services.

Estimated Revenue: The amount of projected revenue to be collected during the fiscal year. It may also be defined as the proposed financing sources estimated to finance the proposed projected expenditures.

Executive Summary: Describes the policies affecting the budget, and presents a synopsis of the revenues the City will collect, the funds the City will spend, and the changes that have occurred from the previous year.

Expendable Trust Fund: Represents the expenditures and other revenues associated with a city owned, interest bearing trust that was set up for a specific, designated purpose.

Expenditure: Decrease in the use of net financial resources for the purpose of acquiring and providing goods and services.

Expenses: Outflows or other using up of assets or incurring of liabilities during a period from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing major or central operations, for example depreciation.

Fees: Charges for services (also see User Charges).

Fiduciary Funds: Funds used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, or other funds. These include Pension Trust and Retiree Health Care Trust.

Financial Reserve: See Reserve.

Fiscal Year: The 12 month time period designated by the City signifying the beginning and ending period for recording financial transactions. The City of San Antonio has specified October 1st to September 30th as its fiscal year.

Five Year Financial Forecast: Financial planning document that is prepared on an annual basis to provide a current and long-range assessment of financial conditions and costs for City service delivery plans. The Forecast serves as the first step in the development of the City's Annual Budget. The primary objective of the Forecast is to provide the City Council and the community with an "early warning system" to identify significant issues that need to be addressed in the subsequent budget process.

Fixed Asset: Assets of a long-term nature that are intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

Fixed Cost: A fixed cost, such as rent, does not change with increases or decrease in the amount of services provided.

Full Time Equivalent (FTE): Full time, authorized positions, filled or vacant, that equal to 2,080 hours of work annually.

Full Faith and Credit: A pledge of the general taxing power of a government to repay debt obligations (typically used in reference to bonds).

Fund: An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations. Seven major fund types and two account groups are commonly used: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, general fixed asset account group and general long-term debt account group.

Fund Balance: The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are utilized. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets less current liabilities less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded.

Fund Schedule: A fund schedule is a financial forecasting statement that combines beginning and ending balances, including estimated revenue for any period of time.

Fund Summary: See Fund Schedule.

Funding Source: A funding source is the specifically identified dollars allocated to meet budgeted requirements/expenses.

Fund Statement: Usually pertains to a detailed breakdown of revenue or expenditures such as grants, and other awards.

Generally Accepted Accounting Principles (GAAP): Uniform minimum standards of and guidelines to financial accounting and reporting.

Generally Accepted Accounting Standards: See Generally Accepted Accounting Principles.

General and Administrative Cost: Cost associated with the administration of City services.

General Aviation Revenue Bonds (GARB): Debt service instrument utilized by Aviation for capital projects and funded by Aviation airline revenues.

General Fund: The largest fund within the City, the General Fund accounts for all financial resources of the government except for those required to be accounted for in another fund. General Fund revenues include property taxes, licenses and permits, local taxes, service charges, and other types of revenue. This fund includes

the basic operating services such as fire and police protection, finance, code enforcement, parks and recreation, libraries, public works, and general administration.

General Government: Refers to a group of activities associated with the administrative function of the City such as: Legislative/Administrative, Finance, Budget, Planning, Information Technology Services, Legal, Personnel, and Purchasing.

General Ledger: A file that contains a listing of the various accounts necessary to reflect the financial position and results of operation of the government.

General Obligation Bonds: See Bond -- General Obligation.

Government Finance Officers Association (GFOA): Organization that awards the Distinguished Budget Presentation Award.

Goal: A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a special achievement in a specific time period.

Government Funds: Includes General Fund, Special Revenue Funds (excluding HOME Program, Categorical Grant-In-Aid, HUD 108 Loan Program Community Development Program, American Recovery and Reinvestment Act, and most Community Service Funds), Debt Service Funds, Capital Projects Funds, and Permanent Funds

Grant: A contribution by one government unit or funding source to another unit. The contribution is usually made to aid in a part of a specified function, but is sometimes also for general purposes.

Grant Match: City cost of in-kind services required to match Federal or State grant and programs.

Gross Ending Balance: Represents the amount of funding remaining after total appropriations have been subtracted from the total available balance.

Hotel Occupancy Tax (HOT): Hotel Occupancy Tax is a tax levied on every hotel room night rented. Use of HOT Revenue is governed by State Law and is limited to those qualifying programs that promote the hotel, convention, and tourism industries. Within these programs, not more than 15% of HOT Revenues may be used for History & Preservation activities, and not more than 15% may be used to support Arts & Cultural Programming.

Indirect Cost: An indirect cost is an expense necessary for the functioning of the organization as a whole that cannot be directly assigned to one service.

Interfund Transfers: Amounts transferred from one fund to another.

Intergovernmental Grant: See Grant.

Intergovernmental Revenue: See Revenue – Intergovernmental.

Internal Service Fund: A fund used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis; for example, the Information Technology Services, Purchasing, Temporary Services, Equipment Renewal and Replacement, Employee Benefits and Insurance related funds, etc.

Inventory: A detailed listing of property currently held by the City showing quantities, descriptions and values of the property, and units of measure and unit prices.

Investment: Securities and real estate purchased and held for the production of revenues in the form of interest, dividends, rentals or base payments.

Invoice: A bill requesting payment for goods or services by a vendor or other government unit.

Levy: To Inventory: A detailed listing of property currently held by the City showing quantities, descriptions and pose taxes, special assessments, or service charges for the support of City activities.

Liability: Debt or other legal obligations arising out of transactions in the past, which must be paid, renewed or refunded at some future date. Note: The term does not include encumbrances.

Line-Item budget: A budget that lists each expenditure category separately along with the dollar amount budgeted for each specified category.

Live Release: The number of impounded animals that exit the shelter through adoptions, returns to owners, or transfers to rescue agencies.

Local Business Enterprise: A corporation, partnership, sole proprietorship, or other legal entity for the purpose of making a profit, which is primarily located within Bexar County for at least one year. For a branch office of a non-local business to qualify as a Local Business Enterprise, the local branch office must be located in Bexar County for at least one year, and must employ a minimum of 10 resident of Bexar County of employ Bexar County residents for at least 25 percent of the entire company workforce for use at the local branch office.

Long-term debt: Debt with a maturity of more than one year after the date of issuance.

Maintenance and Operation Rate: See Property Tax Rate.

Mandate: Is defined as changes to the current level of services, which will be required to comply with Federal, State and Local laws/Ordinances; a contractual obligation, or the operation and maintenance requirement for a completed capital improvement.

Maturities: The dates on which the principal or stated values of investments or debt obligations mature and may be reclaimed.

Minority Business Enterprise (MBE): A sole proprietorship, partnership, or corporation owned, operated, and controlled by a minority group member(s) who have at least 51% ownership.

Minority Corporation: A legal entity where 51 percent of each class of the shares of stock or other equitable securities is owned by minority group member(s). The minority group member(s) must have operational and managerial control, interest in capital, and earnings commensurate with their percentage of ownership.

Minority Group Member(s): African-Americans, Hispanic Americans, Asian Americans, American Indians and Handicapped Individuals legally residing and are citizens of the United States or its territories.

Minority and Women Business Enterprise (M/WBE): A corporation, or partnership, owned, operated, and controlled by a minority person(s) and women who, when combined, have 51% ownership. The minority person(s) and women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of minority and women ownership. To qualify as a minority and women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the minority and women business enterprise's category of contracting for at least one year.

Modified Accrual Accounting: A basis of accounting in which revenues should be recognized in the accounting period in which they become available and measurable and expenditures are recorded in the period that they are incurred. Since this type of accounting basis is a conservative financial approach, it is recommended as the standard for most governmental funds. The budget is prepared using the modified accrual basis of accounting except for the recognition of encumbrances within the expenditure appropriations.

Net Working Capital: Current Assets less Current Liabilities.

Non-Departmental: Refers to a group of activities, which are not associated with or can be allocated to any particular department. These activities include outside agency contributions; boards, committees and commissions; intergovernmental contracts; general government contingency and liability expenses.

Non-Recurring Revenue: Resources recognized by the City that are unique and occur only one time or without pattern.

Objective: Desired output oriented accomplishments, which can be measured and achieved within a given time frame. Achievement of the objective advances the activity and organization toward a corresponding goal.

Official Budget: The budget as adopted by the Council.

Operating Budget: The portion of the budget that pertains to daily operations that provide basic services for the fiscal year. The operating budget contains appropriations for such expenditures as personnel, supplies, utilities, materials, travel, and fuel and the proposed means of financing them.

Operating Expense: Operating expenses are proprietary fund expenses that directly relate to the fund's primary service activities.

Operating Fund: Resources derived from recurring revenue sources used to finance the general fund, enterprise funds, and pay-as-you-go capital improvement projects.

Ordinance: An ordinance is a formal legislative enactment by the governing body of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies.

Other Funds: Any non-General Funds, including Special Revenue Funds, Enterprise Funds, Internal Service Funds, Self Insurance Funds, Debt Service Funds, and Expendable Trust Funds.

Overhead: Overhead is the element of cost necessary in the production of an article or the performance of a service which are of such a nature that the amount applicable to the product or service cannot be determined readily. Usually overhead relates to those objects of expenditures that do not become integral part of the finished product or services such as rent, heat, light, supplies, management, supervision, etc.

Outside Agency: A governmental unit or other organization which requests funding from the City for a specified purpose; for example: AVANCE, Project QUEST, Ella Austin Community Center, Youth Programs, Boys and Girls Club of San Antonio, YMCA/YWCA, Centro del Barrio, and the Battered Women's Shelter.

Partnership: A legal entity where 51 percent of the assets and interest in the partnership is owned by one or more minority group members. For M/WBE purposes, minority group member or women partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

Pension: A form of deferred compensation offered to employees after retirement. The City offers separate pension plans for uniform and non-uniform employees.

Scheduled Preventive Building Maintenance: Planned maintenance done on facility systems such as HVAC in order to ensure efficient and reliable operation of said systems.

Performance Budget: A budget that focuses upon activities rather than line items. Workload and unit cost data are collected in order to assess the efficiency of services. Typical data collected might includes miles of street paved per year, cost of paved streets per mile, tons of garbage collected per man hour, or cost per man hour of garbage collection.

Performance Measures: Specific quantitative and qualitative measures of work performed as an objective of the department.

Personal Services: All cost related to compensating employees of the City including employee benefit costs such as City contributions for retirement, social security, and health and life insurance.

Policy Issues: Refers to the listing of Program Improvements (PI's), Mandates, and Reductions found in the budget document.

Positions Authorized: Full Time and Part Time positions budgeted in the personnel services category and included in the Departmental Position List.

Program: A program is a plan outlining funding for personnel and capital under which action may be taken toward specific goals and objectives.

Program Improvement: A program improvement is the addition of new equipment, personnel, or other expenditures aimed at improving the level of service or expanding services.

Program Budget: A budget that focuses upon the goals and objectives of an agency or jurisdiction rather than upon its organizational budget units or object classes or expenditures.

Property Tax (also known as Ad Valorem tax): Property taxes are levied on both real and personal property according to the property's value and the tax rate. Property values are established by the Bexar County Appraisal District.

Property Tax Rate: The property tax rate consists of two elements. The first is the maintenance and operation rate. Revenues received from this element are deposited in the General Fund and can be used for any public purpose. The maintenance and operation rate is subject to the provisions of state statute and an increase in the effective rate in excess of 8% is subject to a voter initiated rollback election. The second element is the debt service rate. This rate is set based on the City's debt service requirements. Funds received from this rate are deposited in the Debt Service Fund and are used solely to pay the principal and interest on present and projected debt. These two elements added together yield a total property tax rate for the current fiscal year.

Proposed Budget: See Budget.

Proprietary Funds: A proprietary fund is an account that shows actual financial position and operations, such as actual assets, liabilities, reserves, fund balances, revenues, and expenditures, as distinguished from budgetary accounts.

Purchase Order System: A City's system of using documents authorizing the delivery of specified merchandise or services and making a charge for them.

Rating: The creditworthiness of a City as evaluated by an independent agency such as Moody's, Standard and Poor's, or Fitch.

Re-appropriation: By City Council action, an Operating Budget spending authorization lapses on September 30 of each fiscal year. Any authorization not expended or encumbered is no longer legally allowed to be expended, and the dollars associated with the authorization "fall" to the ending balance. Those items that are deemed important are brought to the City Council to be "re-appropriated" in the new fiscal year.

Reconciliation: A detail analysis of changes of revenue or expenditure balances within a fund.

Redirection: Transfer of dollars within a fund to utilize resources more effectively.

Reduction: To reduce line items due to budgetary constraints.

Refunding: Refunding is a procedure whereby an issuer refinances an outstanding bond issue by issuing new bonds. There are generally two major reasons for refunding: to reduce the issuer's interest cost or to remove a burdensome or restrictive covenant imposed by the terms of the bonds being refinanced. The proceeds of the new bonds are either deposited in escrow to pay the debt service on the outstanding obligations when due, or they are used to immediately retire the outstanding obligations. The new obligations are referred to as the "refunding bonds," and the outstanding obligations being refinanced are referred to as the "refunded bonds," or the "prior issue."

Replacement Cost: The cost of a property, as of a certain date, which can render similar service (but which need not be of the same structural form) as the property to be replaced.

Requisition: A written request from a department to the purchasing office for specified goods or services. This action precedes the authorization of a purchase order.

Reserve: 1) An account used to indicate that a portion of a fund's equity is legally restricted for a specific purpose and is therefore not available for general appropriations (designated). 2) An account used to indicate a portion of a fund's equity is legally restricted but, not for a specific purpose (undesignated).

Resources: Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.

Retained Earnings: The equity account reflecting the accumulated earnings of the enterprise funds.

Revenue: 1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers and increases in net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Included are such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

- 2) The term designates an increase to a fund's assets which:
 - . does not increase a liability (e.g., proceeds from a loan);
 - . does not represent a repayment of an expenditure already made;
 - . does not represent a cancellation of certain liabilities; and
 - . does not represent an increase in contributed capital.
- 3) (Resources) An increase in assets due to the performance of a service or the sale of goods. Revenues are recognized when earned, measurable, and reasonably assured to be.

Revenue Bonds: When a government issues bonds, which do not pledge the full faith and credit of the jurisdiction, it issues limited liability revenue bonds. Typically, pledges are made to dedicate one specific revenue source to repay these bonds. In San Antonio, revenues are typically derived from rates charged for utilities, airport leases and parking fees. Revenue bonds are not included in the 10% debt limit set by City Charter and under state law do not require voter approval.

Revenue Estimate: An estimate of how much revenue will be earned from a specific revenue source for some future period; typically, a future fiscal year.

Revenue - Intergovernmental: Revenue received from another government for a specified purpose. In San Antonio these are funds from Bexar County, the State of Texas, and from special districts.

Revenues - Special: Specific revenues that are legally restricted to expenditures for specific purposes.

Risk Management: 1) An organized attempt to protect a governmental entity against accidental loss in the most economical method. 2) The liability, either realized or potential, related to the City's daily operations.

San Antonio Water System (SAWS): In May 1992, the City's Wastewater Management Department, the Alamo Water Reuse and Conservation District and the City Water Board merged to become the new San Antonio Water System (SAWS), a quasi-governmental entity. The bond indenture adopted by the City Council at the time SAWS

was created endeavored to establish a business-like relationship between the City and SAWS. Specifically, it provided that SAWS would make a payment to the City not to exceed 5% of gross revenues and that the City would pay water and wastewater charges to SAWS. At the time of the consolidation it was agreed that the fee to the City would be set initially at a rate, which would be "revenue neutral" to the City. That is, SAWS would remit to the City a payment calculated as a percentage of gross SAWS revenues in an amount, which would cover the sewer and water charges the City would pay as well as to reimburse the City for the financial payments previously received from both the City Water Board and the Wastewater Department.

Self Insured: Risk management method utilized by the City in which an amount of money is set aside to compensate for the potential future loss.

Services: Contribution to the welfare of others; a public good that is worthy of taxpayers support. Useful labor performed by the different City departments that produces results (Fire Department, Police Department, Building Inspections, Planning).

Services -- Current Budget Level: Represents the cost of providing service at the present level before mandates, reductions or improvements are considered and without considering increases in population of service demand.

Shelter Intake: The number of animals impounded through field pickup, strays delivered to the shelter, animals surrendered by their owner, on confiscated due to a bite or cruelty investigation

Sinking Fund: A sinking fund is an account into which a debt issuer makes periodic deposits to ensure the timely availability of sufficient monies for the payment of debt service requirements. The revenues to be deposited into the sinking fund and payments therefore are determined by the terms of the bond contract.

Small Business Enterprise (SBE): A corporation, partnership, sole proprietorship or other legal entity for the purpose of making a profit which is independently owned and operated and which is less than 20 percent of the U.S. Small Business Administration (SBA) size standard for a small business, except in cases where the reduced definition drops below \$1 million average gross receipts (as based on three years of sales) or less than 100 employees. All firms meeting these thresholds will be considered a SBE.

Sole Proprietorship: A legal entity that is 100 percent owned, operated and controlled by one or more minority group members. For MBE purposes, minority group member partners must have a proportionate interest in the control, operation, and management of the partnership affairs.

Solid Waste Fund: An Enterprise Fund created to better account for the recording of all revenues and expenditures associated with the operation and maintenance of the Solid Waste and Environmental Management programs.

Source of Revenue: Revenues are classified according to their source or point of origin.

Spay/neuter surgeries: Number of animals that receive spay/neuter surgeries funded by the City performed at the Animal Care Services Shelter or are subsidized at community partner clinics.

Special Revenue Fund: A fund used to account for revenues and expenditures that have been earmarked for specific activities. Examples include the Hotel Occupancy Tax Fund, the Economic Development Incentive Fund, and the Development Services Fund.

Storm Water Revenue: Generated through a Storm Water Fee that is charged to residents on their monthly utility bill from SAWS. Revenue funds several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams and other storm water systems.

Surplus: A surplus is the amount by which revenues exceed outlays.

Taxes: Taxes are compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. The term also does not include charges for services rendered only to those paying such charges as sewer service.

Tax Levy: The total amount of funds to be raised by general property taxes for operating and debt service purposes specified in the Annual Tax Ordinance as determined by the Bexar County Appraisal District.

Tax Rate: The amount of tax levied for each \$100 of assessed valuation.

Tax Rate Limit: The maximum legal property tax rate at which a municipality may levy a tax. The limit may apply to taxes raised for a particular purpose or for general purpose.

Technician Efficiency: The performance of technicians in conducting factory recommend maintenance of fleet vehicles.

Transfers: 1) Transfers are the authorized exchanges of cash or other resources between funds. 2) The General Funds supports central services for other funds or departments, the reimbursement of these services to the General Fund is an Administrative Transfer.

Trust Funds: Accounting entities used to account for monies held by the City in a trustee capacity for organization, programs, or other funds.

Unencumbered Balance: The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purchases.

Unit Cost: The cost required to produce a specific product or unit of service (i.e., the cost to purify one thousand gallons of water).

User Charges (also known as User Fees or User Based Fees): The payment of a fee for direct receipt of a public service by the party benefiting from the service.

Undesignated Fund Balance: That portion of fund balance that is unencumbered from any obligation of the City.

Voucher: A document indicating that a transaction has occurred. It usually contains the accounts related to the transaction.

Women Business Enterprise (WBE): A sole proprietorship, partnership, or corporation, owned, operated, and controlled by women who have 51% ownership. The women must have operational and managerial control, interest in capital, and earnings commensurate with the percentage of women ownership. To qualify as a women business enterprise, the enterprise shall be headquartered in Bexar County for any length of time, or shall be doing business in a locality or localities from which the City regularly solicits, or receives bids on or proposals for, City contracts within the women business enterprise's category of contracting for at least one year.

Work Breakdown Structure (WBS): Financial component of a fund used for managing capital projects.

Yield: The rate earned on a monetary investment.

Acronym Glossary

The FY 2012 Adopted Budget contains references to numerous acronyms. Many of these are related to public sector finance and budgeting, while others are unique to the City of San Antonio budget process. While every attempt is made to define each acronym upon its first use, this glossary provides the reader with a quick reference guide.

ACRONYM	DEFINITION
ACS	Animal Care Services Department
ADA	Americans with Disabilities Act
AFB	Air Force Base
ALS	Advanced Life Support
ARC	Accelerated Response Crew
ATD	Advanced Transportation District
ARRA	American Recovery and Reinvestment Act
ATD	Advanced Transportation District
BAD	Bexar Appraisal District
BRAC	Base Realignment and Closure
CAB	Cultural Arts Board
CAO	City Attorney's Office
CAD	Computer Aided Dispatch
CAFR	Comprehensive Annual Financial Report
CALEA	Commission for Accreditation of Law Enforcement Agencies
CBR	Comprehensive Budget Review
CCDO	Center City Development Office
CDBG	Community Development Block Grant
CHIP	Community Health Improvement Plan
CIMS	Capital Improvements Managements Services Department
CIP	Capital Improvement Program
CO	Certificate of Obligation
COLA	Cost of Living Adjustment
CONRAC	Consolidated Rental Car Facility (Airport)
COPS	Community Oriented Policing Services
COSA	City of San Antonio
CPE	Cost per Enplanement
CPI	Consumer Price Index
CPS	CPS Energy
CPS	Child Protective Services
CRAG	Community Revitalization Action Group
CRM	Customer Relationship Management
CSEF	Convention, Sports and Entertainment Facilities
CSF	Child Safety Fund
CVB	Convention Visitor's Bureau
CVF	Community & Visitor Facilities
DAO	Disability Access Office
DHS	Department of Human Services
DOD	Department of Defense
DPS	Texas Department of Public Safety
DWI	Driving While Intoxicated
ECE	Early Childhood Education
EMC	Employee Management Committee
EMD	Environmental Management Division

ACRONYM	DEFINITION
EMS	Emergency Medical Services
EMT	Emergency Medical Technician
EOC	Emergency Operations Center
EPDP	Employee Performance & Development Program
ETJ	Extraterritorial Jurisdiction
EZ	Empowerment Zone
FAA	Federal Aviation Administration
FSA	Flexible Spending Accounts
FILO	Fee In-Lieu of Detention
FTE	Full-time Equivalent
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GAGAS	Generally Accepted Government Auditing Standards
GAO	Government Accountability Office
GASB	General Accounting Standards Board
GCAC	Guadalupe Cultural Arts Center
GFOA	Government Finance Officers Association
GIS	Geographic Information Systems
GMA	Grants Monitoring and Administration
GO	General Obligations
H&P	History & Preservation
HEB	Howard E. Butt Groceries
HDRC	Historic and Design Review Commission
HHW	Household Hazardous Waste
HIDTA	High Intensity Drug Trafficking Area
HIP	Homeownership Incentive Program
HMIS	Homeless Management Information System Health Maintenance Organization
HMO	Health Maintenance Organization
HOME	Home Investment Partnership Grant
HOT	Hotel Occupancy Tax
HPARC	HemisFair Park Area Redevelopment Corporation
HR	Human Resources Department
HUD	Housing & Urban Development
HVAC	Heating, Ventilation, and Air-Conditioning
I & C	Improvement & Contingency
ICMA	International City/County Management Association
ICRIP	Inner City Reinvestment / Infill Policy
IDA	Individual Development Accounts
IMP	Infrastructure Management Program
IT	Information Technology
ITSD	Information Technology Services Department
JBSA	Joint Base San Antonio
JLUS	Joint Land Use Study
M & O	Maintenance & Operations

ACRONYM	DEFINITION
MS4	Municipal Separate Storm Sewer System
NAMP	Neighborhood Accessibility & Mobility Program
NAPE	National Association of Public Employees
NCAA	National Collegiate Athletic Association
NCR	Neighborhood Commercial Revitalization Program
NPDES	National Pollutant Discharge Elimination System
O & M	Operation & Maintenance
OASIS	Older Adult Services & Information System
OCA	Office of Cultural Affairs
OEP	Office of Environmental Policy
OHP	Office of Historic Preservation
OMA	Office of Military Affairs
OMB	Office of Management and Budget
OSHA	Occupational Safety and Health Administration
OUR SA	Office of Urban Revitalization San Antonio
PDRA	Paseo del Rio Association
PERF	Police Executive Research Forum
PFC	Passenger Facility Charges
PMA	Preventative Maintenance Schedule A (Vehicles)
POP	Problem-Oriented Policing
PPO	Preferred Provider Organization
ReACT	Regional Auto Crimes Taskforce
RSWMP	Regional Storm Water Management Program
SAAS	San Antonio Airport System
SABCA	San Antonio Building Codes Academy
SAEDC	San Antonio Economic Development Corporation
SAEP	San Antonio Education Partnership
SAFE	San Antonio Flood Emergency Program
SAFB	San Antonio Food Bank
SAFD	San Antonio Fire Department
SAGE	San Antonio Growth on the East Side
SAHA	San Antonio Housing Authority

ACRONYM	DEFINITION
SAIA	San Antonio International Airport
SAMHD	San Antonio Metropolitan Health District
SAPD	San Antonio Police Department
SARA	San Antonio River Authority
SARIC	San Antonio Regional Intelligence Center
SAWS	San Antonio Water System
SBEDA	Small Business Economic Development Advocacy
SCTRCA	South Central Texas Regional Certification's Agency
SECO	State Energy Conservation Office
SEIU	Service Employees International Union
SHP	Supportive Housing Program
SMART	Strategic Management for Accelerated Response Time
SMS	Airport's Safety Management System
STBF	South Texas Business Fund
STEP	Selective Traffic Enforcement Program
STRAC	Southwest Texas Regional Advisory Council
StrIDE	Strategic Intelligence Driven Exchange
SWBTP	Southwest Business & Technology Park
TACT	Ticketing Aggressive Cars and Trucks
TCEQ	Texas Commission on Environmental Quality
TIF	Tax Increment Financing
TIRZ	Tax Increment Reinvestment Zone
TMRS	Texas Municipal Retirement System
TSA	Transportation Security Administration
TSSM	Traffic Signal Synchronization/Modernization
TxDOT	Texas Department of Transportation
UED	Uniform Evidence Detective
USAA	United Services Automobile Association
VFC	Vaccines for Children
VITA	Volunteer Income Tax Assistance
WDC	Westside Development Corporation
WMD	Weapons of Mass Destruction



Performance Measure Definitions

DEPARTMENTAL PERFORMANCE MEASURE DEFINITIONS

This list of definitions reflects selected key performance measures for the City of San Antonio's (COSA) departments. It is not a complete list of all measures covered in the City Service Plans Section of this document.

ANIMAL CARE SERVICES

Intake 29,700 Animals at ACS facilities: This measure represents the number of animals to be taken into ACS care in FY 2012.

Achieve a Live Release total of 4,300 adoptions: This measure represents the number of adoptions planned to be completed in FY 2012.

Achieve a Live Release total of 3,800 rescues: This measure represents the number of animals sent to Rescue to be completed in FY 2012.

Achieve a Live Release total of 2,100 Return to Owners: This measure represents the number of planned return to owners to be completed in FY 2012.

Perform 21,000 spay/neuter surgeries annually: This measure reflects the number of spay/neuter surgeries that are performed at ACS or through community partnerships.

Issue 25,000 pet licenses annually: This measure represents the number of pet licenses to be issued in FY 2012.

AVIATION

Operating Cost per Enplaned Passenger: This measure represents the Airport's operating cost on a per passenger basis by dividing the total operating expenditure budget by the total annual number of enplaned passengers (passengers departing San Antonio).

Airline Cost per Enplaned Passenger: This measure represents the cost for the Airlines to operate at San Antonio International Airport on a per passenger basis. This measure is calculated by dividing the total amount of fees and charges paid by the airlines by the total annual number of enplaned passengers.

Parking & Concession Revenue per Enplaned Passenger: This measure represents the amount of revenue earned by the San Antonio International Airport from Parking Fees and Concession Revenues on a per passenger basis. This is calculated by totaling the revenues earned from parking fees and concession operations and dividing by the total annual number of enplaned passengers.

Debt Service Coverage: This measure represents the ratio of Net Revenues to debt service requirements.

BUILDING AND EQUIPMENT SERVICES

Percentage of scheduled preventative maintenances completed on time: This measure represents the rate of completion for preventative maintenance that had been scheduled.

Equipment availability rate for Solid Waste automated side loaders based on current maximum daily requirement of 126: This measure represents the amount of vehicles that are available (not under repairs) for use in pickup by the Solid Waste department.

Perform at 95% technician efficiency for all Preventive Maintenance - Schedule A work orders for Police Cruisers: This performance measure provides the percentage of Preventative Maintenance A (PMA) completed within the time allotted by industry standards. A PMA includes oil changes, fluid level check, tire inflation and visual inspections.

CAPITAL IMPROVEMENTS MANAGEMENT SERVICES

Number of overall 2007 Bond Projects completed: This measure represents the number of planned projects completed in FY 2012.

Percent of Construction Notices to Proceed issued within 90 days of bid response due date: This measure represents how quickly the contractors are informed of permission to begin construction.

Percentage of Edwards Aquifer conservation easements with no identified easement violations: This measure represents how quickly the contractors are informed of permission to begin construction.

CITY ATTORNEY (CAO)

Customer satisfaction percentage regarding overall services: This measure represents the average cumulative response from client departments to a CAO survey question requesting a rating of overall CAO services and other specific matters.

Percent action taken on priority nuisance abatement target cases: This measure represents abated priority nuisance properties which have a two-year history of code and/or criminal activity and pose a danger to the public health and safety.

Customer satisfaction rating for customized Continuing Legal Education (CLE): Measures the relevance and usefulness of the information provided from CAO and guest attorneys presented to staff attorneys regarding legal topics specific to municipal law practice.

Customer satisfaction rating for training for City staff (outside committees, boards and organizations): Measures the relevance and effectiveness of trainings provided to City staff, boards, committees and organizations by gathering feedback from attendees.

CITY AUDITOR

Number of Reports Issued: Audit reports published.

Percent of staff with professional certifications: This measure represents the percent of staff with professional certifications such as Certified Public Accountant, Certified Internal Auditor, Certified Information Systems Auditor and Certified Fraud Examiner.

Percent Recommendations Accepted: Audit recommendations have to be practical and relevant to help City management find solutions to observations disclosed in internal audit reports. The 2010 Association of Local Government Auditors survey of large offices averaged audit report recommendations acceptance at 96%.

Percent of Auditor Direct Time to Available Time: Direct time + indirect time = available time; Direct time includes time spent on audits, follow-up audits, and other engagement(s). Indirect time includes time used for general management, unassigned time, training, and other non-audit activities. Benefit time includes vacation, holiday and sick leave, and other paid leave.

CITY CLERK

Customer satisfaction with Council Support Services: This measure represents the support provided to the City Council through Honorariums, Proclamations, Ceremonials, Council Committees, Board and Commission Appointments, and Elections.

Provide Training and Professional Growth with a composite rating of 90% customer satisfaction: This measure represents the customer satisfaction with training and support provided by the Office of the City Clerk for the following: Records Management, Municipal Leadership Institute, Campaign Finance, Facility Tours, and Board presentations to various organizations.

Achieve 90% efficiency and customer satisfaction through web-based convenience for customer service accessibility: This measure represents customer satisfaction for the accessibility of the Digital Collections, Historical and Public Records available through the Office of the City Clerk website.

Generate \$150,000 in revenue from Passport Processing: This measure represents the revenue collection from passport applications processed at the Passport Acceptance Facility.

COMMUNICATIONS AND PUBLIC AFFAIRS

Number of News Releases: This measure represents the number of news releases published by the Department.

Number of Media Inquiries: This measure represents the number of media inquiries received by the Department.

Number of TVSA programs: This measure represents the number of TVSA (public access) programs directed by the Department.

CONVENTION AND VISITORS BUREAU (CVB)

Convention Room Nights Booked: This measure represents the number of CVB Initiated Convention Room Nights booked and reflects the current production of the CVB group sales staff's efforts for booking meetings in current and future years.

Convention Delegates Booked: This measure represents the number of CVB Initiated Convention Delegates booked and reflects the current production of the CVB group sales staff's efforts for booking delegates in current and future years.

Travel & Leisure Guides requested annually: Measures the number of requests submitted annually to the CVB for online and print Travel & Leisure Guides.

Media/Editorial Value for San Antonio: Measures the value of the media coverage San Antonio receives as a destination in both print and television media, including positive articles written about the destination in newspapers and magazines as well as television stories. The total value is determined by an outside contractor using the projected cost if the CVB was to purchase the air time or print space outright.

Total Number of Website Visits: Measures the number of visitors accessing the SACVB website visitsanantonio.com. The goal of this measure is to increase website utilization as a preferred medium to market San Antonio and attract future leisure visitors and convention groups.

CONVENTION, SPORTS AND ENTERTAINMENT FACILITIES

Convention Center Exhibit Hall Occupancy Levels: This measure represents the total occupancy levels of the exhibit halls at the Henry B. Gonzalez Convention Center in a given year including move-in/move-out days and event days.

Revenue per Net Square Foot of Convention Facility Rentable Space: This measure represents the amount of revenue earned on a per square foot basis of the rentable area within the Henry B. Gonzalez Convention Center. This is calculated by dividing the total facility revenues earned at the Convention Center by the total rentable net square footage of the facility.

Revenue per Attendee at the Alamodome: This measure represents the amount of revenue earned by the Alamodome on a per attendee basis. This is calculated by dividing the total facility revenues by the number of people attending events held at the Alamodome.

Total Event Days at the Alamodome: This measure represents the total number of days per year when an event is taking place at the Alamodome (excluding days used for set-up and tear-down).

COUNCIL ACTION TEAM

Percent of customers that indicated Council Action Team member responded in a timely manner: Measures the Council Action Team Officer's ability to bring about resolution and complete tasks within an appropriate timeframe and that the Council Action Team Officer was prompt and followed through and achieved results.

Percent of customers that indicated Council Action Team member satisfied customer concerns within the limitations of city policies and code ordinances: Measures the Council Action Team Officer's due diligence to identify and resolve community and neighborhood issues and concerns. CAT Team Officer accomplished results, fulfilled deadlines and reassured customer.

Percent of customers that indicated Council Action Team member exemplified a courteous and friendly attitude toward customers: Measures the communication skills of the Council Action Team Officer and that the Council Action Team Officer was open and enthusiastic; attentive to customer, receptive and approachable.

Percent of customers that indicated Council Action Team member was knowledgeable about the service provided to the customer: Measures that the Council Action Team Officer was skilled in assessing customer needs; resourceful and well-informed of city services and departments and the technical capability of the Council Action Team Officer.

CULTURAL AFFAIRS (OCA)

Adherence to City Council adopted arts funding policy and guidelines: Measures the Department's implementation of the City Council adopted funding policies. This includes measuring if 10 workshops were held to inform applying agencies of the Council's policies, increasing the number of eligible agencies, and survey the agencies following the conclusion of the funding process to ascertain if they felt the process was transparent and fair.

Number of Arts & Cultural Events Promoted: This measure represents the number of arts and cultural events within the San Antonio community that are promoted by arts agencies using City funds as part of their funding agreements.

Amount of Non-City Dollars Leveraged for Arts: This measure represents the amount of non-City dollars leveraged for arts programming using City funds.

CUSTOMER SERVICE/311

Efficiency and customer satisfaction rating through the correct processing of service transactions at Community Link Centers: This measure represents the percent of returned surveys indicating a positive customer experience by Community Link Center customers.

Meet 311 Division's obligation for successful delivery of 311 system replacement software: This measurement represents the percent of completion for replacement of the City's 311 Mainframe intake system with a new Customer Relationship Management business software system.

Efficiency and Customer Satisfaction rating for 311 Department's delivery of Customer First services. This measurement represents the percent of satisfied customers who received Customer Service training/analysis from the Department. Available Customer First services/programs include internal evaluation of existing customer services, secret shopper, and formalized Customer service training.

Efficiency and customer satisfaction rating through the correct intake of requests for City services and information at the 311 Call Center: This measure represents the percent of returned surveys indicating a positive customer experience by 311 Call Center customers.

DEVELOPMENT SERVICES

Average Number Days of Technical Review of Major Plats: Average number of days it takes for technical review of Major Plats by Development Services. Other city departments involved in the technical review of plats include Historic Preservation Office, Parks and Public Works Department. San Antonio Water System and City Public Services also are involved in the technical review of Major Plats. The Unified Development Code requires this review to be completed within 50 days.

Average Number of Days for Initial Residential and Complex Commercial Plan review: Average number of days it takes for a plan (interior finish-out, new residential or new commercial) to complete initial review by Development Services. Other city departments involved in the plan review process include Historic Preservation Office and Public Works, Health, and Aviation Departments. San Antonio Water System also is involved in the plan review process. The Unified Development Code requires initial review of new commercial plans to be completed within 35 days.

Percent of Inspections Performed as Scheduled: Percent of building code inspections performed as scheduled. These inspections include building, electrical, mechanical, and plumbing.

Achieve \$72,000 annually worth of volunteer/restitution used for graffiti abatement: The Graffiti Abatement Program (GAP) will utilize court-appointed volunteers (through the Parks and Recreation Department's Volunteer Services and Bexar County Juvenile programs) to remove graffiti and/or pick up litter from city right of ways. Each volunteer hour is worth \$16.03, in order to meet the goal, 4,492 hours of volunteer efforts will be utilized.

Volunteers recruited annually for the Community Volunteer Graffiti Program: The program goal is to recruit volunteers each year to help remove graffiti city-wide. Several volunteer opportunities include the Adopt-a-Spot Program (through Keep San Antonio Beautiful), Mini-Graffiti Wipeout (groups of 10-50 will be provided with paint and supplies to remove graffiti from an assigned location), Annual Graffiti Wipeout and the Community Graffiti Volunteer Program (volunteers kits are available at each city council field office).

Close case within 28 days of initial investigation of code violation: Average number of days to close a code compliance case from the day the first inspection at the violation's physical location is conducted, to when the day the code violation is resolved and compliance obtained.

Complete initial inspection within 3 days of citizen complaint: Average number of days to respond to a citizen complaint from the day the complaint is reported and entered into the system, to the day when the first inspection is conducted at the location of the reported complaint.

Achieve turnaround time of 2 days from initial call to cleanup of all graffiti on the public right-of-way: Each request for service (reported to 311/Customer Service), that falls within our perimeter, will be handled within two days of the initial call (despite our service level agreement of 4 days). Requests that cannot be addressed within two days will be rescheduled and the citizen will be notified of the reschedule date.

DOWNTOWN OPERATIONS (DTOPS)

Number of annuals planted on the RiverWalk and downtown: This measure tracks and records the number of annual plants that are planted on the Riverwalk and in downtown parks (HemisFair Park, Travis Park, Milam Park' around City Hall, and Alamo Plaza).

Measure and achieve 95% customer satisfaction rating for downtown landscaping: This measures the public's satisfaction with the landscaping work conducted by DTOPS to include flower plantings along the River Walk and cleanliness of Downtown Parks. Surveys are conducted using master gardeners and other horticultural experts.

Measure and achieve a 97% customer satisfaction for Downtown Facilities and Park Rentals: This measure represents the lessee/public's satisfaction for the rental of DTOPS downtown facilities and parks.

Number of vehicles parked in City-owned parking facilities: This is a vehicle count for the 4 parking garages and 10 lots that are utilized for Parking in the downtown area and are owned by the City. This count includes vehicles who park for free - handicap, veterans, city vehicles - as well as Monthly Parkers and vehicles who pay the city mandated rate.

Number of programming/event days at Market Square: This measure represents the number of days out of the year there are events at Market Square.

ECONOMIC DEVELOPMENT

Percent of projects achieved with a ratio of 10 private dollars invested to every 1 General Fund dollar invested: This measurement ensures that COSA exercises a prudent incentive policy that maximally leverages private investment.

Number of jobs created and retained through projects assisted by Economic Development Incentives and/or project coordination activities: This measure mirrors the job creation measurement required of the Economic Development Foundation service contract with COSA. It ensures that San Antonio is aggressive enough to secure job creation projects annually and is working with partners to effectively promote San Antonio.

Client agreement rating that technical assistance on Small Business Economic Development Advocacy (SBEDA) Program requirements increased client opportunities on City contracts: This measure evaluates whether the technical assistance provided to the client increases their opportunities on City contracts. COSA Small Business Office staff provides technical assistance at pre-bid/proposal meetings and on a one-on-one basis for FY 2011.

Customer satisfaction rating for services delivered by the Small Business Liaison: This measure calculates customer satisfaction with the services received from the Small Business Liaison.

Number of foreign site selector planned visits to promote San Antonio as a destination for relocating or expanding business into the United States: This measure will use a database of Foreign site selectors to

research, identify and contact 12 foreign site selectors in key international markets to promote San Antonio as a destination for relocating or expanding businesses into the United States for FY 2011.

Composite score for trade generation from meetings with San Antonio executives and business development professionals: This measure uses a survey to measure client satisfaction with services provided in expanding into new markets and building local industry sectors through participation in key industry conferences in local industry sectors through participation in key industry conferences and overall satisfaction in participation in the San Antonio Export Leaders Program. The San Antonio Export Leaders program (ten participants) will be conducted and clients will be surveyed to measure new business and /or investment through trade/foreign direct investment initiatives for FY 2011.

Composite score for industry cluster trade missions to foreign markets: This measure will conduct 2 international outreach events annually in conjunction with San Antonio corporations in targeted industry sectors and achieve an 85% satisfaction rating of services provided for FY 2011.

Achieve 80% of total contract dollars paid to Minority/Women Owned Business Enterprises in relation to Minority/Women Owned Business Enterprise availability: This measure calculates payments made to Minority/Women Owned Business Enterprises against the availability of such Enterprise.

Number of clients receiving business start-up information: This measure calculates the number of clients who receive business start-up information from the Small Business Liaison or from the customized "Starting Your Business" guide.

Meet with 40 top San Antonio executives and business development professionals to assess their success in existing international markets, and to assist them to open new global markets: This measure engages 40 professionals in expanding into existing global market or building new global market.

Organize and conduct trade missions to key international markets to introduce local corporate delegates from our key targeted industries to well-researched potential trade partners promising tangible results. Concurrently, leverage time in the foreign markets to meet with potential foreign investors and site consultants to promote San Antonio as a destination for relocating or expansion into the United States: This measure will conduct 5 trade mission outreach events in targeted industry sectors and build local partners and foreign site consultant participation to promote San Antonio as a destination for relocating or expanding business into the United States.

FINANCE

Achieve composite score of 90 in accuracy, efficiency and timeliness of processing and recording financial transactions in support of the City's financial operations: The composite score is comprised of 4 departmental indicators that measure the accuracy, efficiency and timeliness of recording financial transactions.

Achieve composite score of 89 in the ability to plan, direct, monitor and control the financial resources in the City of San Antonio: The composite score is comprised of three departmental indicators that measure the quality and timeliness of financial reporting.

Percentage of print jobs completed satisfactorily: This measure represents the ability of the Purchasing Department to complete print jobs satisfactory. A print job is defined as a job regardless of number of pages.

Average number of contracts awarded by Procurement Specialist annually: This measure reports on the productivity of buyers to procure products and services at the best price, best value and quality in a timely fashion.

Percentage of City Purchases utilizing annual contracts: This measure will determine the percent value of goods and nonprofessional services that are spent under contract.

FIRE

Percentage of all medical calls responded to by Fire: This measure represents the percentage of all Fire Suppression calls that are medical calls which are responded to by fire units.

Average response time to emergency incidents from dispatch to arrival (in minutes): This measure represents the average response time for a Fire truck or engine to arrive to an emergency incident from the time they are dispatched where to go and the time they arrive at the scene.

Percentage of time Advanced Life Support unit arrives on scene in 8 minutes or less (Response to Arrival): This measure represents the percentage of time that it takes an Advanced Life Support unit (Fire engine or EMS unit) to arrive on the scene in 8 minutes or less.

Percentage of time first unit/ladder arriving on scene within 5 minutes of response - This measure represents the percentage of time that the first Fire unit arrives at the scene of a fire or medical incident within 5 minutes of the response.

Customer satisfaction rating for public education presentations and training sessions: This measure represents the customer satisfaction rating for public education presentations and training sessions given by the Community Resource Division.

Average number of fire prevention inspections performed per day per Fire Prevention Inspector: This measure represents the average number of inspections performed per day per Fire Prevention Inspector.

HEALTH

Increase the Percentage of Food Establishments That Require No Additional Follow-up After a Routine Inspection: Routine inspections are performed based on the establishment's risk factor, anywhere from 1 to 4 inspections a year. The goal is to reduce the number of re-inspections required due to critical deficiencies through educating owners about proper food handling.

Increase the number of Vaccine for Children (VFC) Providers That Have 95% or More of Their 3 Year Old Patients Fully Immunized Based on Assessment Visits: This measure is tracked through site visits and is controlled by the department through education of vaccine providers. Children are considered up-to-date if they are 24 months old and have received the 4-3-1-3-3-1 immunization series. There are approximately 252 VFC providers tracked by the Health Department.

Interview 97% of Infectious Syphilis Case Assignments Within Three Working Days: Infectious syphilis case assignments (classified as 710,720,730 at time of report) interviewed within 3 days/infectious syphilis case assignments (classified as 710,720,730 at time of report) interviewed.

Interview 94% of Infectious Tuberculosis Case Assignments Within Three Working Days - Active tuberculosis suspect or case assignments interviewed within 3 days/total active tuberculosis suspect or case assignments.

Increase the Percentage of Metro Health Staff who complete Incident Command System (ICS) Training and Are Prepared to Respond to Emergencies: The need for ICS training is based on the requirements of a federal grant. The level of training required by each employee varies from job to job. In order to meet the requirements of this measure each employee must be trained to the level required for that job.

HUMAN RESOURCES

Percentage of Managers Indicating That Supervisor Performance Improved As a Result of Supervisor Training Academy: Rating received on exit survey conducted after completion of the Supervisor Training Academy (STA). Survey is sent to the attending supervisor's Manager for completion thirty days after the

successful completion of the STA program and requests the Manager's input if the supervisor's performance has improved as a result of the training they received during the STA program.

Voluntary Turnover Rate: Voluntary turnover rate measures the percentage of employees that voluntarily leave the City.

Percentage of Positions Filled Within 100 Calendar Days (Measured From Posting Date to Start Date): This measure in the area of service delivery will measure the percentage of vacant positions, approved for fill, that are filled within 100 days from the department requesting backfill action and JPAC approval (includes time for job posting, department interview, selection, candidate notification, HR processing through new employee start date).

Percentage of Equal Employment Opportunity (EEO) Complaints Resolved Using City Internal Process Without Resulting in an External Agency Investigation: Percentage of complaints addressed or resolved internally by the City's EEO program where the employee did not go to an external agency for additional investigation.

Achieve and Maintain Call Answer Rate of 92%: The percentage of calls answered compared to the total volume of calls and number of abandoned (unanswered) calls.

Percentage of Potential Return to Work Candidates (Workers' Comp) Placed Within Home Department: Percentage of employees out on workers' compensation and eligible to return to work in a light/modified duty capacity that are placed in light duty in their home department pending maximum medical improvement.

HUMAN SERVICES

Total income tax refunds returned through Volunteer Income Tax Assistance (VITA) program: This measure represents the dollar value of all refunds returned to taxpayers having their federal tax returns completed through the VITA program.

Number of participants served through Cafe College: This measure represents the number of unduplicated participants receiving college access services through Cafe college.

Average number of meals served daily to seniors: This measure represents the average number of seniors, ages 60+, who receive a congregate or homebound meal through the City's Senior Nutrition Program on a daily basis.

Average number of children served monthly through child care programs (day care): This measure represents the average number of children from birth to 12 years of age who participate on a monthly basis in the Child Care Services, Head Start, Homeless Child Care, and Our City Cares programs in Bexar and the eleven surrounding counties.

INFORMATION TECHNOLOGY SERVICES DEPARTMENT

Achieve 90% Customer Satisfaction with ITSD Service Delivery: ITSD offers an automated support survey to City personnel who have requested IT support. ITSD uses this information to determine the level of satisfaction based on the delivery of IT services. The results assist ITSD in addressing areas where service delivery can be improved.

Deliver 90% of all Approved IT Projects Successfully Based on ITSD-Established Project Standards: ITSD project standards are outlined by the IT Project Management Office (PMO) through the creation of standardized project management templates, processes, and structures necessary to create a solid foundation for improved project standards.

Deliver 85% of all catalogued services at or above service level objectives - ITSD offers an array of different services. This measure gauges how the department is performing based on a set of defined service levels.

INTERGOVERNMENTAL RELATIONS

Achieve 10 to 1 Return on Investment for Federal funding initiatives on amount paid to Federal Consultant team. To be measured over 2 year Congressional Session: Complete and submit all funding initiatives request forms and documentation to identified Congressional Delegation Office by designated deadlines for FY 2011.

Obtain 70% passage of 112th Congress (1st & 2nd) Sessions of the Federal Legislative Program "Policy Initiatives": Formulate and recommend two (2) year Congressional Session Federal Legislative Programs. Advocate toward benchmark passage of Federal Legislative Policy Initiatives for FY 2011.

Obtain 70% passage of 82nd State Legislative Session Priority Initiatives: Promote legislative and regulatory initiatives to benefit the city during the State Legislative Session; ensure legislation enacted has a positive impact on the city for FY 2011.

Identify and refer at least (16) new grants and achieve 85% customer satisfaction rating for technical assistance provided to customers receiving grant referrals: Research, identify and refer grants to city departments for analysis to supplement city priority projects. Survey customer satisfaction of post-referral technical assistance.

Successfully secure funding in the Administration's FY 2014 Budget for one of the City's Priority Federal Initiatives: Federal funds received are specifically requested by the City through the 2011-2012 Federal Program adopted by City Council.

Obtain \$2M in federal funding for City's federal initiatives: Receive \$2 million annually in Federal funds related to the City's federal program.

Identify and refer at least twenty (20) new grants and achieve 85% customer satisfaction rating for technical assistance provided to customers receiving grant referrals: Research, identify and refer grants to city departments for analysis to supplement city priority projects. Survey departmental satisfaction of post-referral technical assistance.

Host four (4) public legislative/regulatory hearings for federal and/or state committees: Host legislative committee hearings with a particular focus on issues affecting the City. Develop and enhance relationships with members serving on committees with relevant jurisdiction.

Coordinate three (3) tours/presentations of projects for State & Federal Legislators and their staff: Facilitate Legislative & Congressional Delegation tours/presentations of projects for which funding and/or legislation is sought.

INTERNATIONAL RELATIONS OFFICE

Number of Foreign Delegations: This measure represents the number of foreign delegations that come to San Antonio seeking information or promoting opportunities in education, culture, government, or business.

New economic development contacts elicited among existing official relationships without a foreign trade office program: To promote new economic development projects, International Relations Office will disseminate information prepared by Economic Development Department to other cities for use in seminars or conferences.

LIBRARY

Customer satisfaction with the San Antonio Public Library's service delivery: Library customers can take an online survey to provide feedback, on a Likert Scale, regarding their overall satisfaction of their most recent visit to a San Antonio Public Library location. The online survey is not scientific.

Customer satisfaction with access to information provided by the San Antonio Public Library: Library customers can take an online survey to provide feedback, on a Likert Scale, regarding their satisfaction with access to information during the respondent's the most recent visit to a San Antonio Public Library location. The online survey is not scientific.

Customer satisfaction with assistance in accessing all of the Library's resources: Library customers can take an online survey to provide feedback, on a Likert Scale, regarding their satisfaction with assistance in accessing the Library's resources during the respondent's most recent visit to a San Antonio Public Library location. The online survey is not scientific.

Customer satisfaction with the facilities and equipment: Library customers can take an online survey to provide feedback, on a Likert Scale, regarding their satisfaction with library facilities during their most recent visit to the San Antonio Public Library. The online survey is not scientific.

Customer satisfaction with programs offered by the San Antonio Public Library: Library customers can take an online survey to provide feedback, on a Likert Scale, regarding their satisfaction with the program they attended during the respondent's most recent visit to a San Antonio Public Library location. The online survey is not scientific.

MANAGEMENT AND BUDGET

Number of Financial Reports Provided: The number of financial reports provided for reporting of key service policy issues impacting the City's Budget.

Number of Comprehensive Budget Reviews, strategic analysis and recommendations for key operational and policy areas: Collaborative effort with departments to evaluate programs, review budgets, conduct best practice comparisons, and implement process improvements.

Number of Community Outreach Efforts: Number of Community outreach efforts in which the department has been a participant. Community outreach efforts include City Council Community Public Hearings, Town Hall and Neighborhood Association meetings, and educational site visits to local universities and colleges.

MILITARY AFFAIRS

Assist 250 local businesses with contracting opportunities related to BRAC: This measures the number of local businesses assisted with contracting opportunities related to Base Realignment and Closures (BRAC). In FY 2011, Military Affairs will hold contracting fairs in cooperation with the US Army Corps of Engineers. Department will publicize contracting opportunities to local businesses and respond to local business inquiries.

Percentage of Growth Management Plan recommendations approved by City Council implemented: For FY 2011, this measures the short-term, mid, and long-term recommendations implemented in the Fort Sam Houston Growth Management Plan (FSH-GMP). The Fort Sam Houston Growth Management Plan supports the military growth at Fort Sam Houston and the local community. Military Affairs will undertake initiatives to promote economic development and neighborhood revitalization around Fort Sam Houston.

Percentage of Office of Military Affairs employees that attend a training/professional development course: In FY 2011, this measure calculates the Military Affairs employees that will attend at least one training/professional development course by the end of the fiscal year. In FY 2012, this measures the number of employees that attend training/professional development courses.

Percentage of recommendations from Camp Bullis Joint Land Use Study implemented: For FY 2011, this measure calculates the recommendations implemented in the Camp Bullis Joint Land Use Study (JLUS) to support the military training missions of Joint Base San Antonio at Camp Bullis.

Outreach event related to Base Realignment and Closure (BRAC)-related growth: For FY 2011, this measure calculates Base Realignment and Closure (BRAC) Outreach initiatives, which include presentations, briefings, zoning, land-use notifications, military mission relocation outreach efforts, website visits, Military Transformation Task Force meetings, Fort Sam Houston Community Advisory Board meetings and study preparations and findings.

Percentage of recommendations from the Lackland Joint Land Use Study (JLUS) implemented for which the City is Primary: For FY 2012, the measure calculates the recommendation implemented in the Lackland AFB Joint Land Use Study. Military Affairs assist in the process of implementing the readily achievable and viable Lackland AFB JLUS recommendations to enhance land use and development compatibility, thereby assisting in potential reduction of the degradation of the military mission.

Initiation of Grants/Projects to help establish a formal Community-Military Partnership: For FY 2012, this measure calculates the grant applications submitted for a Community-Military Partnership Grant for Shared Services and a Sustainability Support Grant for the operation of the Office of Military Affairs.

Joint Community-Military Meetings on Major Issues of Interest or Common Concern: For FY 2012, this measure provides support and arranges joint meetings of community and military leaders and managers to resolve issues and keep the channels of communication open.

Independent meetings, contacts, and events with both military and civilian parties to help with issues of common concern or requests for information or assistance: For FY 2012, as the single point of contact for community-military issues, this measure calculates requests for assistance that are received from both the military and civilian community. OMA helps resolve issues or provides information and/or coordination to help with individual issues or situations.

OFFICE OF ENVIRONMENTAL POLICY (OEP)

Programs/projects implemented that provide a reduction in vehicle miles traveled: This measure represents projects or programs implemented to encourage residents and City employees to utilize alternative forms of transportation instead of a single occupancy vehicle as well as more efficient technologies such as electric vehicles.

Projects implemented at City facilities that provide energy and/or water savings: This measure represents the implementation of energy and water conservation strategies such as lighting upgrade or water fixture retrofits.

Partnerships created that benefit the City: This measure represents partnerships that foster the City's Mission Verde Sustainability Plan Initiatives.

Planning documents or studies completed that relate to sustainability: This measure represents deliverables that provide findings, data, and recommendations to further the City's sustainability goals.

Community projects completed that provide energy savings: This measure represents the number of residential and commercial units receiving energy efficiency services and upgrades such as lighting, HVAC, and insulation retrofits.

PARKS AND RECREATION

Score 80% or greater on the Parks facility maintenance Service Level Evaluation tool: The department has initiated a Service Level Evaluation policy in order to establish and measure minimum standards regarding parks

facility maintenance. An evaluation tool has been created for use by parks operations and contract services staff. Evaluations are performed monthly with the minimum passing score being 80%. Parks scoring below 80% are re-evaluated the preceding month to ensure proper follow up of maintenance needs so that a passing score is achieved. All parks are evaluated multiple times during the fiscal year.

Percentage of park/facility maintenance projects in the fiscal year under the 5-year Park Maintenance and Renovation Program completed: The 5-year park renovation program is designed to ensure programmed improvements in an aging park inventory. Progress is measured monthly through project milestones such as design, bid solicitation, and construction, and a target of 80% of projects completed by the end of the fiscal year is established. Three renovation program projects are scheduled each year and those not reaching the target during the program period are carried forward into the next year for completion.

Percentage of planned playground equipment replacements scheduled as part of the 5-year replacement plan completed: The 5-year playground replacement plan is designed to ensure a program is in place to address playground equipment approaching its useful life capacity. Progress is measured monthly through project milestones such as design, bid solicitation, and construction, and a target of 85% of projects completed by the end of the fiscal year is established. Three playground replacements are scheduled each year and appropriated dollars are maximized or leveraged when possible to expand this program beyond planned annual replacements.

Complete 147 playground inspections: An annual playground inspection is conducted to ensure that proper maintenance and safety needs are being met. The performance measure indicates whether the annual inspection has been accomplished accordingly and the total number of playgrounds is used as the target measurement. Regularly scheduled monitoring throughout the year serves as a follow up for tracking the completion of work order requests generated from the inspection.

Percentage of registration capacity utilized in the Summer Youth Program: Provision of summer youth programming is a key recreation program component. The department coordinates with local school districts to provide an eight-week, structured, supervised summer program for children at numerous various sites throughout the City including Community Centers. The recreation-themed activities are age appropriate and includes a lunch and snack program. Registration percentages are used to ensure that the appropriate number of sites are provided, staff to participant ratios are maintained, and outreach efforts are targeted accordingly. A utilization rate of 90% or higher indicates summer recreation services are being accessed by the community and approaching full capacity, while a lower percentage indicates sites have spaces available.

Percentage of survey responses that indicate an increase of environmental awareness due to education programs and the promotion of conservation of natural resources: Environmental sustainability is a key programming component in the Department's natural areas. The Department coordinates with local area master naturalists to deliver guided tours designed to observe natural wildlife and educate patrons on South Texas native plant and animal species. Surveys are assessed monthly and percentages are utilized to assess effectiveness of environmental programming. A target of 95% of increased environmental awareness has been established for this measure.

Implement Recycling Program in City Parks: Funding in FY 2010 implemented a program to initiate recycling efforts in City parks, which was expanded in FY 2011. The program supports placement of recycling containers and information in park areas with public availability. In FY 2012, the program will be expanded into additional parks.

PLANNING AND COMMUNITY DEVELOPMENT

Percentage of square miles covered by Neighborhood, Community and Perimeter Plans: Since adoption of the neighborhood planning program in the late 1990s, the Planning and Community Development Department, in conjunction with the citizenry and Planning Commission, has been steadily developing plans, with a goal of eventually covering the entirety of the City. This measures the percent of land area that is/will be covered by such a plan.

Percentage of Plan Reviews completed within expected timeframe: The Planning and Community Development Department assists the Development Services Department with reviews of building plans submitted for properties within certain corridor overlay zoning districts and other special zoning districts. This measures the percent of those plans that are reviewed within the timeframes established by the Development Services Department and the Unified Development Code.

Number of residents attending job outreach events: The FSH-CDO, initiated in partnership with the Airmen Family Readiness Center and Workforce Solutions Alamo, put on trainings sessions to bring information to the Community on Federal job opportunities associated with Department of Defense growth at Fort Sam Houston to the public. Sessions provide explanation as to how to navigate the Federal Job Application System for those individuals that are interested in applying for civilian positions with the U.S. Government.

Number of homes participating in the lead-based paint program: The City was awarded funds from the U.S. Department of Housing and Urban Development, Office of Healthy Homes and Lead Hazard Control to support the implementation of an integrated healthy homes strategy that will address health and safety related issues in houses throughout the City. Eligible homes will receive interventions to address asthma, mold and moisture, safety hazards, asbestos, fire prevention and fire safety, energy efficiency, water conservation and general weatherization.

Number of residents attending homebuyers' classes and the percentage who subsequently purchase homes within 12 months: The Planning and Community Development Department provides a structured consumer education program covering the entire home buying process. Classes, conducted typically once a month, are a requirement for first time homebuyers utilizing the City's down-payment assistance program but are also open to general public and clients of non-profit affordable housing developers. While classes are held in a group setting, staff will work with families individually to resolve credit and budget issues so that they may be able to qualify for a mortgage at a later date.

POLICE

Average Emergency Response Time from Call In-take to Arrival (in minutes): This measure represents the average time it takes for a police officer to arrive at the scene of an emergency incident from the time the call taker receives the call. An emergency call is defined as Officer or EMS In Trouble, Officer or EMS In Trouble in Progress, Robbery in Progress, Rape in Progress, Cutting in Progress, Robbery of an Individual in Progress and Shooting in Progress.

Number of Driving While Intoxicated (DWI) Arrests: This measures the number of Driving While Intoxicated (DWI) arrests that have been made.

PUBLIC WORKS

Complete 100% of Street Maintenance Infrastructure Management Plan (IMP): This measure represents the percentages of street maintenance projects completed as part of the IMP Street Maintenance Program.

Complete 100% of Thermoplastic Pavement Markings: This measure represents the percentages of thermoplastic pavement marking miles applied as part of the IMP Pavement Markings Program.

Complete 100% of Scheduled Traffic Signal Conversions: This measure represents the number of traffic signal conversions planned in FY 2012 as part of the Traffic Signal Synchronization/Modernization (TSSM) Program.

Install 100% of Sidewalk Miles planned in the 5-Year IMP: This measure represents the number of miles of sidewalk to be installed during FY 2012 as part of the Infrastructure Management Program (IMP) sidewalk program.

Mow 4,450 acres of Channels & Right of Ways four times annually (18,096 acres annually) : This measure represents the amount of flood channel and rights of way acres mowed annually.

SOLID WASTE MANAGEMENT (SWMD)

Tons of recyclable material collected: Output measurement recording total tons of recyclable material collected and processed at Greenstar Recycling Facility.

Recycling Rate: Outcome measurement recording the percent of material collected by the department that is recycled or diverted from landfills.

Percentage of effective garbage and recycling collections: Effectiveness measurement recording the percentage of garbage and recycling collections that did not result in a customer service complaint through the City's 311 call service.

Number of multi-family complexes that have implemented a tenant recycling program: Ordinance 2010-12-09-1026, passed in December 2010, requires that multi-family apartment complexes implement tenant recycling programs. This measure represents the number of complexes that have implemented plans in FY 2012.

